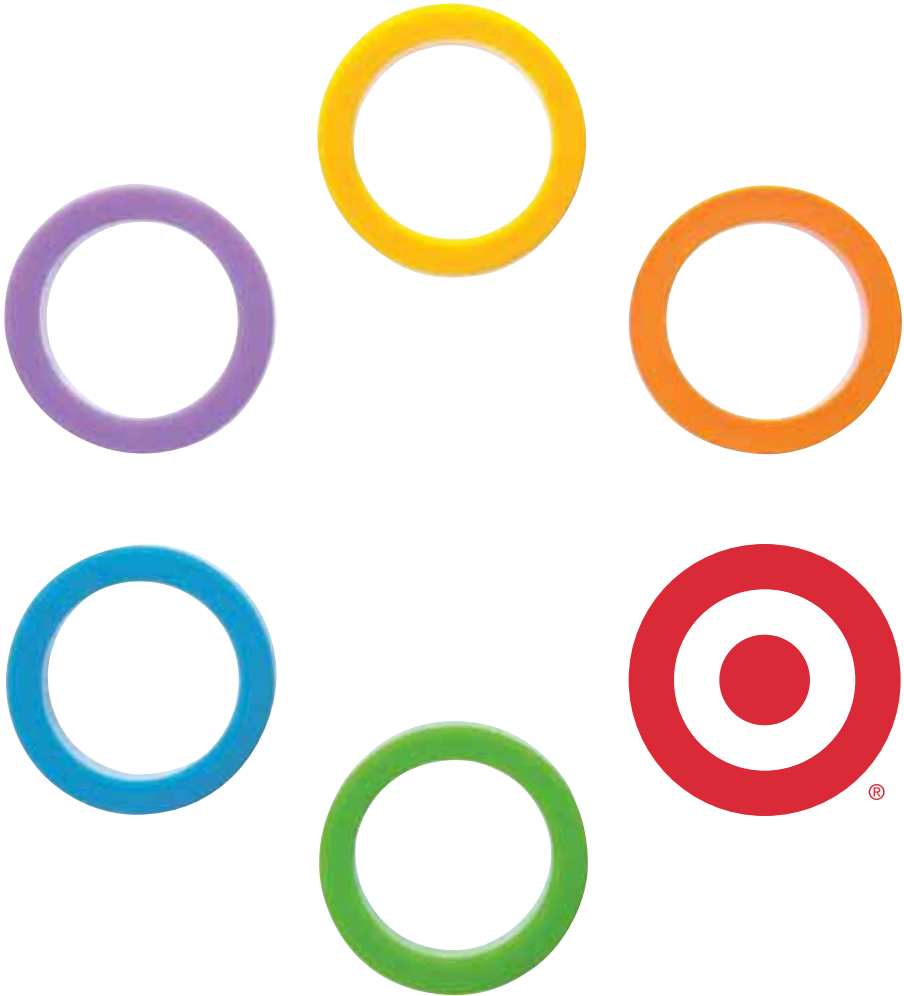
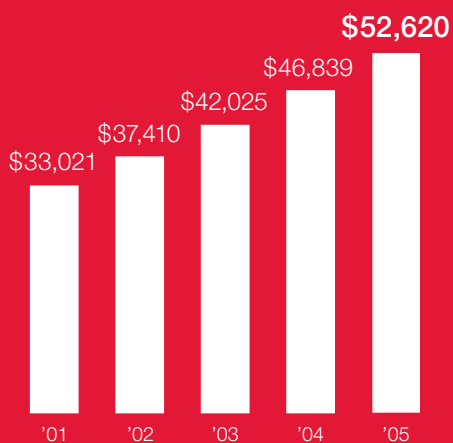


Growing by design.

TARGET CORPORATION ANNUAL REPORT 2005



## Financial Highlights – Continuing Operations



Total Revenues (millions)

2005 Growth %: **12.3%**

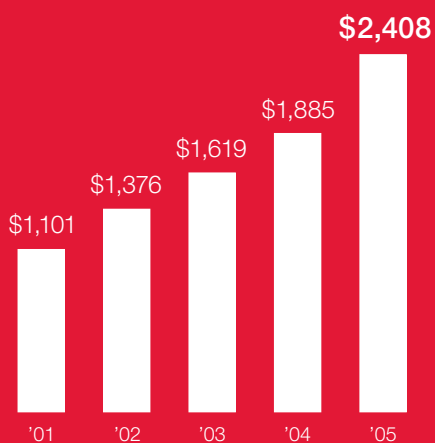
Five-year CAGR: **12.1%**



Earnings Before Interest Expense and Income Taxes (EBIT) (millions)

2005 Growth %: **20.1%**

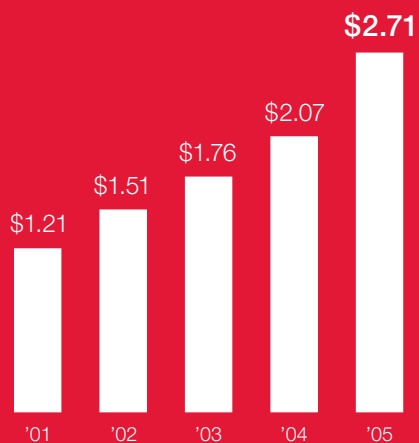
Five-year CAGR: **16.9%**



Earnings from Continuing Operations (millions)

2005 Growth %: **27.7%**

Five-year CAGR: **20.1%**



Diluted EPS

2005 Growth %: **31.0%**

Five-year CAGR: **20.7%**

CAGR: Compound Annual Growth Rate



**Design for All.** Great design inspires us — not just because of its purity and elegance — but because it combines form and function in creative ways to enhance the lives of our guests. We celebrate the genius of great design in things ordinary and extraordinary — from Post-it notes to ClearRx, which reflects our focus on innovation and embodies our “Expect More. Pay Less.” brand promise. By infusing design into every guest’s experience, we strive to strengthen our emotional tie with our guests and sustain our relevance in a highly competitive, fast-moving marketplace.



## To Our Shareholders,

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Target produced another year of outstanding results in 2005. By remaining focused on consistent execution of our strategy, we delighted our guests, enhanced our brand, and achieved record financial performance.

- We maintained our company-wide emphasis on creativity and innovation and strengthened our commitment to deliver great design at affordable prices.
- We expanded our food assortment within our general merchandise and SuperTarget stores to provide greater guest convenience and drive increased shopping frequency.
- We continued to add profitable new store locations at a disciplined pace, and invested in technology and infrastructure to improve our operating efficiency, speed and reliability.
- We gained considerable market share through contributions from new stores and strong growth in comparable-store sales, and surpassed \$50 billion in annual sales.
- And, we generated a 31 percent increase in earnings per share from continuing operations, reflecting substantial contributions from both our retail and credit card operations.

We are proud of what we achieved in 2005, and we are dedicated to building on this performance by using our accomplishments as inspiration for new ideas and innovations that will improve the lives of our guests, team members, and communities and reward our shareholders for years to come.

We believe this focus on newness and innovation is essential for us to continue to grow and remain relevant to our guests over time. Our commitment to offering great design and exceptional value helps us delight our guests and deliver on our “Expect More. Pay Less.” brand promise. We work diligently to offer trusted national brands, exclusive designer collections, premium owned and licensed brands, and product innovations, and we are unwavering in our commitment to deliver the convenience and low prices that are central to our discount store heritage. We continue to invest in disciplined processes, sophisticated systems and the internal expertise necessary to design, develop and source high-quality, trend-right fashion merchandise, while also increasing our mix of competitively-priced consumables and commodities through

more rapid growth of SuperTarget stores and an expanded food offering in our general merchandise stores. The result of these efforts in 2005 was the debut of new collections such as Fieldcrest and Thomas O'Brien, the launch of ClearRx and the introduction of new owned brands including Choxie gourmet chocolates and TruTech electronics. In 2006, we remain focused on delivering both differentiation and value through new initiatives which include GO International, Smith & Hawken, Time to Play, as well as significant category reinventions in beauty and intimate apparel.

Our commitment to innovation and superior design also extends to our stores. As with our merchandising, we strive to balance form and function in creating a store environment that is both aesthetically pleasing and easy to shop. While our format evolves slightly each year as we identify improvements in presentation, signing and adjacencies, we consolidate these opportunities and incorporate more dramatic changes every few years through the development of a new prototype store design. Our current prototype, P2004, has produced positive results both for our guests and for Target, and to date, we have incorporated key features of this design into nearly half of our store base. We expect to increase this penetration to approximately two-thirds of our stores by year-end 2006 through the completion of new construction, comprehensive remodels and ongoing efforts to upgrade existing stores.

We remain optimistic about our opportunities for growth in the United States. As we add to our store base, we continue to believe that our disciplined, carefully planned expansion program is the best way for us to preserve both our brand integrity and our expected financial returns. As a result, our 2006 plans envision a net increase in new Target square footage of about 8 percent, similar to our growth in 2005.

To sustain this growth over time and continue to replicate the Target brand, we are equally committed to providing a desirable workplace for our team members — just as committed as we are to delighting our guests with exciting merchandise, unexpected marketing, fun-to-shop stores and outstanding service. In particular, we strive to create a workplace in which our 300,000 team members feel respected and valued for their unique talents and perspectives, believe they have opportunity for career advancement and trust that their performance is evaluated and rewarded fairly. We believe this commitment to our team members allows us to continue to attract and retain a diverse team of dedicated, energetic and capable individuals who proudly represent the Target brand. It also ensures that Target has the necessary skill and experience within our organization to support our future growth and remain a leader in the fast-paced and highly-competitive environment in which we operate.

Our commitment to our Target team members extends beyond the workplace to the communities where we all live and work. For the past 60 years, we have supported programs in education, the arts, social services and other vital partnerships that enrich the lives of our guests and team members. Today, our funding of national and local nonprofit organizations totals more than \$2 million each week. In addition, many of our team members donate their time and knowledge to programs where they have specific expertise. We feel proud that our efforts can positively affect lives and contribute to the improved health and safety of our local communities. We also believe that by strengthening the markets where we operate, our commitment to 'giving back' enhances the long-term performance of Target as well.

Our long-term performance underscores the power of our strategy and its execution. For more than a decade, we have been focused on growing by design — leveraging our design capabilities to deliver affordable, stylish merchandise for our guests, while building new stores at a measured and profitable pace — and this approach has produced outstanding results. By embracing innovation, discipline, integrity and speed throughout our entire organization, Target has generated a total annualized return to shareholders of 25 percent over the past 10 years, well above the S&P 500 and most of our retail competitors. Sustaining a high level of performance requires that we continue to expect more of ourselves; it requires that we strive to become the best by delivering more value, in total, than any other company for our guests, our team members, shareholders and communities.

We are extremely proud of our recent performance — the attainment of more than \$50 billion in annual sales and the many accomplishments this milestone represents — and we are excited about the opportunities and challenges that lie ahead. As we look to the future, we believe that Target is well-positioned to build on our past success and generate profitable market share growth for many years to come.

Sincerely,



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Bob Ulrich, Chairman and Chief Executive Officer

**Board of Directors Change** During the past year, Michele Hooper, Managing Partner and Co-Founder of The Directors' Council retired from our board of directors. We thank Michele for her many contributions during her fifteen years of service. Also during the past year, we welcomed to our board Mary Minnick, Executive Vice President and President, Marketing, Strategy & Innovation of The Coca-Cola Company.



Design is  
inspired.  
captivating.  
useful.  
valuable.  
cool.  
exciting.  
necessary.  
utility.  
accessible.  
modern.  
challenging.  
mindful.  
bold.  
delicious.  
inclusive





**Archer Farms** We continue to delight our guests by offering new Archer Farms products which deliver the premium quality, value and freshness our guests have come to expect from Target-owned brands.



**Choxie** From candy bars to boxed assortments, this gourmet chocolate includes a variety of flavors and sizes for everyday or special occasions, as well as prices, taste and packaging that thrill our guests.

## Merchandising & Sourcing

At Target, we are committed to delighting our guests by making great design accessible and affordable every day. By embracing this focus on design, creativity and innovation throughout the company, we believe we can consistently deliver an exceptional shopping experience and remain fresh and relevant to our guests over time.

### Expect More. Pay Less.

Our “Expect More. Pay Less.” brand promise highlights the importance of both differentiation and value at Target and reinforces our desire to maintain an appropriate balance between innovation and price. For example, our distinctive merchandise provides style, timeliness and quality at “best in class” prices. Our stores feature amenities such as Starbucks, Pizza Hut, pharmacies and in-store digital photo labs to further enhance our guests’ shopping experiences, and we continue to introduce new merchandising and marketing programs that create excitement throughout the year and especially around important holidays. In addition, our extensive assortment of consumables and commodities is competitively priced with key retail competitors in each market, satisfying our guests’ demand for convenience and value and fueling incremental sales through greater guest frequency and larger transactions.

### Innovation and Design for All

At Target, we are relentless in our pursuit of innovation and great design because we believe they are integral to Target’s merchandising strategy and at the heart of our ability to delight our guests. Several recent launches demonstrate our design commitment and our focus on anticipating what our guests want next. They include:

- ClearRx, our revolutionary new pharmacy bottle design and prescription system,
- The Thomas O’Brien Home Collection, consisting of more than 500 items in domestics, decorative home, furniture, lighting and holiday seasonal — representing our largest designer launch to-date,
- Choxie, an assortment of gourmet chocolate, offered exclusively at Target, and comprised of more than 100 items with a quality and taste that rivals famous specialty-store brands,
- Smith & Hawken, an exclusive line of garden accessories and décor; and
- GO International, a limited-edition apparel offering which features a new international designer every three months — with our debut collection from British designer Luella Bartley.

Each of these assortments, carefully positioned within the context of Target’s over-arching merchandise strategy, attests to our trend leadership, global sourcing proficiency and expertise in product design and development.

### Design Leadership

Through decades of investment and experience, Target has built disciplined processes, sophisticated systems and a world-class Product Design & Development and global sourcing organization that is passionate about delivering current fashion and unexpected excitement while ensuring superior quality, value and speed to market. This talented team travels throughout the world to develop creative perspective; identify color, category and item trends; and source raw materials for use in production of owned-brand products. They also clearly define and manage the character of each of Target’s proprietary brands. Key to the success of these efforts is the collaborative spirit among



**Beauty Reinvention** We are launching a new collection of over 500 items for both men and women including several exclusive brands that are typically only available in U.S. and European specialty stores.



**Time to Play** In-store and online, our new toy boutique contains a selection of high-quality toys from well-respected U.S. and European brands, designed to entertain, educate and inspire imaginative play.



**GO International** In partnership with internationally-renowned designers such as Luella Bartley, we are offering a series of limited-engagement apparel collections geared for our trend-conscious junior and contemporary guests.

inclusive.  
 smart.  
 passionate.  
 different.  
 amazing.  
 bright.  
 precious.  
 comfortable.  
 beneficial.  
 striking.  
 discerning.  
 real.  
 insightful.  
 impressive.  
 savvy.  
 acclaimed.  
 durable



Merchandising as the business strategist, Target Sourcing Services as the global sourcing authority, Marketing as the brand and communications leader and Product Design & Development as the trend and product expert. This integrated, cross-functional approach produces an exceptional Target-brand experience and is exemplified by programs introduced in 2005 such as Global Bazaar — our distinctive internationally-themed home assortment, Trutech — our newly-introduced owned brand in electronics and Target Limited Edition — our holiday gift collection of luxury apparel and accessories.

### **More Ways to “Eat Well. Pay Less.”**

During the past five years, we have significantly increased our focus on food to provide greater convenience for our guests and drive more frequent visits to our stores. Specifically, we have:

- significantly expanded our presence of SuperTarget stores and the space dedicated to food in our general merchandise stores,
- improved the quality and value of our assortment,
- dramatically increased the penetration of our owned brands,
- enhanced our in-store signing and marketing efforts to improve the visibility and perceived value of our consumable and perishable selections, and
- fully integrated our approach to food merchandising, presentation and pricing into Target systems and processes to increase operational efficiency and guest satisfaction.

Today, SuperTarget locations represent more than 10 percent of our total stores and more than 15 percent of our square footage, compared with only 3 percent and 5 percent, respectively, five years ago. In addition, through rightsizing projects, major remodels and continued new store growth, more than 650 Target stores contained an expanded food offering at year-end 2005, and we expect our store base with this enhanced assortment to grow meaningfully in 2006, reflecting our commitment to continuously improve our guests’ shopping experiences.

### **Strengthening our Owned Brands**

Our owned food brands are important contributors to our overall food strategy and to our continued gains in market share and profitability. Reflecting Target’s high standards of freshness, our distinctive packaging, exceptional value and careful brand management, Archer Farms, our premium quality brand, and Market Pantry, our national brand equivalent at great value, have grown rapidly in recent years and together represent a low double-digit percentage of our overall food sales. We are steadily expanding these assortments to further increase selection and guest acceptance. The success of these owned brands provided a strong foundation for Target’s 2005 introductions of both Sutton & Dodge choice angus beef and Choxie. Furthermore, they embody the essence of Target’s “Expect More. Pay Less.” brand promise and represent the product innovation, exciting design and premium quality our guests have come to expect from Target.



**Smith & Hawken** Our exclusive partnership with this well-respected, high-quality brand allows us to offer our guests great styling and attractive prices on garden accessories and outdoor décor.



**Thomas O'Brien** This exclusive line of home merchandise, called Vintage Modern, represents our “best” quality offering, outstanding value and our commitment to be a destination in home décor.



