Trinity Mirror plc
$2^{\text {nd }}$ March 2006

## Preliminary Results 2005

## Sir Victor Blank, Chairman



## Overview

- Operating profit* up by $1.7 \%$
- Profit before tax* up 5.9\%
- Group operating margin* up from $21.8 \%$ to $22.5 \%$
- $£ 92.7 \mathrm{~m}$ on acquisitions - including deferred consideration of £5.5m
- Final dividend up by $8.4 \%$ to 15.5 p
*On a like for like basis, which is before acquisitions, non-recurring items, IAS 39 and for 2004 excludes the additional week's trading. See reconciliation between statutory and like for like results on slides 55 and 56

Vijay Vaghela, Finance Director


## Financial highlights <br> 52 weeks to 01 January 2006

- Revenues* down 1.3\% or £14.7m to £1,112.8m (2004: £1,127.5m)
- Operating profit* up $1.7 \%$ to $£ 250.2$ m (2004: $£ 246.1 \mathrm{~m})$
- Operating margin* up 0.7\% to 22.5\% (2004: 21.8\%)
- Net debt increased by $£ 37.6 \mathrm{~m}$ to $£ 492.5 \mathrm{~m}$
- Profit before tax* increased 5.9\% to £220.9m (2004: £208.5m)
- Earnings per share* up 6.7\% to 52.6p (2004: 49.3p)
*On a like for like basis, which is before acquisitions, non-recurring items, IAS 39 and for 2004 excludes the additional week's trading. See reconciliation between statutory and like for like results on slides 55 and 56


## Driving revenues

- Extracting as much revenue as possible in a declining market
- Revenues driven by new launches and in paper platforms
- On-line portfolio driven harder
- Revenue benefits from manufacturing network


## Cost Performance

|  | $\begin{array}{r} 2005 \\ \mathrm{Em} \\ \hline \end{array}$ | $\begin{array}{r} 2004 \\ \text { £m } \\ \hline \end{array}$ | Change £m |  Benefit of <br> reduced <br> Inflation Impact <br> pension <br> charge  |  |  | $\begin{array}{r} \text { Underlying } \\ \text { cost } \\ \text { reduction } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Labour | 341.0 | 343.9 | (2.9) | 2.75\% | 9.5 | (4.0) | (8.4) |
| Newsprint | 144.8 | 140.4 | 4.4 | 7.0\% | 9.8 | - | (5.4) |
| Depreciation | 40.0 | 41.3 | (1.3) | - | - | - | (1.3) |
| Other | 337.6 | 356.6 | (19.0) | 1.0\% | 3.6 | - | (22.6) |
| Total Cost | 863.4 | 882.2 | (18.8) |  | 22.9 | (4.0) | (37.7) |

## Progress against financial objectives

## 52 weeks to 01 January 2006

- Target - net incremental cost savings of $£ 7 \mathrm{~m}$ in 2005 with annualised net cost savings of £35m in 2005
Delivered net incremental cost savings of $£ 12 \mathrm{~m}$ in the period and $£ 40 \mathrm{~m}$ annualised net savings for the year.
Announced a further Cost Reduction Plan delivering net annualised savings of at least £15 million in 2006.
Cash out flows for restructuring costs $£ 11.9$ m ( $£ 7.9 \mathrm{~m}$ reported in '05 and a further $£ 4 \mathrm{~m}$ in '06) will be incurred in '06
- Target - a policy to increase dividends progressively

The final dividend increased by $8.4 \%$ to 15.5 p

- Intention - to return $£ 250 \mathrm{~m}$ capital to shareholders over three years $£ 52.7 \mathrm{~m}$ returned during 2005. No further buy-back of shares planned
- Target - improvements in Regionals division operating margins

Regionals division operating margins ${ }^{(1)(2)}$ have improved by $0.5 \%$ to $28.2 \%$

## Defined benefit pension schemes <br> 52 weeks to 01 January 2006

| IAS 19 pension charge | Forcast <br> 2006 <br> $£ \mathrm{~m}$ | Actual <br> 2005 <br> $£ \mathrm{~m}$ | Actual <br> 2004 <br> $£ \mathrm{~m}$ |
| :--- | ---: | ---: | ---: |
| Current service cost | 30.4 | 28.6 | 32.6 |
| Past service cost | - | 1.3 | 0.6 |
| Finance (income)/charge | $(9.9)$ | $(1.7)$ | 2.9 |
| Total income statement charge before non-recurring <br> items | 20.5 | 28.2 | 36.1 |

- Cash funding increased from $£ 35.9 \mathrm{~m}$ to $£ 46.3 \mathrm{~m}$ in 2005 (excluding past service costs)
- 2006 forecast cash contributions of approx $£ 51 \mathrm{~m}$, up $£ 5 \mathrm{~m}$ from 2005 (excluding PPF levy)
- Retirement benefit obligations have fallen by $£ 16.3 \mathrm{~m}$ to $£ 305.6 \mathrm{~m}$


## Capital expenditure <br> 52 weeks to 01 January 2006

- $£ 37.0$ million net capital expenditure during the year
- Rephasing of capital expenditure 2005 to 2007 - approx. $£ 80$ million in 2006 and $£ 60$ million in 2007
- Above rephasing includes the $£ 83$ million National repressing announced in July


