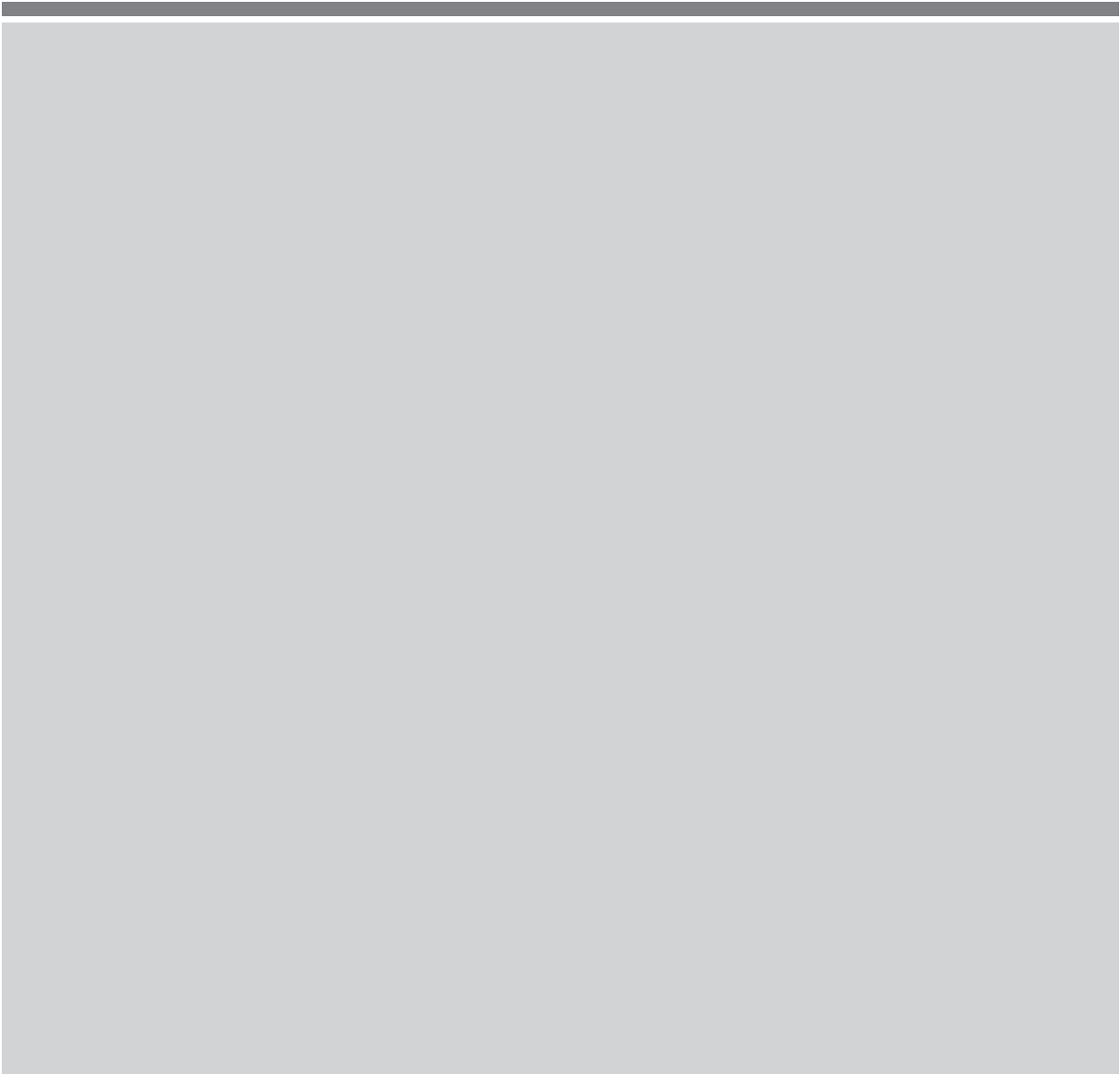


Online Material
Volume 1



MAJOR DEFENCE BASES AND ESTABLISHMENTS

Web Table 1 Locations and electorates

Establishment	Electorate	Suburb
Australian Capital Territory		
Australian Defence College	Canberra	Weston Creek
Australian Defence Force Academy	Fraser	Canberra
Brindabella Park	Fraser	Pialligo
Campbell Park	Fraser	Campbell
Defence Establishment Fairbairn	Fraser	Pialligo
HMAS Creswell	Fraser	Jervis Bay
HMAS Harman	Fraser	Canberra
Royal Military College	Fraser	Duntroon
Russell Offices	Fraser	Russell
New South Wales		
Blamey Barracks	Riverina	Kapooka
Defence Establishment Orchard Hills	Lindsay	Orchard Hills
Defence Plaza Sydney	Sydney	Sydney
Garden Islands Defence Precinct	Wentworth	Potts Point
HMAS Albatross	Gilmore	Nowra
HMAS Kuttabul	Wentworth	Potts Point
HMAS Penguin	Warringah	Mosman
HMAS Waterhen	North Sydney	Waverton
HMAS Watson	Wentworth	Watsons Bay
Headquarters Joint Operations Command	Eden Monaro	Bungendore
Liverpool Military Area	Hughes	Liverpool
Lone Pine Barracks	Hunter	Singleton
Navy Fleet Headquarters	Wentworth	Potts Point
Navy Base East	Wentworth	Potts Point
RAAF Glenbrook	Maquarie	Glenbrook
RAAF Richmond	Greenway	Richmond
RAAF Wagga	Riverina	Wagga Wagga
RAAF Williamtown	Newcastle	Williamtown
Randwick Barracks	Kingsford-Smith	Randwick
Victoria Barracks Sydney	Wentworth	Paddington