**Consumables and Commodities** *Reflecting the increasing importance of food and commodities, we continue to expand these assortments within our stores to provide greater guest convenience, drive more frequent shopping visits and fuel incremental sales.*

## Strategic Growth

Consistent with our historical performance, Target continues to deliver profitable market share increases through prudent investment in new general merchandise and SuperTarget stores, as well as growth in sales from existing stores. We maintain a disciplined pace of growth, adding eight percent or more, net, to our retail square footage annually through a combination of organic growth — building one store at a time — and the acquisition of premium real estate sites as they become available from other retailers. Because of the considerable potential for continued profitable growth in the United States, we are not currently pursuing opportunities for international expansion. Rather, we remain keenly focused on replicating the financial attributes and preserving the brand integrity of our strategy domestically. We believe this approach will allow us to deliver meaningful market share gains for the foreseeable future.

### Store Growth

To enhance access and increase convenience for both new and existing guests, we continue to open attractive Target and SuperTarget stores across the country — with our growth primarily focused in major metropolitan areas. We maintain our underwriting discipline by conducting a thorough site-specific review and selecting the prototype format for each new location with the most favorable projected trade area economics. During 2005, we opened 67 net new general merchandise stores and

durable.  
 creative.  
 inviting.  
 functional.  
 grand.  
 surprising.  
 helpful.  
 fun.  
 affordable.  
 practical.  
 experienced.  
 confident.  
 fitting.  
 uncanny.  
 clear.  
 ingenious.  
 beautiful



**Store Features** *As a primary point of contact with our guests, Target's stores are a key element in creating a preferred shopping experience and reinforcing our differentiated brand. Our guest-focused perspective encompasses a broad spectrum of attributes from site selection to store design... from our standards of housekeeping and disciplined approach to store remodels to our fast, fun and friendly guest service. In each case our guests are paramount in guiding our strategy and our execution.*

22 new SuperTarget locations, bringing the total number of stores at year-end to 1,397. In 2006, we plan to open more than 100 total new stores, and by 2010 we expect to operate approximately 2,000 Target and SuperTarget locations.

### Store Design

Our dedication to incorporating great design and excitement in our stores allows us to continue to delight our guests and sustain our competitive advantage. Our stores are:

- inviting and easy-to-shop,
- clean, bright, safe and accessible, and
- appealing to both the time-starved guest and those able to shop on a more leisurely schedule.

Consistent with Target's historical practice and our "Expect More. Pay Less." brand promise, we introduce a fresh prototype every few years with new design elements that are aesthetically pleasing, environmentally friendly, functional, innovative, and responsive to our guests' ever-changing preferences. Today, we have three store prototypes: P2004 — our most prevalent, single-entry, general merchandise store format, P2004+ — a somewhat expanded version of our general merchandise store for use in higher traffic trade areas, and SuperTarget — our combination general merchandise and full supermarket concept. While we invest capital to continuously improve our store design, we also make significant investments in store remodels to protect the integrity of the Target brand and to

ensure the physical preservation of all of our stores. In addition, in selected stores where a full remodel is not currently warranted, we accelerate the availability of key elements of our latest design by incorporating the most important features in older stores through "rightsizing." These strategic investments in new stores, remodels and rightsizing projects underscore our commitment to manage our assets responsibly and ensure that our best design and innovations are accessible to our guests each time they visit our stores.

### Supporting our Growth

To support our new store growth and better serve our existing stores, we continue to make significant investments in our supply chain and in leading-edge technologies. Our current distribution network includes 23 regional distribution centers (RDCs) and three import warehouses (IWs). We plan to add three RDCs and two IWs over the next two years, further strengthening our distribution network. In addition, we continue to derive operating efficiencies from our expanded commitment to proven processes like 6Sigma@Target, fact-based negotiations, reverse auctions and the pursuit of initiatives like Target Services India, which allows us to leverage our global workforce — through an office in Bangalore — to perform a variety of business functions more productively.

We are as intentional about our innovation, design and continual improvement in our infrastructure as we are in our stores and our merchandising and believe that thoughtful investment in these areas is critical to our continued success.



## Reinforcing our Brand

We have carefully protected and nurtured the Target brand for decades, creating a logo that is widely recognized and a corporate image that is appreciated and trusted. Through our integrated strategic approach to merchandising, store experience, marketing and community involvement, we continue to seek opportunities to preserve and enhance our valuable reputation.

### Channeling the Buzz

Marketing plays an integral role in shaping and strengthening the Target brand image. Through our entertaining style of communicating with our guests, we create excitement and reinforce our "Expect More. Pay Less." promise with candor, consistency, courage and commitment. In everything we do, we try to be clever, visual and trend-right.

Our weekly newspaper circular, which represents about one-third of our annual marketing budget, remains at the foundation of our advertising strategy. Each week it reaches more than 50 million households and clearly delivers Target's balanced message of fashion and value. But to consistently capture our guests' attention, our marketing effort extends well beyond the weekly circular to a broad spectrum of tactics, including traditional broadcast and print media, event sponsorships and guerilla marketing opportunities. In addition, as our guests' media habits change, we continually adjust our approach and

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**Value** *We are keenly focused on delighting our guests with compelling value, exceptional convenience and in-stock reliability, and reinforcing our "Expect More. Pay Less." brand promise throughout the store.*



graceful.  
elegant.  
handy.  
unexpected.  
lasting.  
intelligent.  
wow.  
flattering.  
logical.  
innovative.  
curious.  
better.  
flexible.  
remarkable.  
sound.  
beautiful.  
pleasing

employ new techniques. For example, given the decline in viewership of the national networks and the increase in media fragmentation, we have begun to shift dollars into new media such as banner advertising and text messaging.

Our willingness to take intelligent risks — in our stores, our merchandising and our marketing — is critical to our brand positioning. This philosophy is exemplified by key elements of our marketing program in the past year, which have reinforced our differentiated strategy and created substantial buzz. Specifically,

- Our Design for All campaign provided a fun, simple and compelling reflection of our corporate mandate to make great design affordable and accessible to everyone.
- When we introduced the Fieldcrest brand to our domestics assortment, we wanted editors from top fashion magazines to experience Fieldcrest's luxury first-hand, so we invited these editors to spend the night at the Ritz-Carlton in New York in rooms outfitted with our linens. The next morning, they were invited to take their sheets and towels home.
- For our Back-to-College campaign, we developed our own webisodes about the campus experiences of seven college-age kids and streamed the series online for a month. Nearly all of the items in the dorm rooms were available at Target and viewers were invited to take a virtual tour and go on a shopping spree after each episode.

- We partnered with *The New Yorker* magazine in an unprecedented promotion in which we commissioned 20 top artists to create Target illustrations — ranging from whimsical to outlandish — which became the only advertising in an entire issue of the magazine.
- We introduced a powerful new storytelling campaign to support our community relations efforts and illustrate the impact our programs are having on real people.

Each of these campaigns adds dimension and credibility to our commitment to delight our guests with superior quality, design and value, and underscores the spirit of innovation that permeates our entire company.

#### **In the Cards**

Within Target Financial Services, our strategy is thoughtfully conceived and carefully executed to reinforce our brand and support our retail operations. Our REDcard products and services, and our ever-changing assortment of Target GiftCards, are designed to enhance guest loyalty and fuel incremental merchandise sales while delivering profitable results when viewed on a stand-alone basis.

Collectively referred to as our REDcard products, Target Visa and the Target Card are credit cards which provide a convenient payment alternative for our guests, generate significant savings through our rewards program, and drive our REDcard guests to shop at Target more often and spend more on each visit.







**Odds Against Seven** Our Back-To-College marketing efforts embraced innovative media and technology, such as webisodes and downloadable audio files and ringtones, to reach newly independent young adults.

Reflecting our financial product strengths and disciplined management, our sales penetration has remained stable in recent years despite our average annual square footage growth of 8 to 10 percent and increasing competition from bank debit and credit cards. In addition, the profit contribution from our credit card operations has grown substantially.

The unique designs, versatility and convenience of Target GiftCards also delight our guests, strengthen our brand and contribute to our overall financial results. By offering a broad selection of seasonally-appropriate GiftCards for any age and price range, Target provides an affordable, easy gift-giving option for every holiday or special occasion. In 2005, our issuance and redemption of GiftCards exceeded \$1 billion.

#### **Virtual Appeal**

Target.com naturally enhances Target's brand and complements our in-store merchandising and marketing strategies. The site's flexibility allows us to test new merchandise ideas economically, reach more guests with an expanded offering of products and services and increase our speed to market. The site features more than 100,000 items, including the best brands and values available in our stores, and a large selection of web-only merchandise, including extensions of in-store assortments. In addition, guests are able to use our Target.com site to locate

pleasantly.  
artistic.  
inquisitive.  
casual.  
thoughtful.  
sleek.  
brilliant.  
rewarding.  
friendly.  
delightful.  
new.  
inspiring.  
courageous.  
available.  
stylish.  
important.  
diverse



**The New Yorker Magazine** Our unique partnership with The New Yorker is an example of how we create buzz and amplify our message in our efforts to effectively reinforce our brand differentiation with our guests.



#### **Target GiftCards**

*Our innovative card designs continue to satisfy our guests, complement our brand and drive sales. In 2005, we introduced over 150 images with features such as a writable surface, sound, felt and glow-in-the-dark.*



#### **Target REDcard**

*Our REDcard products are integral to our core retail business. They strengthen loyalty to our brand by offering meaningful benefits to our guests, and they contribute to our growth in sales and profitability.*

their nearest Target store; manage their Target credit card accounts; view our weekly circular; download SuperTarget coupons; search for new recipes; upload, store, share and print digital photos; create or update gift registries and enjoy a host of other unique benefits. Though still small compared to our overall business, sales and traffic at Target.com continue to grow at a much stronger pace annually and we continue to believe that our integrated, multi-channel approach provides substantial value to our guests.

#### **Unwavering Commitment**

In recent years, *New York* magazine asserted that Target's Bullseye logo was "a retail symbol as recognizable as Tiffany's ... blue box"; *Newsweek* magazine called Target's logo an "icon of affordable chic" and an independent survey confirmed that the Bullseye is recognized by 97 percent of Americans. This recognition, and our reputation, reflects Target's unwavering commitment to deliver a consistently delightful shopping experience for our guests. It reflects our strategic investment of capital in the initial aesthetics and ongoing maintenance of our stores, our zealous devotion to provide Fast, Fun and Friendly service and our firm belief and steadfast resolve to offer great design and exceptional value to our guests everyday.

**Ready. Sit. Read!**  
*Target partnered with children's  
illustrator, J. Otto Seibold, to  
create characters and stories that  
model positive reading behaviors  
and encourage adults to foster  
a love of reading early in children's  
lives. The program provides  
monthly book recommendations,  
activities and resources to help  
children get excited about  
reading on an on-going basis.*



diverse.  
enduring.  
refined.  
simple.  
purposeful.  
original.  
everyone.  
everywhere.  
**Target.**

## Corporate Responsibility

For decades, Target has strived to manage our business with integrity and to favorably impact the communities where we operate. We believe our efforts — which encompass a broad spectrum of initiatives — strengthen the markets we serve and enhance the long-term health of our company.

For example, we contribute more than \$2 million each week to programs that benefit education, the arts, social services and other vital community partnerships. In 2005, a few of the programs Target championed were:

- Ready. Sit. Read!, which reinforces the importance of reading as a foundation for lifelong learning. The program includes a book club with monthly recommendations, book festivals, and celebrity authors who help raise awareness of the merit of early childhood reading.
- United Through Reading, a program of the Family Literacy Foundation that connects deployed military parents and their children back home through reading. Target's support has allowed this program to expand to all branches of the military.

- Free access to major cultural institutions across the country every day of the week, including Target Free First Mondays at Chicago Children's Museum, Target Free Tuesdays at the Asian Art Museum in San Francisco and Target Free Friday nights at the Museum of Modern Art in New York.
- Target & Blue and Safe City, both of which involve alliances between Target and local law enforcement agencies to reduce crime and create safer communities.

In addition, Target continues to support our signature projects including:

- Take Charge of Education, a school fundraising initiative which began in 1997 and has contributed about \$169 million to schools across the country since its inception,
- Start Something, a partnership between Target and the Tiger Woods Foundation, designed to promote character development opportunities for children ages 8 to 17 which has attracted more than three million participants nationwide, and
- Target House, which provides a home-away-from-home for families of children undergoing treatment at St. Jude Children's Research Hospital.





**Take Charge of Education** With over eight million guests enrolled and over 110,000 participating schools, this program underscores Target's support for education and commitment to create opportunities for teachers, students and schools across the country.



**Safe City** Through a community partnership called Safe City which includes government, business and police, Target shares its state-of-the-art technology, communication tools, and expertise to reduce crime and create safer communities.



**Arts** Target is committed to increasing the visibility and accessibility of art and cultural experiences to families through sponsorships of programs, exhibits and performances. We believe the Arts bring communities together and help us see the world from different perspectives.



**Red Cross Disaster Kit** Target has an ongoing relationship with the American Red Cross focused on disaster preparedness and relief. As part of this effort, we now offer a co-branded preparedness kit in our stores — with \$10 from each sale going to support the Red Cross.

Target embraces an innovative approach to philanthropy which involves more than writing a check. We often provide in-kind support of charitable organizations in areas where we have specific expertise and we encourage our team members to become involved in their local communities by donating their time and knowledge. Last year, our team members and their families volunteered hundreds of thousands of hours to non-profit organizations.

Our strong corporate governance practices, like our commitment to charitable giving, reflect the philosophy and vision of Target's founders — the Dayton family. Because of their leadership, our company has a distinguished reputation and a long legacy of strict ethical standards, board independence, discipline in managing company resources and consistency of financial disclosure. Today, these principles remain at the core of our strategy and operations.

Target is also deeply committed to creating a workplace that our team members prefer because they feel respected and valued for their unique perspectives, they have opportunity for professional growth and advancement and their performance is judged objectively and rewarded appropriately. We know that team members who enjoy their work and feel appreciated will deliver the Fast, Fun and Friendly service our guests expect. As a result, we work hard to attract and retain a workforce

of talented, high-caliber and diverse individuals and believe our success in this effort is imperative to our continued profitable growth.

As we continue to grow, Target is increasingly focused on designing stores that are aesthetically pleasing and also considerate of the surrounding environment. Where appropriate, we are adopting site development and construction techniques that preserve our natural resources, employing technologies to improve energy efficiency and reduce water consumption and using materials with recycled or re-used content. Within our stores, we offer a variety of environmentally friendly merchandise, including products that are nontoxic, biodegradable, recycled, organic, or all natural. We are committed to minimizing our environmental impact on local communities and believe that we can attain this goal and concurrently achieve profitable market share gains.

Target's commitment to thoughtful and consistent governance practices, generous community support, an inclusive, respectful workplace and environmental preservation is deliberate. It is a key part of our company's heritage and a cornerstone of our overall strategy and brand. We take our corporate responsibility seriously and believe it is integral to delivering superior value to our guests, our team members, our surrounding communities and our shareholders.

## FINANCIAL SUMMARY – CONTINUING OPERATIONS

	2005	2004	2003	2002	2001	2000
<b>Financial Results:</b> (in millions)						
Sales	\$51,271	\$45,682	\$40,928	\$36,519	\$32,602	\$29,462
Net credit card revenues	1,349	1,157	1,097	891	419	278
Total revenues	52,620	46,839	42,025	37,410	33,021	29,740
Cost of sales	34,927	31,445	28,389	25,498	23,030	20,870
Selling, general and administrative expenses (a)	11,185	9,797	8,657	7,505	6,612	6,025
Credit card expenses	776	737	722	629	313	185
Depreciation and amortization	1,409	1,259	1,098	967	820	676
Earnings before interest expense and income taxes (b)	4,323	3,601	3,159	2,811	2,246	1,984
Net interest expense	463	570	556	584	470	422
Earnings before income taxes	3,860	3,031	2,603	2,227	1,776	1,562
Provision for income taxes	1,452	1,146	984	851	675	600
Earnings from continuing operations	\$ 2,408	\$ 1,885	\$ 1,619	\$ 1,376	\$ 1,101	\$ 962
<b>Per Share:</b>						
Basic earnings per share	\$ 2.73	\$ 2.09	\$ 1.78	\$ 1.52	\$ 1.22	\$ 1.06
Diluted earnings per share	\$ 2.71	\$ 2.07	\$ 1.76	\$ 1.51	\$ 1.21	\$ 1.06
Cash dividends declared	\$ .380	\$ .310	\$ .270	\$ .240	\$ .225	\$ .215
<b>Financial Position:</b> (in millions)						
Total assets	\$34,995	\$32,293	\$27,390	\$24,506	\$19,808	\$15,349
Capital expenditures	\$ 3,388	\$ 3,068	\$ 2,738	\$ 3,040	\$ 3,002	\$ 2,319
Long-term debt	\$ 9,119	\$ 9,034	\$10,155	\$10,119	\$ 8,055	\$ 5,598
Net debt (c)	\$ 8,700	\$ 7,806	\$10,774	\$10,733	\$ 8,873	\$ 6,453
Shareholders' investment	\$14,205	\$13,029	\$11,132	\$ 9,497	\$ 7,896	\$ 6,548
<b>Financial Ratios:</b>						
Revenues per square foot (d)(e)	\$ 307	\$ 294	\$ 287	\$ 281	\$ 277	\$ 272
Comparable-store sales growth (e)	5.6%	5.3%	4.4%	2.2%	4.1%	3.4%
Gross margin rate (% of sales)	31.9%	31.2%	30.6%	30.2%	29.4%	29.2%
SG&A rate (% of sales)	21.8%	21.4%	21.2%	20.5%	20.3%	20.5%
EBIT margin (% of revenue)	8.2%	7.7%	7.5%	7.5%	6.8%	6.7%
<b>Other:</b>						
Common shares outstanding (in millions)	874.1	890.6	911.8	909.8	905.2	897.8
Retail square feet (in thousands)	178,260	165,015	152,563	140,294	125,359	113,060
Square footage growth	8.0%	8.2%	8.8%	11.9%	10.9%	9.4%
Total number of stores	1,397	1,308	1,225	1,147	1,053	977
General Merchandise	1,239	1,172	1,107	1,053	991	947
SuperTarget	158	136	118	94	62	30
Total number of distribution centers	26	25	22	16	14	12

(a) Also referred to as SG&A.

