

Symposium

“Responsible leadership in times of change”

“an opportunity for CEOs and active trustees of leading European foundations to share experiences, learn from each other and lay the groundwork for effective solutions in the aftermath of the financial crisis” [Luxembourg 9 October 2009](#)

Under the patronage of

Mr. Jacques Santer

Mrs. Béatrice de Durfort

Mr. Robert Dufton

Mrs. Beate Eckhardt

Mr. Arno Krause

Dr. Bernhard Lorentz

Mr. Luc Tayart de Borms

Dr. Rien van Gendt

Dr. Pier Mario Vello

Responsible leadership in times of change

The current financial and economic crisis is unprecedented: its impact is global affecting all countries and sectors. The world of philanthropy and foundations has not been spared. Quite the contrary. Some foundations have disappeared, while others have lost an often substantial part of their resources. The mission of some foundations or the existence of the projects they support are at risk or in doubt.

Challenges vary widely between foundations of different size, origins and purpose, but all are asking how best to adapt what they do and how they work in response to the crisis. Many are reviewing their investment strategies. For a few, continued survival is not certain. Concerns are being raised at all levels of the philanthropy sector - even by those least affected by the crisis - about the short and long-term impact on foundations of the crisis. There are lessons to be learnt and shared from experiences so far. There remain many questions to be debated about what is yet to come.

"Responsible leadership in times of change" provides an opportunity for active trustees and CEOs of European foundations to come together with fellow foundation leaders to discuss their experiences and views of future prospects and possibilities. The Symposium will focus in particular on three main areas of leadership responsibility: governance, financial management and impact.

Testimonials, round tables, workshops and peer-to-peer discussions will give participants the opportunity to share and learn from each others' experience, to confirm or challenge different approaches, and to lay the groundwork for finding effective solutions.

Join in the symposium by asking your questions online at www.philanthropie.lu

Pre-conference

Thursday 8 October

“Seizing the opportunity for philanthropy...” 18 months on

Venue: Banque de Luxembourg, 14 Boulevard Royal Luxembourg

6.00pm Welcome speech

by Pierre Ahlborn,
Chief Executive Officer, Banque de Luxembourg

6.15pm - 7.30pm A look back over the 18 months of philanthropy in Luxembourg and the outlook for the future

Jacques Santer,
Honorary Minister of State, Luxembourg
President of the symposium Champions Committee 2009

Felicidad Cristobal,
Managing Director, ArcelorMittal Foundation

Tonika Hirdman,
Director General of the Fondation de Luxembourg

Bertram Pohl,
Founder, Bertram Pohl Foundation

Philippe Depoorter,
Head of Philanthropy Advisory Services, Banque de Luxembourg

interviewed by
Marc Glesener,
Deputy Editor, Luxemburger Wort

Friday 9 October

Programme

8.30am

Welcome coffee
and registration

9.00am

Introduction

Setting the scene

Fiona Ellis

*Former Head -
Northern Rock Foundation,
United Kingdom*

How European foundations
are responding to the
economic downturn.

Gerry Salole

*CEO -
European Foundation Centre,
Belgium*

Introduced by

Philippe Depoorter

*Head of Philanthropy
Advisory Services -
Banque de Luxembourg,
Luxembourg*

9.30am

Putting the last
18 months into
perspective:
lessons learnt

An historical perspective

Piero Gastaldo

*Executive Director -
Compania di San Paolo, Italy*

A look back over
economic cycles

Guy Wagner

*Chief Economist -
Banque de Luxembourg,
Luxembourg*

10.30am

Networking break

11am

Workshops

In times of change greater
interaction between peers
and stakeholders is needed
to leverage knowledge and
resources. The following series
of workshops will engage
participants and leaders into
highly interactive debates. In
groups of 8 to 10, participants
will discuss the issues at stake.
A host will lead each table
discussion and the conclusions
drawn will then be debated
with the larger audience.

Select one of the workshops
A, B, or C, (parallel sessions).

