

Fort Drum Economic Impact Statement



Fiscal Year 2009
October 1, 2008 – September 30, 2009

Fort Drum United States Army Garrison

Commanding General
MG James L. Terry

Garrison Commander
COL Kenneth H. Riddle

Deputy to the Garrison Commander
Mrs. Judith L. Gentner

Garrison Command Sergeant Major
CSM John F. McNeirney

COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 4,000 area residents and millions of dollars in trade for local businesses. Soldiers and their Family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but New York State as a whole.

EMPLOYMENT AND PAYROLL: \$1,124,292,746

Personnel data provided by the Plans, Analysis and Integration Office
 Military pay data provided by the Fort Drum Finance Office
 Retiree Data extracted from DoD Office of the Actuary Website (www.dod.mil/actuary)

Fort Drum is the largest employer in Northern New York. In FY09, Fort Drum employed 18,023 Soldiers and 4,782 Civilians. Military and Civilian payrolls (includes tenants and contractors) totaled \$927,185,124 and \$158,215,622 respectively.

Military pay includes basic pay and allowances, special pay, incentive pay and bonus pay for all Soldiers assigned to the Fort Drum area. **Basic pay and allowances** may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). **Special pay** may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire or Imminent Danger Pay, and Diving Duty Pay. **Incentive pay** may include items such as Aviation Career Incentive Pay, Flight Pay - Crew and Non-Crew member, Parachute Pay, and Demolition Duty. **Bonus pay** may include items such as Enlistment and Reenlistment Bonus.

| Personnel Category | # Employees End of Month Sep 09 |
|---|------------------------------------|
| Military (Includes 10 th Mountain Division and tenant activities) | 18,023 |
| Civilian (Includes tenants and contractor employees) | 4,782 |
| Total: | 22,805 |

According to the DoD Office of the Actuary, we also have 2,173 retirees from all branches of service living within the 136XX zip code who are paid a total of \$3,241,000 a month (\$38,892,000 a year), which also flows into our local economy.

ARMY COMMUNITY HOUSING: \$2,660,419

Data provided by Public Works, Housing

In the late 1980's, the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their Families in ten North Country communities in the tri-county (Jefferson, Lewis and St. Lawrence) area. The only remaining Army Community Housing (ACH) neighborhood is LeRay Heights (Jefferson County) with 300 units. This lease expires on 30 September 2010 and the property, like the others before it, will revert to market rentals that Soldiers may continue to rent privately. Fort Drum spent \$2,660,419 on ACH in LeRay Heights in FY09.



PRIVATIZED HOUSING: \$98,851,197

Data provided by Public Works, Housing

Fort Drum Mountain Community Homes, LLC, is the Residential Communities Initiative (RCI) project on Fort Drum. A partnership between Actus Lend Lease and the Army, it was created to improve retention and Soldier readiness through the development of world-class, high-quality residential communities for military Families. The fifty-year partnership commenced in 2005 and involves the renovation of 2,270 Legacy homes and the construction of 1,399 new ENERGY STAR certified three, four and five bedroom homes. In addition, the master-planned development includes construction of four state-of-the-art community centers featuring fitness centers, meeting spaces, indoor playgrounds and outside amenities including splash parks, skate parks, pitch n' putt greens, and playgrounds as well as a canine-friendly, leash-free, "Bark Park." Destination playgrounds are located throughout each community and an expansive trail network connects the neighborhoods with other Fort Drum amenities.

The Timbers, a 192 one and two bedroom apartment community for Unaccompanied Single Soldiers, opened in 2009. The Timbers offers the convenience of new, modern, suite styled apartment homes, the camaraderie of serving Soldiers (SSG and above) exclusively and a home close by work and play on Fort Drum.

Fort Drum Mountain Community Homes, LLC, strives to make these Fort Drum communities the best place the residents have ever lived by placing Residents First!

FDMCH - RCI Dollars:

| | |
|---|---------------------|
| FDMCH - RCI Dollars: Executed Contracts | \$85,498,176 |
| Payroll | \$5,535,261 |
| JCIDA Payments | \$1,521,746 |
| Subcontract Services | \$3,122,357 |
| Renovation | \$3,173,657 |
| Total | \$98,851,197 |



ARMY COMMUNITY HOUSING/DOMESTIC LEASES: \$2,032,660

Data provided by Public Works, Housing

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides Family housing to satisfy a temporary housing need (where the local economy cannot currently provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately owned houses assigned to military Families as government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract. This program is shrinking from over 200 leased homes to about 50 in 2010. We lease mainly four and five bedroom units to serve the larger junior enlisted Soldiers' Families. Fort Drum spent \$2,032,660 on domestic leases in FY09.



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| CONTRACTING IMPACT IN TRI-COUNTY AREA: \$226,459,724 |
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Fort Drum Awarded Contract data provided by Mission & Installation Contracting Command, Directorate of Contracting (MICC-DOC), Fort Drum; NAF Contract data provided by Fort Drum DFMWR; COE Awarded Contract data provided by Corps of Engineers

Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York State. In FY09, the Mission & Installation Contracting Command, Directorate of Contracting, (MICC-DOC), Fort Drum, awarded 479 construction contracts worth \$122,337,800. Companies located in the tri-county area received 286 of those contracts worth \$40,958,891. Fort Drum also awarded 648 service contracts worth \$32,766,294 and 919 supply contracts worth \$35,367,087. Of those, businesses in the tri-county area received 249 service contracts worth \$18,476,791, and 74 supply contracts worth \$3,401,316.

