

2009 - 10
APPROVED BUDGET
EXECUTIVE SUMMARY

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City of Austin

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Marc A. Ott, *City Manager*
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July 22, 2009

Mayor, Mayor Pro Tem, and Members of the City Council,

It is my privilege, along with city Staff, to submit the proposed Fiscal Year 2010 Budget for your consideration.

As you know, the consequences associated with the most significant recession since the great depression has wreaked havoc on both the national and global economies. Cities across our great nation continue to struggle to find ways to meet the program and service demands of citizens. And yet, as public servants, we remain charged with the responsibility to provide effective public safety, transportation systems, high quality infrastructure, libraries, parks and recreation programs, health services, and clean water to name a few. The challenge is always daunting and even more so during times like these when resources are dramatically restrained and in contrast with the sensitivity of increasing taxes or service fees.

However, we must all understand that the response to extraordinary periods of change requires our best creativity, perseverance, discipline, and sacrifice. These are the principles we applied in preparing the proposed budget for FY 2010.

The \$2.75 billion budget we propose today was also developed based on unprecedented transparency and public engagement. All things considered, it reflects our best effort to account for the many issues, concerns, and priorities identified by you, city employees, and our citizens over the past 18 months. Our methods and strategies not only provide a balanced budget, but also entail a variety of structural applications intended to positively affect our city's fiscal sustainability over the long term.

A property tax rate of 43.28 cents is recommended for FY 2010 based on the rollback calculation. That rate, coupled with savings from various reduction proposals, but especially the anticipated and significant sacrifice by the APD and EMS, as well as, other General Fund employees in terms of compensation, will enable the city to avoid major service and program reductions. Given a tax rate less than rollback or in the absence of anticipated wage concessions by the APD, EMS and other General Fund employees, additional reductions will be required which will further impact service delivery.

Despite the significant challenges faced in developing the proposed FY 2010 budget, we have avoided severe reductions and the City of Austin will continue to provide the innovative and high quality programs and services that have earned Austin premiere status among cities across the country.

Implicit in all challenges is the opportunity to overcome in ways that make us better than we were before. It is within this context that we find and hold on to optimism regarding the future of Austin. Our future remains bright.

Sincerely,

A handwritten signature in black ink, appearing to read "Marc A. Ott". The signature is fluid and cursive, with the first name "Marc" being particularly prominent.

Marc A. Ott





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Austin
Texas**

For the Fiscal Year Beginning

October 1, 2008

President

Executive Director





CITY OF AUSTIN, TEXAS

CITY COUNCIL

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Mayor

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Mayor Pro Tem

Sheryl Cole
Laura Morrison
Chris Riley
Randi Shade
Bill Spelman
Council Members

Marc A. Ott
City Manager



CITY OF AUSTIN, TEXAS
CITY COUNCIL PRIORITIES
2009-2010

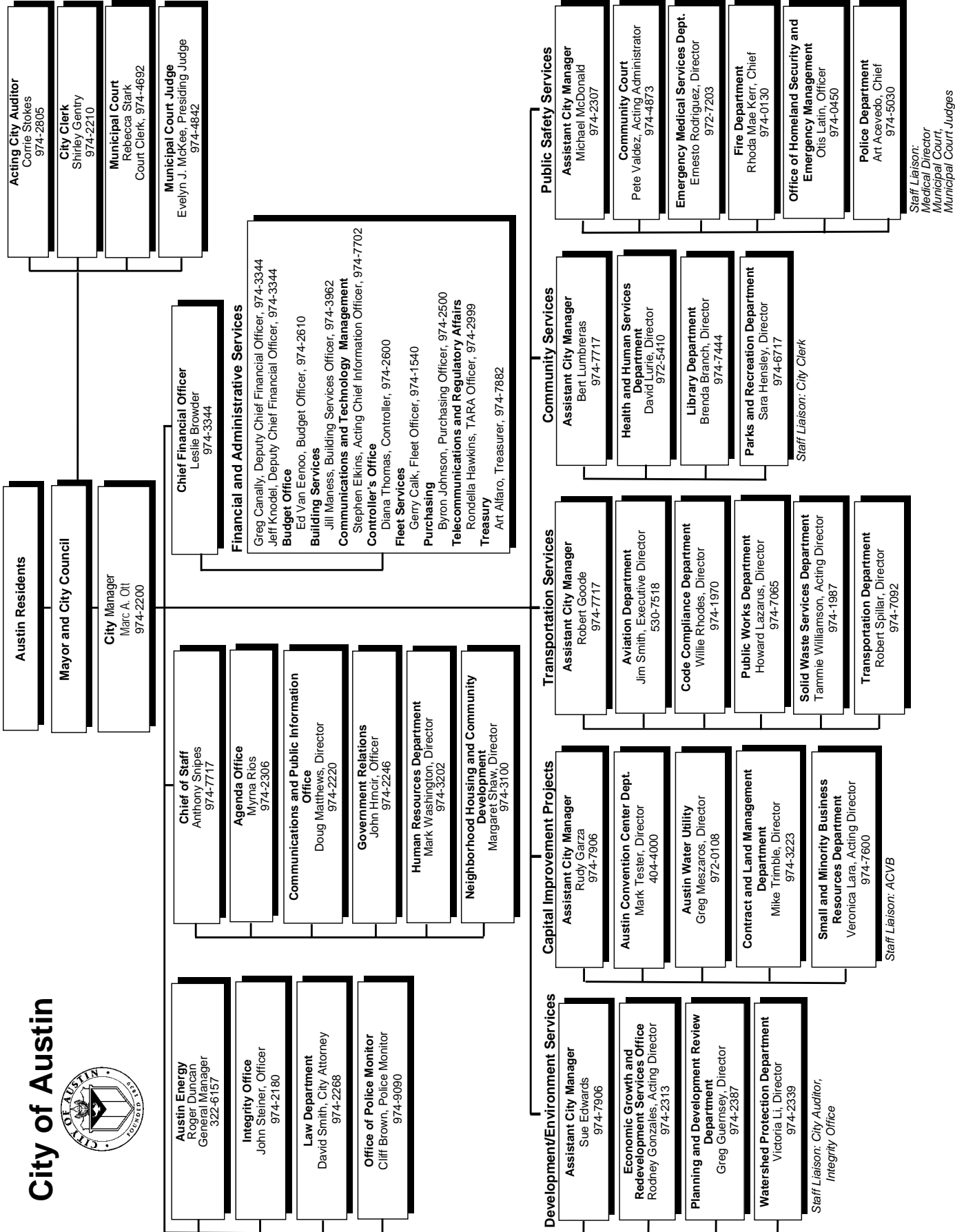
Rich Social and Cultural Community

Vibrant Urban Fabric

Healthy, Safe City

Sustainable Economic Development and Financial Health

City of Austin





Preface

Preface

The Approved Budget consists of three volumes:

- **Executive Summary**—Summarizes the City's financial structure and explains where the City's money comes from and where it goes in both narrative and graphic formats. It also includes a financial summary of all City Funds and comparative information on revenue, expenditures and fund balance for all budgeted funds throughout the City. This volume is divided into sections based on the services provided. Financial highlights and missions and goals are provided for each department throughout the City.
- **Performance Documents**—Includes detailed information on the operations of General Fund, Support Service, and Enterprise/Other Departments. Each department includes financial overview information followed by the program and activity pages which highlight the departments' business plans, services, performance measures, and goals for the coming fiscal year.
- **Supporting Documents**—Contains the Council-approved City Financial Policies, a summary schedule of capital outlay, property tax information, a list of fees and charges, and the ordinances necessary for adoption and implementation of the budget.

Other Reference

In addition to the Approved Budget, additional information on the local economy as well as projections of future revenue and expenditures is contained in the Financial Forecast issued by the Financial and Administrative Services Department in April. During this year's budget preparation, the City has also issued a menu of potential budget reductions and a stakeholder input document. In accordance with the City Charter, the Planning Commission compiles a list of recommended capital improvements for the next five years. These recommendations are contained in the Capital Improvement Plan that is adopted by the Commission. Funding authorization for the next fiscal year is shown in the Capital Budget contained in the Executive Summary. All of the above mentioned reference materials can be accessed on the City's website at <http://www.ci.austin.tx.us/budget>.

Financial Policies

The Austin City Council has adopted a comprehensive set of financial policies to govern the financial management of the various City funds. These policies cover 1) Accounting, Auditing and Financial Planning, 2) General Topics, 3) Reserves, 4) Debt Refinancing, 5) Unbudgeted Funds, 6) Letters of Credit, 7) General Fund Financial Policies, 8) Contingency Reserve, 9) General Obligation Debt Financial Policies, 10) Non-Voter Approved Debt, 11) Austin Energy Financial Policies, 12) Austin Water Financial Policies, 13) Airport Financial Policies, 14) Drainage Utility Fund Financial Policies, and 15) Solid Waste Services Financial Policies.

The City Council developed financial policies to ensure that the City's financial resources are managed in a prudent manner. The City maintains the goal of a structurally balanced budget to achieve long-term financial stability for the Austin community.

The City's financial policies dictate that current revenue, which does not include the General Fund beginning balance, will be sufficient to support current expenditures (defined as "structural balance"). Unreserved fund balances in excess of what is required shall normally be used to fund capital items in the operating and capital budgets. However, if projected revenue in future years is not sufficient to support projected requirements, an unreserved ending balance may be budgeted to achieve structural balance.

A complete copy of the financial policies is contained in the Supporting Documents along with the City's current compliance status for each individual policy.

Preface

Basis of Budgeting and Accounting

The City uses the modified accrual basis for governmental funds, which includes the General Fund, as the basis of budgeting. Governmental funds recognize revenue when they are measurable and available. Expenditures are recorded when goods or services are received by September 30th and the associated liability is liquidated within 60 days. Budgeting for enterprise funds is on the full accrual basis. Revenue and expenses are recorded when they are earned or incurred. Encumbrances are recognized by both governmental and enterprise funds since they represent a commitment of funding for goods or services.

The accounting basis for governmental funds is modified accrual. Proprietary funds, which include enterprise funds and internal service funds, and trust funds use the full accrual basis of accounting.

Copies of the budget can be found at each of the City libraries or on the City of Austin website at <http://www.ci.austin.tx.us/budget/> or a cd-rom may be requested from the Budget Office by calling (512) 974-2610.

Executive Summary

City Manager's Proposed Budget Executive Summary Fiscal Year 2010



During this year's budget development, our task was to continue to adhere to Austin's policy of a balanced budget; the challenge was to do so in the midst of the deepest national recession in more than 50 years. We have completed the task of a balanced \$2.75 billion proposed budget for Fiscal Year 2010, including \$613.3 million for our General Fund, one that continues to provide for the key services for Austin residents. And we have risen to the challenge presented by declining revenues that have resulted from the on-going recession – by balancing a General Fund budget without significant detriment to these current service levels that our residents expect.

This was accomplished by the sacrifice of the hard-working and dedicated employees of the City of Austin. Our civilian employees will go without a pay increase in the upcoming year. Those uniformed employees currently under contract – Police and Emergency Medical Services – will defer their pay increase in Fiscal Year 2010, provided that the contract amendments recommended by their association leadership are ratified by their respective members. Additionally, the civilian workforce will forego annual Service Incentive Pay, and will be asked to take up to three furlough days during the course of the year. These sacrifices have helped us to deliver a balanced budget proposal in which there are no employee layoffs.

The City and our employees are setting the standard for performance among large U.S. cities. In eighteen separate areas, the City ranks at least **10% above** the national average – including customer service (29% above national average), quality of service (+20%), quality of life (+12%), and value received for taxes/fees (+10%). And we have been able to accomplish these high standards while acting responsibly with the property tax rate over the years, reducing it from a high of 62.25 cents in 1993 to the current rate of 40.12 cents. Austin is fortunate to have the lowest property tax rate and lowest tax bill impact of any major Texas City. At the proposed tax rate of 43.28 cents, which is the rollback tax rate, the estimated median tax bill on the projected median home value would be \$824 per year, or \$69 per month. This represents an increase of \$6 per month compared to the current tax bill on the median-priced home in Austin.

The savings generated from the sacrifice of our employees, coupled with the proposed tax rate, allow us to avoid significant reductions to services. And avoiding service reductions – such as reduced police patrol, additional reductions in branch library hours, reduced pool and playground hours – was a consistent message we heard from the community throughout this budget process.

By making structural reductions to the General Fund budget – instead of relying on one-time fixes – we have created a strong budget framework that will allow the City to grow and respond to community needs once the economic recession comes to an end.

Unprecedented Transparency. Balancing the budget this year was accomplished within the context of an unprecedented level of collaboration, public involvement and transparency throughout the budget development process. The Fiscal Year 2010 budget process essentially started at the beginning of this current fiscal year. Only six weeks after the Fiscal Year 2009 budget was adopted, we were before the City Council to discuss the impact of the global financial crisis on the City of Austin finances, and the impact it was having on both 2009 revenue and how that would eventually affect our 2010 revenue.

Prior to presenting the \$20.1 million mid-year spending reduction plan to City Council in February, we sought the feedback and input on the plan from the entire community by hosting a series of 5 forums, including a public hearing, in January and February. These spending reductions were designed to ensure that we continued to operate within the reduced revenue expectations for Fiscal Year 2009 given the impact that the national recession was having on our local revenue base.

After presenting the financial forecast to the City Council in April – which showed a \$29.6 million deficit in the General Fund – we launched a multi-faceted public involvement process about the potential reductions that would be needed to balance the budget in 2010. Key to this effort was the development of a \$45 million budget reduction menu that was shared up front with the City Council and the entire Austin community at the beginning of the budget development process. This allowed us to work collaboratively with the City Council, our employees, and our community in crafting this balanced proposed budget. Elements of this effort included:

Citizen Survey – The 2009 annual Citizen Survey was conducted earlier this year to allow the results, including citizens’ budget priorities, to be a part of the decision making process.

Boards & Commissions – Twenty-seven meetings were conducted with boards and commissions in May and June to discuss potential reduction strategies for 2010.

Employee Focus Groups – Six employee focus groups were conducted, representing employees across the organization, to get their input and feedback on potential reduction options that would directly impact them.

Dollars & Sense – A City-wide, employee-focused initiative was launched in which more than 1,700 employee ideas on how the City can operate more efficiently were ultimately submitted.

Community Input Forums – Five community budget input forums, including one with Austin teens, were held to discuss the reduction menu, and citizens participated in a budget reduction exercise. Over 750 citizens participated in these events – for most of them, it was their first time doing so. Over 600 participants have completed the online version of the exercise as well.

Media Outreach – In advance of the release of the \$45 million budget reduction menu, City staff held a briefing and question and answer session with print and television media and met with Austin American Statesman editorial board to discuss 2010 budget process and community outreach efforts.

Fiscal Year 2010 Budget. The effort to balance the Fiscal Year 2010 budget began early in Fiscal Year 2009. Faced with declining sales tax and development revenue, a \$20.1 million expenditure reduction plan was put in place. Key to this effort was capping the employee Pay-For-Performance at 2.5%, suspending the market-salary adjustment program, and implementing a rigorous hiring review process. These efforts not only helped keep the 2009 budget in balance, but also proactively reduced costs for 2010.

While the national financial crisis has stabilized considerably, the overall economy is still in recession. No region in the country is immune from the recession's impact, but Central Texas has fared better than most. Austin has shown positive net job growth over the last 12 months (the highest in the country for the May 2009 reporting period), housing prices have remained fairly stable, and tourist activity has picked up over the years. But Austin is clearly feeling the impact, with a significant drop in sales tax revenue resulting from lower consumer confidence, recent job losses, and the contraction of development and retail activity.

Given this economic backdrop, achieving a balanced budget for Fiscal Year 2010 meant eliminating a shortfall of \$31.7 million, slightly higher than the projected shortfall in the financial forecast presented to Council in April. This initial forecast, which is really the first indication of our budget for the upcoming year, already included some tough decisions about the Fiscal Year 2010 budget – no service enhancements and no salary increases for our non-civil service employees.

Working off the \$45 million reduction menu – a menu that includes General Fund, Internal Services Funds and other City functions – we were able to eliminate the \$31.7 million shortfall. Again, a bulk of these savings resulted from a furlough program and suspension of Service Incentive Pay for our non-civil service employees and the anticipated deferral of contractual pay increases for our Police and EMS uniformed employees. In addition, 45.25 General Fund positions were eliminated, accounting for close to half of the 97.65 positions targeted for potential elimination as part of the reduction menu. We also realized significant savings in our health insurance program. Originally an 8% increase in health insurance costs was projected in the forecast based on industry trends, but for the proposed budget we were able to keep insurance contributions flat in Fiscal Year 2010 – for both the City and each employee. This was partially due to actions taken last year to self-fund our Health Maintenance Organization (HMO) program, as well as other plan design changes and excellent claims experience. These changes and trends will also serve to reduce our cost drivers in future years. Finally, we reduced or eliminated support for non-General Fund departments such as Transportation, Capital Projects Management and Neighborhood Housing & Community Development.

Of the \$31.7 million in General Fund reductions, \$28.9 million are of an on-going, or structural, nature. Again, this approach will position the City well when the economic climate begins to improve. Although we have achieved a balanced budget for 2010, we must be diligent in assessing what we can and cannot do. This is a proposed budget that continues current service levels – some of which were reduced in the 2009 budget and others which are not adequate to meet all the needs of our citizens. While most of our citizens may not notice a significant reduction in the services they receive, the elimination of a number of vacant positions will require our employees to do more with less in order to continue to provide the high quality of customer service that Austin residents have come to expect. As a result of the reductions that we made in 2009 and will make in 2010, our employees are stretched thin and the flexibility to respond to new issues and concerns has been greatly reduced. But our talented workforce will step up and continue to work hard day in and day out on behalf of Austin citizens.

Balancing the 2010 Budget. As presented during the financial forecast in the spring, projected 2010 revenue was \$5.7 million lower than the 2009 amended budget, even at the projected rollback tax rate, due to further declines in sales tax revenue, development revenue and interest income. Projected cost increases of \$23.9 million were based on basic expenditure assumptions, including no service enhancements, as well as the tough decision to have no pay increases for our civilian workforce. The combination of lower revenue and increased cost resulted in a \$29.6 million shortfall. Staff has continued to monitor current revenue trends and the outlook for 2010, and the 2010 revenue projections reflect decreased development revenue, as well as a more conservative collections rate for property taxes. As a result, overall revenue projections have declined an

additional \$2.1 million. Added to the \$29.6 million shortfall at forecast, this resulted in necessary expenditure reductions of \$31.7 million.

Using the \$45 million menu of possible budget reduction options, as well as the usual refinements and updating of core budget expenditure numbers, the budget gap was closed and the major elements of recommended spending reductions in the General Fund are described below.

General Fund Departmental Reductions – \$8.4 Million

Parks & Recreation – \$2.0 Million

The majority of savings (\$1.3 million) is the result of a voter approved ballot measure by the residents of Anderson Mill, scheduled for annexation in 2010. Anderson Mill voters approved the establishment of a local assessment district to fund and manage maintenance and operation of the parks and recreation facilities located within their community. These costs were originally developed by the Parks and Recreation department for the 2010 financial forecast. The remaining \$0.7 million will be realized from additional vacancy savings resulting from a phased implementation of a new Park Ranger program, reduced funding for miscellaneous materials and supplies, and the elimination of 2.25 vacant positions. The department will also close seven swimming pools that must be filled and drained each day because the pools lack circulation systems that are currently required by State of Texas. These pools will remain open during the 2009 summer season, and the department will begin assessing those that can be converted to re-circulation pools or splash pads.

Police – \$1.5 Million

The Police Chief has previously eliminated a minimum staffing policy that required supervisors to have eight of ten officers assigned to a shift on duty at all times even if the department had to pay overtime. Instead, he began deploying officers based on analyses of demand and crime statistics and more effective backfilling for special events. Both of these strategies have allowed him to better manage overtime costs.

For 2010, the department has further refined their estimates of step, longevity and holiday pay to align with current personnel practices and expects to incur lower costs than originally projected. The department has also reclassified 2 Commander positions to the rank of Police Officer, reclassified 1 Commander position to the rank of Sergeant, and plans to eliminate 2 vacant non-sworn positions, as well as require reimbursement for police services provided during the annual South by Southwest event.

Planning and Development Review – \$1.3 Million

This new department was formed by the consolidation of the Neighborhood Planning and Zoning Department with the One Stop Shop Division of Watershed

Protection and Development Review. Savings will be realized by eliminating 14 vacant positions commensurate with the significant slow down in development activity, transferring 2.5 planners to the Austin Transportation Department, and reducing various commodity budgets.

Health and Human Services – \$1.1 Million

Savings will be realized by continuing to operate only one day labor site as opposed to two. The South Day Labor site was closed as part of the mid-year savings efforts in 2009, due to limited participation at the site despite outreach efforts. The department will also utilize additional grant funds to offset program costs, eliminate 2.5 vacant positions, and eliminate unallocated funding for social service contracts that has been made available in the past to local social services agencies to help fund costs and programs of either a one-time or continuing nature.

Emergency Medical Services – \$1.0 Million

Savings will be realized by reducing the overtime budget to reflect new, more effective payroll and training practices, eliminating phone circuits from the previous dispatch system that are no longer needed, reducing the budgets for commodities and training stipends to align with historical usage, and eliminating 2 vacant support positions.

Library – \$0.7 Million

Savings will be realized by eliminating 7 vacant positions, including 3 librarians in the youth services division, and scaling back on various contractual and commodity spending, including \$69,000 from the materials budget for electronic databases and periodicals. Library staff will continue to be stretched thin as they work to meet the needs of their customers at the central library and the branches as fewer staff are called upon to cover the same service areas.

Municipal Court – \$0.4 Million

Savings will be realized by adjusting payroll practices related to overtime and holiday hours worked, eliminating two vacant part-time positions and one vacant full-time position, and reducing the funding for the Project Recovery program from \$420,000 to \$390,000. Like the library, Municipal Court staffing is lean and while the department expects to manage their business with fewer resources, the elimination of these vacant positions will reduce the flexibility that they had previously to manage their workload.

Fire – \$0.3 Million

Savings will be realized by eliminating a vacant administrative position and redeploying 5 sworn support positions to Combat Operations to reduce costs.

Reduced Employee Compensation – \$7.1 Million

A critical component of the City's ability to maintain quality services for the community in the face of declining revenues has been the elimination, reduction or postponement of employee pay and benefits. In Fiscal Year 2009, pay increases for civilian employees were reduced from a maximum of 4% to 2.5% across the board and planned market based salary adjustments were delayed indefinitely. Combined, these efforts saved the General Fund \$2.8 million. As part of the Fiscal Year 2010 forecast process, pay increases for all employees not under contract were eliminated, saving the General Fund an additional \$2.4 million. Without these actions, the \$29.6 million projected budget gap would have been \$34.8 million. The savings realized by these actions are significantly greater when looking across all City departments – approximately \$12.4 million.

To avoid severe impacts to core services, additional reductions to employee compensation have been included in the proposed budget. These reductions represent very tough decisions and are not taken lightly. Like local government, our employees also face increasing costs each year they are tasked to manage their own personal household budgets. These choices, which result in \$7.1 million of savings for the General Fund and \$14.0 million City-wide, have helped enable the City to avoid laying off employees in 2010, and include:

- Deferring scheduled pay increases of 2.75% for our Police and EMS unions of \$4.7 million
- Suspending Service Incentive Pay for civilian employees of \$1.7 million General Fund, \$5.9 million Citywide
- Implementing an unpaid furlough for civilian employees of \$0.7 million General Fund, \$3.4 million Citywide

General Fund Contributions to Other Funds – \$5.5 Million

In addition to departmental operating expenditures, the General Fund contributes to other City programs and activities through the transfer of funds. Included in the proposed budget are reductions of General Fund transfers to the following funds: Transportation, Capital Projects Management, and Neighborhood Housing and Community Development.

Transportation Fund – \$3.5 Million

Reduced transfer is made possible through a net reduction of 12.5 vacant positions and an increase of \$0.52 per month to the Transportation User Fee. This increase would be in addition to a \$1.14 per month increase that was discussed with Council during the 2009 budget process as part of a multi-year plan to reduce the number of street lane miles rated as poor or failed by 800 by the year 2018. The General Fund transfer would be reduced to \$5.0 million.

Capital Projects Management Fund – \$1.25 Million

Reduced transfer is made possible primarily by increasing direct charges to capital projects for services provided by the Public Works and Contract & Land Management Departments.

Neighborhood Housing and Community Development – \$2.6 Million

The net reduction to Neighborhood Housing is \$0.7 million, and there will be no service cuts in Housing compared to the level of service they are currently providing. The other \$1.9 million will now be funded from non-General Fund revenue.

\$0.7 million of this reduction was made possible by eliminating 5 vacant finance and compliance positions, charging 3 positions to other available funding sources and restructuring of the Community Preservation and Revitalization Program. Department management believes they have retained a sufficient number of staff in the financial management function to maintain adequate controls and oversight. Although they will be stretched thin, they will monitor work-load levels.

An additional \$1.9 million of the General Fund transfer to Housing was moved to the Sustainability Fund. This in turn was made possible by transferring \$1.3 million in funding for workforce development programs from the Sustainability Fund to Economic Growth and Redevelopment Services.

Corporate Savings – \$6.2 Million

The Financial Forecast assumed an 8 percent increase in health insurance costs, based on industry trends. However, partially due to actions taken last year to self-fund our Health Maintenance Organization (HMO) program, as well as other plan design changes, the proposed budget is able to keep health insurance costs – for both the City and the employee – flat compared to 2009. This resulted in \$3.7 million in reduced General Fund costs compared to what was initially estimated in the forecast.

Additionally, because of lower fuel costs, the General Fund is able to realize \$2.5 million in fuel cost savings.

In addition to the General Fund, all other City funds will benefit from the corporate savings generated by the improvements made in the management of the HMO program and the reduced fuel prices that began to occur in 2009. Although fuel prices have begun to increase, the City has been able to recover the deficit in the Fleet Services Fund that was caused by the steep increase in prices that started in 2008 and has begun to set aside a fuel reserve in order to mitigate sharp pricing increases that might occur in the future.

Internal Services Funds Spending Reduction Efforts

The support services category of departments include Financial Services, Human Resources, Law, Communications and Public Information, as well as Mayor and Council, the City Clerk's Office, and the City Manager's office. Also included are Communications & Technology Management and Fleet Services.

The City's support services functions have implemented significant spending reductions for 2010, totaling \$6.7 million. Savings from these and other support services departments were realized primarily by eliminating 44.4 vacant full-time equivalent positions in addition to significantly scaling back budgets for commodities and contractals. Since the costs of these services are allocated equitably to user departments, both General Fund and Enterprise Departments will benefit from these cost cutting measures. In the absence of these support services expenditure reductions, General Fund financial support for these functions would have needed to increase, which would have triggered additional General Fund reductions. User departments will likely experience some slower response times from the support functions, especially for special projects or requests. Departments within the internal services group will focus on delivering basic support services and maintaining adequate internal control systems with the staff resources available.

Avoided Reductions

With the combination of the reductions in employee compensation – no pay increases, a furlough program, and suspension of the Service Incentive Pay program for our civilian workforce; and the anticipated deferral of pay increases by our Police and EMS associations – combined with the proposed tax rate, we were able to avoid significant reductions to services for our citizens in the Fiscal Year 2010 proposed budget. Avoiding these service cuts was a clear message we heard from our community over the past months as we engaged them in discussions about the cost reduction options. Below are some of the reductions that were part of the \$45 million budget reduction menu that are not included in the proposed budget:

Parks & Recreation – Reductions in the number of pools (with the exception of the non-compliant fill and draw pools), pool hours, summer playground sites, and support for youth baseball were avoided.

Library – Reductions in the operating hours for the Central Library and 21 branch libraries (already reduced in Fiscal Year 2009), nor in books and materials funding are proposed in the 2010 budget.

Eliminating support for HIV Planning Council, Community Health Initiative & Family Health, Summer Youth employment, and moving costs for animal sterilization and microchip program to the donations fund in our Health & Human Services Department was avoided.

In the Police Department, reducing overtime and patrol hours and delaying the planned cadet class was avoided.

For the Fire Department, replacing fire engines at multi-company (stations with more than one engine) stations with Medical Response Units, and eliminating certification and special pay for firefighters are not options that had to be taken to balance the proposed budget.

In Emergency Medical Services, reductions in some overtime for paramedics and the Austin Community College paramedic cadet program were avoided.

For Municipal Court, eliminating jury pay and substance abuse funding were avoided.

Impact of the Budget on our Employees

One of the key components to our balanced budget directly impacts our entire workforce. The original General Fund forecast gap already assumed no pay increase for our non-civil service employees. To achieve the balanced budget that has been proposed, these non-civil service employees will also be asked to take up to three furlough days. Additionally, there will be a suspension of the Service Incentive Pay program. Our Police and EMS uniformed employees will also forego contractual pay increases slated for 2010, provided that the contract amendments recommended by their association leadership are ratified by the members. These tough decisions were crucial in helping to avoid hard cuts to direct service programs. Again, there are no layoffs in this proposed budget.

Furlough Program. We have designed a three-tiered limited furlough system requiring employees to take time off without pay, based on salary. Those employees with higher salaries will be required to take more time off without pay: With a salary above \$70,000, 3 days of furlough would be required; from \$40,000 to \$69,999, 2 days; and below \$40,000, 1 day. This furlough program will apply to the entire workforce, with the exception of our uniformed employees, and will generate \$3.4 million in savings across the General Fund, Internal Service Funds, and Enterprise Funds.

Employee benefits will not be affected by the furlough program, including contributions to the Employees' Retirement System. Human Resources will oversee implementation of the furlough so that employees can spread the impact on their income over the course of the year.

In contrast to designated city-wide furlough day(s), which has been implemented in other cities, this flexible approach will help prevent significant impacts on service delivery.

Feedback we received from employees the “Dollars & Sense” initiative, as well as the employee focus groups, we heard that the workforce preferred a furlough over possible layoffs.

Other Compensation. The budget proposal includes a suspension of the Service Incentive Pay program, which allowed for an annual lump-sum payment based on tenure. The annual market-adjustment program will also be put on hold. Once the City’s revenue picture improves, we can return to reviewing salaries of our workforce compared to the market.

Medical and Dental Insurance. The City continues to cover 100 percent of each employee’s medical and standard dental insurance coverage. For those employees who have spouse and dependent coverage, there will be no increase in premiums – they will remain at current 2009 levels. Retiree insurance costs will also be held constant in 2010.

A few enhancements will be included in the plans to strengthen prevention programs that improve employee health and decrease claims, including reimbursement of the cost of doctor-prescribed gum and nicotine patches for employees who attend an approved smoking cessation class and adding coverage for registered dietitians. Mental health coverage has been expanded to eliminate the 20-visit/year limit on outpatient visits and the 30-day/year limit on inpatient benefits. Because the City’s portion of prescription drug costs has been increasing since 2004, the co-pay for the third tier (non-preferred) drugs is increasing from \$40 to \$45 per prescription.

Acceleration of Supplemental Funding for City of Austin Employees Retirement System. In May 2005, the City Council approved a plan to provide supplemental funding to the City of Austin Employee’s Retirement System (ERS). Of the City’s three retirement systems, ERS has the largest unfunded liability and an infinite amortization period. The purpose of the additional funding is to strengthen the financial position of ERS by reducing the unfunded liability over time to an amount that can be amortized over 30 years.

In Fiscal Year 2009, this supplemental funding agreement resulted in a stipend to the employee retirement system in the amount of 2% of payroll for non-civil service employees. The original agreement called for an additional one percent to be added in Fiscal Year 2010. However, the impact of the financial crisis on the system was severe; returns for 2008 were down 26%, and the unfunded liability has substantially increased. Given this, the proposed budget accelerates the supplemental funding agreement, by taking the annual stipend to 4% of compensation in 2010, which is the maximum amount.

This agreement does not increase employee retirement contributions or reduce future retirement benefits. Funding of \$4.7 million is included in the proposed budget for costs related to the General Fund. The cost city-wide is \$17.9 million,

which is the equivalent of four percent of payroll costs for non-civil service employees. The acceleration of the supplemental funding results in an additional \$1.2 million contribution to ERS in 2010 from the General Fund, and \$4.5 million city-wide.

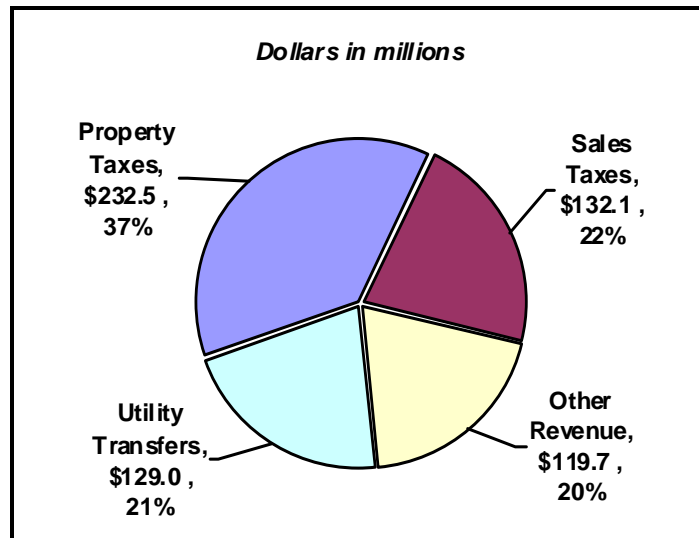
Accelerating the supplemental funding agreement in 2010 is a small, but responsible step while a longer-term plan is being developed to address future funding adequacy, including evaluation of the benefit structure of ERS that may affect future employees. Based on the current structure, employer and active member contributions are not adequate to sustain the current level of benefits in the future. The City will need to consider all practical options, including a multi-tiered benefit structure for future employees.

General Fund Highlights

General Fund Revenue

The 2010 budget for the General Fund totals \$613.3 million and provides funding for basic municipal services, such as public safety, health and human services, parks and recreation and library services. This is a decrease of \$7.8 million from our 2009 amended budget, due to the negative impact that the recession has had on sales tax revenue, development fees, and interest income.

GENERAL FUND REVENUE \$613.3 million



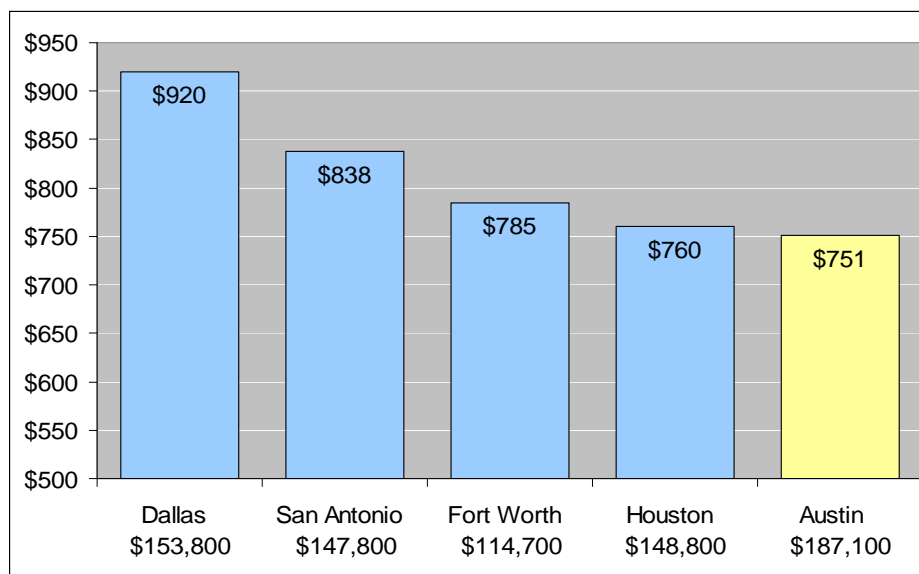
Property Tax Revenue. The City's General Fund receives 37 percent of its total revenue, \$232.5 million, from property taxes, its most stable source of revenue. This budget sets the overall tax rate at 43.28 cents per \$100 of assessed valuation. Of the overall tax rate, 30.31 cents per \$100 of assessed valuation will be collected and deposited into the City's General Fund to pay for ongoing operations and maintenance costs. The revenue from the other 12.97 cents will be deposited into the debt service fund to make debt payments related to our General Obligation bond program and other capital projects.

The proposed tax rate is based on estimates from the Travis Central Appraisal District and the Williamson Central Appraisal District, of what the tax roll will be once it is certified at the end of July. Significant changes are not expected, but Council will be apprised of any changes in the tax rate when the certified roll has been received. The budget reflects an estimated assessed valuation of \$77.8 billion, which represents an increase of 1.8 percent when compared to last year's valuation, and includes \$1.7 billion in new construction. This slight increase in appraised value is fortunate given the shake-out in the national housing market,

and reflects that Austin, unlike other high growth cities in the country, has not experienced a housing “bubble”.

The setting of the tax rate is not taken lightly. It requires balancing affordability for taxpayers, responding to community feedback to not cut back on services, and ensuring sustainable financial health for the City’s future. The City of Austin is setting the standard by providing above average customer service, livability, and value received from taxes/fees, while at the same time having the lowest tax rate of any of the major Texas cities, and the lowest tax bill based on median sales price. And the City has acted responsibly with its tax rate over the years, with a nearly 1/3rd reduction in the tax rate since 1993.

2009 Property Tax Bills: Major Texas Cities



Last year, the median home price was \$187,100, with a tax bill of \$751. While the 2009 median home price will not be available until receipt of the certified tax roll, based on the average expected property value increase of 1.8%, the median home value would be \$190,468. With the proposed tax rate of 43.28 cents per \$100 valuation, the resulting tax bill would be \$824 per year, or \$69 month. Compared to the current year, the monthly increase would be \$6 per month.

The proposed tax rate and revenue it generates is a key reason this proposed budget avoids deep cuts to services such as police patrol, library hours, playscape and pool hours - services that our citizens value highly.

Sales Tax Revenue. The national recession has had a significant impact on sales tax revenue. A sales tax growth projection of 2% for the Fiscal Year 2009 budget was developed in July 2008, prior to the financial crisis that signaled the beginning of a very deep recession for the country. Year-to-date sales tax collections are down 9.8%, and are projected to end the year 10% below Fiscal

Year 2008. This steep decline necessitated the \$20.1 million 2009 mid-year spending reduction plan that was implemented in February.

Looking ahead, we know that retail sales activity is directly tied to job growth, and with the unemployment rate nationally reaching 10 percent - while here in Austin it has is nearing 6 percent - we have projected a further 5 percent decline in sales tax revenue for Fiscal Year 2010. This results in \$132.1 million in estimated revenue.

Utility Transfers. The General Fund receives annual transfers of funds from Austin Energy and Austin Water Utility at 9.1 percent and 8.2 percent of gross revenue, respectively. These transfers act as payments in lieu of property taxes, dividends, or return-on-equity type payments commonly paid to municipal governments by investor-owned utilities. The transfers are calculated based on a rolling average of the last two years actual revenue and the current year estimated revenue. Due to higher fuel costs, the transfer from the electric utility will increase in 2010 by \$5.0 million compared to the 2009 budget. In 2010, transfers from the utilities total \$129.0 million.

Other Revenue. Other revenue includes fines, charges for services, interest earnings, and licenses and permits. Residential permit activity declined for the last twelve months in a row (June 2008 through May 2009). Coupled with continual decreases in new land development applications, new residential applications, and new commercial residential applications, it is apparent the recession is impacting building activity. Fiscal Year 2009 development revenue is estimated to be \$4.5 million lower than originally budgeted. Given the current economic climate, an additional decline of \$1.0 million in Fiscal Year 2010 is projected as a precautionary measure, for total development revenue of \$13.3 million.

This revenue category also includes interest earned on General Fund balances. With a deteriorating interest rate environment, earnings in 2009 were lowered from \$8.0 million to \$5.5 million. Low interest rates are expected to continue into Fiscal Year 2010 and as higher yielding investments in the City's portfolio mature, total interest earnings are projected to decrease further, to \$3.0 million.

As is the annual practice, we have also assessed those fees that are in need of adjustment - for inflation, as an example - to continue to support the delivery of services. There are several fee increases included for the General Fund in 2010 and they are highlighted below.

- An increase in early parking fines from \$15 to \$20 and the adjustment of several development-related fees to better recover the cost associated with the specific service.

- Beginning in December 2009, the expense of holding the Trails of Lights Festival will be offset by charging an admission fee of \$5 for adults. Children under 11 years would be free.
- Additionally, in June 2009, the City Council approved the adjustment of emergency medical transport fees, also to improve the recovery of service costs, and this is expected to generate an additional \$3.7 million in revenue for the General Fund in 2010.

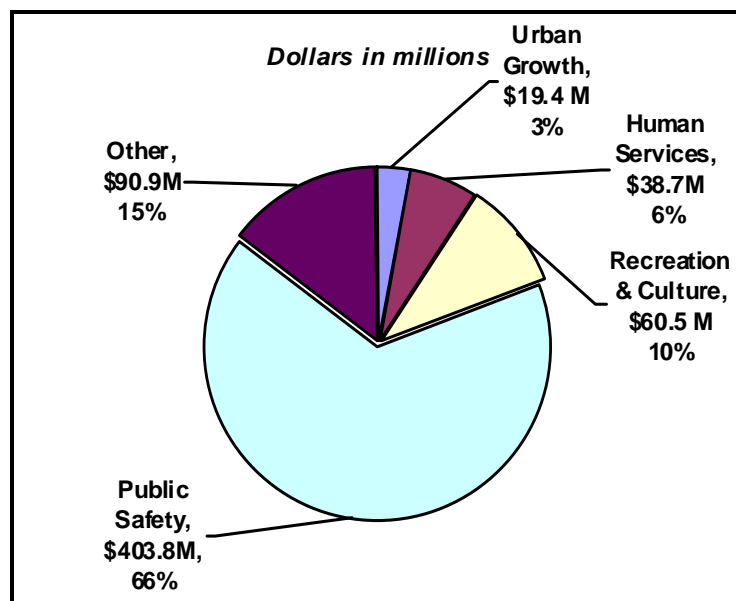
A comprehensive listing of all fees can be found in the Proposed Budget Supporting Documents Volume – Fee Schedule.

Future initiatives include a comprehensive assessment of the City’s development-related fee structure, and the Parks and Recreation Department, under the leadership of a new director, plans to complete an in-depth review of their fee structure and cost recovery, also encompassing charges associated with special events.

General Fund Requirements

Total requirements for the General Fund in the fiscal year 2010 proposed budget are \$613.3 million, which is \$7.8 million lower than the 2009 amended budget. General Fund departmental operating expenditures total \$534.6 million for fiscal year 2010, which represents 87 percent of the total General Fund budget. The services usually associated with City government are budgeted in the General Fund: public safety - police, fire, emergency medical services; public health and human services; urban growth management, public recreation and culture; and other services, such as municipal court and street lighting.

**GENERAL FUND REQUIREMENTS
\$613.3 million**



Budget Highlights. Major highlights of the 2010 General Fund budget are outlined as follows:

- Police – \$240.4 Million: Maintains funding for 1,621 sworn Police positions and reestablishes \$1.2 million in overtime funding that was eliminated as part of the 2009 mid-year spending reduction plan. Also includes \$5.2 million in funding for approximately 94 cadets to join the 116th cadet class beginning October 2009. These actions will result in more officers on the streets, which was a common theme heard during the community input forums.
- Fire – \$120.2 Million: Provides funding for 1,074 firefighters to support the operation of 45 fire stations; includes funding to maintain emergency prevention activities, including fire engineering and inspection services at current levels.
- Emergency Medical Services – \$43.2 Million: Provides funding for 383 uniformed personnel to support the operation of 30 full-time ambulance units and 2 peak demand units. Increases funding by \$350,000 for the EMS/Austin Community College Developmental Paramedic Program. This program was initially approved by Council in the 2007 budget with the intent of providing a pipeline for future paramedic recruits and improving the diversity of new cadets.
- Municipal Court – \$11.8 Million: Funds the operations of four court locations, continues funding for resources added in 2008 to address increasing court volumes, and increases funding by \$359,000 for interpretive services. Funding of \$390,000 remains in the budget for the Project Recovery program.
- Parks and Recreation – \$36.4 Million: Continues funding for the operations of all Parks and Recreation programs and facilities at current service levels with the exception of 7 fill and draw pools that are proposed to be closed following the 2009 summer swim season due to environmental concerns. These pools will remain open during the 2009 summer season, and the department will begin assessing those that can be converted to re-circulation pools or splash pads. The Parks and Recreation budget also restores funding for the implementation of a new Park Ranger Program that was postponed as part of the 2009 mid-year savings plan. The 20 park rangers will supplement park safety activities currently provided by the Park Police division of the Austin Police Department.
- Health & Human Services – \$24.2 Million: Provides necessary funding to maintain existing hours of operations and performance levels for all neighborhood centers, outreach programs, summer youth employment program, and the animal shelter.
- Social Services – \$14.5 Million: Maintains funding at 2009 levels for contracts with local social service agencies. Total funding of \$2.6 million for these agencies is available from the Sustainability Fund. Economic Growth &

Redevelopment Services will fund \$1.3 million for workforce development programs.

- Library – \$24.2 Million: Includes funding to continue current hours of operations at the Faulk Central Library, 20 branch library locations, and the Austin History Center. Maintains the Library’s system-wide book budget at \$1.9 million.
- Planning and Development Review – \$19.4 Million: This new department reflects the consolidation of all One Stop Shop activities into the Neighborhood Planning and Zoning Department. One Stop Shop activities include building and site inspections, plan review, land use review, and permitting for commercial and residential development. It is anticipated that consolidating these activities with the City’s planning and zoning activities will result in a more streamlined and efficient development review process.

General Fund Reserves

This proposed budget maintains the contingency reserve at 1 percent of departmental expenditures, or \$6.0 million. The emergency reserve remains at \$40 million. If funds are appropriated from either of these two reserves during the course of a year, these funds have to be replenished during the following year.

A third General Fund reserve is the budget stabilization reserve. These funds may be appropriated to fund capital or other one-time costs, but such appropriation should not exceed one-third of the total amount in the reserve. To recover from the deferment of capital equipment and replacement during the downturn earlier in the decade, expenditures from the fund were made in the amount \$19.7 million in 2007 and \$17.8 million in 2008 to reinvest and restore the City’s fleet and other equipment. For 2009, expenditures of \$10.5 million were budgeted to help replace and maintain capital assets in good working order, leaving a balance of \$20.9 million in the reserve fund at the end of the year. A small surplus generated in 2008 and additional savings expected to accrue by the end of 2009 will serve to replenish the reserve and provide sufficient funds for capital replacement in 2010 without adversely affecting reserve levels.

For Fiscal Year 2010, use of the fund for is proposed at \$7.2 million to help fund of the critical capital equipment needs for the General Fund (see the “Capital Equipment Replacement” section below for details). Some of the annual capital equipment needs will be directly funded from the General Fund. This is expected to leave the Fiscal Year 2010 budget stabilization reserve relatively unchanged from the Fiscal Year 2009 budgeted reserve, with a final balance at the end of the year of \$21.4 million.

Reserve Policy Summary	
	<u>2010</u>
Contingency of 1%	\$ 6.0m
Emergency	\$40.0m
Subtotal: "hard" reserves	\$46.0m
Budget Stabilization	\$21.4m
Total	\$67.4m
<i>Reserve Level</i>	<i>11.0%</i>
Use of Budget Stabilization Reserve	
	<u>2010</u>
Beginning balance	\$28.6m
Less: Capital replacement and other critical needs	(\$7.2m)
Estimated ending balance	\$21.4m

Capital Equipment Replacement

In the economic downturn earlier in the decade, investment in capital equipment decreased markedly, in an effort to help balance the budget during those years. To help make up for that deferment, significant investments were required over the last three years to catch up – mostly funded by the budget stabilization reserve. For Fiscal Year 2010, we have been able to strategically invest in the necessary equipment key to operations. By not deferring these needs, we are adhering to the structural approach to a balanced budget, and more importantly, not creating a spike in expenditures in later years when the General Fund’s revenues improve. This in turn, will allow for built-in flexibility to respond to pent-up service demands and improvements when that time comes.

Using \$6.5 million of the budget stabilization reserve, investments will be made for replacing 75 police patrol sedans, 5 fire trucks, 2 ambulances, as well as construction equipment for our Parks & Recreation department. Investments of \$1.2 million (\$0.7 million from the budget stabilization reserve, \$0.5 million from the General Fund) for critical capital such as stretchers and cardiac monitors for our Emergency Medical Services and bullet proof vests for our police officers.

General Government Capital Improvements Program

The General Government Capital Improvements Program is an investment in the future of the city. The program is primarily funded by general obligation debt with the most recent election occurring in November 2006 when Austin residents

approved projects outlined in seven propositions totaling \$567.4 million. These investments meet both municipal and regional goals for providing quality public infrastructure and responding to growth in Central Texas. This bond program will be implemented over seven years and will add slightly less than 3 cents per \$100 valuation to the tax rate over that period. The following table outlines the final bond propositions as passed.

Number	2006 Bond Proposition	Amount
1	Transportation	\$ 103,100,000
2	Drainage & Water Quality Protection	\$ 145,000,000
3	Parks Facilities & Parkland	\$ 84,700,000
4	Community & Cultural Facilities	\$ 31,500,000
5	Affordable Housing	\$ 55,000,000
6	Central Library	\$ 90,000,000
7	Public Safety Facilities	\$ 58,100,000
TOTAL		\$ 567,400,000

To date, the City Council has appropriated \$286.8 million of the total authorized amount of \$567.4 million. The proposed 2010 capital budget includes \$93.7 million in appropriations for the fourth year of this bond program. This proposed funding for fiscal year 2010 was recommended by the Bond Oversight Committee, which Council established as an advisory body during the implementation of the bond program.

Fiscal Year 2010 will be a busy year. Projects that are anticipated to begin construction include the Joint Public Safety Training Facility, a new Animal Shelter, and for the Parks Department, the McBeth Recreation Center renovation, Dittmar Gym Enclosure, Northwest Recreation Center expansion, and a new BMX/Skate Park. Our Public Works department will also be working on reconstruction of many residential/collector streets.

Projects that will be in design include the Central Library, Municipal Court/Northeast Police Substation, and three extensive pool renovation projects at Deep Eddy, Bartholomew and West Enfield.

Enterprise Funds

Austin Energy. Austin Energy is the electric utility owned and operated by the City of Austin, providing retail and wholesale electric service to its service territory of 437 square miles, including 206 square miles within the city limits of Austin.

Service area and other revenue are budgeted at \$1.25 billion in 2010. Projected declines in revenue are primarily due to lower electric sales resulting from current

economic conditions, in addition to lower fuel prices and fuel transportation costs. Costs for fuel used to generate electricity are passed through to the customer with no profit added. Base rates have not increased since 1994 and no base rate increase is included in the proposed 2010 budget.

Total requirements budgeted at \$1.31 billion in 2010 include fuel, operations, debt service, current year funding of capital improvements projects and the utility's General Fund Transfer. Decreases in requirements primarily due to lower fuel prices, department cost reductions and lower funding of electric's capital improvements program were partially offset by increases in transmission expense and funding of a required bond reserve.

Austin Energy's proposed spending for its capital improvements program is \$306.0 million, primarily for projects that support power production and the delivery of reliable energy services. These projects include additional generation peaking capacity at the Sand Hill Energy Center, Fayette Power Plant scrubbers, other power plant improvements, System Control Center, Customer Information System replacement, Seaholm Substation reconfiguration and various transmission and distribution projects. Funding will be provided by \$183.0 million issuance of commercial paper and the remainder from transfers from operations and beginning cash balances.

Austin Energy's transfer to the General Fund is budgeted at \$100.0 million in 2010, an increase of \$5.0 million. Austin Energy's transfer rate of 9.1% of revenue is maintained in this budget.

Austin Water Utility. The Austin Water Utility provides water and wastewater services to over 200,000 customers within Austin and surrounding areas. Revenue from the sale of water and wastewater service along with miscellaneous other revenue is projected to be \$422.8 million in 2010. Total requirements for operations and maintenance, debt service, and transfers are proposed at \$435.7 million in 2010. The proposed 2010 budget includes a 4.5 percent system-wide water and wastewater rate increase. This proposed rate increase is consistent with the Utility's 5-year rate plan provided to Council in this year's financial forecast.

A major cost driver for the Utility is required capital improvements to replace aging infrastructure, capacity improvements, and service extensions. The Austin Water Utility's proposed spending in the capital improvements budget is \$280.1 million in 2010. Total operating requirements also include the addition of 20.5 employees, primarily for new pipeline operations crews to respond to the demand for water leak repairs and large meter maintenance and repair.

Austin's current average monthly residential combined water and wastewater bill is \$63.57, based on a customer using an average of 8,500 gallons of water per month and discharging 5,000 gallons of wastewater per month. The proposed

rate increase of 4.5 percent will increase the average residential customer monthly water and wastewater bill to \$67.35, or \$3.78 per month.

Drainage Utility. The Drainage Utility was established in 1991 to maintain and improve water quality, reduce the impact of flooding, create stable stream systems and maintain the City's drainage infrastructure. The utility's primary funding source is a monthly drainage fee assessed to City of Austin utility customers and is expected to bring in \$55.1 million in 2010.

As was discussed during the Fiscal Year 2009 budget process, and again during this year's Financial Forecast, the \$20 million annual need for capital projects identified in the 2001 Master Plan has been updated to reflect current costs at \$30 million per year. Currently, the department's CIP program is funded by 2006 bonds and transfers from the Drainage Fund. Looking ahead, the Drainage Utility's goal is to become self supporting and not rely on general obligation bonds to pay for its CIP program. To fund the Drainage Utility's current programs, a \$0.60 cent fee increase is proposed, bringing the fee for a typical homeowner to \$7.75 per month. This will be the first year of a planned six-year rate plan to fully fund the annual \$30 million need for capital projects. The drainage fee has not been raised since 2006.

Solid Waste Services & Code Compliance. Solid Waste Services provides collection services for recycling, refuse, yard trimmings and brush, and bulky items, as well as street sweeping services. After twelve years of no fee increases for the Pay as You Throw (PAYT) Program, a multi-year rate plan began this current year. The Fiscal Year 2010 budget reflects the second year of the rate plan for PAYT and for the anti-litter fee. Customers with 30-gallon and 60-gallon carts will not see an increase in their cart fees, while customers with a 90-gallon cart will pay an increase of \$1.70 in their monthly cart fee. All customers will see a monthly increase of \$0.35 in their base charge and an increase of \$0.20 in their anti-litter charge. Consistent with the City Council's direction last year, a customer with a 30-gallon and 60 gallon cart would incur the lowest total monthly increase at \$0.55 cents to continue to provide more incentive for customers to recycle. Customers with a 90-gallon cart would see a \$2.25 total monthly increase.

For the remainder of this year and into next, the department will work on the development of a master plan that looks beyond the current period to provide Council with a long-range outlook on the operating and capital costs associated with the Zero Waste Initiative.

The Fiscal Year 2010 proposed budget reflects the creation of the new Code Compliance Department. This department will now be singularly focused on enforcement regulations for zoning, dangerous buildings and housing, and property maintenance. The department will be funded mostly from a transfer from the Solid Waste Services fund.

Transportation Fund – Public Works & Austin Transportation. The Transportation Fund supports the Public Works Department and the Austin Transportation Department that together plan, operate and maintain the City of Austin’s Transportation network by providing street preventative maintenance, street repair, bridge maintenance, traffic controls, traffic management, and transportation planning.

As part of a multi-year rate plan first discussed with the City Council during 2009 budget development, the monthly transportation user fee was planned to increase by \$1.14. This increase was designed to help move the City towards a preventative maintenance program that would reduce “poor” and “failed” lane miles by 800 by 2018.

The proposed budget reflects reduced General Fund support for the Transportation Fund, lowering it by \$3.5 million to \$5.0 million in total. The impact of this proposed \$3.5 million reduction would result in the Public Works Department and Transportation Department eliminating 12.5 vacant positions, and increasing the transportation user fee by an additional \$0.52 cents, for a total increase of \$1.66 per month.

As part of the 2006 Bond Program and Accelerate Austin program, the proposed budget for 2010 includes \$40 million in capital appropriations for street reconstruction efforts. Together with the street preventative maintenance program in the operating budget, these street reconstruction projects are necessary to work towards accomplishing the long-range goal of reducing “poor” and “failed” lane miles.

Airport. Airport revenue from the operation of the Austin-Bergstrom International Airport (ABIA) is projected at \$84.7 million in 2009, of which 43.7 percent is from the airlines and 55.5 percent is from non-airline fees, such as parking, concessions, rentals and other fees. This revenue is used to operate, maintain, and improve Austin’s highly ranked airport.

The economic downturn has had a significant impact on the airline industry. While ABIA has fared better than many airports, the recession will still have a continuing impact into 2010. Through May 2009, passenger enplanements are down 12 percent compared to the same period in the prior year. Passenger growth is expected to remain flat in 2010. This impacts non-airline revenue, but at the same time increases the airline cost per enplaned passenger, which is a measure of airport costs and passenger traffic trends, and is the airport’s key performance measure. The projected cost per enplaned passenger is \$8.74 in 2010, slightly above the Airport’s goal of remaining at or below \$8.00. To help keep costs down, the department is eliminating six permanent positions, and sixteen temporary positions.

Aviation will continue to invest in the airport using the Airport Capital Fund and Federal Grants. Projects in 2010 include terminal improvements such as HVAC and restroom upgrades, parking capacity improvements and noise mitigation.

Austin Convention Center. The Austin Convention Center Department is responsible for operations and maintenance of the City's Convention Center and Palmer Events Center. In 2010, the Convention Center anticipates more than 190 events will take place in its facilities. The primary funding source for the Convention Center is hotel occupancy tax, which accounts for \$30.5 million, or 61 percent, of the Convention Center's total revenue in 2010. The hotel occupancy tax includes 9 cents per \$1.00 on total hotel occupancy revenue, of which the Convention Center receives 4.5 cents and the Convention Center Venue Project receives 2 cents. Car rental tax revenue is estimated to be \$5.8 million, or 13 percent of total revenue. Because of the economic downturn, both of these revenue sources are expected to be 2 percent below current year estimates, estimates which are already significantly lower than when the 2009 budget was adopted.

Over the last several years, Austin has emerged as a strong tourist destination. The Convention Center will continue to invest in its facility, so that it can be well positioned for when the economic climate improves. In 2010, the department will upgrade technology infrastructure and will continue with efforts to achieve a silver or higher rating for Leadership in Energy and Environmental Design (LEED) for Existing Buildings (EB).

Summary

The City of Austin has been operating in a difficult budget environment for the last eighteen months, and the economic recession has significantly impacted our revenue. We have scaled back costs over the last two years so that we could live within our means. This proposed budget, as always, is balanced. By not relying on one-time solutions, we have cleared a path for the future when the economic climate begins to improve. As a result, we will be well positioned to begin addressing unmet needs, and enhancing our services for the Austinites. As growth in sales taxes and other revenue begins to recover, this will help us keep Austin's property tax rate affordable.

This year's budget process has been unprecedented; it has been transparent and collaborative from the beginning, and has served the City and the community well. With the efforts of our employees and the willingness of our residents to fund the high quality services we provide, we were able to avoid severe reductions to services in the proposed Fiscal Year 2010 budget.

Austin is fortunate that we have not experienced the deep economic pain or budget impact that other cities in the country have experienced. That is directly related to the choices and investments this City and community have made over time, decisions that year-in and year-out rank Austin as one of the top cities in the county to live, work and play. People and businesses have been drawn to Austin to be part of a community that values family, culture, diversity, and the environment. The choices made in this proposed budget will allow us to build on these efforts as we look forward, because by looking forward, we will always ensure Austin remains truly one of the great American cities.



Adopted Budget Reconciliation

Adopted Budget Reconciliation

The Austin City Council made several changes to the FY 2010 Proposed Budget during its consideration on September 14, 2009. These changes, which are described below, have been incorporated into the FY 2010 Approved Budget document.

GENERAL FUND

Revenue

The Proposed Budget was amended by increasing property tax revenue in the amount of \$643,678. The increase represents the additional revenue from the anticipated adoption of a nominal tax rate of 42.09 cents per \$100 valuation. Final council adoption of the tax rate took place on October 1, 2009.

The Proposed Budget was amended to increase transfers in from Austin Energy in the amount of \$1,000,000 to reflect updated current year estimates in revenue.

All General Fund Departments

The Proposed Budget was amended by increasing appropriations in the individual General Fund Departments to reinstate the Service Incentive Pay (SIP) program in the amount of \$1,643,678.

ENTERPRISE / OTHER FUNDS

Austin Energy

The Approved Budget includes an amendment to reduce other revenue in the amount of \$5,200,000 to reflect the postponement of a new Transmission Rider to recover increasing state-wide transmission grid costs to FY 2011.

The Proposed Budget was amended to increase transfers out to the General Fund in the amount of \$1,000,000 to reflect updated current year estimates in revenue.

Solid Waste Services

The Approved Budget includes an amendment to reduce revenue in the amount of \$686,097. The reduced revenue is reflective of a change in the proposed fees of the department.

GRANT FUNDS

EMS

The Proposed Budget was amended to decrease appropriations in the amount of \$80,000 for the Rapid Anticonvulsant Medications Prior to Arrival Trial (RAMPART) Grant Program.

Health & Human Services

The Approved Budget includes an amendment to decrease appropriations in the amount of \$25,000 for the Health and Wellness Program grant.

The Proposed Budget was amended to increase appropriations in the amount of \$128,000 for the Community Services Block Grant (CSBG).

The Approved Budget includes an amendment to increase appropriations in the amount of \$4,000 for the HIV Prevention grant.

The Proposed Budget was amended to increase appropriations in the amount of \$1,000 for the Women, Infants and Children-Special Supplemental Nutrition Program (WIC) grant.

Adopted Budget Reconciliation

The Approved Budget includes an amendment to increase appropriations in the amount of \$821,000 and add 6.0 full-time equivalent positions for the Texas Department of State Health Services Community Preparedness grant.

The Proposed Budget was amended to increase appropriations in the amount of \$13,000 and add 1.0 full-time equivalent position for the Ryan White Part A – Minority AIDS Initiative (MAI).

Library

The Approved Budget includes an amendment to increase appropriations in the amount of \$50,000 for the Loan Star Libraries grant.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Neighborhood Housing and Community Development

The Approved Budget includes an amendment to increase appropriations in the amount of \$8,500,000 for affordable housing.

FINES, FEES AND OTHER CHARGES

Austin Energy

The Proposed Budget was amended to remove the Transmission Service Adjustment Rider from the Electric Rate Schedule.

Solid Waste Services

The Approved Budget includes an amendment that changed fees and rates by the following:

Residential anti-litter fee will remain the same as in FY 2009 at \$5.00; this is a reduction from the proposed amount of \$5.20.

Commercial anti-litter fee will remain the same as in FY 2009 at \$7.50; this is a reduction from the proposed amount of \$7.80.

Commercial in the central business district and all residential base charges will remain the same as in FY 2009 at \$8.75; this is a reduction from the proposed amount of \$9.10.

Budget Process

The Budget Process

OVERVIEW

The Charter of the City of Austin mandates that a budget be adopted no later than September 27th for the new fiscal year beginning October 1. The process leading to the budget adoption is participatory and includes a communications plan that encourages input from citizens, boards and commissions, City departments, and the City Council.

The budget process focuses on identifying funding levels necessary to continue basic municipal services, Council priorities, and community goals. Throughout the budget process, the City Manager provides the City Council with projected revenue collections and funding requirements for the upcoming fiscal year. This information enables the City Council to provide policy direction in developing the new budget.

The City of Austin's basis for budgeting is the modified accrual basis for governmental funds, including the General Fund. Budgeting for propriety funds, which includes enterprise and internal service funds, is essentially the full accrual basis. Encumbrances are recognized by both governmental and proprietary funds since encumbrances represent a commitment of funding for goods or services.

The Budget Process

The budget process begins with the Financial Forecast presented in April. This document contains an economic outlook for the Austin/Travis County area. The forecast is used as a basis to project revenue and expenditures for the coming budget year, as well as the next three to five-year period. Economic trends are analyzed to project the needs of the City and the means to fund those needs. Each major fund is included in the forecast with expected changes to revenue and expenditures for the period. Included in this analysis is the determination of the financial operating impacts that Capital Improvements projects will have on departmental operations. Copies of the Financial Forecast can be found on the City of Austin website at: <http://www.ci.austin.tx.us/budget> or may be requested from the Budget Office at (512) 974-2610.

Communications Plan

Stakeholder input plays a pivotal role in the City's budget decision making process. This year's budget process was marked by unprecedented levels of community outreach and stakeholder engagement including:

- 27 meetings with the City's various Boards and Commissions;
- 6 employee focus groups;
- 5 Town Hall meetings including the City's first ever Teen Town Hall;
- A comprehensive citizen survey to assess the community's budget priorities and satisfaction levels with City services;
- A "Dollars and Sense" campaign to seek employee input on how the City can work more efficiently and cut costs;
- A budget suggestion hotline and e-mail account;
- Access to the Proposed Budget at the Austin Public Library system; and
- Internet access to all budget documents and related reference materials is available at www.ci.austin.tx.us/budget.

Proposed & Approved Budget

Both the Proposed and Approved Budget documents are published in the following volumes:

- **Executive Summary**—Summarizes the City's financial structure and explains where we get our money and what we do with it in narrative and graphic formats. It also includes a financial summary of all City funds and comparative information on revenue, expenditures and fund balance for all budgeted funds.

The Budget Process

- **Performance Documents**—Includes detailed information about the business plans and performance measures for the General, Support Services, and Enterprise/Other Fund departments.
- **Supporting Documents**—Contains the Council-approved City Financial Policies, a summary schedule of capital outlay, information on the capital budget, grants information, property tax information, a glossary, a list of fees and charges, and the ordinances necessary for adoption and implementation of the budget.

Budget Document Structure

The budget document is arranged alphabetically by service categories, for example, Public Safety (Emergency Medical Services, Fire, Municipal Court, and Police) and Infrastructure (Austin Transportation, Contract and Land Management, Planning and Development Review, Public Works and Watershed Protection). This is to minimize the need for fund accounting knowledge to analyze the City's budget and to allow a user to find all detailed information about a particular department or budget category.

The detailed budgetary information for a single department is found in one section of the Executive Summary. For instance, the Public Works departmental section contains information for the Transportation Fund, Child Safety Fund, and Capital Projects Management Fund, even though there are three fund types included (proprietary, special revenue, and internal service). The City has chosen to move away from the strict fund accounting structure for the budget and move toward a budget that is more user-friendly.

Budget Documents and Plans are further described below.

Business Planning

The budget reflects a business planning process that allows the City to achieve its vision while focusing on Council priorities. The vision of the City of Austin is “to be the most livable city in the country,” and the Council's priorities include: Rich Social and Cultural Community; Vibrant Urban Fabric; Healthy, Safe City; and Sustainable Economic Development and Financial Health. The resulting business plans reflected in the budget are intended to focus on goals and objectives, clearly specify the results that we are proposing, and integrate these into employee responsibilities.

City departments have worked with groups of managers and employees to redefine, where necessary, their missions and goals. Beginning with a listing of the services provided, departments have grouped the services according to their common purposes into activities. Activity objectives are developed that define the service or product that is provided, the customer and the intended benefit for the customer. A family of results-oriented measures - including result, efficiency, and output - is developed for each activity. In the same manner, activities are grouped into programs with a defined objective. The end-results of this process are departmental business plans that focus on the results to be achieved in the next one to five years and outline the way those results can be measured. The business plans provide the information necessary for making decisions on the allocation of resources and establishing accountability for achieving results with those resources.

Capital Improvements Plan

In accordance with the Austin City Charter, the Planning Commission prepares a recommendation to Council each year of the capital improvements needed during the next five-year period to facilitate the City's infrastructure, facility and maintenance needs. This recommendation is contained in the Capital Improvements Plan, which is submitted to the City Manager before the preparation of the annual budget. Council approves appropriations for these capital improvements in the Capital Budget. The Capital Budget is found in the Executive Summary volume.

The Budget Process

Financial Forecast

Presentation of the Financial Forecast initiates the financial planning for the budget. This document contains a three to five-year forecast of operating expenses and projected revenue and a summary of key budget issues to provide Council information in budget preparation.

Financial Policies

City Council has approved a comprehensive set of financial policies to guide the City's financial practices including budgeting, accounting, investments and debt financing. These policies are reviewed by the Audit and Finance Committee annually, and recommendations for change are submitted for Council approval if necessary. The policies provide direction for all aspects of financial planning and resource allocation.

A copy of these policies is included in the Supporting Documents volume. Much of the financial policies concern debt and the policies to guide the City since the State of Texas has no statute limiting debt. However, the City has gauged its success in debt management by its bond ratings and whether we can comply with all our financial policies concerning debt management. The utilities have the added burden of competition; therefore, they have additional policies to cover those areas.

Proposed Budget

The City Manager is required by the City Charter to present proposed operating and capital budgets to the City Council at least 30 days prior to the beginning of the City's fiscal year, which begins October 1. The Proposed Budget contains a detailed allocation of projected revenue and expenditures for all City funds and a summary of the City's debt position. The City Manager also includes a transmittal letter that outlines the essential elements of the financial plan.

For those customers requiring a generalized knowledge of the City of Austin, an Executive Summary volume is available that summarizes the entire budget. It reports total dollars spent on various areas, consolidating information from several funds, and includes highlights of the Capital Budget. Detailed department information is located in the Performance Documents.

The Proposed Budget is released near the end of July, well in advance of the City Charter requirement, with departmental presentations and public hearings occurring in August.

Budget Calendar for FY 2009-10

Below is a list of important dates to the Council and public as the Proposed Budget is reviewed and analyzed for adoption.

October through December – Departments develop business plans.

February – Departments present their financial forecasts to the Budget Office.

April – City Manager presents Financial Forecast to Council.

June – Public input on budget and priorities: Boards and Commission Meetings, Town Hall Meetings

July 22, 2009 – City Manager presents Proposed Budget to Council.

August 5, 19, 26, 2009 – Council Deliberations

August 6, 20, 27, 2009 – Public Hearings

September 14 - 16, 2009 – Budget Adoption Readings

Process for Adoption and Amendment of the Operating Budget

Budget Adoption

At least thirty (30) days prior to the beginning of each budget year, the City Manager shall submit to the Council a Proposed Budget in the form required by the City Charter. At the meeting of the Council at which the budget is submitted, the Council shall order a public hearing on the budget and shall cause to be published, at least ten (10) days prior to the date of such hearing, the time and place thereof. At the time and place so advertised, the Council shall hold a public hearing on the Budget as submitted, at which all interested persons shall be given an opportunity to be heard. The Budget shall be finally adopted not later than the twenty-seventh day of the last month of the fiscal year. Upon final adoption the Budget shall be in effect for the budget year, and copies thereof shall be filed with the City Clerk, the County Clerk of Travis County, and the State Comptroller of Public Accounts. The final Budget shall be reproduced and sufficient copies shall be made available for use of all offices, departments, and agencies of the City, and for the use of interested persons.

Budget Amendment

The process for amending the budget is outlined below.

1. The originating department submits a preliminary request to the Budget Office for review and discussion. The Budget Office and originating department determine final requirements. Amendments to increase appropriations and/or transfer appropriations and/or Full Time Equivalents (FTEs) from one department or fund to another require City Council approval.
2. The originating department presents the proposed amendment to the Assistant City Manager for review and approval to proceed with an action item.
3. The originating department prepares a Request for Council Action form (RCA) to place the item on the Council agenda.
4. The originating department head (or designee) notifies the appropriate reviewing authorities, such as Law, Financial and Administrative Services, Human Resources, Small Minority Business Resources, and other departments affected. Reviewing authorities are departments involved in the preparation of support material for the RCA document or affected by the action proposed in the RCA. The originating department is responsible for ensuring that all other departments affected by the proposed action approve the RCA packet.
5. If the reviewing authority approves the RCA packet as prepared by the originating department, the Law Department will prepare the appropriate ordinance and the Budget Office will prepare a fiscal note or other required back-up materials. The reviewing authority department head (or designee) will sign off on the RCA.
6. After receiving approval from all reviewing authorities, the originating department will prepare a final packet and submit it to the City Manager's Office for placement on the appropriate Council agenda. The RCA shall be signed by the originating department head and by each of the reviewing authorities that approved the item.
7. The item is presented to the City Council for review and approval.

Comprehensive Planning

Comprehensive Planning

Supporting the Vision and Priorities Linking Planning Processes across City Departments



The Comprehensive Planning Pyramid is the structure that links the processes together to support the City's vision of being the most livable city in the country. This vision drives the City's planning and service delivery. The planning process is dynamic and evolving. The tactics needed to achieve the vision must be refined and calibrated to be responsive to an ever-changing environment.

The first three layers of the pyramid focus on overarching long-term planning efforts: City Vision, Council Priorities and Long-Range Council Policies and Plans. This level of detail provides the framework for the mid and short-range planning documents that are more responsive to changes in the environment and are easily refined and revisited on a regular basis. Moving down the pyramid, more flexibility is allowed while staying true to the vision and Council priorities.

The Vision

The City of Austin's vision of being the most livable city in the country means that Austin is a place where all residents participate in its opportunities, its vibrancy and its richness of culture and diversity. Austin residents share a sense of community pride and a determination that the City's vision is not just a slogan, but a reality for everyone who lives here. Local government plays a critical role in determining a city's quality of life. When Austin is viewed by others, it receives high marks. Austin's rankings reflect a City government that keeps its vision in the forefront while planning for the future.

Comprehensive Planning

City Council Priorities

Austin's City Council has been defining its top policy priorities since the early 1990s. Council priorities support the vision and provide an organizing framework for planning and service delivery. Beginning in June 1993, the City created a report called Strategic Choices which noted that while setting priorities might seem simple at the time, few governing bodies did it. Today's priorities were updated by the City Council in 2007 in a series of strategic planning work sessions. Those priorities are:

- Rich Social and Cultural Community
- Vibrant Urban Fabric
- Healthy, Safe City
- Sustainable Economic Development and Financial Health

These Council priorities continue to serve as an organizing framework for how the City does business, providing the continuity and direction needed to develop business plans that build upon each other, year after year, to help achieve longer-ranging goals.

Best Managed City

To achieve the vision of making Austin the most livable city in the country, Austin's city government must be the best managed city in the country. The City Manager and his executive team are committed to creating an environment that fosters creative thinking and innovation by the workforce to tackle today's challenges and those that might be faced in the future.

Corporate planning processes help tie department efforts together into a cohesive inventory of plans that achieve specific purposes, yet also meld to support the City's overarching vision of livability and being the best managed city in the country. An inventory of major planning processes is provided at the end of this report in a matrix format to provide a road map that helps link corporate and department planning efforts in support of vision and priorities.

Long-Range Growth Plans

Livability is the principal theme that governs the City's planning processes for land use, transportation and economic growth. Managing physical growth and preserving the environment are key components of the Council's vision for Austin.

The oldest and most fundamental building block of our long-range planning is the **Austin Tomorrow Comprehensive Plan ("Austin Tomorrow")** which was adopted in 1979 as a planning tool to guide development. The plan itself is required by the City Charter, which specifies that one responsibility of the Planning Commission is to "make and amend a master plan for the physical development of the city."

The Plan anticipated that subsequent complimentary efforts would be needed to implement the goals. The Plan was not intended to be a stand alone document and both the Plan itself and the City Charter reference this fact. For example the Charter states that, "The council may also adopt by ordinance other elements as are necessary or desirable to establish and implement policies for growth, development and beautification within the city, its extraterritorial jurisdiction, or for geographic portions thereof, including neighborhood, community, or area-wide plans."

Several aspects of the plan are timeless but the plan is dated. For example, the first goal of the plan is to "assure that the development of the urban environment is compatible with the unique natural and constructed features of the Austin area. The second goal is to "protect and improve the desirable image and character of neighborhoods and districts." Clearly these two goals remain relevant in our community today. An interim update to the Comprehensive Plan has been undertaken by the Neighborhood Planning and Zoning Department with details on programs and next steps available at <http://www.ci.austin.tx.us/zoning/compplan.htm>. The completion of an interim plan was a first step in beginning the development of a new comprehensive plan. Following the City

Comprehensive Planning

Council's selection of Wallace Roberts & Todd as the consultant for Austin's new comprehensive plan, staff has begun working with the firm to develop the scope of services and contract, with the goal of having the first public open house for the comprehensive plan in the fall of 2009. The study will include a significant outreach effort and has a budget of \$1.8 million.



In the late 1990s, the City adopted a **Smart Growth** initiative to modernize Austin's long-range plan for growth, managing and directing growth that minimized damage to the environment and helped build a more livable city. The tenets of the City's Smart Growth initiative were consistent with the general policies of Austin Tomorrow, discouraging growth in the west by creating the Drinking Water Protection Zone to protect our water supply and growing our boundaries in the east by creating the Desired Development Zone, taking into

account geographical and utility constraints.

The Smart Growth Map depicts where the City wants to direct future growth – in the Desired Development Zone (DDZ), and where growth should be discouraged due to environmental concerns – in the Drinking Water Protection Zone (DWPZ). The DDZ and the DWPZ were included in a September 1997 ordinance, the underlying purpose of which was to link planning to environmental protection. To encourage growth within the DDZ, the City Council approved development and utility fee reductions, as well as differentiated utility reimbursements that are still in place today. Together, the fee structure and reimbursement policy encourage development in the DDZ and created a financial penalty for developing in the DWPZ.

The goals of the Smart Growth Initiative and the Smart Growth Map still provide a long-range framework today – determining how and where to grow, improving quality of life, and enhancing the tax base.

The City Council also approved a package of Smart Growth code amendments that allowed administrative approval of certain cut and fill variances within the DDZ, more uniform treatment of impervious cover throughout the city, exclusion of boundary streets from impervious cover calculations, construction on slopes within the urban watershed and encouraged redevelopment of existing impervious cover. Together, these amendments made it easier to develop and redevelop property in the DDZ and in the core of the city.

At around the same time the Smart Growth initiative began, the City also initiated **Neighborhood Planning** which allows the City to collaborate with citizens on a neighborhood by neighborhood basis on smaller scale plans that balance the needs of growth with preserving and enhancing the character of our unique neighborhoods.

Neighborhood Planning was explicitly anticipated in Austin Tomorrow because even then it was understood that values and goals would vary among and between neighborhoods. Specifically, Austin Tomorrow recommends that Austin: "Develop and implement specific, detailed plans tailored to the needs of each neighborhood." In addition, when a second attempt at comprehensive planning failed (The Austin Plan), the Citizens Planning Committee (CPC) recommended and Council approved the creation of a Neighborhood Planning process as a way to achieve the broad goals of Austin Tomorrow.

This is an opportunity for citizens to take a proactive role in the planning process and decide how their neighborhoods will move into the future. The process brings together members of the community to address the local issues and concerns that affect them, their families, and their neighbors. All stakeholders of the neighborhood are invited to participate – business owners, renters, residents, property owners, and various community organizations and institutions.

Working together with neighborhood planning staff, stakeholders establish a clear vision of their priorities, needs and guide for future development. Neighborhood planning is an opportunity for citizens to shape the

Comprehensive Planning

neighborhoods where they live, work, own property, or manage a business. The neighborhood planning process addresses land use, zoning, transportation, and urban design issues.

The City's neighborhood planning process complements the broader concept of Smart Growth and served to help update the Austin Tomorrow plan until the more recent efforts underway to develop a new comprehensive plan. In addition to a recommended neighborhood plan, the neighborhood planning process results in the creation of a future land use map, which is a graphical representation of recommendations for future growth patterns, and it depicts where different types of development should occur. Special use options available through the neighborhood planning process allow a greater diversity of housing types than currently found in many urban core neighborhoods. Neighborhood plans also identify locations for mixed use, where the addition of housing to a commercial corridor or node contributes to urban vitality and reduces sprawl.

The neighborhood plans are reviewed by the Planning Commission and then adopted by the City Council as a formal amendment to Austin Tomorrow. Once a new comprehensive plan has been completed and adopted, there will be a similar process for amending and updating the new comprehensive plan to incorporate actions at the neighborhood level. Zoning changes that implement the land use recommendations in each neighborhood plan take place concurrently through the creation of a neighborhood plan combining district.

Envision Central Texas (ECT) was founded in 2002 by regional leaders to develop a new approach for addressing the tremendous growth in the central Texas region. The City was a major financial donor to the project and participated in the regional visioning process undertaken in 2004 and remains involved in regional planning efforts. Austin's Mayor serves as a director on the ECT board and staff continues to participate in and fund ECT.



A report on the results of the visioning process was issued in May 2004 and included information about four possible patterns of land use, or scenarios. This was a visioning document—not a detailed land use plan. As such, City planning staff use the concepts from these scenarios, as appropriate, when analyzing the fiscal impact of future development, mostly recently in an analysis of possible growth along the State Highway 130 corridor.

In addition to utilizing ECT analysis in State Highway 130 planning, some of the recent City initiatives that incorporate ECT principles include:

- Redevelopment of the former **Robert Mueller Municipal Airport**, which will create a transit-oriented community and include a town square, a mixed-use district, an employment center, and a variety of residential uses;
- The **University Neighborhood Overlay (UNO)** zoning district, which was created to implement some of the goals in the Combined Central Austin Neighborhood Plan, aimed at denser, pedestrian-oriented commercial and multi-family development west of the campus and buffering adjoining single family neighborhoods by limiting mass, height and scale of developments bordering these neighborhoods;
- The recent passage of an ordinance that adds a new zoning district related to **Transit Oriented Development**; and
- The development of a **Downtown Austin Master Plan**, which will incorporate economic development goals, as well as encourage more residential development in the downtown area.

More recent planning efforts have centered on supporting multi-modal transportation and redeveloping Austin's downtown. **Transit-Oriented Development** is a development pattern that is designed to support transit and increase ridership of publicly funded transit investments. Key features promote livability and often include moderate to high density (relative to context), pedestrian orientation, mixed use, strong transit connection, public/private partnerships and market responsive development. In July 2004, the Council directed staff to begin developing Transit-Oriented Development (TOD) regulations. After an extensive public input process, the Council adopted an ordinance to add a new zoning district related to transit oriented development.

Comprehensive Planning

Downtown Planning. The City Council has made the development of downtown Austin one of its priorities. The office of Economic Growth and Redevelopment Services publishes its “Downtown Report” quarterly to inform the City Council, stakeholders and the general public about the status and progress of City projects and initiatives in downtown Austin and adjacent areas. Key elements of the Council’s strategies include:

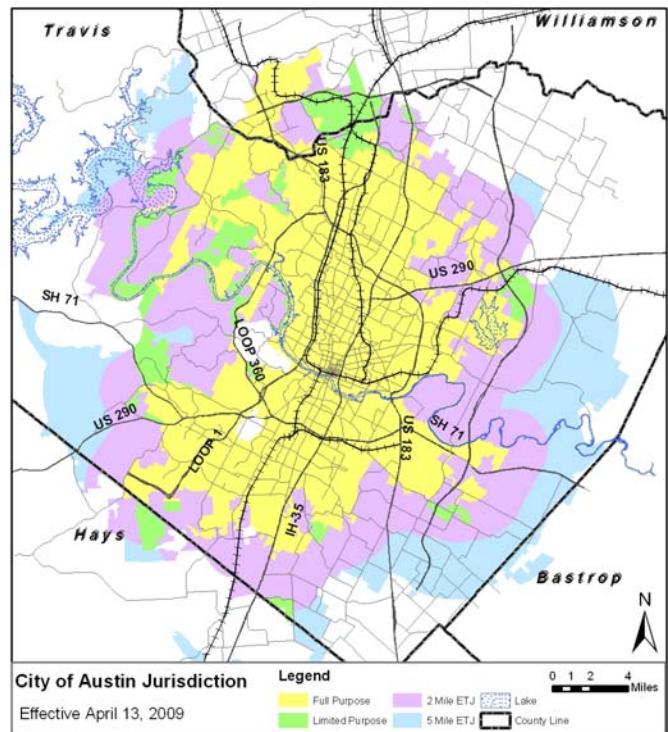
- Development of a Downtown Master Plan. In December 2005, the City Council adopted a resolution directing the City Manager to initiate a planning process for downtown Austin. In many ways this is a Neighborhood Plan for one of Austin’s most vital and significant neighborhoods. Staff has prepared a draft request for qualifications for a consultant with extensive experience in urban downtown planning and financial modeling, to assist the City and the community in the creation of a vision for the development of downtown Austin for the next 20 years, and to develop a strategy to achieve that vision.
- Downtown Austin Retail Market Strategy. This plan was released in April 2005 and provides a framework for the development of a strong retail component in downtown Austin, strengthening the existing retail base and adding complementary new development. The City of Austin partnered with the Downtown Austin Alliance to develop the Downtown Austin Retail Market Strategy, a nearly yearlong study employing nationally recognized retail consultants in association with local firms and a local steering committee.

Economic Growth and Redevelopment Services is responsible for negotiating, planning and overseeing development projects that enhance livability and the tax base. Emerging projects include redevelopment of the former Robert Mueller Municipal Airport, the downtown Seaholm District Master Plan, and 2nd Street retail development, including the development of “Block 21” immediately to the north of City Hall, the planned redevelopment of the recently decommissioned Green Water Treatment Plant, and the development of a Waller Creek District Master Plan to guide surface development, trails and other amenities after completion of a flood control tunnel currently being designed that will take the land along Waller Creek out of the flood plain.

Finally, the City’s **Annexation Program** manages expansion of the city’s boundaries. The long-term well being of cities and regions in Texas relies on annexation as an important tool to increase efficiency in service delivery to urbanizing areas, minimize the negative effect of development at the city’s fringes, and add to the tax base to support the cost of providing services.

Texas law requires that each city adopt a three-year annexation plan effective December 31, 1999. The **Municipal Annexation Plan** helps manage and plan for growth beyond the City limits in a fiscally prudent way by evaluating the ability of the City to serve an area with the need to expand the City’s boundaries. Austin annually updates a three-year plan that proposes the extension of municipal services, regulations, voting privileges, and taxing authority to new territory in the near-term future.

The three-year process is designed to give property owners and residents of an area proposed for annexation greater input in determining the types and levels of services that they will receive upon annexation. The City’s planning staff monitor developing areas where some municipal services and infrastructure are already in place or can be provided efficiently, taking advantage of the proximity to existing facilities. The plan includes an extensive, long-range



extensive, long-range

Comprehensive Planning

financial analysis of the proposed areas under consideration for annexation. This same extensive financial model is used to evaluate unique or significant developments that occur in Austin. The results of this analysis help the City plan for needed infrastructure and general government services that result from significant development projects.

Long-Range Service Plans

Public Safety. Public safety is a key element of the Healthy, Safe City Council priority area and is an important factor contributing to community livability. The public safety priority is supported by the strategies of police, fire, emergency medical services and emergency management services. These strategies focus primarily on operations yet are supported by the capital planning to address facilities needed to achieve public safety goals. Police and Fire use long-range planning tools to remain focused on their missions.

The Austin Police Department's mission is to protect and serve Austin's diverse community so that residents and visitors feel safe and are safe. The Austin Police Department's Compstat program was announced in January 2009. Compstat is short for "computer statistics." The statistics or data are used to manage police resources with an eye on reducing crime and increasing public safety. The process involves gathering accurate and timely information, deploying resources based in effective police tactics and on-going assessment of results. The department's planning and analysis unit collects, analyzes and maps crime data and other essential police performance measures, which is used by each command or civilian division to address issues in their respective areas.



In 2004, the Austin Fire Department's leadership team established a 2010 strategic plan that identified priority areas including firefighter safety, enhancing medical response delivery, community life safety, regionalization, diversity, personnel and staffing, and facility needs. The plan serves as a guide for the department's business planning and budget development to achieve their mission of protecting lives and property.

Transportation Planning. The Transportation Department created in 2009 conducts long-range transportation planning for the City of Austin and coordinates these efforts with other jurisdictions and agencies, providing input to the Capital Area Metropolitan Planning Organization (CAMPO) in the development of the area's long-range transportation plan. Work is primarily aimed at providing analyses and maintenance of the City's adopted Austin Metropolitan Area Transportation Plan (AMATP). These long-range plans are updated every five years. The City Council is briefed whenever these plans are updated. A presentation of the *CAMPO Mobility 2030 Plan* and how it integrates with *City of Austin 2025 AMATP* was presented to the City Council in April 2005. The Public Works Department provides support for transportation planning through data-driven prioritization of transportation projects for roadway ranking, cost estimation services and transportation systems management. The City also addresses the condition and future needs of arterials and major streets through corridor planning. Austin's Mayor and three Council Members serve on the CAMPO board. The currently adopted *CAMPO Mobility 2030 Plan* is scheduled to be replaced by June 2010 with *People, Planning and Preparing for the Future: Your 25-Year Transportation Plan*.

Clean Energy. In 2003, the City Council directed Austin Energy to develop and incorporate strategies that will ensure Austin remains a national and international leader in the development and use of clean energy, including progressive and ambitious renewable energy and energy conservation programs. The strategies support Council's goals of achieving at least 20% of the energy in its portfolio mix from renewable sources and increasing energy efficiency by 15%, all by the year 2020. The plan is supplemented by a long-range financial forecast. Austin Energy updates the City Council annually on progress toward their strategic goals annually.



Comprehensive Planning



Strategic Water Resource Plan. The Strategic Water Resource Plan is intended to serve as the master plan for the water and wastewater systems and reclaimed water system by determining future water supply and demand and wastewater infrastructure needs. The planning horizon is forty years and is updated every two to five years in map form using the City's geographical information system. The City demographer's population forecast, employment forecast, and the LCRA water supply agreement provide the inputs for the plan. This strategic plan provides the general basis for system growth projects to be included in the Austin Water Utility's capital improvements program.

Watershed Protection Master Plan. Protecting lives, property and the environment by reducing the impact of flood, erosion and water pollution and providing comprehensive development review and inspection services are key components of how we grow. In 2001, the Council adopted the first phase of a long-range watershed protection master plan for 17 watersheds within the city that represent 64% of the City of Austin's limited purpose annexation area. Austin was one of the first cities to complete a watershed master plan that encompassed water quality, erosion and flood control within one comprehensive analysis. The master plan assembles an inventory of most watershed problems, gauges the impact of urbanization over a 40-year planning horizon and recommends solutions to address water quality, erosion and flood control.



Zero Waste Master Plan. In January 2006, the City Council adopted guiding principles for the delivery of solid waste services and upon which long-range planning decisions should be based. The Solid Waste Services Department, working with the Solid Waste Advisory Commission and other area solid waste representatives, plans to develop a 50-year waste management plan to address landfill availability and waste reduction issues. A contract is expected to be awarded in fiscal year 2009.

Affordable Housing. Affordable housing is a critical equity issue facing many communities today, including Austin. The five-year consolidated plan, prepared Neighborhood Housing and Community Development Department, describes community needs, resources, and priorities for the City's housing and community development activities that are funded primarily with grants from the U.S. Department of Housing and Urban Development (HUD). The action plan is developed annually and is intended to outline how best to use limited public resources to increase the supply of decent, affordable, accessible housing; revitalize economically distressed neighborhoods; and expand economic opportunities. The action plan includes funding recommendations for the upcoming fiscal year. Generally, funding recommendations include a combination of HUD funds, additional monies from the General Revenue Fund and program income. Development of the draft consolidated plan and action plan involves participation by citizens and includes public input from nonprofit organizations, the private sector, community members and government agencies involved in housing and community development. The process of public input continues with the release of the draft plan.



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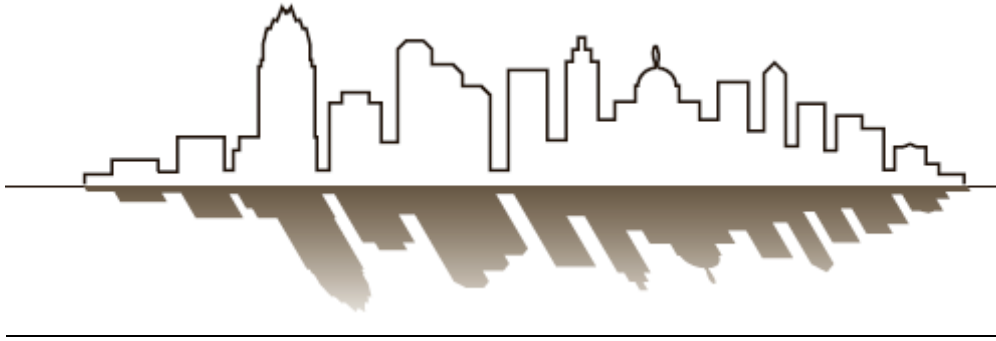


Public Health. The Health and Human Services Department is responsible for providing public health, social services, and environmental health services in Austin and Travis County. The department leads or participates in a variety of long-term planning initiatives that illustrate a wide range of community involvement, including social services needs assessment, the Mayor's task force on mental health, the Ten Year Plan to End Chronic Homelessness, efforts through the Day Labor Advisory Committee, African American health disparities, HIV comprehensive planning process, pandemic flu and public health emergency preparedness plan and the Center for Disease Control's 2010 Healthy People Plan. The department builds on the more current aspects of these efforts by incorporating

relevant objectives in their business plans year after year.

Comprehensive Planning

Long-Range Economic Development



As a vital component of the city's economic development program, the office of Economic Growth and Redevelopment Services was created to manage and implement the city's economic development policies and to promote and facilitate sustainable growth in the Desired Development Zone, in partnership with the community, project developers and the City of Austin organization. The goal is to enhance livability and economic viability in a manner that preserves the character of Austin and its environment. Economic viability is a key component to achieving the City's vision of most livable city and supports Council's priority area of economic sustainability and financial health as well.

Economic Development Policy. The City's economic development policy outlines measures adopted by the City Council in the fall of 2004 and strives to influence economic development resulting in an improved quality of life for its citizens. The incentive policy guides the evaluation of companies either expanding or establishing new locations in the city. The firm must be located in the Desired Development Zone and must comply with current water quality regulations on all current projects and during the term of the incentive agreement. Each company is evaluated using a scoring system to ensure that the City's investment in projects match the region's competitive advantages and result in viable opportunities for the local workforce and economy. Part of this process is a comprehensive financial analysis of the proposed investment and corresponding benefits to the local economy. This process ensures that the City is making the best business decisions for economic development incentives.

The scoring criteria considered when evaluating new companies or business expansions include the following:

- Overall economic and fiscal impact
- Local linkages to the Austin economy
- Infrastructure impact
- Labor force practices
- Cultural and quality of life considerations
- Extraordinary economic impact
- Green building initiatives

New Business Recruitment. Economic Growth and Redevelopment Services serves as the liaison with area chambers of commerce and provides funding for key chamber programs such as "Opportunity Austin," a five-year strategy of the Greater Austin Chamber of Commerce to target and recruit desired industries, including clean energy. The office completes employer incentive impact studies when new businesses are being recruited in order to offer incentive packages that are reasonable based on the estimated long-range economic benefit.

Comprehensive Planning

Long-Range Financial Planning

Managing physical growth and enhancing the tax base through strategic economic development initiatives help ensure the City's ability to stay on track to sustain structural budget balance and maintain adequate reserves. The Austin City Council has also adopted a comprehensive set of financial policies to govern the financial management of major City funds and provide the foundation for financial sustainability. The financial policies are directly aligned with Council's priority of sustainable financial health. These policies cover accounting, auditing, financial planning, reserves, and debt management. The City developed financial policies to ensure that its financial resources were managed in a prudent manner and to achieve long-term financial stability for the Austin community with a structurally balanced budget. These policies continue to position the City to invest in its future economic development, infrastructure needs, and quality of life. The financial policies are crucial in maintaining the City's favorable bond ratings. The Government Finance Officer's Association cites Austin's financial policies as an example of best practices in their budget training materials.

Information Technology Planning

The City has previously operated under an informal operating framework to help manage investment in information technology (IT). With the arrival of a new Chief Information Officer in February 2009, the City's IT division has embarked upon an effort to fully define key goals and how to measure performance, as well as changes to the current organizational structure that will include:

- Governance – how and where IT-related decisions are made
 - Decisions on IT infrastructure, investment, standards, etc.
- Principles – principles that are used to guide IT decisions
 - Principles on software acquisition, implementation practices, risk management
- Standards – IT standards in the City and who maintains them.
 - Standards on hardware, security, data, etc.

One of the first steps will be the implementation of an IT governance structure that will enable the City to better plan and prioritize where to best invest its resources and to achieve consensus about where those limited resources are needed most. The proposed structure has been reviewed and approved by the City Manager's executive team and is scheduled to be introduced to the City's department directors in July 2009.

Comprehensive Planning

Integrating the Plans



As this document shows, the City has a complicated but coordinated network of plans and policies that support our vision and priorities and that are founded on the first three layers of the Planning Pyramid: City Vision, Council Priorities, and Long-Range Council Policies and Plans.

The City's medium-term and annual planning efforts are proactive and well-established. These shorter term plans do two things. First, they function as the investment mechanics for projects and programs. This is precisely what the Capital Improvements Program and Annual City budget accomplish. Secondly, our performance evaluation system guides the activities of the individual employees to ensure that together the workforce is supporting the City Council's vision and priorities.

This document is intended to serve as a road map, to be helpful in navigating through the City's myriad planning efforts and in understanding how they fit together. A comprehensive list of planning efforts is contained on the following pages, including the linkage among planning processes that ultimately culminates in supporting Council's vision and priorities. This road map can be found on our web site at www.ci.austin.tx.us and is included in our budget document each year to help pull together multiple efforts that contribute to achieving a single vision.

Comprehensive Planning

Supporting All Council Priorities

Department	Planning Tool	Key Elements
City Council	Vision and priorities	Provides the basis for all planning efforts at the corporate level and across departments. Manages key priority areas through the committee process.
City Manager	Quarterly planning retreats with senior executive team	Ongoing environmental scan and SWOT analysis to enhance support of the City's vision and Council's priorities and to integrate planning efforts as part of goal of becoming the best managed city in the country.
City Manager	Governmental relations and legislative plan	Promotes the City's interests at state and federal levels. Legislative team is assembled based on analysis of issues facing the City, both immediate and long range. The team reports to and receives direction from the Council legislative committee. All Council members serve on the committee.
City Manager	Employee committee on workforce issues; annual employee survey	Committee meets quarterly to apprise City Manager of immediate and long-range concerns, priorities, and ideas. Annual survey provides statistically sampled feedback.
City Manager	Citizens survey	Annual survey to gauge citizen satisfaction with municipal services and top issues/concerns.

Business Enterprise Planning

Council Priority: Sustainable Economic Development and Financial Health

Department	Planning Tool	Key Elements
Austin Energy	Strategic plan	This 20+-year comprehensive plan was developed in fall of 2003 to support Council's vision of positioning Austin to become the clean energy capital of the world. Progress report to Council in March 2006.
Austin Energy	Financial and capital plan	10-year plan that includes a 5-year financial forecast.
Austin Water Utility	Strategic water resource plan	50-year master plan for water and wastewater systems and reclaimed water system. Projects supply, demand and infrastructure needs. Computerized hydraulic models serve as a 40- to 50-year planning tool to estimate the size of future facilities based on demand.
Austin Water Utility	Long-range financial plan	10-year plan that translates water resource plan into a more detailed spending plan.

Comprehensive Planning

Business Enterprise Planning

Council Priority: Sustainable Economic Development and Financial Health (Continued)

Department	Planning Tool	Key Elements
Airport	Airport master plan	Provides guidelines for future airport development based on aviation demand forecasts over a 20-year planning horizon. Last updated in 2003.
Austin Convention Center	Feasibility studies	Undertaken as needed to analyze feasibility of potential facility expansion based on demand for convention facilities.
Austin Convention Center	Austin Convention and Visitors Bureau marketing and strategic plans	The City contracts with ACVB to market Austin as a premier business and leisure destination, promoting tourism and potential events for the Convention Center. ACVB develops the annual marketing plan for the Convention Center and has a longer-range strategic plan. The Convention Center's director is a member of the ACVB board.
Financial and Administrative Services	Financial policies	Provides the basis for budgeting decisions and achieving long-term financial sustainability. Policies and updated Annual status report to Council included in budget document.

Council Priority: Sustainable Economic Development and Financial Health

Department	Planning Tool	Key Elements
Financial and Administrative Services	Information Technology	Planning effort in progress under a newly appointed chief information officer to implement information technology governance, principles, standards and measurable strategic goals
Financial and Administrative Services	Vulnerability and needs Assessment	Departments assess vulnerabilities and associated risks as a prelude to forecast and budget development.
Financial and Administrative Services	Economic roundtable and financial forecast	Provides analysis and forum for discussion of economy and issues that will affect long-term future financial condition, as well as upcoming budget development. Financial projections focus on next five years.
Financial and Administrative Services	Capital improvement plan	5-year forecast of capital needs, including an analysis of whether funding sources are adequate
Financial and Administrative Services	Policy budget	Preview of the budget used to begin discussions with Council and receive direction

Comprehensive Planning

Council Priority: Sustainable Economic Development and Financial Health (Continued)

Department	Planning Tool	Key Elements
Financial and Administrative Services	"Managing for Results" business planning and performance measurements	Under corporate direction, departments develop business plans to help achieve intermediate-range goals and performance measures to aid in making ongoing, informed decisions about efficiency and effectiveness. Progress is tracked for each activity and program and performance measurements are designed to report workload, effectiveness and efficiency.
Economic Growth and Redevelopment	Economic Development Policy	Adopted by Council in the fall of 2004 to provide criteria for evaluating companies either expanding or establishing new locations in the city, using a scoring system to ensure that the City's investments match the region's competitive advantages and result in viable opportunities for the local workforce. Amended in December 2007 to require compliance reviews of all economic development agreements and eliminated any future project-based incentives for large scale mixed used projects.
Economic Growth and Redevelopment	Downtown Retail Plan	Joint policy development with Downtown Austin Alliance
Economic Growth and Redevelopment	Redevelopment Plans	Negotiate, plan and oversee development projects that enhance livability and the tax base. Major initiatives include: <ul style="list-style-type: none"> - Mueller Redevelopment - Seaholm District Master Plan - 2nd Street Retail Master Plan - Transit Oriented Development Districts

Council Priority: Vibrant Urban Fabric

Department	Planning Tool	Key Elements
Watershed Protection and Development Review	Watershed Protection Master Plan	Inventories existing watershed problems, gauges impact of urbanization over next 40 years and recommends solutions to address water quality, erosion and flood control
Neighborhood Planning and Zoning	Austin Tomorrow Comprehensive Plan	Adopted in 1979 as a master plan to manage growth and guide development. The plan looked forward to 1995. Neighborhood plans currently serve to update and supplement the comprehensive plan. The completion of an interim plan was a first step in beginning the development of a new comprehensive plan. Following the City Council's selection of Wallace Roberts & Todd as the consultant for Austin's new comprehensive plan, staff has begun working with the firm to develop the scope of services and contract, with the goal of having the first public open house for the comprehensive plan in the fall of 2009.
Neighborhood Planning and Zoning	Smart Growth Initiative and Map	Defines desired development zone and drinking water protection zone; smart growth initiative in late 1990s served to modernize the long-range plan for growth.

Comprehensive Planning

Council Priority: Vibrant Urban Fabric (Continued)

Department	Planning Tool	Key Elements
Neighborhood Planning and Zoning	Neighborhood Plans	Process addresses land use, zoning, transportation, and urban design issues. Provides an opportunity for citizens to shape the neighborhoods where they live, work, own property, or manage a business.
Neighborhood Planning and Zoning	Downtown Austin Plan	In process – plan will create a vision for the development of downtown Austin for the next 20 years and develop strategies to achieve that vision.
Neighborhood Planning and Zoning	Municipal Annexation Plan	Multi-year planning tool; incorporates evaluation of ability to serve a given area and includes 25-year financial and capital analysis. Also incorporates criteria governing release of Extraterrestrial Jurisdiction.
Neighborhood Planning and Zoning	Transportation Plan	Includes two major tracks: the most recently adopted 2025 transportation plan and corridor planning to address the condition and future needs of arterials and major streets.
Neighborhood Housing and Community Development	5-Year Consolidated Plan	The plan incorporates a market study and an analysis of impediments to fair housing. The plan forms a blueprint for federal funding allocations and includes an action plan for the upcoming year.

Council Priority: Healthy, Safe City

Department	Planning Tool	Key Elements
Police	CompStat	Chiefs and Commanders review trend data, including demographics, to establish community policing priorities that achieve long-range goals of reducing crime and traffic fatalities.
Fire	Strategic Plan	2010 plan developed in 2004 to set goals, guide operations and capital expansion needs
Emergency Medical Services	Annual environmental scan and SWOT analysis	Review trend data, update goals and action plans, serves as basis for preparation of business plan
Office of Homeland Security and Emergency Management	Emergency Operations Master Plan	Identifies hazards, assesses vulnerabilities, and prioritizes actions to reduce losses; assessed annually and tested through periodic exercises; plan is adjusted as exercises indicate the need for change
Health and Human Services	Multiple long-range planning initiatives addressing diverse concerns	<ul style="list-style-type: none"> • Social services needs assessment • Mayor’s task force on mental health • Day labor advisory committee • 10-year plan to end chronic homelessness • 2010 Healthy People Plan • HIV prevention • Public health emergency preparedness plan
Solid Waste Services	“Zero Waste” long-range solid waste plan	Working with the Solid Waste Advisory Commission and other area solid waste representatives to develop a 50-year waste management plan to address landfill availability and waste reduction issues. RFQ has been developed and will soon be issued.

Comprehensive Planning

Council Priority: Rich Social and Cultural Community

Department	Planning Tool	Key Elements
City Manager	African American Quality of Life Initiative	The purpose of the plan is to eliminate identified disparities in several key areas between African Americans and others in Austin. The initiative includes both short-term and longer-range strategies focusing on arts and culture, business and economic development, employment and education, health, neighborhood sustainability and police and safety.
City Manager	Hispanic/Latino Quality of Life Initiative	An effort similar to the African American Quality of Life Initiative was begun in May 2008 when Council directed staff to begin developing strategies focusing on education, economic development, healthcare and culture and will entail a series of community forums and the formation of a community oversight team. Final recommendations and a plan are expected to be presented to Council in late fall 2009.
Library	Facilities Master Plan	A long-range plan to guide capital investment; complements the strategic plan
Library	Strategic Plan	5 year plan to identify and plan for significant change dynamics that may impact operations, including changes in customer base, customer needs, city policies, city funding, state and federal regulatory and legislative directives
Parks and Recreation	Long-Range Plan for Land and Facilities	Update of the plan is underway and will cover next 7 to 10 years. The updated plan will be included as part of the department's application for national accreditation from the National Recreation and Parks Association.
Economic Growth and Redevelopment	Austin Community Cultural Plan	Currently in development, this 5-year+ plan will evaluate community's arts and cultural assets.
Economic Growth and Redevelopment	Downtown Austin Arts Master Plan	Five-year action plan currently in development to sustain cultural vitality and public art in downtown area



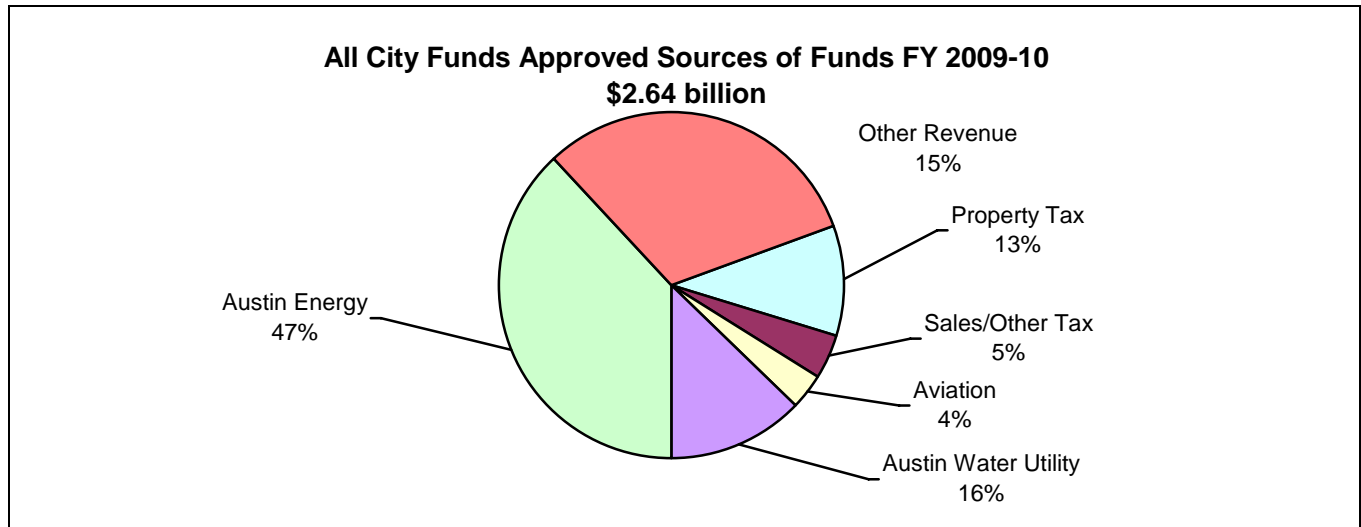
Operating Budget

Overview — 2009-10

City at a glance:

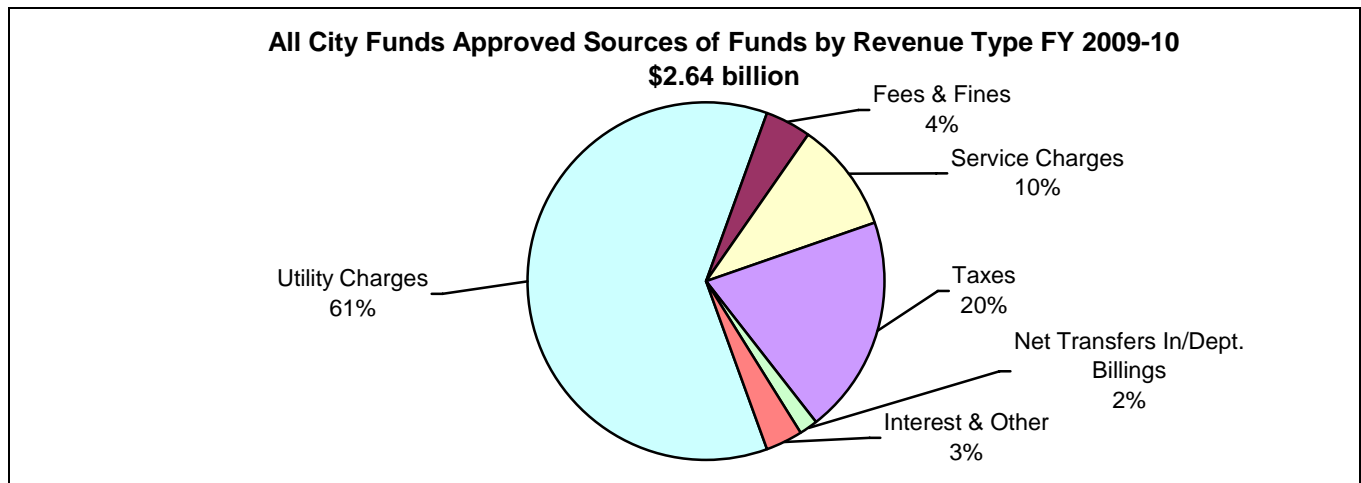
The City of Austin Budget has two primary components: the Operating Budget, which encompasses daily activities, and the Capital Budget, which includes major improvement projects. This volume of the Budget, the Executive Summary, is intended to provide a fiscal overview of the entire City operation. More detailed information on each aspect of that operation is found in the other budget volumes.

Where does the money come from:



Source: City of Austin Financial Services Department

Austin prides itself on being a unique place to live and work. The City of Austin is a unique municipal operation because of its multi-faceted revenue sources that reflect the many businesses that make up the City corporation. Although most citizens associate property taxes with city government, as a revenue source for the City of Austin property taxes continue to account for only 13% of total revenue. The various utilities which the City operates as enterprise funds, electric, water, wastewater as well as airport make up 67% of our projected \$2.64 billion in revenue. Other revenue includes solid waste and drainage utility charges, convention center and hotel/motel tax revenue, fees and charges for service, such as concessions, inspections and parking.

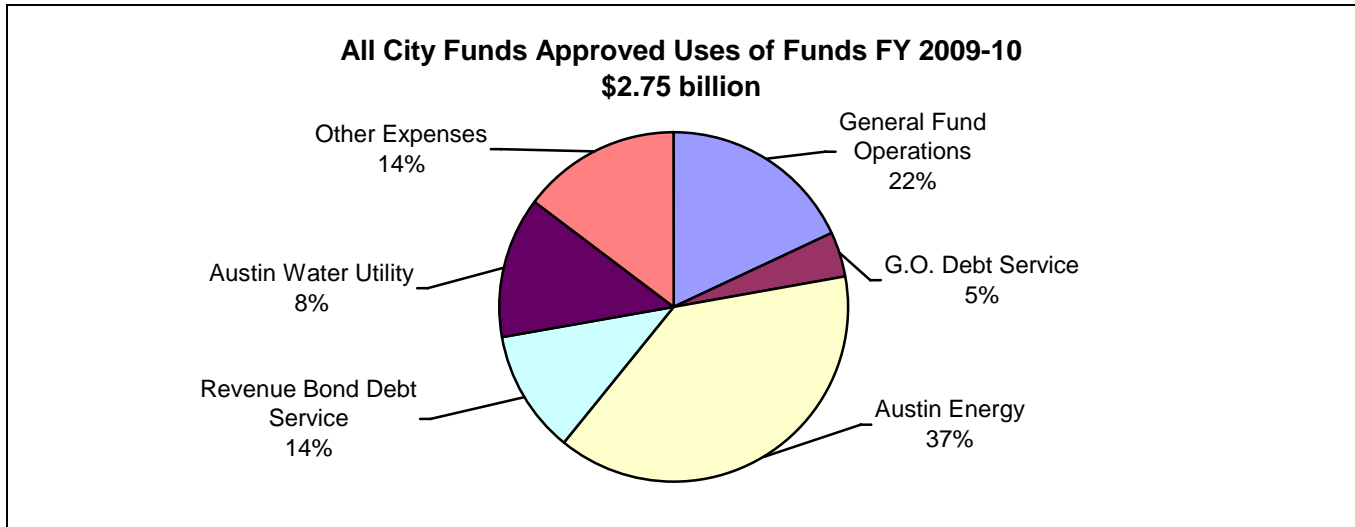


Source: City of Austin Financial Services Department

Overview — 2009-10

Where does the money go:

Our Operating Budget is divided into funds for fiscal and accounting purposes. The following chart gives a broad overview of the major categories of expenditures.

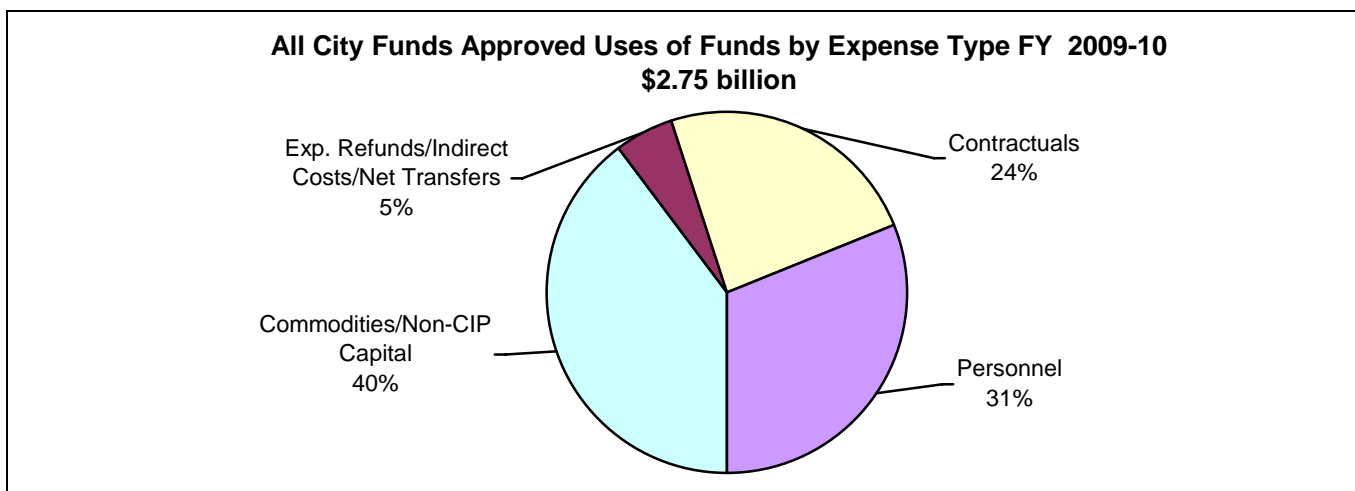


Source: City of Austin Financial Services Department

It is evident from the Uses of Funds chart that the City's enterprise funds, which contribute most of our revenue, also account for most of the expenditures. Austin Energy accounts for 37% of the 2009-10 Budget and Austin Water Utility accounts for 8%. The functions that most people associate with City government, services like police, fire, parks and libraries, are included in the General Fund.

The chart below shows the approved uses of funds by expense category, such as personnel and commodities. Transfers and expense refunds are used to fund such items as Debt Service requirements and services performed by one department for another.

Further detail on these categories may be found in subsequent pages of this document.