(b) Also referred to as EBIT.

(c) Including current portion and notes payable, net of marketable securities of \$1,172, \$1,732, \$244, \$357 and \$84, respectively. There were no marketable securities in 2000. Management believes this measure is a more appropriate indicator of our level of financial leverage because marketable securities are available to pay debt maturity obligations.

(d) Thirteen-month average retail square feet.

(e) In 2000, a 53 week year, revenues per square foot and comparable-store sales growth are calculated with 52 weeks of revenues because management believes that these numbers provide a more useful analytical comparison to other years. Under generally accepted accounting principles (GAAP), revenues per square foot were \$276 and comparable-store sales growth was 5.1 percent. In 2001, comparable-store sales increased 2.4 percent from the 53 week base period.



## Executive Summary

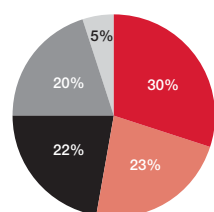
Target Corporation (the Corporation or Target) operates large-format general merchandise discount stores in the United States. Our credit card operation represents an integral component of our core retail business. Through our branded proprietary credit (or REDcard) products, we strengthen the bond with our guests, drive incremental sales and contribute meaningfully to earnings. We also operate Target.com, an online business which is small relative to our overall size, but is growing at a much more rapid annual pace than our stores and provides important benefits to our stores and to our credit card operation.

Fiscal 2005 was a year of excellent sales and earnings growth for Target. Earnings from continuing operations grew 27.7 percent to \$2,408 million and, on this same basis, diluted earnings per share rose 31.0 percent to \$2.71. Comparable-store sales increased 5.6 percent and our credit contribution to EBIT increased 32.8 percent to \$645 million. The combination of strong sales performance, gross margin rate expansion and enhanced contribution from our credit card operation produced EBIT of \$4,323 million, an increase of more than 20 percent from 2004.

We are committed to consistently delighting our guests, providing a workplace that is preferred by our team members and investing to improve the quality of life in communities where we operate. In this way, we believe we will continue to achieve profitable market share growth and deliver superior shareholder value for many years to come.

Management's Discussion and Analysis is based on our Consolidated Financial Statements, pages 24-27.

## Analysis of Continuing Operations



**2005 Sales Mix**  
(\$51.3 billion)

- Consumables & Commodities
- Electronics, Entertainment, Sporting Goods & Toys
- Apparel & Accessories
- Home Furnishings & Décor
- Other

### Revenues and Comparable-Store Sales

Sales include merchandise sales, net of expected returns, from our stores and our online business, as well as gift card breakage revenue. Refer to Note 2, pages 28-29 for a definition of breakage revenue. Total revenues include sales and net credit card revenues (income from finance charges, late fees and other revenues from our proprietary credit card products). Total revenues do not include sales tax as we consider ourselves a pass-through conduit for collecting and

remitting sales taxes. Comparable-store sales are sales from stores open longer than one year, including stores that have relocated and general merchandise stores that have been remodeled. Comparable-store sales do not include sales from general merchandise stores that

have been converted to a SuperTarget store format in the past twelve months, sales from stores that were intentionally closed to be remodeled or sales from our online business. The method of calculating comparable-store sales varies across the retail industry.

### Revenue Growth

	2005	2004	2003
Comparable-store sales	5.6%	5.3%	4.4%
Other sales factors (a)	6.6%	6.3%	7.7%
Total sales	12.2%	11.6%	12.1%
Net credit card revenues	16.5%	5.5%	23.2%
Total revenues	12.3%	11.5%	12.3%

(a) Principally contributions from new stores.

Comparable-store sales growth in 2005 and 2004 was attributable to growth in both average transaction amount and the number of transactions in comparable stores. In 2006, we expect to generate a low-double-digit percentage increase in revenues, reflecting contribution from new store expansion, continued growth in comparable-store sales due to increases in average transaction amount and the number of transactions in comparable stores and growth in net credit card revenues. In 2005, there was essentially no impact of inflation/deflation on sales growth, compared to a deflationary impact of approximately 1 percent in 2004 and 4 percent in 2003. We do not expect inflation/deflation to have a significant effect on sales growth in 2006.

### Gross Margin Rate

Gross margin rate represents gross margin (sales less cost of sales) as a percent of sales. Cost of sales includes purchases, markdowns, inventory shrink, and other costs associated with our merchandise, as well as all freight to our stores and global sourcing costs. These costs are partially offset by various forms of consideration earned from our vendors, referred to as "vendor income." Refer to Critical Accounting Estimates, page 22.

In 2005, our consolidated gross margin rate increased 0.7 percentage points to a rate of 31.9 percent. This change in gross margin rate primarily reflected an improvement in markup, including an increase in direct import penetration, as well as favorable inventory shrinkage performance. Refer to Critical Accounting Estimates, page 22, for further discussion of cost of sales. Markup is the difference between an item's cost and its retail price (expressed as a percentage of its retail price). Factors that affect markup include vendor offerings and negotiations, vendor income, sourcing strategies, market forces like the cost of raw materials and freight and competitive influences. The definition and method of calculating markup and gross margin varies across the retail industry.

In 2004, our consolidated gross margin rate increased by 0.6 percentage points to a rate of 31.2 percent primarily due to an increase in markup, including an increase in direct import penetration.

We expect our consolidated gross margin rate in 2006 to be approximately equal to our 2005 rate as potential opportunities to increase gross margin are expected to approximately offset potential pressures. The factors affecting our outlook include: our introduction of new merchandising strategies, our growth in direct imports and our ability to leverage our increasing scale, offset by the competitive pricing environment and the more rapid pace of growth of lower margin categories, like consumables and commodities.

### Selling, General and Administrative Expense Rate

Our SG&A expense rate represents payroll, benefits, advertising, distribution, buying and occupancy, start-up and other expenses as a percentage of sales. SG&A expenses exclude depreciation and amortization and expenses associated with our credit card operation, which are reflected separately in our Consolidated Statements of Operations. In 2005, 2004 and 2003 approximately \$110 million, \$72 million and \$58 million, respectively, of vendor income was recorded as an offset to SG&A expenses because it represented reimbursement for specific, incremental and identifiable advertising costs.

In 2005, our consolidated SG&A expense rate increased to 21.8 percent compared to 21.4 percent in 2004. The expense rate increase was due to several factors, including the year-over-year impact of reduced transition services income related to our 2004 divestitures of Marshall Field's and Mervyn's, higher utilities expense and the effects of stronger year-over-year performance on incentive and share-based compensation expense. Some of the expense rate increase can also be attributed to growth in marketing expenses for which the corresponding vendor income is recorded as a reduction of inventory costs because it did not meet the criteria required for recording it as an element of SG&A expenses. The combination of all unfavorable expense items more than offset the year-over-year favorability from last year's lease accounting adjustment.

In 2004, our consolidated SG&A expense rate rose to 21.4 percent compared to 21.2 percent in 2003. Approximately half of this year-over-year increase was attributable to a lease expense adjustment that synchronized our straight-line expense term with the depreciable lives of the associated assets. See further discussion in Note 29, page 39. The primary driver of the remaining increase was higher workers' compensation costs.

In 2006, we expect our SG&A expense rate to be approximately equal to our 2005 rate.

### Credit Card Contribution

We offer credit to qualified guests through our REDcard products, including the Target Visa and Target Card. Our credit card revenues are finance charges, late fees and other revenues. In addition, we receive third-party merchant fees from merchants who accept the Target Visa credit card. In 2005 and 2004, our net credit card revenues increased due to continued growth in the Target Visa portfolio. In 2005,

growth in net credit card revenues was also attributable to higher interest rates, as a majority of our receivables are assessed finance charges at a prime-based floating rate. Credit card expenses include a bad debt provision, as well as operations and marketing expenses supporting our credit card portfolio. In 2005 versus 2004, our bad debt provision grew at a slower pace than our average receivables balance due to the aging of the portfolio and the favorable macro-economic credit card environment. However, our total reserve balance as a percentage of average receivables increased in 2005 as we reserve for the expected effects of the mandated increases in minimum payments for certain guests. Our net write-offs as a percentage of average receivables and our delinquency rates continued to improve, despite a significant increase in bankruptcy filings in advance of the October 2005 effective date of the related federal bankruptcy legislation. Operations and marketing expenses increased primarily due to the growth of the Target Visa portfolio.

The contribution from our credit card operation to EBIT includes finance charge revenue, late fees, other revenue, intracompany and third party merchant fees, less bad debt provision and operations and marketing expenses.

We expect our 2006 credit card receivables to grow in line with 2006 sales, and we expect our overall credit card performance to remain strong. The improvement in our delinquency rates is not expected to continue throughout 2006 as we cycle the effects of the October 2005 bankruptcy legislation and experience the effects of the mandated increases in minimum payments for certain guests.

### Credit Card Contribution to EBIT

(millions)	2005	2004	2003
<b>Revenues:</b>			
Finance charges, late fees and other revenues	\$1,225	\$1,059	\$1,015
Merchant fees			
Intracompany	72	65	49
Third-party	124	98	82
Total revenues	1,421	1,222	1,146
<b>Expenses:</b>			
Bad debt provision	466	451	476
Operations and marketing	310	286	246
Total expenses	776	737	722
Pre-tax credit card contribution to EBIT	\$ 645	\$ 485	\$ 424
As a percent of average receivables	11.6%	9.8%	9.1%

### Receivables

(millions)	2005	2004	2003
Year-end receivables	\$6,117	\$5,456	\$4,973
Average receivables	\$5,544	\$4,927	\$4,661
Accounts with three or more payments past due as a percent of year-end receivables	2.8%	3.5%	4.2%

### Allowance for Doubtful Accounts

(millions)	2005	2004	2003
Allowance at beginning of year	\$ 387	\$ 352	\$ 320
Bad debt provision	466	451	476
Net write-offs	(402)	(416)	(444)
Allowance at end of year	\$ 451	\$ 387	\$ 352
As a percent of year-end receivables	7.4%	7.1%	7.1%

### Other Credit Card Information

	2005	2004	2003
Total revenues as a percent of average receivables	25.6%	24.8%	24.6%
Net write-offs as a percent of average receivables	7.2%	8.4%	9.5%

### Depreciation and Amortization

In 2005, depreciation and amortization expense increased 11.9 percent, in line with our sales growth for the year, to \$1,409 million. In 2004, depreciation and amortization increased 14.6 percent to \$1,259 million compared to 2003. Expense for 2004 grew faster than sales partially due to accelerated depreciation on existing stores that were planned to be closed, or torn down and rebuilt. In 2006, we expect depreciation and amortization expense to increase in line with our sales growth.

### Net Interest Expense

In 2005, net interest expense was \$463 million, \$107 million lower than 2004. The majority of this decrease was attributable to a significantly smaller loss on debt repurchase in 2005 (less than \$1 million in 2005 compared to \$89 million in 2004). The decrease in 2005 net interest expense also reflected the benefit of lower average net debt in the first half of the year due to the application of proceeds from the mid-2004 Marshall Field's and Mervyn's sale transactions. This benefit was partially offset by higher average net debt balances in the second half of the year and a higher annual average portfolio interest rate. For the full year, the average portfolio interest rate was 5.9 percent in 2005 and 5.5 percent in 2004.

In 2004, net interest expense was \$570 million, \$14 million higher than 2003. This increase was due to a \$74 million higher loss on debt called or repurchased, as well as a higher average portfolio interest rate resulting from the unfavorable mix effect of higher balances of short-term investments and higher market rates. This increase was mostly offset by significantly lower average net debt in the second half of the year due to proceeds received from the dispositions of Marshall Field's and Mervyn's. The average portfolio interest rate was 5.5 percent in 2004 and 4.9 percent in 2003. The \$542 million of debt called or repurchased during 2004 resulted in a loss of \$89 million, or approximately \$.06 per share.

Our 2006 net interest expense is expected to increase due to higher average net debt driven in part by planned share repurchase activity. Beginning in 2005, the majority of our credit card receivables

were assessed finance charges at a prime-based floating rate instead of a fixed rate. To preserve our net interest margin on our receivables, we intend to maintain a sufficient level of floating-rate debt to generate parallel changes in net interest expense and finance charge revenue.

### Provision for Income Taxes

Our effective income tax rate from continuing operations was 37.6 percent in 2005 and 37.8 percent in 2004 and 2003, respectively. The slight decrease in our effective rate for 2005 related to several non-recurring favorable components of our provision for income taxes. We expect our effective income tax rate in 2006 to be approximately 38.0 to 38.5 percent.

## Analysis of Financial Condition

### Liquidity and Capital Resources

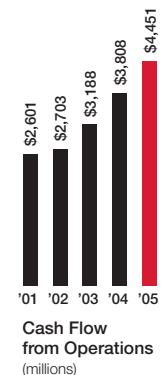
Our financial condition remains strong. In assessing our financial condition, we consider factors such as cash flows provided by operations, capital expenditures and debt service obligations. Cash flow provided by operations increased to \$4,451 million in 2005 from \$3,808 million in 2004, primarily due to higher earnings from continuing operations. We continue to fund our growth and execute our share repurchase program through a combination of internally-generated funds and debt financing.

Our year-end receivables (before allowance) increased 12.1 percent to \$6,117 million. This growth was driven by increased issuance and usage of the Target Visa credit card during 2005. Average receivables in 2005 increased 12.5 percent.

Year-end inventory levels increased \$454 million, or 8.4 percent, reflecting the natural increase required to support additional square footage, same-store sales growth and our strategic focus on increasing direct imports. This growth was more than fully funded by the \$489 million increase in accounts payable over the same period.

In June 2004, our Board of Directors authorized the repurchase of \$3 billion of our common stock. In November 2005, our Board increased the aggregate authorization by \$2 billion, for a total authorization of \$5 billion. During 2005, we repurchased 23.1 million shares for a total investment of \$1,197 million (\$51.88 per share). Since June 2004, we have repurchased a total of 51.6 million shares of our common stock for a total investment of \$2,473 million (\$47.95 per share). Repurchase of the remaining shares under the aggregate program is expected to be completed in the next two to three years.

Our financing strategy is to ensure liquidity and access to capital markets, to manage our net exposure to floating rates and to maintain a balanced spectrum of debt maturities. Within these parameters, we seek to minimize our cost of borrowing.



Management believes cash flows from operations, together with current levels of cash equivalents, proceeds from long-term financing activities and issuance of short-term debt will be sufficient in 2006 to fund planned capital expenditures, share repurchases, growth in receivables, maturities of long-term debt, and other cash requirements, including our seasonal inventory buildup.

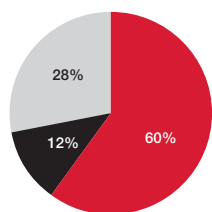
Maintaining strong investment-grade debt ratings is a key part of our strategy. Our debt ratings as of January 28, 2006 were:

### Debt Ratings

	Moody's	Standard and Poor's	Fitch
Long-term debt	A2	A+	A+
Commercial paper	P-1	A-1	F1
Securitized receivables	Aaa	AAA	n/a

Further liquidity is provided by a committed \$1.6 billion five-year unsecured revolving credit facility obtained through a group of banks in June 2005. This facility replaced our two previous committed credit agreements and is scheduled to expire in June 2010. No balances were outstanding at any time during 2005 under any of the agreements or during 2004 under our previous agreements. Most of our long-term debt obligations contain certain covenants related to secured debt levels. In addition, our credit facility contains a debt leverage covenant. We are, and expect to remain, in compliance with these covenants. No material debt instrument contains provisions requiring acceleration of payment upon a debt rating downgrade.

Interest coverage ratio represents the ratio of pre-tax earnings before fixed charges (interest expense and the interest portion of rent expense) to fixed charges. Our interest coverage ratio calculated as prescribed by SEC rules was 7.2x, 5.4x and 5.1x in 2005, 2004 and 2003, respectively. The ratios in 2004 and 2003 were adversely affected by losses from discretionary debt repurchase transactions and exclude historical income from discontinued operations. Management believes adjustments for these items are necessary to make the coverage ratio a more useful and consistent indicator of creditworthiness.



**2005 Capital Expenditures**

- New Stores
- Remodels and Expansions
- Information Technology, Distribution and Other

### Capital Expenditures

Capital expenditures were \$3,388 million in 2005, compared with \$3,068 million in 2004 and \$2,738 million in 2003. Our higher spending level in 2005 was primarily attributable to growth in our new store expansion and remodel programs and the timing of investments in distribution center growth. Net property and equipment increased \$2,178 million

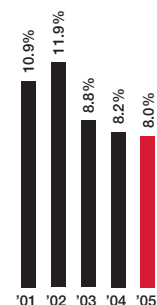
in 2005, following an increase of \$1,707 million in 2004. Over the past five years, Target's net retail square footage has grown at a compound annual rate of 9.5 percent.

Spending for new stores, store expansions and remodels represented approximately 72 percent and 76 percent of total capital expenditures in 2005 and 2004, respectively. Capital investments also included information systems hardware and software, distribution capacity and other infrastructure to support store growth.

In 2006, we expect to invest \$3.8 billion to \$4.0 billion, primarily in new stores, store expansions and remodels, as well as information systems hardware and software, distribution capacity and other infrastructure to support this growth. Our estimated 2006 store opening program reflects net square footage growth of approximately 8 percent, reflecting 110 to 115 total new stores partially offset by closings and relocations. We also expect to substantially remodel 60 to 65 stores, some of which will be expanded. In addition, we expect to open three distribution centers in 2006.



