

Statistical Section



CITY AND COUNTY OF SAN FRANCISCO
STATISTICAL SECTION

This section of the City's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the City's most significant local revenue sources, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

Operating Information

These schedules contain information about the City's operations and resources to help the reader understand how the City's financial information relates to the services the City provides and the activities it performs.

Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments* in 2001; schedules presenting government-wide data include information beginning in that year.

CITY AND COUNTY OF SAN FRANCISCO
Net Assets by Component – Last Nine Fiscal Years
 (Accrual basis of accounting)
 (In Thousands)

	Fiscal Year								
	2001 ⁽¹⁾	2002 ⁽²⁾	2003 ⁽³⁾	2004	2005	2006	2007	2008	2009
Governmental activities									
Invested in capital assets, net of related debt.....	\$ 779,698	\$ 887,667	\$ 983,834	\$ 1,096,834	\$ 1,159,696	\$ 1,438,010	\$ 1,454,614	\$ 1,436,842	\$ 1,725,203
Restricted for:									
Cash and emergencies requirements by									
Charter ⁽⁴⁾	97,491	93,293	59,337	55,139	-	-	-	-	-
Reserve for rainy day.....	-	-	-	-	48,139	121,976	133,622	117,792	98,297
Debt service.....	10,855	12,135	7,795	9,996	46,575	53,076	28,310	23,130	30,724
Capital projects.....	118,549	115,052	86,912	48,313	25,101	10,589	19,128	-	-
Community development.....	181,264	135,308	158,591	163,875	208,532	71,207	63,043	95,136	64,031
Transportation Authority activities.....	162,037	142,740	149,070	135,466	75,282	23,727	10,390	1,693	2,515
Other purposes.....	153,838	219,351	133,233	122,265	138,224	148,071	176,350	172,360	176,264
Unrestricted (deficit)	(45,402)	(130,525)	(265,950)	(325,147)	(200,467)	(72,038)	(14,446)	(261,897)	(791,831)
Total governmental activities net assets.....	<u>\$ 1,458,330</u>	<u>\$ 1,475,021</u>	<u>\$ 1,312,822</u>	<u>\$ 1,306,741</u>	<u>\$ 1,501,082</u>	<u>\$ 1,794,618</u>	<u>\$ 1,871,011</u>	<u>\$ 1,585,056</u>	<u>\$ 1,305,203</u>
Business-type activities									
Invested in capital assets, net of related debt.....	\$ 2,970,198	\$ 3,115,392	\$ 3,273,449	\$ 3,416,154	\$ 3,391,450	\$ 3,438,397	\$ 3,795,006	\$ 3,935,008	\$ 4,017,577
Restricted for:									
Debt service.....	276,392	334,747	273,242	242,537	202,006	256,055	249,656	282,187	277,034
Capital projects.....	189,103	141,154	147,693	128,387	161,231	148,957	75,771	111,463	107,843
Other purposes.....	112,335	70,118	61,616	61,241	66,753	32,354	23,709	28,254	30,360
Unrestricted	578,675	568,599	542,813	464,658	446,039	536,670	567,122	491,437	327,332
Total business-type activities net assets.....	<u>\$ 4,126,703</u>	<u>\$ 4,230,010</u>	<u>\$ 4,298,813</u>	<u>\$ 4,312,977</u>	<u>\$ 4,267,479</u>	<u>\$ 4,412,433</u>	<u>\$ 4,711,264</u>	<u>\$ 4,848,349</u>	<u>\$ 4,760,146</u>
Primary government									
Invested in capital assets, net of related debt ⁽⁵⁾	\$ 3,749,896	\$ 4,003,059	\$ 4,257,283	\$ 4,512,988	\$ 4,551,146	\$ 4,876,407	\$ 5,249,620	\$ 5,371,850	\$ 5,443,483
Restricted for:									
Cash and emergencies requirements by									
Charter.....	97,491	93,293	59,337	55,139	-	-	-	-	-
Reserve for rainy day.....	-	-	-	-	48,139	121,976	133,622	117,792	98,297
Debt service.....	287,247	346,882	281,037	252,533	248,581	309,131	277,966	305,317	307,758
Capital projects.....	307,652	256,206	234,605	176,700	186,332	159,546	94,899	111,463	107,843
Community development.....	181,264	135,308	158,591	163,875	208,532	71,207	63,043	95,136	64,031
Transportation Authority activities.....	162,037	142,740	149,070	135,466	75,282	23,727	10,390	1,693	2,515
Other purposes.....	266,173	289,469	194,849	183,506	204,977	180,425	200,059	200,614	206,624
Unrestricted ⁽⁵⁾	533,273	438,074	276,863	139,511	245,572	464,632	552,676	229,540	(165,202)
Total primary activities net assets.....	<u>\$ 5,585,033</u>	<u>\$ 5,705,031</u>	<u>\$ 5,611,635</u>	<u>\$ 5,619,718</u>	<u>\$ 5,768,561</u>	<u>\$ 6,207,051</u>	<u>\$ 6,582,275</u>	<u>\$ 6,433,405</u>	<u>\$ 6,065,349</u>

Notes:

- (1) Trend data is only available for the last nine fiscal years due to the implementation of GASB Statement No. 34 in fiscal year 2000-2001.
- (2) Beginning fiscal year 2001-2002, the City established the San Francisco Finance Corporation Internal Service Fund to report the activities of the Finance Corporation because its sole purpose is to provide lease financing to the City. Previously, the operations of the Finance Corporation were accounted for in the debt service and capital projects funds.
- (3) In fiscal year 2002-2003, in accordance with a Charter amendment, the City transferred its Parking and Traffic Department from governmental to business-type activities.
- (4) The City's Charter was amended in November 2003 and replaced the reserve for cash and emergencies requirements by Charter with the reserve for rainy day.
- (5) In accordance with GASB implementation guidance, the City reclassified \$299.3 million of total net assets from invested in capital assets, net of related debt to unrestricted to reflect the primary government as a whole perspective.



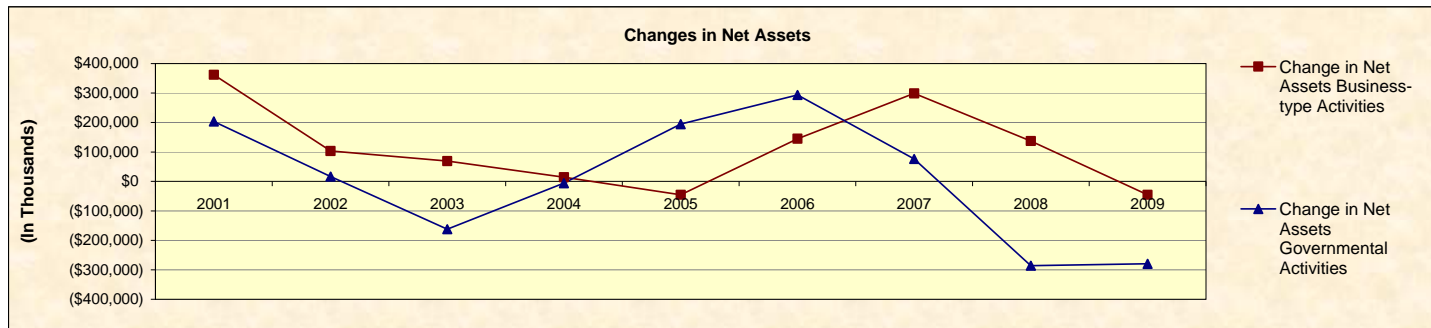
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CITY AND COUNTY OF SAN FRANCISCO
Changes in Net Assets – Last Nine Fiscal Years
 (Accrual basis of accounting)
 (In Thousands)