Government Purchase Card holders used their cards to purchase \$16,746,337 worth of supplies and services this fiscal year. Purchases on the Government Purchase Card are limited to transactions under \$3,000 each, yet the economic impact of these 25,664 purchase card actions directly affected local businesses with 14,281 of the actions worth \$9,196,457 going to tri-county firms.

| Contracts & Purchase Card Transactions | Total Dollars | Tri-County Dollars | % of Total Contracted \$ Staying in Tri-County Area |
|---|----------------------|---------------------------|--|
| Construction | \$122,337,800 | \$40,958,891 | 33.48% |
| Service Actions | \$32,766,294 | \$18,476,791 | 56.39% |
| Supply Actions | \$35,367,087 | \$3,401,316 | 9.62% |
| Total Contracted Dollars | \$190,471,181 | \$62,836,998 | 32.99% |
| Government Purchase Card Actions | \$16,746,337 | \$9,196,457 | 54.92% |
| Total | \$207,217,518 | \$72,033,455 | 34.76% |

| Top Ten Tri-County Contractors (in terms of Dollars Contracted) | |
|--|------------------------|
| Name | Contract Amount |
| Cadence Contract Services, LLC | \$39,119,314 |
| Jefferson Rehabilitation Center | \$8,790,565 |
| Development Authority of the North Country | \$2,621,758 |
| Slack Chemical Co Inc | \$1,902,214 |
| Divita Enterprises | \$1,841,618 |
| Guilfoyle Ambulance Service | \$1,779,796 |
| RRB, Inc. | \$1,776,710 |
| North Operations and Maintenance Inc. | \$835,273 |
| PTL Contracting Corp | \$765,898 |
| Ferrellgas, LP | \$369,655 |

The US Army Corps of Engineers awarded construction contracts totaling \$113,200,000 (includes contractor pay) for work at Fort Drum. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The tri-county area is a HUBZONE. The HUBZONE Empowerment Contracting Program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.



Contracts for supplies, services, maintenance and labor to support installation operations were also executed by external agencies, or were centrally funded by higher headquarters. Examples of these types of contracts include the Access Control Points (security guards) and confinement services. We estimate these types of contracts totaled at least \$39,164,725 in FY09.

Non-appropriated Fund (NAF) activities spent \$2,061,544 locally in FY09, for a myriad of products and services such as self-help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, and package delivery services.



The Inn at Fort Drum
Non-appropriated Fund Activity



Youth Services
Non-appropriated Fund Activity



Central Issue Facility
Contracted Operated Activity



MEDICAL SERVICES: \$24,853,096

Data provided by MEDDAC

The United States Army Medical Department Activity (USA MEDDAC) provides a comprehensive managed care program to Soldiers and their Families.

The MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Connor Troop Medical Clinic provides primary medical care for active duty Soldiers. Primary Care and Specialty Care are available at the Guthrie Ambulatory Health Care Clinic for Family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Medicine and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy, and Immunizations. The off post MEDDAC clinic in Watertown offers Obstetrics and Gynecology care to Soldiers and their Families. The Behavioral Health Department on South Post includes Community Mental Health Services, Social Work Services, and the Army Substance Abuse Program.



Behavioral Health Clinic Renewal

On a daily basis, the MEDDAC typically fills 1,140 prescriptions, takes 150 x-rays, processes 620 lab specimens, and has 1,135 clinic visits. The MEDDAC's staff of approximately 604 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that, although we are a MEDDAC supporting a light infantry division, we have no inpatient capabilities. Local civilian facilities, such as Samaritan Medical Center in Watertown and Carthage Area Hospital, provide most of our inpatient needs.

TRICARE is the Department of Defense managed health care program for active duty military and their Families, retirees and their Families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities. Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families, and the military community.

The total dollar amount expended in FY09 by the MEDDAC to include supplies, equipment and contracts was \$24,853,096. The MEDDAC's civilian payroll for FY09 was \$26,519,245 and is included in the civilian payroll total for Fort Drum.

Soldiers and Families assigned to the 10th Mountain Division and Fort Drum will directly benefit from several current and planned construction projects. The MEDDAC has assembled more than \$80 million in health facility improvements over the next two years. Projects include the Guthrie Clinic addition and alterations project, a battalion headquarters and barracks facility for the 3rd Battalion, 85th Infantry Warrior Transition Unit (WTU), two pre-engineered buildings, a short-term alternative child care facility, and acute care clinic renovations.

DENTAL SERVICES: \$4,945,900

Data provided by DENTAC

The United States Army Dental Activity (USA DENTAC) has three dental clinics and is staffed with over 100 dedicated officers, enlisted Soldiers, DoD civilians, and contract personnel who provide comprehensive dental care to authorized beneficiaries. A new 24-chair dental clinic, memorialized as Stone Dental Clinic, opened in October 2009. This new dental clinic cost approximately \$8.1M with much of the work done by local community contractors.

Marshall Dental Clinic, Stone Dental Clinic, and Clark Hall Dental Clinic provide care for military beneficiaries. On an average monthly basis, the DENTAC seats over 3,500 patients and performs over 15,500 dental procedures.

Dental care for 3,200 active duty Soldiers was out-sourced to the local civilian provider network in 2009 utilizing the Oral Health Initiative.

Family members use United Concordia Companies, Incorporated (UCCI), which is the TRICARE dental insurance contractor. UCCI has an extensive provider network in the North Country. The retired military population can enroll in the Delta Dental Plan for Retirees that also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay (millions) for services provided to Family members and retirees who use UCCI and Delta Dental.

In 2009, the DENTAC spent \$2,945,900 for dental supplies, equipment, and contractor salaries. An estimated \$2,000,000 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY09 was \$2,203,900 and is included in the civilian payroll total for Fort Drum.



Stone Dental Clinic and DENTAC HQ



Marshall Dental Clinic

VETERINARY SERVICES: \$800

Data provided by Veterinary Services

The United States Army Veterinary Command (USA VETCOM) provides military veterinary services in support of United States Army Medical Command (USA MEDCOM) and Department of Defense (DoD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety, security and quality assurance, care of government owned animals, and animal disease prevention and control.



Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense. They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and Commissary stores, and inspect commercial food establishments in the northeast region including New York State, Vermont, New Hampshire, and Canada. Veterinary Service personnel also support the Global War on Terror by monitoring food security.

Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care and deployable readiness of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection.



Animal care personnel also support the control and environmental monitoring of diseases transmitted from animals to humans such as rabies, ringworm, Avian Influenza virus and Lyme disease by providing client education, routine immunizations, and health care to the privately owned animals of Soldiers.

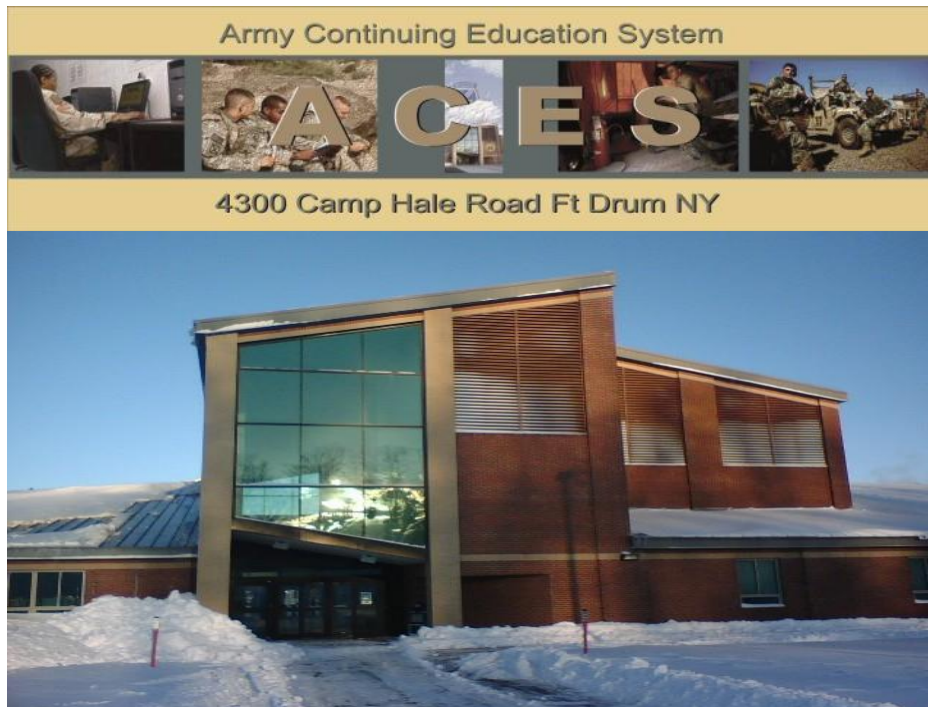


Veterinary Services regionalized to the district level in Washington, DC, in order to expedite equipment orders and have more control of fund spending, consequently spending in the North Country decreased. In FY09, Veterinary Services at Fort Drum spent \$800 for normal operating expenditures such as purchasing of dry ice for sample submissions to the Food and Animal Diagnostic Lab (FADL), a military lab in Fort Sam Houston, TX.

TUITION ASSISTANCE & CONTRACTED EDUCATION: \$718,227

Data provided by the Directorate of Human Resources

In FY09, Fort Drum authorized \$436,987 in Army tuition assistance to local college partners for active duty Soldiers. This program assists the Soldiers by paying up to 100% of a college's tuition, subject to per semester hour and fiscal year caps. Approximately 1,400 Soldiers used the tuition assistance program to enroll in traditional and distance learning college courses.



GoArmyEd, the Army's virtual education system, continued to grow in 2009, with active Soldier enrollments topping 700,000. This online portal allows Soldiers to obtain tuition assistance for both traditional residential and online courses, allows College Partners to create and update dynamic degree plans, and post grades transparently to the Soldier. GoArmyEd supports over 400 partner schools with up-front tuition assistance, program counseling, enrollment, and payment functions. In the next year, GoArmyEd will expand its services to Soldiers in the Army Reserve.



A total of \$281,240 was committed to an Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

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| FEDERAL IMPACT AID: \$17,567,049 |
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Federal Aid data provided by individual school districts.

Overview of Federal Impact Aid from US Department of Education Web Page
(<http://www2.ed.gov/about/offices/list/oese/impactaid/whatisia.html>)

Many local school districts across the United States include, within their boundaries, parcels of land that are owned by the federal government or that have been removed from the local tax rolls by the federal government, including Indian lands. These school districts face special challenges - they must provide a quality education to the children living on the Indian and other federal lands and meet the requirements of the No Child Left Behind Act, while sometimes operating with less local revenue than is available to other school districts because the federal property is exempt from local property taxes.

Since 1950, Congress has provided financial assistance to these local school districts through the Impact Aid Program. Impact Aid was designed to assist local school districts that have lost property tax revenue due to the presence of tax-exempt federal property, or that have experienced increased expenditures due to the enrollment of federally connected children, including children living on Indian lands. The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965 (ESEA)) provides assistance to local school districts with concentrations of children residing on Indian lands, military bases, low-rent housing properties, or other federal properties and, to a lesser extent, concentrations of children who have parents in the uniformed services or employed on eligible federal properties who do not live on federal property.

The Impact Aid law (now Title VIII of the Elementary and Secondary Education Act of 1965) has been amended numerous times since its inception in 1950. The program continues, however, to support local school districts with concentrations of children who reside on Indian lands, military bases, low-rent housing properties, and other federal properties, or who have parents in the uniformed services or employed on eligible federal properties. The law refers to local school districts as local educational agencies, or LEAs.