Year-End Store Count



Retail Square Footage Growth (Net)

### Number of Stores

	January 28, 2006	Opened	Closed (a)	January 29, 2005
Target General Merchandise Stores	1,239	87	20	1,172
SuperTarget Stores	158	22	—	136
<b>Total</b>	<b>1,397</b>	<b>109</b>	<b>20</b>	<b>1,308</b>

### Retail Square Feet (b)

(thousands)	January 28, 2006	Opened	Closed (a)	January 29, 2005
Target General Merchandise Stores	150,318	11,530	2,165	140,953
SuperTarget Stores	27,942	3,880	—	24,062
<b>Total</b>	<b>178,260</b>	<b>15,410</b>	<b>2,165</b>	<b>165,015</b>

(a) Typically relates to stores relocated in the same trade area.

(b) Reflects total square feet, less office, distribution center and vacant space.

At year-end 2005, we owned 1,166 stores, leased 77 stores and operated 154 "combined" stores. Stores within the "combined" category are primarily owned buildings on leased land.

## Commitments and Contingencies

At January 28, 2006, our debt, lease, real estate and purchase contractual obligations were as follows:

### Contractual Obligations

(millions)	Payments Due by Period				
	Total	Less than 1 Year	1-3 Years	3-5 Years	After 5 Years
Long-term debt (a)	\$9,792	\$751	\$2,772	\$2,987	\$3,282
Interest payments – long-term debt (b)	4,274	557	929	692	2,096
Capital lease obligations	223	12	25	26	160
Operating leases (c)	3,097	137	255	221	2,484
Real estate obligations	838	818	20	—	—
Purchase obligations	1,431	431	434	222	344
Standby letters of credit (d)	104	102	2	—	—
Contractual cash obligations	\$19,759	\$2,808	\$4,437	\$4,148	\$8,366

(a) Required principal payments only. Excludes SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," fair market value adjustments recorded in long-term debt.

(b) Includes payments on \$1,650 million of floating rate long-term debt secured by credit card receivables, \$750 million of which matures in 2007 and \$900 million of which matures in 2010. These payments are calculated assuming rates of approximately 5 percent for each year outstanding. Excludes payments received or made related to interest rate swaps discussed on page 33.

(c) Total contractual lease payments include certain options to extend the lease term, in the amount of \$1,421 million, that are expected to be exercised because the investment in leasehold improvements is significant and also includes \$122 million of legally binding minimum lease payments for stores opening in 2006. Refer to Note 22, pages 33-34, for further discussion of leases, including a definition of what is included in and excluded from rent expense.

(d) Primarily related to the portion of our insurance claims for which we have retained the risk.

Real estate obligations include commitments for the purchase, construction or remodeling of real estate and facilities. Purchase obligations include all legally binding contracts such as firm minimum commitments for inventory purchases, merchandise royalties, purchases of equipment, marketing-related contracts, software acquisition/license commitments and service contracts.

In the normal course of business we issue purchase orders to purchase inventory, which represent authorizations to purchase and are cancelable by their terms. We do not consider purchase orders to be firm inventory commitments and therefore they are excluded from the table above. We also issue letters of credit in the ordinary course of business which are excluded from this table as these obligations are conditional on the purchase order not being cancelled. If under certain circumstances, and at our sole discretion, we choose to cancel a purchase order, we may be obligated to reimburse the vendor for unrecoverable outlays incurred prior to cancellation.

We have not included obligations under our pension and post-retirement health care benefit plans in the contractual obligations table above. Our historical practice regarding these plans has been to

contribute amounts necessary to satisfy minimum pension funding requirements plus periodic discretionary amounts determined to be appropriate. Further information on these plans, including our expected contributions for 2006, is addressed in Note 28 on pages 36-38.

### Market Risk

Our exposure to market risk results primarily from interest rate changes on our debt obligations and on our credit card receivables, the majority of which are now assessed finance charges at a prime-based floating rate. At the end of 2005, our level of floating-rate debt obligations approximated our level of floating-rate credit card assets. As a result, based on our balance sheet position at January 28, 2006, interest rate changes would have approximately offsetting impacts on our net interest expense and finance charge revenues. To preserve our net interest margin, we intend to maintain sufficient levels of floating-rate debt to generate parallel changes in net interest expense as finance charge revenues fluctuate. See further discussion in Note 21, page 33.

In addition, we are exposed to fluctuations of market returns on our qualified defined benefit pension and non-qualified defined contribution plans. The annualized effect of a one percentage point decrease in the return on pension plan assets would decrease plan assets by \$19 million at January 28, 2006. The resulting impact on net pension expense would be calculated consistent with the provisions of SFAS No. 87, "Employers' Accounting for Pensions." See further discussion in Note 28, pages 36-38. The annualized effect of a one percentage point change in market returns on our non-qualified defined contribution plans (inclusive of the effect of the investment vehicles used to manage our economic exposure) would not be significant. See further discussion in Note 27, page 36.

We do not have significant direct exposure to foreign currency rates as all of our stores are located in the United States and the vast majority of imported merchandise is purchased in U.S. dollars.

Overall, there have been no material changes in our primary risk exposures or management of market risks since the prior year.

## Analysis of Discontinued Operations

Marshall Field's and Mervyn's were divested in 2004; no financial results of discontinued operations are included for the year ended January 28, 2006. In 2004, revenues and earnings from discontinued operations reflected only a partial year of results and excluded the holiday season. For the years ended January 29, 2005 and January 31, 2004, total revenues included in discontinued operations were \$3,095 million and \$6,138 million, respectively, and earnings from discontinued operations were \$75 million and \$190 million, net of taxes of \$46 million and \$116 million, respectively. In addition, we recorded a gain on the sale of discontinued operations of \$1,238 million, net of taxes of \$761 million, during the year ended January 29, 2005.



## Critical Accounting Estimates

Our analysis of operations and financial condition is based on our consolidated financial statements, prepared in accordance with U.S. generally accepted accounting principles. Preparation of these consolidated financial statements requires us to make estimates and assumptions affecting the reported amounts of assets and liabilities at the date of the financial statements, reported amounts of revenues and expenses during the reporting period and related disclosures of contingent assets and liabilities. In the Notes to Consolidated Financial Statements, we describe our significant accounting policies used in preparing the consolidated financial statements. Our estimates are evaluated on an ongoing basis and are drawn from historical experience and other assumptions that we believe to be reasonable under the circumstances. Actual results could differ under different assumptions or conditions. Our senior management has discussed the development and selection of our critical accounting estimates with the Audit Committee of our Board of Directors.

The following items in our consolidated financial statements require significant estimation or judgment:

**Inventory and cost of sales** We utilize the retail inventory method to account for substantially all of our inventory and the related cost of sales. Under this method, inventory is stated at cost, using the last-in, first-out (LIFO) method, as determined by applying a cost-to-retail ratio to each merchandise grouping's ending retail value. Since inventory value is adjusted regularly to reflect market conditions, our inventory methodology reflects the lower of cost or market. We reduce inventory for estimated losses related to shrinkage and markdowns. Our shrink estimate is based on historical losses verified by ongoing physical inventory counts. Markdowns designated for clearance activity are recorded when the salability of the merchandise has diminished. Inventory is at risk of obsolescence if economic conditions change. Examples of relevant economic conditions include shifting consumer demand, changing consumer credit markets or increasing competition. We believe these risks are largely mitigated because substantially all of our inventory sells in less than six months. Inventory is further described in Note 11, page 30.

**Vendor income receivable** Cost of sales and SG&A expenses are partially offset by various forms of consideration earned from our vendors. We receive consideration for a variety of vendor-sponsored programs, such as volume rebates, markdown allowances, promotions and advertising, as well as for our compliance programs. We establish a receivable for vendor income that is earned but not yet received from our vendors. Based on provisions of the programs in place, this receivable is computed by estimating the point at which we have completed our performance under the agreement and the amount earned. Due to the complexity and diversity of the individual vendor agreements, we perform detailed analyses and review historical trends to determine an appropriate level of the receivable in the aggregate. Substantially all of year-end receivables associated with these activities

are collected within the following fiscal year and therefore do not require subjective long-term estimates. See further discussions in Note 4, page 29.

**Allowance for doubtful accounts** When receivables are recorded, we recognize an allowance for doubtful accounts in an amount equal to anticipated future write-offs. This allowance includes provisions for uncollectible finance charges and other credit fees. We estimate future write-offs based on delinquencies, risk scores, aging trends, industry risk trends and our historical experience. Management believes the allowance for doubtful accounts is adequate to cover anticipated losses in our credit card accounts receivable under current conditions; however, significant deterioration in any of the factors mentioned above or in general economic conditions could materially change these expectations. Accounts receivable is further described in Note 10, page 30.

**Analysis of assets for impairment** We review assets at the lowest level for which there are identifiable cash flows, which is usually at the store level. The carrying amount of store assets is compared to the expected undiscounted future cash flows to be generated by those assets over the estimated remaining economic life of the store. No material impairments were recorded in 2005, 2004 or 2003 as a result of the tests performed.

**Insurance/self-insurance** We retain a substantial portion of the risk related to certain general liability, workers' compensation, property loss and employee medical and dental claims. Liabilities associated with these losses include estimates of both claims filed and losses incurred but not yet reported. We estimate our ultimate cost based on analysis of historical data and actuarial estimates. General liability and workers' compensation liabilities are recorded at our estimate of their net present value; other liabilities are not discounted. We believe the amounts accrued are adequate, although actual losses may differ from the amounts provided. We maintain stop-loss coverage to limit the exposure related to certain risks.

**Income taxes** We pay income taxes based on the tax statutes, regulations and case law of the various jurisdictions in which we operate. Income tax expense involves management judgment as to the ultimate resolution of any tax matters in dispute with state and federal tax authorities. Historically, our assessments of the ultimate resolution of tax issues have been reasonably accurate. The current open tax issues are not dissimilar in size or substance from historical items. Management believes the resolution of the foregoing matters will not have a material impact on our consolidated financial statements. Income taxes are further described in Note 23, pages 34-35.

**Pension and postretirement health care accounting** We fund and maintain a qualified defined-benefit pension plan and maintain certain related non-qualified plans as well. We also maintain a postretirement health care plan for certain retired employees. The costs for these plans are calculated based on actuarial calculations using the key assumptions discussed in the following paragraphs.

Our expected long-term rate of return on plan assets is determined by the composition of our asset portfolio, our historical long-term investment performance and current market conditions.

The discount rate used to determine benefit obligations is adjusted annually based on the interest rate for long-term high-quality corporate bonds as of the measurement date (October 31) using yields for maturities that are in line with the duration of our pension liabilities. This same discount rate is also used to determine pension and postretirement health care expense for the following plan year.

We believe that the long-term inflationary forces that drive interest rates also affect the rate of compensation growth. As a result, our general practice is to modify our assumed average rate of compensation increase in line with changes in the discount rate. Based on our experience, we use a graduated compensation growth schedule that assumes higher compensation growth for younger, shorter-service pension-eligible team members than it does for older, longer-service pension-eligible team members. In 2005, we made a 0.75 percentage point increase in the assumed rate of compensation increase to better reflect the observed spread between the discount rate and our compensation growth rate.

Pension and postretirement health care benefits are further described in Note 28, pages 36-38.

## New Accounting Pronouncements

### 2006 and Future Adoptions

On July 14, 2005, the Financial Accounting Standards Board (FASB) issued a proposed Interpretation, "Accounting for Uncertain Tax Positions, an Interpretation of FASB Statement No. 109." This proposed Interpretation will clarify the accounting for uncertain tax positions and will address recognition criteria. The final issuance of this statement has been delayed until later in 2006 and the final effective date for adoption is not known at this time. We are in the process of assessing the expected impact of this new guidance on our net earnings, cash flows and financial position.

On October 6, 2005, the FASB issued FASB Staff Position FAS 13-1, "Accounting for Rental Costs Incurred during a Construction Period" (FSP 13-1). FSP 13-1 requires that rental costs associated with ground or building operating leases that are incurred during a construction period be recognized as rental expense. FSP 13-1 is effective for the first reporting period beginning after December 15, 2005. Target Corporation has historically expensed rental costs incurred during a construction period; therefore, the adoption of this guidance will not have an impact on our net earnings, cash flows or financial position.

### 2005 Adoptions

We adopted various accounting pronouncements during 2005. Please refer to Note 1 (Summary of Accounting Policies), page 28, Note 11 (Inventory), page 30, Note 13 (Property and Equipment), pages 30-31 and Note 22 (Leases), pages 33-34 for further discussion of these adoptions.

## Forward-Looking Statements

This Annual Report, including the preceding Management's Discussion and Analysis, contains forward-looking statements regarding our performance, liquidity and adequacy of our capital resources. Those statements are based on our current assumptions and expectations and are subject to certain risks and uncertainties that could cause actual results to differ materially from those projected. We caution that the forward-looking statements are qualified by the risks and challenges posed by increased competition (including the effects of competitor liquidation activities), shifting consumer demand, changing consumer credit markets, changing health care costs, shifting capital markets and general economic conditions, hiring and retaining effective team members, sourcing merchandise from domestic and international vendors, investing in new business strategies, the outbreak of war or pandemics and other significant national and international events, and other risks and uncertainties. As a result, while we believe there is a reasonable basis for the forward-looking statements, you should not place undue reliance on those statements. You are encouraged to review Exhibit (99)C attached to our Form 10-K for the year ended January 28, 2006, which contains additional important factors that may cause actual results to differ materially from those projected in the forward-looking statements.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(millions, except per share data)	2005	2004	2003
Sales	\$51,271	\$45,682	\$40,928
Net credit card revenues	1,349	1,157	1,097
Total revenues	52,620	46,839	42,025
Cost of sales	34,927	31,445	28,389
Selling, general and administrative expenses	11,185	9,797	8,657
Credit card expenses	776	737	722
Depreciation and amortization	1,409	1,259	1,098
Earnings from continuing operations before interest expense and income taxes	4,323	3,601	3,159
Net interest expense	463	570	556
Earnings from continuing operations before income taxes	3,860	3,031	2,603
Provision for income taxes	1,452	1,146	984
Earnings from continuing operations	2,408	1,885	1,619
Earnings from discontinued operations, net of taxes of \$46 and \$116	—	75	190
Gain on disposal of discontinued operations, net of taxes of \$761	—	1,238	—
<b>Net earnings</b>	<b>\$ 2,408</b>	<b>\$ 3,198</b>	<b>\$ 1,809</b>
Basic earnings per share			
Continuing operations	\$ 2.73	\$ 2.09	\$ 1.78
Discontinued operations	—	.08	.21
Gain from discontinued operations	—	1.37	—
<b>Basic earnings per share</b>	<b>\$ 2.73</b>	<b>\$ 3.54</b>	<b>\$ 1.99</b>
Diluted earnings per share			
Continuing operations	\$ 2.71	\$ 2.07	\$ 1.76
Discontinued operations	—	.08	.21
Gain from discontinued operations	—	1.36	—
<b>Diluted earnings per share</b>	<b>\$ 2.71</b>	<b>\$ 3.51</b>	<b>\$ 1.97</b>
Weighted average common shares outstanding			
Basic	882.0	903.8	911.0
Diluted	889.2	912.1	919.2

See Notes to Consolidated Financial Statements throughout pages 28-39.

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(millions, except footnotes)	January 28, 2006	January 29, 2005
<b>Assets</b>		
Cash and cash equivalents	\$ 1,648	\$ 2,245
Accounts receivable, net	5,666	5,069
Inventory	5,838	5,384
Other current assets	1,253	1,224
Total current assets	14,405	13,922
Property and equipment		
Land	4,449	3,804
Buildings and improvements	14,174	12,518
Fixtures and equipment	3,219	2,990
Computer hardware and software	2,214	1,998
Construction-in-progress	1,158	962
Accumulated depreciation	(6,176)	(5,412)
Property and equipment, net	19,038	16,860
Other non-current assets	1,552	1,511
<b>Total assets</b>	<b>\$34,995</b>	<b>\$32,293</b>
<b>Liabilities and shareholders' investment</b>		
Accounts payable	\$ 6,268	\$ 5,779
Accrued liabilities	2,193	1,633
Income taxes payable	374	304
Current portion of long-term debt and notes payable	753	504
Total current liabilities	9,588	8,220
Long-term debt	9,119	9,034
Deferred income taxes	851	973
Other non-current liabilities	1,232	1,037
Shareholders' investment		
Common stock (a)	73	74
Additional paid-in-capital	2,121	1,810
Retained earnings	12,013	11,148
Accumulated other comprehensive income	(2)	(3)
Total shareholders' investment	14,205	13,029
<b>Total liabilities and shareholders' investment</b>	<b>\$34,995</b>	<b>\$32,293</b>

(a) Authorized 6,000,000,000 shares, \$.0833 par value; 874,074,850 shares issued and outstanding at January 28, 2006; 890,643,966 shares issued and outstanding at January 29, 2005.

**Preferred Stock** Authorized 5,000,000 shares, \$.01 par value; no shares were issued or outstanding at January 28, 2006 or January 29, 2005.

See Notes to Consolidated Financial Statements throughout pages 28-39.