	Fiscal Year								
	2001 ⁽¹⁾	2002 ⁽²⁾	2003 ⁽³⁾	2004	2005	2006	2007	2008	2009 ⁽⁴⁾
Expenses									
Governmental activities:									
Public protection.....	\$ 699,472	\$ 717,552	\$ 778,710	\$ 727,580	\$ 738,688	\$ 780,642	\$ 861,689	\$ 1,020,457	\$ 1,109,311
Public works, transportation and commerce.....	309,171	317,778	287,910	169,179	213,335	272,397	309,095	342,411	254,955
Human welfare and neighborhood development.....	523,827	586,188	626,306	651,250	619,753	858,396	751,034	848,195	908,449
Community health.....	457,500	493,856	542,480	517,066	503,259	478,844	516,321	567,410	608,733
Culture and recreation.....	229,721	246,620	242,398	232,187	256,336	244,423	290,547	347,433	319,994
General administration and finance.....	107,318	156,770	186,144	183,258	152,850	167,490	194,653	250,295	238,601
General City responsibilities.....	109,804	55,551	53,026	73,530	59,024	49,054	67,948	80,887	72,634
Unallocated Interest on long-term debt.....	73,588	77,335	77,827	86,131	89,690	94,923	94,060	97,694	93,387
Total governmental activities expenses.....	<u>2,510,401</u>	<u>2,651,650</u>	<u>2,794,801</u>	<u>2,640,181</u>	<u>2,632,935</u>	<u>2,946,169</u>	<u>3,085,347</u>	<u>3,554,782</u>	<u>3,606,064</u>
Business-type activities:									
Airport.....	529,002	599,335	641,036	618,301	628,445	633,102	624,832	651,581	683,335
Transportation.....	468,753	528,725	628,180	660,650	711,733	695,593	726,053	830,411	863,218
Port.....	47,587	58,694	61,074	61,185	54,897	55,329	61,937	67,495	71,778
Water.....	145,858	165,362	186,579	206,211	197,848	213,584	236,824	252,802	277,162
Power.....	107,000	113,754	95,427	121,629	116,683	119,146	95,020	109,436	96,228
Hospitals.....	513,486	525,045	561,673	562,188	598,160	646,149	714,349	812,399	820,236
Sewer.....	149,687	159,896	153,845	150,586	160,650	160,701	168,954	182,712	184,977
Garages.....	34,155	32,274	-	-	-	-	-	-	-
Market.....	-	-	894	949	1,055	1,035	1,061	1,052	1,144
Total business-type activities expenses.....	<u>1,995,528</u>	<u>2,183,085</u>	<u>2,328,708</u>	<u>2,381,699</u>	<u>2,469,471</u>	<u>2,524,639</u>	<u>2,629,030</u>	<u>2,907,888</u>	<u>2,998,078</u>
Total primary government expenses.....	<u>\$ 4,505,929</u>	<u>\$ 4,834,735</u>	<u>\$ 5,123,509</u>	<u>\$ 5,021,880</u>	<u>\$ 5,102,406</u>	<u>\$ 5,470,808</u>	<u>\$ 5,714,377</u>	<u>\$ 6,462,670</u>	<u>\$ 6,604,142</u>
Program Revenues									
Governmental activities:									
Charges for services:									
Public protection.....	\$ 43,051	\$ 42,254	\$ 44,291	\$ 40,349	\$ 54,805	\$ 51,874	\$ 58,979	\$ 66,343	\$ 90,044
Public works, transportation and commerce.....	97,432	102,576	84,057	83,176	95,081	113,861	111,364	115,939	72,287
Human welfare and neighborhood development.....	12,742	20,292	26,349	23,931	21,375	29,181	56,367	108,956	33,988
Community health.....	29,999	36,176	41,906	38,933	44,850	52,183	50,266	52,455	60,708
Culture and recreation.....	57,191	47,116	44,629	53,369	64,614	64,720	65,407	70,576	74,477
General administration and finance.....	49,977	53,434	36,525	43,585	41,348	55,799	10,502	20,376	33,530
General City responsibilities.....	54,329	47,050	41,123	59,609	28,956	31,647	29,604	26,980	27,377
Operating Grants and Contributions.....	763,863	781,767	809,670	823,784	834,607	859,919	927,256	926,089	909,695
Capital Grants and Contributions.....	22,619	58,394	46,029	39,209	55,435	248,329	50,479	36,079	44,048
Total Governmental activities program revenues.....	<u>1,131,203</u>	<u>1,189,059</u>	<u>1,174,579</u>	<u>1,205,945</u>	<u>1,241,071</u>	<u>1,507,513</u>	<u>1,360,224</u>	<u>1,423,793</u>	<u>1,346,154</u>
Business-type activities:									
Charges for services:									
Airport.....	414,880	465,176	500,116	486,132	477,314	455,342	503,914	535,771	551,283
Transportation.....	113,196	107,455	155,656	186,390	187,913	210,692	222,115	257,341	257,083
Port.....	50,345	50,494	54,467	56,702	57,519	58,588	61,193	64,498	66,467
Water.....	149,917	147,216	170,253	168,260	184,835	201,833	216,531	234,216	265,781
Power.....	101,963	125,777	132,190	124,474	132,303	149,500	108,224	119,855	115,274
Hospitals.....	398,461	412,874	429,128	453,607	493,596	472,327	515,092	558,167	568,210
Sewer.....	141,770	134,595	134,745	137,806	148,888	164,703	193,411	202,549	208,654
Garages.....	37,589	35,645	-	-	-	-	-	-	-
Market.....	-	-	1,296	1,413	1,462	1,503	1,567	1,564	1,546
Operating Grants and Contributions.....	260,520	282,059	164,257	169,767	180,807	188,672	183,301	181,725	186,776
Capital Grants and Contributions.....	335,520	251,747	204,751	94,818	93,724	110,403	150,080	152,511	87,253
Total business-type activities program revenues.....	<u>2,004,161</u>	<u>2,013,038</u>	<u>1,946,859</u>	<u>1,879,369</u>	<u>1,958,361</u>	<u>2,013,563</u>	<u>2,155,428</u>	<u>2,308,197</u>	<u>2,308,327</u>
Total primary government program revenues.....	<u>\$ 3,135,364</u>	<u>\$ 3,202,097</u>	<u>\$ 3,121,438</u>	<u>\$ 3,085,314</u>	<u>\$ 3,199,432</u>	<u>\$ 3,521,076</u>	<u>\$ 3,515,652</u>	<u>\$ 3,731,990</u>	<u>\$ 3,654,481</u>

CITY AND COUNTY OF SAN FRANCISCO
Changes in Net Assets – Last Nine Fiscal Years (continued)
 (Accrual basis of accounting)
 (In Thousands)

	Fiscal Year								
	2001 ⁽¹⁾	2002 ⁽²⁾	2003 ⁽³⁾	2004	2005	2006	2007	2008	2009
Net (expenses)/revenue									
Governmental activities.....	\$ (1,379,198)	\$ (1,462,591)	\$ (1,620,222)	\$ (1,434,236)	\$ (1,391,864)	\$ (1,438,656)	\$ (1,725,123)	\$ (2,130,989)	\$ (2,259,910)
Business-type activities.....	8,633	(170,047)	(381,849)	(502,330)	(511,110)	(511,076)	(473,602)	(599,691)	(689,751)
Total primary government net expenses.....	<u>\$ (1,370,565)</u>	<u>\$ (1,632,638)</u>	<u>\$ (2,002,071)</u>	<u>\$ (1,936,566)</u>	<u>\$ (1,902,974)</u>	<u>\$ (1,949,732)</u>	<u>\$ (2,198,725)</u>	<u>\$ (2,730,680)</u>	<u>\$ (2,949,661)</u>
General Revenues and Other Changes in Net Assets									
Governmental activities:									
Taxes									
Property taxes.....	\$ 628,846	\$ 697,703	\$ 686,858	\$ 723,786	\$ 920,314	\$ 1,016,220	\$ 1,126,992	\$ 1,189,511	\$ 1,302,071
Business taxes.....	277,822	274,848	276,651	264,832	292,763	323,153	337,592	396,025	388,653
Sales and use tax.....	219,303	174,154	172,396	182,567	161,451	175,138	184,723	190,967	182,914
Hotel room tax.....	189,264	119,658	122,853	142,437	151,993	173,923	194,290	219,089	204,340
Utility users tax.....	73,870	70,779	71,378	70,938	72,574	76,444	78,729	86,964	89,801
Other local taxes.....	99,043	79,999	84,050	113,513	152,067	170,159	211,082	155,951	126,017
Interest and investment income.....	81,084	70,597	26,332	11,856	29,490	71,129	86,233	57,929	35,434
Other.....	115,695	115,943	196,496	170,163	47,153	56,022	33,046	25,939	44,086
Transfers - internal activities of primary government.....	(102,154)	(124,399)	(178,991)	(251,937)	(241,600)	(329,996)	(451,171)	(477,341)	(393,259)
Total governmental activities.....	<u>1,582,773</u>	<u>1,479,282</u>	<u>1,458,023</u>	<u>1,428,155</u>	<u>1,586,205</u>	<u>1,732,192</u>	<u>1,801,516</u>	<u>1,845,034</u>	<u>1,980,057</u>
Business-type activities:									
Interest and investment income.....	96,493	63,530	50,215	17,620	33,268	53,161	85,692	67,217	49,691
Other.....	28,779	85,425	188,446	237,692	237,102	272,873	218,184	233,244	201,624
Special item.....	126,014	-	33,000	9,245	(46,358)	-	17,386	(41,026)	-
Transfers - internal activities of primary government.....	102,154	124,399	178,991	251,937	241,600	329,996	451,171	477,341	393,259
Total business-type activities.....	<u>353,440</u>	<u>273,354</u>	<u>450,652</u>	<u>516,494</u>	<u>465,612</u>	<u>656,030</u>	<u>772,433</u>	<u>736,776</u>	<u>644,574</u>
Total primary government.....	<u>\$ 1,936,213</u>	<u>\$ 1,752,636</u>	<u>\$ 1,908,675</u>	<u>\$ 1,944,649</u>	<u>\$ 2,051,817</u>	<u>\$ 2,388,222</u>	<u>\$ 2,573,949</u>	<u>\$ 2,581,810</u>	<u>\$ 2,624,631</u>
Change in Net Assets									
Governmental activities.....	\$ 203,575	\$ 16,691	\$ (162,199)	\$ (6,081)	\$ 194,341	\$ 293,536	\$ 76,393	\$ (285,955)	\$ (279,853)
Business-type activities.....	362,073	103,307	68,803	14,164	(45,498)	144,954	298,831	137,085	(45,177)
Total primary government.....	<u>\$ 565,648</u>	<u>\$ 119,998</u>	<u>\$ (93,396)</u>	<u>\$ 8,083</u>	<u>\$ 148,843</u>	<u>\$ 438,490</u>	<u>\$ 375,224</u>	<u>\$ (148,870)</u>	<u>\$ (325,030)</u>



Notes:

- (1) Trend data is only available for the last nine fiscal years due to the implementation of GASB Statement 34 in fiscal year 2000-2001.
- (2) Beginning fiscal year 2001-2002, the City established the San Francisco Finance Corporation Internal Service Fund to report the activities of the Finance Corporation because its sole purpose is to provide lease financing to the City. Previously, the operations of the Finance Corporation were accounted for in the debt service and capital projects funds.
- (3) In fiscal year 2002-2003, in accordance with a Charter amendment, the City transferred its Parking and Traffic Department from governmental to business-type activities.
- (4) In fiscal year 2008-2009, the City transferred its Emergency Communications Department and General Service Agency - Technology's function from Public Works, Transportation and Commerce to Public Protection and General Administration and Finance.