## Regionals division

52 weeks to 01 January 2006

- Revenues* down $1.0 \%$ or $£ 5.3 \mathrm{~m}$ to $£ 530.4 \mathrm{~m}$ (2004: $£ 535.7 \mathrm{~m}$ )
- Operating profit* up $0.9 \%$ or $£ 1.3 \mathrm{~m}$ to $£ 149.5 \mathrm{~m}$ (2004: $£ 148.2 \mathrm{~m}$ )
- Operating margins* up $0.5 \%$ to $28.2 \%$ (2004: 27.7\%)
- Advertising revenues* decreased by $2.7 \%$ to $£ 403.7 \mathrm{~m}$ (2004: $£ 415.0 \mathrm{~m}$ ) with:
- Increase of $1.5 \%$ in H 1 followed by a decline of $7.0 \%$ in H 2
- Newspapers* (excluding Metros) down 3.6\%
- Metros* up 11.9\%
- Digital* up 31.3\%
- Circulation revenues* increased by $4.3 \%$ or $£ 3.4 \mathrm{~m}$ to $£ 82.8 \mathrm{~m}$ (2004:£79.4m)
* like for like and profits pre non-recurring items


## Nationals division

52 weeks to 01 January 2006

- Revenues* down $2.3 \%$ or $£ 11.7$ to $£ 499.1 \mathrm{~m}$ (2004: $£ 510.8 \mathrm{~m}$ )
- Operating profit* up $1.6 \%$ or $£ 1.4 \mathrm{~m}$ to $£ 91.2 \mathrm{~m}$ (2004: $£ 89.8 \mathrm{~m}$ )
- Operating margin* up 0.7\% to 18.3\% (2004: 17.6\%)
- Advertising revenues* down 9.2\% or £17.8m to $£ 176.2 m$ (2004: $£ 194.0 \mathrm{~m}$ )
- $13.2 \%$ fall in the second half and a $5.4 \%$ fall in the first half
- Circulation revenues* up $0.9 \%$ or $£ 2.4 \mathrm{~m}$ to $£ 276.6 \mathrm{~m}$ (2004: $£ 274.2 \mathrm{~m}$ )
*like for like and profits pre non-recurring items


## Acquisitions

52 weeks to 01 January 2006

- $£ 92.7 \mathrm{~m}$ spent on acquisition (including net debt acquired and acquisition costs) of Smartnewhomes, GAAPWeb, Secsinthecity and the hotgroup
- In 2005 acquisitions contributed:-
- Total revenues of $£ 9.2$ m, with $£ 3.5 \mathrm{~m}$ of on-line revenues and $£ 5.7 \mathrm{~m}$ of other revenues from the traditional recruitment consultancy business
- Operating profit, before amortisation of intangibles, of $£ 1.2 \mathrm{~m}$, with $£ 0.7 \mathrm{~m}$ from the on-line businesses and $£ 0.5 \mathrm{~m}$ from the traditional business
- Aim to grow on-line revenues by at least $10 \%$ in 2006, with marginal growth in traditional revenues


## Trading outlook <br> 52 weeks to 01 January 2006

- Advertising market conditions experienced in 2005 will continue into 2006
- January and February advertising revenues (excluding acquisitions) down 13.5\% year on year
- Advertising performance difficult to call at this stage
- Regionals excluding acquisitions could fall by $3.5 \%$ to $4.0 \%$
- Nationals could fall by around 5.0\%
- Circulation revenues
- Regionals low to mid single-digit growth
- Nationals flat
- Continue to run the business very tightly and will explore new opportunities to improve revenues and reduce costs
- Within the context of a challenging advertising environment we expect to deliver a satisfactory performance


## Sly Bailey, <br> Chief Executive



## '05 - Challenging Year

- Stabilise Revitalise Grow continues to provide the cornerstone of our success
- Foundation for future growth and stability
- Tough decisions taken in '05
- Opportunity to make changes to build a fundamentally better business


## National Newspapers

- Operate in extremely aggressive market place
- '05 characterised by difficult ad market
- Despite this we delivered:
- Circulation revenue growth
- Profit growth
- Margin progression
- We prefer to sell at full cover price
"Readers who pay the full cover price are likely to be more media brand loyal and have a much stronger affinity with their chosen newspaper."



## Daily Mirror

- Regained its readability, its credibility and its stickability
- Return to Red Top roots
- New daily section - Your Life - targeted at women
- Improved circulation volume trend in ' 05
- H1 (7.6\%)
- H2 (3.3\%)
- Dec (1.3\%)
- Cover price increased from 35p to 38p (Feb '06)



## Daily Record

- $46 \%$ more Scottish readers than the Sun - a hugely valuable and unique readership for advertisers
- Driving growth through:
- Market segmentation
- Product layering
- New Hot Jobs recruitment show instant success
- 14k visitors
- Profitable in first year


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## Sports

- Racing Post market leader
- Strengthened proposition
- New 36 page Saturday supplement RP Sport
- Upgraded weekday sports and racing coverage

- Modernised design
- Major sponsor of Cheltenham
- Official newspaper of the Festival



## Regionals

- Further improved performance in '05:
- Profits up 0.9\%
- Margins up from 27.7\% to 28.2\%
- Extremely difficult ad market '05-sharp decline in recruitment advertising
- Recruitment downturn is overwhelmingly cyclical and volume-driven
- Little evidence of leakage to other media
- Research confirms strength of regional titles as recruitment platforms
- Complementary nature of online recruitment with print


## Regionals

- Circulation performance in line with or ahead of market ABC performance
- Investment in our titles delivering success
- First half saw strong circulation performance
- Positive circulation trends continue
- Little and often cover price policy grew revenues by $4.3 \%$



