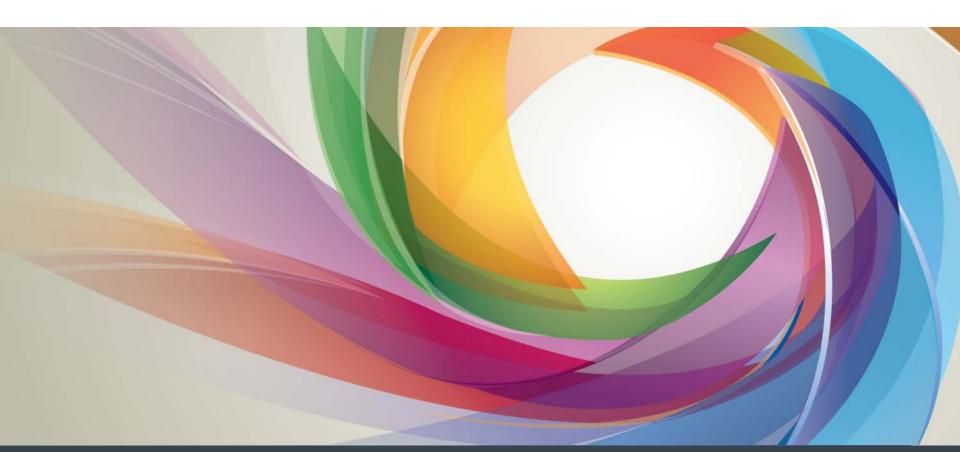


Adobe Systems Earnings Call

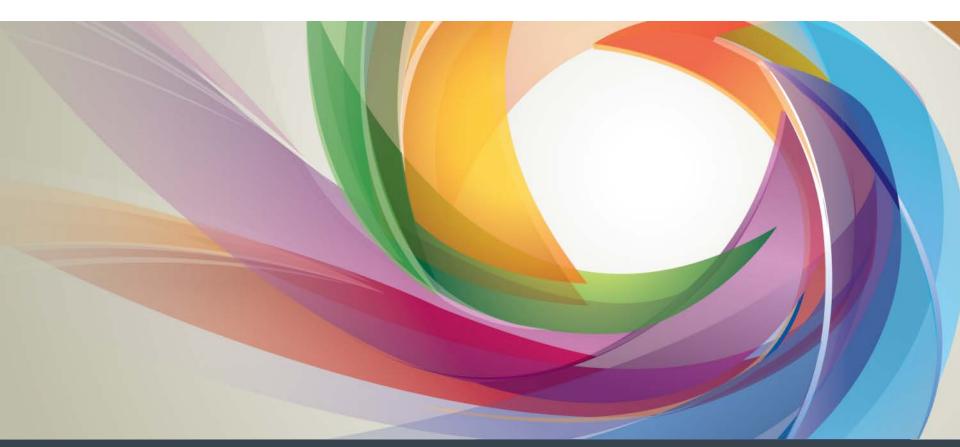
Q1 FY2013 Results





Introduction

Mike Saviage, Vice President of Investor Relations



Financial Disclaimer

Some of the information discussed in this presentation, particularly our revenue, subscription and operating model targets, and our forward-looking product plans, is based on information as of today, March 19, 2013, and contains forward-looking statements that involve risk and uncertainty. Actual results may differ materially from those set forth in such statements.

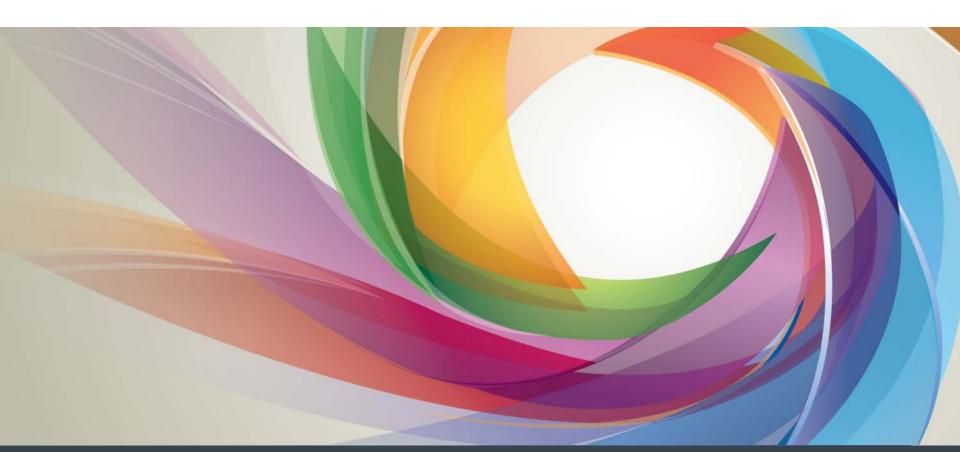
For a discussion of these risks and uncertainties, you should review the Forward-Looking Statements Disclosure in our press release issued today, and Adobe's SEC filings, including our annual report on Form 10-K for fiscal 2012, and our quarterly reports filed on Form 10-Q in fiscal 2013.