CITY AND COUNTY OF SAN FRANCISCO
Fund Balances of Governmental Funds – Last Ten Fiscal Years
(Modified accrual basis of accounting)
(In Thousands)

	Fiscal Year									
	2000 ⁽¹⁾	2001	2002 ⁽²⁾	2003 ⁽³⁾	2004 ⁽⁴⁾	2005	2006	2007	2008	2009 ⁽⁵⁾
General Fund										
Reserved by charter for cash and emergency requirements.....	\$ 88,125	\$ 97,491	\$ 97,491	\$ 59,337	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserved for rainy day.....	-	-	-	-	55,139	48,139	121,976	133,622	117,792	98,297
Reserved for assets not available for appropriation.....	5,576	6,089	6,406	6,768	7,142	9,031	10,710	12,665	11,358	11,307
Reserved for encumbrances.....	32,808	37,743	52,735	43,195	42,501	57,762	38,159	60,948	63,068	65,902
Reserved for appropriation carryforward.....	74,051	77,060	61,716	26,880	35,754	36,198	124,009	161,127	99,959	91,075
Reserved for subsequent years' budgets.....	29,990	53,337	25,379	15,414	6,242	22,351	27,451	32,062	36,341	6,891
Unreserved.....	45,090	207,467	136,664	44,718	63,657	134,199	138,971	141,037	77,117	28,203
Total general fund.....	<u>\$ 275,640</u>	<u>\$ 479,187</u>	<u>\$ 380,391</u>	<u>\$ 196,312</u>	<u>\$ 210,435</u>	<u>\$ 307,680</u>	<u>\$ 461,276</u>	<u>\$ 541,461</u>	<u>\$ 405,635</u>	<u>\$ 301,675</u>
All other governmental funds										
Reserved for assets not available for appropriation.....	\$ 72,433	\$ 51,548	\$ 41,233	\$ 25,906	\$ 17,443	\$ 17,683	\$ 20,202	\$ 19,413	\$ 19,814	\$ 19,781
Reserved for debt service.....	27,694	63,308	36,548	33,866	18,800	45,540	57,429	51,299	47,334	75,886
Reserved for encumbrances.....	267,168	373,088	340,591	278,656	142,784	97,920	423,120	288,948	193,461	167,169
Reserved for appropriation carryforward.....	330,687	446,211	285,508	227,818	287,690	549,571	294,340	292,234	314,051	501,006
Reserved for subsequent years' budgets.....	3,520	9,664	18,604	8,004	8,005	8,004	8,004	8,004	13,504	11,245
Unreserved reported in:										
Special revenue funds.....	40,790	54,018	97,167	67,988	19,043	30,809	35,243	47,445	(27,758)	(69,468)
Capital projects funds.....	44,729	11,629	44,487	40,561	10,048	7,193	13,662	(373)	2,126	(26,153)
Permanent fund.....	-	4,064	4,433	4,227	3,326	3,856	2,308	3,508	3,502	3,871
Fiduciary funds.....	5,083	-	-	-	-	-	-	-	-	-
Total other governmental funds.....	<u>\$ 792,104</u>	<u>\$ 1,013,530</u>	<u>\$ 868,571</u>	<u>\$ 687,026</u>	<u>\$ 507,139</u>	<u>\$ 760,576</u>	<u>\$ 854,308</u>	<u>\$ 710,478</u>	<u>\$ 566,034</u>	<u>\$ 683,337</u>

Notes:

- (1) Through fiscal year 1999-2000, Expendable Trust Funds were reported as part of Fiduciary Fund Types. Due to the implementation of GASB Statement 34 in fiscal year 2000-2001, Expendable Trust Funds were reported as Special Revenue and Permanent Fund Types.
- (2) Beginning fiscal year 2001-2002, the City established the San Francisco Finance Corporation Internal Service Fund to report the activities of the Finance Corporation because its sole purpose is to provide lease financing to the City. Previously, the operations of the Finance Corporation were accounted for in the debt service and capital project funds.
- (3) In fiscal year 2002-2003, in accordance with a Charter amendment, the City transferred its Parking and Traffic Department from governmental to business-type activities.
- (4) The City's Charter was amended in November 2003 and replaced the requirements for a cash requirement reserve and an emergency reserve with the rainy day reserve.
- (5) The change in reserved and unreserved fund balance in fiscal year 2008-2009 is explained in Management's Discussion and Analysis.



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CITY AND COUNTY OF SAN FRANCISCO

Changes in Fund Balances of Governmental Funds – Last Ten Fiscal Years
 (Modified accrual basis of accounting)
 (In Thousands)

	Fiscal Year									
	2000 ⁽¹⁾	2001 ⁽²⁾	2002 ⁽³⁾	2003 ⁽⁴⁾	2004	2005 ⁽⁵⁾	2006	2007	2008 ⁽⁶⁾	2009 ⁽⁶⁾
Revenues:										
Property taxes.....	\$ 544,210	\$ 627,654	\$ 687,150	\$ 686,154	\$ 721,437	\$ 918,645	\$ 1,008,151	\$ 1,107,864	\$ 1,179,688	\$ 1,272,385
Business taxes.....	267,918	277,822	274,848	276,651	264,832	292,763	323,153	337,592	396,025	388,653
Sales and use tax.....	206,130	219,303	174,154	172,396	182,567	161,451	175,138	184,723	190,967	182,914
Hotel room tax.....	176,179	189,264	119,658	122,853	142,437	151,993	173,923	194,290	219,089	204,340
Utility users tax.....	61,409	73,870	70,779	71,378	70,938	72,574	76,444	78,729	86,964	89,801
Other local taxes.....	103,752	99,043	79,999	84,050	113,513	152,067	170,159	211,082	155,951	126,017
Licenses, permits and franchises.....	21,025	23,503	25,762	21,648	23,788	25,942	27,662	27,428	30,943	32,153
Fines, forfeitures and penalties.....	12,658	12,773	12,045	9,000	25,183	12,509	14,449	8,871	13,217	9,694
Interest and investment income.....	60,542	91,429	65,597	25,570	11,630	28,268	70,046	83,846	54,256	33,547
Rent and concessions.....	72,948	75,382	63,623	55,369	58,979	49,450	52,426	52,493	70,160	73,225
Intergovernmental:										
Federal.....	288,537	296,758	307,943	320,254	344,155	348,764	350,985	381,688	328,315	357,612
State.....	555,750	575,361	608,804	690,271	630,953	522,937	565,989	582,666	561,095	581,047
Other.....	4,695	6,245	33,924	24,623	18,259	25,783	23,500	15,689	15,907	14,883
Charges for services.....	186,733	215,412	225,547	221,883	217,647	241,750	263,994	273,057	288,689	284,196
Other.....	18,834	31,119	26,405	27,092	57,144	57,487	61,565	44,084	81,321	30,318
Total revenues.....	<u>2,581,320</u>	<u>2,814,938</u>	<u>2,776,238</u>	<u>2,809,192</u>	<u>2,883,462</u>	<u>3,062,383</u>	<u>3,357,584</u>	<u>3,584,102</u>	<u>3,672,587</u>	<u>3,680,785</u>
Expenditures										
Public protection.....	632,737	672,119	690,050	734,811	706,758	738,494	787,398	865,556	1,018,212	999,518
Public works, transportation and commerce.....	231,991	299,949	296,411	267,034	165,555	195,896	274,669	280,907	236,569	248,161
Human welfare and neighborhood development.....	515,007	557,242	613,133	670,670	662,948	644,899	697,102	740,171	828,903	886,686
Community health.....	434,386	454,975	484,826	524,771	512,914	501,050	471,741	509,844	543,046	578,828
Culture and recreation.....	204,081	233,863	238,326	252,477	273,163	239,022	256,979	286,135	309,612	313,442
General administration and finance.....	174,999	150,482	164,745	163,748	153,709	135,118	161,195	167,505	215,054	190,680
General City responsibilities	45,194	109,753	54,628	53,323	74,623	62,799	53,763	57,532	71,205	73,147
Debt service:										
Principal retirement.....	63,596	69,870	69,536	100,902	78,831	80,306	86,970	98,169	106,580	126,501
Interest and fiscal charges.....	60,650	68,367	68,111	64,243	61,886	61,524	75,975	71,266	75,844	74,466
Bond issuance costs.....	-	7,368	2,987	1,646	1,350	4,842	1,933	3,683	1,090	4,746
Capital outlay.....	188,793	170,472	276,662	248,928	165,872	130,224	153,493	283,370	133,155	152,473
Total expenditures.....	<u>2,551,434</u>	<u>2,794,460</u>	<u>2,959,415</u>	<u>3,082,553</u>	<u>2,857,609</u>	<u>2,794,174</u>	<u>3,021,218</u>	<u>3,364,138</u>	<u>3,539,270</u>	<u>3,648,648</u>
Excess (deficiency) of revenues over expenditures..	<u>29,886</u>	<u>20,478</u>	<u>(183,177)</u>	<u>(273,361)</u>	<u>25,853</u>	<u>268,209</u>	<u>336,366</u>	<u>219,964</u>	<u>133,317</u>	<u>32,137</u>

CITY AND COUNTY OF SAN FRANCISCO

Changes in Fund Balances of Governmental Funds – Last Ten Fiscal Years (Continued)
 (Modified accrual basis of accounting)
 (In Thousands)

	Fiscal Year									
	2000 ⁽¹⁾	2001 ⁽²⁾	2002 ⁽³⁾	2003 ⁽⁴⁾	2004	2005 ⁽⁵⁾	2006	2007	2008 ⁽⁶⁾	2009 ⁽⁶⁾
Other financing sources (uses):										
Transfer in.....	340,880	261,957	267,107	226,520	204,660	271,553	224,523	217,298	244,770	352,693
Transfer out.....	(428,615)	(365,178)	(536,680)	(423,936)	(456,852)	(513,423)	(555,155)	(668,847)	(724,172)	(746,178)
Issuance of bonds and loans:										
Face value of bonds issued.....	94,909	394,040	249,995	71,310	116,645	346,225	219,120	312,955	310,155	456,935
Face value of loans issued.....	-	803	3,095	323	2,156	500	5,359	141	1,829	-
Premium on issuance of bonds.....	-	-	-	-	1,411	11,989	10,233	3,521	13,071	12,875
Discount on issuance of bonds.....	-	(2,773)	(238)	-	-	-	-	(1,856)	-	-
Payment to refunded bond escrow agent.....	-	-	(136,230)	-	(65,802)	(38,913)	-	(159,610)	(283,494)	(120,000)
Other financing sources - capital leases.....	-	-	92,373	33,520	6,165	4,542	6,882	12,789	24,254	24,881
Total other financing sources (uses).....	<u>7,174</u>	<u>288,849</u>	<u>(60,578)</u>	<u>(92,263)</u>	<u>(191,617)</u>	<u>82,473</u>	<u>(89,038)</u>	<u>(283,609)</u>	<u>(413,587)</u>	<u>(18,794)</u>
Net change in fund balances.....	<u>\$ 37,060</u>	<u>\$ 309,327</u>	<u>\$ (243,755)</u>	<u>\$ (365,624)</u>	<u>\$ (165,764)</u>	<u>\$ 350,682</u>	<u>\$ 247,328</u>	<u>\$ (63,645)</u>	<u>\$ (280,270)</u>	<u>\$ 13,343</u>
Debt service as a percentage of noncapital expenditures.....	5.26%	5.55%	5.24%	5.89%	5.28%	5.51%	5.75%	5.62%	5.39%	5.93%
Debt service as a percentage of total expenditures.....	4.87%	5.21%	4.75%	5.41%	4.97%	5.25%	5.46%	5.15%	5.19%	5.64%

- Notes:
- (1) Through fiscal year 1999-2000, Expendable Trust Funds were reported as part of Fiduciary Fund Types. Due to the implementation of GASB Statement 34 in fiscal year 2000-2001, Expendable Trust Funds were reported as Special Revenue and Permanent Fund Types.
 - (2) Prior to fiscal year 2000-2001, bond issuance discounts and premiums were included in the face values of bonds issued.
 - (3) Beginning fiscal year 2001-2002, the City established the San Francisco Finance Corporation Internal Service Fund to report the activities of the Finance Corporation because its sole purpose is to provide lease financing to the City. Previously, the operations of the Finance Corporation were accounted for in the debt service and capital project funds.
 - (4) For General Obligation Bonds authorized and issued prior to the passage of Proposition 39 in 2003, transfer of the proceeds to San Francisco Community College District and San Francisco Unified School District was included as Human Welfare & Neighborhood Development expenditures.
 - (5) Prior to fiscal year 2004-2005, transfers of base rental payments from various Certificate of Participation Special Revenue Funds which provide for debt service payments were recorded as current expenditures in paying departments/funds and rental income in debt service funds. Beginning fiscal year 2004-2005, they were recorded as transfers.
 - (6) In fiscal year 2008-2009, the City transferred its Emergency Communications Department and General Service Agency - Technology's function from Public Works, Transportation and Commerce to Public Protection and General Administration and Finance.