MAJOR DEFENCE BASES AND ESTABLISHMENTS

Establishment	Electorate	Suburb
Northern Territory		
Bradshaw Training Area	Lingiari	Timber Creek
Defence Establishment Berrimah	Solomon	Berrimah
Headquarters Northern Command	Solomon	Darwin
Larrakeyah Barracks	Solomon	Larrakeyah
HMAS Coonawarra	Solomon	Larrakeyah
Joint Defence Establishment Pine Gap	Lingiari	Pine Gap
RAAF Darwin	Solomon	Winnellie
RAAF Tindal	Lingiari	Katherine
Robertson Barracks	Solomon	Palmerston
Queensland		
Army Aviation Centre	Groom	Oakey
Borneo Barracks	Groom	Cabarlah
Gallipoli Barracks	Ryan	Enoggera
HMAS Cairns	Leichhardt	Cairns
Jezzine Barracks	Herbert	Townsville
Kokoda Barracks	Forde	Canungra
Lavarack Barracks	Herbert	Townsville
Navy Headquarters South Queensland	Griffith	Bulimba
RAAF Amberley	Blair	Amberley
RAAF Townsville	Herbert	Townsville
RAAF Scherger	Leichhardt	Weipa
Ross Island Barracks	Herbert	Townsville
Shoalwater Bay Training Area	Capricornia	Shoalwater Bay
Townsville Field Training Area	Herbert	Townsville
South Australia		
Defence Centre Woomera	Grey	Woomera
Edinburgh Defence Precinct	Wakefield	Edinburgh
Keswick Barracks	Adelaide	Keswick
Navy Headquarters South Australia	Adelaide	Keswick
Woodside Barracks	Mayo	Woodside
Tasmania		
Anglesea Barracks	Denison	Hobart
Derwent Barracks	Denison	Glenorchy
Navy Headquarters Tasmania	Denison	Hobart

MAJOR DEFENCE BASES AND ESTABLISHMENTS

Establishment	Electorate	Suburb
Victoria		
Albury Wodonga Military Area (AWMA)	Indi	Albury / Wodonga
Gaza Ridge Barracks (AWMA) - Bandiana	Indi	Wodonga
Latchford Barracks (AWMA) - Bonegilla	Indi	Wodonga
Wadsworth Barracks (AWMA) - Bandiana	Indi	Wodonga
Defence Plaza Melbourne	Melbourne	Melbourne
DSTO Fishermans Bend	Melbourne Ports	Fishermans Bend
Fort Queenscliff	Corangamite	Queenscliff
HMAS Cerberus	Flinders	Crib Point
Multi User Depot	Bendigo	Longley
Puckapunyal Military Area	McEwen	Puckapunyal
RAAF East Sale	Gippsland	East Sale
RAAF Williams	Lalor	Laverton
Simpson Barracks	Jaga Jaga	Macleod
Victoria Barracks Melbourne	Melbourne Ports	Southbank
Western Australia		
Campbell Barracks	Curtin	Swanbourne
HMAS Stirling	Brand	Rockingham
Irwin Barracks	Curtin	Karrakatta
Leeuwin Barracks	Fremantle	East Fremantle
RAAF Curtin	Kalgoorlie	Derby
RAAF Learmonth	Kalgoorlie	Exmouth Gulf
RAAF Pearce	Pearce	Bullsbrook

EXTENDED CONSULTANCIES

Web Table 2 shows a breakdown of the 367 consultancy services by method of procurement and reason for engagement and as a percentage comparison.

Web Table 2 Breakdown of Consultancy Services by Selection Process

Method of Procurement— Selection Process	Number of Contracts	Contract Value	Percentage by method
Open Tender	281	33,973,843	63.3%
Direct Sourcing	65	14,530,625	27.1%
Select Tender	21	5,157,650	9.6%
Total	367	53,662,118	100%

Web Table 3 provides details of the 367 consultancy contracts let in 2010-11, that had a total individual contract value of \$10,000 or more (inclusive of GST). The total value of these contracts was \$53,662,118.

Web Table 3 Consultancy services let during 2010-11, with a total contract value of \$10,000 or more (inclusive of GST)

