

Fact Sheet effective Sept 28, 2011

Our 15 SkyTeam Member airlines make it possible for you to travel the world in a better way. Whether making a personal journey or doing global business, international travelers enjoy more flexibility, ease and choices along their journey with SkyTeam. We're working together to care more about you.



Russian Airlines

Aeroflot-Russian Airlines is the largest airline in Russia and the CIS region. Founded in 1923, Aeroflot is among Russia's most recognized brands. It is a company with a rich history and modern innovations. Today, Aeroflot is an airline with an excellent safety record, operational reliability and a reputation for industry leading customer service.



Aeromexico, a founding member of SkyTeam, flies almost everywhere in the world by offering hundreds of daily flights in Mexico, USA, Asia, Europe and Central and South America. Aeroméxico upholds its position as the only airline in Latin America offering customers regular and direct flights to Asia.

| Destinations 72 | | Daily Departures | Operating Revenue \$ 1.478 billion | Year of Formation 1934 |
|--------------------------------|-------------|------------------------|---------------------------------------|---------------------------|
| Countries 16 | | Annual Passengers | Headquarters Mexico City | Joining Date |
| Fleet 54+(49) ¹⁾ | FF 11111 | Frequent Flyer Members | Lounges 16 | Employees 8,245 |
| MEX, MTY, GDL, HMO | FF | Frequent Flyer Program | Website AEROMEXICO.COM | Andrés Conesa |

*C*AirEuropa

* Flying Blue members include: AF, KL, UX, KQ, RO

Founded in 1986, Air Europa is the airline division of the Globalia Corporation. Since 1991, Air Europa has been working to position itself as one of Europe's most modern airlines. Air Europa's network covers a large part of the Spanish territory, as well as destinations in Europe, Northern Africa and the Americas.



AIRFRANCE

* AF/KL ** Flying Blue members include: AF. KL. UX. KQ. RO

Air France, a founding member of SkyTeam, is always pursuing an ongoing policy focused on quality and innovation. Some of Air France's fundamental assets are a balanced network with a powerful hub at Paris-Charles de Gaulle and an innovative product offer, putting the customer at the heart of its strategy.



Alitalia

Today, Italy's flagship airline offers customers a wider range of destinations than ever before, thanks to the Rome-Fiumicino international hub airport. Alitalia's experience and professional approach to welcoming customers, based on the long-standing Italian tradition of hospitality and quality services, make travelling with Alitalia a perfect combination of comfort and convenience.



Southing Airlines

China Airlines, the flag carrier of Taiwan, is the airline with the greatest capacity connecting the Great China region, narrowing the geographic distance between Shanghai, Guangzhou, Hong Kong and Taiwan. As one of Asia's leading carriers, China Airlines serves 29 countries and regions worldwide, connecting Asia, Europe, North America and Oceania, while offering superb, comfortable and enjoyable service.



CHINA EASTERN

China Eastern is one of the major three airlines in The People's Republic of China. Based in Shanghai, China Eastern and its daughter company Shanghai Airlines operate a modern fleet with an average age of less than 7 years. The network covers China, Japan, Korea, Southeast Asia, Europe, America and Oceania. China Eastern diligently focuses on providing quality services for both passengers and shippers.



CHINA SOUTHERN

China Southern Airlines ranks first in The People's Republic of China and Asia in terms of size of fleet, extensive route network and passenger traffic volume. China Southern is committed to putting the customer first and dedicated to exceeding its customers' expectations by offering reliable, on time and convenient quality customer service.





Czech Airlines, as the flag carrier airline of the Czech Republic, with more than eighty-five years of experience, provides connections from Prague, and increasingly also "via" Prague, to important destinations in Europe, Central Asia, South Caucasus, and the Middle East. In cooperation with its partners presently offers connections to 91 destinations in 45 countries.



📥 D E L T A

A founding member of SkyTeam, Delta participates in the industry's leading trans-Atlantic joint venture with Air France, KLM and Alitalia. Including its worldwide alliance partners, Delta offers customers over 6000 daily flights, with hubs in Atlanta, Cincinnati, Detroit, Memphis, Minneapolis-St. Paul, New York-JFK, Salt Lake City, and Tokyo-Narita.



Kenya Airways The Pride of Africa

* Flying Blue members include: AF, KL, UX, KQ, RO

Kenya Airways operates scheduled services throughout Africa, Europe and Asia, including India. Kenya Airways' goals are to achieve world-class standards in service delivery, product quality and operational performance —and, ultimately, Kenya Airways aims to be the airline of choice in Africa.





KOREAN AIR

Korean Air, a founding Member airline of SkyTeam, is a leading international airline headquartered in Seoul. Korean Air takes the lead in global transportation and plays a key role in enhancing Korea's status. The largest transpacific passenger carrier out of Los Angeles, it flies from more cities in the Americas to more cities in Asia than any other airline in the world.





* Flying Blue members include:

AF, KL, UX, KQ, RO

TAROM Romanian Air Transport is proud of a long and distinguished record in worldwide commercial aviation. Advantageous connections, via Bucharest, to various places worldwide make Bucharest a "turntable" in Eastern Europe, day by day.

| Destinations 38 | Daily Departures | Operating Revenue \$ 0.28billion | Year of Formation 1954 |
|-----------------|---------------------------------------|---|-------------------------------------|
| Countries 24 | Annual Passengers | Headquarters Henri Coanda International Airport | Joining Date 2010 |
| See 26 | FF Frequent Flyer Members 18 million* | Lounges 35 | Employees 2,300 |
| Hubs OTP | Frequent Flyer Program Flying Blue | Website TAROM.RO | General Director Gabriela Bordea |

WVietnam Airlines

Vietnam Airlines is positioning its internationally recognized brand as a young and modern carrier. The airline is expected to reach 115 and 165 modern aircraft in 2015 and 2020, respectively, making solid steps integrating into the global aviation industry as a truly regional carrier of choice, which is fully ingrained with Vietnamese traditional culture.



Note: Data is based on 2010 full year operational data with the exception of destinations, countries and daily departures which are based on the IATA summer season 2011.