CITY AND COUNTY OF SAN FRANCISCO
Assessed Value of Taxable Property ⁽¹⁾⁽³⁾⁽⁴⁾ – Last Ten Fiscal Years
(In Thousands)

Fiscal Year ⁽⁴⁾	Assessed Value			Exemptions ⁽²⁾			Total Taxable Assessed Value	Total Direct Tax Rate
	Real Property	Personal Property	Total	Non-reimbursable	Reimbursable	Redevelopment Tax Increments		
2000	\$ 66,859,683	\$ 4,384,155	\$ 71,243,838	\$ 2,783,904	\$ 666,747	\$ 2,844,489	\$ 64,948,698	1.00%
2001	73,712,384	7,807,032	81,519,416	2,800,943	670,468	3,175,792	74,872,213	1.00%
2002	88,866,299	4,686,951	93,553,250	3,129,961	665,145	5,291,437	84,466,707	1.00%
2003	93,467,166	4,639,579	98,106,745	3,407,736	671,640	3,777,328	90,250,041	1.00%
2004	99,878,960	3,848,851	103,727,811	3,706,357	689,558	3,892,143	95,439,753	1.00%
2005	106,805,910	3,736,998	110,542,908	4,017,052	678,120	5,199,856	100,647,880	1.00%
2006	114,767,252	3,465,752	118,233,004	4,246,112	657,834	6,453,299	106,875,759	1.00%
2007	126,074,101	3,524,897	129,598,998	4,617,851	657,144	7,333,916	116,990,087	1.00%
2008	136,887,654	3,807,362	140,695,016	5,687,576	652,034	10,134,313	124,221,093	1.00%
2009	152,150,004	3,943,357	156,093,361	6,193,368	657,320	8,860,502	140,382,171	1.00%

Source: Controller, City and County of San Francisco

Notes:

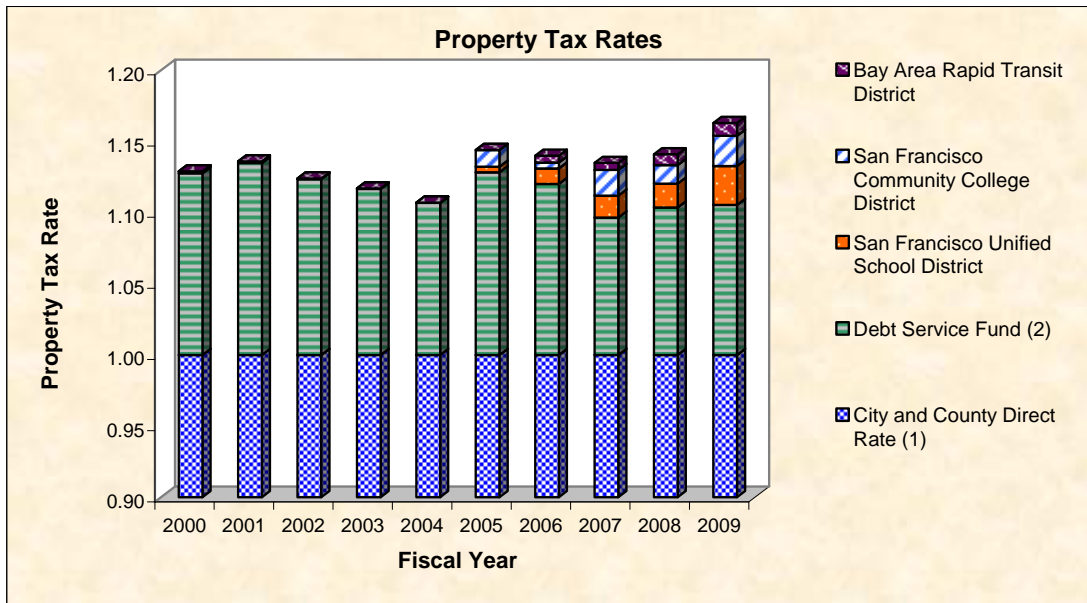
- (1) Assessed value of taxable property represents all property within the City. The maximum tax rate is 1% of the full cash value or \$1/\$100 of the assessed value, excluding the tax rate for debt service.
- (2) Exemptions are summarized as follows:
 - (a) Non-reimbursable exemptions are revenues lost to the City because of provisions of California Constitution, Article XIII(3).
 - (b) Reimbursable exemptions arise from Article XII(25) which reimburses local governments for revenues lost through the homeowners' exemption in Article XIII(3) (k).
 - (c) Tax increments are allocations made to the San Francisco Redevelopment Agency under authority of California Constitution, Article XVI and Section 33675 of the California Health & Safety Code. Actual allocations are limited under an indebtedness agreement between the City and the Redevelopment Agency.
- (3) Based on certified assessed values.
- (4) Based on year end actual assessed values.

CITY AND COUNTY OF SAN FRANCISCO

Direct and Overlapping Property Tax Rates – Last Ten Fiscal Years
(Rate per \$1,000 of Assessed Value)

Overlapping Rates

Fiscal Year	City and County Direct Rate ⁽¹⁾	Debt Service Fund ⁽²⁾	San Francisco Unified School District	San Francisco Community College District	Bay Area Rapid Transit District	Total
2000	\$ 1.00000000	\$ 0.12766122	\$ 0.00133878	\$ -	\$ -	\$1.1290
2001	1.00000000	0.13481356	0.00118644	-	-	1.1360
2002	1.00000000	0.12359506	0.00040494	-	-	1.1240
2003	1.00000000	0.11671113	0.00028887	-	-	1.1170
2004	1.00000000	0.10682335	0.00017665	-	-	1.1070
2005	1.00000000	0.12838968	0.00393518	0.01167514	-	1.1440
2006	1.00000000	0.12012547	0.01092226	0.00415227	0.00480000	1.1400
2007	1.00000000	0.09657879	0.01532351	0.01809770	0.00500000	1.1350
2008	1.00000000	0.10365766	0.01666683	0.01307551	0.00760000	1.1410
2009	1.00000000	0.10532566	0.02737873	0.02129561	0.00900000	1.1630



Notes:

- (1) Proposition 13 allows each county to levy a maximum tax of \$1 per \$100 of full cash value. Full cash value is equivalent to assessed value pursuant to Statutes of 1978, Senate Bill 1656.
- (2) On June 6, 1978, California voters approved a constitutional amendment to Article XIII A of the California Constitution, commonly known as Proposition 13, that limits the taxing power of California public agencies. Legislation enacted to implement Article XIII A (Statutes of 1978, Chapter 292, as amended) provides that notwithstanding any other law, local agencies may not levy property taxes except to pay debt service on indebtedness approved by voters prior to July 1, 1978 or any bonded indebtedness for the acquisition or improvement of real property approved on or after July 1, 1978 by two-thirds of the voting public.

CITY AND COUNTY OF SAN FRANCISCO

Principal Property Assesseees – Current Fiscal Year and Nine Fiscal Years Ago
(Dollar in Thousands)

Assessee	Type of Business	Fiscal Year 2009		Fiscal Year 2000		Rank	Percentage of Total Taxable Assessed Value ⁽²⁾⁽³⁾
		Taxable Assessed Value ⁽¹⁾	Rank	Taxable Assessed Value	Rank		
HWA 555 Owners LLC	Office, Commercial	\$ 885,380	1	0.62%	\$ -		-
EOP - One Market LLC	Office, Commercial	442,169	2	0.31	-		-
Marriott Hotel	Hotel	413,653	3	0.29	366,577	5	0.52%
Four Embarcadero Center Venture	Office, Commercial	373,417	4	0.26	-		-
Post-Montgomery Associates	Office, Commercial	363,063	5	0.26	243,841	10	0.34
TST Mission Street LLC	Office, Commercial	331,047	6	0.23	-		-
One Embarcadero Center Venture	Office, Commercial	322,275	7	0.23	-		-
Broadway Partners	Office, Commercial	306,000	8	0.22	-		-
Three Embarcadero Center Venture	Office, Commercial	303,171	9	0.21	-		-
Embarcadero Center Associates	Office, Commercial	301,796	10	0.21			
Pacific Gas and Electric Company	Utilities				1,165,398	1	1.64
555 California Street Partners	Office, Commercial				770,105	2	1.08
Pacific Bell	Utilities, Communications				759,807	3	1.07
Embarcadero Center Associates (Includes Hyatt Regency Hotel and Embarcadero West)	Office, Commercial				582,318	4	0.82
Strategic Hotel Capital Ltd PA	Hotel, Office				295,137	6	0.41
Knickerbocker Properties	Office				292,844	7	0.41
101 California Venture	Office				251,144	8	0.35
ZML One Market Ltd Partnership	Office, Commercial				244,288	9	0.34
Total		\$ 4,041,971		2.84%	\$ 4,971,459		6.98%

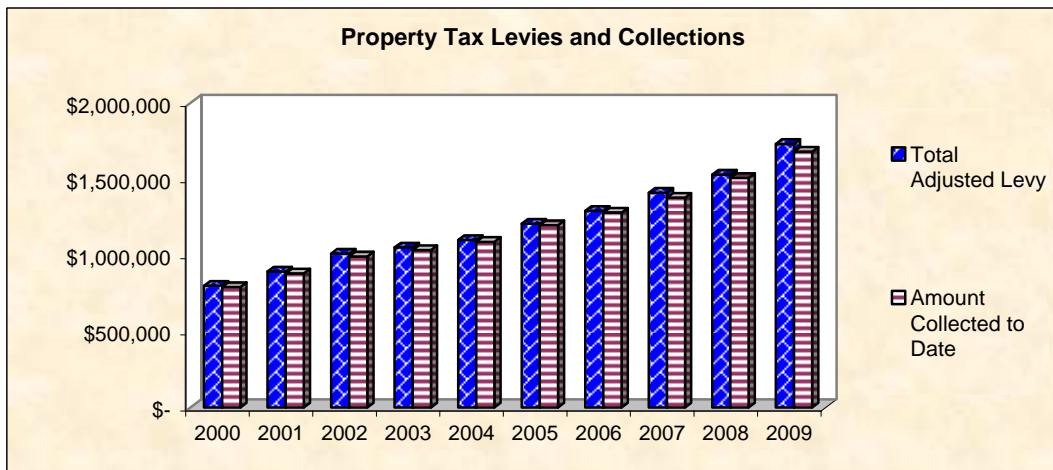
Source: Assessor, City and County of San Francisco

Notes:

- (1) Data for fiscal year 2008-2009 updated as of July 1, 2008.
- (2) Assessed values for fiscal years 2008-2009 and 1999-2000 are from the tax rolls of calendar years 2008 and 1999, respectively.
- (3) Reflects revised calculations due to GASB Statement No. 44 implementation.