## CONSOLIDATED STATEMENTS OF CASH FLOWS

(millions)	2005	2004	2003
<b>Operating activities</b>			
Net earnings	\$ 2,408	\$ 3,198	\$ 1,809
Earnings from and gain on disposal of discontinued operations, net of taxes	—	(1,313)	(190)
Earnings from continuing operations	2,408	1,885	1,619
Reconciliation to cash flow			
Depreciation and amortization	1,409	1,259	1,098
Share-based compensation expense	93	60	57
Deferred income taxes	(122)	233	208
Bad debt provision	466	451	476
Loss on disposal of property and equipment, net	70	59	41
Other non-cash items affecting earnings	(50)	73	10
Changes in operating accounts providing/(requiring) cash:			
Accounts receivable originated at Target	(244)	(209)	(279)
Inventory	(454)	(853)	(579)
Other current assets	(28)	(37)	(196)
Other non-current assets	(24)	(147)	(166)
Accounts payable	489	823	721
Accrued liabilities	351	319	85
Income taxes payable	70	(91)	74
Other	17	(17)	19
Cash flow provided by operations	4,451	3,808	3,188
<b>Investing activities</b>			
Expenditures for property and equipment	(3,388)	(3,068)	(2,738)
Proceeds from disposals of property and equipment	58	56	67
Change in accounts receivable originated at third parties	(819)	(690)	(538)
Proceeds from sale of discontinued operations	—	4,881	—
Cash flow (required for)/provided by investing activities	(4,149)	1,179	(3,209)
<b>Financing activities</b>			
Decrease in notes payable, net	—	—	(100)
Additions to long-term debt	913	10	1,200
Reductions of long-term debt	(527)	(1,487)	(1,179)
Dividends paid	(318)	(272)	(237)
Repurchase of stock	(1,197)	(1,290)	(48)
Stock option exercises	172	146	36
Share-based compensation tax benefit	59	69	25
Other	(1)	—	(10)
Cash flow required for financing activities	(899)	(2,824)	(313)
<b>Cash flows of discontinued operations (Revised) (a)</b>			
(Required for)/provided by operations	—	(549)	545
Required for investing activities	—	(44)	(248)
Required for financing activities	—	(33)	(5)
Net cash (required for)/provided by discontinued operations	—	(626)	292
Net (decrease)/increase in cash and cash equivalents	(597)	1,537	(42)
Cash and cash equivalents at beginning of year	2,245	708	750
<b>Cash and cash equivalents at end of year</b>	<b>\$ 1,648</b>	<b>\$ 2,245</b>	<b>\$ 708</b>

(a) We have revised this statement for 2004 and 2003 to separately disclose the operating, investing and financing portions of the cash flows attributable to our discontinued operations. We had previously reported these amounts on a combined basis.

Amounts presented herein are on a cash basis and therefore may differ from those shown in other sections of this Annual Report. Consistent with the provisions of SFAS No. 95, "Statement of Cash Flows," cash flows related to accounts receivable are classified as either an operating activity or an investing activity, depending on their origin.

Cash paid for income taxes was \$1,448 million, \$1,742 million and \$781 million during 2005, 2004 and 2003, respectively. Cash paid for interest (net of interest capitalized) was \$468 million, \$480 million and \$542 million during 2005, 2004 and 2003, respectively.

See Notes to Consolidated Financial Statements throughout pages 28-39.

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' INVESTMENT

(millions, except footnotes)	Common Stock Shares	Stock Par Value	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income/(Loss)	Total
<b>February 1, 2003</b>	909.8	\$76	\$1,400	\$ 8,017	\$ 4	\$ 9,497
Consolidated net earnings	—	—	—	1,809	—	1,809
Other comprehensive loss	—	—	—	—	(1)	(1)
Total comprehensive income						1,808
Dividends declared	—	—	—	(246)	—	(246)
Repurchase of stock	(1.5)	—	—	(57)	—	(57)
Issuance of stock for ESOP	0.6	—	17	—	—	17
Stock options and awards	2.9	—	113	—	—	113
<b>January 31, 2004</b>	911.8	76	1,530	9,523	3	11,132
Consolidated net earnings	—	—	—	3,198	—	3,198
Other comprehensive loss	—	—	—	—	(6)	(6)
Total comprehensive income						3,192
Dividends declared	—	—	—	(280)	—	(280)
Repurchase of stock	(28.9)	(3)	—	(1,293)	—	(1,296)
Stock options and awards	7.7	1	280	—	—	281
<b>January 29, 2005</b>	890.6	74	1,810	11,148	(3)	13,029
Consolidated net earnings	—	—	—	2,408	—	2,408
Other comprehensive income	—	—	—	—	1	1
Total comprehensive income						2,409
Dividends declared	—	—	—	(334)	—	(334)
Repurchase of stock	(23.1)	(2)	—	(1,209)	—	(1,211)
Stock options and awards	6.6	1	311	—	—	312
<b>January 28, 2006</b>	<b>874.1</b>	<b>\$73</b>	<b>\$2,121</b>	<b>\$12,013</b>	<b>\$(2)</b>	<b>\$14,205</b>

In June 2004, our Board of Directors authorized the repurchase of \$3 billion of our common stock. In November 2005, our Board increased the aggregate authorization by \$2 billion, for a total authorization of \$5 billion. We expect the repurchase of our common stock to be made primarily in open market transactions, subject to market conditions, and anticipate completion of the aggregate program in the next two to three years. In 2005, we repurchased a total of 23.1 million shares of our common stock for a total investment of \$1,197 million (\$51.88 per share).

**Junior Preferred Stock Rights** In 2001, we declared a distribution of preferred share purchase rights which expire in September 2006. Terms of the plan provide for a distribution of one preferred share purchase right for each outstanding share of our common stock. Each right will entitle shareholders to buy one twelve-hundredth of a share of a new series of junior participating preferred stock at an exercise price of \$125.00, subject to adjustment. The rights will be exercisable only if a person or group acquires ownership of 20 percent or more of our common stock or announces a tender offer to acquire 30 percent or more of our common stock.

**Dividends** Dividends declared per share were \$.38, \$.31 and \$.27 in 2005, 2004 and 2003, respectively.

See Notes to Consolidated Financial Statements throughout pages 28-39.

## 1. Summary of Accounting Policies

**Organization** Target Corporation (the Corporation or Target) operates large-format general merchandise discount stores in the United States. Our credit card operation represents an integral component of our core retail business. We also operate Target.com, an online business. We operate as a single business segment.

**Consolidation** The consolidated financial statements include the balances of the Corporation and its subsidiaries after elimination of material intercompany balances and transactions. All material subsidiaries are wholly owned.

**Use of Estimates** The preparation of our consolidated financial statements, in conformity with U.S. generally accepted accounting principles (GAAP), requires management to make estimates and assumptions affecting reported amounts in the consolidated financial statements and accompanying notes. Actual results may differ from those estimates.

**Fiscal Year** Our fiscal year ends on the Saturday nearest January 31. Unless otherwise stated, references to years in this report relate to fiscal years rather than to calendar years. Fiscal years 2005, 2004 and 2003 each consisted of 52 weeks.

**Reclassifications** Certain prior year amounts have been reclassified to conform to the current year presentation.

**Share-Based Compensation** We adopted the provisions of Statement of Financial Accounting Standards No. 123R, "Share-Based Payment" (SFAS No. 123R), in 2004 under the modified retrospective transition method. Therefore, all prior period financial statements have been restated to recognize compensation cost in the amounts previously reported in the Notes to Consolidated Financial Statements under the provisions of SFAS No. 123. SFAS No. 123R requires that all share-based compensation be accounted for using a fair-value-based method. In 2005, the FASB issued additional guidance on SFAS No. 123R in the form of Staff Positions (FSPs). FSP 123(R)-2 clarifies that a share-based compensation award is considered "granted" (and fair value should be estimated) when the employer and its employees have a mutual understanding of the key terms and conditions of the award, and further clarifies that this mutual understanding is presumed to exist at the date the award is approved by the Board of Directors or management with relevant authority, assuming certain conditions are met. We applied this guidance to our share-based awards upon issuance of the FSP.

SFAS No. 123R requires companies to determine the amount of an additional paid-in capital (APIC) pool that would be available to absorb deferred tax asset write-offs by calculating the net excess tax benefits credited to APIC as if the company had always been following the provisions of SFAS No. 123R. FSP 123(R)-3 provides an elective transition alternative for calculating the beginning balance of the APIC

pool, which we have elected to adopt. Our practice with regard to awards that were not fully vested upon our adoption of SFAS No. 123R is to treat the entire amount of such awards as partially vested for purposes of calculating the beginning balance of the APIC pool.

Generally, in accordance with SFAS No. 123R, we recognize compensation expense for awards on a straight-line basis over the four-year vesting period. However, in certain circumstances under our share-based compensation plans, we allow for the vesting of employee awards to continue post-employment. Accordingly, for awards granted subsequent to our adoption of SFAS No. 123R and to the extent those awards continue to vest post-employment because the employee met certain age and service requirements at the date of grant, we accelerate expense recognition, such that the value of the award is fully expensed over the employee's service period instead of over the explicit vesting period. Awards granted prior to the adoption of SFAS No. 123R continue to be expensed over the explicit vesting period in accordance with SEC guidelines. Information related to outstanding stock options, performance shares and restricted stock is disclosed in Note 26, pages 35-36.

**Derivative Financial Instruments** SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," as amended, defines derivatives and requires that they be carried at fair value on the balance sheet. It also provides for hedge accounting when certain conditions are met. Our derivative instruments are primarily interest rate swaps which hedge the fair value of certain debt by effectively converting interest from a fixed rate to a floating rate. These instruments qualify for hedge accounting and the associated assets and liabilities are recorded in the Consolidated Statements of Financial Position. The change in market value of an interest rate swap as well as the offsetting change in market value of the hedged debt is recognized into earnings in the current period. Ineffectiveness would result when changes in the market value of the hedged debt are not completely offset by changes in the market value of the interest rate swap. There was no ineffectiveness recognized in 2005, 2004 or 2003 related to these instruments. Further information related to interest rate swaps is disclosed in Note 21, page 33.

## 2. Revenues

Revenues are recognized as sales occur and are net of expected returns. Total revenues do not include sales tax as we consider ourselves a pass-through conduit for collecting and remitting sales taxes. Commissions earned on sales generated by leased departments are included within sales and were \$14 million in 2005, \$14 million in 2004 and \$13 million in 2003.

Revenue from gift card sales is recognized at redemption of the gift card. Our gift cards do not have expiration dates. Based on historical redemption rates, a certain percentage of gift cards will never be redeemed, which is referred to as "breakage." Estimated breakage revenue is recognized as the remaining gift card values are redeemed.

Net credit card revenues are recognized according to the contractual provisions of each applicable credit card agreement. If an account is written-off, any uncollected finance charges or late fees are recorded as a reduction of net credit card revenues. Target retail store sales charged to our credit cards totaled \$3,655 million, \$3,269 million and \$3,006 million in 2005, 2004 and 2003, respectively.

### 3. Cost of Sales and Selling, General and Administrative (SG&A) Expenses

The following illustrates the primary costs classified in each major expense category:

Cost of Sales	SG&A Expenses
Total cost of products sold including:	Payroll and benefit costs
<ul style="list-style-type: none"> <li>Freight expenses associated with moving merchandise from our vendors to our distribution centers and our retail stores</li> <li>Vendor income that is not reimbursement of specific, incremental and identifiable costs</li> </ul>	Occupancy and operating costs of retail, distribution, and corporate facilities
Inventory shrink	Advertising offset by vendor income that is a reimbursement of specific, incremental and identifiable costs
Markdowns	Other administrative costs
Shipping and handling expenses	
Terms cash discount	

*The methodology behind the classification of expenses varies across the retail industry.*

### 4. Consideration Received from Vendors

We receive consideration for a variety of vendor-sponsored programs, such as volume rebates, markdown allowances, promotions and advertising and for our compliance programs, referred to as "vendor income." Vendor income reduces either our inventory costs or SG&A expenses based on application of EITF Issue No. 02-16, "Accounting by a Customer (Including a Reseller) for Certain Consideration Received from a Vendor," as amended by EITF Issue No. 03-10, "Application of Issue 02-16 by Resellers to Sales Incentives Offered to Consumers by Manufacturers." Promotional and advertising allowances are intended to offset our costs of promoting and selling the vendor's merchandise in our stores. Under our compliance programs, vendors are charged for merchandise shipments that do not meet our requirements ("violations"), such as late or incomplete shipments. These allowances are recorded when violations occur.

### 5. Advertising Costs

Advertising costs are expensed at first showing of the advertisement and were \$1,028 million, \$888 million and \$872 million for 2005, 2004 and 2003, respectively. Advertising vendor income that offset advertising expenses was approximately \$110 million, \$72 million and \$58 million for 2005, 2004 and 2003, respectively. Newspaper circulars and media broadcast made up the majority of our advertising costs in all three years.

### 6. Discontinued Operations

We completed the sale of our Marshall Field's and Mervyn's businesses during 2004. In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the financial results of Marshall Field's and Mervyn's are reported as discontinued operations.

No financial results of discontinued operations are included for the year ended January 28, 2006. For the years ended January 29, 2005 and January 31, 2004, total revenues included in discontinued operations were \$3,095 million and \$6,138 million, respectively, and earnings from discontinued operations were \$75 million and \$190 million, net of taxes of \$46 million and \$116 million, respectively. In addition, we recorded a gain on the sale of discontinued operations of \$1,238 million, net of taxes of \$761 million, during the year ended January 29, 2005.

There were no assets or liabilities of Marshall Field's or Mervyn's included in our Consolidated Statements of Financial Position at January 28, 2006 or January 29, 2005.

### 7. Earnings per Share

Basic earnings per share (EPS) is net earnings divided by the average number of common shares outstanding during the period. Diluted EPS includes the incremental shares assumed to be issued on the exercise of stock options and the potentially issuable performance shares.

(millions, except per share data)	Basic EPS			Diluted EPS		
	2005	2004	2003	2005	2004	2003
Net earnings	\$2,408	\$3,198	\$1,809	\$2,408	\$3,198	\$1,809
Basic weighted average common shares outstanding	882.0	903.8	911.0	882.0	903.8	911.0
Stock options and performance shares	—	—	—	7.2	8.3	8.2
Weighted average common shares outstanding	882.0	903.8	911.0	889.2	912.1	919.2
Earnings per share	\$ 2.73	\$ 3.54	\$ 1.99	\$ 2.71	\$ 3.51	\$ 1.97

*Our diluted EPS calculation excludes any shares related to stock options for which the effect would have been antidilutive. There were no material antidilutive shares issuable upon exercise excluded from the dilutive EPS calculations at January 28, 2006, January 29, 2005 and January 31, 2004, respectively.*

### 8. Other Comprehensive Income/(Loss)

Other comprehensive income/(loss) includes revenues, expenses, gains and losses that are excluded from net earnings under GAAP and are recorded directly to shareholders' investment. In 2005, 2004 and 2003, other comprehensive income/(loss) primarily included gains and losses on certain hedge transactions and the change in our minimum pension liability, net of related taxes.



## 9. Cash Equivalents

Cash equivalents include highly liquid investments with an original maturity of three months or less from the time of purchase. We carry these investments at cost, which approximates market value. These investments were \$1,172 million and \$1,732 million in 2005 and 2004, respectively. Also included in cash equivalents are proceeds due from credit and debit card transactions with settlement terms of less than five days. Credit and debit card receivables included within cash equivalents were \$285 million and \$242 million, respectively, for 2005 and 2004.

## 10. Accounts Receivable

Accounts receivable are recorded net of an allowance for expected losses. The allowance, recognized in an amount equal to the anticipated future write-offs based on delinquencies, risk scores, aging trends, industry risk trends and our historical experience, was \$451 million at January 28, 2006 and \$387 million at January 29, 2005. Substantially all accounts continue to accrue finance charges until they are written off. Accounts are written off when they become 180 days past due.

In 2004, we chartered Target Bank for the purpose of issuing credit cards to qualified businesses, as our Target National Bank charter does not allow for the issuance of commercial credit cards.

As a method of providing funding for our accounts receivable, we sell on an ongoing basis all of our consumer credit card receivables to Target Receivables Corporation (TRC), a wholly-owned bankruptcy remote subsidiary. TRC then transfers the receivables to the Target Credit Card Master Trust (the Trust), which from time to time will sell debt securities to third parties, either directly or through a related trust. These debt securities represent undivided interests in the Trust assets. TRC has also retained an undivided interest in the Trust's assets that are not represented by the debt securities sold to third parties and a 2 percent undivided interest in the Trust assets that is held by Target National Bank, a wholly-owned subsidiary of Target which also services receivables. TRC uses the proceeds from the sale of debt securities and its share of collections on the receivables to pay the purchase price of the receivables to Target.

The accounting guidance for such transactions, SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities (a replacement of SFAS No. 125)," requires the inclusion of the receivables within the Trust and any debt securities issued by the Trust, or a related trust, in our Consolidated Statements of Financial Position. Notwithstanding this accounting treatment, the receivables transferred to the Trust are not available to general creditors of Target. Upon termination of the securitization program and repayment of all debt securities issued from time to time by the Trust, or a related trust, any remaining assets could be distributed to Target in a liquidation of TRC.

## 11. Inventory

Substantially all of our inventory and the related cost of sales are accounted for under the retail inventory accounting method using the last-in, first-out (LIFO) method. Inventory is stated at the lower of LIFO cost or market. The LIFO provision is calculated based on inventory levels, markup rates and internally-measured retail price indices. We have not recorded any material LIFO provision in 2005 or 2004.

We routinely enter into arrangements with certain vendors whereby we do not purchase or pay for merchandise until that merchandise is ultimately sold to a guest. Revenues under this program are included in the sales line in the Consolidated Statements of Operations, but the merchandise received under the program is not included in our Consolidated Statements of Financial Position because of the simultaneous timing of our purchase and sale of this inventory. Sales made under these arrangements totaled \$872 million, \$357 million and \$142 million for 2005, 2004 and 2003, respectively.

In 2005, we adopted SFAS No. 151, "Inventory Costs, an amendment of ARB No. 43, Chapter 4," which clarifies that abnormal amounts of idle facilities expense, freight, handling costs and spoilage are to be recognized as current period charges and provides guidance on the allocation of overhead. This adoption did not have a material impact on our net earnings, cash flows or financial position.