During this presentation, we will discuss non-GAAP financial measures. The GAAP financial measures that correspond to non-GAAP financial measures, as well as the reconciliation between the two, are available on our <u>Website</u>.

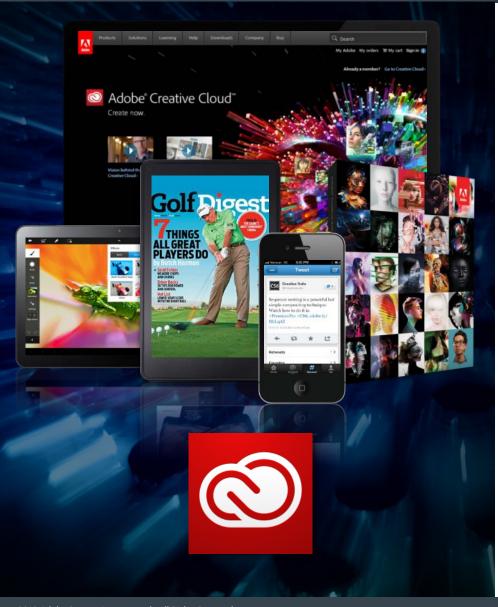


Q1 FY2013 Results

Shantanu Narayen, President and CEO



Digital Media



- Strong Creative Cloud adoption
 - Exited Q1 with 479k paid subscriptions
 - On track to achieve 1.25 million subscribers exiting FY13
 - Over 2 million free and trial members
- Expanding the Creative Cloud value proposition
 - Behance acquisition brings great community features
 - Recent new product updates including Photoshop and HTML5 tooling
- Exciting announcements to come at Adobe MAX in May

Digital Marketing

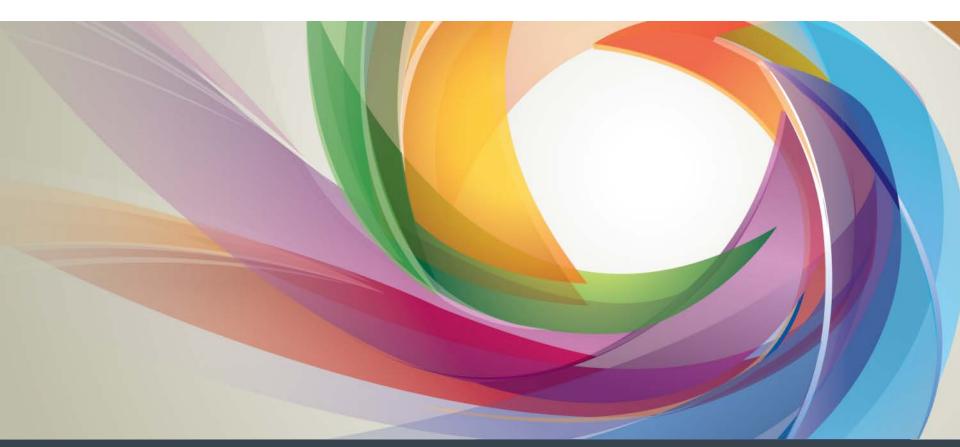


- Strong Adobe Marketing Cloud momentum
 - Drove 20% year-over-year annual revenue growth in Q1
 - On pace to achieve over
 25% bookings growth for the year
- Record attendance at Adobe Summit
 - Focus on five Adobe Marketing Cloud solutions
 - New product announcements
 - Strong partner ecosystem
- Adobe is the partner of choice for CMOs



Q1 FY2013 Financial Results

Mark Garrett, Executive Vice President and CFO



Q1 FY2013 Results

Q1 FY2013		
Revenue	\$1.008 billion	
EPS	GAAP: \$0.13	Non-GAAP: \$0.35

Quarter Highlights

- Exited Q1 with 479k paid Creative Cloud subscriptions and \$233 million of Creative Annualized Recurring Revenue ("ARR")
- Grew Adobe Marketing Cloud revenue 20% year-over-year
- Grew deferred revenue to a record \$700 million
- Exited Q1 with 31% of Q1 revenue as recurring, up from 26% in Q4 FY12