CITY AND COUNTY OF SAN FRANCISCO
Property Tax Levies and Collections ⁽¹⁾⁽²⁾ – Last Ten Fiscal Years
(Dollar In Thousands)

Fiscal Year	Total Adjusted Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years ⁽³⁾	Total Collections to Date	
		Amount	Percentage of Original Levy		Amount	Percentage of Adjusted Levy
2000	\$ 799,385	\$ 784,984	98.20%	\$ 6,153	\$ 791,137	98.97%
2001	892,675	877,170	98.26	3,526	880,696	98.66
2002	1,010,960	985,838	97.52	7,366	993,204	98.24
2003	1,051,921	1,028,649	97.79	5,766	1,034,415	98.34
2004	1,100,951	1,079,354	98.04	9,092	1,088,446	98.86
2005	1,208,044	1,179,959	97.68	18,010	1,197,969	99.17
2006	1,291,491	1,263,396	97.82	17,524	1,280,920	99.18
2007	1,411,316	1,372,174	97.23	5,959	1,378,133	97.65
2008	1,530,484	1,487,715	97.21	20,781	1,508,496	98.56
2009	1,731,668	1,658,599	95.78	21,463	1,680,062	97.02



Source: Controller, City and County of San Francisco

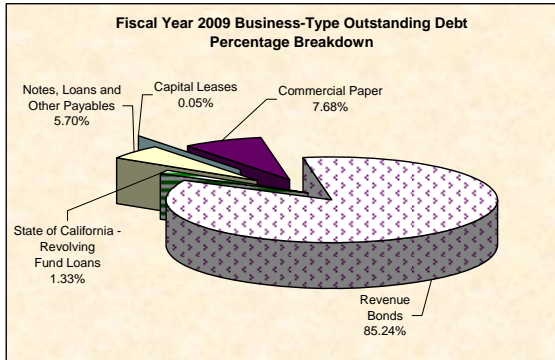
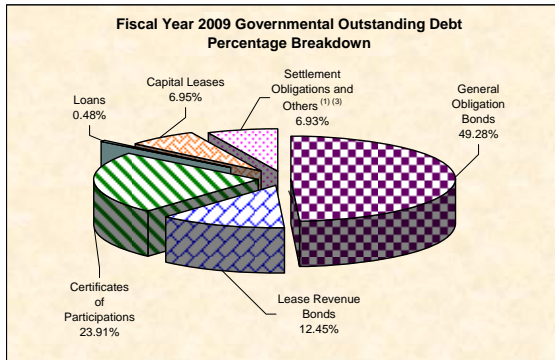
Notes:

- (1) Includes San Francisco Unified School District, San Francisco Community College District, Bay Area Rapid Transit District, Bay Area Air Quality Management District and San Francisco Redevelopment Agency.
- (2) Does not include SB-813 supplemental property taxes.
- (3) Collections in subsequent years reflect assessment appeals reduction.

CITY AND COUNTY OF SAN FRANCISCO
Ratios of Outstanding Debt by Type – Last Ten Fiscal Years
(In Thousands, except Per Capita Amounts)

Governmental Activities							
Fiscal Year	General Obligation Bonds	Lease Revenue Bonds	Certificates of Participations	Loans	Capital Leases	Settlement Obligations and Others ⁽¹⁾⁽³⁾	Subtotal
2000.....	\$ 911,625	\$ 151,165	\$ 91,926	\$ 17,313	\$ 2,507	\$ -	\$ 1,174,536
2001.....	953,535	302,405	225,707	15,816	232,485	-	1,729,948
2002.....	917,220	293,810	259,360	13,007	226,541	54,820	1,764,758
2003.....	859,625	252,035	296,135	9,278	212,649	49,470	1,679,192
2004.....	844,350	245,680	290,635	9,515	194,815	94,275	1,679,270
2005.....	1,086,355	230,620	283,320	7,961	198,703	188,670	1,995,629
2006.....	1,232,205	231,265	276,160	12,377	190,279	182,955	2,125,241
2007.....	1,155,944	249,550	420,620	11,640	185,736	177,095	2,200,585
2008.....	1,098,913	282,490	412,200	12,495	174,149	170,585	2,150,832
2009.....	1,165,141	294,310	565,205	11,329	164,383	163,890	2,364,258

Business-Type Activities ⁽¹⁾⁽²⁾							Total Primary Government			
Fiscal Year	Revenue Bonds	General Obligation Bonds	State of California - Revolving Fund Loans	Commercial Paper	Notes, Loans and Other Payables	Capital Leases	Subtotal	Total Primary Government	Percentage of Personal Income ⁽⁴⁾	Per Capita ⁽⁴⁾
2000.....	\$ 4,316,452	\$ 4,400	\$ 180,295	\$ 271,650	\$ 10,628	\$ 1,888	\$ 4,785,313	\$ 5,959,849	13.77%	\$ 7,665
2001.....	4,501,515	3,200	193,597	472,541	12,267	779	5,183,899	6,913,847	15.90	8,814
2002.....	5,177,760	2,000	179,591	90,000	4,076	1,342	5,454,769	7,219,527	17.40	9,270
2003.....	5,284,535	800	165,125	-	29,592	4,210	5,484,262	7,163,454	17.52	9,251
2004.....	5,167,405	400	150,196	25,000	27,280	4,891	5,375,172	7,054,442	16.28	9,133
2005.....	5,084,426	-	134,783	80,000	24,529	4,754	5,328,492	7,324,121	15.79	9,431
2006.....	5,506,030	-	118,868	-	20,017	5,522	5,650,437	7,775,678	14.70	9,888
2007.....	5,353,720	-	102,438	50,000	15,292	4,499	5,525,949	7,726,534	13.55	9,668
2008.....	5,281,395	-	89,101	68,000	10,369	3,843	5,452,708	7,603,540	12.64	9,399
2009.....	4,839,503	-	75,339	435,880	324,042	2,635	5,677,399	8,041,657	13.71	9,820



Notes:

- (1) Through fiscal year 1999-2000, business-type revenue bonds were reported net of deferred amount on discount and unamortized bond premium. Upon the implementation of GASB Statement No. 34 in fiscal year 2000-2001, business type revenue bonds excluded deferred amount on refunding and unamortized bond premium.
- (2) In fiscal year 2002-2003, in accordance with a Charter amendment, the City transferred its Parking and Traffic Department from governmental to business activities.
- (3) Includes commercial paper issued by San Francisco County Transportation Authority.
- (4) See Demographic and Economic Statistics, for personal income and population data.

CITY AND COUNTY OF SAN FRANCISCO

Ratios of General Bonded Debt Outstanding – Last Ten Fiscal Years

(In Thousands, except Per Capita Amounts)

Fiscal Year	General Obligation Bonds ⁽¹⁾	Less: Amounts Restricted for Debt Service ⁽¹⁾	Total	Per Capita ⁽²⁾	Percentage of Taxable Assessed Value ⁽³⁾
2000	\$ 911,625	\$ 6,168	\$ 905,457	\$ 1,165	1.32%
2001	953,535	14,809	938,726	1,197	1.19
2002	917,220	20,395	896,825	1,152	0.99
2003	859,625	13,304	846,321	1,093	0.89
2004	844,350	1,533	842,817	1,091	0.84
2005	1,086,355	33,774	1,052,581	1,355	0.99
2006	1,232,205	46,929	1,185,276	1,507	1.04
2007	1,155,944	35,249	1,120,695	1,402	0.90
2008	1,098,913	31,883	1,067,030	1,319	0.79
2009	1,165,141	40,907	1,124,234	1,373	0.75

Notes:

- (1) Details regarding the City's outstanding debt can be found in the notes to the financial statements.
- (2) Population data can be found in Demographic and Economic Statistics.
- (3) Taxable property data can be found in Assessed Value of Taxable Property.

CITY AND COUNTY OF SAN FRANCISCO
Legal Debt Margin Information – Last Ten Fiscal Years
(In Thousands)

	Fiscal Year				
	2000	2001	2002	2003	2004
Debt limit	\$ 2,053,798	\$ 2,361,554	\$ 2,712,699	\$ 2,840,970	\$ 3,000,644
Total net debt applicable to limit	911,625	953,535	917,220	859,625	844,350
Legal debt margin	<u>\$ 1,142,173</u>	<u>\$ 1,408,019</u>	<u>\$ 1,795,479</u>	<u>\$ 1,981,345</u>	<u>\$ 2,156,294</u>
Total net debt applicable to the limit as a percentage of debt limit	44.39%	40.38%	33.81%	30.26%	28.14%

	Fiscal Year				
	2005	2006	2007	2008	2009
Debt limit	\$ 3,195,776	\$ 3,419,607	\$ 3,749,434	\$ 4,050,223	\$ 4,497,000
Total net debt applicable to limit	1,086,355	1,232,205	1,155,944	1,098,913	1,165,141
Legal debt margin	<u>\$ 2,109,421</u>	<u>\$ 2,187,402</u>	<u>\$ 2,593,490</u>	<u>\$ 2,951,310</u>	<u>\$ 3,331,859</u>
Total net debt applicable to the limit as a percentage of debt limit	33.99%	36.03%	30.83%	27.13%	25.91%

Legal Debt Margin Calculation for Fiscal Year 2009

Total assessed value	\$ 156,093,361
Less: non-reimbursable exemptions ⁽¹⁾	<u>6,193,368</u>
Assessed value ⁽¹⁾	<u>\$ 149,899,993</u>
Debt limit (three percent of valuation subject to taxation ⁽²⁾)	\$ 4,497,000
Debt applicable to limit:	
Less: general obligation bonds	<u>1,165,141</u>
Legal debt margin	<u>\$ 3,331,859</u>

Source:

(1) Assessor, City and County of San Francisco

Note:

(2) City's Administrative Code Section 2.60 Limitations on Bonded Indebtedness.