## 12. Other Current Assets

(millions)	January 28, 2006	January 29, 2005
Vendor income and other receivables	\$ 560	\$ 428
Deferred taxes	344	344
Other	349	452
Total	\$1,253	\$1,224

*In addition to vendor income, other receivables relate primarily to pharmacy receivables and merchandise sourcing services provided to third parties.*

## 13. Property and Equipment

Property and equipment are recorded at cost, less accumulated depreciation. Depreciation is computed using the straight-line method over estimated useful lives. Depreciation expense for the years 2005, 2004 and 2003 was \$1,384 million, \$1,232 million and \$1,068 million, respectively. Accelerated depreciation methods are generally used for income tax purposes. Repair and maintenance costs were \$474 million, \$453 million and \$393 million in 2005, 2004 and 2003, respectively, and are expensed as incurred.

Estimated useful lives by major asset category are as follows:

Asset	Life (in years)
Buildings and improvements	8–39
Fixtures and equipment	4–15
Computer hardware and software	4

In accordance with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," all long-lived assets are reviewed when events or changes in circumstances indicate that the asset's carrying value may not be recoverable. No material impairments were recorded in 2005, 2004 or 2003 as a result of the tests performed.

In March 2005, the FASB issued FASB Interpretation No. 47, "Accounting for Conditional Asset Retirement Obligations, an interpretation of FASB Statement No. 143" (FIN 47). The primary purpose of FIN 47 is to clarify that an entity is required to recognize a liability for the fair value of a conditional asset retirement obligation when incurred if the liability's fair value can be reasonably estimated. FIN 47 is effective no later than the end of fiscal years ending after December 15, 2005. The adoption of this guidance did not have a material impact on our net earnings, cash flows or financial position.

#### 14. Other Non-Current Assets

(millions)	January 28, 2006	January 29, 2005
Prepaid pension expense	\$ 752	\$ 733
Cash value of life insurance	524	446
Goodwill and intangible assets	183	206
Other	93	126
<b>Total</b>	<b>\$1,552</b>	<b>\$1,511</b>

#### 15. Goodwill and Intangible Assets

Goodwill and intangible assets are recorded within other non-current assets at cost less accumulated amortization. Goodwill and intangible assets by major classes were as follows:

(millions)	Goodwill		Leasehold Acquisition Costs		Other		Total	
	Jan. 28, 2006	Jan. 29, 2005	Jan. 28, 2006	Jan. 29, 2005	Jan. 28, 2006	Jan. 29, 2005	Jan. 28, 2006	Jan. 29, 2005
Gross asset	\$ 80	\$ 80	\$ 182	\$ 185	\$ 205	\$ 201	\$ 467	\$ 466
Accumulated amortization	(20)	(20)	(70)	(52)	(194)	(188)	(284)	(260)
<b>Net goodwill and intangible assets</b>	<b>\$ 60</b>	<b>\$ 60</b>	<b>\$ 112</b>	<b>\$ 133</b>	<b>\$ 11</b>	<b>\$ 13</b>	<b>\$ 183</b>	<b>\$ 206</b>

Amortization is computed on intangible assets with definite useful lives using the straight-line method over estimated useful lives that range from three to 29 years. Amortization expense for the years 2005, 2004 and 2003 was \$25 million, \$27 million and \$30 million, respectively. The estimated aggregate amortization expense of our definite-lived intangible assets for each of the five succeeding fiscal years is as follows:

(millions)	2006	2007	2008	2009	2010
Amortization expense	\$23	\$20	\$19	\$19	\$17

We have goodwill and certain intangible assets that are not amortized but instead are subject to an annual impairment test. Discounted cash flow models are used in determining fair value for the purposes of the required annual impairment analysis. No material impairments were recorded in 2005, 2004 and 2003 as a result of the tests performed.

During 2004, goodwill with an approximate carrying value of \$63 million was disposed of as part of the Marshall Field's transaction.

#### 16. Accounts Payable

Our accounting policy is to reduce accounts payable when checks to vendors clear the bank from which they were drawn. Outstanding checks included in accounts payable were \$645 million and \$992 million at year-end 2005 and 2004, respectively.

#### 17. Accrued Liabilities

(millions)	January 28, 2006	January 29, 2005
Wages and benefits	\$ 506	\$ 422
Taxes payable	366	287
Gift card liability	294	214
Other	1,027	710
<b>Total</b>	<b>\$2,193</b>	<b>\$1,633</b>

*Taxes payable consist of real estate, employee withholdings and sales tax liabilities. Gift card liability represents the amount of gift cards that have been issued but have not been redeemed, net of estimated breakage.*

#### 18. Commitments and Contingencies

At January 28, 2006, our obligations included notes and debentures of \$9,771 million (further discussed in Note 19, page 32), the present value of capital lease obligations of \$101 million and total future payments of operating leases with total contractual lease payments of \$3,097 million, including certain options for lease term extension that are expected to be exercised in the amount of \$1,421 million and \$122 million of legally binding minimum lease payments for stores that will open in 2006 (see additional detail in Note 22, pages 33-34). In addition, real estate obligations, including commitments for the purchase, construction, or remodeling of real estate and facilities, were approximately \$838 million at January 28, 2006. Purchase obligations, which include all legally binding contracts such as firm commitments for inventory purchases, merchandise royalties, purchases of equipment, marketing-related contracts, software acquisition/license commitments and service contracts and were \$1,431 million at January 28, 2006. In the normal course of business we issue purchase orders to purchase inventory, which represent authorizations to purchase and are cancelable by their terms. We do not consider purchase orders to be firm inventory commitments. We also issue letters of credit in the ordinary course of business which are not firm commitments as they are conditional on the purchase order not being cancelled. If under certain circumstances, and at our sole discretion, we choose to cancel a purchase order, we may be

obligated to reimburse the vendor for unrecoverable outlays incurred prior to cancellation. Standby letters of credit, which relate primarily to the portion of our insurance claims for which we have retained the risk, totaled \$104 million at January 28, 2006.

The terms of a significant portion of the Visa/MasterCard antitrust litigation settlement were finalized during 2005. Consequently, we recorded a \$27 million (\$.02 per share) gain for our share of the proceeds, which we expect to collect during fiscal 2006. We also expect to receive an additional, smaller payment; however, the amount and timing of that payment are not certain at this time. Accordingly, no additional gain was recorded at January 28, 2006.

We are exposed to claims and litigation arising in the ordinary course of business and use various methods to resolve these matters in a manner that we believe serves the best interest of our shareholders and other constituents. We believe the amounts provided in our consolidated financial statements are adequate in light of the probable and estimable liabilities. Our policy is to disclose pending lawsuits and other known claims that may have a material adverse impact on our results of operations, cash flows or financial condition. We do not believe any of the currently identified claims and litigated matters meet this criterion.

## 19. Notes Payable and Long-Term Debt

We obtain short-term financing throughout the year under our commercial paper program, which is a form of notes payable. Information on this program is as follows:

### Notes Payable

(dollars in millions)	2005	2004
Notes payable outstanding at year-end	\$ —	\$ —
Maximum amount outstanding during the year	\$ 994	\$1,422
Average amount outstanding during the year	\$ 77	\$ 55
Weighted-average interest rate	4.0%	1.3%

At January 28, 2006, a committed unsecured credit facility totaling \$1.6 billion was in place through a group of banks at specified rates. This 2005 facility replaced our two previous committed credit agreements and is scheduled to expire in June 2010. No balances were outstanding at any time during 2005 or 2004 under any of these agreements.

On November 9, 2005, TRC issued to the public, through the Target Credit Card Owner Trust 2005-1, \$900 million of debt backed by credit card receivables. This issue of receivable-backed securities has an expected maturity of five years and a floating interest rate set at 1-month LIBOR plus 0.06 percent. Refer to Note 10, page 30, for further discussion of our accounts receivable financing program. The total amount of long-term debt backed by credit card receivables was \$1,650 million at January 28, 2006 and \$750 million at January 29, 2005. We did not repurchase any significant amount of long-term debt during 2005.

In 2004, we issued no long-term debt and we called or repurchased \$542 million of long-term debt with an average remaining life of 24 years and weighted average interest rate of 7.0 percent, resulting in a pre-tax loss of \$89 million (approximately \$.06 per share), reflected in net interest expense.

Our debt portfolio, including swap valuation adjustments, was as follows:

### Long-Term Debt

(dollars in millions)	January 28, 2006		January 29, 2005	
	Rate (a)	Balance	Rate (a)	Balance
Notes and debentures:				
Due 2005–2009	5.6%	\$4,249	4.1%	\$4,818
Due 2010–2014	5.8	3,840	6.2	2,954
Due 2015–2019	5.5	240	3.3	234
Due 2020–2024	9.3	213	9.3	212
Due 2025–2029	6.7	325	6.7	325
Due 2030–2032	6.6	904	6.6	904
Total notes and debentures (b)	5.9%	9,771	5.2%	9,447
Capital lease obligations		101		91
Less: current portion		(753)		(504)
Long-term debt		\$9,119		\$9,034

(a) Reflects the weighted average stated interest rate as of year-end, including the impact of interest rate swaps.

(b) The estimated fair value of total notes and debentures, using a discounted cash flow analysis based on our incremental interest rates for similar types of financial instruments, was \$10,229 million at January 28, 2006 and \$10,171 million at January 29, 2005.

Required principal payments on total notes and debentures over the next five years, excluding capital lease obligations and fair market value adjustments recorded in long-term debt, are:

(millions)	2006	2007	2008	2009	2010
Required principal payments	\$751	\$1,321	\$1,451	\$751	\$2,236

Most of our long-term debt obligations contain certain covenants related to secured debt levels. In addition, our credit facility contains a debt leverage covenant. We are, and expect to remain, in compliance with these covenants.

### 20. Net Interest Expense

(millions)	2005	2004	2003
Interest expense on debt	\$524	\$509	\$543
Interest expense on capital leases	8	9	9
Loss on debt repurchase	—	89	15
Capitalized interest	(42)	(18)	(8)
Interest income	(27)	(19)	(3)
Net interest expense	\$463	\$570	\$556

## 21. Interest Rate Swaps

Our accounting policy for derivative financial instruments is discussed in Note 1 on page 28.

At January 28, 2006 and January 29, 2005, interest rate swaps were outstanding in notional amounts totaling \$3,300 million and \$2,850 million, respectively. The increase in swap exposure was executed to convert more of our fixed-rate debt to floating-rate debt to minimize the effect on our earnings of changes in interest rates, given that the majority of interest rates on our credit card receivables re-price based on the changes in the prime rate.

During 2005, we entered into four interest rate swaps with notional amounts of \$250 million, \$350 million, \$325 million and \$225 million. We also terminated an interest rate swap with a notional amount of \$200 million, resulting in a gain of \$24 million that will be amortized into net interest expense over the remaining 13-year life of the hedged debt. During 2004, we entered into two interest rate swaps with notional amounts of \$200 million and two interest rate swaps with notional amounts of \$250 million. We also terminated an interest rate swap with a notional amount of \$200 million, resulting in a loss of \$16 million that will be amortized into net interest expense over the remaining 14-year life of the hedged debt. In 2005 and 2004, the gains and losses amortized into net interest expense for terminated swaps were not material to our results of operations.

### Interest Rate Swaps

(dollars in millions)

Maturity	Notional Amount Outstanding at		Receive Fixed	Pay Floating Rate at (a)	
	Jan. 28, 2006	Jan. 29, 2005		Jan. 28, 2006	Jan. 29, 2005
Feb. 2005	\$ —	\$ 500	7.5%	—%	2.4%
May 2006	550	550	4.6	4.8	3.3
Mar. 2008	250	—	3.9	4.4	—
Mar. 2008	250	250	3.8	4.4	2.4
Oct. 2008	500	500	4.4	4.8	3.2
Oct. 2008	250	250	3.8	4.4	2.5
Nov. 2008	200	200	3.9	4.4	2.4
Jun. 2009	400	400	4.4	4.8	3.3
Jun. 2009	350	—	4.2	4.5	—
Aug. 2010	325	—	4.8	4.5	—
Aug. 2010	225	—	4.5	4.5	—
May 2018	—	200	5.8	—	3.3
	<b>\$3,300</b>	<b>\$2,850</b>			

(a) Reflects floating interest rate as of the respective year-end.

The weighted average life of the interest rate swaps was approximately 2.7 years at January 28, 2006.

The fair value of outstanding interest rate swaps and unamortized gains/(losses) from terminated interest rate swaps was \$(21) million at January 28, 2006 and \$45 million at January 29, 2005. There was no ineffectiveness recognized in 2005, 2004 or 2003 related to these instruments.

## 22. Leases

We lease certain retail locations, warehouses, distribution centers, office space, equipment and land. Assets held under capital leases are included in property and equipment and lease payments are charged to depreciation and net interest expense over the life of the lease. Operating lease rentals are expensed on a straight-line basis over the life of the lease. Rent expense is recognized beginning with the earlier of the date when we become legally obligated for the rent payments or the date when we take possession of the property. At the inception of a lease, we determine the lease term by assuming the exercise of those renewal options that are reasonably assured because of the significant economic penalty that exists for not exercising those options. The exercise of lease renewal options is at our sole discretion. The expected lease term is used to determine whether a lease is capital or operating and is used to calculate straight-line rent expense. Additionally, the useful life of buildings and leasehold improvements are limited by the expected lease term. Our amortization of leasehold improvements is consistent with the guidance issued by the EITF in 2005 in Issue No. 05-6, "Determining the Amortization Period for Leasehold Improvements Purchased after Lease Inception or Acquired in a Business Combination," which requires that leasehold improvements purchased after the beginning of the initial lease term be amortized over the shorter of the assets' useful lives or a term that includes the original lease term plus any renewals that are reasonably assured at the date the leasehold improvements are purchased. Therefore, our adoption of this guidance did not have an impact in our net earnings, cash flows or financial position.

Rent expense on buildings, which is included in selling, general and administrative expenses, includes percentage rents based on a percentage of retail sales over contractual levels. Total rent expense was \$154 million in 2005, \$240 million in 2004 and \$150 million in 2003. Refer to Note 29, page 39 for discussion of the 2004 lease accounting adjustment. Certain leases require us to pay real estate taxes, insurance, maintenance and other operating expenses associated with the leased premises. These amounts are not included in rent expense but are classified in selling, general and administrative expenses consistent with similar costs for owned locations. Most long-term leases include options to renew, with terms varying from one to 50 years. Certain leases also include options to purchase the property.



Future minimum lease payments required under noncancelable lease agreements existing at January 28, 2006, were:

<b>Future Minimum Lease Payments</b>		
(millions)	Operating Leases	Capital Leases
2006	\$137	\$12
2007	132	12
2008	123	13
2009	114	13
2010	107	13
After 2010	2,484	160
Total future minimum lease payments	\$3,097 (a)	223
Less: Interest (b)		(122)
Present value of minimum capital lease payments		\$101 (c)

(a) Total contractual lease payments include certain options to extend lease terms, in the amount of \$1,421 million, that are expected to be exercised because the investment in leasehold improvements is significant and also includes \$122 million of legally binding minimum lease payments for stores that will open in 2006.

(b) Calculated using the interest rate at inception for each lease.

(c) Includes current portion of \$2 million.

### 23. Income Taxes

We account for income taxes under the asset and liability method. We have recognized deferred tax assets and liabilities for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted income tax rates in effect for the year in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rate is recognized into income in the period that includes the enactment date. In the Consolidated Statements of Financial Position, the current deferred tax asset balance is the net of all current deferred tax assets and current deferred tax liabilities. The non-current deferred tax liability is the net of all non-current deferred tax assets and non-current deferred tax liabilities.

To determine our quarterly provision for income taxes, we use annual effective tax rates based on expected annual income and statutory tax rates, adjusted for discrete tax events that occur during the quarter.

Reconciliation of tax rates is as follows:

<b>Tax Rate Reconciliation</b>	2005	2004	2003
Federal statutory rate	35.0%	35.0%	35.0%
State income taxes, net of federal tax benefit	3.3	3.3	3.3
Dividends on ESOP stock	(0.2)	(0.2)	(0.2)
Work opportunity tax credits	(0.2)	(0.2)	(0.2)
Other	(0.3)	(0.1)	(0.1)
Effective tax rate	37.6%	37.8%	37.8%

The components of the provision for income taxes were:

<b>Income Tax Provision: Expense</b>			
(millions)	2005	2004	2003
Current			
Federal	\$1,361	\$ 908	\$ 669
State/other	213	144	107
	1,574	1,052	776
Deferred			
Federal	(110)	83	184
State/other	(12)	11	24
	(122)	94	208
Total	\$1,452	\$1,146	\$ 984

The components of the net deferred tax asset/(liability) were:

<b>Net Deferred Tax Asset/(Liability)</b>		
(millions)	January 28, 2006	January 29, 2005
Gross deferred tax assets		
Deferred and other compensation	\$ 399	\$ 332
Self-insured benefits	217	179
Accounts receivable valuation allowance	167	147
Inventory	1	47
Postretirement health care obligation	39	38
Other	151	128
	974	871
Gross deferred tax liabilities		
Property and equipment	(1,080)	(1,136)
Pension	(287)	(268)
Deferred credit card income	(103)	(87)
Other	(11)	(9)
	(1,481)	(1,500)
Total	\$ (507)	\$ (629)

During the year ended January 29, 2005, \$566 million of the proceeds attributable to the real properties sold in the Marshall Field's and Mervyn's dispositions were used to acquire replacement properties which will be used in our business. \$373 million of the gain related to the sold real properties was deferred for income tax purposes as allowed by Section 1031 of the Internal Revenue Code until such time as the replacement properties are disposed.

## 24. Other Non-Current Liabilities

(millions)	January 28, 2006	January 29, 2005
Deferred compensation	\$ 596	\$ 528
Worker's compensation and general liability	362	317
Other	274	192
<b>Total</b>	<b>\$1,232</b>	<b>\$1,037</b>

## 25. Share Repurchase

In June 2004, our Board of Directors authorized the repurchase of \$3 billion of our common stock. In November 2005, our Board increased the aggregate authorization by \$2 billion, for a total authorization of \$5 billion. In 2005, we repurchased 23.1 million shares at an average price per share of \$51.88, for a total investment of \$1,197 million. Since June 2004, we have repurchased a total of 51.6 million shares at an average price per share of \$47.95, for a total investment of \$2,473 million. We expect to complete the aggregate program in the next two to three years.

