



Mobile Word Congress - Ministerial Program 2012

Opportunities in Africa and Middle East

Barcelona, 28 February 2012

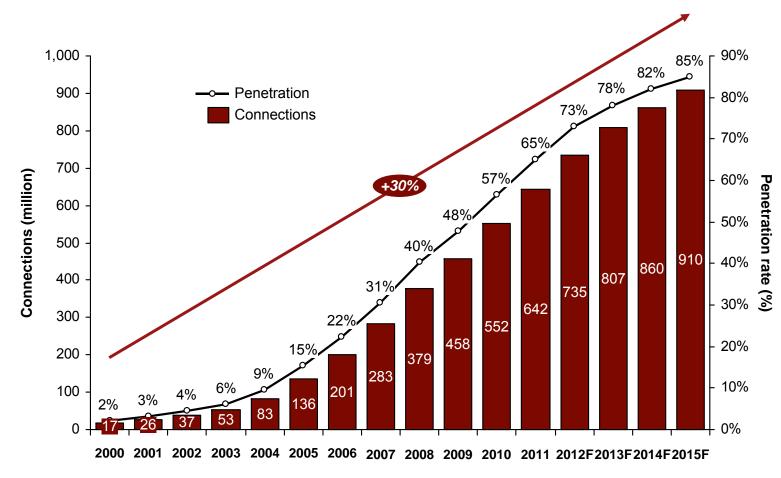
Marc Biosca – Vice President & Partner Leader of A.T. Kearney Telecom Practice in the Middle East and Africa

Source: Wireless Intelligence. Excludes M2M connections

AT**Kearney**

The African mobile market is thriving, reaching over 642 Bn connections in 2011 – after exceeding 65% penetration in 2011

Total African Mobile Connections, Penetration Rate and growth drivers (million, % penetration)

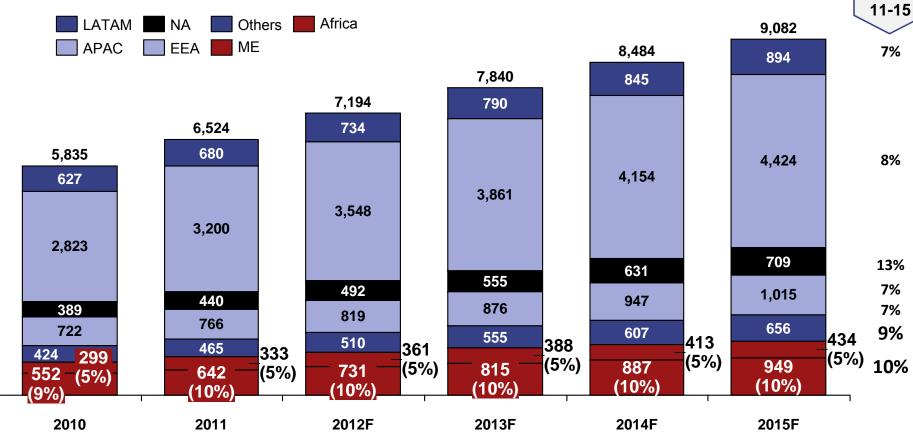


- Economic development in the region
- Success of costeffective pre-paid services (96% of total) and significant price reductions
- Introduction of lowcost handsets
- Ambitious rollout of mobile network infrastructure – fast expansion of mobile coverage



(million)

Global Mobile Connections by Region



Over the next 5 years Africa will be the second fastest growing

region in total connections and the fastest growing in subscribers

1) Includes M2M and mobile connections Source: Wireless Intelligence CAGR





Africa 25 represent >91% of total African connections in 2011

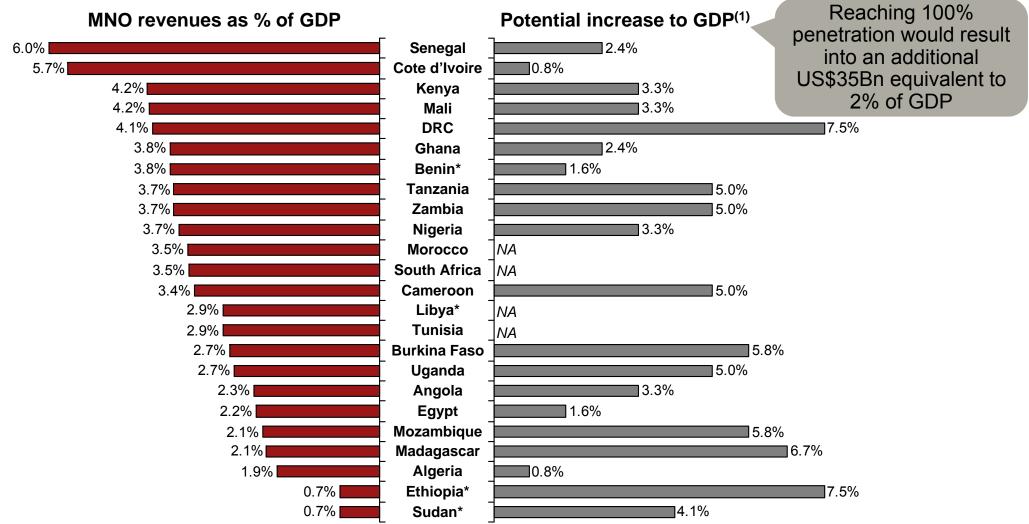
Africa 25 and total mobile connections (2011)