"There shall be a limit on outstanding general obligation bond indebtedness of three percent of the assessed value of all taxable real and personal property, located within the City and County."

CITY AND COUNTY OF SAN FRANCISCO

Direct and Overlapping Debt

June 30, 2009

<u>District</u>	<u>Total General Debt Outstanding</u>	<u>Estimated Percentage Applicable to City and County ⁽¹⁾</u>	<u>Estimated Share of Overlapping Debt</u>
Bay Area Rapid Transit District.....	\$ 441,360,000	28.00%	\$ 123,580,800
San Francisco Unified School District.....	479,665,000	100.00	479,665,000
San Francisco Community College District.....	354,730,000	100.00	<u>354,730,000</u>
Subtotal, overlapping debt.....			957,975,800
City and County of San Francisco direct debt.....			<u>1,165,140,588</u>
Total net direct and overlapping debt.....			<u>\$ 2,123,116,388</u>
Population - 2009 ⁽²⁾			<u>818,887</u>
Estimated overlapping debt per capita.....			<u>\$ 2,592.69</u>

Note: Overlapping districts are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping districts that is borne by the residents and businesses of the City. This process recognizes that, when considering the district's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account.

(1) The percentage of overlapping debt applicable is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the City's taxable assessed value that is within the district's boundaries and dividing it by the City's total taxable assessed value.

(2) Source: US Census Bureau.

CITY AND COUNTY OF SAN FRANCISCO
Pledged-Revenue Coverage – Last Ten Fiscal Years
(In Thousands)

San Francisco International Airport ⁽¹⁾

Fiscal Year	Operating Revenues ⁽²⁾	Less: Operating Expenses ⁽³⁾	Net Available				Coverage
			Revenue	Debt Service			
				Principal	Interest	Total	
2000	\$ 403,281	\$ 197,175	\$ 206,106	\$ 19,835	\$ 136,413	\$ 156,248	1.32
2001	463,488	261,061	202,427	21,215	177,800	199,015	1.02
2002	496,688	266,299	230,389	27,290	213,663	240,953	0.96
2003	533,253	295,672	237,581	52,260	224,364	276,624	0.86
2004	493,682	235,765	257,917	70,630	221,208	291,838	0.88
2005	496,485	253,931	242,554	78,555	207,430	285,985	0.85
2006	480,673	267,387	213,286	79,125	199,419	278,544	0.77
2007	540,186	284,692	255,494	79,415	192,746	272,161	0.94
2008	565,139	295,849	269,290	75,510	214,839	290,349	0.93
2009	574,088	315,823	258,265	88,205	178,372	266,577	0.97

- (1) The pledged-revenue coverage calculations presented in this schedule conform to the requirements of GASB Statement No. 44 and as such differs significantly from those calculated in accordance with the Airport Commission's 1991 Master Resolution which authorized the sale and issuance of these bonds.
- (2) Operating revenues consist of Airport operating revenues and interest and investment income.
- (3) In accordance with GASB Statement No. 44, Airport operating expenses related to the pledged revenues exclude interest, depreciation and amortization.

San Francisco Water Department ⁽⁴⁾

Fiscal Year	Gross Revenues ⁽⁵⁾	Less: Operating Expenses ⁽⁶⁾	Adjustments ⁽⁹⁾	Net Available			Coverage	
				Revenue	Debt Service			
					Principal	Interest		Total
2000	\$ 152,531 ⁽⁸⁾	\$ 149,406 ⁽⁸⁾	\$ 65,341	\$ 68,466 ⁽⁸⁾	\$ 7,415	\$ 14,012	\$ 21,427	3.20 ⁽⁸⁾
2001	161,585 ⁽⁸⁾	152,045 ⁽⁸⁾	84,205	93,745 ⁽⁸⁾	6,956	14,411	21,367	4.39 ⁽⁸⁾
2002	156,110 ⁽⁸⁾	148,430 ⁽⁸⁾	104,662	112,342 ⁽⁸⁾	7,350	18,686	26,036	4.31 ⁽⁸⁾
2003	181,275 ⁽⁸⁾	167,523 ⁽⁸⁾	89,747	103,499 ⁽⁸⁾	11,789	21,655	33,444	3.09 ⁽⁸⁾
2004	174,528 ⁽⁸⁾	187,378 ⁽⁸⁾	122,180	109,330 ⁽⁸⁾	13,345	24,537 ⁽⁸⁾	37,882	2.89 ⁽⁸⁾
2005	189,928 ⁽⁸⁾	176,453 ⁽⁸⁾	83,078	96,553 ⁽⁸⁾	14,055	23,939 ⁽⁸⁾	37,994	2.54 ⁽⁸⁾
2006	213,499 ⁽⁸⁾	186,934 ⁽⁸⁾	110,638	137,203 ⁽⁸⁾	14,790 ⁽⁷⁾	20,585	35,375	3.88 ⁽⁸⁾
2007	241,078 ⁽⁸⁾	202,498 ⁽⁸⁾	119,122	157,702 ⁽⁸⁾	16,160	48,955	65,115	2.42 ⁽⁸⁾
2008	246,885 ⁽⁸⁾	223,052 ⁽⁸⁾	125,739	149,572 ⁽⁸⁾	19,170	45,023	64,193	2.33 ⁽⁸⁾
2009	272,869	248,315	122,082	146,636	25,520	44,065	69,585	2.11

- (4) The pledged-revenue coverage calculations presented in this schedule conform to the requirements of GASB Statement No. 44 and as such differ significantly from those calculated in accordance with the bond indenture.
- (5) Gross Revenue consists of charges for services, rental income and other income, investing activities and capacity fees.
- (6) In accordance with GASB Statement No. 44, Water Department operating expenses related to the pledged revenues exclude interest, depreciation and amortization.
- (7) Principal payment was restated to exclude principal refunding in FY 2006.
- (8) Restated to match the format of the published Annual Disclosure Reports.
- (9) Adjustments column included adjustment to investing activities, depreciation & non-cash expenses, changes in working capital and other available funds presented in the published Annual Disclosure Reports.

Municipal Transportation Agency

Fiscal Year	Base Rental Payment and Gross Meter Revenue Charges ⁽¹⁰⁾	Less: Operating Expenses ⁽¹¹⁾⁽¹²⁾	Net Available		Debt Service			Coverage
			Revenue	Revenue	Principal	Interest	Total	
2001	13,759	4,642	9,117	1,390	1,459	2,849	3.20	
2002	13,354	5,351	8,003	1,440	1,437	2,877	2.78	
2003	15,633	6,227	9,406	3,274	2,312	5,586	1.68	
2004	25,604	10,430	15,174	4,943	2,854	7,797	1.95	
2005	25,623	14,071	11,552	5,193	2,582	7,775	1.49	
2006	31,116	14,960	16,156	5,471	2,317	7,788	2.07	
2007	31,801	16,907	14,894	5,734	1,989	7,723	1.93	
2008	33,091	18,038	15,053	6,017	1,747	7,764	1.94	
2009	33,970	18,879	15,091	5,165	1,395	6,560	2.30	

- (10) The Parking Authority leased North Beach, Moscone, and San Francisco General Hospital garages to the City. In return, the City pledged to pay off the debt service with its base (lease) rental payment. Gross Meter Revenue consists of revenues from all meters in San Francisco except the meters on Port and Airport properties.
- (11) The annual budget for the Parking Program includes the Parking Authority that manages garages and the Parking Meter Program that maintains meters. The operating expense is the year-end total expenditures net of all debt service payments.
- (12) Details regarding the City's outstanding debt can be found in the notes to the financial statements. Operating expenses related to the pledged revenue stream do not include interest, depreciation and amortization expenses.

CITY AND COUNTY OF SAN FRANCISCO
Pledged-Revenue Coverage – Last Ten Fiscal Years (Continued)
(In Thousands)

San Francisco Wastewater Enterprise ⁽¹³⁾

Fiscal Year	Gross Revenues ⁽¹⁴⁾	Less: Operating Expenses		Adjustments ⁽¹⁷⁾	Net Available Revenue		Debt Service			Coverage
					Principal	Interest	Total			
2000	\$ 145,495	\$ 77,104	⁽¹⁵⁾	\$ -	\$ 68,391	\$ 31,845	\$ 32,395	\$ 64,240	1.06	
2001	141,770	79,902	⁽¹⁵⁾	-	61,868	35,270	31,109	66,379	0.93	
2002	134,595	90,642	⁽¹⁵⁾	-	43,953	66,006	30,604	96,610	0.45	
2003	134,745	90,808	⁽¹⁵⁾	-	43,937	69,871	15,820	85,691	0.51	
2004	138,842 ⁽¹⁶⁾	129,916 ⁽¹⁶⁾		54,929	63,855	- ⁽¹⁶⁾	18,506 ⁽¹⁶⁾	18,506	3.45 ⁽¹⁶⁾	
2005	151,981 ⁽¹⁶⁾	139,290 ⁽¹⁶⁾		37,224	49,915	- ⁽¹⁶⁾	17,742 ⁽¹⁶⁾	17,742	2.81 ⁽¹⁶⁾	
2006	170,518 ⁽¹⁶⁾	140,954 ⁽¹⁶⁾		35,357	64,921	- ⁽¹⁶⁾	17,219 ⁽¹⁶⁾	17,219	3.77 ⁽¹⁶⁾	
2007	199,160 ⁽¹⁶⁾	151,600 ⁽¹⁶⁾		49,601	97,161	33,445 ⁽¹⁶⁾	17,267 ⁽¹⁶⁾	50,712	1.92 ⁽¹⁶⁾	
2008	206,648 ⁽¹⁶⁾	165,245 ⁽¹⁶⁾		54,341	95,744	34,500 ⁽¹⁶⁾	17,159 ⁽¹⁶⁾	51,659	1.85 ⁽¹⁶⁾	
2009	210,646	169,300		58,474	99,820	35,665	15,215	50,880	1.96	

(13) The pledged-revenue coverage calculations presented in this schedule conform to the requirements of GASB Statement No. 44 and as such differ significantly from those calculated in accordance with the bond indenture.

