



# **Housekeeping Solutions: Strategies and Tools**

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# K-C's Businesses

- Nearly 55,000 employees worldwide
- Manufacturing Facilities in 36 countries
- Sales in over 150 countries



## Personal Care

Diapers, Training/Youth/Swim Pants, Feminine Care, Incontinence Care, Infant and Child Wipes and Toiletries



## Consumer Tissue

Facial Tissue, Bathroom Tissue, Paper Towels



## K-C Professional and Other

Disposable Health & Hygiene Products for Away-From-Home Use: Facial Tissue, Bathroom Tissue, Paper Towels, Wipers, Protective/Absorbent Products for Do-It-Yourself Use; Nonwovens



## Health Care

Surgical Drapes and Gowns, Sterilization Wrap, Face Masks, Exam and Surgical Gloves, Respiratory Products



# K-C's Brands

Kimberly-Clark provides some of the world's most recognized consumer brands in more than 80 countries



Nearly 1.3 billion people purchased K-C's quality products last year!



## A Combustible Dust Journey

- Practical tips for establishing a sustainable combustible dust compliance process.
- Help you avoid the “PDCA” approach (plan-do-complicate-abandon)





## A Brief "CD" History



- General Awareness of the hazards, especially in the air systems engineering group.
- Tested dust collector materials.
- Relied heavily on spark suppression in dust collectors.
- Never experienced a secondary explosion.
- Had experienced deflagrations in duct work of wet dust collection systems.
- Small fires in overheads and in equipment.



## Combustible Dust before OSHA

- K-C established guidelines for housekeeping in tissue manufacturing in the late 1980's, based on testing of fugitive dust by FM.
- Relied heavily on spark suppression to protect dust collection systems.
- Primary risk was fires, although infrequent occurrences in overheads were not severe.
- Established fugitive dust level requirements based on depth -  $\frac{1}{4}$  -  $\frac{1}{2}$  inch.
- Relied on compressed air as primary "cleaning" method.
- NEMA 12 (dust tight) electrical required for upgrades and new plants. Did not retrofit older plants.



## OSHA Inspection

- Began in September, 2005.
- Initiated by an employee complaint.
- Same time frame as CSB Combustible Dust study.





## Plant Description

- Build in 1952
- Tissue Manufacturing and converting in separate areas of the plant.
- Both general and local ventilation system:
  - Local ventilation collects 99%+ of generated dust.
  - Sprinkler protection in building and dust collection systems
  - Spark Suppression and Explosion venting
- House Keeping:
  - Relied on Compressed Air because of access issues when process is running.
  - Following FM 7-76 equation to trigger overhead cleaning ( $\frac{1}{4}$  –  $\frac{1}{2}$  inch average depth).





# Converting Area



# Ventilation System and Overhead Areas





## Citations

- OSHA issued one serious citation, two parts:
  - Electrical equipment not approved for class II, division 2 - 29 CFR 1910.307 (b) (2) (i)
  - House Keeping – excessive dust accumulations in overheads - 29CFR 1910.22(a)(1)
  - \$9,000 penalty.



## Key Questions

- How much dust is too much?
- How to clean the overheads?





# Bulk Dust Testing Results



- Density: < 2.5 lbs per cubic foot.
- Particle Size Distribution: 90% passed 40 mesh (425  $\mu\text{m}$ ) sieve.
- Moisture Content: ~5%
- Minimum Explosive Concentration (MEC): 75 - 100  $\text{g}/\text{m}^3$ , dried and sieved
- $K_{st}$ : 136 bar-m/s dried and sieved; 54 bar-m/s as is.



## NFPA 654 and FM 7-76 Depth Approach

- Based on Dust Density
  - No standard method for determining dust density, as it accumulates on surfaces
- Results: 0.5 – 4.5 inch depth.
- Non-uniform accumulations and high overhead area make accurate measurement of dust depth challenging.
- Depth of dust does not predict the hazard – the mass of dust predicts the hazard.



