



# GUIDE TO THE HOMELAND SECURITY GRANT PROGRAM

VIRGINIA DEPARTMENT OF EMERGENCY MANAGEMENT

# Fact Sheet on Homeland Security Grants Program

The Homeland Security Grants Program is a combination of five programs. These programs are designed to complement each other as well as support the National Preparedness Goal and the National Priorities. The state grant application consists of projects or investment strategies that support these as well as the State Homeland Security Strategy and Enhancement Plan. Virginia's Homeland Security Strategy and Enhancement Plan were developed through a review of the principles behind the National Goal and Priorities as applied to the National Planning Scenarios, Universal Task List and Target Capabilities List.

The five programs included in this grant program are:

- State Homeland Security Grant
- Law Enforcement Terrorism Prevention Program
- Metropolitan Medical Response System
- Urban Area Security Initiative
- Citizen Corps Program

*Separate fact sheets have been created for each program area.*

**State Administrative Agency:** In Virginia, the Virginia Department of Emergency Management (VDEM) is the designated SAA. VDEM is the only organization in Virginia eligible to apply for the grants funds.

**State/Local Funding Split:** Eighty percent (80%) of the funds allocated to this portion of the grant are to be spent on behalf of or by local jurisdictions. States may retain some or all of the local unit of government's allocation of grant funds for expenditures made by the State on behalf of the local unit of government. States holding grant funds on behalf of local units of government must enter into a formal MOU with the local unit of government specifying the amount of funds to be retained by the State and the intended use of funds. Twenty percent (20%) of the funds are allocated to state expenditures that may include planning or administrative functions and include the allowable 5% management and administrative costs. Local jurisdictions are not given a set amount based on population or project. Instead one locality often serves as the fiscal agent for a project that is implemented regionally.

**Investment Identification and Prioritization:** VDEM, in concert with the Governor's Office of Commonwealth Preparedness and members of the Commonwealth Preparedness Working Group, hosts an annual stakeholders meeting to discuss and prioritize the grant initiatives. There are many opportunities for input into this process prior to the stakeholder meeting. To be included in regional and state focus groups, contact the Governor's Office of Commonwealth Preparedness.

**National Preparedness Goal Vision:** "To engage Federal, State, local, and tribal entities, their private and non-governmental partners, and the general public to achieve and sustain risk-based target levels of capability to **prevent, protect against, respond to, and recover** from major events in order to minimize the impact on lives, property, and the economy." (Department of Homeland Security)

The National Preparedness Goal utilizes a Capabilities-Based Planning approach: planning, under uncertainty, to provide capabilities suitable for a wide range of threats and hazards, within an economic framework that necessitates prioritization and choice. Capabilities-Based Planning addresses uncertainty by analyzing a wide range of possible scenarios to identify required capabilities.

**National Priorities:** The national Preparedness Goal also includes seven national priorities. Following is a chart of the priorities and the target capabilities connected to each priority.

## **Overarching Priorities**

- Implement the National Incident Management System and National Response Plan
- Expanded Regional Collaboration
- Implement the National Infrastructure Protection Plan

## **Capability-Specific Priorities**

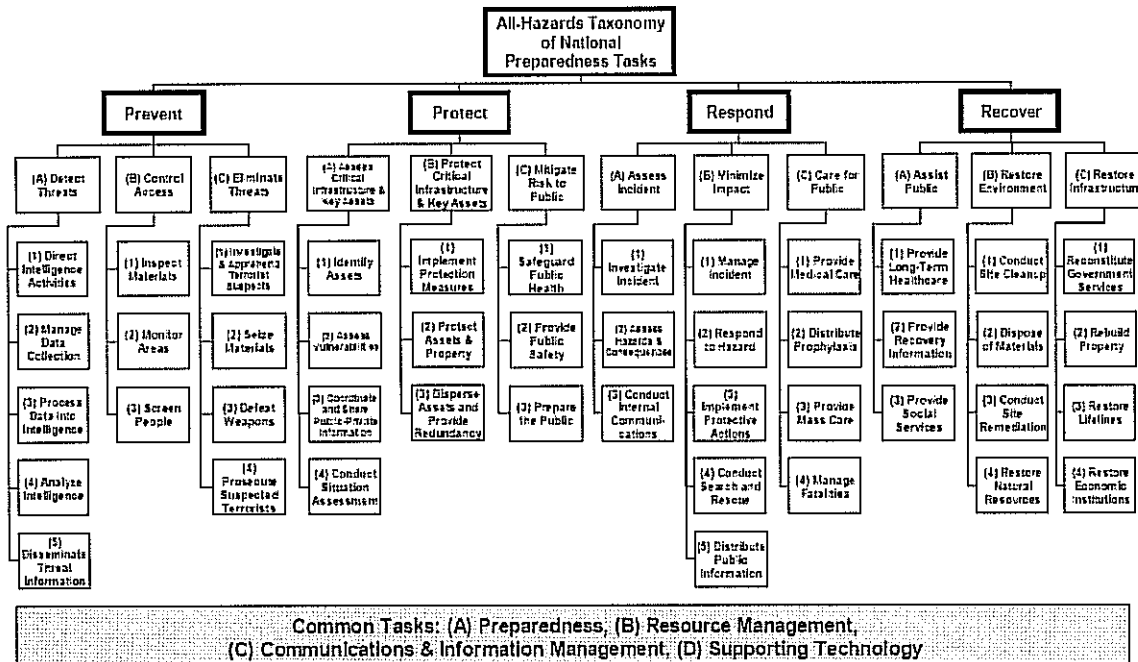
- Strengthen Information Sharing and Collaboration Capabilities
  - Strengthen Interoperable Communications Capabilities
  - Strengthen CBRNE Detection, Response, and Decontamination Capabilities
  - Strengthen Medical Surge and Mass Prophylaxis Capabilities
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**National Planning Scenarios:** Fifteen *National Planning Scenarios* highlight a plausible range of major events such as terrorist attacks, major disasters, and other emergencies, that pose the greatest risk to the Nation. The scenarios are not intended to be exhaustive or predictive. Nor do they do address every possible situation, but in combination, they illustrate the tasks and capabilities required to respond to a wide range of major events. The fifteen scenarios are as follows:

1. Improvised Nuclear Device
2. Aerosol Anthrax
3. Pandemic Influenza
4. Plague
5. Blister Agent
6. Toxic Industrial Chemical
7. Nerve Agent
8. Chlorine Tank Explosion
9. Major Earthquake
10. Major Hurricane
11. Radiological Dispersal Device
12. Improvised Explosive Device
13. Food Contamination
14. Foreign Animal Disease
15. Cyber

**Universal Task List -The *Universal Task List (UTL)*** is a useful planning reference: a comprehensive menu of tasks that may be performed in major events illustrated by the National Planning Scenarios. The UTL describes “*what*” tasks need to be performed. Federal, State, local, and tribal entities reserve the flexibility to determine “*who*” needs to perform them and “*how*” to perform them.

Figure 1: All-Hazards Taxonomy of National Preparedness Tasks (Universal Task List):



Source: Department of Homeland Security Target Capabilities List Version 1.1 ([http://www.ojp.usdoj.gov/odp/docs/TCL1\\_1.pdf](http://www.ojp.usdoj.gov/odp/docs/TCL1_1.pdf))

**Target Capabilities List:** The *Target Capabilities List (TCL)* provides guidance on the specific capabilities and levels of capability that Federal, State, local, and tribal entities will be expected to develop and maintain. A capability may be delivered with any combination of properly planned, organized, equipped, trained, and exercised personnel that achieves the outcome. The list, by category, is as follows:

**Common-Target Capabilities**

- Planning (Preparedness)
- Interoperable Communications (Communications and Information Management)

**Prevent Mission Area-Target Capabilities**

- Information Collection and Threat Recognition (Manage Data Collection)
- Intelligence-Fusion-and-Analysis-(Analyze-Intelligence)
- Information Sharing and Collaboration (Disseminate Threat Information)
- Terrorism Investigation and Apprehension (Investigate and Apprehend Terrorist Suspects)
- CBRNE Detection (Defeat Weapons)

**Protect Mission Area-Target Capabilities**

- Risk Analysis (Assess Vulnerabilities)
- Critical Infrastructure Protection (Protects Assets & Property)
- Food and Agriculture Safety and Defense (Safeguard Public Health)
- Public Health Epidemiological Investigation and Laboratory Testing (Safeguard Public Health)
- Citizen Preparedness and Participation (Prepare the Public)

**Respond Mission Area-Target Capabilities**

- On-Site Incident Management (Manage Incident)
- Emergency Operations Center Management (Manage Incident)
- Critical Resource Logistics and Distribution (Manage Incident)
- Volunteer Management and Donations (Manage Incident)
- Worker Health and Safety (Manage Incident)
- Public Safety and Security Response (Manage Incident)
- Animal Health Emergency Support (Respond to Hazard)
- Environmental Health and Vector Control (Respond to Hazard)
- Explosive Device Response Operations (Respond to Hazard)
- Firefighting Operations/Support (Respond to Hazard)
- WMD/Hazardous Materials Response and Decontamination (Respond to Hazard)
- Citizen Protection: Evacuation and/or In-Place Protection (Implement Protective Actions)
- Isolation and Quarantine (Implement Protective Actions)
- Search and Rescue (Conduct Search and Rescue)
- Emergency Public Information and Warning (Distribute Public Information)
- Triage and Pre-Hospital Treatment (Provide Medical Care)
- Medical Surge (Provide Medical Care)
- Medical Supplies Management and Distribution (Provide Medical Care)
- Mass Prophylaxis (Distribute Prophylaxis)
- Mass Care (Sheltering, Feeding, and Related Services) (Provide Mass Care)
- Fatality Management (Manage Fatalities)

**Recover Mission Area-Target Capabilities**

- Structural Damage Assessment and Mitigation (Rebuild Property)
  - Restoration of Lifelines (Restore Lifelines)
  - Economic and Community Recovery (Restore Economic Institutions)
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**2006 HOMELAND SECURITY  
GRANT PROGRAM**

**STAKEHOLDERS  
MEETING**

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**COMMONWEALTH of VIRGINIA**  
*Department of Emergency Management*

MICHAEL M. CLINE  
State Coordinator

JANET L. CLEMENTS  
Deputy Coordinator

JAMES W. KECK  
Deputy Coordinator

January 9, 2006

10501 Trade Court  
Richmond, Virginia 23236-3713  
(804) 897-6500  
(TDD) 674-2417  
FAX (804) 897-6500

Mr. Michael Cline  
State Coordinator  
Virginia Department of Emergency Management  
10501 Trade Court  
Richmond, VA 23236

**Re: Stakeholder Meeting for the 2006 Department of Homeland Security Grant Program -  
Participation by Members of Your Agency**

Dear Mr. Cline:

The Department of Homeland Security (DHS) has issued its 2006 Grant Program Guidance and Application Kit. In previous years DHS allocated a specific dollar amount to Virginia and asked the Commonwealth to report on how we intended to spend the funds. This year, however, the DHS Grant approach has changed. For the 2006 Grant DHS is requiring Virginia to define what activities are to be performed at the beginning of the grant process. All proposed activities submitted to DHS will compete against proposals solicited from all other states. Only those deemed most worthy by DHS will receive funding.

The Commonwealth Preparedness Working Group (CPWG) has identified members of your staff as being critical to the development of these proposed activities. To coordinate agency stakeholder input, the Commonwealth is hosting a two-day meeting, January 17-18, 2006, in Richmond. At this meeting those present will assist in the identification of Virginia's Homeland Security capabilities, gaps, and shortfalls, and develop specific projects intended to improve Virginia's security. We are asking that you allow the following individuals to participate in this meeting and provide their expertise to the Grant application process:

[Names of Identified Individuals]

The CPWG will provide meeting information to these individuals directly.

The meeting will be held at the Sheraton Richmond West, 6624 West Broad Street, in Richmond  
~~(telephone number (804) 285-2000). Attendees should contact the hotel directly regarding lodging and reference~~  
the "Virginia Department of Emergency Management Homeland Security Conference." A block of rooms has been reserved until Wednesday, January 11, 2006. It is important that all attendees requiring lodging make their

*"Working to Protect People, Property and Our Communities"*

reservations early. All travel, lodging (for the nights of January 16 and 17), and *per diem* expenses will be reimbursed according to the Commonwealth of Virginia Travel Regulations.

DHS has required Virginia to provide a completed Grant Application to them no later than March 2, 2006. DHS has indicated that there will be no extension to this deadline. While the time frames for this grant are short and completion of the process will be challenging, it is vital that the Commonwealth's Grant Application contains as much stakeholder input as possible.

Thank you very much for your assistance in this effort. I apologize for the necessarily short response time. Through your efforts I am sure that the 2006 Grant will provide for agencies and localities within the Commonwealth to advance our collective preparedness.

If you have any questions, please feel free to contact Ms. Brookie Crawford at (804) 897-6500, extension 6536, or Mr. Brett Burdick at (804) 897-6500, extension 6569. I look forward to working with your staff.

Sincerely,



Michael M. Cline

cc: Invitees (via email only)  
Agency CPWG POC

**2006 Homeland Security Grant  
Stakeholders Meeting  
January 17-18, 2006**

**Agenda**

**Tuesday, January 17, 2006**

- 8:00AM Registration and Continental Breakfast
- 9:00AM Introduction and Housekeeping Information  
*Mr. Michael Cline*  
*State Coordinator of Emergency Management*  
*Mr. Robert Crouch*  
*Assistant to the Governor for Commonwealth Preparedness*
- 9:30AM DHS Perspective  
*Mr. Nick Peake*  
*Department of Homeland Security, Office of Grants and Training*
- 10:30AM 2006 Stakeholder's Meeting Process and Outcomes  
*Mr. Brett Burdick*  
*Virginia Department of Emergency Management*  
*Mr. Julian Gilman*  
*Virginia Department of Emergency Management*
- 11:30 AM Begin Breakout Sessions
- 12:00 Lunch (provided)
- 1:00PM Breakout Sessions
- 5:00PM Conclude

**Wednesday, January 18, 2006**

- 8:00AM Continental Breakfast
- 8:30AM Travel Voucher Preparation Training  
*Mr. Ron Hargrave*  
*Virginia Department of Emergency Management*
- 9:00AM Breakout Sessions
- 12:00 Lunch (provided)
- 1:00PM Breakout Sessions
- 5:00PM Conclude
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# 2006 STAKEHOLDERS MEETING

**STATE:** *Virginia*

## **TEAM MEMBER IDENTIFICATION:**

<b>Name</b>	<b>Jurisdiction/Employer</b>	<b>Sector/Agency</b>
Charles Jett	Stafford County Sheriffs' Office	Virginia State Sheriffs' Association
Danny Fox	Mecklenburg County Sheriffs' Office	Virginia State Sheriffs' Association
Dean Smith	Suffolk City Police	Virginia Municipal League
Douglas Ford	Petersburg City Fire and Rescue	Virginia Municipal League
Jerry Tolson	Quantico Town	Virginia Municipal League
Craig Smith	Winchester City	Virginia Municipal League
Les Puckett	Lynchburg City	Virginia Municipal League
Tony Sullivan	Abingdon Town	Virginia Municipal League
Robert Griffin	Arlington	Virginia Municipal League
Todd Clingenpeel	Roanoke City	Virginia Municipal League
Ron Keys	Norfolk City	Virginia Municipal League
Herbert Bragg	Hopewell City	Virginia Municipal League
Emily Flannigan	Poquoson City	Virginia Municipal League
Anthony N. Marri	SRA/Touchstone	State Interoperability Executive Committee
Melissa McMenemy	Commonwealth Interop. Coord. Office	State Interoperability Executive Committee
Diana Rothe-Smith	Fairfax (Volunteer)	Voluntary Action Center
Art Carroll	Unknown	Virginia Voluntary Organizations Active in Disasters
Jonathan Barton	VA Council of Churches	Virginia Voluntary Organizations Active in Disasters
Selby C. Jacobs	VA D.R.T.F.	Virginia Voluntary Organizations Active in Disasters
Terry Hall	York County	Virginia State Emergency Communications Committee

Name	Jurisdiction/Employer	Sector/Agency
Chris Essid	Commonwealth Interop. Coord. Office	Virginia State Emergency Communications Committee
Amy Retamoza	Touchstone	Virginia State Emergency Communications Committee
Erin Elder	Touchstone	Virginia State Emergency Communications Committee
Anthony Macri	Touchstone	Virginia State Emergency Communications Committee
Charles Singleton	Amherst county ESC	Virginia State Firefighters' Association
Richard W. Harris	Virginia State Firefighters' Association	Virginia State Firefighters' Association
Allen Brennan	Virginia State Firefighters' Association	Virginia State Firefighters' Association
C. Lester Jones, Jr.	Henrico Fire	Virginia Professional Fire Fighters
Russell G. Acors	Hanover Fire	Virginia Professional Fire Fighters
Dave Taylor	Retired	Virginia Professional Fire Fighters
Dean W. Cox	Fairfax Fire & Rescue	Virginia Professional Fire Fighters
Lora Sharkey	Prince William County	Virginia Professional Fire Fighters
R. Michael Mohler	Fairfax	Virginia Professional Fire Fighters
Rebecca Snead	Virginia Pharmacists Assoc.	Virginia Pharmacists Association
Andrea Plummer	Virginia Pharmacists Assoc.	Virginia Pharmacists Association
Mark J. Dietz	VHHA	Virginia Hospital and Health Care Association
James R. Vick	OBICI Hospital	Virginia Hospital and Health Care Association
Steve Ennis	VHHA	Virginia Hospital and Health Care Association
Don Harris	I nova Health System	Virginia Hospital and Health Care Association
Roy W. LeNeave	American Health Care LLC	Virginia Health Care Association
Herman Moore	Unknown	Virginia Association of Hazardous Materials Response Specialists
Bill Bullock	Fairfax County (retired)	Virginia Association of Governmental EMS Agencies
David Hoback	Roanoke City	Virginia Association of Governmental EMS Agencies