(14) Gross revenue consists of charges for services, rental income and other income.

(15) In accordance with GASB Statement No. 44, Wastewater Enterprise operating expenses related to the pledged revenues exclude interest, depreciation and amortization.

(16) Restated to match the published Annual Disclosure Reports.

(17) Adjustments includes Depreciation and Non-Cash Expense, Changes, in Working Capital, Investment Income, SRF Loan Payments, Other available Funds that are printed in published Annual Disclosure Reports.

Port of San Francisco ⁽¹⁸⁾

Fiscal Year	Total Operating Revenues ⁽¹⁹⁾	Less: Operating Expenses ⁽²⁰⁾		Net Available Revenue	Debt Service			Coverage
					Principal	Interest	Total	
2000	\$ 49,127	\$ 29,052		\$ 20,075	\$ 2,930	\$ 2,472	\$ 5,402	3.72
2001	54,453	37,129		17,324	3,085	2,318	5,403	3.21
2002	53,740	47,759		5,981	3,235	2,156	5,391	1.11
2003	56,241	50,103		6,138	3,405	1,976	5,381	1.14
2004	57,782	49,707		8,075	3,595	1,719	5,314	1.52
2005	59,217	43,786		15,431	3,920	1,012	4,932	3.13
2006	61,581	44,893		16,688	3,390	554	3,944	4.23
2007	65,416	50,887		14,529	3,975	453	4,428	3.28
2008	68,111	56,406		11,705	4,070	348	4,418	2.65
2009	69,063	57,886		11,177	4,185	222	4,407	2.54

(18) The pledged-revenue coverage calculations presented in this schedule conform to the requirements of GASB Statement No. 44 and as such differ significantly from those calculated in accordance with the bond indenture.

(19) Total revenues consist of operating revenues and interest and investment income.

(20) In accordance with GASB Statement No. 44, operating expenses related to the pledged-revenue stream exclude interest, depreciation and amortization. Details regarding outstanding debt can be found in the notes to the financial statements. Operating expenses, as defined by the bond indenture, also excludes amortized dredging costs.

Hetch Hetchy Water and Power ^{(21) (22)}

Fiscal Year	Gross Revenues ⁽²³⁾	Less: Operating Expenses ⁽²⁴⁾		Adjustments ⁽²⁵⁾	Net Available Revenue		Debt Service			Coverage
					Principal	Interest	Total			
2000	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	-	
2001	-	-		-	-	-	-	-	-	
2002	-	-		-	-	-	-	-	-	
2003	-	-		-	-	-	-	-	-	
2004	-	-		-	-	-	-	-	-	
2005	-	-		-	-	-	-	-	-	
2006	-	-		-	-	-	-	-	-	
2007	-	-		-	-	-	-	-	-	
2008	-	-		-	-	-	-	-	-	
2009	97,671	49,337		4,907	53,241	422	-	422	126.16	

(21) The pledged-revenue coverage calculations presented in this schedule conform to the requirements of GASB Statement No. 44 and as such differ significantly from those calculated in accordance with the bond indenture.

(22) There were no Hetchy bonds from 2000 to 2008

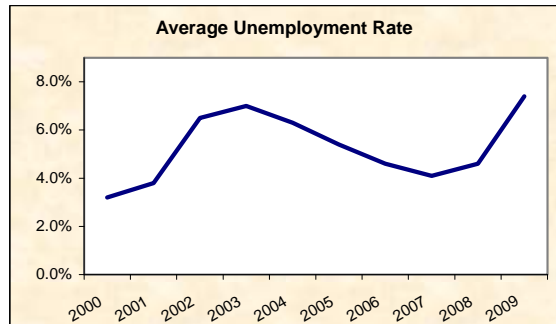
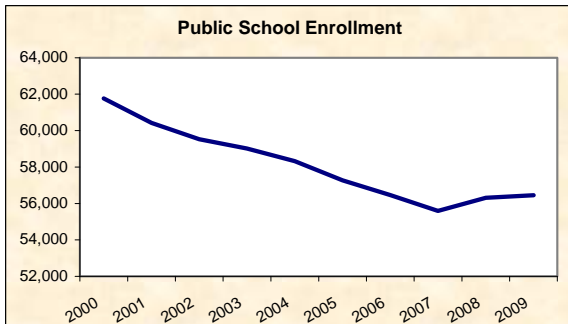
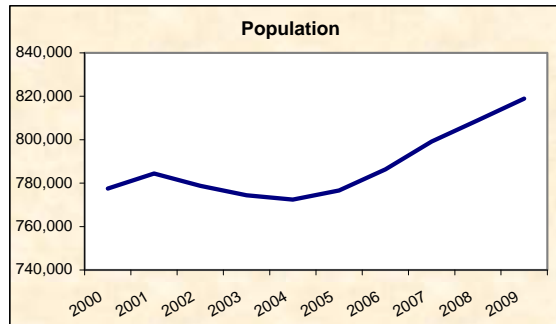
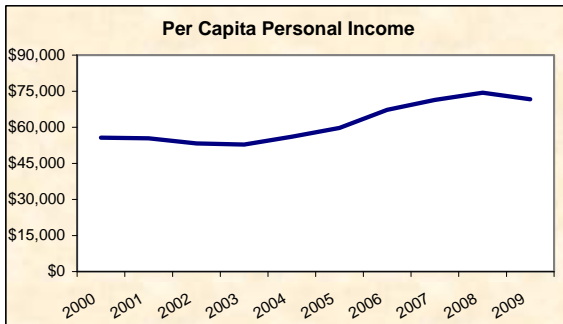
(23) Gross Revenue consists of charges for power services, rental income and other income.

(24) Operating Expenses only include power operating expense.

(25) Adjustments include adjustments to investment income, depreciation, non-cash items and changes to working capital.

CITY AND COUNTY OF SAN FRANCISCO
Demographic and Economic Statistics – Last Ten Fiscal Years

Fiscal Year	Population ⁽¹⁾	Personal Income (In Thousands) ⁽²⁾	Per Capita Personal Income ⁽³⁾	Median Age ⁽⁴⁾	Public School Enrollment ⁽⁵⁾	Average Unemployment Rate ⁽⁶⁾
2000	777,532	\$43,283,782	\$55,668	39.1	61,766	3.2%
2001	784,385	43,480,208	55,432	37.3	60,421	3.8%
2002	778,773	41,493,071	53,280	38.3	59,521	6.5%
2003	774,359	40,885,951	52,800	38.3	59,015	7.0%
2004	772,417	43,325,147	56,090	39.2	58,323	6.3%
2005	776,614	46,398,387	59,744	39.4	57,276	5.4%
2006	786,367	52,902,542	67,275	39.4	56,459	4.6%
2007	799,185	57,015,652 ⁽⁸⁾	71,342	40.0	55,590	4.1%
2008	808,976	60,140,868 ⁽⁸⁾	74,342 ⁽⁹⁾	40.4 ⁽¹⁰⁾	56,315	4.6%
2009	818,887 ⁽⁷⁾	58,676,763 ⁽⁸⁾	71,654 ⁽⁹⁾	40.2 ⁽¹⁰⁾	56,454	7.4%



Source:

- (1) US Census Bureau released on March 19, 2009. Fiscal years 2000 - 2008 is updated from last year's CAFR with newly available data.
- (2) US Bureau of Economic Analysis.
- (3) US Bureau of Economic Analysis. Fiscal years 2000 - 2007 is updated from last year's CAFR with newly available data.
- (4) US Census Bureau, American Community Survey
- (5) California Department of Education
- (6) California Employment Development Department.

Notes:

- (7) 2009 population was estimated by multiplying the 2008 population by the 2007-08 population growth rate.
- (8) Personal income was estimated by assuming that its percentage of state personal income in 2008 and 2009 remained at the 2007 level of 3.7 percent. 2007 is updated from last year's CAFR with newly available data.
- (9) Per capita personal income for 2008 and 2009 was estimated by dividing the estimated personal income for 2008 and 2009 by the reported and estimated population in 2008 and 2009, respectively.
- (10) Median age in 2009 was estimated by averaging the median age in 2007 and 2008. 2008 is updated from last year's CAFR with newly available data.

CITY AND COUNTY OF SAN FRANCISCO
Principal Employers – Current Year and Seven Years Ago

Employer	Year 2008 ⁽¹⁾			Year 2001		
	Employees	Rank	Percentage of Total City Employment	Employees	Rank	Percentage of Total City Employment
City and County of San Francisco.....	26,656	1	6.25%	29,610	1	5.85%
University of California, San Francisco...	18,200	2	4.27	13,835	2	2.95
Wells Fargo & Co.....	8,718	3	2.04	6,366	5	1.36
California Pacific Medical Center.....	6,600	4	1.55	-	-	-
State of California.....	6,021	5	1.41	11,296	3	2.41
Charles Schwab & Co. Inc.....	4,600	6	1.08	9,873	4	2.10
United States Postal Service.....	4,571	7	1.07	4,500	10	0.96
PG&E Corporation.....	4,350	8	1.02	5,000	8	1.07
Gap, Inc.....	4,172	9	0.98	-	-	-
San Francisco State University.....	3,831	10	0.90	-	-	-
San Francisco Unified School District.....	-	-	-	5,579	6	1.19
AT&T.....	-	-	-	5,200	7	1.11
Pacific Bell/SBC Communications.....	-	-	-	4,600	9	0.98
Total.....	87,719		20.57%	95,859		19.98%

Source: Total City and County of San Francisco employee count is obtained from the California Employment Development Department.
All other data is obtained from San Francisco Business Times Book of Lists.

Note:

(1) The latest data as of calendar year 2008 is presented.