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Office of the Secretary and CDF				
Lynne Tacy	Public Affairs Work Relationship Inquiry	72,600	Direct Source	C
Mr Paul Andrew Willee RFD	ESP CDF COI President Expense P. Willee	236,700	Direct Source	B
R V Gyles AO QC	President - for the HMAS Success COI	1,593,900	Direct Source	B
Martin Brady	Review-Disposition Of Defence Overseas	114,000	Direct Source	B
JBT Global Corporate Advisory	Education and Training Services	80,277	Direct Source	B
Kenneth R Peacock	Facilitator of Consultation Program	90,000	Direct Source	B
Mr Andrew John Kirkham	COI President Services A.Kirkham	320,950	Direct Source	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Price Water House Coopers Legal	NonTechnical Service	2,000,000	Open Tender	B
Mr Andrew John Kirkham	Specialist Technical Advice	84,000	Direct Source	C
Brian Adams Consulting Pty Ltd	Amphibious Ship Review	31,601	Direct Source	C
Smiths' Management And Consulting	Amphibious Ship Review	24,024	Direct Source	C
Robson Huntley & Associates Pty Ltd	Provision Of Professional Consultancy Services On Complex Policy & Project Work	180,816	Select Tender	B
Ernst & Young Consulting	Engagement of an Independent Reviewer to Conduct An External Quality Assurance Review	64,900	Select Tender	C
People & Strategy (ACT) Pty Ltd	Design and Delivery of Strategy Executive Development Program and Pilot Course	35,675	Open Tender	B
Booz & Company (Australia) Pty Ltd	Health Check - Smart Sustainment Reform	830,536	Open Tender	B
Mr Paul Rizzo	Rizzo Review Commencement Fee For Services	22,000	Direct Source	B
Mr Paul Rizzo	NonTechnical Service	57,278	Direct Source	B
Total Office of the Secretary and CDF		5,839,257		
Vice Chief of the Defence Force				
Ernst & Young	Strategic Business and Financial Advice	5,390,660	Direct Source	B
KPMG	Analysis of Explosive Ordnance Supply Chain	643,282	Open Tender	A
Clayton Utz	Professional Legal Fees	1,412,180	Direct Source	B
Norton Rose	Professional Legal Services	92,182	Open Tender	B
GS1 Australia Pty Ltd	Management advisory services	41,294	Direct Source	B
Professor Michael R Moore	Management advisory services	18,564	Direct Source	B
Cogent Business Solutions Pty Ltd	Professional Services for ADF Cadet Occupational Health And Safety	74,944	Open Tender	A
Norton Rose	Professional Legal Fees	24,661	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
SAI Global	Re-Certification and Surveillance Audits	42,882	Direct Source	B
C I T Solutions Pty Ltd	Scoping Study to Determine Accredited Course Outcomes for Defence Force Chaplains College	14,339	Direct Source	B
The University of Melbourne, Melbourne Graduate School of Education, Youth Research Centre	Development of Australian Defence Force Cadets Youth Development Framework	313,390	Open Tender	A
KPMG Australia	Management Advisory Services	70,000	Open tender	C
KPMG Australia	Management Advisory Services	254,424	Direct Source	B
William John Farmer	Review of Asia Pacific Civil-Military Centre Of Excellence	99,413	Direct Source	A
Minter Ellison	Professional Legal Fees	76,043	Open Tender	B
Noetic Solutions Pty Ltd	Management Advisory Services	73,875	Open Tender	A
EQV Group Pty Ltd	Strategic Health Advisory Services	573,870	Direct Source	B
Price Waterhouse Coopers Legal	MILIS - Audit - Service	165,000	Select Tender	C
Total Vice Chief of the Defence Force		9,381,003		
Joint Operations Command				
Blake Dawson Waldron	ACT - Professional Legal Fees	138,403	Open Tender	B
Qinetiq Consulting Pty Ltd	Probity Services AO/004/10-11	72,960	Open Tender	B
Sydac Pty Ltd	SF LVC Study	56,481	Select Tender	B
Noetic Solutions Pty Ltd	Mgmt & Admin Advisory Service	54,862	Direct Source	B
Total Joint Operations Command		322,706		
Army				
Australian Government Solicitor	ACT - Professional Legal Fees	24,503	Direct Source	B
Noetic Solutions Pty Ltd	Consulting Services	25,000	Direct Source	B
NBC Aboriginal Corporation	Design review & certification of Bayulu Clinic, Fitzroy crossing	18,920	Open Tender	B
Total Army		68,423		
Chief Finance Officer Group				
Acumen Alliance	Advice And Services To Support The E-DOC	4,500,000	Open Tender	B
Deloitte	Budget Remediation And Quality Assurance	568,493	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Deloitte Touche Tohmatsu	Specialist Technical Advice(B)	286,006	Open Tender	B
Deloitte Touche Tohmatsu	Specialist Technical Advice(B)	325,466	Open Tender	B
Deloitte Touche Tohmatsu	TASK 2.3 Expenditure Analysis	127,335	Open Tender	B
Australian Government Actuary	Review Of No Win Loss Foreign Exchange Algorithms	10,076	Direct Source	C
Price Waterhouse Coopers Legal	Taxation Services	402,000	Open Tender	B
Total Chief Finance Officer Group		6,219,376		
Chief Information Officer Group				
QP3 Consulting	CIOG705/09 - 11/2010 Probity Adviser	90,000	Open Tender	A
Program Planning Professionals Pty	CIOG419/10 - P3M3 Assessment(Sept-Dec10)	135,000	Open Tender	C
Clayton Utz	ACT - Professional Legal Fees	1,354,141	Open Tender	B
Minter Ellison	ACT - Professional Legal Fees	71,060	Open Tender	B
Boston Consulting Group	Management advisory services	436,961	Open Tender	B
Sparke Helmore	ACT - Professional Legal Fees	39,025	Open Tender	B
Minter Ellison	ACT - Professional Legal Fees	79,099	Open Tender	B
Phillips Fox Sydney	ACT - Professional Legal Fees	89,513	Open Tender	B
Blake Dawson Waldron	ACT - Professional Legal Fees	261,069	Open Tender	B
Sparke Helmore	Legal Professional Fees	431,090	Open Tender	B
Oakton Services Pty Ltd	293/10 Change Management Initiation	252,450	Open Tender	B
Deloitte Touche Tohmatsu	537/10 Final (NPOC)Report for JP2077 2B1	107,085	Open Tender	C
Sparke Helmore	ACT - Professional Legal Fees	119,857	Open Tender	B
Phillips Fox Sydney	ACT - Professional Legal Fees	19,030	Open Tender	B
Australian Government Solicitor	DL0084/2011 - Professional Legal Services	18,103	Open Tender	B
Total Chief Information Officer Group		3,503,483		
Defence Science and Technology Organisation				
Galloway & Associates Lic	Participate In The DSTO Bio Review -	24,990	Direct Source	B
Total Defence Science and Technology Organisation		24,990		
Defence Support Group				
Australian Government Solicitor	ID1066/2010 - Professional Legal Services	10,076	Open Tender	B
Australian Government Solicitor	DPE2026/2010 - Professional Legal Services	10,126	Open Tender	B
Australian Government Solicitor	DL0018/2011- Professional Legal Services	10,233	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Minter Ellison	DPE2027/2010 - Professional Legal Services	10,274	Open Tender	B
Minter Ellison	DPE2003/2011 - Professional Legal Services	10,309	Open Tender	B
Clayton Utz	ID1033/2011 - Professional Legal Services	10,340	Open Tender	B
Sparke Helmore	ID1100/2010 - Professional Legal Services	10,510	Open Tender	B
Phillips Fox Sydney	DL0122/2010 - Professional Legal Services	10,720	Open Tender	B
Clayton Utz	DL0201/2010 - Professional Legal Services	10,881	Open Tender	B
Norton Rose	ID1075/2010 - Professional Legal Services	10,896	Open Tender	B
Norton Rose	DL0148/2010 - Professional Legal Services	11,018	Open Tender	B
Norton Rose	ID1050/2011 - Professional Legal Services	11,160	Open Tender	B
Sparke Helmore	DPE2022/2010 - Professional Legal Services	11,180	Open Tender	B
Clayton Utz	DL0007/2011 - Professional Legal Services	11,280	Open Tender	B
Australian Government Solicitor	ID1001/2011 - Professional Legal Services	11,293	Open Tender	B
Australian Government Solicitor	ID1000/2011 - Professional Legal Services	11,472	Open Tender	B
Maddocks	DPE2019/2010 - Professional Legal Services	11,528	Open Tender	B
AECOM Australia Pty Ltd	Bandiana-New Warehousing	11,538	Direct Source	B
Spotless Facility Svcs Sqli Trust	Project Development	11,550	Open Tender	B
Minter Ellison	ID1053/2011 - Professional Legal Services	11,570	Open Tender	B
Clayton Utz	ID1097E03/2008 - Professional Legal Services	11,616	Open Tender	B
Godden Mackay Logan Pty Ltd	Policy Advice	11,671	Direct Source	B
Minter Ellison	ID1048/2011 - Professional Legal Services	11,814	Open Tender	B
Sparke Helmore	ID1068E01/2009 - Professional Legal Services	11,816	Open Tender	B
Phillips Fox Sydney	DL0191E01/2008 - Professional Legal Services	11,880	Open Tender	B
Clayton Utz	ID1063E02/2007 - Professional Legal Services	12,001	Open Tender	B
Australian Government Solicitor	ID1071/2010 - Professional Legal Services	12,029	Open Tender	B
Australian Government Solicitor	DL0180/2010 - Professional Legal Services	12,095	Open Tender	B
Phillips Fox Sydney	DL0027/2011 - Professional Legal Services	12,573	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Minter Ellison	ID1024/2011 - Professional Legal Services	12,580	Open Tender	B
Phillips Fox Sydney	DL0133/2010 - Professional Legal Services	12,759	Open Tender	B
Clayton Utz	ID1027/2011 - Professional Legal Services	12,870	Open Tender	B
Spotless Facility Svcs Sqli Trust	Provisions Of Wallangarra Loop Impedance	12,980	Select Tender	B
Australian Government Solicitor	DL0181/2010 - Professional Legal Services	13,200	Open Tender	B
Clayton Utz	ID1065E01/2009 - Professional Legal Services	13,233	Open Tender	B
Blake Dawson Waldron	ID1038/2011 - Professional Legal Services	13,253	Open Tender	B
Sparke Helmore	DL0099/2009 - Professional Legal Services	13,650	Open Tender	B
Minter Ellison	DPE2015/2010 - Professional Legal Services	13,805	Open Tender	B
Minter Ellison	ID1036/2011 - Professional Legal Services	13,919	Open Tender	B
Clayton Utz	ID1032E02/2009 - Professional Legal Services	13,970	Open Tender	B
Clayton Utz	DL0110/2010 - Professional Legal Services	14,256	Open Tender	B
Sparke Helmore	DL0014E02/2010 - Professional Legal Services	14,310	Open Tender	B
Minter Ellison	DPE2011/2010 - Professional Legal Services	14,456	Open Tender	B
Blake Dawson Waldron	DL0085/2011 - Professional Legal Services	14,468	Open Tender	B
Blake Dawson Waldron	DL0144/2010 - Professional Legal Services	14,609	Open Tender	B
Phillips Fox Sydney	DL0053/2011 - Professional Legal Services	14,810	Open Tender	B
Sparke Helmore	ID1045/2011 - Professional Legal Services	15,060	Open Tender	B
Minter Ellison	ID1015/2011-Professional Legal Services	15,569	Open Tender	B
Norton Rose	ID1062/2010 - Professional Legal Services	15,665	Open Tender	B
Clayton Utz	DPE2008/2011 - Professional Legal Services	15,818	Open Tender	B
Norton Rose Australia	ID1044/2011 - Professional Legal Services	15,821	Open Tender	B
Norton Rose	ID1095/2010 - Professional Legal Services	15,867	Open Tender	B
Clayton Utz	ID1051E01/2009 - Professional Legal Services	15,939	Open Tender	B
Clayton Utz	ID1040/2011 - Professional Legal Services	16,203	Open Tender	B
Australian Government Solicitor	DPE2020/2010 - Professional Legal Services	16,286	Open Tender	B