Name	Jurisdiction/Employer	Sector/Agency
T.W. Hoover	Colonial Heights	Virginia Association of Governmental EMS Agencies
David Chaplin	NSPA	Virginia Fire and Life Safety Coalition
Bill Jones	FirePro Inc.	Virginia Fire and Life Safety Coalition
Steve Kopczynski	York County	Virginia Fire Services Council
Dennis Mitchell	Loudoun County	Virginia Fire Prevention Association
Kenneth Jones	NNFD	Virginia Fire Chiefs' Association
Jimmy Carter	VFCA	Virginia Fire Chiefs' Association
Bill Smith	VFCA	Virginia Fire Chiefs' Association
Jimmy Kellom	VFCA	Virginia Fire Chiefs' Association
Mark Wheatley	Fairfax County Fire Dept.	Virginia Fire Chiefs' Association
James Gray	Hampton Fire Dept.	Virginia Fire Chiefs' Association
Nancy Hartman	Federation of Humane Societies	Virginia Federation of Humane Societies
Peggy Allen	VA Federation of Humane Societies	Virginia Federation of Humane Societies
Sara V. Salmon	Private practice	Virginia Federation of Humane Societies
Steven Cline	MWAA-PD	Metro Washington Airports Authority Police Department
Robert Hodges	Norfolk Airport Police	Norfolk International Airport Police Department
Lewis A. Kellison, Jr.	Norfolk Southern Police	Norfolk Southern Railway Police
Craig McLean	RIC Airport Police	Richmond International Airport Police
Jeff Kandler	RIC Airport Police	Richmond International Airport Police
Donald Ross	DHS/TSA	Transportation Security Administration
Victoria Turley	DHS/TSA	Transportation Security Administration
Don Easton	Easton Associates	Virginia Association of Broadcasters
Barrisa Hardiman	Easton Associates	Virginia Association of Broadcasters
G. Mitchell Reed	South Boston Police Dept.	Virginia Association of Chiefs of Police
Shawn Schwertfeger	Albemarle County Police Dept.	Virginia Association of Chiefs of Police
Charles Werner	Charlottesville Fire/VFCA	Virginia Association of Chiefs of Police
Deborah Middlebrook	Williamsburg Police Dept.	Virginia Association of Chiefs of Police
<del>Laura Pettus</del>	<del>Alexandria City</del>	<del>Virginia Association of Counties</del>

Name	Jurisdiction/Employer	Sector/Agency
Eddie Buchanan	Hanover Fire	Virginia Association of Counties
Dan Eggleston	Albemarle Fire & Rescue	Virginia Association of Counties
Judi Riutort	York County Fire Life Safety/EM	Virginia Association of Counties
Mark Westfall	Gloucester Emergency Services	Virginia Association of Counties
Jim Fitzgerald	Henrico County	Virginia Association of Counties
Bob Woods	Henrico County	Virginia Association of Counties
John Kandris	VACO	Virginia Association of Counties
Doug Cooley	Southwest Law Enforcement Academy	Virginia Association of Criminal Justice Training
Barbara Walker	VCU Police Academy	Virginia Association of Criminal Justice Training
Thomas E. Frazier	Winchester Police Dept.	Virginia Chapter of International Assoc. of Arson Investigators
Robert C. Rollston, Jr.	Chesterfield Fire & EMS	Virginia Chapter of International Assoc. of Arson Investigators
Patrick Harris	VCPA	Virginia Crime Prevention Association
Harold Wright	VCPA	Virginia Crime Prevention Association
Doug Young	Danville City	Virginia Emergency Management Association
Paul Pokorski	Virginia Beach City	Virginia Emergency Management Association
Tour Hajduk	unknown	Virginia Emergency Management Association
Rhonda Sturgis	Newport News City	Virginia Emergency Management Association
Richard Childress	Isle of Wight	Virginia Emergency Management Association
Clarence Elliott	Business to Business	Virginia Emergency Management Association
Tom Hassler	Jefferson Lab	Virginia Emergency Management Association
Hui-Shan Walker	Chesapeake City	Virginia Emergency Management Association
Tammy Karlgaard	HRPDC	Virginia Emergency Management Association
Larry E. Smith	Essex County	Virginia Emergency Management Association
Kay Goss	EDS	Virginia Emergency Management Association
Steve Eanes	Henry County	Virginia Emergency Management Association
Jeff Terwilliger	Portsmouth.gov	Virginia Emergency Management Association
Bob Phillips	Martinsville City	Virginia Emergency Management Association
Jim Davis	Pittsylvania County	Citizen Corp/CERT

Name	Jurisdiction/Employer	Sector/Agency
Joey Stump	Roanoke County	Citizen Corp/CERT
Ben Johnson	Richmond City	Citizen Corp/CERT
Peter Walentisch	Williamsburg City	Citizen Corp/CERT
T.C. Hariston	Petersburg City	Citizen Corp/CERT
Steve O'Brien	ARC/National Capital Area Chapter	American Red Cross
Colin Chaperon	ARC/Arlington County	American Red Cross
Henry Williams	ARC/Mid Atlantic Service Area	American Red Cross
Susan Mize Cain	ARC/Richmond Chapter	American Red Cross
Darcy Howarth	ARC/Greater Richmond	American Red Cross
Larry Cawty	Amtrak	Amtrak
John Moody	VA Dept. of Social Services	Commission for National & Community Service
John Herrin	CSX	CSX Transportation Police
Bill Romine	CSX	CSX Transportation Police
Donald Butts	VDACS	Virginia Dept. of Agriculture and Consumer Services
Frank Fulglam	VDACS	Virginia Dept. of Agriculture and Consumer Services
Doug Saunders	VDACS	Virginia Dept. of Agriculture and Consumer Services
Joe Garvin	VDACS	Virginia Dept. of Agriculture and Consumer Services
Randall Burnette	DOAV	Virginia Dept. of Aviation
Chad Weaver	DOAV	Virginia Dept. of Aviation
Len Cooke	DCJS	Virginia Dept. of Criminal Justice Services
Leon D. Baker, Jr.	DCJS	Virginia Dept. of Criminal Justice Services
Tim Paul	DCJS	Virginia Dept. of Criminal Justice Services
John Colligan	DCJS	Virginia Dept. of Criminal Justice Services
Kathi Lee	DCJS	Virginia Dept. of Criminal Justice Services
Shelia Anderson	DCJS	Virginia Dept. of Criminal Justice Services
Amanda Davis	DCJS	Virginia Dept. of Criminal Justice Services
<del>Neadie Lee</del>	<del>DCJS</del>	<del>Virginia Dept. of Criminal Justice Services</del>

<b>Name</b>	<b>Jurisdiction/Employer</b>	<b>Sector/Agency</b>
Greg Lilley	DCJS	Virginia Dept. of Criminal Justice Services
Bobby Mathieson	DCJS	Virginia Dept. of Criminal Justice Services
George Gotschalk	DCJS	Virginia Dept. of Criminal Justice Services
Fran Ecker	DCJS	Virginia Dept. of Criminal Justice Services
Butch Johnstone	DCJS	Virginia Dept. of Criminal Justice Services
Dan Catley	DCJS	Virginia Dept. of Criminal Justice Services
Ben Wood	DCJS	Virginia Dept. of Criminal Justice Services
Julian Gilman	VDEM	Virginia Dept. of Emergency Management
Glen Rudner	VDEM	Virginia Dept. of Emergency Management
Bob Speldenner	VDEM	Virginia Dept. of Emergency Management
Gordon Barwell	VDEM	Virginia Dept. of Emergency Management
Anna McRay	VDEM	Virginia Dept. of Emergency Management
Gregory Britt	VDEM	Virginia Dept. of Emergency Management
Frank Williamson	VDEM	Virginia Dept. of Emergency Management
Lisa Lindsey Kraus	VDEM	Virginia Dept. of Emergency Management
Sue Mahon	VDEM	Virginia Dept. of Emergency Management
Deborah Mills	VDEM	Virginia Dept. of Emergency Management
Robert Gregory	VDEM	Virginia Dept. of Emergency Management
Fred Vincent	VDEM	Virginia Dept. of Emergency Management
Dee Hayes	VDEM	Virginia Dept. of Emergency Management
Rex Pyle	VDEM	Virginia Dept. of Emergency Management
Kenny Hayes	VDEM	Virginia Dept. of Emergency Management
Suzanne Simmons	VDEM	Virginia Dept. of Emergency Management
Larry Braja	VDEM	Virginia Dept. of Emergency Management
Janet Clements	VDEM	Virginia Dept. of Emergency Management
Linda Coleman	VDEM	Virginia Dept. of Emergency Management
George Roarty	VDEM	Virginia Dept. of Emergency Management
Ted Costin	VDEM	Virginia Dept. of Emergency Management
Jim Keck	VDEM	Virginia Dept. of Emergency Management
Ken Clark	VDEM	Virginia Dept. of Emergency Management

Name	Jurisdiction/Employer	Sector/Agency
Beth.Drewery	VDEM	Virginia Dept. of Emergency Management
Cheena Singh	VDEM	Virginia Dept. of Emergency Management
Hampton Hart	VDEM	Virginia Dept. of Emergency Management
Janet Queisser	DEQ	Virginia Dept. of Environmental Quality
Charles B. King	DEQ	Virginia Dept. of Environmental Quality
Christine Lapilato	VDFP	Virginia Dept. of Fire Programs
Scott Hechler	VDFP	Virginia Dept. of Fire Programs
W.G. Shelton	VDFP	Virginia Dept. of Fire Programs
Russ Chandler	VDFP	Virginia Dept. of Fire Programs
Steve Grainer	VDFP	Virginia Dept. of Fire Programs
Kelli Turner	VDFP	Virginia Dept. of Fire Programs
Larry McAndrews	VDFP	Virginia Dept. of Fire Programs
Ken Conger	DGIF	Virginia Dept. of Game and Inland Fisheries
Mike Minarik	DGIF	Virginia Dept. of Game and Inland Fisheries
Chinh Vu	DGS	Virginia Dept. of General Services
Andy Repak	DGS	Virginia Dept. of General Services
Tom Flora	DGS	Virginia Dept. of General Services
Tom York	DGS	Virginia Dept. of General Services
Bruce Brooks	DGS	Virginia Dept. of General Services
Steve Harrison	VDH	Virginia Dept. of Health
Aaron Kesecker	VDH	Virginia Dept. of Health
Jennifer Justis	VDH	Virginia Dept. of Health
Judy Mareston	VDH	Virginia Dept. of Health
Rochelle Altholz	VDH	Virginia Dept. of Health
Suzanne Love	VDH	Virginia Dept. of Health
Kim Bannister	VDH	Virginia Dept. of Health
Bob Mauskapf	VDH	Virginia Dept. of Health
Jeff Caldwell	VDH	Virginia Dept. of Health
Gary Brown	VDH	Virginia Dept. of Health
Jim Nogle	VDH	Virginia Dept. of Health

<b>Name</b>	<b>Jurisdiction/Employer</b>	<b>Sector/Agency</b>
Kim Allan	VDH	Virginia Dept. of Health
Suzi Silverstein	VDH	Virginia Dept. of Health
Pat Winter	VDH	Virginia Dept. of Health
Bill Berthrong	VDH	Virginia Dept. of Health
David Wilder	VDH	Virginia Dept. of Health
Bill Ginnow	Hampton Roads MMRS	Virginia Dept. of Health
Will Nelson	VDH	Virginia Dept. of Health
Eric B. Perkins	VITA	Virginia Information Technology Agency
Paul Lubic	VITA	Virginia Information Technology Agency
Benny Ambler	VITA	Virginia Information Technology Agency
Dorothy Spears-Dean	VITA	Virginia Information Technology Agency
Jeff Deason	VITA	Virginia Information Technology Agency
Bill Shinar	VGIN	Virginia Information Technology Agency
Karen Mann	DMHMRSAS	Virginia Department of Mental Health
Bill Armistead	DMHMRSAS	Virginia Department of Mental Health
Ken Sherwood	VPA	Virginia Port Authority
Amy Etinger	DRPT	Virginia Department of Rail and Public Transportation
Annette Kelley	VDSS	Virginia Department of Social Services
Tricia Snead	VDSS	Virginia Department of Social Services
Michael Bolton	VPS	Virginia State Police
Ira Matney	VPS	Virginia State Police
David Beckner	VPS	Virginia State Police
Kelly Graham	VPS	Virginia State Police
Kevin Hood	VPS	Virginia State Police
Steve Lambert	VPS	Virginia State Police
Linda Guilliams	VPS	Virginia State Police
Kerry Stiles	VPS	Virginia State Police
Gunnar Kolhbeck	VPS	Virginia State Police
Mike McAllister	VDOT	Virginia Dept. of Transportation



<b>Name</b>	<b>Jurisdiction/Employer</b>	<b>Sector/Agency</b>
Melissa Dickenson-Spencer	VDOT	Virginia Dept. of Transportation
Randy Francis	VDOT	Virginia Dept. of Transportation
Charles Harris, Jr.	VDOT	Virginia Dept. of Transportation
Terry Thiem	VaNG	Virginia National Guard Bureau
Jeffery Hice	VaNG	Virginia National Guard Bureau
Kent Doane	VaNG	Virginia National Guard Bureau
Thom Morgan	VaNG	Virginia National Guard Bureau
Todd Peebles	VaNG	Virginia National Guard Bureau
Steven Delisi	VaNG	Virginia National Guard Bureau
Charles Chappel	VaNG	Virginia National Guard Bureau
Timothy Wine	VaNG	Virginia National Guard Bureau

**2006 HOMELAND SECURITY  
GRANT PROGRAM**

**INVESTMENT  
SUMMARY**

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**2006 Homeland Security Grant Program  
Investment Summary**

**Programs:** State Homeland Security Program (SHSP) - \$8,720,000  
Law Enforcement Terrorism Prevention Program (LETPP) - \$6,340,000  
Citizen Corps Program (CCP) - \$434,038  
Metropolitan Medical Response System Program (MMRS) - \$1,393,980

**Investments Submitted and Approved by DHS:**

1. **Training for Local and State Officials** - This investment supports the statewide implementation of the National Incident Management System Training (NIMS) and continued support for the Commonwealth's all-discipline terrorism training program.  
*Award Amount - \$ 1,430,514*  
Local Share - \$864,500  
State Share - \$566,014
  
2. **Comprehensive Exercise Program** - This investment supports all of the seven National Priorities, the eight Priority Capabilities, and the Overarching Priority of implementing the NIMS and the NRP. As such exercises are a vital part of Virginia's all-hazards emergency management capabilities continued operation of Virginia's Homeland Security Exercise and Evaluation Program-Regional Capability Project (HSEEP-RCP). HSEEP-RCP is the capabilities and performance-based exercise program that provides a standardized policy, methodology, and language for designing, developing, conducting, and evaluating all exercises. This program
3. supports the law enforcement regional team exercises, as well as other discipline-specific and cross-discipline exercise initiatives. Exercises are instrumental in achieving the nationally-desired capabilities in order to meet the Homeland Security Mission areas of prevention, response, recovery, and mitigation. To date, through the regionally-based exercise program, over 110 jurisdictions have participated in the 34 exercises conducted throughout the Commonwealth since February 2005. An additional 17 regional exercises are scheduled to be conducted between now and the end of the current calendar year.  
*Award Amount - \$1,749,599*  
Local Share - \$1,550,000  
State Share - \$199,599
  
4. **Local, Regional, and State Planning** - This investment supports the development and implementation of appropriate planning standards statewide; supports the hiring of planners and trainers to be positioned regionally. This investment will support all of the National Priorities, Priority Capabilities, and Virginia's homeland security strategy through enhancements to the planning process. Virginia has received EMAP accreditation for its statewide emergency management processes. Providing standards and model processes to local government will enhance and improve local government planning. The placing of planners and trainers in the regions will enhance regionalization efforts and provide subject matter experts in the field along side local government partners. Personnel would be tasked to assist a manageable number of local governments with their planning process leading ultimately to their accreditation.  
*Award Amount - \$520,225*  
State Share - \$520,225

**2006 Homeland Security Grant Program  
Investment Summary**

4. **Statewide Interoperable Communications** - This investment represents the process and outcomes of the Enhancement Plan for interoperable communications. Through the existing Local and State Interoperability Governance Structure, identified priorities as; operability in rural areas, radio caches, and regional interoperability as well as interoperability training and implementation of radio caches. This process will be overseen, supported and carried out by the committee. This investment will provide the much-needed resources to achieve operable and interoperable communications throughout the Commonwealth. Three statewide radio caches will be positioned, in Fairfax County, Harrisonburg/Rockingham, and the Hampton Roads area. These radio caches will be maintained by the localities and available for deployment anywhere in the state during an event.  
*Award Amount - \$5,000,000*  
Local Share - \$5,000,000
  
  5. **Infrastructure Implementation Initiative** - This investment will cover the implementation of the National Infrastructure Protection Plan (NIPP) of all seven designated regions of the state and will encompass all seventeen sectors of Critical Infrastructure and Key Resources as identified by the Department of Homeland Security. The risk and vulnerability assessment training portion of the Investment will be focused on local entities. This investment will impact each of Virginia's one hundred and thirty four individual political jurisdictions (counties and independent cities) and the entire Commonwealth's population of 7,000,000 citizens. The resilience study will be focused on the Hampton Roads region. The outcomes of this study may be applied statewide. This investment will support implementation for security upgrades for the several Hampton Roads bridge-tunnels and supports a study investigating the resilience of infrastructure in Hampton Roads to impact commerce and the infrastructure statewide for all hazards.  
*Award Amount - \$1,700,000*  
Local Share - \$1,700,000
  
  6. **Medical Enhancements** - This investment supports Virginia's Metropolitan Medical Response Systems with direct pass-through funding.  
*Award Amount - \$1,393,980*  
Local Share - \$1,393,980
  
  7. **\* Law Enforcement Operations** - This investment provides enhanced law enforcement capabilities by encouraging regional coordination; establishing Computer Evidence Recovery Units; supporting Tactical Water Operations; acquiring additional explosive-detection canines; and providing night operations equipment for aviation units.  
*Award Amount - \$1,760,325*  
Local Share - \$1,091,000  
State Share - 669,325
-

**2006 Homeland Security Grant Program  
Investment Summary**

8. **Mass Care Enhancements** - This investment supports the development of sufficient shelter capacity for mass evacuations and expands the Family Assistance and Reunification Center model throughout Virginia.

***Award Amount - 1,311,594***

Local Share - \$1,142,500

State Share - \$169,094

9. \* **Citizen Preparedness** - This investment provides support to Virginia's Citizen Corps programs that provides educational opportunities for Virginia's citizens, volunteer coordination and collaboration, incorporate disaster and emergency management curriculum into Virginia's schools; and provide opportunities to engage Virginia's citizens with special needs and those who live in high-risk areas. Forty-one localities will receive \$706,000 to benefit their local Citizen Corps Programs, the Ready VA Campaign will receive \$300,000 and the State Citizen Corps Office will receive \$128,038.