How do school districts use Impact Aid?

Most Impact Aid funds, except for the additional payments for children with disabilities and construction payments, are considered general aid to the recipient school districts; these districts may use the funds in whatever manner they choose in accordance with their local and state requirements. Most recipients use these funds for current expenditures, but recipients may use the funds for other purposes such as capital expenditures. Some Impact Aid funds must be used for specific purposes. All payments are distributed by wire transfer directly to the bank accounts of school districts.

School districts use Impact Aid for a wide variety of expenses, including the salaries of teachers and teacher aides; purchasing textbooks, computers, and other equipment; after-school programs and remedial tutoring; advanced placement classes; and special enrichment programs. Payments for Children with Disabilities must be used for the extra costs of educating these children.

School Districts in the tri-county area provided their Federal Aid data as reported on ST-3, Schedule A-3, General Fund Revenues, for the year ending June 30, 2009, under the following account codes as applicable:

- A4107 Federally Affected Areas Operating Aid (Line 95)
- A4108 Federally Affected Areas - Students with Disabilities (Line 96)
- A4289 Department of Defense Supplemental Impact Aid (Line 99)

PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy excellent relationships with our surrounding communities that benefit the installation and our North County neighbors. Highlights of partnering opportunities follow:



In May, the Army Compatible Use Buffer (ACUB) Signing Ceremony, conducted on Training Area 12, acknowledged the imminent easements between the Tug Hill Tomorrow Land Trust and three property owners adjacent to Fort Drum. These easements will protect the installation from encroachment and the landowners from unwanted development.

Community members joined us for our Installation Planning Board (IPB), a means for senior leadership to communicate the broad continuum of results and decisions of the numerous planning activities and functions on Fort Drum. It offers an opportunity to synthesize various supporting plans into the vision that constitutes the Installation Strategic Plan, to achieve direction, priorities, and buy-in from stakeholders on and off the installation.



The Fort Drum Regional Health Planning Organization (FDRHPO) was the lead organization for the North Country Telemedicine Project that began this year. When complete, this project will enable North Country hospitals and health care facilities to exchange information through fiber-optic cables with hospitals in Onondaga County and Oneida County. The North Country Telemedicine Project will use the Development Authority of the North Country (DANC) fiber-optic cable network.



The Grand Opening of the remodeled Fort Drum/Samaritan Behavioral Health Clinic in Watertown was held in November. Renovations were made by Actus Lend Lease and Mountain Community Homes through a \$25,000 donation from the Actus Community Fund.

The Soldier and Family Assistance Center (SFAC) conducted an information fair at the Watertown Vets Center in conjunction with the Department of Veterans Affairs, both federal and state, Cornell University, Military Order of the Purple Heart, NYS Traumatic Brain Injury, Watertown Chamber of Commerce, and other veterans organizations in the local and surrounding community.

Watertown's Procurement Technical Assistance Center (PTAC) helped companies sell their products and services to Fort Drum and other federal, state and local government agencies. One local success is the River Rat Cheese Company who now supplies their cheese to the Commissary. A national success for a local company is Pro Patria of Castorland, NY, that won a contract to supply weapons accessory kits to Fort Carson, CO.

A conference on veterans' services hosted by Jefferson County Community Services, the Fort Drum Regional Health Planning Organization and the Institute for Professional Development in the Addictions brought together mental health professionals to learn how to obtain federal and state services available for veterans.

The Juvenile Disciplinary Control Board sponsored an informational roundtable that resulted in an agreement of how Fort Drum and the community can work together toward the common goal of combating juvenile delinquency. Participants included professionals from the community who deal with juveniles on a daily basis such as the Family Court Judge, the District Attorney, school administrators, law enforcement personnel from the City of Watertown, the New York State Police, and the Jefferson County Sheriff's Department.

Volunteers from Fort Drum's Military Council of Catholic Women (MCCW) and the Knights of Columbus, Carthage, renovated a bedroom at Brookhaven House, a crisis-pregnancy home in Carthage. The Brookhaven House provides women in crisis pregnancies a place to stay and links to services. The MCCW chooses projects in Fort Drum's surrounding communities that can benefit Soldiers and military Families.



Soldiers from 2nd Battalion, 14th Infantry Regiment participated in Flag Day activities at Evans Mills Primary School. Twelve Soldiers helped escort students and the American Flag during a short parade in the area surrounding the school and raised the flag with students at the school's flagpole.

A Soldier with the 10th Mountain Division, 3rd Brigade Combat Team, SSG James T. Slye Jr., served his community by ringing a bell for the Salvation Army's Red Kettle Campaign just before he deployed to serve his country.

The Directorate of Emergency Services (DES) Law Enforcement Division provided a police patrol vehicle and bike patrol officers for the General Brown Days Parade. The event allowed Fort Drum law enforcement personnel to support a local community event and continue to promote a positive image.



The Watertown Armed Forces Day Parade had themes to honor the Army's Year of the NCO, and to commemorate the 25th anniversary of Fort Drum becoming home to the 10th Mountain Division (Light Infantry). The Greater Watertown-North Country Chamber of Commerce hosted an Armed Forces Day luncheon and the Fort Drum United Service Organization (USO) hosted a concert featuring the Liberty Bells.

Through the Care to Share Program, residents and employees of Fort Drum Mountain Community Homes collected nearly 500 pounds of nonperishable food items for donation to local food pantries.



Actus Lend Lease employees refurbished the Fort Drum Boy Scout Troop 26 scout hut thanks to donations from several subcontractors and national suppliers who provided new cabinets, appliances, flooring, lighting and paint.