Source: City of Austin Financial Services Department

SUMMARY OF ALL CITY FUNDS

(000's)

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
<u>BEGINNING BALANCES</u>					
OPERATING FUNDS					
General Fund	0	0	0	0	0
Airport Capital Fund	72,772	73,363	82,276	69,884	69,884
Airport Fund	1,835	0	0	0	0
Austin Cable Access Fund	(113)	232	301	136	136
Austin Energy Fund	274,628	320,789	246,704	174,796	174,796
Austin Water Utility Fund	38,360	41,482	51,632	54,298	54,298
Capital Projects Management Fund	292	216	724	295	295
Child Safety Fund	380	246	569	251	251
City Hall Fund	(362)	(268)	(194)	(65)	(65)
Code Compliance	0	0	0	0	0
Combined Trans., Emerg., & Com. Center Fund	925	454	1,258	140	140
Convention Center All Funds Combined	34,429	24,681	29,475	20,940	20,940
Convention Center Marketing and Promotion Fund	369	325	506	209	209
Convention Center Repair and Replacement Fund	553	513	712	242	242
Cultural Arts Fund	1,733	1,548	1,677	704	704
Drainage Utility Fund	11,196	7,432	10,336	8,403	8,403
EMS - Travis County Reimbursed Fund	0	55	54	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	459	(28)	(17)	126	126
Liability Reserve Fund	8,647	7,515	7,531	6,549	6,549
Mueller Development Fund	607	607	626	637	637
Mueller Tax Increment Financing Fund	0	213	0	0	0
Municipal Court Building Security Fund	100	111	114	109	109
Municipal Court Juvenile Case Manager Fund	606	985	986	1,377	1,377
Municipal Court Technology Fund	298	468	495	528	528
Municipal Court Traffic Safety Fund	0	(12)	(71)	0	0
New Central Library	10,270	10,089	10,070	10,320	10,320
One Texas Center	247	985	1,068	7	7
PARD Enterprise - Golf Fund	(1,159)	(1,094)	(1,027)	(996)	(996)
PARD Enterprise - Softball Fund	6	82	79	147	147
PARD Enterprise - Recreation Programs Fund	279	137	192	202	202
Parking Management Fund	0	0	0	0	0
Rutherford Lane Facility Fund	(535)	(698)	(647)	(643)	(643)
Solid Waste Services Fund	9,032	3,253	3,353	5,556	5,556
Tourism and Promotion Fund	943	765	680	0	0
Transportation Fund	5,591	2,227	3,500	1,778	1,778
Waller Creek Tax Increment Financing Fund	0	0	0	217	217
Wildland Conservation Fund	5,008	2,393	3,412	2,922	2,922
Workers' Compensation Fund	5,478	3,123	1,751	1,764	1,764
Strategic Reserve/ Repair and Replacement Funds	225,850	178,347	178,370	140,155	140,155
TOTAL OPERATING FUNDS	708,725	680,536	636,496	500,989	500,989
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	16,557	19,337	16,829	16,283	16,283
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	140,317	152,283	152,738	162,646	162,646
Airport Revenue Bond Redemption Fund	2,569	2,611	2,611	2,657	2,657
Airport Variable Rate Bond Debt Service Fund	10,355	11,018	11,471	10,951	10,951
Hotel/Motel Tax Revenue Bond Redemption Fund	4,041	13,463	4,923	7,355	7,355
Town Lake Park Venue Project Debt Service Fund	1,083	1,103	1,104	1,130	1,130
TOTAL DEBT RETIREMENT FUNDS	174,923	199,814	189,675	201,022	201,022
TOTAL BEGINNING BALANCES	883,647	880,350	826,171	702,011	702,011

SUMMARY OF ALL CITY FUNDS

(000's)

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
REVENUE AND TRANSFERS IN					
OPERATING FUNDS					
General Fund	589,973	621,032	592,372	613,271	614,915
Airport Capital Fund	26,482	21,746	18,805	14,868	14,868
Airport Fund	93,783	91,061	89,350	92,617	92,617
Austin Cable Access Fund	934	653	704	684	684
Austin Energy Fund	1,311,492	1,319,694	1,245,849	1,249,459	1,244,259
Austin Water Utility Fund	384,646	405,361	406,285	422,761	422,761
Capital Projects Management Fund	22,250	24,584	24,363	26,907	26,907
Child Safety Fund	1,621	1,410	1,410	1,510	1,510
City Hall Fund	380	387	399	427	427
Code Compliance	0	0	0	7,473	7,473
Combined Trans., Emerg., & Com. Center Fund	10,569	10,034	9,226	10,028	10,028
Convention Center All Funds Combined	57,690	54,985	52,732	50,029	50,029
Convention Center Marketing and Promotion Fund	162	101	129	93	93
Convention Center Repair and Replacement Fund	243	151	194	139	139
Cultural Arts Fund	5,324	5,471	5,086	5,005	5,005
Drainage Utility Fund	55,230	55,704	55,054	57,902	57,902
EMS - Travis County Reimbursed Fund	1,594	1,591	269	0	0
Hotel/Motel Occupancy Tax Fund	44,991	46,474	43,159	42,297	42,297
IH-35 Parking Program Fund	198	154	213	208	208
Liability Reserve Fund	3,368	3,518	3,518	3,661	3,661
Mueller Development Fund	20	250	21	250	250
Mueller Tax Increment Financing Fund	213	471	471	1,204	1,204
Municipal Court Building Security Fund	470	492	490	474	474
Municipal Court Juvenile Case Manager Fund	591	652	650	630	630
Municipal Court Technology Fund	634	652	651	631	631
Municipal Court Traffic Safety Fund	33	1,221	634	1,221	1,221
New Central Library	81	400	250	300	300
One Texas Center	2,113	1,576	1,670	1,709	1,709
PARC Enterprise - Golf Fund	5,262	5,588	5,478	5,577	5,577
PARC Enterprise - Softball Fund	1,168	1,124	1,162	1,207	1,207
PARC Enterprise - Recreation Programs Fund	3,556	3,764	3,657	3,659	3,659
Parking Management Fund	0	0	0	4,020	4,020
Rutherford Lane Facility Fund	2,537	2,766	2,719	2,719	2,719
Solid Waste Services Fund	51,325	66,784	66,405	66,503	65,817
Tourism and Promotion Fund	7,444	7,675	7,108	6,970	6,970
Transportation Fund	39,919	46,132	45,783	51,303	51,303
Waller Creek Tax Increment Financing Fund	0	212	217	870	870
Wildland Conservation Fund	1,684	155	230	225	225
Workers' Compensation Fund	6,384	7,879	7,879	9,655	9,655
Strategic Reserve/ Repair and Replacement Funds	505	5,000	5,000	0	0
TOTAL OPERATING FUNDS	<u>2,734,869</u>	<u>2,816,903</u>	<u>2,699,593</u>	<u>2,758,467</u>	<u>2,754,225</u>
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	115,716	125,710	125,285	133,251	133,251
HUD Section 108 Loans Debt Service Fund	2,323	2,359	2,359	2,384	2,384
Combined Utility Revenue Bond Redemption Fund	299,870	326,044	329,622	336,886	336,886
Airport Revenue Bond Redemption Fund	4,493	4,505	4,505	4,508	4,508
Airport Variable Rate Bond Debt Service Fund	29,011	24,889	34,724	29,020	29,020
Hotel/Motel Tax Revenue Bond Redemption Fund	20,721	15,165	17,322	18,876	18,876
Town Lake Park Venue Project Debt Service Fund	2,725	2,721	2,720	2,000	2,000
TOTAL DEBT RETIREMENT FUNDS	<u>474,859</u>	<u>501,393</u>	<u>516,536</u>	<u>526,926</u>	<u>526,926</u>
TOTAL APPROPRIATED FUNDS	<u>3,209,728</u>	<u>3,318,296</u>	<u>3,216,129</u>	<u>3,285,393</u>	<u>3,281,151</u>
LESS: INTER-FUND TRANSFERS	<u>(610,404)</u>	<u>(661,774)</u>	<u>(664,104)</u>	<u>(639,054)</u>	<u>(640,054)</u>
NET APPROPRIATED FUNDS	<u>2,599,324</u>	<u>2,656,522</u>	<u>2,552,025</u>	<u>2,646,340</u>	<u>2,641,097</u>

SUMMARY OF ALL CITY FUNDS

(000's)

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
<u>EXPENDITURES AND TRANSFERS OUT</u>					
OPERATING FUNDS					
General Fund	589,973	621,032	592,372	613,271	614,915
Airport Capital Fund	16,978	31,196	31,196	27,930	27,930
Airport Fund	95,618	91,061	89,350	92,617	92,617
Austin Cable Access Fund	520	869	869	689	689
Austin Energy Fund	1,339,416	1,413,922	1,317,757	1,311,394	1,312,394
Austin Water Utility Fund	371,374	412,309	403,619	435,722	435,722
Capital Projects Management Fund	21,818	24,459	24,792	26,555	26,555
Child Safety Fund	1,432	1,611	1,728	1,333	1,333
City Hall Fund	212	280	270	361	361
Code Compliance	0	0	0	7,473	7,473
Combined Trans., Emerg., & Com. Center Fund	10,237	10,477	10,344	10,151	10,151
Convention Center All Funds Combined	62,644	68,494	61,267	55,448	55,448
Convention Center Marketing and Promotion Fund	25	426	426	202	202
Convention Center Repair and Replacement Fund	84	664	664	182	182
Cultural Arts Fund	5,381	6,198	6,059	5,359	5,359
Drainage Utility Fund	56,090	58,320	56,987	59,703	59,703
EMS - Travis County Reimbursed Fund	1,539	1,591	323	0	0
Hotel/Motel Occupancy Tax Fund	44,991	46,474	43,159	42,297	42,297
IH-35 Parking Program Fund	674	131	70	126	126
Liability Reserve Fund	4,483	4,500	4,500	4,500	4,500
Mueller Development Fund	0	250	10	250	250
Mueller Tax Increment Financing Fund	213	471	471	1,204	1,204
Municipal Court Building Security Fund	456	495	495	515	515
Municipal Court Juvenile Case Manager Fund	211	337	260	337	337
Municipal Court Technology Fund	437	995	618	693	693
Municipal Court Traffic Safety Fund	103	1,209	563	1,221	1,221
New Central Library	282	0	0	0	0
One Texas Center	1,292	2,732	2,732	2,416	2,416
PARC Enterprise - Golf Fund	5,131	5,380	5,447	5,474	5,474
PARC Enterprise - Softball Fund	1,095	1,014	1,094	1,081	1,081
PARC Enterprise - Recreation Programs Fund	3,643	3,800	3,648	3,577	3,577
Parking Management Fund	0	0	0	4,000	4,000
Rutherford Lane Facility Fund	2,650	2,961	2,715	2,994	2,994
Solid Waste Services Fund	57,004	66,614	64,202	66,116	66,116
Tourism and Promotion Fund	7,707	8,440	7,788	6,970	6,970
Transportation Fund	42,010	48,014	47,505	52,837	52,837
Waller Creek Tax Increment Financing Fund	0	0	0	0	0
Wildland Conservation Fund	3,281	2,150	720	2,200	2,200
Workers' Compensation Fund	10,111	11,001	7,866	11,419	11,419
Strategic Reserve/ Repair and Replacement Funds	47,985	43,215	43,215	2,000	2,000
TOTAL OPERATING FUNDS	<u>2,807,098</u>	<u>2,993,091</u>	<u>2,835,100</u>	<u>2,860,619</u>	<u>2,863,263</u>
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	115,444	131,861	125,831	137,440	137,440
HUD Section 108 Loans Debt Service Fund	2,323	2,359	2,359	2,384	2,384
Combined Utility Revenue Bond Redemption Fund	287,449	316,329	319,714	329,571	329,571
Airport Revenue Bond Redemption Fund	4,452	4,458	4,458	4,467	4,467
Airport Variable Rate Bond Debt Service Fund	27,895	24,907	35,244	29,333	29,333
Hotel/Motel Tax Revenue Bond Redemption Fund	19,839	13,685	14,890	18,012	18,012
Town Lake Park Venue Project Debt Service Fund	2,704	2,694	2,694	2,690	2,690
TOTAL DEBT RETIREMENT FUNDS	<u>460,106</u>	<u>496,292</u>	<u>505,189</u>	<u>523,896</u>	<u>523,896</u>
TOTAL REQUIREMENTS & TRANSFERS OUT	<u>3,267,204</u>	<u>3,489,383</u>	<u>3,340,289</u>	<u>3,384,515</u>	<u>3,387,159</u>
LESS: INTER-FUND TRANSFERS	<u>(610,404)</u>	<u>(661,774)</u>	<u>(664,104)</u>	<u>(639,054)</u>	<u>(640,054)</u>
NET EXPENDITURES	<u>2,656,801</u>	<u>2,827,609</u>	<u>2,676,185</u>	<u>2,745,461</u>	<u>2,747,105</u>

Note: Requirements do not include residual equity transfers or required reserves.

SUMMARY OF ALL CITY FUNDS

(000's)

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
EXCESS (DEFICIENCY) OF REVENUE, TRANSFERS IN AND OTHER SOURCES <u>OVER EXPENDITURES AND TRANSFERS OUT</u>					
OPERATING FUNDS					
General Fund	0	0	0	0	0
Airport Capital Fund	9,504	(9,450)	(12,392)	(13,063)	(13,063)
Airport Fund	(1,835)	0	0	0	0
Austin Cable Access Fund	414	(216)	(165)	(5)	(5)
Austin Energy Fund	(27,924)	(94,228)	(71,908)	(61,934)	(68,134)
Austin Water Utility Fund	13,272	(6,948)	2,666	(12,962)	(12,962)
Capital Projects Management Fund	432	125	(428)	352	352
Child Safety Fund	189	(201)	(318)	177	177
City Hall Fund	168	106	129	65	65
Code Compliance	0	0	0	0	0
Combined Trans., Emerg., & Com. Center Fund	333	(444)	(1,118)	(124)	(124)
Convention Center All Funds Combined	(4,954)	(13,508)	(8,534)	(5,419)	(5,419)
Convention Center Marketing and Promotion Fund	138	(325)	(297)	(109)	(109)
Convention Center Repair and Replacement Fund	159	(513)	(470)	(42)	(42)
Cultural Arts Fund	(57)	(727)	(973)	(354)	(354)
Drainage Utility Fund	(860)	(2,617)	(1,933)	(1,801)	(1,801)
EMS - Travis County Reimbursed Fund	54	0	(54)	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	(476)	23	143	82	82
Liability Reserve Fund	(1,115)	(982)	(982)	(839)	(839)
Mueller Development Fund	19	0	11	0	0
Mueller Tax Increment Financing Fund	0	0	0	0	0
Municipal Court Building Security Fund	14	(2)	(5)	(40)	(40)
Municipal Court Juvenile Case Manager Fund	381	316	390	293	293
Municipal Court Technology Fund	197	(343)	33	(63)	(63)
Municipal Court Traffic Safety Fund	(71)	12	71	0	0
New Central Library	(201)	400	250	300	300
One Texas Center	822	(1,156)	(1,062)	(707)	(707)
PARD Enterprise - Golf Fund	132	208	31	104	104
PARD Enterprise - Softball Fund	73	110	69	126	126
PARD Enterprise - Recreation Programs Fund	(87)	(36)	9	82	82
Parking Management Fund	0	0	0	20	20
Rutherford Lane Facility Fund	(112)	(195)	4	(274)	(274)
Solid Waste Services Fund	(5,679)	171	2,203	387	(299)
Tourism and Promotion Fund	(264)	(765)	(680)	0	0
Transportation Fund	(2,091)	(1,882)	(1,722)	(1,533)	(1,533)
Waller Creek Tax Increment Financing Fund	0	212	217	870	870
Wildland Conservation Fund	(1,596)	(1,995)	(490)	(1,975)	(1,975)
Workers' Compensation Fund	(3,727)	(3,123)	13	(1,764)	(1,764)
Strategic Reserve/ Repair and Replacement Funds	(47,480)	(38,215)	(38,215)	(2,000)	(2,000)
TOTAL OPERATING FUNDS	<u>(72,229)</u>	<u>(176,188)</u>	<u>(135,507)</u>	<u>(102,152)</u>	<u>(109,038)</u>
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	272	(6,151)	(546)	(4,189)	(4,189)
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	12,421	9,715	9,908	7,316	7,316
Airport Revenue Bond Redemption Fund	41	47	47	41	41
Airport Variable Rate Bond Debt Service Fund	1,116	(17)	(520)	(312)	(312)
Hotel/Motel Tax Revenue Bond Redemption Fund	882	1,481	2,432	865	865
Town Lake Park Venue Project Debt Service Fund	21	27	26	(690)	(690)
TOTAL DEBT RETIREMENT FUNDS	<u>14,753</u>	<u>5,101</u>	<u>11,347</u>	<u>3,030</u>	<u>3,030</u>
TOTAL EXCESS (DEFICIENCY) OF APPROPRIATED FUNDS OVER EXPENDITURES	<u>(57,476)</u>	<u>(171,087)</u>	<u>(124,160)</u>	<u>(99,122)</u>	<u>(106,008)</u>

SUMMARY OF ALL CITY FUNDS

(000's)

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
<u>ENDING BALANCES AND RESERVES</u>					
OPERATING FUNDS					
General Fund	0	0	0	0	0
Airport Capital Fund	82,276	63,913	69,884	56,822	56,822
Airport Fund	0	0	0	0	0
Austin Cable Access Fund	301	16	136	132	132
Austin Energy Fund	246,704	226,561	174,796	112,862	106,662
Austin Water Utility Fund	51,632	34,534	54,298	41,337	41,337
Capital Projects Management Fund	724	341	295	647	647
Child Safety Fund	569	45	251	428	428
City Hall Fund	(194)	(161)	(65)	0	0
Code Compliance	0	0	0	0	0
Combined Trans., Emerg., & Com. Center Fund	1,258	10	140	16	16
Convention Center All Funds Combined	29,475	11,173	20,940	15,521	15,521
Convention Center Marketing and Promotion Fund	506	0	209	100	100
Convention Center Repair and Replacement Fund	712	0	242	200	200
Cultural Arts Fund	1,677	821	704	350	350
Drainage Utility Fund	10,336	4,816	8,403	6,602	6,602
EMS - Travis County Reimbursed Fund	54	55	0	0	0
Hotel/Motel Occupancy Tax Fund	0	0	0	0	0
IH-35 Parking Program Fund	(17)	(5)	126	208	208
Liability Reserve Fund	7,531	6,533	6,549	5,710	5,710
Mueller Development Fund	626	607	637	637	637
Mueller Tax Increment Financing Fund	0	213	0	0	0
Municipal Court Building Security Fund	114	108	109	69	69
Municipal Court Juvenile Case Manager Fund	986	1,301	1,377	1,670	1,670
Municipal Court Technology Fund	495	125	528	465	465
Municipal Court Traffic Safety Fund	(71)	0	0	0	0
New Central Library	10,070	10,489	10,320	10,620	10,620
One Texas Center	1,068	(171)	7	(701)	(701)
PARD Enterprise - Golf Fund	(1,027)	(886)	(996)	(893)	(893)
PARD Enterprise - Softball Fund	79	192	147	273	273
PARD Enterprise - Recreation Programs Fund	192	101	202	283	283
Parking Management Fund	0	0	0	20	20
Rutherford Lane Facility Fund	(647)	(893)	(643)	(918)	(918)
Solid Waste Services Fund	3,353	3,424	5,556	5,943	5,257
Tourism and Promotion Fund	680	0	0	0	0
Transportation Fund	3,500	345	1,778	244	244
Waller Creek Tax Increment Financing Fund	0	212	217	1,087	1,087
Wildland Conservation Fund	3,412	398	2,922	947	947
Workers' Compensation Fund	1,751	0	1,764	0	0
Strategic Reserve/ Repair and Replacement Funds	178,370	140,132	140,155	138,155	138,155
TOTAL OPERATING FUNDS	636,496	504,348	500,989	398,837	391,950
DEBT RETIREMENT FUNDS					
General Obligation Debt Service Fund	16,829	13,186	16,283	12,094	12,094
HUD Section 108 Loans Debt Service Fund	0	0	0	0	0
Combined Utility Revenue Bond Redemption Fund	152,738	161,998	162,646	169,962	169,962
Airport Revenue Bond Redemption Fund	2,611	2,657	2,657	2,698	2,698
Airport Variable Rate Bond Debt Service Fund	11,471	11,000	10,951	10,639	10,639
Hotel/Motel Tax Revenue Bond Redemption Fund	4,923	14,944	7,355	8,220	8,220
Town Lake Park Venue Project Debt Service Fund	1,104	1,130	1,130	440	440
TOTAL DEBT RETIREMENT FUNDS	189,675	204,916	201,022	204,052	204,052
TOTAL ENDING BALANCES	826,171	709,263	702,011	602,889	596,002

All Funds Summary Matrix — 2009-10

Major Funding Sources and Major Expenditure Categories by Fund Type City of Austin FY 2009-10 Approved Budget in (000's)

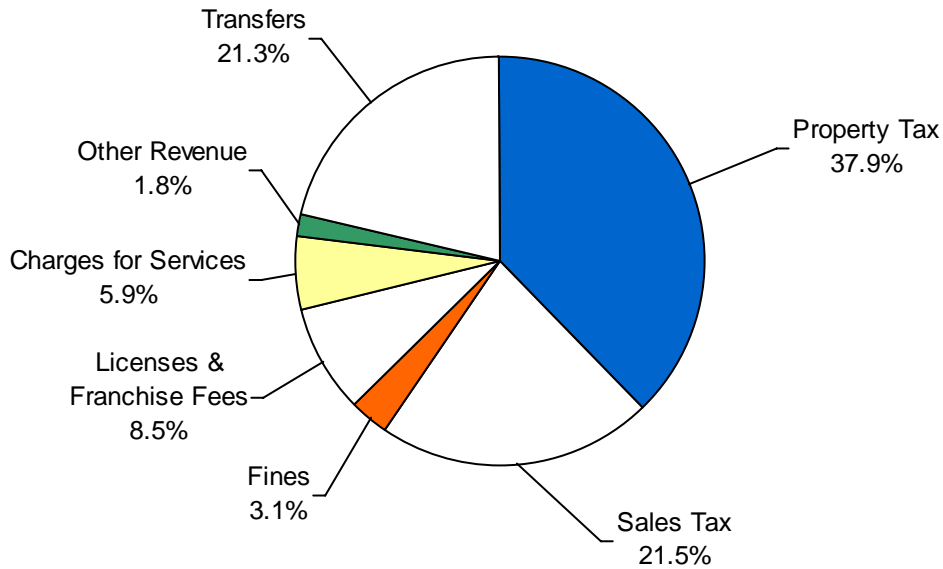
	General	Enterprise	Internal Service	Special Revenue	Debt Service	Total
BEGINNING BALANCES	\$0	\$265,125	\$229,210	\$6,654	\$201,022	\$702,011
ALL FUNDS AVAILABLE FUNDING						
Taxes	\$371,138	\$5,936	\$0	\$44,357	\$100,263	\$521,694
Fees & Franchise Fees	\$34,083	\$58,573	\$0	\$725	\$0	\$93,381
Fines, Forfeitures & Penalties	\$18,999	\$950	\$0	\$3,114	\$0	\$23,062
Licenses, Permits & Inspections	\$18,028	\$87,621	\$58	\$627	\$0	\$106,334
Charges for Services & Goods	\$36,590	\$110,132	\$153	\$5,526	\$0	\$152,401
Interest & Other	\$4,910	\$70,531	\$2,496	\$4,424	\$4,648	\$87,009
Utility Charges	\$0	\$1,610,905	\$0	\$0	\$119	\$1,611,024
Transfers In/Billings to Depts.	\$131,167	\$54,504	\$52,824	\$25,855	\$421,896	\$686,246
ALL FUNDS TOTAL AVAIL. FUND.	\$614,915	\$1,999,152	\$55,530	\$84,628	\$526,926	\$3,281,151
Less: Interfund Transfers	(\$129,967)	(\$62,497)	(\$25,875)	(\$25,729)	(\$395,986)	(\$640,054)
NET TOTAL AVAILABLE FUNDING	\$484,948	\$1,936,655	\$29,655	\$58,899	\$130,940	\$2,641,097

	General	Enterprise	Internal Service	Special Revenue	Debt Service	Total
ALL FUNDS REQUIREMENTS						
Personnel	\$490,068	\$336,312	\$21,634	\$9,753	\$0	\$857,767
Contractuals	\$76,734	\$524,389	\$21,063	\$26,877	\$2,227	\$651,291
Commodities	\$13,249	\$545,988	\$1,301	\$1,488	\$521,669	\$1,083,695
Non-CIP Capital	\$0	\$4,631	\$135	\$2,479	\$0	\$7,245
Expense Refunds/Indirect Costs/Transfers	\$34,863	\$677,648	\$28,454	\$46,195	\$0	\$787,161
ALL FUNDS TOTAL REQUIRE.	\$614,915	\$2,088,969	\$72,587	\$86,792	\$523,896	\$3,387,159
Less: Interfund Transfers	(\$21,226)	(\$563,403)	(\$10,155)	(\$45,270)	\$0	(\$640,054)
NET TOTAL REQUIREMENTS	\$593,689	\$1,525,566	\$62,432	\$41,522	\$523,896	\$2,747,105
ENDING BALANCES	\$0	\$175,307	\$212,153	\$4,490	\$204,052	\$596,002

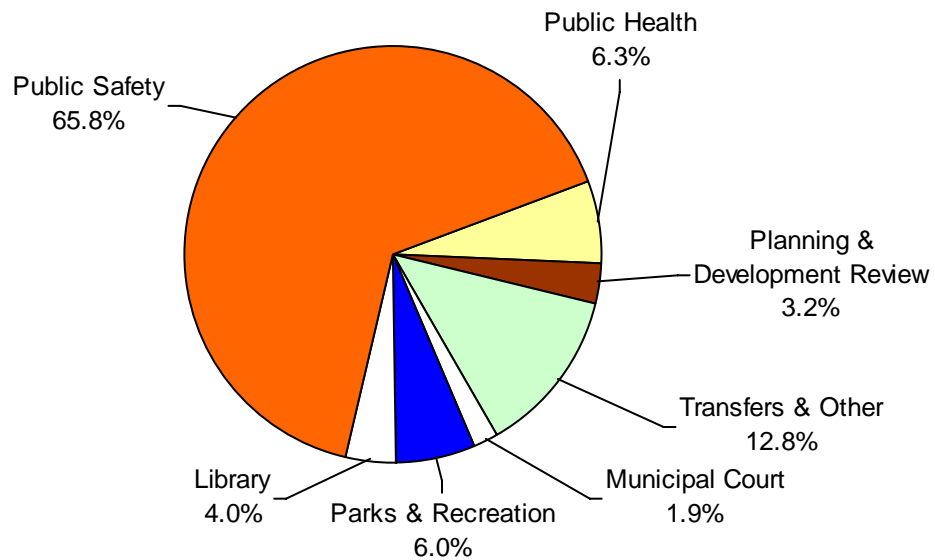
General Fund

General Fund — 2009-10

Sources of Funds - General Fund (\$614.9 million)



Uses of Funds - General Fund (\$614.9 million)



General Fund – 2009-10

Purpose and Nature of Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for the general government services.

Factors Affecting Revenue

The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The approved property tax rate is 42.09 cents which is nearly 2 cents higher than the FY 2009 tax rate of 40.12 cents. Property values are increasing by 4.9% from last year's certified tax roll. Revenue from current and delinquent property tax collections is budgeted at \$233.1 million, about \$23.8 million above the FY 2009 budget.

Sales tax revenue is estimated at \$132.1 million, which is a 5.0% decrease from the FY 2009 year-end estimate. This amount is a \$28.8 million decrease from the FY 2009 budget.

Transfers from other funds are \$131.2 million, an increase of \$8.5 million from the FY 2009 budget. The Electric Utility transfer is \$6.0 million higher than the FY 2009 budget. The Water and Wastewater transfer is projected to increase \$2.5 million above the FY 2009 budget. The transfer rates from the utilities remain at the levels established by Council policies, 9.1% and 8.2%, respectively.

Total appropriated revenues are projected to decrease from the FY 2009 amended level of \$621.0 to the approved level of \$614.9 million, an overall net decrease of \$6.1 million.

Factors Affecting Requirements

The FY 2010 General Fund Approved Budget includes:

- The Proposed Budget included the suspension of the Service Incentive Pay program. During budget adoption, council approved to reinstate the program in FY 2010
- Annualized PFP funding for all non-uniformed employees receiving 2.5% in FY 2009
- Additional funding to the Employees Retirement System that is equivalent to 4% of payroll for non-civil service employees
- Annualized funding for the Police and EMS Meet and Confer contracts implemented in FY 2009
- Step and longevity increases for Police and Fire
- Annualized salary and benefit costs for 24 Sworn Police Officers added in FY 2009
- Additional funding in Police for the Jail Contract - Travis County Interlocal
- Increase funding in EMS for the ACC Cadet Program
- Annualized salary and benefit costs for Class 112 in Fire
- Social Service Contracts received an increase for annualized funding from FY 2009
- Additional funding for the Austin Resource Center for the Homeless (ARCH) and the Salvation Army Women & Children's Shelter
- Personnel and contractual annualized costs for North Village and Twin Oaks Libraries
- Increased contractual costs in Library for electronic database subscriptions, IT software maintenance renewal and licenses, facility security and fire alarm, lawn maintenance and custodial supplies
- Additional Judiciary costs associated with interpreter and court reporter services for Municipal Court
- One Stop Shop funding and FTEs transferred from Watershed Protection Department to Planning and Development Review (formally known as Neighborhood Planning and Zoning)
- East Side Story Program funding and FTEs transferred from Austin Police Department to the Parks and Recreation Department

General Fund – 2009-10

In order to propose a structurally balanced budget, expenditure reductions of \$31.7 million were necessary. The savings generated from the sacrifice of our employees, coupled with the proposed tax rate, allowed the City to avoid significant reductions to services – such as reduced police patrol, additional reductions in branch library hours, reduced pool and playground hours. These reductions include:

- Savings due to no annual Pay for Performance (PFP) increases from non-uniformed employees
- Eliminate the Service Incentive Enhancement (SIE) pay
- Savings due to no annual market pay
- Savings from sworn police officers and uniformed EMS employees foregoing a 2.75% base wage increase.

The Approved Budget includes departmental reductions strategically selected to maintain the department's ability to provide core services. You may review these additional reductions located in the department's budget highlights pages in this document.

GENERAL FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Taxes					
General Property Taxes					
Current	186,069,131	207,462,065	207,662,065	230,572,707	231,216,385
Delinquent	948,234	1,000,000	1,000,000	1,000,000	1,000,000
Penalty and Interest	957,821	900,000	900,000	900,000	900,000
Subtotal	<u>187,975,186</u>	<u>209,362,065</u>	<u>209,562,065</u>	<u>232,472,707</u>	<u>233,116,385</u>
City Sales Tax	<u>154,445,126</u>	<u>160,847,722</u>	<u>139,000,613</u>	<u>132,050,582</u>	<u>132,050,582</u>
Other Taxes	<u>5,540,885</u>	<u>6,085,000</u>	<u>5,800,000</u>	<u>5,971,000</u>	<u>5,971,000</u>
Total Taxes	<u>347,961,197</u>	<u>376,294,787</u>	<u>354,362,678</u>	<u>370,494,289</u>	<u>371,137,967</u>
Gross Receipts/Franchise Fees					
Telecommunications	15,986,369	15,500,000	15,750,000	15,663,000	15,663,000
Gas	7,557,250	7,664,000	7,334,000	7,561,000	7,561,000
Cable	9,295,213	8,180,000	8,060,000	8,342,000	8,342,000
Miscellaneous	<u>2,738,226</u>	<u>2,489,691</u>	<u>2,489,691</u>	<u>2,516,500</u>	<u>2,516,500</u>
Total Franchise Fees	<u>35,577,058</u>	<u>33,833,691</u>	<u>33,633,691</u>	<u>34,082,500</u>	<u>34,082,500</u>
Fines, Forfeitures, Penalties					
Library Fines	608,858	635,763	497,763	522,650	522,650
Traffic Fines	8,814,523	8,921,217	10,740,575	10,740,575	10,740,575
Parking Violations	2,633,663	2,640,078	2,334,039	2,604,601	2,604,601
Other Fines	<u>6,888,055</u>	<u>6,703,934</u>	<u>5,123,927</u>	<u>5,130,927</u>	<u>5,130,927</u>
Total Fines, Forfeitures, Penalties	<u>18,945,099</u>	<u>18,900,992</u>	<u>18,696,304</u>	<u>18,998,753</u>	<u>18,998,753</u>
Licenses, Permits, Inspections					
Alarm Permits	2,138,379	1,988,000	2,108,000	2,140,000	2,140,000
Commercial Solid Waste	818,742	836,700	836,700	0	0
Public Health	2,469,277	2,328,134	2,428,660	2,458,800	2,458,800
Development	4,674,802	5,542,552	3,994,799	4,176,431	4,176,431
Building Safety	13,537,402	13,077,905	10,440,505	8,764,469	8,764,469
Other Licenses/Permits	<u>634,789</u>	<u>697,960</u>	<u>595,720</u>	<u>488,350</u>	<u>488,350</u>
Total Licenses, Permits, Inspections	<u>24,273,391</u>	<u>24,471,251</u>	<u>20,404,384</u>	<u>18,028,050</u>	<u>18,028,050</u>
Charges for Services					
Recreation and Culture	3,139,639	2,766,549	2,786,297	3,084,762	3,084,762
Public Health	1,859,354	5,307,788	5,058,619	5,289,303	5,289,303
Emergency Medical Services	22,464,646	23,190,852	23,385,411	26,879,082	26,879,082
General Government	<u>1,698,000</u>	<u>2,021,840</u>	<u>1,560,893</u>	<u>1,337,243</u>	<u>1,337,243</u>
Total Charges for Services	<u>29,161,639</u>	<u>33,287,029</u>	<u>32,791,220</u>	<u>36,590,390</u>	<u>36,590,390</u>
Interest and Other					
Interest	8,397,182	8,000,988	5,527,559	3,001,836	3,001,836
Use of Property	2,814,592	2,236,199	2,221,813	1,610,964	1,610,964
Other Revenue	<u>331,285</u>	<u>1,302,103</u>	<u>1,504,744</u>	<u>296,909</u>	<u>296,909</u>
Total Interest and Other	<u>11,543,059</u>	<u>11,539,290</u>	<u>9,254,116</u>	<u>4,909,709</u>	<u>4,909,709</u>
TOTAL REVENUE	<u>467,461,443</u>	<u>498,327,040</u>	<u>469,142,393</u>	<u>483,103,691</u>	<u>483,747,369</u>
TRANSFERS IN					
Electric Revenue	91,000,000	95,000,000	95,000,000	100,000,000	101,000,000
Water Revenue	24,629,593	26,504,690	26,504,690	28,967,464	28,967,464
Water Infrastructure Inspection	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Budget Stabilization Reserve	5,000,000	0	0	0	0
Hospital Fund	399,609	0	0	0	0
Community Care Fund	0	0	525,000	0	0
New Central Library Fund	281,857	0	0	0	0
Contingency Reserve Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL TRANSFERS IN	<u>122,511,059</u>	<u>122,704,690</u>	<u>123,229,690</u>	<u>130,167,464</u>	<u>131,167,464</u>
TOTAL APPROPRIATED FUNDS	<u>589,972,502</u>	<u>621,031,730</u>	<u>592,372,083</u>	<u>613,271,155</u>	<u>614,914,833</u>

GENERAL FUND

REQUIREMENTS	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	11,356,311	11,865,182	11,988,983	11,819,452	11,921,460
Total Administrative Services	11,356,311	11,865,182	11,988,983	11,819,452	11,921,460
Urban Growth Management					
Planning & Development Review	4,857,020	5,453,355	5,032,433	19,388,966	19,601,404
Watershed Protection	15,384,164	16,048,948	15,264,619	0	0
Total Urban Growth Management	20,241,184	21,502,303	20,297,052	19,388,966	19,601,404
Public Safety					
Police	216,730,559	238,329,269	233,996,746	240,433,370	240,737,419
Fire	114,680,776	121,259,868	119,241,542	120,182,911	120,238,063
Emergency Medical Services	41,998,958	44,521,480	43,388,718	43,159,280	43,408,892
Department of Safety & Security	5,778,483	0	0	0	0
Total Public Safety	379,188,776	404,110,617	396,627,006	403,775,561	404,384,374
Public Works					
Street Lighting	340,080	325,000	325,000	350,000	350,000
Total Public Works	340,080	325,000	325,000	350,000	350,000
Public Health and Human Services					
Health and Human Services	20,789,942	25,171,813	24,268,538	24,226,319	24,419,219
Social Services Contracts	13,858,411	14,651,405	13,747,991	14,482,047	14,482,047
Total Public Health and Human Services	34,648,353	39,823,218	38,016,529	38,708,366	38,901,266
Public Recreation and Culture					
Parks and Recreation	33,984,124	36,911,311	35,722,621	36,366,635	36,650,848
Libraries	23,450,496	24,907,897	24,385,726	24,151,572	24,394,878
Total Public Recreation and Culture	57,434,620	61,819,208	60,108,347	60,518,207	61,045,726
TOTAL DEPARTMENT REQUIREMENTS	503,209,324	539,445,528	527,362,917	534,560,552	536,204,230

GENERAL FUND

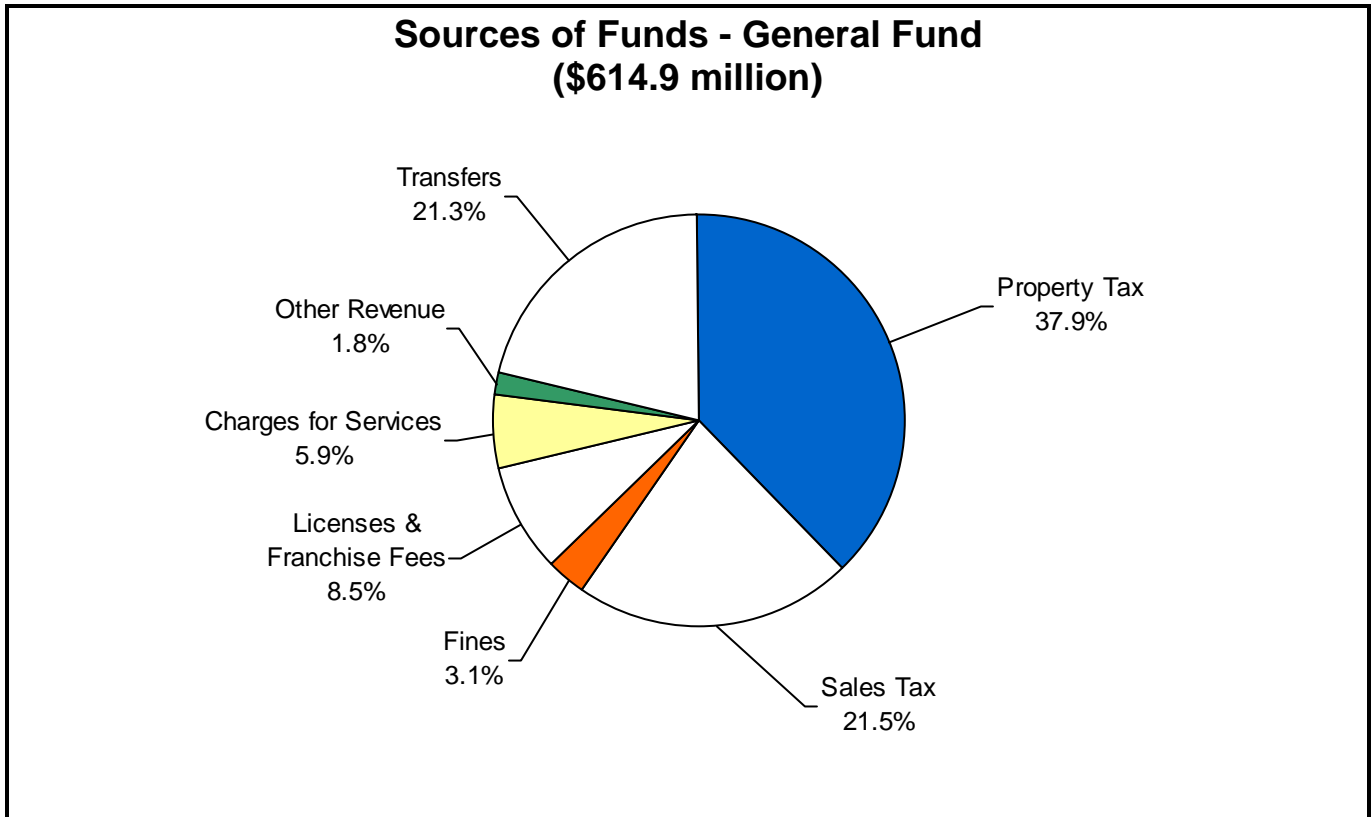
	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
TRANSFERS OUT					
Capital Improvements Projects	177,280	0	0	0	0
Plus One Program	152,000	0	0	0	0
Economic Growth & Redevelopment Services	100,000	0	0	0	0
Support Services Fund	25,161,789	25,690,805	18,921,584	27,018,738	27,018,738
Communications & Technology Management	14,180,687	11,180,687	7,035,153	12,401,387	12,401,387
CTECC	7,015,266	7,015,266	6,215,266	7,181,173	7,181,173
Radio Maintenance Fund	1,268,139	1,306,183	856,183	1,602,639	1,602,639
Solid Waste Services Fund	1,335,995	831,031	831,031	0	0
Code Compliance	0	0	0	831,031	831,031
Neighborhood Housing & Community Development	2,587,780	2,587,780	2,185,312	0	0
Housing Trust Fund	0	202,624	202,624	281,247	281,247
Austin Convention & Visitors Bureau	125,382	0	0	0	0
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Capital Projects Management Fund	1,920,278	1,250,000	1,250,000	0	0
Sustainability Fund	1,363,049	0	0	0	0
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	0	0	0	0
Customer Service Call Center	2,000,000	2,100,000	2,100,000	1,000,000	1,000,000
Transportation Fund	8,572,371	8,572,371	8,409,371	4,982,371	4,982,371
Softball Fund	186,000	186,000	186,000	186,000	186,000
One-time Critical Equipment	0	0	0	511,115	511,115
Transfer to Contingency Reserve Fund	647,877	221,274	221,274	0	0
TOTAL TRANSFERS OUT	67,937,664	61,587,525	48,857,302	56,439,205	56,439,205
OTHER REQUIREMENTS					
Workers' Compensation Fund	2,211,703	3,311,703	3,311,703	5,006,746	5,006,746
Liability Reserve Fund	1,440,000	1,590,000	1,590,000	1,740,000	1,740,000
Accrued Payroll	3,611,428	2,500,000	2,500,000	2,599,000	2,599,000
Tuition Reimbursement	240,515	255,000	255,000	340,000	340,000
Wireless Communications Charges	2,476,487	2,472,208	2,472,208	2,325,759	2,325,759
Fuel Reimbursement	0	0	(2,000,000)	0	0
Hurricane Ike Reimbursement	0	0	(739,848)	0	0
Compensation Adjustment	0	2,333,529	0	0	0
Additional Retirement Contribution	0	0	0	4,748,415	4,748,415
Economic Incentives Reserve Fund	3,553,101	7,536,237	5,030,700	5,511,478	5,511,478
Economic Incentives Reimbursements	910,353	0	0	0	0
TOTAL OTHER REQUIREMENTS	14,443,587	19,998,677	12,419,763	22,271,398	22,271,398
TOTAL REQUIREMENTS	585,590,575	621,031,730	588,639,982	613,271,155	614,914,833
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS					
	4,381,927	0	3,732,101	0	0
Adjustment to GAAP	1,272,952	0	0	0	0
ENDING BALANCE	5,654,879	0	3,732,101	0	0
Additional Retirement Contribution	1,121,076	2,455,941	2,455,941	0	0
One-time Critical Equipment	21,644,449	7,998,953	7,998,953	7,193,357	7,193,357
Transfer from Budget Stabilization Reserve	(22,765,525)	(10,454,894)	(10,454,894)	(7,193,357)	(7,193,357)
Transfer to Budget Stabilization Reserve	5,654,879	0	3,732,101	0	0
ADJUSTED ENDING BALANCE	0	0	0	0	0
EMERGENCY RESERVE FUND	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
CONTINGENCY RESERVE FUND	5,736,769	5,958,043	5,958,043	5,958,043	5,958,043
BUDGET STABILIZATION RESERVE FUND	35,329,076	20,912,926	28,606,283	21,412,926	21,412,926

General Fund

The General Fund has three primary sources of revenue:

Property Tax,
Sales Tax, and
Transfers from Utilities

The following chart illustrates the revenue sources:



As shown in the graph, three primary sources comprise 80.6% of total revenues:

Property Tax	\$233.1 million
Sales Tax	\$132.1 million
Transfers from Utilities	\$131.1 million

Property Tax

\$335.1 million

General Fund:	\$233.1 million	*
Tax Increment Funds	\$ 1.7 million	
Debt Service Fund:	\$100.3 million	*

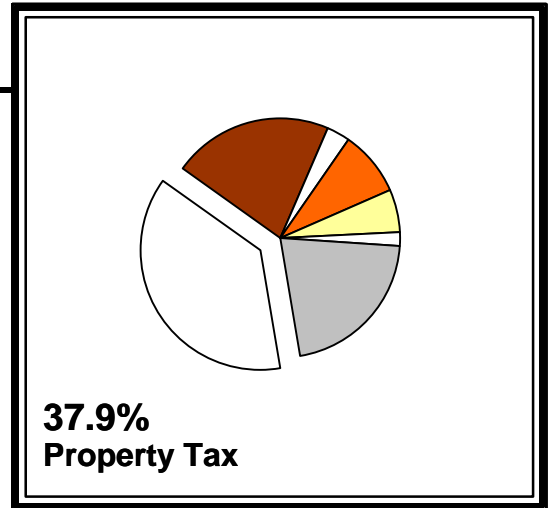
(* Includes delinquent tax collections)

The property tax is based on the ownership of real property such as real estate and land with improvements. The total amount received by the City in property taxes is the result of

- the tax rate,
- the taxable value of property,
- the amount of taxes paid in a timely manner, and
- the amount of late or unpaid taxes.

Property Tax Rate

The property tax rate consists of two parts, the debt service rate and the operating rate. The debt service rate is dedicated to paying the City's debt accumulated through general obligation bonds. General obligation bonds provide funds for facilities such as police and fire stations, libraries, and park improvements. The operating rate is dedicated to paying for City services and tax increment financing. The property tax rate is established annually during the City budget process. The property tax rate applied to every \$100 of assessed property valuation determines the total tax levy, or the amount of billed taxes. The Travis and Williamson County Assessor-Collectors, under contract with the City, collect the taxes once the total tax levy is established. Below are the anticipated current property tax revenue collections:



GENERAL (OPERATING) FUND
\$231.2 million

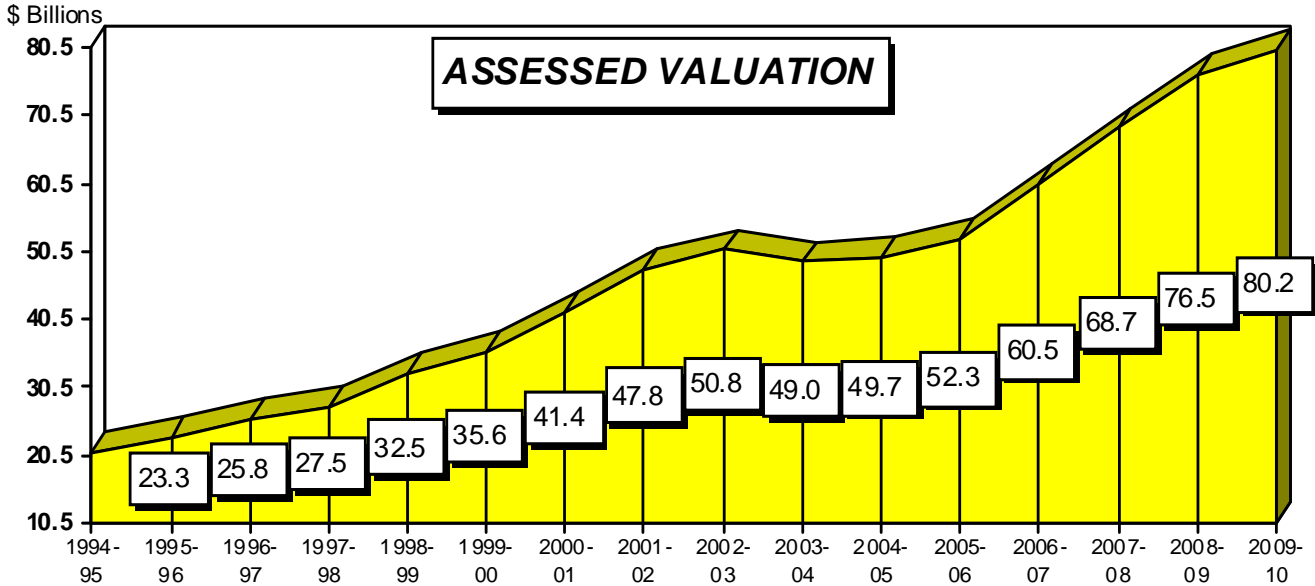
DEBT SERVICE FUND
\$99.4 million

Property Tax

Taxable Value of Property

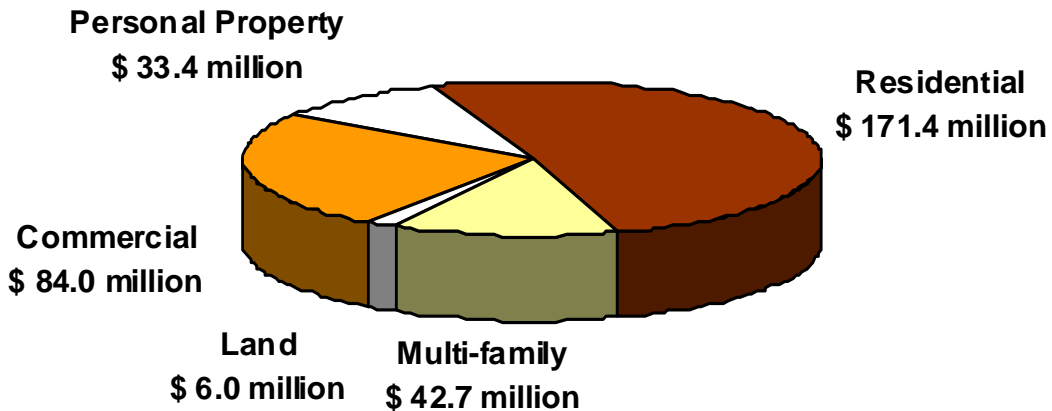
The Travis Central, Williamson Central, and Hays County Appraisal Districts appraise property by assessing its market, cost, and income value. In accordance with State law passed in 1979, the appraisal district appraises all taxable property at its full market value.

Property owners may protest appraised property values or exemptions before the Appraisal Review Board. Once these protested values are settled, the appraisal district provides the certified tax roll to its respective cities, counties, and school districts.



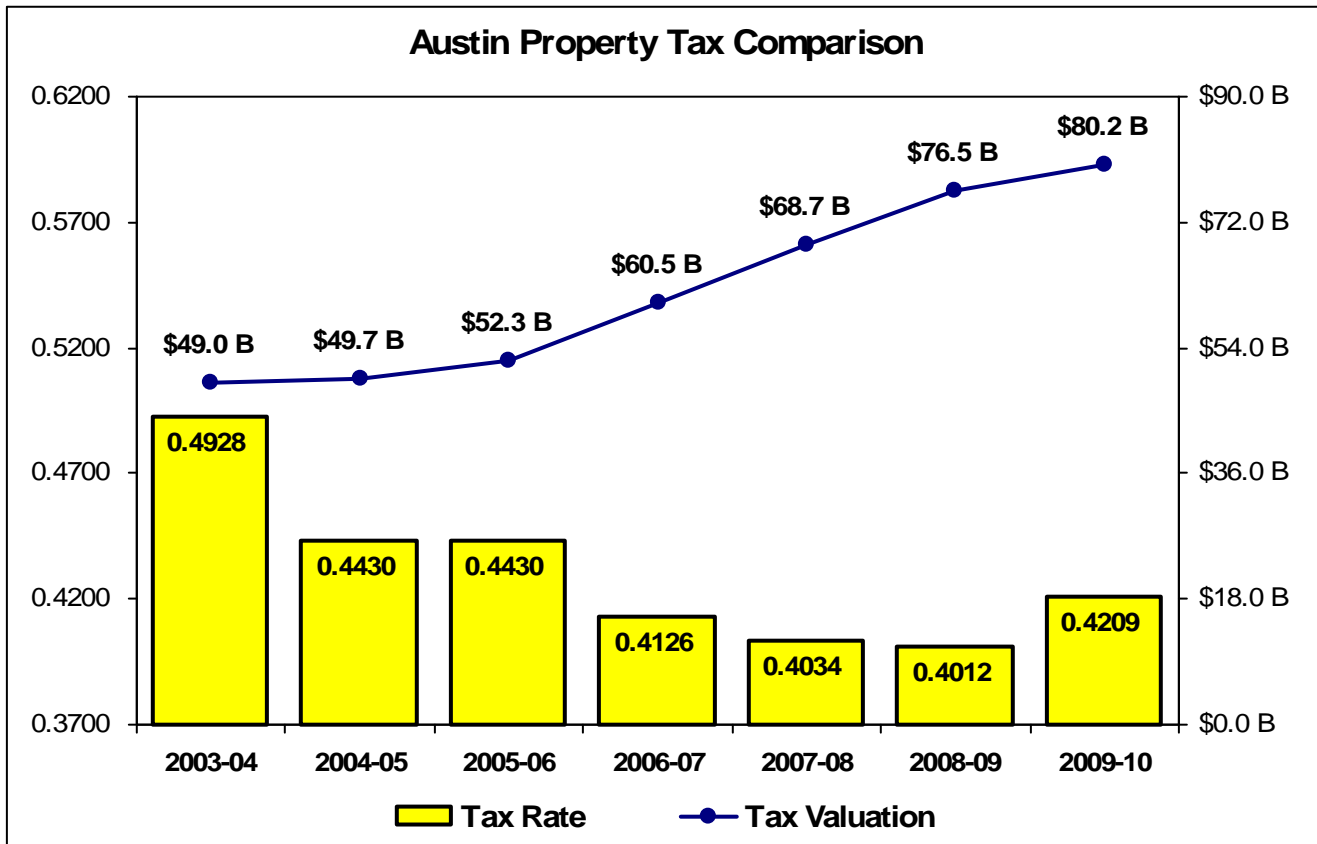
In Austin, increases in assessed valuations have raised property values \$33.8 billion from FY 1993 through FY 2003. In FY 2004, assessed valuation decreased for the first time in twelve years. The assessed valuation increased by 1.5% in FY 2005, by 5.3% in FY 2006, by 15.6% in FY 2007; by 12.7% in FY 2008, and by 11.2% in FY 2009 resulting from a rapid expansion of the local economy. Even in the midst of a national recession and a correction in the housing market, Austin's FY 2010 assessed valuation growth is increasing by 4.9%.

2009-10 CURRENT PROPERTY TAXES OWED



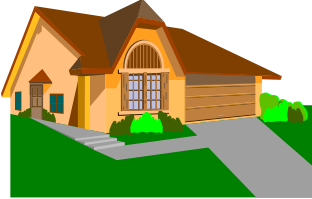
Property Tax

As indicated by the assessed valuation graph on the previous page, property value decreased in FY 2004 for the first time in twelve years to \$49.0 billion. The tax rate of 0.4928 increased as a result of the decrease in valuation. This was the first increase in the tax rate for five years. As the property tax comparison graph below indicates, assessed valuation in FY 2005 increased to \$49.7 billion, an increase of 1.5%. The tax rate was approved at the effective tax rate of 0.5065. However, as a result of the voter approved new Hospital District, the approved tax rate was reduced by 6.35 cents to 0.4430 for the value of services transferred to the Travis County Hospital District. In FY 2006, property valuations increased by 5.3% and the tax rate remained the same. In FY 2007, property valuations increased 15.6% in an economic expansion and the tax rate decreased over 3 cents. In the next two years, assessed valuation increased by double digits growing at 12.7% in FY 2008 and 11.2% in FY 2009 and tax rates continued to decline. Property valuations for FY 2010 increased by only 4.9% due to the recession's impact on commercial property values. The approved tax rate of 0.4209 is an increase of nearly 2 cents from last year as a result of the decrease in existing property.

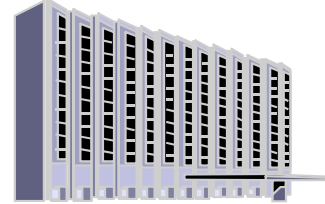


Property Tax

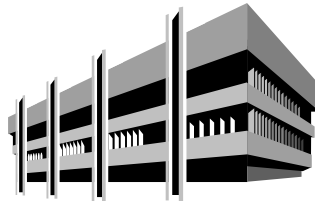
2009-10 CHANGES IN VALUE BY PROPERTY TYPE*



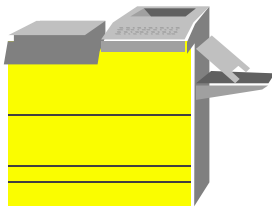
Single Family Residential
\$1,953 M 5.2 %



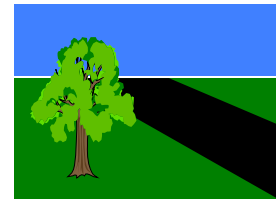
Multi-Unit Residential
(\$349 M) (3.5 %)



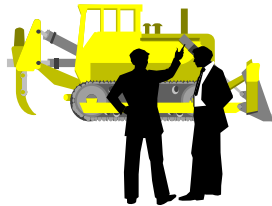
Commercial
(\$643 M) (3.2 %)



Personal Property
(\$85 M) (1.1 %)



Land
(\$38 M) (2.7 %)



New Construction
\$2,884 M NA

\$3,722 M

TOTAL

4.9%

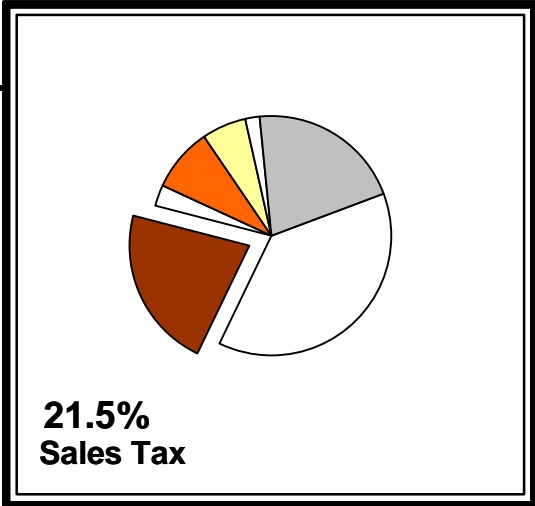
* Appraisal District assessed valuation from the 2009 Certified Tax Roll

Sales Tax

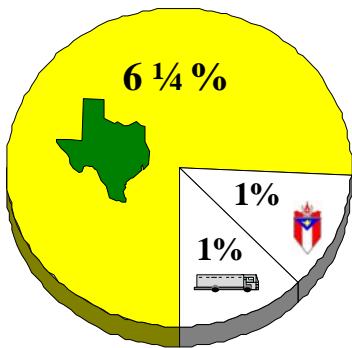
\$132.1 million

In effect since 1968, the sales tax is levied on the sale, lease, or rental of all taxable goods and services within the Austin city limits. Purchasers of these goods and services pay the tax. Certain foods and drugs as well as governmental purchases are exempted from the sales tax.

Sales tax is collected by businesses at the time of the sale and then paid periodically to the Texas Comptroller of Public Accounts. The Comptroller then remits that portion due to the locality where the business is located. For the City of Austin, the State collects 8¼ cents for every dollar spent in retail sales. Of this amount, the State keeps 6¼ cents, 1 cent is paid to the city and 1 cent is paid to the Capital Metropolitan Transportation Authority.



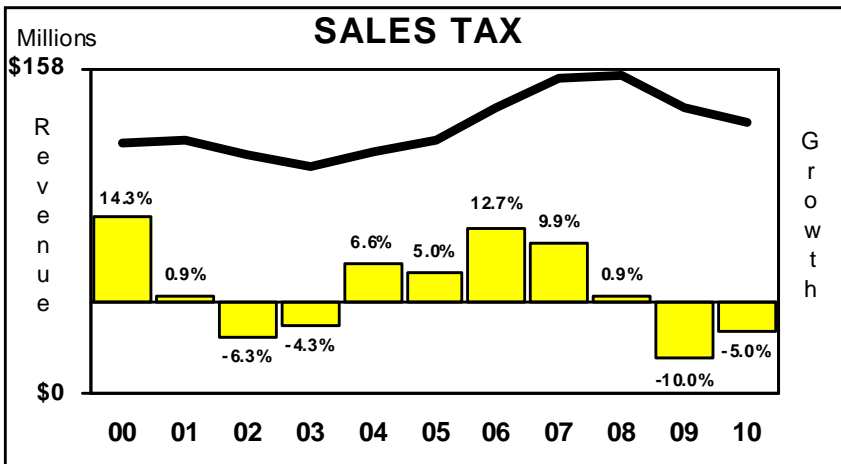
8 ¼ % Sales Tax



Until FY 2001, sales tax represented an increasing source of revenue for the City. In fiscal years 2002 and 2003, sales tax revenue declined along with the local economy. In FY 2004 as the economy strengthened, sales tax collections recovered to a positive growth of 6.6% followed by 5.0% growth in FY 2005. In FY 2006, sales tax growth increased to 12.7% in an expanding economy and was followed in FY 2007 by a strong 9.9% growth. In FY 2008 sales tax growth dropped to an unexpected 0.9% The FY 2009 sales tax receipts are experiencing an extreme decline and are anticipated to decrease by 10% over the FY 2008 collections. The FY2010 sales tax growth is projected to further decrease to 5% below FY 2009 revenue collections.

Budgeted sales tax receipts as a percentage of the General Fund were 27.3% in FY 2002. This percentage decreased to 25.9% in FY 2003 and to 24.1% in FY 2004. As the economy rebounded sales tax increased to 27.5% in FY 2005; 27.2% in FY 2006; and 28.2% in FY 2007. In 2007-08, sales tax declined to 27.8% followed by a decrease of 25.9% in FY 2009. Approved Budget sales tax revenue is 21.5% of the General Fund.

Sales tax collections are volatile since they are directly related to the well-being of the local economy. Sales tax receipts steadily increased for 9 years from FY 1993 through FY 2001. Over the next 2 years, the local economy slowed dramatically, resulting in a corresponding decrease in overall retail spending growth. In FY 2004, the local and national economy began to stabilize and recover as jobs and retail sales rebounded and revenue grew at higher rates for 4 years. In FY 2008 revenue growth dropped to 1%. Currently in FY 2009 sales tax is expected to decline by 10%. Based on this current year sales tax trend, as well as the overall trend of the national economy, sales tax is projected to decrease by 5% in FY 2010.



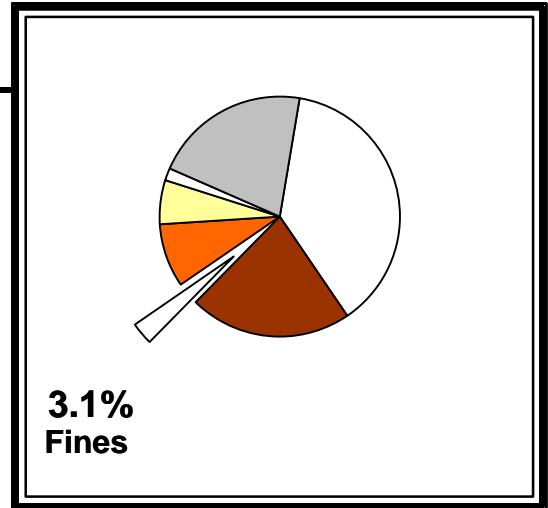
Fines

\$19.0 million

Municipal Court Collections: \$18.5 million

Library Collections: \$ 0.5 million

Fine revenue collected by the Municipal Court may be classified into three categories: Traffic, Parking, and Other. In FY 2010, traffic citations are expected to generate the largest amount of revenue at \$10.7 million. Traffic citation revenue projections are based on the number of citations written by the Austin Police Department and the collection rate of 59% by the Municipal Court at an average payment of \$71.50. The Austin Police Department is estimated to issue 254,925 traffic citations in FY 2009. Parking citations are driven by the parking enforcement program operated by the Austin Transportation Department. Projected parking fine revenue of \$2.6 million reflects parking citations at 150,462, an 80% collection rate by the Municipal Court at an average payment of \$21.53. Other fines include misdemeanor, warrant, and special expense fees.



Estimated Municipal Court Collections: \$18.5 million from...

**TRAFFIC FINES
\$10.8 million**

**PARKING FINES
\$2.6 million**

**OTHER FINES
\$5.1 million**

In addition to the court collections, library fines add \$0.5 million to the fines total.

Licenses & Franchise Fees

\$52.1 million

BUILDING AND DEVELOPMENT

Building Safety: \$ 8.8 million

Development: \$ 4.2 million

Other licenses and permits: \$ 5.0 million

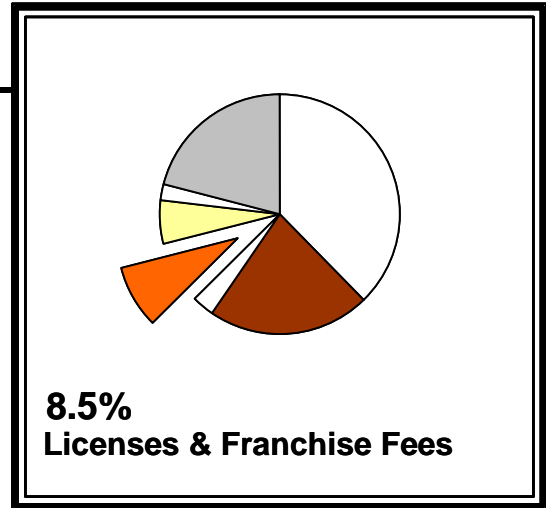
FRANCHISE FEES

Telecommunications \$15.7 million

Gas \$ 7.6 million

Cable \$ 8.3 million

Other Franchise Fees \$ 2.5 million



Franchise Fees

Franchise fees are assessments for a company’s use of the city’s rights-of-way. Three major franchises exist in Austin. These are franchises for telecommunications, gas, and cable. These fees generally increase on an annual basis as the franchise holders’ revenue increases as a result of increased services and customers.

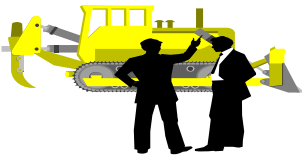
Building and Development Fees

Building and development revenue comes from a variety of fees and charges for permits recognizing all development activity. Generally, this includes single and multi-family residential development and commercial development (e.g. shopping malls, convenience and grocery stores, etc.). Although development revenue varies by the type and size of development project, most activity follows a process of four primary components.



Assessment, Zoning, Plan Review Fees

These fees are for reviewing the project’s application, determining its feasibility and appropriateness, reviewing the development layout for environmental impacts and utility requirements, and code compliance.



Subdivision Fees

These fees are for developing proposed subdivision layouts including the utility and infrastructure requirements.



Building Permits

Building permits require structures to be built according to city code on approved lots and subdivisions.



Building Inspection

These fees are for inspecting the building plan and structure to assure they meet building, fire, mechanical, plumbing, and other codes. Approved structures are given Certificates of Occupancy.

Other Licenses and Permits

Other licenses and permits include alarm permit, commercial waste hauler permit, and public health permit revenue.

Charges for Services

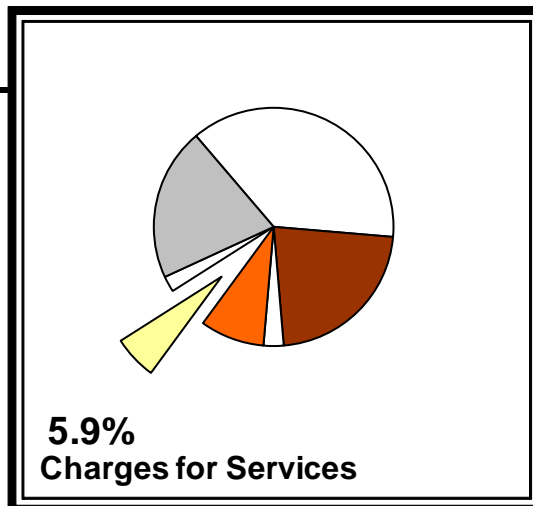
\$36.6 million

Emergency Medical Services: \$26.9 million

Recreation and Culture: \$3.1 million

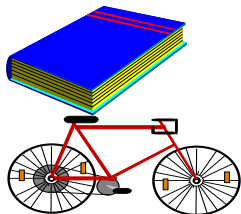
Public Health: \$5.3 million

General Government: \$1.3 million



Emergency Medical Services

Emergency Medical Service revenue is based largely on fees for emergency ambulance service billed to insurance companies, Medicaid and Medicare, and to patients in the City and the County. Fees are also received outside of Travis County for emergency service. The FY 2010 revenue is anticipated to increase \$3.7 million above the FY 2009 Amended Budget.



Recreation and Culture

Parks and libraries generate revenue through charges and fees for services and facility use. Most parks revenue comes from park entry, swimming pool entry, and tennis court fees. All parks service fees and charges are expected to yield \$2.7 million during FY 2010. Library revenue, aside from fine collections, comes from replacement card fees that are expected to generate about \$8,000.



Public Health

Most of the revenue from public health activity comes from patient fees, food handler registration, food manager training, animal adoption and reclaim charges, birth and death certificates, and Travis County. In FY 2010, these larger revenue sources are expected to generate \$5.3 million, 97% of the total for Public Health revenue.



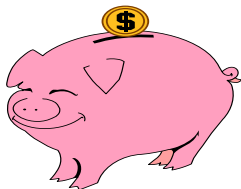
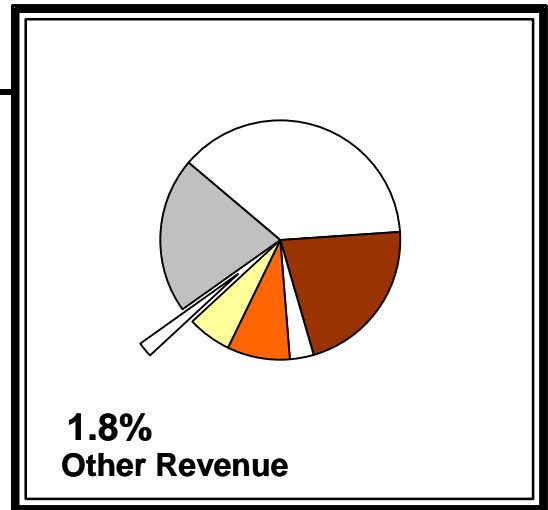
General Government

General government charges for service are generated through many departments. This miscellaneous area includes report or publication sales, photocopy fees and various other service fees.

Other Revenue

\$4.9 million

Interest:	\$ 3.0 million
Use of Property:	\$ 1.6 million
Other Revenue	\$ 0.3 million



Interest Income

The flow of revenue into the General Fund does not occur evenly over the fiscal year. Most property tax, for example, is collected during December and January of each year. The City Manager and the Director of Financial Services are authorized to invest these funds in short-term federal maturity obligations. The resulting interest accrued on the invested funds is considered interest revenue for the City.



Use of Property

The City is authorized by the City Charter to rent or lease City-owned property. The Parks and Recreation, Financial Services, and Health and Human Services departments currently generate all rental income.



The City sponsors periodic auctions for abandoned and unclaimed property. Revenue from the sale of this property is based on competitive bidding.



Other Revenue/Funding Sources

This revenue consists of miscellaneous revenue including the bingo and mixed drink taxes as well as other revenue generated from City activities that are not easily categorized into other areas.

Transfers

\$131.2 million

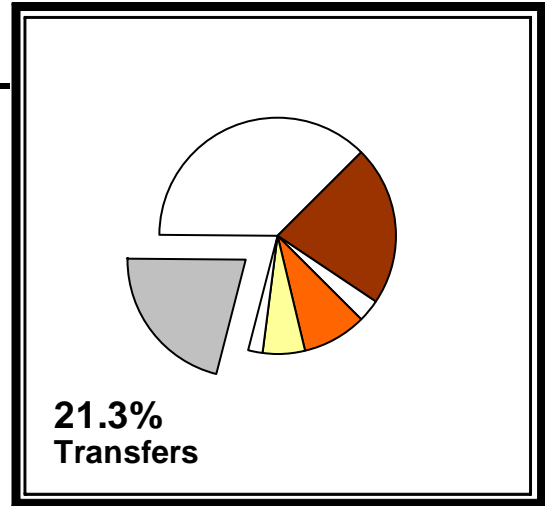
Transfers In:

Electric Utility: \$101.0 million

Water Revenue: \$ 29.0 million

OTHER

Water Infrastructure Inspection \$ 1.2 million

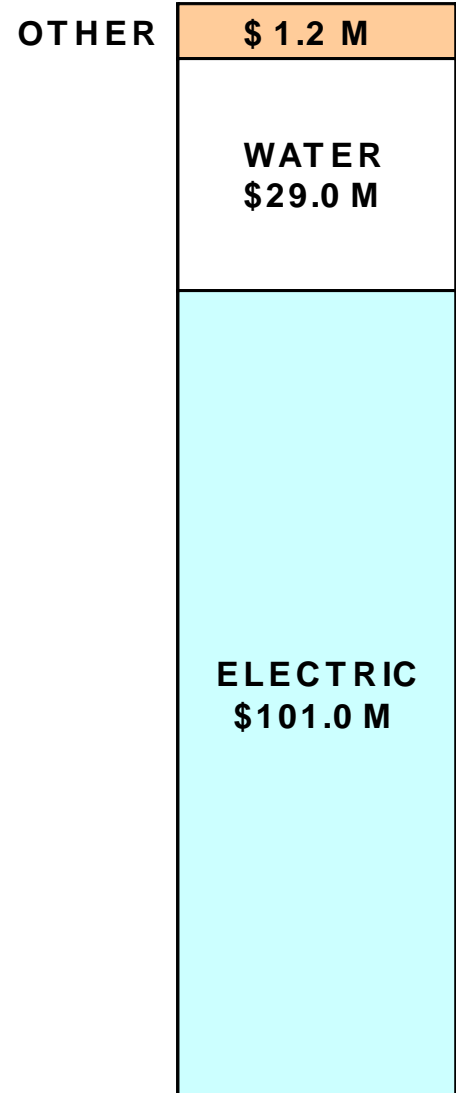


Austin owns both the electric and water utilities. Since these are publicly owned, fund transfers from the utilities to the General Fund reflect payments that private utilities would have to otherwise make in the form of property taxes, franchise fees, and owners' return on equity. These transfers are used to support general government operations. A total of \$130.0 million will be transferred to the General Fund from the Electric and Water utilities.

The amounts transferred from the utilities are set by Council policy. The FY 2010 Austin Energy Utility General Fund transfer percentage of 9.1% is the same as FY 2009. The transfer percentage, applied to the three-year average of Austin Energy Department revenue, results in a FY 2010 transfer to the General Fund of \$101.0 million, an increase of \$6.0 million above FY 2009.

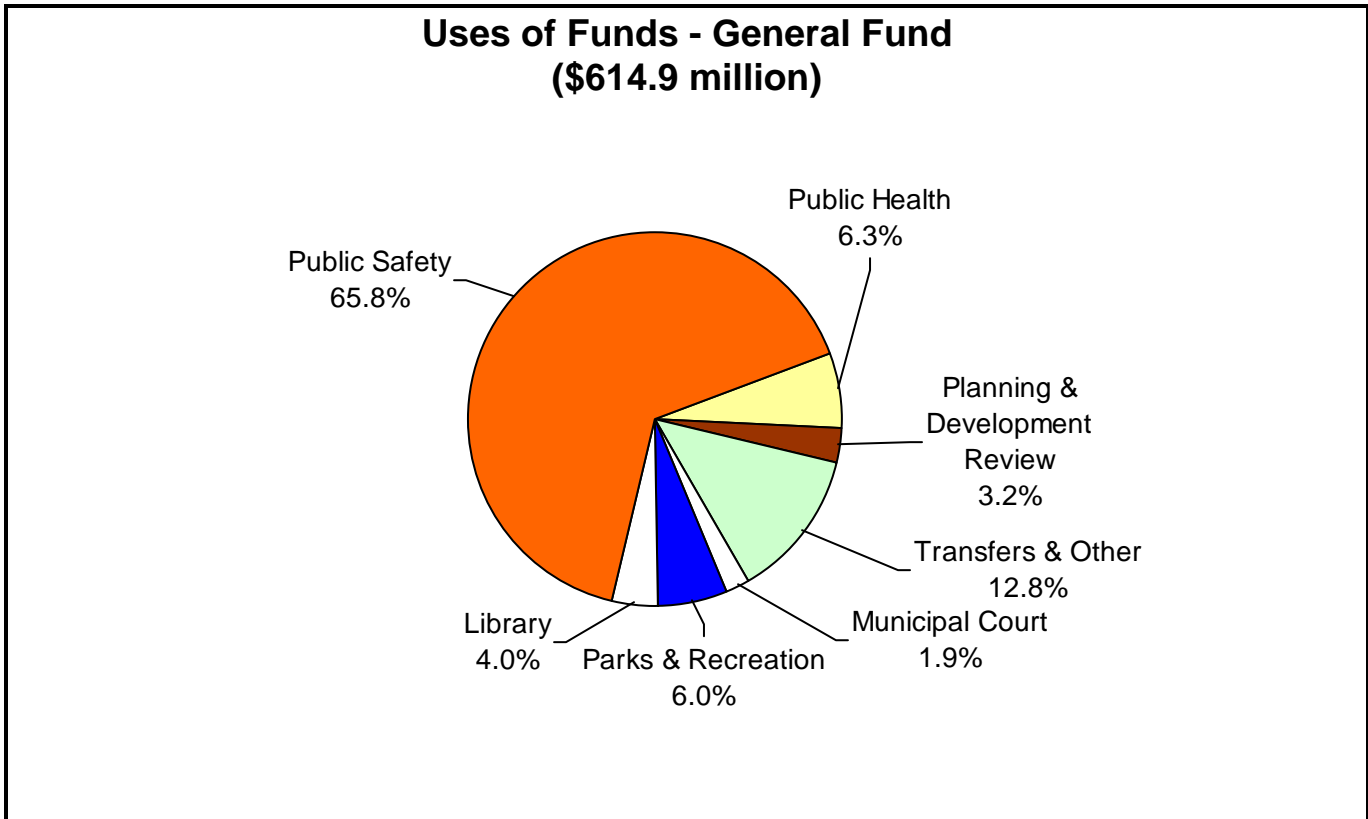
The Austin Water Utility General Fund transfer is \$29.0 million. This is based on an 8.2% transfer rate applied to the three-year average total water and wastewater revenue for the utility.

The approved budget contains one other transfer. A water utility transfer for the construction inspection service agreement to support Water Utility infrastructure projects for developers and businesses.



General Fund

The services usually associated with City government are included in the City's General Fund. They include:



As shown above, public safety functions (police, fire, emergency medical services, and safety and security) account for nearly two-thirds of the General Fund. Social services include the contracts with local agencies which the City funds to provide social services. Austin's public health expenditures include environmental health, animal control and family health services. Urban growth management includes current development services and land use in the development review function and comprehensive planning, development, and conservation activities in the planning and environmental conservation services function. Libraries and parks and recreation programs make up the public recreation and culture category. The cost of administrative services such as accounting and payroll, as well as support of other city funds, are included as transfers.

The following pages contain detailed information on each of these categories.

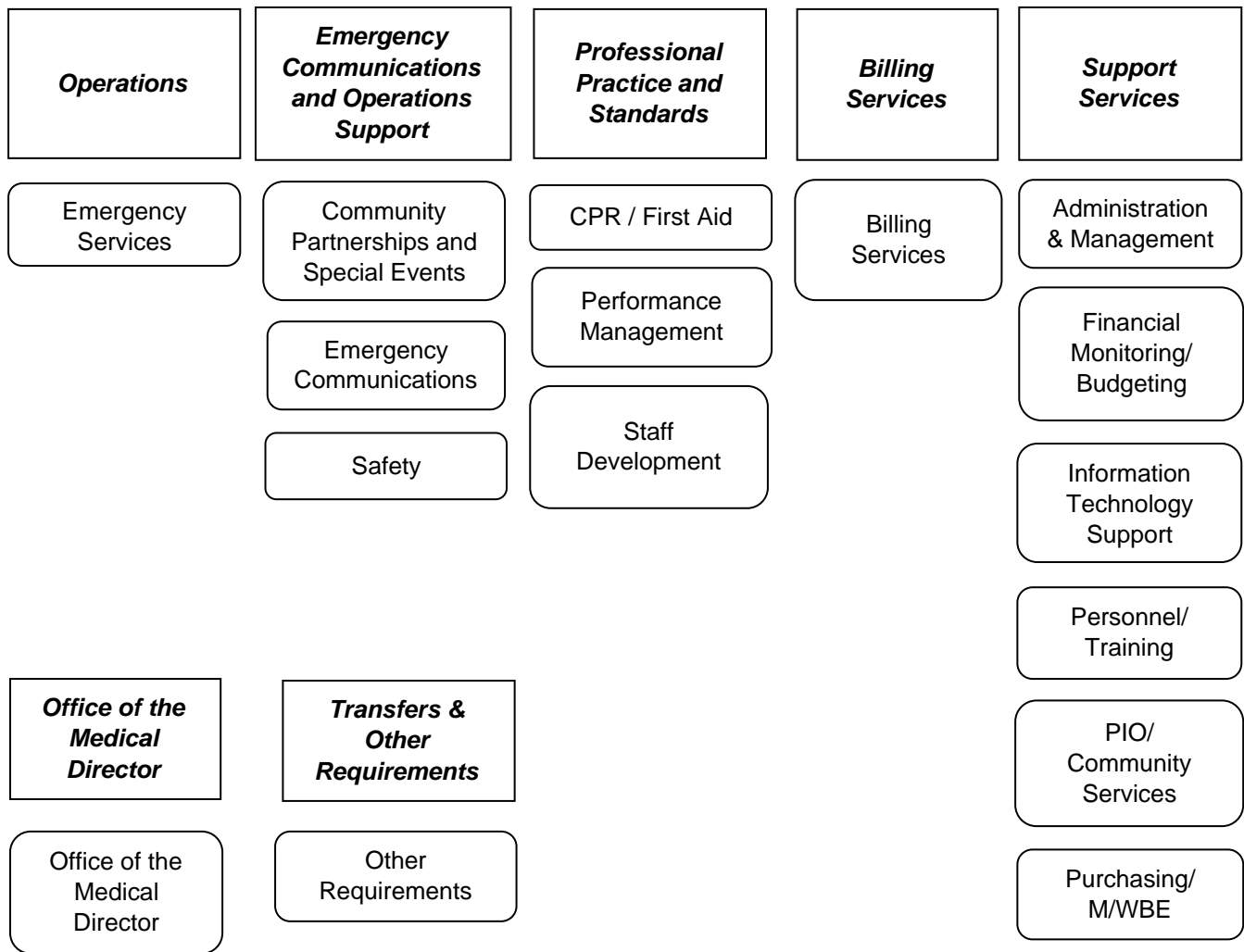


City of Austin
2009-2010
Approved
Budget

Executive Summary
Public Safety

Emergency Medical Services

Emergency Medical Services — 2009-10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$22,516,868	\$23,227,252	\$23,427,846	\$26,915,982	\$26,915,982
Expenditures	\$41,998,958	\$44,521,480	\$43,338,718	\$43,159,280	\$43,408,892
Full-time Equivalents (FTEs) - Uniformed	392.00	386.00	386.00	383.00	383.00
Full-time Equivalents (FTEs) - Non-Uniformed	72.00	78.00	78.00	84.00	84.00

* Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$368,395 for capital and critical one-time costs.

Emergency Medical Services — 2009-10

Mission

Austin-Travis County EMS changes the lives of the people we serve.
We preserve life, improve health, and promote safety.
We are engaged in and accountable to the community we serve.

Goals

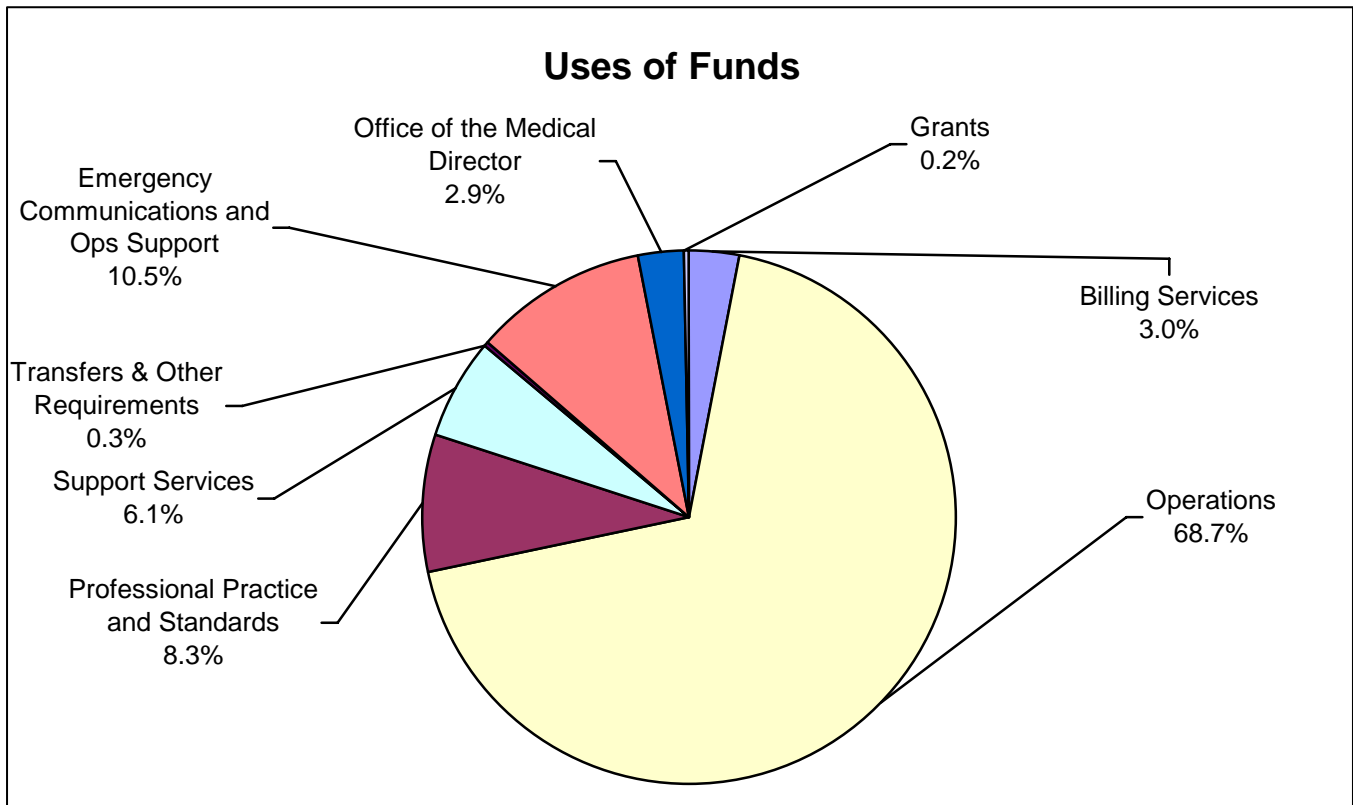
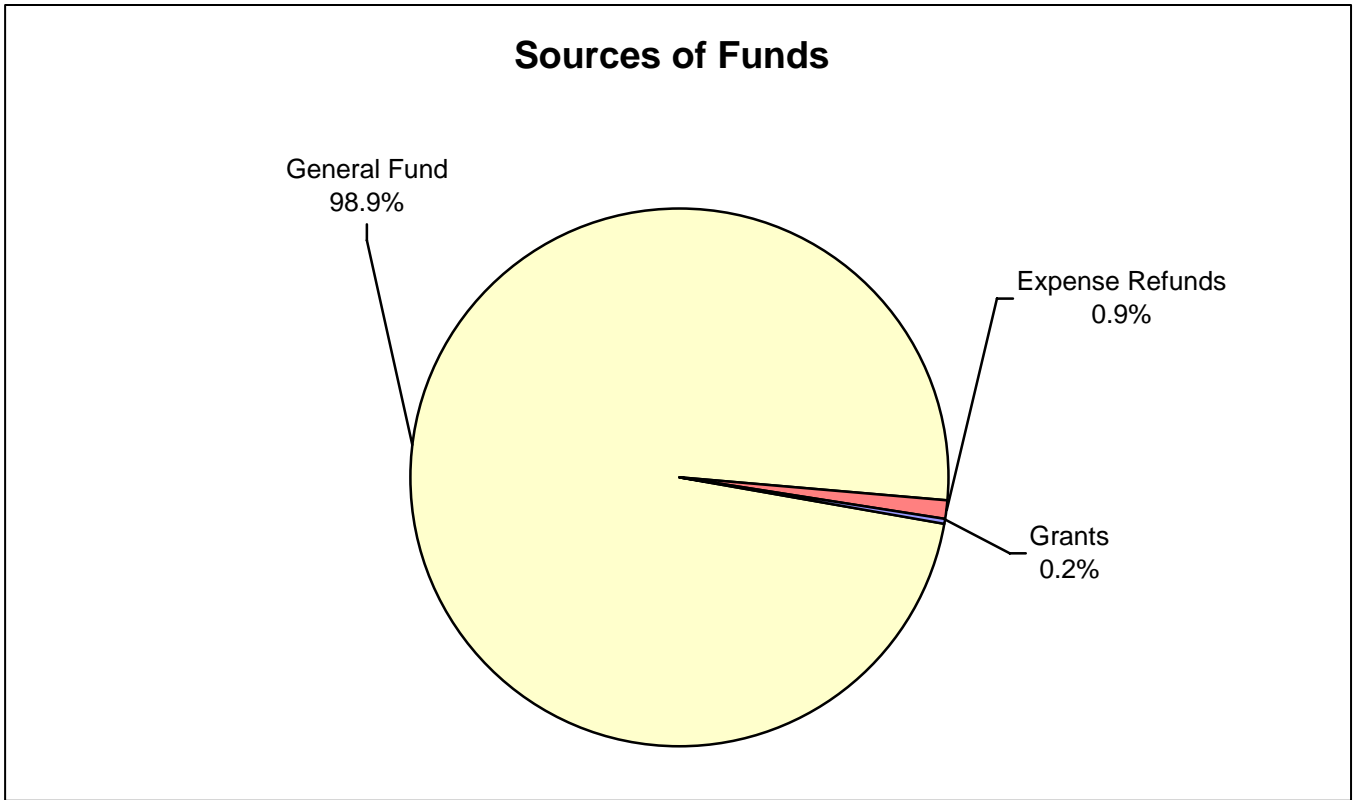
- Enhance EMS' ability to assess customer service satisfaction, maintaining at least a 90 percent customer satisfaction rating by providing caring, competent, and appropriate service.
 - FY 2010 Goal – 95%.
- Respond to life threatening priority one calls within 8 minutes and 59 seconds system-wide (city and county).
 - FY 2010 Goal – 90%.
- Tie continuing education training, clinical protocol development and the oversight of clinical care directly to patient outcomes, patient expectations, and patient perception of care.
 - Percentage of patients with cardiac arrest from cardiac causes discharged from the hospital alive – FY 2010 Goal – 10.5%.
 - Percentage of patients with cardiac arrest from cardiac causes delivered to an appropriate medical facility with a pulse – FY 2010 Goal – 29%.
 - Ensuring that time critical patients (Trauma Alerts, Stroke, and Cardiac (STEMI) Alerts) arrive at the hospital within 60 minutes of EMS system activation as measured by average response time – FY 2010 Goal – 33.5 average per call.
- Maintain a twelve-month collection rate percentage on patient bills of at least 50 percent.
 - FY 2010 Goal – 43%.
- Make safety improvements to reduce employee injuries and lost time injury rate.
 - FY 2010 Goal – 2.5 per 100 employees.
- Increase actual dollar amount collected for ground ambulance services.
 - FY 2010 Goal – \$3,700,000.

Key Indicators

The key performance indicators for Austin-Travis County EMS are:

- Percent of life threatening (priority one) calls responded to in 8 minutes and 59 seconds or less system-wide (city and county)
- Total number of responses (units dispatched)
- Percentage of patients with cardiac arrest from cardiac causes delivered to an appropriate medical facility with a pulse
- Percentage of patients with cardiac arrest from cardiac causes discharged from the hospital alive
- Average time in minutes from receipt of call by EMS Communications to delivery of trauma alert patients to an appropriate medical facility
- Average time in minutes from receipt of call by EMS Communications to delivery of cardiac (STEMI alert) patients to an appropriate medical facility
- Average time in minutes from receipt of call by EMS Communications to delivery of stroke alert patients to an appropriate medical facility
- Employee turnover rate
- Twelve month billing collection rate

Emergency Medical Services — Total Budget \$43.9 million



Emergency Medical Services — Total Budget \$43.9 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
General Fund					
Revenue	\$22,516,868	\$23,227,252	\$23,427,846	\$26,915,982	\$26,915,982
Requirements	\$41,998,958	\$44,521,480	\$43,388,718	\$43,159,280	\$43,408,892
Full-time Equivalents (FTEs) – Uniformed	392.00	386.00	386.00	383.00	383.00
Full-time Equivalents (FTEs) – Non-Uniformed	72.00	78.00	78.00	84.00	84.00
EMS Travis County Reimbursed Fund					
Revenue	\$1,593,850	\$1,590,954	\$268,798	\$0	\$0
Requirements	\$1,533,237	\$1,590,954	\$323,160	\$0	\$0
Full-time Equivalents (FTEs) – Uniformed	12.00	13.00	13.00	0.00	0.00
Grant Reimbursements	\$27,100	\$116,844	\$116,844	\$160,000	\$80,000
Expense Refunds	\$588,024	\$398,782	\$420,223	\$393,822	\$393,822

Budget Highlights

The Approved Budget includes the personnel, tools, and equipment for EMS to continue to provide exceptional emergency medical services and meet continuing service demands. During FY 2009, EMS underwent an internal reorganization aimed at improving services and gaining efficiencies. The following program areas were affected: Operations, Professional Practice and Standards and Support Services. Additionally, a new Emergency Communications and Operations Support program was created using two existing activities: Emergency Communications and Safety. A new activity, Community Partnerships and Special Events, was also added to this new program. This reorganization resulted in no net changes to the EMS budget for FY 2009.

Revenue Changes

The FY 2010 EMS Approved Budget includes a total General Fund Revenue Budget of \$26,915,982 which represents an increase of \$3.7 million over FY 2009 Amended Budget. The change in revenue primarily comes from two sources: transport fees and the payment from Travis County. Reimbursement from Travis County is proportional to overall approved costs per the Interlocal Agreement with the County. The current approved revenue from Travis County is \$10,769,082 which is an increase of \$44,168 from the FY 2009 Amended Budget. Revenue from transport fees is projected to decrease by \$145,602 or (1.2%) due to a slight decrease in billable trips. Overall trends reflect a decrease in the number of billable trips for EMS, and this may be a reflection of the overall economy as people may be more reluctant to request emergency medical services. The net increase to revenue from transport fees stems from an increase to the Advanced Life Support, Basic Life Support and mileage fees. In February of 2009, EMS conducted extensive surveys of similar departments in terms of size, structure and medical guidelines. The survey results indicated that Austin-Travis County EMS' fees were among the lowest both regionally and nationally. In June of 2009, Council approved a fee increase, bringing Austin-Travis County EMS' rates to the 75th percentile of the organizations surveyed. Council also approved a new discounted base fee for uninsured patients.

Employee Benefits

In September 2008, Council approved the first Meet and Confer contract agreement with the Austin-Travis County Emergency Medical Services Employees Association (ATCEMSEA) for uniformed employees. The contract provides some key provisions and includes departmental policy issues, drug testing, contract grievances, and term of agreement which is a three-year agreement with the City's option to extend for one additional year. The contract also enhances the base wages and benefits for all uniformed personnel over the contract period. In June 2009, the Labor Relations team began discussions with the ATCEMSEA to discuss possible FY 2010 budget

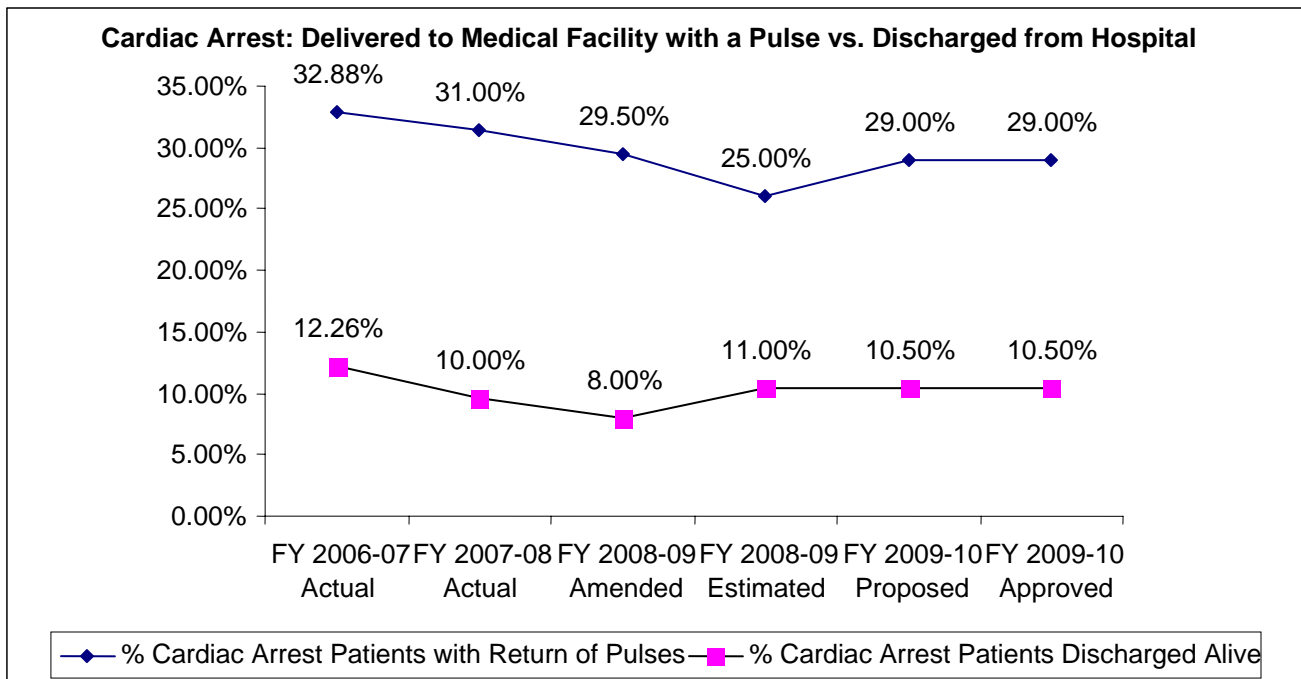
Emergency Medical Services — Total Budget \$43.9 million

savings through an amendment to the current contract labor agreement. Under this agreement, uniformed employees would forego a base wage increase in FY 2010, and then receive a base wage increase of 3 percent in each of the next three fiscal years. FY 2012, originally scheduled as an option year for the city, will become part of the contract period, and the contract will be extended for an additional year, through FY 2013. This contract amendment between the City and ATCEMSEA was approved by a vote of the employees and the City Council.

Cardiac Arrest Patient Treatment Performance

The most effective measures for EMS paramedic intervention in cardiac arrest patients are “Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse,” and “Percent of Cardiac Arrest Patients Discharged from the Hospital Alive.” The “Percent of Cardiac Arrest Patients Discharged from the Hospital Alive” measures the ultimate outcome of the patient while “Percent of Cardiac Arrest Patients Delivered to a Medical Facility with a Pulse” is one of the best indications of the direct effectiveness of pre-hospital emergency care. While these measures include variables and interventions beyond the initial treatment provided by EMS, such as variances in patient populations, pre-existing medical conditions, as well as in-hospital patient care management, they do reflect important indications of EMS performance.

In FY 2008, Austin-Travis County EMS and the Office of the Medical Director began participating in the Cardiac Arrest Registry to Enhance Survival (CARES) Project. This program, sponsored by the American Heart Association and the Centers for Disease Control, is the most comprehensive cardiac arrest survival benchmarking project in the country. As a result of participation in the CARES Project and striving to benchmark against other communities, Austin-Travis County EMS revised its process for capturing and documenting cardiac arrest patients and patient data; more specifically, one of the key changes was in narrowing the definition of what was considered a true cardiac arrest patient. The change to a more narrow set of cardiac arrest patients gives the appearance of declining performance. However, Austin-Travis County EMS’ performance is better than the other communities participating in CARES and when adjusted to performance starting with the CARES Project, Austin-Travis County EMS’ performance in cardiac arrest patient survival is improving. The following chart demonstrates the cardiac arrest success rates that Austin-Travis County EMS has achieved since FY 2007.

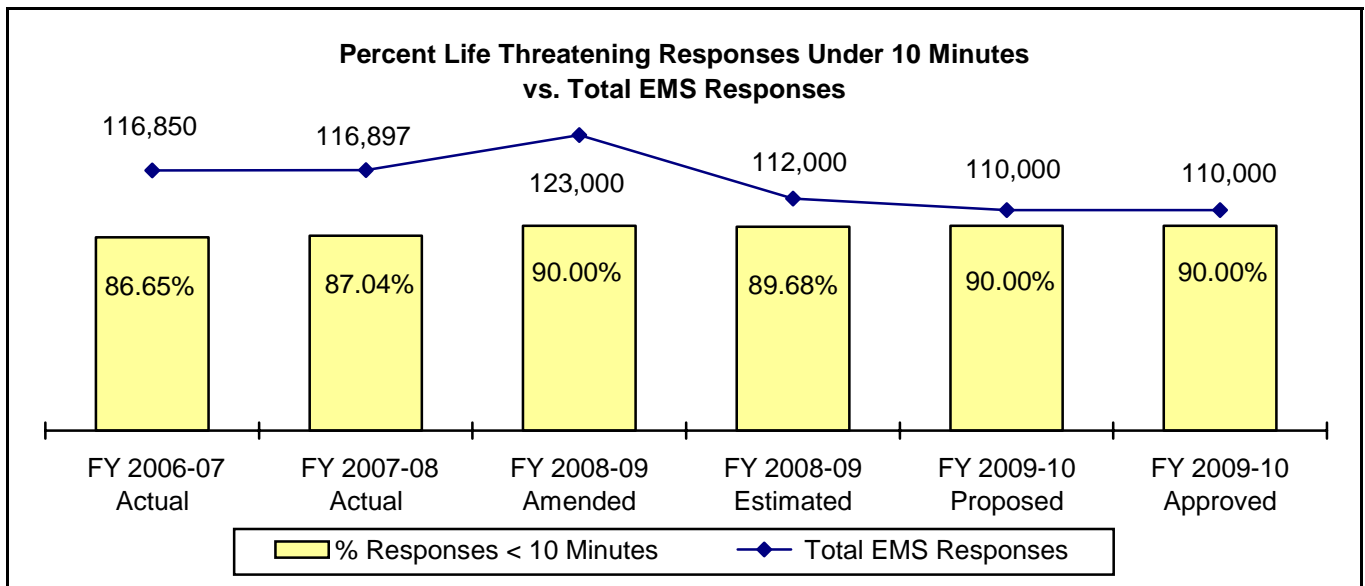


Emergency Medical Services — Total Budget \$43.9 million

Response Time Performance

A key goal for EMS is to improve response time, particularly in responding to life-threatening calls. In FY 2009 the goal was to respond to such calls in less than 10 minutes 90 percent of the time. Preliminary projections estimate an overall response time performance of 89.68%. For FY 2010, however, EMS will utilize a new response time goal standard to respond to life-threatening Priority 1 calls in less than 9 minutes 90 percent of the time.

In 2007, Finch and Associates, a leading EMS consultant, published a two-hundred city survey highlighting three important response time elements in the EMS industry: the most common response time goals used by EMS organizations across the country; the response parameters; and the response time goals as they relate to different types of service areas such as urban and suburban. The new response standard is based on best practices throughout the national industry and provides the ability to benchmark our system with other EMS systems across the country.



Professional Practices and Standards

The Austin Community College Cadet Program was created in 2007 to augment EMS recruiting and diversity initiatives. Ten cadets in this program receive a tuition stipend, graduate with their degree from ACC and are hired as full-time EMS paramedics. The Approved Budget includes an increase of \$313,912 to enhance the ACC Cadet Program. This funding will support five additional cadets, bringing the program total to fifteen, and one supervisor dedicated to the ACC cadets. These enhancements will attract more students to the program and help ensure that cadets complete the program and become full-time employees.

Approved Reductions

The Proposed Budget included reductions of \$974,535 strategically selected to maintain the department's ability to provide core Emergency Medical Services. Additionally, the proposal included a reduction of \$615,109 as a result of an approved amendment to the Meet and Confer contract for uniformed personnel and a reduction of \$289,572 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of SIP and furloughs. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

Emergency Medical Services — Total Budget \$43.9 million

1. Reduce funding by \$125,000 for rescue and training stipends. As agreed upon during the 2008 Meet and Confer process, the Clinical Specialist positions will assume the duties of the phased out Training Officer positions. The associated stipends will not be needed.
2. Reduce overtime by \$250,000 by utilizing a flextime policy for uniformed positions. When overtime and benefit time are used in the same work week by paramedics, flextime will be used to offset overtime.
3. Reduce overtime by \$166,579 for Rescue Training Continuing Education. Rescue training will be performed at stations while a crew is on duty, eliminating the need to backfill the positions.
4. Reduce the number of pager and cell phone allowances for a savings of \$51,840. A survey of employees concludes that employees prefer to receive messages on their cell phones rather than on a separate pager.
5. Eliminate phone circuits related to previous Computer Aided Dispatch System that are no longer needed for a reduction of \$100,000.
6. Reduce funding for uniforms, small tools, travel, office supplies and facilities maintenance for a total reduction of \$144,723.
7. Eliminate a vacant Administrative Specialist position for a reduction of \$53,330.
8. Eliminate a vacant Planner Principal position for a reduction of \$83,063.
9. Savings of \$615,109 that resulted from an approved amendment to the 2008 Meet and Confer contract to maintain uniformed employee base salaries at the FY 2009 level.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$86,400 for Station Alert Pagers
- \$8,000 for Tactical Vests
- \$36,000 for Power Stretchers
- \$38,400 for Advanced Life Support Simulator Mannequins
- \$4,995 for Airway Management Trainers
- \$3,390 for Pediatric Intubation Trainers
- \$9,010 for Megacode Kid Advanced Trainers
- \$156,000 for Cardiac Monitors
- \$5,200 for Stairchairs
- \$6,000 for Automatic External Defibrillators for Motorcycle Units
- \$9,000 for Automatic External Defibrillators for Non-emergency Vehicles
- \$6,000 for Ice Machines

Capital Budget

The Approved Capital Budget does not include any new appropriations for Emergency Medical Services.

Emergency Medical Services — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$145,602 for revenue from payments by patients and by patients' insurance carriers due to volume decrease in billable trips.	(\$145,602)	
2. The Approved Budget includes an increase of \$500 for revenue from copy charges.	\$500	
3. The Approved Budget includes an increase of \$44,168 for revenue in payment from Travis County per the interlocal agreement between the City of Austin and Travis County for the provision of emergency medical services in the county.	\$44,168	
4. The Approved Budget includes an increase of \$25,000 for revenue from the Travis County Healthcare District for the provision of emergency medical services to participants in the Medical Assistance Program (MAP).	\$25,000	
5. The Approved Budget includes an increase of \$3,764,664 for revenue from an increase in existing transport fees and a new fee for uninsured patients.	\$3,764,664	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$22,949 and \$295,741 for annualized costs associated with non-uniformed and uniformed Pay for Performance implemented in FY 2009.	\$318,690	
The Approved Budget also includes a \$390 increase for the Awards and Recognition program and a \$3,200 increase in travel and training requirements.	\$3,590	
The Approved Budget includes a decrease of \$244,772 to back out Service Incentive Enhancement from FY 2009 for uniformed and non-uniformed employees.	(\$244,772)	
The Approved Budget includes a decrease of \$249,612 to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$249,612)	
The Approved Budget also includes a decrease of \$39,960 for the implementation of furloughs for non-civil service employees.	(\$39,960)	
In the Approved Budget, Fleet Services maintenance charges are decreasing by \$78,963 and fleet fuel charges department-wide are decreasing by \$410,550.	(\$489,513)	

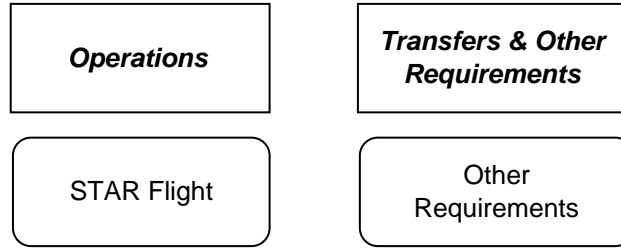
Emergency Medical Services — 2009-10

	Dollars	FTEs
2. <u>Billing Services</u>		
The budget for postage is increased \$9,400 to reflect recent Postal Service price increases.	\$9,400	
3. <u>Operations</u>		
The Approved Budget includes the transfer of one Psychologist position in the Wellness center from EMS to Fire. Fire will continue to backcharge EMS 20% of salary costs.	\$0	(1.00)
The budget for rescue training stipends is reduced by \$125,000 due to a decrease in the number of positions eligible to receive it.	(\$125,000)	
The budget for on-call hours is increased by \$36,000 to reflect actual expenditures instead of estimated costs.	\$36,000	
The budget for overtime is decreased by \$416,579 to reflect a change in the use of flextime policy and a change in the delivery of Rescue Training Continuing Education.	(\$416,579)	
The Approved Budget includes a decrease of \$51,840 for a reduction in the number of cell phone and pager allowances.	(\$51,840)	
The Approved Budget includes the elimination of phone circuits related to the previous Computer Aided Dispatch system that are no longer needed for a savings of \$100,000.	(\$100,000)	
The Approved Budget includes a reduction of \$144,723 for uniforms, small tools, travel, office supplies and facilities maintenance.	(\$144,723)	
4. <u>Support Services</u>		
The Approved Budget includes the elimination of 1 Administrative Specialist and 1 Planner Principal in Support Services for a total savings of \$136,393.	(\$136,393)	(2.00)
Budgeted overtime for the Purchasing/Warehouse unit is increased by \$40,000 to reflect additional assigned duties, including ambulance make-ready and maintenance of on-line inventory records.	\$40,000	
The budget for educational and promotional items is decreased by \$3,000 to reflect fewer recruiting events.	(\$3,000)	
5. <u>Professional Practices and Standards</u>		
The Approved Budget includes the addition of 1 Operations Supervisor and 5 Cadets for the Austin Community College Cadet Program.	\$313,912	6.00
6. <u>Emergency Communications and Operations Support</u>		
The Approved Budget includes \$10,000 for the establishment of a budget for the new Community Partnerships and Special Events unit.	\$10,000	

Emergency Medical Services — 2009-10

	Dollars	FTEs
7. <u>Department-Wide</u>		
In addition to the reduction in the Operations Program, the budget for uniforms is decreased by \$56,200 in other programs department-wide to reflect the improved coordination of redistributing and resizing uniforms.	(\$56,200)	
In addition to the reduction in rescue training stipends in Operations, the budget for skill-based stipends department-wide is decreased by \$36,200 to reflect only the FTEs earning the stipend instead of the number of positions eligible to receive it.	(\$36,200)	
The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$249,612 for the reinstatement of the Service Incentive Pay program.	\$249,612	

EMS Travis County Reimbursed Fund — 2009-10



LEGEND=



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$1,593,850	\$1,590,954	\$268,798	\$0	\$0
Expenditures	\$1,533,237	\$1,590,954	\$323,160	\$0	\$0
Full-time Equivalent (FTEs) - Uniformed	12.00	13.00	13.00	0.00	0.00

EMS Travis County Reimbursed Fund — 2009-10

Significant Revenue and Expenditure Changes by Program

Revenue Changes

	Dollars	FTEs
1. All changes noted below will result in the closure of the EMS Travis County Reimbursed Fund and elimination of all related funding requirements. Ongoing City expenses related to Starflight operations will be expensed and reimbursed within the EMS Department's General Fund account.	(\$1,590,954)	

Expenditure Changes

	Dollars	FTEs
1. <u>Operations</u> The Approved Budget includes the elimination of all positions to reflect the reclassification of Starflight personnel as Travis County employees.	(\$1,439,985)	(13.00)
The Approved Budget includes the reduction of commodities and contractals expenses resulting from closure of the EMS Travis County Reimbursed Fund.	(\$150,969)	

Emergency Medical Services - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BILLING SERVICES										
Billing Services	\$1,148,301	19.00	\$1,368,454	18.00	\$1,217,700	18.00	\$1,291,247	18.00	\$1,296,561	18.00
Subtotal	\$1,148,301	19.00	\$1,368,454	18.00	\$1,217,700	18.00	\$1,291,247	18.00	\$1,296,561	18.00
EMERGENCY COMMUNICATIONS & OPS. SUPPORT										
Community Partnerships and Special Events	\$0	0.00	\$0	0.00	\$0	0.00	\$345,075	3.00	\$348,842	3.00
Emergency Communications	\$3,111,980	46.00	\$4,523,180	59.00	\$4,445,317	59.00	\$4,007,197	55.00	\$4,036,421	55.00
Safety	\$370,324	5.00	\$252,939	3.00	\$236,034	3.00	\$246,874	3.00	\$246,874	3.00
Subtotal	\$3,482,303	51.00	\$4,776,119	62.00	\$4,681,351	62.00	\$4,599,146	61.00	\$4,632,137	61.00
OFFICE OF THE MEDICAL DIRECTOR										
Office of the Medical Director	\$939,028	8.00	\$1,178,670	8.00	\$1,041,641	8.00	\$1,170,452	8.00	\$1,170,629	8.00
Subtotal	\$939,028	8.00	\$1,178,670	8.00	\$1,041,641	8.00	\$1,170,452	8.00	\$1,170,629	8.00
OPERATIONS										
Emergency Services	\$31,090,767	335.00	\$30,717,041	301.00	\$30,025,520	301.00	\$29,687,696	301.00	\$29,849,648	301.00
Subtotal	\$31,090,767	335.00	\$30,717,041	301.00	\$30,025,520	301.00	\$29,687,696	301.00	\$29,849,648	301.00
PROFESSIONAL PRACTICE AND STANDARDS										
CPR / First Aid	\$165,365	1.00	\$179,438	2.00	\$160,255	2.00	\$166,605	2.00	\$168,758	2.00
Performance Management	\$905,218	8.00	\$1,201,213	11.00	\$1,147,943	11.00	\$864,378	11.00	\$873,855	11.00
Staff Development	\$1,760,617	19.00	\$2,150,126	30.00	\$2,435,110	28.00	\$2,601,705	34.00	\$2,618,394	34.00
Subtotal	\$2,831,200	28.00	\$3,530,777	43.00	\$3,743,308	41.00	\$3,632,688	47.00	\$3,661,007	47.00

Emergency Medical Services - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$826,268	7.00	\$501,434	5.00	\$471,505	5.00	\$526,818	4.00	\$530,586	4.00
Financial Monitoring / Budgeting	\$308,218	4.00	\$319,251	4.00	\$320,648	4.00	\$313,807	4.00	\$316,499	4.00
Information Technology Support	\$147,724	1.00	\$419,285	4.00	\$434,204	5.00	\$563,773	5.00	\$567,540	5.00
Personnel / Training	\$549,274	7.00	\$698,463	10.00	\$673,043	11.00	\$629,202	10.00	\$633,193	10.00
PIO / Community Services	\$98,716	1.00	\$100,074	1.00	\$110,175	1.00	\$95,190	1.00	\$96,804	1.00
Purchasing / MBE/WBE	\$419,765	3.00	\$454,381	8.00	\$540,014	8.00	\$517,828	8.00	\$522,855	8.00
Subtotal	\$2,349,965	23.00	\$2,492,888	32.00	\$2,549,589	34.00	\$2,646,618	32.00	\$2,667,477	32.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$157,392	0.00	\$457,531	0.00	\$129,609	0.00	\$131,433	0.00	\$131,433	0.00
Subtotal	\$157,392	0.00	\$457,531	0.00	\$129,609	0.00	\$131,433	0.00	\$131,433	0.00
Total	\$41,998,958	464.00	\$44,521,480	464.00	\$43,388,718	464.00	\$43,159,280	467.00	\$43,408,892	467.00

Emergency Medical Services - 2009-10

EMS Travis County Reimbursed Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
OPERATIONS										
Emergency Services	\$1,524,962	12.00	\$1,573,218	13.00	\$323,160	13.00	\$0	0.00	\$0	0.00
Subtotal	\$1,524,962	12.00	\$1,573,218	13.00	\$323,160	13.00	\$0	0.00	\$0	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$8,275	0.00	\$17,736	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$8,275	0.00	\$17,736	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$1,533,237	12.00	\$1,590,954	13.00	\$323,160	13.00	\$0	0.00	\$0	0.00

Emergency Medical Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EMERGENCY COMMUNICATIONS & OPS. SUPPORT										
Emergency Communications	\$1,501	0.00	\$0	0.00	\$1,638	0.00	\$1,500	0.00	\$1,500	0.00
Subtotal	\$1,501	0.00	\$0	0.00	\$1,638	0.00	\$1,500	0.00	\$1,500	0.00
OFFICE OF THE MEDICAL DIRECTOR										
Office of the Medical Director	\$72,652	0.00	\$85,592	0.00	\$85,592	0.00	\$83,600	0.00	\$83,600	0.00
Subtotal	\$72,652	0.00	\$85,592	0.00	\$85,592	0.00	\$83,600	0.00	\$83,600	0.00
OPERATIONS										
Emergency Services	\$503,854	0.00	\$313,190	0.00	\$330,720	0.00	\$306,722	0.00	\$306,722	0.00
Subtotal	\$503,854	0.00	\$313,190	0.00	\$330,720	0.00	\$306,722	0.00	\$306,722	0.00
PROFESSIONAL PRACTICE AND STANDARDS										
CPR / First Aid	\$140	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Staff Development	\$7,560	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$7,700	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$106	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$2,211	0.00	\$0	0.00	\$2,273	0.00	\$2,000	0.00	\$2,000	0.00
Subtotal	\$2,317	0.00	\$0	0.00	\$2,273	0.00	\$2,000	0.00	\$2,000	0.00
Total	\$588,024	0.00	\$398,782	0.00	\$420,223	0.00	\$393,822	0.00	\$393,822	0.00

Emergency Medical Services - 2009-10

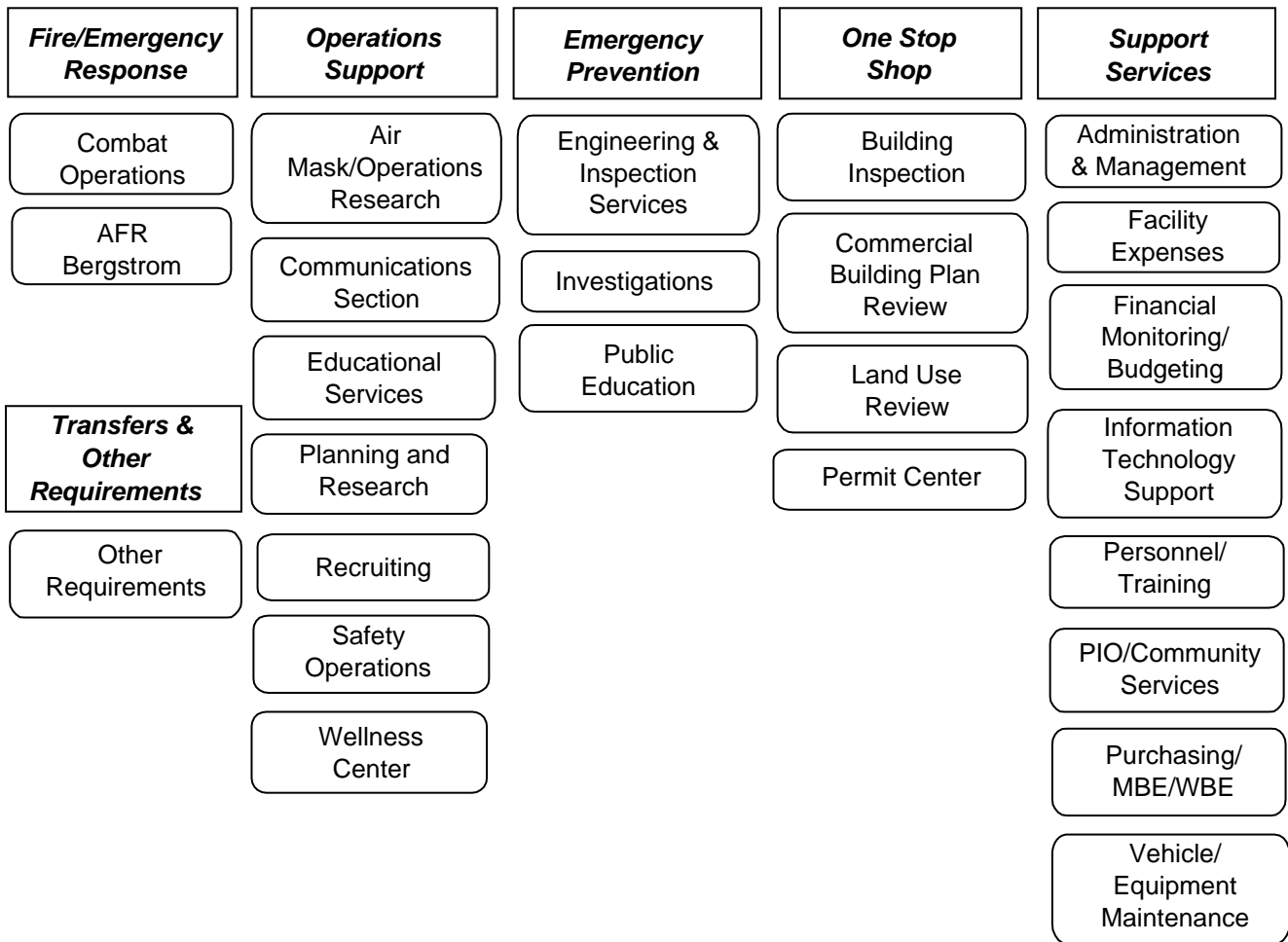
Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
OPERATIONS										
Emergency Services	\$27,100	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00
Subtotal	\$27,100	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00
PROFESSIONAL PRACTICE AND STANDARDS										
Staff Development	\$0	0.00	\$71,844	0.00	\$71,844	0.00	\$115,000	0.00	\$35,000	0.00
Subtotal	\$0	0.00	\$71,844	0.00	\$71,844	0.00	\$115,000	0.00	\$35,000	0.00
Total	\$27,100	0.00	\$116,844	0.00	\$116,844	0.00	\$160,000	0.00	\$80,000	0.00



Fire

Fire — 2009-10



LEGEND=

Programs

Activities

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$1,288,001	\$1,210,340	\$1,210,340	\$1,130,239	\$1,130,239
Requirements	\$114,680,776	\$121,259,868	\$119,241,542	\$120,182,911	\$120,238,063
Full-time Equivalent (FTEs)					
Sworn	1079.00	1079.00	1079.00	1074.00	1074.00
Civilian	67.00	67.00	67.00	67.00	67.00
Non-Sworn Cadet Positions (Unfunded)	60.00	60.00	60.00	60.00	60.00

*Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$8,200 for capital and critical one-time costs.