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Australian Government Solicitor	DL0086/2011 - Professional Legal Services	16,368	Open Tender	B
Spotless P & F Pty Ltd - Trust A/C	Expert Estate Advice	16,500	Open Tender	B
Minter Ellison	DL129/2010 - Professional Legal Services	16,605	Open Tender	B
Australian Government Solicitor	DL0098/2010 - Professional Legal Services	16,638	Open Tender	B
Sai Global Ltd	Quality management services	16,773	Open Tender	B
Phillips Fox Sydney	DL0195/2010 - Professional Legal Services	16,792	Open Tender	B
Australian Government Solicitor	ID1027/2010 - Professional Legal Services	16,865	Open Tender	B
Sparke Helmore	DL0174/2010 - Professional Legal Services	17,050	Open Tender	B
Phillips Fox Sydney	DL0190/2010 - Professional Legal Services	17,100	Open Tender	B
Landell Consulting	Tender evaluation	17,160	Open Tender	C
Minter Ellison	DL0143/2010 - Professional Legal Services	17,240	Open Tender	B
Sparke Helmore	ID1039/2011 - Professional Legal Services	17,290	Open Tender	B
Clayton Utz	ID1016/2011 - Professional Legal Services	17,567	Open Tender	B
Phillips Fox Sydney	DL0046/2011 - Professional Legal Services	17,567	Open Tender	B
Phillips Fox Sydney	DPE2021/2010 - Professional Legal Services	17,743	Open Tender	B
Australian Government Solicitor	DL0127/2010 - Professional Legal Services	18,497	Open Tender	B
Australian Government Solicitor	DL0132/2010 - Professional Legal Services	18,497	Open Tender	B
Phillips Fox Sydney	DL0733E01/2006 - Professional Legal Services	18,695	Open Tender	B
Clayton Utz	ID1077/2010 - Professional Legal Services	18,890	Open Tender	B
Dept Of Finance & Administration	Actuarial Services	18,910	Direct Source	B
Clayton Utz	ID1059/2011 - Professional Legal Services	18,986	Open Tender	B
Australian Government Solicitor	DL0171E02/2010 - Tied Professional Legal Services	19,305	Direct Source	B
Minter Ellison	DL0026/2011 - Professional Legal Services	19,397	Open Tender	B
Executive Security And	Independent Investigative Services	19,597	Direct Source	C
Clayton Utz	ID1069E01/2008 - Professional Legal Services	19,635	Open Tender	B
Australian Government Solicitor	DPE2018/2010 - Professional Legal Services	19,800	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
GH Solutions Pty Ltd	Finalisation Of Tasks For Fresh Rations Project	19,800	Direct Source	A
Sparke Helmore	DL0215/2010 - Professional Legal Services	19,885	Open Tender	B
Minter Ellison	ID1086/2010 - Professional Legal Services	19,939	Open Tender	B
Cardno (QLD) Pty Ltd	HMAS Cairns Pedestrian Crossing	20,350	Direct Source	B
Godden Mackay Logan	Indigenous Cultural Heritage Assessment For The Combined Health Centre At Duntroon	20,680	Direct Source	C
Australian Government Solicitor	DL0076/2011- Professional Legal Services	20,724	Open Tender	B
Clayton Utz	ID1073/2010 - Professional Legal Services	21,373	Open Tender	B
Clayton Utz	DL041/2011- Professional Legal Services	22,275	Open Tender	B
Australian Government Solicitor	DL0138/2010 - Professional Legal Services	22,622	Open Tender	B
Australian Government Solicitor	DL0121/2010 - Tied Professional Legal Services	22,935	Direct Source	B
Norton Rose	ID1050/2010 - Professional Legal Services	23,110	Open Tender	B
Phillips Fox Sydney	DL0147/2010 - Professional Legal Services	23,183	Open Tender	B
Australian Government Solicitor	ID1082/2010 - Professional Legal Services	23,947	Open Tender	B
Clayton Utz	DL0159/2010 - Professional Legal Services	24,083	Open Tender	B
Executive Security And Investigations Pty Ltd	Provision Of Independent Investigation Services	24,189	Direct Source	C
Blake Dawson Waldron	DPE2014/2010 - Professional Legal Services	24,212	Open Tender	B
App Corporation Pty Ltd	Feasibility accommodation study	24,475	Select Tender	C
Sparke Helmore	ID1010/2011-Professional Legal Services	24,991	Open Tender	B
Sparke Helmore	ID1009/2011 - Professional Legal Services	24,991	Open Tender	B
Landell Consulting	Probity Advice for Tender Evaluation	25,657	Open Tender	A
Australian Government Solicitor	DL0202/2010 - Professional Legal Services	25,779	Open Tender	B
Clayton Utz	ID1026/2011 - Professional Legal Services	26,084	Open Tender	B
Australian Government Solicitor	DL0211/2010 - Professional Legal Services	26,253	Open Tender	B
Blake Dawson Waldron	DL0065E03/2007 - Professional Legal Services	26,403	Open Tender	B
Blake Dawson Waldron	ID1022/2011 - Professional Legal Services	26,593	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Minter Ellison	DL0047/2011 - Professional Legal Services	26,631	Open Tender	B
Clayton Utz	DL0039/2011 - Professional Legal Services	27,016	Open Tender	B
Australian Government Solicitor	ID1019/2011 - Professional Legal Services	27,027	Open Tender	B
Clayton Utz	DL0160/2010 - Professional Legal Services	27,104	Open Tender	B
Australian Government Solicitor	DL0004/2011 - Professional Legal Services	27,214	Direct Source	B
Blake Dawson Waldron	ID1032/2011 - Professional Legal Services	27,265	Open Tender	B
Clayton Utz	DL0031/2011 - Professional Legal Services	29,370	Open Tender	B
The Teleran Group Pty Ltd	ITS Team Training- Wiring for the future	29,450	Open Tender	B
SKM	Spatial Data Management	30,000	Select Tender	B
Sparke Helmore	DL0029/2011 - Professional Legal Services	30,000	Open Tender	B
Blake Dawson Waldron	DL0112/2010 - Professional Legal Services	30,094	Open Tender	B
Australian Government Solicitor	DPE2024/2010 - Professional Legal Services	30,638	Open Tender	B
Blake Dawson Waldron	ID1080/2010 - Professional Legal Services	30,672	Open Tender	B
Phillips Fox Sydney	DL0064/2011 - Professional Legal Services	30,729	Open Tender	B
Blake Dawson Waldron	ID1011/2011 - Professional Legal Services	31,101	Open Tender	B
Minter Ellison	DL0172/2010 - Professional Legal Services	31,361	Open Tender	B
Phillips Fox Sydney	ID1079/2010 - Professional Legal Services	32,510	Open Tender	B
Norton Rose	ID1097/2010 - Professional Legal Services	32,835	Open Tender	B
Attorney Generals Department	DL0213/2010 - Professional Legal Services	33,100	Direct Source	B
Conflict Solutions Pty Ltd	Provision of Investigation & arbitration services	34,100	Direct Source	B
Norton Rose	ID1003/2011 - Professional Legal Services	34,170	Open Tender	B
Clayton Utz	DL0001/2011 - Professional Legal Services	35,382	Open Tender	B
Clayton Utz	ID1074/2010 - Professional Legal Services	35,475	Open Tender	B
Urs Australia Ltd	Repair paint shop	36,027	Direct Source	B