A. Foundation governance

Case study by:

Stefan Stoltz

*Head of Legal -
Stifterverband für die
Deutsche Wissenschaft,
Germany*

Facilitated by:

Volker Then

*Managing Director -
Center for Social Investment,
University of Heidelberg,
Germany*

B. Foundation financial management

Case study by:

Peter Heller

*Executive Director -
CANOPUS Foundation,
Germany*

Facilitated by:

David Carrington

*Independent Consultant,
United Kingdom*

Media partners :



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Euremburger Wort

C. Foundation role and impact

Case study by:

Pier Mario Vello

*Executive Director -
Fondation Cariplo, Italy*

Facilitated by:

Etienne Eichenberger

*Executive Director - Wise,
Switzerland*

12.30pm Lunch

1.45pm

Workshop Conclusions

Report by the workshop
facilitators

2.15pm

New options being tested by Foundations:

Downsizing and concentrating
commitments, introducing
new forms of funding, organi-
sational innovation and new
partnerships, working within
a limited lifespan

Boudewijn de Blij

*Executive Director -
Fund 1818, The Netherlands*

Michael Göring

*Executive Director -
Zeit Stiftung, Germany*

Deirdre Mortell

*Executive Director -
One Foundation, Ireland*

Marc Pfitzer

*Managing Director - FSG Social
Impact Advisors, Switzerland*

Hosted by:

Rien van Gendt

*Chairman -
Dutch Association of Foundations,
the Netherlands*

3.15pm

New structures being explored by Foundations:

Rise of the social economy,
new forms of equity investment
type philanthropy, joint
ventures, development of
market oriented philanthropy,
changing relations between
foundations and the state

Luciano Balbo

*Executive Director - Oltre Venture,
Italy*

Victoria Hornby

*Executive -
Sainsbury Family Charitable
Trusts, United Kingdom*

Alain Lempereur

*Professor - ESSEC Business School,
France*

Luc Tayart de Borms

*Managing Director -
Fondation Roi Baudouin,
Belgium*

Hosted by:

David Carrington

*Independent Consultant,
United Kingdom*

4.15pm

A Donor point of view

Diego Hidalgo Schnur

*Founder and President of the
Fundación para las Relaciones
Internacionales y el Diálogo
Exterior (FRIDE).*

*He has devoted his life to
helping others and to promoting
development, democracy and
human rights around the world.*

*He was awarded the Raymond
Georis prize for his contribution
to European philanthropy in
June 2008.*

4.45pm

Conclusion and outlook

Jean-Marie Colombani

*Journalist and author -
founding member of
www.youphil.com, France*

“ Champions committee

Mr. Jacques Santer,

Honorary Minister of State, Luxembourg

Mrs. Béatrice de Durfort,

Délégue Générale, Centre Français des Fondations

Mr. Robert Dufton,

Director, Paul Hamlyn Foundation

Mrs. Beate Eckhardt,

Chief Executive Officer, Swiss Foundation

Mr. Arno Krause,

Vorsitzender des Vorstands, Europäische Akademie Otzenhausen GmbH

Dr. Bernhard Lorentz,

Chair of Executive Board, Stiftung Mercator GmbH

Mr. Luc Tayart de Borms,

Administrateur délégué, Fondation Roi Baudouin

Dr. Rien van Gendt,

Chairman, Dutch Associations of Foundations

Dr. Pier Mario Vello,

Secretary General, Fondazione Cariplo

Banque de Luxembourg · Established in Luxembourg since 1920, Banque de Luxembourg offers wealth management expertise to private and professional investors in Luxembourg and Europe. Its philanthropy advisory services are the natural extension of its objective to be at its clients' sides at every stage of their lives with analytical and project management expertise, and in-depth knowledge of their expectations. As a committed sponsor of the Luxembourg social and cultural scene, the Bank organised in 2008 a first symposium with the aim of promoting the development of philanthropy in Luxembourg. “Responsible leadership in times of change” is the next step in this process.