Mission

The central mission of the Austin Fire Department is the preservation of life and property. To help the department achieve its mission, the following goals have been developed:

Goals

- Deliver comprehensive safety services of the highest quality.
 - Maintain rapid overall response, with arrival of first unit on scene within 8 minutes of call receipt by AFD or EMS dispatch center for at least 85% of emergency incidents.
 - Maintain rapid field unit response, with first unit arriving on scene within 5 minutes of dispatch for at least 72% of emergency incidents.
- Support and maintain a safe, healthy, well-trained and high performing workforce.
 - Minimize time lost from work by maintaining a lost time injury rate less than 6.40.
- Provides high-quality first responder service as part of an integrated emergency medical care system.
 - Prevent death from heart attacks with return of spontaneous circulation after application of automated external defibrillators in at least 40% of patients.
- Firefighters are community resources for life safety knowledge and information about the services which the Austin Fire Department provides.
 - No more than six fire deaths and a rate lower than 0.77 deaths per 100,000 population.
- Recruit, hire, and train the best qualified and most skilled workforce, which is representative of the community which we serve.
 - Continue to maintain the diversity of incoming cadet classes.
 - Maintain retention of employees by holding turnover rate to less than 6.0%.
- Be accountable to our community for demonstrable results.
 - Maintain customer satisfaction with Fire Department services as evidenced by favorable overall satisfaction rating of at least 95% in the City of Austin citizen survey.

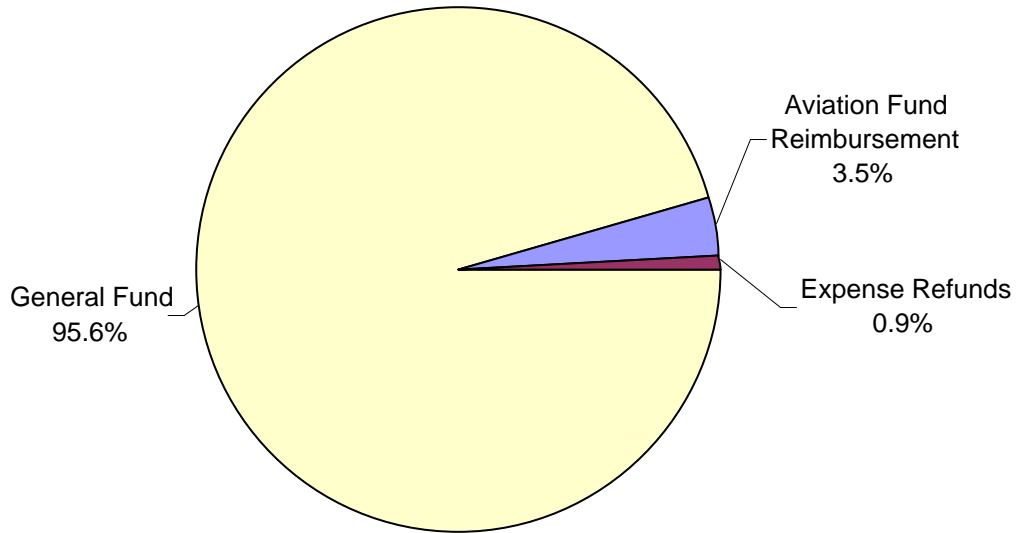
Key Indicators

The key indicators used by the Austin Fire Department include:

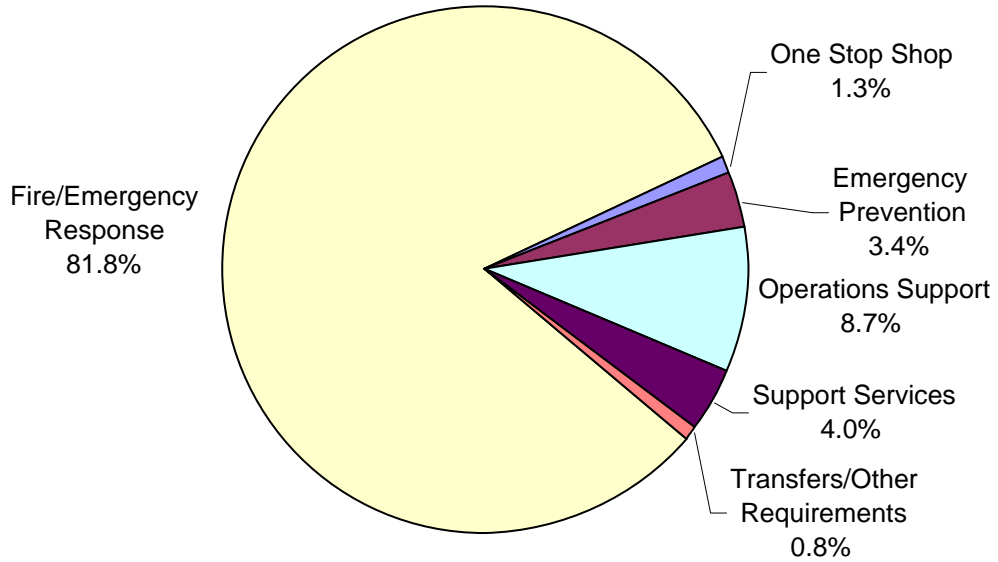
- Percent of emergency incidents where the amount of time between call receipt and the arrival of AFD units on scene is 8 minutes or less
- Number of fire deaths and rate per 100,000 residents
- Percent return of spontaneous circulation after application of Automated External Defibrillators
- Percent of fires confined to room or area of origin for all structure fires and for multi-family residences
- Overall satisfaction with AFD contacts in the City of Austin Citizen Survey
- Percent of emergency incidents with a dispatch to arrival time of 5 minutes or less

Fire — Total Budget \$125.8 million

Sources of Funds



Uses of Funds



Fire — Total Budget \$125.8 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
General Fund					
Revenue	\$1,288,001	\$1,210,340	\$1,210,340	\$1,130,239	\$1,130,239
Requirements	\$114,680,776	\$121,259,868	\$119,241,542	\$120,182,911	\$120,238,063
Full-time Equivalents (FTEs)					
Sworn	1,079.00	1,079.00	1,079.00	1,074.00	1,074.00
Civilian	67.00	67.00	67.00	67.00	67.00
Non-sworn Cadet Positions (Unfunded)	60.00	60.00	60.00	60.00	60.00
Expense Refunds	\$5,607,115	\$5,647,632	\$5,458,514	\$5,582,979	\$5,582,979

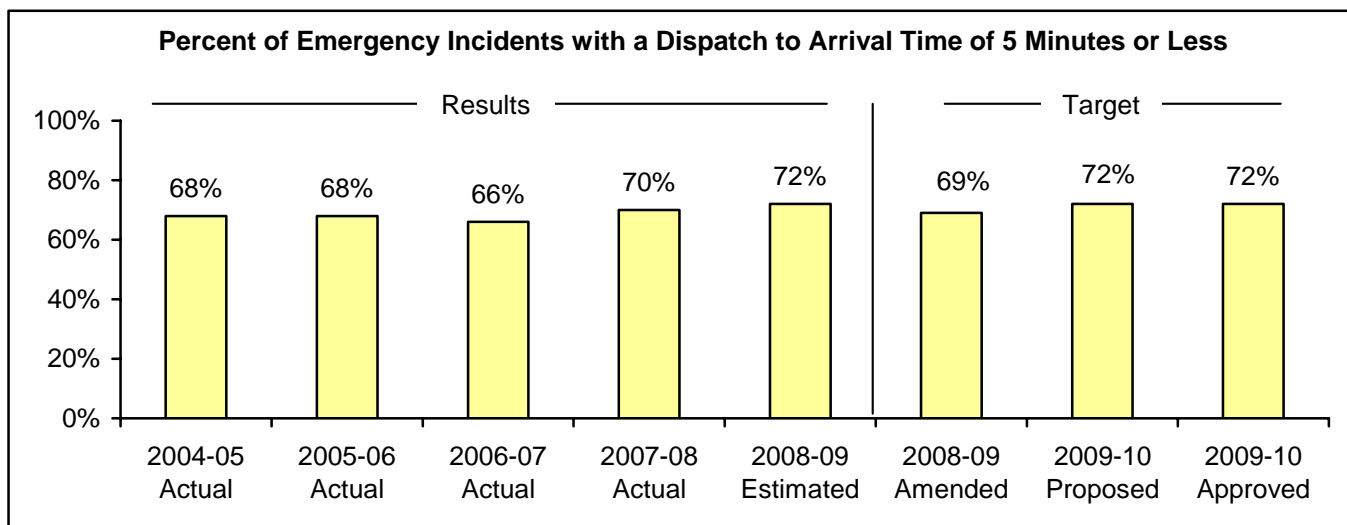
Budget Highlights

The Approved Budget for the Fire Department includes the personnel, tools, and equipment to provide fire/emergency response and fire prevention services to achieve the goals and objectives of the department.

Fire/Emergency Response

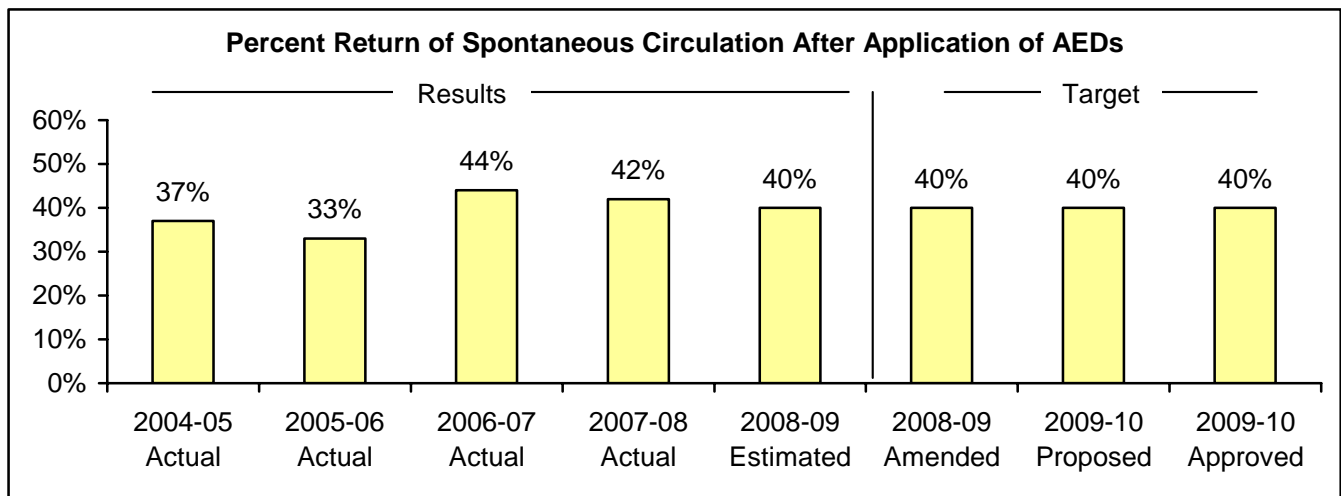
The Approved Budget includes funding for 1,074 firefighters to support 45 fire stations throughout the city. Call volume has decreased somewhat this year; AFD estimates that Combat Operations units will respond to 75,500 incidents in FY 2009 and 77,200 incidents in FY 2010. It is anticipated that 53,150 calls in FY 2009 will be medical in nature, representing 70% of the total call volume.

A key challenge for emergency responders in a growing city is maintaining adequate response times. In FY 2009, the percent of emergency incidents with AFD arrival within 5 minutes of dispatch is expected to increase to 72%. AFD experienced a change in this performance measure in the fourth quarter of FY 2008, but it has been maintained in the first two quarters of FY 2009. The percent of emergency incidents with AFD arrival within 8 minutes of dispatch is also expected to increase to 85%. Explanations for the change in response times include use of automated vehicle locator technology to measure arrival time and possibly a decrease in call volume, which increases the availability of the nearest unit to respond.



Fire — Total Budget \$125.8 million

An estimated 40% of cardiac arrest patients in FY 2009 to whom an Automated External Defibrillator (AED) is applied will have a return of spontaneous circulation, increasing the odds of survival. This result is lower than the previous two years, but remains much higher than performance prior to FY 2007. That year, firefighters began to perform two minutes of CPR before applying the AED in order to re-oxygenate the fatigued heart muscle. An unexpected consequence of the change in the treatment protocol has been a substantial drop in the number of times AFD applies AEDs to patients: from 230 in FY 2006 to 192 in FY 2007 and 175 in FY 2008. The reason is that EMS is more likely to arrive with manual defibrillators during the two minutes CPR is being performed, making use of an AED unnecessary. Changes in the composition of the pool of patients receiving AED treatment may therefore be a factor in the moderate decline in performance observed since the initial improvement in FY 2007.



Operations Support

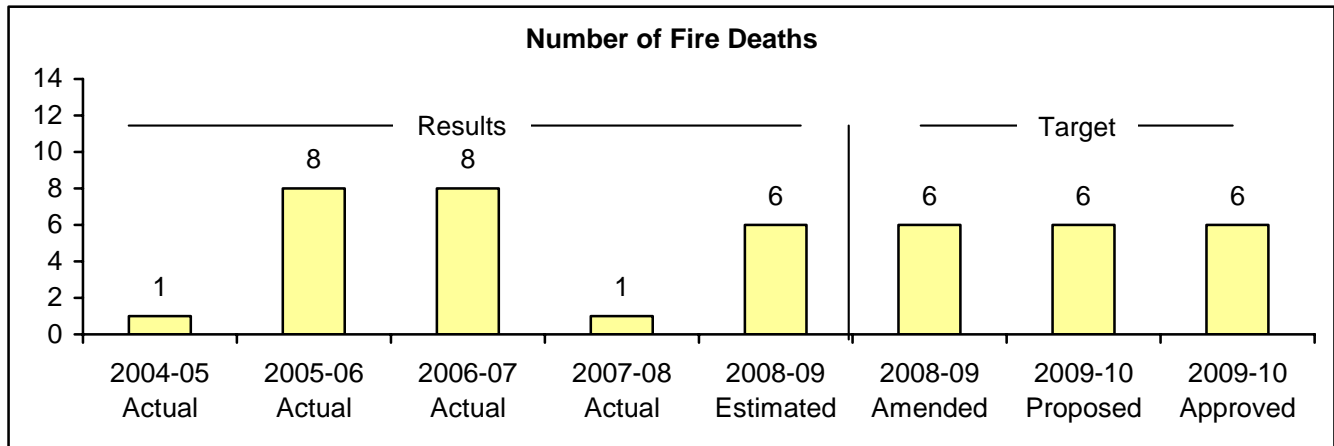
The Approved Budget provides sufficient funding for Operations Support to continue providing dispatch services to the City of Austin and surrounding Emergency Service Districts, required training for cadets and firefighters, planning for anticipated AFD services in Austin's metropolitan area, and providing services to all external customers in the recruiting, safety, wellness and air mask operations.

Emergency Prevention

Firefighters are community resources for life safety knowledge as well as information about the services which the Austin Fire Department provides. The Approved Budget includes funding for emergency prevention and public education programs. The department is aggressively providing fire prevention education to the citizens of Austin so they can effectively and proactively take steps to reduce the loss of life and property.

Prevention activities play a key role in reducing the odds that Austin residents and visitors will perish in fires. Unfortunately, the number of fire deaths increased again this year after experiencing a sharp drop last year. Four people died in the first two quarters of FY 2009 and the Austin Fire Department estimates a total of six deaths will occur during the full fiscal year. Three of the four fire victims this fiscal year did not have a working smoke alarm, pointing once again to the importance of persuading the public to install smoke alarms and to test them regularly so they will work properly when needed.

Fire — Total Budget \$125.8 million



In FY 2009, it is estimated that 41% of arson fires will be cleared by arrest, a clearance rate substantially higher than national averages. The FY 2010 Approved Budget includes the elimination of one Photographer position for the Fire and Arsons investigations activity. The Photographer duties will be absorbed by other personnel and the arson clearance rate will not be impacted.

One Stop Shop

Engineering and Inspection Services will continue to be funded in the Approved Budget. An estimated 25,000 building inspections are projected to be performed in the upcoming fiscal year. The section also coordinates and organizes the issuance of permits for builders, developers, and property owners; performs inspections of buildings at various stages of construction; ensures that compliant commercial building plans are reviewed in a timely manner; and provides comprehensive land use review services to ensure compliance with local rules and regulations. The division is located in the One Stop Shop to better facilitate and coordinate with other departments involved in the permitting, inspection and review process.

Employee Benefits

The Approved Budget includes step and longevity increases for sworn positions in the amount of \$694,269 and includes \$23,325 for the annualized cost associated with civilian Pay for Performance. Additionally, the Approved Budget includes a decrease of \$1,931,985 because the potential contract agreement between the City and the Austin Firefighters Association was voted down by the association, resulting in zero base wage or benefit increases for FY 2009. The Labor Relations team is scheduled to negotiate with the Austin Firefighters Association again in the fall of 2009. The Approved Budget does not include funding for any changes to civil service employee benefits or changes to department policies that may result from a contract agreement between the City and the association.

Approved Reductions

The Proposed Budget included reductions of \$326,183 strategically selected to maintain the department's ability to provide core Fire and first responder services. Additionally, the proposal included a reduction of \$93,144 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

Fire — Total Budget \$125.8 million

1. Eliminate a vacant Administrative Senior position from the Wellness Center for a reduction of \$51,683. The duty of scheduling medical and physical exams for firefighters will be absorbed by other personnel.
2. Eliminate 5 of the 118 sworn staff support positions not assigned to Combat Operations for a total reduction of \$274,500. These five people, currently serving in the eliminated positions, will be reassigned to Combat Operations to fill vacant positions that provide First Responder services.

Revenue

For FY 2010, General Fund revenue has a net decrease of \$80,101 over the FY 2009 budgeted levels. The number of inspections performed, building plans reviewed and permits issued is expected to decrease in FY 2010 due to the economic downturn.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one time items in the General Fund:

- \$3,400 for Gas-powered Fans
- \$4,800 for a Cut-off Saw with Diamond Blade

Capital Budget

The Approved Capital Budget does not include any new appropriations for Austin Fire Department.

Fire — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Due to the economic downturn, the Approved Budget includes a decrease of \$80,101 for revenue from decreased development inspection activity and other fees.	(\$80,101)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$23,325 for annualized costs associated with Pay for Performance implemented for non-uniformed employees in FY 2009.	\$23,325	
The Approved Budget includes a decrease of \$39,269 to back out Service Incentive Enhancement from FY 2009 for non-civil service employees.	(\$39,269)	
The Approved Budget also includes a \$4,000 decrease in travel and training requirements.	(\$4,000)	
The Approved Budget includes a \$55,152 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$55,152)	
The Approved Budget also includes a decrease of \$37,992 for the implementation of furloughs for non-civil service employees.	(\$37,992)	
2. Fire/Emergency Response		
The Approved Budget includes a \$54,000 increase to cover backfill for sworn personnel participating in TEEEX mandatory training.	\$54,000	
An increase for utilities is included in the Approved Budget in anticipation of the Avery Ranch station opening in June 2010.	\$8,000	
In the Approved Budget, Fleet Services maintenance charges are decreasing by \$121,940 and fleet fuel charges department-wide are decreasing by \$386,026.	(\$507,966)	
3. Emergency Prevention		
The elimination of a Firefighter ranked staff photographer position is included in the Approved Budget as part of the approved reduction plan.	(\$54,900)	(1.00)
4. Operations Support		
The Approved Budget includes a decrease for one-time training costs associated with 2 Firefighters in dispatch.	(\$4,004)	
A Psychologist position is transferred from EMS to Fire in the Approved Budget for the Wellness Center. Fire will continue to backcharge EMS 20% of the salary costs.	\$0	1.00

Fire — 2009-10

	Dollars	FTEs
The elimination of 4 Firefighter ranked staff positions and 1 civilian Administrative Senior from Operations Support is included in the Approved Budget as part of the approved reduction plan.	(\$271,283)	(5.00)
5. Department-Wide		
The Approved Budget includes step and longevity increases related to service tenure for existing sworn personnel in the amount of \$694,269.	\$694,269	
The Approved Budget includes a decrease in salary savings of \$350,000 to cover salary costs associated with class 112 and an additional decrease of \$700,000 to cover training costs associated with class 113.	\$1,050,000	
A decrease of \$1,931,985 is included in the Approved Budget because the potential contract agreement between the City and the Austin Firefighters Association was voted down by the association, resulting in zero base wage or benefit increases for FY 2009.	(\$1,931,985)	
The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$55,152 for the reinstatement of the Service Incentive Pay program.	\$55,152	

Fire - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EMERGENCY PREVENTION										
Engineering and Inspection Services	\$2,454,745	14.00	\$2,082,963	16.25	\$2,082,963	16.25	\$2,054,148	16.25	\$2,056,950	16.25
Investigations	\$1,743,465	14.00	\$1,752,346	14.00	\$1,752,346	14.00	\$1,674,185	13.00	\$1,675,800	13.00
Public Education	\$422,992	3.00	\$475,256	4.00	\$475,256	4.00	\$475,348	4.00	\$475,348	4.00
Subtotal	\$4,621,202	31.00	\$4,310,565	34.25	\$4,310,565	34.25	\$4,203,681	33.25	\$4,208,098	33.25
FIRE / EMERGENCY RESPONSE										
AFR Bergstrom	\$3,046	34.00	\$0	34.00	\$0	34.00	\$0	34.00	\$0	34.00
Combat Operations	\$92,683,714	1,001.00	\$96,468,041	1,000.00	\$96,124,582	1,000.00	\$97,841,555	1,001.00	\$97,851,637	1,001.00
Subtotal	\$92,686,760	1,035.00	\$96,468,041	1,034.00	\$96,124,582	1,034.00	\$97,841,555	1,035.00	\$97,851,637	1,035.00
ONE STOP SHOP										
Building Inspection	\$541,132	5.00	\$686,627	4.75	\$686,627	4.75	\$679,856	4.75	\$679,856	4.75
Commercial Building Plan Review	\$177,703	2.75	\$308,466	2.75	\$308,466	2.75	\$302,669	2.75	\$305,471	2.75
Land Use Review	\$245,291	2.50	\$271,810	2.50	\$271,810	2.50	\$265,683	2.50	\$268,485	2.50
Permit Center	\$213,962	3.75	\$398,072	3.75	\$398,072	3.75	\$393,673	3.75	\$396,475	3.75
Subtotal	\$1,178,088	14.00	\$1,664,975	13.75	\$1,664,975	13.75	\$1,641,881	13.75	\$1,650,287	13.75
OPERATIONS SUPPORT										
Air Mask / Operations Research	\$557,656	6.00	\$596,885	6.00	\$596,885	6.00	\$488,278	5.00	\$494,085	5.00
Communications Section	\$3,945,693	38.00	\$4,041,007	39.00	\$4,041,007	39.00	\$4,214,541	41.00	\$4,216,156	41.00
Educational Services	\$2,528,272	20.00	\$2,522,116	19.00	\$2,522,116	19.00	\$2,275,105	17.00	\$2,275,105	17.00
Planning and Research	\$260,647	3.00	\$274,813	3.00	\$274,813	3.00	\$267,303	3.00	\$271,071	3.00
Recruiting	\$1,235,538	9.00	\$1,041,254	7.00	\$1,041,254	7.00	\$799,102	4.00	\$800,717	4.00
Safety Operations	\$798,675	6.00	\$906,838	6.00	\$906,838	6.00	\$838,162	5.00	\$838,162	5.00
Wellness Center	\$1,680,668	13.00	\$1,651,278	12.00	\$1,651,278	12.00	\$1,574,825	12.00	\$1,577,516	12.00
Subtotal	\$11,007,148	95.00	\$11,034,191	92.00	\$11,034,191	92.00	\$10,457,316	87.00	\$10,472,812	87.00

Fire - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$1,015,605	8.00	\$1,117,772	8.00	\$1,200,772	8.00	\$1,124,498	8.00	\$1,127,764	8.00
Facility Expenses	\$1,479,324	2.00	\$1,654,236	2.00	\$1,654,236	2.00	\$1,656,366	2.00	\$1,659,595	2.00
Financial Monitoring / Budgeting	\$177,412	2.00	\$386,661	5.00	\$386,661	5.00	\$372,148	5.00	\$372,148	5.00
Information Technology Support	\$482,714	5.00	\$591,085	6.00	\$591,085	6.00	\$571,186	6.00	\$575,493	6.00
Personnel / Training	\$238,969	5.00	\$212,099	2.00	\$212,099	2.00	\$207,990	2.00	\$210,142	2.00
PIO / Community Service	\$85,053	1.00	\$90,556	1.00	\$90,556	1.00	\$90,240	1.00	\$90,240	1.00
Purchasing / MBE/WBE	\$235,566	4.00	\$254,690	4.00	\$254,690	4.00	\$248,935	4.00	\$251,880	4.00
Vehicle / Equipment Maintenance	\$736,648	4.00	\$710,958	4.00	\$710,958	4.00	\$732,669	4.00	\$733,521	4.00
Subtotal	\$4,451,290	31.00	\$5,018,057	32.00	\$5,101,057	32.00	\$5,004,032	32.00	\$5,020,783	32.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$736,288	0.00	\$2,764,039	0.00	\$1,006,172	0.00	\$1,034,446	0.00	\$1,034,446	0.00
Subtotal	\$736,288	0.00	\$2,764,039	0.00	\$1,006,172	0.00	\$1,034,446	0.00	\$1,034,446	0.00
Total	\$114,680,776	1,206.00	\$121,259,868	1,206.00	\$119,241,542	1,206.00	\$120,182,911	1,201.00	\$120,238,063	1,201.00

Fire - 2009-10

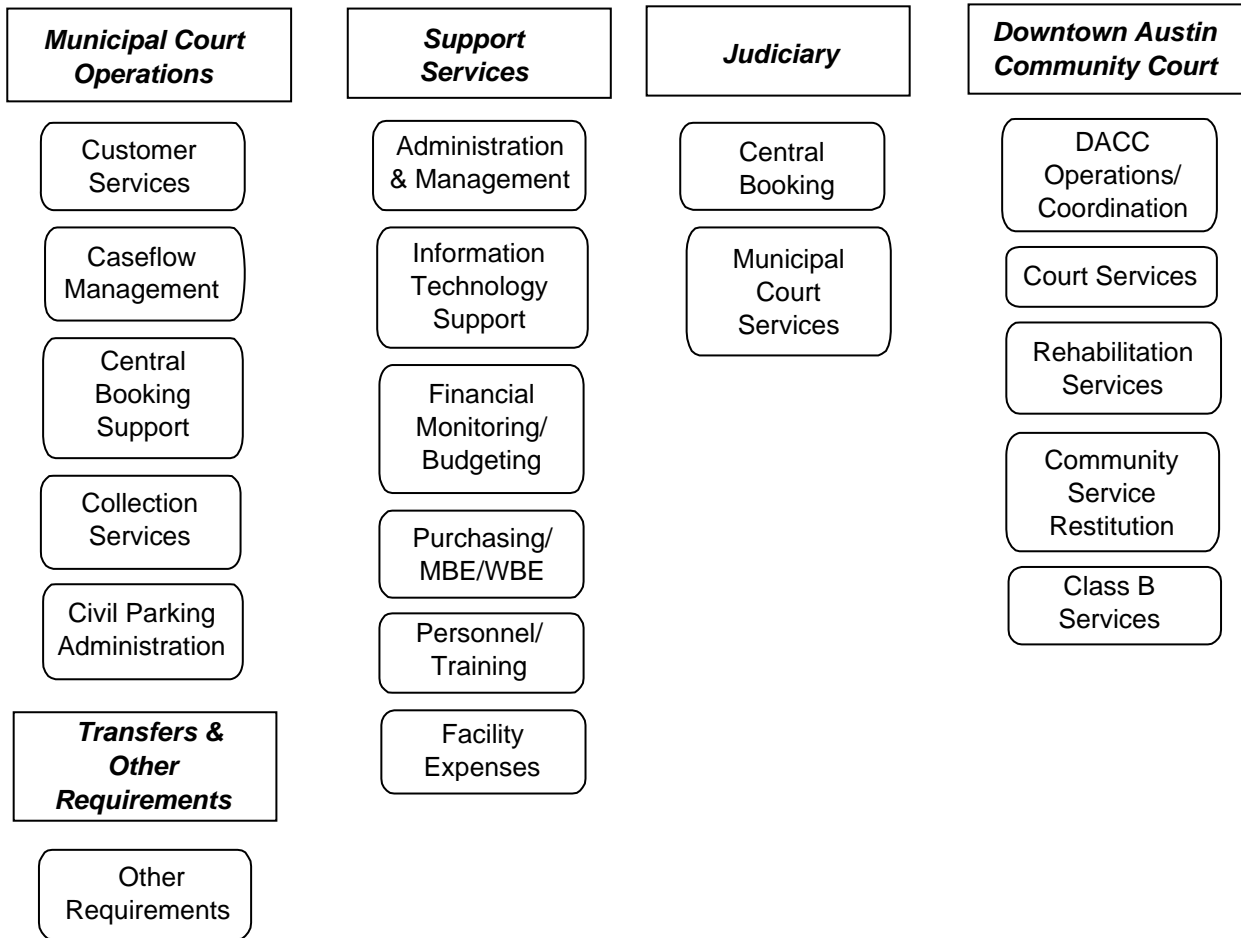
Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EMERGENCY PREVENTION										
Investigations	\$1,502	0.00	\$1,350	0.00	\$1,350	0.00	\$1,350	0.00	\$1,350	0.00
Public Education	\$1,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$2,502	0.00	\$1,350	0.00	\$1,350	0.00	\$1,350	0.00	\$1,350	0.00
FIRE / EMERGENCY RESPONSE										
AFR Bergstrom	\$4,113,613	0.00	\$4,470,767	0.00	\$4,281,649	0.00	\$4,406,114	0.00	\$4,406,114	0.00
Combat Operations	\$971,274	0.00	\$721,545	0.00	\$721,545	0.00	\$714,579	0.00	\$714,579	0.00
Subtotal	\$5,084,887	0.00	\$5,192,312	0.00	\$5,003,194	0.00	\$5,120,693	0.00	\$5,120,693	0.00
OPERATIONS SUPPORT										
Communications Section	\$441,926	0.00	\$384,721	0.00	\$384,721	0.00	\$376,376	0.00	\$376,376	0.00
Educational Services	\$33,334	0.00	\$25,000	0.00	\$25,000	0.00	\$15,000	0.00	\$15,000	0.00
Wellness Center	\$0	0.00	\$0	0.00	\$0	0.00	\$25,311	0.00	\$25,311	0.00
Subtotal	\$475,260	0.00	\$409,721	0.00	\$409,721	0.00	\$416,687	0.00	\$416,687	0.00
SUPPORT SERVICES										
Administration & Management	\$44,466	0.00	\$44,249	0.00	\$44,249	0.00	\$44,249	0.00	\$44,249	0.00
Subtotal	\$44,466	0.00	\$44,249	0.00	\$44,249	0.00	\$44,249	0.00	\$44,249	0.00
Total	\$5,607,115	0.00	\$5,647,632	0.00	\$5,458,514	0.00	\$5,582,979	0.00	\$5,582,979	0.00

Municipal Court

Municipal Court Building Security Fund
Municipal Court Juvenile Case Manager Fund
Municipal Court Technology Fund
Municipal Court Traffic Safety Fund

Municipal Court — 2009-10



LEGEND= **Program** Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$18,293,733	\$18,213,929	\$18,213,929	\$18,484,491	\$18,484,491
Requirements	\$11,356,311	\$11,865,182	\$11,988,983	\$11,819,452	\$11,921,460
Full-time Equivalents (FTEs)	164.00	163.00	163.00	160.00	160.00

* Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$33,000 for capital and critical one-time costs.

Municipal Court — 2009-10

Mission

To provide fair, efficient, and accountable service to the public by impartially administering justice so that the quality of life is enhanced.

Goals

- Provide Exceptional Customer Service
 - Expanding the opportunities for customer and employee feedback on current Court processes and procedures as well as suggestions for improvement in order to increase the average level of customer satisfaction by 1% according to the *Voice of the Customer* survey.
 - Analyzing and implementing changes as appropriate to the Court organizational structure and job requirements to maximize effectiveness as evidenced by an increase to the overall average *Voice of the Customer* survey satisfaction level by 1%.
- Provide Effective and Impartial Administration of Justice
 - Establishing a Quality Assurance unit with dedicated staff to provide process and procedure analysis, implement improvements, train staff and monitor effectiveness in order to increase the ratio of cases terminated versus cases filed by 2% and decrease the average number of days needed to terminate cases by 15 days.
 - Developing and implementing a Training Curriculum specifically for laws and policies applicable to municipal courts in general and Austin in particular in order to establish a Court accuracy rate.
- Promote Organizational Health
 - Developing and implementing a Training Curriculum specifically for laws and policies applicable to municipal courts in general and Austin in particular in order to increase the *Listening to the Workforce* survey training satisfaction level by 5% and increase the number of employees receiving minimum required training to 90%.
 - Analyzing and implementing changes as appropriate to the Court organizational structure and job requirements to maximize effectiveness as evidenced by a 1% increase in the *Listening to the Workforce* survey overall job satisfaction level.
 - Expanding the opportunities for customer and employee feedback on current Court processes and procedures as well as suggestions for improvement in order to increase the *FranklinCovery xQ* survey synergy score by 4 points.
- Improve the Quality of Life in Downtown Austin Community Court (DACC) jurisdictional areas
 - By expanding the number of community service projects and/or participants, the department will increase the number of community service restitution hours by 1%.

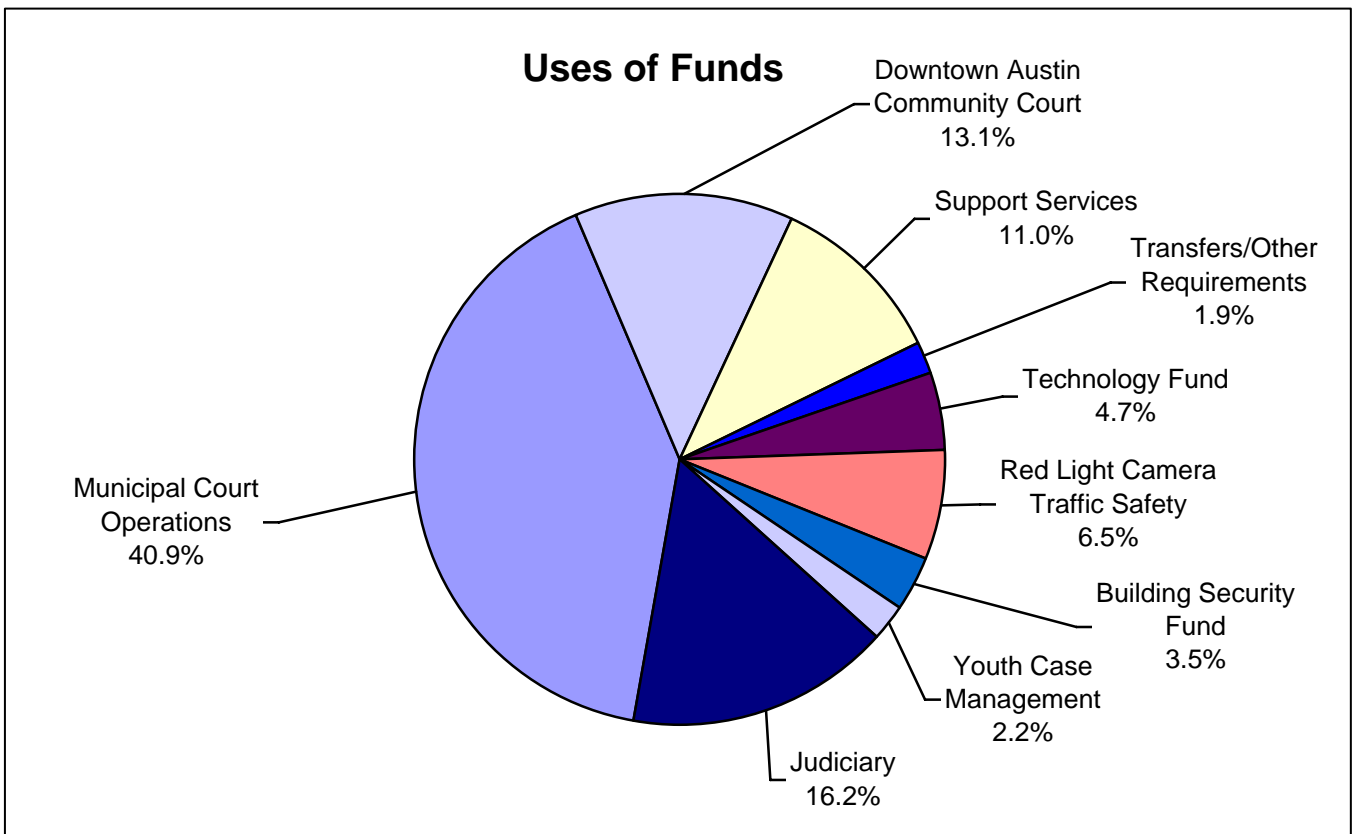
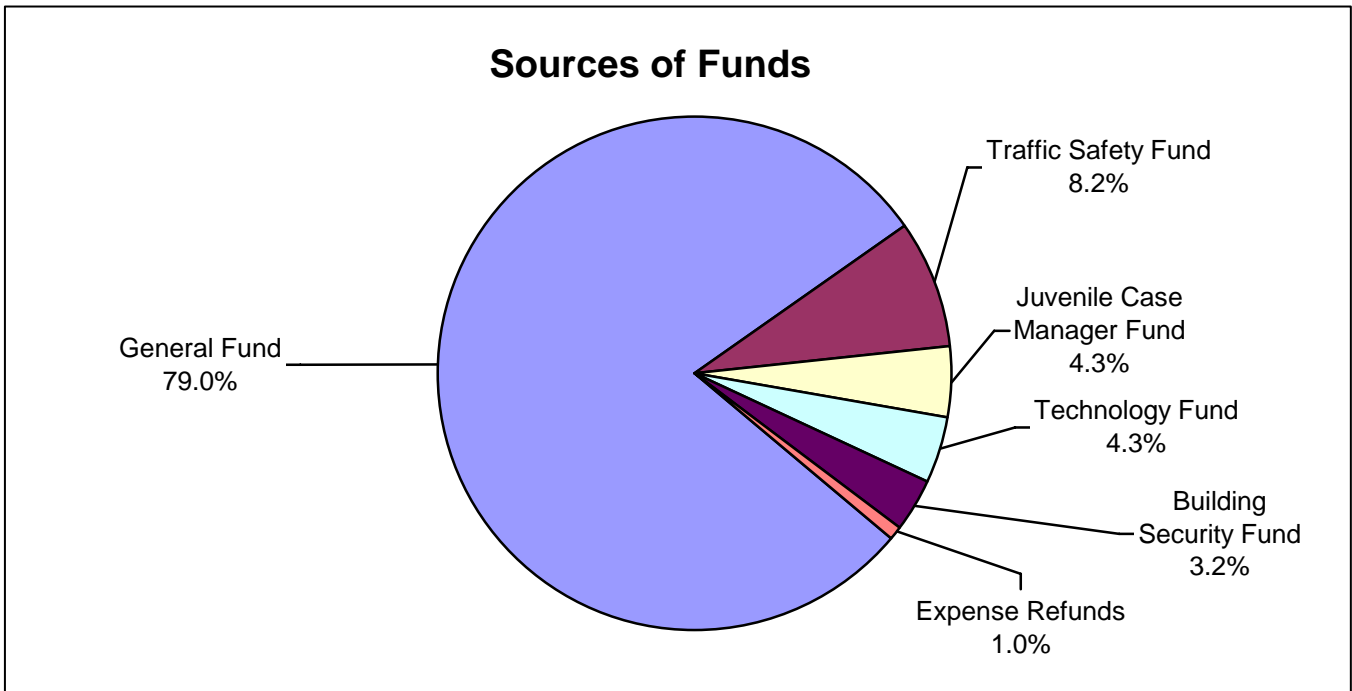
Key Indicators

- Total number of cases filed
- Cases terminated versus cases filed
- Gross Collections
- General Fund revenue per case filed
- General Fund expenditure per case filed
- Average age of terminated cases (in days)
- Number of Class C warrants and commitments signed/issued
- Number of cases set on scheduled dockets and appearing at walk-in dockets
- Percent of offenders assessed by case managers who are actually scheduled for services (DACC)

Municipal Court — 2009-10

- Number of community service restitution hours completed (DACC)
- Level of customer satisfaction as measured by the *Voice of the Customer* survey
- Overall level of employee satisfaction as indicated by the *Listening to the Workforce* Survey

Municipal Court – Total Budget \$14.8 million



Municipal Court — Total Budget \$ 14.8 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
General Fund					
Revenue	\$18,293,733	\$18,213,929	\$18,213,929	\$18,484,491	\$18,484,491
Requirements	\$11,356,311	\$11,865,182	\$11,988,983	\$11,819,452	\$11,921,460
Full-Time Equivalents (FTEs)	164.00	163.00	163.00	160.00	160.00
Technology Fund					
Revenue	\$634,273	\$652,461	\$650,913	\$630,735	\$630,735
Requirements	\$438,790	\$995,324	\$617,841	\$693,443	\$693,443
Building Security Fund					
Revenue	\$469,864	\$492,398	\$489,578	\$474,401	\$474,401
Requirements	\$474,802	\$494,832	\$494,877	\$514,832	\$514,832
Juvenile Case Manager Fund					
Revenue	\$591,244	\$652,461	\$650,367	\$630,206	\$630,206
Requirements	\$210,680	\$336,955	\$260,195	\$337,264	\$337,264
Full-Time Equivalents (FTEs)	5.00	6.00	6.00	6.00	6.00
Traffic Safety Fund					
Revenue	\$32,670	\$1,220,750	\$633,900	\$1,220,750	\$1,220,750
Requirements	\$100,160	\$1,209,160	\$563,259	\$1,220,750	\$1,220,750
Full-Time Equivalents (FTEs)	3.00	3.00	3.00	3.00	3.00
Expense Refunds	\$123,090	\$94,363	\$101,672	\$142,528	\$142,528

Budget Highlights

The Municipal Court is organized into four programs, Municipal Court Operations, Judiciary, Downtown Austin Community Court (DACC) and Support Services. The Approved Budget includes the personnel and equipment necessary to achieve the goals and objectives of the department. The Austin Municipal Court has several special purpose funds: Building Security Fund, Technology Fund, Juvenile Case Manager Fund, and the Traffic Safety Fund. Revenue in each fund is obtained by collecting court costs upon conviction or deferred sentencing of Class C misdemeanor cases.

FY 2009-10 General Fund Approved Budget expenditures have increased \$56,278 over the current fiscal year for a total of \$11,921,452. This budgetary requirement includes increased vendor costs for Spanish interpretation, court reporting, credit card fees, postage, and some personnel changes, which have been offset by identified reductions the Court has approved listed in a section below.

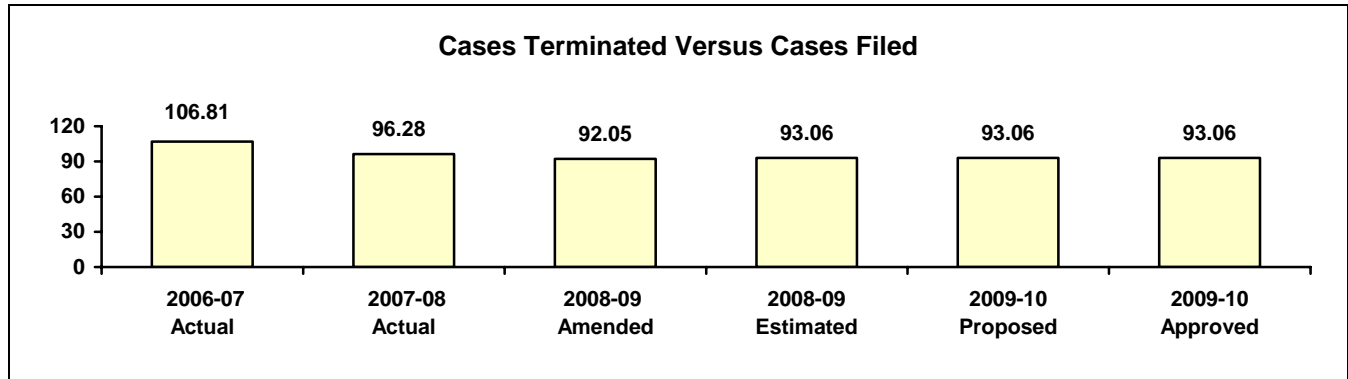
Municipal Court Operations

The City of Austin's Cameras at Red Light Program continues in FY 2010 for the purposes of reducing the number of red light crashes at signalized intersections. The City Council in FY 2007 created this red light camera program, and established the Traffic Safety Fund. Currently there are 10 cameras operational at key intersections across the City. The City's portion of the revenue from the \$75 penalty for each violation (as well as a \$25 late fee for violations not paid within 30 days) will go towards the funding of traffic safety programs.

Percent of cases terminated to cases filed, also referred to as the clearance rate, is calculated by dividing the number of cases terminated by the number of cases filed. Court's annual Warrant Roundup nets a substantial increase in cases terminated. Terminated cases include the number of cases closed annually by dismissal, full

Municipal Court — Total Budget \$ 14.8 million

payment, jail credit, or community service. This measure is calculated using only Municipal Court cases. Based on history, the FY 2009-10 cases terminated versus cases filed are estimated at 93.06%.

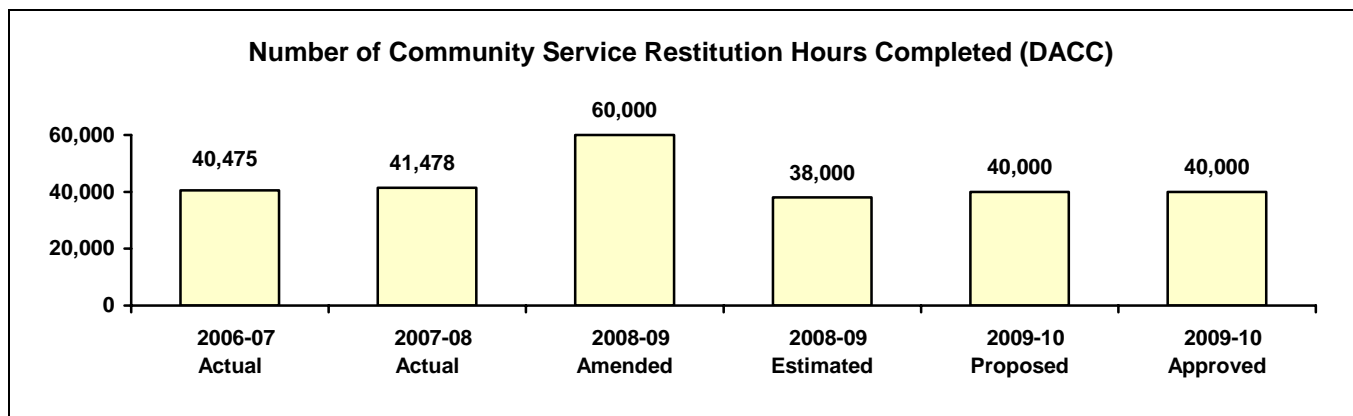


Judiciary

The major expenditure increases in Municipal Court are the result of increased vendor costs for court reporting and language interpretation including Spanish, deaf and other languages. There are limited numbers of certified interpreters in the state generally because the certification is exceptionally difficult to obtain. Contractual increases resulted in an additional \$358,617 budgeted for Spanish interpretation and \$50,157 for court reporting expenses. City staff is working with the vendor to identify efficiencies to reduce costs. Also included in the Approved Budget is the elimination of a 1.0 FTE Associate Judge position. Funding for the Associate Judge will remain in the department and be used for the hiring of temporary substitute judges.

Downtown Austin Community Court (DACC)

Downtown Austin Community Court (DACC) aims at reducing recidivism of public order Class C misdemeanor offenders in the downtown area. Offenders are held accountable for their actions through creative sentencing and community service restitution. The DACC provides rehabilitative services to assist offenders with modifying their offending behavior. For FY 2009-10 the number of projected community service restitution hours completed is 40,000.



Municipal Court — Total Budget \$ 14.8 million

Capital Improvement Projects

The Approved Capital Budget does not include any new appropriations for the Municipal Court department.

Revenue

The Municipal Court collects fines, court costs, and fees assessed on traffic, parking, red light camera program, and other Class C misdemeanor cases. The Approved Budget General Fund revenue, which includes all fines along with some costs and fees, is \$18,484,491, which is \$270,562 greater than the FY 2009 amended budgeted amount and current year estimate. This additional revenue is due to an approved increase in early parking fines of \$5.00 (about 30%) while keeping the standard fines the same. Court has a tiered fine schedule.

Approved Reductions

The Proposed Budget included reductions of \$384,027 strategically selected to maintain the Department's ability to provide core Municipal Court services. Additionally, the proposal included a reduction of \$146,817 associated with the corporate elimination of Service Incentive Pay (SIP) and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

1. Elimination of a vacant DACC 1.0 FTE Community Service Restitution position for a reduction of \$60,257.
2. A back charge to Solid Waste Department for funding of a DACC 1.0 FTE Parks and Grounds Crew Leader position for a savings of \$44,073.
3. The reduction of funding for the DACC Project Recovery program is approved in the amount of \$29,613.
4. Elimination of a vacant 0.50 FTE Court Support Services Specialist position for a reduction of \$51,554.
5. Elimination of a vacant 0.50 FTE Associate Judge position for a reduction of \$59,256.
6. Compensatory time will be given in lieu of overtime pay for non-exempt employees for a savings of \$44,300.
7. Exception vacation for holidays worked will be approved instead of holiday pay for a reduction of \$10,000.
8. Reduction of various support costs such as mileage reimbursement, building materials, subscriptions, books, and pagers in the amount of \$11,874.
9. Elimination of consulting fee and costs associated with the internal organizational health survey will result in a savings of \$6,000.
10. Reduction in amount of printing for selected Court notices will save \$12,400.
11. Reduction of costs for contracted Spanish Interpreter costs due to vendor's cost effective efforts are approved to save \$21,900.
12. Maintaining FY 2009 number of employees receiving bilingual pay will save \$19,800.
13. A reduction of funding for travel and training expenses will save \$13,000.

One-Time Critical Items

The Approved Budget includes funding for the following critical one-time items in the General Fund:

- \$33,000 for Capital Equipment

Municipal Court Department – 2009-10

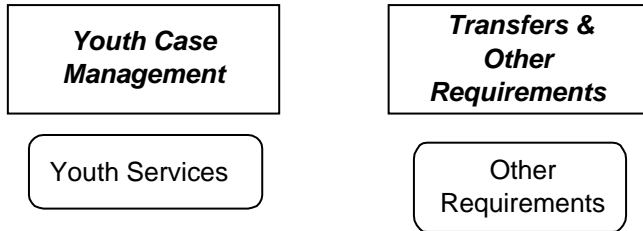
Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$270,562 for revenue from parking fines. This increase of \$5.00, is a 30% increase in early parking fines while keeping the standard fines the same. Court has a tiered fine schedule.	\$270,562	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes a decrease of \$70,859 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$70,859)	
The Approved Budget includes \$42,088 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$42,088	
The Approved Budget also includes a decrease of \$260 for the Awards and Recognition program and a \$1,200 decrease in travel and training requirements.	(\$1,460)	
Included in the Approved Budget is an increase of \$5,269 for fleet maintenance and \$3,404 for fuel charges.	\$8,673	
The Approved Budget includes a \$102,008 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$102,008)	
The Approved Budget also includes a decrease of \$44,809 for the implementation of furloughs for non-civil service employees.	(\$44,809)	
2. Municipal Court Operations		
Merchant fees related to credit card processing will increase by \$29,160 in the Approved Budget.	\$29,160	
The Approved Budget includes \$3,436 for an increase in lease expense for the South Substation.	\$3,436	
Requirements for postage increased in the Approved Budget by \$65,302 due to the increase in postal rates of in May 2009 and projected increase in January 2010.	\$65,302	
The Approved Budget includes reductions in funding for the printing of selected court notices by \$12,400, a decrease in Spanish Interpreter costs of \$21,900 and elimination of holiday pay which will be replaced by exception vacation for a savings of \$10,000.	(\$44,300)	
3. Judiciary Program		
Also included in the Approved Budget is an increase of \$50,157 for Court Reporting.	\$50,157	
Contractual changes resulted in an increase of \$358,617 for Interpreter Services.	\$358,617	
The Approved Budget includes the elimination of 1.0 FTE Associate Judge position. Funding for the Associate Judge will remain in the department and be used for the hiring of temporary substitute judges.	\$0	(1.00)

Municipal Court Department – 2009-10

	Dollars	FTEs
The Approved Budget includes the elimination of 0.50 FTE for a vacant Associate Judge position for a savings of \$59,256.	(\$59,256)	(0.50)
4. <u>Support Services Program</u>		
The Approved Budget includes the elimination of 0.50 FTE for a vacant Court Services Coordinator for a savings of \$51,554.	(\$51,554)	(0.50)
Savings in the Approved Budget includes \$44,300 for compensatory time given in lieu of overtime pay for non-exempt employees and \$19,800 by maintaining the number of employees getting bilingual pay.	(\$64,100)	
Included in the Approved Budget are reductions for miscellaneous contractals and commodities of \$11,874, travel and training expenses of \$13,000 and consultant fees and costs associated with the internal organizational health survey for a savings of \$6,000.	(\$30,874)	
5. <u>Downtown Austin Community Court</u>		
The Approved Budget includes the elimination of 1.0 FTE for a vacant Community Service Restitution position for a savings of \$60,257.	(\$60,257)	(1.00)
A backcharge to Solid Waste in the amount of \$44,073 for the funding of a Parks and Grounds Crew Leader is included in the Approved Budget.	(\$44,073)	
Also included in the Approved Budget is a reduction in the Project Recovery program in the amount of \$29,613.	(\$29,613)	
The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$102,008 for the reinstatement of the Service Incentive Pay program.	\$102,008	

Municipal Court Juvenile Case Manager Fund — 2009-10



LEGEND= *Program* Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$591,244	\$652,461	\$650,367	\$630,206	\$630,206
Requirements	\$210,680	\$336,955	\$260,195	\$337,264	\$337,264
Full-time Equivalentents (FTEs)	5.00	6.00	6.00	6.00	6.00

Municipal Court Juvenile Case Manager Fund — 2009-10

Significant Revenue and Expenditure Changes by Program

Revenue Changes

Dollars FTEs

1. The Approved Budget revenue includes a decrease of \$22,255 due to the reassignment of personnel to Customer Services to maintain current levels of service. (\$22,255)

Expenditure Changes

Dollars FTEs

1. City Wide

The Approved Budget includes a decrease of \$1,449 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees. (\$1,449)

The Approved Budget includes a total stipend of \$8,623, which is an incremental increase of \$4,729, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees. \$4,729

The Approved Budget includes a decrease of \$799 for markets that were not implemented in FY 2009. (\$799)

The Approved Budget also includes a \$65 increase for the Awards and Recognition program. \$65

The Approved Budget includes \$861 for annualized costs associated with Pay for Performance implemented in FY 2009. \$861

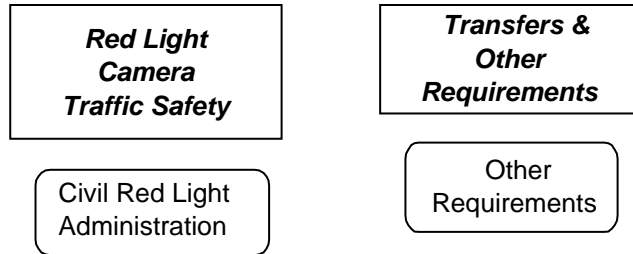
The Approved Budget includes a \$1,077 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative. (\$1,077)

The Approved Budget also includes a decrease of \$870 for the implementation of furloughs for non-civil service employees. (\$870)

2. Transfers and Other Requirements

An additional \$5,458 is included in the Approved Budget for workers' compensation. \$5,458

Municipal Court Traffic Safety Fund — 2009-10



LEGEND=

Program

Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$32,670	\$1,220,750	\$633,900	\$1,220,750	\$1,220,750
Requirements	\$100,160	\$1,209,160	\$563,259	\$1,220,750	\$1,220,750
Full-time Equivalent (FTEs)	3.00	3.00	3.00	3.00	3.00

Municipal Court Traffic Safety Fund — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City Wide</u>		
The Approved Budget includes a total stipend of \$4,595, which is an incremental increase of \$4,595 to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$4,595	
The Approved Budget includes a decrease of \$510 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$510)	
The Approved Budget includes a decrease of \$1,268 for markets that were not implemented in FY 2009.	(\$1,268)	
The Approved Budget includes an \$800 increase for travel and training requirements.	\$800	
2. <u>Red Light Camera Traffic Safety</u>		
Funding in the amount of \$36,515 is included in the Approved Budget for a decrease in vacancy savings.	\$36,515	
Included in the Approved Budget is \$200 for interpreters.	\$200	
3. <u>Transfers & Other Requirements</u>		
As per State Legislation any net profit after all revenue and expenditures are accounted for is to be divided equally between the State and the transfer of funds to a special revenue account to fund various traffic safety programs. The Approved Budget includes a reduction of the required transfer to the special revenue fund in the amount of \$13,623. Additionally, payment to the State will be reduced by \$13,623	(\$27,246)	
An increase of \$2,729 for Workers' Compensation is included in the Approved Budget.	\$2,729	

Municipal Court - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
DOWNTOWN AUSTIN COMMUNITY COURT										
Class B Services	\$422,687	1.00	\$423,040	0.00	\$423,040	0.00	\$393,427	0.00	\$393,427	0.00
Community Service Restitution	\$299,952	7.50	\$343,989	7.50	\$317,877	7.50	\$242,771	6.50	\$242,771	6.50
Court Services	\$190,692	2.00	\$193,671	2.00	\$192,492	2.00	\$184,540	2.00	\$185,616	2.00
DACC Operations / Coordination	\$512,886	5.50	\$489,180	5.50	\$465,324	5.50	\$477,472	5.50	\$480,595	5.50
Rehabilitation Services	\$431,598	3.00	\$516,906	3.00	\$513,317	3.00	\$505,151	3.00	\$506,767	3.00
Subtotal	\$1,857,816	19.00	\$1,966,786	18.00	\$1,912,050	18.00	\$1,803,361	17.00	\$1,809,176	17.00
JUDICIARY										
Central Booking	\$681,921	3.50	\$696,824	3.50	\$981,304	3.50	\$971,752	3.00	\$973,904	3.00
Municipal Court Services	\$1,272,088	9.50	\$1,298,514	9.50	\$1,363,096	9.50	\$1,412,112	8.50	\$1,422,867	8.50
Subtotal	\$1,954,009	13.00	\$1,995,338	13.00	\$2,344,400	13.00	\$2,383,864	11.50	\$2,396,771	11.50
MUNICIPAL COURT OPERATIONS										
Caseflow Management	\$2,193,458	42.75	\$2,292,122	44.50	\$2,265,524	44.50	\$2,256,949	44.25	\$2,286,957	44.25
Central Booking Support	\$572,864	11.50	\$590,336	11.75	\$572,020	11.75	\$550,349	11.75	\$554,718	11.75
Civil Parking Administration	\$370,738	5.75	\$343,066	5.25	\$368,597	5.25	\$372,024	5.75	\$376,867	5.75
Collection Services	\$512,849	8.75	\$621,167	9.25	\$572,987	9.25	\$565,713	8.75	\$572,368	8.75
Customer Services	\$2,293,131	44.25	\$2,371,228	43.00	\$2,339,946	43.00	\$2,261,158	43.00	\$2,282,142	43.00
Subtotal	\$5,943,040	113.00	\$6,217,919	113.75	\$6,119,074	113.75	\$6,006,193	113.50	\$6,073,052	113.50

Municipal Court - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$319,098	3.78	\$335,481	3.53	\$327,758	3.53	\$338,222	3.50	\$342,810	3.50
Facility Expenses	\$101,127	0.00	\$102,582	0.00	\$99,207	0.00	\$98,082	0.00	\$98,082	0.00
Financial Monitoring / Budgeting	\$230,189	3.74	\$245,441	3.60	\$231,342	3.60	\$239,754	3.60	\$242,336	3.60
Information Technology Support	\$665,126	7.00	\$661,197	6.80	\$672,923	6.80	\$643,599	6.80	\$650,812	6.80
Personnel / Training	\$138,251	2.74	\$170,366	2.36	\$121,660	2.36	\$150,779	2.25	\$151,317	2.25
Purchasing / MBE/WBE	\$143,529	1.74	\$159,217	1.96	\$155,425	1.96	\$145,003	1.85	\$146,509	1.85
Subtotal	\$1,597,320	19.00	\$1,674,284	18.25	\$1,608,315	18.25	\$1,615,439	18.00	\$1,631,866	18.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$4,127	0.00	\$10,855	0.00	\$5,144	0.00	\$10,595	0.00	\$10,595	0.00
Subtotal	\$4,127	0.00	\$10,855	0.00	\$5,144	0.00	\$10,595	0.00	\$10,595	0.00
Total	\$11,356,311	164.00	\$11,865,182	163.00	\$11,988,983	163.00	\$11,819,452	160.00	\$11,921,460	160.00

Municipal Court - 2009-10

Juvenile Case Manager Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
YOUTH CASE MANAGEMENT										
Youth Services	\$210,681	5.00	\$336,955	6.00	\$260,195	6.00	\$321,793	6.00	\$321,793	6.00
Subtotal	\$210,681	5.00	\$336,955	6.00	\$260,195	6.00	\$321,793	6.00	\$321,793	6.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$0	0.00	\$0	0.00	\$15,471	0.00	\$15,471	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$15,471	0.00	\$15,471	0.00
Total	\$210,681	5.00	\$336,955	6.00	\$260,195	6.00	\$337,264	6.00	\$337,264	6.00

Municipal Court - 2009-10

Traffic Safety Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
RED LIGHT CAMERA TRAFFIC SAFETY										
Civil Red Light Administration	\$100,160	3.00	\$1,209,160	3.00	\$563,259	3.00	\$963,931	3.00	\$963,931	3.00
Subtotal	\$100,160	3.00	\$1,209,160	3.00	\$563,259	3.00	\$963,931	3.00	\$963,931	3.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$0	0.00	\$0	0.00	\$256,819	0.00	\$256,819	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$256,819	0.00	\$256,819	0.00
Total	\$100,160	3.00	\$1,209,160	3.00	\$563,259	3.00	\$1,220,750	3.00	\$1,220,750	3.00

Municipal Court Building Security Fund — 2009-10

Purpose and Nature of Fund

The Municipal Court Building Security Fund is a special revenue fund that was created in FY 1995-96. The purpose of the fund is to provide funding to enhance courthouse security.

Factors Affecting Revenue

Revenue is derived from a \$4 security fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of an offense or receiving deferred disposition. The revenue collected is directly related to the number of offenses and deferrals resulting from Class C misdemeanor charges filed.

Factors Affecting Requirements

The primary requirement of the fund is to enhance courthouse security. Use of the funds collected is limited to security personnel, security enhancements, and training.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$469,864	\$492,398	\$489,578	\$474,401	\$474,401
Requirements	\$474,802	\$494,832	\$494,877	\$514,832	\$514,832

Municipal Court Technology Fund — 2009-10

Purpose and Nature of Fund

The Municipal Court Technology Fund is a special revenue fund created in FY 1998-99. The purpose of the fund is to provide funding to enhance courthouse technology.

Factors Affecting Revenue

Revenue is derived from a \$4 technology fee authorized under Article 102.017 of the Code of Criminal Procedure paid by a defendant convicted of a misdemeanor offense or receiving deferred disposition. The revenue collected is directly related to the number of convictions and deferrals resulting from Class C misdemeanor charges.

Factors Affecting Requirements

The primary requirement of the fund is to finance the purchase and maintenance of technological enhancements for municipal courts. Use of the funds collected is limited to Court technology. During FY 2009-10, funds will be used for projects within the Municipal Court Technology Plan.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$634,273	\$652,461	\$650,913	\$630,735	\$630,735
Requirements	\$438,790	\$995,324	\$617,841	\$693,443	\$693,443



Police

Police Airport Asset Forfeiture Fund

Police Parks Asset Forfeiture Fund

Police State Contraband Forfeiture Fund

Police State Gambling Forfeiture Fund

Police Federal Department of Treasury Asset Forfeiture Fund

Police Federal Department of Justice Asset Forfeiture Fund

Police — 2009-10

Neighborhood-Based Policing	Investigations	Operations Support	Professional Standards	Support Services
Community Partnerships	Centralized Investigations	Air Operations	Internal Affairs	Administration & Management
Park Police	Organized Crime	Airport Police	Recruiting	Facility Expenses
Patrol		Communications and Emergency Planning	Risk Management	Financial Monitoring/Budgeting
Patrol Support		Forensic Science Services	Training	Information Technology Support
		Special Operations		Personnel/Training
Highway Enforcement	Transfers & Other Requirements	Strategic Command		Public Information
Traffic Enforcement	Other Requirements	Victim Services		Purchasing/MBE/WBE
				Vehicle/Equipment & Maintenance

LEGEND=

Programs

Activities

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$4,276,144	\$3,708,700	\$3,592,715	\$3,651,175	\$3,651,175
Requirements	\$216,730,559	\$238,329,269	\$233,996,746	\$240,433,370	\$240,737,419
Full-time Equivalent (FTEs)					
Sworn	1,515.00	1,621.00	1,621.00	1,621.00	1,621.00
Civilian	611.50	617.50	617.50	615.25	615.25

* Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$438,415 for capital and critical one-time costs.

Police Department – 2009-10

Mission

The mission of the Police Department is to keep you, your family and our community safe. To help the department achieve its mission the following goals have been developed:

Goals

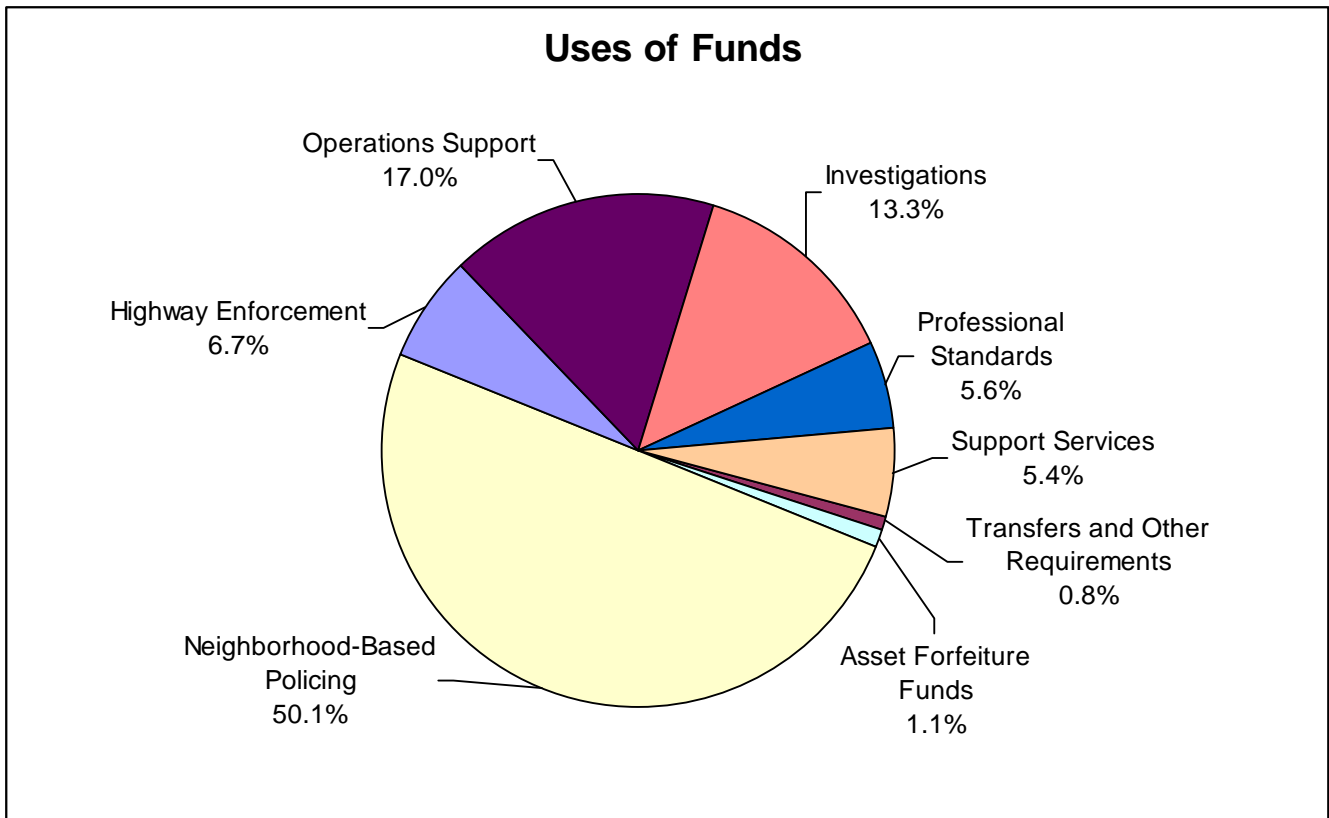
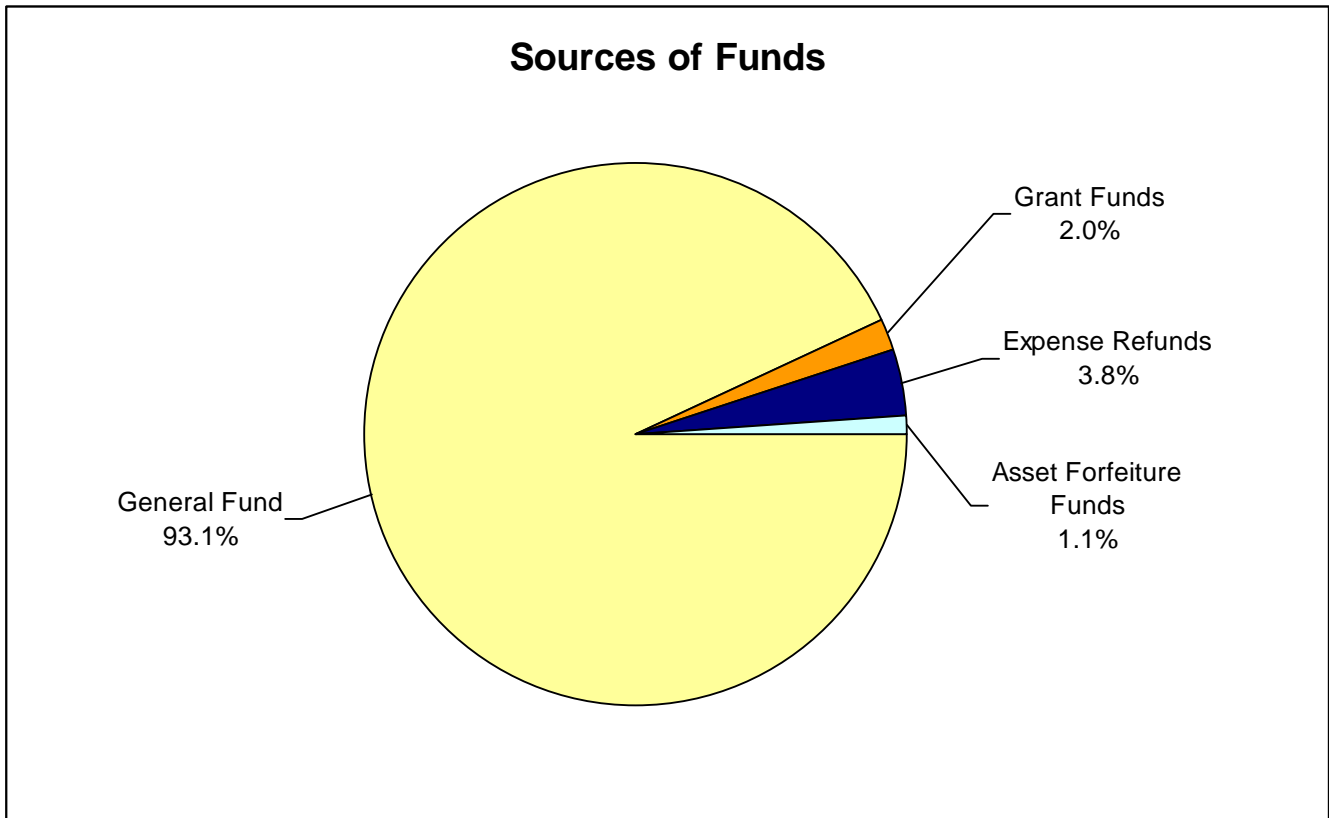
- Reduce the violent crime rate by 1% with the goal of Austin ranking among the top three safest major cities in the United States with regard to violent crime.
- Reduce the property crime rate by 1.5% with the goal of Austin ranking among the top fifteen safest major cities in the United States with regard to property crime.
- Improve traffic safety.
 - Reduce traffic fatalities by 4%
 - Reduce serious injury collisions by 5%
 - Reduce DWI-related fatalities by 5%
- Improve the residents of Austin's perception of safety in their neighborhoods and their satisfaction with Police professionalism.
 - Reduce the average response time to emergency and urgent calls by 15 seconds
 - Increase the percentage of residents who feel safe walking alone in their neighborhoods during the day to 95% and at night to 75%
 - Increase the percentage of residents who feel safe walking alone downtown during the day to 90% and at night to 65%

Key Indicators

The key indicators used by the Austin Police Department include:

- Violent crime rate
- Property crime rate
- Austin's ranking among the safest major US Cities on violent crime
- Austin's ranking among the safest major US cities on property crime
- Percent of cadets entering the academy who are female
- Percent of cadets entering the academy who are historically minority
- Percent of authorized positions filled
- Average response time to emergency and urgent calls
- Average response time to calls for service at ABIA
- Percent of residents who feel safe in their neighborhoods at night
- Percent of residents who feel safe in their neighborhoods during the day
- Rate of serious injury producing collisions per 100,000 population
- Rate of traffic fatalities per 100,000 population

Police – Total Budget \$258.6 million



Police – Total Budget \$258.6 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
General Fund					
Revenue	\$4,276,144	\$3,708,700	\$3,592,715	\$3,651,175	\$3,651,175
Requirements	\$216,730,559	\$238,329,269	\$233,996,746	\$240,433,370	\$240,737,419
Full-Time Equivalents (FTEs)					
Sworn	1,515.00	1,621.00	1,621.00	1,621.00	1,621.00
Civilian	611.50	617.50	617.50	615.25	615.25
Grant Reimbursements	\$4,845,000	\$6,000,000	\$6,028,000	\$5,205,000	\$5,205,000
Full-Time Equivalents (FTEs)	23.00	29.00	29.00	18.00	22.00
Expense Refunds	\$4,808,581	\$8,788,475	\$9,329,881	\$9,856,198	\$9,856,198
Asset Forfeiture Funds	\$134,219	\$670,613	\$706,941	\$2,752,065	\$2,752,065

Budget Highlights

FY 2009 Successes and Accomplishments

In FY 2009, the department continued to work diligently on improving fiscal responsibility through better management of overtime resources, transparency in budgeting, the creation of a Risk Management unit, the reorganization of fleet resources, and the standardization of travel and training requests. Overtime expenses were reduced by using schedule adjustments for non-Patrol staff to work non-reimbursed special events and other special initiatives. All overtime is monitored at the Command level and those supervisors are held accountable for expenditures. Even though base salaries continued to increase, the department has been able to maintain costs by reducing the total number of overtime hours worked. The department continues to look at cost effective methods for providing the most effective and efficient services to our citizens.

Both internal and external communications were improved in FY 2009 by maintaining daily contact with the media and providing improved communication tools for staff. Staff communication is enhanced through APDnet, an internal APD website that allows officers to access their email using the mobile data computers in their patrol vehicles. The department's Public Information Office is also devoted to traffic safety and continues to raise community awareness of traffic enforcement issues and laws.

In September 2008, Council approved the latest Meet and Confer contract agreement with the Austin Police Association (APA). The contract includes some key provisions and includes the consolidation of Public Safety and Emergency Management (PSEM) Department officers into the Austin Police Department, provides a citizen oversight program, promotional processes, discipline procedures and term of agreement for three years with the City option to extend for one additional year. The contract also enhances the base wages, benefits and provides additional retirement contribution for all sworn personnel. In June 2009, the Labor Relations team began discussions with the APA to discuss possible FY 2010 budget savings through an amendment to the current contract labor agreement. Under this agreement, sworn police officers would forego a base wage increase in FY 2010, then receive a base wage increase of 3% and a 1% additional contribution to the police retirement system in each of the next three fiscal years. FY 2012, originally scheduled as an option year for the city, will become part of the contract period, and the contract will be extended for an additional year, through FY 2013. This contract amendment between the City and APA was approved by a vote of APA members and the City Council.

In December 2008, Council passed an ordinance to facilitate the consolidation of the City's Public Safety and Emergency Management (PSEM) Department with Austin Police Department. The ordinance includes the consolidation of Airport Police, Park Police and Marshall Services with 83 sworn positions into APD. This

Police – Total Budget \$258.6 million

consolidation allows the City to achieve a unified command structure and balance the employment rights and compensation structures for all law enforcement officers. PSEM officers were trained to function as full APD officers during the spring and are now working in various assignments, including those functions previously assigned to PSEM.

The implementation of CompStat allows the Department to develop crime reduction and traffic enforcement initiatives at the strategic, operational and tactical levels. CompStat not only addresses City-wide and area specific crime, but also provides useful analysis for response time, risk management and traffic safety. At the operational level, Commanders and their staff review the past 24-hour time period for crime patterns. APD anticipates process improvements at both the strategic and operational level as business intelligence tools begin to be used to automate some of the data collection processes making information more readily available for crime fighting efforts. Improvements at the tactical level will also be made with increased communication between Commanders and the communication's "Watch Commander" program. The department also implemented a redistricting and staffing process to routinely evaluate patrol officer allocation based on objective indicators of service demand and population growth.

A new response to resistance policy that increases supervisory review of incidents where an officer must use force was developed and implemented in FY 2009. The new policy also creates a formal response to resistance board that reviews higher level incidents. APD also established a Special Investigations Unit (SIU) assigned to handle officer-involved shootings.

Maintaining Commitment to Public Safety

Staffing: The FY 2010 Approved Budget includes \$276,826 to provide full-year funding for the 24 officer positions and related equipment added in the FY 2009 Budget. These sworn positions were deployed to the Neighborhood-Based Policing Program to provide adequate staffing for population growth. The FY 2010 Approved Budget also includes the transfer of the East Side Story Program, five positions, and a budget in the amount of \$623,681 to the Austin Parks and Recreation Department. A review of the duties required by the Austin-Bergstrom International Airport (ABIA) of APD officers revealed the need for an additional 4.75 Civilian FTEs, which include two additional Dispatchers, one Administrative Assistant, and 1.75 Stores Coordinator FTEs that work with property control issues. These positions will all be funded by ABIA. Due to the loss of grant funding, the Approved Budget includes the conversion of three Victim Service Counselors positions at no additional cost to the General Fund by using existing funds previously set aside as match for the grants that were lost. Finally, one Assistant Director position was transferred to the Labor Relations Office in Management Services.

Operational Increases: The FY 2010 Approved Budget includes an increase of \$710,609 in funding for the third renewal of the Travis County Booking Agreement due to anticipated increased contract costs and an additional 6.5% increase associated with administrative costs. This agreement pays Travis County for providing booking services for City of Austin prisoners. The department anticipates moving into the joint Child Abuse Facility during FY 2010. The lease agreement was recently approved by Council and construction is now in process. The rent payment for this facility was previously used as a cost savings but has been reinstated in the Approved Budget in the amount of \$123,120. This includes an additional \$21,120 for anticipated utility costs. The FY 2010 Approved Budget also includes: \$324,200 for officer uniforms and equipment, \$110,614 for ammunition, \$41,800 for language line services and \$25,000 for postage.

Employee Benefits

The Approved Budget includes \$566,264 for sworn employees and \$130,333 for civilian employees to provide full year funding for salary increases added in the FY 2009 budget. The approved funding plan for FY 2010 includes civil-service step and longevity increases for sworn positions in the amount of \$1,813,633. Per the Meet and Confer contract, an increase of \$527,018 is included in the budget, annualizing the retirement increment from 18.25% to 18.63%. An additional \$684,368 is also included in the Approved Budget for soft pay increases related to the negotiated Meet and Confer contract.

Police – Total Budget \$258.6 million

Approved Budget Reductions

The Proposed Budget included reductions of \$1,484,228, as compared to the FY 2010 Forecast Presentation, strategically selected to maintain the department's ability to provide core Police services. Additionally, the proposal included a reduction of \$456,483 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment to the dais. The Department will absorb furlough costs by generating additional vacancy savings. Additionally, the Approved Budget includes a reduction of \$4,129,823 as a result of an approved amendment to the Meet and Confer contract for sworn personnel. Other approved reductions include:

1. The elimination of \$119,873 of debt service payments for Air One, the APD helicopter. FY 2009 was the last year of the debt service payment.
2. The reduction of \$598,070 to the increase in funding for civil service step and longevity. A preliminary estimate for an increase in step raises and longevity was included in APD's financial forecast. Further analysis of these items indicated a lower than anticipated increase.
3. The reduction of \$251,820 in salary and benefits as a result of the reclassification of three Commander positions, two to the rank of police officer and one to the rank of sergeant that was approved by Council in June 2009. This reduction corresponds with a restructuring in Patrol of nine Area Commands with nine Commanders to three Bureaus with one Patrol Commander and one Support Commander in each (for a total of 6 commanders).
4. The reduction of \$120,000 in holiday pay to utilize minimum staffing on Christmas Day. This practice began in December 2008 and was included in the 2009 mid-year reduction plan. Should an unanticipated event occur, officers would be called back to increase staffing.
5. The elimination of \$70,000 for hours worked by temporary employees in Internal Affairs. The workload of these temporary employees will be absorbed by employees in the Office of the Police Monitor.
6. The Special Unit will receive a reimbursement of \$120,000 to offset police overtime associated with providing police services for South by Southwest. This reimbursement requires the request for a fee waiver to be declined, requiring the event sponsor to reimburse the overtime.
7. The reduction of \$40,000 for funding for temporary employees providing security at the main entrance of the Police Headquarters building. In April 2009, security was reduced from 24 hours a day, 7 days a week to 21 hours on weekdays and 22 hours weekends.
8. The removal of \$55,519 for the elimination of a vacant Executive Assistant position. This position provided administrative support in the Chief's Office.
9. The elimination of \$108,946 for a vacant Attorney Senior position. This position was added to the department as a new FTE in FY 2009 to replace an expiring contractual arrangement for legal services. This position has never been filled.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

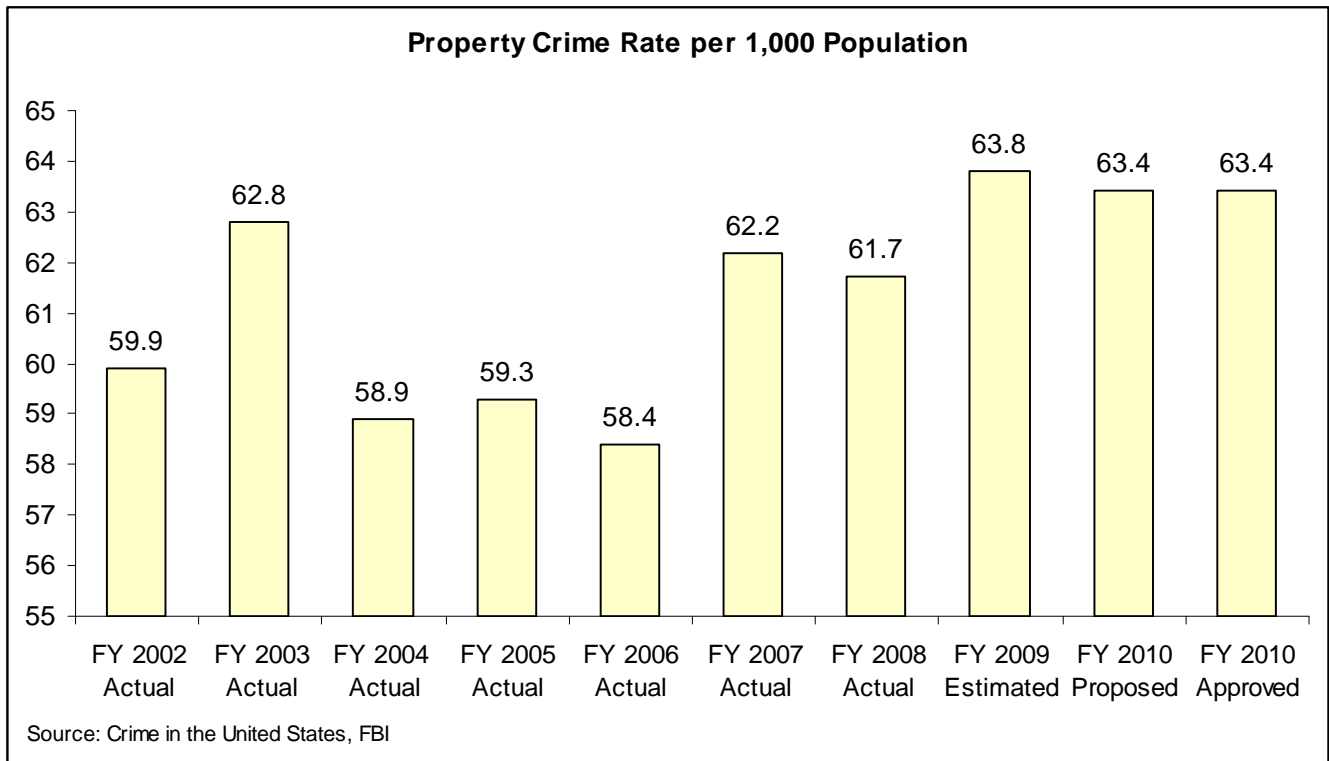
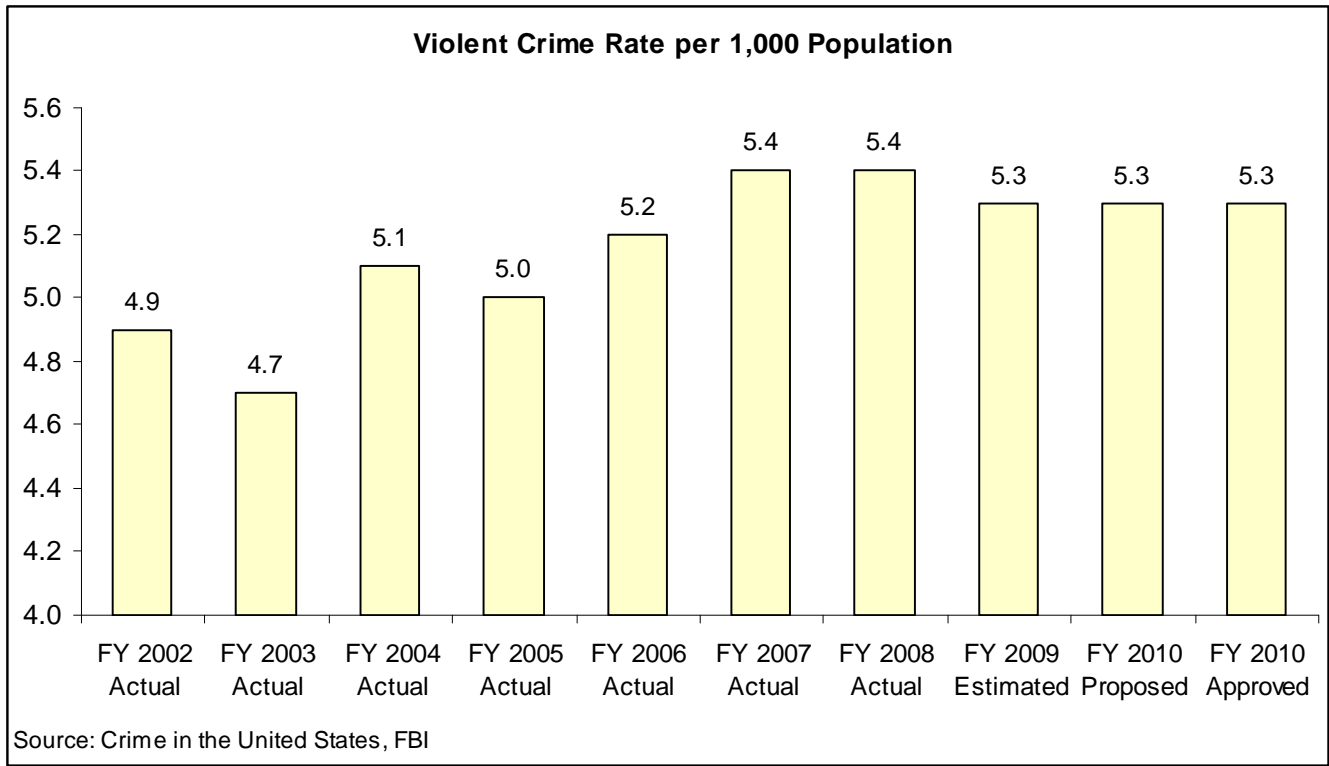
- \$333,375 for 525 Bulletproof Vests
- \$60,000 for 1 FTIR Replacement Instrument
- \$23,040 for 15 Tactical Bulletproof Vests.
- \$20,000 for 10 AEDs
- \$2,000 for 1 Tactical Shield

Capital Improvements Project

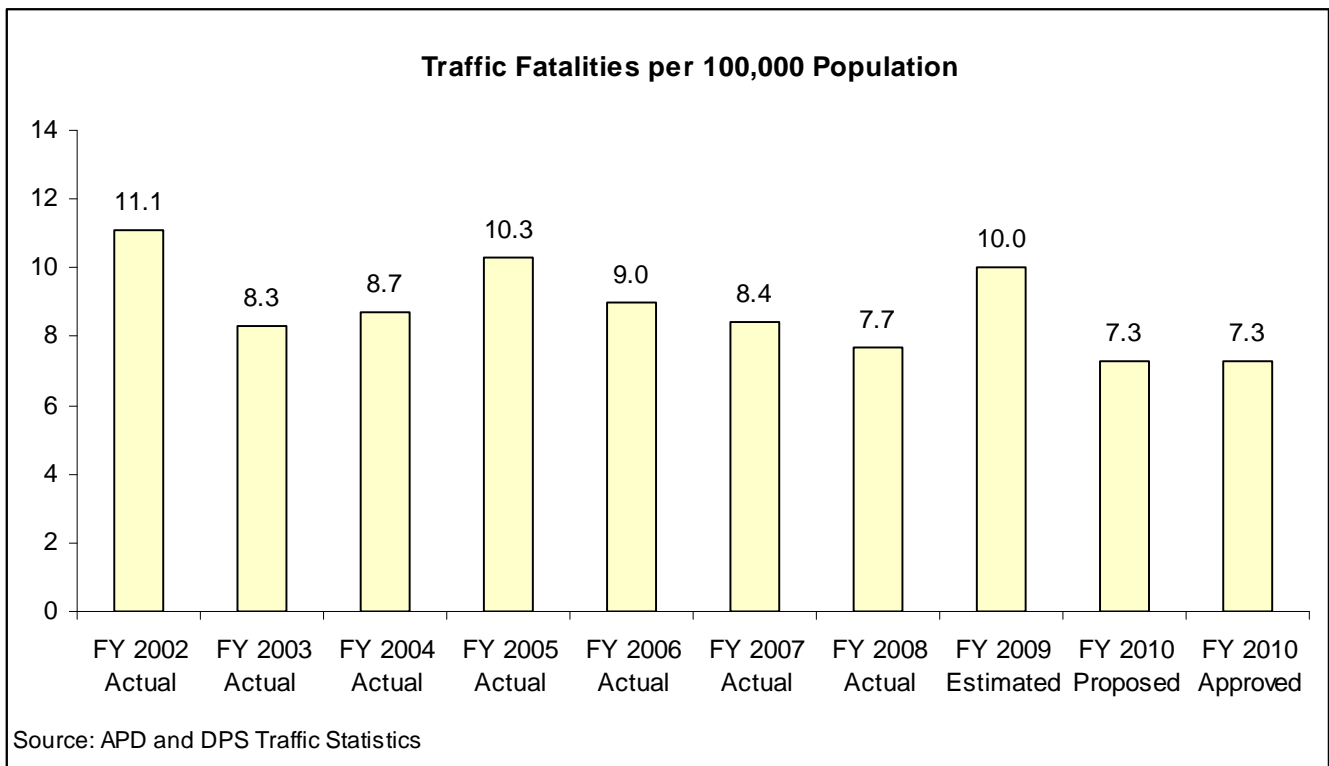
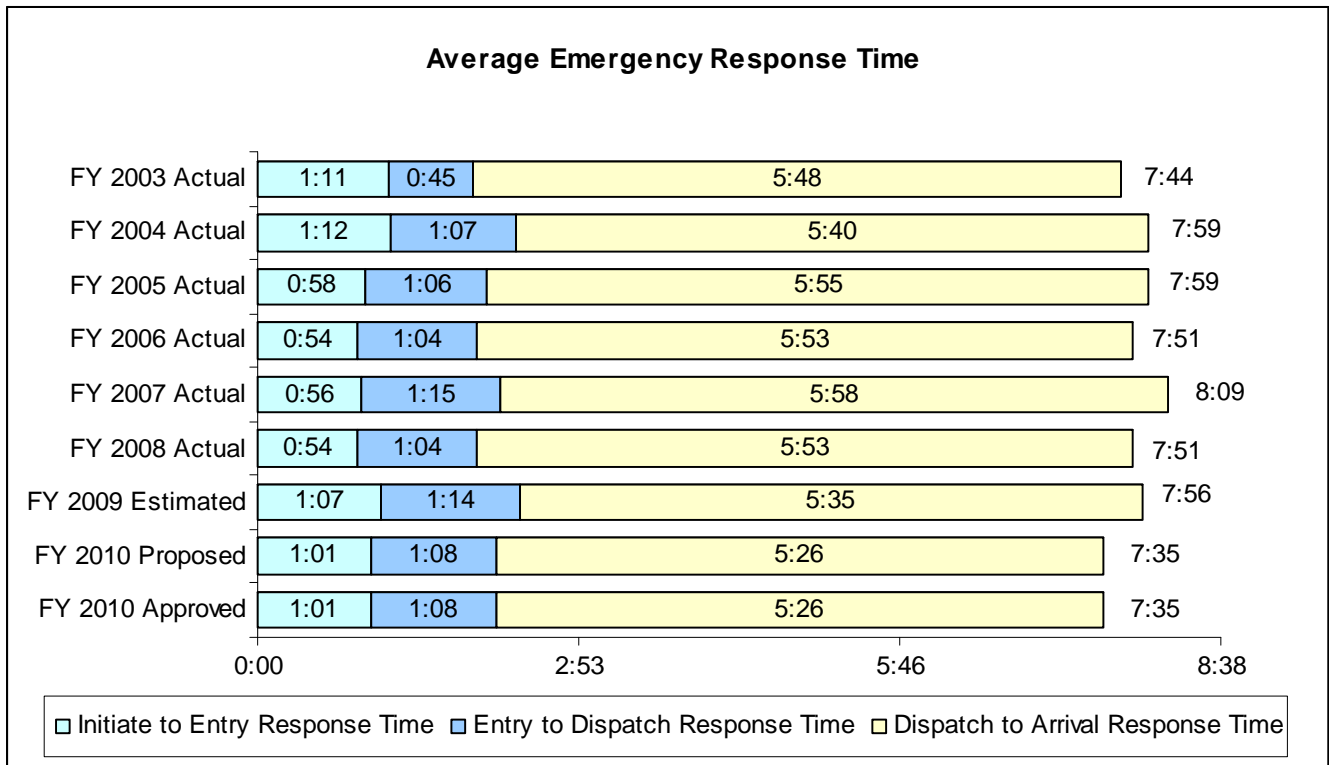
The Approved Capital Budget does not include any new appropriations for the Police Department.

Police – Total Budget \$258.6 million

Selected Key Indicators



Police – Total Budget \$258.6 million



Police — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$209,525 for revenue from decreased wrecker towing and a decreased demand for accident reports.	(\$209,525)	
2. The Approved Budget includes an increase of \$152,000 for revenue from an increase in the number of alarm permits issued.	\$152,000	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$130,333 for non-uniformed employee for annualized costs associated with Pay for Performance implemented in FY 2009.	\$130,333	
The Approved Budget includes a decrease of \$219,426 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$219,426)	
The Approved Budget also includes a \$390 increase for the Awards and Recognition program and a \$10,200 decrease in travel and training requirements.	(\$9,810)	
The Approved Budget includes a \$307,245 decrease in Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$307,245)	
The Approved Budget also includes a decrease of \$149,238 for the implementation of furloughs for non-civil service employees.	(\$149,238)	
2. Pay and Benefit Changes		
The Approved Budget includes step increases related to service tenure for existing officers in the amount of \$1,813,633.	\$1,813,633	
3. Maintain Ratio of 2.0 Officers per 1,000 Residents		
An additional \$276,826 is being added to the Approved Budget to annualize new sworn FTEs added in FY 2009 to meet the staffing ratio of 2.0 officers per 1,000 residents.	\$276,826	
4. Meet and Confer		
The Approved Budget includes \$566,264 for uniformed employee annualized salary costs associated with the Meet and Confer contract implemented in FY 2009. The Approved Budget is further increased by \$527,018 for the annualized increase in sworn retirement.	\$1,093,282	
An additional \$684,368 is included in the Approved Budget to fund contract incentive allowance and retirement benefits related to the Negotiated Meet and Confer Contract.	\$684,368	

Police — 2009-10

	Dollars	FTEs
5. <u>Neighborhood-Based Policing</u>		
In the Approved Budget, Fleet maintenance charges are increasing by \$353,484 and fleet fuel charges department-wide are decreasing by \$1,234,244.	(\$880,760)	
The transfer of the East Side Story budget and staff to the Parks and Recreation Department will reduce the FY 2010 Approved Budget by \$623,681 in funding and 5.00 full-time equivalents for the department.	(\$623,681)	(5.00)
The reclassification of three Commander positions, two to the rank of police officer and one to the rank of sergeant, is included as a reduction of \$251,820 in the Approved Budget.	(\$251,820)	
The Approved Budget includes the reduction of \$120,000 in holiday pay to utilize minimum staffing on Christmas Day.	(\$120,000)	
The Special Unit will receive a reimbursement of \$120,000 to offset police overtime associated with providing police services for South by Southwest. This reimbursement requires the request for a fee waiver to be declined, requiring the event sponsor to reimburse the overtime.	(\$120,000)	
6. <u>Highway Enforcement</u>		
The Approved Budget includes a reduction of a 1.00 full-time equivalent Administrative Specialist and a 1.00 full-time equivalent Administrative Assistant that were previously funded by Capital Metro.	\$0	(2.00)
7. <u>Investigations</u>		
The facility rental funding in the amount of \$123,120 for the Child Abuse unit is included in the Approved Budget.	\$123,120	
8. <u>Operations Support</u>		
The Approved Budget includes an increase of \$710,609 for increases to the jail contract with Travis County, which includes an additional 6.5% increase associated with administrative costs.	\$710,609	
The retirement of Genral Obligation bonds on the helicopter results in a reduction of \$119,873 in debt service.	(\$119,873)	
An increase in Airport Police Support Staff by 2.00 additional dispatchers, 1.00 full time Administrative Senior, and 1.75 Stores Specialist positions is included in the Approved Budget. These positions will be reimbursed by the Airport Fund.	\$0	4.75
The Approved Budget also includes an increase in Victim Services Counselors by 3.00 FTEs. These positions will be funded by a reallocation of existing resources.	\$0	3.00
9. <u>Professional Standards</u>		
The Approved Budget includes a decrease of \$153,366 in funding due to the transfer of the Assistant Director to the Labor Relations Office.	(\$153,366)	(1.00)

Police — 2009-10

	Dollars	FTEs
The elimination of a vacant Senior Attorney position will result in \$108,946 of savings, and the elimination of temporary employees working in Internal Affairs will reduce the Approved Budget an additional \$70,000.	(\$178,946)	(1.00)
10. Support Services		
The Approved Budget includes an increase of \$324,200 in funding for cost increases related to Officer uniform and equipment, \$110,614 for increased ammunition contractual costs, and \$25,000 in funding to meet Postage/Certified Mail costs.	\$459,814	
An increase of \$41,800 in funding for Deaf and Language Line Services vendor payments is also included in the Approved Budget.	\$41,800	
The Approved Budget eliminates a vacant department Executive Assistant position that provided administrative support in the Chief's office and \$40,000 for temporary personnel providing security at the entrance of the Headquarters building.	(\$95,519)	(1.00)
The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$304,049 for the reinstatement of the Service Incentive Pay program.	\$304,049	

Police - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
HIGHWAY ENFORCEMENT										
Traffic Enforcement	\$14,522,603	131.00	\$15,980,278	133.00	\$15,405,599	133.00	\$15,464,118	125.75	\$15,468,963	125.75
Subtotal	\$14,522,603	131.00	\$15,980,278	133.00	\$15,405,599	133.00	\$15,464,118	125.75	\$15,468,963	125.75
INVESTIGATIONS										
Centralized Investigations	\$21,290,772	184.75	\$23,121,353	185.75	\$23,042,100	185.75	\$25,144,126	191.75	\$25,158,318	191.75
Organized Crime	\$12,315,759	137.00	\$10,971,299	84.00	\$11,012,463	84.00	\$7,493,227	57.00	\$7,496,063	57.00
Subtotal	\$33,606,531	321.75	\$34,092,652	269.75	\$34,054,563	269.75	\$32,637,353	248.75	\$32,654,381	248.75
NEIGHBORHOOD-BASED POLICING										
Community Partnerships	\$7,771,237	72.00	\$8,360,742	83.00	\$8,359,469	83.00	\$9,140,224	85.00	\$9,153,660	85.00
East Side Story	\$808,958	6.00	\$738,180	6.00	\$738,180	6.00	\$0	0.00	\$0	0.00
Park Police	\$0	0.00	\$3,701,685	35.00	\$4,045,221	35.00	\$3,634,382	35.00	\$3,634,382	35.00
Patrol	\$80,405,652	809.50	\$86,287,010	816.00	\$85,091,369	816.00	\$90,736,640	814.00	\$90,735,068	814.00
Patrol Support	\$18,626,392	118.50	\$20,500,320	168.00	\$20,560,858	168.00	\$23,240,477	185.00	\$23,257,708	185.00
Subtotal	\$107,612,239	1,006.00	\$119,587,937	1,108.00	\$118,795,097	1,108.00	\$126,751,723	1,119.00	\$126,780,818	1,119.00
OPERATIONS SUPPORT										
Air Operations	\$1,389,928	8.00	\$1,505,564	8.00	\$1,399,682	8.00	\$1,572,289	9.00	\$1,572,828	9.00
Airport Police	\$0	0.00	\$0	34.00	\$0	34.00	\$0	40.75	\$0	40.75
Communications and Emergency Planning	\$10,897,912	173.75	\$10,603,551	176.75	\$11,299,856	176.75	\$11,304,444	183.75	\$11,386,869	183.75
Forensics Science Services	\$5,820,171	80.00	\$6,178,573	78.00	\$6,202,419	78.00	\$6,203,347	79.25	\$6,247,061	79.25
Special Operations	\$4,760,505	58.00	\$5,638,196	59.00	\$5,483,746	59.00	\$5,261,664	54.00	\$5,263,186	54.00
Strategic Command	\$7,844,319	56.00	\$8,720,099	59.00	\$8,725,643	59.00	\$9,435,202	60.00	\$9,481,807	60.00
Victim Services	\$1,793,885	22.00	\$1,816,524	22.00	\$1,880,619	22.00	\$1,833,170	25.00	\$1,857,690	25.00
Subtotal	\$32,506,721	397.75	\$34,462,507	436.75	\$34,991,965	436.75	\$35,610,116	451.75	\$35,809,441	451.75

Police - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PROFESSIONAL STANDARDS										
Internal Affairs	\$2,551,646	20.00	\$3,136,262	20.00	\$2,726,389	20.00	\$2,777,515	18.00	\$2,779,197	18.00
Recruiting	\$1,474,579	11.00	\$1,579,415	11.00	\$1,486,287	11.00	\$1,739,463	13.00	\$1,739,463	13.00
Risk Management	\$1,612,739	11.00	\$2,334,035	20.00	\$2,334,035	20.00	\$2,222,477	18.00	\$2,223,554	18.00
Training	\$12,513,220	156.00	\$9,141,876	160.00	\$9,090,000	160.00	\$7,578,642	161.00	\$7,579,719	161.00
Subtotal	\$18,152,184	198.00	\$16,191,588	211.00	\$15,636,711	211.00	\$14,318,097	210.00	\$14,321,933	210.00
SUPPORT SERVICES										
Administration & Management	\$2,670,351	17.00	\$5,161,475	16.00	\$6,496,109	16.00	\$5,640,834	16.00	\$5,647,210	16.00
Facility Expenses	\$1,869,142	9.00	\$1,937,483	9.00	\$1,818,962	9.00	\$1,880,310	9.00	\$1,884,891	9.00
Financial Monitoring / Budgeting	\$673,903	11.00	\$1,012,168	14.00	\$1,007,168	14.00	\$1,075,078	15.00	\$1,082,829	15.00
Information Technology Support	\$1,310,894	2.00	\$1,462,335	5.00	\$1,462,335	5.00	\$1,692,968	7.00	\$1,692,968	7.00
Personnel / Training	\$1,203,351	14.00	\$1,004,317	13.00	\$1,004,317	13.00	\$847,764	12.00	\$856,914	12.00
Public Information	\$493,144	3.00	\$773,588	8.00	\$770,588	8.00	\$768,783	8.00	\$777,140	8.00
Purchasing / MBE/WBE	\$631,042	5.00	\$754,355	6.00	\$773,355	6.00	\$729,760	5.00	\$733,776	5.00
Vehicle / Equipment Maintenance	\$1,353,212	11.00	\$1,522,031	9.00	\$1,600,840	9.00	\$1,011,317	9.00	\$1,021,006	9.00
Subtotal	\$10,205,038	72.00	\$13,627,752	80.00	\$14,933,674	80.00	\$13,646,814	81.00	\$13,696,734	81.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$125,243	0.00	\$4,386,555	0.00	\$179,137	0.00	\$2,005,149	0.00	\$2,005,149	0.00
Subtotal	\$125,243	0.00	\$4,386,555	0.00	\$179,137	0.00	\$2,005,149	0.00	\$2,005,149	0.00
Total	\$216,730,559	2,126.50	\$238,329,269	2,238.50	\$233,996,746	2,238.50	\$240,433,370	2,236.25	\$240,737,419	2,236.25

Police - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
HIGHWAY ENFORCEMENT										
Traffic Enforcement	\$18,395	0.00	\$233,717	0.00	\$69,230	0.00	\$0	0.00	\$0	0.00
Subtotal	\$18,395	0.00	\$233,717	0.00	\$69,230	0.00	\$0	0.00	\$0	0.00
INVESTIGATIONS										
Centralized Investigations	\$374,722	0.00	\$299,502	0.00	\$393,212	0.00	\$350,184	0.00	\$350,184	0.00
Organized Crime	\$232,370	0.00	\$268,858	0.00	\$429,573	0.00	\$322,272	0.00	\$322,272	0.00
Subtotal	\$607,092	0.00	\$568,360	0.00	\$822,785	0.00	\$672,456	0.00	\$672,456	0.00
NEIGHBORHOOD-BASED POLICING										
East Side Story	\$56,024	0.00	\$31,000	0.00	\$31,000	0.00	\$0	0.00	\$0	0.00
Park Police	\$0	0.00	\$0	0.00	\$-179,510	0.00	\$0	0.00	\$0	0.00
Patrol	\$257,395	0.00	\$155,001	0.00	\$255,000	0.00	\$255,000	0.00	\$255,000	0.00
Patrol Support	\$1,565,858	0.00	\$1,126,876	0.00	\$990,000	0.00	\$1,355,000	0.00	\$1,355,000	0.00
Subtotal	\$1,879,276	0.00	\$1,312,877	0.00	\$1,096,490	0.00	\$1,610,000	0.00	\$1,610,000	0.00
OPERATIONS SUPPORT										
Airport Police	\$0	0.00	\$4,133,727	0.00	\$4,236,276	0.00	\$4,920,582	0.00	\$4,920,582	0.00
Communications and Emergency Planning	\$70,700	0.00	\$304,984	0.00	\$304,984	0.00	\$418,352	0.00	\$418,352	0.00
Forensics Science Services	\$58,021	0.00	\$81,600	0.00	\$81,600	0.00	\$81,600	0.00	\$81,600	0.00
Special Operations	\$2,156,897	0.00	\$2,145,710	0.00	\$2,262,947	0.00	\$2,145,708	0.00	\$2,145,708	0.00
Subtotal	\$2,285,618	0.00	\$6,666,021	0.00	\$6,885,807	0.00	\$7,566,242	0.00	\$7,566,242	0.00
SUPPORT SERVICES										
Facility Expenses	\$210	0.00	\$0	0.00	\$291	0.00	\$0	0.00	\$0	0.00
Purchasing / MBE/WBE	\$17,990	0.00	\$7,500	0.00	\$7,500	0.00	\$7,500	0.00	\$7,500	0.00
Subtotal	\$18,200	0.00	\$7,500	0.00	\$7,791	0.00	\$7,500	0.00	\$7,500	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$0	0.00	\$447,778	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$0	0.00	\$447,778	0.00	\$0	0.00	\$0	0.00
Total	\$4,808,581	0.00	\$8,788,475	0.00	\$9,329,881	0.00	\$9,856,198	0.00	\$9,856,198	0.00

Police - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
HIGHWAY ENFORCEMENT										
Traffic Enforcement	\$353,000	0.00	\$1,897,000	0.00	\$1,897,000	0.00	\$1,952,000	0.00	\$1,952,000	0.00
Subtotal	\$353,000	0.00	\$1,897,000	0.00	\$1,897,000	0.00	\$1,952,000	0.00	\$1,952,000	0.00
INVESTIGATIONS										
Centralized Investigations	\$662,000	2.00	\$1,518,000	3.00	\$1,518,000	3.00	\$408,000	3.00	\$408,000	3.00
Organized Crime	\$1,217,000	1.00	\$424,000	1.00	\$424,000	1.00	\$520,000	1.00	\$520,000	1.00
Subtotal	\$1,879,000	3.00	\$1,942,000	4.00	\$1,942,000	4.00	\$928,000	4.00	\$928,000	4.00
NEIGHBORHOOD-BASED POLICING										
Community Partnerships	\$1,582,000	10.00	\$1,250,000	14.00	\$1,250,000	14.00	\$1,111,000	10.00	\$1,111,000	14.00
Patrol	\$148,000	0.00	\$155,000	1.00	\$155,000	1.00	\$0	1.00	\$0	1.00
Subtotal	\$1,730,000	10.00	\$1,405,000	15.00	\$1,405,000	15.00	\$1,111,000	11.00	\$1,111,000	15.00
OPERATIONS SUPPORT										
Forensics Science Services	\$353,000	0.00	\$326,000	0.00	\$326,000	0.00	\$523,000	0.00	\$523,000	0.00
Victim Services	\$420,000	10.00	\$97,000	10.00	\$125,000	10.00	\$125,000	3.00	\$125,000	3.00
Subtotal	\$773,000	10.00	\$423,000	10.00	\$451,000	10.00	\$648,000	3.00	\$648,000	3.00
PROFESSIONAL STANDARDS										
Training	\$110,000	0.00	\$122,000	0.00	\$122,000	0.00	\$216,000	0.00	\$216,000	0.00
Subtotal	\$110,000	0.00	\$122,000	0.00	\$122,000	0.00	\$216,000	0.00	\$216,000	0.00
SUPPORT SERVICES										
Information Technology Support	\$0	0.00	\$211,000	0.00	\$211,000	0.00	\$350,000	0.00	\$350,000	0.00
Subtotal	\$0	0.00	\$211,000	0.00	\$211,000	0.00	\$350,000	0.00	\$350,000	0.00
Total	\$4,845,000	23.00	\$6,000,000	29.00	\$6,028,000	29.00	\$5,205,000	18.00	\$5,205,000	22.00

Police Asset Forfeiture Funds — 2009-10

Purpose and Nature of Funds

Asset forfeiture is a valuable tool used by society to take back the “profits” from the criminals who illegally obtain them. Federal and state legislation provide for the civil forfeiture of property to law enforcement agencies when such property is:

“Used or intended to be used in the commission of a crime, or proceeds gained from the commission of a crime, or acquired with proceeds gained from crime.”

The Austin Police Department on its own, or in conjunction with other local, state or federal agencies, seizes property which it considers to be illegally obtained. A civil court proceeding is then initiated against the property. If the court finds the property is contraband, the court may award the property to the seizing agency or agencies. Both state and federal law dictate that once awarded, forfeited funds may only be used to increase and not supplant law enforcement resources, nor may the existence of an award be used to offset or decrease total salaries, expenses, or allowances that are appropriated to an agency.

Factors Affecting Revenue

The process from seizure to award can take anywhere from months to years. The nature of the legal system makes it difficult to determine the outcome, timing, or amount of any pending litigation. Therefore, the Approved Budget amount does not project any forfeiture revenue. Future appropriations will be based on actual forfeiture amounts received.

Factors Affecting Requirements

For the purposes of reporting forfeiture between federal agencies, the Federal Asset Forfeiture Fund will be divided into the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund in FY 2010. The approved expenditures from the Federal Department of Treasury Asset Forfeiture Fund for FY 2009-10 total \$1,741,030. Planned expenditures from the fund include \$864,337 in capital purchases, \$750,000 for police equipment, \$76,693 for contractual agreements, and \$50,000 for employee training and skill building. The approved expenditures from the Federal Department of Justice Asset Forfeiture Fund for FY 2009-10 total \$125,663 and the planned expenditures from the fund include \$75,663 in capital purchases and \$50,000 for employee training and skill building.

The approved expenditures from the State Contraband Forfeiture Fund for FY 2009-10 total \$232,073. Planned expenditures from the fund include \$175,000 in capital purchases, \$28,000 for contractual agreements, \$20,000 for employee training and skill building and \$9,073 for police equipment.

The State Gambling Forfeiture Fund was created to account for proceeds from the sale of property forfeited through the courts under the Texas Code of Criminal Procedure—Article 18.18; Disposition of Gambling Paraphernalia. The Austin Police Department actively began enforcement of illegal gaming activities using devices known as eight-liners during 2006. Eight-liners, which look and play like slot machines, are legal only when played for amusement. It is the payouts that differentiate most eight-liners from standard slot machines because in Texas, it is the payouts that distinguish a legal amusement device from an illegal gambling device. These cases resulted in the seizure of equipment that was entered into evidence and subsequently forfeited to the department by court order. During FY 2009, the department began the procedure to sell these devices using an on-line auction service under contract with the City of Austin. In order to ensure the devices were not to be used for illegal activity in the State of Texas, sales were restricted so that machines were only to be used outside the state of Texas. The approved expenditures from the State Gambling Asset Forfeiture Fund for FY 2009-10 total \$441,755. Planned expenditures from the fund include \$187,500 in capital purchases, \$150,000 for contractual agreements, \$79,255 for police equipment, and \$25,000 for employee training and skill building.

Police Asset Forfeiture Funds — 2009-10

The Airport Asset Forfeiture Fund and the Parks Asset Forfeiture Fund became the responsibility of the Police Department with the consolidation of Public Safety and Emergency Management (PSEM) in FY 2009. The approved expenditures from the Airport Asset Forfeiture Fund for FY 2009-10 total \$209,722, and this amount is planned to be expended on capital purchases. The approved expenditures from the Parks Asset Forfeiture Fund for FY 2009-10 total \$1,822, and this amount is planned to be expended on police equipment.