## Regionals

- In '05 conducted UK's biggest ever Regional Press survey bigger than TGI and NRS
- Findings reveal Regional Press still first place for
- jobs
- cars
- property
- Build on strengths to increase relevance to readers and value to advertisers
- Growth from new initiatives - deepening presence in core markets and geographies in print and on-line
- Pursuing opportunities via launch and acquisition


## Launch or acquire?

## Factors we consider:

- Importance of sector
- Existing brand/market strength
- Competition
- Time constraints on building a position
- Scarcity of assets
- Return on investment


## '05 Launches

- In '05 launched 36 new products and services
- 5 weekly paid-for and free newspapers
- 25 on-line brands
- 6 directories, magazines and shows

ALL funded from within our existing resources


## Launches

- '05 launched five weekly newspapers
- All expected to be profitable in year one
- Growing advertising and circulation market share
- Feb '06 launching two new Metros
- Liverpool and Cardiff
- Targeting young urbanite audience
- New revenue streams
- Profitable in year one



## '05 On-line growth via launches

- Growth in on-line recruitment
- Market up 19\% year on year
- Trinity Mirror up 31\% year on year
- Growth in on-line recruitment driven by
- Recruitment consultancies account for $80 \%$ of revenues but only $5 \%$ of our regionals print recruitment revenues
- Specific organisations ie. NHS
- Internet usage
- During '05 launched 10 recruitment sites
- Revenues driven from up-selling print to on-line
- Fish4 currently delivers 1.6 million unique users up $22 \%$ year on year
- We offer a compelling package to advertisers in each market
- No. 1 local newspaper
- Market-leading national recruitment site Fish4
- Precisely targeted local recruitment sites
- Deepening market penetration and accessing new advertisers


## '06 Launches

- Property key sector - 10 sites launched in '06
- Working closely with Fish4
- Increasing the monetisation of property inventory and traffic
- Motors - 5 sites launched so far in '06
- Launched community focussed sites in each market



## Acquisitions

- Recruitment and property serving our strategic aim
- Extending our products and services
- Deepening our local market penetration
- Broadening our geographic and sector coverage
- Provide access to areas of UK not covered by our newspaper titles
- Coverage of sectors not natural strengths for print titles
- GAAPweb - financial and accounting jobs
- Hot Online - national brand
- Secs in the City - ambitious plans
- Using print and on-line marketing strengths to promote
 awareness and trial of growing on-line portfolio


## Acquisitions

- Smartnewhomes - UK's number one new homes site
- Carries $85 \%$ of new homes
- Accelerating growth
- Combining Smartnewhomes services with our newspaper titles to provide integrated marketing solutions



## Digital growth - summary

- Acquisition rationale
- Complementary to existing portfolio
- Build on existing market leadership positions
- Create more No. 1 positions
- Deepen and broaden our reach
- Return cost of capital
- Progress
- Digital network growing fast
- More than 8 million unique users
- Reaching new customers in new markets
- Building strong, profitable positions in key classified markets on-line
- Target $£ 50$ m regionals on-line revenues in '08


## Conclusions

- Stabilise Revitalise Grow continues to drive performance
- Group more efficient and agile
- Clear how print and on-line work together
- Creating a sustainable and value-enhancing media business
- Multi-platform publishing and advertising business
- Driving up revenues and driving down costs
- Launch pipeline alive and kicking
- Will acquire the right businesses at the right price

Appendices

## Financial summary

## Income Statement

52 weeks to 01 January $2006 \quad 2005$

|  | statutory <br> $£ \mathrm{~m}$ | statutory <br> $£ \mathrm{~m}$ |
| :--- | ---: | ---: |
| Group revenue | $\mathbf{1 , 1 2 2 . 0}$ | $1,141.7$ |
| Operating profit | $\mathbf{2 4 5 . 4}$ | 242.8 |
| Pre non-recurring items and amortisation | $\mathbf{2 5 1 . 4}$ | 255.0 |
| Non-recurring items | $(2.7)$ | $(12.2)$ |
| Amortisation of intangibles | $\mathbf{( 3 . 3 )}$ | - |
| Profit before taxation | $\mathbf{2 0 9 . 5}$ | 207.1 |
| Operating profit | $\mathbf{2 5 1 . 4}$ | 255.0 |
| Non-recurring items | $\mathbf{( 2 . 7 )}$ | $(9.7)$ |
| Amortisation of intangibles | $\mathbf{( 3 . 3 )}$ | - |
| Net interest payable | $\mathbf{( 3 1 . 0}$ | $\mathbf{( 3 5 . 3 )}$ |
| Other finance income / (charge) | $\mathbf{1 . 7}$ | $(2.9)$ |
| IAS 39 impact | $\mathbf{( 6 . 6 )}$ | - |


| Earnings per share (p)* |  |  |
| :--- | ---: | ---: |
| Underlying earnings per share | 52.9 | 51.2 |
| Non-recurring items | $(0.2)$ | $(2.0)$ |
| Basic earnings per share | $\mathbf{5 2 . 7}$ | $\mathbf{4 9 . 2}$ |