***Award Amount - \$1,134,038***

Local Share - \$1,006,000

State Share - \$128,038

10. **Project Management and Future Initiatives** – This investment is to provide project management and administration for all investments submitted to DHS. At the direction of a recent audit performed by the Inspector General, internal auditors and grant management staff have been put in place to ensure that the Commonwealth's Homeland Security Grant process is in compliance.

***Award Amount \$887,723***

State Share – 887,723

**Total Award \$16,888,018**

**Total Local Share \$13,748,000** (*\$3,557,000 to be retained at the state for statewide Training, Exercise, and Sheltering programs*)

**Total State Share \$3,140,018**

\* See attached breakdown by locality.

## 2006 Citizen Corps Program Allocations

Jurisdiction	Total Amount	CCP Award Amount	SHSP Award Amount
Accomack County	\$25,000	\$10,836	\$14,164
Alexandria City	\$20,000	\$8,669	\$11,331
Arlington County	\$30,000	\$13,003	\$16,997
Bristol City	\$10,000	\$4,334	\$5,666
Central Shenandoah	\$25,000	\$10,836	\$14,164
Campbell County	\$10,000	\$4,334	\$5,666
Charlottesville City	\$4,800	\$2,080	\$2,720
Chesapeake City	\$35,000	\$15,170	\$19,830
Chesterfield County	\$15,000	\$6,501	\$8,499
Colonial Heights City	\$10,000	\$4,334	\$5,666
Danville City	\$20,000	\$8,669	\$11,331
Fairfax City	\$8,000	\$3,467	\$4,533
Fairfax County	\$40,000	\$17,337	\$22,663
Fredericksburg City	\$12,000	\$5,201	\$6,799
Gloucester County	\$12,000	\$5,201	\$6,799
Goochland County	\$3,000	\$1,300	\$1,700
Hampton City	\$35,000	\$15,170	\$19,830
Hanover County	\$8,700	\$3,771	\$4,929
Henrico County	\$20,000	\$8,669	\$11,331
Hopewell City	\$5,000	\$2,167	\$2,833
James City County	\$20,000	\$8,669	\$11,331
King George County	\$10,000	\$4,334	\$5,666
Loudoun County	\$10,000	\$4,334	\$5,666
Louisa County	\$7,500	\$3,251	\$4,249
Norfolk City	\$30,000	\$13,003	\$16,997
Page County	\$6,000	\$2,601	\$3,399
Petersburg City	\$14,000	\$6,068	\$7,932
Pittsylvania County	\$20,000	\$8,669	\$11,331
Poquoson City	\$15,000	\$6,501	\$8,499
Portsmouth City	\$25,000	\$10,836	\$14,164
Pulaski County	\$18,000	\$7,802	\$10,198
Richmond	\$39,000	\$16,904	\$22,096
Roanoke	\$22,500	\$9,752	\$12,748
Russell County	\$6,000	\$2,601	\$3,399
Scott County	\$6,000	\$2,601	\$3,399
Stafford	\$6,500	\$2,817	\$3,683
Virginia Beach	\$45,000	\$19,504	\$25,496
Williamsburg	\$15,000	\$6,501	\$8,499
Winchester	\$15,000	\$6,501	\$8,499
Wise	\$7,000	\$3,034	\$3,966
York County	\$20,000	\$8,669	\$11,331
<b>TOTAL</b>	<b>\$706,000</b>	<b>\$306,000</b>	<b>\$400,000</b>

## 2006 LETPP AWARDS

Grant No	Location Name	Type	Agency	Start Date	End Date	Federal Funds	State Funds	Local Funds	Total Award
08-A5440HS06	Arlington	County	Police Dept	07/01/2007	12/31/2007	\$25,000	\$0	\$0	\$25,000
08-A5441HS06	Campbell	County	Sheriff's Office	07/01/2007	12/31/2007	\$25,000	\$0	\$0	\$25,000
08-A5442HS06	Chesterfield	County	Police Dept	07/01/2007	12/31/2007	\$275,000	\$0	\$0	\$275,000
08-A5443HS06	Fairfax	County	Police Dept	07/01/2007	12/31/2007	\$287,000	\$0	\$0	\$287,000
08-A5444HS06	Hampton	City	Police Dept	07/01/2007	12/31/2007	\$37,000	\$0	\$0	\$37,000
08-A5445HS06	Henrico	County	Police Dept	07/01/2007	12/31/2007	\$25,000	\$0	\$0	\$25,000
08-A5446HS06	Norfolk	City	Police Dept	07/01/2007	12/31/2007	\$37,000	\$0	\$0	\$37,000
08-A5450HS06	Richmond	City	Police Dept	07/01/2007	12/31/2007	\$25,000	\$0	\$0	\$25,000
08-A5447HS06	Rockingham	County	Sheriff's Office	07/01/2007	12/31/2007	\$12,000	\$0	\$0	\$12,000
08-A5448HS06	Stafford	County	Sheriff's Office	07/01/2007	12/31/2007	\$25,000	\$0	\$0	\$25,000
08-A5449HS06	Va Beach	City	Police Dept	07/01/2007	12/31/2007	\$287,000	\$0	\$0	\$287,000
	Not Yet					\$31,000			\$31,000
	Allocated					\$1,091,000	\$0	\$0	\$1,091,000

# **2006 HOMELAND SECURITY GRANT PROGRAM**

## **TIMELINE**

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## 2006 Grant Funds Timeline

<u>Date</u>	<u>Event</u>	<u>Brief Explanation</u>
January 2006	2006 Stake Holders Meeting	250 state and local representatives attended the stakeholders meeting to develop initiatives to submit to DHS for the Homeland Security Grant Program.
July 1, 2006	State awarded funds from DHS	State submitted \$43 million in projects and received \$16.8 million. Scale back plans had to be implemented across the entire grant package.
September 2006	Improvement Investments were sent to DHS on all required investments	Investments were: Training, Exercises, Planning, Medical Enhancements, Law Enforcement Operations, and Mass Care. Information that was submitted was not sufficient and DHS would send further guidance.
October 2006	Funds available for Citizen Preparedness (\$1,134,038), and Interoperability (\$5m), and Tidewater Critical Infrastructure Study (\$1.7m) Investments.	These projects did not require an improvement investment to be submitted to DHS. Project managers were to move forward in allocating funds.
November 2006	Emergency Management Coordinators Briefings	3 Emergency Management Coordinators Briefings were held. The 2006 grant and the MOU process was discussed by Michael Cline as an agenda item.
January 2007	2007 Stakeholders Meeting	250 State and local representatives attended and the 2007 grant and MOU process were discussed. VDEM encouraged the stakeholders to submit regional projects.
March 2, 2007	Investments approved and released on projects for: Training for State and Local Officials (1,430,514) and Law Enforcement Operations (1,760,325)	Improvements were completed by the project managers and submitted to DHS for approval. This process did take several months. We are still waiting for improvement investments to be finalized and approved for Mass Care.
April 3, 2007	Investments approved and released on projects for: Exercises (\$1,749,599), Planning, Medical Enhancements (\$1,394,000)	
April 17, 2007	VEMA Conference	The 2006 grant and MOU process was discussed in the grant segment.
June 18, 2007	MOU distributed to jurisdictions	MOU was distributed to all the CAO's to allow the continuation of the statewide programs for training, exercises, and sheltering utilizing approximately 30% of the 80% pass through funds.

**2006 HOMELAND SECURITY  
GRANT PROGRAM**

**TRAINING  
INVESTMENT  
INITIATIVE**

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FACT SHEET

COMMONWEALTH OF VIRGINIA  
EMERGENCY MANAGEMENT / NIMS TRAINING PROGRAM

Course Title	Offerings	Students	Cost
Adjunct Instructor Training	1	43	\$12,572.64
Advanced ICS	34	471	\$31,544.45
Basic ICS	55	700	\$34,507.17
Basic PIO	3	90	\$5,416.95
Intermediate ICS	1	27	\$1,281.56
Coordinator's Briefings	3	341	\$58,206.24
Debris Management	3	101	\$3,759.27
Disaster Damage Assessment Training	12	32	
* EOC Management and Operations	5	131	\$24,114.79
* ICS Train the Trainer	6	124	\$38,357.47
ICS 300	71	792	\$44,082.48
ICS 100	14	39	\$1,876.57
Mass Fatalities Incident Response	1	38	\$2,217.40
Mitigation Planning Workshop	1	50	\$123.53
NIMS	33	486	\$23,369.24
National Response Plan	8	8	
Principles of Emergency Management	2	27	\$9,536.71
Rapid Assessment Planning Workshop	1	36	\$320.20
Recovery from Disasters: The Local Govern Role	3	109	\$11,037.62
Warning Coordination	2	40	\$1,404.31
*Revised Course Material			
<b>TOTALS</b>	<b>259</b>	<b>3685</b>	<b>\$299,969.33</b>

NOTE: Data base does not have the ability to breakdown local from state students but on average 80% are local attendees; 15% state; other 5%

2007-2008 Training: Courses submitted to Div Director for approval

Training Sites: Example: ICS 400 - 12 Courses in the Tidewater/VA Beach area; 9 in NOVA; 7 in Central;  
2 courses in Lynchburg; and 1 course in Campbell Co, Farmville, South Hill, and Weyers Cave

*NIMS define the preparedness cycle as “planning, training, equipping, exercising, evaluating, and taking action to correct and mitigate.” Training to respond to acts of terrorism and CBRNE threats is an important role in this broad preparedness cycle.*

To meet the requirements of multiple Homeland Security Presidential Directives, the Commonwealth has a comprehensive terrorism/CBRNE training program to address the gap between traditional transportation and manufacturing based hazardous materials response training and the new realities of domestic and international incident threats. Capabilities-based planning, defined as planning, under uncertainty, to build capabilities suitable for a wide range of threats and hazards while working within an economic framework that necessitates prioritization and choice, is the foundation for the preparedness cycle.

The VDEM sponsored Terrorism Training Program is a statewide comprehensive Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) mechanism used by the state to achieve its homeland security preparedness objectives.

Key points of the program:

- **What is the process for determining which/where training courses are held?**  
In accordance with Department of Homeland Security guidance, training courses are offered annually in each of the seven EM Regions. Working in collaboration with the VDEM Regional Coordinators, stakeholders are consulted to discuss and create an annual training plan. As expressed in our homeland security strategy, the state sponsored program schedules a minimum of six courses, per region, per year. Actual presentation of courses is based upon pre-course registrations as well as local needs and desires of the regions for additional courses. Courses are provided upon request from local emergency response agencies to meet specific training requests for local agencies and existing regional training academies.

The design and development of all courses are based on the requirements of the regions and the individual jurisdictions. The flexibility of the Terrorism training Program allows VDEM to tailor the training schedule to reflect current operational considerations.

Additionally, through our Train-the-Trainer program, the “Public Safety Response to Terrorism-Awareness” course is made available for local presentation by authorized local responders who have completed this program. Local scheduling of courses is supported by VDEM with provision of course materials for both instructors and participants.

- **Where have the training programs been held?** Over 75 separate training programs have been offered in each of the seven EM regions in over 40 separate jurisdictions with students from almost all of the localities in the Commonwealth.
  - **What is planned for this year and next?** The Terrorism Training Program plans to continue its process for allocating courses throughout the Commonwealth on a combination of a regional general base schedule supplemented with additional courses upon request of local agencies to meet specific needs and responder expectations.
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**2006 HOMELAND SECURITY  
GRANT PROGRAM**

**EXERCISE  
INVESTMENT  
INITIATIVE**

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## FACT SHEET

### COMMONWEALTH OF VIRGINIA HOMELAND SECURITY EXERCISE AND EVALUATION PROGRAM

*NIMS define the preparedness cycle as “planning, training, equipping, exercising, evaluating, and taking action to correct and mitigate.” Exercises play an important role in this broad preparedness cycle.*

To meet the requirements of Homeland Security Presidential Directive 8 (HSPD-8), the Commonwealth has adopted the capabilities-based approach to exercise program management, foundation, design, development, conduct, evaluation, and improvement planning as expressed as part of the Homeland Security Exercise and Evaluation Program (HSEEP). Capabilities-based planning, defined as planning, under uncertainty, to build capabilities suitable for a wide range of threats and hazards while working within an economic framework that necessitates prioritization and choice, is the foundation for the preparedness cycle.

The VDEM sponsored Commonwealth's Homeland Security Exercise and Evaluation - Regional Capability Project (HSEEP-RCP), supported by CRA, Alexandria, VA, to design, develop, deliver, and evaluate a statewide comprehensive Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) and "All-hazards" Exercise Program is the current mechanism used by the state to achieve its homeland security preparedness objectives.

Key points of the program:

- **What is the process for determining which/where exercises are held?** In accordance with HSEEP guidance, annually in each of the seven EM Regions, working in collaboration with the Regional Coordinators, stakeholders are assembled to discuss and create a multi-year training and exercise plan. During the workshop, the participants review priority preparedness capabilities, coordinate training, and exercise activities that can improve those capabilities. From that meeting, the participants' nominate for exercises for consideration by the group, a consensus is reached on what exercises and its related training will be conducted that year. As expressed in our homeland security strategy, the state sponsored program conducts a minimum of two exercises, per region, per year based on the needs and desires of the regions.

The design and development of all exercises are based on the requirements of the regions and the individual jurisdictions. The flexibility of the HSEEP-RCP allows the vendor to tailor each exercise based not only on need but also reflect current operational considerations.

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FACT SHEET

COMMONWEALTH OF VIRGINIA  
HOMELAND SECURITY EXERCISE AND EVALUATION PROGRAM

- **Where have the exercises been held?** Exercises have been conducted in each of the seven regions with over 100 jurisdictions and numerous public and private organizations participating in the effort to date. In concert with the exercises conducted, grant program funding has been used to support five separate deliveries to the regions of homeland security exercise and evaluation related training to provide standardize policy, guidance, methodology, and language for exercise program and project management.
- **What is planned for this year and next?** The following chart depicts the regional exercises currently planned. For NIMS compliance standards and certification, all exercises must involve the participation of at least five jurisdictions.

Location	Exercise Date	Type	Scenario
Region 1	Dec-07	Senior Leader Seminar	Chemical Release/HazMat
Region 2	Sep-07	Full Scale Exercise	Active Shooter/Hostage
Region 3	Oct-07	Tabletop Exercise	Public Health Emergency
	Oct-07	Drill	Point of Dispensing Exercise
	Nov-07	Full Scale Exercise	Active Shooter/Hostage
Region 4	Aug-07	Tabletop Exercise	Natural Hazard
	Nov-07	Tabletop Exercise	Natural Hazard
	Nov-07	Drill	Sheltering/Hospital
Region 5	Feb-07	Functional Exercise	RDD/Terrorism
	Mar-07	Tabletop Exercise	Hurricane
	Apr-07	Full Scale Exercise	RDD/Terrorism
Region 6	Jul-07	Tabletop Exercise	Active Shooter/Hostage
	Aug-07	Tabletop Exercise	RDD/Terrorism
	Sep-07	Tabletop Exercise	Train Derailment
	Oct-07	Full Scale Exercise	Active Shooter/Hostage
Region 7	Oct-07	Workshop	Evacuation
Regions I-VII	Oct-Nov-07	Regional Training and Exercise Workshops	TBD



**2006 HOMELAND SECURITY  
GRANT PROGRAM**

**SHELTER  
HARDENING/MASS  
CARE  
INVESTMENT  
INITIATIVE**

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## SHELTER HARDENING INITIATIVE

What is shelter hardening? Any improvements made to a facility that is or can be used as a shelter to make the shelter a more viable, efficient, or safe structure. Examples include but are not limited to: installation of wiring to allow the facility to accommodate a mobile generator, installation of ramps for wheelchair access into and inside of the structure, and retrofitting bathrooms and shower facilities to allow wheelchair access.

What shelters will be hardened? The following is the spreadsheet of facilities that we are looking at hardening with this grant funding cycle. We most likely will not be able to harden all of them. At this time, we are hopeful of getting the first 10 buildings (which would put us through ranking number 6 - UVA) enhanced, but further analysis is needed, which is being coordinated by the Department of General Services.

Rank	Site	City/Locality	Potential Capacity			
			General	SMN	People Total	Pets - Interior
1	VCU-Siegel Center	Richmond	2,500	280	2,730	1,600
2	William & Mary - McCormack-Nagelsen Tennis Center	Williamsburg	1,950	10	1,960	104
3	Eastern State Hospital - Building 14/15 (Davis Building Gym)	Williamsburg	328	0	328	178
4	Virginia State University - Daniel Gymnasium	Chesterfield	650	50	700	122
5	Paul D. Camp Community College (Franklin)	Franklin	440	0	440	0
6	UVA - Memorial Gymnasium	Charlottesville	864	30	894	0
	UVA - University Hall	Charlottesville	0	0	0	3,010
	UVA - Slaughter Recreations Center	Charlottesville	950	100	1,050	0
	UVA - Aquatics and Fitness Center	Charlottesville	1,408	100	1,508	0
	UVA - North Grounds Recreation Center	Charlottesville	600	60	660	0
7	University of Mary Washington - Woodward Campus Center Great Hall	Fredericksburg	391	32	423	0
8	James Madison University - Convocation Center #0064	Harrisonburg	5,500	240	5,740	0
9	Virginia Southern University - Stoddard Activity Center	Buena Vista	997	17	1,014	0
10	Northern Virginia Community College - Medical Education Campus	Springfield	132	317	449	0
11	Richard Bland College - Statesman Hall	Petersburg	573	0	573	0
12	Virginia-Military-Institute - Cameron Hall	Lexington	573	7	580	226
<b>TOTAL</b>			<b>17,856</b>	<b>1,193</b>	<b>19,049</b>	<b>5,240</b>

What will these shelters be used for? These state managed/state staffed shelters will be used to aid in the sheltering of people (including special medical needs) and their pets in the event of a mass evacuation, regardless of the hazard - hurricane, terrorism, etc. and regardless of locality(ies) impacted. In the event of a smaller or localized impact, these shelters will also be made available should local shelter capacity be insufficient.

What else is planned for this year and next? We continue to evaluate further state-owned facilities to determine additional buildings that can be used for sheltering purposes. In total, there were 107 buildings, statewide, that initially indicated they are capable of serving as a shelter. The list above is from the first round of on-site assessments which were the large facilities closest to the Tidewater region. We have nearly finished round two and will soon be evaluating and ranking these buildings also. These buildings are located farther from the coastline, but have a large potential capacity.