## 26. Share-Based Compensation

Our accounting policy for share-based compensation is discussed in Note 1 on page 28.

We maintain a long-term incentive plan for key employees and non-employee members of our Board of Directors. Our long-term incentive plan allows us to grant equity-based compensation awards, including stock options, performance share awards, restricted stock awards, or a combination of awards. A majority of granted awards are non-qualified stock options that vest annually in equal amounts over a four-year period. These options generally expire no later than 10 years after the date of the grant. Options granted to the non-employee members of our Board of Directors become exercisable after one year and have a 10-year term. We have issued performance share or performance share unit awards annually since January 2003. These awards represent shares potentially issuable in the future based upon the attainment of performance criteria including compound annual growth rates in revenue and EPS. The number of unissued common shares reserved for future grants under the share-based compensation plans was 47,659,572 at January 28, 2006 and 51,560,249 at January 29, 2005.

## Share-Based Compensation Awards

(options and shares in thousands)	Stock Options						Performance Shares Potentially Issuable
	Total Outstanding			Currently Exercisable			
	Number of Options	Exercise Price (a)	Intrinsic Value (b)	Number of Options	Exercise Price (a)	Intrinsic Value (b)	
February 1, 2003	34,787	\$25.73	\$204	21,931	\$20.89	\$204	552 (c)
Granted	4,638	38.34					573 (d)
Canceled/forfeited	(407)	34.77					—
Exercised	(2,859)	12.58					—
January 31, 2004	36,159	\$28.28	\$363	23,689	\$24.48	\$326	1,125
Granted	4,072	49.12					629 (e)
Canceled/forfeited	(513)	35.32					(73)
Exercised/earned	(7,727)	20.95					(73)
January 29, 2005	31,991	\$32.59	\$540	22,102	\$28.79	\$458	1,608
Granted	4,057	53.94					597 (f)
Canceled/forfeited	(691)	40.67					(252)
Exercised	(6,643)	26.58					—
<b>January 28, 2006</b>	<b>28,714</b>	<b>\$36.82</b>	<b>\$505</b>	<b>19,229</b>	<b>\$31.64</b>	<b>\$438</b>	<b>1,953 (g)</b>

(a) Weighted average.

(b) Represents stock price appreciation subsequent to the grant date, in millions.

(c) Awards are earned based on performance during four years ending February 3, 2007.

(d) Awards are earned based on performance during four years ending February 2, 2008.

(e) Awards are earned based on performance during three years ending February 2, 2008.

(f) Awards are earned based on performance during three years ending January 31, 2009.

(g) Approximately 34 percent of these potentially issuable performance shares, if and when earned, will be paid in cash or deferred through a credit to the deferred compensation accounts of the participants in an amount equal to the value of any earned performance shares.

## Nonvested Options and Performance Share Awards

(options and shares in thousands)	Stock Options	Weighted Average Fair Value at Grant Date	Performance Shares Potentially Issuable	Weighted Average Fair Value at Grant Date
Nonvested at January 30, 2005	9,889	\$11.83	1,608	\$38.84
Granted	4,057	16.85	597	53.96
Vested/earned (a)	(3,774)	11.75	—	—
Cancelled/forfeited	(687)	11.78	(252)	39.28
<b>Nonvested at January 28, 2006</b>	<b>9,485</b>	<b>\$14.01</b>	<b>1,953</b>	<b>\$44.55</b>

(a) Based on the explicit vesting period.

The Black-Scholes model was used to estimate the fair value of the options at grant date based on the assumptions noted in the following table. Volatility represents an average of market quotes for implied volatility of 5.5-year options on Target stock. The expected life is estimated based on analysis of options already exercised and any foreseeable trends or changes in behavior. The risk-free interest rate is an interpolation of the relevant U.S. Treasury security maturities as of each applicable grant date. The assumptions disclosed below represent a weighted average of the assumptions used for all of our stock option grants throughout the year.

## Valuation of Share-Based Compensation

	2005	2004	2003
Stock option valuation assumptions:			
Dividend yield	0.7%	0.7%	0.8%
Volatility	27%	22%	29%
Risk-free interest rate	4.4%	3.8%	3.0%
Expected life in years	5.5	5.5	5.0
Grant date weighted-average fair value	\$16.85	\$13.10	\$11.04
Performance share grant date weighted-average fair value	\$53.96	\$49.43	\$38.25
Compensation expense recognized in Statements of Operations (millions) (a)			
Related income tax benefit (millions)	\$ 93	\$ 60	\$ 57
Compensation realized by employees upon option exercises (millions)	\$ 37	\$ 23	\$ 22
Compensation realized by employees upon option exercises (millions)	\$180	\$201	\$ 72
Related income tax benefit (millions)	\$ 71	\$ 77	\$ 28

(a) Represents the total fair value of options vested and performance shares earned.

As of January 28, 2006, there was \$102 million of total unrecognized compensation expense related to nonvested stock options. That cost is expected to be recognized over a weighted average period of 1.4 years. The weighted average remaining life of currently exercisable options is 4.6 years, while total outstanding options have a weighted average remaining life of six years. Future compensation expense related to performance shares depends on future performance and could range from a credit of \$39 million for previously recognized amounts up to a maximum of \$50 million of expense assuming full payout under all outstanding awards.

### 27. Defined Contribution Plans

Employees who meet certain eligibility requirements can participate in a defined contribution 401(k) plan by investing up to 80 percent of their compensation, as limited by statute or regulation. Generally, we match 100 percent of each employee's contribution up to 5 percent of total compensation. Our contribution to the plan is initially invested in Target Corporation common stock. These amounts are free to be diversified by the employee three years after initial eligibility in the plan.

In addition, we maintain non-qualified, unfunded deferred compensation plans for highly-compensated employees whose participation in our 401(k) plan is limited by statute or regulation. These employees choose from a menu of crediting rate alternatives which are the same as the investment choices in our 401(k) plan. We credit an additional 2 percent per year to the accounts of active employees, in part to recognize the risks inherent to their participation in a plan of this nature. We also maintain a frozen non-qualified, unfunded plan for certain officers in which deferred compensation earns returns tied to market levels of interest rates plus an additional 6 percent return as determined by the plan's terms. We control some of our risk of offering the non-qualified plans through investing in vehicles that offset a substantial portion of our economic exposure to the returns of those plans. These investment vehicles are marked to market with the

related gains and losses recognized in the Consolidated Statements of Operations in the period they occur. At times, adjusting our position in these investment vehicles includes repurchasing shares of Target common stock. In 2005, 2004 and 2003, these repurchases totaled 1.5 million, 0.8 million and 1.5 million shares, respectively.

(millions)	2005	2004	2003
<b>401(k) Defined Contribution Plan</b>			
401(k) matching contributions	\$118	\$118	\$117
<b>Non-Qualified Deferred Compensation Plans</b>			
Benefits expense	\$ 64	\$ 63	\$ 86
Related investments	(34)	(40)	(58)
Net expense	\$ 30	\$ 23	\$ 28

In 2005, 2004 and 2003, certain retired executives accepted our offer to exchange our obligation to them under certain frozen non-qualified plans for cash or deferrals in our current non-qualified deferred compensation plan. These exchange transactions resulted in expense of \$7 million, \$17 million, and \$17 million, respectively. We expect lower future expenses as a result of these transactions.

Expenses for Marshall Field's and Mervyn's employees are included in the table above to the extent we retained the related assets and obligations of their plans subsequent to the 2004 divestiture of those businesses.

### 28. Pension and Postretirement Health Care Benefits

We have a qualified defined benefit pension plan covering all U.S. employees who meet age and service requirements. We also have unfunded non-qualified pension plans for employees with qualified plan compensation restrictions. Benefits are provided based on years of service and the employee's compensation. During fiscal 2004, we merged our three qualified U.S. pension plans into one plan. This merger did not have a material impact on the financial results of the plan. Upon retirement employees also become eligible for certain health care benefits if they meet minimum age and service requirements and agree to contribute a portion of the cost.

We recorded a reduction in our accumulated post-retirement benefit obligation of \$7 million in 2004 as a result of the Medicare Prescription Drug, Improvements and Modernization Act of 2003. In addition, the expense amounts shown in the table below for 2004 reflect a \$1 million reduction due to the amortization of the actuarial gain and reduction in interest cost due to the effects of the Act.

In 2005, certain non-qualified pension and survivor benefits owed to current officers were exchanged for cash or deferrals in our current non-qualified deferred compensation plan, which resulted in expense of \$11 million. The effect of these exchange transactions is included in the pension tables below. There were no such exchange transactions during 2004 or 2003.

## Obligations and Funded Status

(millions)	Pension Benefits				Postretirement Health Care Benefits	
	Qualified Plans		Non-qualified Plans		2005	2004
	2005	2004	2005	2004		
<b>Change in Projected Benefit Obligation</b>						
Benefit obligation at beginning of measurement period (a)	\$1,515	\$1,333	\$34	\$29	\$107	\$123
Service cost	66	78	1	1	2	3
Interest cost	85	82	2	2	6	7
Actuarial loss	55	68	4	4	3	(6)
Benefits paid	(94)	(65)	(5)	(3)	(13)	(13)
Plan amendments	(1)	19	(3)	1	—	(7)
Benefit obligation at end of measurement period	\$1,626	\$1,515	\$33	\$34	\$105	\$107
<b>Change in Plan Assets</b>						
Fair value of plan assets at beginning of measurement period	\$1,698	\$1,405	\$—	\$—	\$—	\$—
Actual return on plan assets	174	157	—	—	—	—
Employer contribution	67	201	5	3	13	13
Benefits paid	(94)	(65)	(5)	(3)	(13)	(13)
Fair value of plan assets at end of measurement period	\$1,845	\$1,698	\$—	\$—	\$—	\$—
Funded status	\$219	\$183	\$(33)	\$(34)	\$(105)	\$(107)
Unrecognized actuarial loss	561	584	16	15	8	6
Unrecognized prior service cost	(32)	(39)	—	2	—	—
Net amount recognized	\$748	\$728	\$(17)	\$(17)	\$(97)	\$(101)

(a) Measurement date is October 31 of each year.

Amounts recognized in the Consolidated Statements of Financial Position consist of:

(millions)	Pension Benefits				Postretirement Health Care Benefits	
	Qualified Plans		Non-qualified Plans		2005	2004
	2005	2004	2005	2004		
Prepaid benefit cost	\$752	\$733	\$—	\$—	\$—	\$—
Accrued benefit cost	(9)	(11)	(22)	(24)	(97)	(101)
Intangible assets	—	—	—	2	—	—
Accumulated OCI	5	6	5	5	—	—
Net amount recognized	\$748	\$728	\$(17)	\$(17)	\$(97)	\$(101)

## Net Pension and Postretirement Health Care Benefits Expense

(millions)	Pension Benefits			Postretirement Health Care Benefits		
	2005	2004	2003	2005	2004	2003
	Service cost benefits earned during the period	\$67	\$79	\$74	\$2	\$3
Interest cost on projected benefit obligation	87	84	75	6	7	8
Expected return on assets	(137)	(122)	(114)	—	—	—
Recognized losses	43	36	18	1	1	1
Recognized prior service cost	(5)	(7)	(7)	—	—	—
Settlement/curtailment charges	—	1	—	—	(7)	—
Total	\$55	\$71	\$46	\$9	\$4	\$11

The amortization of any prior service cost is determined using the straight-line method over the average remaining service period of employees expected to receive benefits under the plan. As a result of freezing the benefits for Marshall Field's and Mervyn's team members at the time of their respective dispositions and retaining the related assets and obligations of the plans, we were required to record curtailment charges in 2004. These charges are also included in the gain on disposal of discontinued operations in the Consolidated Statements of Operations.

Other information related to defined benefit pension plans is as follows:

(millions)	2005	2004
Accumulated benefit obligation (ABO) for all plans (a)	\$1,534	\$1,501
Projected benefit obligation for pension plans with an ABO in excess of plan assets (b)	46	49
Total ABO for pension plans with an ABO in excess of plan assets	41	45
Fair value of plan assets for pension plans with an ABO in excess of plan assets	3	5

(a) The present value of benefits earned to date assuming no future salary growth.

(b) The present value of benefits earned to date by plan participants, including the effect of assumed future salary increases.

## Assumptions

Weighted average assumptions used to determine benefit obligations at October 31:

	Pension Benefits		Postretirement Health Care Benefits	
	2005	2004	2005	2004
Discount rate	5.75%	5.75%	5.75%	5.75%
Average assumed rate of compensation increase	3.50%	2.75%	n/a	n/a

Weighted average assumptions used to determine net periodic benefit cost for years ended October 31:

	Pension Benefits		Postretirement Health Care Benefits	
	2005	2004	2005	2004
Discount rate	5.75%	6.25%	5.75%	6.25%
Expected long-term rate of return on plan assets	8.00%	8.00%	n/a	n/a
Average assumed rate of compensation increase	2.75%	3.25%	n/a	n/a

The discount rate used to measure net periodic benefit cost each year is the rate as of the beginning of the year (i.e. the prior measurement date). With an essentially stable asset allocation over the following time periods, our annualized rate of return on qualified plans' assets has averaged 5.1 percent, 9.9 percent and 11.5 percent for the 5-year, 10-year and 15-year periods, respectively, ending October 31, 2005.

An increase in the cost of covered health care benefits of 10 percent was assumed for 2005. The rate is assumed to be 9 percent in 2006 and is reduced by 1 percent annually to 5 percent in 2010 and thereafter.

A 1 percent change in assumed health care cost trend rates would have the following effects:

	1% Increase	1% Decrease
Effect on total of service and interest cost components of net periodic postretirement health care benefit cost	\$—	\$—
Effect on the health care component of the postretirement benefit obligation	\$ 5	\$(4)

### Additional Information

Our pension plan weighted average asset allocations at October 31, 2005 and 2004 by asset category were as follows:

Asset Category	2005	2004
Domestic equity securities	36%	37%
International equity securities	20	21
Debt securities	26	26
Other	18	16
Total	100%	100%

Our asset allocation strategy for 2006 targets 35 percent in domestic equity securities, 20 percent in international equity securities, 25 percent in debt securities and 20 percent in other assets. Equity securities include our common stock in amounts substantially less than 1 percent of total plan assets at October 31, 2005 and 2004. Other assets include private equity, mezzanine and distressed debt and timber and less than a 5 percent allocation to real estate. Our expected long-term rate of return assumptions as of October 31, 2005 were 8.5 percent, 8.5 percent, 5 percent and 10 percent for domestic equity securities, international equity securities, debt securities and other assets, respectively.

### Contributions

Given the qualified pension plan's funded position, we are not required to make any contributions in 2006, although we may choose to make discretionary contributions of up to \$80 million. We expect to make contributions in the range of \$5 million to \$15 million to our post-retirement health care benefit plan in 2006.

### Estimated Future Benefit Payments

Benefit payments by the plans, which reflect expected future service as appropriate, are expected to be paid as follows:

(millions)	Pension Benefits	Postretirement Health Care Benefits
2006	\$ 64	\$11
2007	72	12
2008	80	13
2009	86	13
2010	90	14
2011–2015	\$540	\$79



## 29. Quarterly Results (Unaudited)

Due to the seasonal nature of our business, fourth quarter operating results typically represent a substantially larger share of total year revenues and earnings because it includes the holiday shopping season. We follow the same accounting policies for preparing quarterly and annual financial data. The table below summarizes quarterly results for 2005 and 2004:

(millions, except per share data)	First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Total Year	
	2005	2004	2005	2004	2005	2004	2005	2004	2005	2004
Total revenues	\$11,477	\$10,180	\$11,990	\$10,556	\$12,206	\$10,909	\$16,947	\$15,194	\$52,620	\$46,839
Gross margin	\$ 3,615	\$ 3,140	\$ 3,839	\$ 3,268	\$ 3,829	\$ 3,300	\$ 5,061	\$ 4,529	\$16,344	\$14,237
Earnings from continuing operations	\$ 494	\$ 392	\$ 540	\$ 360	\$ 435	\$ 324	\$ 939	\$ 809	\$ 2,408	\$ 1,885
Earnings from discontinued operations, net of taxes of \$25, \$19, \$2 and \$46	\$ —	\$ 40	\$ —	\$ 31	\$ —	\$ 4	\$ —	\$ —	\$ —	\$ 75
Gain/(loss) on disposal of discontinued operations, net of taxes of \$650, \$132, \$(21) and \$761 (a)	\$ —	\$ —	\$ —	\$ 1,019	\$ —	\$ 203	\$ —	\$ 16	\$ —	\$ 1,238
Net earnings (b)	\$ 494	\$ 432	\$ 540	\$ 1,410	\$ 435	\$ 531	\$ 939	\$ 825	\$ 2,408	\$ 3,198
Basic earnings per share (c)										
Continuing operations	\$ .56	\$ .43	\$ .61	\$ .40	\$ .49	\$ .36	\$ 1.07	\$ .91	\$ 2.73	\$ 2.09
Discontinued operations	\$ —	\$ .04	\$ —	\$ .03	\$ —	\$ —	\$ —	\$ —	\$ —	\$ .08
Gain from discontinued operations	\$ —	\$ —	\$ —	\$ 1.12	\$ —	\$ .23	\$ —	\$ .01	\$ —	\$ 1.37
Basic earnings per share (b)	\$ .56	\$ .47	\$ .61	\$ 1.55	\$ .49	\$ .59	\$ 1.07	\$ .92	\$ 2.73	\$ 3.54
Diluted earnings per share (c)										
Continuing operations	\$ .55	\$ .43	\$ .61	\$ .39	\$ .49	\$ .36	\$ 1.06	\$ .90	\$ 2.71	\$ 2.07
Discontinued operations	\$ —	\$ .04	\$ —	\$ .03	\$ —	\$ —	\$ —	\$ —	\$ —	\$ .08
Gain from discontinued operations	\$ —	\$ —	\$ —	\$ 1.11	\$ —	\$ .23	\$ —	\$ .01	\$ —	\$ 1.36
Diluted earnings per share (b)	\$ .55	\$ .47	\$ .61	\$ 1.53	\$ .49	\$ .59	\$ 1.06	\$ .91	\$ 2.71	\$ 3.51
Dividends declared per share (c)	\$ .08	\$ .07	\$ .10	\$ .08	\$ .10	\$ .08	\$ .10	\$ .08	\$ .38	\$ .31
Closing common stock price										
High	\$ 52.50	\$ 45.63	\$ 59.98	\$ 46.43	\$ 57.80	\$ 50.02	\$ 58.85	\$ 52.43	\$ 59.98	\$ 52.43
Low	\$ 46.41	\$ 38.59	\$ 46.28	\$ 40.80	\$ 50.84	\$ 40.42	\$ 52.61	\$ 48.50	\$ 46.28	\$ 38.59

(a) Minor tax adjustments related to the dispositions of Marshall Field's and Mervyn's were recorded in fourth quarter 2004.