* Excluding amortisation of intangibles and IAS 39 impact


## Financial summary

## Analysis of revenue by type <br> 52 weeks to 01 January 2006

|  | $\begin{array}{r} 2005 \\ \text { statutory } \\ £ \mathrm{~m} \end{array}$ | $\begin{array}{r} 2005 \\ \text { like for } \\ \text { like }{ }^{(1)} \\ £ m \end{array}$ | statutory <br> £m | $\begin{array}{r} 2004 \\ \text { like for } \\ \text { like }{ }^{(1)} \\ £ m \end{array}$ | Change statutory \% | Change like for like ${ }^{(1)}$ \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Circulation | 396.4 | 396.4 | 395.4 | 388.6 | 0.3\% | 2.0\% |
| Advertising | 611.7 | 608.2 | 644.4 | 637.9 | (5.1)\% | (4.7)\% |
| Other revenues | 113.9 | 108.2 | 101.9 | 101.0 | 11.8\% | 7.1\% |
| Total turnover | 1,122.0 | 1,112.8 | 1,141.7 | 1,127.5 | (1.7)\% | (1.3)\% |

${ }^{(1)}$ Like for like - 2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of $£ 9.2$ million (2004: £nil million). 2004 adjusted to exclude the $53^{\text {rd }}$ week

## Financial summary

Analysis of revenue by segment and type
52 weeks to 01 January 2006
Statutory

|  | Nationals |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Regionals | UK | Scotland | Sports | Magazines | Total | of total |
| Circulation | 82.8 | 219.5 | 57.1 | 32.6 | 4.4 | 396.4 | 35.3\% |
| Advertising | 407.2 | 127.7 | 48.5 | 14.3 | 14.0 | 611.7 | 54.5\% |
| Other | 49.6 | 41.1 | 5.2 | 3.7 | 14.3 | 113.9 | 10.2\% |
| Total revenue | 539.6 | 388.3 | 110.8 | 50.6 | 32.7 | 1,122.0 |  |
| \% of total | 48.1\% | 34.6\% | 9.9\% | 4.5\% | 2.9\% |  |  |

## Financial summary

Analysis of revenue by segment and type continued
52 weeks to 01 January 2006
Like for like

|  | Regionals ${ }^{(1)}$ | Nationals |  | Sports | Magazines | Total | of total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | UK | Scotland |  |  |  |  |
| Circulation | 82.8 | 219.5 | 57.1 | 32.6 | 4.4 | 396.4 | 35.6\% |
| Advertising | 403.7 | 127.7 | 48.5 | 14.3 | 14.0 | 608.2 | 54.7\% |
| Other | 43.9 | 41.1 | 5.2 | 3.7 | 14.3 | 108.2 | 9.7\% |
| Total revenue | 530.4 | 388.3 | 110.8 | 50.6 | 32.7 | 1,112.8 |  |
| \% of total | 47.7\% | 34.9\% | 10.0\% | 4.5\% | 2.9\% |  |  |

${ }^{(1)}$ Like for like -2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of £9.2 million (2004: £nil million)

## Financial summary

| 52 weeks to 01 January 2006 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 2005 \\ \text { statutory } \\ £ \mathrm{~m} \end{array}$ | $\begin{array}{r} 2005 \\ \text { like for } \\ \text { like }^{(1)} \\ £ m \end{array}$ | $\begin{array}{r} 2004 \\ \text { statutory } \\ £ m \end{array}$ | $\begin{array}{r} 2004 \\ \text { like for } \\ \text { like }{ }^{(1)} \\ £ m \end{array}$ | Change statutory \% | Change like for like ${ }^{(1)}$ \% |
| Labour | 347. | 341.0 | 344.5 | 343.9 | (0.8)\% | 0.8\% |
| 3 |  |  |  |  |  |  |
| Newsprint | 144.8 | 144.8 | 142.5 | 140.4 | (1.6)\% | (3.1)\% |
| Depreciation | 40.1 | 40.0 | 41.3 | 41.3 | 2.9\% | 3.1\% |
| Other | 339.2 | 337.6 | 359.2 | 356.6 | 5.6\% | 5.3\% |
| Total operating costs | 871.4 | 863.4 | 887.5 | 882.2 | 1.8\% | 2.1\% |

${ }^{(1)}$ Like for like -2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of $£ 9.2$ million (2004: £nil million), operating profit of $£ 1.2$ million (2004: £nil million), amortisation of intangibles of £3.3 million (2004: £nil million) and non-recurring items of £1.0 million (2004: £nil million). 2004 adjusted to exclude the 53 rd week
(2) Excludes operating non-recurring items of $£ 2.7$ million pre tax (2004: $£ 12.2$ million)

## Financial summary

## Non-recurring items

52 weeks to 01 January 2006

|  | 2005 $£ m$ | 2004 Em |
| :---: | :---: | :---: |
| Restructuring costs | 7.9 | 11.0 |
| Severance costs following the acquisition of the hotgroup plc | 1.0 |  |
| Profit on disposal of land and buildings | (3.5) | (1.0) |
| Profit on disposal of shares in Scottish Radio Holdings | (2.7) | - |
| Maxwell related recoveries | - | (1.3) |
| Write down of presses in Chester and Oldham | - | 7.0 |
| Release of old accruals for which no further costs are expected | - | (3.5) |
| Total | 2.7 | 12.2 |