There are two additional rounds of on-site evaluations that need to be completed, but will be completed in time. At this time, we are developing site-specific plans for those building from rounds one and two that were determined to be viable. Round 3 on-site evaluations may restart late this fall or next spring. We will contact privately-owned colleges and universities to determine if there is interest and/or availability of buildings on their campuses that can be utilized for sheltering also.

There have been verbal offers made by representatives of localities to open their shelters to supplement the Commonwealth's sheltering capacity. Should these local shelters need hardening; these funds can be directed to that purpose.

What is the process for determining which shelters will be hardened? After the on-site assessments are completed, data is compiled from all involved parties - Department of Social Services (general sheltering), Department of Health (special medical needs sheltering), Department of Agriculture and Consumer Services (pet sheltering), Virginia State Police (security review), Department of Rehabilitative Services (ADA), and Department of Emergency Management (hazard impact). The data is reviewed and from this, buildings are ranked based on viability for sheltering, location, capacity, and ability to co-locate general population/special medical needs/pets. The Department of General Services is analyzing the prioritized list to determine the cost of hardening each shelter, (i.e. retrofitting for generators, etc.) and will prepare a Scope of Work for funding consideration.

**2007 HOMELAND SECURITY  
GRANT PROGRAM**

**STAKEHOLDERS  
MEETING**

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In preparation for the Department of Homeland Security (DHS) 2007 Grant Application we are hosting a two-day stakeholder meeting to discuss and prioritize investment areas. This meeting will be held on **January 29-30, 2007**, at the Sheraton Richmond West Hotel. A draft agenda is attached. This meeting was previously announced as January 30-31, but due to location complications we had to re-schedule to the new date of January 29-30. We apologize if this has caused you any inconvenience.

**If you can attend it is vitally important that you Wendy Hoffman as soon as possible on your participation. You also need to designate in which breakout group you will participate.** You may contact Wendy Hoffman at (804) 692-2595 or [wendy.hoffman@governor.virginia.gov](mailto:wendy.hoffman@governor.virginia.gov). When contacting Wendy, please make sure you state if you have any lodging/dietary needs. All travel (mileage), required lodging (for the night of January 29th), and *per diem* expenses will be reimbursed according to the Commonwealth of Virginia Travel Policy. Lunch will be provided to all participants on both days.

**You** have been identified by the Virginia Fire Programs as being knowledgeable and someone who would be able to represent the voices, concerns and ideas of many at this stakeholder meeting. During this meeting, you will be asked to participate an investment area breakout group in order to discuss and prioritize specific projects within your investment area intended to improve Virginia's security.

The breakout groups are Training & Exercises; Fusion Center; Emergency Medical Services; Planning (Evacuation & Sheltering); Citizen Corps/Outreach; Interoperability; Infrastructure Protection; Law Enforcement; and CBRNE/HAZMAT. If you need more information on any of these breakouts in order to select one, please contact me by reply email or at 804-692-2598.

Detailed information on the grant requirements and other tools that will help you prepare for this meeting are forthcoming.

Thank you very much for your assistance in this effort. Through your efforts we feel that the Commonwealth will develop a cohesive grant application. We look forward to working with you in January.

Sincerely,

Robert P. Crouch, Jr.  
Assistant to the Governor  
Office of Commonwealth Preparedness

Michael M. Cline  
State Coordinator

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Virginia Department of Emergency Management

**DHS 2007 Homeland Security Grant Stakeholder Meeting**  
**January 29-30, 2007**  
**Sheraton Park West - Richmond, VA**

**Agenda**

**Monday, January 29**

- 10:00am**            **Registration**
- 10:30am**            **General Session - Setting the Stage**
- A review of the Grant Guidance, National Priorities, Target Capabilities List, and MORE!
- 12:15pm**            **Lunch (*provided*)**
- 1:00pm**             **Breakout Groups**
- Discuss investment area, how to incorporate regional input
  - Brainstorm any additional ideas
  - Identify person(s) who will be assigned to create the investment strategy
- Includes afternoon break (2:30pm)*
- 4:30pm**             **Adjourn**

**Tuesday, January 30**

- 7:30-8:15am**      **Breakfast (*buffet, you can be seated at any time*)**
- 8:30am**            **Breakouts Continue**
- 10:00am**           **BREAK**
- 10:15am**           **General Session – Breakout Presentations**
- Each breakout group will present to the large group a 10 minute summary of their investment ideas
  - The larger group will have an opportunity to identify linkages between investments
- 12:00pm**           **Working Lunch (*provided*) – Breakout Presentations Continue**
- 2:15pm**            **Next Steps**
- Timelines and action items to complete the grant application
  - Timelines for DHS to determine award level
  - Stakeholder process for FY08 grant application
- 
- 3:00pm**            **Adjourn**

## 2007 Stakeholder's Meeting 1/29/07 - 1/30/07

Name	Organization
Mark Penn	Alexandria City
Terry Hall	APCO
Douglas Scott	Arlington County
Tom Hanson	Assoc. of Public Safety Comm Officials
Jim Junkins	Assoc. of Public Safety Comm Officials
Eric Blevins	Bristol City
Greg Marston	Brotherhood of Maintenance of Way
Timothy Longo	Charlottesville City
David Shifflet	Charlottesville City
Marge Thomas	Charlottesville/Albemarle/UVA
Hui-Shan Walker	Chesapeake City
Julie Stanley	Comm Integration for People with Disab.
Don Mcvaugh	CRA
Phillip Broadfoot	Danville City
Doug Young	Danville City
Shelia Anderson	DCJS
George Gotschalk	DCJS
Sam Hoffman	DCJS
Tim Paul	DCJS
Chuck Ruble	DCJS
Tami Wyrick	DCJS
Brian King	Department of Environmental Quality
Jeffrey Stewart	Dept of Military Affairs
Amy Ettinger	Dept of Rail & Public Transport
Charles Pyle	Dept. of Education
William Ayers	Dept. of Military Affairs
Bill Mahoney	Dept. of Military Affairs
Terry Thiem	Dept. of Military Affairs
Sharmila Samarasinghe	Dept.of Rail & Public Transport
Janet Queisser	DEQ
Tom Wilcox	DGIF
Grier Mills	DGS
Mark Milicich	DHS
Joe Ricks	DHS
Carlos Hernandez	DOC
Mark Buff	DOF
Russ Chandler	DOF
Teresa Duncan	DOF
Larry McAndrews	DOF
Mark Morton	DOF
Billy Shelton	DOF
Kim Allen	DOH
Chad Blosser	DOH
Gary Brown	DOH
Larry Connatser	DOH
Amanda Davis	DOH
Jennifer Justis	DOH
Bob Mauskapf	DOH
Carol Morrow	DOH

## 2007 Stakeholder's Meeting 1/29/07 - 1/30/07

Name	Organization
Jim Nogle	DOH
Karen Owens	DOH
Diane Powers	DOH
Paul Sharpe	DOH
Suzi Silverstein	DOH
Scott Winstson	DOH
Jeff caldwell	DOT
Sue Maddox Toth	DOT
Mike McAllister	DOT
Paul Szatkowski	DOT
Heather Talmage	DOT
Tricia Snead	DSS
Gary Dalton	EMS
Kevin Dillard	EMS
Tina Skinner	EMS
Karen Wagner	EMS
Erin Elder	facilitator
Renata Fonville	facilitator
Scott Mazza	facilitator
Bradley Nestico	facilitator
Alan Pentz	facilitator
Ami Retamoza	facilitator
Don Sutherland	facilitator
Leslie Thornton	facilitator
Don Bowers	Fairfax County
Roy Shrout	Fairfax County
Larry Oliver	Frederick County
Richard Clark	Galax City
Bill Ginnow	Hampton Roads MMRS
Tammy Karlgaard	Hampton Roads Planning Dist. Comm.
Randy Abernathy	Hanover County
Ronald Mastin	Henrico
Henry Stanley	Henrico
John Tunstall	Hopewell
CW Phelps	Isle of Wight County
Richard Drumwright	James City
Hezy Braxton	Kings Dominion
Steven Cline	Metro Wash. Airport Auth.
Wakie Howard	New Kent County
Kenneth Jones	Newport News
Dana Perry	Newport News
Don Bolger	Norfolk City
Ron Keyes	Norfolk City
Bruce Marquis	Norfolk City
Dave Schwengal	Northern VA Region
Barbara Gordon	Northern VA Regional Commission
Curtis Brown	OCP
Bob Crouch	OCP
Chris Essid	OCP



## 2007 Stakeholder's Meeting 1/29/07 - 1/30/07

Name	Organization
Wendy Hoffman	OCP
Constance McGeorge	OCP
Steve Mondul	OCP
Susan Mongold	OCP
Davis Walsh	OCP
Jim Davis	Pittsylvania County
Jack Brandt	planning
Craig Fabian	planning
Jennie Collins	Prince William County
Kathy Siddall	Red Cross
Alan Brooke	Richmond City
Britt Drewes	Richmond City
Rodeny Monroe	Richmond City
Quenton Trice	Richmond International Airport
Donald Farley	Rockingham County
Al Henry	SART
John Fallen	scribe
Carolin Grier	scribe
Marcelo Mejia	scribe
Shanil Thobani	scribe
Jeff Wetzel	scribe
Aneesh Chopra	Secretary of Technology
Nicholas Loht	Short Pump Town Center
Jim Binner	South Boston/Fusion Center
Charles Jett	Stafford County
Milt Burton	State Citizen Corps Council
John Rush	SWIFT
Byron Andrews	unknown
Bill Nelson	unknown
John Kandris Jr.	VA Assoc. of Counties
Paul Mauger	VA Assoc. of Hazardous Materials
Patricia O'Bannon	VA Association of Counties
Jon Barton	VA Council of Churches
Willie Howlett	VA Fire Chief's Assoc.
Charles Werner	VA Fire Chief's Assoc.
Chuck White	VA Fire Chief's Assoc.
Steve Ennis	VA Hospital & Healthcare Assoc.
Monty Willaford	VA Port Authority Police
Dean Cox	VA Prof. Firefighters Assoc.
Richard Harris	VA State Firefighters Assoc.
Charles Singleton	VA State Firefighters Assoc.
Geof Allen	VA Tech
Curtis Cook	VA Tech
Jim Chandler	VAEMS
Dave Cullen	VAEMS
Rob Logan	VAEMS
Bill Bullock	VAGESMA
Kevin Sweet	VAGESMA
Cheryl Adkins	VDEM

## 2007 Stakeholder's Meeting 1/29/07 - 1/30/07

Name	Organization
Gordon Barwell	VDEM
Vivian Beasley	VDEM
Martha Bouganim	VDEM
Greg Britt	VDEM
Ken Clark	VDEM
Janet Clements	VDEM
Michael Cline	VDEM
Linda Coleman	VDEM
Harry Colestock	VDEM
Jancie Cosel	VDEM
Ted Costin	VDEM
Ron Hargrave	VDEM
Hampton Hart	VDEM
Bruce Hopkins	VDEM
Jim Keck	VDEM
Anna McRay	VDEM
Brittany Schaal	VDEM
Suzanne Simmons	VDEM
Bob Spieldenner	VDEM
Bruce Sterling	VDEM
Wallace Twigg	VDEM
Frank Williamson	VDEM
Gene Wills	VDEM
Kevin Price	VDEM
Deborah Mills	VDEM
Jake Jacocks	Virginia Beach City
Mark Marchbank	Virginia Beach City
Jesse Wray	Virginia Capitol Police
Sam Hall	VITA
Pokey Harris	VITA
Steve Marzolf	VITA
Dorothy Spears Dean	VITA
Don Widner	VITA
William Allen Ayges	VMAC/VDMA
Carolyn Kincaid	Volunteer Center of the VA Peninsula
Marty Chapman	VSP
HC Davis	VSP
Steve Lambert	VSP
Greg Lewis	VSP
Nancy Maiden	VSP
Kirk Marlowe	VSP
Tom Martin	VSP
Tammi Slovinsky	VSP
Kerry Stiles	VSP
Douglas Davis	Waynesboro City
Lynn Miller	Winchester City
Steven Kopezynski	York County

**2007 HOMELAND  
SECURITY GRANT PROGRAM**

**INVESTMENT  
SUMMARY**

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## **2007 Homeland Security Grant Program**

The 2007 Homeland Security Grant application included a range of investments. These investments were priorities and fleshed out at a January 2007 grant stakeholder meeting. This included discussions about investment as follows:

- Training for State and Local Officials (State and Local Funds)
- Homeland Security Exercise and Evaluation Program (State and Local Funds)
- Outreach: Ready Virginia, Public School Education and Citizen Preparedness and Protection (State and Local Funds)
- Metropolitan Medical Response Systems (MMRS Program 100% pass through)
- Enhance Chemical, Biological, Radiological, Nuclear, and Explosive Capabilities (Local Funds)
- Statewide Interoperability Communications & Multi-State Interoperability Baseline (State and Local Funds)
- Critical Infrastructure/Key Resources Protection Program (State and Local Funds)
- Intelligence/Information Sharing (Law Enforcement and Fusion Center)(State and Local Funds)
- Emergency Medical Services and Shelter Registry (State Funds)
- Local Shelter Enhancements (Local Funds)
- Multi-state Evacuation Planning (State and Local Funds)

The Commonwealth knows that the entire application request will not be funded. In order to prepare for the day Virginia is notified of the 2007 grant award amount, we are preparing scaleable plans. These scenarios will be developed with the teams who developed the investment justifications with final input from the Office of Commonwealth Preparedness and the Virginia Department of Emergency Management.

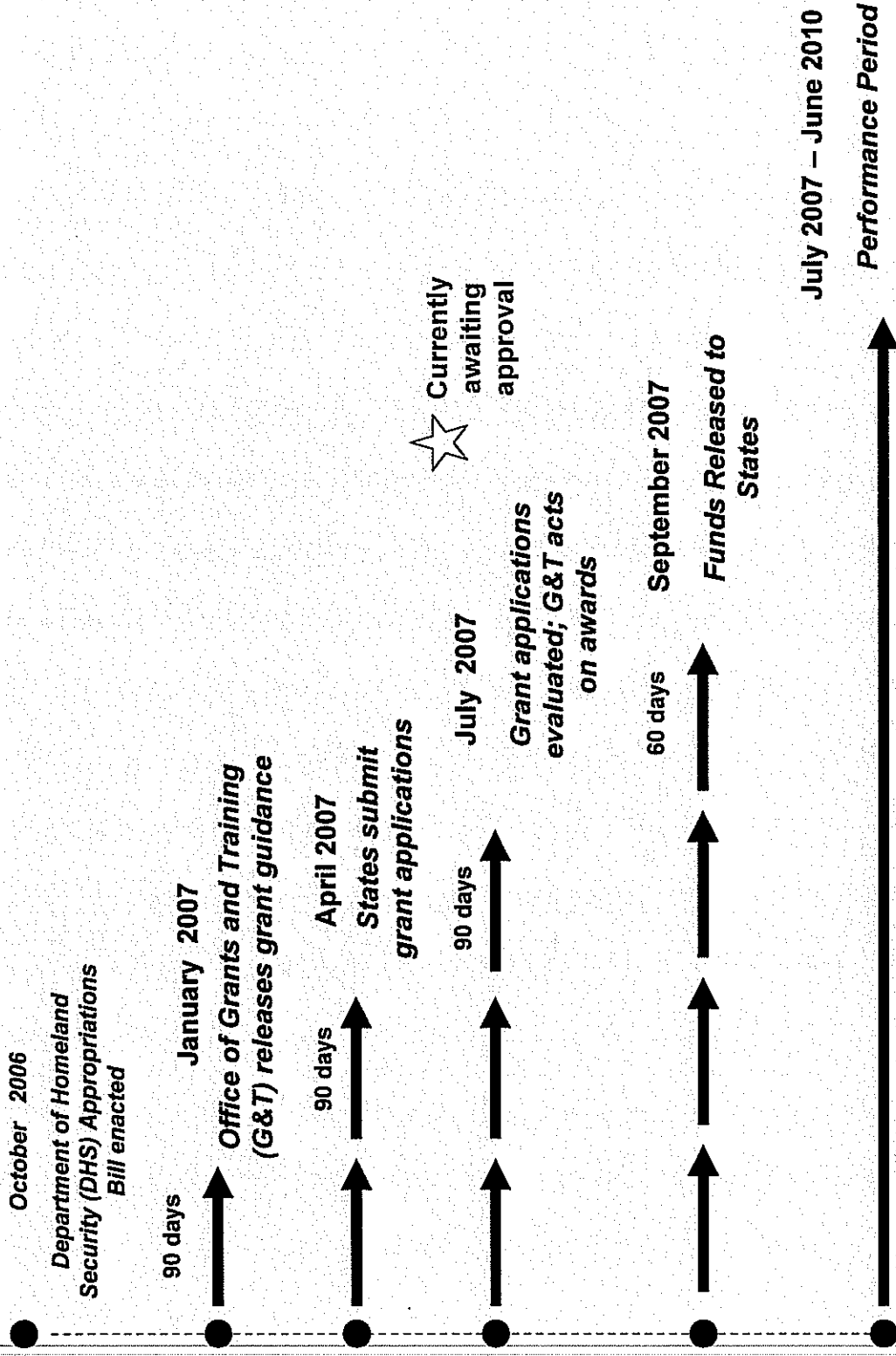
Once the investments are finalized and awarded a sub-grant, this information will be posted to the OCP and VDEM websites – under the Grant Initiative page.

# **2007 HOMELAND SECURITY GRANT PROGRAM**

## **TIMELINE**

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# FY 2007 HSGP Timeline



**2008 HOMELAND SECURITY  
GRANT PROGRAM**

**FORECAST**

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## **2008 Stakeholders Meeting**

To prepare for the DHS 2008 grant application, the Office of Commonwealth Preparedness and the Virginia Department of Emergency Management will conduct a statewide capability assessment. This information will be discussed at the fall Regional Preparedness Advisory Committee meetings along with the process for each region to determine their top initiatives.

The Office of Commonwealth Preparedness has established Regional Preparedness Advisory Committees (RPAC) throughout the Commonwealth. The advisory groups meet regularly and focus on regional initiatives in training, equipment, communication, and strategy to ensure ready access to response teams in times of emergency; and to facilitate testing and training exercises for emergencies and mass casualty preparedness. Membership for each RPAC includes representatives from emergency management, fire, law enforcement, local government, the private sector and institutions of higher learning. The Regional Preparedness Advisory Committees serves as the conduit of information and communication for each of the seven Homeland Security regions. Each RPAC has representation from the disciplines involved in all-hazards preparedness.