Digital Media Results



- Achieved Q1 Digital Media revenue of \$688 million
- Adoption of Creative Cloud accelerated, with the addition of 153 thousand net new paid subscriptions
- Larger enterprise customers migrating to Enterprise Term License Agreements ("ETLAs")
- ETLAs represent first phase of engaging enterprise customers with Creative Cloud



Digital Media Results – Calculating Creative ARR

Creative Cloud ARR

Number of current paid individual and team subscriptions

Average monthly revenue per subscription

X 12

Annual contract value of Creative ETLAs



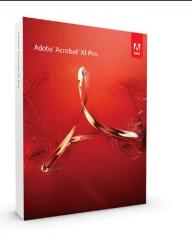
Total Creative Annualized Recurring Revenue ("ARR")

Digital Media Results - Creative Cloud Metrics

Metric	Q1 FY13	Q4 FY12	Q3 FY12
Total paid subscriptions exiting the quarter (thousands)	479	326	194
Creative ARR (millions)	\$233	\$153	\$90
Percentage on Annual (vs. month-to-month)	92%	90%	88%
Percentage with full Creative Cloud (vs. point products)	81%	81%	79%

- Added 153,000 net new subscriptions in Q1
 - Excludes enterprise ETLA users
- Achieved Creative ARR of \$233 million
- 92% are on Annual plan and 81% have full Creative Cloud offering

Digital Media Results - Document Services











- Achieved Q1 Document Services revenue of \$188 million
- Grew Document Services ARR to \$64 million
- Performance driven by continued adoption of recent Acrobat release, and growth with EchoSign and Acrobat Cloud services

Digital Marketing Results

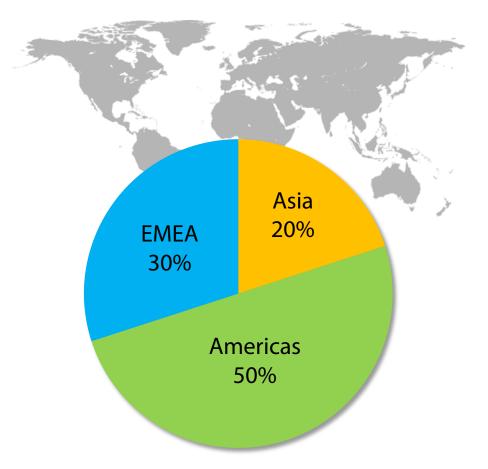




Business Segment	Q1 FY13	Q4 FY12	Q1 FY12
Digital Marketing Segment	\$268	\$299	\$266
Adobe Marketing Cloud	\$215	\$229	\$180
LiveCycle + Web Conferencing	\$52	\$70	\$86

- Adobe Marketing Cloud achieved 20% year-over-year growth
- Analytics growth driven by mobile transactions
- Focus on five Adobe Marketing Cloud solutions is resonating with customers

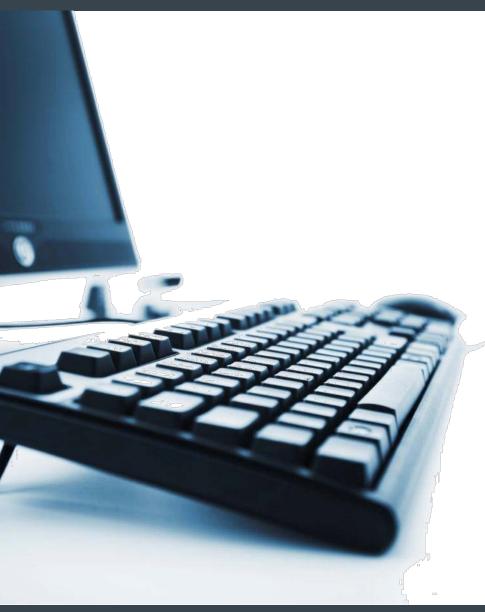
Q1 FY2013 Results (continued)



Q1 Revenue by Geography

- Experienced stable demand across our major geographies
- Net sequential quarterly currency decrease to revenue considering hedging gains was \$1 million
- Net year-over-year currency decrease to revenue considering hedging gains was \$16 million

Q1 FY2013 Results (continued)



- 11,196 employees
- Trade DSO of 44 days
- Cash flow from operations was \$322 million
- Cash and short-term investments of \$3.66 billion
- Repurchased approximately 2.7 million shares