For Memorial Day, Fort Drum Cub Scout Pack 26, Boy Scout Troop 26, Girl Scout Troop 157, and the Jefferson County Chapter of the Children of the American Revolution helped place 120 flags on the graves of veterans buried at Watertown's North Cemetery. Fort Drum Cub Scout Pack 26 also donated over 100 new and used children's books to the North Country Children's Clinic as part of their "Seeds of Kindness" project.

Nineteen school superintendents took part in signing a memorandum agreement recognizing what Fort Drum does to support the local schools and what the schools do to support Fort Drum and their Families.

The Military Family Life Consulting program began in the Carthage and Indian River Central School districts. Military Family Life Consultants provide support to students who have deployed Family members. These consultants also train teachers about working with military Families. Military Family Life Consultants are now in three school districts.

Family Counseling Service of Northern New York now provides "Cool Kids" anger-control workshops on post for children of military members instead of Families having to travel to the agency's Watertown offices.

Alexandria Bay was the site of Riverfest again this year. At least 4,000 Soldiers and Family members participated in the all-day event, hosted by the Association of the United States Army (AUSA) and Fort Drum's Directorate of Family and Morale, Welfare and Recreation.



4-H Camp Wabasso in Redwood, NY, held a weekend Cosmic Camp for military children in June. The camp, hosted by Operation: Military Kids/4-H program was free to any child whose parent was an active duty, Reserve or National Guard Soldier.

Again this year, Aldersgate Camp & Retreat Center, Grieg, NY, in conjunction with the National Military Family Association, sponsored Operation Purple Summer Camp. The one-week camp gives children of military Families a chance to get away from the stress of a deployment and interact with other children experiencing the same thing.

The Watertown Family YMCA Project Strong Communities hosted a Healthy Kids Day at the New York State Zoo at Thompson Park, Watertown. Community organizations such as Cornell Cooperative Extension, American Kang Duk Won Karate Inc., YMCA Youth Sports, Watertown Red and Black football team, Watertown Fire Department, Watertown Police Department and Fort Drum Better Opportunities for Single Soldiers also participated.

The NY/NJ Chapter of Operation Homefront supplied Easter baskets and supplies for 200 Families. One hundred and seventy military Families picked up baskets and Family Readiness Groups received the rest of them.



The Directorate of Family and Morale, Welfare and Recreation and the Association of the United States Army (AUSA) held a Family Holiday Celebration at the Commons with a free pizza and pasta buffet, live performances, a visit from Santa and gifts for each child. The Youth Services Choir provided holiday music.



More than 1,500 Family members participated in "The Sesame Street Experience for Military Families," a live show aimed to help children and parents understand and talk about the difficulties of multiple deployments, homecomings, and changes in parents, whether physical or psychological.

AmeriCU Credit Union invited military Families to webcast holiday messages to their deployed loved ones. Operation Best Wishes set up a mobile webcast studio at the credit union and Families were able to record and send greetings. Operation Best Wishes is free to Families by America's credit unions through WesCorp Federal Credit Union and the Defense Credit Union Council.

The National Aquatic Service, Syracuse, provided equipment, instructors and therapeutic SCUBA diving lessons to Soldiers from the 3rd Battalion, 85th Infantry Warrior Transition Unit (WTU).

The American Legion Riders, Sackets Harbor Post 1757, held a poker run to benefit the 3rd Battalion, 85th Infantry Warrior Transition Unit. Money from registrations, 50/50 drawings, and donations from other Legion organizations resulted in a \$1,700 donation to the WTU.



The Fair Haven Fishing Association hosted a fishing event for wounded warriors. Several Fair Haven businesses supplied food and lodging for the event. Eight wounded warriors also joined the fourth annual Kids Fishing Day sponsored by the association, where special needs children learned how to fish.

The first "Bang a Drum for Fort Drum" fishing contest was held on Oneida Lake. Fourteen Soldiers made the trip to fish with local bass fishermen. Soldiers were provided Dunkin' Donuts coffee and donuts courtesy of Truax and Hovey and the New York Bass Anglers Sportsman Society (BASS) Chapter Federation. Gander Mountain provided goody bags and Soldiers received a brand new rod/reel combination to use. Luck O' the Irish Guide Service supplied lunch.



Veterans and wounded warriors from Warrior Transition Units in the northeast - Fort Drum, Walter Reed Army Medical Center, Fort Belvoir, VA, and the Veterans Affairs Hospital in Batavia participated in Central New York's first Project Healing Waters Fly Fishing Program at the Salmon River Fish Hatchery in Oswego County. The program is part of a nationwide project designed to help rehabilitate disabled active-duty military personnel and veterans through fly-fishing and fly tying activities.

The Twin Villages (Carthage and West Carthage) held their fifth annual Family style picnic to foster a sense of community and to welcome and honor their military residents and Families. Hamburgers, hotdogs, salads, desserts and beverages were provided free of charge to residents of Carthage, West Carthage and the towns of Champion and Wilna.

A group of Gouverneur residents who sent more than 1,000 care packages to Soldiers in Iraq held a welcome home potluck dinner for Soldiers at Jumbo's Diner in Gouverneur.

The Adirondack International Speedway hosted a Military Appreciation Day in June to say thanks to those who serve our country, as well as their Families who support Soldiers during long deployments. Soldiers and their Families received free admission to the races.

Kelly Services in Watertown partnered with Fort Drum Mountain Community Homes, LLC, to participate in "Cell Phones for Soldiers." This program collects cell phones and cash donations to purchase prepaid calling cards for Soldiers.

As a part of a nationwide event, Applebee's Neighborhood Grill & Bar restaurant in Watertown offered complimentary meals to veterans and active duty service members on Veterans Day.



During the week of Independence Day, more than 2,000 flags decorated a two-acre field in Adams Center, NY, each honoring a community or military service member, living or deceased. Sponsored by the Trauma Response Assistance for Children Team and the Backyard Farmer "Freedom Field" provided an interactive and patriotic environment to celebrate our freedom represented by the American Flag.