Australian Government Solicitor	DL0075/2011 - Tied Professional Legal Services	36,768	Direct Source	B
Phillips Fox Sydney	DL0130/2010 - Professional Legal Services	36,990	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Clayton Utz	DL0226/2010 - Professional Legal Services	38,500	Open Tender	B
Sinclair Knight Merz Pty Ltd	Update Base Master Plan Booklets	38,539	Open Tender	B
Clayton Utz	id1064/2010 - Professional Legal Services	39,325	Open Tender	B
Clayton Utz	DL0002/2011 - Professional Legal Services	39,875	Open Tender	B
Clayton Utz	ID1018/2011 - Professional Legal Services	40,029	Open Tender	B
Minter Ellison	DL0063/2011 - Professional Legal Services	40,780	Open Tender	B
Clayton Utz	ID1091/2010 - Professional Legal Services	40,865	Open Tender	B
Australian Government Solicitor	DL0146/2010 - Professional Legal Services	41,065	Open Tender	B
Minter Ellison	DL0214/2010 - Professional Legal Services	42,777	Open Tender	B
Clayton Utz	ID1017/2011 - Professional Legal Services	42,790	Open Tender	B
Kpmg Australia	Estate Maintenance	42,967	Open Tender	B
Clayton Utz	ID1028/2011 - Professional Legal Services	42,969	Open Tender	B
Sai Global Ltd	In House Green Belt Training	43,000	Direct Source	B
Clayton Utz	ID1030/2011 - Professional Legal Services	43,118	Open Tender	B
Blake Dawson Waldron	ID1067/2010 - Professional Legal Services	44,946	Open Tender	B
Clayton Utz	id1058/2010 - Professional Legal Services	44,958	Open Tender	B
Clayton Utz	ID1028E02/2008 - Professional Legal Services	45,740	Open Tender	B
Phillips Fox Sydney	DL0155/2010 - Professional Legal Services	46,088	Open Tender	B
Australian Government Solicitor	DL0068/2011 - Professional Legal Services	46,574	Open Tender	B
Sparke Helmore	DL0124/2010 - Professional Legal Services	49,400	Open Tender	B
Clayton Utz	ID1087/2010 - Professional Legal Services	49,905	Open Tender	B
Robert Cornall	DL0227/2010 - Professional Legal Services	50,010	Direct Source	B
Minter Ellison	ID1016/2009 - Professional Legal Services	50,159	Open Tender	B
Clayton Utz	ID1063E03/2007 - Professional Legal Services	50,455	Open Tender	B
Blake Dawson Waldron	ID1026/2011 - Professional Legal Services	54,046	Open Tender	B
Australian Government Solicitor	DL0119/2010 - Professional Legal Services	54,110	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Spotless P & F Pty Ltd	Fire Management Plans	54,986	Open Tender	B
Ghd Pty Ltd	Environmental management	55,293	Select Tender	B
Skm	Spatial Data Management	56,070	Select Tender	B
Pricewaterhousecoopers Legal	Management services	56,100	Open Tender	B
Phillips Fox Sydney	ID1060/2010 - Professional Legal Services	57,129	Open Tender	B
Sparke Helmore	ID1022E01/2009 - Professional Legal Services	58,614	Open Tender	B
Blake Dawson Waldron	ID1078/2010 - Professional Legal Services	59,829	Open Tender	B
Grosvenor Management Consulting	Redesign & Enhancement Of DRH Database	60,000	Direct Source	B
Australian Government Solicitor	DL0006/2011 - Tied Legal Work	60,650	Direct Source	B
Clayton Utz	ID1070/2010 - Professional Legal Services	60,995	Open Tender	B
Australian Government Solicitor	ID1054/2011 - Professional Legal Services	61,133	Open Tender	B
Clayton Utz	ID1042E02/2010 - Professional Legal Services	61,243	Open Tender	B
Blake Dawson Waldron	DL0021/2011 - Professional Legal Services	62,450	Open Tender	B
Minter Ellison	DL0050/2011 - Professional Legal Services	65,553	Open Tender	B
Clayton Utz	ID1069/2010 - Professional Legal Services	65,750	Open Tender	B
Australian Government Solicitor	DPE2007/2010 - Professional Legal Services	66,256	Direct Source	B
Minter Ellison	ID1092/2010 - Professional Legal Services	66,309	Open Tender	B
Sinclair Knight Merz Pty Ltd	Recruitment of Project Manager	66,330	Open Tender	B
Allens Arthur Robinson	DL0126/2010 - Professional Legal Services	66,364	Open Tender	B
Compuware Asia Pacific Pty Ltd	Provision Of Change point Base User Licences	68,696	Open Tender	B
Blake Dawson Waldron	ID1023/2011 - Professional Legal Services	70,365	Open Tender	B
Sinclair Knight Merz Pty Ltd	Field Audit on Ground Services	71,500	Open Tender	B
Allens Arthur Robinson	DL0753E01/2006 - Professional Legal Services	72,775	Open Tender	B
Ernst & Young Consulting	Performance management framework review.	73,590	Open Tender	C
Clayton Utz	ID1042E03/2009 - Professional Legal Services	75,080	Open Tender	B
Clayton Utz	ID1042E03/2009 - Professional Legal Services	75,080	Open Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Clayton Utz	ID1008E14/2007 - Professional Legal Services	75,303	Open Tender	B
Minter Ellison	DL0002/E01/2010	75,843	Open Tender	B
KPMG Australia	Analysis Of Rental Market	75,900	Direct Source	B
Minter Ellison	DL0209/2010 - Professional Legal Services	76,177	Open Tender	B
Australian Government Solicitor	DL0141/2010 - Professional Legal Services	77,460	Open Tender	B
Providence Consulting Group Pl	Professional Services	77,977	Open Tender	B
Clayton Utz	ID1013/2011 - Professional Legal Services	80,170	Open Tender	B
Sparke Helmore	DL0218/2010 - Professional Legal Services	82,910	Open Tender	B
Minter Ellison	ID1052/2010 - Professional Legal Services	85,008	Open Tender	B
Australian Government Solicitor	ID1140/2008 - Professional Legal Services	85,783	Open Tender	B
Clayton Utz	ID1057E02/2006 - Professional Legal Services	86,186	Open Tender	B
Minter Ellison	DL0186/2010 - Professional Legal Services	88,728	Open Tender	B
Phillips Fox Sydney	ID1072E01/2009 - Professional Legal Services	89,690	Open Tender	B
Parsons Brinckerhoff	Energy Audits	90,310	Select Tender	B
Australian Government Actuary	Actuarial Assessment of Defence	91,000	Direct Source	B
Providence Consulting Group Pl	Management Services	92,242	Open Tender	B
SKM	Spatial Data Management	95,200	Select Tender	B
Spotless P & F Pty Ltd - Trust A/C	Expert Estate Advice	96,663	Open Tender	B
Sme Gateway Limited	Management Services	98,347	Open Tender	B
Clayton Utz	ID1070E02/2007 - Professional Legal Services	99,889	Open Tender	B
Clayton Utz	ID1042/2009 - Professional Legal Services	100,106	Open Tender	B
Phillips Fox Sydney	ID1088/2010 - Professional Legal Services	103,774	Open Tender	B
Providence Consulting Group Pl	Management Services	112,000	Open Tender	B
Australian Government Solicitor	ID1034/2006 - Professional Legal Services	112,728	Open Tender	B
Blake Dawson Waldron	ID1098/2010 - Professional Legal Services	116,184	Open Tender	B
Clayton Utz	ID1012/2011 - Professional Legal Services	123,940	Open Tender	B