## **Homeland Security Grant Capability Assessment**

The 2008 Homeland Security Grant application initiatives will be based on the National Priorities, the Virginia State Homeland Security Strategy and the 2007 statewide Capabilities Assessment. The Department of Homeland Security requires assessments on eight (8) priority target capabilities and asks that each state also assess an additional three to five option target capabilities. The final Capabilities Assessment data collection tool will have two parts, a qualitative and quantitative section. The qualitative portion looks at how localities and regions could respond to an incident and how prepared they feel they are. The quantitative section would be an inventory of equipment and training personnel. This tool will develop a capabilities profile of each locality, their respective Homeland Security region and the Commonwealth as a whole. At this time the Office of Commonwealth Preparedness working through the Regional Preparedness Advisory Committees, the Commonwealth Preparedness Working Group and the Secure Commonwealth Panel to gather input into the design of the final capabilities assessment tool.

## **The National Preparedness System**

The Department of Homeland Security has the lead on implementation of HSPD-8 on National Preparedness and has developed a National Preparedness Goal, a Universal Task List, and a Target Capabilities List (TCL). The next step in developing a national preparedness framework is the development a National Preparedness System (NPS) to facilitate the use of the TCL. NPS is being designed to support planning for and assessment of the capabilities required for major events across all levels of government and the private sector.

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The National Preparedness System (NPS) provides a tool to assist jurisdictions, agencies, and organizations at all levels to plan for, assess, and track capabilities in a shared environment. It integrates various efforts to provide the comprehensive picture of preparedness and progress toward achieving the Goal.

The NPS will support a planning and assessment process that will: Provide users at all levels with a comprehensive picture of preparedness requirements and capabilities for their jurisdiction or agency. Identify where capabilities/resources that exceed capacity will come from (e.g., mutual aid, state, federal, and/or private) and use this information to clarify expectations across levels of government. Facilitate the review and updating of plans, procedures, protocols, authorities, and other preparedness requirements. Identify who will perform critical tasks and assess if critical tasks can be performed to the specified level of performance. Also identify gaps and deficiencies and actions to address them.

**HOMELAND SECURITY  
GRANT PROGRAM**

**FACT SHEETS**

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## Fact Sheet on State Homeland Security Program (SHSP)

**Overview:** SHSP supports the implementation of State Homeland Security Strategies to address the identified planning, equipment, training, and exercise needs for acts of terrorism. In addition, SHSP supports the implementation of the National Preparedness Goal, the National Incident Management System (NIMS), and the National Response Plan (NRP).

**Program Requirements:** Use of SHSP funds must be consistent with and supportive of implementation of the State Homeland Security Strategy. Linkages between specific projects undertaken with SHSP funds and strategic goals and objectives will be highlighted through regular required reporting mechanisms.

**Virginia's Program:** Initiatives in FY07 that are under consideration for this grant submission include:

- Statewide Interoperable Communications
- Infrastructure Protection
- State, Regional & Local Planning
- Training for State and Local Officials
- Comprehensive Exercise Program
- Citizen Preparedness
- CBRNE/HAZMAT
- Intel, Info Sharing, and Fusion Center
- Emergency Public Info (ReadyVA)
- Emergency Medical Services

The process of defining the direction and specific projects within each of these targeted initiatives determines the requested levels of funding for each. The award amount determines the ultimate pool of available funds available to distribute between these initiatives. DHS has provided guidance to states that they should cap their total submissions at no more than twice the amount received in FY06.

### Authorized Program Expenditures

- Allowable Planning Costs
  - Public Education and Outreach
  - Develop and implement homeland security support programs and adopt ongoing DHS National Initiatives
  - Develop and enhance plans and protocols
  - Develop and conduct assessments
  - Establish, enhance, or evaluate Citizen Corps related volunteer programs
  - Hiring of full- or part-time staff or contract/consultants to assist with planning activities (not for the purpose of hiring public safety personnel fulfilling traditional public safety duties)
  - Conferences to facilitate planning activities
  - Materials required to conduct planning activities
  - Travel/per diem related to planning activities
  - Overtime and backfill costs (IAW operational Cost Guidance)
  - Other project areas with prior approval from G&T
- Allowable Equipment Categories
  - Personal Protective Equipment
  - Explosive Device Mitigation and Remediation Equipment
  - CBRNE Operational Search and Rescue Equipment
  - Information Technology
  - Cyber Security Enhancement Equipment
  - Interoperable Communications Equipment
  - Detection Equipment
  - Decontamination Equipment
  - Medical Supplies and Limited Pharmaceuticals
  - Power Equipment
  - CBRNE Reference Materials

- CBRNE Incident Response Vehicles
- Terrorism Incident Prevention Equipment
- Physical Security Enhancement Equipment
- Inspection and Screening Systems
- Agriculture Terrorism Prevention, Response, and Mitigation Equipment
- CBRNE Response Watercraft
- CBRNE Aviation Equipment
- CBRNE Logistical Support Equipment
- Intervention Equipment
- Other Authorized Equipment
- Allowable Training Costs
  - Overtime and backfill for emergency preparedness and response personnel attending G&T-sponsored and approved training classes and technical assistance programs
  - Overtime and backfill expenses for part-time and volunteer emergency response personnel participating in G&T training
  - Training workshops and conferences
  - Full- or part-time staff or contractors/consultants
  - Travel
  - Supplies
  - Tuition for Higher Education
  - Other items
- Allowable Exercise Related Costs
  - Design, Develop, Conduct and Evaluate an Exercise
  - Exercise planning workshop
  - Full- or part-time staff or contractors/consultants
  - Overtime and backfill costs, including expenses for part-time and volunteer emergency response personnel participating in G&T exercises
  - Implementation of HSEEP
  - Travel
  - Supplies
  - Other items
- Allowable Management and Administrative Costs
  - Hiring of full- or part-time staff or contractors/consultants to assist with the management of the respective grant program, application requirements, compliance with reporting and data collection requirements
  - Development of operating plans for information collection and processing necessary to respond to G&T data calls
  - Overtime and backfill costs
  - Travel
  - Meeting related expenses
  - Authorized office equipment
  - Recurring expenses such as those associated with cell phones and faxes during the period of performance of the grant program
  - Leasing or renting of space for newly hired personnel during the period of performance of the grant program

NOTE: Up to 15% of the program funds may be used to support the hiring of full or part-time personnel to conduct program activities that are allowable under the FY 2007 HSGP (i.e., planning, training program management, exercise program management, etc.)

## Fact Sheet on Law Enforcement Terrorism Prevention Program (LETPP)

**Overview:** LETPP provides resources to law enforcement and public safety communities (working with their private partners) to support critical terrorism prevention activities, including: establishing / enhancing fusion centers and collaborating with non-law enforcement partners, other government agencies, and the private sector.

**Program Requirements:** The State Administrative Agency, the Virginia Department of Emergency Management, coordinates the implementation of this program with the Virginia State Police. The grant funds are administered through a competitive process managed by the Virginia Department of Criminal Justice Services. When identifying administrative and planning needs, each grantee should assess current staffing levels and determine whether a portion of the FY 2007 LETPP funds should be used to enhance administrative capabilities within the Virginia State Police.

Jurisdictions are encouraged to prioritize the expenditure of LETPP funds to address identified areas of improvement. Jurisdictions are encouraged to place special emphasis on those expenditures that support interface with the State Fusion Center.

Prior to drawing down and expending FY 2007 LETPP funds to support the fusion process, each jurisdiction must complete the *Federal Fusion Center Survey* (which will be distributed via Homeland Security Advisors under separate cover) and participate in an independent review of the completed survey.

**Virginia's Program:** In Virginia, the FY07 plans are to include programmatic support for the following investment areas:

- Statewide Interoperable Communication
- Law Enforcement Operations
- Training for State and Local Officials
- Comprehensive Exercise Program
- 

The process of defining the direction and specific projects within each of these targeted initiatives determines the requested levels of funding for each. The award amount determines the ultimate pool of available funds available to distribute between these initiatives. DHS has provided guidance to states that they should cap their total submissions at no more than twice the amount received in FY06.

### Authorized Program Expenditures

- Allowable Planning Costs
    - Public Education and Outreach
    - Develop and implement homeland security support programs and adopt ongoing DHS National Initiatives
    - Develop and enhance plans and protocols
    - Develop and conduct assessments
    - Establish, enhance, or evaluate Citizen Corps related volunteer programs
    - Hiring of full- or part-time staff or contract/consultants to assist with planning activities (not for the purpose of hiring public safety personnel fulfilling traditional public safety duties)
    - Conferences to facilitate planning activities
    - Materials required to conduct planning activities
    - Travel/per diem related to planning activities
    - Overtime and backfill costs (IAW operational Cost Guidance)
    - Other project areas with prior approval from G&T
  - Allowable Organizational Activities
    - Overtime for information investigative, and intelligence sharing activities (up to 25 percent of the allocation)
    - Reimbursement for select operational expenses associated with increased security measures at critical infrastructure sites incurred during periods of DHS-declared Code Orange
    - Hiring of contractors/consultants for participation in information/intelligence analysis and sharing groups or fusion center activities (limited to 25 percent of allocation)

NOTE: No more than 25 percent of gross amount of an UASI allocation may be used for operational expenses and overtime costs across the three identified operational activities.
  - Allowable Equipment Categories
-

- Personal Protective Equipment
- Explosive Device Mitigation and Remediation Equipment
- CBRNE Operational Search and Rescue Equipment
- Information Technology
- Cyber Security Enhancement Equipment
- Interoperable Communications Equipment
- Power Equipment
- CBRNE Reference Materials
- CBRNE Incident Response Vehicles
- Terrorism Incident Prevention Equipment
- Physical Security Enhancement Equipment
- Inspection and Screening Systems
- CBRNE Response Watercraft
- CBRNE Logistical Support Equipment
- Intervention Equipment
- Other Authorized Equipment
- Allowable Training Costs
  - Overtime and backfill for emergency preparedness and response personnel attending G&T-sponsored and approved training classes and technical assistance programs
  - Overtime and backfill expenses for part-time and volunteer emergency response personnel participating in G&T training
  - Training workshops and conferences
  - Full- or part-time staff or contractors/consultants
  - Travel
  - Supplies
  - Tuition for Higher Education
  - Other items

NOTE: Grant funds may be used to hire new staff and/or contractor positions to serve as intelligence analysts to support information/intelligence fusion capabilities. *In order to be hired as an Intelligence Analyst, new staff and/or contractor personnel must meet specific criteria as set by DHS and VDEM.*

- Allowable Exercise Related Costs
  - Design, Develop, Conduct and Evaluate an Exercise
  - Exercise planning workshop
  - Full- or part-time staff or contractors/consultants
  - Overtime and backfill costs, including expenses for part-time and volunteer emergency response personnel participating in G&T exercises
  - Implementation of HSEEP
  - Travel
  - Supplies
  - Other items
- Allowable Management and Administrative Costs
  - Hiring of full- or part-time staff or contractors/consultants to assist with the management of the respective grant program, application requirements, compliance with reporting and data collection requirements
  - Development of operating plans for information collection and processing necessary to respond to G&T data calls
  - Overtime and backfill costs
  - Travel
  - Meeting related expenses
  - Authorized office equipment
  - Recurring expenses such as those associated with cell phones and faxes during the period of performance of the grant program
  - Leasing or renting of space for newly hired personnel during the period of performance of the grant program

NOTE: Up to 15% of the program funds may be used to support the hiring of full or part-time personnel to conduct program activities that are allowable under the FY 2007 HSGP (i.e., planning, training program management, exercise-program-management, etc.)

## Fact Sheet on Citizen Corps Program (CCP)

**Overview:** The Citizen Corps mission is to bring community and government leaders together to coordinate the involvement of community members in emergency preparedness, planning, mitigation, response, and recovery.

**Program Requirements:** The FY 2007 Citizen Corps Program (CCP) funds provide resources for States and local communities to: 1) bring together the appropriate leadership to form and sustain a Citizen Corps Council; 2) develop and implement a plan or amend existing plans to achieve and expand citizen preparedness and participation; 3) conduct public education and outreach; 4) ensure clear alerts/warnings and emergency communications with the public; 5) develop training programs for the public, for both all-hazards preparedness and volunteer responsibilities; 6) facilitate citizen participation in exercises; 7) implement volunteer programs and activities to support emergency responders; 8) involve citizens in surge capacity roles and responsibilities during an incident in alignment with the Emergency Support Functions and Annexes; and 9) conduct evaluations of programs and activities.

All grant recipients must register their Citizen Corps Council on the Citizen Corps website, [www.citizencorps.gov](http://www.citizencorps.gov), and manage their program and contact information listed on the site. The DHS base allocations for the FY07 grant is \$328,817. However, based on priority emphasis for this initiative the FY07 grant submission will attempt to secure approximately \$700,000 using the general State Homeland Security Grants Program funds.

**Virginia's Program:** In 2001 Governor Mark Warner created Virginia Corps to capture the renewed spirit of volunteer service and community preparedness that has emerged since Sept. 11, 2001. It serves as a central clearinghouse for volunteer opportunities across Virginia.

Virginia Corps also localizes Citizen Corps -- the national homeland security and preparedness initiative. Virginia's Citizen Corps helps residents make their communities safer from emergencies and disasters by getting them involved in these preparedness efforts. Fifty local Citizen Corps Councils now coordinate outreach and programs, reaching approximately 75 percent of Virginia's population. <http://www.vaemergency.com/citcorps/councils/index.cfm>

CERTs – Community Emergency Response Teams – are taking off. There are now 50 teams around the state, with more than 2,000 trained Virginia volunteers. Two state agencies and six universities have implemented CERT training, and Nextel and PBS are conducting training for their employees. CERTs provided widespread and significant support during and after Hurricane Isabel; during spring flooding in Tazewell County; after a tornado swept through Danville; and during a TB public health incident in Chesapeake. <http://www.vaemergency.com/citcorps/CERT/index.cfm>

Neighborhood Watch and Volunteers in Police Service programs now include 4,794 groups across Virginia, averaging 66 households each. These groups have started forming partnerships with local CERT programs to increase enrollment. <http://www.vaemergency.com/citcorps/neighborhood/index.cfm>

In addition to 12 Virginia Medical Reserve Corps programs established with grant funding, Hampton and Richmond are developing programs without grant money. <http://www.vaemergency.com/citcorps/medreserve/index.cfm>

**Reporting Requirements:** All financial reporting requirements for CCP funds are detailed in the grant guidance. The Virginia SAA, Department of Emergency management, must coordinate the financial, programmatic, and administrative issues relating to the Citizen Corps mission with the State Citizen Corps Program Manager. The State Citizen Corps Program Manager must also participate in the G&T required monitoring process.

### Authorized Program Expenditures

- Allowable Planning Costs
  - Public Education and Outreach
  - Develop and implement homeland security support programs and adopt ongoing DHS National Initiatives
  - Develop and enhance plans and protocols
  - Develop and conduct assessments
  - Establish, enhance, or evaluate Citizen Corps related volunteer programs
  - Hiring of full- or part-time staff or contract/consultants to assist with planning activities (not for the purpose of hiring public safety personnel fulfilling traditional public safety duties)

- Conferences to facilitate planning activities
  - Materials required to conduct planning activities
  - Travel/per diem related to planning activities
  - Overtime and backfill costs (IAW operational Cost Guidance)
  - Other project areas with prior approval from G&T
  - Allowable Organizational Activities
    - Hiring of full- or part-time staff or contractors for emergency management activities
  - Allowable Equipment Categories
    - Information Technology
    - Cyber Security Enhancement Equipment
    - Medical Supplies and Limited Pharmaceuticals
    - Power Equipment
    - CBRNE Reference Materials
    - Other Authorized Equipment
  - Allowable Training Costs
    - Overtime and backfill for emergency preparedness and response personnel attending G&T-sponsored and approved training classes and technical assistance programs
    - Overtime and backfill expenses for part-time and volunteer emergency response personnel participating in G&T training
    - Training workshops and conferences
    - Full- or part-time staff or contractors/consultants
    - Travel
    - Supplies
    - Tuition for Higher Education
    - Other items
  - Allowable Exercise Related Costs
    - Design, Develop, Conduct and Evaluate an Exercise
    - Exercise planning workshop
    - Full- or part-time staff or contractors/consultants
    - Overtime and backfill costs, including expenses for part-time and volunteer emergency response personnel participating in G&T exercises
    - Implementation of HSEEP
    - Travel
    - Supplies
    - Other items
  - Allowable Management and Administrative Costs
    - Hiring of full- or part-time staff or contractors/consultants to assist with the management of the respective grant program, application requirements, compliance with reporting and data collection requirements
    - Development of operating plans for information collection and processing necessary to respond to G&T data calls
    - Overtime and backfill costs
    - Travel
    - Meeting related expenses
    - Authorized office equipment
    - Recurring expenses such as those associated with cell phones and faxes during the period of performance of the grant program
    - Leasing or renting of space for newly hired personnel during the period of performance of the grant program
-



## Fact Sheet on Metropolitan Medical Response System (MMRS)

**Overview:** MMRS funds support designated jurisdictions to further enhance and sustain a regionally integrated, systematic mass casualty incident preparedness program that enables a response during the first crucial hours of an incident. The program prepares jurisdictions for response to all-hazards mass casualty incidents, including CBRNE terrorism, epidemic disease outbreaks, natural disasters, and large-scale hazardous materials incidents.

**Virginia's Eligible Regions:** Arlington County, City of Chesapeake, City of Newport News, City of Norfolk, City of Richmond, and City of Virginia Beach

**Allocation of Funds:** MMRS is inherently multi-jurisdictional; funds must be expended to support each regional MMRS to establish and sustain enhanced local capabilities. The DHS designated base allocation for MMRS in FY07 \$1,548,871 (includes the 5% allowance for management and administration). DHS encourages states are encouraged to pass through 100 percent of grant funds, but states may retain up to 20 percent to facilitate strategy assessment and capability integration between the State and MMRS jurisdictions. The Commonwealth must have written concurrence between VDEM and the MMRS Steering Committee Chair to use any such funds to:

- Support mass casualty preparedness in regional MMRS Operational Areas overall
- Advise and assist MMRS jurisdictions in awareness of, and in providing input to, State and Urban Area Homeland Security Assessments, Strategies, Enhancement Plans, Investment Justifications, and other relevant homeland security requirements
- Provide for MMRS engagement with the Senior Advisory Committee
- Ensure that MMRS-related mutual aid agreements conform with statewide and State regional resource management requirements and capabilities
- Advise and assist MMRS jurisdictions with HSPD-8 preparedness assessments and reporting

MMRS funds must be expended to support efforts to establish and sustain enhanced local capabilities in MMRS jurisdictions. VDEM, in coordination with other relevant State government elements, such as public health, are expected to ensure that MMRS jurisdictions are aware of activities of the Senior Advisory Committee and are able to seek information from, and provide information to that body.