CITY AND COUNTY OF SAN FRANCISCO
Full-Time Equivalent City Government Employees by Function ⁽¹⁾
- Last Ten Fiscal Years

Function	Fiscal Year									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Public Protection										
Fire Department.....	1,856	1,864	1,909	1,899	1,835	1,752	1,706	1,665	1,726	1,602
Police.....	2,742	2,785	2,748	2,688	2,669	2,616	2,664	2,765	2,870	2,949
Sheriff.....	896	892	921	920	937	929	944	939	951	1,016
Other.....	1,013	1,013	998	982	954	930	958	978	1,019	996
Total Public Protection.....	6,507	6,554	6,576	6,489	6,395	6,227	6,272	6,347	6,566	6,563
Public Works, Transportation and Commerce										
Municipal Transportation Agency.....	4,406	4,525	4,629	4,569	4,518	4,386	4,232	4,374	4,358	4,528
Airport Commission.....	1,517	1,578	1,537	1,306	1,214	1,203	1,248	1,220	1,228	1,248
Department of Public Works.....	1,004	1,065	1,081	1,077	1,053	1,059	1,035	1,040	1,060	1,030
Public Utilities Commission.....	1,376	1,404	1,411	1,513	1,589	1,513	1,573	1,596	1,609	1,580
Other.....	516	537	569	546	507	505	532	538	543	565
Total Public Works, Transportation and Commerce.....	8,819	9,109	9,227	9,011	8,881	8,666	8,620	8,768	8,798	8,951
Community Health										
Public Health.....	6,133	6,068	6,192	6,309	6,093	5,928	5,956	5,988	6,196	6,023
Total Community Health.....	6,133	6,068	6,192	6,309	6,093	5,928	5,956	5,988	6,196	6,023
Human Welfare and Neighborhood Development										
Human Services.....	1,706	1,807	1,724	1,744	1,735	1,697	1,663	1,745	1,812	1,810
Other.....	245	269	305	316	317	312	306	313	312	309
Total Human Welfare and Neighborhood Development.....	1,951	2,076	2,029	2,060	2,052	2,009	1,969	2,058	2,124	2,119
Culture and Recreation										
Recreation and Park Commission.....	1,010	998	1,014	976	1,001	954	916	922	942	919
Public Library.....	594	599	612	613	617	616	606	631	641	649
War Memorial.....	94	94	94	95	95	96	95	96	96	97
Other.....	124	120	130	149	156	149	200	199	204	203
Total Culture and Recreation.....	1,822	1,811	1,850	1,833	1,869	1,815	1,817	1,848	1,883	1,868
General Administration and Finance										
Administrative Services.....	417	426	420	401	405	383	378	438	505	539
City Attorney.....	316	334	329	321	319	308	321	324	327	318
Telecommunications and Information Services.....	314	352	333	324	313	276	261	270	307	265
Controller.....	161	165	156	155	141	170	179	184	188	198
Human Resources.....	209	211	215	213	188	172	151	156	155	144
Treasurer/Tax Collector.....	183	182	184	185	192	197	199	208	208	212
Mayor.....	145	77	75	72	56	51	48	51	57	55
Other.....	455	467	470	466	466	454	491	520	571	547
Total General Administration and Finance.....	2,200	2,214	2,182	2,137	2,080	2,011	2,028	2,151	2,318	2,278
General City Responsibility.....	-	2	3	4	4	4	3	-	-	-
Subtotal annually funded positions.....	27,432	27,834	28,059	27,843	27,374	26,660	26,665	27,160	27,885	27,802
Capital project funded positions.....	848	1,776	1,857	1,875	1,567	1,597	1,588	1,628	1,750	1,519
Total annually funded positions.....	28,280	29,610	29,916	29,718	28,941	28,257	28,253	28,788	29,635	29,321

Source: Controller, City and County San Francisco

(1) Data represent budgeted and funded full-time equivalent positions.

CITY AND COUNTY OF SAN FRANCISCO
Operating Indicators by Function – Last Ten Fiscal Years

Function	Fiscal Year								
	2001	2002	2003	2004	2005	2006	2007	2008	2009
Public Protection									
Fire and Emergency Communications									
Total response time of first unit to highest priority incidents requiring possible medical care, 90th percentile	N/A	N/A	N/A	8:09	7:59	8:01	8:04	7:36	7:06
Police									
Average time from dispatch to arrival on scene for highest priority calls ⁽¹⁾	2:34	2:36	2:45	2:58	3:07	3:09	3:15	4:08	3:49
Number of homicides per 100,000 population ⁽²⁾	N/A	N/A	N/A	10.8	9.8	12.8	9.6	12.0	8.2
Percentage of San Franciscans who report feeling safe or very safe crossing the street ⁽³⁾	34%	42%	45%	45%	51%	N/A	48%	N/A	56%
Public Works, Transportation, and Commerce									
General Services Agency - Public Works									
Percentage of San Franciscans who rate cleanliness of neighborhood streets as good or very good ⁽⁴⁾	38%	45%	N/A	52%	49%	N/A	49%	N/A	50%
Number of blocks of City streets repaved.....	252	324	292	154	186	267	243	334	310
Municipal Transportation Agency									
Average rating of Muni's timeliness and reliability by residents of San Francisco (1=very poor, 5=very good) ⁽³⁾	2.70	2.92	3.21	3.20	3.13	N/A	2.84	N/A	2.98
Percentage of vehicles that run on time according to published schedules (no more than 4 minutes late or 1 minute early) measured at terminals and established intermediate points ⁽⁵⁾	55.4%	69.9%	70.4%	68.8%	71.0%	69.2%	70.8%	70.6%	74.4%
Percentage of scheduled service hours delivered ⁽⁶⁾	94.4%	96.3%	96.5%	97.2%	95.3%	94.2%	94.3%	95.9%	96.9%
Airport									
Percent change in air passenger volume.....	-3.6%	-20.1%	-5.9%	5.3%	5.5%	1.5%	2.8%	8.4%	-0.8%
Human Welfare and Neighborhood Development									
Environment									
Percentage of total solid waste materials diverted in a calendar year.....	42%	46%	52%	63%	67%	67%	69%	70%	72%
Culture and Recreation									
Recreation and Park									
Percentage of San Franciscans who rate the quality of the City's park grounds (landscaping) as good or very good ⁽³⁾	65%	64%	67%	67%	60%	N/A	57%	NA	65%
Citywide percentage of park maintenance standards met for all parks inspected.....	N/A	N/A	N/A	N/A	N/A	83%	86%	88%	89%
Public Library									
Percentage of San Franciscans who rate the quality of library staff assistance as good or very good.....	76%	77%	79%	81%	76%	N/A	75%	N/A	79%
Circulation of materials at San Francisco libraries.....	5,409,585	6,259,092	6,793,335	6,755,843	7,279,926	7,459,821	7,685,892	8,334,391	9,638,160
Asian and Fine Arts Museums									
Number of visitors to City-owned art museums ⁽⁷⁾	962,090	453,117	727,437	763,242	696,271	1,546,617	1,879,868	1,739,096	2,693,469

Source: Controller, City and County of San Francisco

- (1) Measure changed from median time to average time in FY 2008. Values for FY 2001 through FY 2007 reflect median time, FY 2008 reflects average time.
- (2) Value for FY 2009 is based on a different source for population data than prior fiscal years.
- (3) Value for FY 2005 has been restated to be consistent with City Survey data.
- (4) Value for FY 2002 has been restated to be consistent with City Survey data.
- (5) Values for FY 2002 through FY 2005 have been restated to be consistent as annual average for fiscal year from the MTA service standards reports.
- (6) Values for FY 2002 and FY 2006 have been restated to be consistent as annual average for fiscal year from the MTA service standards reports.
- (7) The California Academy of Sciences opened on September 27, 2008.

N/A = Information is not available. Note that in most cases this is due to the fact that the City Survey, which was administered annually until 2005, then biennially afterwards, is the data source.

CITY AND COUNTY OF SAN FRANCISCO
Capital Asset Statistics by Function – Last Ten Fiscal Years

Function	Fiscal Year									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Police protection ⁽¹⁾										
Number of stations.....	10	11	11	11	10	10	10	10	10	10
Number of police officers.....	2,229	2,321	2,449	2,388	2,170	2,180	2,070	2,304	2,455	2,356
Fire protection ⁽²⁾										
Number of stations.....	45	45	45	45	45	45	48	42	42	42
Number of firefighters.....	1,654	1,804	1,800	1,795	1,690	1,675	1,333	1,012	978	809
Public works										
Mile of street ⁽³⁾	989	989	1,044	1,252	1,050	1,050	1,051	1,051	1,291	1,318
Number of streetlights ⁽⁴⁾	41,052	41,066	42,363	41,042	41,031	41,431	41,571	42,029	42,957	43,492
Water ⁽⁴⁾										
Number of services.....	171,978	174,427	174,873	175,278	165,122	175,000	176,351	176,758	177,648	178,029
Average daily consumption (million gallons)....	253.2	255.3	249.4	247.0	273.9	247.0	239.4	250.8	248.1	238.3
Mile of water mains.....	1,440	1,520	1,520	1,503	1,455	1,475	1,485	1,485	1,485	1,485
Sewers ⁽⁴⁾										
Mile of collecting sewers.....	900	900	900	903	903	903	903	903	960	993
Mile of transport/storage sewers...	16.5	16.5	15.0	15.0	15.0	15.0	15.0	15.0	17.0	17.0
Recreation and cultures										
Number of parks ⁽⁵⁾	227	228	230	230	209	210	220	209	222	222
Number of libraries ⁽⁶⁾	27	27	27	27	27	27	27	28	28	28
Number of library volumes (million) ⁽⁶⁾	2.1	2.2	2.2	2.3	2.1	2.4	2.6	2.7	2.8	2.9
Public school education ⁽⁷⁾										
Attendance centers.....	116	116	113	118	118	119	117	112	112	112
Number of classrooms.....	2,698	3,200	3,428	3,418	3,439	3,434	3,390	3,256	3,269	2,723
Number of teachers, full-time equivalent.....	2,671	3,260	3,272	3,362	3,138	3,171	3,103	3,103	3,113	3,167
Number of students.....	63,895	62,569	60,421	59,521	57,805	57,144	56,236	55,497	56,259	55,272

Sources:

- (1) Police Commission, City and County of San Francisco
- (2) Fire Commission, City and County of San Francisco
- (3) Department of Public Works, City and County of San Francisco
- (4) Public Utilities Commission, City and County of San Francisco
- (5) Parks and Recreation Commission, City and County of San Francisco
- (6) Library Commission, City and County of San Francisco
- (7) San Francisco Unified School District