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
SME Gateway Limited	Security Risk Analyst - Base Instructions Project	128,210	Open Tender	B
SME Gateway Limited	Security Risk Analyst - Base Instructions Project	128,210	Open Tender	B
SME Gateway Limited	Security Risk Analyst - Base Instructions Project	128,210	Open Tender	B
Coffey Environments Pty Ltd	Technical Adviser-Stage 4 Remediation Work	129,953	Open Tender	B
Blake Dawson Waldron	ID1070/2008 - Professional Legal Services	132,907	Open Tender	B
Minter Ellison	DL0128/2010-Professional Legal Services	136,408	Open Tender	B
Qinetiq Consulting Pty Ltd	Security Risk Analyst - Base Instructions Project	139,800	Open Tender	B
Blake Dawson Waldron	DL0118/2010-Professional Legal Services	142,802	Open Tender	B
Blake Dawson Waldron	ID1106/2007 - Professional Legal Services	144,973	Open Tender	B
Clayton Utz	ID1093/2010 - Professional Legal Services	145,370	Open Tender	B
Providence Consulting Group PI	Security Risk Analyst - Base Instructions Project	147,400	Open Tender	B
Clayton Utz	ID1042/2011 - Professional Legal Services	149,320	Open Tender	B
Clayton Utz	ID1136/2008 - Professional Legal Services	150,095	Open Tender	B
T T Building Consultants Pty Ltd	Fire Safety Survey	150,440	Select Tender	B
Oakton AA Services Pty Ltd	Provision Of Management Consultancy Services	150,700	Select Tender	A
KPMG Australia	Data Analysis For Travel Review	151,600	Open Tender	B
Australian Government Solicitor	DL0062/2009 - Professional Legal Services	153,375	Open Tender	B
Clayton Utz	ID1068/2010 - Professional Legal Services	153,390	Open Tender	B
Clayton Utz	ID1099/2010 - Professional Legal Services	155,150	Open Tender	B
Clayton Utz	DL0067/2011 - Professional Legal Services	160,745	Open Tender	B
Blake Dawson Waldron	DL0082E02/2009-Professional Legal Services	161,700	Open Tender	B
BAE Systems Australia Ltd	Hangars assessment	165,660	Select Tender	B
Australian Government Solicitor	DL0111/2010 - Professional Legal Services	168,755	Open Tender	B
Clayton Utz	DL0051/2011 - Professional Legal Services	169,950	Open Tender	B
Clayton Utz	ID1032/2009 - Professional Legal Services	182,010	Open Tender	B
Pricewaterhousecoopers Legal	Consultancy - Superannuation Assurance Framework	182,657	Open Tender	C