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**MMRS Priority Target Capabilities/Capability Focus Areas (TC/CFA):** The listing below constitutes the revised MMRS Target Capabilities/Capability Focus Areas (TCs/CFAs) for FY 2007. Particular emphasis is placed on the preparedness and performance measures for each Target Capability. MMRS jurisdictions must give priority attention to these TCs/CFAs, but also have the option of using grant funds to improve capabilities in any of the other Target Capabilities listed for MMRS, provided they are reflected in the relevant State and/or Urban Area strategies, the Virginia Enhancement Plan, and relevant Investment Justifications. MMRS jurisdictions must also sustain enhanced capabilities achieved through the implementation of prior years' program guidance and funding.

1. Strengthen Medical Surge Capabilities
2. Strengthen Mass Prophylaxis Capabilities
3. Strengthen WMD/Hazardous Materials Response and Decontamination Capabilities
4. Strengthen Interoperable Communications Capabilities
5. Strengthen Information Sharing and Collaboration Capabilities
6. Expand Regional Collaboration
7. Triage and Pre-Hospital Treatment
8. Medical Supplies Management and Distribution
9. Mass Care (Sheltering, Feeding, and Related Services)
10. Emergency Public Information and Warning
11. Fatality Management

For additional information on the TC/CFAs, please see [http://www.ojp.usdoj.gov/odp/grants\\_hsgp.htm](http://www.ojp.usdoj.gov/odp/grants_hsgp.htm) or <https://www.mmrs.fema.gov>.

## **Pandemic Influenza Preparedness**

**MMRS Contributions to Preparedness:** As stated in the *National Strategy for Pandemic Influenza*, "Preparing for a pandemic requires the leveraging of all instruments of national power, and coordinated action by all segments of government and society."

The HHS Plan, "Public Health Guidance on Pandemic Influenza for State and Local Partners," Section 2 provides that, "An effective local response will depend on pre-established partnerships and collaborative planning by public health officials, hospital administrators, and community leaders, who have considered a range of best-case and worst-case scenarios. It will require flexibility and real-time decision-making, guided by epidemiologic information on the pandemic virus."

The MMRS purpose, partnerships, guidance, and capabilities achieved by MMRS jurisdictions provide a proven and established foundation for this collaborative planning. Accordingly, an overarching requirement for MMRS jurisdictions is the revision and updating of Continuity of Operations/Continuity of Government (COOP/COG) plans for emergency medical, mental health, and public health functions, and their supporting infrastructure, throughout their Operational Area. Key aspects of this activity include:

- Reviewing mutual aid agreements to ensure that they include the sharing of facilities, personnel, equipment and supplies, to include provisions for closing facilities when their key resources are decremented to the point of non-viability and making available their able personnel and remaining supplies and equipment to facilities that are viable
- Stockpiling and priority dispensing of influenza vaccine and anti-viral medication to first responders and first receivers
- Providing enhanced public safety protection of mass casualty response facilities and resources such as medical treatment facilities and pharmaceutical storage and dispensing sites.
- Establishing legal authorities incorporating Altered Standards of Care
- Updating COOP/COG plans to include clear lines of succession for key management positions; protection of essential records, facilities, equipment, and personnel; operation of alternate facilities; and functioning of emergency communications

The CDC-PHEP FY 2006 Cooperative Agreement guidance, including the Phase II PanFlu Preparedness Supplement, provides for discounted bulk purchases for anti-viral pharmaceuticals and ventilators. MMRS jurisdictions should access that source for these materials before using MMRS grant funds to acquire them.

**NIMS Compliance:** MMRS jurisdictions are invited to participate in a pilot project, "Deployability of MMRS Assets," and are requested to emphasize certain elements of the recently released, "NIMS Compliance for Hospitals and Healthcare System." Details are provided at [http://www.ojp.usdoj.gov/odp/grants\\_hsgp.htm](http://www.ojp.usdoj.gov/odp/grants_hsgp.htm).

**Capabilities Documentation:** MMRS jurisdictions are strongly encouraged to keep current their "Inventory of Capabilities" documentation as a key reference for: general operational briefings and training; mutual-aid operational uses; NIMS-compliant resources management activities; inputs to State/UASI homeland security strategies, Enhancement Plans and Investment Justifications; and data for national preparedness assessments.

**Medical Reserve Corps:** The Medical Reserve Corps (MRC) program is administered by the Office of the Surgeon General and is a key source for volunteers to support mass casualty incidents. MMRS jurisdictions are encouraged to establish and support MRC units. Up to \$25,000 per MMRS jurisdiction may be used to support local MRC units.

MRC units are community-based and are composed of local volunteer medical and public health professionals, as well as others without health backgrounds. These groups supplement existing emergency response capabilities and contribute to meeting the public health needs of the community throughout the year. MRC units are not intended to replace or substitute for local, existing emergency response systems. The local MRC unit provides an organized framework to identify, credential, train, and prepare volunteers.

The following are examples of the types of allowable expenses that MMRS jurisdictions may consider when supporting/establishing MRC units:

- Organizing the MRC unit, including establishment of a leadership and management structure (through hiring of full or part-time staff or contractors/consultants)
- Implementing mechanisms to assure appropriate integration and coordination with existing local emergency response and health assets and capabilities (including provision of legal protections for volunteers)
- Developing plans to organize and mobilize the MRC unit in response not only to urgent needs, but also to address other public health needs in the community
- Recruiting volunteers for the MRC unit
- Credentialing MRC volunteers
- Training MRC volunteers
- Equipping MRC volunteers

#### **Authorized Program Expenditures**

- Allowable Planning Costs
  - Public Education and Outreach
  - Develop and implement homeland security support programs and adopt ongoing DHS National Initiatives
  - Develop and enhance plans and protocols
  - Develop and conduct assessments
  - Establish, enhance, or evaluate Citizen Corps related volunteer programs
  - Hiring of full- or part-time staff or contract/consultants to assist with planning activities (not for the purpose of hiring public safety personnel fulfilling traditional public safety duties)
  - Conferences to facilitate planning activities
  - Materials required to conduct planning activities
  - Travel/per diem related to planning activities
  - Overtime and backfill costs (IAW operational Cost Guidance)
  - Other project areas with prior approval from G&T
- Allowable Equipment Categories
  - Personal Protective Equipment
  - CBRNE Operational Search and Rescue Equipment
  - Information Technology
  - Cyber Security Enhancement Equipment
  - Interoperable Communications Equipment
  - Detection Equipment
  - Decontamination Equipment
  - Medical Supplies and Limited Pharmaceuticals
  - Power Equipment
  - CBRNE Reference Materials
  - CBRNE Incident Response Vehicles
  - Inspection and Screening Systems
  - Agriculture Terrorism Prevention, Response, and Mitigation Equipment
  - CBRNE Logistical Support Equipment
  - Other Authorized Equipment
- Allowable Training Costs
  - Overtime and backfill for emergency preparedness and response personnel attending G&T-sponsored and approved training classes and technical assistance programs
  - Overtime and backfill expenses for part-time and volunteer emergency response personnel participating in G&T training
  - Training workshops and conferences
  - Full- or part-time staff or contractors/consultants
  - Travel
  - Supplies
  - Tuition for Higher Education
  - Other items
- Allowable Exercise Related Costs
  - Design, Develop, Conduct and Evaluate an Exercise
  - Exercise planning workshop
  - Full- or part-time staff or contractors/consultants

- Overtime and backfill costs, including expenses for part-time and volunteer emergency response personnel participating in G&T exercises
  - Implementation of HSEEP
  - Travel
  - Supplies
  - Other items
  - Allowable Management and Administrative Costs
    - Hiring of full- or part-time staff or contractors/consultants to assist with the management of the respective grant program, application requirements, compliance with reporting and data collection requirements
    - Development of operating plans for information collection and processing necessary to respond to G&T data calls
    - Overtime and backfill costs
    - Travel
    - Meeting related expenses
    - Authorized office equipment
    - Recurring expenses such as those associated with cell phones and faxes during the period of performance of the grant program
    - Leasing or renting of space for newly hired personnel during the period of performance of the grant program
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# FACT SHEET



# Homeland Security

## Implementing Homeland Security Presidential Directive 8: A Federal, State, Local and Tribal Partnership

The President issued Homeland Security Presidential Directive 8: *National Preparedness* (HSPD-8) in order to develop a national domestic preparedness goal, establish mechanisms for improved delivery of Federal preparedness assistance to State and local governments, and strengthen the preparedness capabilities of Federal, State, local, and tribal entities. HSPD-8 requires the Department of Homeland Security (DHS) to coordinate with the heads of other appropriate Federal departments and agencies and consult with State and local governments. Recognizing that preparedness is a national effort, DHS has engaged stakeholders at all levels of government and in the private and non-profit sectors at every stage of HSPD-8 implementation:

### The Integrated Concept Teams

Three Integrated Concept Teams were convened to address major objectives of HSPD-8: Balanced Investments; Training, Exercises, and Lessons Learned; and Assessment and Reporting. Each team met over a span of three months to develop a vision, explore the current state of programs in their scope, outline the system design needed to support the vision, and identify an implementation approach to migrate to the desired system. Each team had substantial representation from Federal, State, and local stakeholders outside of DHS.

### Conferences and Workshops

DHS has held Workshops to review both the Universal Task List (UTL) and the Target Capabilities List (TCL) to solicit input from key stakeholders. More than 170 Federal, State, local, and tribal representatives attended each meeting and provided valuable insight and suggestions on the UTL and TCL.

### Ongoing Working Groups

DHS has worked closely with a small Federal Working Group and a working group of State, local, and tribal representatives. Over the course of several meetings these Working Groups have reviewed all aspects of the UTL, TCL, and Goal. They have also provided feedback on improving communication, education, and outreach efforts. Organizations represented on the State, local, and tribal working group are listed in the box above.

### Broad Review by Stakeholders

The Interim National Preparedness Goal and other key documents have been posted online for broad review by stakeholders. More than 1500 organizations were invited to comment, including Federal, State, local, and tribal agencies, the private and non-profit sectors, and national professional associations. This number includes 398 municipalities, 112 State agencies, and 94 national associations. This broad review has enabled stakeholders representing all emergency disciplines and every State and territory to provide comments and input on target capabilities.

#### ORGANIZATIONS REPRESENTED ON THE STATE, LOCAL, AND TRIBAL WORKING GROUP

- American Public Works Association
- Association of State & Territorial Health Officials
- City of New York Office of Emergency Management
- County Executives of America
- Fraternal Order of Police
- International Association of Chiefs of Police
- International Association of Emergency Managers
- International Association of Fire Chiefs
- National Association of Counties
- National Association of County and City Health Officials
- National Association of Towns and Townships
- National Emergency Management Association
- National League of Cities
- National Native American Law Enforcement Association
- National Sheriff's Association
- National Volunteer Fire Council
- United States Conference of Mayors

# FACT SHEET



# Homeland Security

## A Common Approach to Preparedness: The National Preparedness Goal

Terrorist attacks, natural disasters, and other emergencies respect neither political nor geographic boundaries. To deal with major events effectively requires a national preparedness system that makes clear the roles and missions of entities at all levels, strengthens preparedness partnerships, establishes performance objectives and measures, and directs the allocation of resources and prioritization of investments. A major milestone in building this national preparedness system is the Interim National Preparedness Goal (the Goal). The Goal will transform the way we think about preparedness by defining capabilities that must be in place, at appropriate levels, to prevent and respond to current and future threats and hazards. The Goal establishes measurable targets and priorities to guide the Nation's planning, and provides a systematic approach for determining how prepared we are, how prepared we need to be, and how we should prioritize efforts to close the gap.

### Homeland Security Presidential Directive 8

Homeland Security Presidential Directive 8: *National Preparedness* (HSPD-8) calls for an all-hazards *National Preparedness Goal* that establishes measurable priorities, targets, and a common approach to developing needed capabilities.

### Capabilities-Based Planning

The Goal utilizes a Capabilities-Based Planning approach: planning, under uncertainty, to provide capabilities suitable for a wide range of threats and hazards, within an economic framework that necessitates prioritization and choice. Capabilities-Based Planning addresses uncertainty by analyzing a wide range of possible scenarios to identify required capabilities. The Capabilities-Based Planning tools and products are:

- **National Planning Scenarios:** Planning documents that provide parameters for 15 terrorist attacks and natural disasters, providing the basis to define prevention, protection, response and recovery tasks, and the capabilities required to perform them.
- **Universal Task List:** A reference tool that provides a comprehensive menu of tasks to be performed by different disciplines at all levels of government to address major events.
- **Target Capabilities List:** A list and description of the capabilities needed to perform critical homeland security tasks found in the Universal Task List.

### The National Priorities

The National Preparedness Goal also includes seven *national priorities*. The national priorities are: Implement the National Incident Management System (NIMS) and the National Response Plan (NRP), Expanded Regional Collaboration, Implement the Interim National Infrastructure Protection Plan, Strengthen Information Sharing and Collaboration Capabilities, Strengthen Interoperable Communications Capabilities, Strengthen CBRNE Detection, Response and Decontamination Capabilities, and Strengthen Medical Surge and Mass Prophylaxis Capabilities. Efforts to achieve these seven priorities will not only address essential needs in the near-term, they will also reinforce national efforts to achieve the target capabilities that are imperative to national preparedness for the longer-term.

### National Preparedness Goal Vision:

"To engage Federal, State, local, and tribal entities, their private and non-governmental partners, and the general public to achieve and sustainable based target levels of capability to prevent, protect against, respond to, and recover from major events in order to minimize the impact on lives, property, and the economy."

**2007**  
**Virginia Emergency**  
**Management**  
**Conference**

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# CONFERENCE OVERVIEW

† Mr. William "Bill" Sammler - Master of Ceremonies

## Tuesday APRIL 17

- 10 AM - 5 PM CONFERENCE REGISTRATION
- 10 AM - 2 PM SECURE COMMONWEALTH PANEL
- 2 - 4 PM GIS AND EMERGENCY MANAGEMENT  
GIS Session \$20 / person Session presenting cutting edge information on GIS technology available for use by the emergency management community and how GIS professionals can better interact with Local Emergency Managers.
- 4 - 5 PM INTERNATIONAL ASSOCIATION OF EMERGENCY MANAGERS REGIONAL MEETING
- 8:30 - 10:30 PM CAPTAIN'S RECEPTION  
An evening of networking with conference attendees and guests.

## Wednesday APRIL 18

- 7:30 - 8:30 AM COFFEE SERVICE
- 8 AM - 5 PM CONFERENCE REGISTRATION
- 8 AM - 3:30 PM EXHIBITS OPEN
- 8:30 AM - Noon GENERAL SESSION  
Opening Remarks  
Doug Young, President/VEMA  
Michael Cline, State Coordinator/VDEM  
Guest Speakers  
John Marshall, Secretary of Public Safety  
Robert Crouch, Assistant to the Governor for Commonwealth Preparedness  
Keynote Speaker  
Craig Fugate, Director, Florida Division of Emergency Management  
Cold War - Lessons for Today  
Gary Powers, Jr.  
Jamestown Celebrations  
Tal Luton, Fire Chief, James City Co.  
Emmett Harmon, Police Chief, James City Co.

- Noon - 1:30 PM LUNCH
- 1:30 - 2:30 PM CONCURRENT SESSION A
- 2:30 - 3:30 PM VENDOR VISITATION
- 3:30 - 4:30 PM CONCURRENT SESSION B
- 5 - 6 PM VENDORS SUNSET SEMINARS

## Thursday APRIL 19

- 8 - 8:30 AM CONTINENTAL BREAKFAST
- 8:30 AM - 5 PM CONFERENCE REGISTRATION
- 8:30 AM - Noon GENERAL SESSION  
Somerset County Pennsylvania - 9-11: Flight 93  
Rick Lohr, Emergency Manager  
FEMA Region III  
Patricia Arcuri, Acting Director (Invited)  
Town of Apex, NC - Chemical Fire  
Mark Haraway, Fire Chief
- Noon - 1:30 PM AWARDS LUNCHEON
- 2 - 3 PM CONCURRENT SESSION C
- 3:30 - 4:30 PM CONCURRENT SESSION D

## Friday APRIL 20

- 7:30 - 8 AM BREAKFAST BUFFET
- 8 - 11 AM GENERAL SESSION  
Virginia Tech - Near Campus Shooting  
Zach Adams, Emergency Planner/VA Tech  
Wendell Flinchum, Police Chief/VA Tech  
State Interoperability  
Chris Essid, Commonwealth Interoperability Coordinator  
Department of Homeland Security Grants  
Michael Cline, State Coordinator, VDEM  
Cheryl Adkins, Grants Manager, VDEM  
Susan Mongold, Grant Coordinator, OCP
- 11 AM CLOSING REMARKS  
Janet Clements, Deputy State Coordinator, VDEM  
Hui-Shan Walker, 1st Vice President, VEMA



# The Virginia Emergency Management Conference

# Shaping Our Destiny

Sponsored by:

Virginia Department  
of Emergency Management and  
Virginia Emergency  
Management Association

The Virginia Emergency Management Conference is designed for anyone whose professional interests involve preventing, preparing for, responding to, and recovering from emergencies and disasters from all hazards. Nearby Jamestown prepares for a celebration that recalls the events of 400 years ago and how the establishment of the first permanent English settlement in the new world shapes our lives today. Our 2007 conference offers opportunities to learn from a variety of experts in business, public safety and emergency management by recalling past events such as the Cold War Civil Defense era and 9-11. How those events and others will shape our profession tomorrow is necessary to explore today.

This year's conference will begin on Tuesday, April 17, with pre-conference events that reflect local, state, and national interests. The main conference will start on Wednesday, April 18, and conclude on Friday, April 20. Once again the Williamsburg Marriott will be the site of the conference and provide facilities for lodging and dining.

