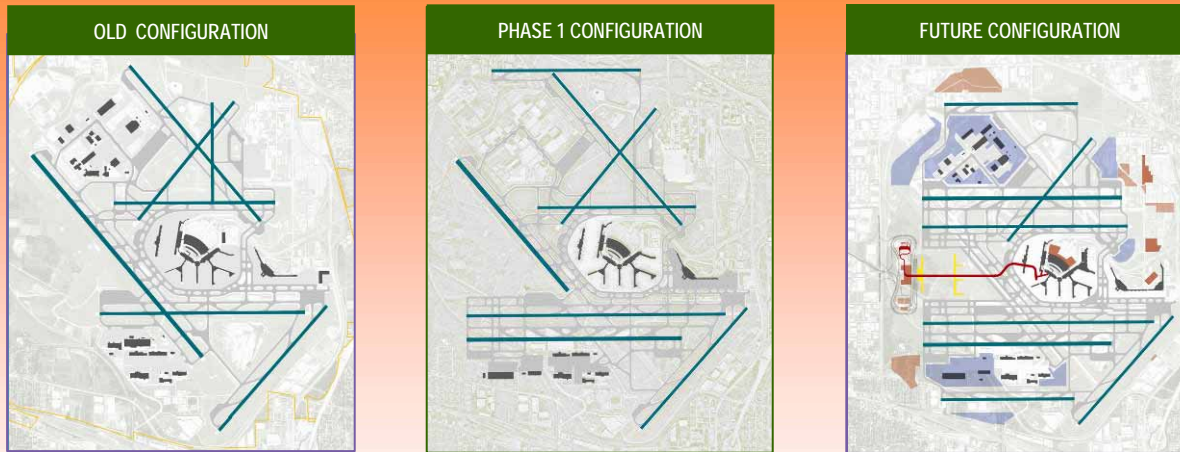


BUILDING AN AIRPORT FOR THE 21ST CENTURY

O'Hare International Airport is the engine that drives the Chicago region's economy. The O'Hare Modernization Program (OMP) ensures that O'Hare remains the most important economic generator for the State of Illinois at no cost to state or local taxpayers.



THE OMP INCLUDES:

- Building one new runway (Runway 9L/27R commissioned November 20, 2008)
- Relocation of three existing runways
- Extending two other existing runways (Runway 10/28 extension commissioned on September 25, 2008)
- 2 Airport Traffic Control Towers (North Air Traffic Control Tower commissioned on November 20, 2008)
- Construction of 1.5 million square foot terminal complex with up to 60 gates and an automated people mover
- Creating a new western entrance to O'Hare

OMP BENEFITS

- Substantially reduces delays and increases capacity
- Creates up to 195,000 new jobs
- Adds an additional \$18 billion in economic activity annually
- No state or local taxpayer dollars are being used to fund any portion of the OMP

NATIONAL LEADER: SUSTAINABILITY

Under Mayor Richard M. Daley's leadership, the City of Chicago has been a national leader in incorporating sustainable design initiatives on City projects.

The OMP had developed a nationally-recognized program that incorporates "green" principles into virtually every facet of design and construction. This program is detailed in the OMP Sustainable Airport Manual (SAM).

OMP's sustainable initiatives have resulted in a number of awards:

- U.S. Green Building Council SMALL Feet/Large FEAT Award
- Engineering News Record Top 25 Newsmakers of 2006
- Mayor Daley's 2006 & 2007 "GreenWorks" Award
- 2008 Illinois Governor's Pollution Prevention Award
- 2008 Finalist - International Awards for Liveable Communities (LivCom) endorsed by the United Nations Environment Programme
- 2009 HACIA LEED Project of the Year



THE O'HARE MODERNIZATION PROGRAM

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CHICAGO DEPARTMENT OF AVIATION O'HARE MODERNIZATION PROGRAM



SUMMER 2010



Richard M. Daley
Mayor

The busy summer construction season has begun as progress continues on the O'Hare Modernization Program (OMP), Mayor Richard M. Daley's bold vision to build a 21st century airport in Chicago.

This past spring, The U.S. Department of Transportation issued a Letter of Intent (LOI) to provide \$410 million toward funding the completion phase of the O'Hare Modernization Program.

The funding will be used for construction of three OMP Completion Phase runway projects: new Runway 9C-27C, new Runway 10R-28L and the extension of Runway 9R-27L. These projects are estimated to create 13,000 jobs.

To date, more than 12,000 construction jobs and approximately 550 design jobs have been created for OMP work and three major infrastructure projects - O'Hare's first new runway since 1971, a new air traffic control tower and an extension to O'Hare's busiest runway. All three projects opened on or ahead of schedule, and nearly \$40 million under budget.

When the OMP is completed, delays will be reduced from more than 20 minutes to less than 6 minutes and O'Hare will have capacity for an additional 300,000 flights a year.



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O'HARE MODERNIZATION

PROGRAM CONSTRUCTION



COMPLETION PHASE

Progress continues on the design of OMP Completion Phase components: Runway 9C/27C, which will be the second runway to be built fully compliant with Group VI design standards, the extension of Runway 9R/27L and Runway 10R/28L.

In addition, a planning study is being conducted for the Western Terminal that will provide conceptual layouts for multiple terminal development options. The concept is to build a terminal flexible enough to adapt to the changing needs of the aviation industry.