## Financial summary

| 52 weeks to 01 January 2006 | $\begin{array}{r} 1^{\text {st }} \text { January } \\ 2006 \\ £ m \end{array}$ | $\begin{array}{r} 2^{\text {nd }} \text { January } \\ 2005 \\ £ m \end{array}$ | Movement £m |
| :---: | :---: | :---: | :---: |
| Non current assets | 2,182.7 | 2,087.7 | 95.0 |
| Current assets | 191.8 | 199.1 | (7.3) |
| Total assets | 2,374.5 | 2,286.8 | 87.7 |
| Non current liabilities |  |  |  |
| Borrowings | (392.0) | (440.8) | 48.8 |
| Obligations under finance leases | (15.6) | (17.7) | 2.1 |
| Retirement benefit obligations | (305.6) | (321.9) | 16.3 |
| Deferred tax liabilities | (547.2) | (540.9) | (6.3) |
| Long term provisions | (12.2) | (8.1) | (4.1) |
| Derivative financial instruments | (56.6) | - | (56.6) |
| Total non current liabilities | $(1,329.2)$ | $(1,329.4)$ | 0.2 |
| Current liabilities | (291.6) | (251.8) | (39.8) |
| Total liabilities | $(1,620.8)$ | $(1,581.2)$ | (39.6) |
| Net Assets | 753.7 | 705.6 | 48.1 |

## Acquisitions

Pro forma revenues and operating profits
52 weeks to 01 January 2006

|  | Online <br> $£ m$ | Traditional <br> $£ \mathrm{~m}$ | Total <br> $£ \mathrm{~m}$ |
| :--- | ---: | ---: | ---: |
| Turnover | 13.3 | 35.1 | 48.4 |
| Operating profit | 2.7 | 1.0 | 3.7 |
| Margins | $20.3 \%$ | $2.8 \%$ | $7.6 \%$ |

## Analysis of revenue by segment

## 52 weeks to 01 January 2006

|  | 2005 |  |  | 2004 |  | Change like for like ${ }^{(1)}$ \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | like for | $2004$ | like for | Change |  |
|  | statutory | $\begin{gathered} \text { like }^{(1)} \\ \text { ( } \end{gathered}$ | statutory £m | $\begin{gathered} \text { like }^{1(1)} \\ \end{gathered}$ | statutory |  |
| Regionals division | 539.6 | 530.4 | 540.1 | 535.7 | (0.1)\% | (1.0)\% |
| Nationals division | 499.1 | 499.1 | 519.7 | 510.8 | (4.0)\% | (2.3)\% |
| Sports division | 50.6 | 50.6 | 48.9 | 48.1 | 3.5\% | 5.2\% |
| Magazines \& Exhibitions | 32.7 | 32.7 | 31.8 | 31.7 | 2.8\% | 3.2\% |
| Other | - | - | 1.2 | 1.2 | (100.0)\% | (100.0)\% |
| Total revenue | 1,122.0 | 1,112.8 | 1,141.7 | 1,127.5 | (1.7)\% | (1.3)\% |

(1) Like for like - 2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of £9.2million (2004: £nil million). 2004 adjusted to exclude the 53rd week

## Group operating profit by segment ${ }^{(2)}$

## 52 weeks to 01 January 2006

|  | 2005 |  |  | 2004 |  | Change like for |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | like for | 2004 | like for | Change |  |
|  | statutory ${ }^{(3)}$ | like ${ }^{(1)}$ | statutory | like ${ }^{(1)}$ | statutory | like ${ }^{(1)}$ |
|  | £m | £m | £m | £m | \% | \% |
| Regionals division | 150.7 | 149.5 | 151.0 | 148.2 | (0.2)\% | 0.9\% |
| Nationals division | 91.2 | 91.2 | 95.2 | 89.8 | (4.2)\% | 1.6\% |
| Sports division | 17.4 | 17.4 | 18.0 | 17.3 | (3.3)\% | 0.6\% |
| Magazines \& Exhibitions | 7.2 | 7.2 | 7.5 | 7.5 | (4.0)\% | (4.0)\% |
| Other | - | - | (1.3) | (1.3) | 100.0\% | 100.0\% |
| Central costs | (15.9) | (15.9) | (16.2) | (16.2) | 1.9\% | 1.9\% |
| Associates | 0.8 | 0.8 | 0.8 | 0.8 | 0.0\% | 0.0\% |
| Total operating profit | 251.4 | 250.2 | 255.0 | 246.1 | (1.4)\% | 1.7\% |

${ }^{(1)}$ Like for like - 2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of $£ 9.2$ million (2004: £nil million), operating profit of $£ 1.2$ million (2004: £nil million), amortisation of intangibles of £3.3 million (2004: £nil million) and non-recurring items of $£ 1.0$ million (2004: £nil million). 2004 adjusted to exclude the 53rd week
${ }^{(2)}$ Excludes operating non-recurring items of $£ 2.7$ million pre tax (2004: $£ 12.2$ million)
${ }^{(3)}$ Excludes amortisation of intangibles of $£ 3.3$ million

## Margins by segment ${ }^{(2)}$

## 52 weeks to 01 January 2006

| 2005 |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Regionals division | 2005 <br> statutory $y^{(3)}$ <br> $\%$ | 2004 <br> like for <br> like ${ }^{(1)}$ <br> $\%$ | 2004 <br> statutory <br> $\%$ | like for <br> like $e^{(1)}$ <br> $\%$ | Change <br> statutory <br> $\%$ | Change <br> like for <br> like ${ }^{(1)}$ <br> $\%$ |
| UK Nationals | 27.9 | 28.2 | 28.0 | 27.7 | $(0.1) \%$ | $0.5 \%$ |
| Scottish Nationals | 17.5 | 17.5 | 17.3 | 16.6 | $0.3 \%$ | $0.9 \%$ |
| Sports division | 21.0 | 21.0 | 22.0 | 21.2 | $(1.0) \%$ | $(0.2) \%$ |
| Magazines \& Exhibitions | 34.4 | 34.4 | 36.8 | 36.0 | $(2.4) \%$ | $(1.6) \%$ |
| Other | 22.0 | 22.0 | 23.6 | 23.7 | $(1.6) \%$ | $(1.7) \%$ |
| Total operating margin | - | - | $(108.3)$ | $(108.3)$ | - | - |