Fort Drum conducted a Retiree Appreciation Day in September to recognize and support military retirees, veterans and their Families. Representatives from on and off post organizations were available to discuss veterans' benefits, financial planning, legal assistance, preventative health issues, help update personal information in the Defense Enrollment Eligibility Reporting System (DEERS) and ID cards, and to showcase the wide variety of services available on post.

The Equal Employment Opportunity (EEO) Office sponsored Disability Awareness Workshops on "Communicating Respectfully and Effectively with People with Disabilities" and "Deaf Savvy." These free workshops were open to the Fort Drum community and the public to provide an overview of best practices in interacting with people with disabilities in respectful and meaningful ways, addressed deaf culture issues and provided basic instruction in American Sign Language.

The Officers' Spouses' Club hosted a 2009 Women's Conference, "Bloom Where You Are Planted!" The conference was open to military and civilian women from Fort Drum and surrounding communities and topics included women's health, children, hobbies, Family activities and making a positive impact regardless of one's stage in life.

Again this year, the local community joined us for Mountainfest. The grand finale was a free two-day air show. World War II and vintage aircraft were on display as well as helicopters, tactical vehicles and other military equipment.



The Fort Drum Historical Collection hosted its second annual Military History Timeline. This free and open to the public even followed the Armed Forces Day Parade in Watertown and offered an array of historic period clothing and activities to include re-enactors, firing demonstrations, a scavenger hunt for kids, and historic themed movies on the lawn at dusk.



In May, anglers were invited to fish free of charge in all open recreational areas on Fort Drum. Fort Drum's free fishing day coincided with the 13th Annual Youth Fishing Derby at Remington Park. The free fishing day is sponsored in part by the New York State Department of Environmental Conservation (NYSDEC) in coordination with Fort Drum's Fish and Wildlife Management Program. The Fish and Wildlife Management Office publishes a brochure *Angling on Fort Drum* that provides directions to 25 angling sites on 12 different bodies of water on Fort Drum.

Six sites on Fort Drum are available for disabled access hunting with shotgun and/or bow for small or big game. Other persons can assist in hunting, but they may not possess a weapon. All persons participating or assisting must have a NYSDEC hunting license and Fort Drum Recreation Permit.



Fort Drum sponsored a birding field trip in conjunction with International Migratory Bird Day. Participants met at the Natural Resources Permit Office and carpooled through the training areas, stopping frequently to see a variety of habitats and the birds they support.

For the past two winters, Fort Drum was one of two study sites for a ruffed grouse survival project conducted by the NYSDEC and the State University of New York College of Environmental Science and Forestry (SUNY-ESF) in Syracuse.



Fort Drum's Fish & Wildlife Management Program worked with biologists from the NYSDEC to capture and assess little brown bats at the LeRay Drive bat house for White Nose Syndrome.

To reduce the impact on the area's Indiana bat population, New York State Department of Transportation (DOT) planners working on the Fort Drum connector road project worked with the US Department of Fish and Wildlife to mitigate the project's environmental impact, including its effects on the federally designated endangered species that live in the area. The DOT also worked with the NYSDEC Region 6 to mitigate the road project's effect on grassland birds.

For the second year in a row, the installation's Cultural Resources Management Team received a Secretary of Defense Environmental Award for protecting and preserving archaeological sites, while supporting operational missions. During the past 15 years, the team has found 200 Native American ancestral locations and 160 historic buildings, including farms, sawmills, schools and churches.

Sixteen members of the Interact Club, Rotary International's service club for young people, visited Fort Drum in April to talk with and observe Soldiers in action. They watched Soldiers conducted routine training with the engagement skills trainer and observed several other training scenarios. Their final stop was the Language and Cultural Awareness Center, where they learned about Middle Eastern cultures.

About 100 community members experienced life as a Soldier on Fort Drum during the "Spend a Day with Your Soldiers" event in May.



The Fort Drum Regional Health Planning Organization teamed with the Northern Area Health Education Center, Canton, and the Northern New York Community Foundation, Watertown, to provide the health related internships for five students. The program promotes local educational programs for health careers as well as jobs within Jefferson, Lewis and St. Lawrence counties.

The DES Law Enforcement Division hosted a job shadow student from Indian River School. The student observed several duties of a law enforcement officer in a military setting. His interaction with both Military Police and DA Police provided him with several options for future career choices.

For up-to-the-minute news on Fort Drum, make sure to bookmark www.drum.army.mil in your internet browser. Via our website, everyone has access to our weekly post newspaper, *The Mountaineer*, and our broadcast updates from our post television station, DrumTV (Channel 13). Press releases and a host of other useful information are also on Fort Drum's official website. Fort Drum Family and Morale, Welfare and Recreation (search Fort Drum FMWR) is your go-to location on Facebook, and we're on Twitter too (search 10thMountainDiv)!



| |
|--|
| CONCLUSION: \$1,502,834,542 IN FY09 --- \$13,764,342,782 TO DATE |
|--|

The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the tri-county area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$1,502,834,542 in FY09. Total spending from FY88 to date exceeds \$13,764,342,782.