You can register for the conference either online or by mail using the registration form in this brochure. Please register by April 10, 2007.

For more information about the conference, visit the Virginia Department of Emergency Management website, [www.vaemergency.com](http://www.vaemergency.com), or contact Joe Mellander at e-mail [vemajoe@aol.com](mailto:vemajoe@aol.com) or by phone (703) 577-4285.

*Photography Credit: Cover photograph of Godspeed and back photograph of Susan Constant, Godspeed and Discovery, were provided by Jamestown Settlement. These three ships are replicas of the vessels that brought the English colonists to America's first permanent settlement in 1607.*

## Conference

# WORKSHOPS

### Session A

Emergency Manager/Director Orientation — Part A  
Emergency Response in a University Environment  
The Town Pickett Story  
Animals in Disaster

### Session B

Emergency Manager/Director Orientation — Part B  
Statewide Mutual Aid — Emergency Management Assistance Compact  
Special Needs Population  
Weather Events

### Session C

Animals in Disaster  
State Agencies and You — Part A  
Special Needs Population  
Business Recovery — City of Franklin

### Session D

Managing Volunteers  
State Agencies and You — Part B  
Private Sector Emergency Management Initiatives  
Understanding Islamic Terrorism

## VEMA Conference Attendees

Name				Organization
Mr.	Jack		Aaron	Danville Emergency Services
Ms.	Betty		Ackley	York-Poquoson Social Services
Mr.	Zachary		Adams	Virginia Tech
Ms.	Trina		Addison	VDEM
Mr.	Jonah		Adkins	City of Hampton
Mr.	Edwin	L.	Allen	Fredericksburg Fire Dept.
Mr.	Don		Amos	VDEM
Ms.	Deanie		Anderson	Prince George County
Mr.	Robert		Armstrong	Board of Governors
Ms.	Laura		Atwood	Northampton County PDC
Ms.	Evelyn Faith		Baker	Louisa County DSS
Major	Gregory	J.	Baker	Bristol Virginia Police Dept.
	Stewart		Baker	VDEM/ Staff
Mr.	Thomas		Banks	Williamsburg Fire Dept.
Mr.	Albert		Banwell	Hampton Police Division
FCC(SW)	James		Barber	Commander, Navy Region, Mid-Atlantic
CAPT	Richard		Barcus	U.S. Navy
Mr.	Gordon		Barwell	VDEM
Mr.	Douglas		Bass	Fairfax County Emergency Management
Mr.	Stephen		Bear	County of Wythe
Ms.	Vivian		Beasley	VDEM
	Robin		Bellamy	City of Poquoson
Ms.	Joan		Bender	Joan Bender Group, LLC
Mr.	Timothy	R	Berkhimer	Phillips & Jordan, Inc.
Ms.	Joan		Bishop	Booz Allen Hamilton
Mr.	Mark		Bittner	Crater PDC
Mr.	Jonathan	F.	Blincoe	eXRC, LLC
Mr.	Stephen		Blythe	Virginia Dept. of Social Services
Mr.	Wilton	C.	Bobo	James City County
Mr.	Douglas	P.	Boggs	Spotsylvania Co. Fire, Rescue & E/S
Mr.	Donald		Booth	DJG, Inc.
Mr.	Max		Bornstein	Prince George Fire & EMS
Ms.	Penelope		Boyd	Virginia Dept. of Social Services
Mr.	Jeff		Boyer	Shenandoah County Dept of Fire & Rescue
Mr.	Robert		Brendel	Loudoun County Sheriff's Ofc
Ms.	Karen		Briggs	Campbell Co. Public Safety
Mr.	Wade		Briggs	Dominion Virginia Power
	Teresa		Brightly	SunTrust Bank
Officer	Floyd		Brown	Thomas Nelson Community College
Mr.	Ken		Brown	Goochland County Fire & Rescue
Ms.	Tanya		Brown	VDEM
Mr.	Tim		Brown	Piedmont Virginia Comm College
Mr.	Christopher		Bruce	VDEM VEOC
Mr.	Vic		Buisset	VDEM
Mr.	Jonathan		Burgiel	Beck Disaster Recovery, Inc.
Mr.	David		Burns	County of Mathews
Mr.	Rudolph		Burwell	ODU Public Safety
Ms.	Tamara		Caldwell	VDEM/ Staff

## VEMA Conference Attendees

Name				Organization
Ms.	Hollye		Carpenter	Northampton County Dept. of EMS
Mr.	Steven		Cass	Town of Blacksburg
Mr.	Raul		Castillo	Fairfax County Fire & Rescue
Ms.	Patricia	D	Chappell	VDEM
Mr.	Aubrey		Cheatham	Campbell Co. Public Safety
Mr.	Richard	O.	Childress	Isle of Wight County
Ms.	Jane		Clements	Virginia Dept. of Social Services
Ms.	Janet		Clements	VDEM
Mr.	Michael	M.	Cline	VDEM
Mr.	Robbie		Coates	VCU Homeland Security & Emerg. Preparedness
Mr.	Michael	J.	Cocker	VDEM
Mr.	Charles		Collier	Falls Church Police Dept.
Ms.	Rue		Collins White	VA Dept. Human Resources Mgmt
Ms.	Judy	W.	Cooling	VDEM/ Programs Chair
Mr.	Ted		Costin	VDEM/ Conference Chair
Mr.	Jeff		Coulter	Herndon Police Department
Mr.	Brian		Courneya	Loudoun County Sheriff's Ofc
Ms.	Tammie		Cox	VDEM/ Staff
Capt.	W.M.		Cox	Henrico Division of Fire
Mr.	Joe		Coyle	VDEM
Mr.	Stanley	E.	Crigger	VDEM
Mr.	Robbie		Cross	Old Dominion University Public Safety
Mr.	Robert		Crump	Middlesex County
Mr.	William		Crumpacker	City of Bedford
Mr.	Brian		Crumpler	VDEM
Mr.	Charles		Culley	Middlesex County
Mr.	Keith		Cunningham	George Mason University Safety Office
Mr.	Nealia		Dabney	VDEM
	Ikey		Davidson	County of Wythe
Mr.	Aldo		Davila	VDEM
Mr.	James		Davis	Pittsylvania County
Mr.	Jim		Davis	Library of Virginia
Mr.	Jim		Day	City of Bedford
Mr.	Bien		Decena	US Coast Guard
Mr.	Brian	E	Del Vecchio	UVa Police Dept.
Mr.	Paul		Dill	VDEM/ Staff
Mr.	Jeff		Duncan	City of Portsmouth
Ms.	Tammy		Ebner	Chesterfield County
Mr.	John	B.	Edwards	Surry County Emergency Services
Ms.	Ashley		Ehrhart	Alexandria Emergency Management Coordinator
Mr.	Clarence	L.	Elliott	VHDA
Mr.	Daniel		Ellis	City of Falls Church
Mr.	Steve		Ennis	VA Hospital & Healthcare Assn
Mr.	Chris		Essid	Governor's Office of Commonwealth Preparedness
Mr.	Fred		Felgenhauer	Sycom Technologies
Mr.	Herb		Finch	Isle of Wight County/It
Mr.	David		Firestone	Botetourt County Emergency Svcs
Mr.	Eric		Fisher	Fairfax County Fire & Rescue

## VEMA Conference Attendees

Name				Organization
Mr.	Jeff		Fletcher	Loudoun County Emergency Management
Mr.	Wayne		Floyd	PBS & J
Ms.	Qiana		Foote	Goochland County
Mr.	Robert		Foresman	County of Rockbridge E/S
Mr.	Lynell		Foy	VDEM
Mr.	Edward		Fuzy	Caroline County Fire-Rescue & E/M
Ms.	Cyndi		Gable	Prince Edward DSS
Mr.	William	F.	Gandel	Prince George County
Mr.	Mark		Garnett	Caroline County Fire-Rescue & E/M
Ms.	Lisa		Garrett	Henry County Public Safety
Mr.	William	T.	Gatewood	Ashland Police Dept.
Mr.	Bert		Geddy	Williamsburg Emergency Management
Mr.	Frank		Genova	Virginia Beach Police Dept.
Mr.	Douglas		Goad	University of Richmond
Ms.	Brenda		Goddin	Essex County Social Services
Mr.	Jeffrey		Goodchild	Chesapeake Health Department
Mr.	Bob		Gregory	VDEM
Mr.	Robert	P.	Griffin	Arlington County OEM
Ms.	Dina	L.	Groebeck	DPTMS Fort Monroe, VA
Ms.	Erica		Gupton	Isle of Wight County
Mr.	Mike		Guzo	City of Roanoke
Ms.	Laura		Hagg	Beck Disaster Recovery, Inc.
Mr.	Marion		Hairfield	Dept. of Military Affairs
Mr.	T.C.		Hairston	Petersburg Fire, Rescue & E/S
Mr.	Brian		Hale	Tazewell County
Mr.	Samuel		Hall	VITA
Mr.	Robert		Halsall	Arlington County OEM
Mr.	Mark		Halvorsen	Coach America
Ms.	Tracy		Hanger	Hampton Fire & Rescue
	Ann		Harris	Library of Virginia
Mr.	Hampton		Hart	VDEM
Mr.	Thomas	A.	Hassler	Jefferson Lab
Mr.	Rodney		Haywood	Radford Fire Dept.
Ms.	Kimberly		Hazelwood	James City County
Mr.	Joe		Healey	Sentara Bayside Hospital
Mr.	Jeff		Hice	34th CST/ VA Nat'l Guard
Mr.	Riddle		Hines	Isle of Wight Sheriff's Office
Ms.	Betty Rae		Hiter	Louisa County DSS
Mr.	Sam		Hoffman	Dept. of Criminal Justice Services
Mr.	Robert		Holloway	City of Poquoson
Mr.	Bruce		Hopkins	VDEM
Mr.	Leonard		Horton	City of Suffolk
Mr.	Chris		Hosman	Hampton RACES
Mr.	Rodney	D	Howell	Henry County Public Safety
	Katherine	1	Howerton	County of Greenville
Mr.	Scott		Hudson	Lancaster County Emergency Management
Mr.	Denny		Huff	Council of Community Svcs
Ms.	Diana		Hutchens	James City County Social Services

## VEMA Conference Attendees

Name				Organization
	Phil		Hysell	NOAA/National Weather Service
Mr.	David		lhde	Virginia Beach DPU/Engr
Mr.	Arthur		Irvine	Essex County Social Services
Ms.	Kimberly		Irvine	King and Queen Social Services
Mr.	Thomas	V.	Irving	Virginia Beach Police Department
Mr.	Jay		Johnson	Hanover Fire-EMS
Mr.	Kevin		Johnson	Loudoun County Emergency Management
Ms.	Vickie		Johnson-Scott	Virginia Dept. of Social Services
Ms.	Tracie		Johnston	BSA Venture Crew 135
Mr.	Dale		Jones	Wilder School
Mr.	Ervin	A.	Jones	Surry County Emergency Services
	Marcia		Jones	Middlesex County
Col.	James	N.	Joyner	Virginia Military Institute
Mr.	Jim		Judkins	City of Suffolk Office of Emergency Management
Ms.	Tammy		Karlgaard	Hampton Roads Planning District Commission
Mr.	David		Karstens	Northern Virginia Community College
Ms.	Jeanne		Kasberger	DRS
Mr.	James		Keck	VDEM
Ms.	Tahnee		Kellis	Gloucester County Emerg Svcs
Ms.	Cookie		Ketcham	Virginia Beach Fire Department
Mr.	Paul		Ketron	Rockingham Memorial Hospital
Mr.	Ron		Keys	Norfolk Emergency Services
Mr.	Richard		Kleperis	USAFR, AFNSEP
Mr.	Todd		Lagow	City of Norton
Mr.	Jim		Laing	Newport News Fire Dept.
Mr.	Allan		Lambert	City of Hampton
Mr.	Eugene		Lambert	Naval Station Norfolk
Ms.	Joan		Landrum	VDEM/ Staff
Mr.	Raymond		Lee	Hanover County DPW
Ms.	Jane		Leonard	James City County Emergency Mgmt.
Ms.	Korine		Leonard	County of York
Mr.	Carl		Levandoski	Bedford County Administrations
Mr.	Jason		Loftus	Accomack County Public Safety
	Lisa		Lohr	SunTrust Bank
	Richard		Looke	Commander, Navy Region, Mid-Atlantic
Mr.	John		Lourenco	Virginia Beach PD - Special Ops
Mr.	Dana		Love	Redflex
Ms.	Ruth	A.	Lovelace	University of Mary Washington
Mr.	Charles		Lowe	Longwood University
Mr.	Mark		Lucas	Fairfax County Fire & Rescue
Ms.	Linda	E.	Lumpkin	Essex Emergency Management
Mr.	Ted		Lyman	City of Williamsburg
Mrs.	E.	F	Maddox Toth	VDOT
Ms.	Deborah	T.	Mahanes	City of Poquoson
Ms.	Sue		Mahon	VDEM
Mr.	Mark	C.	Marchbank	Virginia Beach FD/OEM
Ms.	Joanne		Martin	Beck Disaster Recovery, Inc.
Mr.	Steve		Marzolf	VITA

## VEMA Conference Attendees

Name				Organization
	Ron		Mastin	Henrico Division of Fire
Mr.	John		Mattson	City of Williamsburg
Sgt.	Kelvin		Maxwell	Thomas Nelson Community College
Ms.	Melissa	G.	McDaniel	Orange County Emergency Mgmt.
Mr.	Donald		McGarry	Loudoun County Dept of General Svcs
Ms.	Stefanie		McGuffin	Rockingham County
Mr.	Richard		McKinney	Fairfax County Fire & Rescue
Ms.	Kim		McManus	Rappahannock Community College
Ms.	Laverne		McNair	VDEM
Ms.	Anna	M.	McRay	Henrico Division of Fire
Ms.	Sue		Meadows	Isle of Wight County DSS
Mr.	Mark		Milichich	US DHS/ OIP
	Chris		Miller	VDEM
	L.A.		Miller	Winchester Emergency Management
Mr.	Mike		Montefusco	NOAA/National Weather Service
Mr.	James	K.	Moore	Longwood University
Mr.	Joe		Moore	DPTMS Fort Monroe, VA
Mr.	Ron	F.	Moore	City of Poquoson
Ms.	Roma		Morris	Prince Edward DSS
Mr.	Larry		Mullendore	Virginia Commonwealth University
Ms.	Betty		Muncy	Middlesex County
Mr.	James	M.	Murphy	Williamsburg Emergency Management
Mr.	Doug		Murrow	James City County
Ms.	Carolyn		Myler	Sussex County
CAPT.	Elmer		Nelson	USN
Mr.	Kevin		Nelson	Hanover County
Mr.	Michael		Nelson	VDEM
Ms.	Nikki		Nicholau	Office on Volunteerism & Community Svc.
Mr.	Tim		O'Keefe	Hanover County
Ms.	Michelle		Oblinsky	City of Chesapeake
Mr.	Walter		Orthner	Booz Allen Hamilton
Mr.	Jason		Overstreet	TJPDC
Mr.	Reggie		Owens	Greensville County
Mr.	Thomas	W.	Owens	Fairfax City Fire Dept.
Ms.	Nancy		Parker	Chesterfield County GIS
Mr.	Suzie		Parsons	City of Chesapeake EMO
Mr.	Mark		Penn	City of Alexandria
Mr.	Eddie		Perry	Thomas Nelson Community College
Mr.	Steve		Poff	Roanoke County Fire & Rescue
Mr.	Paul		Pokorski	Virginia Beach Fire Department
Ms.	Debbie		Powers	Arlington County OEM
Mr.	Pete		Powers	Marriott International/ Residence Inn Old Town
Ms.	Emily		Price	L3 Communications/JTF-CS
Mr.	Randy		Price	Hampton Fire & Rescue
Mr.	W. Stephen		Pullen	Dept. of Juvenile Justice
Mr.	Bobby		Ratliff	Virginia State Police
Senior-Chief	Jim		Reckhouse	CNRMA
Ms.	Bonnie		Regan	Arlington County OEM

## VEMA Conference Attendees

Name				Organization
Ms.	Ruth		Reich	Commander, Navy Region, Mid-Atlantic
Mr.	William	H.	Richardson	Pulaski County
Ms.	Judith	N.	Riutort	York County Department of Fire and Life Safety
Mr.	George		Roarty	VDEM
Mr.	Alan		Robertson	WJCC Schools
	Phillip		Rodenberg	City of Fredericksburg
Ms.	Amy		Rogers	City of Newport News
Mr.	Joseph		Roma	Carroll County
Mr.	Maxie		Rozell	Rappahannock Electric Cooperative
Ms.	Sara		Ruch	Hampton Roads Planning District Commission
Mr.	Ken		Rudnicki	City of Fairfax
Mr.	Ben		Ruppert	Hopewell Emergency Management
Ms.	Barbara		Rustin	Department of Social Services
Ms.	Donna		Ruth	Portsmouth Health Dept.
Mr.	Robert		Ryalls	James City County
Mr.	Kenneth		Ryals	City of Emporia
Mr.	Jason		Ryman	Shenandoah County Dept of Fire & Rescue
Mr.	Bill		Sammler	National Weather Service-NOAA, Wakefield, VA
Mr.	Russell		Savedge	Dominion Virginia Power
	Brittany		Schaal	VDEM/ Staff
Mr.	Michael	E.	Schlemmer	Louisa Co. Emergency Services
Ms.	Lucia		Schmit	VDEM
Mr.	Tamara		Schomber	TamaraCo Enterprises
Mr.	Scott		Schumann	NOAA/National Weather Service
Mr.	Don		Scott	Lee County Emerg Mgmt
Ms.	Emily		Seward	Poquoson Emergency Management
	Cheryl		Sharp	Norfolk Fire-Rescue
Ms.	Patty		Sharp	James City County Social Services
Mr.	Earl		Sheffer	Herndon Police Dept.
Ms.	Wendy		Shepherd	King George Emergency Services
Mr.	Carl		Shipley	Gloucester County Animal Control
Mr.	Robert		Shipman	Virginia National Guard
Ms.	Harlean		Shook	CNRMA
Mr.	Roy		Shrout	Fairfax County Emergency Management
Ms.	Kathy		Siddall	American Red Cross
Ms.	Suzanne		Simmons	VDEM/ Citizen Corps
Ms.	Beth		Simonds	University of Richmond Police Dept.
Mr.	Lee		Simpkins	Radford Fire Dept.
	Cheena		Singh	VDEM
Mr.	Stanley		Skinner	Sussex County
Senior Chief	Richard		Slavick	CNRMA
Ms.	Dawn		Smith	Secretary of Public Safety
Mr.	Larry	E.	Smith	Essex Emergency Management
Mr.	Thomas	A	Smith	Danville Emergency Services
Mr.	Bradley		South	DCO/ E FEMA RGN III
Mr.	Robert	M.	Speechley	City of Poquoson
Mr.	Larry		Spencer	Henrico County
Mr.	Brian		Spicer	Suffolk Fire & Rescue