Federal Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$586,676	\$0	\$1,621,769	\$0	\$0
Requirements	\$78,460	\$394,063	\$394,063	\$0	\$0

Federal Department of Treasury Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$0	\$0	\$0	\$0	\$0
Requirements	\$0	\$0	\$0	\$1,741,030	\$1,741,030

Federal Department of Justice Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$0	\$0	\$0	\$0	\$0
Requirements	\$0	\$0	\$0	\$125,663	\$125,663

State Contraband Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$219,587	\$0	\$136,517	\$0	\$0
Requirements	\$28,368	\$226,550	\$226,550	\$232,073	\$232,073

State Gambling Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$0	\$0	\$521,755	\$0	\$0
Requirements	\$0	\$0	\$80,000	\$441,755	\$441,755

Airport Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$17,827	\$6,900	\$14,160	\$0	\$0
Requirements	\$27,391	\$50,000	\$6,328	\$209,722	\$209,722

Parks Asset Forfeiture Fund Summary

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$66	\$60	\$30	\$0	\$0
Requirements	\$0	\$0	\$0	\$1,822	\$1,822





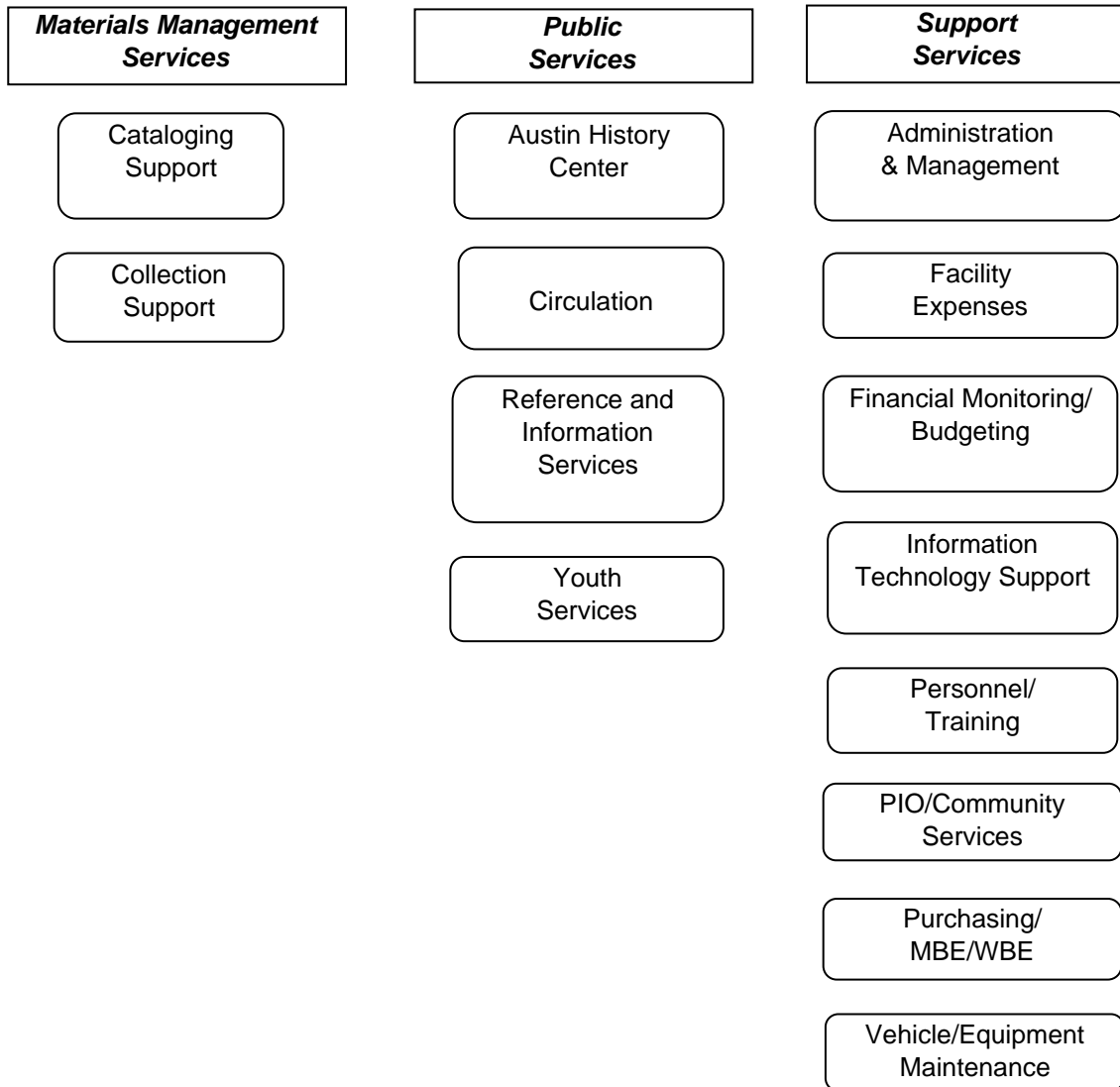
City of Austin
2009-2010
Approved
Budget

Executive Summary
Recreation & Culture

Library

New Central Library Fund

Library—2009-10



LEGEND= Program Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$734,565	\$729,238	\$557,238	\$574,700	\$574,700
Expenditures	\$23,450,496	\$24,907,897	\$24,385,726	\$24,151,572	\$24,394,878
Full-time Equivalents (FTEs)	345.73	350.43	350.43	343.18	343.18

*Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$148,000 for capital and critical one-time costs.

Library—2009-10

Mission

The mission of the Austin Public Library is to provide easy access to books and information for all ages, through responsive professionals, engaging programs, and state of the art technology in a safe and friendly environment. To help the Department achieve its mission the following goals have been developed:

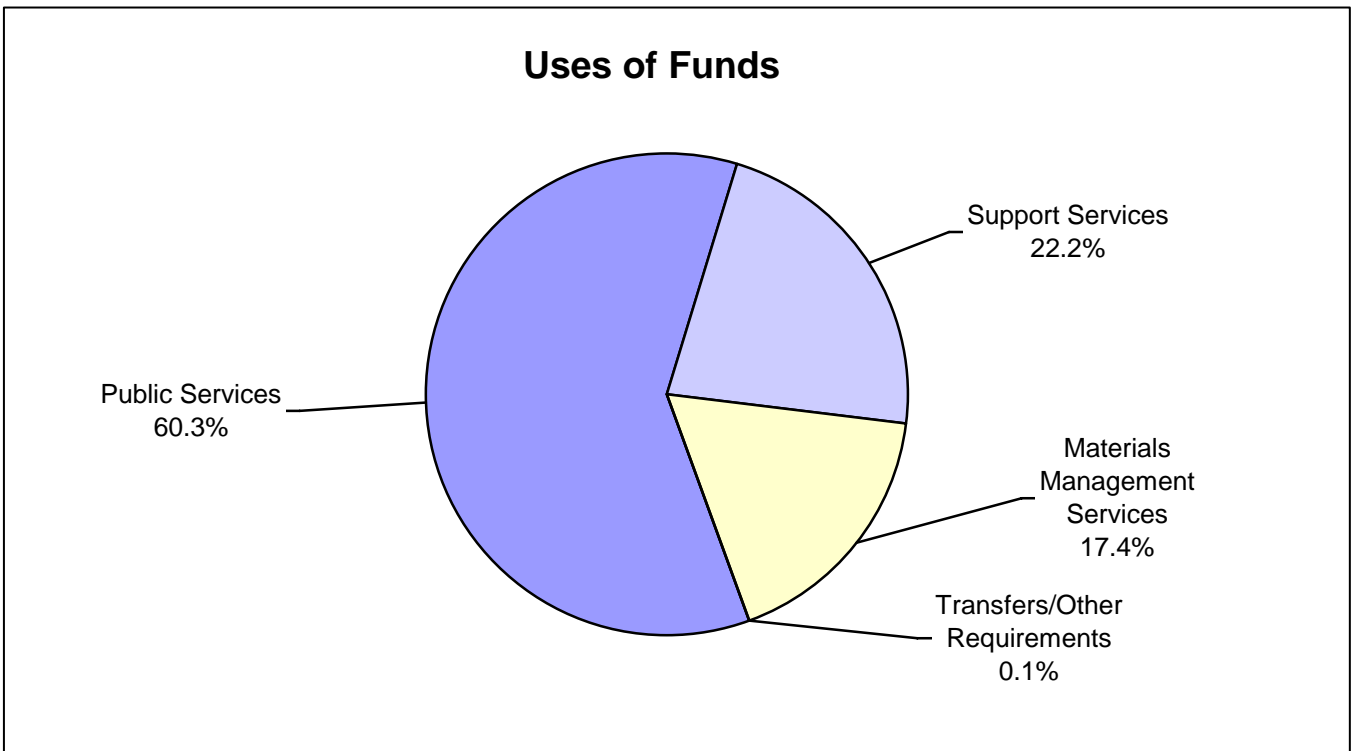
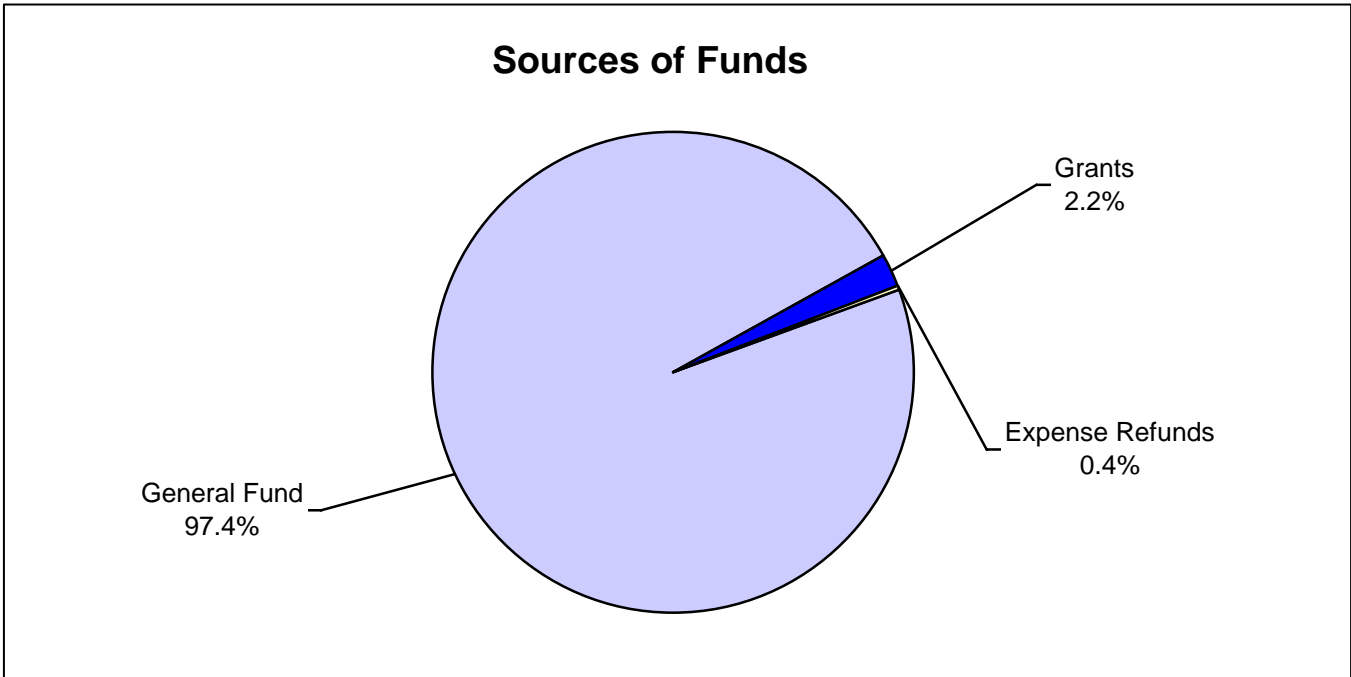
Goals

- Provide access to information and services that are meaningful and relevant to customers.
 - Maintain the percent of customers who find the materials they need at 86% in 2010.
 - Maintain the percent of customers who find the reference information they need at 97% in 2010.
 - Increase the number of youth items circulated to 1,873,400 in 2010.
 - Increase the number of adult items circulated to 2,550,670 in 2010.
 - Increase the number of customers who attend adult programs to 21,320 in 2010.
 - At least 35% of youth enrolled in the Summer Reading Program will successfully complete the program in 2010.
 - Increase the number of customers who visit all library locations to 3,825,335 in 2010.
 - Increase the number of Internet users who access Library resources electronically to 1,114,980 and increase the number of web hits to 20,637,000 in 2010.
 - The number of items digitized at the Austin History Center will increase by 1,200 in 2010.
 - Increase the number of express check machine transactions as a percent of total circulation by at least 5% in 2010.
 -
- Increase awareness of the library system as a valuable and prominent City resource.
 - The value of department initiated media coverage will reach at least \$190,000 in 2010.
 - The number of department initiated media contacts will reach at least 190 in 2010.
 - Increase the amount of annual donations to the Austin Public Library by 5% in 2010.
 - Maintain the percent of citizens who give the Library an overall favorable rating of library services at 90% in 2010.
 - Increase the number of volunteer hours contributed annually by at least 5% in 2010.
- Create a work environment that attracts, retains and develops a diverse and customer-oriented workforce.
 - Maintain the overall employee job satisfaction rating at 74% in 2010.
 - Maintain the quality of Library department services to external customers at 94% in 2010.
 - Increase the percent of employees who feel the Library department demonstrates adequate concern for employee safety to 85% in 2010.

Key Indicators

- Average Daily Visits
- Average Daily Circulation
- Library Cost per Circulated Item
- Library Cost per Registered Borrower
- Library Cost per Capita
- Materials Support per Capita
- Citizen Satisfaction with Materials
- Percent of Customers Who Get the Information They Need (Reference)
- Percent of Customers Who Find the Materials They Need (Austin History Center)
- Percent of Citizens Rating Overall Library Services as Favorable
- Percent of Customers Who Find the Title They are Seeking
- Percent of Citizens Who Feel Safe at Library Facilities

Library – Total Budget \$25.0 million



Library – Total Budget \$25.0 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$734,565	\$729,238	\$557,238	\$574,700	\$574,700
Requirements	\$23,450,496	\$24,907,897	\$24,385,726	\$24,151,572	\$24,394,878
Full-time Equivalents (FTEs)	345.73	350.43	350.43	343.18	343.18
Grant Reimbursements	\$176,282	\$362,700	\$237,999	\$507,000	\$557,000
Full-time Equivalents (FTEs)	2.00	4.00	4.00	3.00	4.00
Expense Refunds	\$162,164	\$92,329	\$163,572	\$92,329	\$92,329

Budget Highlights

The mission of the Austin Public Library is to provide easy access to books and information for all ages, through responsive professionals, engaging programs, and state of the art technology in a safe and friendly environment. The Austin Public Library system consists of 20 branch libraries, the John Henry Faulk Central Library, and the Austin History Center. Within these 22 facilities, customers have access to a wide diversity of resources, programs, and services including reference assistance online, in person, or by telephone, public Internet computers, book clubs, online reserves and renewals, free meeting rooms, adaptive equipment, computer training centers at the Faulk Central Library and several branch libraries, and summer reading programs for youth and adults.

The Austin Public Library also has specialized programs and services such as a Spanish information hotline, the Michael & Susan Dell Connected Youth Centers for teens, the Business Information Center at the Faulk Central Library, New Immigrants Project centers, and Talk Time, facilitated conversation sessions which allow new English learners to practice speaking English in a safe, non-threatening, and relaxed environment. The Austin History Center, which contains the local history collection of the Austin Public Library, houses more than 1 million items, including books, photographs, maps, newspapers, personal and family archives and many other items documenting Austin's history from before its founding in 1839 to the present.

The Austin Public Library offers information and materials in a variety of formats to enable citizens to continue their learning experiences. In addition to over 1.2 million books, the collection includes more than 67,000 video recordings on DVD and VHS, 58,000 music recordings on CD and audiocassette, 34,000 audio books on CD, MP3 CD, and audiocassette, and 28,000 E-books (electronic books). One of the newest formats added to the collection are "playaway" audio books, a small digital audio player pre-loaded with a full text audio book designed to give users simple and immediate access to books on-the-go. Access to more than 125 electronic databases is available at all library locations or remotely from homes or offices. Materials are offered in more than 10 languages, including Spanish, Chinese, Vietnamese, Arabic, Greek and Portuguese.

Public Services

The Approved Budget includes funding to maintain current hours of operation and service levels at the Faulk Central Library, the Austin History Center, and all branch libraries. In FY 2009, branch libraries closed one day per week in order to reallocate funding to four critical services areas: custodial, security, maintenance, and library materials. The FY 2010 Approved Budget continues this critical funding for custodial and security services and library materials. Circulation at all library locations has been steadily increasing since 2004 and is projected to reach over 4.4 million items in FY 2010. More than 4,700 programs are expected to be offered by the end of FY 2009 with program attendance expected to total more than 120,000.

In FY 2010, the last newly-constructed branch library will open, replacing the last leased-space facility. The Twin Oaks Branch Library is currently projected to open to the public in December, 2009. Circulation at this new, larger facility is projected to reach over 110,000, and visits are expected to reach over 100,000.

Library – Total Budget \$25.0 million

The Approved Budget includes annualized funding in the amount of \$34,335 for staff and increased contractual and commodity costs associated with the opening of the larger North Village Branch Library in May 2009, and annualized funding in the amount of \$134,008 for staff and increased contractual and commodity costs associated with the opening of the larger Twin Oaks Branch Library in December 2009.

Materials Management Services

The Approved Budget includes total funding of \$2,200,061 for library books, periodicals, and electronic databases. Although this is a reduced level of funding for periodicals and electronic databases as compared to the current fiscal year, the system-wide book budget will be maintained, and 100,000 new volumes are projected to be added to the library collection. An increase in funding of \$3,058 is included to cover a slight increase in the lease cost associated with the Library's book-sorting operation and used bookstore, which was previously located at what is now the site of the new Twin Oaks Branch Library.

Support Services

The Approved Budget includes an increase of \$42,350 to fund increasing costs for software license renewals and hardware/software maintenance contracts, including contracts for the automated pay-for-print system, the integrated library management system, and the security anti-theft system. More than 1.1 million customers are expected to use the library's public Internet stations in FY 2010, and web hits to all Austin Public Library web pages are expected to exceed 20 million. \$19,000 is approved to fund an increase to the contract for security and fire alarm monitoring services for all library facilities. The Approved Budget also includes an increase of \$2,983 for fleet maintenance costs and a decrease of \$9,702 for fleet fuel costs.

Revenue

Revenue is primarily generated from fines and fees. The Approved Budget includes projected revenue in FY 2010 in the amount of \$574,700, a decrease of \$154,538 from the Amended Budget. Over 70 percent of this decrease is for library fines. The decrease is projected as a result of the lower volume of fines issued due to improved customer notification systems for overdue materials.

Employee Benefits

The Approved Budget includes \$84,283 for annualized salary increases associated with Pay for Performance that occurred in FY 2009. Also included is an increase of \$305 to the Departmental Awards & Recognition program. An increase of \$1,740 is included for Departmental travel and training. The Approved Budget includes a decrease of \$141,897 for a Service Incentive Enhancement payment made in FY 2009 that will not be continued in FY 2010.

Approved Reductions

The Proposed Budget included reductions of \$708,880 strategically selected to maintain the Department's ability to provide core Library services. Additionally, the proposal included a reduction of \$334,003 associated with the corporate elimination of Service Incentive Pay (SIP) and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

1. The reduction of operational staff by the elimination of 6.00 FTEs and \$337,219 has been approved. These positions include administrative support and youth librarian staff in the Materials Management Services Program and the Public Services Program. All of the 6.00 FTEs approved for elimination are currently vacant.

Library – Total Budget \$25.0 million

2. A reduction of administrative and support staff in the Support Services Program is approved by the elimination of 1.25 FTEs. This reduction includes a 1.00 vacant Maintenance Worker II position and a 0.25 FTE reduction to a currently filled Accountant Associate position for a total for \$55,840.
3. Other operational reductions in the Approved Budget include \$89,870 for cataloging and processing services and materials processing supplies, \$91,300 for information technology support costs such as hardware and software maintenance, software licenses, and minor hardware, \$50,831 for building and grounds maintenance, \$15,000 for contractual services in the marketing division, \$18,820 for electronic databases, and \$50,000 for library periodicals.

Capital Budget

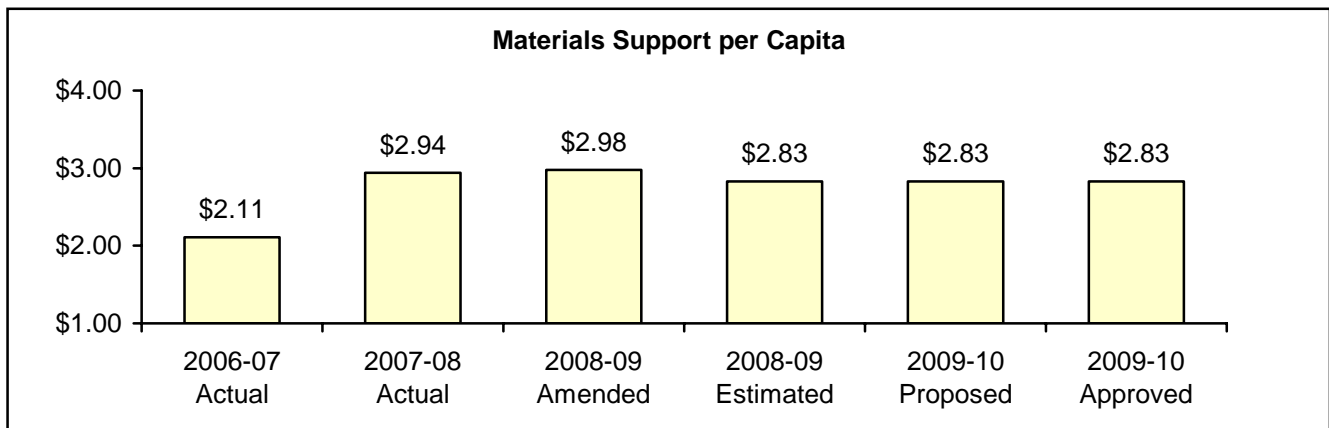
The Approved Capital Budget does not include any new appropriations for the Library Department.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

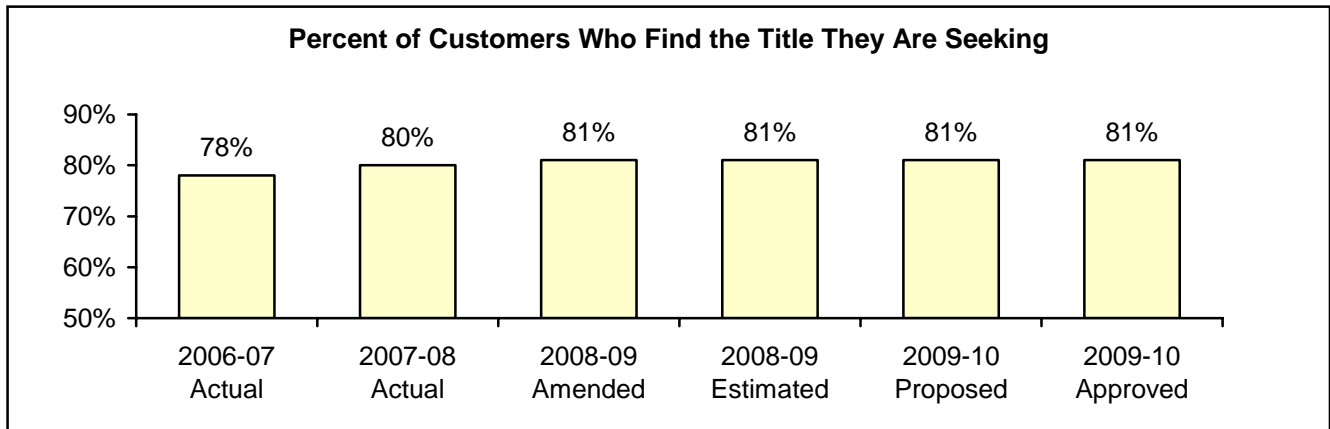
- \$90,000 for upgrade and replacement of telephone systems at nine library locations
- \$58,000 for a library security enhancement project at recommended library locations

The Library Department uses the following key indicators to monitor progress toward its goals:

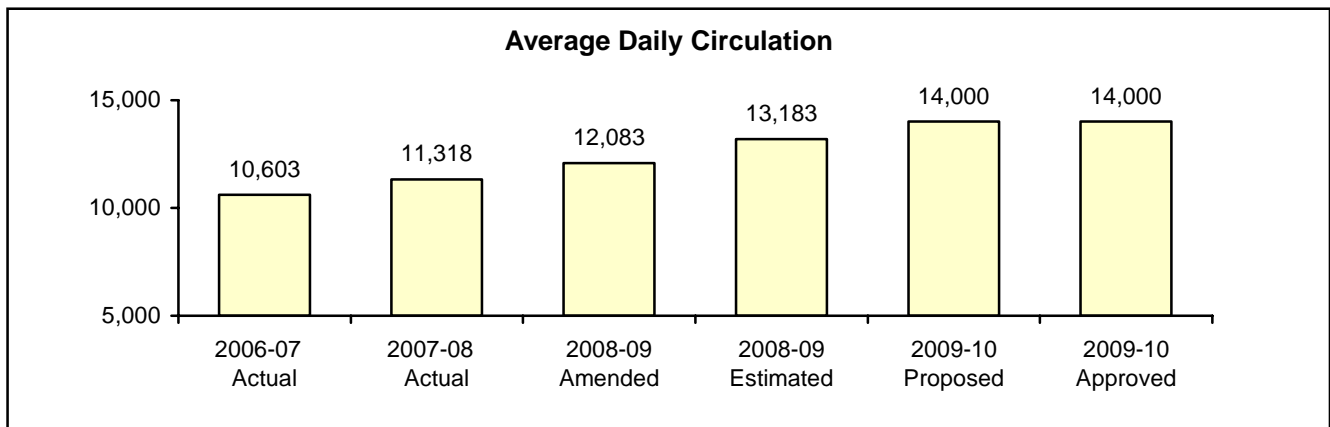


Materials support per capita is an indicator based on total population and total materials expenditures for the department. The FY 2009 amended amount of \$2.98 was based on a total materials budget of \$2,243,225 and total projected population of 752,666. The FY 2010 approved amount of \$2.83 is based on a total approved materials budget of \$2,200,061 and a total projected population of 777,559. As such, this indicator is approved to decrease approximately 5 percent from the FY 2009 amended amount but is projected to remain consistent with the FY 2009 estimated amount.

Library – Total Budget \$25.0 million



The percent of customers who find the title they are seeking is an indicator based on an annual customer needs assessment survey conducted at all library locations. The current year estimate of 81 percent is consistent with the FY 2009 amended amount. The FY 2010 goal of 81 percent represents our desire to maintain this indicator throughout the next fiscal year.



In FY 2009, the operating hours of all branch libraries were reduced by closing 1 day per week, allowing the Library department to reallocate the associated funding to four critical service areas: custodial, security, maintenance, and library materials. Despite these closures, the FY 2009 estimated amount for this indicator is projected to reach 13,183, an increase of 9 percent over the FY 2009 amended amount. The FY 2010 approved amount is projected to reach 14,000, in part due to the opening of the new larger Twin Oaks Branch Library in December 2009.

Library – 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease in revenue of \$113,113 from library fines due to a lower amount of fines issued resulting from improved customer notification systems for overdue materials.	(\$113,113)	
2. The Approved Budget includes a decrease in revenue of \$18,710 from non-resident card fees due to the elimination of this fee in FY 2009.	(\$18,710)	
3. The Approved Budget includes a decrease in revenue of \$9,110 from replacement card fees due to the approved elimination of this fee in FY 2010.	(\$9,110)	
4. The Approved Budget includes a decrease in revenue of \$4,310 for public copier fees due to decreased customer demand.	(\$4,310)	
5. The Approved Budget includes a decrease in revenue of \$10,125 for miscellaneous fees from the Austin History Center and the Austin Public Library due to decreased customer demand.	(\$10,125)	
6. The Approved Budget includes a decrease of \$7,170 for internet printing fee revenue due to decreased customer demand.	(\$7,170)	
7. The Approved Budget includes an increase in revenue of \$8,000 for a new reserve fee approved in FY 2010.	\$8,000	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$84,283 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$84,283	
The Approved Budget includes a decrease of \$141,897 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$141,897)	
The Approved Budget also includes a \$305 increase for the Awards and Recognition program and a \$1,740 increase in travel and training requirements.	\$2,045	
Included in the Approved Budget is \$47,000 for pay adjustments due to reclassification of positions during FY 2009.	\$47,000	
The Approved Budget includes a \$243,306 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$243,306)	
The Approved Budget also includes a decrease of \$90,698 for the implementation of furloughs for non-civil service employees.	(\$90,698)	
2. Public Services		
North Village Branch Library lease costs include a decrease in funding of \$5,627 associated with the opening of the newly constructed facility. Also included in the Approved Budget for the opening are annualized costs of \$19,335 for 4.0 FTEs and \$10,050 in associated support costs.	\$23,758	

Library – 2009-10

	Dollars	FTEs
The Approved Budget includes \$116,008 for 4.0 FTEs and \$9,900 in associated support costs for annualized increases associated with the newly constructed Twin Oaks Branch Library.	\$125,908	
Savings in the amount of \$168,090 for the elimination 3.0 vacant FTEs in the Youth Services division is included in the Approved Budget.	(\$168,090)	(3.00)
The elimination of a vacant Librarian III at the Austin History Center is included in the Approved Budget for a savings of \$65,477.	(\$65,477)	(1.00)
Savings of \$61,508 in the Approved Budget includes the elimination of a vacant Library Support Services Specialist position in the Circulation Support division.	(\$61,508)	(1.00)
3. <u>Materials Management Services</u>		
To accommodate an increase in the lease cost for the library's book sorting and used bookstore operation, an incremental increase of \$3,058 is included in the Approved Budget.	\$3,058	
An additional \$36,685 has been included for increased costs for cataloging and processing materials.	\$36,685	
Additional funding of \$15,820 for the increased costs of contracted electronic databases is included in the Approved Budget.	\$15,820	
The Approved Budget includes a decrease of \$89,870 for various contractual services and commodities in the Cataloging and Collection Support division.	(\$89,870)	
The elimination of a vacant 1.0 FTE Administrative Assistant position from the Cataloging and Collection Support division for a savings of \$42,144 is included in the Approved Budget.	(\$42,144)	(1.00)
A decrease in funding in the budgets of the library electronic databases of \$18,820 and library periodicals of \$50,000 is included in the Approved Budget.	(\$68,820)	
4. <u>Support Services</u>		
The Approved Budget includes an incremental increase of \$4,950 for facility custodial and maintenance costs associated with the opening of the newly constructed North Village Branch Library.	\$4,950	
An incremental increase of \$8,100 for facility custodial and maintenance costs associated with the opening of the newly constructed Twin Oaks Branch Library is included in the Approved Budget.	\$8,100	
Included in the Approved Budget is an increase of \$42,350 to fund increases to Information Technology hardware and software maintenance contracts, as well as increases for the renewal of annual software licenses.	\$42,350	
An increase of \$19,000 in the security and fire alarm services contract for all library facilities is included.	\$19,000	

Library – 2009-10

	Dollars	FTEs
Inflationary cost increases for custodial supplies of \$2,600 is included in the Approved Budget.	\$2,600	
The Approved Budget includes an increase of \$19,617 for increases to maintenance contracts and for inflationary cost increases for maintenance supplies.	\$19,617	
Savings of \$15,000 for various contractual services and commodities in the Marketing and Communications division is included in the Approved Budget.	(\$15,000)	
The Approved Budget includes a decrease of \$91,300 for various contractual services and commodities in the Library Information Systems division.	(\$91,300)	
The Approved Budget includes the reduction of a currently filled Accountant Associate position by 10 hours (0.25 FTE) for a savings of \$11,571.	(\$11,571)	(0.25)
The elimination of a vacant Maintenance Worker II FTE in the Facilities Services division for a savings of \$44,269 and a decrease of \$50,831 for various contractual services is included in the Approved Budget.	(\$95,100)	(1.00)
The Approved Budget includes an increase of \$2,983 for fleet maintenance costs and a decrease of \$9,702 for fleet fuel costs.	(\$6,719)	

The following change was approved by Council at Budget Adoption:

The Approved Budget includes \$243,306 for the reinstatement of the Service Incentive Pay program.	\$243,306
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Library - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MATERIALS MANAGEMENT SERVICES										
Cataloging Support	\$686,627	7.00	\$834,627	7.00	\$823,110	7.00	\$902,820	8.00	\$911,620	8.00
Collection Support	\$3,189,525	15.88	\$3,442,939	18.88	\$3,281,169	18.88	\$3,431,448	18.88	\$3,453,482	18.88
Subtotal	\$3,876,152	22.88	\$4,277,566	25.88	\$4,104,279	25.88	\$4,334,268	26.88	\$4,365,102	26.88
PUBLIC SERVICES										
Austin History Center	\$905,305	15.00	\$888,104	14.00	\$788,943	14.00	\$826,113	13.00	\$829,343	13.00
Circulation	\$11,091,605	206.00	\$11,070,496	196.43	\$11,182,139	196.43	\$10,687,153	193.50	\$10,823,645	193.50
Reference and Information Services	\$989,600	15.38	\$1,091,571	15.65	\$1,026,771	15.65	\$1,072,565	15.58	\$1,085,481	15.58
Youth Services	\$1,613,840	27.00	\$1,875,531	30.00	\$1,712,311	30.00	\$1,709,631	27.00	\$1,728,629	27.00
Subtotal	\$14,600,350	263.38	\$14,925,702	256.08	\$14,710,164	256.08	\$14,295,462	249.08	\$14,467,098	249.08
SUPPORT SERVICES										
Administration & Management	\$772,022	5.00	\$981,938	6.00	\$980,632	6.00	\$861,687	5.00	\$866,346	5.00
Facility Expenses	\$1,911,731	31.00	\$2,244,682	39.00	\$2,250,151	39.00	\$2,207,764	38.00	\$2,220,774	38.00
Financial Monitoring / Budgeting	\$128,125	1.65	\$131,771	1.65	\$135,622	1.65	\$118,299	1.45	\$119,752	1.45
Information Technology Support	\$1,136,202	11.00	\$1,261,698	10.00	\$1,176,536	10.00	\$1,306,544	11.00	\$1,317,309	11.00
Personnel / Training	\$504,847	5.73	\$540,719	6.73	\$531,086	6.73	\$523,236	6.73	\$530,658	6.73
PIO / Community Services	\$187,575	2.00	\$214,198	2.00	\$184,310	2.00	\$195,633	2.00	\$196,710	2.00
Purchasing / MBE/WBE	\$192,801	3.10	\$206,618	3.10	\$187,229	3.10	\$200,788	3.05	\$203,238	3.05
Vehicle / Equipment Maintenance	\$95,663	0.00	\$100,532	0.00	\$103,244	0.00	\$85,113	0.00	\$85,113	0.00
Subtotal	\$4,928,966	59.48	\$5,682,156	68.48	\$5,548,810	68.48	\$5,499,064	67.23	\$5,539,900	67.23
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$45,028	0.00	\$22,473	0.00	\$22,473	0.00	\$22,778	0.00	\$22,778	0.00
Subtotal	\$45,028	0.00	\$22,473	0.00	\$22,473	0.00	\$22,778	0.00	\$22,778	0.00
Total	\$23,450,496	345.73	\$24,907,897	350.43	\$24,385,726	350.43	\$24,151,572	343.18	\$24,394,878	343.18

Library - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PUBLIC SERVICES										
Reference and Information Services	\$62,569	0.00	\$64,000	0.00	\$63,062	0.00	\$64,000	0.00	\$64,000	0.00
Youth Services	\$67,982	0.00	\$0	0.00	\$71,806	0.00	\$0	0.00	\$0	0.00
Subtotal	\$130,551	0.00	\$64,000	0.00	\$134,868	0.00	\$64,000	0.00	\$64,000	0.00
SUPPORT SERVICES										
Administration & Management	\$28,955	0.00	\$28,329	0.00	\$28,554	0.00	\$28,329	0.00	\$28,329	0.00
Facility Expenses	\$457	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$2,200	0.00	\$0	0.00	\$150	0.00	\$0	0.00	\$0	0.00
Subtotal	\$31,613	0.00	\$28,329	0.00	\$28,704	0.00	\$28,329	0.00	\$28,329	0.00
Total	\$162,164	0.00	\$92,329	0.00	\$163,572	0.00	\$92,329	0.00	\$92,329	0.00

Library - 2009-10

Grants

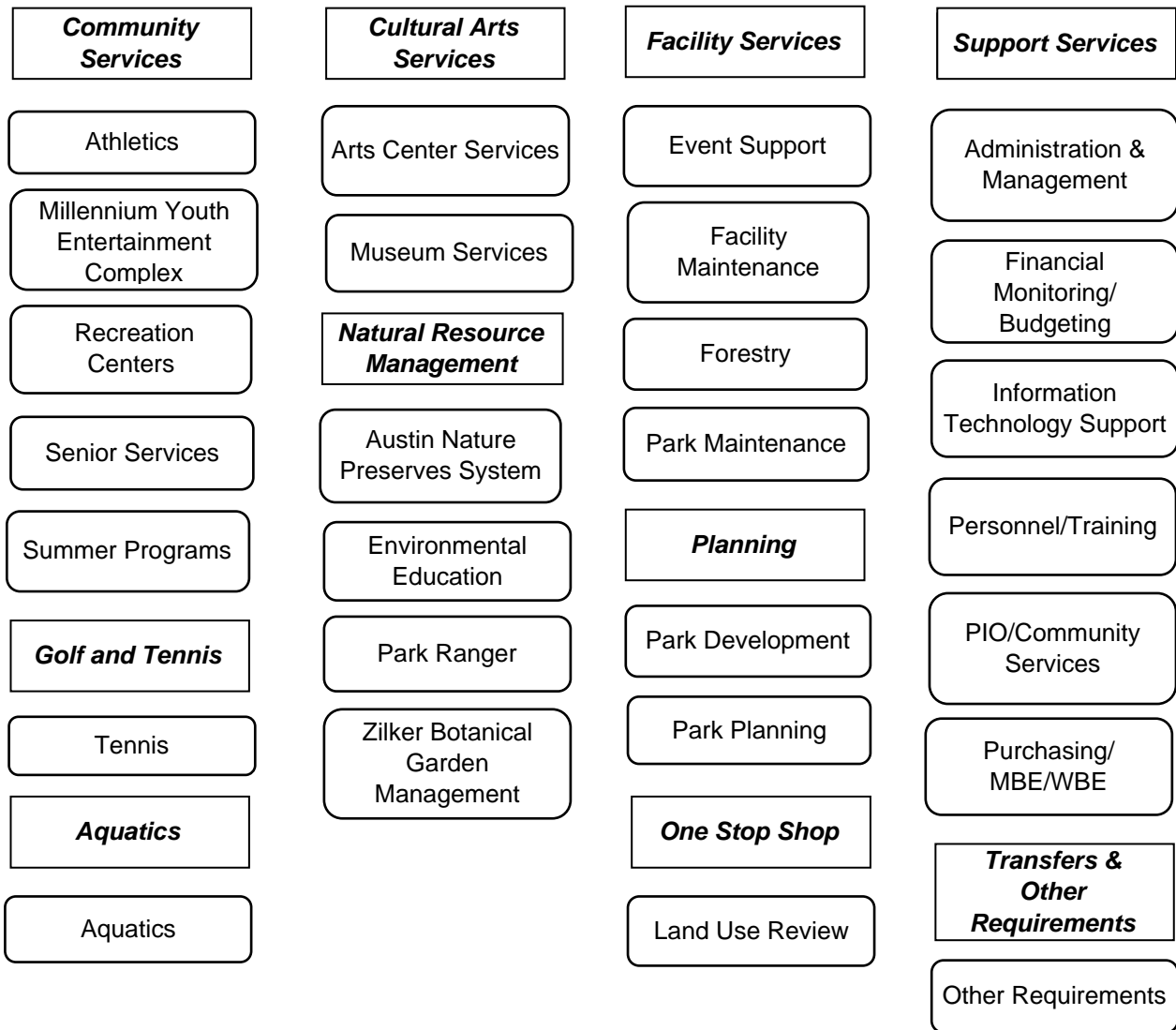
	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PUBLIC SERVICES										
Austin History Center	\$0	0.00	\$8,500	0.00	\$8,400	0.00	\$195,000	0.00	\$195,000	0.00
Circulation	\$0	0.00	\$4,200	0.00	\$450	0.00	\$6,000	0.00	\$6,000	0.00
Youth Services	\$176,282	2.00	\$350,000	4.00	\$229,149	4.00	\$306,000	3.00	\$356,000	4.00
Subtotal	\$176,282	2.00	\$362,700	4.00	\$237,999	4.00	\$507,000	3.00	\$557,000	4.00
Total	\$176,282	2.00	\$362,700	4.00	\$237,999	4.00	\$507,000	3.00	\$557,000	4.00



Parks and Recreation

Golf Enterprise Fund
Golf Surcharge Fund
Recreation Programs Enterprise Fund
Softball Enterprise Fund

Parks and Recreation — 2009-10



LEGEND= **Program** Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$3,817,059	\$3,483,948	\$3,532,591	\$3,837,158	\$3,837,158
Requirements	\$33,984,124	\$36,911,311	\$35,722,621	\$36,366,635	\$36,650,848
Full-time Equivalents (FTEs)	471.50	495.50	495.50	485.25	485.25

*Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$159,071 for capital and critical one-time costs.

Parks and Recreation — 2009-10

Mission

The purpose of the Parks and Recreation Department is to provide, protect and preserve a Park System that promotes quality recreational, cultural and outdoor experiences for the Austin community. To help the department achieve its mission the following goals have been developed:

Goals

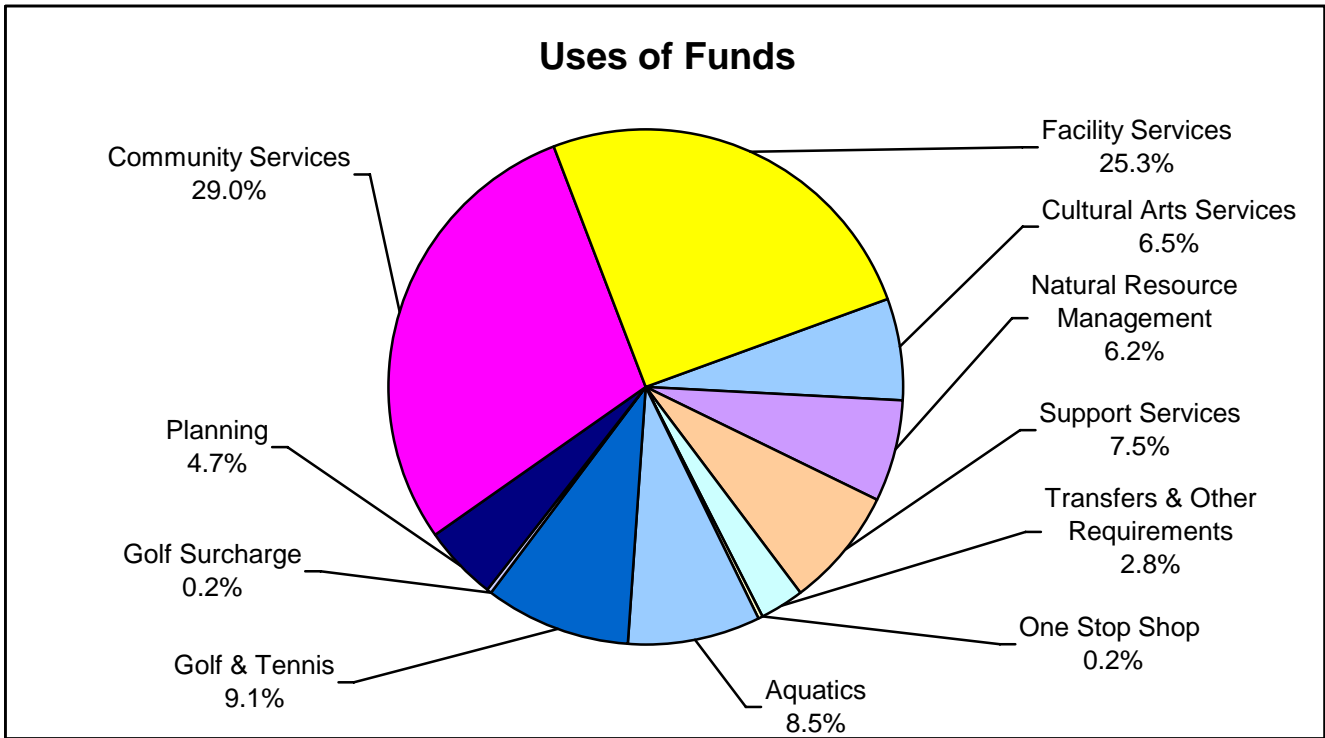
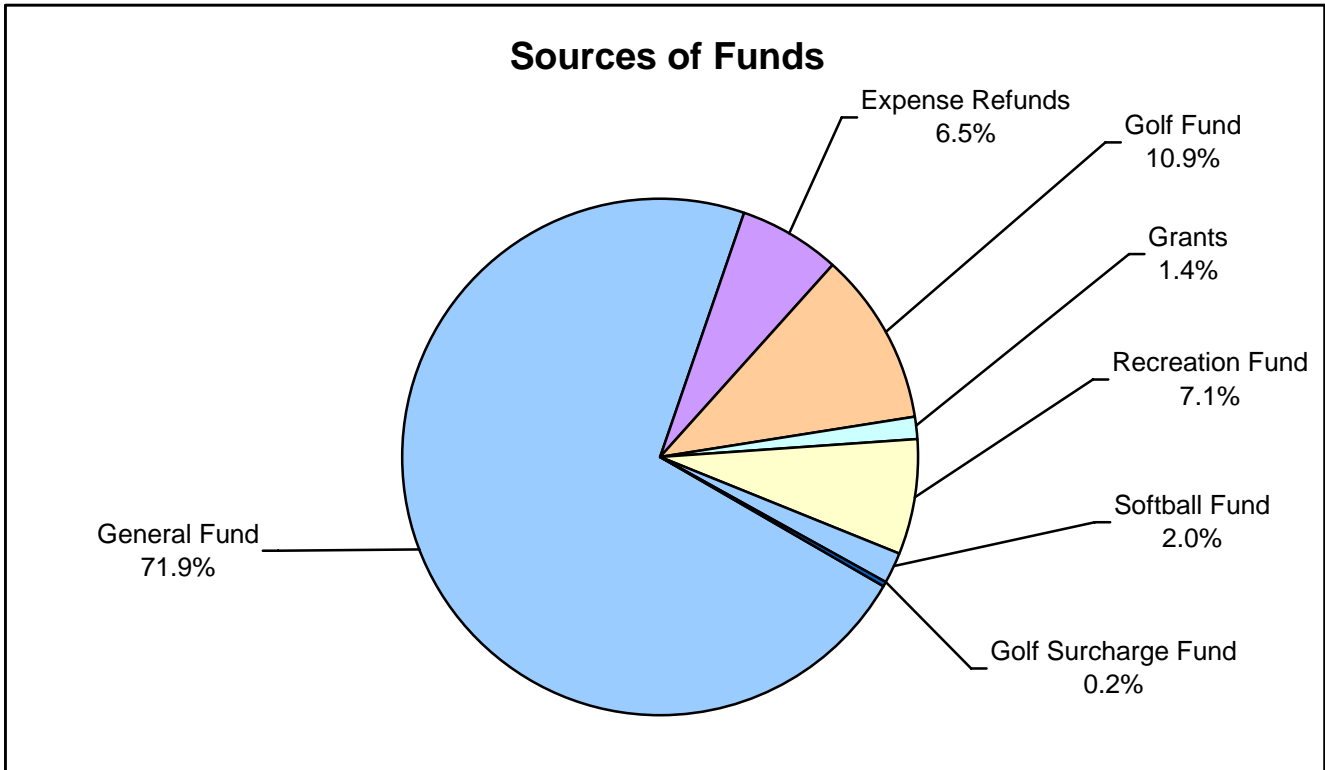
- Foster environmental stewardship and preservation of the department's constructed and natural resources by:
 - Completing 85% of all work orders
 - Irrigating 802.5 acres with non-potable water by 2010
 - Ensuring that 95% of participants in environmental education indicate an increase of environmental awareness
- To promote a safer park system, the department will manage the level of unsafe activity by ensuring:
 - A 20% decrease in the number of reported employee injuries
 - A 95% average patron safety rating at pools
- In order to increase participation in Parks and Recreation services, the department will:
 - Offer 25% of department services for free or reduced fee by 2010
 - Obtain a participant satisfaction rating of 80%
 - Obtain a participant satisfaction rating for Youth Summer Programs of 94%
- The department will provide accessible open green space by:
 - Maintaining a ratio of 24 acres of parkland to 1,000 population (national benchmark)

Key Indicators

The key indicators used by the Parks and Recreation Department include:

- Percent of work orders completed
- Percent of participants who indicate an increase of environmental awareness
- Number of employee injuries
- Percent of participants satisfied with Youth Summer Programs
- Number of park acres per 1,000 population

Parks and Recreation — Total Budget \$50.9 million



Parks and Recreation – Total Budget \$50.9 million

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
General Fund					
Revenue	\$3,817,059	\$3,483,948	\$3,532,591	\$3,837,158	\$3,837,158
Requirements	\$33,984,124	\$36,911,311	\$35,722,621	\$36,366,635	\$36,650,848
Full-time Equivalents (FTEs)	471.50	495.50	495.50	485.25	485.25
Golf Enterprise Fund					
Revenue	\$5,262,177	\$5,587,936	\$5,478,096	\$5,577,296	\$5,577,296
Requirements	\$5,094,536	\$5,379,969	\$5,447,049	\$5,473,551	\$5,473,551
Full-time Equivalents (FTEs)	42.00	42.00	42.00	42.00	42.00
Golf Surcharge Fund					
Revenue	\$113,835	\$100,000	\$100,000	\$100,000	\$100,000
Requirements	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Recreation Enterprise Fund					
Revenue	\$3,556,051	\$3,764,022	\$3,656,981	\$3,659,045	\$3,659,045
Requirements	\$3,643,823	\$3,799,651	\$3,647,707	\$3,577,172	\$3,577,172
Full-time Equivalents (FTEs)	39.25	36.50	36.50	36.50	36.50
Softball Enterprise Fund					
Revenue	\$1,167,672	\$1,124,325	\$1,162,345	\$1,207,100	\$1,207,100
Requirements	\$1,096,474	\$1,013,878	\$1,093,665	\$1,081,449	\$1,081,449
Full-time Equivalents (FTEs)	9.50	9.50	9.50	9.50	9.50
Grants	\$626,493	\$4,288,000	\$4,287,580	\$701,000	\$701,000
Full-time Equivalents (FTEs)	13.00	9.00	9.00	8.00	8.00
Expense Refunds	\$3,352,227	\$2,992,751	\$3,774,534	\$3,340,032	\$3,340,032

Budget Highlights

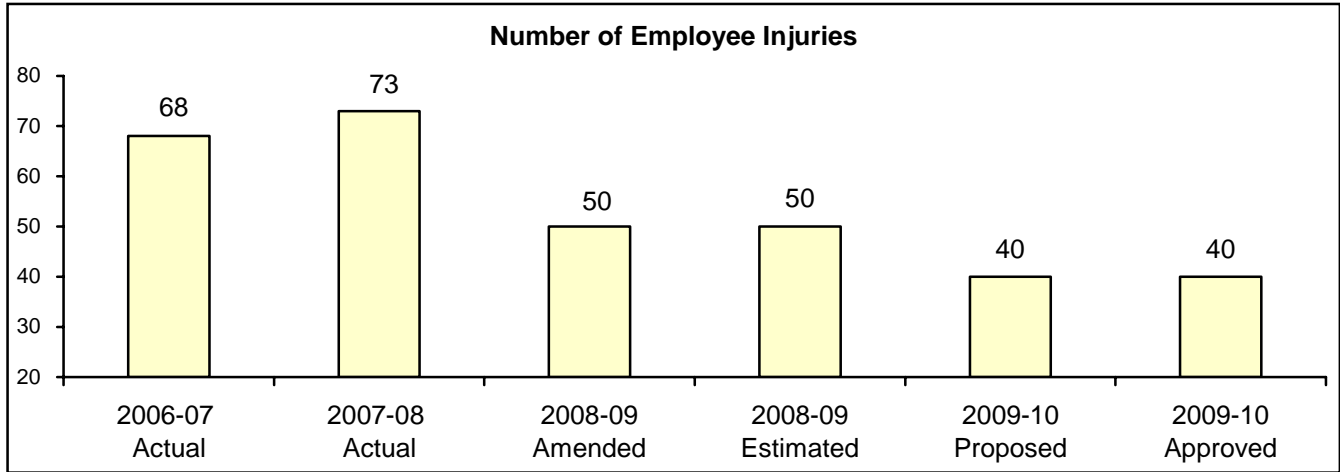
FY 2009 Successes and Accomplishments

The Parks and Recreation 2008 Trail of Lights Festival is one of the Department's largest events spanning 10 days with over 248,000 visitors from the local community, Texas and around the world. This year the Department implemented a comprehensive "Going Green" plan of reducing the carbon footprint from the event. The month long Zilker Tree display continued to attract a new generation of citizens to share this uniquely Austin holiday experience.

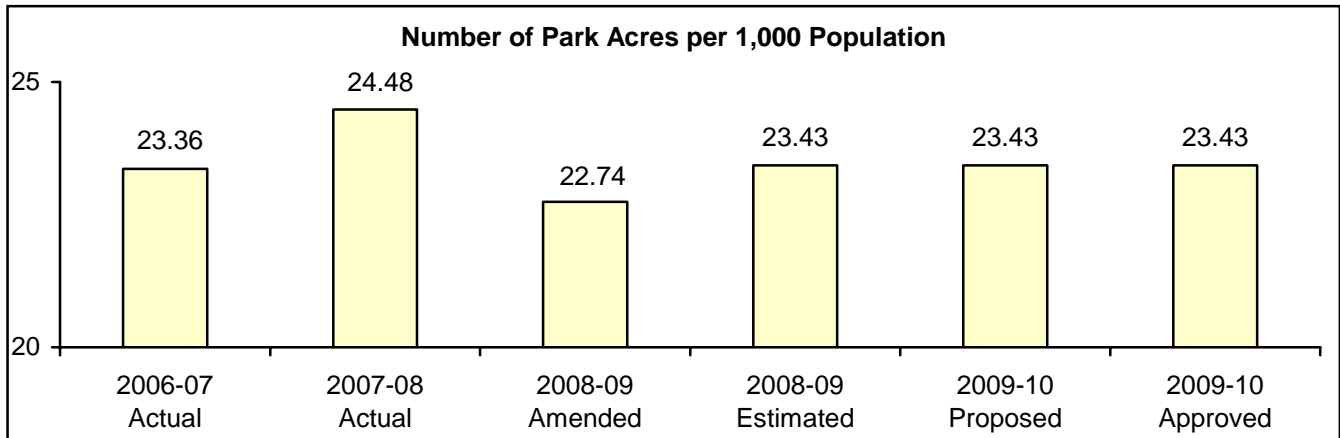
The Totally Cool, Totally Arts (TCTA) program received the Nickelodeon Parent's Award for Best Artsy Class. TCTA promotes a philosophy centered on the benefits of arts education for teens and offers free community based arts education for those who may not otherwise have such opportunities. TCTA has taught media such as blacksmithing, computer animation, filmmaking, printmaking, installation, conceptual art, portraiture and urban painting.

During FY 2009, the Forestry Division planted over 2,300 trees in several Austin parks. With support of volunteers, twice as many trees were planted this year compared to previous years. A special tree planting event was held on Veteran's Day with the planting of 300 trees at Rosewood Park to honor veterans and at Bartholomew Park during Arbor Day where over 400 trees were planted. This activity reduces the inland heat effect and provides shade at city parks. It is PARD Forestry's mission to increase the amount of trees in the parks and to educate and bring awareness to the community of the importance of our Urban Forestry.

Parks and Recreation – Total Budget \$50.9 million



In 2009, the Austin Parks and Recreation Department hosted the annual Texas Recreation and Park Society (TRAPS) spring conference. TRAPS is a professional and educational organization founded to advance the profession of parks, recreation, and leisure services in Texas. Education sessions featured leaders from around the nation on a variety of issues relating to park, recreation and leisure services. At the convention, the Austin Parks and Recreation Department received the 2009 TRAPS Administration-Management Award for its success in the area of Occupational Safety.



The Department measures its performance in the area of park development by tracking the number of parkland acres per capita. The standard set by the National Recreation and Parks Association for parkland is 10 acres per 1,000 population. It is estimated that in FY 2009, Austin has 23.43 acres of parkland per 1,000 population. This number is expected to remain the same in FY 2010.

The Austin Parks and Recreation Department has completed over 45 miles of trail maintenance on the hike and bike trails this year. Repairs included removing low limbs and installing a new surface of granite gravel to the ten mile loop around the Town Lake Hike and Bike Trail. Metropolitan and District Park trails and the nature trails in the Barton Creek Greenbelt were repaired with granite gravel and received long overdue maintenance.

The Department is pleased to announce the beginning of the first major park improvements to the North 46 acres in Zilker Park since the 1930s. The Parks and Recreation Department implemented a multi-year improvement project to improve and maintain the turf, conserve potable water and enhance the overall appearance of the park. As the project has progressed, the improvements will provide a durable, resilient turf that will have the effect of

Parks and Recreation – Total Budget \$50.9 million

creating a space that inspires visitors. Citizens will be able to play, rest, imagine, dream, and interact with nature and each other on an improved field.

Maintains Commitment to Park and Recreation Services

New/Expanded Facilities: The Cultural Arts Program provides a variety of historical and artistic experiences for the community to enjoy. The Dickinson Museum is being restored and is scheduled to open in the summer of 2009. Once the house is restored, it will offer educational programs, tours, and special events relating to Texas Revolutionary War history to the public. Additional annualized funding of \$40,678 is required in the FY 2010 Approved Budget to fund six months of salaries for two FTEs at the restored Dickinson Museum.

In FY 2010 the Parks and Recreation department will renovate or replace the Chestnut House in Rosewood Park. The FY 2010 Approved Budget includes an increase of \$14,175 to fund temporary staff, contractual and commodities. The facility will be occupied by two East Austin Youth Organizations and will be maintained and operated by the Rosewood Recreation Center staff.

Due to the ongoing challenge of adequate office space for the Parks and Recreation Department, a city owned building was converted into the PARD Annex building. Staffs from Park Planning, Park Development, Information Technology Support and Administration and Management are housed at the annex to better coordinate park planning and improvement projects. The FY 2010 Approved Budget includes an increase of \$35,000 for utility costs at the PARD Annex facility.

Maintaining the award winning park system continues to be a major focus of the Parks and Recreation Department. In FY 2010, the Parks and Recreation Department will accept approximately 46 acres of parkland from the Mueller Development. The Approved Budget includes an increase of \$111,500 to fund contractual expenses related to its care. Voters of the recently annexed Anderson Mills area decided in May 2009 to operate and maintain their own parks and recreation facilities through an existing limited taxing district for the next 10 years. Due to this vote, the Parks and Recreation Department has avoided costs of \$1.3 million dollars for FY 2010. The Department will now be responsible for median care which would include an increase of \$38,300 in the Approved Budget.

Program Transfer: The Eastside Story Program will transfer from the Austin Police Department (APD) to the Parks and Recreation Department to better align activity services. The Eastside Story Program offers a summer camp as well as after school homework assistance and tutoring for elementary and middle school students. The program focuses on education skill building, includes enrichment and recreational activities and promotes parent involvement. The FY 2010 Approved Budget includes a transfer of 5 FTEs and \$623,681 to fund staff, contractals and commodities.

Rising Operational Requirements: In light of mounting budgetary constraints, the Parks and Recreation Department has developed a new business model for the Trail of Lights Festival. The nights of operation will be reduced from ten to six and the initial lighting of the Zilker tree will be 5 nights later than usual. The Department will also seek to reduce impacts on staff by outsourcing set-up crews and improving volunteer coordination. To offset the costs of the Trail of Lights, visitors over the age of 11 would pay a \$5 admission charge and children under 11 years would be free. The Parks and Recreation Department anticipates \$250,000 in revenue generated by this fee.

Implementation of 2006 Bond Program: In November 2006, voters overwhelmingly approved \$84.7 million for Parks Facilities & Parkland. Investments include improvements to recreation and cultural centers, pools, trails, as well as several new facilities and the purchase of additional parkland, with a focus on in-fill parks. The FY 2010 Approved Capital Budget includes fourth year funding in the amount of \$24.4 million.

Parks and Recreation – Total Budget \$50.9 million

Employee Benefits

The Approved Budget includes an increase of \$101,267 for annualized costs associated with Pay for Performance implemented in FY 2009. Also included is an increase of \$1,561 to the Awards and Recognition program while a decrease of \$1,091 is included for travel and training. The Approved Budget also includes a decrease of \$170,492 for Service Incentive Enhancement payment made in FY 2009.

Approved Reductions

The Proposed Budget included reductions of \$2,291,739 strategically selected to maintain the Department's ability to deliver core Parks and Recreation services. Additionally, the proposal included a reduction of \$395,204 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

1. Reducing the travel and training of the Director's Office by \$6,491
2. An elimination of \$10,500 in small tools
3. A \$50,000 decrease in the commodity budgets of recreation centers
4. Closing 8 non-compliant fill and draw pools for savings of \$50,700
5. A \$100,000 reduction in the contractals and commodities budgets of Cultural Arts Services as well as overtime and temporary employee funding
6. Eliminating the following vacant positions for a combined savings of \$125,441: a part-time Parks Grounds Assistant, a CADD Engineering Technician and a Culture and Arts Education Supervisor
7. Realizing one-time savings of \$356,617 from the phased creation of the Park Rangers Program by hiring Rangers later in the fiscal year and in staggered intervals
8. Recognize savings from the voters decision of the recently annexed Anderson Mill to maintain and operate their own parks and facilities in the amount of \$1,341,990
9. Offsetting expenses from the Trail of Lights by charging an admission fee that will generate \$250,000 in revenue

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one time items in the General Fund:

- \$5,445 for Office Desks and Chairs
- \$1,000 for Foyer Furniture
- \$1,500 for an Ice Machine
- \$3,236 for 4 Basketball Backboards
- \$3,700 for Tables and Chairs
- \$2,250 for 2 Flat Map Cabinets
- \$3,000 for a Fire Proof Safe
- \$1,940 for Archival Equipment
- \$137,000 for a Bowling Scoring System at the Millennium Youth Entertainment Complex

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$1,965,000 for Bartholomew Pool Shell
- \$3,600,000 for Deep Eddy Pool Shell
- \$1,310,000 for West Enfield Pool Shell
- \$1,237,500 for Shoal Creek Trail

Parks and Recreation – Total Budget \$50.9 million

- \$1,100,000 for Golf Capital Equipment
- \$100,000 for Golf Course Improvements
- \$2,475,000 for Lady Bird Lake Boardwalk Trail
- \$1,875,000 for McBeth Recreation Center
- \$200,000 for Montopolis Recreation Center
- \$4,000,000 for Parkland Acquisition
- \$3,468 for Parkland Mitigation
- \$1,597,111 for Parkland Dedication
- \$750,000 for Playscape Renovations & Improvements
- \$800,000 for Trail Renovations & Improvements
- \$1,575,000 for Pool Renovation Program
- \$1,350,000 for Roof / HVAC Replacement Program
- \$220,000 for Senior Activity Center Renovations
- \$100,000 for Pool Improvements & Renovations

Parks and Recreation — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>		Dollars	FTEs
1.	The Approved Budget includes an increase of \$103,210 for revenue from entry fees, concessions sales and facility rentals.	\$103,210	
2.	The Approved Budget includes an increase of \$250,000 for revenue from a new Trail of Lights entry fee.	\$250,000	
<u>Expenditure Changes</u>		Dollars	FTEs
1.	<u>City-Wide</u>		
	The Approved Budget includes \$101,267 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$101,267	
	The Approved Budget includes a decrease of \$170,492 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$170,492)	
	The Approved Budget also includes a \$1,561 increase for the Awards and Recognition program and a \$1,091 decrease in travel and training requirements due to a reduction in the Director's Office educational training budget.	\$470	
	The Approved Budget includes a \$284,213 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$284,213)	
	The Approved Budget also includes a decrease of \$110,991 for the implementation of furloughs for non-civil service employees.	(\$110,991)	
	The Approved Budget includes a decrease of \$250,793 for fuel and vehicle maintenance.	(\$250,793)	
2.	<u>Community Services</u>		
	Included in the Approved Budget is an increase of \$623,681 for the transfer of the Eastside Story Program from the Austin Police Department to the Parks and Recreation Department along with 5 FTEs.	\$623,681	5.00
	The Approved Budget includes an increase of \$14,175 for the Chestnut House, which is due to open in June of 2010. Funding will cover contractals, commodities and temporary staff for 6 months of expenses.	\$14,175	
	As part of the FY 2010 Approved Reduction Plan, a decrease of \$50,000 for recreation center supplies is included in the Approved Budget	(\$50,000)	
	Funding for the following positions were eliminated as part of the FY 2009 Budget Savings Plan and is not available for the FY 2010 Approved Budget: Recreation Programs Specialist (3 FTEs), Recreation Program Instructor (2 FTEs), Administrative Associate (1.5 FTEs), Buildings and Grounds Assistant (1 FTE) and Recreation Program Coordinator (1 FTE).	\$0	(8.50)

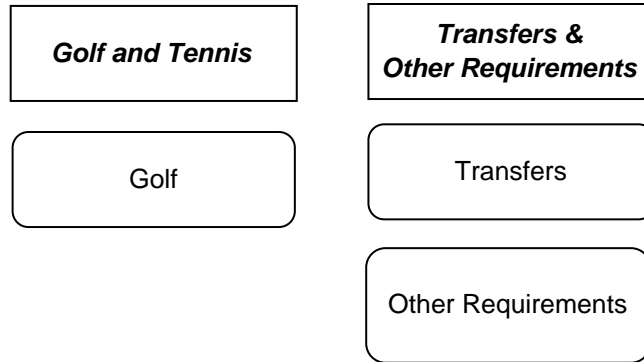
Parks and Recreation — 2009-10

	Dollars	FTEs
3. <u>Aquatics</u>		
The closing of eight non-compliant fill and draw pools after the 2009 summer, will reduce seasonal employees by \$33,000, utilities by \$16,000 and chemicals by \$1,700 in the Approved Budget as part of the FY 2010 Approved Reduction Plan. The Department will assess those that can be converted to re-circulating or splash pools.	(\$50,700)	
Funding for the following positions were eliminated as part of the FY 2009 Budget Savings Plan and is not available for the FY 2010 Approved Budget: Recreation Programs Specialist (.5 FTE) and Buildings and Grounds Assistant (1 FTE).	\$0	(1.50)
4. <u>Cultural Arts Services</u>		
The Dickinson Museum is scheduled to open in the summer of 2009. The Approved Budget includes an increase of \$40,678 for annualized funding of six months for a Culture and Arts Education Coordinator and Administrative Assistant.	\$40,678	
Included in the Approved Budget is a \$100,000 decrease to Cultural Arts Services comprised of the following: a \$10,000 reduction of overtime and seasonal employee budgets as well as a \$90,000 deduction from contractals and commodities. This is part of the FY 2010 Approved Reduction Plan.	(\$100,000)	
A vacant Culture and Arts Education Supervisor position is being eliminated in the Approved Budget for savings of \$65,477 which is part of the FY 2010 Approved Reduction Plan.	(\$65,477)	(1.00)
5. <u>Facility Services</u>		
The Approved Budget includes an increase of \$111,500 for mowing per the Master Development Agreement for the Mueller Planned Unit Development. Funding will cover contractual expenses.	\$111,500	
Due to the terms of the Anderson Mill Annexation, an increase of \$38,300 for median mowing and irrigation costs is included in the Approved Budget.	\$38,300	
A vacant part-time Parks Grounds Assistant position is being eliminated in the Approved Budget as part of the FY 2010 Approved Reduction Plan for savings of \$19,209.	(\$19,209)	(0.50)
A Parks Grounds Assistant position that was previously funded by the Convention Center is being transferred to the Convention Center in the Approved Budget.	\$0	(1.00)
Funding for the following positions were eliminated as part of the FY 2009 Budget Savings Plan and is not available for the FY 2010 Approved Budget: Maintenance Worker II (1 FTE) and Parks Grounds Assistant (1 FTE).	\$0	(2.00)

Parks and Recreation — 2009-10

	Dollars	FTEs
6. <u>Planning</u>		
An increase of \$35,000 for utility costs at the PARD Annex facility is included in the Approved Budget.	\$35,000	
A vacant CADD Engineering Technician position is being eliminated as part of the FY 2010 Approved Reduction Plan in the Approved Budget for savings of \$40,755.	(\$40,755)	(0.75)
7. <u>Natural Resource Management</u>		
The FY 2010 Approved Reduction Plan includes the phased creation of the Park Rangers Program by hiring Rangers in intervals, and later in the year, will generate one-time savings of \$356,617 for the Approved Budget.	(\$356,617)	
8. <u>Support Services</u>		
As part of the FY 2010 Approved Budget Reduction Plan, a \$10,500 reduction in small tools is included in the Approved Budget.	(\$10,500)	
 The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$284,213 for the reinstatement of the Service Incentive Pay program.	\$284,213	

Golf Enterprise Fund — 2009-10



LEGEND=



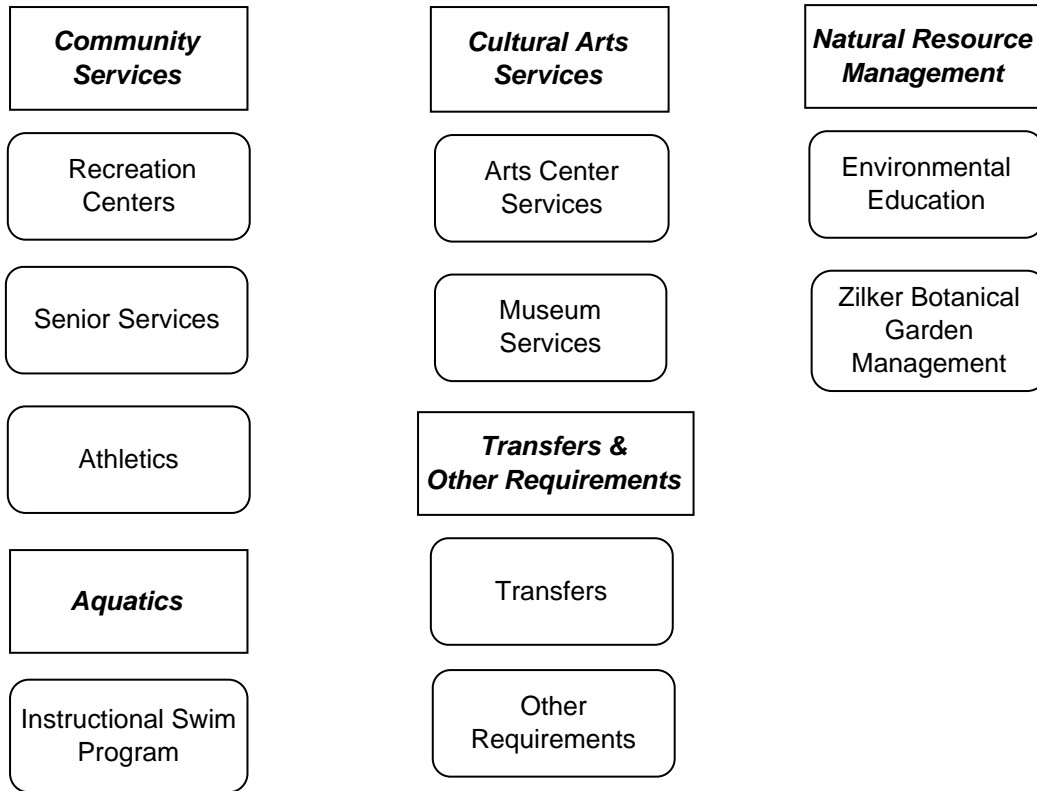
	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$5,262,177	\$5,587,936	\$5,478,096	\$5,577,296	\$5,577,296
Requirements	\$5,094,536	\$5,379,969	\$5,447,049	\$5,473,551	\$5,473,551
Full-time Equivalent (FTEs)	42.00	42.00	42.00	42.00	42.00

Golf Enterprise Fund — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$10,640 for revenue due to a projected decline of annual and cart trail fee collections in FY 2010.	(\$10,640)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$9,486 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$9,486	
The Approved Budget includes a decrease of \$15,971 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$15,971)	
The Approved Budget includes a total stipend of \$62,670, which is an incremental increase of \$31,974, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$31,974	
The Approved Budget includes a decrease of \$2,481 for markets that were not implemented in FY 2009.	(\$2,481)	
The Approved Budget includes a \$38,920 decrease to the Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$38,920)	
The Approved Budget also includes a decrease of \$9,647 for the implementation of furloughs for non-civil service employees.	(\$9,647)	
The Approved Budget includes a \$49,793 decrease in fleet fuel costs and an increase of \$4,835 for vehicle maintenance requirements.	(\$44,958)	
2. <u>Golf and Tennis</u>		
Included in the Approved Budget is an increase of \$69,120 for lease costs at Lion's Municipal Golf Course.	\$69,120	
To more accurately reflect current staffing patterns, an increase of \$31,776 in full time employees is included in the Approved Budget as well as increases in temporary employees of \$136,007 and \$9,000 in overtime, which is being partially offset by a \$117,592 reduction in seasonal employees. Due to these changes, FICA and Medicare contributions have increased a combined \$23,880 in the Approved Budget.	\$83,071	
3. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a total increase of \$7,686 for the following items: an increase of \$16,346 in Workers Compensation, a \$3,000 reduction in accrued payroll and a decrease of \$5,660 to GO Debt Service.	\$7,686	

Recreation Programs Enterprise Fund — 2009-10



LEGEND=

Program

Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$3,556,051	\$3,764,022	\$3,656,981	\$3,659,045	\$3,659,045
Requirements	\$3,643,823	\$3,799,651	\$3,647,707	\$3,577,172	\$3,577,172
Full-time Equivalent (FTEs)	39.25	36.50	36.50	36.50	36.50

Recreation Programs Enterprise Fund — 2009-10

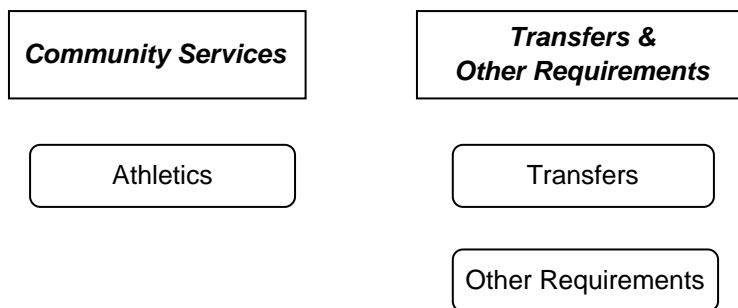
Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease \$150,977 for revenue from registration fees.	(\$150,977)	
2. The Approved Budget includes an increase of \$46,000 for revenue from the creation of an emerging sports league for adults and youth sports camps.	\$46,000	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$5,291 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$5,291	
The Approved Budget includes a decrease of \$8,907 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$8,907)	
The Approved Budget includes a total stipend of \$38,524, which is an incremental increase of \$16,802, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$16,802	
The Approved Budget also includes a \$178 decrease for the Awards and Recognition program and a \$550 decrease in travel and training requirements.	(\$728)	
The Approved Budget includes a decrease of \$5,187 for markets that were not implemented in FY 2009.	(\$5,187)	
The Approved Budget includes a \$9,346 decrease to the Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$9,346)	
The Approved Budget also includes a decrease of \$4,159 for the implementation of furloughs for non-civil service employees.	(\$4,159)	
The Approved Budget includes a \$2,061 decrease in Fleet fuel costs and an increase of \$10,285 for vehicle maintenance requirements.	\$8,224	
2. <u>Aquatics</u>		
In an effort to reallocate funds to match current spending patterns and available resources, a decrease of \$5,845 in full time employees and \$57,600 in seasonal employees is included in the Approved Budget.	(\$63,445)	
3. <u>Community Services</u>		
To more accurately reflect current staffing trends, a \$59,000 increase in vacancy savings is included in the Approved Budget along with a decrease of \$65,035 in seasonal employees.	(\$124,035)	

Recreation Programs Enterprise Fund — 2009-10

	Dollars	FTEs
An increase of \$9,669 for various recreational equipment and educational supplies is included in the Approved Budget. Also included, is an increase of \$959 for contract instructors.	\$10,628	
4. <u>Natural Resource Management</u>		
A \$24,440 increase in vacancy savings is included in the Approved Budget.	(\$24,440)	
5. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a decrease of \$22,569 for the following items: a \$19,569 decrease for Worker's Compensation and a \$3,000 decrease in accrued payroll.	(\$22,569)	

Softball Enterprise Fund — 2009-10



LEGEND= **Program** **Activity**

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$981,672	\$938,325	\$976,345	\$1,021,100	\$1,021,100
Transfer In	\$186,000	\$186,000	\$186,000	\$186,000	\$186,000
Requirements	\$1,096,474	\$1,013,878	\$1,093,665	\$1,081,449	\$1,081,449
Full-time Equivalent (FTEs)	9.50	9.50	9.50	9.50	9.50

Softball Enterprise Fund — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$36,775 for revenue generated from field rentals, league registrations and adult softball team entry fees.	\$36,775	
2. The Approved Budget includes an increase of \$21,000 for revenue from the development of a new sand volleyball league.	\$21,000	
3. The Approved Budget includes an increase of \$25,000 for a CIP surcharge of \$10 per softball team to assist with capital improvements and maintenance to league fields.	\$25,000	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$1,807 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$1,807	
The Approved Budget includes a decrease of \$3,043 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$3,043)	
The Approved Budget includes a total stipend of \$11,588 which is an increase of \$6,071, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$6,071	
The Approved Budget includes a decrease of \$2,218 for markets that were not implemented in FY 2009.	(\$2,218)	
The Approved Budget includes a \$2,370 decrease to the Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$2,370)	
The Approved Budget also includes a decrease of \$1,635 for the implementation of furloughs for non-civil service employees.	(\$1,635)	
The Approved Budget includes a \$7,627 increase in Fleet fuel costs and an increase of \$1,300 for vehicle maintenance requirements.	\$8,927	
2. <u>Community Services</u>		
Based on current staffing patterns and available personnel, a \$7,000 decrease in seasonal employees is included in the Approved Budget.	(\$7,000)	
In order to meet increasing costs associated with the adult softball program, \$61,397 has been added to the Approved Budget. This additional funding is for increases in utility costs, maintenance supplies, and recreation supplies.	\$61,397	
3. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a total increase of \$5,446 for the following items: an increase of \$5,446 in Workers Compensation.	\$5,446	

Parks and Recreation - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AQUATICS										
Aquatics	\$4,046,457	26.75	\$4,037,484	26.75	\$4,036,455	26.75	\$3,990,099	25.25	\$4,005,192	25.25
Subtotal	\$4,046,457	26.75	\$4,037,484	26.75	\$4,036,455	26.75	\$3,990,099	25.25	\$4,005,192	25.25
COMMUNITY SERVICES										
Athletics	\$425,894	1.00	\$373,500	1.00	\$373,847	1.00	\$366,017	1.00	\$366,017	1.00
Millennium Youth Entertainment Complex	\$795,567	0.00	\$714,563	0.00	\$737,628	0.00	\$714,563	0.00	\$714,563	0.00
Recreation Centers	\$6,999,635	109.50	\$7,787,451	108.25	\$7,633,735	108.25	\$7,866,405	101.25	\$7,929,807	101.25
Senior Services	\$2,043,446	24.00	\$2,035,441	25.25	\$2,007,548	25.25	\$1,861,482	23.25	\$1,875,480	23.25
Summer Programs	\$424,834	1.00	\$543,423	0.50	\$543,423	0.50	\$539,966	0.50	\$540,614	0.50
Subtotal	\$10,689,374	135.50	\$11,454,378	135.00	\$11,296,181	135.00	\$11,348,433	126.00	\$11,426,481	126.00
CULTURAL ARTS SERVICES										
Arts Center Services	\$1,505,523	18.25	\$1,502,025	17.75	\$1,521,400	17.75	\$1,304,690	15.50	\$1,310,122	15.50
Museum Services	\$950,914	12.50	\$1,172,649	14.50	\$1,172,161	14.50	\$1,138,589	14.50	\$1,147,348	14.50
Subtotal	\$2,456,437	30.75	\$2,674,674	32.25	\$2,693,561	32.25	\$2,443,279	30.00	\$2,457,470	30.00
FACILITY SERVICES										
Event Support	\$449,102	0.00	\$384,188	0.00	\$354,639	0.00	\$374,044	0.00	\$374,044	0.00
Facility Maintenance	\$2,184,833	42.00	\$2,245,672	42.00	\$2,174,352	42.00	\$2,367,582	37.00	\$2,395,677	37.00
Forestry	\$1,346,709	24.00	\$1,488,700	24.00	\$1,489,371	24.00	\$1,382,989	23.00	\$1,393,034	23.00
Park Maintenance	\$7,571,263	123.75	\$8,030,097	119.25	\$7,740,419	119.25	\$7,680,810	111.25	\$7,749,899	111.25
Subtotal	\$11,551,906	189.75	\$12,148,657	185.25	\$11,758,781	185.25	\$11,805,425	171.25	\$11,912,654	171.25
GOLF AND TENNIS										
Tennis	\$211,721	0.00	\$287,729	0.00	\$288,229	0.00	\$287,729	0.00	\$287,729	0.00
Subtotal	\$211,721	0.00	\$287,729	0.00	\$288,229	0.00	\$287,729	0.00	\$287,729	0.00

Parks and Recreation - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
NATURAL RESOURCE MANAGEMENT										
Austin Nature Preserves System	\$121,115	2.00	\$174,067	2.00	\$174,067	2.00	\$171,392	2.00	\$172,469	2.00
Environmental Education	\$830,710	11.50	\$689,731	11.50	\$747,614	11.50	\$712,398	11.25	\$720,987	11.25
Park Ranger Program	\$0	0.00	\$1,106,703	22.00	\$387,620	22.00	\$767,307	22.00	\$769,999	22.00
Zilker Botanical Garden Management	\$847,101	13.50	\$845,619	13.00	\$849,619	13.00	\$819,434	13.00	\$823,464	13.00
Subtotal	\$1,798,926	27.00	\$2,816,120	48.50	\$2,158,920	48.50	\$2,470,531	48.25	\$2,486,919	48.25
ONE STOP SHOP										
Land Use Review	\$1,214	0.15	\$8,780	0.15	\$8,780	0.15	\$8,673	0.15	\$8,673	0.15
Subtotal	\$1,214	0.15	\$8,780	0.15	\$8,780	0.15	\$8,673	0.15	\$8,673	0.15
PLANNING										
Park Development	\$97,516	10.00	\$80,841	9.00	\$80,355	9.00	\$131,267	14.00	\$133,959	14.00
Park Planning	\$388,000	15.60	\$338,410	17.60	\$338,410	17.60	\$346,275	19.85	\$358,114	19.85
Subtotal	\$485,515	25.60	\$419,251	26.60	\$418,765	26.60	\$477,542	33.85	\$492,073	33.85
SUPPORT SERVICES										
Administration & Management	\$765,472	8.00	\$768,766	8.00	\$768,977	8.00	\$1,133,665	13.25	\$1,146,202	13.25
Financial Monitoring / Budgeting	\$713,437	10.00	\$941,013	13.75	\$941,013	13.75	\$925,901	15.00	\$934,208	15.00
Information Technology Support	\$71,555	1.00	\$77,488	1.00	\$77,488	1.00	\$346,469	5.00	\$352,347	5.00
Personnel / Training	\$878,189	12.00	\$922,312	13.25	\$920,812	13.25	\$839,903	13.25	\$847,702	13.25
PIO / Community Services	\$147,182	2.00	\$154,914	2.00	\$154,914	2.00	\$91,850	1.00	\$92,926	1.00
Purchasing / MBE/WBE	\$156,403	3.00	\$169,098	3.00	\$169,098	3.00	\$164,928	3.00	\$168,064	3.00
Subtotal	\$2,732,238	36.00	\$3,033,591	41.00	\$3,032,302	41.00	\$3,502,716	50.50	\$3,541,449	50.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$10,335	0.00	\$30,647	0.00	\$30,647	0.00	\$32,208	0.00	\$32,208	0.00
Subtotal	\$10,335	0.00	\$30,647	0.00	\$30,647	0.00	\$32,208	0.00	\$32,208	0.00
Total	\$33,984,124	471.50	\$36,911,311	495.50	\$35,722,621	495.50	\$36,366,635	485.25	\$36,650,848	485.25

Parks and Recreation - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AQUATICS										
Aquatics	\$206,444	0.00	\$70,000	0.00	\$134,219	0.00	\$70,000	0.00	\$70,000	0.00
Instructional Swim Program	\$4,097	0.00	\$0	0.00	\$3,350	0.00	\$0	0.00	\$0	0.00
Subtotal	\$210,541	0.00	\$70,000	0.00	\$137,569	0.00	\$70,000	0.00	\$70,000	0.00
COMMUNITY SERVICES										
Athletics	\$1,950	0.00	\$0	0.00	\$8,742	0.00	\$0	0.00	\$0	0.00
Recreation Centers	\$72,022	0.00	\$4,600	0.00	\$33,788	0.00	\$35,600	0.00	\$35,600	0.00
Senior Services	\$63,477	0.00	\$0	0.00	\$39,509	0.00	\$0	0.00	\$0	0.00
Subtotal	\$137,449	0.00	\$4,600	0.00	\$82,039	0.00	\$35,600	0.00	\$35,600	0.00
CULTURAL ARTS SERVICES										
Arts Center Services	\$41,280	0.00	\$0	0.00	\$18,579	0.00	\$0	0.00	\$0	0.00
Museum Services	\$301	0.00	\$0	0.00	\$180	0.00	\$0	0.00	\$0	0.00
Subtotal	\$41,581	0.00	\$0	0.00	\$18,759	0.00	\$0	0.00	\$0	0.00
FACILITY SERVICES										
Event Support	\$1,170	0.00	\$0	0.00	\$900	0.00	\$0	0.00	\$0	0.00
Facility Maintenance	\$219,344	0.00	\$296,488	0.00	\$294,050	0.00	\$0	0.00	\$0	0.00
Forestry	\$18,100	0.00	\$0	0.00	\$30,839	0.00	\$0	0.00	\$0	0.00
Park Maintenance	\$963,689	0.00	\$751,520	0.00	\$1,195,723	0.00	\$968,260	0.00	\$968,260	0.00
Subtotal	\$1,202,303	0.00	\$1,048,008	0.00	\$1,521,512	0.00	\$968,260	0.00	\$968,260	0.00
GOLF AND TENNIS										
Golf	\$36,361	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$36,361	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
NATURAL RESOURCE MANAGEMENT										
Austin Nature Preserves System	\$1,775	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Environmental Education	\$49,679	0.00	\$48,000	0.00	\$49,348	0.00	\$48,000	0.00	\$48,000	0.00
Zilker Botanical Garden Management	\$7,609	0.00	\$0	0.00	\$4,000	0.00	\$0	0.00	\$0	0.00
Subtotal	\$59,063	0.00	\$48,000	0.00	\$53,348	0.00	\$48,000	0.00	\$48,000	0.00

Parks and Recreation - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PLANNING										
Park Development	\$416,589	0.00	\$568,686	0.00	\$687,268	0.00	\$745,963	0.00	\$745,963	0.00
Park Planning	\$927,330	0.00	\$1,041,877	0.00	\$1,035,820	0.00	\$1,169,382	0.00	\$1,169,382	0.00
Subtotal	\$1,343,918	0.00	\$1,610,563	0.00	\$1,723,088	0.00	\$1,915,345	0.00	\$1,915,345	0.00
SUPPORT SERVICES										
Administration & Management	\$319,585	0.00	\$211,580	0.00	\$236,580	0.00	\$211,580	0.00	\$211,580	0.00
Financial Monitoring / Budgeting	\$1,408	0.00	\$0	0.00	\$0	0.00	\$91,247	0.00	\$91,247	0.00
Personnel / Training	\$18	0.00	\$0	0.00	\$1,639	0.00	\$0	0.00	\$0	0.00
Subtotal	\$321,011	0.00	\$211,580	0.00	\$238,219	0.00	\$302,827	0.00	\$302,827	0.00
Total	\$3,352,227	0.00	\$2,992,751	0.00	\$3,774,534	0.00	\$3,340,032	0.00	\$3,340,032	0.00

Parks and Recreation - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY SERVICES										
Recreation Centers	\$57,000	1.00	\$65,000	1.00	\$65,000	1.00	\$60,000	0.00	\$60,000	0.00
Senior Services	\$400,998	12.00	\$313,000	8.00	\$313,000	8.00	\$318,000	8.00	\$318,000	8.00
Summer Programs	\$108,735	0.00	\$60,000	0.00	\$60,000	0.00	\$98,000	0.00	\$98,000	0.00
Subtotal	\$566,733	13.00	\$438,000	9.00	\$438,000	9.00	\$476,000	8.00	\$476,000	8.00
CULTURAL ARTS SERVICES										
Arts Center Services	\$35,160	0.00	\$15,000	0.00	\$15,000	0.00	\$85,000	0.00	\$85,000	0.00
Museum Services	\$0	0.00	\$0	0.00	\$0	0.00	\$90,000	0.00	\$90,000	0.00
Subtotal	\$35,160	0.00	\$15,000	0.00	\$15,000	0.00	\$175,000	0.00	\$175,000	0.00
FACILITY SERVICES										
Forestry	\$0	0.00	\$26,000	0.00	\$25,580	0.00	\$0	0.00	\$0	0.00
Park Maintenance	\$0	0.00	\$3,801,000	0.00	\$3,801,000	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$3,827,000	0.00	\$3,826,580	0.00	\$0	0.00	\$0	0.00
NATURAL RESOURCE MANAGEMENT										
Environmental Education	\$24,600	0.00	\$8,000	0.00	\$8,000	0.00	\$50,000	0.00	\$50,000	0.00
Subtotal	\$24,600	0.00	\$8,000	0.00	\$8,000	0.00	\$50,000	0.00	\$50,000	0.00
Total	\$626,493	13.00	\$4,288,000	9.00	\$4,287,580	9.00	\$701,000	8.00	\$701,000	8.00

Parks and Recreation - 2009-10

Golf Enterprise Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
GOLF AND TENNIS										
Golf	\$3,915,852	42.00	\$4,298,842	42.00	\$4,362,987	42.00	\$4,355,245	42.00	\$4,355,245	42.00
Subtotal	\$3,915,852	42.00	\$4,298,842	42.00	\$4,362,987	42.00	\$4,355,245	42.00	\$4,355,245	42.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$19,246	0.00	\$49,907	0.00	\$57,040	0.00	\$76,400	0.00	\$76,400	0.00
Transfers	\$1,159,438	0.00	\$1,031,220	0.00	\$1,027,022	0.00	\$1,041,906	0.00	\$1,041,906	0.00
Subtotal	\$1,178,684	0.00	\$1,081,127	0.00	\$1,084,062	0.00	\$1,118,306	0.00	\$1,118,306	0.00
Total	\$5,094,536	42.00	\$5,379,969	42.00	\$5,447,049	42.00	\$5,473,551	42.00	\$5,473,551	42.00

Parks and Recreation - 2009-10

Recreation Programs Enterprise Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AQUATICS										
Instructional Swim Program	\$213,017	2.00	\$312,559	2.00	\$237,978	2.00	\$248,320	2.00	\$248,320	2.00
Subtotal	\$213,017	2.00	\$312,559	2.00	\$237,978	2.00	\$248,320	2.00	\$248,320	2.00
COMMUNITY SERVICES										
Athletics	\$58,152	0.00	\$55,610	0.00	\$67,270	0.00	\$80,160	0.00	\$80,160	0.00
Recreation Centers	\$1,799,302	19.00	\$1,851,199	16.25	\$1,711,329	16.25	\$1,717,809	16.25	\$1,717,809	16.25
Senior Services	\$27,133	0.00	\$34,585	0.00	\$31,847	0.00	\$34,585	0.00	\$34,585	0.00
Subtotal	\$1,884,588	19.00	\$1,941,394	16.25	\$1,810,446	16.25	\$1,832,554	16.25	\$1,832,554	16.25
CULTURAL ARTS SERVICES										
Arts Center Services	\$684,583	5.50	\$672,849	5.50	\$617,849	5.50	\$674,597	5.50	\$674,597	5.50
Museum Services	\$7,588	0.00	\$13,550	0.00	\$13,550	0.00	\$13,550	0.00	\$13,550	0.00
Subtotal	\$692,171	5.50	\$686,399	5.50	\$631,399	5.50	\$688,147	5.50	\$688,147	5.50
NATURAL RESOURCE MANAGEMENT										
Environmental Education	\$651,330	11.75	\$571,223	11.75	\$674,321	11.75	\$532,577	11.75	\$532,577	11.75
Zilker Botanical Garden Management	\$46,412	1.00	\$59,737	1.00	\$61,818	1.00	\$58,367	1.00	\$58,367	1.00
Subtotal	\$697,742	12.75	\$630,960	12.75	\$736,139	12.75	\$590,944	12.75	\$590,944	12.75
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$36,975	0.00	\$43,460	0.00	\$46,866	0.00	\$51,897	0.00	\$51,897	0.00
Transfers	\$119,330	0.00	\$184,879	0.00	\$184,879	0.00	\$165,310	0.00	\$165,310	0.00
Subtotal	\$156,305	0.00	\$228,339	0.00	\$231,745	0.00	\$217,207	0.00	\$217,207	0.00
Total	\$3,643,823	39.25	\$3,799,651	36.50	\$3,647,707	36.50	\$3,577,172	36.50	\$3,577,172	36.50

Parks and Recreation - 2009-10

Softball Enterprise Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY SERVICES										
Athletics	\$1,046,949	9.50	\$955,462	9.50	\$1,033,222	9.50	\$1,013,734	9.50	\$1,013,734	9.50
Subtotal	\$1,046,949	9.50	\$955,462	9.50	\$1,033,222	9.50	\$1,013,734	9.50	\$1,013,734	9.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$4,886	0.00	\$11,353	0.00	\$13,380	0.00	\$15,206	0.00	\$15,206	0.00
Transfers	\$44,639	0.00	\$47,063	0.00	\$47,063	0.00	\$52,509	0.00	\$52,509	0.00
Subtotal	\$49,525	0.00	\$58,416	0.00	\$60,443	0.00	\$67,715	0.00	\$67,715	0.00
Total	\$1,096,474	9.50	\$1,013,878	9.50	\$1,093,665	9.50	\$1,081,449	9.50	\$1,081,449	9.50

Golf Surcharge Fund – 2009-10

Purpose and Nature of Fund

The Golf Surcharge Fund was established to account for the collection of surcharges for rounds of golf played at Jimmy Clay, Morris Williams, Lions and Hancock golf courses. Proceeds are used for capital improvements and infrastructure repairs at the City’s golf courses.

Factors Affecting Revenue

Revenue in the Golf Surcharge Fund is expected to remain constant at \$100,000 as the surcharge will not increase. The golf surcharge is \$1.00 for each adult round and \$0.50 for each junior and senior round played.

Factors Affecting Requirements

In FY 2010, the Golf Surcharge Fund will transfer \$100,000 to the Capital Budget for improvements at the City’s golf courses. Current plans for the funding include repair of irrigation, fencing, bunker renovation and cart path repairs to Jimmy Clay, Roy Kizer and Morris Williams golf courses. These improvements are designed to maintain a high quality experience for the golfing public in Austin.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$113,835	\$100,000	\$100,000	\$100,000	\$100,000
Requirements	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000



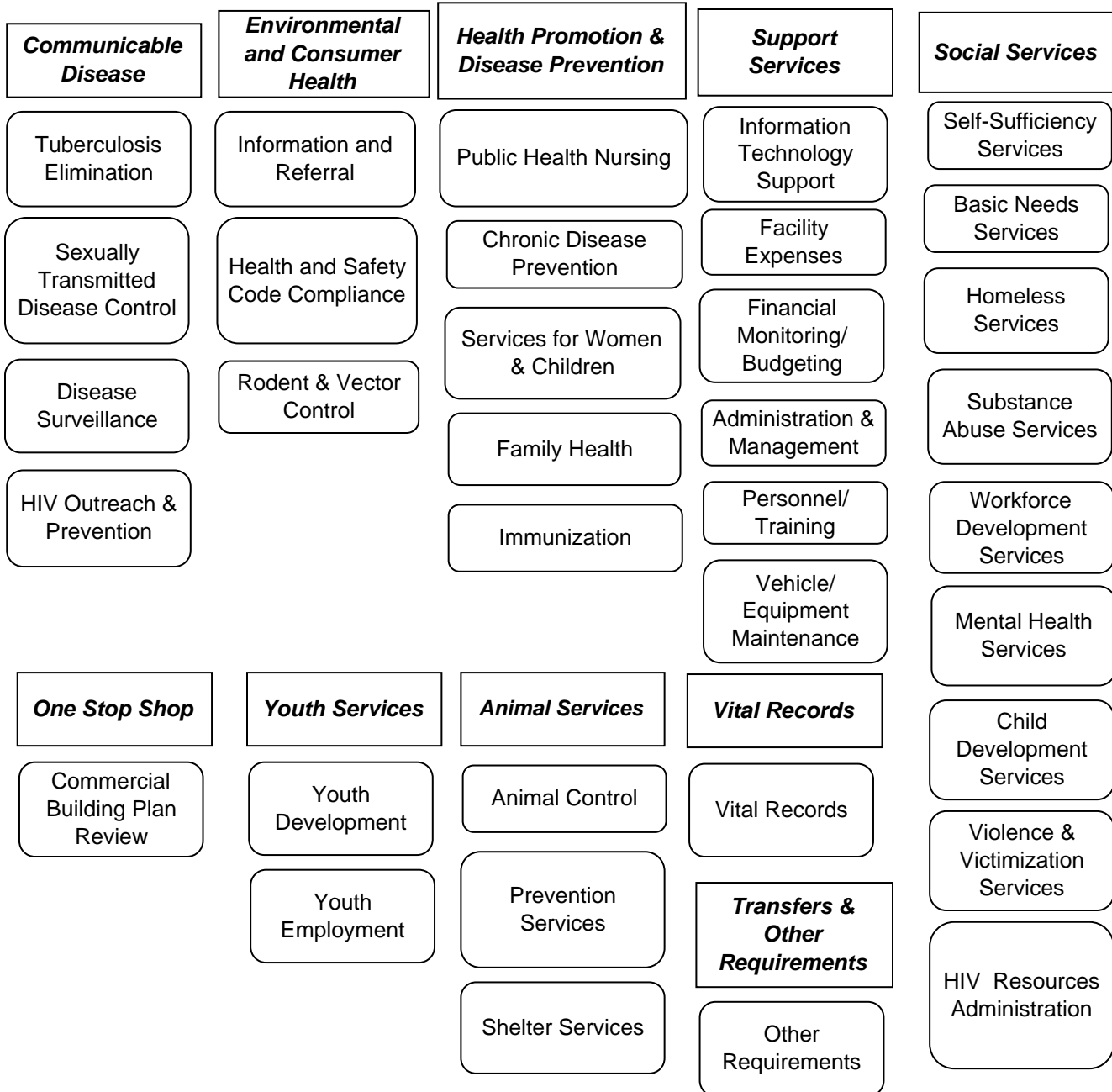


City of Austin
2009-2010
Approved
Budget

Executive Summary
Human Services

Health and Human Services

Health and Human Services — 2009-10



LEGEND= **Program** Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
General Fund	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$4,548,683	\$7,866,309	\$7,609,150	\$7,869,099	\$7,869,099
Requirements	\$34,648,353	\$39,823,218	\$38,016,529	\$38,708,366	\$38,901,266
Full-time Equivalents (FTEs)	258.50	288.50	288.50	283.00	283.00

*Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$72,700.

Health and Human Services — 2009-10

Mission

The mission of the Austin/Travis County Health and Human Services Department (HHSD) is to work in partnership with the community to promote health, safety, and well being.

The role of public health is to:

- promote community-wide wellness,
- prevent disease, and
- protect the community from infectious diseases, epidemics, and environmental hazards.

Goals

The over-all goal of HHSD is to promote a healthy community which reflects social equity. This will be achieved through prevention, protection, provision, and promotion:

- **Promotion/Prevention/Protection: Social Services** Promote and foster increased self-sufficiency, healthy behaviors and lifestyle among targeted populations.
 - Increase the percent of households case-managed whose income increases beyond the federal poverty level by 25 percentage points by 2012 (from 10% to 35%).
 - Increase the percentage of early childhood programs that meet quality standards to 17% by year 2010.
 - Maintain the percent of homeless persons who receive case management that move into safe and stable housing at a minimum level of 60%.
 - Increase the percentage of individuals with HIV who are linked to medical care to 75% by 2010.
 - Remove 85% of graffiti within 1 to 2 business days in 2010.
- **Promotion/Prevention/Protection: Health Services** Promote a healthy community by preventing chronic and communicable diseases and promoting improvements in social/economic/environmental factors that will result in an improved overall health status and a reduction of health disparities.
 - Reduce the racial and ethnic total mortality rates by 5% by 2012.
 - Reduce the racial and ethnic infant mortality rates by 10% by 2012.
 - Ensure health care services provided by the Department are in compliance with national or community standards.
 - Maintain at least 90% of TB cases completing therapy.
 - Maintain at least 75% of HIV clients tested who return for post-test counseling.
 - Maintain at least 90% of clients presenting for Sexually Transmitted Disease care offered exam or testing by the end of the following business day.
 - Increase the percentage of individuals reporting general health as good, very good, or excellent to 93% by 2012 in response to CDC survey for non-institutionalized population aged 16-64.
- **Promotion/Prevention/Protection: Animal Services** Promote responsible pet ownership in order to reduce animal homelessness.
 - Decrease shelter intake from 24,000 to 12,000 by 2012.
- **Protection: Public Health and Human Services Emergency Preparedness** Maintain a public health and human services emergency preparedness capacity in coordination with other City Departments and community partners that allocates existing and emergency resources in a flexible and responsive manner to address public health risks and human services needs in an emergency.
 - Achieve and maintain National Association of City/County Health Officials certification as “Public Health Ready” by 2012.

Health and Human Services — 2009-10

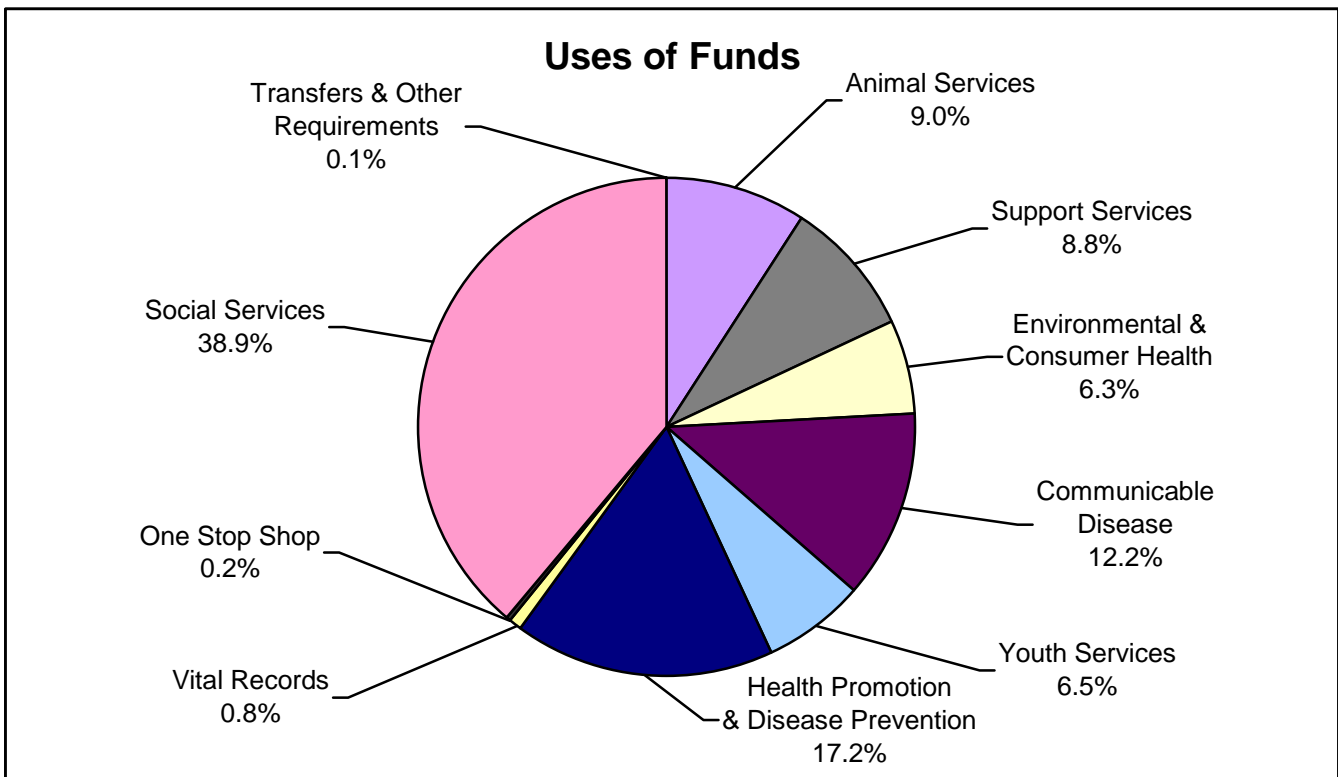
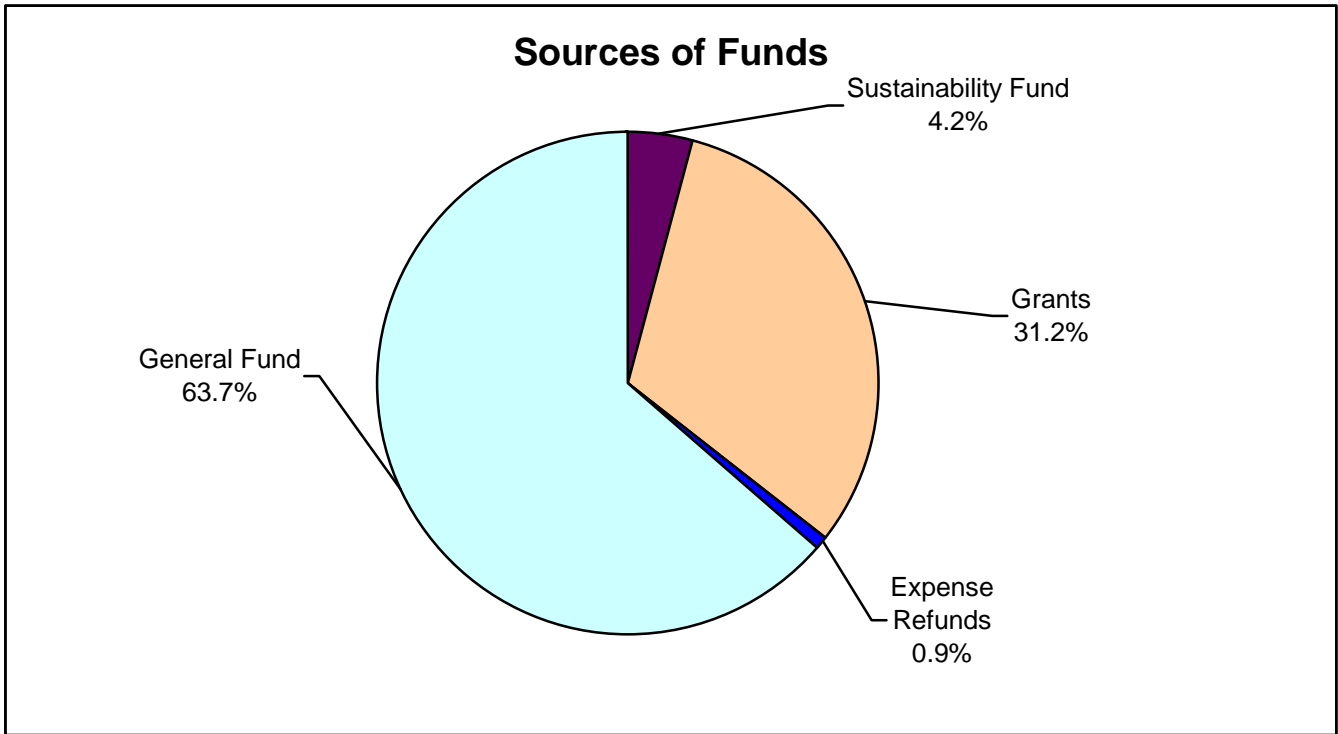
- **Protection: Health Services** Minimize the public's exposure to health and environmental hazards.
 - Conduct 2.0 inspections per fixed food establishment each year.
 - All Health Department campuses tobacco-free by 2011.

Key Indicators

The key indicators used by the Health and Human Services Department include:

- Percentage of reported graffiti cleaned up within two working days
- Average number of business days before reported graffiti is removed
- Comparative mortality rates in the Austin/Travis County area
- Comparative infant mortality rates in the Austin/Travis County area
- Comparative incidence rates of HIV per 100,000 population
- Percent of individuals reporting general health as good, very good, or excellent
- Percent reduction in shelter intake
- Percent of sheltered animals euthanized

Health and Human Services — Total Budget \$61.1 million



Health and Human Services — Total Budget \$61.1 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
General Fund					
Revenue	\$4,548,683	\$7,866,309	\$7,609,150	\$7,869,099	\$7,869,099
Requirements	\$34,648,353	\$39,823,218	\$38,016,529	\$38,708,366	\$38,901,266
Full-Time Equivalents (FTEs)	258.50	288.50	288.50	283.00	283.00
Sustainability Fund	\$3,777,812	\$3,884,618	\$3,158,086	\$2,599,867	\$2,599,867
Grant Reimbursements	\$18,415,519	\$18,694,553	\$18,694,553	\$18,095,167	\$19,036,200
Full-Time Equivalents (FTEs)	196.50	195.45	195.45	192.50	199.50
Expense Refunds	\$931,931	\$522,245	\$680,828	\$522,000	\$522,000

Budget Highlights

The Approved Budget includes the personnel, tools, and equipment to provide public health protection and prevention services, social services, youth development and employment services, and animal control services, and to achieve the goals and objectives of the department.

Health Protection, Prevention and Basic Services

The Approved Budget includes funding to continue basic prevention services to reduce the number of incidences and minimize the public's exposure to disease. Approximately \$30,000 is included in the Approved Budget for inflationary cost increases regarding tuberculosis testing.

In the Environmental Health program, funding is included to continue basic protection and enforcement service to minimize environmental health hazards in the areas of food establishments and rodent and vector control. In FY 2010, approximately 8,000 investigations regarding rodent and vector (insect) issues will be conducted. This is an increase from the FY 2009 Approved Budget of 7,000.

Social Services

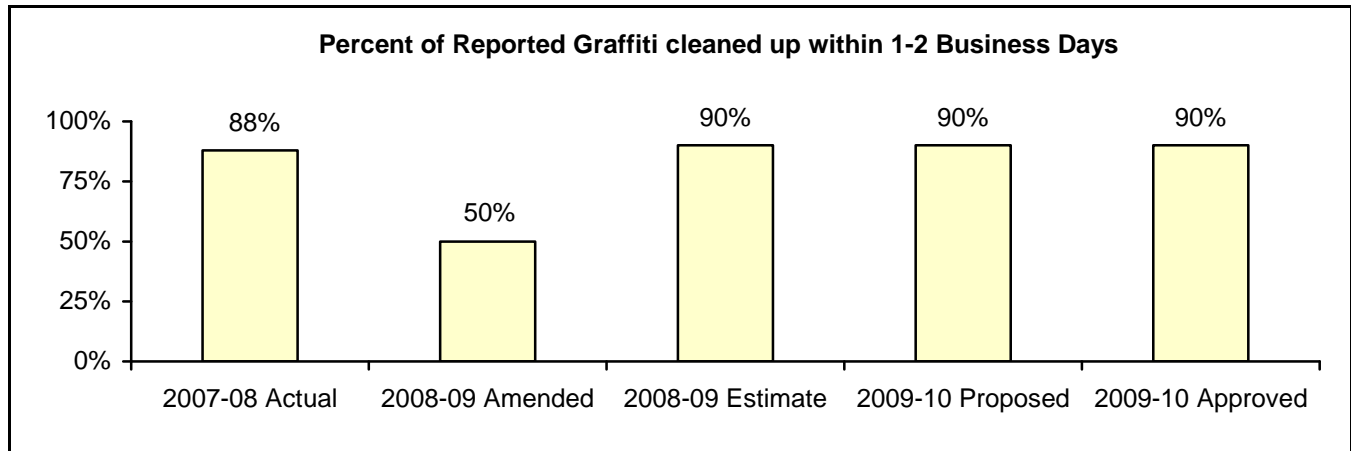
The Social Services program includes funding for various social service contracts including: basic needs, child care, homeless services, mental health, substance abuse, violence and victimization services and workforce development. In FY 2010, approximately 45,000 individuals will receive basic needs services at the neighborhood centers. Approximately 635 children will receive childcare services. The Department projects that 65% of the homeless population who receive case management and support services will move into safe and stable housing. The Approved Budget includes \$188,000 for contract inflationary increases and to cover the annualized cost of the contracts. In an effort to more appropriately allocate expenditures, funding for several contracts will be transferred from the Sustainability Fund to the General Fund. The Economic Growth and Redevelopment Services Office will also fund two workforce development contracts, Capital IDEA and Skillpoint Alliance, in FY 2010.

Youth Services

Youth Services provides basic work-based opportunities as well as youth enrichment activities to the Austin/Travis County community so that youth stay in school or complete their GED and learn to be productive members of society. In FY 2010, 29% of youth in targeted areas are expected to participate in HHSD youth development activities, compared to the 20% budgeted in FY 2009. Approximately 750 youth will successfully complete the summer youth employment program. A core component of the Youth Development activity is the provision of graffiti abatement. Due to efficient dispatching efforts and a concerted team effort with the Municipal

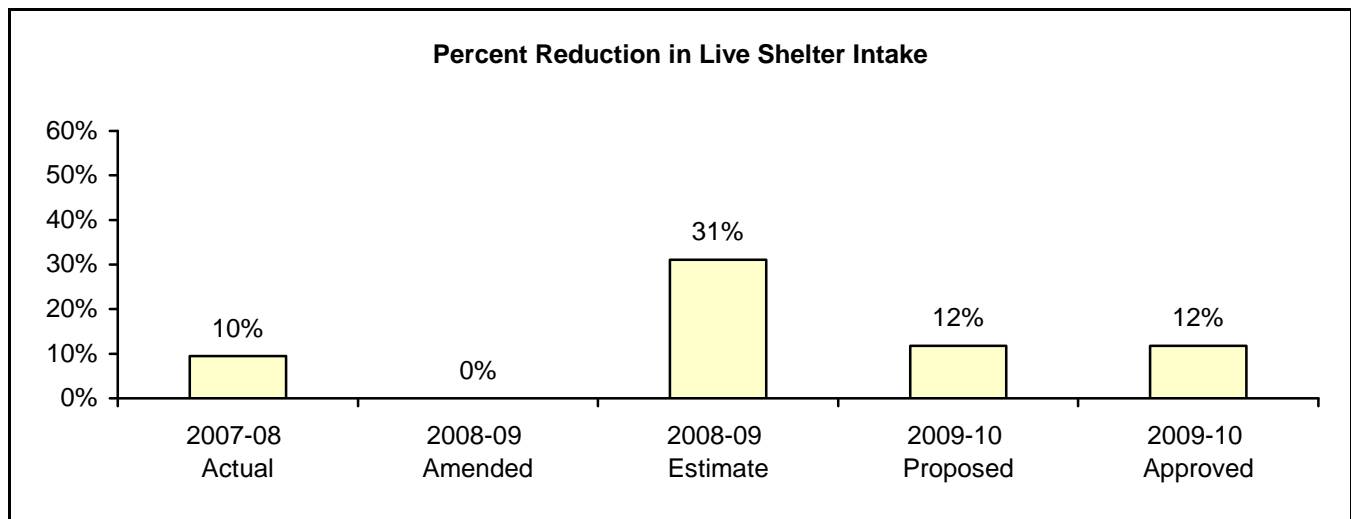
Health and Human Services — Total Budget \$61.1 million

Court graffiti team, it is estimated that 90% percent of reported graffiti will be cleaned up within 1-2 business days, surpassing the FY 2009 goal of 50%.



Animal Services

The Approved Budget provides funding to continue basic service levels for animal care and control. In FY 2010, approximately 25% of sheltered animals will be transferred to partners, which is an increase from 13% in FY 2009. Additionally, it is projected that 30% of sheltered animals will be adopted. In FY 2010, it is anticipated that there will be a 12% decrease in the live shelter intake rate, and 25% of sheltered animals will be euthanized, a decrease from 50% in FY 2009. The Approved Budget includes \$19,500 in additional funding for spay/neuter contract increases.



Support Services

The Approved Budget includes a decrease in fuel costs of \$55,197, a decrease in utilities of \$22,000, a decrease of \$55,000 due to eliminating a night security contract, and an increase in funding for fleet maintenance of \$26,666. These items result in a net decrease of \$105,531 in the Support Services program.

Health and Human Services — Total Budget \$61.1 million

Employee Benefits

The Approved Budget includes an increase of \$72,005 for annualized cost associated with FY 2009 employee performance pay, \$95,950 for reclassification of various positions and \$80,000 for terminal pay. Other approved changes include a reduction in vacancy savings of \$121,279 and a reduction in bilingual pay of \$100,823.

Approved Reductions

The Proposed Budget included reductions of \$1,093,611 strategically selected to maintain the Department's ability to provide core public health services. Additionally, the proposal included a reduction of \$298,066 associated with the corporate elimination of Service Incentive Pay (SIP) and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

1. Funding for the 2nd Day Labor Site will be eliminated in FY 2010, producing a \$205,693 savings in operational costs. Despite outreach efforts, participation at this site was limited. The closure of this location will decrease personnel for costs related to temporary employees and overtime as well as various contractual and commodity costs.
2. The General Fund contribution to the Women Infants & Children (WIC) program will be replaced with additional grant funding for a General Fund savings of \$200,000.
3. A filled Medical Social Worker position will be transferred to the Community Services Block Grant resulting in the elimination of \$77,390 in related personnel cost.
4. The Approved Budget eliminates a Stores Specialist position and \$39,674 from the Administrative Support and Management staff. This position is currently filled, however Health and Human Services has identified a placement opportunity within the department for this individual.
5. The Chronic Disease Prevention activity will eliminate a 1.0 Program Manager position for a personnel savings of \$74,830. Additional personnel savings of \$19,941 will be recognized through the elimination of a vacant 0.50 Administrative Assistant position at the RBJ Health Center.
6. The Vital Records activity eliminates a 1.00 vacant Research Analyst position in FY 2010, resulting in a \$65,477 savings. This reduction will eliminate the ability to research and analyze birth and death data for internal and external customers.
7. The Self-Sufficiency Services activity will recognize a \$53,094 savings by eliminating a 1.00 vacant Community Job Counselor that supports the Department's 6 Neighborhood Centers.
8. Social Services will eliminate funding of unallocated reserve dollars and contracts for one-time funding, homeless services and youth services, saving \$154,996 in FY 2010. Contracts for workforce development services will be reduced \$62,100 due to the elimination of funding for the Skillpoint Alliance Career Fair. Additional reductions totaling \$140,416 will reduce funding to the Caritas Basic Needs contract and the Ending Community Homelessness Coalition.