${ }^{(1)}$ Like for like - 2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of £9.2 million (2004: £nil million), operating profit of £1.2 million (2004: £nil million), amortisation of intangibles of $£ 3.3$ million (2004: £nil million) and non-recurring items of $£ 1.0$ million (2004: £nil million). 2004 adjusted to exclude the 53 rd week
${ }^{(2)}$ Excludes operating non-recurring items of $£ 2.7$ million pre tax (2004: £12.2 million)
${ }^{(3)}$ Excludes amortisation of intangibles of $£ 3.3$ million

## Regionals division

## Performance

52 weeks to 01 January 2006

|  | 2005 |  |  | 2004 |  | Change like for like ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | like for | 2004 | like for | Change |  |
|  | statutory ${ }^{(3)}$ | like ${ }^{(1)}$ | statutory | like ${ }^{(1)}$ | statutory |  |
|  | £m | £m | £m | £m | \% | \% |
| Revenue | 539.6 | 530.4 | 540.1 | 535.7 | (0.1)\% | (1.0)\% |
| Profit ${ }^{(2)}$ | 150.7 | 149.5 | 151.0 | 148.2 | (0.2)\% | 0.9\% |
| Margin ${ }^{(2)}$ | 27.9\% | 28.2\% | 28.0\% | 27.7\% | (0.1)\% | 0.5\% |

${ }^{(1)}$ Like for like -2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of $£ 9.2$ million (2004: £nil million), operating profit of $£ 1.2$ million (2004: £nil million), amortisation of intangibles of $£ 3.3$ million (2004: £nil million) and non-recurring items of $£ 1.0$ million (2004: £nil million). 2004 adjusted to exclude the 53 rd week
${ }^{(2)}$ Excludes non-recurring items
3) Excludes amortisation of intangibles of $£ 3.3$ million

## Regionals division

## Analysis of revenue

52 weeks to 01 January 2006

|  | $\begin{array}{r} 2005 \\ \text { statutory } \\ £ \mathrm{~m} \end{array}$ | $\begin{array}{r} 2005 \\ \text { like for } \\ \text { like } \\ \text { £m } \end{array}$ | 2004 statutory $£ m$ | 2004 like for like ${ }^{(1)}$ £m | Change statutory \% | Change like for like ${ }^{(1)}$ \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Circulation | 82.8 | 82.8 | 80.7 | 79.4 | 2.6\% | 4.3\% |
| Advertising | 407.2 | 403.7 | 417.8 | 415.0 | (2.5)\% | (2.7)\% |
| Other | 49.6 | 43.9 | 41.6 | 41.3 | 19.2\% | 6.3\% |
| Total revenue | 539.6 | 530.4 | 540.1 | 535.7 | (0.1)\% | (1.0)\% |

${ }^{(1)}$ Like for like - 2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1 January 2006, these businesses achieved revenue of £9.2 million (2004: £nil million). 2004 adjusted to exclude the 53rd week

## Regionals division

## Analysis of advertising revenue

52 weeks to 01 January 2006

| Gross advertising by category | Change <br> Statutory <br> $\%$ | Change <br> like for like <br> $(1)$ |
| :--- | ---: | ---: |
| Display | $(1.4) \%$ | $(0.1) \%$ |
| Recruitment | $(12.7) \%$ | $(14.3) \%$ |
| Property | $12.9 \%$ | $10.4 \%$ |
| Motors | $(6.7) \%$ | $(5.7) \%$ |
| Other classified | $3.6 \%$ | $4.6 \%$ |
| Total net advertising | $\mathbf{( 2 . 5 )} \%$ | $\mathbf{( 2 . 7 ) \%}$ |

[^0] January 2006, these businesses achieved revenue of £9.2 million (2004: £nil million). 2004 adjusted to exclude the 53rd week

## Nationals division

## Performance

52 weeks to 01 January 2006

|  | 2005 <br> statutory <br> $£ m$ | 2004 <br> statutory <br> $£ m$ | 2004 <br> 52 weeks <br> $£ m$ | Change <br> statutory <br> $\%$ | Change <br> 52 weeks <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Nationals division | 499.1 | 519.7 | 510.8 | $(4.0) \%$ | $(2.3) \%$ |
| Revenue | 91.2 | 95.2 | 89.8 | $(4.2) \%$ | $1.6 \%$ |
| Profit* | $18.3 \%$ | $18.3 \%$ | $17.6 \%$ | $(0.0) \%$ | $0.7 \%$ |


| UK Nationals | 388.3 | 407.2 | 400.1 | $(4.6) \%$ | $(2.9) \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenue | 67.9 | 70.5 | 66.3 | $(3.7) \%$ | $2.4 \%$ |
| Profit* $^{\text {Margin* }}$ | $17.5 \%$ | $17.3 \%$ | $16.6 \%$ | $0.3 \%$ | $0.9 \%$ |

Scottish Nationals

| Revenue | 110.8 | 112.5 | 110.7 | $(1.5) \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Profit $^{*}$ | 23.3 | 24.7 | 23.5 | $(5.7) \%$ |
| Margin* | $21.0 \%$ | $22.0 \%$ | $21.2 \%$ | $(1.0) \%$ |