(b) Target adjusted its method of accounting for leases related to a specific category of owned store locations on leased land, which resulted in a non-cash adjustment, primarily attributable to an increase in the straight-line rent accrual, of \$65 million (\$.04 per share) in the fourth quarter of 2004.

(c) Per share amounts are computed independently for each of the quarters presented. The sum of the quarters may not equal the total year amount due to the impact of changes in average quarterly shares outstanding.

### Report of Management on the Financial Statements

Management is responsible for the consistency, integrity and presentation of the information in the Annual Report. The consolidated financial statements and other information presented in this Annual Report have been prepared in accordance with accounting principles generally accepted in the United States and include necessary judgments and estimates by management.

To fulfill our responsibility, we maintain comprehensive systems of internal control designed to provide reasonable assurance that assets are safeguarded and transactions are executed in accordance with established procedures. The concept of reasonable assurance is based upon recognition that the cost of the controls should not exceed the benefit derived. We believe our systems of internal control provide this reasonable assurance.

The Board of Directors exercised its oversight role with respect to the Corporation's systems of internal control primarily through its Audit Committee, which is comprised of four independent directors. The Committee oversees the

Corporation's systems of internal control, accounting practices, financial reporting and audits to assess whether their quality, integrity and objectivity are sufficient to protect shareholders' investments. The Committee's report appears on this page.

In addition, our consolidated financial statements have been audited by Ernst & Young LLP, independent registered public accounting firm, whose report also appears on this page.



Robert J. Ulrich  
Chairman of the Board and  
Chief Executive Officer  
March 29, 2006



Douglas A. Scovanner  
Executive Vice President and  
Chief Financial Officer

### Report of Independent Registered Public Accounting Firm on Consolidated Financial Statements

#### The Board of Directors and Shareholders Target Corporation

We have audited the accompanying consolidated statements of financial position of Target Corporation and subsidiaries as of January 28, 2006 and January 29, 2005, and the related consolidated statements of operations, cash flows, and shareholders' investment for each of the three years in the period ended January 28, 2006. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

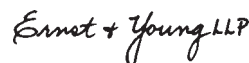
We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and

significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Target Corporation and subsidiaries at January 28, 2006 and January 29, 2005, and the consolidated results of their operations and their cash flows for each of the three years in the period ended January 28, 2006, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Corporation's internal control over financial reporting as of January 28, 2006, based on criteria established in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 29, 2006, expressed an unqualified opinion thereon.

Minneapolis, Minnesota  
March 29, 2006



### Report of Management on Internal Control

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). Under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, we assessed the effectiveness of our internal control over financial reporting as of January 28, 2006, based on the framework in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our assessment, we conclude that the Corporation's internal control over financial reporting is effective based on those criteria.

Our management's assessment of the effectiveness of our internal control over financial reporting as of January 28, 2006, has been audited by Ernst & Young LLP, independent registered public accounting firm, whose report also appears on this page.



Robert J. Ulrich  
Chairman of the Board and  
Chief Executive Officer  
March 29, 2006



Douglas A. Scovanner  
Executive Vice President and  
Chief Financial Officer

### Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting

#### The Board of Directors and Shareholders Target Corporation

We have audited management's assessment, included in the accompanying Report of Management on Internal Control, that Target Corporation and subsidiaries maintained effective internal control over financial reporting as of January 28, 2006, based on criteria established in *Internal Control - Integrated Framework*, issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Corporation's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Corporation's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records

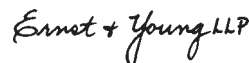
that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company, (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company, and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Target Corporation and subsidiaries maintained effective internal control over financial reporting as of January 28, 2006, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, the Corporation maintained, in all material respects, effective internal control over financial reporting as of January 28, 2006, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated statements of financial position of Target Corporation and subsidiaries as of January 28, 2006 and January 29, 2005, and the related consolidated statements of operations, cash flows and shareholders' investment for each of the three years in the period ended January 28, 2006, of Target Corporation and subsidiaries and our report dated March 29, 2006, expressed an unqualified opinion thereon.

Minneapolis, Minnesota  
March 29, 2006



### Report of Audit Committee

The Audit Committee met six times during fiscal 2005 to review the overall audit scope, plans for internal and independent audits, the Corporation's systems of internal control, emerging accounting issues, audit fees and benefit plans. The Committee also met individually with the independent auditors, without management present, to discuss the results of their audits. The Committee encourages the internal and independent auditors to communicate closely with the Committee.

Audit Committee results were reported to the full Board of Directors and the Corporation's annual financial statements were reviewed and approved by the Board of Directors before issuance. The Audit Committee also recommended to the Board of Directors that the independent auditors be reappointed for fiscal 2006, subject to the approval of the shareholders at the annual meeting.

March 29, 2006

## DIRECTORS AND MANAGEMENT

### Directors

#### **Roxanne S. Austin**

Former Executive Vice President, Hughes Electronics Corporation and Former President and Chief Operating Officer of its subsidiary, DIRECTV, Inc.  
*(1) (2) (5) (7)*

#### **Calvin Darden**

Retired Senior Vice President, U.S. Operations, United Parcel Service of America, Inc.  
*(1) (3) (4) (6) (7)*

#### **James A. Johnson**

Vice Chairman, Perseus, LLC  
*(1) (3) (4) (7)*

#### **Richard M. Kovacevich**

Chairman and Chief Executive Officer, Wells Fargo & Co.  
*(1) (2) (6) (7)*

#### **Mary E. Minnick**

Executive Vice President, President, Marketing, Strategy & Innovation, The Coca-Cola Company  
*(1) (4) (5) (7)*

#### **Anne M. Mulcahy**

Chairman and Chief Executive Officer, Xerox Corporation  
*(1) (2) (5) (7)*

#### **Stephen W. Sanger**

Chairman and Chief Executive Officer, General Mills, Inc.  
*(1) (3) (6) (7)*

#### **Warren R. Staley**

Chairman and Chief Executive Officer, Cargill, Inc.  
*(1) (3) (4) (7)*

#### **George W. Tamke**

Partner, Clayton, Dubilier & Rice, Inc.  
*(1) (2) (5) (6) (7)*

#### **Solomon D. Trujillo**

Chief Executive Officer, Telstra Corp.  
*(1) (3) (4) (7)*

#### **Robert J. Ulrich**

Chairman and Chief Executive Officer, Target  
*(1)*

*(1) Executive Committee*

*(2) Audit Committee*

*(3) Compensation Committee*

*(4) Corporate Responsibility Committee*

*(5) Finance Committee*

*(6) Nominating Committee*

*(7) Corporate Governance Committee*

### Executive Officers

#### **Timothy R. Baer**

Senior Vice President, Legal and General Counsel

#### **Bart Butzer**

Executive Vice President, Stores

#### **Michael R. Francis**

Executive Vice President, Marketing

#### **John D. Griffith**

Executive Vice President, Property Development

#### **Jodeen A. Kozlak**

Senior Vice President, Human Resources

#### **Douglas A. Scovanner**

Executive Vice President and Chief Financial Officer

#### **Terrence J. Scully**

President, Financial Services

#### **Janet M. Schalk**

Senior Vice President, Technology Services and Chief Information Officer

#### **Gregg W. Steinhafel**

President

#### **Robert J. Ulrich**

Chairman and Chief Executive Officer

### Other Officers

#### **Patricia Adams**

Senior Vice President, Merchandising

#### **Stacia J. Andersen**

President, Target Sourcing Services

#### **Bryan Berg**

Senior Vice President, Region I

#### **Gregory J. Duppler**

Senior Vice President, Merchandising

#### **Brian Fiala**

Senior Vice President, Region IV

#### **Nathan K. Garvis**

Vice President, Government Affairs

#### **Corey L. Haaland**

Vice President and Treasurer

#### **Derek L. Jenkins**

Sr. Vice President, Store Support

#### **Susan D. Kahn**

Vice President, Investor Relations

#### **Tracy J. Kofski**

Vice President, Total Compensation

#### **Richard N. Maguire**

Senior Vice President, Merchandise Planning

#### **Dale Nitschke**

President, Target.com

#### **Tina M. Schiel**

Senior Vice President, Region III

#### **Gina Sprenger**

Senior Vice President, Merchandising

#### **Kathryn A. Tesija**

Senior Vice President, Merchandising

#### **Robert K. Thompson**

Senior Vice President, Region II

#### **Mitchell L. Stover**

Senior Vice President, Distribution

#### **Laysha Ward**

Vice President, Community Relations

#### **Jane P. Windmeier**

Senior Vice President, Finance

## SHAREHOLDER INFORMATION

### Annual Meeting

The Annual Meeting of Shareholders is scheduled for May 17, 2006, at 1:00 p.m. EDT at the SuperTarget store located at 3352 Cobb Parkway NW, Acworth, Georgia.

### Shareholder Information

Quarterly and annual shareholder information, including the Form 10-Q and Form 10-K Annual Report, which are filed with the Securities and Exchange Commission, is available at no charge to shareholders. To obtain copies of these materials, you may call 612-761-6736, send an e-mail to [Investorrelations@target.com](mailto:Investorrelations@target.com), or write to: Vice President, Investor Relations (TPN-1448), Target Corporation, 1000 Nicollet Mall, Minneapolis, Minnesota 55403. These documents as well as other information about Target Corporation, including our Business Conduct Guide, Corporate Governance Profile, Corporate Responsibility Report and Board of Director Committee Position Descriptions, are also available on the internet at [www.Target.com/investors](http://www.Target.com/investors).

### Sales Information

Comments regarding the company's sales results are provided periodically throughout the year on a recorded telephone message. Our current sales disclosure practice includes a sales recording on the day of our monthly sales release and one mid-month sales update. You may access the current message by calling 612-761-6500.

### Officer Certifications

In accordance with the rules of the New York Stock Exchange, the Chief Executive Officer of Target submitted the required annual certification to the NYSE regarding the NYSE's Corporate Governance listing standards on June 14, 2005. Target's Form 10-K for its fiscal year ended January 28, 2006, as filed with the U.S. Securities and Exchange Commission, includes the certifications of Target's Chief Executive Officer and Chief Financial Officer required by Section 302 of the Sarbanes Oxley Act of 2002.

### Transfer Agent, Registrar and Dividend Disbursing Agent

Mellon Investor Services

### Trustee, Employee Savings 401(k) and Pension Plans

State Street Bank and Trust Company

### Stock Exchange Listings

Trading symbol: TGT

New York Stock Exchange and Pacific Stock Exchange

### Shareholder Assistance

For assistance regarding individual stock records, lost certificates, name or address changes, dividend or tax questions, call Mellon Investor Services at 1-800-794-9871, access their website at [www.melloninvestor.com](http://www.melloninvestor.com), or write to:

Mellon Investor Services

P.O. Box 3315

South Hackensack, NJ 07606-1915

### Direct Stock Purchase/Dividend Reinvestment Plan

Mellon Investor Services administers a direct service investment plan that allows interested investors to purchase Target Corporation stock directly, rather than through a broker, and become a registered shareholder of the Company. The program offers many features including dividend reinvestment. For detailed information regarding this program, call Mellon Investor Services toll free at 1-800-842-7629 or write to:

Mellon Investor Services

P.O. Box 3338

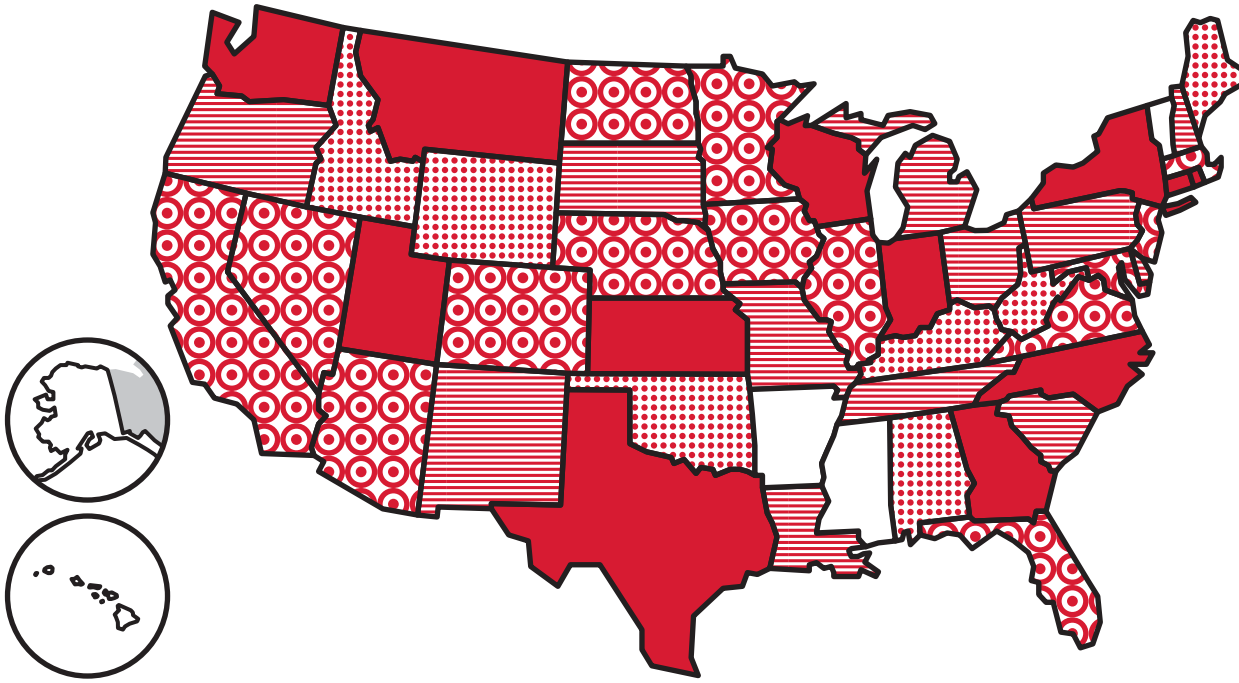
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
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# 2005 Market Share



## YEAR-END STORE COUNT AND SQUARE FOOTAGE BY STATE

Market Share Group	No. of Stores	Retail Sq Ft. (in thousands)
 <b>10%+ Market Share</b>		
Arizona	41	5,036
California	205	25,619
Colorado	34	4,748
Florida	95	12,362
Illinois	75	9,951
Iowa	21	2,837
Maryland	30	3,800
Massachusetts	23	2,903
Minnesota	64	8,609
Nebraska	11	1,397
Nevada	14	1,736
New Jersey	32	4,137
North Dakota	4	513
Virginia	40	5,159
<b>Group Total</b>	<b>689</b>	<b>88,807</b>
 <b>7.5%–9.9% Market Share</b>		
Connecticut	11	1,448
Georgia	44	5,752
Indiana	32	4,182
Kansas	17	2,323
Montana	7	767
New York	49	6,534
North Carolina	38	4,783
Rhode Island	3	378
Texas	121	15,961
Utah	9	1,428
Washington	31	3,573
Wisconsin	31	3,600
<b>Group Total</b>	<b>393</b>	<b>50,729</b>

Market Share Group	No. of Stores	Retail Sq Ft. (in thousands)
 <b>5.0%–7.4% Market Share</b>		
Delaware	2	268
Louisiana	12	1,726
Michigan	53	6,054
Missouri	28	3,632
New Hampshire	6	772
New Mexico	9	997
Ohio	53	6,397
Oregon	17	2,042
Pennsylvania	33	4,217
South Carolina	17	2,097
South Dakota	4	417
Tennessee	25	3,041
<b>Group Total</b>	<b>259</b>	<b>31,660</b>
 <b>2.5%–4.9% Market Share</b>		
Alabama	11	1,665
Idaho	5	537
Kentucky	12	1,362
Maine	2	250
Oklahoma	11	1,457
West Virginia	4	499
Wyoming	2	187
<b>Group Total</b>	<b>47</b>	<b>5,957</b>
 <b>0.0%–2.4% Market Share</b>		
Alaska	0	0
Arkansas	5	618
Hawaii	0	0
Mississippi	4	489
Vermont	0	0
<b>Group Total</b>	<b>9</b>	<b>1,107</b>
<b>Total</b>	<b>1,397</b>	<b>178,260</b>

For purposes of this schedule, market share is defined as Target sales by state as a percentage of U.S. General Merchandise Store sales, including department stores, discount stores, supercenters and warehouse clubs. For other purposes, broader or narrower measures of market share may be more appropriate.