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Minter Ellison	ID1133/2008 - Professional Legal Services	182,732	Open Tender	B
Clayton Utz	ID1004/2011 - Professional Legal Services	189,805	Open Tender	B
Clayton Utz	ID1055/2011 - Professional Legal Services	201,340	Open Tender	B
Price Waterhouse Coopers Legal	Housing Removals and Reform	209,000	Open Tender	A
Australian Government Solicitor	DL0072/2009 - Professional Legal Services	224,050	Open Tender	B
Clayton Utz	ID1114/2008 - Professional Legal Services	232,360	Open Tender	B
Blake Dawson Waldron	ID1100/2007 - Professional Legal Services	235,428	Open Tender	B
Clayton Utz	ID1090/2010 - Professional Legal Services	249,993	Open Tender	B
SME Gateway Limited	Transport Review	254,325	Select Tender	B
Phillips Fox Sydney	DL0198/2010 - Professional Legal Services	262,951	Direct Source	B
Spotless P & F Pty Ltd	Building Upgrades	264,338	Open Tender	B
Phillips Fox Sydney	ID1024E03/2007 - Professional Legal Services	265,268	Direct Source	B
Blake Dawson Waldron	ID1108/2008 - Professional Legal Services	265,374	Open Tender	B
KPMG	Management Consultancy Services Standing Offer Panel	280,000	Open Tender	B
Phillips Fox Sydney	ID1101/2010 - Professional Legal Services	282,216	Open Tender	B
Phillips Fox Sydney	ID1063/2010 - Professional Legal Services	282,319	Open Tender	B
Accenture Australia Holdings	Strategy Advice on Market Research	300,300	Open Tender	B
Water Research Foundation Of Aust	Environmental Monitoring.	308,000	Direct Source	B
Blake Dawson Waldron	ID1538E01/2006 - Professional Legal Services	355,846	Open Tender	B
SME Gateway Limited	Management Services	388,700	Select Tender	B
Clayton Utz	ID1535E01/2006 - Professional Legal Services	400,223	Open Tender	B
T T Building Consultants Pty Ltd	Regional Fire Safety Surveys 10/11	678,156	Open Tender	B
Clayton Utz	ID1100E01/2009 - Professional Legal Services	736,450	Open Tender	B
Phillips Fox Sydney	DL0062/2011 - Professional Legal Services	843,500	Open Tender	B
SME Gateway Limited	Management Services	1,023,000	Select Tender	B
Parsons Brinckerhoff Australia Pty	Stage 4 Remediation Works, WA	2,118,793	Select Tender	B
Elisabeth H. Stevens	Conduct Archival Recording	16,500	Select Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Spotless P & F Pty Ltd	Development Of A Scope Of Works	44,716	Select Tender	B
AECOM	Environmental Assessment School Of Artillery And School Of Armoury	48,949	Open Tender	A
Workplace Research Associates Pty	Recruitment Review	55,600	Open Tender	C
Sinclair Knight Merz Pty Ltd	Recruitment of Project Manager	66,330	Open Tender	B
SKM	Environmental Services	129,070	Open Tender	B
Australian Government Solicitor	DL0225/2010 - Tied Professional Legal Services	1,073,293	Direct Source	B
Australian Government Solicitor	ACT - Professional Legal Fees	42,780	Open Tender	B
Minter Ellison	ID1007/2011 - Professional Legal Services	74,943	Open Tender	B
Total Defence Support Group		24,280,920		
Intelligence & Security				
Providence Consulting Group PI	Consultancy Services Draft Report	52,360	Open Tender	B
Change Drivers Pty Ltd	Stage 1 Workforce Planning	185,000	Direct Source	A
Richard G Brabin-Smith	DSD External Review	190,000	Direct Source	C
Results Consulting (Australia)	HR Consolidation	39,930	Open Tender	C
Workplace Research Associates Pty	Analysis Structural Design	22,638	Open Tender	C
Results Consulting (Australia)	Strategic HR Management Services	11,495	Open Tender	C
Australian Government Solicitor	Legal Professional F	137,478	Direct Source	B
Stratsec.Net	NonTechnical Service	316,664	Open Tender	B
Stancert Pty Ltd	Consultant Travel And Accommodation	92,070	Open Tender	C
SMS Management & Technology	Scoping Of Requirements For Community	176,000	Open Tender	A
CISCO Systems Australia Pty Ltd	Need for specialised or professional skills	96,800	Direct Source	B
Australian Government Solicitor	DL0204/2010 - Professional Legal Services	152,857	Direct Source	B
Total Intelligence & Security		1,473,292		
People Strategies and Policy Group				
Sparke Helmore	ACT - Professional Legal Fees	79,140	Open Tender	B
Mercer (Australia) Pty Ltd	ADF Strategic Allowance Review	18,030	Direct Source	C
Training Systems Services Pty Ltd	Scoping Of JTS Training Centre	99,190	Open Tender	B
Essence	Defence Employment Offer Marketing	13,292	Select Tender	B