EgyptEGY80,616,92113%South AfricaZAF59,474,50010%AlgeriaALG36,741,3686%MoroccoMAR36,522,8996%KenyaKEN26,135,1154%SudanSDN24,628,7654%TanzaniaTZA23,334,3954%GhanaGHA20,049,4123%Cote d'IvoireCIV17,991,0353%UgandaUGA14,754,1992%DR CongoCOD14,098,6852%TunisiaTUN12,254,7282%EthiopiaETH11,902,2882%LibyaLBY11,158,5602%AngolaAGO10,797,0782%SenegalSEN9,686,3722%ZimbabweZWE8,281,7491%BeninBEN7,996,5771%MozambiqueMOZ7,750,8451%Burkina FasoBFA6,740,1481%AndagascarMDG6,147,4991%	Country		2011 connections	%	
South Africa ZAF 59,474,500 10% Algeria ALG 36,741,368 6% Morocco MAR 36,522,899 6% Kenya KEN 26,135,115 4% Sudan SDN 24,628,765 4% Tanzania TZA 23,334,395 4% Ghana GHA 20,049,412 3% Cote d'Ivoire CIV 17,991,035 3% Uganda UGA 14,754,199 2% DR Congo COD 14,098,685 2% Tunisia TUN 12,254,728 2% Ethiopia ETH 11,902,288 2% Libya LBY 11,158,560 2% Angola AGO 10,797,078 2% Cameroon CMR 10,658,991 2% Mali MLI 10,000,229 2% Senegal SEN 9,686,372 2% Zimbabwe ZWE 8,281,749 1% Benin BEN 7,996,577 1% Mozambique	Nigeria	NGA	89,343,017	14%	
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Madagascar MDG 6,147,499 1%	Burkina Faso	BFA	6,740,148	1%	
	Zambia	ZMB	6,544,630	1%	
Other (29 countries) 56,190,285 9%	Madagascar	MDG	6,147,499	1%	
	Other (29 countries)		56,190,285	9%	

Africa 25 countries represent >91% of total African connections

Mobile Industry in Africa contributes to US56Bn of the regional economy (employs 5 million⁽²⁾) – equivalent to 3.5% of total GDP



¹Potential increase in GDP from raising mobile penetration rates to 100% based on 2008 World Bank economic study that showed that a 10% increase in penetration has a 0.81% increase to GDP (2) Included direct and indirect employment creation

Zimbabwe has been removed due to the difficulty in obtaining a reliable measure of GDP, NA – indicates countries where penetration is above 100% and a potential increase to GDP cannot be calculated, * indicates countries with extrapolated MNO revenues A.T. Kearney 28/02.2012 MWC 5 Source: Wireless Intelligence; EIU; Qiang 2008; A.T. Kearney research and analysis



4 main catalysts will continue driving further growth in Africa

Selection

Main growth catalysts

Continue expanding service reach	 Service coverage, expanding to new areas (today 36% of population in Africa 25 countries don't have mobile connectivity) Affordability of service access (e.g. handsets) and usage
	 Rollout of 3G and 4G mobile networks
Drive Broadband connectivity	 Investments in terrestrial backbones, submarine cables and satellite capacity to fulfill future needs and reduce transmission and backhauling costs
	 Introduction of low-cost smart-phones and tablets
Enable innovative mobile services and ICT development	 Continue the development of innovative mobile services m-Agri, m-payment, m-banking, m-education, m-health, m-woman, etc. Active promotion of ICT development