The entire OMP will be complete in 2014. These activities are funded by the \$182 million Passenger Facility Charge application that was approved by the Federal Aviation Administration. No state or local taxpayer dollars are being used to fund any portion of the OMP.

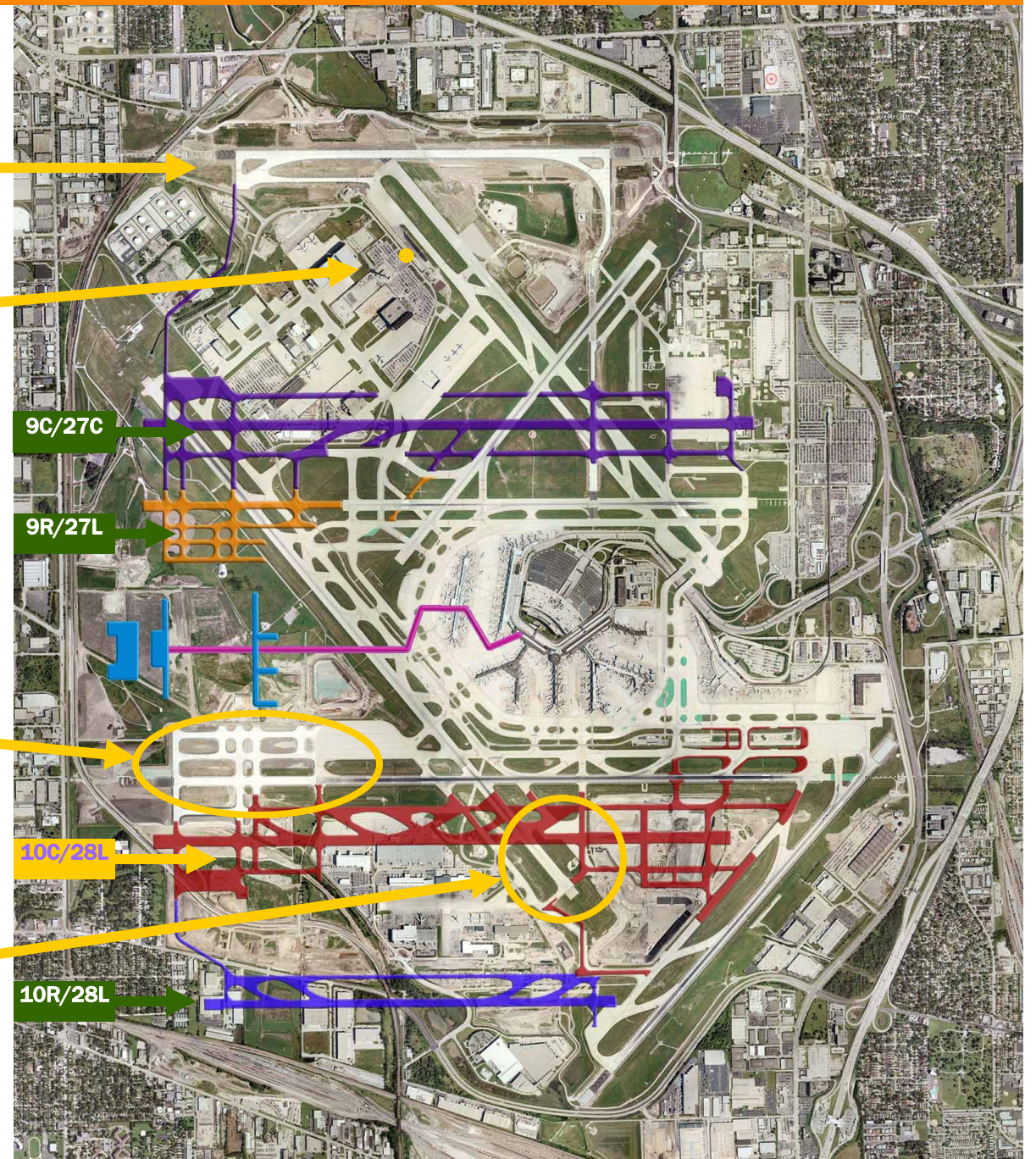
PHASE 1

Runway 9L/27R → Complete
Commissioned November 20, 2008
On schedule and \$6 million under budget

North Air Traffic Control Tower → Complete
Commissioned November 20, 2008



Extension of Runway 10L/28R → Complete
Commissioned September 25, 2008
56 days ahead of schedule and \$33 million under budget



CONSTRUCTION SPOTLIGHT: RUNWAY 32L THRESHOLD RELOCATION

On May 5, 2010 the Chicago Department of Aviation marked another milestone for the O'Hare Modernization Program with the successful completion of the threshold relocation of Runway 14R/32L. Crews worked through the night to remove the previous 32L paint markings and established 166,000 square feet of the new threshold ground and paint markings. Work was completed on time the next morning to prevent any interruption to early morning air traffic.

Runway 14R/32L was permanently shortened to accommodate the ongoing construction of new Runway 10C-28C, which is part of Phase I of the OMP. When complete, Runway 10C-28C will be a 200 ft. wide Group VI capable runway, built to accommodate the newest large aircraft. Runway 10C-28C is important to future growth at the airport because it will significantly decrease flight delays.