| FY09 Spending By Category | |
|--|-----------------|
| Payrolls (Military, Civilian, Contractor, Retiree) | \$1,124,292,746 |
| Medical/Dental Supplies & Services | \$29,798,996 |
| Veterinary Supplies & Services | \$800 |
| Army Community Housing | \$2,660,419 |
| Domestic Leases | \$2,032,660 |
| FDMCH Local Dollars Expended | \$98,851,197 |
| Contracts Awarded by MICC-DOC Fort Drum | \$72,033,455 |
| Contracts Awarded by COE | \$113,200,000 |
| Contracts Centrally Funded/Awarded by Others | \$39,164,725 |
| NAF Local Purchases | \$2,061,544 |
| Federal Impact Aid | \$17,567,049 |
| Education (Tuition Assistance/Contracts) | \$718,227 |
| PX/Commissary Equip Service & Maintenance | \$452,724 |
| TOTAL | \$1,502,834,542 |

| |
|------------------------------------|
| CUMULATIVE INVESTMENT FY88 TO DATE |
|------------------------------------|

| Fiscal Year | Amount |
|-------------|------------------|
| 1988 | \$271,715,512 |
| 1989 | \$332,094,861 |
| 1990 | \$317,301,075 |
| 1991 | \$371,844,455 |
| 1992 | \$365,671,927 |
| 1993 | \$383,470,275 |
| 1994 | \$377,435,633 |
| 1995 | \$389,289,789 |
| 1996 | \$397,281,856 |
| 1997 | \$392,901,745 |
| 1998 | \$432,415,785 |
| 1999 | \$404,863,008 |
| 2000 | \$441,510,994 |
| 2001 | \$465,413,254 |
| 2002 | \$519,853,426 |
| 2003 | \$529,736,252 |
| 2004 | \$652,902,907 |
| 2005 | \$821,377,368 |
| 2006 | \$1,247,658,930 |
| 2007 | \$1,463,781,777 |
| 2008 | \$1,682,987,413 |
| 2009 | \$1,502,834,542 |
| TOTAL | \$13,764,342,783 |

FORT DRUM AT A GLANCE

| Capital Assets | |
|--|-------------|
| Surfaced Roads (Miles) | 158.68 |
| Unsurfaced Roads (Miles) | 246.0 |
| Runways/Taxiways/Parking Aprons (Sq Yds) | 1,853,653.0 |
| Parking (Sq Yds) | 3,084,820.3 |
| Sidewalks (Sq Yds) | 481,644.5 |
| Electric Lines (Each) | 2,135,166.1 |
| Water Lines (Linear Feet) | 1,079,666.0 |
| Gas Lines (Linear Feet) | 343,820.0 |
| Sanitary Sewer Lines (Linear Feet) | 547,512.0 |
| Storm Sewer Lines (Linear Feet) | 327,731.2 |
| Fence (Linear Feet) | 587,741.1 |
| Railroad Trackage (Miles) | 12.8 |
| Communication Lines (Miles) | 426.4 |
| Airfield Lighting (Linear Feet) | 195,935.2 |
| Fuel POL Lines (Miles) | 4.0 |

| Real Property | |
|-----------------------------|---------------------|
| Type | Square Feet |
| Training Buildings | 567,535.2 |
| HQ & Unit Supply | 1,612,528.0 |
| Maintenance | 1,872,822.0 |
| Warehouse | 1,336,871.0 |
| Administration | 401,663.0 |
| Chapels/Religious Education | 43,457.0 |
| Transient Quarters | 222,268.0 |
| Troop Billeets | 2,383,397.0 |
| Dining Facilities | 140,817.0 |
| On-Post Family Housing | 4,889,906.0 |
| DFMWR | 514,399.0 |
| PX/Clothing | 282,612.0 |
| Commissary | 82,800.0 |
| Medical Facilities | 240,130.0 |
| Miscellaneous | 383,331.7 |
| TOTAL | 14,974,536.9 |

Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45).

| Tenant Organizations |
|---|
| 102nd Maintenance Company (DS) NY Army National Guard |
| 174th Infantry Brigade, 1A-E (1st Army East) |
| 62d MP Det (CID) |
| 725th Ordnance Company (EOD) |
| 902nd Military Intelligence Group, Fort Drum Field Office |
| 7th Engineer Battalion |
| Army & Air Force Exchange Service (AAFES) |
| Mission & Installation Contracting Command, Enterprise & Installation Operations, Directorate of Contracting (IMCC DOC-Fort Drum) |
| Defense Commissary Agency (DeCA) |
| Defense Logistics Agency (DLA) |
| Defense Finance & Accounting Service (DFAS), 33d Finance Management Company |
| Defense Military Pay Office (DMPO) |
| 99th Regional Support Command (99th RSC) Equipment Concentration Site #1 (ECS #1) |
| Office of Personnel Management (OPM) Federal Investigative Service (FIS) |
| Army Field Support Battalion (AFSBn-Drum) |
| Non-Commissioned Officer Academy (NCOA) |
| 174th Fighter Wing (NYANG/F-16) |
| US Air Force, 20th Air Support Operations Squadron (ASOS) |
| US Army Corps of Engineers (USACE), Fort Drum Resident Office |
| US Army Civilian Human Resource Agency (CHRA) |
| US Army Dental Activity (DENTAC) |
| US Army Legal Service, Trial Defense Service (TDS) |
| US Army Medical Department Activity (MEDDAC) |
| US Army Veterinary Command (VETCOM) |
| US Army Signal Network Enterprise Center (NEC) - Fort Drum |
| American Red Cross |
| AmeriCu Credit Union |
| Black River Generation LLC |
| Fort Drum Thrift Shop |
| Jefferson County Department of Motor Vehicles |
| Key Bank |
| NYS Department of Labor |
| NYS Department of Veterans Affairs |
| US Postal Service (USPS) |
| United Services Organization (USO) |

In addition to the 10th Mountain Division (Light Infantry), Fort Drum is either the home installation or training installation to a number of other units from various branches and components of service to include Active, Reserve, Joint, Allied, and Interagency (Customs, FBI, state, local emergency services) organizations. There are also many non-government and private organizations located on Fort Drum.