2006

2007

2008

2009

2010

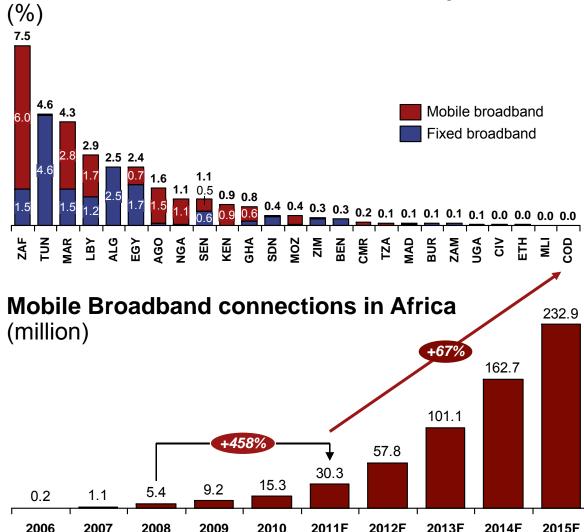
2011F

2012F



Broadband will be the next growth catalyst bringing substantial benefits to African socio-economic development

Estimated fixed and mobile broadband penetration in the A25 countries



- Safaricom (Kenya), data services revenues (incl. SMS) represent today 26% of total revenues
 - Combination of broadband coverage and value added services (e.g. m-payments) being main adoption catalyzers
- Mobile broadband connections expected to grow at a 67% in the next 4 years

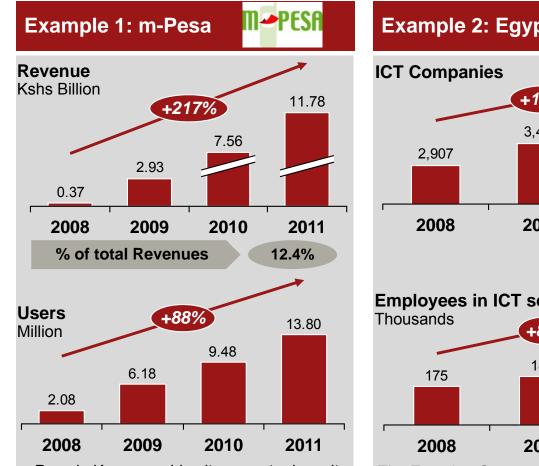
(1) Based on mobile broadband subscriptions using W-CDMA (HSPA) or CDMA1x EV-DO (Rev A) technology and excludes GPRS/EDGE (2) Connections at Q4 each year based on technology including CDMA 2000 1xEV-DO (Rev. A and Rev. B also), WCDMA HSPA and LTE Source: Wireless Intelligence, Informa, ITU, EIU, A.T. Kearney analysis

2013F

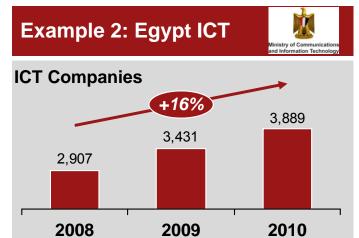


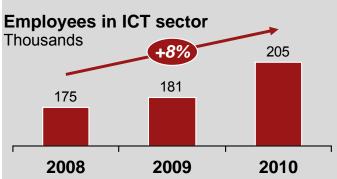
Innovative mobile services and proactive ICT development will be key growth and value enablers

African mobile VAS and ICT growth stories



mPesa in Kenya enables its users to deposit and withdraw money, transfer money to other users and non-users, pay bills, and purchase airtime





The Egyptian Government mandated the Ministry of Communications and Information Technology (MCIT) to be devoted entirely to ICT development

- Mobile operators have driven the emergence of a unique industry in innovative mobile VAS to enable and promote agriculture, banking, education, and health in Africa
 - Mobile Money Transfers and m-banking puts Africa at the forefront of the global Mobile Money industry
- ICT sector is being prioritized by African governments as a key driver for development



Governments' role is key to continue the growth story and extend the benefits that the mobile industry is bringing to Africa

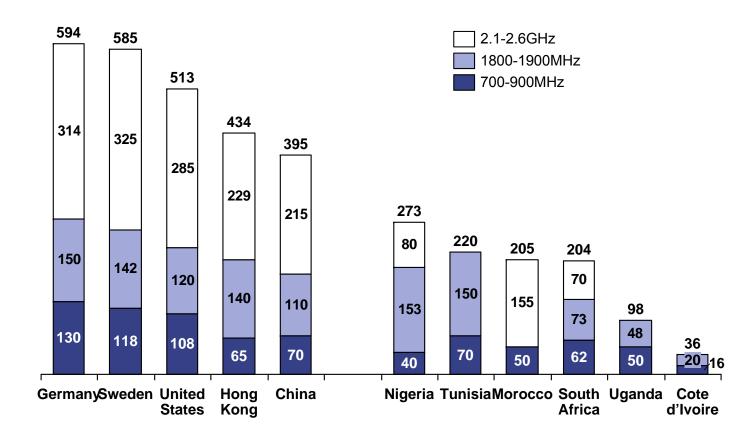
Main areas of focus for policy makers and regulators