## UK Nationals

## Analysis of revenue

52 weeks to 01 January 2006

|  | 2005 <br> statutory <br> $£ \mathrm{~m}$ | 2004 <br> statutory <br> $£ \mathrm{~m}$ | 2004 <br> 52 weeks <br> $£ m$ | Change <br> statutory <br> $\%$ | Change <br> 52 weeks <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Circulation | 219.5 | 223.1 | 219.2 | $(1.6) \%$ | $0.1 \%$ |
| Advertising | 127.7 | 146.9 | 144.2 | $(13.1) \%$ | $(11.4) \%$ |
| Other | 41.1 | 37.2 | 36.7 | $10.5 \%$ | $12.0 \%$ |
| Total Revenue | 388.3 | 407.2 | 400.1 | $\mathbf{( 4 . 6 ) \%}$ | $\mathbf{( 2 . 9 ) \%}$ |

## UK Nationals

Newspaper advertising market share (volumes)
52 weeks to 01 January 2006

*52 weeks to $2^{\text {nd }}$ January 2005

## Scottish Nationals

Analysis of revenue
52 weeks to 01 January 2006

|  | 2005 <br> statutory <br> $£ \mathrm{~m}$ | 2004 <br> statutory <br> $£ \mathrm{~m}$ | 2004 <br> 52 weeks <br> $£ \mathrm{~m}$ | Change <br> statutory <br> $\%$ | Change <br> 52 weeks <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Circulation | 57.1 | 55.9 | 55.0 | $2.1 \%$ | $3.8 \%$ |
| Advertising | 48.5 | 50.6 | 49.8 | $(4.2) \%$ | $(2.6) \%$ |
| Other | 5.2 | 6.0 | 5.9 | $(13.3) \%$ | $(11.9) \%$ |
| Total Revenue | $\mathbf{1 1 0 . 8}$ | $\mathbf{1 1 2 . 5}$ | $\mathbf{1 1 0 . 7}$ | $\mathbf{( 1 . 5 ) \%}$ | $\mathbf{0 . 1 \%}$ |

## Sports division

Performance
52 weeks to 01 January 2006

|  | 2005 <br> statutory <br> $£ \mathrm{~m}$ | 2004 <br> statutory <br> $\mathrm{£m}$ | 2004 <br> 52 weeks <br> $\mathrm{£m}$ | Change <br> statutory <br> $\%$ | Change <br> 52 weeks <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenue | 50.6 | 48.9 | 48.1 | $3.5 \%$ | $5.2 \%$ |
| Profit* | 17.4 | 18.0 | 17.3 | $(3.3) \%$ | $0.6 \%$ |
| Margin* | $34.4 \%$ | $36.8 \%$ | $36.0 \%$ | $(2.4) \%$ | $(1.6) \%$ |

## Magazines and Exhibitions

Performance

52 weeks to 01 January 2006

|  | 2005 <br> statutory <br> $£ m$ | 2004 <br> statutory <br> $£ m$ | 2004 <br> 52 <br> weeks <br> $£ m$ | Change <br> statutory <br> $\%$ | Change <br> 52 weeks <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Revenue | 32.7 | 31.8 | 31.7 | $2.8 \%$ | $3.2 \%$ |
| Profit |  | 7.2 | 7.5 | 7.5 | $(4.0) \%$ |

## Net debt

52 weeks to 01 January 2006

|  | $\begin{array}{r} 2^{\text {nd }} \text { Jan } 2005 \\ \text { IFRS } \\ £ m \end{array}$ | $3^{\text {rd }}$ Jan 2005 adoption of IAS 39 £m | $\begin{gathered} \text { Cash } \\ \text { Flow } \\ \text { £m } \end{gathered}$ | IAS 39 impact £m | Loans drawn/ repaid £m | Other non-cash changes £m | $\begin{array}{r} 1^{\text {st }} \\ \text { Jan } 2006 \\ £ m \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-current |  |  |  |  |  |  |  |
| Loan notes | (440.8) | 86.3 | - | (37.2) | - | (0.3) | (392.0) |
| Derivative financial instruments | - | (87.2) | - | 30.6 | - | - | (56.6) |
| Obligations under finance leases | (17.7) | - | - | - | 2.1 | - | (15.6) |
|  | (458.5) | (0.9) | - | (6.6) | 2.1 | (0.3) | (464.2) |
| Current |  |  |  |  |  |  |  |
| Bank overdrafts | (22.5) | - | 4.6 | - | - | - | (17.9) |
| Short term loans | - | - | - | - | (40.0) | - | (40.0) |
| Loan notes | (13.9) | - | - | - | 13.1 | - | (0.8) |
| Obligations under finance leases | (2.5) | - | - | - | (0.3) | - | (2.8) |
|  | (38.9) | - | 4.6 | - | (27.2) | - | (61.5) |
| Cash and cash equivalents | 43.4 | - | (10.2) | - | - | - | 33.2 |
| Net Debt | (454.0) | (0.9) | (5.6) | (6.6) | (25.1) | (0.3) | (492.5) |