## Alternative Dust Threshold Equation

- $M_{dmax} = (0.031 * C_{opt} * V_{room})/A_{dust}$
- $C_{opt}$  - Concentration that produces highest pressure rise
- $V_{room}$  – Room volume
- $A_{dust}$  – Dust accumulation surface area
- **Results:**
  - 233 g/m<sup>2</sup> average loading.
  - Apply 50% safety factor (missed cleaning):
  - = 116 g/m<sup>2</sup>



## Dust Accumulation Rate

- Determine average based on 6 representative sample points.
- Perform monthly sampling for 6 months to determine average accumulation rates







# Dust Collection and Testing

- Collected dust in pre-weighted metal 1 gallon paint cans.
- Battery operated vacuum with cyclonic dust system used for curved surfaces
- Dried, posted weighed by 3<sup>rd</sup> party laboratory





## What We Learned

- New consensus standard requirements are for the most part retroactive.
- Existing standards do not address low density materials.
- Electrical safety requirements and house keeping are closely linked.
- Vacuum cleaning can introduce new hazards associated with working at heights.
- Engineering solutions aimed at eliminating fugitive dust accumulations in over-head structures are more cost effective.
- Dust thresholds based on mass instead of depth are much easier to apply.

# Implementing a Combustible Dust Compliance Program





# Leadership Endorsement



## Concerns:

- Leaders questioned if there was a real risk or if this was only a compliance issue.
- Unknown cost impact.
- High plant & staff work loads.
- Gap closure timeline.

## Response:

- Used the Chemical Safety Board video “Combustible Dust – An Insidious Hazard”
- Fires & Explosion history
- Developed a phased approach. Started with Pilot. Defined the cost impact.
- Integrated the risk assessment approach into existing corrective action structure.



## The Assessment Plan

- Phase I - Communications, Leadership Endorsement, Training, Guidance, and Testing
- Phase II - Gap Identification
- Phase III – Corrective Action Plan Development
- Phase IV – Corrective Action Closure

**Risk Based!!**



# The Assessment Team

- Global OS&H
- Business unit OS&H
- Engineering
  - Air Systems
  - Electrical
- Risk Management
- Operations Endorsement





# Risk Classification Matrix

<b>Combustible Dust Risk Ranking:</b>	<b>Required Action</b>
Acceptable	Fully compliant with applicable standards. Presenting very little risk. No action required.
Low	Requires further control measures. Requires temporary plans followed by permanent mitigation plan. Timing Guideline: 1 to 2 years.
High	Partial compliance with applicable standards. Requires temporary control measures to be implemented followed by a permanent control plan. Timing Guideline: 1 year or less.
Unacceptable	Continued operation at this risk level is not acceptable. Risks at this level requires an action plan approved by the mill manager.



# The Combustible Dust Tool Box

- Internal Standards:
  - Fugitive Dust Control & Housekeeping
  - Dust Collector Safety Requirements
- Guidance & Information:
  - Dust Testing Guide
  - Dust Testing Database
  - 6 Element Assessment Tool
- Assessment Process:
  - Standardized dust collection system inventory form and risk assessment.
  - Standardized Assessment Checklist and Reporting







## 6 Element Assessment

- Dust & Material Testing
- Employee Safety & Training
- Fugitive Dust Control & Housekeeping
- Electrical Systems
- Dust Collector Systems
- Pneumatic Transport & Process Systems



# Fugitive Dust Control & Housekeeping Standard

(based on NFPA 654)

- Requires fugitive dust control through engineering controls and process changes.
- Develop overhead surfaces cleaning protocol that relies on vacuum cleaning of accessible surfaces as the primary cleaning method (compressed air cleaning allowed for inaccessible surfaces only).
- Three methods for determining conformance with the new “dust threshold” requirements.
- “Depth” screening chart based on the “Fire” threshold & dust density.



# NFPA 654-2011

## Dust Threshold Equations

- “Explosion”

$$M_{\text{exp}} = \left[ \frac{P_{es}}{DLF} \right] \cdot \left[ \frac{C_w}{P_{\text{max}}} \right] \cdot \frac{A_{\text{floor}} \cdot H}{\eta_D}$$

- “Fire”

$$M_{\text{fire}} = 0.05 \cdot C_w \cdot \left[ \frac{P_{\text{initial}}}{1 + P_{\text{max}}} \right] \cdot \frac{A_{\text{floor}} \cdot D}{\eta_D}$$



## Dust Threshold Determination Methods

- Method 1 – Collecting & weighting.
  - “Busy overhead areas”
  - Easiest to implement
  - Most accurate
- Method 2 – Representative area sampling.
  - Time consuming
  - Error prone based on overhead area estimates
- Method 3 –Dust depth.
  - Screening method
  - Inaccurate if accumulations are not uniform



# Uniform Tissue Dust Layer Thickness

(NFPA "fire" equation)