| Contractors | |
|--|---|
| AFC Corp | J M Waller Associates |
| Allen Corporation of America | Janus Research Group |
| Alutiq, LLC | Jefferson Rehabilitation Center |
| aXseum | L3 Communications |
| BAE Systems, Inc | Lawman Heating and Cooling |
| Battelle | Lions Club Industries for the Blind |
| Booz Allen Hamilton | Lockheed Martin |
| CAV International | Lear Sigler |
| Chickasaw Nation Industries | Managed Health Network |
| Chugach Alaska Corporation | Mantech International Corp |
| Colorado State University | Military Professional Services, Inc. |
| Columbia College | Millennium Health and Fitness |
| Computer Sciences Corporation | North Operations & Maintenance |
| Control Systems Research (CSR) | Omega Quality Services Enterprise |
| Cornell Cooperative Extension Assn of Jefferson Co | Parsons Technology |
| DPI | Purcell Construction |
| DRS Technologies | Raydon |
| DS2 | Raytheon |
| Eagle Support Services Corp | Science Applications International |
| Engineering & Environmental, Inc | SERCO |
| ESP | State University of New York |
| Favata Bakery (deli/bakery) | Strategic Resources Inc |
| FDMCH, LLC (Actus Lend Lease) | Syracuse Linen Supply |
| General Dynamics | TW & Company |
| Honeywell | Unitech America, Inc |
| Integrity Management Custodial Services | Victims Assistance Center of Jefferson County |
| Independent Contractors for Medical Services | Wayseekers Framing Gallery |
| Indtai, Inc | Westar Group |

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

FORT DRUM TRANSFORMATION

Transformation population data provided by PAI
 TRICARE enrollment data provided by MEDDAC
 Facilities update provided by Public Works

Transformation (Dec 03 - Sep 07) has meant growth for the 10th Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10th Mountain Division, Garrison and tenant units) are shown below.

| Category | 31 Dec 03 Population Pre-Transformation | 30 Sep 09 Population |
|-------------------------|---|-------------------------|
| Soldiers | 10,729 | 18,023 |
| Family Members | 10,590 | 17,222 |
| Total Population | 21,319 | 35,245 |

Current population column reflects September 2009 TRICARE enrollments as our data source. Family member data equals all TRICARE eligibles (other than active duty) by zip code for our four county area (Lewis, Jefferson, Oswego and St. Lawrence) within a 40 mile radius (our TRICARE area for eligibility and enrollment purposes) in addition to the eligibles in the Syracuse area.

TRICARE is the health benefits program for all the uniformed services. All active duty members and their Families, retirees and their Families and survivors who are not eligible for Medicare may participate. Additionally, those individuals under age 65 who are eligible for Medicare because of disability or end-stage kidney disease may participate.

Soldiers and Family members must register in the Defense Enrollment Eligibility Reporting System (DEERS) to be eligible for any TRICARE benefits. DEERS is a computerized database of military sponsors, Families and others worldwide who are entitled under the law to TRICARE benefits. Active-duty and retired service members are automatically registered in DEERS, however they must register their Family members and ensure they are correctly entered into the database.

In 2009, approximately 701,289 square feet of new facilities were completed, with an estimated value of \$205M. Permanent construction includes barracks buildings, company headquarters buildings, and tactical equipment maintenance facilities. Other permanent construction completed include a Child Development Center (CDC) for 0-5 years, AAFES PX expansion, Commissary upgrade, RCI homes, and a dental clinic.

ECONOMIC FORECAST...

MCA construction update provided by Public Works

Ongoing MCA construction projects totaling approximately \$308M include a Child Development Center (CDC) for 0-5 years, RCI homes, Maneuver Area Training Equipment Site (MATES) expansion, barracks, and a BCT dining facility. Additional ongoing construction projects include Guthrie Medical Clinic expansion, fire station, unit maintenance facilities for a cargo truck company and a quartermaster company, Army Reserve Center, and warrior in transition barracks and company operations facilities. Also included in ongoing construction projects are battalion headquarters, company headquarters, barracks, a dining facility and tactical equipment maintenance facilities for the Military Police (MP) and Engineer (EN) battalions.

MCA construction planned for FY10, approximately \$93M, includes barracks, water system expansion, all weather marksmanship facility indoor range, and warrior in transition barracks, battalion headquarters, and a Soldier & Family Assistance Center.

MCA construction planned for FY11, approximately \$229M, includes a training support center, operational readiness training complex, infantry squad battle course, aircraft fuel storage complex, aircraft maintenance hangar, and engineer battalion facilities.

MCA construction planned for FY12, approximately \$171M, includes ammunition supply point expansion, alert holding area facility, railhead expansion, chapel expansion, infrastructure upgrades, health clinic, and dental clinic expansion.

MCA construction planned for FY13, approximately \$309M, includes physical fitness facility, central issue facility, Hays Hall expansion, sustainment brigade facilities, combat aviation brigade facilities, ordnance and military police battalion facilities.

MCA construction planned for FY14, approximately \$14.2M, includes a Family Life Center.

MCA construction planned for FY15, approximately \$153M, includes baffle ranges and combat aviation brigade facilities.



Fort Drum's growth will continue to play an increasingly significant role in the North Country economy. The Soldiers, spouses and their children stationed at Fort Drum, the majority of whom live in the communities surrounding Fort Drum, will be the driving force to continued economic growth and development in the tri-county area. Fort Drum enjoys the highest reenlistment rate in the Army for Soldiers reenlisting for their current duty station - a credit to the Army, Fort Drum and the North Country.

As the Army modular force deploys to fight and win our Nation's challenges, our focus at Fort Drum, using the Army's triple bottom line of mission, community and environment, is to become a sustainable installation that simultaneously meets mission requirements, protects human health and safety, enhances quality of life inside and outside the gate, and safeguards the natural environment.



This booklet was prepared by the Plans, Analysis and Integration Office
Fort Drum, NY 13602