Health and Human Services — Total Budget \$61.1 million

General Fund Revenue and Fees

HHSD General Fund revenue for FY 2010 is projected to be \$7,869,099, which is a net increase of \$2,790 to the FY 2009 Amended Budget. Included in this increase is an offsetting reduction of \$8,647 based on the City's Interlocal agreement with Travis County.

One-Time Critical Items

The Approved Budget includes funding for the following capital and critical one-time items in the General Fund:

- \$72,700 for capital equipment

Capital Improvement Projects

The Approved Capital Budget does not include any new appropriations for the Health and Human Services Department.

Health and Human Services — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$8,647 for revenue from the City's Interlocal agreement with Travis County.	(\$8,647)	
2. Various revenue sources within Animal Services are being adjusted based on current trends and historic data: animal board and care, pet offenders, animal adoption fees, rabies quarantine fees, animal reclaim fees and dangerous dog fees are decreasing by \$28,307; and, rescue fees and animal microchip revenue is increasing by \$1,540.	(\$26,767)	
3. Patient fees are projected to increase \$18,105, while Medicare and Medicaid reimbursements are decreasing \$65,261 in FY 2010.	(\$47,156)	
4. Various revenue sources within Environmental and Consumer Health are being adjusted based on historical data: temporary food booth permit revenue, food establishment permit revenue, mobile food vendor permits, licensing inspection revenue, swimming pool permits, food manager certifications, food handler permits, food manager training and after hours/weekend inspections are projected to have a net increase of \$124,678.	\$124,678	
5. Birth certificate revenue is projected to decrease by \$67,699 due to economic conditions and a change in passport requirements. However, an increase of \$28,301 is projected for death certificate revenue.	(\$39,398)	
6. The Approved Budget includes an increase in revenue for facility rentals.	\$80	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u> The Approved Budget includes \$72,005 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$72,005	
The Approved Budget also includes a \$1,950 increase for the Awards and Recognition program and a \$9,200 increase in travel and training requirements.	\$11,150	
The Approved Budget includes a decrease of \$135,034 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$135,034)	
The Approved Budget includes a \$192,900 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$192,900)	
The Approved Budget also includes a decrease of \$105,166 for the implementation of furloughs for non-civil service employees.	(\$105,166)	

Health and Human Services — 2009-10

	Dollars	FTEs
2. <u>Department-Wide</u>		
The Approved Budget includes an increase of \$95,950 for pending position reclassifications that are occurring throughout the department.	\$95,950	
Other personnel changes in the Approved Budget include a reduction in vacancy savings of \$121,279 and a decrease of \$100,823 in bilingual pay due to additional WIC grant funds. These two changes result in a net increase of \$20,456.	\$20,456	
Cost related to Terminal Pay increases the FY 2010 Approved Budget by \$80,000.	\$80,000	
3. <u>Animal Services</u>		
To cover contract increases for spay/neuter clinics provided free-of-charge for area residents, an additional \$19,500 is included in the Approved Budget.	\$19,500	
4. <u>Communicable Disease</u>		
Additional funding of \$26,000 to address the cost increase for blood testing high-risk clients and contacts at the tuberculosis clinic is being added to the Approved Budget.	\$26,000	
The Approved Budget includes a \$4,175 increase required for the services of a licensed radiologist to review tuberculosis client x-rays. With the separation of the Community Care Services Department from the City, HHSD must secure its own contract for these services.	\$4,175	
5. <u>Health Promotion & Disease Prevention</u>		
The Approved Budget includes reductions totaling \$200,000 for grant support due to increased reimbursements from the Women Infant & Children (WIC) grant.	(\$200,000)	
Personnel requirements will decrease \$74,830 due to the elimination of a Program Manager position that provides public health management support.	(\$74,830)	(1.00)
A vacant Administrative Assistant position at the RBJ Health Center will be eliminated in the Approved Budget.	(\$19,941)	(0.50)
6. <u>Social Services</u>		
The operations contract for the Austin Resource Center for the Homeless (ARCH) is increasing \$53,502 in FY 2010.	\$53,502	
The Salvation Army Women's and Children's Shelter operations contract requires an increase of \$40,986.	\$40,986	
The Approved Budget includes \$93,666 to annualize the 3.5% increase for social service contracts approved in FY 2009.	\$93,666	
A vacant Community Job Counselor position supporting the neighborhood centers will be eliminated in FY 2010.	(\$53,094)	(1.00)

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	Dollars	FTEs
Various social service contracts will be reduced in FY 2010 for a savings of \$357,512.	(\$357,512)	
The closure of the second Day Labor site reduces operational costs \$205,693.	(\$205,693)	
A Medical Social Worker position is transferring to the Community Services Block Grant producing a personnel savings of \$77,390.	(\$77,390)	(1.00)
7. <u>Support Services</u>		
The Approved Budget includes a decrease in utility costs due to the implementation of several cost saving measures within the program.	(\$22,000)	
A Store Specialist in the Courier Services area is being eliminated.	(\$39,674)	(1.00)
Fuel and fleet maintenance costs has a net decrease of \$28,531 in the Approved Budget.	(\$28,531)	
The elimination of the night security contract will produce a \$55,000 savings in operational costs in FY 2010.	(\$55,000)	
8. <u>Vital Records</u>		
The Approved Budget includes the elimination of a vacant Research Analyst position generating savings of \$65,477.	(\$65,477)	(1.00)

The following changes were approved by Council at Budget Adoption:

The Approved Budget includes \$192,900 for the reinstatement of the Service Incentive Pay program	\$192,900
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Health and Human Services - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ANIMAL SERVICES										
Animal Control	\$1,192,919	18.80	\$1,424,104	23.05	\$1,469,503	23.05	\$1,451,624	24.55	\$1,463,409	24.55
Prevention	\$256,240	2.00	\$405,369	2.00	\$443,026	2.00	\$493,465	1.90	\$494,073	1.90
Shelter Services	\$3,407,595	55.70	\$3,548,892	56.45	\$3,481,441	56.45	\$3,505,717	56.55	\$3,524,065	56.55
Subtotal	\$4,856,754	76.50	\$5,378,365	81.50	\$5,393,970	81.50	\$5,450,806	83.00	\$5,481,547	83.00
COMMUNICABLE DISEASE										
Disease Surveillance	\$387,099	4.65	\$399,302	4.45	\$414,996	4.45	\$405,226	4.45	\$410,332	4.45
HIV Outreach & Prevention	\$511,181	6.34	\$684,452	8.34	\$586,323	8.34	\$598,385	7.34	\$605,860	7.34
Sexually Transmitted Disease Control	\$1,056,413	12.68	\$1,446,126	16.38	\$1,495,712	16.38	\$1,445,290	16.38	\$1,460,981	16.38
Tuberculosis Elimination	\$607,008	5.83	\$1,096,787	8.83	\$1,105,247	8.83	\$1,120,712	8.83	\$1,130,098	8.83
Subtotal	\$2,561,701	29.50	\$3,626,667	38.00	\$3,602,278	38.00	\$3,569,613	37.00	\$3,607,271	37.00
ENVIRONMENTAL AND CONSUMER HEALTH										
Health and Safety Code Compliance	\$2,352,634	34.50	\$2,861,236	38.57	\$2,906,889	38.57	\$2,788,395	37.71	\$2,811,602	37.71
Information and Referral	\$309,707	7.25	\$451,344	7.20	\$548,751	7.20	\$536,625	7.20	\$541,212	7.20
Rodent & Vector Control	\$362,472	3.60	\$452,134	4.55	\$469,702	4.55	\$459,244	4.40	\$463,059	4.40
Subtotal	\$3,024,813	45.35	\$3,764,714	50.32	\$3,925,342	50.32	\$3,784,264	49.31	\$3,815,873	49.31
HEALTH PROMOTION & DISEASE PREVENTION										
Chronic Disease Prevention	\$732,272	9.25	\$874,963	9.25	\$1,097,819	9.25	\$1,187,928	13.45	\$1,201,440	13.45
Family Health	\$258,284	2.50	\$298,162	2.50	\$224,990	2.50	\$299,242	2.50	\$300,856	2.50
Immunization	\$824,469	8.25	\$1,177,645	10.25	\$1,120,400	10.25	\$1,198,092	10.25	\$1,207,413	10.25
Public Health Nursing	\$371,751	5.55	\$402,684	5.05	\$319,864	5.05	\$254,147	3.25	\$258,246	3.25
Services for Women and Children	\$115,733	0.00	\$364,463	0.00	\$0	0.00	\$63,640	0.00	\$63,640	0.00
Subtotal	\$2,302,509	25.55	\$3,117,917	27.05	\$2,763,073	27.05	\$3,003,049	29.45	\$3,031,595	29.45

Health and Human Services - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ONE STOP SHOP										
Commercial Building Plan Review	\$76,525	1.05	\$117,324	1.83	\$119,854	1.83	\$144,866	2.24	\$146,083	2.24
Subtotal	\$76,525	1.05	\$117,324	1.83	\$119,854	1.83	\$144,866	2.24	\$146,083	2.24
SOCIAL SERVICES										
Basic Needs Services	\$2,296,365	7.04	\$2,349,778	8.59	\$2,513,527	8.59	\$2,629,153	6.99	\$2,634,526	6.99
Child Development Services	\$128,258	1.65	\$134,123	1.30	\$137,902	1.30	\$135,916	1.30	\$137,306	1.30
HIV Resources Administration	\$845,205	3.10	\$917,666	3.10	\$900,543	3.10	\$930,515	3.10	\$933,358	3.10
Homeless Services	\$5,014,097	3.80	\$5,281,173	3.80	\$4,956,751	3.80	\$4,994,887	3.65	\$4,997,041	3.65
Mental Health Services	\$2,644,604	0.80	\$2,670,318	0.80	\$2,673,094	0.80	\$2,655,158	0.65	\$2,655,502	0.65
Self-Sufficiency Services	\$159,185	2.01	\$210,296	3.01	\$192,753	3.01	\$113,950	1.41	\$115,567	1.41
Substance Abuse Services	\$756,354	0.55	\$774,329	0.55	\$789,237	0.55	\$797,041	0.80	\$797,385	0.80
Violence and Victimization Services	\$1,295,500	0.65	\$1,232,730	0.55	\$1,316,789	0.55	\$1,285,549	0.80	\$1,285,947	0.80
Workforce Development Services	\$1,159,430	4.45	\$1,518,922	5.35	\$658,555	5.35	\$1,087,338	5.10	\$1,089,723	5.10
Subtotal	\$14,298,998	24.05	\$15,089,335	27.05	\$14,139,151	27.05	\$14,629,507	23.80	\$14,646,355	23.80
VITAL RECORDS										
Vital Records	\$526,263	8.05	\$669,777	9.05	\$553,760	9.05	\$513,997	7.00	\$518,323	7.00
Subtotal	\$526,263	8.05	\$669,777	9.05	\$553,760	9.05	\$513,997	7.00	\$518,323	7.00
YOUTH SERVICES										
Youth Development	\$2,544,340	9.45	\$2,800,761	9.95	\$2,704,165	9.95	\$2,746,076	9.95	\$2,752,672	9.95
Youth Employment	\$246,364	0.00	\$487,811	0.00	\$530,811	0.00	\$526,027	0.00	\$526,027	0.00
Subtotal	\$2,790,704	9.45	\$3,288,572	9.95	\$3,234,976	9.95	\$3,272,103	9.95	\$3,278,699	9.95

Health and Human Services - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$605,128	9.50	\$968,988	13.25	\$760,131	13.25	\$933,727	11.25	\$939,585	11.25
Facility Expenses	\$826,388	2.00	\$1,201,869	2.00	\$1,143,420	2.00	\$1,019,735	2.10	\$1,021,458	2.10
Financial Monitoring / Budgeting	\$907,235	11.90	\$1,018,569	12.90	\$930,695	12.90	\$954,851	12.67	\$964,081	12.67
Information Technology Support	\$736,912	8.20	\$802,198	8.20	\$758,216	8.20	\$759,395	8.03	\$770,190	8.03
Personnel / Training	\$581,285	7.40	\$623,550	7.40	\$608,853	7.40	\$593,043	7.20	\$600,796	7.20
Vehicle / Equipment Maintenance	\$1,618	0.00	\$10,327	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$3,658,566	39.00	\$4,625,501	43.75	\$4,201,315	43.75	\$4,260,751	41.25	\$4,296,110	41.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$551,522	0.00	\$145,046	0.00	\$82,810	0.00	\$79,410	0.00	\$79,410	0.00
Subtotal	\$551,522	0.00	\$145,046	0.00	\$82,810	0.00	\$79,410	0.00	\$79,410	0.00
Total	\$34,648,353	258.50	\$39,823,218	288.50	\$38,016,529	288.50	\$38,708,366	283.00	\$38,901,266	283.00

Health and Human Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ANIMAL SERVICES										
Animal Control	\$12,872	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Prevention	\$54,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Shelter Services	\$5,757	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00
Subtotal	\$72,629	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00	\$10,000	0.00
COMMUNICABLE DISEASE										
HIV Outreach & Prevention	\$9,206	0.00	\$0	0.00	\$1,306	0.00	\$0	0.00	\$0	0.00
Sexually Transmitted Disease Control	\$962	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$10,169	0.00	\$0	0.00	\$1,306	0.00	\$0	0.00	\$0	0.00
ENVIRONMENTAL AND CONSUMER HEALTH										
Health and Safety Code Compliance	\$18,875	0.00	\$19,484	0.00	\$14,634	0.00	\$9,779	0.00	\$9,779	0.00
Information and Referral	\$46,625	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Rodent & Vector Control	\$370	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$65,870	0.00	\$19,484	0.00	\$14,634	0.00	\$9,779	0.00	\$9,779	0.00
HEALTH PROMOTION & DISEASE PREVENTION										
Chronic Disease Prevention	\$38,762	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Family Health	\$67,922	0.00	\$53,108	0.00	\$53,090	0.00	\$53,561	0.00	\$53,561	0.00
Immunization	\$6,042	0.00	\$0	0.00	\$4,509	0.00	\$0	0.00	\$0	0.00
Services for Women and Children	\$40,635	0.00	\$0	0.00	\$2,746	0.00	\$0	0.00	\$0	0.00
Subtotal	\$153,361	0.00	\$53,108	0.00	\$60,345	0.00	\$53,561	0.00	\$53,561	0.00
SOCIAL SERVICES										
Basic Needs Services	\$4,569	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
HIV Resources Administration	\$10,574	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Violence and Victimization Services	\$530	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$15,673	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00

Health and Human Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
YOUTH SERVICES										
Youth Development	\$158,396	0.00	\$157,140	0.00	\$142,078	0.00	\$139,637	0.00	\$139,637	0.00
Youth Employment	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00	\$46,223	0.00
Subtotal	\$204,619	0.00	\$203,363	0.00	\$188,301	0.00	\$185,860	0.00	\$185,860	0.00
SUPPORT SERVICES										
Administration & Management	\$409,399	0.00	\$236,290	0.00	\$312,839	0.00	\$262,800	0.00	\$262,800	0.00
Facility Expenses	\$88	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$50	0.00	\$0	0.00	\$92,763	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$72	0.00	\$0	0.00	\$640	0.00	\$0	0.00	\$0	0.00
Subtotal	\$409,609	0.00	\$236,290	0.00	\$406,242	0.00	\$262,800	0.00	\$262,800	0.00
Total	\$931,931	0.00	\$522,245	0.00	\$680,828	0.00	\$522,000	0.00	\$522,000	0.00

Health and Human Services - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ANIMAL SERVICES										
Prevention	\$0	0.00	\$19,997	0.00	\$19,997	0.00	\$19,997	0.00	\$19,997	0.00
Subtotal	\$0	0.00	\$19,997	0.00	\$19,997	0.00	\$19,997	0.00	\$19,997	0.00
COMMUNICABLE DISEASE										
Disease Surveillance	\$760,352	11.30	\$923,806	10.60	\$923,806	10.60	\$887,506	10.60	\$1,174,662	12.70
HIV Outreach & Prevention	\$1,531,651	11.00	\$1,861,021	12.00	\$1,861,021	12.00	\$1,899,511	12.00	\$1,903,107	12.00
Sexually Transmitted Disease Control	\$232,494	6.00	\$313,005	6.00	\$313,005	6.00	\$258,259	6.00	\$258,259	6.00
Tuberculosis Elimination	\$561,966	10.00	\$511,094	10.00	\$511,094	10.00	\$511,094	10.00	\$511,094	10.00
Subtotal	\$3,086,463	38.30	\$3,608,926	38.60	\$3,608,926	38.60	\$3,556,370	38.60	\$3,847,122	40.70
HEALTH PROMOTION & DISEASE PREVENTION										
Chronic Disease Prevention	\$2,009,065	13.00	\$798,125	10.45	\$798,125	10.45	\$788,125	9.50	\$763,125	9.50
Family Health	\$435,843	4.00	\$361,072	4.75	\$361,072	4.75	\$181,237	2.25	\$181,237	2.25
Immunization	\$767,687	16.00	\$694,345	16.00	\$694,345	16.00	\$694,345	16.00	\$694,345	16.00
Public Health Nursing	\$168,296	4.70	\$130,843	3.65	\$130,843	3.65	\$121,502	3.65	\$244,569	4.55
Services for Women and Children	\$4,865,088	81.00	\$5,688,903	85.00	\$5,688,903	85.00	\$5,445,366	85.00	\$5,445,752	85.00
Subtotal	\$8,245,979	118.70	\$7,673,288	119.85	\$7,673,288	119.85	\$7,230,575	116.40	\$7,329,028	117.30
SOCIAL SERVICES										
Basic Needs Services	\$586,404	11.10	\$668,823	11.10	\$668,823	11.10	\$625,592	11.84	\$720,760	11.84
Child Development Services	\$220,297	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
HIV Resources Administration	\$4,532,557	9.50	\$5,210,647	9.50	\$5,210,647	9.50	\$5,205,976	9.00	\$5,218,976	10.00
Homeless Services	\$365,517	1.00	\$328,238	1.00	\$328,238	1.00	\$328,346	1.00	\$328,346	1.00
Self-Sufficiency Services	\$210,733	3.90	\$234,992	3.90	\$234,992	3.90	\$219,803	4.16	\$253,240	4.16
Subtotal	\$5,915,508	25.50	\$6,442,700	25.50	\$6,442,700	25.50	\$6,379,717	26.00	\$6,521,322	27.00

Health and Human Services - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
YOUTH SERVICES										
Youth Development	\$566,533	4.50	\$463,150	4.50	\$463,150	4.50	\$453,150	4.50	\$453,150	4.50
Youth Employment	\$62,948	0.50	\$50,350	0.50	\$50,350	0.50	\$50,350	0.50	\$50,350	0.50
Subtotal	\$629,481	5.00	\$513,500	5.00	\$513,500	5.00	\$503,500	5.00	\$503,500	5.00
SUPPORT SERVICES										
Administration & Management	\$538,088	9.00	\$436,142	6.50	\$436,142	6.50	\$405,008	6.50	\$815,231	9.50
Subtotal	\$538,088	9.00	\$436,142	6.50	\$436,142	6.50	\$405,008	6.50	\$815,231	9.50
Total	\$18,415,519	196.50	\$18,694,553	195.45	\$18,694,553	195.45	\$18,095,167	192.50	\$19,036,200	199.50

Health and Human Services - 2009-10

Sustainability Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SOCIAL SERVICES										
Child Care Initiative	\$1,822,910	0.00	\$1,840,379	0.00	\$1,840,379	0.00	\$1,855,856	0.00	\$1,855,856	0.00
Workforce Development	\$1,954,902	0.00	\$2,044,239	0.00	\$1,317,707	0.00	\$744,011	0.00	\$744,011	0.00
Subtotal	\$3,777,811	0.00	\$3,884,618	0.00	\$3,158,086	0.00	\$2,599,867	0.00	\$2,599,867	0.00
Total	\$3,777,811	0.00	\$3,884,618	0.00	\$3,158,086	0.00	\$2,599,867	0.00	\$2,599,867	0.00





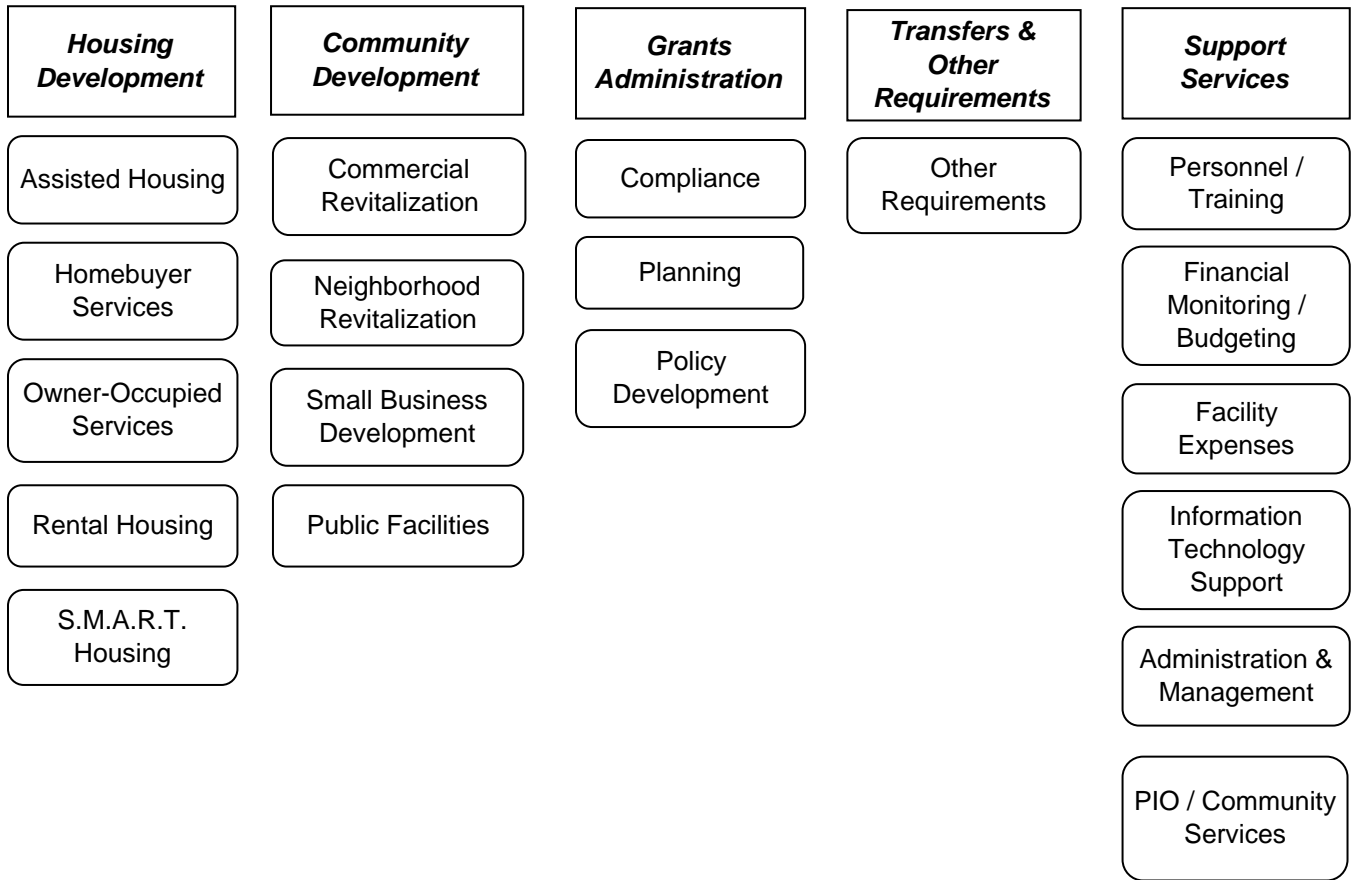
City of Austin
2009-2010
Approved
Budget

Executive Summary
Housing

Neighborhood Housing & Community Development

Housing Trust Fund
University Neighborhood District (UNO)

Neighborhood Housing & Community Development — 2009-10



LEGEND = *Program* Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$91,277	\$111,275	\$97,953	\$0	\$0
Transfers In	\$2,587,780	\$2,587,780	\$2,185,312	\$2,044,239	\$2,044,239
Requirements	\$3,139,264	\$3,536,025	\$3,096,538	\$2,262,670	\$2,262,670
Full-Time Equivalents (FTEs)	9.00	9.00	9.00	16.00	16.00

Neighborhood Housing & Community Development – 2009-10

Mission

The purpose of Neighborhood Housing and Community Development Department (NHCD) is to provide housing, community and small business development services to benefit eligible residents so they can have access to livable neighborhoods and can increase their opportunities for self-sufficiency.

Goals

Assist 44,493 eligible families with services that lead to opportunities for self-sufficiency annually by 2010 as measured by:

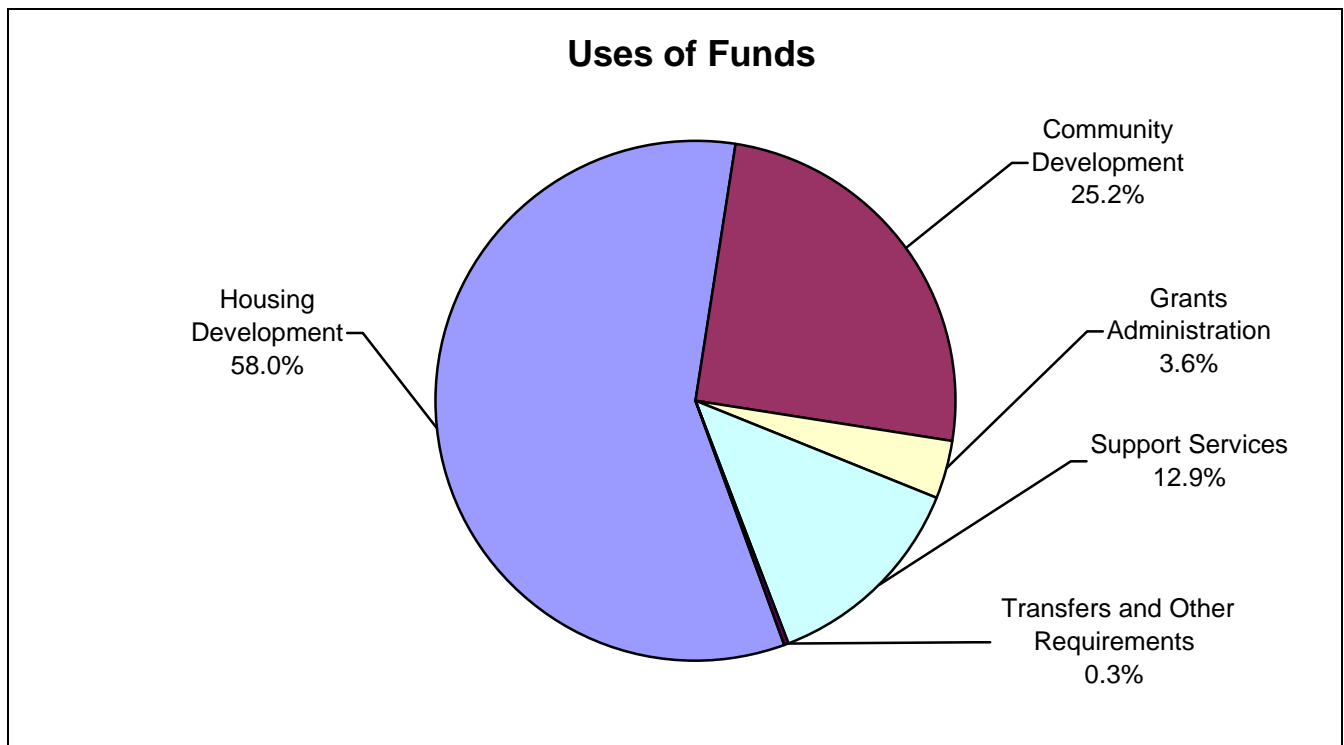
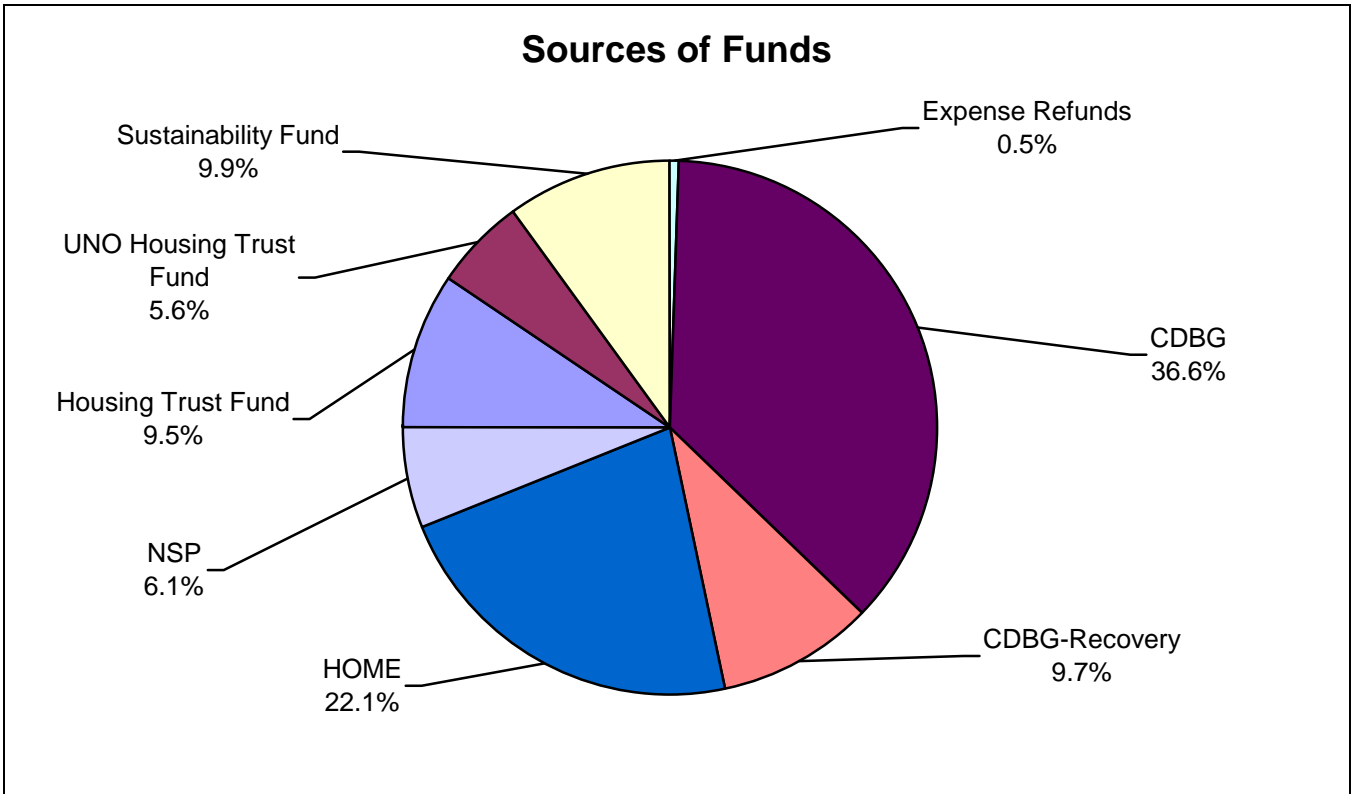
- Housing: 4,255 households will gain and /or retain housing
 - Assisted – Provide resources to eligible households to access or retain affordable rental units.
 - Rental – Provide resources to non-profit/for-profit housing developers to construct S.M.A.R.T. Housing™ rental units and rehabilitate existing rental units.
 - Homebuyer Services – Provide opportunities for homebuyers through financing and construction to access S.M.A.R.T. Housing™ produced by non-profits and for-profit housing developers.
 - Owner Occupied – Provide opportunities for households to retain their homes through rehabilitation and construction.
 - S.M.A.R.T. Housing™ – Facilitate regulatory reform to reduce institutional barriers to housing development that will benefit households.
- Community Development: Serve 40,238 low-income households with community development services
 - Community Revitalization: Provide resources to eligible organization and businesses to support economic growth and job creation.
 - Small Business Development: Provide financial and technical assistance to eligible organization and businesses to create and/or retain job.
 - Public Services: Provide resources for community based service that benefits low-to-moderate income households.

Key Indicators

NHCD will use the following key indicators to monitor its progress in achieving business plan goals:

- Number of eligible households/persons served
- Cost per eligible households persons served
- No more than 1.5 times the annual CDBG allocation will be available July 31
- Number of S.M.A.R.T. Housing™ units completed

Neighborhood Housing and Community Development — Total Budget \$20.8 million



Neighborhood Housing and Community Development — Total Budget \$20.8 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Neighborhood Housing & Community Development					
Revenue	\$91,277	\$111,275	\$97,953	\$0	\$0
Transfers In	\$2,587,780	\$2,587,780	\$2,185,312	\$2,044,239	\$2,044,239
Requirements	\$3,139,264	\$3,536,025	\$3,096,538	\$2,262,670	\$2,262,670
Full Time Equivalents (FTEs)	9.00	9.00	9.00	16.00	16.00
Housing Trust Fund					
Revenue	\$1,103,937	\$1,000,624	\$1,430,548	\$281,247	\$281,247
Requirements	\$2,612,139	\$1,414,524	\$748,096	\$1,950,450	\$1,950,450
UNO Trust Fund					
Revenue	\$625,227	\$260,750	\$13,344	\$161,430	\$161,430
Requirements	\$0	\$879,848	\$0	\$1,158,019	\$1,158,019
Federal Grants *					
Full Time Equivalents (FTEs)	\$17,116,452	\$23,802,845	\$15,699,025	\$15,339,950	\$15,339,950
	66.00	66.00	66.00	51.00	51.00
Expense Refunds	\$564	\$0	\$0	\$112,880	\$112,880

* The Federal Grants in the FY 2008-09 Amended Budget included \$10.5 million in 2006 Bond funds that is not included in the FY 2009-10 Approved Budget.

Budget Highlights

The Approved Budget includes funding for services to benefit eligible residents so they can have access to livable neighborhoods, affordable housing and expanded economic opportunities in order to increase their opportunities for self-sufficiency. For the FY 2009-10 Approved Budget, the table above includes the total funding sources and uses in the following categories: Transfers In, Housing Trust Fund, University Neighborhood District Housing Trust Fund (UNO), and grant funds such as Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), Section 108, the Economic Development Initiative (EDI), Lead Hazard Control, Neighborhood Stabilization Program (NSP), and Community Development Block Grant – Recovery (CDBG-R). Not included within this funding table are estimated beginning balances that roll forward from previous years. These unreferenced grant funds from prior years are discussed more under multi-year grant funding. Also, the Approved Budget includes a reduction in the General Fund transfer in the amount of \$2.6 million, which is partially offset by a transfer from the Sustainability Fund of \$2.0 million. Additionally, revenue realized through Interest Income is decreasing in the amount of \$111,275.

The Neighborhood Housing and Community Development (NHCD) Office has several new policy initiatives for FY 2009-10, including implementation of the first year of the 5-Year Consolidated Plan. The Plan identifies a new investment plan and framework for housing and community development activities and provides detailed services approved to be funded. In addition, new funding approved for FY 2009-10 includes \$2.0 million through the American Recovery and Reinvestment Act for CDBG-Recovery. An application for \$1.3 million was submitted to the State to seek funding from the Housing and Economic Recovery Act for the Neighborhood Stabilization Program (NSP). An award was received in September 2009.

Multi-year Grant Funding

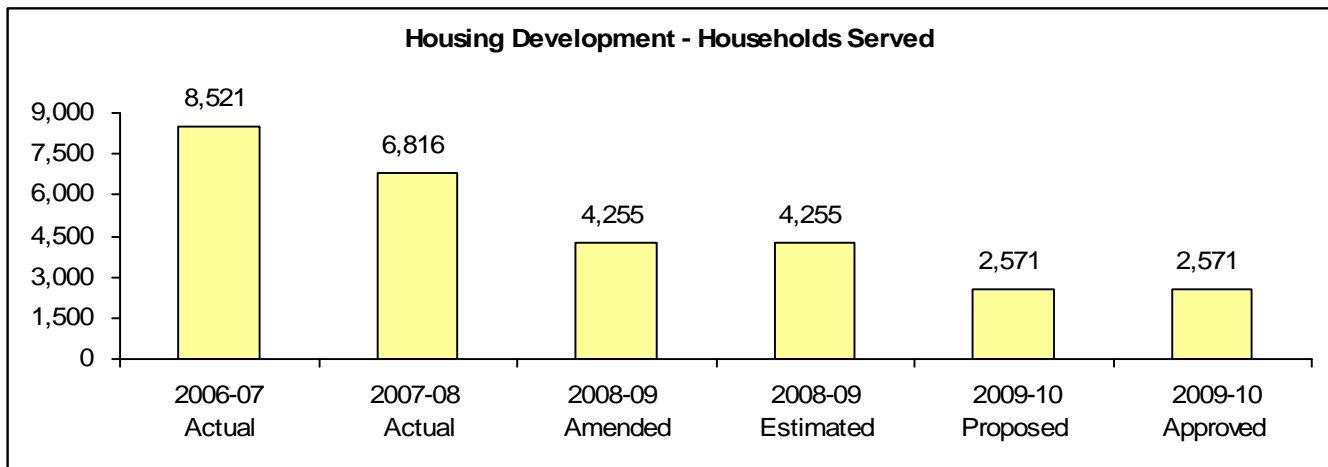
In FY 2010, the City will receive \$15.3 million in multi-year federal grants for CDBG, HOME, NSP, and EDI to be used on housing related programs and projects. This amount is new appropriation and is the primary source of funding for NHCD. Also included in the Approved Budget is \$15.3 million in grant funds appropriated in prior years that are carried forward each year due to the funds being unspent. Though this amount is not shown in the above operating box, the appropriation is currently available for NHCD to utilize. Any funding from these two sources not used in the FY 2009-10 Approved Budget will be carried forward to the next fiscal year.

Neighborhood Housing and Community Development — Total Budget \$20.8 million

Housing Development

Citizens of Austin approved the use of General Obligation Bonds to increase homeownership and rental opportunities for low-to-moderate income households. The bond package, which includes \$55 million for affordable housing, was approved by voters on November 7, 2006. The bonds are allocated between \$33 million for rental and \$22 million for homeownership. Rental projects that receive General Obligation Bonds serve households with yearly incomes of no more than 50% median family income (MFI) with a goal of assisting households at 30% MFI and below. Homeownership projects that receive General Obligation Bonds serve households with yearly incomes of no more than 80% MFI with a goal of serving households between 50% and 65% MFI. In FY 2009-10, Council directed staff to begin a Home Repair Program. Funding in the amount of \$2.0 million from the homeownership allocation will be used to implement this activity.

The Approved Budget includes \$12.1 million to assist, create and retain almost 2,600 affordable housing units for Austin's low and moderate-income residents. An additional \$10.5 million is available for Housing Development from the 2006 bonds. Construction and financial services for eligible residents and organizations will be provided through programs such as Tenant Based Rental Assistance, Rental Housing Development, Downpayment Assistance, Acquisition and Development, Homeowner Rehabilitation, Architectural Barrier Removal, Emergency Home Repair and Lead Abatement. The Approved Budget also includes \$1.8 million in previously appropriated funds for the Lead Hazard Abatement program to assist with education and abatement of lead hazard materials in pre-1978 homes that have children under six living in rental or homeownership units.

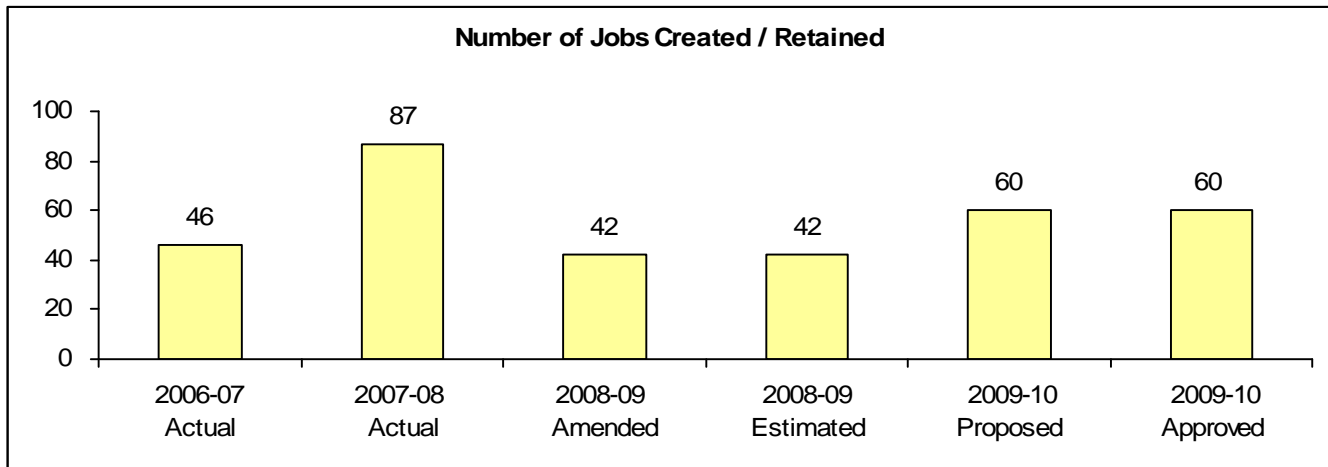


Community Development

The FY 2009-10 Approved Budget includes funding of \$5.2 million for Community Development activities. This funding will serve 4,700 households, create or retain 27 jobs, and assist 33 businesses through services offered by the micro-enterprise program. As part of the Approved Budget, NHCD will also fund the Homebuyer Counseling Program in order to continue to assist homebuyers with realizing the dream of homeownership. Revitalization of the East 11th and 12th Street corridors, small business development and public services, such as childcare, youth and elderly services will continue to be funded with both grant and local funding.

In 2009, the City received a Section 108 loan from HUD in the amount of \$2.4 million for the following projects: Millennium Youth Entertainment Center, East 11th and 12th Street Revitalization Project, and the Homeless Shelter. These funds also provide small business loans through the Neighborhood Commercial Management Program. A portion of the debt service for the Homeless Shelter comes from un-spent proceeds received through the original Homeless Shelter Section 108 Loan Funds. The balance of the debt service payments are made with CDBG grant funds.

Neighborhood Housing and Community Development — Total Budget \$20.8 million



Approved Reductions

The Proposed Budget included reductions of \$697,545 strategically selected to maintain the Department's ability to provide core Neighborhood Housing and Community Development services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Eliminating five vacant positions within in the finance and compliance division for a savings of \$394,797.
2. Increase expense refunds by \$227,748 for three FTEs in the Administration and Management activity. These FTEs are dedicated to work on G.O. Bond associated activities.
3. Restructuring of the Community Preservation and Revitalization program for a savings of \$75,000.

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$7,300,000 for Affordable Housing
- \$21,416 for Housing Acquisitions & Development

Items Approved by Council at Budget Adoption

The City Council approved an increase of \$8,500,000 to the Neighborhood Housing and Community Development Department's Capital Budget to provide additional affordable housing.

Neighborhood Housing & Community Development — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$2,587,780 for revenue from eliminating the General Fund transfer.	(\$2,587,780)	
2. The Approved Budget includes a increase of \$2,044,239 for revenue from a transfer from the Sustainability Fund.	\$2,044,239	
3. The Approved Budget includes a decrease of \$111,275 for revenue from interest income.	(\$111,275)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$2,375 for annualized the costs associated with Pay for Performance implemented in FY 2009.	\$2,375	
The Approved Budget includes a decrease of \$3,998 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$3,998)	
The Approved Budget also includes a \$9,000 decrease for the Awards and Recognition program and a \$21,870 decrease in travel and training requirements.	(\$30,870)	
The Approved Budget includes a total stipend of \$20,137, which is an incremental increase of \$10,228, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$10,228	
The Approved Budget includes a \$7,158 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$7,158)	
The Approved Budget also includes a decrease of \$8,024 for the implementation of furloughs for non-civil service employees.	(\$8,024)	
2. <u>Housing Development</u>		
The Approved Budget includes a reduction of \$146,754 from the SMART Housing activity eliminating a Project Coordinator and a Program Manager.	(\$146,754)	(2.00)
Three FTEs are transferring to grants for a net decrease of \$378,431.	(\$378,431)	(3.00)
Grant assistance is approved to increase \$177,418 in SMART Housing, and \$150,000 in Assisted Housing activities while decreasing \$73,425 in the Owner Occupied Services activity for a net increase of \$253,993.	\$253,993	
3. <u>Community Development</u>		
Grant assistance to the Community Development program is approved to decrease by \$619,190.	(\$619,190)	

Neighborhood Housing & Community Development — 2009-10

	Dollars	FTEs
Contractual costs for general services, office rent and advertising are increasing for a net of \$33,828.	\$33,828	
The Approved Budget includes \$56,930 for an Asset Management & Lending Coordinator FTE transferred in from Housing grants.	\$56,930	1.00
4. <u>Support Services</u>		
The Approved Budget includes \$743,496 for the transfer of 11 FTEs from Housing grants to the Support Services program.	\$743,496	11.00
Contractual costs for general services, office rent and computer hardware are decreasing for a net of \$347,980.	(\$347,980)	
Grant assistance is approved to decrease by \$703,051, and expense refunds for FTEs charging to the CIP bond program are increasing by \$112,880.	(\$815,931)	
5. <u>Transfers and Other Requirements</u>		
Workers' Compensation requirements are \$8,186 for the Approved Budget.	\$8,186	
The Approved Budget includes a decrease of \$100,000 in CIP funding for the Downtown Affordable Study.	(\$100,000)	
Accrued payroll is decreasing in the amount of \$2,000.	(\$2,000)	

Neighborhood Housing & Community Development - 2009-10

Housing Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	\$72,955	0.00	\$150,323	0.00	\$150,323	0.00	\$40,000	0.00	\$40,000	0.00
Neighborhood Revitalization	\$360,928	0.00	\$547,821	0.00	\$576,202	0.00	\$326,956	1.00	\$326,956	1.00
Small Business Development	\$138,133	0.00	\$292,872	0.00	\$47,872	0.00	\$112,685	0.00	\$112,685	0.00
Subtotal	\$572,016	0.00	\$991,016	0.00	\$774,397	0.00	\$479,641	1.00	\$479,641	1.00
HOUSING DEVELOPMENT										
Assisted Housing	\$0	0.00	\$0	0.00	\$80,000	0.00	\$150,000	0.00	\$150,000	0.00
Homebuyer Services	\$62,179	2.00	\$124,887	2.00	\$124,887	2.00	\$0	0.00	\$0	0.00
Owner-Occupied Services	\$602,146	0.00	\$108,654	0.00	\$82,484	0.00	\$35,229	0.00	\$35,229	0.00
Rental Housing	\$97,763	3.00	\$187,325	3.00	\$187,325	3.00	\$123,000	0.00	\$123,000	0.00
S.M.A.R.T. Housing	\$326,159	4.00	\$364,616	4.00	\$364,616	4.00	\$248,672	1.00	\$248,672	1.00
Subtotal	\$1,088,247	9.00	\$785,482	9.00	\$839,312	9.00	\$556,901	1.00	\$556,901	1.00
SUPPORT SERVICES										
Administration & Management	\$1,148,121	0.00	\$1,126,400	0.00	\$851,085	0.00	\$739,303	11.00	\$739,303	11.00
Facility Expenses	\$186,364	0.00	\$359,433	0.00	\$359,433	0.00	\$178,363	0.00	\$178,363	0.00
Financial Monitoring / Budgeting	\$0	0.00	\$0	0.00	\$0	0.00	\$79,764	1.00	\$79,764	1.00
Information Technology Support	\$8,837	0.00	\$29,200	0.00	\$29,200	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$94,196	0.00	\$100,000	0.00	\$100,000	0.00	\$0	0.00	\$0	0.00
PIO / Community Services	\$0	0.00	\$0	0.00	\$0	0.00	\$167,790	2.00	\$167,790	2.00
Subtotal	\$1,437,519	0.00	\$1,615,033	0.00	\$1,339,718	0.00	\$1,165,220	14.00	\$1,165,220	14.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$41,482	0.00	\$144,494	0.00	\$143,111	0.00	\$60,908	0.00	\$60,908	0.00
Subtotal	\$41,482	0.00	\$144,494	0.00	\$143,111	0.00	\$60,908	0.00	\$60,908	0.00
Total	\$3,139,264	9.00	\$3,536,025	9.00	\$3,096,538	9.00	\$2,262,670	16.00	\$2,262,670	16.00

Neighborhood Housing & Community Development - 2009-10

Housing Trust Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY DEVELOPMENT										
Neighborhood Revitalization	\$106,872	0.00	\$180,000	0.00	\$180,000	0.00	\$149,077	0.00	\$149,077	0.00
Subtotal	\$106,872	0.00	\$180,000	0.00	\$180,000	0.00	\$149,077	0.00	\$149,077	0.00
HOUSING DEVELOPMENT										
Assisted Housing	\$115,294	0.00	\$70,000	0.00	\$70,000	0.00	\$135,969	0.00	\$135,969	0.00
Homebuyer Services	\$19,996	0.00	\$50,000	0.00	\$50,000	0.00	\$579,953	0.00	\$579,953	0.00
Owner-Occupied Services	\$56,330	0.00	\$60,500	0.00	\$60,500	0.00	\$55,275	0.00	\$55,275	0.00
Rental Housing	\$2,313,648	0.00	\$1,054,024	0.00	\$387,596	0.00	\$1,030,176	0.00	\$1,030,176	0.00
Subtotal	\$2,505,267	0.00	\$1,234,524	0.00	\$568,096	0.00	\$1,801,373	0.00	\$1,801,373	0.00
Total	\$2,612,140	0.00	\$1,414,524	0.00	\$748,096	0.00	\$1,950,450	0.00	\$1,950,450	0.00

Neighborhood Housing & Community Development - 2009-10

Uno Housing Trust Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
HOUSING DEVELOPMENT										
Rental Housing	\$0	0.00	\$879,848	0.00	\$0	0.00	\$1,158,019	0.00	\$1,158,019	0.00
Subtotal	\$0	0.00	\$879,848	0.00	\$0	0.00	\$1,158,019	0.00	\$1,158,019	0.00
Total	\$0	0.00	\$879,848	0.00	\$0	0.00	\$1,158,019	0.00	\$1,158,019	0.00

Neighborhood Housing & Community Development - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$564	0.00	\$0	0.00	\$0	0.00	\$112,880	0.00	\$112,880	0.00
Subtotal	\$564	0.00	\$0	0.00	\$0	0.00	\$112,880	0.00	\$112,880	0.00
Total	\$564	0.00	\$0	0.00	\$0	0.00	\$112,880	0.00	\$112,880	0.00

Neighborhood Housing & Community Development - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY DEVELOPMENT										
Commercial Revitalization	\$632,037	2.69	\$570,947	2.54	\$380,239	2.54	\$691,241	1.00	\$691,241	1.00
Neighborhood Revitalization	\$1,117,268	4.04	\$1,104,618	5.62	\$1,104,618	5.62	\$1,128,486	0.00	\$1,128,486	0.00
Public Facilities	\$2,322,761	0.00	\$1,889,383	0.00	\$2,287,063	0.00	\$1,197,949	0.00	\$1,197,949	0.00
Small Business Development	\$799,121	1.44	\$635,144	2.75	\$635,144	2.75	\$1,600,000	1.00	\$1,600,000	1.00
Subtotal	\$4,871,187	8.17	\$4,200,092	10.91	\$4,407,064	10.91	\$4,617,676	2.00	\$4,617,676	2.00
GRANT ADMINISTRATION										
Compliance	\$365,636	6.09	\$416,392	5.10	\$416,392	5.10	\$416,392	8.00	\$416,392	8.00
Planning	\$51,048	2.25	\$231,853	2.00	\$231,853	2.00	\$231,853	1.00	\$231,853	1.00
Policy Development	\$162,666	0.75	\$102,458	1.02	\$102,458	1.02	\$102,458	1.00	\$102,458	1.00
Subtotal	\$579,350	9.09	\$750,703	8.12	\$750,703	8.12	\$750,703	10.00	\$750,703	10.00
HOUSING DEVELOPMENT										
Assisted Housing	\$371,983	0.40	\$567,000	0.33	\$711,333	0.33	\$567,000	0.00	\$567,000	0.00
Homebuyer Services	\$4,513,419	6.83	\$5,670,946	5.17	\$4,507,822	5.17	\$4,455,878	5.00	\$4,455,878	5.00
Owner-Occupied Services	\$3,233,356	13.72	\$2,852,798	13.08	\$3,036,876	13.08	\$1,852,013	10.00	\$1,852,013	10.00
Rental Housing	\$2,225,439	1.93	\$8,187,039	2.19	\$1,260,960	2.19	\$1,684,415	3.00	\$1,684,415	3.00
S.M.A.R.T. Housing	\$10,686	0.00	\$550,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$10,354,883	22.88	\$17,827,783	20.77	\$9,516,991	20.77	\$8,559,306	18.00	\$8,559,306	18.00

Neighborhood Housing & Community Development - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$442,489	16.55	\$322,004	16.89	\$322,004	16.89	\$525,007	12.00	\$525,007	12.00
Facility Expenses	\$476,058	0.00	\$244,366	0.00	\$244,366	0.00	\$429,361	0.00	\$429,361	0.00
Financial Monitoring / Budgeting	\$237,591	4.60	\$284,638	4.60	\$284,638	4.60	\$284,638	8.00	\$284,638	8.00
Information Technology Support	\$640	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$96,831	2.91	\$0	2.91	\$0	2.91	\$0	0.00	\$0	0.00
PIO / Community Services	\$57,423	1.80	\$173,259	1.80	\$173,259	1.80	\$173,259	1.00	\$173,259	1.00
Subtotal	\$1,311,032	25.86	\$1,024,267	26.20	\$1,024,267	26.20	\$1,412,265	21.00	\$1,412,265	21.00
Total	\$17,116,452	66.00	\$23,802,845	66.00	\$15,699,025	66.00	\$15,339,950	51.00	\$15,339,950	51.00

Housing Trust Fund — 2009-10

Purpose and Nature of Fund

The Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Office. It was established on April 20, 2000, and is dedicated to preserving and creating reasonably priced housing in the City of Austin.

Factors Affecting Revenue

The Housing Trust Fund estimates a beginning balance of \$1,669,203, \$1.3 million higher than the FY 2008-09 Amended Budget. Beginning with FY 2008-09, the City Council dedicated 40 percent of all City property tax revenues from developments built on City owned lands to the Housing Trust Fund for affordable housing. Prior to FY 2009, this transfer had been made to the Housing Capital Improvements program. The estimated tax revenue for FY 2009-10 from these developments is \$281,247.

Factors Affecting Requirements

Approved requirements for the Housing Trust Fund in FY 2009-10 total \$1,950,450, which is an increase of \$0.5 million from the FY 2008-09 Amended Budget. Included in this total is \$55,275 for Owner-Occupied Services for materials rebate, \$135,969 for Assisted Housing to provide rental assistance for people that would otherwise be homeless, and \$579,953 for Homebuyer Services, which includes down payment assistance for those persons with disabilities. Also included in the Approved Budget is \$149,077 for Neighborhood Revitalization and \$1,030,176 in Rental Housing for services such as rental unit construction and rehabilitation.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$1,103,937	\$1,000,624	\$1,430,548	\$281,247	\$281,247
Requirements	\$2,612,139	\$1,414,524	\$748,096	\$1,950,450	\$1,950,450

University Neighborhood District (UNO) - Housing Trust Fund — 2009-10

Purpose and Nature of Fund

The University Neighborhood District Housing Trust Fund is managed by the Austin Housing Finance Corporation (AHFC), a part of the Neighborhood Housing & Community Development Office. The University Neighborhood Overlay (UNO) District was approved and established by Council on September 2, 2004. The UNO – Housing Trust Fund was created to increase the amount of rental housing that is available to households at or below 50% median family income in the area generally west of the University of Texas campus.

Factors Affecting Revenue

In FY 2009-10, the UNO-Housing Trust Fund anticipates receiving \$161,000 in developer fees from the development of a residential property that is complying with the provisions stated in the UNO Ordinance. Developers must pay a fee-in-lieu of building affordable housing that meets the requirements of the ordinance.

Factors Affecting Requirements

Approved requirements for the UNO - Housing Trust Fund in FY 2009-10 is \$1,158,019 for rental housing development projects in the West Campus area that include construction and rehabilitation. This is an increase of \$278,171 from the FY 2009 Amended Budget. In FY 2008-09, no proposals or requests were received from developers or non-profit organizations concerning this funding. The FY 2009-10 Approved Budget does not include any projects planned, but funding will be available in anticipation a development could occur.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$625,227	\$260,750	\$13,344	\$161,430	\$161,430
Requirements	\$ 0	\$879,848	\$0	\$1,158,019	\$1,158,019



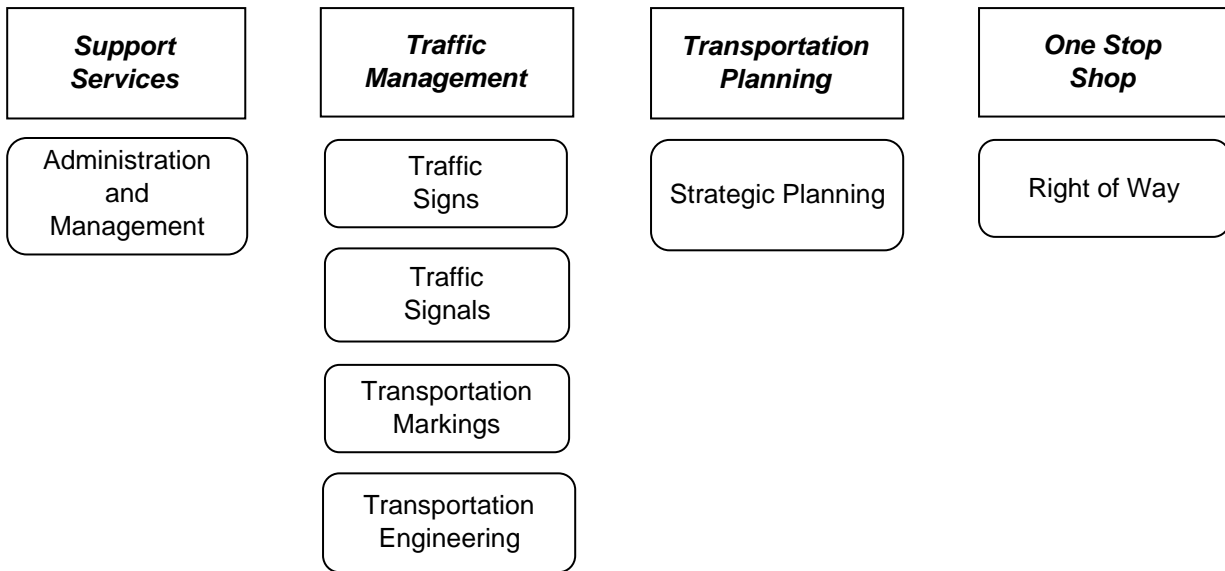
City of Austin
2009-2010
Approved
Budget

Executive Summary
Infrastructure

Austin Transportation

Transportation Fund
Parking Management Fund
IH-35 Parking Program Fund

Austin Transportation (Transportation Fund) — 2009-10



LEGEND = ***Program*** Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$0	\$0	\$1,721,192	\$1,721,192
Requirements	\$0	\$185,613	\$185,613	\$8,484,135	\$8,484,135
Full-Time Equivalents (FTEs)	0.00	1.00	1.00	118.50	118.50

Austin Transportation — 2009-10

Mission

The mission of the Austin Transportation Department is to deliver a safe, reliable and sustainable transportation system that enhances the environment and economic strength of the region. The Austin Transportation Department's goals are:

Goals

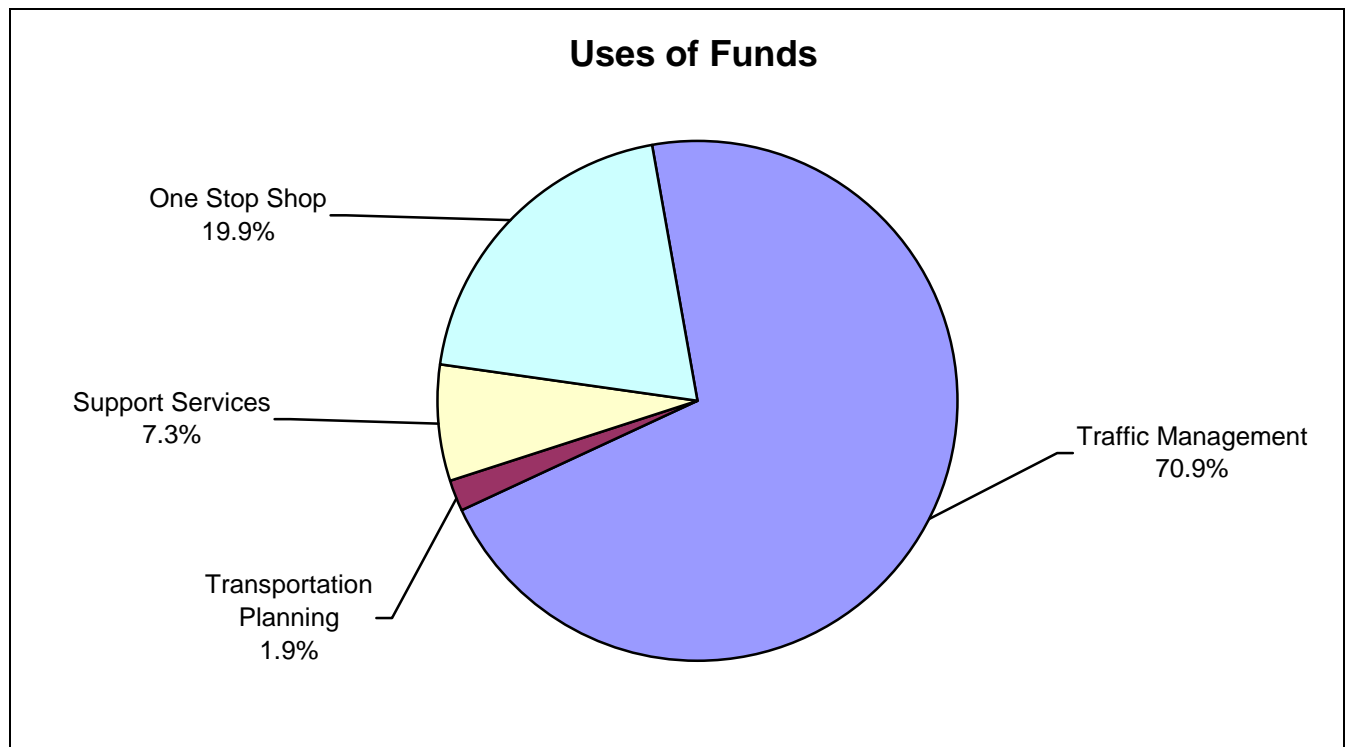
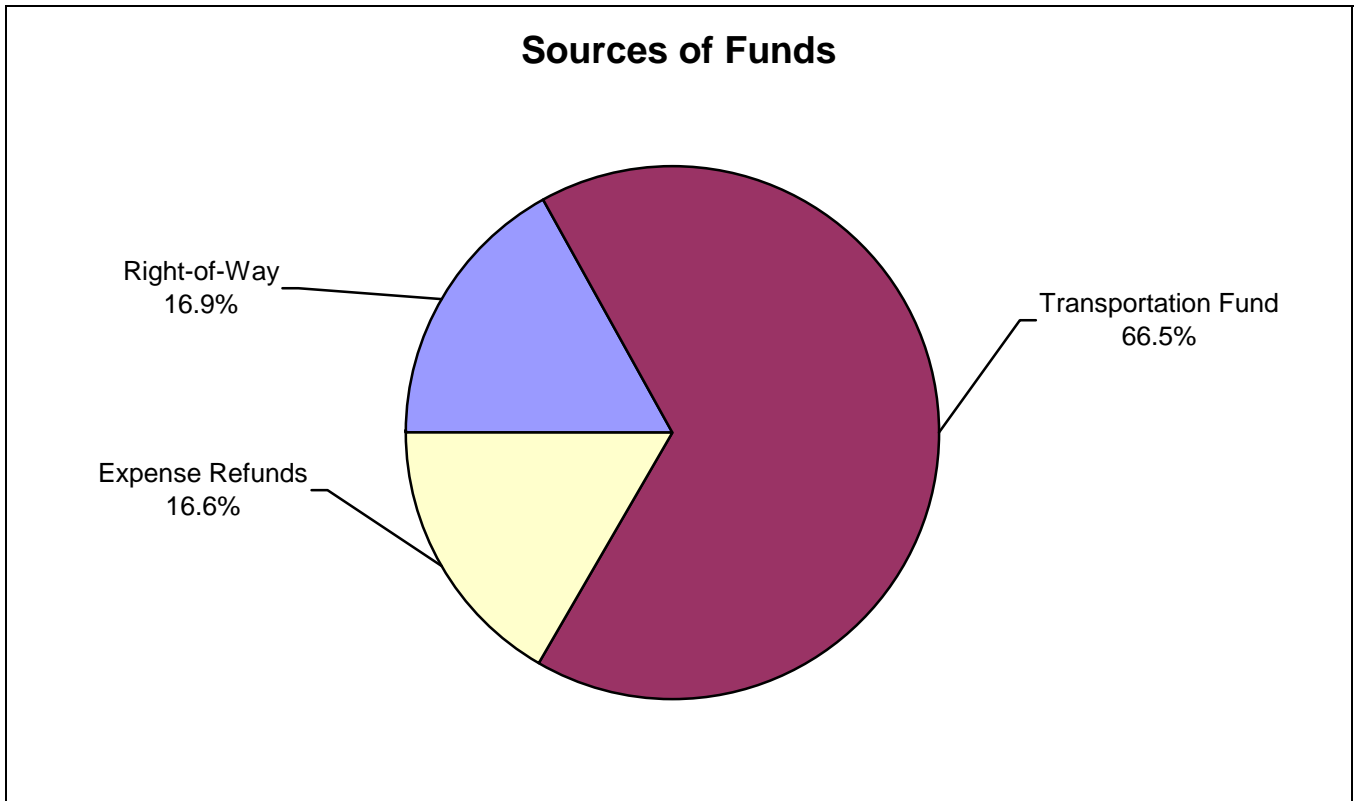
- Create a strong transportation planning, traffic engineering and traffic control approach to preventing and resolving transportation issues.
 - Investigate and implement appropriate solutions for all fatal and the top 25 accident locations each year.
 - Optimize roadway capacity by re-timing 1/3 of all traffic signals and programming all funded Transportation System Management (TSM) projects yearly.

Key Indicators

The Austin Transportation Department's supported key indicators are listed below.

- Percent reduction of corridor travel time after implementation of signal timing
- Number of tickets issued

Austin Transportation — Total Budget \$10.2 million



Austin Transportation — Total Budget \$10.2 million

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Transportation Fund					
Revenue	\$0	\$0	\$0	\$1,721,192	\$1,721,192
Requirements	\$0	\$185,613	\$185,613	\$8,484,135	\$8,484,135
Full-Time Equivalents (FTEs)	0.00	1.00	1.00	118.50	118.50
Parking Management Fund					
Revenue	\$0	\$0	\$0	\$4,020,117	\$4,020,117
Requirements	\$0	\$0	\$0	\$3,999,867	\$3,999,867
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	33.00	33.00
Expense Refunds	\$0	\$0	\$0	\$1,691,344	\$1,691,344

Budget Highlights

The Austin Transportation Department (ATD) was created in FY 2008-09 to take on the challenges of transportation mobility in Austin, such as traffic congestion in the context of the City's environmental goals, studying different modes of transportation for greater citizen mobility, downtown parking, and the promotion of alternative fuel vehicles.

In the FY 2009-10 Approved Budget, the ATD approved changes include the transfer in of 117.50 net FTEs, programs and activities from Public Works Transportation Fund, Planning and Development Review Department, Watershed Protection Department and the Child Safety Fund. Additionally, both the Parking Management Fund and IH-35 Parking Program Fund were transferred into ATD. ATD is positioned as the central City Department for traffic markings and signals, parking meters, pay stations, parking enforcement and transportation planning.

Revenue

The primary source of revenue for the Austin Transportation Department is through support from the Public Works Transportation Fund. Additional revenue utilized from the Right-of-Way Management activity within the One Stop Shop is solely dedicated to the ATD. This revenue is realized primarily through permitting from street closures. Any revenue realized from Right-of-Way (ROW) that exceeds the ROW expenses will be offset by a reduction in the General Fund Transfer to the Public Works Transportation Fund.

Transportation Planning

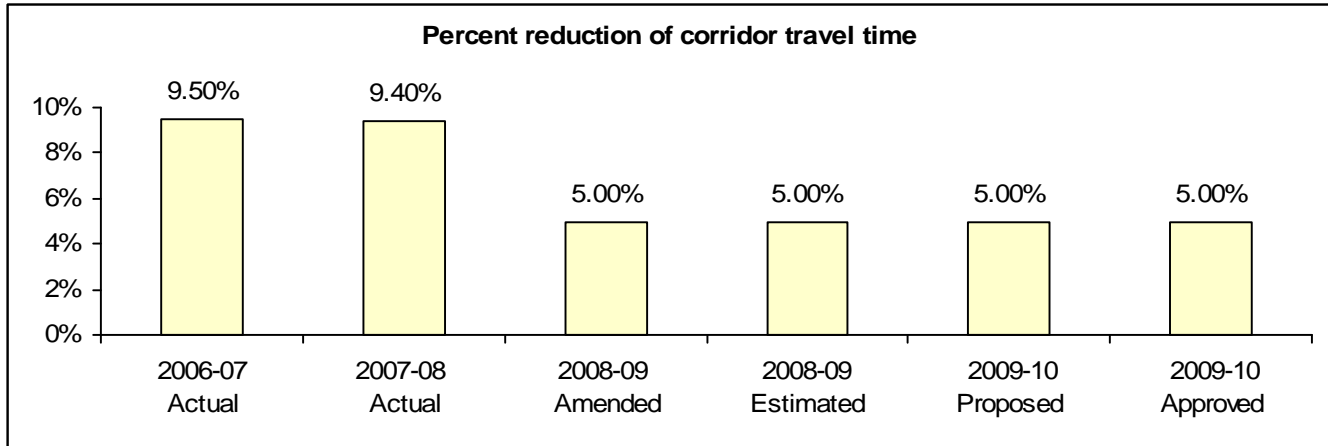
This was created for the FY 2009-10 Approved Budget to provide strategic and operational planning for the City and to help prevent and resolve issues related to transportation. To help carry out this mission, one Planner Senior, one Planner Principal, and 0.5 Planner III positions for a total of \$191,150 are being transferred in from the Planning and Development Review Department. These positions currently work on transportation planning activities and this will provide in-house transportation planning expertise to the Department. This transfer is partially offset by the elimination of four FTEs in the Traffic Management program that transferred in from the Public Works Transportation Fund for the FY 2009-10 Approved Budget.

Traffic Management

The Traffic Controls and Transportation Enhancement programs and activities are being transferred from the Public Works Transportation Fund to ATD and are combined as the new Traffic Management program. This action includes the transfer of eighty-two FTEs and a total of \$6,561,758 in personnel, commodities, and contractual costs. In addition, four vacant FTEs that were transferred in from Public Works are being eliminated.

Austin Transportation — Total Budget \$10.2 million

ATD is reorganizing the operations of the program and the realignment will maintain the signal operations at their current performance level of re-timing one-third of the traffic signal system annually. Additionally, the traffic signs, markings, and signal operation's services will now be provided by the ATD.

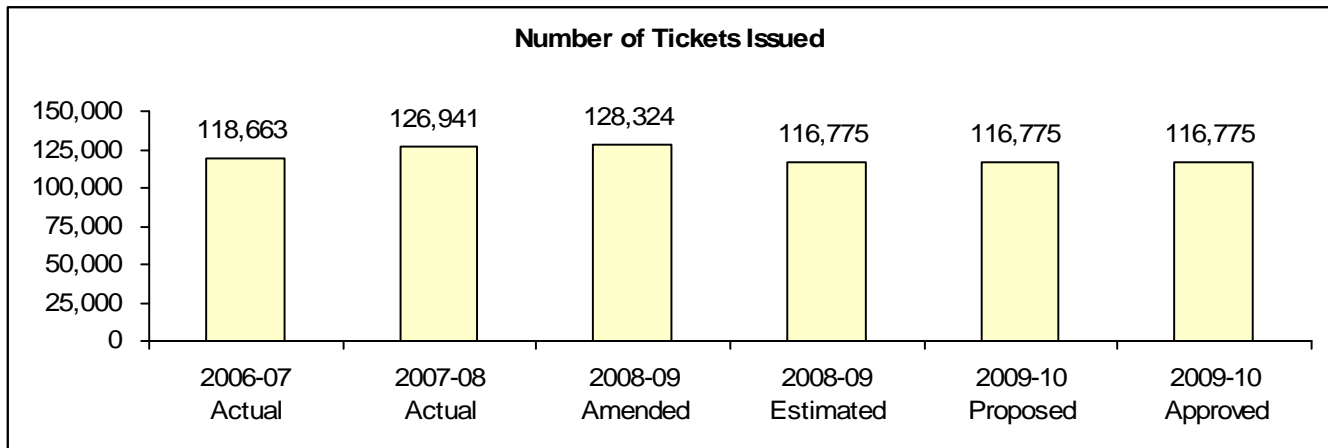


One Stop Shop

The Approved Budget includes the transfer of the Right-of-Way activity from the Watershed Protection Department to the ATD. This includes a transfer of 30 FTEs and \$1,312,511 and will be offset by the revenue these FTEs generate. Included in this amount is a decrease in personnel savings of \$297,126 due to the anticipated filling of six positions that were frozen in the FY 2009 Approved Budget.

Parking Management Fund

The Parking Management Fund was created in the FY 2008-09 Approved Budget to support the City's parking enforcement and operations program. A Parking Enterprise program was created and 33 FTEs from the Public Works Transportation Fund are being transferred in for a total amount of \$2,694,715.



Support for this program will be provided from revenue realized through collections from pay stations, parking meters, and transportation permitting and license fees for taxicabs, chauffeurs, and limousines. The revenue utilized by the Parking Management Fund is being transferred in from the Public Works Transportation Fund. The total revenue approved for the Parking Management Fund in FY 2009-10 is \$4,020,117. Beginning in the

Austin Transportation — Total Budget \$10.2 million

summer of 2009, current parking meters will be replaced with pay stations. The revenue from implementation of pay stations and the increase in the number of metered parking spaces are included in the Approved Budget.

Approved Reductions

The Proposed Budget included reductions of \$475,461 strategically selected to maintain the Department's ability to provide core transportation services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Four vacant positions transferred in from the Public Works Transportation Fund to the Traffic Management program are eliminated for a savings of \$338,456.

Support Services

The Office of the Director program was created as an amendment from the dais in the FY 2008-09 Approved Budget. The FY 2009-10 Approved Budget reclassifies this program and activity to the Support Services program and Administration and Management activity. This program houses the Director of ATD and includes the transfer in of six positions from the Public Works Transportation Fund and one position from the Child Safety Fund to provide necessary staff support to this Department.

Austin Transportation (Transportation Fund) — 2009-10

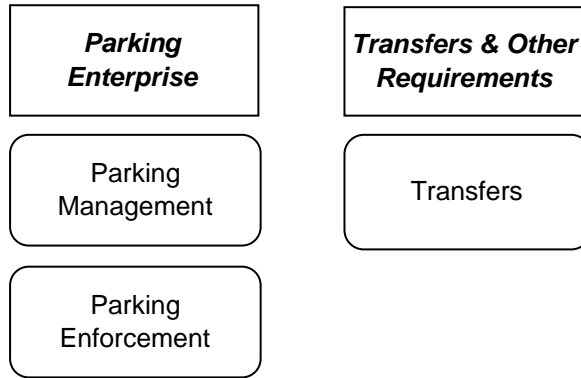
Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$1,721,192 for revenue from the transfer of Right-of-Way revenue from the Watershed Protection Department to the Transportation Fund for the Austin Transportation Department.	\$1,721,192	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes a \$73,958 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$73,958)	
The Approved Budget also includes a decrease of \$37,631 for the implementation of furloughs for non-civil service employees.	(\$37,631)	
2. <u>Traffic Management</u>		
The Approved Budget includes the transfer in and renaming of the Traffic Controls program, including personnel, commodities, and contractual costs, from the Public Works Department to the Austin Transportation Department.	\$5,039,285	65.00
The Traffic Signals activity is eliminating a total of four vacant positions that transferred in from the Public Works Transportation Fund due to an analysis of business needs and as a part of the budget reduction initiative. The positions include one Engineering Technician B, one Traffic Signals Lead Supervisor, one Engineer Supervisor, and one Engineer C. This is also due to the transfer in of 2.5 Planner positions from the Planning and Development Review Department to the Transportation Planning program.	(\$338,456)	(4.00)
The Transportation Engineering activity and seventeen FTEs are being transferred in from the Public Works Department to the Austin Transportation Department.	\$1,522,473	17.00
Personnel savings is increasing in the amount of \$104,061 and expense refunds are increasing in the amount of \$196,000 for a net increase of \$300,061 for the Approved Budget.	(\$300,061)	
3. <u>Transportation Planning</u>		
The Approved Budget includes the transfer in of Transportation Planning program Planner staff from the Planning and Development Review Department to the Austin Transportation Department.	\$191,150	2.50
4. <u>One Stop Shop</u>		
The Right-of-Way management staff and services are being transferred from the Watershed Protection Department to the Austin Transportation Department.	\$1,312,511	30.00
Personnel savings is decreasing in the amount of \$297,126 for six FTEs added during the FY 2009 Approved Budget.	\$297,126	

Austin Transportation (Transportation Fund) — 2009-10

	Dollars	FTEs
<p>5. <u>Office of the Director</u> The Office of the Director program and activity are being eliminated for the Approved Budget. The expenses and personnel are being transferred to the new Support Services program.</p>	(\$185,613)	(1.00)
<p>6. <u>Support Services</u> The Approved Budget includes the transfer of support services staffing from the Public Works Department to the Austin Transportation Department. The positions transferring in are two Administrative Specialists, one Administrative Assistant, one Assistant Director, one Public Information Manager and a Engineering Manager.</p>	\$527,071	6.00
<p>Included in the Approved Budget is the transfer in of one Administrative Senior FTE from the Child Safety Fund.</p>	\$35,067	1.00
<p>Expenses from the Office of the Director program and activity are being transferred in to the Support Services program.</p>	\$185,613	1.00

Austin Transportation (Parking Management Fund) — 2009-10



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$0	\$0	\$4,020,117	\$4,020,117
Requirements	\$0	\$0	\$0	\$3,999,867	\$3,999,867
Full-Time Equivalents (FTEs)	0.00	0.00	0.00	33.00	33.00

Austin Transportation (Parking Management Fund) — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$2,884,000 for revenue from Parking Meters from the Public Works Transportation Fund to the Parking Management Fund.	\$2,884,000	
2. The Approved Budget includes an increase of \$765,517 for revenue from the implementation of new pay stations, parking meters, and the increase in the number of metered parking spaces.	\$765,517	
3. The Approved Budget includes an increase of \$370,600 for revenue from Taxicabs, Chauffeur and Limousine licenses from the Public Works Transportation Fund to the Parking Management Fund.	\$370,600	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes a \$19,763 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$19,763)	
The Approved Budget also includes a decrease of \$5,653 for the implementation of furloughs for non-civil service employees.	(\$5,653)	
2. <u>Parking Enterprise</u>		
The Approved Budget includes the transfer of 33 FTEs and associated costs from the Public Works Transportation Fund to the new Parking Enterprise program in the Austin Transportation Department.	\$2,720,131	33.00
3. <u>Transfers and Other Requirements</u>		
General Obligation Debt Service is expected to total \$317,897 in FY 2010.	\$317,897	
Funding of \$131,000 will be transferred to the Planning and Development Review Department CIP for West Campus Parking District projects.	\$131,000	
Included in the Approved Budget is a transfer to the Public Works Transportation Fund for support services costs in the amount of \$200,000.	\$200,000	
Funding of \$492,048 for the Great Streets CIP, including an increase of \$164,207 for FY 2010, has been included in the Approved Budget.	\$656,255	

Austin Transportation - 2009-10

Transportation Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ONE STOP SHOP										
Right-of-Way Management	\$0	0.00	\$0	0.00	\$0	0.00	\$1,609,637	30.00	\$1,609,637	30.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$1,609,637	30.00	\$1,609,637	30.00
TRAFFIC MANAGEMENT										
Traffic Signals	\$0	0.00	\$0	0.00	\$0	0.00	\$1,884,280	27.00	\$1,884,280	27.00
Traffic Signs	\$0	0.00	\$0	0.00	\$0	0.00	\$1,416,892	16.00	\$1,416,892	16.00
Transportation Engineering	\$0	0.00	\$0	0.00	\$0	0.00	\$1,133,705	17.00	\$1,133,705	17.00
Transportation Markings	\$0	0.00	\$0	0.00	\$0	0.00	\$1,500,720	18.00	\$1,500,720	18.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$5,935,597	78.00	\$5,935,597	78.00
TRANSPORTATION PLANNING										
Strategic Planning	\$0	0.00	\$0	0.00	\$0	0.00	\$191,150	2.50	\$191,150	2.50
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$191,150	2.50	\$191,150	2.50
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$185,613	1.00	\$185,613	1.00	\$747,751	8.00	\$747,751	8.00
Subtotal	\$0	0.00	\$185,613	1.00	\$185,613	1.00	\$747,751	8.00	\$747,751	8.00
Total	\$0	0.00	\$185,613	1.00	\$185,613	1.00	\$8,484,135	118.50	\$8,484,135	118.50

Austin Transportation - 2009-10

Parking Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PARKING ENTERPRISE										
Parking Enforcement	\$0	0.00	\$0	0.00	\$0	0.00	\$1,909,078	26.00	\$1,909,078	26.00
Parking Management	\$0	0.00	\$0	0.00	\$0	0.00	\$785,637	7.00	\$785,637	7.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$2,694,715	33.00	\$2,694,715	33.00
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$0	0.00	\$0	0.00	\$0	0.00	\$1,305,152	0.00	\$1,305,152	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$1,305,152	0.00	\$1,305,152	0.00
Total	\$0	0.00	\$0	0.00	\$0	0.00	\$3,999,867	33.00	\$3,999,867	33.00

Austin Transportation - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ONE STOP SHOP										
Right-of-Way Management	\$0	0.00	\$0	0.00	\$0	0.00	\$412,844	0.00	\$412,844	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$412,844	0.00	\$412,844	0.00
TRAFFIC MANAGEMENT										
Traffic Signals	\$0	0.00	\$0	0.00	\$0	0.00	\$900,000	0.00	\$900,000	0.00
Traffic Signs	\$0	0.00	\$0	0.00	\$0	0.00	\$105,000	0.00	\$105,000	0.00
Transportation Engineering	\$0	0.00	\$0	0.00	\$0	0.00	\$161,000	0.00	\$161,000	0.00
Transportation Markings	\$0	0.00	\$0	0.00	\$0	0.00	\$112,500	0.00	\$112,500	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$1,278,500	0.00	\$1,278,500	0.00
Total	\$0	0.00	\$0	0.00	\$0	0.00	\$1,691,344	0.00	\$1,691,344	0.00

IH-35 Parking Program Fund — 2009-10

Purpose and Nature of Fund

The IH-35 Parking Program is a special revenue fund that accounts for revenue, operations and maintenance requirements for two parking lots located under the I-35 overpass between East 6th and 8th Streets. These state-owned lots fall under the City’s control through a 1963 lease agreement. The City collects parking fees from these lots on certain evenings and during special events. Under the terms of its agreement with the state, the City must spend any and all revenue collected from these lots specifically on operating and maintaining these lots.

In the FY 2010 Approved Budget, the IH-35 Parking Program Fund was transferred to the Austin Transportation Department (ATD) to help consolidate all parking related revenue and requirements within a single department.

Factors Affecting Revenue

Revenue collection for these lots began in FY 2003-04. Estimated revenue for 2008-09 is \$213,200. This is higher than expected because scheduled renovations that were expected to close the lots for some of FY 2009 were delayed until FY 2010. Revenue for FY 2010 is projected to be \$208,000. Although portions of the lots will be closed briefly during planned renovations, parking rates are likely to be revised to reflect area market rates. The renovations will result in an overall reduction of an estimated 80 parking spaces. The addition of automated pay stations however is likely to improve revenue collections. Interest income earned on the fund’s balance will likely drop as the fund balance decreases.

Factors Affecting Requirements

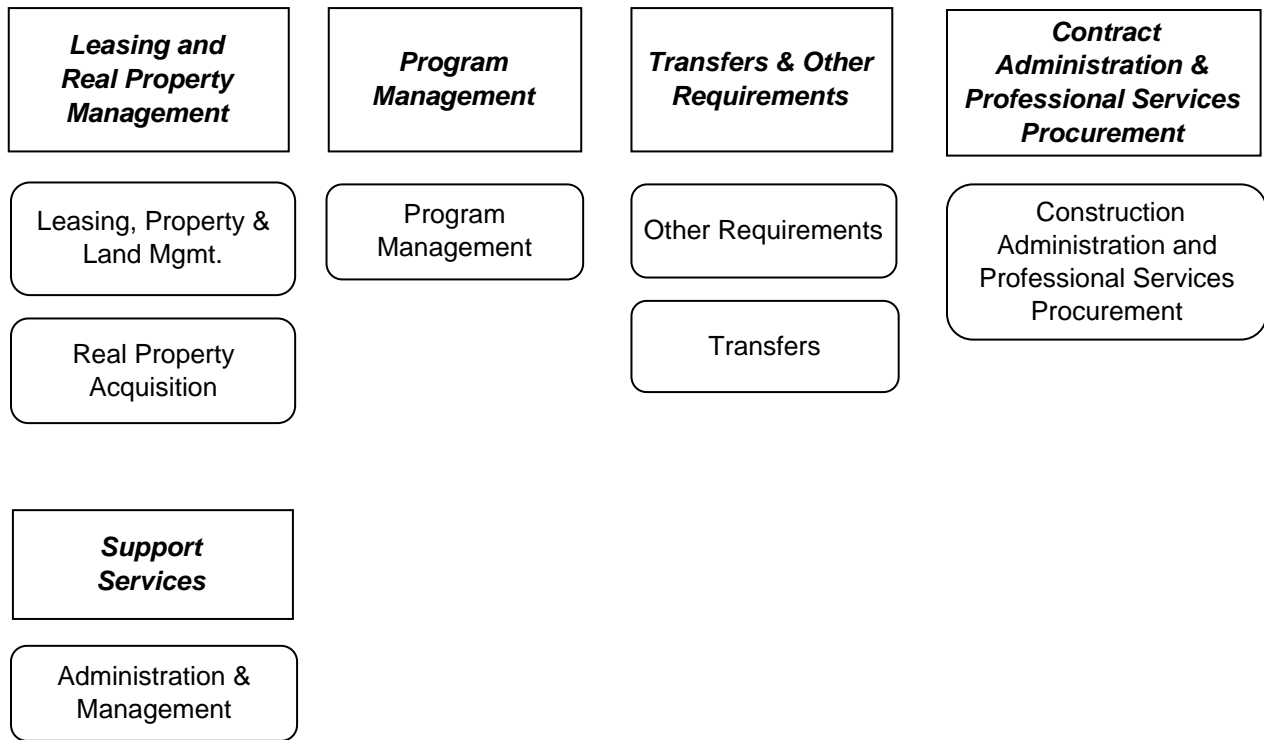
The FY 2008-09 operating requirements are estimated to be \$70,000, significantly lower than the budgeted amount of \$130,850. The FY 2008-09 Budget included maintenance and landscaping expenses that were not needed because of the postponed renovation project. Approved operating requirements are \$126,000 for FY 2010 and include parking management to staff lots and collect fees during certain evenings and special events and parking lot maintenance costs. The FY 2010 fund balance is projected to end the year at a positive \$208,276.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$197,663	\$154,000	\$213,200	\$208,000	\$208,000
Requirements	\$674,020	\$130,850	\$70,000	\$126,000	\$126,000

Contract and Land Management

Capital Projects Management Fund

Contract and Land Management — 2009-10



LEGEND =



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$4,368,416	\$3,759,405	\$4,949,750	\$4,949,750
Requirements	\$0	\$7,531,667	\$7,081,089	\$6,468,570	\$6,468,570
Full-Time Equivalents (FTEs)	0.00	74.00	74.00	74.00	74.00

Contract and Land Management — 2009-10

Mission

The mission of the Contract and Land Management Department is to facilitate effective, efficient capital improvements and to provide judicious management of real estate matters, resulting in improved quality of life for all City of Austin residents. To achieve its mission, the Department has developed measurable goals. These goals are supported by the Capital Projects Management Fund and are listed below:

Goals

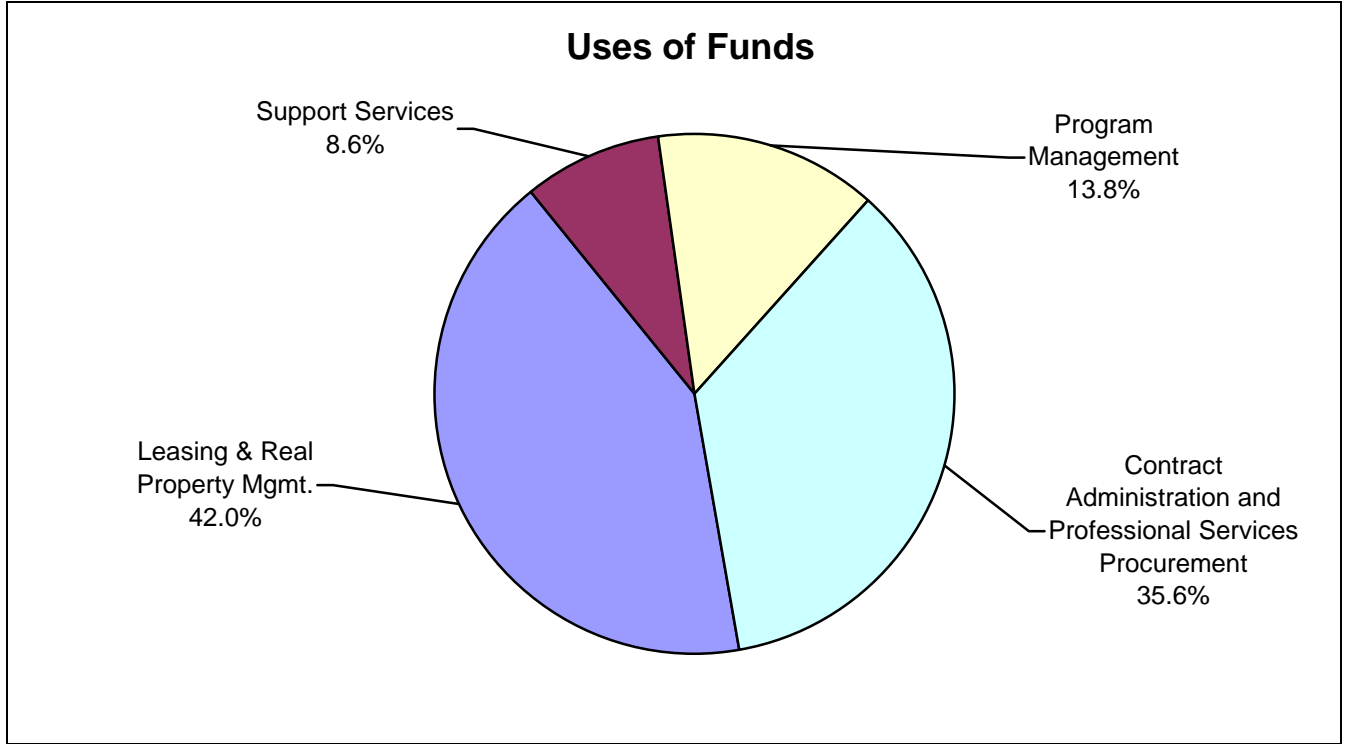
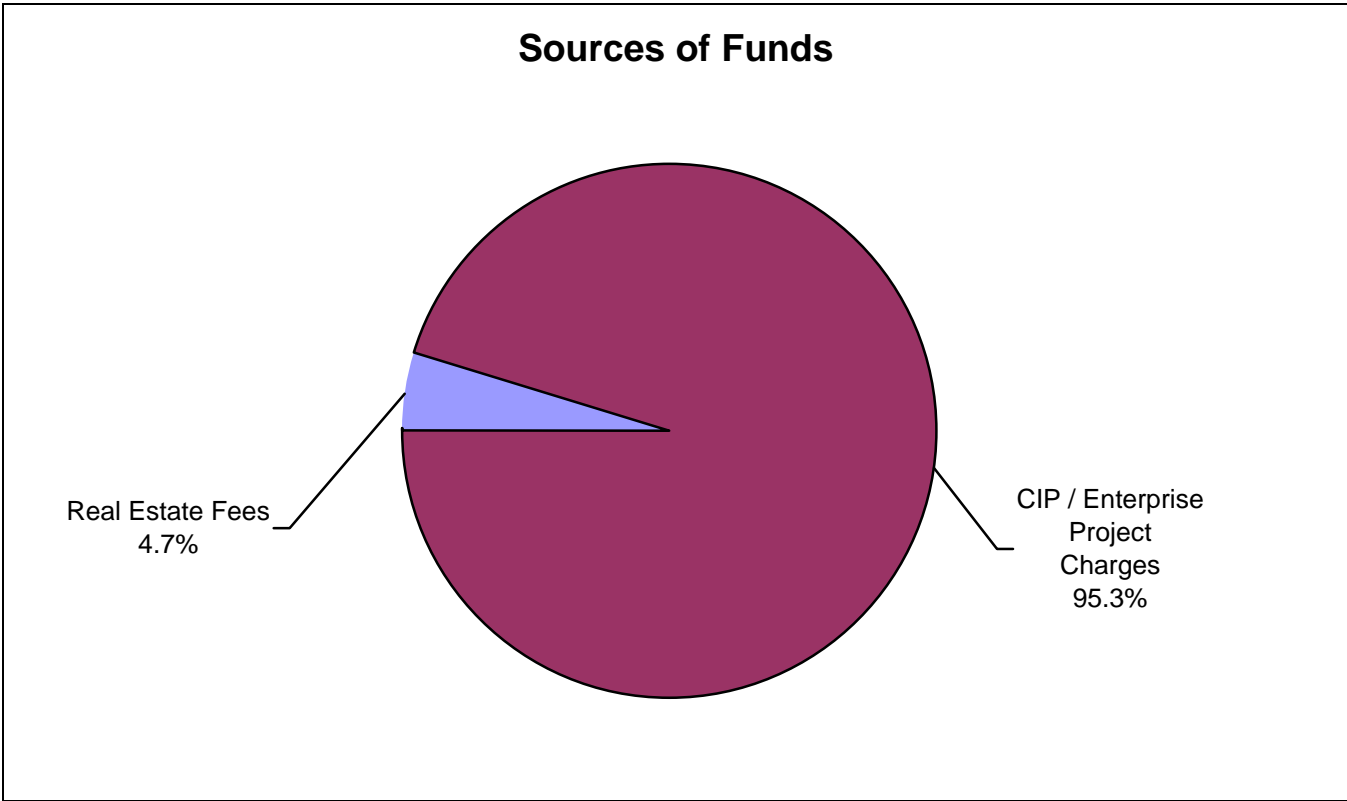
- Contract and Land Management will facilitate effective Capital Improvement Program (CIP) project delivery by providing efficient, quality services for construction-related procurement and contract management.
 - Reduce the number of calendar days between RFQ issuance and Council Award from 142 to 126
 - Keep the percent increase in total construction contract awards due to change orders (for completed projects) below 5%
- Contract and Land Management will provide effective oversight and management of CIP projects at the program level to ensure that projects are being delivered on schedule, within budget, and with quality work performed in accordance with City ordinances.
 - Achieve 80% success in projects managed that are substantially completed on schedule (as measured against schedule estimated at the beginning of fiscal year)
 - Ensure that 100% of CIP projects managed have consultant performance evaluations completed
- Contract and Land Management will provide quality real estate services in support of CIP project delivery and other City initiatives.
 - 100% of properties will be acquired on time and within budget
- Contract and Land Management will provide timely leasing, property, and land management services to City departments to meet operational needs.
 - 85% of transactions will be processed on time

Key Indicators

The Contract and Land Management Department uses the following key indicators to monitor its progress in achieving its business plan goals:

- Average number of calendar days between RFQ issuance and Council Award
- Percent of projects managed that are substantially completed on schedule (as measured against schedule estimated at the beginning of fiscal year)
- Percent increase in total construction contract awards due to change orders (for completed projects)
- Percent of CIP projects managed that have consultant performance evaluations completed
- Percent of real estate transactions processed on time

Contract and Land Management — Total Budget \$6.5 million



Contract and Land Management — Total Budget \$6.5 million

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$4,368,416	\$3,759,405	\$4,949,750	\$4,949,750
Requirements	\$0	\$7,531,667	\$7,081,089	\$6,468,570	\$6,468,570
Full-Time Equivalents (FTEs)	0.00	74.00	74.00	74.00	74.00

Budget Highlights

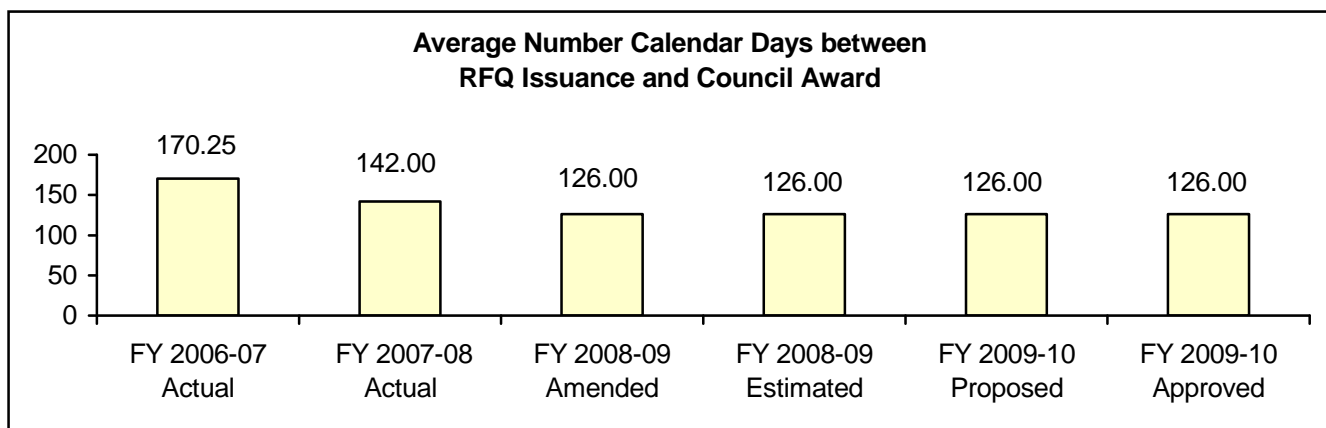
During FY 2008-09, the Contract and Land Management Department (CLMD) was created to facilitate effective, efficient capital improvements for City departments so they can deliver quality facilities and infrastructure to City of Austin residents. Four major programs, Leasing and Real Property Management, Contract Administration and Professional Services Procurement, Program Management, and Support Services, provide services under the Capital Projects Management Fund (CPMF).

Revenue

All of the revenue utilized by the Contract and Land Management Department is derived from the CPMF. The revenue is realized by CPMF through a collection of charges to CIP projects along with fees collected by Real Estate Services. The Approved Budget includes an increase in revenues of \$581,334 which is primarily due to an increase in the number of FTEs directly billing Capital Improvement Projects for CLMD services and a small increase in real estate fees.

Contract Administration and Professional Procurement Services

This program is responsible for ensuring that the City and its contractors and vendors are in compliance with local, state and federal standards and provisions. In FY 2009-10, CLMD proposes adding one Project Manager for \$108,946 for the Accelerate Austin initiative to ensure projects have the necessary staff support to be completed in this accelerated time frame.



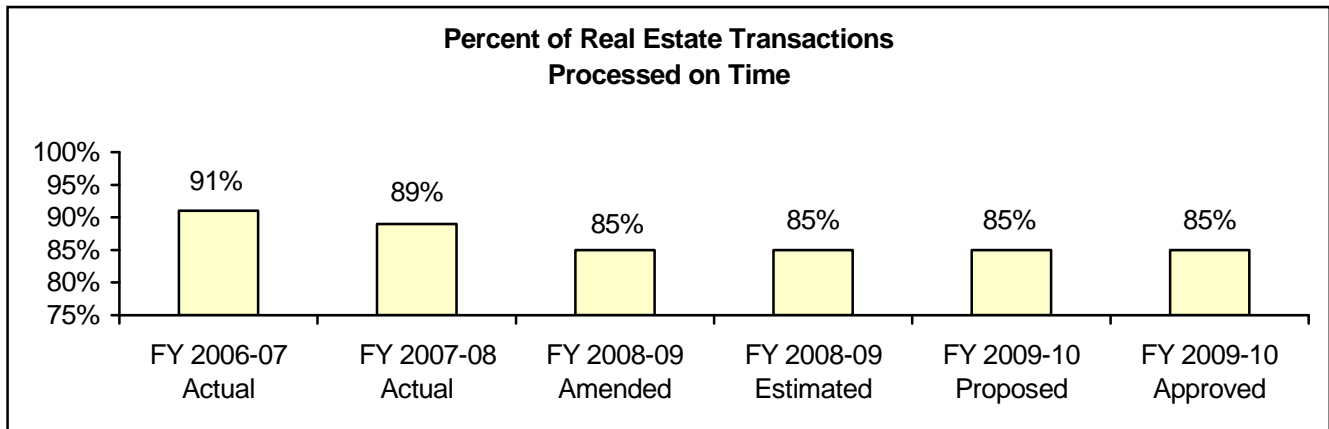
Program Management

Program Management's primary purpose is ensuring that high quality projects are delivered on schedule and within budget. For the Approved Budget, Program Management includes an increase of \$83,063 for one Project Coordinator to help support the Accelerate Austin Initiative. Additionally, one Business Process Consultant Senior is being transferred to the Support Services program.

Contract and Land Management — Total Budget \$6.5 million

Leasing and Real Property Management

When City departments or the public require technical assistance concerning land management and real estate services, this is where those requests are managed. The Approved Budget includes a decrease in \$30,000 due to reduced terminal pay. This program anticipates no retirements will occur in FY 2010.



Support Services

The Support Services program houses the Director of CLMD and also includes the staff to assist the Department with administrative, financial, and contract administrative duties. One Business Process Consultant Senior for \$101,776 is being transferred in from the Program Management program to provide assistance in these areas. An additional increase of \$82,196 is also included due to the transfer in from the Program Management program of unbudgeted salary adjustments made during FY 2009.

Approved Reductions

The Proposed Budget included reductions of \$197,266 strategically selected to maintain the Department's ability to provide core Contract and Land Management services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Reduction in budgeted amounts for capital outlay items and contractals, such as travel, utilities, and subscriptions for a total savings of \$8,654.
2. Reduction in budgeted costs for ergonomic chair replacements results in a savings of \$7,724.
3. The elimination of one vacant Business Process Consultant Senior for a total savings of \$97,160.

Contract and Land Management — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$548,410 for revenue from CIP/Enterprise Project charges due to an increase in employees working on CIP projects for the Accelerate Austin program.	\$548,410	
2. The Approved Budget includes an increase of \$32,924 for revenue from Real Estate Fees.	\$32,924	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes a decrease of \$34,576 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$34,576)	
The Approved Budget includes a \$44,278 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$44,278)	
The Approved Budget also includes a decrease of \$39,450 for the implementation of furloughs for non-civil service employees.	(\$39,450)	
2. Contract Administration and Professional Services Procurement		
One Project Manager FTE is included in the Approved Budget to provide necessary support for the Accelerate Austin Initiative.	\$108,946	1.00
The Approved Budget includes the transfer of one Engineer C FTE to the Capital Projects Management Fund.	(\$88,386)	(1.00)
The Contract Administration and Professional Services Procurement program is eliminating one vacant Business Process Consultant Senior FTE as part of the budget reduction initiative.	(\$97,160)	(1.00)
Capital outlay costs in the amount of \$4,476 are being reduced for the Approved Budget as part of the budget reduction initiative.	(\$4,476)	
3. Program Management		
The Approved Budget includes an increase of \$83,063 due to the increase of one Project Coordinator FTE for the Accelerate Austin Initiative.	\$83,063	1.00
One Business Process Consultant Senior position is being transferred to the Support Services program for the Approved Budget.	(\$101,776)	(1.00)
Personnel costs in the amount of \$82,196 for unbudgeted salary adjustments are being transferred to the Support Services program.	(\$82,196)	
Rent for office space is increasing by \$12,956 for the Approved Budget.	\$12,956	

Contract and Land Management — 2009-10

	Dollars	FTEs
Terminal pay is increasing by \$50,000 to fully fund the anticipated number of retirements in FY 2010. This is partially offset with a decrease in personnel savings in the amount of \$27,011.	\$22,989	
Utility costs in the amount of \$5,000 are being reduced.	(\$5,000)	
4. <u>Leasing and Real Property Management</u>		
Terminal pay is decreasing by \$30,000 for the Approved Budget since no retirements are anticipated for FY 2010 in this program.	(\$30,000)	
5. <u>Support Services</u>		
Personnel costs are increasing due to the transfer of one Business Process Consultant Senior position from the Program Management unit to the Support Services program.	\$101,776	1.00
The Approved Budget includes funding for Management Services for Assistant City Manager support.	\$9,292	
Budgeted costs in small tools for ergonomic chair replacements in the amount of \$7,724 are being reduced for the Approved Budget as part of the budget reduction initiative.	(\$7,724)	
Personnel costs are increasing by \$82,196 due to unbudgeted salary adjustments which took place in the previous fiscal year.	\$82,196	
6. <u>Transfers and Other Requirements</u>		
Due to a consolidation of the annual department transfers to the fund level, the additional retirement contribution is being reallocated to the Public Works Capital Projects Management Fund.	(\$82,986)	
Fund level costs associated with Communications and Technology Management, Administrative Support, Workers' Compensation, Liability Reserve and Accrued Payroll have been reallocated to the Public Works Capital Projects Management Department.	(\$864,108)	

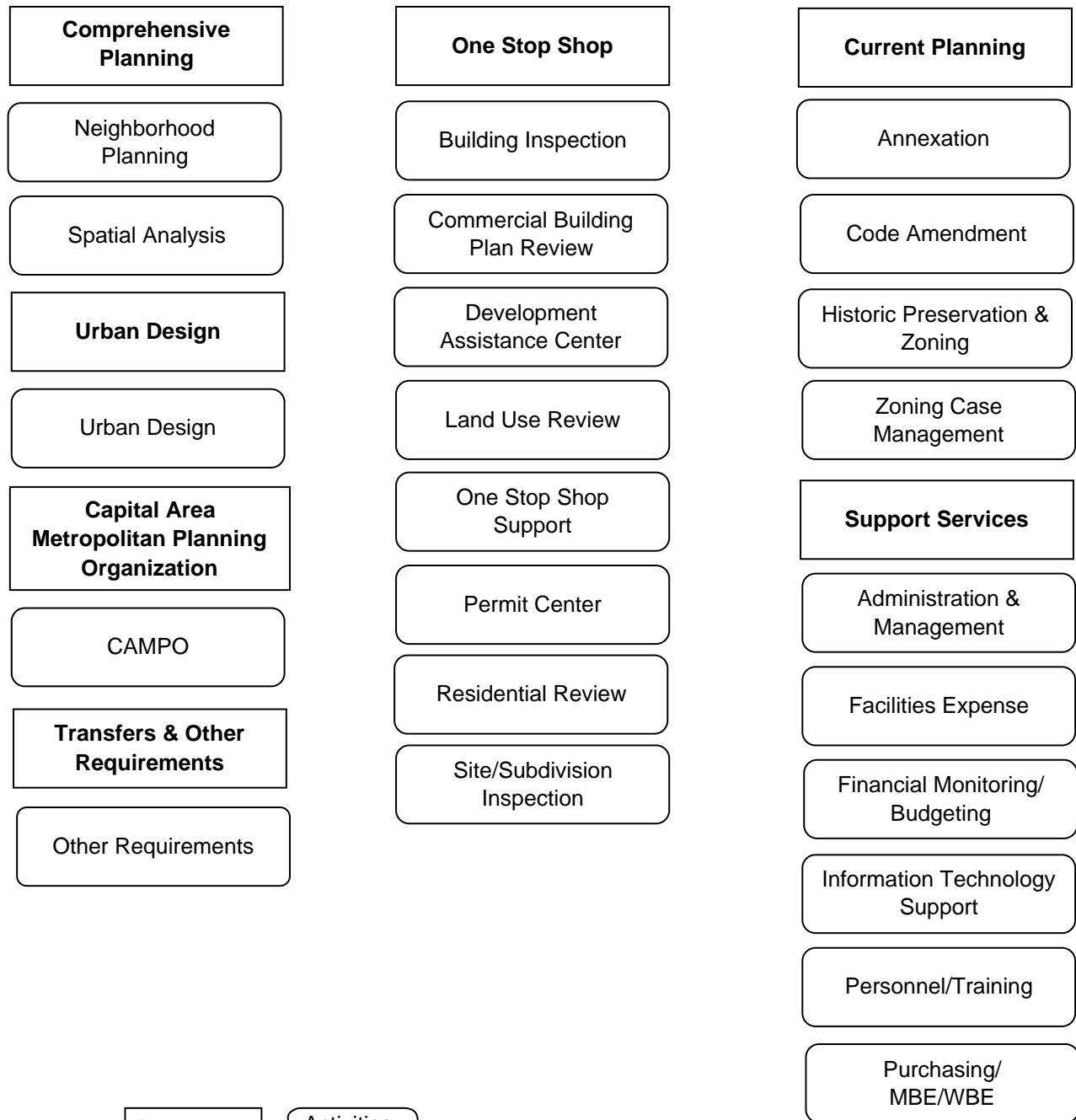
Contract and Land Management - 2009-10

Capital Projects Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CONTRACT ADMIN. & PROFESSIONAL SERVICES PROCUREMENT										
Contract Admin & Professional Services Procurement	\$0	0.00	\$2,538,327	29.00	\$2,238,327	29.00	\$2,306,287	28.00	\$2,306,287	28.00
Subtotal	\$0	0.00	\$2,538,327	29.00	\$2,238,327	29.00	\$2,306,287	28.00	\$2,306,287	28.00
LEASING AND REAL PROPERTY MANAGEMENT										
Leasing, Property & Land Mgmt.	\$0	0.00	\$494,655	5.00	\$434,655	5.00	\$414,084	4.75	\$414,084	4.75
Real Property Acquisition	\$478	0.00	\$2,289,774	27.00	\$2,139,774	27.00	\$2,302,279	27.25	\$2,302,279	27.25
Subtotal	\$478	0.00	\$2,784,429	32.00	\$2,574,429	32.00	\$2,716,363	32.00	\$2,716,363	32.00
PROGRAM MANAGEMENT										
Program Management	\$1,361	0.00	\$881,312	8.00	\$921,312	8.00	\$890,352	8.00	\$890,352	8.00
Subtotal	\$1,361	0.00	\$881,312	8.00	\$921,312	8.00	\$890,352	8.00	\$890,352	8.00
SUPPORT SERVICES										
Administration & Management	\$55	0.00	\$375,695	5.00	\$425,695	5.00	\$555,568	6.00	\$555,568	6.00
Subtotal	\$55	0.00	\$375,695	5.00	\$425,695	5.00	\$555,568	6.00	\$555,568	6.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$337,626	0.00	\$307,048	0.00	\$0	0.00	\$0	0.00
Transfers	\$0	0.00	\$614,278	0.00	\$614,278	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$951,904	0.00	\$921,326	0.00	\$0	0.00	\$0	0.00
Total	\$1,894	0.00	\$7,531,667	74.00	\$7,081,089	74.00	\$6,468,570	74.00	\$6,468,570	74.00

Planning and Development Review

Planning and Development Review — 2009–10



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$262,214	\$519,293	\$441,485	\$12,813,550	\$12,813,550
Requirements	\$4,857,020	\$5,453,355	\$5,032,433	\$19,388,966	\$19,601,404
Full-time Equivalents (FTEs)	77.50	78.50	78.50	310.50	310.50

*Footnote: In addition to the amount shown above, the FY 2009-10 Approved Budget also includes \$3,000 for capital and critical one-time costs.

Planning and Development Review — 2009-10

Mission

The purpose of the Planning and Development Review Department is to provide planning, preservation, design services, comprehensive development review and inspection services to make Austin the most livable city in the country.

Goals

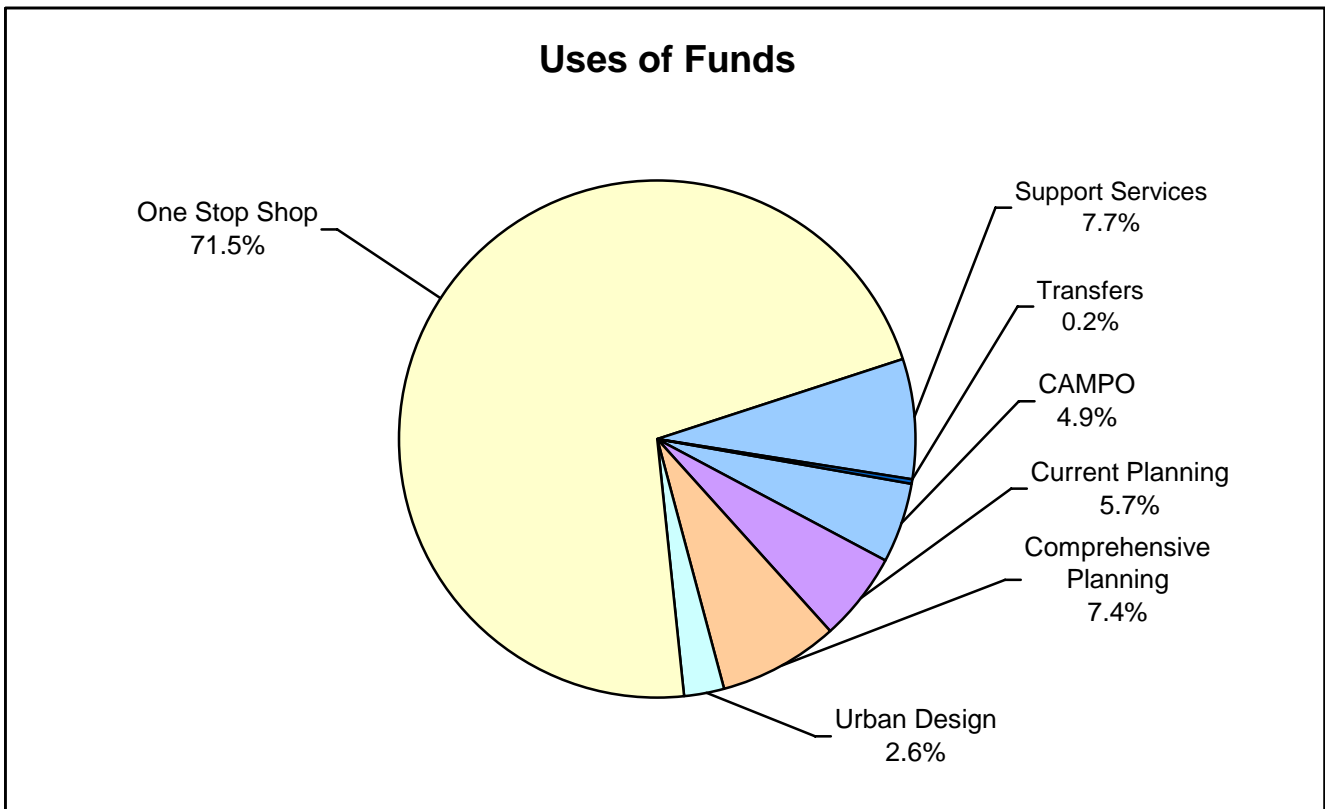
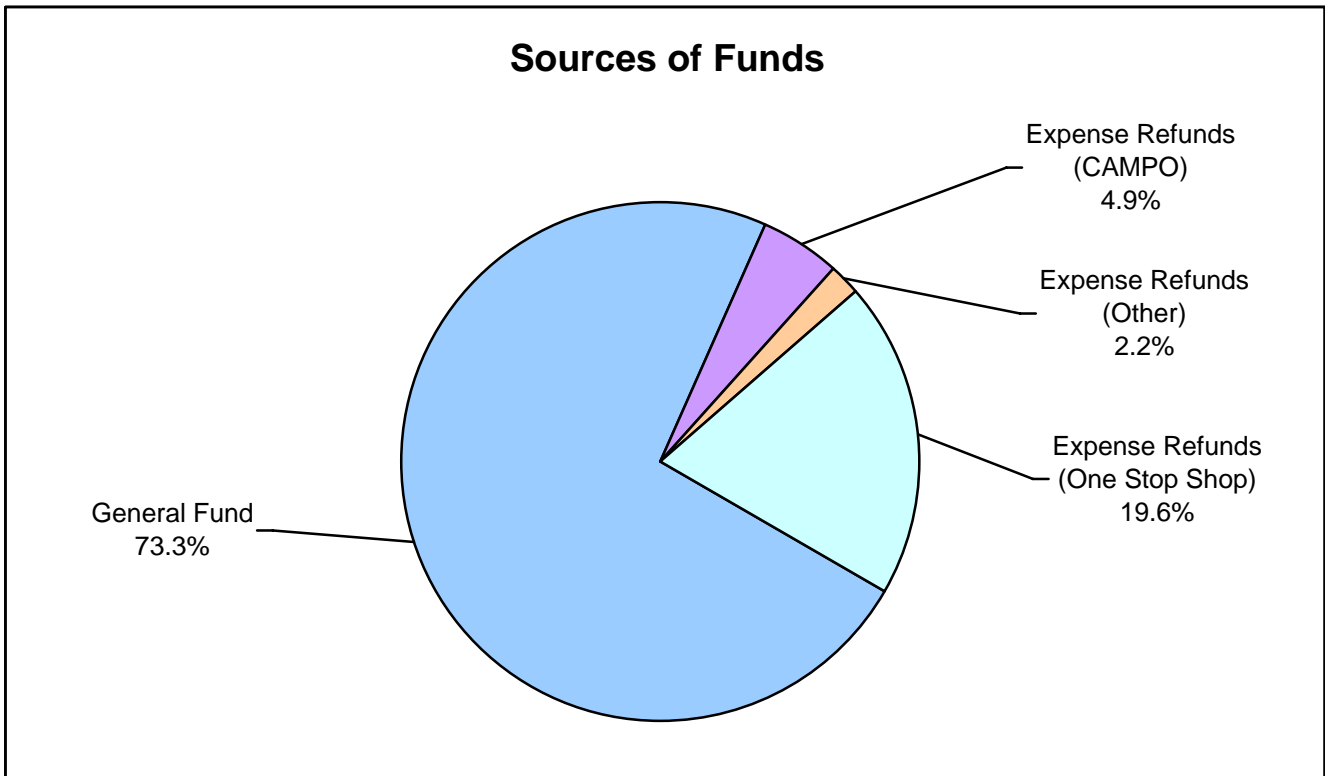
- Complete neighborhood plans for all urban core planning areas by 2014.
- Implement all urban core neighborhood plans through rezoning by 2014.
- Create a comprehensive plan by 2012.
- Ensure a more compact and well-designed city.
- Initiate 10 historic zoning cases of medium/high priority properties listed in any City survey annually.
- Provide the public with a single One Stop Shop location for development needs to promote efficient use of citizen and City staff time and resources.
 - Ensure that development is in compliance with regulations in an efficient and effective manner by achieving 95% of Code-mandated review and inspection deadlines by FY 2010.
 - Perform 95% of building inspections within 24 hours.
 - Perform environmental inspections on 90% of commercial sites and 65% of residential sites in FY 2010.