Spectrum	 African governments need to make new spectrum available to support additional growth and broadband deployment Allocating the Digital Dividend. Coverage including coverage bands (700-900MHz) and capacity bands (1800-3500 MHz)
Taxation	 Governments can increase tax intake by reducing specific taxes Major control on use of Universal Access funds Avoid over taxation to handsets
Infrastructure sharing	 Infrastructure sharing is key to expand service coverage and increase penetration while reducing CapEx and OpEx
Consolidation	 Operators consolidation in some markets can generate stimulus for additional investments in infrastructure and ensuring sustainability of remaining market players
Promotion of ICT development programs	 African governments and the mobile industry must continue to work together in partnership to bring the benefits of the African continent's ICT development goals
Source: A.T. Kearney	A.T. Kearney 28/02.2012 MWC 9



Additional spectrum needs to be made available at reasonable prices to enable further growth

Spectrum licensed in selected African and non-African countries (MHz)



- Prices for 3G licenses have varied considerably
 - \$1.8Bn in Egypt (\$0.37/MHz/population) vs. \$45m in Kenya (\$0.02/MHz/population) this is 18 times more expensive
- Governments need to consider the trade off between
 - Maximizing up-front government revenues and...
 - ...social benefits of operators investing in network coverage and new service



Governments can increase tax intake by reducing specific taxes, while increasing socio-economic benefits

Approach to taxation of selected African countries

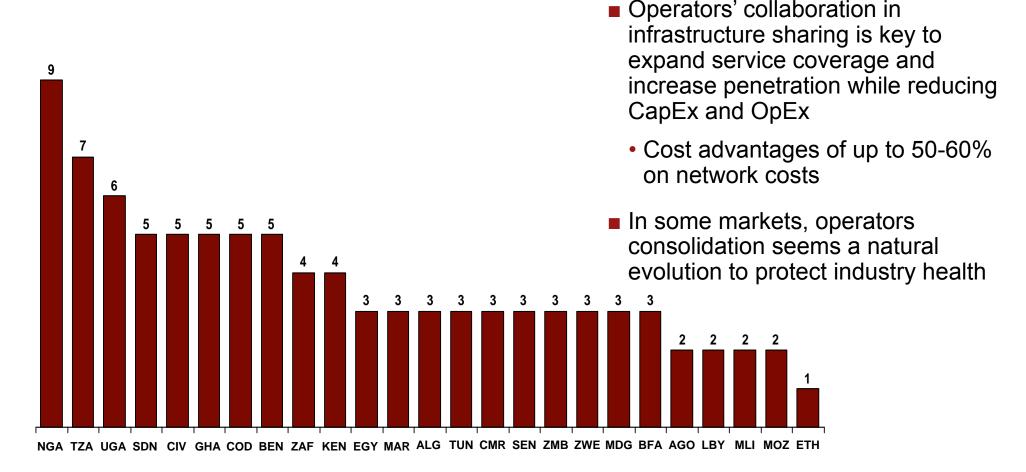
	Tax regime	Details	Example Countries
	Universalization and protectionism	Aims at reducing levies with the purpose of reducing total cost of ownership (TCO) and stimulating wireless adoption	Angola, Botswana, Lesotho, Sierra Leone, Swaziland
	Protectionism	Similar to the above but with high value-added taxes on service which increase substantially the TCO	Cameroon, Cote d'Ivoire, DR Congo, Egypt, Madagascar, Mozambique, Gambia, Rwanda, S. Africa
	Sector distortion	Introduces sector specific service taxes to raising government revenues. Results in economic distortion of sectors by focussing taxes on telco	Kenya, Tanzania, Uganda, Zambia
High Tax	Tax maximisation and sector distortion	Sector specific taxes are also introduced on devices to maximise government revenues, with a further impact on distortion	Nigeria, Burkina Faso, Ghana, Senegal, Tunisia

- Government taxation policy will have a strong influence on the mobile industry ability to contribute to economic growth
 - Reasonable charges for license fees
 - Avoid excessive service charges
 - Major control on use of Universal Access funds
 - Avoid over taxation of handsets



Policy makers and regulators need to be open to collaboration among operators – promoting infrastructure sharing and allowing selective market consolidation

Number of wireless operators in A25 markets (2010)





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Europe	Amsterdam Berlin Brussels Bucharest	Budapest Copenhagen Düsseldorf Frankfurt	Helsinki Istanbul Kiev Lisbon	Ljubljana London Madrid Milan	Moscow Munich Oslo Paris	Prague Rome Stockholm Stuttgart	Vienna Warsaw Zurich
Middle East and Africa	Abu Dhabi Dubai	Johannesburg Manama	Riyadh				