		<b>Uniform Dust Layer Thickness, mm/inches</b>				
		<b>Overhead Area above Floor Height (OA), %</b>				
<b>Floor Area (<math>A_{\text{floor}}</math>), m<sup>2</sup></b>	<b>Dust Threshold, kg</b>	<b>5</b>	<b>10</b>	<b>20</b>	<b>30</b>	<b>40</b>
500	17.72	<b>22.2</b> <b>0.86</b>	<b>11.1</b> <b>0.43</b>	<b>5.5</b> <b>0.22</b>	<b>3.7</b> <b>0.14</b>	<b>2.8</b> <b>0.11</b>
1000	35.45					
2000	70.89					
3000	106.34					
5000	177.23					
7500	265.85					
10000	354.47					



# NFPA 654 House-Keeping Practices

- Vacuum accessible areas prior to use of compressed air.
  - Vacuums must meet dust explosion proof criteria.
  - Compressed air pressure limited to 15 psig.
- Contracted services with 3<sup>rd</sup> Party
- All electrical circuits not meeting Class II Div 2 must be de-energized, including lifts.





# Fugitive Dust Control Long-Term Strategy

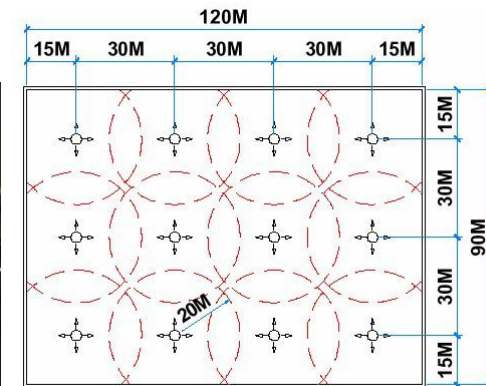
- Engineering Solutions
  - Optimize dust collection systems and reduce overhead surface area.
  - Design structural members to minimize dust accumulation.
  - Deploy dust accumulation prevention fans in converting.





# Fugitive Dust Control Using Overhead Fans

- **Dust accumulation prevention – not removal! Operate continuously.**
- **Oscillating – 360 deg over 15 minute period. 70 deg above to 50 deg below horizontal.**
- **35 - 50 ft reach – Mounted on 50 ft centers.**
- **Tied into the fire detection and suppression system for automatic shut down.**
- **Low ceiling height, obstructions and overhead equipment require careful layout planning.**







# Dust Collector Safety Standard

- Established minimum requirements for K-C designs.
- Documentation requirements.
- Standardized risk analysis model.

## BOWTIE HAZARD ASSESSMENT KEY INDEX

### CHARGER II SYSTEM





# Project Management Using SharePoint™

- Combustible Dust SharePoint Site.
- Capture and share data.
- Provide access to internal standards and guidance.
- Manage gap closure.





# Combustible Dust

All Sites  Advanced Search

Global Occupational Safety & Hygiene

Combustible Dust

Global Follow Up

Site Actions



Global Occupational Safety & Hygiene > Combustible Dust > Deliverables

## Deliverables

View All Site Content

Pictures

>> Images

Documents

>> Process Documents

>> Solutions

>> Deliverables

Lists

>> Calendar

>> Tasks

Discussions

>> Team Discussion

Sites

>> Chemical Safety Board

OSHA National

>> Emphasis Program (NEP)

People and Groups

New | Upload | Actions | Settings | View: Deliverables

Name	Category	Description	Facility	Modified By	Checked Out To	Version
<b>Content Type : Assessment Data (102)</b>						
TUUCTADConvscrubber-DCSIRA1	Dust Collector Inventory & RA	Converting Dust Scrubber	Jenks	Clough, Maria R		6.0
BICETECfolded2centralvacIDCSIRA	Dust Collector Inventory & RA	MFT-2 Central Vacuum Seconday Separator	Beech Island	Clough, Maria R		5.0
BICETECfolded-1-DCSIRA	Dust Collector Inventory & RA	MFT-1 Drum Filter	Beech Island	Clough, Maria R		5.0
BICETECfolded-2-DCSIRA	Dust Collector Inventory & RA	MFT-2 Drum Filter	Beech Island	Clough, Maria R		5.0
BICETECfoldedfinalcolIDCSIRA	Dust Collector Inventory & RA	MF Final Collector (Baghouse)	Beech Island	Clough, Maria R		5.0
BICETECfoldedscrubberDCSIRA	Dust Collector Inventory & RA	MF Wet Scrubber	Beech Island	Clough, Maria R		5.0
BICETECOLPscrubber-DCSIRA	Dust Collector	Venturi Scrubber	Beech Island	Clough,		5.0

# Questions