Key Indicators

The key indicators used by the Planning and Development Review Department include:

- Number of neighborhood plans scheduled on Planning Commission agenda
- Number of neighborhood plan rezonings scheduled on Planning Commission agenda
- Number of neighborhood plans adopted by the City Council
- Number of neighborhood rezonings adopted by the City Council
- Percent of neighborhood planning participants satisfied with the neighborhood planning process
- Percent of on-time subdivision and site plan initial reviews
- Percent of building inspections performed within 24 hours
- Percent of on-time initial new residential reviews
- Percent of initial commercial building plan reviews completed within Land Development Code mandated time

Planning and Development Review — Total Budget \$26.7 million



Planning and Development Review — Total Budget \$26.7 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$262,214	\$519,293	\$441,485	\$12,813,550	\$12,813,550
Requirements	\$4,857,020	\$5,453,355	\$5,032,433	\$19,388,966	\$19,601,404
Full-Time Equivalents (FTEs)	77.50	78.50	78.50	310.50	310.50
Expense Refunds	\$1,295,395	\$1,668,862	\$1,580,560	\$7,103,425	\$7,111,437

Budget Highlights

The Approved Budget for the Planning and Development Review Department, formerly known as the Neighborhood Planning and Zoning Department, includes the personnel and equipment necessary to achieve the goals and objectives of the department.

The Approved Budget includes the consolidation of the One Stop Shop program from the Watershed Protection Department (formerly the Watershed Protection and Development Review Department) into Planning and Development Review. This consolidation will improve the coordination and administration of planning, zoning, subdivision, site plan, building permits and inspection activities. Additional benefits will be gained through sharing of staff expertise and cross training of staff among these land use disciplines.

The Department's development review and inspection services provided under the One Stop Shop program generate revenue for the General Fund. Due to the continual slowdown in development activity because of the economic recession, the FY 2010 Approved Budget projects a further decline in development revenue for the General Fund which began in the latter part of 2008 and into 2009.

Current Planning

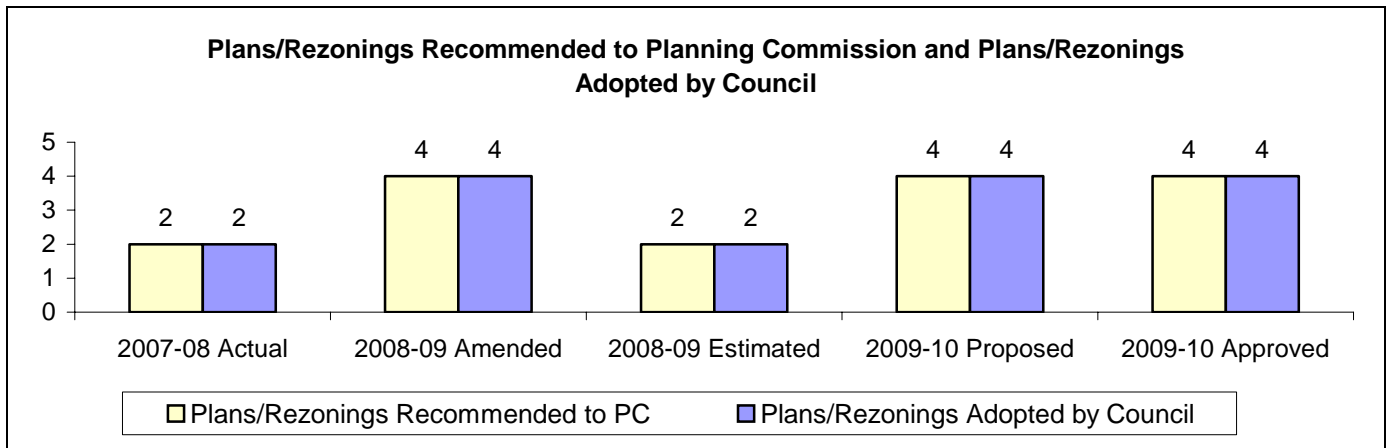
The Current Planning Program is organized to process zoning text and map amendments; maintain historic preservation; and develop and maintain the City's three-year municipal annexation plan (MAP). This division also oversees amendments to the City Code regarding land use and site development regulation. The historic preservation program will continue towards the implementation of local historic districts while continuing to process historic zoning cases and demolition permits. The annexation division will continue to process annexation requests, start on new MAP annexation areas and work on the new Public Improvement District (PID) proposals in the SH 130 area.

In the past, Current Planning has included the rent for the CAMPO division in the budget and then received an expense reimbursement for these costs. Beginning in FY 2010, these costs will be directly charged to the CAMPO Fund. Also, expense refunds have been adjusted in the amount of \$8,256 to account for a change in the accounting for indirect cost rates.

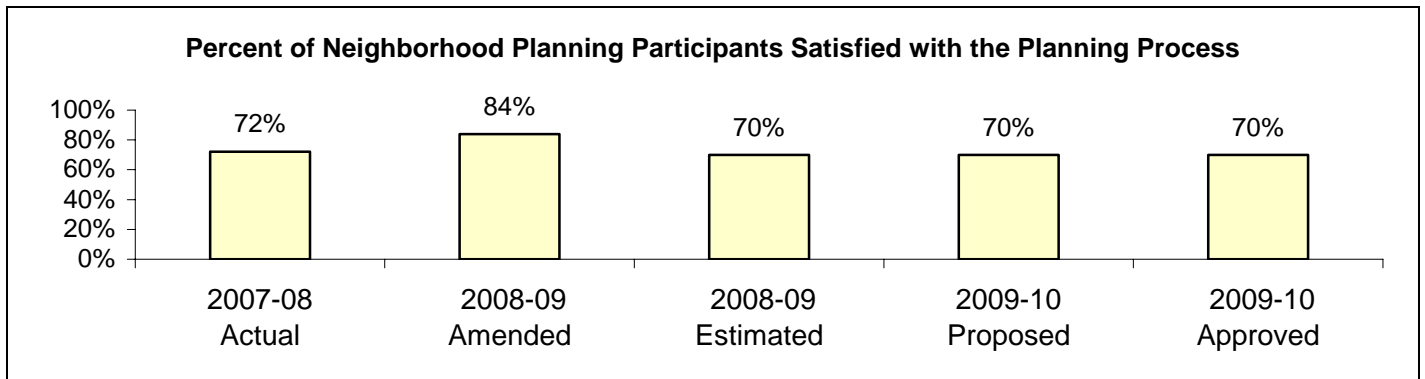
Comprehensive Planning

The Comprehensive Planning Program is organized to develop neighborhood plans along with community stakeholders to incorporate a well fashioned design including future land use, a long-range transportation component, GIS mapping, and demographic/economic projections and analysis. The Department will continue the effort started in 2009 to replace the now 30-year-old Austin Tomorrow Comprehensive Plan, with a new more user-friendly plan. This effort will take into account Austin's past and current initiatives such as Smart Growth, Neighborhood Planning, and Transportation Oriented Development, while looking forward to anticipate where and how Austin should grow and how future resources should be allocated. This will be a two year effort that will include a robust citizen participation process and will result in a plan that establishes and creates the vision of Austin's future.

Planning and Development Review — Total Budget \$26.7 million



In 2010, four planning areas are scheduled for adoption (North Lamar, Georgian Acres, Heritage Hills, and Windsor Hills). In addition, the Department will continue to work with community stakeholders to create neighborhood plans in the four remaining planning areas City Council identified for planning services in December 2006. These planning areas are Windsor Road, Central West Austin, St. Johns, and Coronado Hills. There are now 40 adopted urban core neighborhood plans.



Increased redevelopment activity occurring in inner city neighborhoods has prompted neighborhoods which previously approved plans to update their initial submission. At the beginning of FY 2010, there will be a total of 29 neighborhood plans eligible for their 5-year update.

Capital Area Metropolitan Planning Organization (CAMPO)

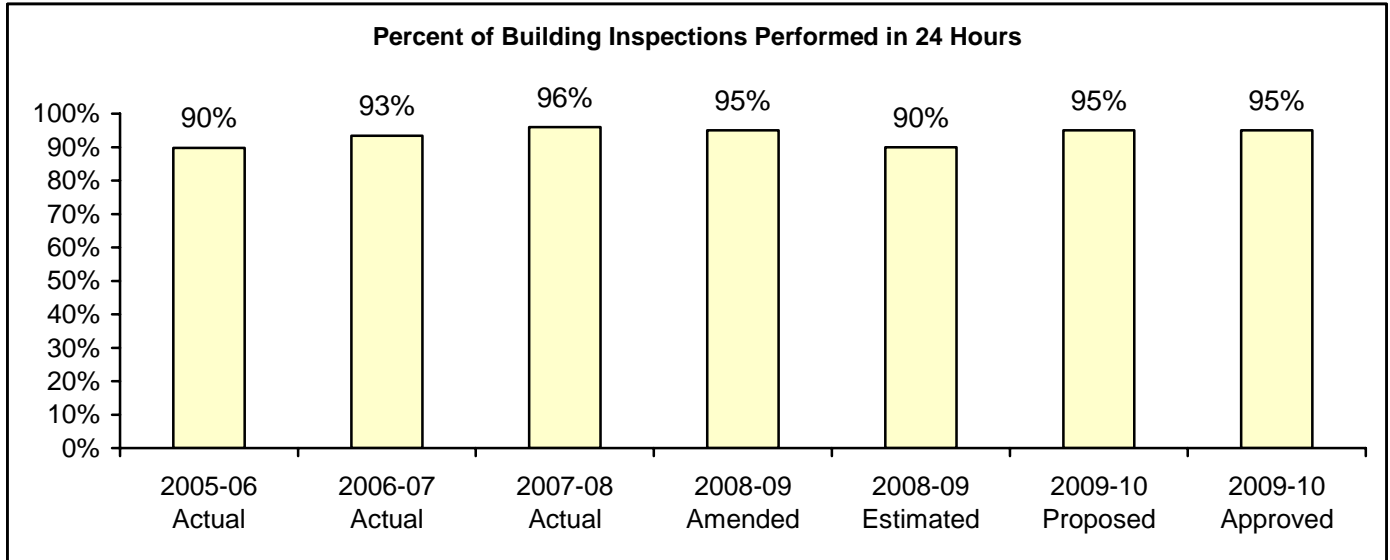
The Approved Budget includes directly charging CAMPO-related expenses to the CAMPO Fund for a net amount of \$47,817. All costs associated with CAMPO are fully reimbursed by the Texas Department of Transportation.

One Stop Shop

The One Stop Shop was created four years ago to serve as the City’s central point of contact by which the community can address all of its development needs: review, permitting, and inspection. Prior to its creation, applicants had to go to multiple buildings and locations to visit with numerous departments involved in the development process. In FY 2010, One Stop Shop activities performed by the Watershed Protection Department will be moved to Planning and Development Review including building and site inspection, plan review, land use review, and permitting for commercial and residential developers. The Approved Budget includes the transfer of 188.0 General Fund One Stop Shop FTEs from the Watershed Protection Department and 7.0 FTEs from the Austin Water Utility for an amount totaling \$15,775,203. In addition, 53.5 FTEs will be transferred from the

Planning and Development Review — Total Budget \$26.7 million

Drainage Fund One Stop Shop in an amount totaling \$4,878,251 which will be back-charged to the Drainage Fund. The One Stop Shop will continue the effort by creating efficiencies and streamlining processes for the benefit of internal and external customers through this merger.



Building Inspection is an important component of the One Stop Shop. Contractors rely on rapid turnaround on their inspection requests to avoid delays in completing their projects. Increasingly complex commercial and residential design standards call for more extensive staff training and improved coordination among departments to maintain a consistent interpretation of City Code. The Approved Budget includes the transfer of 1.0 FTE from the Solid Waste Services Department to assist with this coordination and to serve as the liaison between the One Stop Shop and the Code Compliance Department. The \$153,224 cost will be back-charged to the Solid Waste Services Department.

The consolidation of One Stop Shop activities across departments is occurring in a time of declining development activity which the City first felt in FY 2008. New land development applications, new commercial building applications and new residential applications have all seen double-digit decreases in activity compared to last year. The demand for building inspections has also fallen. The Department expects that development activity will continue to be light in FY 2010 having a negative impact on revenue from permits, inspection and review services, and other fees.

Urban Design

The Urban Design activity is organized to design and build public spaces that create economic, environmental and community value. The focus of urban design is on the form and organization of buildings and the public spaces between them, rather than on the design of individual structures.

During FY 2010, the Urban Design division will focus on the completion of the Downtown Plan (Downtown Transportation and Mobility Planning and Affordable Housing and Density Bonus Strategies), the Waller Creek District Master Plan, the East Riverside Corridor Plan, the implementation of the Council-approved TOD Station Area Plans and North Burnet/Gateway Master Plan. Other major projects include: the coordination of streetscape downtown improvements, the University Neighborhood Overlay (UNO) area, Core Transit Corridors, completion of the Vertical Mixed Use Opt-In/Opt-Out process and amendments to the Design Standards, coordination of the commuter rail line and the I-35 Makeover and South Congress Improvement Project.

Planning and Development Review — Total Budget \$26.7 million

The Approved Budget includes funding for 1 FTE in the amount of \$74,265 previously charged to the Capital Improvement Program to assist with the Waller Creek District Master Plan and the Downtown Plan.

Employee Benefits

The Approved Budget includes \$24,286 for annualized costs associated with Pay for Performance implemented in FY 2009.

Approved Reductions

The Proposed Budget included reductions of \$1,342,231 strategically selected to maintain the department's ability to deliver core Planning and Development Review services. Additionally, the proposal included a reduction of \$361,115 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. SIP was restored by an amendment from the dais. The Department will absorb furlough costs by generating additional vacancy savings. Other approved reductions include:

1. Eliminate two vacant Planner Senior positions in the Urban Design Division budgeted at \$149,910
2. Reduce miscellaneous contractals and commodities totaling \$16,602 throughout the department
3. Remove funding of \$10,000 for contractals related to the Historic Preservation Study
4. Decrease funding for postage, printing, and advertising by \$31,198.
5. Eliminate 11 vacant Inspector positions as well as an Administrative Specialist position and Assistant Director position in the One Stop Shop for savings of \$937,324
6. Transfer 3 planner positions from the Transportation Planning Division to the Austin Transportation Department to perform similar functions in regional transportation planning for a savings of \$197,197

One-Time Critical Needs

The Approved Budget includes funding for the following capital and critical-one time items in the General Fund:

- \$3,000 for Ulrich Plan Filing System

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$400,000 for Streetscape Improvements
- \$40,000 for IH-35 Makeover
- \$131,000 for West Campus Parking District Project

Planning and Development Review — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$79,485 for revenue from development fees.	(\$79,485)	
2. The Approved Budget includes a transfer of development revenue from the Watershed Protection Department under the consolidation of the One Stop Shop. Due to declining development activity, the budgeted revenue that has been transferred is reduced from \$18,783,545 to \$11,664,992.	\$11,664,992	
3. The Approved Budget also includes a transfer of \$590,000 in revenue generated by water and wastewater line inspections previously performed by One Stop Shop employees included in the consolidation.	\$590,000	
4. The Approved Budget includes an increase of \$100,000 in revenue due to an increase in the Plan Review fee.	\$100,000	
5. The Approved Budget includes an increase of \$18,750 in revenue due to an increase in the Traffic Impact Analysis fee.	\$18,750	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u> The Approved Budget includes \$24,286 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$24,286	
The Approved Budget includes a decrease of \$40,888 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$40,888)	
The Approved Budget also includes a \$65 increase for the Awards and Recognition program and a \$400 increase in travel and training requirements.	\$465	
The Approved Budget includes a \$220,450 decrease to the Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$220,450)	
The Approved Budget also includes a decrease of \$140,665 for the implementation of furloughs for non-civil service employees.	(\$140,665)	
The Approved Budget includes a \$135,912 decrease in Fleet fuel costs and a decrease of \$21,040 for vehicle maintenance requirements.	(\$156,952)	
2. <u>One Stop Shop</u> The One Stop Shop activities from the Watershed Protection Department will be consolidated under the Planning and Development Review Department to improve the coordination and administration of planning and land use regulations throughout the development process. This Approved Budget contains a transfer of \$15,775,203 which includes 195 FTEs.	\$15,775,203	195.00

Planning and Development Review — 2009-10

	Dollars	FTEs
Efficiencies generated by the consolidation of the One Stop Shop have allowed for a reduction of \$16,602 for various contractals and commodities in the Approved Budget.	(\$16,602)	
The One Stop Shop activities performed by 53.5 FTEs in the Drainage Utility Fund One Stop Shop will also be coordinated and administered by Planning and Development Review in FY 2010. The Approved Budget funds these activities and associated personnel costs with an expense refund from the Drainage Utility Fund.	\$0	53.50
An Assistant Director position is being transferred from the Solid Waste Services Department to serve as a liason between the One Stop Shop and the Code Compliance Department to ensure interpretation of City Code is consistent between the two departments. This position will continue to be funded by Solid Waste Services in the Approved Budget.	\$0	1.00
The Approved Budget includes the elimination of 11 vacant Inspector positions (\$744,224), as well as the elimination of an Administrative Specialist position (\$63,515) and Assistant Director position (\$129,585) in the One Stop Shop. Because of the expected slowdown in development activity, the eliminations will have minimal impact on service levels.	(\$937,324)	(13.00)
3. <u>Comprehensive Planning</u>		
To avoid duplication of services, 3 Planner positions from the Transportation Planning Division will be transferred to the newly created Austin Transportation Department to continue efforts on a regional transportation plan.	(\$197,197)	(2.50)
Based on historical spending, a \$31,198 reduction for postage, printing and advertisting is included in the Approved Budget.	(\$31,198)	
The Approved Budget reallocates \$25,000 of Terminal Pay to the Support Services Program.	(\$25,000)	
4. <u>Urban Design</u>		
Included in the Approved Budget is the elimination of 2 vacant Planner Senior Positions (\$149,910). This will leave only 4 planner positions to work on all the various urban design initiatives.	(\$149,910)	(2.00)
A Planner II position for the Waller Creek Master Plan, previously reimbursed by the Capital Improvements Program, will be directly funded for by the General Fund.	\$74,265	
5. <u>CAMPO</u>		
The Approved Budget includes an increase of \$7,400 in expense refunds for annualized costs associated with Pay for Performance implemented in FY 2009.	(\$7,400)	

Planning and Development Review — 2009-10

	Dollars	FTEs
The Approved Budget also includes a reduced expense refund due to a \$8,012 decrease in Service Incentive Pay and a \$9,783 decrease for the implementation of furloughs.	\$17,795	
6. <u>Current Planning</u>		
Due to the completion of the Historical Preservation Study, contractals and commodities in the amount of \$10,000 will be reduced in the Approved Budget.	(\$10,000)	
Rent payments related to CAMPO will be budgeted in the CAMPO Fund and removed from the Approved Budget.	(\$56,073)	
Included in the Approved Budget is a \$8,256 decrease in expense refunds due to a change in methodology in determining indirect costs.	\$8,256	
7. <u>Support Services</u>		
The Approved Budget reallocates \$25,000 of Terminal Pay from the Comprehensive Planning Program.	\$25,000	
 The following change was approved by Council at Budget Adoption:		
The Approved Budget includes \$220,450 for the reinstatement of the Service Incentive Pay program. This includes an increase of \$8,012 in expense refunds for CAMPO, for a net effect of \$212,438.	\$212,438	

Planning and Development Review - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION (CAMPO)										
CAMPO	\$0	15.00	\$0	16.00	\$0	16.00	\$0	16.00	\$0	16.00
Subtotal	\$0	15.00	\$0	16.00	\$0	16.00	\$0	16.00	\$0	16.00
COMPREHENSIVE PLANNING										
Neighborhood Planning	\$1,519,981	26.75	\$1,676,547	24.75	\$1,530,032	24.75	\$1,643,252	24.75	\$1,648,399	24.75
Spatial Analysis	\$178,688	2.00	\$186,017	2.00	\$181,554	2.00	\$180,606	2.00	\$183,298	2.00
Transportation Planning	\$177,818	2.50	\$221,711	2.50	\$194,269	2.50	\$0	0.00	\$0	0.00
Subtotal	\$1,876,486	31.25	\$2,084,275	29.25	\$1,905,855	29.25	\$1,823,858	26.75	\$1,831,697	26.75
CURRENT PLANNING										
Annexation	\$178,628	2.00	\$222,721	2.00	\$261,840	2.00	\$174,768	2.00	\$176,584	2.00
Code Amendment	\$83,510	1.00	\$86,858	1.00	\$85,627	1.00	\$84,138	1.00	\$85,752	1.00
Historic Preservation and Zoning	\$234,112	3.00	\$292,494	3.00	\$250,723	3.00	\$270,968	3.00	\$274,736	3.00
Zoning Case Management	\$796,688	8.75	\$865,912	8.75	\$809,177	8.75	\$853,478	8.75	\$861,343	8.75
Subtotal	\$1,292,938	14.75	\$1,467,985	14.75	\$1,407,367	14.75	\$1,383,352	14.75	\$1,398,415	14.75
ONE STOP SHOP										
Building Inspection	\$0	0.00	\$0	0.00	\$0	0.00	\$3,830,394	47.00	\$3,862,525	47.00
Commercial Building Plan Review	\$0	0.00	\$0	0.00	\$0	0.00	\$1,145,479	16.25	\$1,159,742	16.25
Development Assistance Center	\$67,462	1.00	\$69,999	1.00	\$69,613	1.00	\$851,045	15.50	\$861,606	15.50
Land Use Review	\$0	0.00	\$0	0.00	\$0	0.00	\$2,273,680	64.00	\$2,320,233	64.00
One Stop Shop Support	\$0	0.00	\$0	0.00	\$0	0.00	\$327,445	5.25	\$333,528	5.25
Permit Center	\$0	0.00	\$0	0.00	\$0	0.00	\$545,041	9.25	\$551,647	9.25
Residential Review	\$0	0.00	\$0	0.00	\$0	0.00	\$870,467	13.25	\$879,685	13.25
Site/Subdivision Inspection	\$0	0.00	\$0	0.00	\$0	0.00	\$3,880,006	61.00	\$3,927,062	61.00
Subtotal	\$67,462	1.00	\$69,999	1.00	\$69,613	1.00	\$13,723,557	231.50	\$13,896,028	231.50

Planning and Development Review - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
URBAN DESIGN										
Urban Design	\$579,146	8.75	\$774,098	10.75	\$599,150	10.75	\$690,020	8.75	\$693,785	8.75
Subtotal	\$579,146	8.75	\$774,098	10.75	\$599,150	10.75	\$690,020	8.75	\$693,785	8.75
SUPPORT SERVICES										
Administration & Management	\$715,954	4.25	\$728,939	4.25	\$709,530	4.25	\$879,625	5.25	\$885,795	5.25
Facility Expenses	\$92,846	0.00	\$94,477	0.00	\$92,793	0.00	\$98,600	0.00	\$98,600	0.00
Financial Monitoring / Budgeting	\$174,790	2.00	\$184,759	2.00	\$182,142	2.00	\$400,978	5.00	\$404,746	5.00
Information Technology Support	\$0	0.00	\$0	0.00	\$0	0.00	\$110,417	1.00	\$111,494	1.00
Personnel / Training	\$33,490	0.25	\$28,700	0.25	\$40,069	0.25	\$179,397	0.25	\$179,665	0.25
Purchasing / MBE/WBE	\$14,618	0.25	\$15,085	0.25	\$20,876	0.25	\$79,824	1.25	\$81,841	1.25
Subtotal	\$1,031,698	6.75	\$1,051,960	6.75	\$1,045,410	6.75	\$1,748,841	12.75	\$1,762,141	12.75
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$9,290	0.00	\$5,038	0.00	\$5,038	0.00	\$19,338	0.00	\$19,338	0.00
Subtotal	\$9,290	0.00	\$5,038	0.00	\$5,038	0.00	\$19,338	0.00	\$19,338	0.00
Total	\$4,857,020	77.50	\$5,453,355	78.50	\$5,032,433	78.50	\$19,388,966	310.50	\$19,601,404	310.50

Planning and Development Review - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CAPITAL AREA METROPOLITAN PLANNING ORGANIZATION (CAMPO)										
CAMPO	\$1,147,531	0.00	\$1,302,811	0.00	\$1,301,689	0.00	\$1,297,830	0.00	\$1,305,842	0.00
Subtotal	\$1,147,531	0.00	\$1,302,811	0.00	\$1,301,689	0.00	\$1,297,830	0.00	\$1,305,842	0.00
COMPREHENSIVE PLANNING										
Neighborhood Planning	\$0	0.00	\$148,530	0.00	\$145,492	0.00	\$148,530	0.00	\$148,530	0.00
Spatial Analysis	\$0	0.00	\$0	0.00	\$2,638	0.00	\$0	0.00	\$0	0.00
Transportation Planning	\$0	0.00	\$0	0.00	\$400	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$148,530	0.00	\$148,530	0.00	\$148,530	0.00	\$148,530	0.00
CURRENT PLANNING										
Annexation	\$143,256	0.00	\$143,256	0.00	\$56,076	0.00	\$135,000	0.00	\$135,000	0.00
Subtotal	\$143,256	0.00	\$143,256	0.00	\$56,076	0.00	\$135,000	0.00	\$135,000	0.00
ONE STOP SHOP										
Building Inspection	\$0	0.00	\$0	0.00	\$0	0.00	\$168,000	0.00	\$168,000	0.00
Commercial Building Plan Review	\$0	0.00	\$0	0.00	\$0	0.00	\$58,000	0.00	\$58,000	0.00
Development Assistance Center	\$0	0.00	\$0	0.00	\$0	0.00	\$192,539	0.00	\$192,539	0.00
Land Use Review	\$0	0.00	\$0	0.00	\$0	0.00	\$2,970,886	0.00	\$2,970,886	0.00
One Stop Shop Support	\$0	0.00	\$0	0.00	\$0	0.00	\$152,084	0.00	\$152,084	0.00
Site/Subdivision Inspection	\$0	0.00	\$0	0.00	\$0	0.00	\$1,692,276	0.00	\$1,692,276	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$5,233,785	0.00	\$5,233,785	0.00
URBAN DESIGN										
Urban Design	\$4,607	0.00	\$74,265	0.00	\$74,265	0.00	\$0	0.00	\$0	0.00
Subtotal	\$4,607	0.00	\$74,265	0.00	\$74,265	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$0	0.00	\$0	0.00	\$284,802	0.00	\$284,802	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$284,802	0.00	\$284,802	0.00

Planning and Development Review - 2009-10

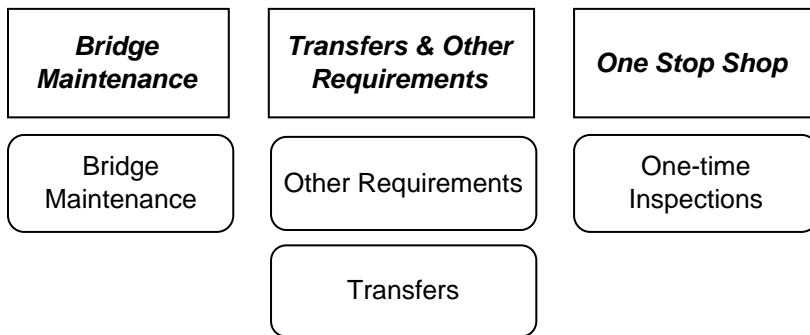
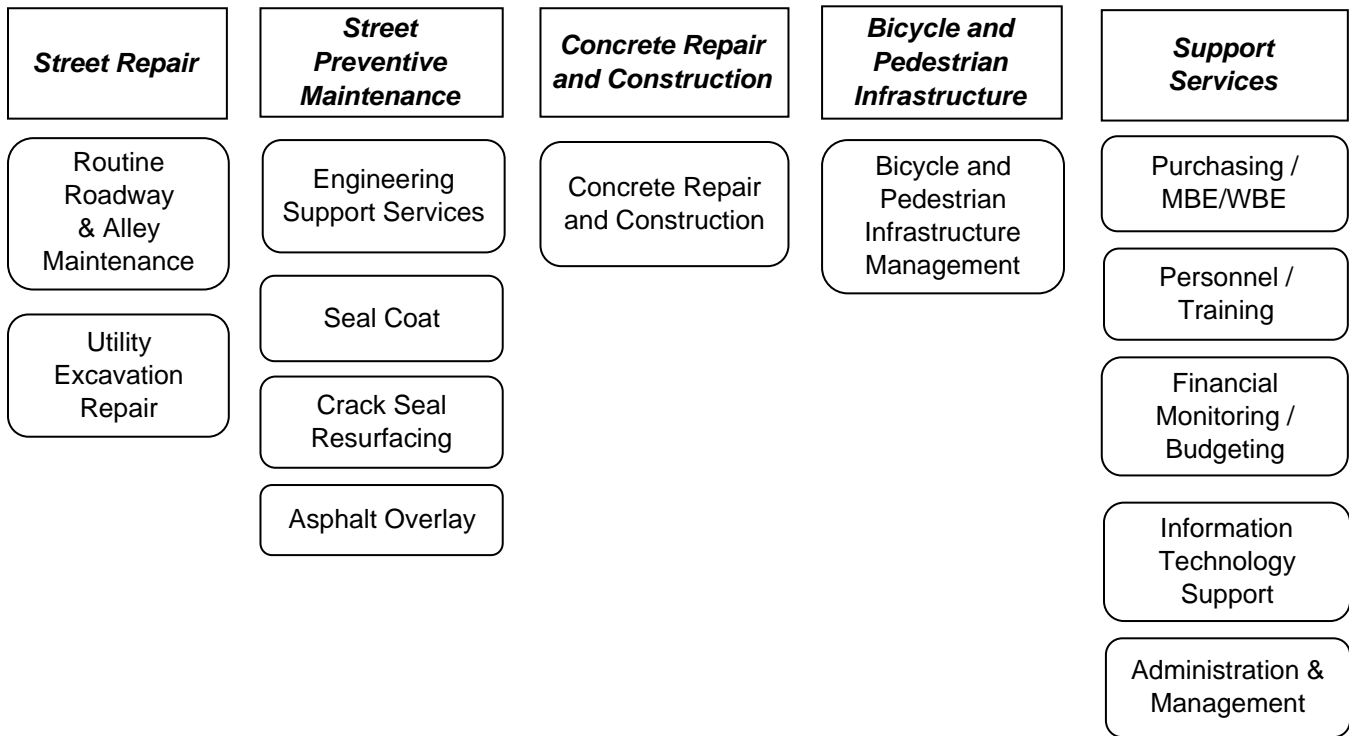
Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$0	0.00	\$0	0.00	\$3,478	0.00	\$3,478	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$3,478	0.00	\$3,478	0.00
Total	\$1,295,395	0.00	\$1,668,862	0.00	\$1,580,560	0.00	\$7,103,425	0.00	\$7,111,437	0.00

Public Works

Child Safety Fund
Capital Projects Management Fund
Transportation Fund

Public Works (Transportation Fund) — 2009-10



LEGEND = *Program* Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$31,346,468	\$37,559,600	\$37,373,563	\$44,399,800	\$44,399,800
Transfers In	\$8,572,371	\$8,572,371	\$8,409,371	\$5,182,371	\$5,182,371
Requirements	\$41,678,799	\$47,828,837	\$47,319,559	\$44,352,562	\$44,352,562
Full-Time Equivalents (FTEs)	360.00	360.00	360.00	231.00	231.00

Public Works — 2009-10

Mission

The mission of the Public Works Department is to provide an integrated approach to the development, design, construction, and maintenance of the City's infrastructure systems so that Austin's residents and business communities can have an exceptional quality of life.

Goals

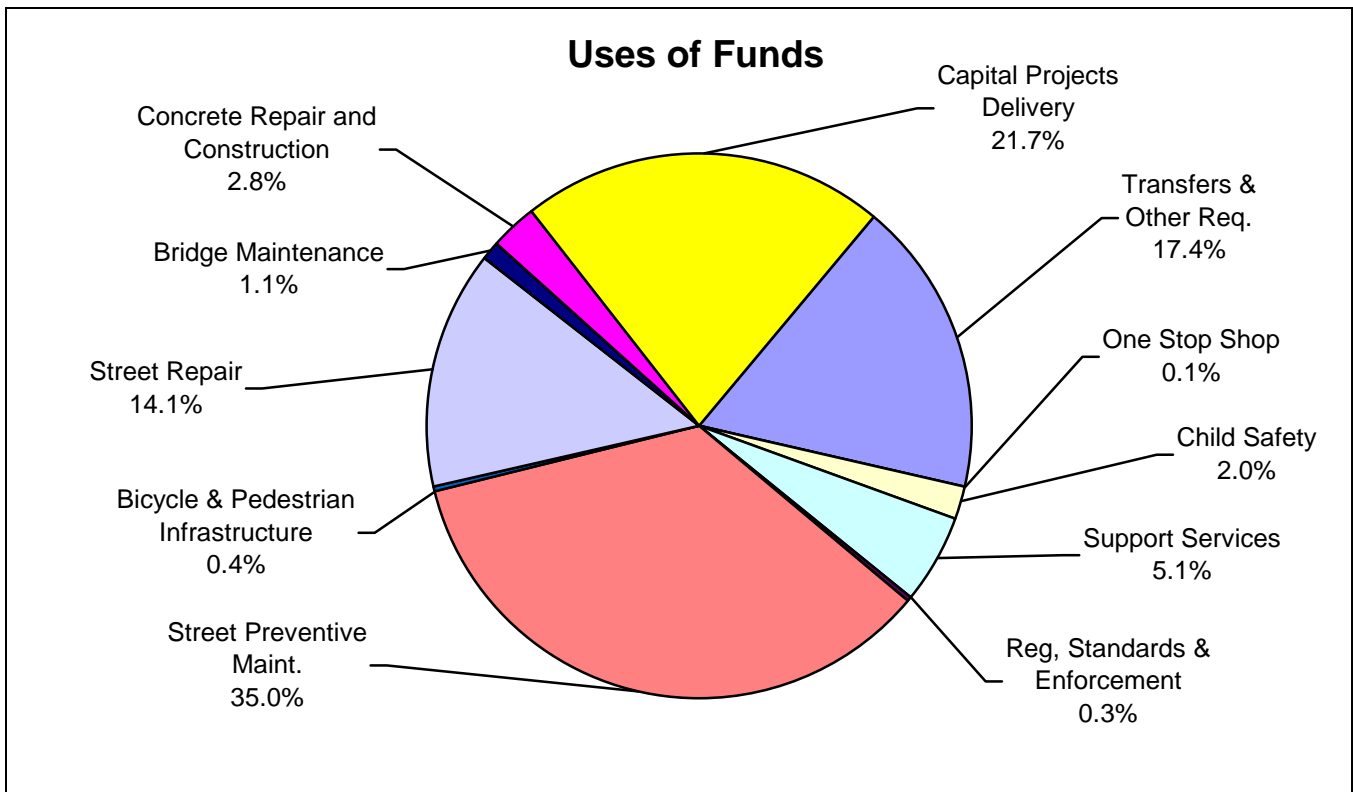
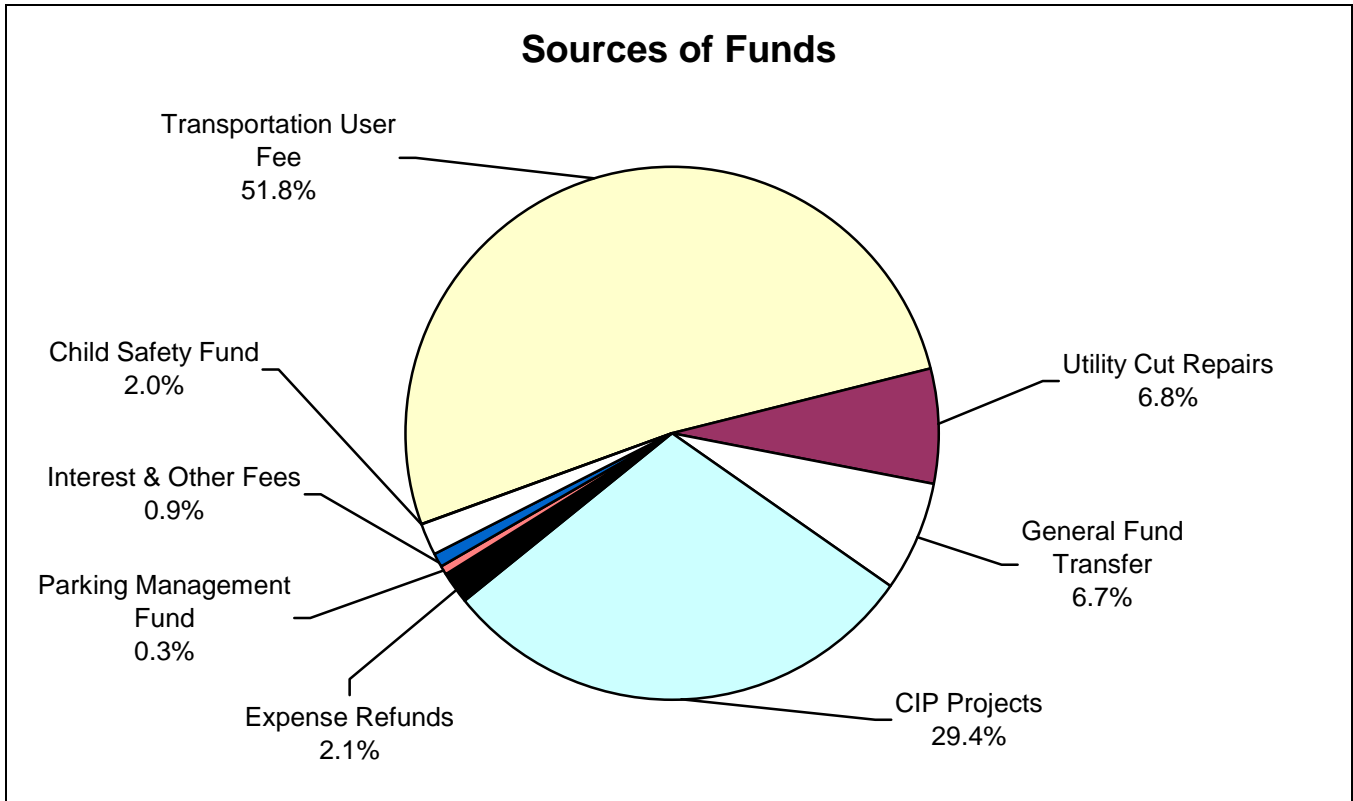
- Public Works will maintain and improve the quality of Austin's streets.
 - Increase the street inventory in Fair to Excellent condition to 80% by 2018.
 - Provide preventive maintenance on 10% of the roadway inventory annually.
- Public Works will ensure a safe and efficient multi-modal transportation system.
 - Program 100% of bicycle, pedestrian and road projects in the approved annual schedule.
 - Increase accessibility and connectivity of existing sidewalk infrastructure by adding 14,000 linear feet of sidewalks and 100 curb ramps annually.
- Public Works will implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.
 - 80% of projects managed by Public Works will be completed on schedule.
 - 100% of projects managed by Public Works will be completed within budget.
 - Change orders will make up less than 5% of total construction contract awards.
- Public Works will ensure quality design and construction of infrastructure.
 - 90% of projects managed by Public Works will pass the one-year warranty inspection without significant construction deficiencies.
- Public Works will ensure a safe and efficient multi-modal transportation system.
 - Provide crossing guard coverage for all designated school crossings 100% of the time.

Key Indicators

The supported key indicators for the Public Works Department are listed below.

- Condition class of lane miles in the street inventory
- Lane miles of street maintenance
- Number of new bicycle route miles constructed
- Linear feet of new sidewalks constructed
- Number of new curb ramps constructed
- Percent of projects that are substantially completed on schedule (as measured against schedule estimated at the beginning of fiscal year)
- Percent of projects completed within budget (appropriated funding)
- Percent increase in total construction contract awards due to change orders (for completed projects)
- Percent of projects passing 1-year warranty inspection
- Percent of hours that warranted school crossing locations are covered.

Public Works — Total Budget \$67.3 million



Public Works — Total Budget \$67.3 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Capital Projects Mgmt Fund					
Revenue	\$20,129,659	\$18,765,584	\$19,154,000	\$21,957,166	\$21,957,166
Transfers In	\$2,120,278	\$1,450,000	\$1,450,000	\$0	\$0
Requirements	\$21,822,601	\$16,926,928	\$17,710,718	\$20,086,624	\$20,086,624
Full-Time Equivalents (FTEs)	216.00	161.00	161.00	173.00	173.00
Transportation Fund					
Revenue	\$31,346,468	\$37,559,600	\$37,373,563	\$44,399,800	\$44,399,800
Transfers In	\$8,572,371	\$8,572,371	\$8,409,371	\$5,182,371	\$5,182,371
Requirements	\$41,678,799	\$47,828,837	\$47,319,559	\$44,352,562	\$44,352,562
Full-Time Equivalents (FTEs)	360.00	360.00	360.00	231.00	231.00
Child Safety Fund					
Revenue	\$1,621,011	\$1,410,000	\$1,410,000	\$1,510,000	\$1,510,000
Requirements	\$1,431,959	\$1,611,210	\$1,728,198	\$1,332,843	\$1,332,843
Full-Time Equivalents (FTEs)	5.00	5.00	5.00	4.00	4.00
Expense Refunds	\$5,025,320	\$4,081,807	\$4,182,674	\$1,571,126	\$1,571,126

Budget Highlights

Revenue

Approximately 86% of the revenue utilized by the Public Works Department is derived from the collection of Transportation User Fees, Charges to CIP Projects, expense refunds, and other smaller sources. The remaining support, about 14%, is provided through transfers from the General Fund. For the FY 2010 Approved Budget, the transfer from the General Fund is \$5.0 million, which is \$3.6 million less than FY 2009. The Approved Budget also includes additional revenue of \$10.1 million from an increase to the Transportation User Fee, which results in a \$1.66 monthly increase for a single-family home, compared to 2009. This increase, along with the Accelerate Austin (2006 Bonds) street reconstruction program, is necessary to work towards reducing "poor"/"failed" lane miles by 800 by 2018.

The utility cut street repair fees are increasing for the Approved Budget and are anticipated to generate an additional \$10,000 in revenue. Additionally, revenue realized through parking meter collections and taxicabs, chauffeur, and limousine licenses are transferring to the Parking Management Fund in the FY 2010 Approved Budget.

Transportation Fund

Goal: Public Works will maintain and improve the quality of Austin's streets.

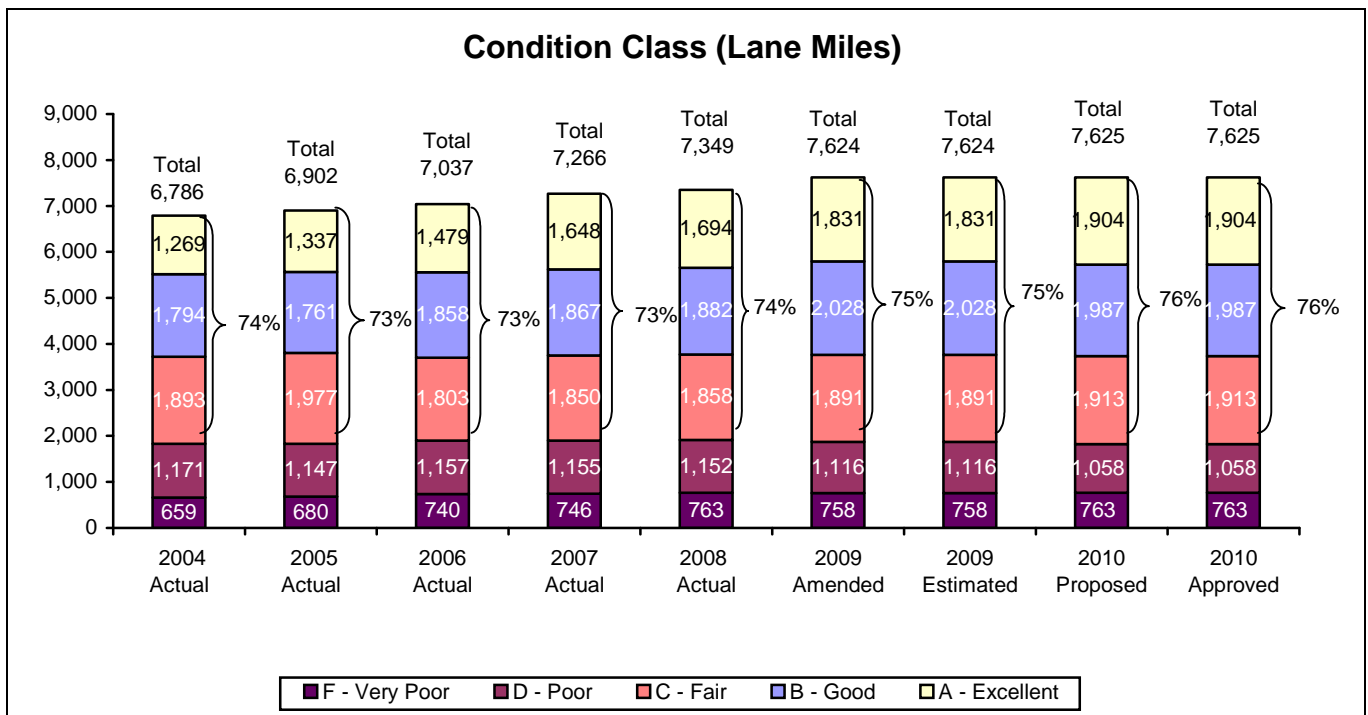
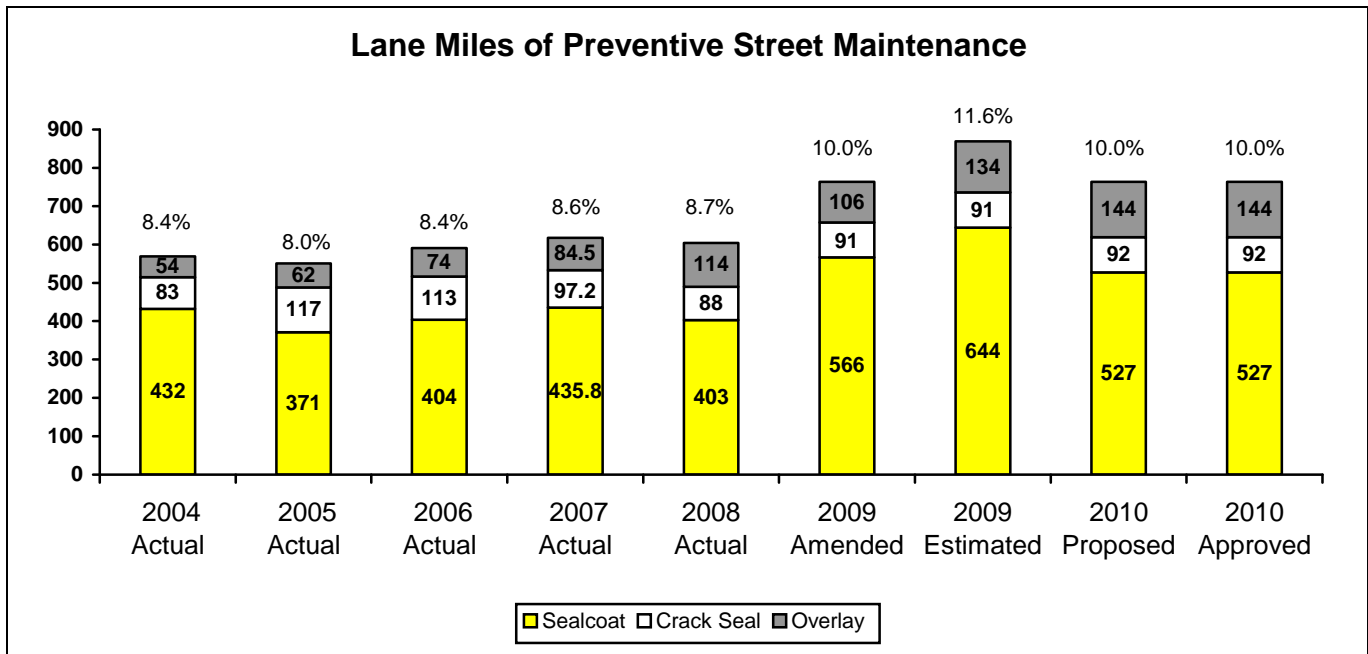
- Improve pavements so that 80% of the street inventory is in Fair to Excellent condition by 2018
- Provide preventive maintenance on 10% of the roadway inventory annually

Street Preventive Maintenance

The Public Works Street and Bridge Division maintains the street inventory using seal coat, overlay, and crack sealing preventive maintenance methods to support Public Works' goal to provide maintenance on 10% of the roadway inventory annually. The FY 2010 Approved Budget includes funding for 92 lane miles of preventive maintenance crack seal, 527 lane miles of seal coat and slurry seal, and 144 lane miles of asphalt overlay. The 763 lane miles planned for maintenance represents 10% of the total street inventory.

Public Works — Total Budget \$67.3 million

The two following charts detail the preventive methods utilized in recent years and the impact of these measures on the conditions of Austin’s streets.



Condition Class in Lane Miles is determined by a comprehensive evaluation of pavement condition and results in a quality rating given to each street and lane mile in the City’s inventory. One of the Public Works Department’s goals is to keep at least 80% of the street inventory in Fair to Excellent condition by 2018. The Department maintains streets using a combination of Transportation User Fee revenue, General Fund Transfers and one-time funds. Capital Budget funds are used on streets that have degraded below the Fair condition class and can only

Public Works — Total Budget \$67.3 million

be remedied with total reconstruction of the roadway. The street condition approved for FY 2010 will be accomplished through a combination of operating and capital budget expenditures.

The FY 2009-10 Approved Budget includes three new engineering positions in the Street Preventive Maintenance program for a total amount of \$289,165 to provide added engineering support and management over the street and bridge activities. Additionally, contract costs for asphalt overlay and seal coat are also increasing \$2,633,556 to ensure the goal of providing preventive maintenance to 10% of the road network is achieved.

Street Repair

The Street Repair program is responsible for maintaining the streets and bridges for the traveling public. The Approved Budget includes the reduction of eight vacant positions in the Street and Bridge Division for a total amount of \$372,335. This reduction is a result of analyzing the staffing composition of the division and evaluating which positions could be eliminated to further reduce the Fund's costs and is included as a component of the budget reduction initiative. The reductions of these positions are discussed in greater detail in the Approved Reductions section.

Traffic Controls

The FY 2010 Approved Budget includes the transfer of the Traffic Controls program and positions to the Austin Transportation Department (ATD), which was established in the FY 2009 Approved Budget. This transfer establishes the staffing for the support services, traffic control, transportation engineering and parking management activities in the ATD. The total transfer cost is \$5,039,285 for the Approved Budget.

Transportation Enhancement

The Transportation Enhancement program is also transferring its personnel and services to the ATD and the Parking Management Fund for a total amount of \$3,238,637. This is another component of the Public Works Department's reallocation of resources to effectively manage parking enforcement and transportation planning. Though the Transportation Enhancement program is eliminated from the Public Works Department, the staff will continue to provide these essential services to the public from the ATD and Parking Management Fund.

Child Safety Fund

Activities funded by Child Safety Fund revenue also support the Department's goal for a safe and efficient inter-modal transportation system. The School Crossing Guard activity provides crossing guard coverage for all warranted school crossings. A warranted location is one where unsafe crossing conditions exist due to continuous traffic that would not allow children to cross safely. The Child Safety program includes a Safety Education activity that has proven effective in promoting pedestrian safety among school children. The Approved Budget includes an \$185,000 decrease in the charges to other City departments for signals and markings improvements. Also, one Administrative position is transferring out to the Austin Transportation Department to provide additional staff support for the Administration and Management activity.

Capital Projects Management Fund

Goal: Implement Capital Improvement Program (CIP) projects on time, within budget, and with high quality.

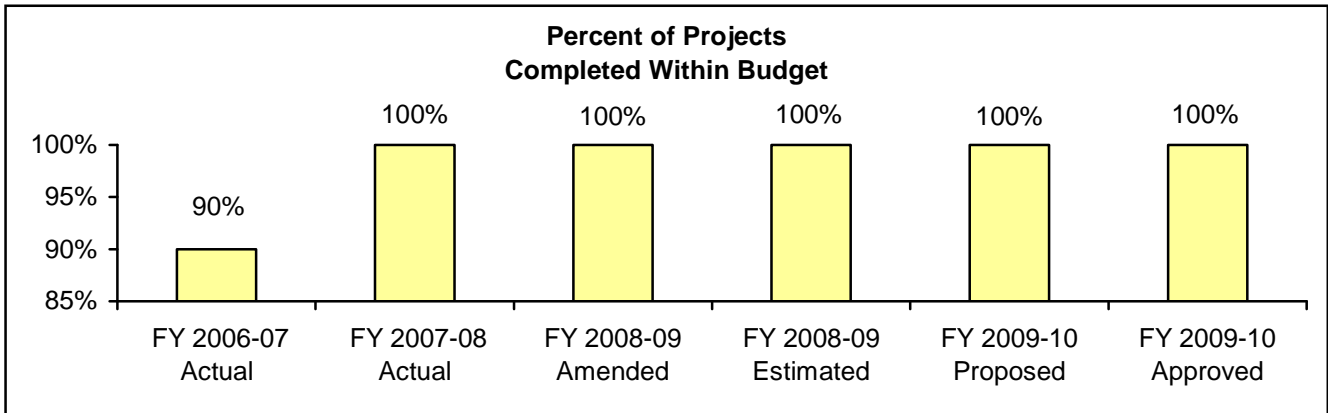
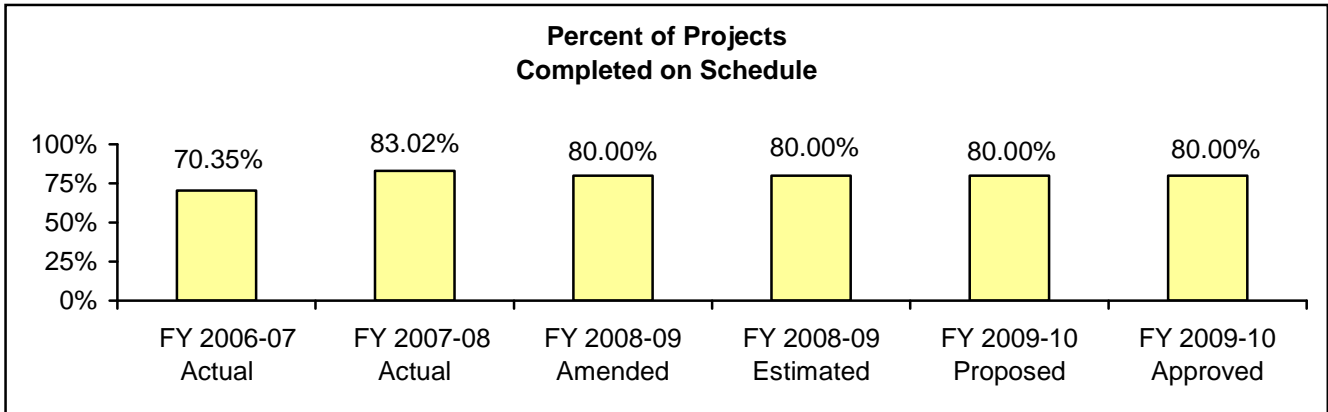
Capital Projects Delivery

A primary source of revenue to the Capital Projects Management Fund comes from the indirect, or overhead, rate charged for CIP and enterprise-related projects managed. The Approved Budget includes a total amount of \$26,619,916 in revenue from these CIP project charges, which is an indirect rate of approximately 194%.

Public Works — Total Budget \$67.3 million

The indicators shown below reflect the Department's progress in implementing projects on time and within budget. In FY 2000, the Public Works Department began to track these measures by monitoring each project's adherence to a schedule and budget that is updated at the start of each fiscal year, rather than relying solely on the final completion date. This method provides more useful information about the phases in which projects are deviating from schedule so that more can be learned about the causes of schedule slippage and/or cost overruns.

A major initiative of this program in FY 2009-10 is the Accelerate Austin Initiative, most of which are from the 2006 Bond program. The goal of the Accelerate Austin program is to advance the construction of numerous projects that are nearing the design completion and construction award phases. In order to implement the Approved Capital program, the Public Works Department is proposing to add 11 FTEs for a total amount of \$1.2 million with offsetting revenue due to the work time these FTEs will charge.



Approved Reductions

The Proposed Budget included reductions of \$1,039,674 strategically selected to maintain the Department's ability to provide core Public Works services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Eleven vacant positions within the Public Works Transportation Fund are eliminated in FY 2010 for a savings of \$506,127. Nine positions are within the Street Repair program, one position is in the Street Preventative Maintenance program and one position is from the Minor Construction and Repair program.
2. The Capital Projects Management Fund (CPMF) is decreasing temporary employee budgets in FY 2010 for a savings of \$89,438.
3. CPMF is decreasing the expenses for commodities and contractuels for a total savings of \$35,400.

Public Works — Total Budget \$67.3 million

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$2,000,000 for Bicycle Improvements
- \$3,700,000 for Sidewalk/Curb & Gutter Repairs
- \$10,242,000 for Street Improvements
- \$37,840,000 for Street Reconstruction & Repairs
- \$2,100,000 for Traffic Signals
- \$5,000,000 reallocated for Sidewalks
- \$5,586,000 reallocated for the Austin Mobility Program

Street Improvements, Reconstruction and Preventive Maintenance Spending Plans

Funding for street improvements, reconstruction and preventive maintenance comes from both the Operating and Capital Budgets of the Public Works Department. Since these budgets are presented separately, this section summarizes what has been accomplished in the previous fiscal year, what is being worked on currently, and what is planned for the upcoming fiscal year in regard to the City's street projects. The following table provides a summary of past, current, proposed and approved spending for street improvements, reconstruction and preventive maintenance.

Funding Source	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Public Works Transportation Fund (Preventive Maintenance)	\$15,592,173	\$17,396,585	\$17,744,179	\$20,471,751	\$20,471,751
Public Works Capital Budget* (Street Reconstruction)	\$15,416,482	\$11,324,000	\$9,059,200	\$48,902,200	\$48,902,200
Public Works & Transportation Capital Budget* (Street Improvements)	\$9,705,490	\$11,853,000	\$9,482,400	\$36,940,000	\$36,940,000
Total	\$40,714,145	\$40,573,585	\$36,285,779	\$106,313,951	\$106,313,951

*Includes Capital Metro ¼ cent and Build Central Texas funding.

Street projects completed October 2007-September 2008

Street Reconstruction and Maintenance projects

- Oltorf from S. 1st to Congress

Street Improvement projects

- Cesar Chavez Conversion to 2-way

Preventive Maintenance Completed

- Seal Coat: 435.8 lane miles
- Crack Seal: 97.2 lane miles
- Overlay: 84.5 lane miles

Street projects in construction October 2008 – September 2009

Street Reconstruction and Maintenance projects

- MLK from Rio Grande to Lamar
- Collector and Residential Streets Southwest (Group 1)
- Collector and Residential Streets Southwest (Group 6)
- Collector and Residential Streets Southwest (Group 1, Phase 2)

Preventive Maintenance Estimated

- Overlay: 155.4 lane miles*
- Seal Coat: 520.4 lane miles*
- Crack Seal: 89 lane miles

*includes carry-over lane miles from FY 2007 contracts completed in beginning of FY 2008

Public Works — Total Budget \$67.3 million

Street Improvement projects

- Stassney Lane at IH35 Improvements
- Parmer from US 290 to Braker (Travis Co. project with COA participation)
- Westgate from Cameron Loop to Cohoba Dr.
- Wells Branch Parkway from near I35 to Heatherwilde
- Tuscany Way from Exchange drive to Sprinkle Road at Ferguson (Travis Co. project with COA participation)

Street projects planned in 2009-2010

Street Reconstruction and Maintenance projects

- Rio Grande from 24th to 29th
- Rio Grande from MLK to 24th
- E. 7th from Navasota to Pedernales (Grp 28)
- Pedernales from 6th to Webberville Rd. (Grp 7)
- Collector and Residential Streets Southeast (Group 11)
- Collector and Residential Streets Northeast (Group 9)
- Collector and Residential Streets Central West (Group 8)
- 5th Street from I-35 to Pedernales
- University Hills East
- Collector and Residential Streets Southwest (Group 10)
- Oltorf from Congress to I-35
- Collector and Residential Streets Northeast (Group 15)
- Collector and Residential Streets Northeast (Group 3)
- Collector and Residential Streets Northeast (Group 19)
- Collector and Residential Streets Southeast (Group 4)
- 8th Street from Congress to West Ave.
- 34th Street from West Ave. to Shoal Creek
- North Bluff Dr., Pleasant Hill Tributary (Bridge)

Street Improvement projects

- Rundberg Ln. from Metric Blvd. to Burnet Rd.
- Pleasant Valley from Button Bend to St. Elmo
- Todd (Pleasant Valley) from Ben White to St. Elmo
- Cameron Rd. from 51st to US 290
- Braker @ US 183 Intersection Improvement
- Wm Cannon Bridge @ Onion creek Ph 2
- Davis/Deer from Brodie to Corran Ferry

Preventive Maintenance Planned:

- Overlay: 150 lane miles
- Seal Coat: 483 lane miles
- Crack Seal: 91 lane miles

Public Works (Transportation Fund) — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$10,084,800 for revenue from a increase in the Transportation User Fee and an increase in the customer base based on population growth.	\$10,084,800	
2. The Approved Budget includes an increase of \$10,000 for revenue from the Utility Repair Fee.	\$10,000	
3. The Approved Budget includes a decrease of \$2,884,000 for revenue from Parking Meters being moved to the Parking Management Fund.	(\$2,884,000)	
4. The Approved Budget includes a decrease of \$370,600 for revenue from Taxicabs, Chauffeur and Limousine Licenses being moved to the Parking Management Fund.	(\$370,600)	
5. The Approved Budget includes a decrease in the General Fund Transfer in the amount of \$3,500,000.	(\$3,500,000)	
6. The Approved Budget includes a decrease in the General Fund Transfer in the amount of \$90,000 due to an excess of Right-of-Way revenue over expense.	(\$90,000)	
7. The Approved Budget includes an increase of \$200,000 for revenue from the transfer from the Parking Management Fund.	\$200,000	

Expenditure Changes

	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$83,036 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$83,036	
The Approved Budget includes a total stipend of \$604,448, which is an incremental increase of \$315,433, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$315,433	
The Approved Budget includes a decrease of \$139,798 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$139,798)	
The Approved Budget also includes a \$65 increase for the Awards and Recognition program and a \$2,400 decrease in travel and training requirements.	(\$2,335)	
Due to lower costs for fuel and anticipated fleet maintenance, the Approved Budget includes a net decrease of \$1,204,387 for both contractual expenses.	(\$1,204,387)	
The Approved Budget includes a \$140,890 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$140,890)	

Public Works (Transportation Fund) — 2009-10

	Dollars	FTEs
The Approved Budget also includes a decrease of \$56,746 for the implementation of furloughs for non-civil service employees.	(\$56,746)	
2. <u>Street Preventive Maintenance</u>		
Contractual costs primarily for asphalt overlay and slurry seal contracts are increasing in the Approved Budget in the amount of \$2,633,556.	\$2,633,556	
Engineering services and consultant costs are increasing by a net \$280,000 and one-time capital costs for computer hardware and software are increasing by \$164,188.	\$444,188	
In the Approved Budget a 0.5 Project Manager is being transferred from the Engineering Support Services activity to the Capital Projects Management Fund.	(\$50,051)	(0.50)
The Approved Budget includes a decrease in personnel savings to reflect the economic climate and current business needs.	\$74,943	
Rent for office space is increasing by a \$120,000 for the Approved Budget due to lack of needed space.	\$120,000	
The Approved Budget includes a decrease for expense refunds in the amount of \$150,000.	\$150,000	
The Approved Budget includes the addition of one Engineering Manager and two Engineer Associate C positions to provide greater support for the Engineering Support Services activity for a total of \$289,165.	\$289,165	3.00
One vacant Heavy Equipment Operator I position is being eliminated from the Asphalt Overlay activity within the Street Preventive Maintenance program as a part of the budget reduction initiative to reduce the General Fund transfer.	(\$44,140)	(1.00)
Interdepartmental charges for CIP projects and commodity costs for asphalt are increasing for the Approved Budget.	\$535,800	
3. <u>Street Repair</u>		
Personnel savings are decreasing in the Approved Budget due to a less than anticipated vacancy rate.	\$112,706	
The Approved Budget includes an increase of \$60,114 for personnel costs associated with reclassifying 17 FTEs in the Utility Cut Excavation Activity from Street and Drainage Maintenance positions to Concrete Finishers.	\$60,114	
Interdepartmental charges for utility cut work for the Austin Water Utility department are increasing for the Street Repair program in the amount of \$268,452.	\$268,452	
Expense refunds are decreasing program-wide by \$50,000.	\$50,000	

Public Works (Transportation Fund) — 2009-10

	Dollars	FTEs
The Approved Budget includes a net increase of \$57,500 in contractals associated with an increase in Capital Project Management Fund services for the Downtown Alley Repair contract.	\$57,500	
The Approved Budget includes the elimination of eight vacant truck driver, street and drainage, and heavy equipment operator positions from the Street Repair program as a part of the budget reduction initiative to reduce the General Fund transfer.	(\$372,335)	(8.00)
A Traffic Signals Supervisor and one Administrative Assistant position are transferring in from the Concrete Repair and Construction program to the Street Repair program.	\$115,265	2.00
4. <u>Concrete Repair and Construction</u>		
The Approved Budget includes an increase of \$44,117 for personnel costs associated with reclassifying eleven positions in the Concrete and Construction activity from Street and Drainage Maintenance positions to Concrete Finishers.	\$44,117	
The Approved Budget includes a net decrease of \$474,281 in expense refunds associated with the elimination of the Traffic Calming unit budget.	\$474,281	
The following positions are transferring into the Support Services program from the Concrete Repair and Construction program for the Approved Budget: one Human Resources Advisor, one Accounting Technician, one Accounting Associate, and one Human Resources Manager.	(\$262,662)	(4.00)
A Traffic Signals Supervisor and one Administrative Assistant position are transferring from the Concrete Repair and Construction program to the Street Repair program.	(\$115,265)	(2.00)
The Approved Budget includes the elimination of one Street and Drainage Maintenance Supervisor and one Heavy Equipment Operator I vacant positions from the Concrete Repair and Construction program as a part of the budget reduction initiative to reduce the General Fund transfer and departmental assessment.	(\$89,652)	(2.00)
5. <u>Traffic Controls</u>		
The Approved Budget includes the transfer out of the Traffic Controls program, including personnel, commodities, and contractual costs to the Austin Transportation Department.	(\$5,039,285)	(66.00)
6. <u>Transportation Enhancement</u>		
The Approved Budget includes the elimination of the Transportation Enhancement program through the following transfers: 33 FTEs to the Parking Enterprise program in the Parking Management Fund and 24 FTEs to the Austin Transportation Department.	(\$3,238,637)	(57.00)

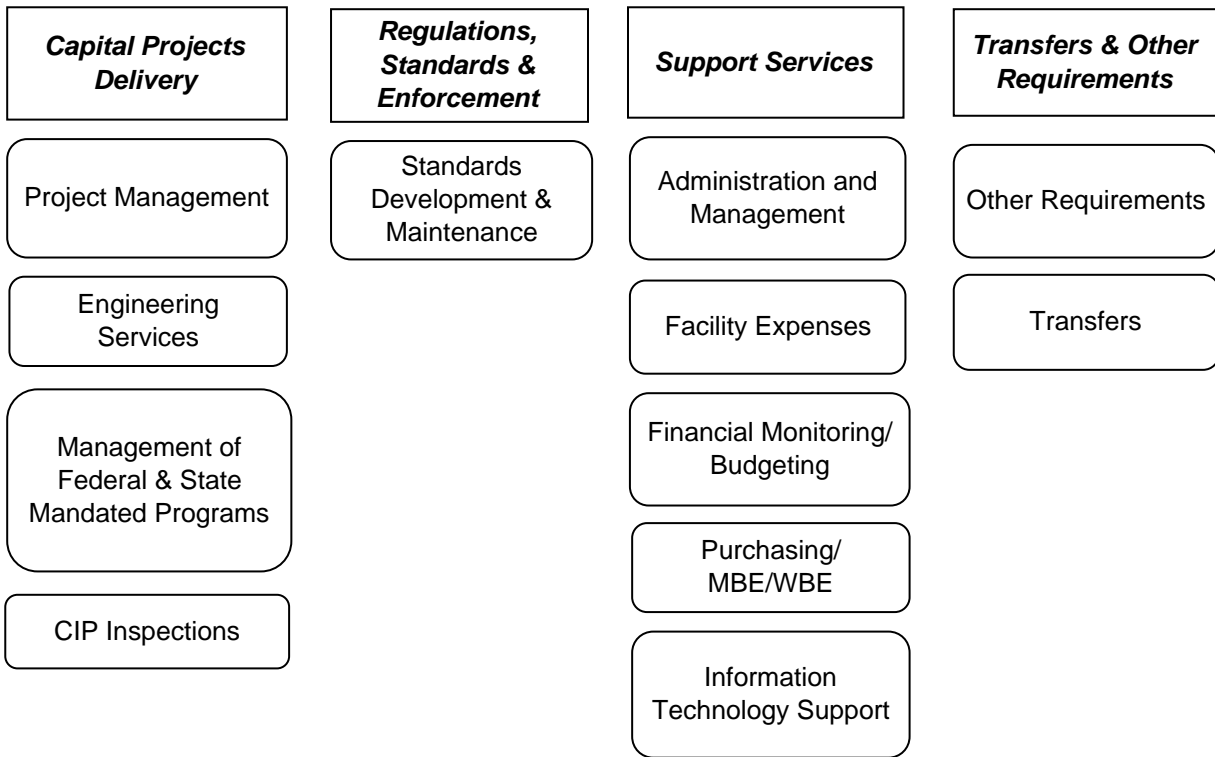
Public Works (Transportation Fund) — 2009-10

	Dollars	FTEs
7. <u>Bicycle and Pedestrian Infrastructure</u>		
The Approved Budget includes a decrease of \$50,051 in personnel costs associated with 0.5 Project Manager FTE transferring to the Capital Projects Management Fund and is partially offset with the reclassification and reallocation of 0.25 Planner III FTE from the One Stop Shop.	(\$46,051)	(0.25)
8. <u>One Stop Shop</u>		
The One Stop Shop program is being decreased by the reallocation of a 0.25 Planner III FTE to the Bicycle and Pedestrian Infrastructure program in the amount of \$19,795.	(\$19,795)	(0.25)
9. <u>Support Services</u>		
The Approved Budget includes \$24,296 in additional unbudgeted salary adjustments for an Assistant Director position and a decrease of \$37,442 in expense refunds.	\$61,738	
The following positions are transferring into the Support Services program from the Concrete Repair and Construction program for the Approved Budget: one Human Resources Advisor, one Accounting Technician, one Accounting Associate, and one Human Resources Manager.	\$262,662	4.00
Interdepartmental charges are increasing for the Support Services program in the amount of \$74,339 along with personnel savings decreasing by \$27,022.	\$101,361	
The Approved Budget includes a \$337,300 increase associated with the transfer in of two Assistant Director positions and one Administrative Assistant from the Capital Projects Management Fund to the Administration and Management activity.	\$337,300	3.00
10. <u>Transfers</u>		
The General Obligation debt service is increasing \$258,061 related to equipment purchases.	\$258,061	
The Sustainability Fund transfer amount of \$461,210 is included in the Approved Budget.	\$461,210	
The transfers for the West Campus Parking Districts and the Great Streets CIP are being decreased and transferred out to the Parking Management Fund.	(\$623,048)	
The Approved Budget includes a transfer out to the Austin Water Utility in the amount of \$300,582	(\$300,582)	
The transfer from the Public Works Transportation Fund to the Capital Projects Management Fund is being eliminated for the Approved Budget.	(\$200,000)	
11. <u>Other Requirements</u>		
The Approved Budget includes a decrease in Workers' Compensation budget in the amount of \$116,640.	(\$116,640)	

Public Works (Transportation Fund) — 2009-10

	Dollars	FTEs
The Approved Budget includes increases of \$172,235 for costs associated with City-wide Administrative Support and a decrease of \$28,000 for Accrued Payroll.	\$144,235	
The Communications and Technology Management (CTM) support expenses are increasing in the amount of \$361,485.	\$361,485	
Property insurance is decreasing by \$1,884 and trunked radio is decreasing by \$29,010 for a net decrease of \$30,894.	(\$30,894)	

Public Works (Capital Projects Management Fund) — 2009-10



LEGEND =

Program

Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$20,129,659	\$18,765,584	\$19,154,000	\$21,957,166	\$21,957,166
Transfers In	\$2,120,278	\$1,450,000	\$1,450,000	\$0	\$0
Requirements	\$21,822,601	\$16,926,928	\$17,710,718	\$20,086,624	\$20,086,624
Full-time Equivalent (FTEs)	216.00	161.00	161.00	173.00	173.00

Public Works (Capital Projects Management Fund) — 2009-10

Significant Revenue and Expenditure Changes by Program

Revenue Changes

	Dollars	FTEs
1. The Approved Budget includes a decrease of \$1,250,000 for revenue from the General Fund transfer to the Capital Projects Management Fund.	(\$1,250,000)	
2. The Approved Budget includes a decrease of \$200,000 for revenue from the Transportation Fund transfer to the Capital Projects Management Fund.	(\$200,000)	
3. The Approved Budget includes an increase of \$3,191,582 for revenue from CIP/Enterprise Project Charges due to an increase in employees working on CIP projects for the Accelerate Austin initiative.	\$3,191,582	

Expenditure Changes

	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$79,010 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$79,010	
The Approved Budget includes a total stipend of \$607,967, which is an incremental increase of \$422,278, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$422,278	
The Approved Budget includes a decrease of \$133,019 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$133,019)	
The Approved Budget also includes a \$1,235 increase for the Awards and Recognition program and a \$7,000 increase in travel and training requirements.	\$8,235	
The Approved Budget includes a net increase of \$45,102 for both fleet maintenance and fuel costs.	\$45,102	
The Approved Budget includes a \$95,669 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$95,669)	
The Approved Budget also includes a decrease of \$107,699 for the implementation of furloughs for non-civil service employees.	(\$107,699)	
2. <u>Support Services</u>		
Three FTEs are transferring from the Administration and Management activity to the Public Works Transportation Fund.	(\$266,496)	(3.00)
3. <u>Regulations, Standards & Enforcement</u>		
The Approved Budget includes a reallocation of 4.5 engineering and survey positions from the Regulations, Standards & Enforcement program to the Capital Projects Delivery program.	(\$387,547)	(4.50)

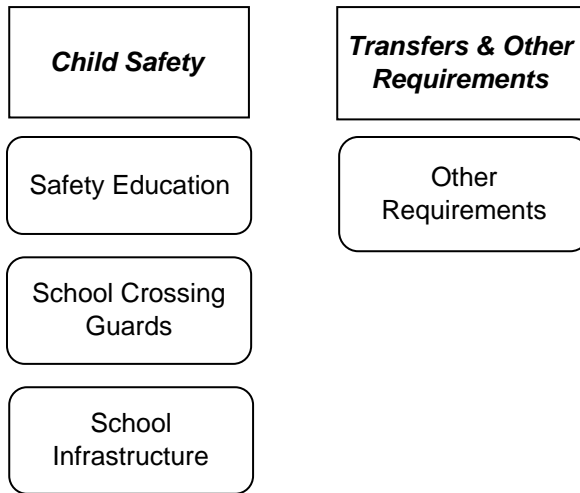
Public Works (Capital Projects Management Fund) — 2009-10

	Dollars	FTEs
4. <u>Capital Projects Delivery</u>		
The Approved Budget includes a reallocation of 4.5 engineering and survey positions from the Regulations, Standards & Enforcement program to the Capital Projects Delivery program.	\$387,547	4.50
Contractual costs for rent for office space and computer maintenance are increasing by a total of \$30,123.	\$30,123	
One Engineer C is being transferred in from the Contract and Land Management Department to the Capital Projects Delivery program.	\$88,386	1.00
Personnel savings is decreasing in the amount of \$479,850 for the Approved Budget based on the number of vacancies and anticipated retirements.	\$479,850	
To provide support and project management expertise for the Accelerate Austin initiative, the Approved Budget includes eleven new engineering, architect, inspector and survey positions for a total amount of \$1,188,083.	\$1,188,083	11.00
One-time capital outlay costs are included for the following items: one Toyota Prius vehicle, one new truck, two replacement pickup trucks, workstations, and office equipment for the new FTEs.	\$135,000	
Two Project Managers and one Project Coordinator are transferring from the Public Works Transportation Fund to the Capital Projects Management Fund to provide additional project management support.	\$309,512	3.00
Temporary employee budgets are decreasing in the Engineering Services and CIP Inspections activities for a total amount of \$89,438 as a part of the City-wide budget reduction initiative.	(\$89,438)	
Expenses for commodities and contractals are being decreased Department-wide by \$35,400 as part of the budget reduction initiative.	(\$35,400)	
5. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a reduction in the transfer for City-wide administrative support in the amount of \$76,489.	(\$76,489)	
Accrued payroll is decreasing in the amount of \$20,000.	(\$20,000)	
Communications and Technology Management (CTM) Support is increasing by \$170,405 and Trunked Radio is decreasing by \$8,655 for a net decrease of \$161,750.	\$161,750	
Workers' Compensation costs are increasing by \$165,755.	\$165,755	

Public Works (Capital Projects Management Fund) — 2009-10

	Dollars	FTEs
The annual updates from the Contract and Land Management Department are being reallocated to the Capital Projects Management Fund for the Approved Budget in the total amount of \$864,108. This includes Accrued Payroll, CTM Support, City-Wide Administrative Support, Workers' Compensation, and Liability Reserve.	\$864,108	

Public Works (Child Safety Fund) — 2009-10



LEGEND =



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Child Safety Fund					
Revenue	\$1,621,011	\$1,410,000	\$1,410,000	\$1,510,000	\$1,510,000
Requirements	\$1,431,959	\$1,611,210	\$1,728,198	\$1,332,843	\$1,332,843
Full-time Equivalent (FTEs)	5.00	5.00	5.00	4.00	4.00

Public Works (Child Safety Fund) — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$50,000 for revenue from traffic violations.	\$50,000	
2. The Approved Budget includes an increase of \$50,000 for revenue from vehicle registrations based on population increases.	\$50,000	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$963 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$963	
The Approved Budget includes a decrease of \$1,506 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$1,506)	
The Approved Budget includes a total stipend of \$7,697, which is an incremental increase of \$4,096, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$4,096	
The Approved Budget includes a \$4,321 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$4,321)	
The Approved Budget also includes a decrease of \$1,041 for the implementation of furloughs for non-civil service employees.	(\$1,041)	
2. Child Safety		
The Approved Budget includes a reduction of \$185,000 in interdepartmental charges for signals and markings improvements to reflect actual expenses.	(\$185,000)	
The Approved Budget includes a reduction of 1 FTE to reflect the transfer of an Administrative Senior position to the Austin Transportation Department.	(\$35,067)	(1.00)
Included in the Approved Budget is \$1,300 for reclassifying an Administrative Specialist to an Administrative Senior which partially offsets additional personnel costs for fringe benefits in the amount of \$11,229.	(\$9,929)	
Personnel costs associated with bilingual pay and overtime are being reduced for the Approved Budget.	(\$3,799)	
3. Transfers and Other Requirements		
Costs for Accrued Payroll are decreasing \$1,000 and City-wide Administrative Support costs are decreasing by \$40,063.	(\$41,063)	
Workers' Compensation costs in the amount of \$4,548 are included in the Approved Budget.	\$4,548	

Public Works - 2009-10

Transportation Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BICYCLE AND PEDESTRIAN INFRASTRUCTURE										
Bicycle and Pedestrian Infrastructure Management	\$215,584	3.00	\$191,780	3.00	\$191,771	3.00	\$190,314	2.75	\$190,314	2.75
Subtotal	\$215,584	3.00	\$191,780	3.00	\$191,771	3.00	\$190,314	2.75	\$190,314	2.75
BRIDGE MAINTENANCE										
Bridge Maintenance	\$620,913	0.00	\$747,000	0.00	\$487,493	0.00	\$747,000	0.00	\$747,000	0.00
Subtotal	\$620,913	0.00	\$747,000	0.00	\$487,493	0.00	\$747,000	0.00	\$747,000	0.00
CONCRETE REPAIR & CONSTRUCTION										
Concrete Repair & Construction	\$209,201	25.25	\$603,419	31.25	\$507,711	31.25	\$546,955	23.25	\$546,955	23.25
Subtotal	\$209,201	25.25	\$603,419	31.25	\$507,711	31.25	\$546,955	23.25	\$546,955	23.25
ONE STOP SHOP										
Land Use Review	\$24,094	0.00	\$0	0.00	\$25,809	0.00	\$0	0.00	\$0	0.00
One-Time Inspection	\$10,096	0.50	\$30,668	0.50	\$9,157	0.50	\$15,171	0.25	\$15,171	0.25
Subtotal	\$34,191	0.50	\$30,668	0.50	\$34,966	0.50	\$15,171	0.25	\$15,171	0.25
STREET PREVENTIVE MAINTENANCE										
Asphalt Overlay	\$7,252,298	22.25	\$7,133,653	22.25	\$7,317,346	22.25	\$11,139,022	21.25	\$11,139,022	21.25
Crack Seal Resurfacing	\$509,723	12.30	\$717,702	10.00	\$696,350	10.00	\$711,427	10.00	\$711,427	10.00
Engineering Support Services	\$836,663	16.50	\$2,205,539	16.50	\$2,148,294	16.50	\$3,167,821	19.00	\$3,167,821	19.00
Seal Coat	\$7,137,020	29.20	\$9,395,230	31.50	\$9,345,534	31.50	\$8,621,302	31.50	\$8,621,302	31.50
Subtotal	\$15,735,705	80.25	\$19,452,124	80.25	\$19,507,524	80.25	\$23,639,572	81.75	\$23,639,572	81.75
STREET REPAIR										
Routine Roadway & Alley Maintenance	\$4,724,273	66.75	\$6,516,314	66.75	\$6,138,831	66.75	\$6,438,118	64.75	\$6,438,118	64.75
Utility Excavation Repair	\$3,753,946	41.25	\$3,234,672	41.25	\$3,434,948	41.25	\$3,060,284	37.25	\$3,060,284	37.25
Subtotal	\$8,478,220	108.00	\$9,750,986	108.00	\$9,573,779	108.00	\$9,498,402	102.00	\$9,498,402	102.00

Public Works - 2009-10

Transportation Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRAFFIC CONTROLS										
Traffic Markings	\$1,385,477	17.50	\$1,268,769	17.50	\$1,373,567	17.50	\$0	0.00	\$0	0.00
Traffic Signals	\$1,862,996	32.50	\$2,263,252	30.25	\$2,263,252	30.25	\$0	0.00	\$0	0.00
Traffic Signs	\$1,499,129	19.00	\$1,507,264	18.25	\$1,561,587	18.25	\$0	0.00	\$0	0.00
Subtotal	\$4,747,601	69.00	\$5,039,285	66.00	\$5,198,406	66.00	\$0	0.00	\$0	0.00
TRANSPORTATION ENHANCEMENT										
Parking Space Management	\$1,720,227	33.00	\$1,782,237	33.00	\$1,768,209	33.00	\$0	0.00	\$0	0.00
Transportation Engineering	\$1,669,611	26.00	\$1,522,473	24.00	\$1,470,428	24.00	\$0	0.00	\$0	0.00
Subtotal	\$3,389,838	59.00	\$3,304,710	57.00	\$3,238,637	57.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$0	0.00	\$0	0.00	\$408,965	3.00	\$408,965	3.00
Facility Expenses	\$247,544	0.00	\$124,092	0.00	\$131,827	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$310,577	5.00	\$331,172	4.00	\$290,947	4.00	\$258,186	3.00	\$258,186	3.00
Information Technology Support	\$0	0.00	\$15,515	0.00	\$15,515	0.00	\$15,515	0.00	\$15,515	0.00
Personnel / Training	\$662,855	9.00	\$662,402	9.00	\$688,685	9.00	\$783,704	11.00	\$783,704	11.00
Purchasing / MBE/WBE	\$53,943	1.00	\$46,579	1.00	\$47,114	1.00	\$197,733	4.00	\$197,733	4.00
Subtotal	\$1,274,918	15.00	\$1,179,760	14.00	\$1,174,088	14.00	\$1,664,103	21.00	\$1,664,103	21.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$2,799,779	0.00	\$3,094,021	0.00	\$3,000,491	0.00	\$3,013,739	0.00	\$3,013,739	0.00
Transfers	\$4,172,848	0.00	\$4,435,084	0.00	\$4,404,693	0.00	\$5,037,306	0.00	\$5,037,306	0.00
Subtotal	\$6,972,627	0.00	\$7,529,105	0.00	\$7,405,184	0.00	\$8,051,045	0.00	\$8,051,045	0.00
Total	\$41,678,798	360.00	\$47,828,837	360.00	\$47,319,559	360.00	\$44,352,562	231.00	\$44,352,562	231.00

Public Works - 2009-10

Capital Projects Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CAPITAL PROJECTS DELIVERY										
CIP Inspections	\$3,256,795	42.50	\$3,654,121	42.00	\$3,654,872	42.00	\$3,930,199	44.00	\$3,930,199	44.00
Claims Management	\$165,731	1.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Construction Contract Procurement and Administration	\$788,356	12.75	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Engineering Services	\$3,422,621	36.50	\$3,563,047	38.75	\$3,687,051	38.75	\$4,333,628	48.25	\$4,333,628	48.25
Management of Federal & State Mandated Programs	\$344,155	3.00	\$343,247	3.00	\$357,505	3.00	\$342,849	3.00	\$342,849	3.00
Professional Services Procurement and Administration	\$317,208	3.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Program Management	\$877,924	8.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Project Management	\$5,317,817	59.50	\$4,870,847	51.00	\$5,509,783	51.00	\$6,036,285	59.00	\$6,036,285	59.00
Real Property Acquisition	\$1,958,758	21.75	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$16,449,365	189.00	\$12,431,262	134.75	\$13,209,211	134.75	\$14,642,961	154.25	\$14,642,961	154.25
LEASING & PROPERTY MANAGEMENT										
Leasing, Property and Land Management	\$436,914	5.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$436,914	5.50	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
REGULATIONS, STANDARDS & ENFORCEMENT										
Standards Development & Maintenance	\$285,684	5.50	\$571,231	6.25	\$384,922	6.25	\$179,497	1.75	\$179,497	1.75
Subtotal	\$285,684	5.50	\$571,231	6.25	\$384,922	6.25	\$179,497	1.75	\$179,497	1.75

Public Works - 2009-10

Capital Projects Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$851,951	6.00	\$797,084	8.00	\$974,221	8.00	\$706,537	5.00	\$706,537	5.00
Facility Expenses	\$176,684	0.00	\$131,750	0.00	\$121,700	0.00	\$106,700	0.00	\$106,700	0.00
Financial Monitoring / Budgeting	\$425,275	6.50	\$413,220	6.00	\$387,330	6.00	\$415,140	6.00	\$415,140	6.00
Information Technology Support	\$7,527	0.00	\$106,536	1.00	\$76,399	1.00	\$75,419	1.00	\$75,419	1.00
Purchasing / MBE/WBE	\$241,242	3.50	\$341,983	5.00	\$367,544	5.00	\$330,989	5.00	\$330,989	5.00
Subtotal	\$1,702,680	16.00	\$1,790,573	20.00	\$1,927,194	20.00	\$1,634,785	17.00	\$1,634,785	17.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$1,058,696	0.00	\$763,499	0.00	\$819,028	0.00	\$1,729,884	0.00	\$1,729,884	0.00
Transfers	\$1,887,368	0.00	\$1,370,363	0.00	\$1,370,363	0.00	\$1,899,497	0.00	\$1,899,497	0.00
Subtotal	\$2,946,064	0.00	\$2,133,862	0.00	\$2,189,391	0.00	\$3,629,381	0.00	\$3,629,381	0.00
Total	\$21,820,707	216.00	\$16,926,928	161.00	\$17,710,718	161.00	\$20,086,624	173.00	\$20,086,624	173.00

Public Works - 2009-10

Child Safety Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CHILD SAFETY										
Safety	\$136,311	2.00	\$119,216	2.00	\$119,216	2.00	\$114,061	2.00	\$114,061	2.00
Education										
School Crossing Guards	\$1,000,871	3.00	\$1,155,005	3.00	\$1,269,613	3.00	\$1,099,212	2.00	\$1,099,212	2.00
School Infrastructure	\$270,275	0.00	\$285,000	0.00	\$285,000	0.00	\$100,000	0.00	\$100,000	0.00
Subtotal	\$1,407,456	5.00	\$1,559,221	5.00	\$1,673,829	5.00	\$1,313,273	4.00	\$1,313,273	4.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$24,503	0.00	\$51,989	0.00	\$54,369	0.00	\$19,570	0.00	\$19,570	0.00
Subtotal	\$24,503	0.00	\$51,989	0.00	\$54,369	0.00	\$19,570	0.00	\$19,570	0.00
Total	\$1,431,959	5.00	\$1,611,210	5.00	\$1,728,198	5.00	\$1,332,843	4.00	\$1,332,843	4.00

Public Works - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BICYCLE AND PEDESTRIAN INFRASTRUCTURE										
Bicycle and Pedestrian Infrastructure Management	\$46,703	0.00	\$120,826	0.00	\$121,388	0.00	\$105,826	0.00	\$105,826	0.00
Subtotal	\$46,703	0.00	\$120,826	0.00	\$121,388	0.00	\$105,826	0.00	\$105,826	0.00
BRIDGE MAINTENANCE										
Bridge Maintenance	\$2,658	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$2,658	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
CAPITAL PROJECTS DELIVERY										
CIP Inspections	\$181,170	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Project Management	\$15,500	0.00	\$0	0.00	\$1,738	0.00	\$0	0.00	\$0	0.00
Subtotal	\$196,670	0.00	\$0	0.00	\$1,738	0.00	\$0	0.00	\$0	0.00
CHILD SAFETY										
School Crossing Guards	\$7,555	0.00	\$0	0.00	\$22,092	0.00	\$0	0.00	\$0	0.00
Subtotal	\$7,555	0.00	\$0	0.00	\$22,092	0.00	\$0	0.00	\$0	0.00
CONCRETE REPAIR & CONSTRUCTION										
Concrete Repair & Construction	\$1,608,954	0.00	\$1,824,281	0.00	\$1,507,236	0.00	\$1,350,000	0.00	\$1,350,000	0.00
Subtotal	\$1,608,954	0.00	\$1,824,281	0.00	\$1,507,236	0.00	\$1,350,000	0.00	\$1,350,000	0.00
STREET PREVENTIVE MAINTENANCE										
Asphalt Overlay	\$671,441	0.00	\$150,000	0.00	\$261,877	0.00	\$0	0.00	\$0	0.00
Crack Seal Resurfacing	\$12,043	0.00	\$0	0.00	\$79,181	0.00	\$0	0.00	\$0	0.00
Engineering Support Services	\$0	0.00	\$0	0.00	\$20,457	0.00	\$0	0.00	\$0	0.00
Seal Coat	\$9,522	0.00	\$0	0.00	\$43,891	0.00	\$0	0.00	\$0	0.00
Subtotal	\$693,005	0.00	\$150,000	0.00	\$405,406	0.00	\$0	0.00	\$0	0.00

Public Works - 2009-10

Expense Refunds

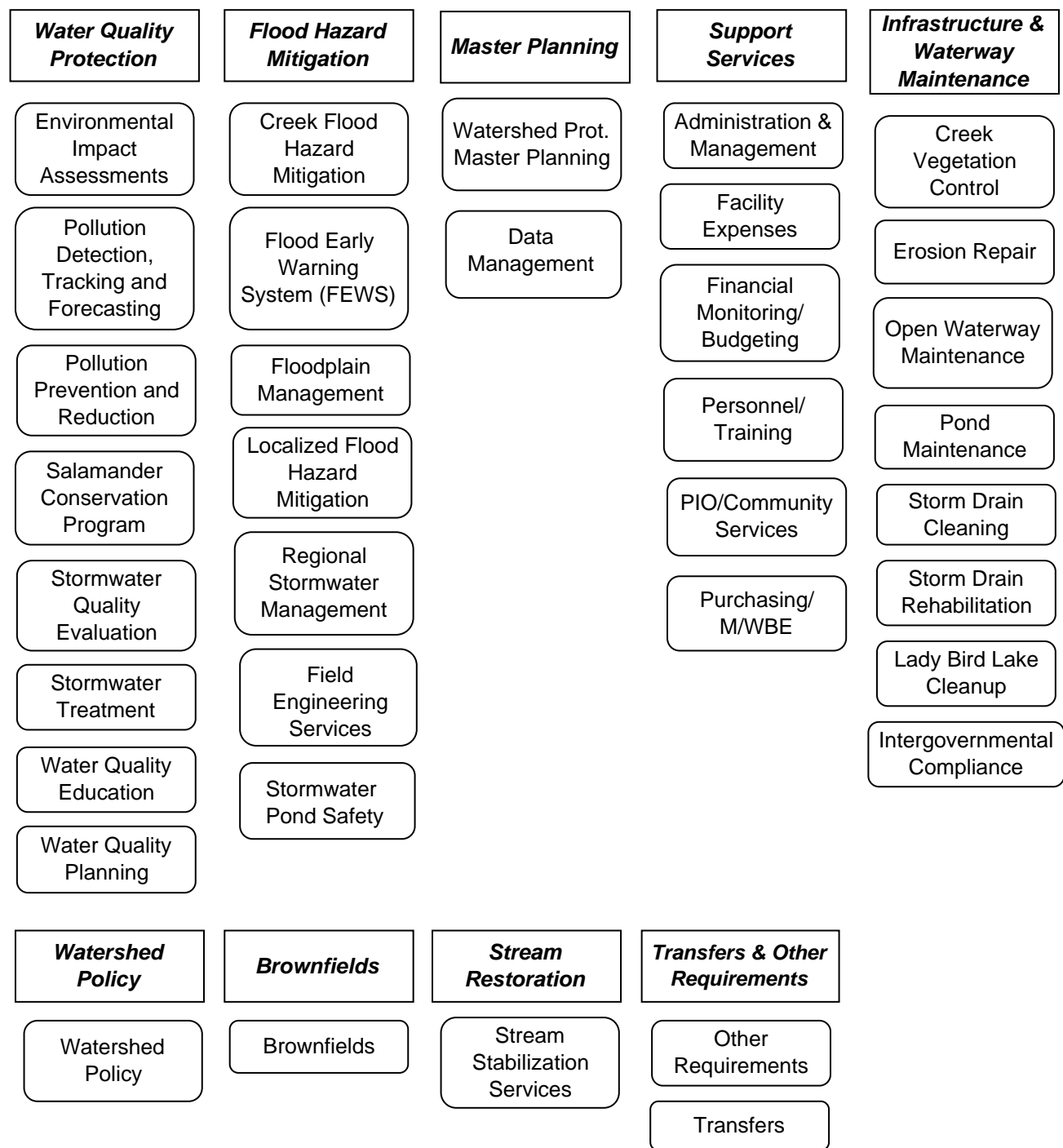
	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
STREET REPAIR										
Routine Roadway & Alley Maintenance	\$338,928	0.00	\$50,000	0.00	\$153,471	0.00	\$0	0.00	\$0	0.00
Utility Excavation Repair	\$5,560	0.00	\$0	0.00	\$11,386	0.00	\$0	0.00	\$0	0.00
Subtotal	\$344,488	0.00	\$50,000	0.00	\$164,857	0.00	\$0	0.00	\$0	0.00
TRAFFIC CONTROLS										
Traffic Markings	\$94,560	0.00	\$181,365	0.00	\$211,855	0.00	\$0	0.00	\$0	0.00
Traffic Signals	\$1,417,885	0.00	\$934,000	0.00	\$1,295,928	0.00	\$0	0.00	\$0	0.00
Traffic Signs	\$260,379	0.00	\$168,821	0.00	\$105,280	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,772,823	0.00	\$1,284,186	0.00	\$1,613,063	0.00	\$0	0.00	\$0	0.00
TRANSPORTATION ENHANCEMENT										
Transportation Engineering	\$190,588	0.00	\$482,772	0.00	\$183,554	0.00	\$0	0.00	\$0	0.00
Subtotal	\$190,588	0.00	\$482,772	0.00	\$183,554	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$115	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Facility Expenses	\$0	0.00	\$37,442	0.00	\$37,442	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$8,703	0.00	\$17,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$153,059	0.00	\$115,300	0.00	\$125,898	0.00	\$115,300	0.00	\$115,300	0.00
Subtotal	\$161,877	0.00	\$169,742	0.00	\$163,340	0.00	\$115,300	0.00	\$115,300	0.00
Total	\$5,025,320	0.00	\$4,081,807	0.00	\$4,182,674	0.00	\$1,571,126	0.00	\$1,571,126	0.00



Watershed Protection

Drainage Utility Fund

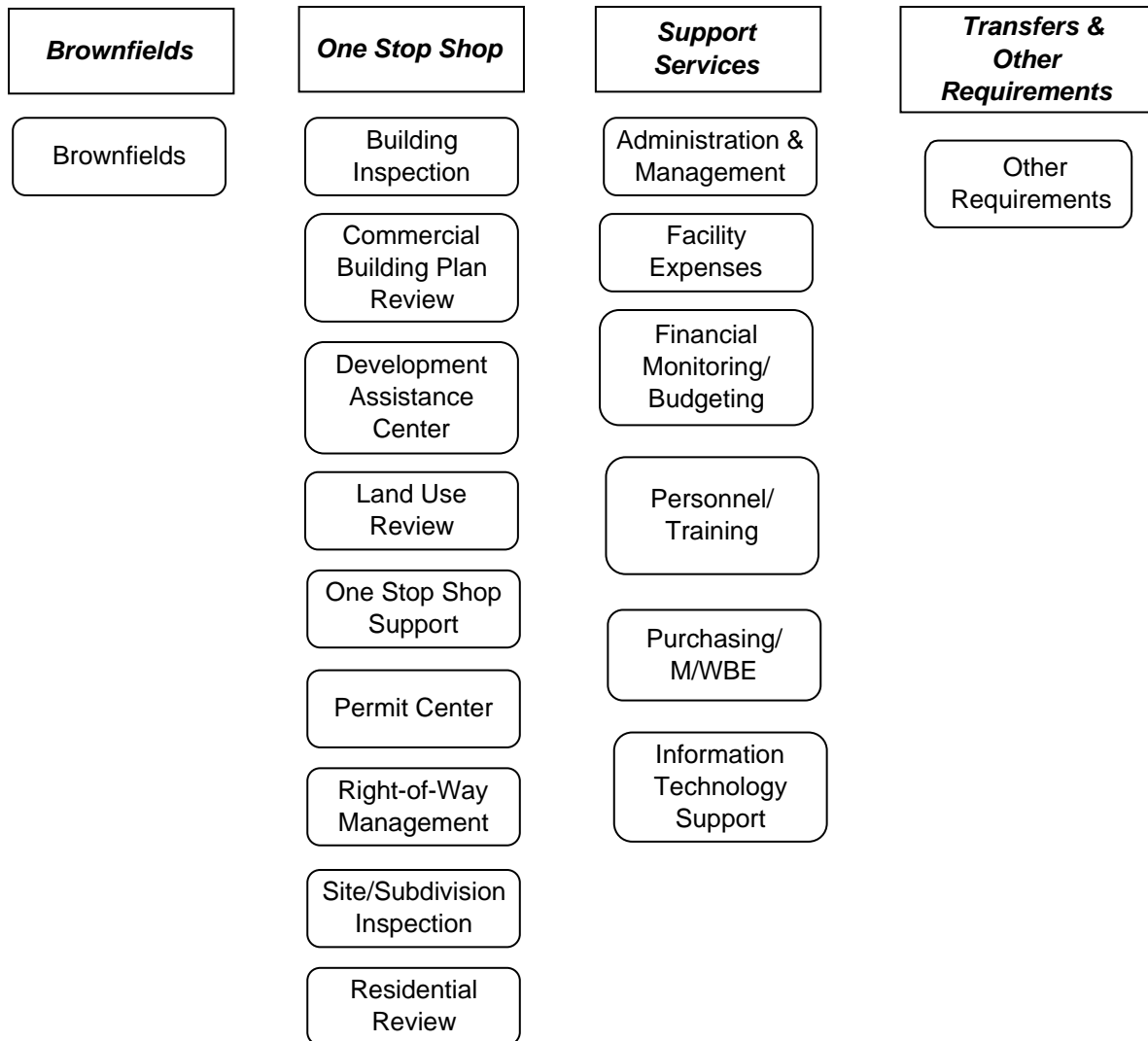
Watershed Protection — 2009-10



LEGEND= Program Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$54,855,406	\$55,405,259	\$54,755,061	\$57,603,000	\$57,603,000
Transfers In	\$374,820	\$298,504	\$298,504	\$298,504	\$298,504
Requirements	\$56,183,723	\$58,320,352	\$56,986,816	\$59,702,700	\$59,702,700
Full-time Equivalent (FTEs)	301.00	298.00	298.00	249.50	249.50

Watershed Protection (General Fund) — 2009-10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$18,217,804	\$18,783,545	\$14,283,545	\$0	\$0
Requirements	\$15,384,164	\$16,048,948	\$15,264,619	\$0	\$0
Full-time Equivalent (FTEs)	220.00	220.00	220.00	0.00	0.00

Watershed Protection — 2009-10

Mission

The purpose of the Watershed Protection Department is to protect lives, property, and the environment of our community by reducing the impact of flooding, erosion, and water pollution.

Goals

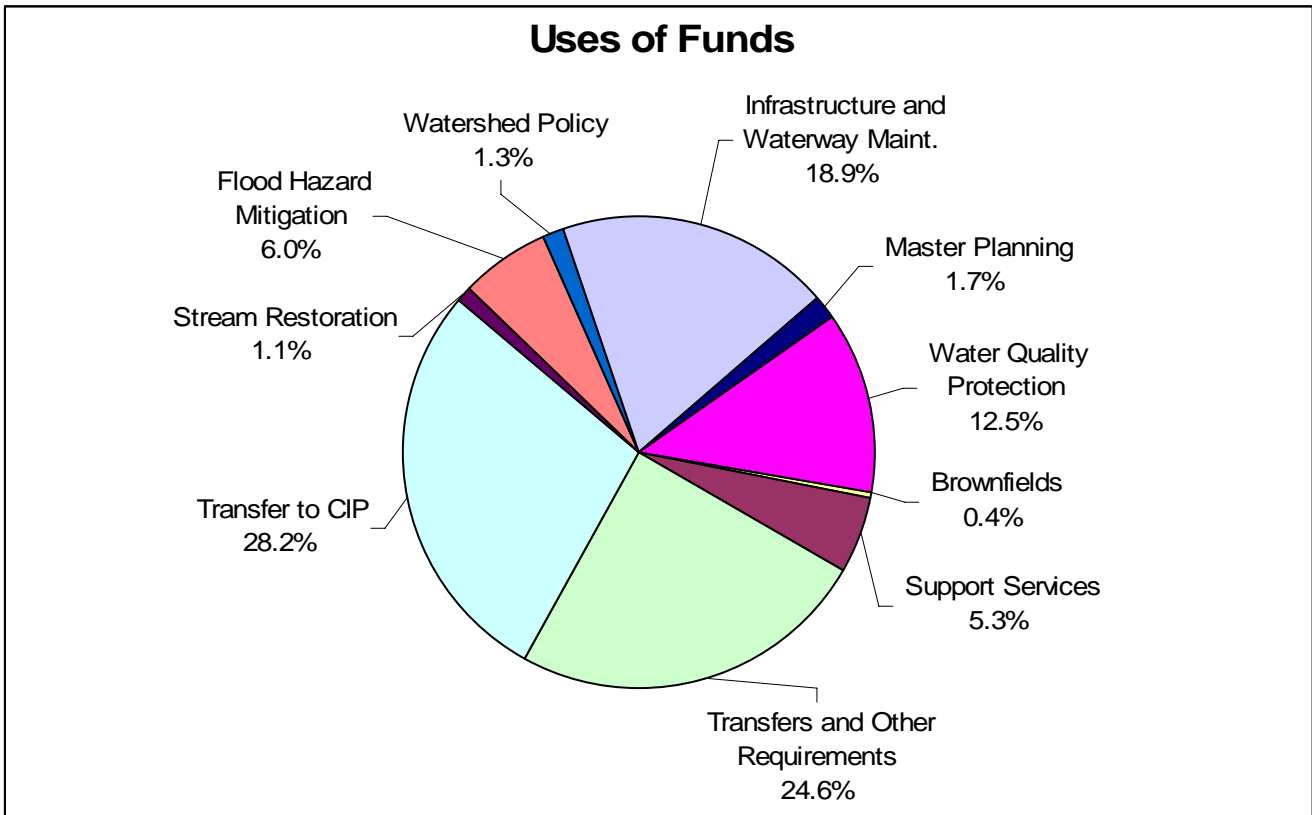
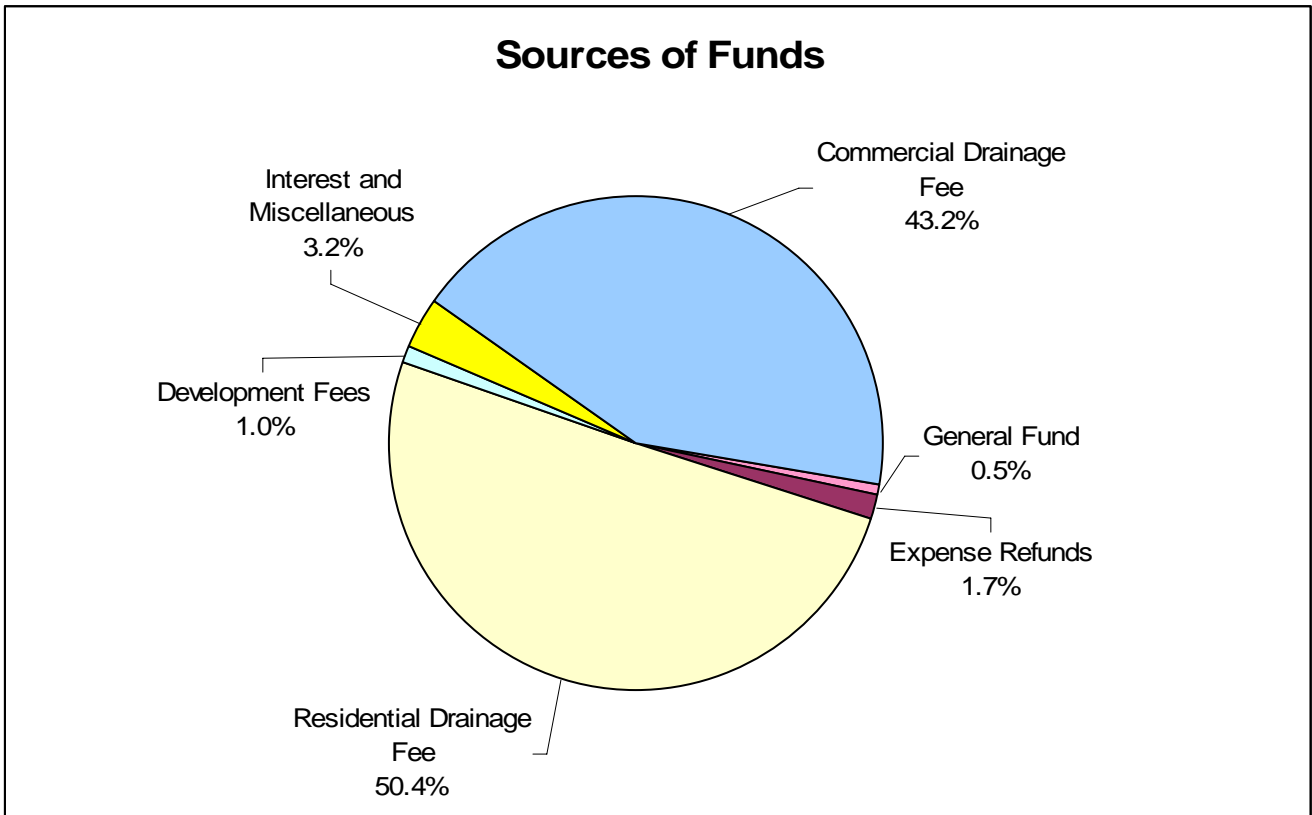
- Protect lives, property, and the environment from the impact of flooding, erosion, and water pollution by:
 - Maintaining and improving water quality.
 - Construct water quality controls to reduce stormwater pollutants from 6,000 acres by FY 2010.
 - Conduct business inspections and spill response to recover a total of 1,100,000 gallons and 500 cubic yards of pollutants in FY 2010.
 - Maintain or improve baseline levels of the Environmental Integrity Index (water, sediment and recreational quality, aquatic habitat and physical integrity) in 50% of watersheds evaluated.
 - Reducing flood impacts to life and property.
 - 10% of threatened structures with increased flood protection through drainage system improvements by FY 2010.
 - Prevent loss of life due to flooding.
 - Maintain or improve Community Rating System/National Flood Insurance Program rating.
 - Creating a stable stream system that decreases property loss from erosion and increases the beneficial uses of waterways.
 - Repair 4,000 linear feet of stream channel annually by FY 2010.
 - Providing adequate maintenance of drainage infrastructure.
 - Complete 1,000 feet of stream channel stabilization providing increased erosion protection to property on an annual basis through FY 2012.
- Maintain 100% of activities in compliance with Federal and State permits and regulatory requirements.

Key Indicators

The Watershed Protection Department will use the following key indicators to monitor the Department's progress in achieving business plan goals:

- Number of gallons and cubic yards of pollutants recovered as a result of business inspections and spill response
- Percent of erosion problems with design complete
- Percent of residential ponds functioning properly
- Number of structures with increased flood hazard protection – project completed
- Percent of watersheds evaluated that maintained or improved baseline levels of the Environmental Integrity Index (water, sediment, and recreational quality, aquatic habitat and physical integrity levels)
- Percent of Capital Spending Plan met
- Number of floodplain stream miles modeled and mapped
- Number of Flood Early Warning System-Emergency Action Recommendations issued

Watershed Protection - Total Budget \$60.7 million



Watershed Protection - Total Budget \$60.7 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Drainage Fund					
Revenue	\$54,855,406	\$55,405,259	\$54,755,061	\$57,603,000	\$57,603,000
Transfers in	\$374,820	\$298,504	\$298,504	\$298,504	\$298,504
Requirements	\$56,183,723	\$58,320,352	\$56,986,816	\$59,702,700	\$59,702,700
Full-Time Equivalents	301.00	298.00	298.00	249.50	249.50
Expense Refunds	\$894,468	\$1,018,898	\$1,214,296	\$1,013,900	\$1,013,900

Budget Highlights

The Approved Budget for the Watershed Protection Department (WPD) includes the personnel and equipment necessary to achieve the goals and objectives of the Department.

Drainage Fund

The Drainage Fund supports the Department's goal of protecting lives, property, and the environment from the impact of flooding, erosion and water pollution. The Phase One Watershed Protection Master Plan occurred in 2001, and identified the need for operating program enhancements and \$20 million per year in capital project needs over a 40 year horizon. Individual Master Plan project costs were preliminary in nature based on conceptual designs and are used for long-range or order of magnitude program planning purposes. The estimate of \$20 million per year has been modified to an estimated \$30 million per year due to more detailed studies of needs since 2001 as well as inflationary increases. The FY 2010 Approved Budget includes a \$1 million increase in the transfer from the Drainage Utility Fund to its Capital Improvement Program to restore the transfer to an amount closer to FY 2008 levels. The transfer also supports information technology acquisition, vehicle and equipment acquisition and Drainage Infrastructure Geographic Information System (GIS) data development.

The FY 2010 Approved Budget contains a new Watershed Policy Program in the Drainage Fund. The purpose of this program is to manage, evaluate, and advise on regulatory policy matters related to Watershed Protection, the One Stop Shop, and other City departments' activities. No new FTEs are associated with this program; however, existing staff will be moved in from other Drainage Fund programs. The Approved Budget includes one new FTE each for the Field Operations Division, the Localized Flood Hazard Mitigation Program, and the Environmental Inspection section for a total of three new FTEs. Inflationary increases for items such as contractual obligations are also included.

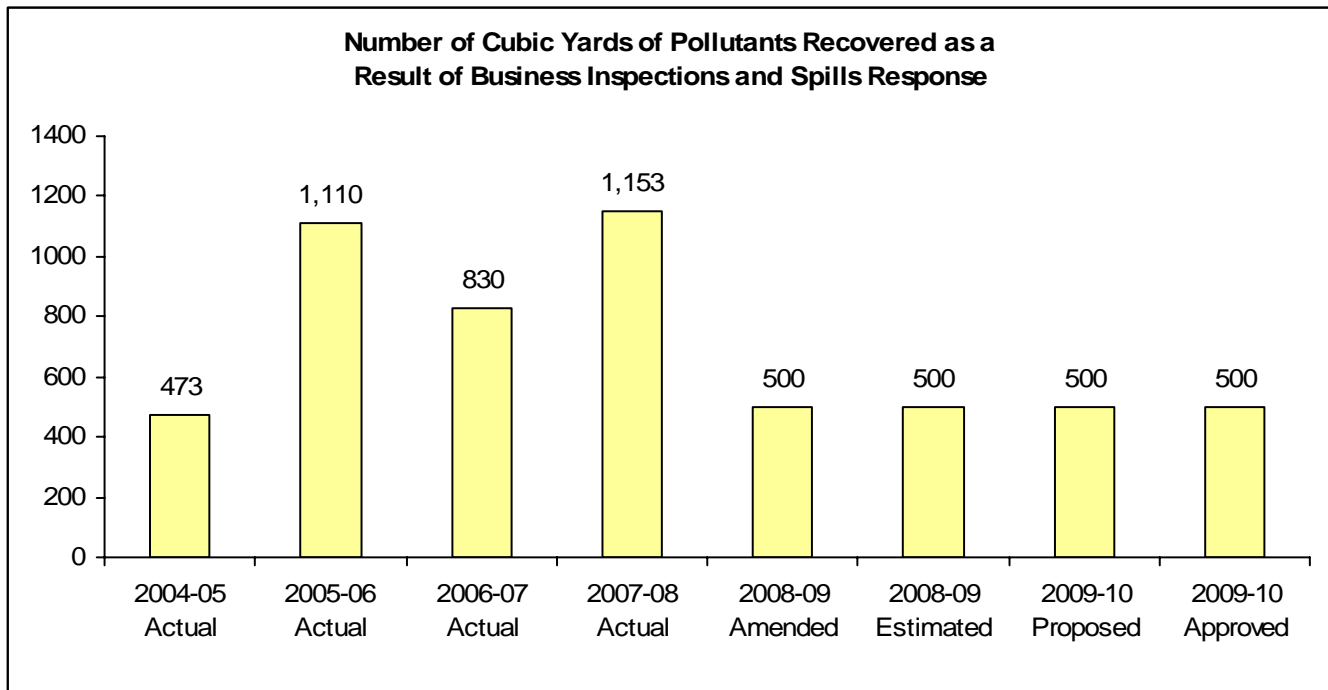
The One Stop Shop from the General Fund portion of the Watershed Protection and Development Review Department is being merged with the Planning and Development Review Department (PDR). This consolidation will improve the coordination and administration of zoning, subdivision, site plan, building permit and inspection activities. Additional benefits will be gained through sharing of staff expertise and cross training of staff among these land use disciplines. The Drainage Fund is also transferring its One Stop Shop program and 53.50 FTEs to PDR. The Drainage Fund will continue to pay for these positions and associated costs through backcharges.

Asset management continues to be a major Department focus. Over the last three years, WPD has made a commitment to drainage infrastructure location and mapping in a GIS environment. Approximately 29% of the storm drain system has been mapped, with the remainder to be completed by FY 2012. In order to effectively operate and maintain assets, knowing infrastructure age and physical condition is essential. TV inspections are performed to determine the relative condition of buried infrastructure assets (e.g., storm drains, manholes). A TV inspection is performed by inserting a television camera mounted on a small specialized robotic framework down a manhole and remotely guiding it down the storm drain. The video is sent back to the operator showing the interior of the pipe. As WPD evaluates the information gained from its mapping and condition assessments,

Watershed Protection - Total Budget \$60.7 million

recommendations for enhancements to the scope of WPD's infrastructure repair and replacement program will be developed during FY 2010.

The Pollution Prevention and Reduction activity is an important component of the Department's Water Quality Protection Program. Staff in this activity identify pollution problems and oversee cleanup activities, including removal, transport, and disposal of abandoned pollutants during spill response, pollution complaint investigations, and evaluation of industrial operations and business processes. The associated performance measure tracks the total amount of polluting materials prevented from entering or recovered from the environment as a result of requests by section staff for cleanup and implementation of preventative measures by the responsible party. This key indicator is illustrated in the graph below.



Revenue

The primary funding source for the Drainage Utility is the monthly drainage fee assessed to City of Austin utility customers. The Approved Budget includes a 0.9% increase in residential and commercial fee revenue associated with growth in the customer base. The Approved Budget also reflects estimated reductions in commercial drainage fee revenue due to an aggressive campaign to inform commercial drainage customers about the 20% drainage fee discount available to customers who keep a well-maintained water quality pond.

The Drainage Utility is nearing completion of a study for Council's consideration to establish a differential rate for those multi-family customers that have a significantly lower impact on the drainage system than the defined equivalent residential unit (ERU). The Department is currently updating the Drainage Ordinance and proposing a discounted ERU of 0.5 for structures with seven or more stories of dwelling units. It is estimated that the negative impact to revenue would be less than \$200,000 and implementation of this change to the drainage fee structure will begin with FY 2010.