Financial Targets March 19, 2013

Q2 FY2013 Targets			
Revenue	\$975 million to \$1.025 billion		
Creative ARR*	~\$340 million		
Document Services ARR	~\$80 million		
Total Digital Media ARR	~\$420 million		
Earnings per share	GAAP: \$0.08 - \$0.14	Non-GAAP: \$0.29 – \$0.35	

^{*} Targeted Creative ARR exiting Q2 is based on adding slightly more Creative Cloud paid subscriptions than what was achieved in Q1, with a sequential quarterly increase in the net new number of subscriptions through the year to achieve our 1.25 million subscription target by the end of the fiscal year

The information discussed on this slide contains forward looking statements that involve risk and uncertainty. Actual results may differ materially. For a discussion of these risks and uncertainties, you should review Adobe's SEC filings. Please see our website for a detailed reconciliation between GAAP and non-GAAP targets.

Financial Targets March 19, 2013

Fiscal Year 2013 Targets			
Revenue	Approximately \$4.1 billion		
Creative ARR	~\$685 million		
Document Services ARR	~\$115 million		
Total Digital Media ARR	~\$800 million		
Earnings per share	GAAP: ~\$0.62	Non-GAAP: ~\$1.45	

- Expect to exit FY13 with ~1.25 million Creative Cloud subscribers
- Targeting Adobe Marketing Cloud annual revenue growth of over 20%, based on driving over 25% bookings growth

The information discussed on this slide contains forward looking statements that involve risk and uncertainty. Actual results may differ materially. For a discussion of these risks and uncertainties, you should review Adobe's SEC filings. Please see our website for a detailed reconciliation between GAAP and non-GAAP targets.



Closing Comments

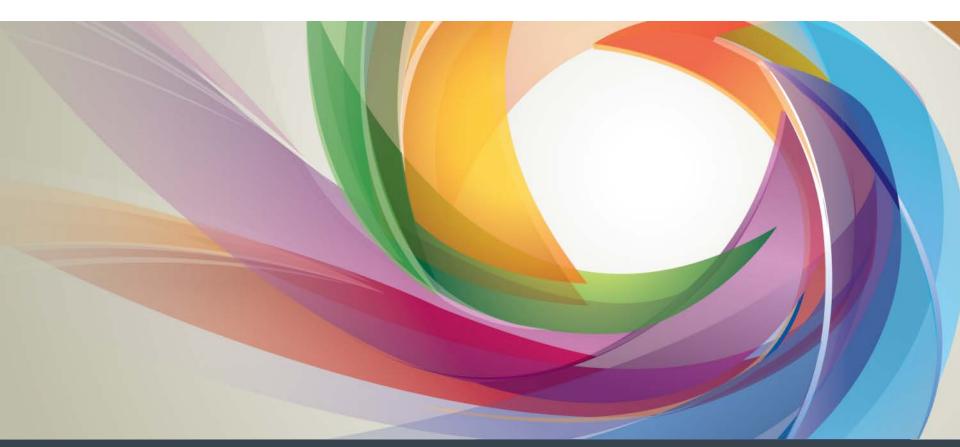
Shantanu Narayen, President and CEO





Wrap-Up

Mike Saviage, Vice President of Investor Relations



Conference Call Archive and Replay

Follow Adobe on Twitter and through our corporate blogs

@Adobe @Adobe_IR

http://blogs.adobe.com/conversations

Earnings call archive

http://www.adobe.com/ADBE

Available for approximately 45 days

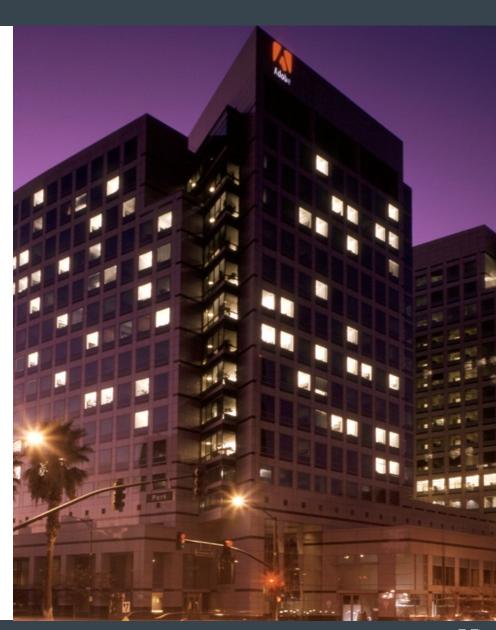
Conference call phone replay

1-855-859-2056 (US)

1-404-537-3406 (International)

Conference ID #16765134

Available 4pm PT on March 19, 2013 through 4pm PT on March 22, 2013





Q&A