## VEMA Conference Attendees

Name				Organization
Mr.	Bob		Spieldenner	VDEM
Mr.	Bruce		Sterling	VDEM
Mr.	Eric		Stone	Williamsburg Fire Dept.
Mr.	Pete		Stover	SBC of Virginia
Ms.	Shandi		Stracke	Dewberry
Mr.	Joey		Stump	Roanoke County Fire & Rescue
Mr.	Toussaint		Summers	Herndon Police Department
Ms.	Erin		Sutton	VA Beach Dept. of Public Health
Mr.	Ira	M.	Swartz	Smithfield Gwaltney
Ms.	Eileen		Tarr	VDEM/ Staff
Mr.	Samuel		Tate	VA SART
Mr.	Rex		Taylor	Salem Dept. of Fire & Emerg Mgmt
Mr.	Terry		Thiem	Virginia National Guard
Ms.	Karen		Thomas	Dept. of Criminal Justice Services
Ms.	Marjorie	F.	Thomas	Charlottesville-UVA-Albemarle Co ECC
Mr.	Steven		Thomas	USDA/ Food & Nutrition Svc
Mr.	David		Thompson	Hopewell GIS Coordinator
Mr.	Brian		Thurman	Salem Fire & EMS
Ms.	Kathleen		Tierney	FEMA
Mr.	Summers		Toussaint	Herndon Police Dept.
Ms.	Grace		Tressler	King and Queen Cty Emerg Svcs
Ms.	Amy		Truesdell	Dewberry
Ms.	Margaret		Tucker	James City County
Mr.	John	E.	Tunstall	Hopewell Bureau of Fire
Ms.	Yvonne		Vaughn	Office on Volunteerism & Community Svc.
Mr.	Fred		Vincent	VDEM
Ms.	JoAnn		Willson-Harfst	Mathews Co. Department of Social Services
Mr.	Dale		Wagoner	Henry County Public Safety
Ms.	Pamela		Wakefield	American Red Cross
	Hui-Shan		Walker	City of Chesapeake
Ms.	Richelle		Wallace	Hampton Division of Fire & Rescue
	Jeanne		Walters	Norfolk Dept. of Public Health
Ms.	Cheryl		Warren	Loudoun County Emergency Management
Mr.	Stacy		Waters-Bailey	Isle of Wight County
Mr.	T.K.		Weiler	Williamsburg Fire Dept.
Ms.	Dolores		Welsh	Suntrust Mortgage
Ms.	Jane		Wenner	Gloucester County Emerg Svcs
Ms.	Renee		Wentworth	Sycom Technologies
	Mark		Westfall	Gloucester County Emerg Svcs
Ms.	Peggy		Wiley	County of Greenville
Mr.	Tom		Wilkinson	Virginia National Guard
Mr.	Monty		Willaford	Virginia Port Authority
Mr.	Kenneth	A.	Williams	Prince George County Police Department
Mr.	Frank		Williamson	Dept. of Social Services
Mr.	Gene		Wills	VDEM
Mr.	Jack		Wilson	James City County Citizen Corps
Ms.	Sharon		Woo	VDEM
	Jesse		Wood	Poquoson Fire Dept.



VEMA Conference Attendees				
<b>Name</b>				
<b>Organization</b>				
Ms.	Pam		Yohn	Newport News Fire Dept.
Mr.	Doug		Young	Danville Emergency Services

**2006  
VDEM  
COORDINATOR'S  
BRIEFING**

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**VIRGINIA  
DEPARTMENT  
OF EMERGENCY  
MANAGEMENT**

**November 7, 2006**

**Coordinator's Briefing  
City of Bristol**

12:00 p.m.	Lunch & Roundtable Discussions
12:45 p.m.	Registration
1:00 p.m.	Welcome & Introductions- Sam Hoffman
1:15 p.m.	State Coordinator's Remarks - Michael Cline
1:30 p.m.	Virginia Emergency Management Association – Jim Davis
1:35 p.m.	Special Needs Populations – Panel Discussion
2:45 p.m.	Break
2:55 p.m.	Grants Update – Michael Cline
3:25 p.m.	2006 Legislation Impact on Emergency Management - Judy Cooling
3:40 p.m.	Local Government EOC Operations – City of Colonial Heights, Rockingham County, City of Virginia Beach
5:00 p.m.	Close



**VIRGINIA  
DEPARTMENT  
OF EMERGENCY  
MANAGEMENT**

**November 8, 2006**

**Coordinator's Briefing  
City of Bristol**

8:30 a.m.	Emergency Response Operations – Harry Colestock and Mark Slauter
9:30 a.m.	NIMS Compliance – Sam Hoffman
10:00 a.m.	Break
10:15 a.m.	WebEOC – Harry Colestock
11:00 a.m.	Evacuation and Sheltering - Panel Discussion
12:00 p.m.	Closing Comments – Michael Cline

## Coordinator's Briefing - Bristol

<b>Name</b>	<b>Organizaton</b>
Cheryl Adkins	VDEM
Barbara Anderson	Virginia DSS
Gregory Baker	Bristol City
Gordon Barwell	VDEM
Jane Bennett	Wise County
Jack Brandt	Office of Community Integration
Rick Clark	Galax City
Michael Cline	VDEM
Michael Cocker	VDEM
Judy Cooling	VDEM
Janice Cosel	VDEM
Joe Coyle	VDEM
Stanley Crigger	VDEM
Brian Crumpler	VDEM
James Davidson	Wythe County
James Davis	Pittsylvania County
Jason Eaton	VDEM
Melissa Farmer	Scott County
Mary Fraysier	Washington County
Katie Gamble	Bland County
Cristopher Goss	Danville City
Brian Hale	Tazwell County
Charles Harrington	Smyth County
Hampton Hart	VDEM
Daryl Hatcher	Franklin County
Sam Hoffman	VDEM
Naomi Honaker	Russell County
Rodney Howell	Henry County
James Junkins	Harrisonburg Rockingham Emerg.
James Keck	VDEM
Todd Lagow	Norton City
Mark Marchbank	Virginia Beach City
Brenda Marrah	Carroll County
Robert Mauskapf	VDH
Anthony McLean	VDEM
Anna McRay	VDEM
Deborah Mills	VDEM
Clarence Monday	Martinsville City
Steve Mondul	OCP
William Price	Bristol City
William Richardson	Pulaski County
Julie Stanley	Office of the Governor
Bruce Sterling	VDEM
Robert Symons	Rockingham County
Richard Thacker	Dickenson County
Neal Turner	Montgomery County
Dale Wagoner	Henry County
Gene Wills	VDEM
Jim Talbot	Norfolk
Ikey Davidson	Wytheville
Bob Spieldenner	VDEM
Ken Ratliff	Buchanan
Don Scott	not listed

## Coordinator's Briefing - Charlottesville

<b>Name</b>	<b>Organization</b>
Tom W. Anderson	Martinsville, City of
Sharon Angle	Staunton, City of
David Ash	Clarke County
Calvin Balderson	Westmorland County
Calvin Balderson	Fairfax County EM
Vivian Beasley-Anderson	VDEM
Ian Bennett	Rockingham County
Ralph Bickley	Louisa County
Allen Bober	Halifax County
Jack Brandt	Community Integration
Gregory F. Britt	VDEM
John J. Brown	Arlington County
Craig Bryant	Salem, City of
Richie Burke	Rappahannock County
James L. Cady	Craig County
Arthur Candenquist	Rappahannock County
Hollye Carpenter	Northampton County
Wayne Carter	Mecklenburg County
R.A. Cheatham	Campbell County
Richard Childress	Isle of Wight
Russell Clark	Charlotte County
Janet Clements	VDEM
Janice Cosel	VDEM
Ted Costin	VDEM
Tammie Cox	VDEM
Gary Critzer	Waynesboro, City of
William Crumpacker	Bedford, City of
James Davis	Pittsylvania County
Sherry Dixon	Danville, City of
Gary DuBrueler	Frederick County
Steven Eanes	Henry County
Linda Earle	VDEM
Kent Emerson	Amelia County
David Ferguson	Shenandoah County
Emily Flannigan	Poquoson, City of
Kevin Flippen	Buckingham County
Robert Foresman	Rockbridge County
Edward Fuzy	Caroline County
William Gandel	Prince George County
Donna Good	Augusta County
Mike Guzo	Roanoke, City of
Robert Halsall	Arlington County
Matthew Herbert	Arlington County
Riddle Hines	Isle of Wight
Samuel Hoffman	VDEM
Wayne Hoover	Colonial Heights, City of
Bruce Hopkins	VDEM
Frank Huff	Rappahannock County
Phil Hysell	NTL weather service
Benjamin Johnson	Richmond, City of
Joeseeph Johnson	Hanover County
Jack Jones	Bedford County
James Judkins	Suffolk, City of

## Coordinator's Briefing - Charlottesville

<b>Name</b>	<b>Organization</b>
Lisa Kaplowitz	VDH
James Keck	VDEM
Tahnee Kurtyka	Gloucester County
Rodney Lawson	Campbell County
Dennis Linaburg	Frederick County
Jason Loftus	Accomack County
Mark Lucas	Fairfax County
Richard Mabie	Warren County
Mark Marchbank	Virginia Beach, City of
Steven Mason	Alexandria, city of
Melissa McDaniel	Orange County
Anna McRay	VDEM
Charles McRorie	Alexandria, city of
GailMiller	Frederick County
Lynn A. Miller	Winchester, City of
Deborah Mills	VDEM
Patsieann Misiti	Alexandria, city of
Steve Mondul	OCP
Phillip Myer	Faquier County
Robert Nelson	Charlottesville/Albemarle
Jaime Oliver	Nelson County
Greg Parsons	Portsmouth, City of
Les Puckett	Lynchburg, City of
Robert Phillips	Martinsville, City of
Jonathan Pickett	Prince Edward County
Kim Purcell	Alexandria, city of
Harry Reitze	Falls Church, City of
Gary Roakes	Amherst County
Ken Rudnicki	Fairfax, City of
Craig Sheets	Vinton, Town of
Tracey Shiflett	Buena Vista, City of
Bill Sommler	Wakefield @ NOAA
Larry Shifflett	Harrisonburg, City of
Kathy Siddall	Red Cross
Craig Smith	Winchester, City of
Patricia Snead	VADSS
John Snyder	Colonial Heights, City of
Larry Spencer	VDEM
James Spicer	Suffolk, City of
Bob Spieldenner	VDEM
Bruce Sterling	VDEM
Darren Stevens	Faquier County
Gene Stewart	Page County
Joey Stump	Roanoke County
Mark Slaughter	VDEM
Spencer Suter	Botetourt County
Robert Symons	Rockingham County
Marge Thomas	Charlottesville UVA
Raymond Uttaro	Nelson County
Marti Viggiano	Warren County
Tammy Waldroup	CRA
Hui-Shan Walker	Chesapeake, City of
Stacy Waters-Bailey	Chesapeake, City of

## Coordinator's Briefing - Charlottesville

<b>Name</b>	<b>Organization</b>
Mark Westfall	Gloucester County
Victoria Williams	VDEM
Gene Willis	VDEM
Frank Wright	Winchester, City of
Gary Yew	Shenandoah County
Douglas Young	Danville, City of
Raymond York	Amelia County
Mike Gray	VDEM
Mark Frommell	OCP (with Steve Mondul)



## Coordinator's Briefing - Williamsburg

<b>Name</b>	<b>Organization</b>
Cheryl Adkins	VDEM
Edwin Allen	Fredericksburg City
Donald Amos	Herndon
Marguerita Atkins	VDEM
Dave Bailey	Powhatan
Stewart Baker	VDEM
Brandin Baldwin	Norfolk
Vivian Beasley	VDEM
Mark Bledsoe	Fredericksburg City
Wilton Bobo	James City County
Douglas Boggs	Spotsylvania County
Max Bornstein	Prince George
Jack Brandt	Office Of Community Integration
Robert Brendel	Loudoun County
Kenneth Brown	Goochland
Gregory Cade	Virginia Beach city
Richetta Carter	USN, Virginia Beach
Patricia Chappell	VDEM
Spencer Cheatham	New Kent County
Janet Clements	VDEM
Michael Cline	VDEM
Harry Colestock	VDEM
Patrick Collins	Prince William County
Judy Cooling	VDEM
Jancie Cosel	VDEM
Ted Costin	VDEM
CG Counts	Salem City
Brian Courneya	Loudoun County
Tammie Cox	VDEM
Nate Custer	VDEM
Aldo Davila	VDEM
James Davis	Pittsylvania County
James Dishner	York County
James Draper	Henry County
Ashley Ehrhart	Alexandria
Alan Ferris	Covington City
Jeff Fletcher	Loudoun County
Douglas Ford	Petersburg
Ed Frankenstein	Prince George
Mark Garnett	Caroline County
William Gatewood	Hanover
Bert Geddy	Williamsburg City
Floyd Grene	Powhatan County
Dyan Greggs	ARC
Robert Gregory	VDEM
Robert Griffin	Arlington County
Tracy Hanger	Hampton City
Regina Harrington	Portsmouth City
Carlos Hernandez	VDOC
Thomas Hinton	Hampton City
TC Hairston	Petersburg
Samuel Hoffman	VDEM
Vince Holt	Franklin City

## Coordinator's Briefing - Williamsburg

<b>Name</b>	<b>Organization</b>
Wayne Hoover	Colonial Heights
Bruce Hopkins	VDEM
Scott Hudson	Lancaster County
Gerald Jaskulski	Stafford
Carl Jackson	Newport News
Warren Jenkins	Culpeper County
Kevin Johnson	Loudoun County
Tammy Karlgaard	HRPD
James Keck	VDEM
Stephen Kopczyński	York County
Richard Looke	CNRMA Virginia Beach
William Luton	James City County
Sue Maddox-Toth	VDOT
Sue Mahon	VDEM
Mark Marchbank	Virginia Beach city
Ronald Mastin	Henrico
Robert Mauskapf	VDH
Elizabeth McKinney	Fairfax County
Anna McRay	VDEM
Deborah Mills	VDEM
John Miniclier	Charles City County
Steve Mondul	OCP
Susan Mongold	OCP
A. G. Moore	Colonial Heights
David Morrison	Arlington County
James Murphy	Williamsburg City
Terence Murray	Arlington County
Curt Nellis	Chesterfield County
Peter Nielson	Arlington County
John O'Neal	Manassas Park City
Philip Paquette	Goochland
Mark Penn	Alexandria
Michael Player	York County
Debbie Powers	Arlington County
Linda Price	Chesterfield County
Randall Price	Hampton City
Steve Puckett	King William County
Jim Redick	Virginia Beach city
Bonnie Regan	Arlington County
Judith Riutort	York County
Sara Ruch	Chesapeake
Ben Ruppert	Hopewell
Ernest Rust	Chincoteague
Robert Ryalls	James City County
Kenneth Ryals	Emporia
Michael Schlemmer	Louisa
Lucia Schmit	VDEM
Randy Schonberger	Oceana NASO
Wendy Shepard	King George County
Roy Shrout	Fairfax County
Kathy Siddall	ARC
Suzanne Simmons	VDEM
Larry Smith	Essex

## Coordinator's Briefing - Williamsburg

<b>Name</b>	<b>Organization</b>
Patricia Snead	VADSS
Bob Spieldenner	VDEM
Julie Stanley	Office of the Governor
Bruce Sterling	VDEM
Robert Symons	Rockingham
Matt Tatum	Henry County
Grace Tressler	Essex
John Tunstall	Hopewell
Wallace Twigg	VDEM
Reuben Varghese	Arlington County
Eddie Vick	Sussex
Tammy Waldroup	CRA - Hampton
Terrill Weiler	Williamsburg City
Lissa Westerman	Arlington County
Jack White	Poquoson City
Newell Whitehead	Portsmouth City
Christine Williams	Arlington County
Thomas Williams	Culpeper County
Jack Williamson	Newport News
Gene Wills	VDEM
Ronald Keys	Norfolk



# Virginia Department of Emergency Management

## Fact Sheet: FY 2006 Homeland Security Grant Program (HSGP) Award for the Commonwealth of Virginia

### Background on the FY 2006 HSGP:

On September 15, 2006, the US Department of Homeland Security (DHS) approved the Commonwealth's Initial Strategic Implementation Plan (ISIP) for the FY2006 HSGP. Virginia received \$17 million less in FY 2006 than it received in FY 2005, due in large measure to reductions in federal homeland security grant appropriations (\$700 million across all grant programs) approved by Congress this fiscal year. Moreover, to determine the FY 2006 HSGP allocations from this reduced amount of available grant funds, DHS used a new formula based on "risk" and "need".

### Commonwealth's FY 2006 HSGP Award Information:

State Homeland Security Program (SHSP)	\$8,720,000
Law Enforcement Terrorism Prevention Program (LETPP)	\$6,340,000
Metropolitan Medical Response System (MMRS)	\$1,393,980
Citizen Corps Program (CCP)	<u>\$ 434,038</u>
<i>Total - ALL Programs with HSGP</i>	\$16,888,018

### Commonwealth's Approved Investments within the State Homeland Security and Law Enforcement Prevention Programs:

	SHSP	LETPP	Total
Comprehensive Exercise Program	\$ 1,100,000	\$ 450,000	\$1,550,000
Statewide Interoperable Communications	\$2,000,000	\$3,000,000	\$5,000,000
Training for State & Local Officials	\$ 333,500	\$ 531,000	\$ 864,500
State, Regional & Local Planning	\$ 1,142,500		\$1,142,500
<i>Planning &amp; Evacuation/Shelter Hardening</i>			
Law Enforcement Operations		\$1,091,000	\$1,091,000
Citizen Preparedness	\$ 400,000		\$ 400,000
Infrastructure Protection Implementation	\$2,000,000		\$2,000,000
<i>Total - Local Share (SHSP &amp; LETPP)</i>	<u>\$6,976,000</u>	<u>\$5,072,000</u>	<u>\$12,048,000</u>