The Drainage Fund will also request a \$0.60 increase per ERU per month beginning in FY 2010. FY 2006 was the last of a five year phased increase in the drainage fee. Since then, the Department has been losing ground in

Watershed Protection - Total Budget \$60.7 million

funding its Capital Improvement Program (CIP). An increase in the drainage fee beginning in FY 2010 is needed to continue to provide adequate program resources and maintain a stable transfer to the Utility Fund's CIP.

The Department's request for a fee increase is part of a six year plan to fully fund the Master Plan recommended \$30 million CIP annual appropriation without reliance on general obligation bonds. Currently, the Department's CIP receives general obligation bond funding from the 2006 voter approved bond program. This funding is supplemented by transfers in from the Drainage Utility Fund. The final issuance for this bond series is anticipated to occur in FY 2013, leaving the Utility fully responsible for funding its CIP projects in future years if it is to become self supporting. Without a fee increase, the CIP transfer in from the Drainage Utility Fund will need to be reduced so that operational program expenditures can be funded. In turn, this would delay the Department's ability to fully fund its CIP.

Tax exempt religious organizations may request exemption from the drainage fee per section 15-2-15 (2) of the Drainage Ordinance. The Department works closely with the Religious Coalition to Assist the Homeless (RCAH) as the exempted drainage fees are directed to this umbrella organization for grant-making purposes. In FY 2008, \$478,408 in drainage fees were exempted. In turn, the RCAH granted \$463,808 to the following 12 organizations to benefit homeless individuals: Front Steps, LifeWorks, Texas Reach Out, Community Partnership for the Homeless, Caritas of Austin, Foundation for the Homeless, Casa Marianella, Mary House Catholic Worker, VinCare Services of Austin, The Salvation Army, A New Entry, and The Abundant Life Network. Grant amounts ranged from \$6,666 to \$86,320.

Approved Reductions

The Proposed Budget included reductions of \$316,823 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Budget includes:

- \$5,237,500 for Waller Creek Tunnel
- \$24,000,000 for Watershed Protection Master Plan Projects
- \$2,085,000 for Database and GIS Projects
- \$3,046,000 for Erosion Control Projects
- \$2,846,000 for Flood Control Improvement Projects
- \$2,176,000 for Localized Drainage Improvements
- \$5,527,000 for Master Plan & Recurring
- \$6,348,000 for Water Quality Protection Projects
- \$250,000 for Regional Stormwater Management Projects

Watershed Protection — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Residential and commercial drainage fee revenue is anticipated to increase by \$508,163 because of growth in the customer base associated with development and annexations. Commercial revenue is adjusted to account for potential reductions of \$1,842,656 resulting from a 20% discount given to customers with well-maintained ponds.	(\$1,334,493)	
2. The Approved Budget includes an increase of \$4,256,739 for revenue from an increase in the drainage fee as part of a six year plan to adequately fund program and CIP.	\$4,256,739	
3. Development fee revenue is anticipated to decrease due to a decline in the demand for review and inspection services.	(\$487,040)	
4. Storm sewer discharge permits, underground storage permits, monitoring and maintenance fees and Maple Run income are projected to decrease.	(\$127,465)	
5. Interest income is projected to decrease based on actual collections and the current trend in interest rates.	(\$110,000)	

<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$101,207 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$101,207	
The Approved Budget includes a total stipend of \$672,675, which is an incremental increase of \$345,488, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$345,488	
The Approved Budget includes a decrease for fleet preventative maintenance and fuel costs.	(\$248,910)	
The Approved Budget includes a decrease of \$170,390 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$170,390)	
The Approved Budget includes a \$195 decrease for the Awards and Recognition program and a \$400 decrease in travel and training requirements.	(\$595)	
The Approved Budget includes a decrease of \$14,517 for markets that were not implemented in FY 2009.	(\$14,517)	
The Approved Budget includes a \$198,116 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$198,116)	
The Approved Budget also includes a decrease of \$118,707 for the implementation of furloughs for non-civil service employees.	(\$118,707)	

Watershed Protection — 2009-10

	Dollars	FTEs
2. <u>Flood Hazard Mitigation</u>		
The Approved Budget includes an Engineering Technician C and a temporary employee to support GIS and computer aided drafting activities associated with Localized Flood Hazard Mitigation 2006 bond projects.	\$95,967	1.00
An increase in the amount of \$10,000 is included in the Approved Budget to fund a temporary employee to assist with locating underground utilities as required for State mandated utility location services.	\$10,000	
Inter-departmental funding to Communication and Technology Management in the amount of \$34,932 is included in the Approved Budget for support for technicians assisting with Flood Early Warning Systems.	\$34,932	
The Approved Budget includes the reallocation of one Engineer C to establish the Watershed Policy program.	(\$136,208)	(1.00)
3. <u>Infrastructure and Waterway Maintenance</u>		
The Approved Budget includes a Truck Driver in the Storm Drain Cleaning operation to efficiently clean storm drain lines and inlets.	\$43,114	1.00
A decrease of \$101,900 for the elimination of one-time capital equipment costs is included in the Approved Budget.	(\$101,900)	
The Approved Budget includes an increase in vegetation control contracts for pond maintenance and creek vegetation control projects and funding for maintenance equipment and tools.	\$198,301	
Funding in the amount of \$223,000 for the purchase of large cut rock and gravel for erosion control projects and associated costs for fleet maintenance and fuel is included in the Approved Budget.	\$223,000	
The reallocation of three Environmental Inspection Specialists from the One Stop Shop program to the Pond Maintenance activity of the Infrastructure and Waterway Maintenance program, which will assist with Commercial Pond Inspections, is included in the Approved Budget.	\$181,068	3.00
The Approved Budget includes an Environmental Inspection Specialist as recommended by the Environmental Board to assist with commercial pond inspections.	\$62,118	1.00
4. <u>One Stop Shop</u>		
The transfer of one Development Services Process Coordinator from the Land Use Review activity in One Stop Shop to the Watershed Policy program is included in the Approved Budget.	(\$87,488)	(1.00)
The Approved Budget includes the reallocation of the Environmental Office activity to establish the Watershed Policy program.	(\$222,365)	(2.00)

Watershed Protection — 2009-10

	Dollars	FTEs
The reallocation of three Environmental Inspection Specialists from the One Stop Shop program to the Pond Maintenance activity of the Infrastructure and Waterway Maintenance program, which will assist with Commercial Pond Inspections, is included in the Approved Budget.	(\$181,068)	(3.00)
The Approved Budget includes the transfer of the One Stop Shop program to the Planning and Development Review Department.	(\$4,743,195)	(52.50)
5. <u>Water Quality Protection</u>		
The Approved Budget includes funding for a consultant contract for a bacteriological study to provide source identification for creeks in which bacteria levels are elevated.	\$150,000	
Funding in the amount of \$50,000 for a consultant contract for efficacy testing for least toxic landscaping/pesticide products is included in the Approved Budget.	\$50,000	
The reallocation of an Environmental Resources Management Program Manager, an Environmental Program Coordinator, an Engineer B, and a Research Analyst Senior to establish the Watershed Policy program is included in the Approved Budget.	(\$359,455)	(4.00)
The Approved Budget eliminates one-time funding for the installation of ashtrays on sidewalks outside downtown bars and restaurants as part of the City Council initiative to enhance the quality of life in the downtown area.	(\$50,000)	
6. <u>Watershed Policy</u>		
The Approved Budget includes the reallocation of staff and supporting costs to establish the Watershed Policy program to manage, evaluate and advise on regulatory policy matters.	\$818,581	8.00
7. <u>Brownfields</u>		
The Approved Budget includes the transfer of the Brownfields Program from the Watershed Protection General Fund. The expenditures are reimbursed by Solid Waste Services.	\$0	2.00
8. <u>Support Services</u>		
Funding in the amount of \$33,393 for a temporary employee to continue as the Department's point of contact for Citizen Assistance Forms and to serve as back up for Requests for Council Action request is included in the Approved Budget.	\$33,393	
The Approved Budget decreases funding for temporary employees for document scanning and microfilming to implement the City-wide records management action plan.	(\$67,500)	

Watershed Protection — 2009-10

	Dollars	FTEs
The transfer of an Administrative Specialist and supporting costs to the Planning and Development Review Department to provide administrative support to the One Stop Shop is included in the Approved Budget.	(\$135,056)	(1.00)
The Approved Budget includes funding for Management Services for Assistant City Manager support.	\$85,490	
9. <u>Transfers/Other Requirements</u>		
The Approved Budget includes the transfer of funds to the Planning and Development Review Department for One Stop Shop support.	\$4,878,251	
The Approved Budget increases the transfer to the Enterprise Capital Improvements Program by \$1,000,000 and the Sustainability Fund by \$184,405. The Approved Budget also decreases the transfer to the Urban Watershed Ordinance Local Structural Control Fund by \$500,000.	\$684,405	
A decrease of \$16,959 in the transfer for trunked radio services provided by CTM and an increase of \$60,391 in General Obligation debt service for the Crystal Brook project is included in the Approved Budget.	\$43,432	
The Approved Budget includes an increase of \$252,181 for CTM information systems support and \$79,903 for worker's compensation and a decrease of \$28,000 for accrued payroll and \$91,023 for administrative support.	\$213,061	

Watershed Protection - 2009-10

Drainage Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BROWNFIELDS										
Brownfields	\$0	0.00	\$0	0.00	\$0	0.00	\$0	2.00	\$0	2.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$0	2.00	\$0	2.00
FLOOD HAZARD MITIGATION										
Creek Flood Hazard Mitigation	\$705,847	7.85	\$775,420	7.85	\$780,448	7.85	\$594,893	6.50	\$594,893	6.50
Field Engineering Services	\$342,972	3.50	\$396,328	3.50	\$379,463	3.50	\$357,300	3.40	\$357,300	3.40
Flood Early Warning System (FEWS)	\$675,232	3.75	\$743,443	3.75	\$733,915	3.75	\$791,587	3.75	\$791,587	3.75
Floodplain Management	\$780,082	8.25	\$825,018	8.25	\$783,684	8.25	\$789,916	8.25	\$789,916	8.25
Localized Flood Hazard Mitigation	\$547,082	5.75	\$650,358	5.75	\$613,590	5.75	\$741,926	6.85	\$741,926	6.85
Regional Stormwater Management	\$76,717	1.25	\$146,204	1.25	\$96,703	1.25	\$71,498	0.75	\$71,498	0.75
Stormwater Pond Safety	\$133,760	1.65	\$176,171	1.65	\$229,664	1.65	\$238,527	2.50	\$238,527	2.50
Subtotal	\$3,261,691	32.00	\$3,712,942	32.00	\$3,617,467	32.00	\$3,585,647	32.00	\$3,585,647	32.00
INFRASTRUCTURE & WATERWAY MAINTENANCE										
Creek Vegetation Control	\$1,235,604	1.00	\$1,451,932	1.00	\$1,337,948	1.00	\$1,488,493	1.00	\$1,488,493	1.00
Erosion Repair	\$1,019,097	13.00	\$1,004,958	13.00	\$1,043,919	13.00	\$1,079,056	13.00	\$1,079,056	13.00
Intergovernmental Compliance	\$0	0.00	\$94,199	1.00	\$87,979	1.00	\$91,762	1.00	\$91,762	1.00
Lady Bird Lake Cleanup	\$279,468	4.00	\$303,979	4.00	\$293,966	4.00	\$283,008	4.00	\$283,008	4.00
Open Waterway Maintenance	\$2,339,116	28.00	\$2,367,810	28.00	\$2,370,814	28.00	\$2,310,175	28.00	\$2,310,175	28.00
Pond Maintenance	\$2,127,956	20.00	\$2,541,045	20.00	\$2,299,364	20.00	\$2,768,629	24.00	\$2,768,629	24.00
Storm Drain Cleaning	\$911,982	14.00	\$987,351	13.00	\$992,679	13.00	\$990,405	13.73	\$990,405	13.73
Storm Drain Rehabilitation	\$2,188,618	22.00	\$2,418,541	23.00	\$2,276,171	23.00	\$2,435,588	23.00	\$2,435,588	23.00
Subtotal	\$10,101,841	102.00	\$11,169,815	103.00	\$10,702,840	103.00	\$11,447,116	107.73	\$11,447,116	107.73

Watershed Protection - 2009-10

Drainage Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MASTER PLANNING										
Data Management	\$433,381	5.00	\$467,097	5.25	\$468,287	5.25	\$489,462	5.20	\$489,462	5.20
Watershed Protection Master Planning	\$177,248	1.50	\$229,750	1.50	\$229,656	1.50	\$231,275	1.50	\$231,275	1.50
Subtotal	\$610,629	6.50	\$696,847	6.75	\$697,943	6.75	\$720,737	6.70	\$720,737	6.70
ONE STOP SHOP										
Development Assistance Center	\$216,961	2.50	\$199,946	2.50	\$229,451	2.50	\$0	0.00	\$0	0.00
Land Use Review	\$2,582,401	29.00	\$2,778,072	30.00	\$2,691,826	30.00	\$0	0.00	\$0	0.00
One Stop Shop Support	\$374,062	4.00	\$374,953	4.00	\$459,001	4.00	\$0	0.00	\$0	0.00
Site/Subdivision Inspection	\$1,862,836	25.00	\$1,850,131	22.00	\$1,863,317	22.00	\$0	0.00	\$0	0.00
Subtotal	\$5,036,260	60.50	\$5,203,102	58.50	\$5,243,595	58.50	\$0	0.00	\$0	0.00
STREAM RESTORATION										
Stream Stabilization Services	\$616,134	6.00	\$629,335	6.00	\$610,618	6.00	\$614,063	6.00	\$614,063	6.00
Subtotal	\$616,134	6.00	\$629,335	6.00	\$610,618	6.00	\$614,063	6.00	\$614,063	6.00

Watershed Protection - 2009-10

Drainage Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
WATER QUALITY PROTECTION										
Environmental Impact Assessments	\$449,571	4.85	\$501,595	4.85	\$423,825	4.85	\$481,449	4.85	\$481,449	4.85
Pollution Detection, Tracking & Forecasting	\$1,628,817	16.15	\$1,846,113	14.90	\$1,846,113	14.90	\$1,818,721	14.15	\$1,818,721	14.15
Pollution Prevention and Reduction	\$1,150,996	12.00	\$1,312,474	12.00	\$1,281,346	12.00	\$1,255,013	12.00	\$1,255,013	12.00
Salamander Conservation Program	\$408,130	6.00	\$458,850	5.00	\$443,298	5.00	\$450,276	5.00	\$450,276	5.00
Stormwater Quality Evaluation	\$1,430,715	10.00	\$1,630,217	10.00	\$1,567,766	10.00	\$1,616,104	10.00	\$1,616,104	10.00
Stormwater Treatment	\$510,058	4.75	\$475,052	4.75	\$543,303	4.75	\$544,283	5.50	\$544,283	5.50
Water Quality Education	\$857,939	5.25	\$1,020,496	5.50	\$1,040,687	5.50	\$1,013,281	5.50	\$1,013,281	5.50
Water Quality Planning	\$706,232	8.00	\$686,952	7.00	\$643,986	7.00	\$322,062	3.00	\$322,062	3.00
Subtotal	\$7,142,458	67.00	\$7,931,749	64.00	\$7,790,324	64.00	\$7,501,189	60.00	\$7,501,189	60.00
WATERSHED POLICY										
Watershed Policy	\$0	0.00	\$0	0.00	\$0	0.00	\$806,413	8.00	\$806,413	8.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$806,413	8.00	\$806,413	8.00
SUPPORT SERVICES										
Administration & Management	\$1,213,687	8.75	\$1,406,751	8.50	\$1,501,239	8.50	\$1,263,899	5.70	\$1,263,899	5.70
Facility Expenses	\$98,180	0.00	\$95,100	0.00	\$99,459	0.00	\$100,100	0.00	\$100,100	0.00
Financial Monitoring / Budgeting	\$697,278	9.00	\$680,322	9.25	\$706,789	9.25	\$631,366	9.45	\$631,366	9.45
Personnel / Training	\$482,507	5.00	\$501,926	5.25	\$502,865	5.25	\$476,021	6.20	\$476,021	6.20
PIO / Community Services	\$129,018	2.00	\$196,874	2.00	\$192,755	2.00	\$302,963	2.97	\$302,963	2.97
Purchasing / MBE/WBE	\$181,820	2.25	\$184,960	2.75	\$184,810	2.75	\$192,633	2.75	\$192,633	2.75
Subtotal	\$2,802,490	27.00	\$3,065,933	27.75	\$3,187,917	27.75	\$2,966,982	27.07	\$2,966,982	27.07

Watershed Protection - 2009-10

Drainage Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$6,732,859	0.00	\$7,925,876	0.00	\$7,151,359	0.00	\$12,847,963	0.00	\$12,847,963	0.00
Transfers	\$19,879,360	0.00	\$17,984,753	0.00	\$17,984,753	0.00	\$19,212,590	0.00	\$19,212,590	0.00
Subtotal	\$26,612,219	0.00	\$25,910,629	0.00	\$25,136,112	0.00	\$32,060,553	0.00	\$32,060,553	0.00
Total	\$56,183,721	301.00	\$58,320,352	298.00	\$56,986,816	298.00	\$59,702,700	249.50	\$59,702,700	249.50

Watershed Protection - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BROWNFIELDS										
Brownfields	\$62	2.00	\$0	2.00	\$0	2.00	\$0	0.00	\$0	0.00
Subtotal	\$62	2.00	\$0	2.00	\$0	2.00	\$0	0.00	\$0	0.00
ONE STOP SHOP										
Building Inspection	\$4,376,448	56.00	\$4,701,129	56.00	\$4,666,720	56.00	\$0	0.00	\$0	0.00
Commercial Building Plan Review	\$1,063,245	15.25	\$1,121,612	16.25	\$1,124,715	16.25	\$0	0.00	\$0	0.00
Development Assistance Center	\$776,510	13.00	\$801,330	12.00	\$698,879	12.00	\$0	0.00	\$0	0.00
Land Use Review	\$1,810,827	34.00	\$1,891,522	35.00	\$1,720,577	35.00	\$0	0.00	\$0	0.00
One Stop Shop Support	\$490,145	5.25	\$494,726	4.25	\$371,971	4.25	\$0	0.00	\$0	0.00
Permit Center	\$544,651	9.25	\$555,698	9.25	\$553,726	9.25	\$0	0.00	\$0	0.00
Residential Review	\$850,266	14.25	\$941,688	13.25	\$802,504	13.25	\$0	0.00	\$0	0.00
Right-of-Way Management	\$1,416,070	30.00	\$1,312,511	30.00	\$1,412,968	30.00	\$0	0.00	\$0	0.00
Site/Subdivision Inspection	\$3,551,842	37.00	\$3,568,325	37.00	\$3,272,042	37.00	\$0	0.00	\$0	0.00
Subtotal	\$14,880,004	214.00	\$15,388,541	213.00	\$14,624,102	213.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$147,930	0.00	\$236,674	0.00	\$231,508	0.00	\$0	0.00	\$0	0.00
Facility Expenses	\$0	0.00	\$4,123	0.00	\$4,123	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$196,556	3.00	\$193,954	3.00	\$180,435	3.00	\$0	0.00	\$0	0.00
Information Technology Support	\$0	0.00	\$73,449	1.00	\$72,597	1.00	\$0	0.00	\$0	0.00
Personnel / Training	\$66,255	0.00	\$64,506	0.00	\$64,506	0.00	\$0	0.00	\$0	0.00
Purchasing / MBE/WBE	\$77,795	1.00	\$73,401	1.00	\$73,048	1.00	\$0	0.00	\$0	0.00
Subtotal	\$488,536	4.00	\$646,107	5.00	\$626,217	5.00	\$0	0.00	\$0	0.00

Watershed Protection - 2009-10

General Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$15,562	0.00	\$14,300	0.00	\$14,300	0.00	\$0	0.00	\$0	0.00
Subtotal	\$15,562	0.00	\$14,300	0.00	\$14,300	0.00	\$0	0.00	\$0	0.00
Total	\$15,384,164	220.00	\$16,048,948	220.00	\$15,264,619	220.00	\$0	0.00	\$0	0.00

Watershed Protection - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BROWNFIELDS										
Brownfields	\$202,652	0.00	\$214,740	0.00	\$210,397	0.00	\$209,742	0.00	\$209,742	0.00
Subtotal	\$202,652	0.00	\$214,740	0.00	\$210,397	0.00	\$209,742	0.00	\$209,742	0.00
FLOOD HAZARD MITIGATION										
Creek Flood Hazard Mitigation	\$38,943	0.00	\$78,110	0.00	\$58,110	0.00	\$78,110	0.00	\$78,110	0.00
Field Engineering Services	\$1,027	0.00	\$0	0.00	\$2,000	0.00	\$0	0.00	\$0	0.00
Floodplain Management	\$5,855	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Localized Flood Hazard Mitigation	\$84,152	0.00	\$0	0.00	\$70,000	0.00	\$0	0.00	\$0	0.00
Subtotal	\$129,978	0.00	\$78,110	0.00	\$130,110	0.00	\$78,110	0.00	\$78,110	0.00
INFRASTRUCTURE & WATERWAY MAINTENANCE										
Pond Maintenance	\$13,800	0.00	\$0	0.00	\$19,027	0.00	\$0	0.00	\$0	0.00
Storm Drain Cleaning	\$0	0.00	\$0	0.00	\$6,032	0.00	\$0	0.00	\$0	0.00
Storm Drain Rehabilitation	\$0	0.00	\$0	0.00	\$19,399	0.00	\$0	0.00	\$0	0.00
Subtotal	\$13,800	0.00	\$0	0.00	\$44,458	0.00	\$0	0.00	\$0	0.00
MASTER PLANNING										
Data Management	\$220,996	0.00	\$363,325	0.00	\$363,325	0.00	\$334,931	0.00	\$334,931	0.00
Subtotal	\$220,996	0.00	\$363,325	0.00	\$363,325	0.00	\$334,931	0.00	\$334,931	0.00

Watershed Protection - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ONE STOP SHOP										
Building Inspection	\$211,860	0.00	\$168,000	0.00	\$117,096	0.00	\$0	0.00	\$0	0.00
Commercial Building Plan Review	\$63,347	0.00	\$58,000	0.00	\$35,964	0.00	\$0	0.00	\$0	0.00
Land Use Review	\$668,247	0.00	\$832,383	0.00	\$693,571	0.00	\$0	0.00	\$0	0.00
Permit Center	\$91	0.00	\$0	0.00	\$100	0.00	\$0	0.00	\$0	0.00
Residential Review	\$8,221	0.00	\$0	0.00	\$7,585	0.00	\$0	0.00	\$0	0.00
Right-of-Way Management	\$134,620	0.00	\$412,844	0.00	\$233,675	0.00	\$0	0.00	\$0	0.00
Site/Subdivision Inspection	\$0	0.00	\$0	0.00	\$731	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,086,387	0.00	\$1,471,227	0.00	\$1,088,722	0.00	\$0	0.00	\$0	0.00
STREAM RESTORATION										
Stream Stabilization Services	\$45,657	0.00	\$78,716	0.00	\$96,000	0.00	\$78,716	0.00	\$78,716	0.00
Subtotal	\$45,657	0.00	\$78,716	0.00	\$96,000	0.00	\$78,716	0.00	\$78,716	0.00
WATER QUALITY PROTECTION										
Environmental Impact Assessments	\$3,059	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Pollution Detection, Tracking & Forecasting	\$7,813	0.00	\$68,823	0.00	\$71,012	0.00	\$68,823	0.00	\$68,823	0.00
Salamander Conservation Program	\$0	0.00	\$0	0.00	\$2,367	0.00	\$0	0.00	\$0	0.00
Stormwater Quality Evaluation	\$31,039	0.00	\$30,000	0.00	\$40,267	0.00	\$30,000	0.00	\$30,000	0.00
Stormwater Treatment	\$0	0.00	\$0	0.00	\$626	0.00	\$0	0.00	\$0	0.00
Water Quality Education	\$225	0.00	\$0	0.00	\$12,173	0.00	\$0	0.00	\$0	0.00
Water Quality Planning	\$45,229	0.00	\$0	0.00	\$32,800	0.00	\$0	0.00	\$0	0.00
Subtotal	\$87,365	0.00	\$98,823	0.00	\$159,245	0.00	\$98,823	0.00	\$98,823	0.00

Watershed Protection - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$18,601	0.00	\$9,898	0.00	\$35,475	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$62,429	0.00	\$62,296	0.00	\$62,296	0.00	\$92,380	0.00	\$92,380	0.00
Personnel / Training	\$64,506	0.00	\$64,506	0.00	\$64,506	0.00	\$121,198	0.00	\$121,198	0.00
PIO / Community Services	\$36,036	0.00	\$36,036	0.00	\$36,036	0.00	\$0	0.00	\$0	0.00
Purchasing / MBE/WBE	\$12,448	0.00	\$12,448	0.00	\$12,448	0.00	\$0	0.00	\$0	0.00
Subtotal	\$194,020	0.00	\$185,184	0.00	\$210,761	0.00	\$213,578	0.00	\$213,578	0.00
Total	\$1,980,855	0.00	\$2,490,125	0.00	\$2,303,018	0.00	\$1,013,900	0.00	\$1,013,900	0.00

Environmental Remediation Fund — 2009-10

Purpose and Nature of Fund

The purpose of this fund is to provide for remediation of sites, such as closed landfills and abandoned storage tanks, which could affect ground and surface water quality or public health and safety. Use of these funds will be limited to those sites for which the City has either partial or total liability. The City will seek to recover costs from other parties where liability is shared.

Factors Affecting Revenue

Transfers from Solid Waste Services, the Austin Water Utility's Water and Wastewater Funds, and the Drainage Utility Fund of the Watershed Protection and Development Review Department support the Environmental Remediation Fund. The enterprise fund transfers are based on the number of sites scheduled for remediation and their associated costs.

Factors Affecting Requirements

The Solid Waste Services Department utilizes this fund for payment of General Obligation debt service for the remediation of the sites at Mabel Davis Park. The cost of the clean-up phase of the project is estimated to be \$8.9 million, with a debt service requirement of \$0.6 million in FY 2010. The project was completed in FY 2006.

The Approved Budget continues a citywide contract of \$50,000 for remediation and disposal of hazardous waste found abandoned on City property and right-of-way. It also includes repayment of \$78,329 to the Brownfields Revolving Loan Fund.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$732,621	\$733,500	\$733,296	\$733,500	\$733,500
Requirements	\$711,035	\$738,063	\$708,063	\$764,162	\$764,162





City of Austin
2009-2010
Approved
Budget

Executive Summary
Support Services

Support Services

Support Services Fund — 2009-10

Purpose and Nature of Fund

The Support Services Fund, which is an internal service fund, is composed of a diverse group of departments that work together to provide quality services to the citizens of Austin and all City departments. The departments included in this fund are:

- ❑ Communications and Public Information
- ❑ Financial Services
- ❑ Government Relations
- ❑ Human Resources
- ❑ Law
- ❑ Management Services
- ❑ Mayor and Council
- ❑ Office of the City Auditor
- ❑ Office of the City Clerk
- ❑ Small and Minority Business Resources

The Support Services departments provide needed assistance to the City of Austin and its citizens. These services include providing objective analysis of the adequacy of the City's management systems, maintaining the financial integrity of the entire city government, providing a liaison between the City and other governmental entities and legislative bodies, and managing the implementation of all programs and services.

Factors Affecting Revenue

Funding consists of transfers and charges to other departments and the General Fund for the support services provided. The total available funds are proposed at an amount of \$64.1 million.

Factors Affecting Requirements

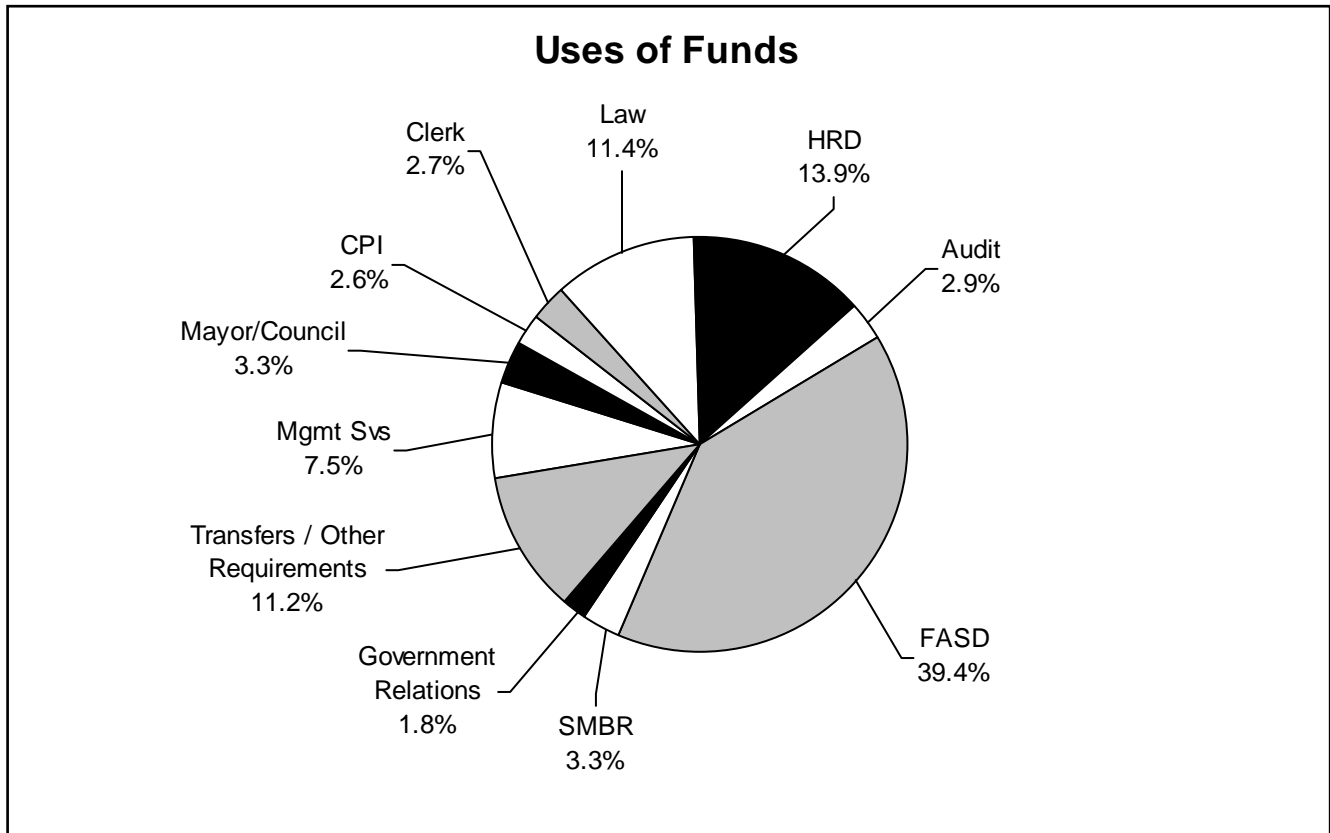
The FY 2010 funding requirements of \$65.0 million decreased 4.3% from the total FY 2009 Amended Budget as part of the city-wide effort to reduce costs as necessary. Some of the more significant budget changes include the following:

- Corporate reductions impacting the Support Services Fund departments include the elimination of Service Incentive Enhancement pay for all non-uniformed personnel
- A reduction in the Office of City Clerk for elections since there are no scheduled elections in FY 2010
- The elimination of a secretary position and the suspension of the intern program in Management Services
- The discontinuation of publication costs for City Source and the elimination of funding for the Austin City Employees (A.C.E.) program in Communications and Public Information; the transfer of the Physical Education (P.E.) program to the Human Resources Department
- Elimination of 4 vacant Attorney Senior positions in the Law Department, as well as a vacant Administrative Senior and a vacant Paralegal position

Support Services Fund — 2009-10

- Eliminate 2 Human Resources Consultants in Human Resources and transfer 1 Compensation Consultant to the Labor Relations Office
- Eliminate 1 vacant Auditor position, reclassify another in the Office of the City Auditor, and transfer in 2 Auditor positions from Financial Services
- Eliminate or transfer out 16.4 positions from Financial & Administrative Services in the areas of the Office of the Director, Budget Office, Building Services, Controller's Office, Purchasing and Corporate Internal Audit
- Eliminate a vacant Assistant Director and a vacant Business Development Counselor in Small & Minority Business Resources Department
- Reduce funding for legislative services contracts in Government Relations

Support Services Fund — Total Budget \$65.0 million



The Support Services Fund receives revenue from General Fund and Enterprise Funds based on a cost allocation model. The approved budgets of the Support Services Fund Departments include a total of 699.35 FTEs.

Support Services Fund Departments include:

- **Communications & Public Information** – (17.00 FTEs) Provides customers with a central location to ensure concerns are addressed and questions answered along with disseminating information to City employees and citizens.
- **Finance and Administrative Services** – (351.6 FTEs) Provides the City with comprehensive and integrated financial management services, and is responsible for maintaining the financial integrity of the City.
- **Government Relations** – (3.00 FTEs) Supports, promotes, initiates and monitors legislation that strengthens and protects the City's interests.
- **Human Resources** – (95.00 FTEs) Secures, develops, and maintains the human resources necessary for achievement of the City's goals and objectives including personnel services, civil service, Equal Employment Opportunity Compliance, and risk management services.
- **Law** – (83.00 FTEs) Provides a variety of general and specialized legal services, collects delinquent accounts, and files cases involving bankruptcy, workers' compensation and other claims.

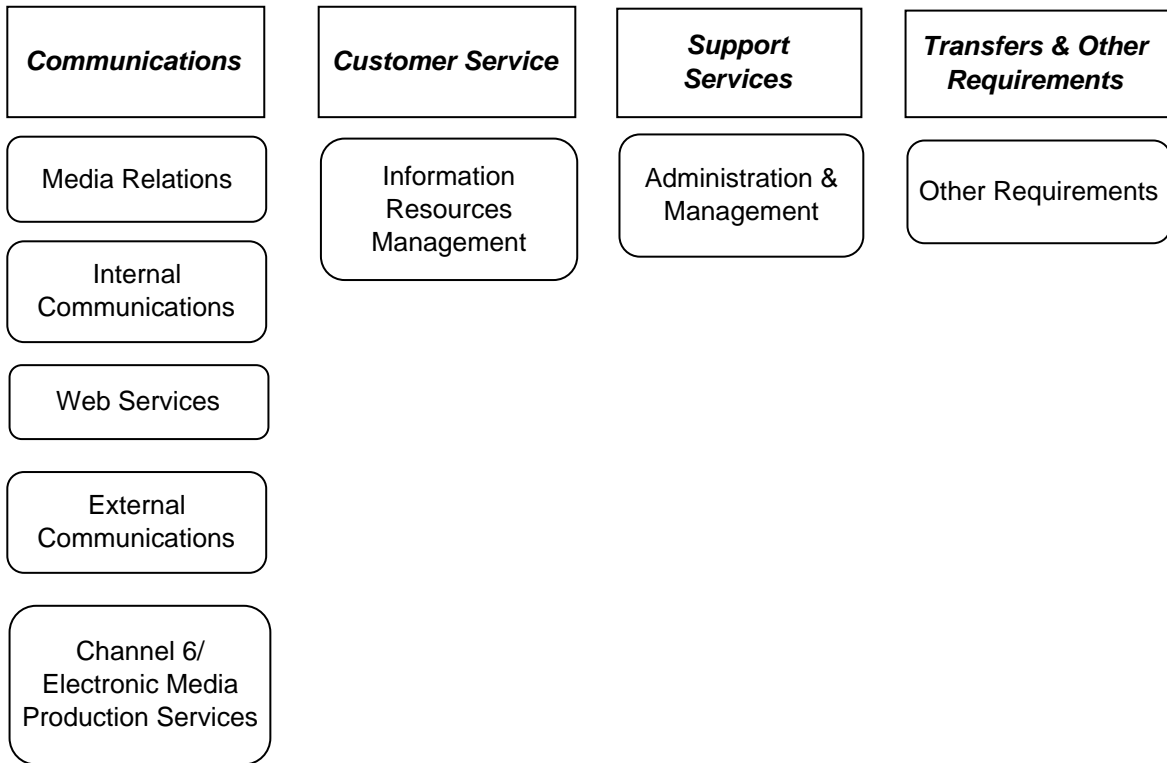
Support Services Fund — Total Budget \$65.0 million

- **Management Services** – (49.25 FTEs) Implements and executes Council policy and performs the duties and responsibilities specified in the City Charter; coordinates, directs and reviews the activities of all municipal operations.
- **Mayor and Council** – (30.00 FTEs) Provides policy direction for the City.
- **Office of the City Auditor** – (25.00 FTEs) Assists the City in strengthening accountability and improving city systems and service delivery.
- **Office of the City Clerk** – (18.50 FTEs) Ensures that all City records are accurately kept in compliance with City ordinances, state and federal law, and conducts City elections.
- **Small and Minority Business Resources** – (27.00 FTEs) Promotes and develops business opportunities for small, minority and women owned firms.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$61,653,496	\$62,939,276	\$55,970,055	\$64,110,377	\$64,110,377
Requirements	\$60,172,438	\$67,897,100	\$62,583,834	\$64,981,053	\$64,981,053
Full-time Equivalents (FTEs)	710.50	735.50	735.50	699.35	699.35

Communications & Public Information

Communications and Public Information — 2009-10



LEGEND =



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$1,536,450	\$1,810,060	\$1,535,060	\$1,691,807	\$1,691,807
Full-time Equivalent (FTEs)	16.00	17.00	17.00	17.00	17.00

Communications and Public Information — 2009-10

Mission

The mission of the Communications and Public Information department is to create public awareness and understanding about City government as well as serve as an internal communication resource for City employees.

Goals

- Provide coordinated, accurate material to the general public, the media and City personnel so they can have the information they need in a timely manner.
 - Respond to 1,200 media calls.
 - Maintain the number of television productions completed at 600 video coverage of 475 meetings.
 - Ensure 90% of editorial and media services respondents through CPI surveys are satisfied with the content and presentation of materials.
 - Deliver 100% of Public Information Requests by within legal deadline.
- Make the City and its departments more visible to the public by effectively communicating the impact that services and issues have on the community.
 - Increase the number of original video productions to 100 during FY 2010.
 - Achieve 510,000 postings/edits to the City's Web site.
 - Write/edit 180 new releases each year.
- Provide an effective internal communication system that will increase knowledge of City issues throughout the organization.
 - Increase to 90% the percentage of employee respondents reporting knowledge of specific City issues (Listening to the Workforce survey).

Key Indicators

The Communications and Public Information Department will use the following key indicators to monitor progress toward achieving its business plan goals:

- Number of meeting/events covered
- Value of Corporate-initiated media coverage
- Number of postings/edits to the City's Web site
- Number of Public Information Requests (PIRs) processed (non-media) related to the Public Information Act
- Percentage of employee respondents reporting knowledge of specific City issues (Listening to the Workforce)

Communications and Public Information — Total Budget \$1.7 million

Budget Highlights

The Approved Budget for Communications and Public Information (CPI) includes requirements of \$1,691,807 and 17 FTEs which will enable the department to maintain all current service levels and achieve the goals and objectives of the department.

Employee Benefits

The Approved Budget includes \$5,963 to annualize the salary increases associated with Pay for Performance in FY 2009. Additionally, \$10,038 is being backed out for service incentive enhancement payments for non-uniformed service employees and will be eliminated in FY 2010. Finally, there are no anticipated changes to the City's contribution for health insurance.

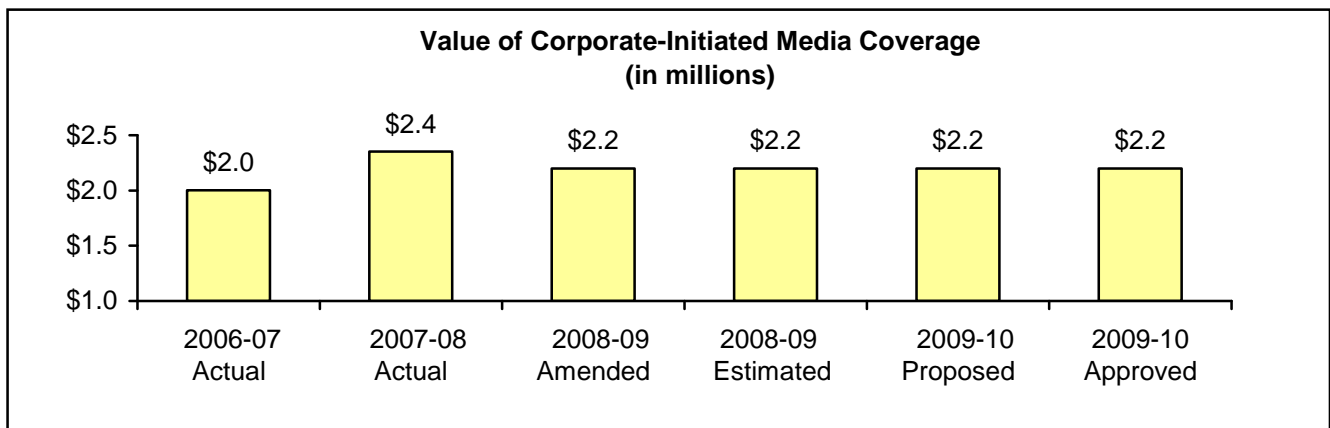
Channel 6/Electronic Media Production Services

Channel 6 is the City-operated television channel that broadcasts certain City meetings as well as other City-related news. This activity not only covers Channel 6 broadcasts, but also productions related to corporate projects. The number of productions is expected to increase as new Channel 6 programming is produced.

To accommodate the increasing workload in Channel 6 and the need for more technical support of equipment, an FTE has been transferred into CPI from the Communication and Technology Management (CTM) Department. The position will be classified as an engineer and will enable Channel 6 to better maintain the existing control room and video production equipment while implementing new technology enhancements. The Approved Budget includes \$55,519 for 1 FTE transferring in from the CTM Department to provide support for this activity.

Media Relations

Communications and Public Information tracks media coverage and may initiate news coverage in a variety of ways including news releases, news conferences and general discussions with media. The initiated coverage is circulated to cast the City in a positive manner. The value of this coverage is derived from what it would cost the City to place advertisements with the message in lieu of what is being covered without charge. The graph below addresses the value of corporate-initiated coverage.



Communications and Public Information — Total Budget \$1.7 million

Approved Reductions

The Proposed Budget included reductions of \$168,735 strategically selected to maintain the Department's ability to provide core Communications and Public Information services. Additionally, the proposal included a reduction of \$14,859 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Discontinue the publication of the City Source employee magazine for a savings of \$20,000.
2. Reduce the funding for tools, equipment, and repair for a savings of \$17,300.
3. Eliminate the Austin City Employees (ACE) corporate reward and recognition program, which will produce savings in the amount of \$20,000.
4. Eliminate the Physical Education program's sponsorship of the Austin Police Department's (APD) run team resulting in a partial savings of \$5,000. Also, sponsorship for City employee's team participation in the Silicon Labs Marathon Relay is being reduced for a savings of \$4,500.
5. The transfer of 1 FTE and the Physical Education (P.E.) program to the Human Resources Department for a savings of \$87,076.

Capital Budget

The Approved Capital Budget does not include any new appropriations for the Communications and Public Information department.

Communications and Public Information — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$5,963 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$5,963	
The Approved Budget includes a decrease of \$10,038 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$10,038)	
The Approved Budget also includes a \$65 increase for the Awards and Recognition program.	\$65	
The Approved Budget includes a \$8,074 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$8,074)	
The Approved Budget also includes a decrease of \$6,785 for the implementation of furloughs for non-civil service employees.	(\$6,785)	
2. Communications		
One FTE is being transferred into CPI from the CTM Department. The position will be classified as an engineer and will enable Channel 6 to better maintain the existing control room and video production equipment while implementing new technology enhancements.	\$55,519	1.00
Contractual costs for equipment maintenance is increasing \$10,000.	\$10,000	
3. Department-Wide		
Discontinue the publication of City Source, an employee magazine.	(\$20,000)	
Reduce funding in small tools, equipment repair and maintenance that is not needed to meet current department requirements.	(\$17,300)	
The funding for the Austin City Employees (A.C.E.) corporate reward and recognition program is being eliminated.	(\$20,000)	
Eliminate the Physical Education (P.E.) program's sponsorship of the Austin Police Department run team.	(\$5,000)	
Reduce funding for sponsorship of employee Silicon Labs Relay team participation in the Silicon Relay by \$4,500. For FY 2010, it is recommended that teams contribute \$75 each to participate in this Relay.	(\$4,500)	
Transfer the position managing the Physical Education program to the Human Resources Department. This program promotes employee wellness and it is more appropriate to include the costs of this position as part of the City's overall contribution to the employee health benefits program.	(\$87,076)	(1.00)

Communications and Public Information - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNICATIONS										
Channel 6/Electronic Media Production Services	\$564,888	5.00	\$476,407	4.00	\$421,775	4.00	\$514,330	5.00	\$514,330	5.00
External Communications	\$77,512	1.30	\$119,180	1.30	\$86,667	1.30	\$94,614	1.00	\$94,614	1.00
Internal Communications	\$132,772	1.15	\$286,823	2.00	\$155,516	2.00	\$10,567	0.10	\$10,567	0.10
Media Relations	\$409,562	3.95	\$270,460	2.70	\$269,691	2.70	\$402,676	4.55	\$402,676	4.55
Web Services	\$155,280	2.80	\$192,302	2.40	\$144,933	2.40	\$143,786	1.85	\$143,786	1.85
Subtotal	\$1,340,013	14.20	\$1,345,172	12.40	\$1,078,582	12.40	\$1,165,973	12.50	\$1,165,973	12.50
CUSTOMER SERVICE										
Information Resources Management	\$81,773	1.10	\$117,106	1.60	\$123,705	1.60	\$125,512	1.70	\$125,512	1.70
Subtotal	\$81,773	1.10	\$117,106	1.60	\$123,705	1.60	\$125,512	1.70	\$125,512	1.70
SUPPORT SERVICES										
Administration & Management	\$112,511	0.70	\$346,742	3.00	\$331,733	3.00	\$399,217	2.80	\$399,217	2.80
Subtotal	\$112,511	0.70	\$346,742	3.00	\$331,733	3.00	\$399,217	2.80	\$399,217	2.80
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$2,153	0.00	\$1,040	0.00	\$1,040	0.00	\$1,105	0.00	\$1,105	0.00
Subtotal	\$2,153	0.00	\$1,040	0.00	\$1,040	0.00	\$1,105	0.00	\$1,105	0.00
Total	\$1,536,450	16.00	\$1,810,060	17.00	\$1,535,060	17.00	\$1,691,807	17.00	\$1,691,807	17.00

Communications and Public Information - 2009-10

Expense Refunds

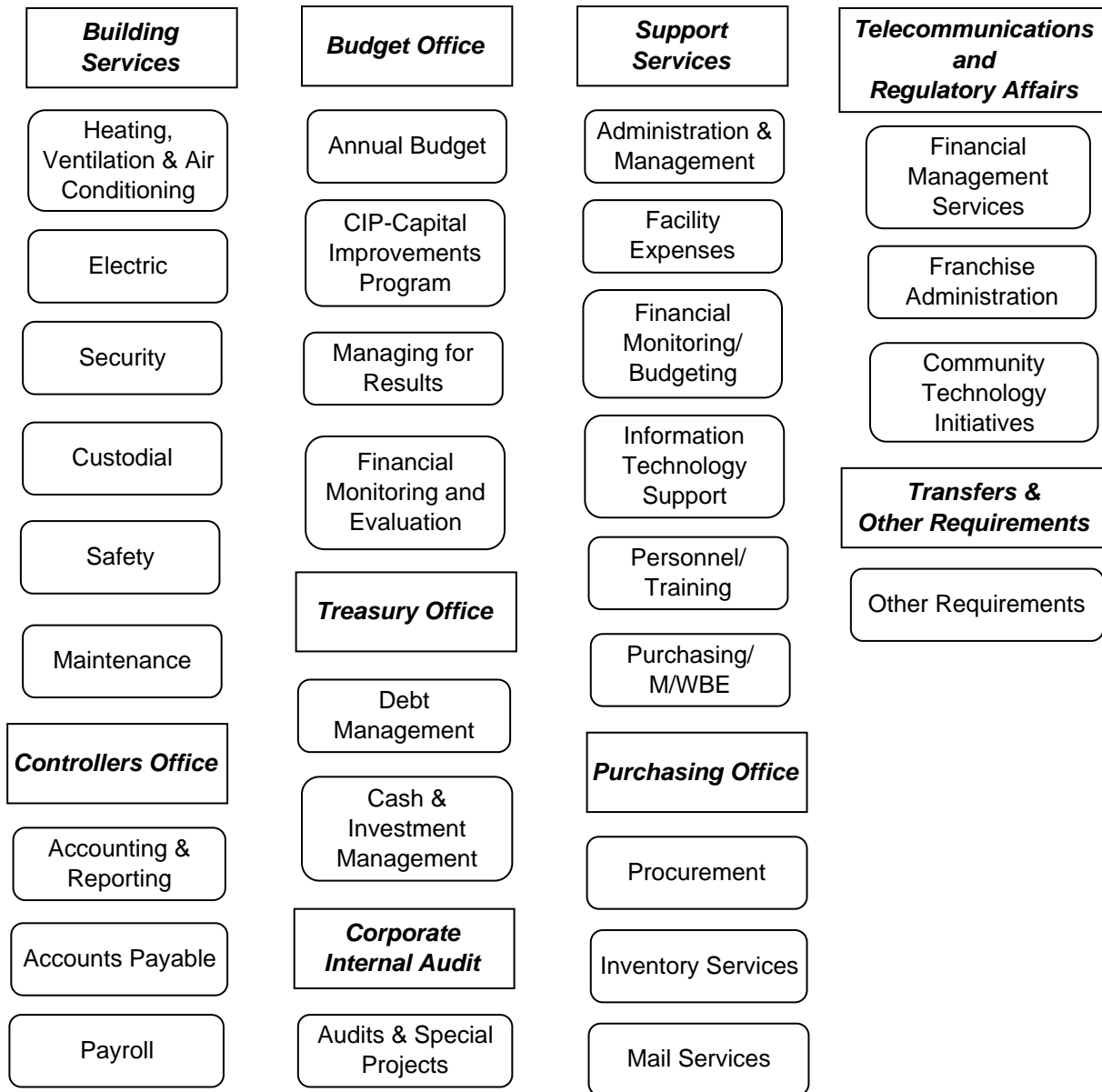
	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNICATIONS										
Channel 6/Electronic Media Production Services	\$32,850	0.00	\$0	0.00	\$5,500	0.00	\$0	0.00	\$0	0.00
External Communications	\$49,900	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Media Relations	\$845	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$83,595	0.00	\$0	0.00	\$5,500	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$24	0.00	\$0	0.00	\$723	0.00	\$0	0.00	\$0	0.00
Subtotal	\$24	0.00	\$0	0.00	\$723	0.00	\$0	0.00	\$0	0.00
Total	\$83,619	0.00	\$0	0.00	\$6,223	0.00	\$0	0.00	\$0	0.00



Financial and Administrative Services

Austin Cable Access Fund
City Hall Fund
Mueller Tax Increment Financing Fund
One Texas Center Fund
Rutherford Lane Facility Fund
Sustainability Fund
Communications and Technology Management Fund
Combined Transportation and Emergency Communications Center Fund
Wireless Communication Services Fund
Fleet Services Fund
Vehicle Acquisition Fund
Waller Creek Reserve Fund
Waller Creek Tax Increment Financing Fund

Financial and Administrative Services — 2009-10



LEGEND=



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$24,986,745	\$27,932,221	\$25,245,821	\$25,786,214	\$25,786,214
Full-time Equivalent (FTEs)	374.25	378.75	378.75	351.60	351.60

Financial and Administrative Services — 2009-10

Mission

The mission of the Financial and Administrative Services Department is to maintain the financial integrity of the City and to provide comprehensive and integrated financial management, administration, and support services to City departments and other customers so that they can accomplish their missions. The department has developed the following goals in order to achieve this mission:

Goals

- Maximize the City's return on investments in accordance with the adopted investment policies, with annual yield that is equal to or exceeds the one-year constant maturity Treasury Bill rate
- Provide cost effective City-wide support services to departments, management and Council by:
 - Maintaining total support costs at a constant percentage of the total operating budget and capital spending plan
- Provide safe, attractive and efficiently managed facilities
 - Achieving an annual Customer Satisfaction rating of 95%
- Provide accurate and timely financial information to departments, management and Council by:
 - Providing revenue and expenditure estimates of the General and Support Services funds within 1% of actual
 - Delivering the 5-Year Forecast, CIP Plan and Approved Budget documents as scheduled on the corporate calendar
 - Delivering monthly and quarterly reports within 45 days of close
- Ensure the best and most remunerative use of public right-of-way by:
 - Realizing franchise revenue above the average for major Texas cities
- Incorporate sustainability as a key influencing factor in the way the City procures its goods and services
 - Ensuring 5% of applicable commodities and services purchased in FY 2010 meet Sustainability Guidelines
- Streamline the exchange of information and make more efficient use of resources through the effective distribution and receipt of electronic information within the organization, with other governmental entities and with the public
 - Receiving 10% of commodity bids electronically by FY 2010
- Receive a "clean-opinion" on the Comprehensive Annual Financial Report (CAFR)

Key Indicators

The Financial and Administrative Services Department will use the following key indicators to monitor achievement of its goals:

- Dollar amount of purchases made that meet Sustainability Guidelines
- Investment Pool yield equal to or exceeds the 1-Year constant maturity Treasury Bill rate
- Success in receiving Governmental Finance Officer's Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting for CAFR
- Success in receiving GFOA Budget Award for budget document
- City of Austin's Bond Rating
- Customer satisfaction with services provided
- Operation and maintenance expense per square foot for all facilities maintained by Financial Services

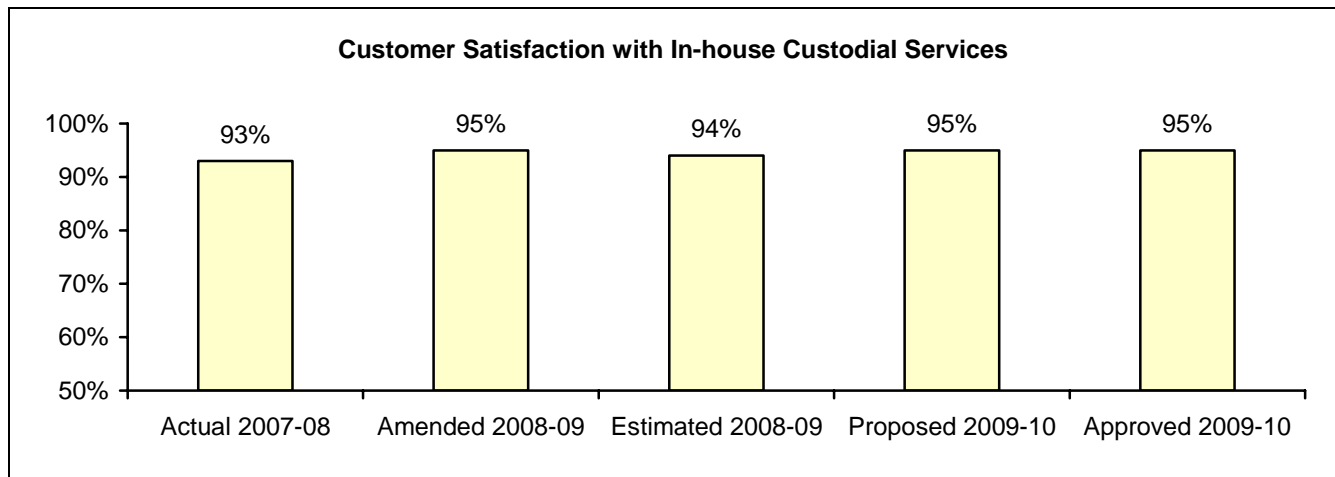
Financial and Administrative Services — Total Budget \$34.5 million

Budget Highlights

The mission of the Financial and Administrative Services Department is to maintain the financial integrity of the City and to provide comprehensive and integrated financial management, administration, and support services to City departments and other customers so that they can accomplish their missions.

Building Services

In FY 2010, Building Services will continue to provide safe and attractive facilities. Major program areas include custodial, plumbing, air conditioning, electrical, security, locksmith, grounds maintenance, property management and remodeling services. Customers are randomly surveyed to determine satisfaction levels with services. The chart below provides information on satisfaction targets and survey results.



In 2009, Community Care facilities transferred from the City to the Healthcare District, as did maintenance responsibilities for most health clinic sites. This is reflected in the 2010 budget as a reduction of approximately \$370,000 for utilities and other services as well as the elimination of 10.75 positions. Two Building and Grounds Assistants will be transferred to Austin Energy's Climate Protection Plan program.

Other changes include funding to provide caretaking services to the site of the future Municipal Court and general increases in contracted service costs, such as graffiti removal and elevator maintenance.

Operations and maintenance practices and schedules will continue to be reviewed and modified to meet Council mandates for climate protection and conservation activities, taking into account budget limitations. Building Services is updating maintenance programs to more closely align with modern industry best practices in the areas of roofing, painting, electrical, custodial, landscape and HVAC maintenance. These revisions are intended to improve operational efficiency and to help protect, maintain and, in some cases, improve the general condition, appearance and comfort of City facilities and avoid more significant future costs related to deferred maintenance. Funding and staff may be redirected between activities as needed to support the implementation of these practices.

Budget Office

In 2010, the Budget Office will continue its goal of providing timely and accurate information to the City Council, management and citizens and will focus on improving both internal and external communication.

The Budget Office is transferring a Budget Analyst Senior position to Communication and Technology Management (CTM). The position was previously dedicated to CTM and was funded by a backcharge to CTM, so the net budget impact of this transfer is \$0.

Financial and Administrative Services — Total Budget \$34.5 million

Controller's Office

During FY 2010, the Controller's Office will continue to provide City-wide services for accounting, payroll and accounts payable.

The Controller's FY 2010 Approved Budget includes an increase of \$50,000 for additional responsibilities assumed by the Controller's Office related to the previously City owned Brackenridge Hospital, such as collection cost services.

The budget for computer software maintenance increased by \$76,496 in the Approved FY 2010 Budget for the City's financial and reporting program. Additionally, the Approved Budget increased \$5,926 for a contractually required fee escalation of the City's payroll system.

External auditing services will increase by \$13,886 consistent with the terms of the contract and estimated workload.

Purchasing

The primary mission of the Purchasing Office is to procure goods and services for the City of Austin. In FY 2010, the Purchasing Office will continue to focus on training and assisting departmental users with the financial system, developing new reporting capabilities, testing of electronic bidding and preparing for system upgrades.

The Purchasing Office is reducing its budget by \$10,000 for temporary employees that were initially funded related to the financial system upgrade. The Purchasing Office is also transferring a half-time Financial Manager to the Director's Office, which has no financial impact to the department as a whole.

Corporate Internal Audit

Two vacant corporate audit positions will be eliminated and two will be transferred to the Office of the City Auditor.

Telecommunication and Regulatory Affairs

The purpose of the Telecommunications and Regulatory Affairs Office (TARA) is to provide financial and right-of-way management services to client City departments and the City of Austin in order to maximize collected and available funds and to provide community media and technology-related economic development services to a diverse customer service base.

The Grant for Technology Opportunities Program (GTOPS) provides matching grant funds to Austin organizations to promote citizen access to information technology and literacy in using technology for projects that create digital opportunities and foster digital inclusion, especially to underserved segments of our community. The program has one application cycle per year with grants up to \$20,000. Grant applications are reviewed and scored by a group of qualified community representatives who are appointed by the Austin Community Technology and Telecommunications Commission who votes to accept the review board's recommendations on grant awardees. The City Manager will have the authority to approve the negotiation, execution and payment of contracts with grant awardees. The FY 2010 Approved Budget includes funding of \$150,000 for GTOPS, which is funded by Austin Energy.

Financial and Administrative Services — Total Budget \$34.5 million

Treasury Office

The Treasury Office will continue to operate its two main activities, Cash and Investment Management and Debt Management.

City of Austin Bond Ratings

GO Bonds	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2009 Estimated	FY 2010 Proposed	FY 2010 Approved
Moody's	Aa1	Aa1	Aa1	Aa1	Aa1	Aa1	Aa1
Standard & Poor's	AA+	AA+	AAA	AAA	AAA	AAA	AAA
Fitch Investors	AA+	AA+	AA+	AA+	AA+	AA+	AA+

Combined Utility Revenue Bonds	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2009 Estimated	FY 2010 Proposed	FY 2010 Approved
Moody's	A1	A1	A1	A1	A1	A1	A1
Standard & Poor's	A+	AA-	AA-	AA-	AA-	AA-	AA-
Fitch Investors	A+	AA-	AA-	AA-	AA-	AA-	AA-

A bond rating is a measure of an entity's ability to repay its debt. The performance of the local economy, strength of the City's financial and administrative management, and various debt ratios are considered when assigning a rating to a City. The highest debt rating possible is a "AAA," but in practice the highest rating given to General Obligation (G.O.) bonds is an "AA." The "AA" rating is considered a good credit risk. On January 8, 2008, Standard & Poor's Rating Services (S&P) raised its standard long-term rating and underlying rating to "AAA" on the City's G.O. debt. The upgrade was based on the City's strong financial policies and reserve, which would likely allow the City to sustain its elevated financial condition even in the event of financial stress. Additionally, the city's employment base, led by the health care sector and a strong rebound of IT, has grown and diversified.

An "A" assigned to revenue bonds also indicates good credit risk. The revenue bonds were upgraded by Fitch and Standard and Poor's from an A+ to an AA- and by Moody's from an A2 to an A1 in May 2006. The upgrade on the revenue bonds was based on the strong confidence of the utilities' management team and its long range strategic plan.

Overall performance of the City's investments remain successful when comparing the Investment Pool yield to the Approved Budget and the One-year Constant Maturity Treasury. Debt Management has achieved its goal of providing financing rates at or exceeding the Delphis Index and maintaining the quality debt ratings as prescribed in the Approved Budget.

After decades of doing business with JPMorgan Chase, a City-wide banking conversion to Bank of America began in April 2007, and was substantially complete in August 2007. Since conversion, collected balances in the accounts at Bank of America have been higher than those experienced while at JPMorgan Chase due to differences in how fees on negative collected balances are assessed. While the overall banking fees at Bank of America are substantially lower than those experienced at JPMorgan Chase, prudent cash management needed to keep the average collected balance positive at all times has resulted in an increase in the performance measure for average daily collected balances. During 2009-10, the float assumptions and calculations used during the City's tenure with JPMorgan Chase to accurately project cash needs as well as anticipated cash balances to be left in the accounts overnight will continue to be revised to reflect actual one-and two-day float

Financial and Administrative Services — Total Budget \$34.5 million

balances experienced with Bank of America in an effort to minimize the daily collected balance to \$500,000 or less.

Approved Reductions

The Proposed Budget included reductions of \$1,892,578 strategically selected to maintain the Department's ability to provide core financial services. Additionally, the proposal included a reduction of \$318,762 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Under the Buy Board cooperative purchase agreement, participating entities receive an annual refund based on the volume of purchases. This is in addition to the savings typically achieved through volume procurements. Buyers in the Purchasing Office are assisting departments to identify opportunities to save by ordering through this cooperative agreement, and the annual refund has been \$25,000 more than originally anticipated.
2. There are 10.75 Building and Grounds positions in Building Services that are being permanently eliminated and 2 transferred out as part of the Healthcare District assuming responsibility for all of the Community Care sites. The health insurance savings realized from the elimination of these employees is \$116,359.
3. The Director's Office is reducing \$38,000 in its contingency funding for unanticipated City sponsorships.
4. The Office of Telecommunications and Regulatory Affairs has reduced miscellaneous line items by \$27,659, based on historical spending patterns.
5. The Controller's Office has reduced miscellaneous line items by \$142,839, based on historical spending patterns.
6. Expenditures of \$101,314 for the staff oversight of the General Obligation bond program will be funded with interest earnings generated by bond proceeds. Oversight of the General Obligation bond program is the responsibility of a Corporate Budget Manager who coordinates all efforts related to projects funded by General Obligation bonds throughout the City.
7. Annual rebates associated with ProCard purchases increased \$30,000. Similar to the Buy Board cooperative purchase agreement, participating entities receive an annual refund based on the amount of purchases from the bank's offering credit card programs for businesses. Buyers in the Purchasing Office are assisting departments to identify opportunities to lessen their administrative burden by using credit cards to procure smaller dollar goods and services.
8. The Budget Office has eliminated a vacant Administrative Specialist and a Budget Analyst position for a reduction of \$93,018.
9. The Controller's Office has eliminated a vacant Deputy Controller position for a reduction of \$123,379.
10. The Director's Office has eliminated a vacant Corporate Financial Analyst position for a reduction of \$87,488.
11. Building Services is directly charging Austin Energy \$125,615 for two Electrician positions. These positions are dedicated to energy conservation efforts, specifically the reduction of electric consumption in City facilities.
12. The Controller's Office has eliminated funding in the amount of \$11,303 for a stipend program designed to encourage accountants to become licensed as certified professional accountants.
13. The Controller's Office has successfully renegotiated fees charged under the third-party contract for maintenance of the City's financial accounting and reporting system for a reduction of \$295,926.
14. Building Services has eliminated a Maintenance Worker Leader, a Plumber II, and a Security Guard for a reduction of \$116,742.
15. Annual rebates associated with the America Saves program, used to procure office supplies, are expected to increase by \$20,000.
16. Building Services has reduced various contractual services, including \$60,000 for pest control, \$8,000 for the cleaning of entry mats, \$15,000 for moving services, \$25,000 for building fencing, and \$40,000 for painting.
17. The Purchasing Office has reduced funding by \$5,540 for a Business System Analyst position changing from full-time to part-time.
18. The Budget Office has reduced funding by \$35,000 for various contractals and commodities.
19. The Purchasing Office has eliminated a Buyer Senior Supervisor, a Senior Store Specialist, and a Buyer II for a reduction of \$196,576.

Financial and Administrative Services — Total Budget \$34.5 million

20. City Hall garage-related electric costs of \$100,000 have been directly charged to the City Hall Fund.
21. The Purchasing Office has reduced funding in the amount of \$35,000 for vendor outreach.
22. The Purchasing Office has reduced funding in the amount of \$17,820 for patches and/or upgrades to the procurement system processes and controls. This reduction may delay the implementation of upgrades and may entail more manual processes to maintain controls.
23. The Approved Budget includes a \$194,729 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.
24. The Approved Budget also includes a decrease of \$124,033 for the implementation of furloughs for non-civil service employees.

Capital Budget

The FY 2009-10 Approved Budget Includes:

- \$1,000,000 for Mexic-Arte Museum
- \$100,000 for the Asian American Resource Center
- \$1,000,000 for CIP Contingency
- \$650,000 for AFS3, eCAPRIS and eCOMBS report upgrade implementation
- \$800,000 for Building Renovations

Financial and Administrative Services – 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$104,747 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$104,747	
The Approved Budget includes a decrease of \$176,350 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$176,350)	
The Approved Budget includes a decrease of \$17,603 for fuel and an increase of \$9,538 for fleet maintenance.	(\$8,065)	
The Approved Budget also includes a \$293 increase for the Awards and Recognition program and a \$900 increase in travel and training requirements.	\$1,193	
The Approved Budget includes a \$194,729 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$194,729)	
The Approved Budget includes a decrease of \$124,033 for the implementation of furloughs for non-civil service employees.	(\$124,033)	
2. <u>Department-Wide</u>		
An increase of \$160,000 for the services provided by Travis Central and Williamson County Appraisal Districts is estimated for in FY 2010 consistent with the terms of the contracts with both Districts.	\$160,000	
3. <u>Budget Office</u>		
A Corporate Budget Manager will be transferred to the Director's Office.	(\$101,314)	(1.00)
The budget for various contractals and commodities has been decreased to reflect historical spending patterns.	(\$35,000)	
The Approved Budget includes a decrease of \$93,018 for the elimination of two vacant positions, a Budget Analyst and an Administrative Specialist.	(\$93,018)	(2.00)
The transfer of a Budget Analyst Senior position to the Communications and Technology Management Office, where the position is currently backcharged, is included in the Approved Budget.	\$0	(1.00)
The Approved Budget includes an increase of \$25,000 for the cost associated with the Citizen Survey.	\$25,000	
4. <u>Building Services</u>		
The Approved Budget includes a decrease in funding of \$487,335 and 12.75 FTEs due to the transfer of Community Care to the Travis County Healthcare District as of March 1, 2009. Two of these positions will be transferred to Austin Energy's Climate Protection Plan program.	(\$487,335)	(12.75)

Financial and Administrative Services – 2009-10

	Dollars	FTEs
An increase in the amount of \$28,000 for utility costs associated with the site of the future Municipal Court building is included in the Approved Budget.	\$28,000	
The Approved Budget includes an increase of \$67,000 for graffiti, security and other contract services.	\$67,000	
Vacancy savings has been reduced to reflect historical patterns.	\$100,000	
The Approved Budget includes funding of \$10,000 for staff training in sustainability protocols as part of a Council resolution.	\$10,000	
Funding of \$14,100 is included for testing to comply with Environmental Standards for Cleaning.	\$14,100	
The Approved Budget includes a \$125,615 backcharge to Austin Energy for two Electrician positions that will be dedicated to energy conservation efforts in City facilities.	(\$125,615)	
A decrease of \$148,000 for various contractual services related to the maintenance of City facilities is included to reduce spending due to budget constraints.	(\$148,000)	
The Approved Budget includes a decrease of \$116,742 for the elimination of three vacant positions, including a Maintenance Worker Leader, Plumber II, and Security Guard.	(\$116,742)	(2.40)
The transfer of \$100,000 to the City Hall Fund for the electrical costs associated with the City Hall garage is included in the Approved Budget.	(\$100,000)	
5. <u>Controller's Office</u>		
The Approved Budget includes an increase in system maintenance funding of \$76,496 for the City's financial system and \$5,926 for the City's payroll system.	\$82,422	
An increase in the amount of \$13,886 is included for external audit fees.	\$13,886	
The Approved Budget includes funding for hosting a patient receivables system services related to the previously City owned hospital operations.	\$50,000	
Based on historical spending, a reduction of \$142,839 in various line items is being recognized in the Approved Budget.	(\$142,839)	
The Approved Budget includes a decrease of \$123,379 for the elimination of a vacant Deputy Controller position.	(\$123,379)	(1.00)
The stipend program designed to encourage accountants to become licensed as certified professional accountants is being suspended, which results in a decrease in the amount of \$11,303 in the Approved Budget.	(\$11,303)	

Financial and Administrative Services – 2009-10

	Dollars	FTEs
6. <u>Corporate Internal Audit</u>		
The Approved Budget includes the transfer of a Corporate Internal Auditor III and a Corporate Internal Auditor II to the Internal Audit Office.	(\$189,141)	(2.00)
The Approved Budget reflects the elimination of a vacant Corporate Internal Auditor Manager, a vacant Corporate Internal Auditor I, and miscellaneous contractual and commodities.	(\$132,409)	(2.00)
7. <u>Director's Office</u>		
The Approved Budget includes the transfer of a part-time Financial Manager position from Purchasing.	\$47,636	0.50
The Approved Budget includes a decrease in contingency funding for unanticipated City sponsorships.	(\$38,000)	
A decrease of \$87,488 is included in the Approved Budget for the elimination of a vacant Corporate Financial Analyst position.	(\$87,488)	(1.00)
The Approved Budget includes the transfer of a Corporate Budget Manager from the Budget Office. This position will be paid for through interest earnings generated by bond proceeds.	\$0	1.00
8. <u>Purchasing</u>		
The Approved Budget includes a decrease of \$10,000 for temporary employees no longer needed that were associated with the deployment of the City's new financial system.	(\$10,000)	
The annual rebates increased \$30,000 for the ProCard program and \$20,000 for the American Saves program in the Approved Budget.	(\$50,000)	
The Approved Budget includes a decrease of \$5,540 for the reduction of a Business Systems Analyst position from full-time to part-time in June 2010.	(\$5,540)	
The annual refund from the Buy Board program, a cooperative purchasing agreement, has increased by \$25,000.	(\$25,000)	
The Approved Budget includes a decrease of \$196,576 for the elimination of three vacant positions, including a Supervising Senior Buyer, Senior Store Specialist, and Buyer II.	(\$196,576)	(3.00)
A reduction in funding of \$35,000 for vendor outreach is included in the Approved Budget.	(\$35,000)	
The Approved Budget includes the transfer of a part-time Financial Manager position to the Director's Office.	(\$47,636)	(0.50)
A decrease in the amount of \$17,820 is included in the Approved Budget for the for financial system upgrades related to procurement.	(\$17,820)	
9. <u>Telecommunications and Regulatory Affairs</u>		
Based on historical spending, a reduction of \$27,659 in various line items is being recognized in the Approved Budget.	(\$27,659)	

Financial and Administrative Services - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BUDGET OFFICE										
Annual Budget	\$1,094,740	12.80	\$1,094,641	12.80	\$909,408	12.80	\$984,061	11.35	\$984,061	11.35
CIP - Capital Improvements Program	\$217,483	4.65	\$229,563	4.65	\$265,353	4.65	\$162,989	4.25	\$162,989	4.25
Financial Monitoring and Evaluation	\$244,768	9.25	\$668,511	9.25	\$340,019	9.25	\$592,466	7.90	\$592,466	7.90
Managing For Results	\$117,742	1.30	\$171,382	1.30	\$146,845	1.30	\$207,033	1.50	\$207,033	1.50
Subtotal	\$1,674,734	28.00	\$2,164,097	28.00	\$1,661,625	28.00	\$1,946,549	25.00	\$1,946,549	25.00
BUILDING SERVICES										
Custodial	\$2,921,197	99.75	\$3,067,196	97.75	\$3,041,392	97.75	\$2,680,594	84.25	\$2,680,594	84.25
Electric	\$429,976	7.00	\$576,779	7.00	\$374,513	7.00	\$571,948	9.03	\$571,948	9.03
Heating, Ventilation and Air Conditioning	\$931,234	12.00	\$1,019,492	12.00	\$970,330	12.00	\$889,629	12.00	\$889,629	12.00
Maintenance	\$1,614,543	23.00	\$1,766,978	25.00	\$1,486,246	25.00	\$1,464,069	21.32	\$1,464,069	21.32
Safety	\$95,975	1.00	\$93,875	1.00	\$102,246	1.00	\$155,755	2.00	\$155,755	2.00
Security	\$586,268	10.00	\$616,433	10.00	\$600,336	10.00	\$570,914	9.00	\$570,914	9.00
Subtotal	\$6,579,194	152.75	\$7,140,753	152.75	\$6,575,063	152.75	\$6,332,909	137.60	\$6,332,909	137.60
CONTROLLERS OFFICE										
Accounting and Reporting	\$4,180,208	40.00	\$4,897,795	40.75	\$4,465,404	40.75	\$4,981,740	42.00	\$4,981,740	42.00
Accounts Payable	\$833,731	13.40	\$917,611	14.15	\$839,781	14.15	\$945,091	14.90	\$945,091	14.90
Payroll	\$849,952	10.60	\$1,092,360	10.60	\$1,065,571	10.60	\$887,850	8.60	\$887,850	8.60
Subtotal	\$5,863,891	64.00	\$6,907,766	65.50	\$6,370,756	65.50	\$6,814,681	65.50	\$6,814,681	65.50
CORPORATE INTERNAL AUDIT										
Audits and Special Projects	\$250,524	3.35	\$249,848	3.35	\$219,068	3.35	\$0	0.00	\$0	0.00
Subtotal	\$250,524	3.35	\$249,848	3.35	\$219,068	3.35	\$0	0.00	\$0	0.00

Financial and Administrative Services - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PURCHASING OFFICE										
Inventory Services	\$-20,156	7.50	\$-1,380	7.35	\$127,586	7.35	\$0	7.35	\$0	7.35
Mail Services	\$-8,486	4.25	\$4,668	4.25	\$-47,664	4.25	\$0	4.25	\$0	4.25
Procurement	\$3,257,799	62.82	\$3,723,872	64.97	\$3,126,853	64.97	\$3,356,443	62.30	\$3,356,443	62.30
Subtotal	\$3,229,157	74.57	\$3,727,160	76.57	\$3,206,775	76.57	\$3,356,443	73.90	\$3,356,443	73.90
TELECOMMUNICATIONS AND REGULATORY AFFAIRS										
Community Technology Initiatives	\$301,166	3.25	\$327,596	3.25	\$275,214	3.25	\$308,552	3.25	\$308,552	3.25
Financial Management Services	\$140,728	3.10	\$185,908	3.10	\$118,647	3.10	\$208,045	3.10	\$208,045	3.10
Franchise Administration	\$420,588	4.75	\$465,096	4.75	\$356,657	4.75	\$423,296	4.75	\$423,296	4.75
Subtotal	\$862,482	11.10	\$978,600	11.10	\$750,518	11.10	\$939,893	11.10	\$939,893	11.10
TREASURY OFFICE										
Cash and Investment Management	\$350	4.00	\$14,627	3.50	\$0	3.50	\$0	3.50	\$0	3.50
Debt Management	\$140	3.00	\$10,254	3.50	\$0	3.50	\$0	3.50	\$0	3.50
Subtotal	\$490	7.00	\$24,881	7.00	\$0	7.00	\$0	7.00	\$0	7.00
SUPPORT SERVICES										
Administration & Management	\$1,225,047	14.50	\$1,292,311	16.50	\$1,140,041	16.50	\$930,519	13.35	\$930,519	13.35
Facility Expenses	\$1,850,016	0.00	\$1,846,438	0.00	\$1,852,950	0.00	\$1,779,481	0.00	\$1,779,481	0.00
Financial Monitoring / Budgeting	\$210,938	3.80	\$293,177	3.80	\$241,252	3.80	\$181,829	2.55	\$181,829	2.55
Information Technology Support	\$304,700	5.25	\$737,288	5.25	\$644,133	5.25	\$653,059	5.00	\$653,059	5.00
Personnel / Training	\$397,868	7.43	\$436,024	7.43	\$385,687	7.43	\$428,019	7.35	\$428,019	7.35
Purchasing / MBE/WBE	\$487,774	2.50	\$86,010	1.50	\$83,416	1.50	\$212,464	3.25	\$212,464	3.25
Subtotal	\$4,476,343	33.48	\$4,691,248	34.48	\$4,347,479	34.48	\$4,185,371	31.50	\$4,185,371	31.50

Financial and Administrative Services - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$2,049,929	0.00	\$2,047,868	0.00	\$2,114,537	0.00	\$2,210,368	0.00	\$2,210,368	0.00
Subtotal	\$2,049,929	0.00	\$2,047,868	0.00	\$2,114,537	0.00	\$2,210,368	0.00	\$2,210,368	0.00
Total	\$24,986,745	374.25	\$27,932,221	378.75	\$25,245,821	378.75	\$25,786,214	351.60	\$25,786,214	351.60

Financial and Administrative Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BUDGET OFFICE										
Annual Budget	\$249,825	0.00	\$166,167	0.00	\$140,538	0.00	\$121,718	0.00	\$121,718	0.00
CIP - Capital Improvements Program	\$93,297	0.00	\$256,850	0.00	\$256,850	0.00	\$261,517	0.00	\$261,517	0.00
Financial Monitoring and Evaluation	\$35,705	0.00	\$95,515	0.00	\$69,885	0.00	\$64,575	0.00	\$64,575	0.00
Subtotal	\$378,827	0.00	\$518,532	0.00	\$467,273	0.00	\$447,810	0.00	\$447,810	0.00
BUILDING SERVICES										
Custodial	\$1,373,087	0.00	\$1,473,660	0.00	\$1,440,000	0.00	\$1,400,000	0.00	\$1,400,000	0.00
Electric	\$110,866	0.00	\$100,826	0.00	\$103,000	0.00	\$225,615	0.00	\$225,615	0.00
Heating, Ventilation and Air Conditioning	\$164,721	0.00	\$115,278	0.00	\$140,000	0.00	\$193,517	0.00	\$193,517	0.00
Maintenance	\$658,870	0.00	\$683,993	0.00	\$676,693	0.00	\$700,398	0.00	\$700,398	0.00
Security	\$1,592	0.00	\$0	0.00	\$637	0.00	\$0	0.00	\$0	0.00
Subtotal	\$2,309,135	0.00	\$2,373,757	0.00	\$2,360,330	0.00	\$2,519,530	0.00	\$2,519,530	0.00
CONTROLLERS OFFICE										
Accounting and Reporting	\$520,608	0.00	\$352,673	0.00	\$352,673	0.00	\$390,573	0.00	\$390,573	0.00
Subtotal	\$520,608	0.00	\$352,673	0.00	\$352,673	0.00	\$390,573	0.00	\$390,573	0.00
CORPORATE INTERNAL AUDIT										
Audits and Special Projects	\$10	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$10	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
PURCHASING OFFICE										
Inventory Services	\$488,301	0.00	\$494,913	0.00	\$374,676	0.00	\$517,201	0.00	\$517,201	0.00
Mail Services	\$277,375	0.00	\$282,791	0.00	\$347,010	0.00	\$293,763	0.00	\$293,763	0.00
Procurement	\$1,429,442	0.00	\$1,651,909	0.00	\$1,937,625	0.00	\$1,705,192	0.00	\$1,705,192	0.00
Subtotal	\$2,195,118	0.00	\$2,429,613	0.00	\$2,659,311	0.00	\$2,516,156	0.00	\$2,516,156	0.00

Financial and Administrative Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TELECOMMUNICATIONS AND REGULATORY AFFAIRS										
Community Technology Initiatives	\$345,000	0.00	\$150,000	0.00	\$150,000	0.00	\$150,000	0.00	\$150,000	0.00
Financial Management Services	\$65,012	0.00	\$60,468	0.00	\$60,468	0.00	\$60,650	0.00	\$60,650	0.00
Franchise Administration	\$0	0.00	\$0	0.00	\$67,000	0.00	\$0	0.00	\$0	0.00
Subtotal	\$410,012	0.00	\$210,468	0.00	\$277,468	0.00	\$210,650	0.00	\$210,650	0.00
TREASURY OFFICE										
Cash and Investment Management	\$369,137	0.00	\$388,302	0.00	\$375,014	0.00	\$393,384	0.00	\$393,384	0.00
Debt Management	\$396,073	0.00	\$422,071	0.00	\$319,238	0.00	\$426,885	0.00	\$426,885	0.00
Subtotal	\$765,210	0.00	\$810,373	0.00	\$694,252	0.00	\$820,269	0.00	\$820,269	0.00
SUPPORT SERVICES										
Administration & Management	\$1,558,095	0.00	\$1,450,611	0.00	\$1,584,862	0.00	\$1,627,064	0.00	\$1,627,064	0.00
Facility Expenses	\$45,331	0.00	\$61,816	0.00	\$64,529	0.00	\$74,818	0.00	\$74,818	0.00
Financial Monitoring / Budgeting	\$82,556	0.00	\$16,550	0.00	\$16,550	0.00	\$36,550	0.00	\$36,550	0.00
Personnel / Training	\$122,150	0.00	\$106,890	0.00	\$103,566	0.00	\$79,840	0.00	\$79,840	0.00
Subtotal	\$1,808,132	0.00	\$1,635,867	0.00	\$1,769,507	0.00	\$1,818,272	0.00	\$1,818,272	0.00
Total	\$8,387,053	0.00	\$8,331,283	0.00	\$8,580,814	0.00	\$8,723,260	0.00	\$8,723,260	0.00

Financial and Administrative Services - 2009-10

Sustainability Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TELECOMMUNICATIONS AND REGULATORY AFFAIRS										
Community Technology Initiatives	\$258,410	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00
Subtotal	\$258,410	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00
Total	\$258,410	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00	\$287,833	0.00

Austin Cable Access Fund – 2009-10

Purpose and Nature of Fund

The Austin Cable Access Fund is a special revenue fund used to support access television activities. The funding is provided by Grande Communications and Time Warner Cable as a condition of their franchise agreements.

Factors Affecting Revenue

Revenue is contingent upon the total number of cable subscribers. The cable companies make quarterly payments to the City based upon a \$0.35 per month/per subscriber fee. The estimated revenue for FY 2010 is \$0.68 million.

Factors Affecting Requirements

Expenditures are limited to the amount of revenue collected from the cable companies. Under federal law, these funds can only be used to support public, educational or governmental access television operations. Approved FY 2010 expenditures total \$0.69 million.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$933,622	\$652,600	\$704,000	\$684,000	\$684,000
Requirements	\$519,609	\$868,567	\$868,567	\$688,864	\$688,864

City Hall Fund – 2009-10

Purpose and Nature of Fund

The City Hall Fund is a special revenue fund that accounts for revenue and operating expenses related to City Hall's underground parking garage and retail leases.

Factors Affecting Revenue

City Hall at 301 W. 2nd Street opened in December 2004. In addition to offices for Mayor, Council Members and City staff, the building houses retail and restaurant spaces and a multi-level underground parking garage.

Parking garage revenue collection began in October 2006 with parking spaces leased to a private valet operator for 2nd Street retail activities. Parking fees for other users began in June 2007 to coincide with increased area retail, residential and office development. Economic development agreements allow 2nd Street retail and restaurant business to provide some validated parking to encourage retail patronage. City Hall visitors receive validated parking.

Revenue from retail leases began in January 2007. Revenue estimates for FY 2009 from valet, daily parking and retail leases are estimated to be \$399,400. Revenue for FY 2010 is projected to be \$426,792.

Factors Affecting Requirements

Garage operating expenses, including maintenance, repair and operator management costs are estimated at \$270,420 in FY 2009. Operating expenses for FY 2010 are expected to increase \$81,000 as the garage begins to pay for utility costs related to the garage operations.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$379,594	\$386,736	\$399,400	\$426,792	\$426,792
Requirements	\$242,633	\$280,420	\$270,420	\$361,420	\$361,420

Mueller Tax Increment Financing Fund – 2009-10

Purpose and Nature of Fund

The Mueller Tax Increment Fund was established to account for property tax revenue that is collected in the Mueller Tax Increment Financing (TIF) Reinvestment Zone No. 16 that was created by the City Council in December 2004. The funds will be used to pay the principal and interest payments and associated costs for bonds issued to redevelop the Robert Mueller airport during the term of TIF Reinvestment Zone No. 16. The redevelopment project includes single and multi-family housing, commercial, and hospital uses.

Factors Affecting Revenue

To finance the Mueller redevelopment project, the City of Austin formed TIF Reinvestment Zone No. 16 in accordance with State law. In a TIF, one or more political subdivisions contribute up to 100 percent of the property tax on the increase in value of real property in the district (tax increment) for TIF purposes. Under the terms of TIF Reinvestment Zone No. 16, the City of Austin will contribute 100 percent of its tax increment. The first year of tax collection occurred in fiscal year 2008 and was \$213,262. For FY 2010, it is projected that the TIF will generate \$1,204,237.

Factors Affecting Requirements

The Mueller redevelopment project will be funded, in part, by the issuance of debt that will be repaid primarily from the tax increment revenues collected during the duration of TIF Reinvestment Zone No. 16. For FY 2010, \$1,204,237 is anticipated in expenditures.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$213,262	\$470,925	\$470,925	\$1,204,237	\$1,204,237
Requirements	\$213,262	\$470,925	\$470,925	\$1,204,237	\$1,204,237

One Texas Center Fund – 2009-10

Purpose and Nature of Fund

The One Texas Center Fund is a special revenue fund that accounts for net revenue, renovation and debt service requirements for One Texas Center, a city-owned multi-story office building located on Barton Springs Road. This fund receives income after operations from the building's tenants.

Factors Affecting Revenue

One Texas Center is the location of the City's One Stop Shop for development activity and houses several city departments, including Public Works, Watershed Protection, Planning and Development Review, Human Resources, Communications and Technology Management and a code-related division of the Fire Department. Rent received from City departments covers building operating costs. The FY 2009 estimated operating income of \$1,669,879 is higher than budgeted because some planned maintenance activities that would have been subtracted from income were delayed to next year. Revenue is projected to be \$1,708,943 in FY 2010.

Factors Affecting Requirements

Requirements in FY 2010 include transferring \$800,000 to a capital project fund for major building renovations and debt service payments of \$1,616,386. We are completing a building master plan that will identify improvements which will optimize and upgrade the facility, so that it can meet the growing needs of the various departments. These renovations are needed to keep down future space needs and costs, such as new leased space or new buildings. The fund is expected to end FY 2010 with a negative fund balance of \$700,720. This negative balance is expected to be replenished with future years' revenue.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$2,113,338	\$1,575,784	\$1,669,879	\$1,708,943	\$1,708,943
Requirements	\$1,291,609	\$2,731,530	\$2,731,530	\$2,416,386	\$2,416,386

Rutherford Lane Campus Fund – 2009-10

Purpose and Nature of Fund

The Rutherford Lane Campus (formerly Cameron Road Campus) Fund is a special revenue fund that accounts for revenue, operating expenses and debt service requirements for the Rutherford Lane Campus, a City-owned site including 4 buildings and 33 acres of land located on Rutherford Lane. This site was purchased in January 2006, to reduce the need to lease space for ongoing City operations.

Factors Affecting Revenue

The Rutherford Lane Campus houses several City departments, including the 311 Call Center, Trail of Lights workshop, Solid Waste Services administration activities, Office of the Police Monitor and some Austin Energy and Police functions. Rent received from City departments helps cover operating and debt service costs. Rental income for FY 2009 is expected to be slightly below budget, because campus move-ins of future occupants were delayed by renovation work.

The campus is expected to reach near-full occupancy in FY 2010 as renovation work, which began in 2006, is completed. Rent income is expected to be \$2,719,300 in FY 2010.

Factors Affecting Requirements

Rutherford Lane Campus' operations, maintenance and debt service expenses will be paid from the Rutherford Lane Campus Fund. Because the campus is a new asset with little cost history and move-ins are still underway, it is difficult to predict operational costs with a high degree of certainty.

Operational activities will be closely monitored, with operating costs projected to be \$1,636,995 in FY 2010 and debt service payments estimated at \$1,356,700. The fund is expected to end FY 2010 with a negative balance of \$917,604. This negative balance is expected to be recovered in later years through rent payments as the campus' occupancy approaches 100%.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$2,537,495	\$2,765,800	\$2,719,300	\$2,719,300	\$2,719,300
Requirements	\$2,658,188	\$2,961,054	\$2,715,348	\$2,993,695	\$2,993,695

Sustainability Fund – 2009-10

Purpose and Nature of Fund

The Sustainability Fund was created in FY 2001 to provide resources for projects that will help the City of Austin build a sustainable economic, environmental, and equitable infrastructure.

Factors Affecting Revenue

Approved Sustainability Fund revenue of \$5.8 million is comprised of transfers from the City's major enterprise operating funds. The Approved Budget includes FY 2010 revenue from the Solid Waste Services, Drainage Utility, Transportation, and the Austin Water Utility funds.

Factors Affecting Requirements

The Sustainability Fund's Approved Budget of \$4.9 million will be used for initiatives to achieve a sustainable economic, environmental, and equitable infrastructure. The fund will continue to support Workforce Development programs in the amount of \$0.7 million. An additional \$1.3 million in workforce development programs, previously funded via the Sustainability Fund, will now be funded from Economic Growth & Redevelopment Services. Funding for Child Care and Community Technology Initiative will remain at the same levels. The funds previously transferred to Neighborhood Housing Capital Improvement Program were used to pay for staff time in the One Stop Shop for review of affordable housing applications. These reviews will still occur, but funding will be directly budgeted in the Planning and Development Review Department. For FY 2010, the Sustainability Fund will cover \$2.0 million for Neighborhood Housing operating costs, previously funded from the General Fund.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Transfers In	\$6,389,708	\$4,715,749	\$4,715,749	\$5,838,667	\$5,838,667
Requirements	\$6,464,221	\$4,722,451	\$3,995,919	\$4,931,939	\$4,931,939

Waller Creek Reserve Fund – 2009-10

Purpose and Nature of Fund

The Waller Creek Reserve Fund was established to provide reserve funding for the Waller Creek tunnel project. The City and County tax increments, as set out in the agreement between the City of Austin and Travis County, are expected to provide sufficient funds to pay the costs of the project over the 20-year life of the Waller Creek Tax Increment Financing (TIF) Reinvestment Zone No. 17. Collection of TIF revenue is expected to continue until fiscal year 2028. To smooth out the cash flows during the life of the TIF, an additional source of funding for the project is available from within the Convention Center/Waller Creek venue to supplement the available TIF revenue when needed to help cover project costs or debt service.

Factors Affecting Revenue

The Hilton Hotel bonds were refunded in December 2006 and the resulting savings provides for the payment of net revenue from the hotel to the Austin Convention Enterprises Corporation (ACE) and ultimately to the City of Austin. This net revenue is not hotel occupancy tax revenue, but represents revenue from the hotel project. The use of these revenues strengthens the final financing plan. Using this additional funding will provide additional security for the bond holders when debt is issued to finance the project, thus helping to lower the interest rate. Use of these revenues will also solve cash flow issues in the early years of the TIF before the tax increment has significantly grown, and will provide a reserve for unanticipated problems that might be encountered during the long design and construction phases. Net revenue of \$2.0 million was received in 2008 based on 2007 financial results for the hotel and \$2.4 million is estimated in 2009 based on 2008 financial results for the hotel. \$2.4 million is expected in additional funding in 2010 based on 2009 results.

Factors Affecting Requirements

As outlined in the TIF project and financing plan, should actual costs exceed estimated project costs, then the City of Austin will be responsible for funding those additional costs if project or operating costs exceed the available TIF revenues to be contributed by the City and Travis County. These reserve funds will provide the contingency funds needed in the event of cost overruns or other unexpected issues. No expenditures or transfers to other funds are anticipated in 2010.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$2,029,666	\$2,110,000	\$2,399,717	\$2,357,000	\$2,357,000

Waller Creek Tax Increment Financing Fund – 2009-10

Purpose and Nature of Fund

The Waller Creek Tax Increment Fund was established to account for property tax revenue that is collected in the Waller Creek Tax Increment Financing (TIF) Reinvestment Zone No. 17 that was created by the City Council in June 2007. The funds will be used to pay the principal and interest payments and associated costs for bonds issued to develop the Waller Creek tunnel, as well as tunnel operations and maintenance during the term of TIF Reinvestment Zone No. 17. The purpose of the Waller Creek tunnel project is to provide 100-year storm event flood protection with no out-of-bank or roadway flooding for the lower Waller Creek watershed. The project will provide flood protection to existing buildings, prevent the flooding of roadway crossings, and reduce the width of the floodplain in the Reinvestment Zone area, essentially containing it within the creekbed. This reduction in floodplain area resulting from the project will significantly increase the amount of developable land area in the lower Waller Creek watershed.

Factors Affecting Revenue

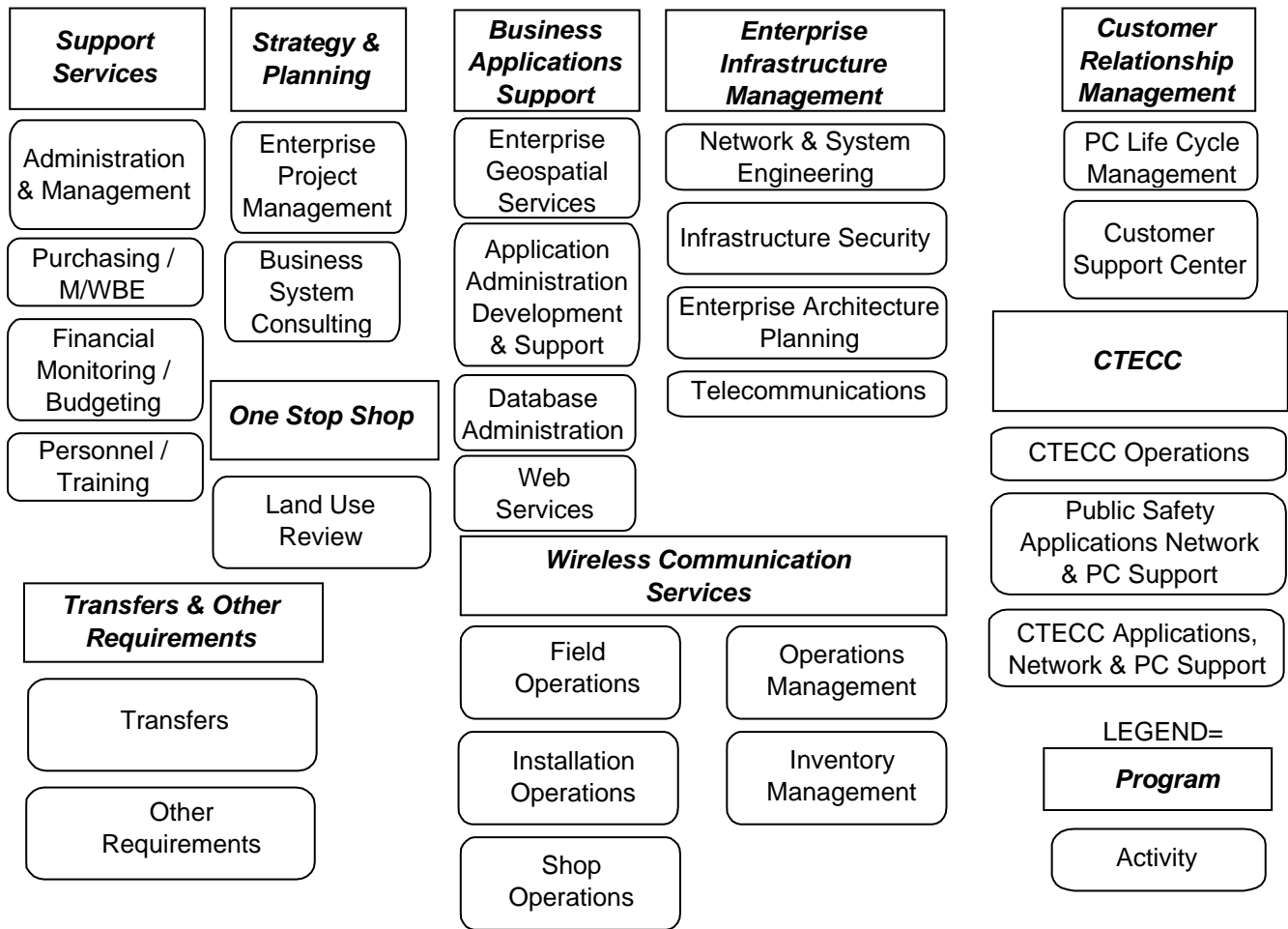
To finance the Waller Creek tunnel project, the City of Austin formed TIF Reinvestment Zone No. 17 in accordance with State law. In a TIF, one or more political subdivisions contribute up to 100 percent of the property tax on the increase in value of real property in the district (tax increment) for TIF purposes. Under the terms of TIF Reinvestment Zone No. 17 and an Agreement to Participate in Tax Increment Reinvestment Zone No. 17, between the City of Austin and Travis County, the City of Austin will contribute 100 percent of its tax increment, and Travis County will contribute 50 percent of its tax increment. The first year of tax collections occurred in fiscal year 2009 and is estimated to approximate \$149,091 from the City of Austin and \$66,213 from Travis County. Revenue for fiscal year 2010 is expected to be \$625,200 from the City of Austin and \$230,000 from Travis County.

Factors Affecting Requirements

The Waller Creek tunnel project will be funded by the issuance of debt that will be repaid primarily from the tax increment revenues collected during the 20-year duration of TIF Reinvestment Zone No. 17. At the end of the 20-year TIF, the City will be solely responsible for all remaining debt and operations and maintenance expenditures. No expenditures or transfers to other funds are anticipated in fiscal year 2010.

	2007-08	2008-09	2008-09	2009-10	2009-10
Revenue	Actual	Amended	Estimated	Proposed	Approved
	\$0	\$211,861	\$216,954	\$869,600	\$869,600

Communications and Technology Management — 2009-10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Communications and Technology Management (CTM) Fund					
Revenue	\$292,646	\$297,999	\$233,000	\$233,000	\$233,000
Transfers In	\$32,535,962	\$29,065,969	\$24,920,435	\$31,317,505	\$31,317,505
Requirements	\$30,140,005	\$32,249,617	\$29,745,925	\$31,555,870	\$31,555,870
Full-time Equivalents (FTEs)	244.00	248.00	248.00	226.00	226.00
Wireless Communication Services Fund					
Revenue	\$4,943,353	\$5,281,332	\$5,384,709	\$5,212,722	\$5,212,722
Transfers In	\$2,452,407	\$2,681,563	\$2,231,563	\$2,629,003	\$2,629,003
Requirements	\$7,218,341	\$8,140,520	\$7,656,425	\$8,182,422	\$8,182,422
Full-time Equivalents (FTEs)	37.00	38.00	38.00	38.00	38.00
Combined Transportation, Emergency, and Communications Center (CTECC) Fund					
Revenue	\$2,847,763	\$2,939,563	\$2,931,563	\$2,786,426	\$2,786,426
Transfers In	\$7,721,628	\$7,093,973	\$6,293,973	\$7,241,273	\$7,241,273
Requirements	\$10,244,254	\$10,477,207	\$10,343,723	\$10,151,348	\$10,151,348
Full-time Equivalents (FTEs)	46.00	42.00	42.00	40.00	40.00

Communications and Technology Management — 2009-10

Mission

The mission of Communications and Technology Management (CTM) is to provide citizens and internal and external business partners with reliable information and efficient technology services to assist them in meeting their information needs and business goals. CTM has adopted the following goals to help achieve this mission:

Goals

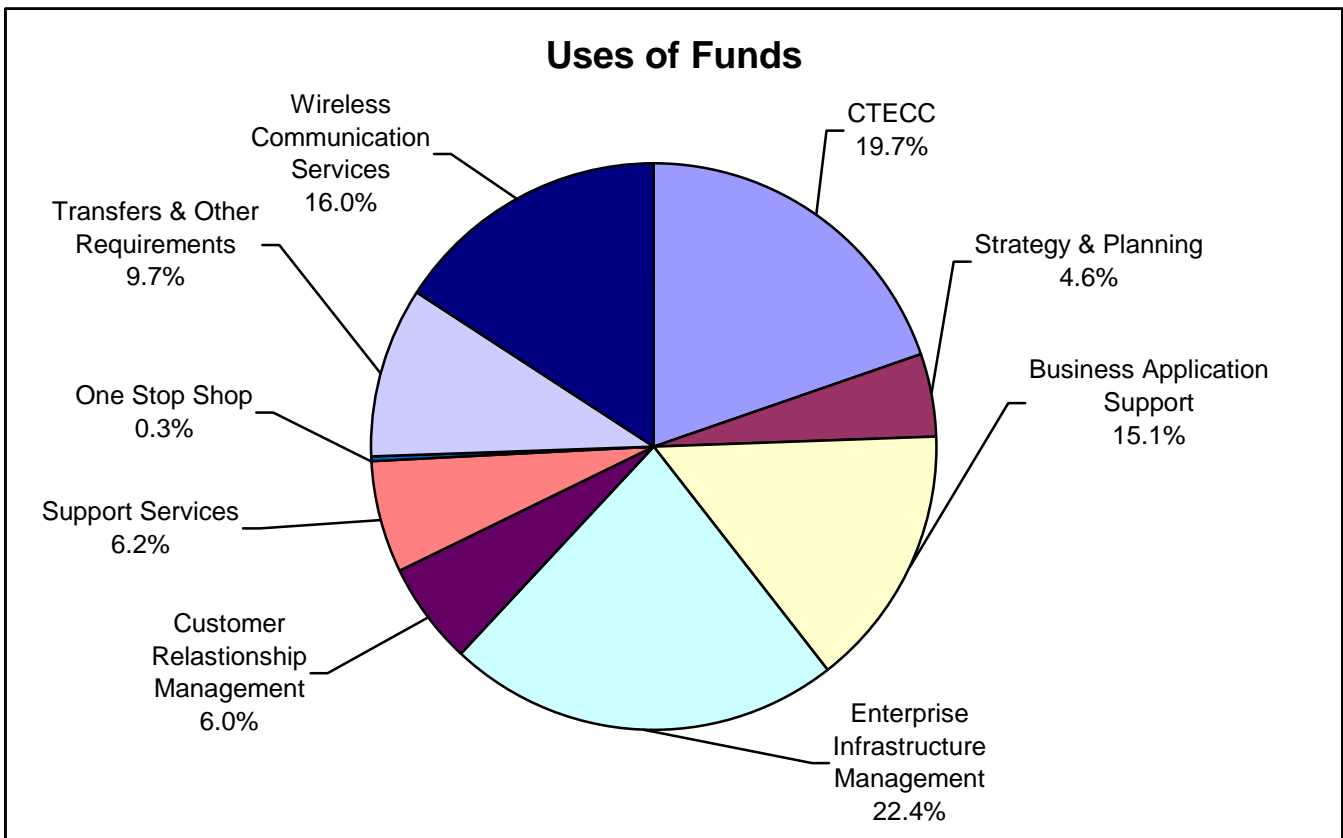
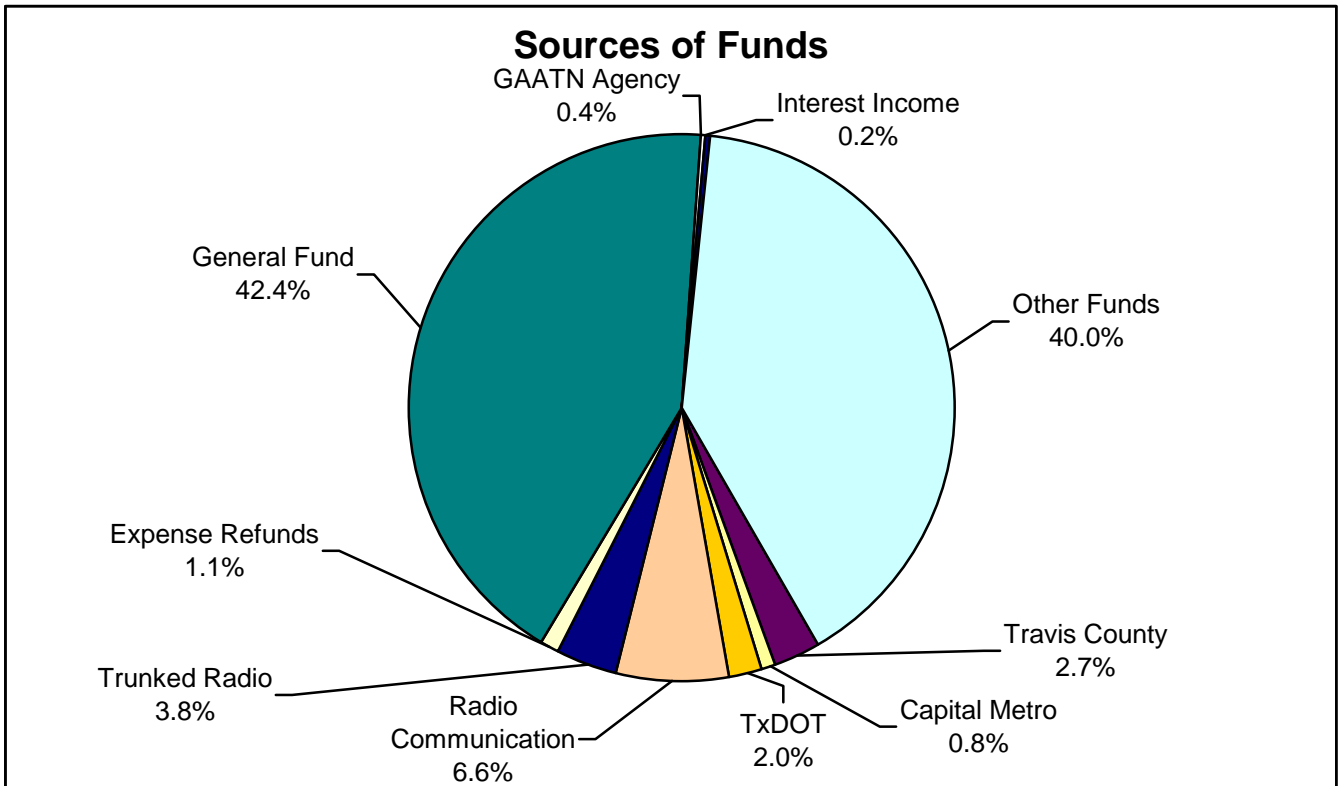
- In FY 2010, continue a high level of customer service by:
 - Achieving 99.5% availability and reliability of COA networks and servers
 - Closing at least 65% of Help Desk calls within one business day
 - Increasing Citizen access to COA information and services by expanding internet services
 - Increasing exchange of information among agencies in the Central Texas area and Statewide by expanding the Regional Radio System
- Provide 99.99% system infrastructure reliability to radio communication users of the Regional Radio System
- Adopt IT Governance
 - Implement 100% of the City of Austin governance structure by the end of 2010
 - Identify 95% of the governance structure and escalation process for enterprise projects by the end of FY 2010
- Provide open and accessible information and services to the Austin community via the Internet by:
 - Cross referencing 50% of City of Austin Web Redesign public requirements by the end of 2010
 - Implementing software that tracks and measures new visitors to the City of Austin Website in 2010

Key Indicators

Communications and Technology Management will use the following key indicators to monitor progress toward achieving its results:

- Percentage of Help Desk calls closed within one business day
- Percentage of system infrastructure reliability to radio communication users of the Regional Radio System
- Percentage of projects completed on time and within budget
- Percentage of server uptime
- Percentage of network availability

Communications and Technology Management — Total Budget \$50.5 million



Communications and Technology Management — Total Budget \$50.5 million

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Requirements	\$10,244,254	\$10,477,207	\$10,343,723	\$10,151,348	\$10,151,348
Full-time Equivalents (FTEs)	46.00	42.00	42.00	40.00	40.00
Expense Refunds	\$678,020	\$573,974	\$731,974	\$573,974	\$573,974

Budget Highlights for Communications and Technology Management (CTM)

As a provider of information technology services for City of Austin departments, as well as outside agencies in the Central Texas region, CTM's scope of activity is largely dictated by the rate of technology change and the support needs of its customers. CTM's customer base is continuously increasing from both internal and external sources. This increase is driven by the consolidation of IT contracts, networks and services to realize cost savings, technology services improvement, and increased interoperability of communication services throughout the region. Moreover, CTM is the custodian and manager for IT projects, large-scale servers, networks, security, telephone systems, and software to support the City of Austin enterprise.

CTM's budget, consisting of CTM, the Combined Transportation, Emergency and Communications Center (CTECC) Fund and the Wireless Communication Services Fund, reflects maintenance expenses of large-scale hardware and software systems and only the most critical capital upgrades and replacement requirements for technical systems. The operating budgets across the three funds—CTM, CTECC and Wireless Communications Services—total \$50.5 million, a decrease of 1.9% from FY 2009. CTM will eliminate 24.00 full-time equivalents (FTEs) in FY 2010 in an effort to reduce operating costs. The transfer to CIP for critical technology upgrades and replacements will total \$3.7 million in FY 2010.

After a "self-assessment" process, CTM began strategically focusing in six areas in FY 2009 to improve citywide competency levels in strategy and planning, enterprise architecture, IT staff development, portfolio management, value demonstration and requirements definition. Towards this end, CTM is conducting an activity-based management (ABM) cost allocation model that will provide the following:

Communications and Technology Management — Total Budget \$50.5 million

1. Complete documentation of all applications, data center systems/infrastructure
2. Total cost of ownership of individual applications, the data center, systems/infrastructure, and projects, including direct and indirect costs and operations resources
3. Chargeback rates to automate shared services billing based on usage of applications, services, and infrastructure

These initiatives will continue in FY 2010. Following are the budget highlights for the CTM, CTECC and Wireless Communication Services Funds.

Communications and Technology Management Fund

In an effort to become a world-class IT organization and with the leadership of new management, CTM has made some structural changes in FY 2010. Four new programs have been created to better support the Department's mission: Business Applications Support, Customer Relationship Management, Enterprise Infrastructure Management, and Strategy and Planning. A fifth program, Support Services, has replaced the Program Management program to better allow the Department to capture corporate-mandated data. The Approved Budget supports these structural changes.

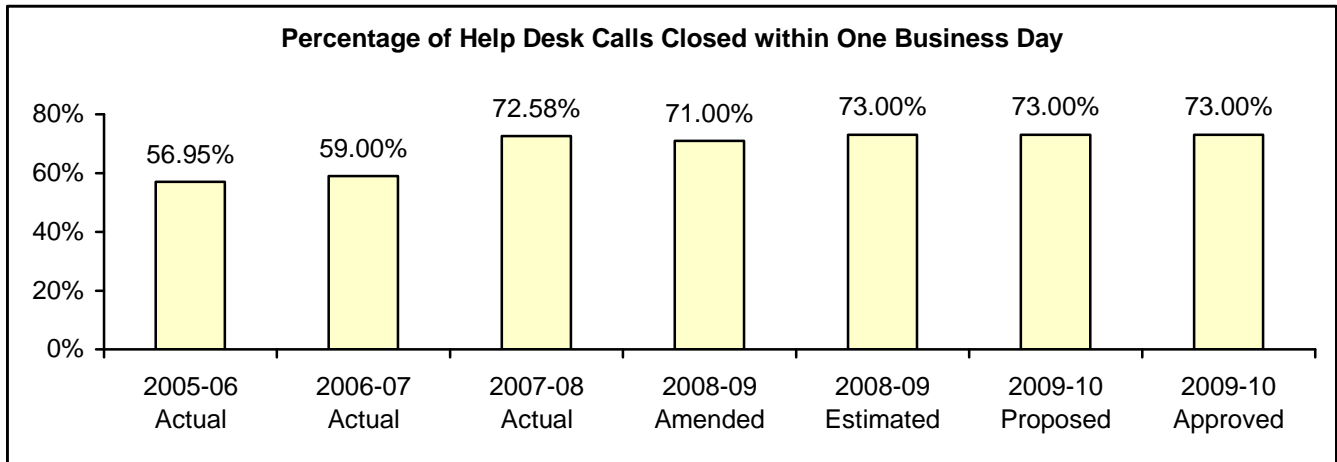
The CTM Fund receives revenue primarily from the General Fund, Support Services Fund and Enterprise Funds based on a cost allocation model. Total revenue proposed in FY 2010 is \$31.6 million. The total FY 2010 requirements for CTM are \$31.6 million, a decrease of \$693,747, or 26.2%, from FY 2009. CTM's overall FY 2010 budget decrease is primarily attributed to a reduction in personnel costs due to the elimination of 22.00 FTEs. The CTM budget will support the following major activities in FY 2010:

- Movement towards an enterprise model for IT applications and standards
- Development of strategic partnerships with vendors, external agencies and Austin citizens
- Convergence of voice and data networks
- Implementation of the City of Austin website redesign
- Continuing improvement initiatives throughout CTM towards the effort of becoming a world-class IT organization
- Maintenance and support of major software and hardware systems
- Upgrading server hardware and software to accommodate storage and increase storage management efficiency
- Reclassifying key positions to support the new CTM organizational structure

Customer Relationship Management

The CTM Customer Relationship Management Program currently supports over twenty-five different departments within the City through the Customer Support Center. The Center's Help Desk attendants receive calls for assistance on servers, desktops, printers, mainframe, applications, voice, data, Internet, email, departmental purchases, and CTECC systems. Help Desk calls are recorded into a software package called Magic that is used to create statistical reports on performance. The demand for assistance through the Help Desk has continued to increase over the past four years. This increase has allowed for the cost per call to remain relatively flat; however, the percentage of calls resolved within a day has increased.

Communications and Technology Management — Total Budget \$50.5 million



Business Applications Support

Business Applications Support provides support services for all City business software applications, both enterprise-wide and department specific. Business Applications Support will ensure that all of the application data is available and secure by managing the data and its structure in an optimal fashion. The management of this data will allow for accurate reporting that satisfies the business needs of the customer.

The City's enterprise geospatial system is also managed through the Business Applications Support Program. CTM will provide a high quality enterprise geospatial solution for increased user and citizen access and use of City GIS and mapping data.

In FY 2010, Business Applications Support will focus its efforts on the following targets:

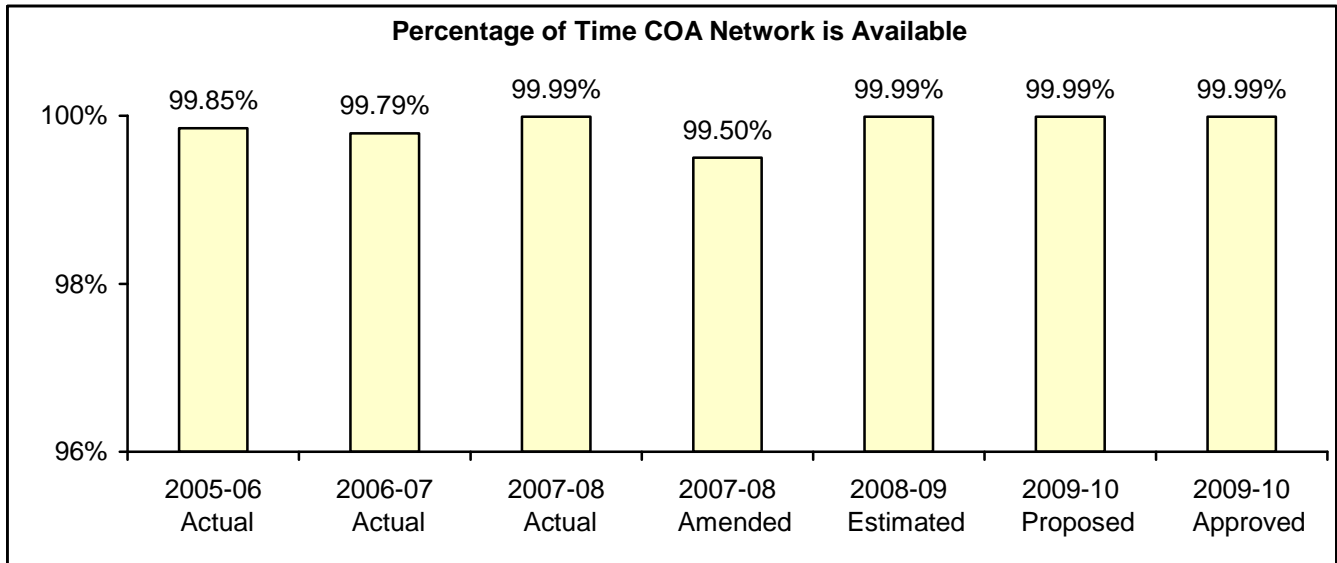
- Developing a standard strategy for requirements definition
- Maintenance cost containment
- Application design, reuse and integration

Enterprise Infrastructure Management

Enterprise Infrastructure Management provides a stable, adaptive network infrastructure, which will support the current applications and future technologies. Enterprise Infrastructure Management will provide an adaptive architecture using standards, modularity, flexibility, device/application mapping and automation. Part of this program's mission is to protect the City's hardware, software and data infrastructures from external and internal threats. In FY 2010, efforts will be focused on security and business continuity planning, infrastructure delivery and management, and enterprise architecture blueprint and discipline.