## Reconciliation of Group statutory results to like for like results

| 52 weeks ended 1 January 2006 | Statutory Result £m | Non-recurring items £m (a) | Result £m (b) | Amortisation £m (b) | IAS 39 impact £m (c) | Week 53 effect £m <br> (d) | Like for like result £m |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 1,122.0 | - | -9.2 | - | - | n/a | 1,112.8 |
| Operating profit | 245.4 | 2.7 | -1.2 | 3.3 | - | n/a | 250.2 |
| Profit before tax | 209.5 | 2.7 | -1.2 | 3.3 | 6.6 | n/a | 220.9 |
|  | pence | pence | pence | pence | pence | pence | pence |
| Underlying earnings per share | 50.5 | - | -0.3 | 0.8 | 1.6 | n/a | 52.6 |
| Non-recurring items | -0.2 | 0.2 | - | - | - | n/a | - |
| Earnings per share - basic | 50.3 | 0.2 | -0.3 | 0.8 | 1.6 | n/a | 52.6 |

(a) Details of non-recurring items are set out on Slide 39
(b) Details of acquisitions are set out on Slide 41
(c) Impact of fair value, exchange rate, and amortisation adjustments on borrowings and associated financial instruments, accounted for under IAS 39
(d) 2004 was a 53-week trading period compared with 52 weeks in 2005

## Reconciliation of Group statutory results to like for like results (continued)

| 53 weeks ended 2 January 2005 | Statutory Result £m | Non-recurring items £m (a) | Result £m (b) | Amortisation £m (b) | IAS 39 impact £m (c) | Week 53 effect £m <br> (d) | Like for like result £m |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | 1,141.7 | - | - | - | n/a | -14.2 | 1,127.5 |
| Operating profit | 242.8 | 12.2 | - | - | n/a | -8.9 | 246.1 |
| Profit before tax | 207.1 | 9.7 | - | - | n/a | -8.3 | 208.5 |
|  | pence | pence | pence | pence | pence | pence | pence |
| Underlying earnings per share | 51.2 | - | - | - | n/a | -1.9 | 49.3 |
| Non-recurring items | -2.0 | 2.0 | - | - | n/a | - | - |
| Earnings per share - basic | 49.2 | 2.0 | - | - | n/a | -1.9 | 49.3 |

(a) Details of non-recurring items are set out on Slide 39
(b) Details of acquisitions are set out on Slide 41
(c) Impact of fair value, exchange rate, and amortisation adjustments on borrowings and associated financial instruments, accounted for under IAS 39
(d) 2004 was a 53-week trading period compared with 52 weeks in 2005

## Reconciliation of statutory results from IFRS to UK GAAP ${ }^{(1)}$

52 weeks to 01 January 2006

|  | $\begin{array}{r} \text { IFRS } \\ 2005 \\ \text { £m } \end{array}$ | Adjust to UK GAAP 2005 £m | Indicative UK GAAP 2005 £m | $\begin{array}{r} \text { UK GAAP } \\ 2004 \\ £ m \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 1,122.0 | - | 1,122.0 | 1,141.7 |
| Operating profit | 245.4 | 2.8 | 248.2 | 242.2 |
| Pre non-recurring items and amortisation | 251.4 | 0.5 | 251.9 | 254.8 |
| Non-recurring items | (2.7) | 2.7 | - | (12.2) |
| Amortisation of intangibles | (3.3) | (0.4) | (3.7) | (0.4) |
| Net interest payable | (31.0) | 0.3 | (30.7) | (34.9) |
| Other finance income / (charge) | 1.7 | 0.1 | 1.8 | (2.7) |
| IAS 39 impact | (6.6) | 6.6 | - | - |
| Profit on disposals of subsidiary undertaking | - | - | - | 2.5 |
| Profit before taxation | 209.5 | 9.8 | 219.3 | 207.1 |
| Tax | (62.6) | (3.2) | (65.8) | (63.0) |
| Profit for like period | 146.9 | 6.6 | 153.5 | 144.1 |

## Reconciliation of net assets from IFRS to UK GAAP ${ }^{(1)}$

52 weeks to 01 January 2006

| , | $\begin{array}{r} \text { IFRS } \\ 1^{\text {st }} \text { January } \\ 2006 \\ £ m \end{array}$ | Adjust to UK GAAP £m | Indicative <br> UK GAAP $1^{\text {st }}$ January 2006 £m | UK GAAP in IFRS format $2^{\text {nd }}$ January 2005 £m |
| :---: | :---: | :---: | :---: | :---: |
| Non current assets | 2,182.7 | (94.6) | 2,088.1 | 1,988.3 |
| Current assets | 191.8 | - | 191.8 | 199.1 |
| Total assets | 2,374.5 | (94.6) | 2,279.9 | 2,187.4 |
| Non current liabilities |  |  |  |  |
| Borrowings | (392.0) | (49.1) | (441.1) | (440.8) |
| Obligations under finance leases | (15.6) | 2.3 | (13.3) | (14.9) |
| Retirement benefit obligations | (305.6) | 95.5 | (210.1) | (222.5) |
| Deferred tax liabilities | (547.2) | 475.9 | (71.3) | (64.9) |
| Long term provisions | (12.2) | 0.6 | (11.6) | (7.8) |
| Derivative financial instruments | (56.6) | 56.6 | - | - |
| Total non current liabilities | $(1,329.2)$ | 581.8 | (747.4) | (750.9) |
| Current liabilities | (291.6) | (47.7) | (339.3) | (292.8) |
| Total liabilities | $(1,620.8)$ | 534.1 | $(1,086.7)$ | $(1,043.7)$ |
| Net assets | 753.7 | 439.5 | 1,193.2 | 1,143.7 |


[^0]:    ${ }^{(1)}$ Like for like -2005 adjusted to exclude the results of businesses acquired during the period. During the 52 weeks ended 1