EXTENDED CONSULTANCIES

Consultant Name	Description	Contract Value Inc GST	Selection Process ^[1]	Justification ^[2]
Australian Valuation Office	Provide Valuation Indy For LIA	23,100	Direct Source	B
Tresscox	10/11-Probity Advisor Services For DFR	34,086	Open Tender	B
Financial & Technical Solutions	Management advisory services	73,040	Direct Source	B
Blake Dawson Waldron	Professional legal advice	61,384	Open Tender	B
Oakton Services Pty Ltd	Report And Action Plan Knowledge Mng	113,080	Open Tender	B
Centre For Public Management	Scope And Design New Supervisors Program	236,250	Open Tender	B
Cadre Design Pty Ltd	Design And Development Of Online Training Program Materials To Support New Supervisor Program Pilot	129,910	Direct Source	B
Ernst & Young Consulting	Development of Workforce Economic Forecasting Model	473,000	Open Tender	B
Australian Government Actuary	Provision Of Government Actuarial Services For ADF	25,025	Direct Source	B
Mallesons Stephen Jaques	Provide Technical Advice For Insurance Matter	17,485	Direct Source	B
Mallesons Stephen Jaques	Attend Full Australian Defence Force Financial Services Consumer Council And Other Meetings	35,002	Direct Source	B
Mallesons Stephen Jaques	Provide Advice On Specialist Financial Services	20,000	Direct Source	B
KPMG AUSTRALIA	CAMPUS procurement, Human Resources and Financial Process Review	54,450	Open Tender	C
Aperium Pty Ltd	Further development of IMCoE	899,998	Open Tender	B
Tanner James Management Consultants	Specialist Technical Advice For Electronic Learning Software	143,220	Open Tender	B
Total People Strategies and Policy Group		2,548,682		
Total Defence		53,662,132		

Notes

1. Methods of procurement are in accordance with the Commonwealth Procurement Guidelines - FMG 1.
2. Reasons for engagement:
 - A - Skills currently unavailable within agency.
 - B - Need for specialised or professional skills.
 - C - Need for independent research or assessment.