An integrated plan for the convergence of all communications will allow for continued maintenance and quality customer support for voice, data, and video over wired and wireless networks. CTM will maximize the availability and efficient use of the City's data network by providing physical coverage 24 hours a day and monitoring performance of critical hardware and software. Network availability is critical for normal City business to occur efficiently. Two software products, Spectrum and Opticom, are currently used to determine the availability of the City's network.

Communications and Technology Management — Total Budget \$50.5 million



Strategy and Planning

Strategy and Planning provides project management methodologies, processes, documents, and tools that are based upon best practices to make certain that projects are implemented consistently, on time and within budget. Management will ensure that each project focuses on cost effective enterprise solutions that benefit the organization's strategic themes. In FY 2010, the Strategy and Planning Program will focus its efforts on IT Governance and portfolio management.

To this end, CTM is committed to:

- Providing project management administration and support to project managers
- Supplying timely communication and status updates for all Enterprise Project Management (EPMO) projects to the IT governance body, the CIO, and department directors and stakeholders
- Assuring that the governance model is applied to all enterprise projects so that technology decisions reflect enterprise-wide interest, appropriate communication is accomplished, and the stakeholders' needs are addressed
- Reporting on the overall health of EPMO projects
- Proactively identifying and documenting customer technology needs on a regular basis
- Maintaining the City's application portfolio and technology standards

Approved Reductions

The Proposed Budget included reductions of \$1,947,480, strategically selected to maintain CTM's ability to provide core information technology services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. The Approved Budget includes a reduction of personnel and operational costs in the Enterprise Infrastructure Management Program for a total savings of \$513,652. Personnel costs have decreased by reducing funding for temporary employees and eliminating 5.00 vacant FTEs. The positions eliminated include two Network Systems Senior Administrators, a System Support Technician, System Support Technician Senior, and a Computer Operator Lead. Additional operating reductions include decreasing funding for ongoing maintenance of the Greater Austin Area Telecommunications Network (GAATN) fees related to seminars and employee training, and utilities.

Communications and Technology Management — Total Budget \$50.5 million

2. Reductions in the Business Applications Support Program include eliminating nine vacant FTEs, as well as reducing temporary staffing, which produces \$761,482 in personnel savings. The eliminated positions consist of four Programmer Analysts, two Senior Programmer Analysts, a Programmer Analyst Supervisor, a GIS Technician and 1.00 GIS Supervisor.
3. The Business Applications Support Program is also reducing \$43,500 in operational costs related to computer software maintenance and seminar and training fees in FY 2010.
4. The Customer Relationship Management Program has eliminated a vacant System Support Network Supervisor for a personnel savings of \$102,430.
5. CTM has reduced funding for educational travel and contractual advisory services for an operational savings of \$41,000. The elimination of two vacant IT Project Managers will also produce a personnel savings of \$231,846.
6. Other reductions in the Approved Budget include \$132,072 in the Support Services Program for temporary staffing and contingency funding. CTM is also reducing funding for various contractual and commodity items including office supplies, computer software, small tools and minor hardware for a savings of \$121,498.

Combined Transportation and Emergency Communications Center (CTECC) Fund

The CTECC facility will support the operations of shared critical emergency communications and transportation management for the region. The facility's main goal is to improve emergency response coordination and cooperation. The budget for CTECC supports requirements for the City of Austin as well as partnering agencies—Travis County, Capital Metro and Texas Department of Transportation. Total requirements for CTECC in FY 2010 are \$10.2 million. This represents a decrease of 3.1 percent from FY 2009.

The CTECC FY 2010 budget will support the following major activities:

- Management, maintenance and security of the CTECC facility
- Support Computer Aided Dispatch and Mobile Data Computing Systems
- Support Austin Travis County EMS and Police Records Management Systems
- Support the 9-1-1 Backup facility
- Upgrade the public safety equipment that is out of warranty or failing

Approved Reductions

The Proposed Budget included reductions of \$410,679, strategically selected to maintain CTM's ability to provide core information technology services. However, changes have been made by Council to the Approved Budget associated with the implementation of Service Incentive Pay and furloughs. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Reduced funding in the Approved Budget includes \$264,940 in facility maintenance, telephone costs and travel and training.
2. CTECC is eliminating a vacant System Support Network Supervisor position for a salary savings of \$102,426. Existing staff is currently absorbing these job duties.

Wireless Communication Services Fund

The Wireless Communication Services fund continues to maintain a high measure of reliability to radio communication users of the Regional Radio System within Austin/Travis County, Williamson County and other jurisdictions. The Wireless Communications program will also have increased service to public safety vehicles for installation and repairs to voice radios, mobile data computers, data radios, sirens, emergency lighting, and automatic vehicle locations devices.

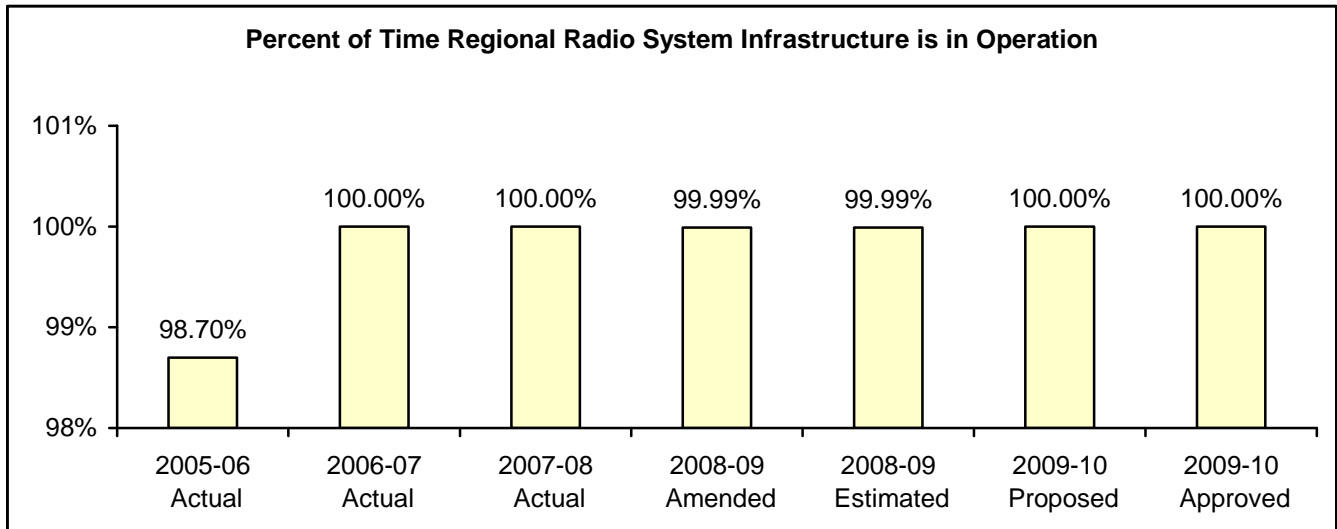
Communications and Technology Management — Total Budget \$50.5 million

The total requirements for Wireless Communications Services are \$8.2 million, a 0.5 percent increase over the FY 2009 budget. The \$41,902 approved increase can be attributed to several factors including increases in costs related to overtime, equipment rental and maintenance on computer software, as well as reductions in budgeted personnel savings and operating capital.

The Wireless Communication Services FY 2010 budget will support the following major activities:

- Mobile Data Support
- Radio Shop public safety vehicle installations, repair and maintenance
- Radio tower maintenance
- Texas Radio Coalition formation and support; and,
- WiFi installations

The Regional Radio System provides services to Austin, Travis County, Williamson County and other Texas jurisdictions. The Wireless Communications Services program will continue to increase in scope as the Statewide Interoperability Plan for radio services is executed. Because this is a public safety system, it is critical that operations are maintained at 99.99%. To meet this measure, Wireless Field Operations will perform routine monitoring and maintenance of system components and monitoring of alarm system for network failures.



Approved Reductions

The Proposed Budget included reductions of \$35,299 associated with the corporate elimination of Service Incentive pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

CTM Employee Benefits

The Approved Budget includes the following changes to employee benefits for FY 2010:

- The CTM Fund will experience an increase of \$87,803 associated with the annualized costs for Pay for Performance implemented in FY 2009. The fund will also have a decrease in expenditures related to service incentive enhancement pay for non-civil employees that will not be continued into FY 2010 for a savings of \$146,981.

Communications and Technology Management — Total Budget \$50.5 million

- The CTECC Fund has a \$15,115 increase for salaries associated with annualizing Pay for Performance. The anticipated decreases associated with the elimination of service incentive enhancement pay for this fund is \$25,447.
- Wireless Communication Services includes a net increase in the budget of \$10,271 for the annualized cost of Pay for Performance received in FY 2009. Service incentive enhancement pay decreased by \$17,292 in FY 2010.

Capital Budget

The FY 2010 Approved Capital Budget includes:

- \$3,738,475 for Critical Technology Replacement & Upgrades

Communications and Technology Management — 2009-10

Significant Revenue and Expenditure Changes by Program

Communications and Technology Management Fund

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a \$1,220,700 increase in funding from the General Fund based on CTM's cost allocation model.	\$1,220,700	
2. Interest Income is expected to decrease \$64,999 in FY 2010 due to lower interest rates.	(\$64,999)	
3. The Approved Budget includes a \$1,030,836 increase in transfers in from other funds based on CTM's cost allocation model.	\$1,030,836	
 <u>Expenditure Changes</u>		
1. City-Wide		
The Approved Budget includes \$87,303 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$87,303	
The Approved Budget includes a decrease of \$146,981 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$146,981)	
The Approved Budget includes a total stipend of \$666,037, which is an incremental increase of \$346,718, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$346,718	
The Approved Budget includes a \$179,388 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$179,388)	
The Approved Budget includes a decrease of \$7,697 for markets that were not implemented in FY 2009.	(\$7,697)	
The Approved Budget includes a decrease of \$146,063 for the implementation of furloughs for non-civil service employees.	(\$146,063)	
2. Fund-Wide		
Six unfunded FTEs were eliminated with a \$0 net impact.	\$0	(6.00)
The Approved Budget includes a decrease of \$135,390 in funding for office supplies, minor computer hardware, software, and small tools.	(\$135,390)	
Fuel and fleet maintenance costs will have a net decrease of \$6,862 in FY 2010.	(\$6,862)	
The Approved Budget includes a \$313,279 increase in office space for the data center, GIS operations at One Texas Center, and training facilities at the Rutherford Lane Campus.	\$313,279	
3. Business Applications Support		
Contractual services related to the management of the GIS system will decrease \$61,659 in FY 2010.	(\$61,659)	

Communications and Technology Management — 2009-10

	Dollars	FTEs
Utilities related to electrical services are expected to increase \$22,582 in the Approved Budget.	\$22,582	
The Approved Budget includes the transfer of one FTE to the Communications and Public Information department to function as a sound engineer.	(\$55,519)	(1.00)
A Programmer Analyst position will transfer from CTECC to better align the position with the appropriate job duties.	\$72,634	1.00
Personnel requirements will reduce due to the elimination of vacant FTEs and reduced funding for temporary employees.	(\$761,482)	(9.00)
In order to reach spending reduction goals, funding for seminars and training will be reduced.	(\$10,000)	
The Approved Budget includes decreased funding for software maintenance expenditures.	(\$33,500)	
4. <u>Customer Relationship Management</u>		
Personnel costs will decrease by \$102,430 in FY 2010 due to the elimination of a vacant System Support Network Supervisor position.	(\$102,430)	(1.00)
The Approved Budget includes reduced funding for temporary employees.	(\$6,284)	
Utility costs are expected to increase \$17,792 in FY 2010.	\$17,792	
Software maintenance costs related to GoToMyPC, network streaming licensing and PowerSave software will increase.	\$51,331	
Educational travel will be reduced in FY 2010.	(\$2,000)	
5. <u>Enterprise Infrastructure Management</u>		
The Approved Budget includes the elimination of five vacant FTEs.	(\$387,071)	(5.00)
Funding for temporary employees will decrease in the Approved Budget.	(\$33,581)	
Employee related training, seminars and travel will be curtailed in FY 2010 in an effort to reduce operational costs.	(\$12,000)	
Funding for maintenance to the GAATN network will be reduced in FY 2010.	(\$50,000)	
Contractual costs related to telephone base costs, equipment, cellular phones and long distance will decrease in the Approved Budget to reflect historical spending patterns.	(\$9,380)	
Utility costs have decreased with the relocation of headquarters to a new site.	(\$107,358)	
Maintenance costs for computer software reflects a net reduction of \$167,372 due to the decommission of the City mainframe and a subsequent increase in costs related to the support for the enterprise server.	(\$167,372)	

Communications and Technology Management — 2009-10

	Dollars	FTEs
Various computer hardware maintenance costs will increase in the Approved Budget, including costs related to the enterprise server.	\$117,382	
Operating capital will have a net increase of \$34,283 in FY 2010. Costs related to capital leased hardware is decreasing \$30,672; however switches for network maintenance and office equipment will be increasing \$64,955.	\$34,283	
6. <u>Strategy and Planning</u>		
FY 2010 reductions include the elimination of two vacant FTEs in this division.	(\$231,846)	(2.00)
Educational travel and consulting services related to an advisory contract will be reduced in the Approved Budget.	(\$41,000)	
7. <u>Support Services</u>		
The transfer of one FTE from the Budget Office with a net \$0 impact is included in the Approved Budget.	\$0	1.00
Funding for contingency items related to training and support services operational cost will be reduced in FY 2010.	(\$63,450)	
The Approved Budget includes reduced funding for temporary employees.	(\$68,622)	
8. <u>Transfers and Other Requirements</u>		
The fund's obligation to Workers' Compensation decreased \$42,101 in the Approved Budget.	(\$42,101)	
Accrued Payroll will decrease \$29,000 in FY 2010.	(\$29,000)	
The transfer to CIP is needed to fund CTM's FY 2010 critical technology replacement projects.	\$1,058,820	

Communications and Technology Management — 2009-10

Significant Revenue and Expenditure Changes by Program

Combined Transportation, Emergency, and Communications Center Fund

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a \$153,137 decrease in Interlocal Agreement revenue estimated from Travis County, Texas Department of Transportation, and Capital Metro due to reductions in shared expenditures.	(\$153,137)	
2. The Approved Budget includes a net increase of \$147,300 in interdepartmental transfers from the Aviation Department and the General Fund based on the CTECC cost allocation model.	\$147,300	
<u>Expenditure Changes</u>		
1. City-Wide		
The Approved Budget includes \$15,115 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$15,115	
The Approved Budget includes a total stipend of \$102,859, which is an incremental increase of \$46,636 to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$46,636	
The Approved Budget includes a decrease of \$25,447 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$25,447)	
The Approved Budget includes a \$24,221 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$24,221)	
The Approved Budget includes a decrease of \$19,092 for the implementation of furloughs for non-civil service employees.	(\$19,092)	
2. CTECC		
The Approved Budget includes elimination of a vacant FTE, a System Support Network Supervisor position, for a savings of \$102,426.	(\$102,426)	(1.00)
Travel and training, building maintenance, and telephone base cost will reduce by \$339,840 to align with historical spending patterns.	(\$339,840)	
A Programmer Analyst Senior will transfer to the Communications and Technology Management (CTM) Fund.	(\$72,634)	(1.00)
Personnel costs related to overtime and call back time are expected to increase by \$37,216 in FY 2010.	\$37,216	
The Approved Budget includes a \$30,902 increase for security services provided by Travis County Sherriff Law Enforcement.	\$30,902	
Program-wide maintenance on hardware, software and equipment will increase by \$214,813 in FY 2010.	\$214,813	

Communications and Technology Management — 2009-10

	Dollars	FTEs
Utility costs are expected to decrease \$20,410 in FY 2010.	(\$20,410)	
The Approved Budget reflects a decrease of \$17,124 in other contractual costs such as interdepartmental charges, printing and binding, and mileage reimbursements.	(\$17,124)	
The Approved Budget includes a decrease of \$84,373 in one-time costs of operating capital for computer hardware.	(\$84,373)	
3. <u>Transfers and Other Requirements</u>		
Accrued Payroll will decrease \$6,000 in FY 2010.	(\$6,000)	
The Approved Budget includes a \$38,203 increase in Workers' Compensation.	\$38,203	

Communications and Technology Management — 2009-10

Significant Revenue and Expenditure Changes by Program

Wireless Communication Services Fund

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a \$52,560 decrease in transfers from City departments for commercial cellular broadband airtime for mobile data support.	(\$52,560)	
2. Revenue from City departments and interlocal agencies for installation requests, repairs, and maintenance is anticipated to decrease by \$68,610 in FY 2010.	(\$68,610)	
<u>Expenditure Changes</u>		
1. City-Wide		
The Approved Budget includes \$10,271 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$10,271	
The Approved Budget includes a decrease of \$17,292 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$17,292)	
The Approved Budget includes a total stipend of \$79,641, which is an incremental increase of \$41,818, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$41,818	
The Approved Budget includes a \$22,931 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$22,931)	
The Approved Budget includes a decrease of \$12,368 for the implementation of furloughs for non-civil service employees.	(\$12,368)	
2. Wireless Communication Services		
Costs related to fuel and vehicle maintenance are expected to decrease by \$19,601 in FY 2010.	(\$19,601)	
The Approved Budget includes a \$28,000 increase in the Communications Tower lease.	\$28,000	
Services related to cellular broadband are expected to decrease in the Approved Budget.	(\$11,700)	
The Approved Budget includes an increase of \$73,928 for computer software maintenance.	\$73,928	
Various budgeted items, including telephone services, employee recruitment and travel, will be reduced in FY 2010.	(\$8,341)	
The Approved Budget includes a \$19,000 decrease in outdated and discontinued parts that would not be used for the repair work in the Wireless Shop.	(\$19,000)	

Communications and Technology Management — 2009-10

	Dollars	FTEs
Costs related to minor computer hardware are expected to increase in FY 2010.	\$7,200	
Less one-time capital outlay will be needed in FY 2010.	(\$73,428)	
Vacancy savings will decrease to allow for hiring in critical areas of the Radio Repair Shop.	\$48,516	
Dictaphone Recording System maintenance will be serviced internally in FY 2010 and reduce equipment maintenance costs.	(\$13,400)	
3. Transfers and Other Requirements		
Accrued Payroll will decrease \$4,000 in FY 2010.	(\$4,000)	
The Approved Budget includes a \$34,564 increase in Workers' Compensation.	34,564	

Communications and Technology Management - 2009-10

Communications and Technology Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BUSINESS APPLICATIONS SUPPORT										
Application Administration, Development and Support	\$2,703,770	26.00	\$1,754,288	15.25	\$2,332,035	15.25	\$1,813,904	13.62	\$1,813,904	13.62
Database Administration	\$948,496	9.00	\$1,331,417	14.25	\$1,030,123	14.25	\$1,045,106	10.37	\$1,045,106	10.37
Enterprise Geospatial Services	\$2,527,091	25.00	\$3,367,759	33.75	\$3,132,682	33.75	\$3,602,751	30.87	\$3,602,751	30.87
Web Services	\$989,028	14.25	\$1,250,493	15.00	\$1,073,684	15.00	\$1,181,675	14.00	\$1,181,675	14.00
Subtotal	\$7,168,386	74.25	\$7,703,957	78.25	\$7,568,524	78.25	\$7,643,436	68.86	\$7,643,436	68.86
CUSTOMER RELATIONSHIP MANAGEMENT										
Customer Support Center	\$992,722	13.00	\$1,093,807	13.00	\$1,074,252	13.00	\$1,128,455	13.00	\$1,128,455	13.00
PC Life Cycle Management	\$2,020,538	22.50	\$2,043,088	20.50	\$1,832,212	20.50	\$1,874,395	19.00	\$1,874,395	19.00
Subtotal	\$3,013,260	35.50	\$3,136,895	33.50	\$2,906,464	33.50	\$3,002,850	32.00	\$3,002,850	32.00
ENTERPRISE INFRASTRUCTURE MANAGEMENT										
Enterprise Architecture Planning	\$2,284,190	12.50	\$3,100,159	19.50	\$2,620,248	19.50	\$3,135,600	17.37	\$3,135,600	17.37
Infrastructure Security	\$1,259,461	13.00	\$1,296,799	7.00	\$1,309,186	7.00	\$855,820	6.37	\$855,820	6.37
Network and System Engineering	\$6,884,121	47.75	\$6,622,429	40.50	\$5,691,329	40.50	\$5,313,279	35.00	\$5,313,279	35.00
Telecommunications	\$1,436,369	13.25	\$1,735,229	16.25	\$1,512,815	16.25	\$1,447,089	13.25	\$1,447,089	13.25
Subtotal	\$11,864,141	86.50	\$12,754,616	83.25	\$11,133,578	83.25	\$10,751,788	71.99	\$10,751,788	71.99
ONE STOP SHOP										
Land Use Review	\$129,789	2.50	\$162,648	2.50	\$133,335	2.50	\$150,524	2.12	\$150,524	2.12
Subtotal	\$129,789	2.50	\$162,648	2.50	\$133,335	2.50	\$150,524	2.12	\$150,524	2.12
STRATEGY AND PLANNING										
Business System Consulting	\$642,368	7.00	\$802,660	9.00	\$563,121	9.00	\$745,042	8.00	\$745,042	8.00
Enterprise Project Management	\$1,418,171	10.25	\$1,602,968	12.25	\$1,154,284	12.25	\$1,590,717	11.78	\$1,590,717	11.78
Subtotal	\$2,060,540	17.25	\$2,405,628	21.25	\$1,717,405	21.25	\$2,335,759	19.78	\$2,335,759	19.78

Communications and Technology Management - 2009-10

Communications and Technology Management Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$806,781	6.00	\$973,801	7.00	\$1,248,467	7.00	\$1,229,262	9.55	\$1,229,262	9.55
Financial Monitoring / Budgeting	\$340,708	4.00	\$308,865	4.00	\$318,044	4.00	\$608,874	7.60	\$608,874	7.60
Personnel / Training	\$805,933	10.00	\$829,741	8.25	\$798,374	8.25	\$904,747	8.25	\$904,747	8.25
Purchasing / MBE/WBE	\$616,498	8.00	\$769,192	10.00	\$717,460	10.00	\$397,616	5.85	\$397,616	5.85
Subtotal	\$2,569,919	28.00	\$2,881,599	29.25	\$3,082,345	29.25	\$3,140,499	31.25	\$3,140,499	31.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$299,987	0.00	\$524,619	0.00	\$524,619	0.00	\$792,539	0.00	\$792,539	0.00
Transfers	\$3,033,984	0.00	\$2,679,655	0.00	\$2,679,655	0.00	\$3,738,475	0.00	\$3,738,475	0.00
Subtotal	\$3,333,971	0.00	\$3,204,274	0.00	\$3,204,274	0.00	\$4,531,014	0.00	\$4,531,014	0.00
Total	\$30,140,005	244.00	\$32,249,617	248.00	\$29,745,925	248.00	\$31,555,870	226.00	\$31,555,870	226.00

Communications and Technology Management - 2009-10

Combined Transportation, Emergency & Communications Center Fund (CTECC)

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CTECC										
CTECC - Operations	\$5,533,534	2.00	\$5,242,498	3.00	\$5,377,468	3.00	\$4,852,407	3.00	\$4,852,407	3.00
CTECC Applications, Network and PC Support	\$2,990,968	27.00	\$2,944,008	19.00	\$2,878,475	19.00	\$2,933,058	18.00	\$2,933,058	18.00
Public Safety Applications, Network and PC Support	\$1,685,810	17.00	\$2,213,748	20.00	\$1,966,475	20.00	\$2,145,591	19.00	\$2,145,591	19.00
Subtotal	\$10,210,312	46.00	\$10,400,254	42.00	\$10,222,418	42.00	\$9,931,056	40.00	\$9,931,056	40.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$33,942	0.00	\$76,953	0.00	\$121,305	0.00	\$220,292	0.00	\$220,292	0.00
Subtotal	\$33,942	0.00	\$76,953	0.00	\$121,305	0.00	\$220,292	0.00	\$220,292	0.00
Total	\$10,244,255	46.00	\$10,477,207	42.00	\$10,343,723	42.00	\$10,151,348	40.00	\$10,151,348	40.00

Communications and Technology Management - 2009-10

Wireless Communication Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
WIRELESS COMMUNICATION SERVICES										
Field Operations	\$4,961,286	16.00	\$5,481,604	16.00	\$4,551,289	16.00	\$5,265,554	15.00	\$5,265,554	15.00
Installation Operations	\$485,607	6.33	\$511,519	6.33	\$507,813	6.33	\$495,997	6.33	\$495,997	6.33
Inventory Management	\$276,210	4.33	\$257,570	3.33	\$235,777	3.33	\$227,673	3.33	\$227,673	3.33
Operations Management	\$700,636	5.00	\$935,840	7.00	\$1,453,890	7.00	\$1,301,865	8.00	\$1,301,865	8.00
Shop Operations	\$748,358	5.34	\$898,688	5.34	\$852,428	5.34	\$763,658	5.34	\$763,658	5.34
Subtotal	\$7,172,097	37.00	\$8,085,221	38.00	\$7,601,197	38.00	\$8,054,747	38.00	\$8,054,747	38.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$46,244	0.00	\$55,299	0.00	\$55,228	0.00	\$127,675	0.00	\$127,675	0.00
Subtotal	\$46,244	0.00	\$55,299	0.00	\$55,228	0.00	\$127,675	0.00	\$127,675	0.00
Total	\$7,218,341	37.00	\$8,140,520	38.00	\$7,656,425	38.00	\$8,182,422	38.00	\$8,182,422	38.00

Communications and Technology Management - 2009-10

Expense Refunds

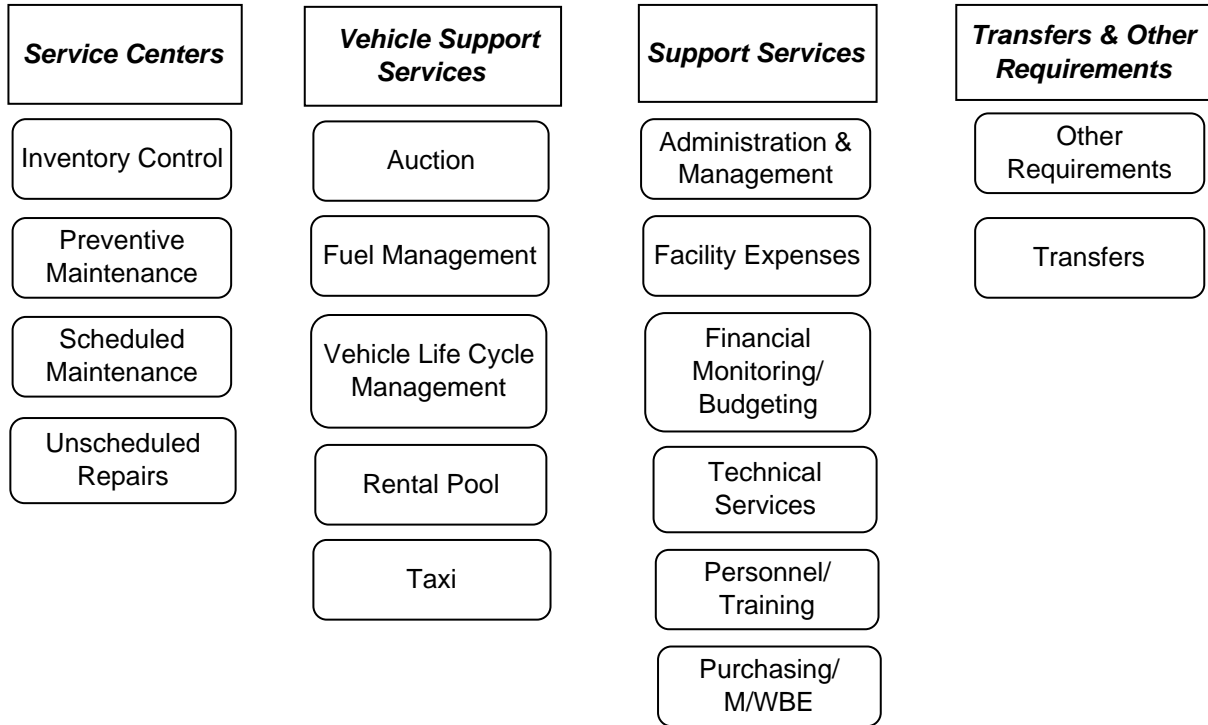
	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
BUSINESS APPLICATIONS SUPPORT										
Application Administration, Development and Support	\$5,089	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Enterprise Geospatial Services	\$436,934	0.00	\$390,900	0.00	\$390,900	0.00	\$0	0.00	\$0	0.00
Subtotal	\$442,024	0.00	\$390,900	0.00	\$390,900	0.00	\$0	0.00	\$0	0.00
CTECC										
CTECC - Operations	\$2,000	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
CTECC Applications, Network and PC Support	\$0	0.00	\$0	0.00	\$99,925	0.00	\$0	0.00	\$0	0.00
Subtotal	\$2,000	0.00	\$0	0.00	\$99,925	0.00	\$0	0.00	\$0	0.00
CUSTOMER RELATIONSHIP MANAGEMENT										
Customer Support Center	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00
Subtotal	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00	\$45,000	0.00
ENTERPRISE INFRASTRUCTURE MANAGEMENT										
Network and System Engineering	\$0	0.00	\$0	0.00	\$0	0.00	\$390,900	0.00	\$390,900	0.00
Telecommunications	\$139,010	0.00	\$138,074	0.00	\$138,074	0.00	\$138,074	0.00	\$138,074	0.00
Subtotal	\$139,010	0.00	\$138,074	0.00	\$138,074	0.00	\$528,974	0.00	\$528,974	0.00
WIRELESS COMMUNICATION SERVICES										
Field Operations	\$0	0.00	\$0	0.00	\$3,817	0.00	\$0	0.00	\$0	0.00
Installation Operations	\$0	0.00	\$0	0.00	\$3,505	0.00	\$0	0.00	\$0	0.00
Inventory Management	\$0	0.00	\$0	0.00	\$2,175	0.00	\$0	0.00	\$0	0.00
Operations Management	\$0	0.00	\$0	0.00	\$1,000	0.00	\$0	0.00	\$0	0.00
Shop Operations	\$0	0.00	\$0	0.00	\$802	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$0	0.00	\$11,299	0.00	\$0	0.00	\$0	0.00

Communications and Technology Management - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$49,986	0.00	\$0	0.00	\$46,776	0.00	\$0	0.00	\$0	0.00
Subtotal	\$49,986	0.00	\$0	0.00	\$46,776	0.00	\$0	0.00	\$0	0.00
Total	\$678,020	0.00	\$573,974	0.00	\$731,974	0.00	\$573,974	0.00	\$573,974	0.00

Fleet Services — 2009-10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$35,956,495	\$47,078,011	\$45,420,400	\$40,458,007	\$40,458,007
Requirements	\$40,324,971	\$45,674,949	\$35,012,968	\$38,661,631	\$38,661,631
Full-time Equivalent (FTEs)	195.00	194.00	194.00	189.00	189.00

Fleet Services — 2009-10

Mission

The Fleet Services Division is committed to providing a full range of fleet management services, to serving the City of Austin departmental needs and continually staying abreast of new technologies and procedures related to fleet management.

Goals

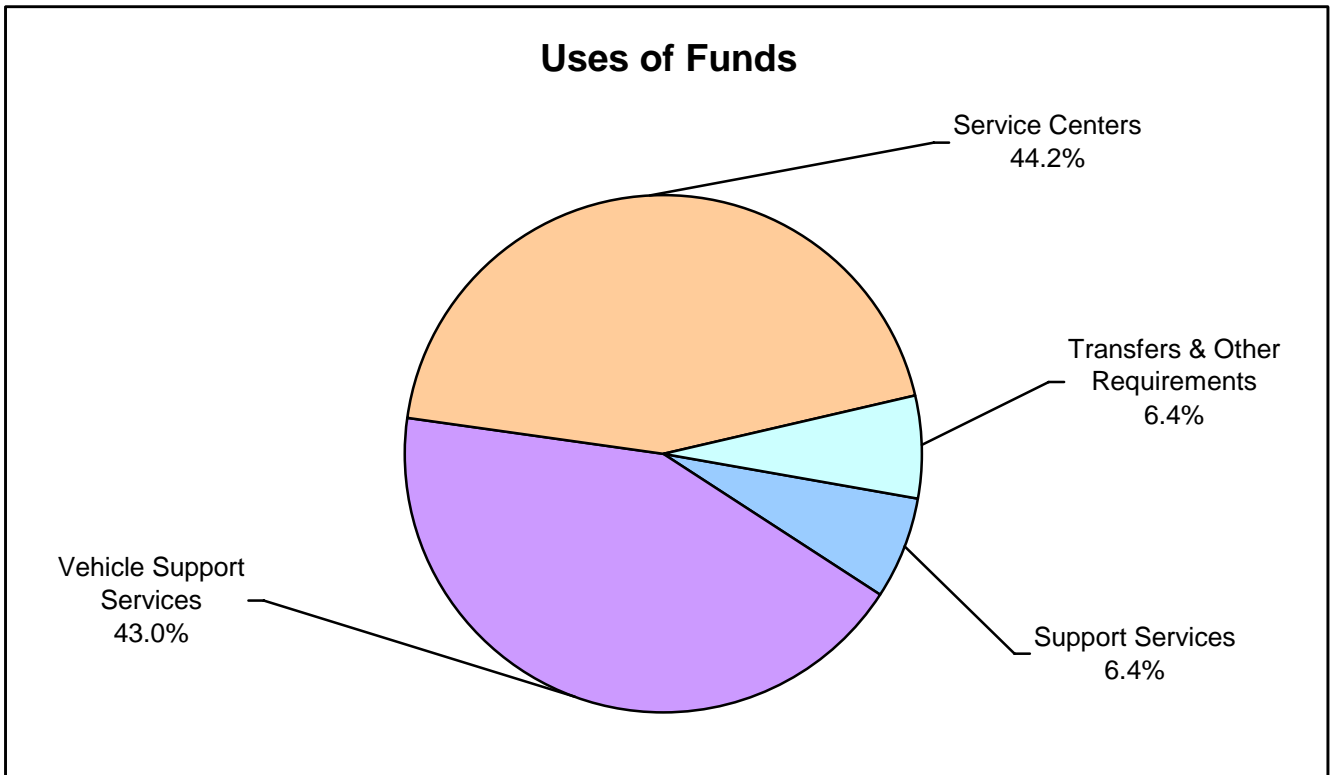
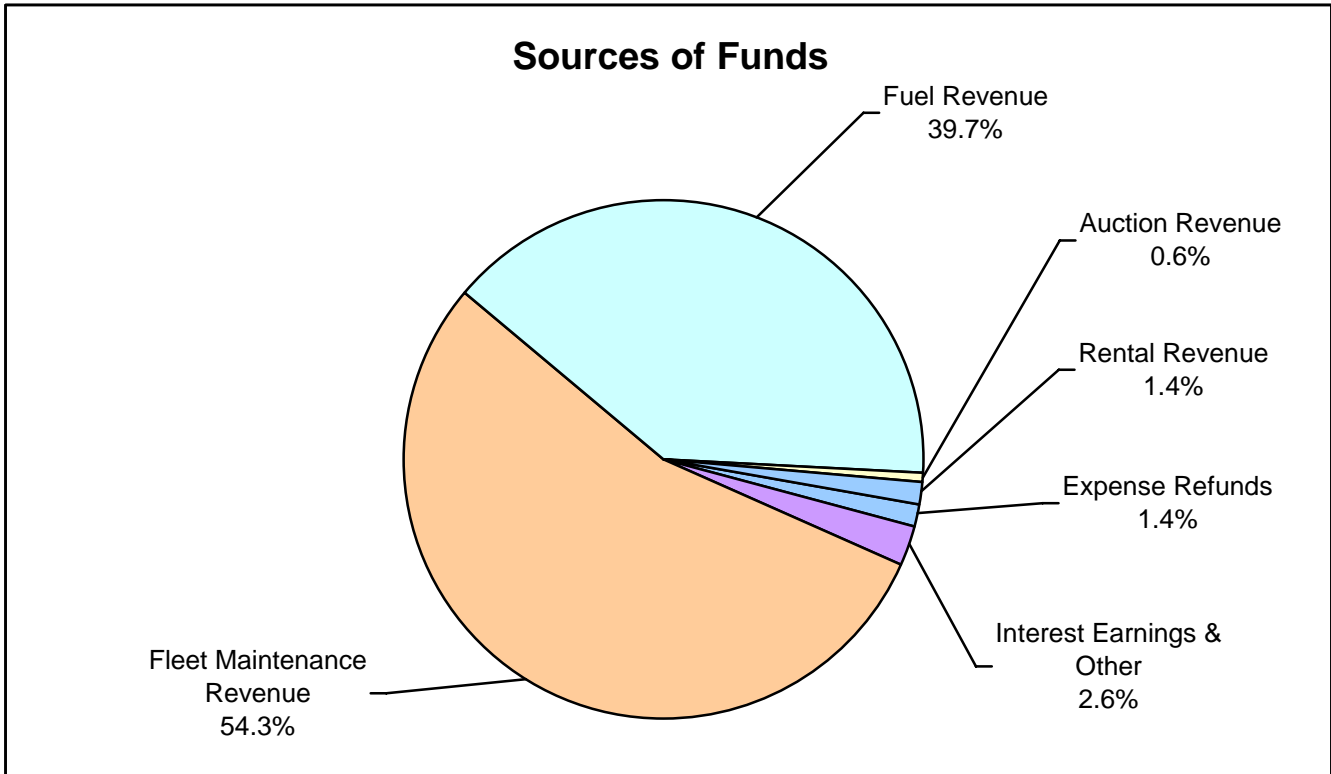
- Fleet services will strive to keep 95% of all city vehicles operational and available at all times.
- Fleet services will strive to achieve and maintain a 95% or higher combined “Excellent” or “Good” customer satisfaction rating on quality, timeliness, and overall satisfaction on all services.
- Fleet’s goal of improving communications with its customers includes:
 - Providing electronic daily Fleet Availability reports on 95% of all days
 - Initiating annual service agreements with 90% of customer departments
 - Maintaining a customer satisfaction rating of 95% or above for the maintenance and repair program.
- Fleet’s goal is to work toward achieving carbon neutrality by 2020.
 - Conversion of Fleet to Alternative Fuel Vehicle (AFV)/hybrid (electric) vehicles
 - Increase the ratio between Alternative-fuel to traditional fuel consumed by 2%.

Key Indicators

The following key indicators have been developed to help the department track how well the goals are being met.

- Fleet Availability rate
- Percent of units exceeding replacement requirements
- Customer Satisfaction Rating
- Alternative Fuel Vehicles (AFV) as a percent of total units operated
- Alternative Fuel issued as a percentage of all fuels used

Fleet Services — Total Budget \$39.2 million



Fleet Services — Total Budget \$39.2 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Fleet Fund					
Revenue	\$35,956,495	\$47,078,011	\$45,420,400	\$40,458,007	\$40,458,007
Requirements	\$40,324,971	\$45,674,949	\$35,012,968	\$38,661,631	\$38,661,631
Full-Time Equivalents (FTEs)	195.00	194.00	194.00	189.00	189.00
Expense Refunds	\$1,920,378	\$1,469,317	\$462,157	\$535,620	\$535,620

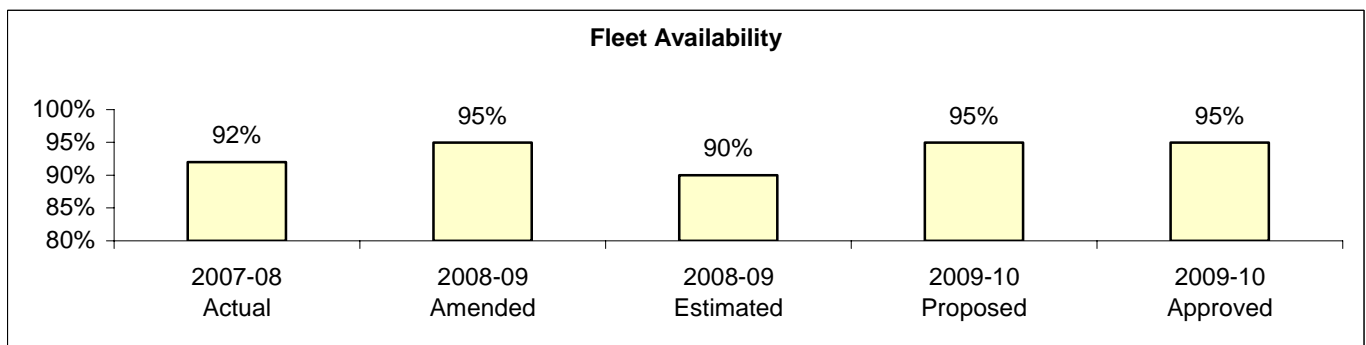
Budget Highlights

The Fleet Services Department is responsible for the acquisition, maintenance, fueling, and disposal of vehicles and other equipment utilized by the City. Currently the City has over 5,000 vehicles and units of equipment, ranging from police patrol cars, sanitation vehicles, heavy duty vehicles, off-road equipment, and fire apparatus. City vehicles utilize a wide variety of fuel types including E85, bio-diesel, CNG, and propane. The FY 2010 Approved Budget includes several proposals to streamline operations and to challenge conventional Fleet Service's policies and practices.

The FY10 Approved Budget includes a Fuel Reserve Fund, to help alleviate severe price increases similar to those in 2008. The balance of the Fuel Reserve Fund will accumulate by charging users a nominal surcharge in addition to the fixed price per gallon. For FY 2010, the surcharge will be 15 cents per gallon with an anticipated collection of approximately \$800,000.

Service Centers Program

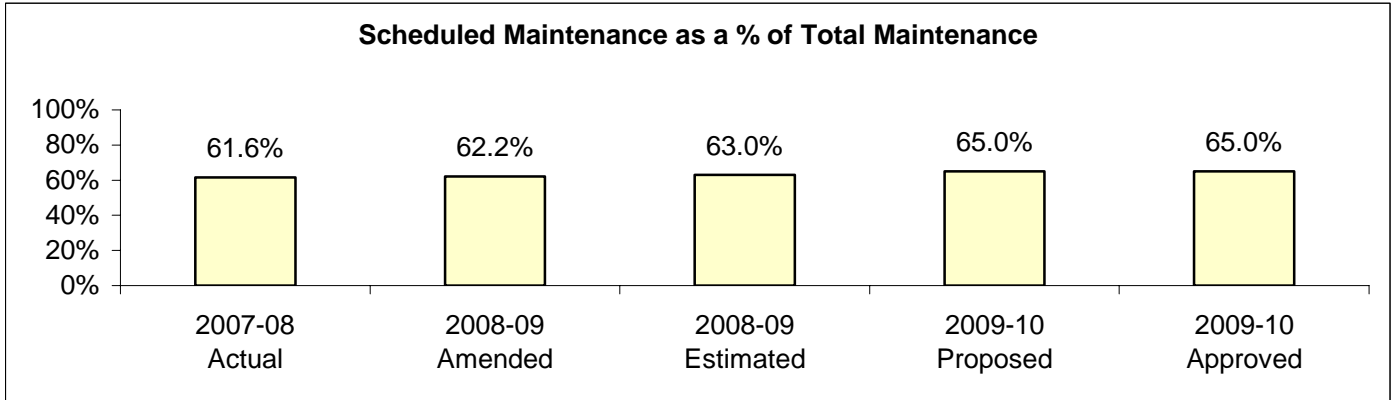
Fleet Services is responsible for the maintenance of vehicles and fleet-related equipment owned and operated by the City. The department's goal is to have the maximum amount of vehicles and equipment available to customers in order to minimize downtime for departmental operations. Fleet Services' goal for City Fleet Availability continues to be 95% for FY 2010.



The City's fleet consists of a wide variety of equipment and vehicles as well as various alternative-fueled or hybrid based vehicles. The technology entailed in these vehicles is complex, requiring specialized skills for repair and service. Fleet has focused on providing the specific training required to maintain a highly skilled workforce capable of maintaining high levels of customer service. One of Fleet's service centers is an accredited ASE Blue Seal of Excellence site and another is pending certification. To be eligible to receive ASE Blue Seal of Excellence certification, 75% of the service center technicians must be ASE certified. Last fiscal year, Fleet was awarded the Crystal Award from Fleet Counselor Services, Inc., an organization that designates achieving comparable performance benchmarks to the private sector. This award is honored for a two year period, and Fleet Services will be able to reapply next fiscal year.

Fleet Services — Total Budget \$39.2 million

There are three types of vehicle maintenance: preventative, scheduled and unscheduled. Effective maintenance programs reduce costly breakdowns and unscheduled repairs. A key element of an effective maintenance program is ensuring a high percentage of maintenance occurs in regular or scheduled intervals. In FY 2010, Fleet expects to spend 65% of the total maintenance and repair budget on scheduled maintenance, 20% on preventative maintenance and 15% on unscheduled maintenance.

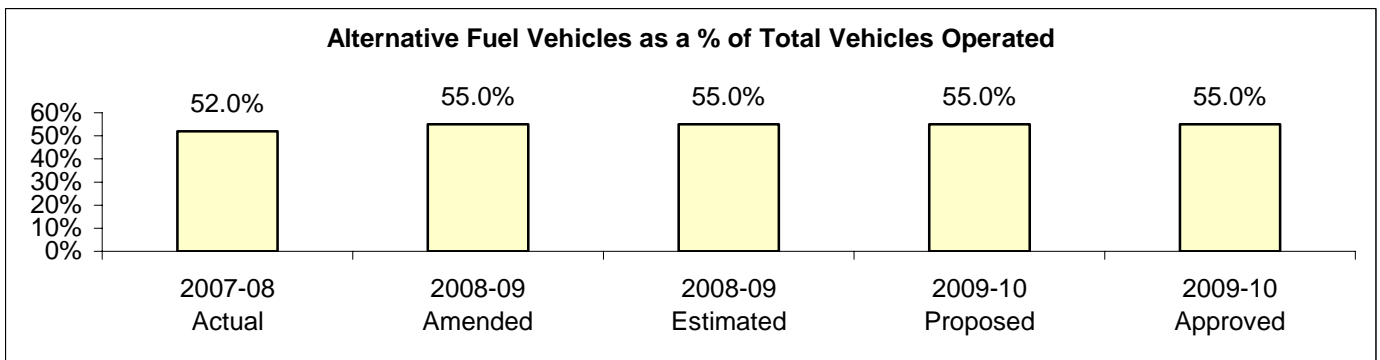


In order to maximize the City's investments in vehicles, Fleet is concentrating on extending the life of vehicles as long as possible. These efforts may result in higher mileage and maintenance costs, but is a more cost effective solution than purchasing brand new units. The FY 2010 Approved Budget includes a \$50,000 increase in Non-CIP capital to refurbish the hydraulics shop, which will allow Fleet to perform hydraulic services in house and avoid higher commercial repair costs.

Vehicle Support Services Program

The Vehicle Support Program is composed of the following activities: Auction, Fuel Management, Rental Pool, Taxi, and Vehicle Life Cycle Management. Fuel Management will decrease by \$8,375,895 primarily due to the substantial decrease in fuel costs. By maintaining a fleet that utilizes diversified fuels, Fleet Services is able to offset some of the volatility of fuel costs while working toward obtaining the City's goal of carbon neutrality by the year 2020. Fleet is currently in the process of implementing city-wide fuel conservation policies to promote fuel saving strategies by drivers of City vehicles.

Over half of all City-owned vehicles are capable of using alternative fuel or hybrid technology. Purchasing decisions made by departments are heavily influenced by Fleet's recommendations to evaluate alternative fuel vehicles where practical and sustainable. Fleet management will continue to be involved with every vehicle replacement.



Fleet Services — Total Budget \$39.2 million

Department-Wide

The Approved Budget includes a decrease of \$86,776 to back out Service Incentive Enhancement for FY 2009 for non-uniformed service employees, and a decrease of \$13,399 for markets that were not implemented during FY 2009. An increase of \$183,243 to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees has also been included.

Approved Reductions

The Proposed Budget included reductions of \$269,045 strategically selected to maintain the Department's ability to provide core financial services. Additionally, the proposal included a reduction of \$221,992 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. The elimination of 5.0 vacant FTEs for a salary savings of \$269,045. These positions include a Fleet Service Center Supervisor, a Make Ready Specialist, two Fleet Tire Technicians, and one Accountant Associate.

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$250,000 for Facility Improvements
- \$300,000 for Fleet IT Projects

Fleet Services – 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$216,080 for revenue for Fleet Maintenance.	\$216,080	
2. The Approved Budget includes a decrease of \$71,293 from Auction Revenue due to expected lower pricing.	(\$71,293)	
3. The Approved Budget includes a decrease of \$106,458 for revenue from Rental Revenue.	(\$106,458)	
4. The Approved Budget includes a decrease of \$7,408,613 for revenue from Fuel Revenue due to a substantial decrease in the cost of diesel and unleaded fuel.	(\$7,408,613)	
5. The Approved Budget includes an increase of \$750,000 for revenue from Miscellaneous Revenue Rental.	\$750,000	
6. The Approved Budget includes an increase of \$280 for revenue from Interest Income.	\$280	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$51,542 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$51,542	
The Approved Budget includes a decrease of \$86,776 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$86,776)	
The Approved Budget includes a decrease of \$13,399 for market adjustments that were not implemented in FY 2009.	(\$13,399)	
The Approved Budget also includes a \$65 decrease for the Awards and Recognition program and a \$200 decrease in travel and training requirements.	(\$265)	
The Approved Budget includes a total stipend of \$363,797, which is an incremental increase of \$183,243, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$183,243	
The Approved Budget includes a \$154,492 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$154,492)	
The Approved Budget also includes a decrease of \$67,500 for the implementation of furloughs for non-civil service employees.	(\$67,500)	

Fleet Services – 2009-10

	Dollars	FTEs
2. <u>Service Centers</u>		
The Approved Budget includes the elimination of 3.00 vacant FTEs, a Fleet Service Center Supervisor and two Fleet Tire Technicians for a savings of \$164,566.	(\$164,566)	(3.00)
The Approved Budget includes the transfer of the Accident Repair function and 2.00 FTEs from the Service Centers Program to the Vehicle Support Services Program and 1.00 FTE to the Support Services Program.	(\$700,000)	(3.00)
Due to the rising costs of parts to maintain vehicles, the Approved Budget includes an increase of \$466,743.	\$466,743	
The Approved Budget includes an increase of \$999,512 due to the decrease of expense refunds.	\$999,512	
In order to better meet customer demands, the Approved Budget includes an increase of \$62,929 in overtime.	\$62,929	
3. <u>Vehicle Support Services</u>		
The Approved Budget includes the elimination of 1.00 vacant FTE, a Make Ready Specialist, for a savings of \$47,341.	(\$47,341)	(1.00)
Due to the decrease of fuel prices and consumption, a decrease of \$8,575,765 is included in the Approved Budget for fuel.	(\$8,375,895)	
The Approved Budget includes the transfer of the Accident Repair function from the Service Centers Program to the Vehicle Support Services Program resulting in an increase of \$162,052 in personnel and an increase of \$972,874 for accident repair, contractals and commodities.	\$1,134,926	2.00
4. <u>Support Services</u>		
The Approved Budget includes the elimination of 1.00 vacant FTE, an Accountant Associate, for a savings of \$57,138.	(\$57,138)	(1.00)
The Approved Budget includes an increase in gasoline/oil/grease to cover the commercial purchases contract.	\$200,000	
The Approved Budget includes the transfer of 1.00 FTE from the Service Centers Program to the Support Services Program.	\$107,435	1.00
5. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a decrease of \$350,945 for the following items: \$334,995 decrease for Worker's Compensation, \$17,000 decrease for Accrued Payroll, \$73,019 increase for GO Debt Service, \$4,096 decrease for Trunked Radio, and a \$67,873 decrease for data system and wireless communication requirements.	(\$350,945)	

Fleet Services - 2009-10

Fleet Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SERVICE CENTERS										
Inventory Control	\$1,037,521	19.00	\$988,675	17.00	\$1,024,265	17.00	\$1,060,745	19.00	\$1,060,745	19.00
Preventive Maintenance	\$2,622,168	22.55	\$878,814	21.40	\$5,094,112	21.40	\$2,653,169	20.65	\$2,653,169	20.65
Scheduled Maintenance	\$10,674,941	89.05	\$11,252,240	88.40	\$8,221,905	88.40	\$10,130,818	85.15	\$10,130,818	85.15
Unscheduled Repairs	\$3,366,946	27.40	\$3,461,757	27.20	\$3,431,513	27.20	\$3,155,349	26.20	\$3,155,349	26.20
Subtotal	\$17,701,575	158.00	\$16,581,486	154.00	\$17,771,795	154.00	\$17,000,081	151.00	\$17,000,081	151.00
VEHICLE SUPPORT SERVICES										
Auction	\$247,346	2.10	\$252,010	2.30	\$338,882	2.30	\$230,901	2.00	\$230,901	2.00
Fuel Management	\$15,821,176	5.00	\$22,904,045	4.75	\$10,412,666	4.75	\$14,439,872	5.25	\$14,439,872	5.25
Rental Pool	\$728,081	1.30	\$525,738	0.90	\$673,942	0.90	\$548,082	0.75	\$548,082	0.75
Taxi	\$148,354	2.10	\$116,452	2.30	\$121,264	2.30	\$112,352	2.25	\$112,352	2.25
Vehicle Life Cycle Management	\$403,448	5.50	\$473,697	8.75	\$590,758	8.75	\$1,465,788	6.75	\$1,465,788	6.75
Subtotal	\$17,348,404	16.00	\$24,271,942	19.00	\$12,137,512	19.00	\$16,796,995	17.00	\$16,796,995	17.00
SUPPORT SERVICES										
Administration & Management	\$649,108	4.00	\$527,968	4.00	\$791,427	4.00	\$784,802	5.00	\$784,802	5.00
Facility Expenses	\$327,669	0.00	\$233,575	0.00	\$410,725	0.00	\$225,062	0.00	\$225,062	0.00
Financial Monitoring / Budgeting	\$568,964	9.00	\$528,114	9.00	\$496,733	9.00	\$552,302	8.00	\$552,302	8.00
Information Technology Support	\$313,041	4.00	\$324,209	3.00	\$247,839	3.00	\$313,215	3.00	\$313,215	3.00
Personnel / Training	\$263,166	2.00	\$295,684	2.00	\$246,141	2.00	\$264,472	2.00	\$264,472	2.00
Purchasing / MBE/WBE	\$154,887	2.00	\$207,390	3.00	\$206,215	3.00	\$201,287	3.00	\$201,287	3.00
Subtotal	\$2,276,835	21.00	\$2,116,940	21.00	\$2,399,080	21.00	\$2,341,140	21.00	\$2,341,140	21.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$894,496	0.00	\$1,477,619	0.00	\$1,477,619	0.00	\$1,227,530	0.00	\$1,227,530	0.00
Transfers	\$2,103,660	0.00	\$1,226,962	0.00	\$1,226,962	0.00	\$1,295,885	0.00	\$1,295,885	0.00
Subtotal	\$2,998,157	0.00	\$2,704,581	0.00	\$2,704,581	0.00	\$2,523,415	0.00	\$2,523,415	0.00
Total	\$40,324,971	195.00	\$45,674,949	194.00	\$35,012,968	194.00	\$38,661,631	189.00	\$38,661,631	189.00

Fleet Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SERVICE CENTERS										
Inventory Control	\$0	0.00	\$0	0.00	\$8,319	0.00	\$0	0.00	\$0	0.00
Preventive Maintenance	\$1,112,808	0.00	\$1,250,002	0.00	\$273,795	0.00	\$51,309	0.00	\$51,309	0.00
Scheduled Maintenance	\$0	0.00	\$0	0.00	\$11,701	0.00	\$222,339	0.00	\$222,339	0.00
Unscheduled Repairs	\$0	0.00	\$0	0.00	\$6,374	0.00	\$68,413	0.00	\$68,413	0.00
Subtotal	\$1,112,808	0.00	\$1,250,002	0.00	\$300,189	0.00	\$342,061	0.00	\$342,061	0.00
VEHICLE SUPPORT SERVICES										
Auction	\$50,482	0.00	\$64,390	0.00	\$604	0.00	\$1,000	0.00	\$1,000	0.00
Fuel Management	\$275,189	0.00	\$325	0.00	\$325	0.00	\$325	0.00	\$325	0.00
Rental Pool	\$10,364	0.00	\$14,195	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Vehicle Life Cycle Management	\$56,388	0.00	\$140,405	0.00	\$20,003	0.00	\$25,000	0.00	\$25,000	0.00
Subtotal	\$392,423	0.00	\$219,315	0.00	\$20,932	0.00	\$26,325	0.00	\$26,325	0.00
SUPPORT SERVICES										
Administration & Management	\$415,147	0.00	\$0	0.00	\$141,036	0.00	\$167,234	0.00	\$167,234	0.00
Subtotal	\$415,147	0.00	\$0	0.00	\$141,036	0.00	\$167,234	0.00	\$167,234	0.00
Total	\$1,920,378	0.00	\$1,469,317	0.00	\$462,157	0.00	\$535,620	0.00	\$535,620	0.00

Vehicle Acquisition Fund – 2009-10

Purpose and Nature of Fund

The Vehicle Acquisition Fund is an internal service fund which provides a funding mechanism for the replacement of the General Fund departments' fleet units.

Factors Affecting Revenue

The Vehicle Acquisition Fund receives an annual General Fund transfer. The approved transfer for FY 2009-10 is \$6.47 million.

Factors Affecting Requirements

Approved requirements in FY 2009-10 are \$6.47 million for vehicle replacements. During FY 2009-10, this fund anticipates purchasing vehicles based on an evaluation conducted by Fleet Services and the user departments in the General Fund. Specification of vehicles is the responsibility of Fleet Services and purchases are coordinated with the City's Purchasing Office.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Transfers In	\$4,719,426	\$6,000,000	\$6,020,184	\$6,473,691	\$6,473,691
Requirements	\$4,546,111	\$6,126,127	\$6,083,075	\$6,473,691	\$6,473,691

Government Relations

Government Relations — 2009-10

**Government
Relations**

Government
Relations

LEGEND=

Program

Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$1,094,909	\$1,302,476	\$1,085,311	\$1,156,176	\$1,156,176
Full-time Equivalent (FTEs)	3.00	3.00	3.00	3.00	3.00

Government Relations — 2009-10

Mission

The mission of the Government Relations Department is to communicate and promote the interests of the City of Austin to other local governments, to the State of Texas and to the Federal Government of the United States.

Goals

- Support, promote, initiate and monitor legislation that strengthens and protects the City's interests. The City will have an 85% success rate for key bills during the Legislative Session.

Key Indicators

The Government Relations Department will use the following key indicator to monitor progress toward achieving its business plan goals:

- Percent of priority bills with a positive outcome for the City

Government Relations — Total Budget \$1.2 million

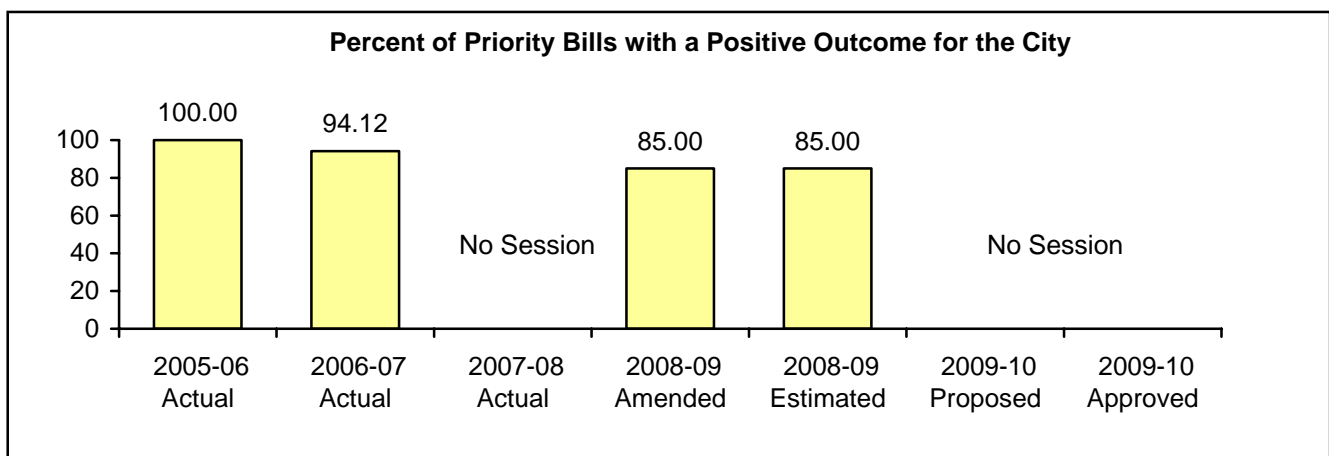
Budget Highlights

Government Relations Approved Budget includes requirements of \$1,156,176 and 3.00 FTEs.

Government Relations

The Government Relations Office (GRO) is removing \$52,000 from the budget in FY 2010 to bring the budget in line with the contracts approved by Council in FY 2009.

The Government Relations Office is responsible for monitoring all state and Federal legislation to determine what impact the bill might have on the City of Austin. Once a bill is identified as pertinent to the City, GRO staff and consultants lobby the legislative bodies on behalf of the City. This chart shows the success in ensuring that the City is not negatively impacted by new legislation.



Employee Benefits

The Approved Budget includes \$1,565 to annualize the salary increases associated with Pay for Performance in FY 2009. The Approved Budget also removes \$2,635 included in the FY 2009 budget for service incentive enhancement payments for non-civil service employees.

Approved Reductions

The Proposed Budget included reductions of \$86,553 strategically selected to maintain the department's ability to deliver core Government Relations services. Additionally, the proposal included a reduction of \$6,677 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Reduce spending for contractals and commodities by \$6,622
2. Reduce the budget for lobby contracts by \$79,931

Capital Budget

The FY 2010 Approved Capital Budget does not include any new appropriations for the Government Relations Office.

Government Relations — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$1,565 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$1,565	
The Approved Budget includes a decrease of \$2,635 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$2,635)	
The Approved Budget includes a \$3,768 decrease to the Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$3,768)	
The Approved Budget also includes a decrease of \$2,909 for the implementation of furloughs for non-civil service employees.	(\$2,909)	
2. Government Relations		
To bring the amount budgeted in FY 2010 for lobby contracts in line with the contracts approved by Council in FY 2009, \$52,000 is being removed from the Approved Budget.	(\$52,000)	
Included in the Approved Budget is a reduction of \$79,931 for the contracted amount for consultants.	(\$79,931)	
Based on an analysis of historical spending trends, \$6,622 will be eliminated in the Approved Budget to align with current spending levels.	(\$6,622)	

Government Relations - 2009-10

Support Services Fund

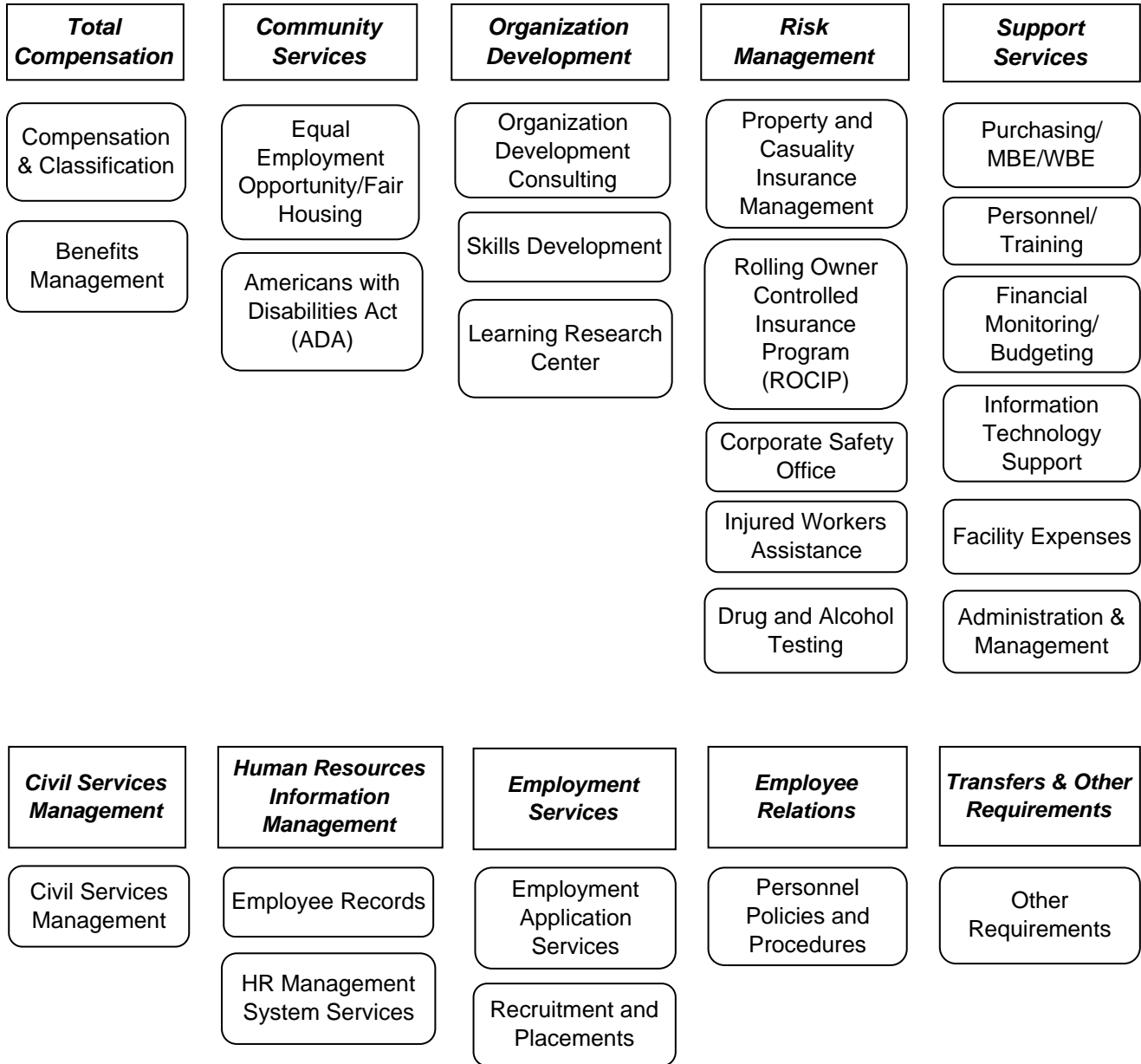
	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
GOVERNMENT RELATIONS										
Government Relations	\$1,094,908	3.00	\$1,302,476	3.00	\$1,085,311	3.00	\$1,156,176	3.00	\$1,156,176	3.00
Subtotal	\$1,094,908	3.00	\$1,302,476	3.00	\$1,085,311	3.00	\$1,156,176	3.00	\$1,156,176	3.00
Total	\$1,094,908	3.00	\$1,302,476	3.00	\$1,085,311	3.00	\$1,156,176	3.00	\$1,156,176	3.00



Human Resources

Employee Benefits Fund
Workers' Compensation Fund

Human Resources — 2009-10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$7,221,588	\$7,782,119	\$7,591,926	\$9,060,191	\$9,060,191
Full-time Equivalent (FTEs)	98.00	97.00	97.00	95.00	95.00

Human Resources — 2009-10

Mission

The mission of the Human Resources Department is to help City Departments attract, motivate, retain and develop qualified, diverse and productive employees.

Goals

- The Human Resources Department will provide Department managers with the tools necessary to maintain a productive workforce. By September 30, 2010, the Department will:
 - Decrease sick leave utilization per 1,000 hours worked from 35.70 to 31.00 hours.
 - Increase employee ratings of personnel policy administration from 61% to 63%.
 - Ensure annual performance evaluations are conducted for at least 98% of the employees.
- The Human Resources Department will help Department managers attract and retain a qualified workforce. By September 30, 2010, the Department will:
 - Reduce the employee turnover rate to 8.90% or less.
 - Decrease the average time to complete the recruitment process from 29 to 24 days or less.
 - Increase employee ratings of overall job satisfaction from 71% to 78%.
 - Ensure the lost time injury rate of 2.54 stays below the best practice benchmark of 3.10 which is based on the Bureau of Labor Statistics (BLS) and Texas Workers' Compensation Commission (TWCC) industry standards.
- The Human Resources Department will provide a competitive and affordable pay and benefits package for City employees. By September 30, 2010, the Department will:
 - Increase average cost per employee enrolled in a medical benefits plan by less than or equal to 10%.
 - Increase employee satisfaction with pay from 45% to 50%.
 - Increase employee satisfaction with benefits from 77% to 80%.

Key Indicators

The key indicators used by the Human Resources Department include:

- City-wide employee turnover rate
- Employee ratings of overall job satisfaction
- Number of personnel action grievances resolved
- Average time to complete the recruitment process
- City-wide sick leave utilization per 1,000 hours worked
- City-wide lost time injury rate

Human Resources — Total Budget \$10.2 million

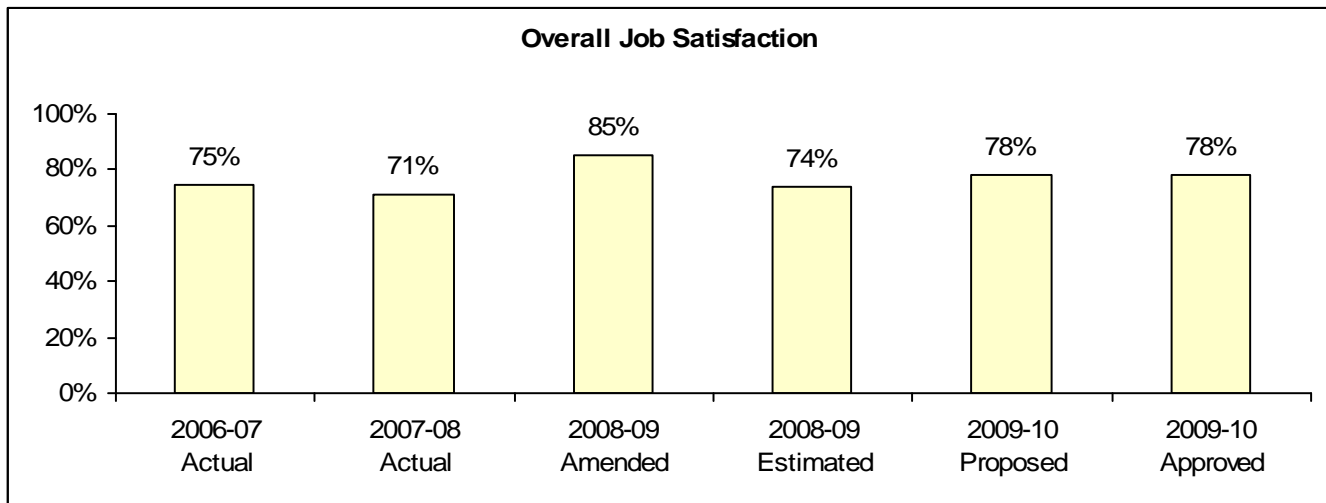
Budget Highlights

The Approved Budget for the Human Resources Department (HRD) includes the personnel and equipment necessary to achieve the goals and objectives of the Department.

Management of the Human Resources Service Delivery System

The increasing complexity of managing human resources requires HRD to work closely with Departments and City management to address employee issues to achieve their desired business results. Managing employees in today's workplace is becoming increasingly complex due to new legislation, legal interpretations, regulations, and enforcement activities. Ensuring compliance with requirements is further complicated by the decentralized structure of the human resources function in the City. The FY 2009-10 Approved Budget for HRD emphasizes maintaining core services during the economic downturn and helping City management and the workforce adapt to new economic realities. This includes a continued focus on HRD service priorities like maintaining employee productivity, morale, and improving critical HR services provided throughout the workforce.

In addition, employees are becoming more interested in maintaining a healthy work-family balance. This means that the City needs to address employee concerns in new ways, including the use of flexible work schedules, telecommuting, childcare support, paperless personnel records processing and payroll, and electronic dissemination of information.

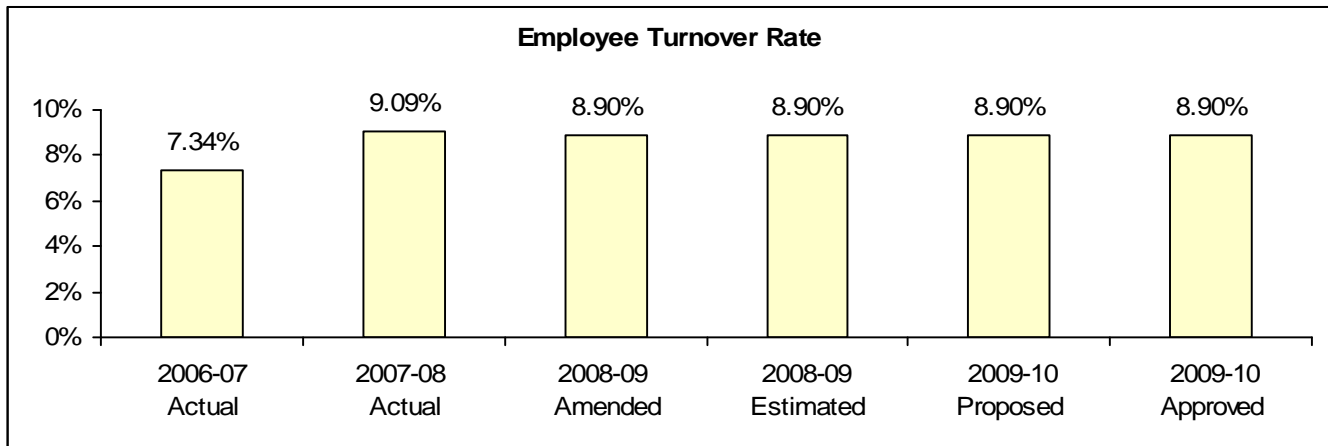


One measure of a healthy organizational climate is overall job satisfaction. For City of Austin employees, overall job satisfaction remains at high levels. However, the City continues to explore ways to improve the overall work environment and to support a healthy work-family balance. In particular, the City has undertaken a number of employee initiatives including beginning a City-wide succession planning process, updating employee communication strategies, and continuing an employee committee on workforce issues.

Maintenance of the Compensation and Classification System

Continued maintenance of the compensation and classification system is needed in order to maintain internal equity and market competitiveness and aid in identifying career progressions if the City is to retain employees with highly sought after skills. The City continues to monitor the pay structure. Although employee turnover is affected by a variety of factors, a lack of clearly defined career progressions and market competitiveness in certain jobs have been identified as problem areas. The following graph shows the goal is to maintain a City-wide employee turnover rate of 8.9 percent or less.

Human Resources — Total Budget \$10.2 million



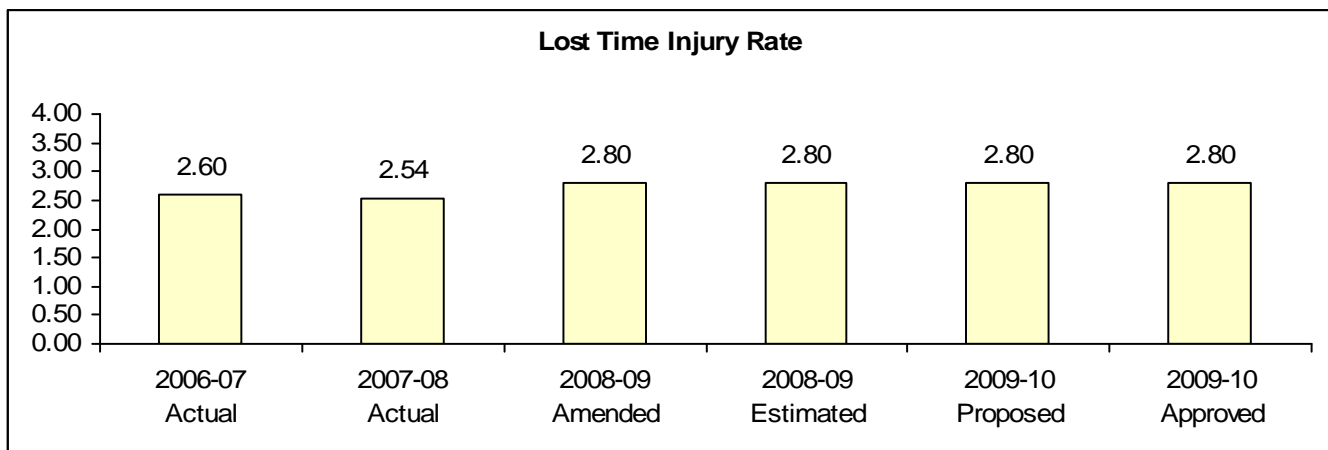
Employment Services

HRD will continue to focus available resources on strengthening the effectiveness and timeliness of the recruiting process. In particular, HRD has developed and implemented e-recruiting methodologies (accepting applications on-line and using web recruiters) that will reduce the amount of processing time required before hiring supervisors receive applications. The Department continues to enhance the features of our on-line applicant tracking system to ensure that the system meets the needs of internal and external stakeholders.

HRD will also strengthen recruiting for hard to fill positions including better marketing of the City as a preferred employer, developing partnerships with local universities and colleges, sponsoring and participating in job fairs and developing a method for sharing applications.

Risk Management

The Approved Budget maintains staffing of the Corporate Safety Office at the current level in order to decrease the number of employee injuries and decrease Workers' Compensation costs. The lost time injury rate measures the number of lost time injuries occurring during the year per the equivalent of 100 employees. Lost time injuries are all injuries where any lost time from work has occurred, not including the time off on the day of the injury. The rate has fluctuated over the past several years. The costs for property and boiler insurance are increasing by \$212,101 in FY 2009-10 and a one-time property insurance membership credit of \$309,493 in FY 2008-09 will not be available to help reduce costs in FY 2009-10.



Human Resources — Total Budget \$10.2 million

Organization Development

The Organization Development program is responsible for providing to City Management services that improve the organizational effectiveness so their business objectives can be achieved. This includes the Learning Research Center, organizational consulting, and skills development activities. The Approved Budget includes \$1,333,847 for fully funding this program entirely within the Human Resources Department. These costs will be recovered from other City funds as part of the cost allocation process consistent with similar support services.

Approved Reductions

The Proposed Budget included reductions of \$706,669 strategically selected to maintain the Department's ability to provide core Human Resources services. Additionally, the proposal included a reduction of \$120,563 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Transfer one Compensation Consultant position to the Labor Relations Office for a savings of \$91,927.
2. Eliminate the contingency funding for First Night Austin, which has historically not been needed, for a savings of \$50,000.
3. Reduce the terminal pay budget for savings in the amount of \$64,073.
4. Charge the Employee Benefits Fund for the oversight provided by an Assistant Director in the amount of \$137,624.
5. Charge the Workers' Compensation Fund for the personnel costs of program management and financial analysis in the amount of \$103,656.
6. Eliminate one vacant Human Resources Consultant position handling Drug and Alcohol Testing for a savings of \$68,293.
7. Eliminate one vacant Human Resources Consultant position for support of small Departments and offices that do not have human resources personnel for a savings of \$68,293.
8. Reduce spending for general office supplies for a savings of \$2,240.

Capital Budget

The FY 2009-10 Approved Capital Budget does not include any new appropriations for the Human Resources Department.

Human Resources — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$35,206 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$35,206	
The Approved Budget includes a decrease of \$59,272 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$59,272)	
The Approved Budget also includes a \$65 decrease for the Awards and Recognition program and a \$200 decrease in travel and training requirements.	(\$265)	
The Approved Budget includes a \$74,645 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$74,645)	
The Approved Budget also includes a decrease of \$45,918 for the implementation of furloughs for non-civil service employees.	(\$45,918)	
2. Risk Management		
This program includes an increase of \$212,101 for property and boiler insurance and the elimination of a one-time property insurance membership credit received in FY 2009 of \$309,493 that will not be received in FY 2009-10.	\$521,594	
3. Total Compensation		
Contractual costs for employee bus passes are being transferred from the Austin Energy Department to the Human Resources Department.	\$127,000	
The budget reduction initiative also includes the charging of personnel costs for one Benefits Financial Analyst position to the Workers' Compensation Fund for ongoing monitoring and analysis.	(\$103,656)	
The Physical Education program and one position is transferring to the Total Compensation program for the amount of \$87,076. This is being offset by charging these costs to the Employee Benefits Fund where the savings accrued by this program are reflected.	\$0	1.00
The Approved Budget includes the transfer of one Compensation Consultant position to the new Labor Relations Office for \$91,927.	(\$91,927)	(1.00)
4. Organization Development		
The Approved Budget includes the elimination of an expense refund for the Organization Development program and its activities. The program costs will be recovered as part of the City-wide cost allocation process for Support Services.	\$1,333,847	
5. Employee Relations		
The Approved Budget includes the elimination of one vacant position handling City-wide drug and alcohol testing in the amount of \$68,293.	(\$68,293)	(1.00)

Human Resources — 2009-10

	Dollars	FTEs
6. <u>Support Services</u>		
Included in the Approved Budget is a one-time reduction of terminal pay budgeted in FY 2009 for anticipated retirements in the amount of \$64,073.	(\$64,073)	
One budget reduction initiative includes the elimination of one vacant Human Resources Consultant FTE that would have provided HR services to smaller Departments.	(\$68,293)	(1.00)
The personnel costs for an Assistant Director are being charged to the Employee Benefits Fund to properly allocate the cost of monitoring and oversight.	(\$137,624)	
Costs for office supplies are being decreased in the amount of \$2,240 in the Support Services program as part of the budget reduction initiative.	(\$2,240)	
7. <u>Transfers and Other Requirements</u>		
The Approved Budget includes a decrease of contingency funding for First Night Austin in the amount of \$50,000.	(\$50,000)	

Human Resources - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CIVIL SERVICES MANAGEMENT										
Civil Services Management	\$237,158	2.50	\$209,390	2.25	\$217,831	2.25	\$192,974	2.25	\$192,974	2.25
Subtotal	\$237,158	2.50	\$209,390	2.25	\$217,831	2.25	\$192,974	2.25	\$192,974	2.25
COMMUNITY SERVICES										
Americans with Disabilities Act (ADA)	\$208,375	1.75	\$179,440	1.00	\$174,502	1.00	\$176,871	1.00	\$176,871	1.00
Equal Employment Opportunity / Fair Housing	\$96,099	2.00	\$218,941	3.00	\$220,569	3.00	\$254,696	4.00	\$254,696	4.00
Subtotal	\$304,475	3.75	\$398,381	4.00	\$395,071	4.00	\$431,567	5.00	\$431,567	5.00
EMPLOYEE RELATIONS										
Personnel Policies and Procedures	\$550,505	6.50	\$617,718	6.60	\$590,816	6.60	\$523,214	5.60	\$523,214	5.60
Subtotal	\$550,505	6.50	\$617,718	6.60	\$590,816	6.60	\$523,214	5.60	\$523,214	5.60
EMPLOYMENT SERVICES										
Employment Application Services	\$371,050	7.50	\$569,753	8.00	\$529,647	8.00	\$435,509	6.00	\$435,509	6.00
Recruitment and Placements	\$608,975	6.75	\$609,451	7.25	\$612,010	7.25	\$658,546	8.25	\$658,546	8.25
Subtotal	\$980,024	14.25	\$1,179,204	15.25	\$1,141,657	15.25	\$1,094,055	14.25	\$1,094,055	14.25
HUMAN RESOURCES INFORMATION MANAGEMENT										
Employee Records	\$302,111	6.00	\$381,756	6.00	\$361,105	6.00	\$383,116	6.00	\$383,116	6.00
HR Management System Services	\$407,459	4.50	\$433,226	4.50	\$415,304	4.50	\$385,763	4.50	\$385,763	4.50
Subtotal	\$709,571	10.50	\$814,982	10.50	\$776,409	10.50	\$768,879	10.50	\$768,879	10.50
ORGANIZATION DEVELOPMENT										
Learning Research Center	\$1,593	1.20	\$0	1.20	\$0	1.20	\$483,383	1.20	\$483,383	1.20
Organization Development Consulting	\$388	7.45	\$0	6.45	\$0	6.45	\$583,692	6.70	\$583,692	6.70
Skills Development	\$744	1.85	\$0	1.85	\$0	1.85	\$253,451	1.60	\$253,451	1.60
Subtotal	\$2,725	10.50	\$0	9.50	\$0	9.50	\$1,320,526	9.50	\$1,320,526	9.50

Human Resources - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
RISK MANAGEMENT										
Corporate Safety Office	\$87,836	3.10	\$117,757	3.10	\$107,403	3.10	\$112,911	3.10	\$112,911	3.10
Drug And Alcohol Testing	\$79,985	0.75	\$55,291	0.65	\$40,781	0.65	\$54,886	0.65	\$54,886	0.65
Injured Workers Assistance	\$391,098	4.85	\$400,113	4.85	\$382,329	4.85	\$388,745	4.85	\$388,745	4.85
Property and Casualty Insurance Management	\$528,083	1.30	\$701,547	1.30	\$678,052	1.30	\$1,185,555	1.30	\$1,185,555	1.30
Rolling Owner Controlled Insurance Program (ROCIIP)	\$31,619	1.00	\$10,248	1.00	\$12,373	1.00	\$7,559	1.00	\$7,559	1.00
Subtotal	\$1,118,621	11.00	\$1,284,956	10.90	\$1,220,938	10.90	\$1,749,656	10.90	\$1,749,656	10.90
TOTAL COMPENSATION										
Benefits Management	\$1,130,448	18.25	\$1,181,013	17.25	\$1,109,245	17.25	\$1,149,219	18.25	\$1,149,219	18.25
Compensation & Classification	\$735,520	9.25	\$783,644	9.25	\$703,676	9.25	\$654,571	8.25	\$654,571	8.25
Subtotal	\$1,865,968	27.50	\$1,964,657	26.50	\$1,812,921	26.50	\$1,803,790	26.50	\$1,803,790	26.50
SUPPORT SERVICES										
Administration & Management	\$653,550	2.75	\$481,696	2.75	\$323,578	2.75	\$375,683	2.75	\$375,683	2.75
Facility Expenses	\$53,582	0.00	\$94,750	0.00	\$406,816	0.00	\$107,742	0.00	\$107,742	0.00
Financial Monitoring / Budgeting	\$302,249	3.40	\$319,801	3.40	\$306,046	3.40	\$279,289	3.40	\$279,289	3.40
Information Technology Support	\$210,223	2.00	\$233,421	2.00	\$226,361	2.00	\$230,148	2.00	\$230,148	2.00
Personnel / Training	\$158,356	2.25	\$108,657	2.25	\$103,346	2.25	\$107,322	1.25	\$107,322	1.25
Purchasing / MBE/WBE	\$62,600	1.10	\$68,136	1.10	\$63,766	1.10	\$69,041	1.10	\$69,041	1.10
Subtotal	\$1,440,559	11.50	\$1,306,461	11.50	\$1,429,913	11.50	\$1,169,225	10.50	\$1,169,225	10.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$11,982	0.00	\$6,370	0.00	\$6,370	0.00	\$6,305	0.00	\$6,305	0.00
Subtotal	\$11,982	0.00	\$6,370	0.00	\$6,370	0.00	\$6,305	0.00	\$6,305	0.00
Total	\$7,221,588	98.00	\$7,782,119	97.00	\$7,591,926	97.00	\$9,060,191	95.00	\$9,060,191	95.00

Human Resources - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CIVIL SERVICES MANAGEMENT										
Civil Services Management	\$602	0.00	\$0	0.00	\$158	0.00	\$0	0.00	\$0	0.00
Subtotal	\$602	0.00	\$0	0.00	\$158	0.00	\$0	0.00	\$0	0.00
COMMUNITY SERVICES										
Americans with Disabilities Act (ADA)	\$231	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Equal Employment Opportunity / Fair Housing	\$383	0.00	\$0	0.00	\$71	0.00	\$0	0.00	\$0	0.00
Subtotal	\$613	0.00	\$0	0.00	\$71	0.00	\$0	0.00	\$0	0.00
EMPLOYEE RELATIONS										
Personnel Policies and Procedures	\$206	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$206	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
EMPLOYMENT SERVICES										
Employment Application Services	\$1,522	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,522	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
HUMAN RESOURCES INFORMATION MANAGEMENT										
Employee Records	\$687	0.00	\$0	0.00	\$80	0.00	\$0	0.00	\$0	0.00
HR Management System Services	\$15	0.00	\$0	0.00	\$158	0.00	\$34,234	0.00	\$34,234	0.00
Subtotal	\$702	0.00	\$0	0.00	\$238	0.00	\$34,234	0.00	\$34,234	0.00
ORGANIZATION DEVELOPMENT										
Learning Research Center	\$452,263	0.00	\$465,562	0.00	\$465,562	0.00	\$0	0.00	\$0	0.00
Organization Development Consulting	\$618,126	0.00	\$570,216	0.00	\$570,216	0.00	\$0	0.00	\$0	0.00
Skills Development	\$154,710	0.00	\$273,882	0.00	\$273,882	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,225,100	0.00	\$1,309,660	0.00	\$1,309,660	0.00	\$0	0.00	\$0	0.00

Human Resources - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
RISK MANAGEMENT										
Corporate Safety Office	\$181,068	0.00	\$185,392	0.00	\$185,392	0.00	\$183,718	0.00	\$183,718	0.00
Drug And Alcohol Testing	\$24,170	0.00	\$0	0.00	\$11,893	0.00	\$0	0.00	\$0	0.00
Property and Casualty Insurance Management	\$0	0.00	\$0	0.00	\$0	0.00	\$34,234	0.00	\$34,234	0.00
Rolling Owner Controlled Insurance Program (ROCIP)	\$74,966	0.00	\$75,000	0.00	\$75,000	0.00	\$75,000	0.00	\$75,000	0.00
Subtotal	\$280,204	0.00	\$260,392	0.00	\$272,285	0.00	\$292,952	0.00	\$292,952	0.00
TOTAL COMPENSATION										
Benefits Management	\$180,693	0.00	\$148,248	0.00	\$148,248	0.00	\$370,113	0.00	\$370,113	0.00
Compensation & Classification	\$12,761	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$193,454	0.00	\$148,248	0.00	\$148,248	0.00	\$370,113	0.00	\$370,113	0.00
SUPPORT SERVICES										
Administration & Management	\$551	0.00	\$0	0.00	\$3,315	0.00	\$0	0.00	\$0	0.00
Financial Monitoring / Budgeting	\$0	0.00	\$0	0.00	\$0	0.00	\$34,234	0.00	\$34,234	0.00
Subtotal	\$551	0.00	\$0	0.00	\$3,315	0.00	\$34,234	0.00	\$34,234	0.00
Total	\$1,702,955	0.00	\$1,718,300	0.00	\$1,733,975	0.00	\$731,533	0.00	\$731,533	0.00

Human Resources - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
COMMUNITY SERVICES										
Equal Employment Opportunity / Fair Housing	\$470,954	5.00	\$431,000	5.00	\$398,088	5.00	\$438,000	5.00	\$438,000	5.00
Subtotal	\$470,954	5.00	\$431,000	5.00	\$398,088	5.00	\$438,000	5.00	\$438,000	5.00
Total	\$470,954	5.00	\$431,000	5.00	\$398,088	5.00	\$438,000	5.00	\$438,000	5.00

Employee Benefits Fund — 2009-10

Purpose and Nature of Fund

The Employee Benefits Fund was established to finance the City's benefits program, which includes: a self-funded medical and dental program, a health maintenance organization (HMO), retiree medical and dental programs, basic and supplemental life insurance and accidental death and dismemberment (AD&D), a short- and long-term disability program, a vision program, an employee assistance program, a wellness program, a child care program, unemployment services, and a prepaid legal program.

Factors Affecting Revenue

The programs provided through the Employee Benefits Fund are paid for by contributions from the City and contributions from active employees, retirees and COBRA participants. Revenue from participant contributions is based on the number of participants enrolled and the type of benefits each participant selects. The City's contribution is based on a budgeted amount per eligible position.

The approved revenue for the Employee Benefits Fund in FY 2010 is \$136.6 million, which is a \$1.0 million decrease from the FY 2009 Amended Budget. The FY 2010 Approved Budget reflects a \$17.8 million beginning balance, which represents a \$5.6 million increase from the FY 2009 Amended Budget. The \$17.8 million beginning balance includes \$9.4 million of stop loss and claims reserves that are carried forward to FY 2010.

Factors Affecting Requirements

The approved requirements for the Employee Benefits Fund for FY 2010 are \$154.4 million, which is a \$4.6 million increase from the FY 2009 Amended Budget. Employee medical claims are expected to increase by \$1.7 million and retiree medical claims are anticipated to increase by \$2.0 million, primarily due to increased health care costs. Optional coverage paid for by employees and retirees is expected to increase by \$0.3 million while employee dental costs are expected to decrease by \$0.5 million. Other increases are expected for support services, stop loss and claims reserve for a total increase of \$1.1 million. Decreases in requirements for the FY 2010 Approved Budget are expected in benefits fully funded by the City for both and employees and retirees in the amount of \$0.07 million.

The City continues to cover 100 percent of each employee's medical and standard dental insurance coverage. For those employees who have spouse and dependent coverage, there will be no increase in premiums – they will remain at current FY 2009 levels.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$131,696,588	\$137,660,578	\$138,325,034	\$136,648,128	\$136,648,128
Requirements	\$129,344,184	\$149,808,755	\$136,000,112	\$154,409,230	\$154,409,230

Workers' Compensation Fund — 2009-10

Purpose and Nature of Fund

The Workers' Compensation Fund provides payments mandated by state law for City employees' medical expenses associated with job-related injuries and illnesses. The fund also compensates eligible individuals with indemnity payments as required by the State of Texas. In addition, the fund supports other related activities such as safety programs and the Return to Work program. Workers' Compensation expenses are funded entirely by transfers from the General Fund and other City of Austin funds.

Factors Affecting Revenue

The FY 2009-10 Workers' Compensation Fund includes a beginning balance of \$1.8 million and Transfers In totaling \$9.7 million. The FY 2009-10 Approved Transfers In reflects a new allocation method based on the number of full-time equivalent positions. These sources provide sufficient funding to meet projected expenses for FY 2009-10.

Factors Affecting Requirements

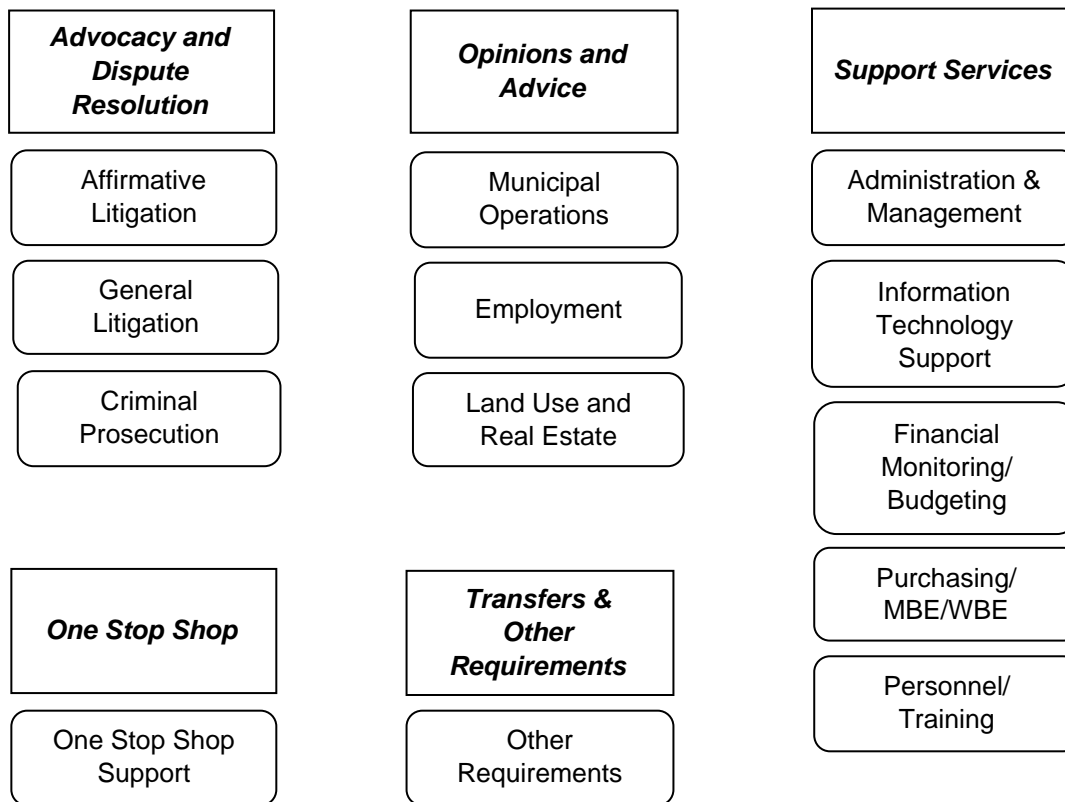
Approved requirements for FY 2009-10 for the Workers' Compensation Fund are \$11.4 million, a \$0.4 million increase from the FY 2008-09 Amended Budget. Operations and Administration is projected to increase \$0.2 million while Settlements and Impairment Benefits are projected to increase \$0.1 million. Medical Benefits are projected to increase \$0.1 million while Indemnity Payments are projected to increase \$0.2 million. Interdepartmental and Expense Refunds are projected to increase \$0.1 million. The Claims Reserve, which must equal 25 percent of budgeted claims and settlement expenses based on the City's approved financial policies, is projected to decrease slightly by \$45,047, which is included in the total requirements for FY 2009-10.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Transfers In	\$6,383,703	\$7,878,740	\$7,878,740	\$9,655,043	\$9,655,043
Requirements	\$10,110,672	\$11,001,303	\$7,865,799	\$11,419,415	\$11,419,415

Law

Liability Reserve Fund

Law — 2009-10



LEGEND= **Programs** Activities

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$7,792,337	\$8,183,546	\$7,305,732	\$7,467,861	\$7,467,861
Full-time Equivalent (FTEs)	88.00	89.00	89.00	83.00	83.00

Mission

The mission of the Law Department is to provide the highest quality legal services to the City of Austin so that it can govern lawfully with the highest level of integrity and serve the community effectively.

Vision

The Law Department will maintain the trust of our clients and continue to be known within the legal community as lawyers who provide excellent legal advice and perform excellent legal work that is timely, thorough and continuously improving. We will continue to have a staff that is proud to be part of this organization, is supportive of each other and the City, and always seeks to enhance the quality of our work and our professional reputation. We will be an organization that attracts, and retains, the best and the brightest.

Goals

To deliver legal services of the highest quality, the Law Department has adopted the following goals and key strategies:

- Maintain relationship with clients as a trusted advisor.
- Maintain client satisfaction at 85 percent. To meet this goal, the Law Department will ensure that the legal advice communicated to client departments is clear, relevant and timely, and that the advice focuses on specific client needs.
- Evaluate outside counsel costs for effective and efficient use of funds each fiscal year, continuing to monitor the outside counsel contracts and by maintaining the average outside counsel services below \$325 per hour.
- Increase Law Department employee skills and expertise by providing 12 hours of relevant substantive in-house continuing legal education, and access to outside training.
- Provide legal risk management training sessions to City employees, officials, and appointees, which will result in reduced legal liability.

Key Indicators

The Law Department will use the following key indicators to monitor the Department's progress in achieving business plan goals.

- Percent of clients who report advice provided by attorneys is clear and relevant
- Percent of clients who report advice provided by attorneys is timely
- Percent of clients who report that service received is good or excellent
- Average cost per hour for outside counsel services
- Number of legal risk mitigation trainings sessions (number of attendees) provided to city employees, officials, and appointees

Law — Total Budget \$8.0 million

Budget Highlights

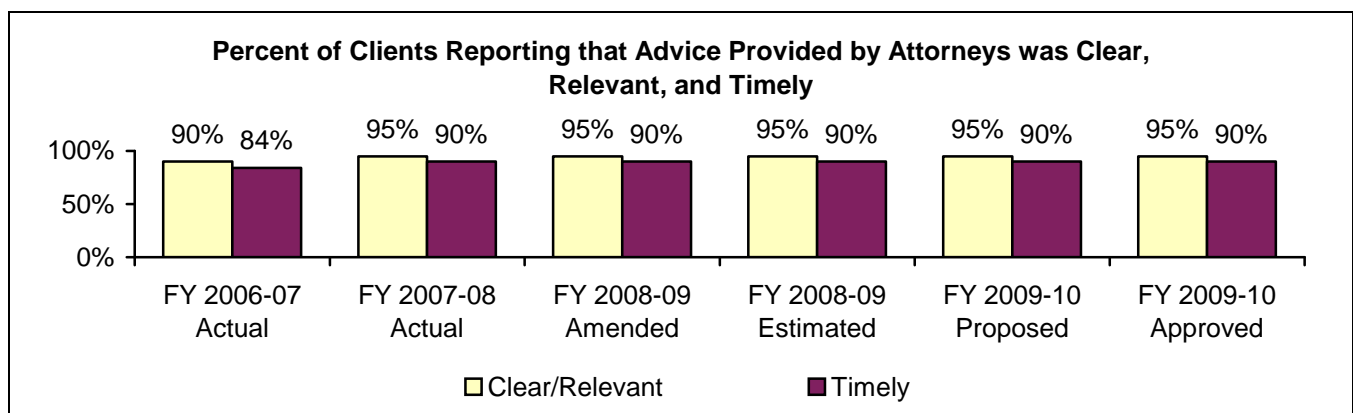
The Law Department's FY 2010 Approved Budget reflects our commitment to providing high quality service and maintaining excellent working relationships with clients built on trust and confidence in our legal advice. Additionally, the Department's Approved Budget focuses on the continuation of opportunities for career development within the Department and implementation of a succession strategy to respond to the loss of talent and experience through retirement or other attrition.

The Law Department FY 2010 Approved Budget structure is significantly different from the FY 2009 Approved Budget due to a reorganization of the department. The reorganization focused on shifting legal services to the areas of greatest demand. To deal with the increasing challenges brought on by the City's growth, and to take it to the next level, the department's goal is to emphasize the focus of service delivery in certain key areas. This included consolidating core municipal law functions in the Municipal Operations activity, creating an enhanced Employment activity, creating a new Affirmative Litigation activity, and centralizing real estate and land use issues in the Land Use and Real Estate activity. Legal service delivery for civil (general) litigation and criminal prosecution are unchanged.

The FY 2010 Law Department structure consists of six activities that encompass legal services mandated by the City Charter: (1) Municipal Operations, (2) Employment, (3) Affirmative Litigation, (3) General Litigation, (4) Criminal Prosecution, (5) Land Use and Real Estate, and (6) One Stop Shop Support. The Municipal Operations activity will focus on citywide issues, including the powers of a home-rule city, how the City purchases and pays for things, consistency in contracting, elections, open government, bonds and financial services, and other legal restrictions and functions unique to municipal government. The new Employment activity in response to the increase in demands related to employment issues in the past fiscal year and anticipated growth. The City Attorney is preparing in advance by setting a goal for the Law Department to hire and retain the best employment, civil service, and labor lawyers in the state. The Affirmative Litigation activity is an expansion and more aggressive approach to code enforcement that the City has undertaken in the past few years, and incorporates the Austin Police Department's desire to increase its "nuisance abatement" efforts. The Affirmative Litigation activity is charged with exploring and implementing ways that the City can reduce undesirable activities or conditions within its jurisdiction. Examples of these activities include pursuing problem properties like substandard rental housing, and reducing environmental threats. Additionally, the City's current transportation improvement plans will result in a significant demand for legal services related to contractual issues.

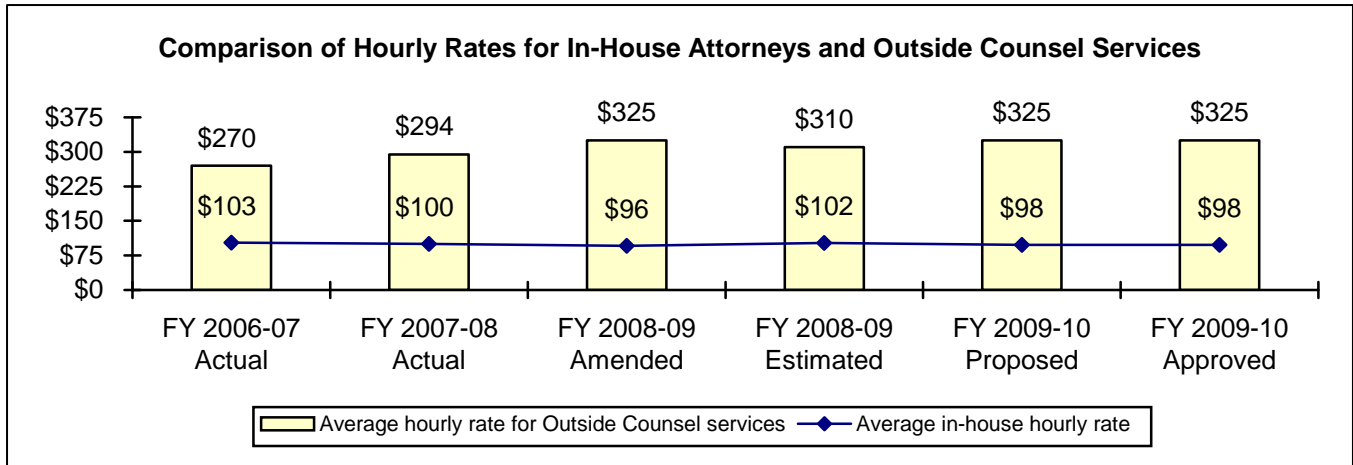
Client Satisfaction

One of the Department's key indicators, client satisfaction, is tracked by an annual survey of the Law Department's clients and is conducted at the end of each fiscal year. Since FY 2005, the survey has been administered in partnership with the Office of the City Auditor.



Law — Total Budget \$8.0 million

One of the Department's key strategies to improve client satisfaction is to develop in-house experts on emerging legal issues so that the City may continue to benefit from the combination of high quality products and affordable rates that only in-house legal counsel can provide. As the key indicator graph below illustrates, in-house attorneys are more cost-effective than outside legal counsel.



Approved Reductions

The Proposed Budget included reductions of \$575,264 strategically selected to maintain the Department's ability to provide core Law services. Additionally, the proposal included a reduction of \$113,518 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. The elimination of four vacant Attorney Senior positions (4.00 FTEs) for a reduction of \$457,004. These Attorney Senior positions serviced the Employment Division, Municipal Operations Division, General Litigation Division, and the Land Use and Real Estate Division.
2. The elimination of one vacant Paralegal position (1.00 FTE) and one vacant Administrative Senior position (1.00 FTE) for a reduction of \$116,353. The Paralegal serviced the Land Use and Real Estate Division and the Administrative Senior serviced the General Counsel Division.
3. Office supplies were reduced by \$1,907 as a result of the reduction in FTEs.

Capital Budget

The Approved Capital Budget does not include any new appropriations for the Law Department.

Significant Revenue and Expenditure Changes by Program

Expenditure Changes

	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$38,124 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$38,124	
The Approved Budget includes a decrease of \$64,184 to back out service incentive enhancement from FY 2009 for non-uniformed service employees.	(\$64,184)	
The Approved Budget also includes a \$65 increase for the Awards and Recognition program and a \$400 increase in travel and training requirements.	\$465	
The Approved Budget includes a decrease of \$1,308 for terminal pay.	(\$1,308)	
The Approved Budget includes a \$55,219 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$55,219)	
The Approved Budget also includes a decrease of \$58,299 for the implementation of furloughs for non-civil service employees.	(\$58,299)	
2. <u>Opinions and Advice</u>		
The Approved Budget includes a reduction in the amount of \$348,058 for the elimination of 3 Attorney Senior positions in the Municipal Operations, Employment, and Land Use and Real Estate Divisions.	(\$348,058)	(3.00)
A reduction of \$60,257 is included in the Approved Budget for the elimination of a Paralegal position in the Land Use and Real Estate Division.	(\$60,257)	(1.00)
The Approved Budget includes a reduction of \$56,096 for the elimination of an Administrative Specialist position in the Municipal Operations Division.	(\$56,096)	(1.00)
3. <u>Advocacy and Dispute Resolution</u>		
A reduction in the amount of \$108,946 is included in the Approved Budget for the elimination of a Attorney Senior position in the General Litigation Division.	(\$108,946)	(1.00)
A reduction of \$1,907 in Office Supplies is included in the Approved Budget as a result of the reduction in FTEs.	(\$1,907)	

Law - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ADVOCACY AND DISPUTE RESOLUTION										
Affirmative Litigation	\$0	0.00	\$0	0.00	\$0	0.00	\$953,026	11.00	\$953,026	11.00
Criminal Prosecution	\$1,016,823	13.50	\$1,140,805	13.25	\$985,066	13.25	\$1,102,492	13.00	\$1,102,492	13.00
General Litigation	\$2,049,025	22.85	\$2,048,770	24.10	\$1,936,429	24.10	\$1,001,316	11.50	\$1,001,316	11.50
Subtotal	\$3,065,848	36.35	\$3,189,575	37.35	\$2,921,495	37.35	\$3,056,834	35.50	\$3,056,834	35.50
ONE STOP SHOP										
One Stop Shop Support	\$74,297	1.00	\$89,814	1.00	\$74,953	1.00	\$103,617	1.00	\$103,617	1.00
Subtotal	\$74,297	1.00	\$89,814	1.00	\$74,953	1.00	\$103,617	1.00	\$103,617	1.00
OPINIONS AND ADVICE										
Employment	\$0	0.00	\$0	0.00	\$0	0.00	\$1,124,081	11.00	\$1,124,081	11.00
Land Use and Real Estate	\$813,565	9.82	\$858,859	7.72	\$758,652	7.72	\$1,174,453	13.50	\$1,174,453	13.50
Municipal Operations	\$3,226,288	31.83	\$3,185,430	34.93	\$3,029,662	34.93	\$1,211,208	14.00	\$1,211,208	14.00
Subtotal	\$4,039,854	41.65	\$4,044,289	42.65	\$3,788,314	42.65	\$3,509,742	38.50	\$3,509,742	38.50
SUPPORT SERVICES										
Administration & Management	\$136,224	2.00	\$308,571	2.00	\$172,249	2.00	\$271,439	2.00	\$271,439	2.00
Financial Monitoring / Budgeting	\$78,449	0.75	\$79,549	0.75	\$99,481	0.75	\$101,952	1.00	\$101,952	1.00
Information Technology Support	\$78,034	1.75	\$169,291	0.75	\$47,015	0.75	\$188,231	1.00	\$188,231	1.00
Personnel / Training	\$158,618	1.50	\$117,313	1.50	\$57,851	1.50	\$124,247	2.00	\$124,247	2.00
Purchasing / MBE/WBE	\$150,719	3.00	\$179,424	3.00	\$139,000	3.00	\$106,014	2.00	\$106,014	2.00
Subtotal	\$602,044	9.00	\$854,148	8.00	\$515,596	8.00	\$791,883	8.00	\$791,883	8.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$10,295	0.00	\$5,720	0.00	\$5,374	0.00	\$5,785	0.00	\$5,785	0.00
Subtotal	\$10,295	0.00	\$5,720	0.00	\$5,374	0.00	\$5,785	0.00	\$5,785	0.00
Total	\$7,792,338	88.00	\$8,183,546	89.00	\$7,305,732	89.00	\$7,467,861	83.00	\$7,467,861	83.00

Law - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ADVOCACY AND DISPUTE RESOLUTION										
Criminal Prosecution	\$793	0.00	\$0	0.00	\$792	0.00	\$0	0.00	\$0	0.00
General Litigation	\$130,059	0.00	\$150,000	0.00	\$123,294	0.00	\$147,000	0.00	\$147,000	0.00
Subtotal	\$130,852	0.00	\$150,000	0.00	\$124,086	0.00	\$147,000	0.00	\$147,000	0.00
OPINIONS AND ADVICE										
Land Use and Real Estate	\$66,425	0.00	\$105,781	0.00	\$110,666	0.00	\$267,188	0.00	\$267,188	0.00
Municipal Operations	\$250,361	0.00	\$332,928	0.00	\$211,904	0.00	\$159,689	0.00	\$159,689	0.00
Subtotal	\$316,786	0.00	\$438,709	0.00	\$322,570	0.00	\$426,877	0.00	\$426,877	0.00
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$0	0.00	\$458	0.00	\$0	0.00	\$0	0.00
Personnel / Training	\$225	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Purchasing / MBE/WBE	\$470	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$695	0.00	\$0	0.00	\$458	0.00	\$0	0.00	\$0	0.00
Total	\$448,333	0.00	\$588,709	0.00	\$447,114	0.00	\$573,877	0.00	\$573,877	0.00

Liability Reserve Fund – 2009-10

Purpose and Nature of Fund

The Liability Reserve Fund was established in FY 1984-85 in response to nationwide problems associated with obtaining liability insurance. The fund pays the City's settled claims and losses related to third-party liability for bodily injury and property damage, including contractual and professional liability.

Governmental Accounting Standards Board (GASB) Statement Number 10, which provides accounting standards for risks and insurance, became effective during the City's 1994-95 fiscal year. This statement requires governments to disclose potential losses and explain how they expect to fund them. It is the City's policy to recognize known claims and fund 75 percent of the estimated claim liability.

Factors Affecting Revenue

The Liability Reserve Fund revenue is comprised of transfers from the General Fund and other operating funds. The transfers in the FY 2010 Approved Budget total \$3.7 million.

Factors Affecting Requirements

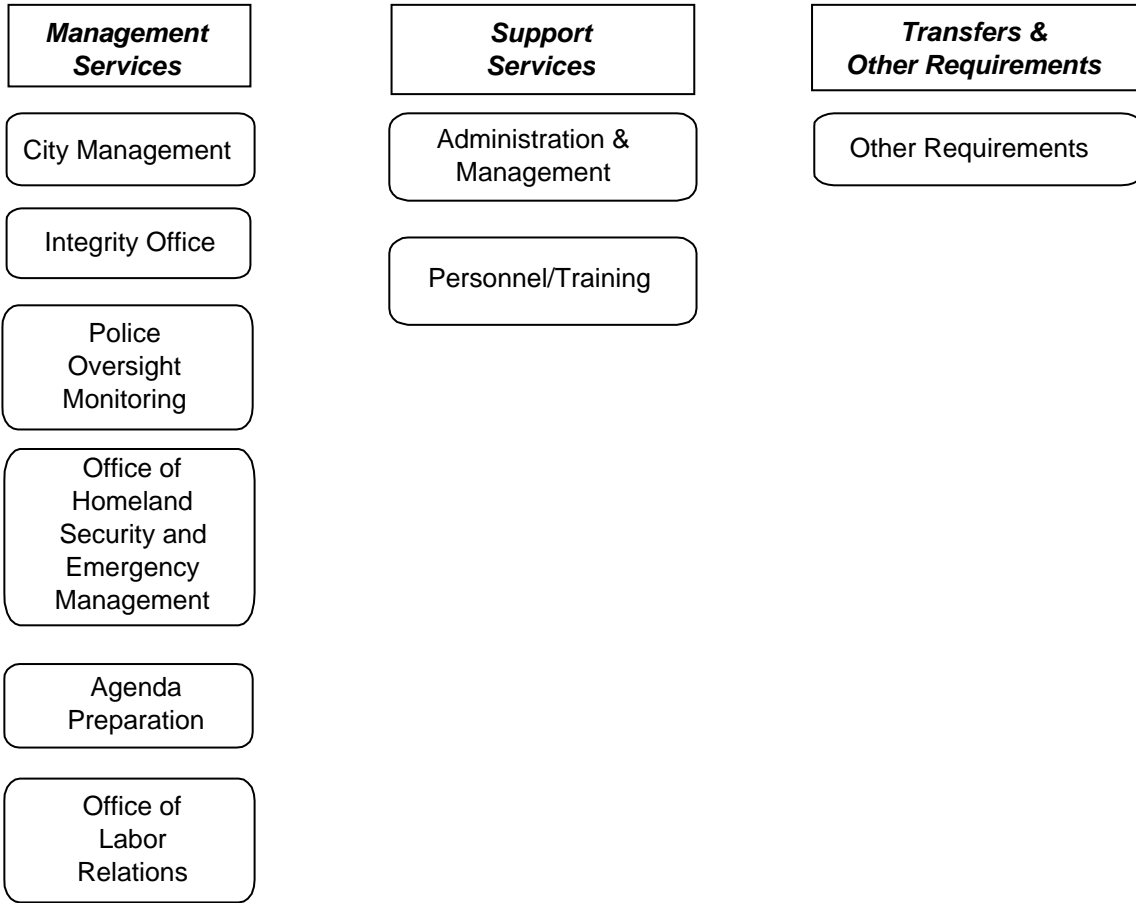
Annual costs of the Liability Reserve Fund include small claims and any claims payments that exceed reserved amounts. Total FY 2010 approved requirements are \$4.5 million, leaving a budgeted fund ending balance of \$5.7 million.

Although it is difficult to predict when large claims will be incurred, the fund's recent history has been favorable, and the \$5.7 million ending balance projected for FY 2010 is after funding all current estimated claims.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Transfers In	\$3,368,000	\$3,518,000	\$3,518,000	\$3,661,000	\$3,661,000
Requirements	\$4,681,185	\$4,500,000	\$4,500,000	\$4,500,000	\$4,500,000

Management Services

Management Services — 2009-10



LEGEND=



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$3,831,477	\$5,052,526	\$4,924,493	\$4,874,317	\$4,874,317
Full-time Equivalent (FTEs)	28.75	48.25	48.25	49.25	49.25

Management Services — 2009-10

Mission

The mission of the Management Services Department is to ensure that all City Council priorities, policies, and programs are successfully implemented and effectively managed. To help the department achieve its mission, the following goals have been developed:

Goals

- Implement and execute the policies set by the City Council and perform the duties and responsibilities specified in the City Charter to ensure economic, environmental, and cultural prosperity throughout the community by developing a financial plan and the annual budget by the dates established.
- Provide thorough and timely assistance to the Mayor and Council by ensuring that 95% of the time Council Member questions are answered and distributed by noon the day prior to the posted Council meeting.
- Provide thorough and timely assistance to City staff by ensuring that 90% percent of Changes and Corrections documents are distributed to staff on time (first draft by end of business Wednesday before the Thursday meeting).
- Provide fair and impartial oversight of Internal Affairs investigation of complaints within the Austin Police Department. Furthermore, through our community outreach efforts, we will strive to promote mutual respect between Police Officers and the Public.
 - 100% of citizen contacts will be responded to within 5 business days.
 - Office of the Police Monitor will attend at least 50 outreach meetings/educational forums annually.
 - 100% of annual reports will be published by due date.
- Make Austin's workforce the most ethical municipal workforce in the country.
 - 50% of the ethics policies will be reviewed annually.
 - Web-based and in-person ethics training will be provided to 75% of the workforce annually.
- Monitor and ensure implementation of labor contract articles for compliance.
 - 100% of all contract grievances will be responded to within 5 business days by the Labor Relations Office.
- The Office of Homeland Security and Emergency Management will ensure Austin has the tools to be prepared for and respond to any event by:
 - Continuing to seek out and utilize available grant funds,
 - Providing training to at least 800 volunteers annually,
 - Reaching out to 25,000 people annually through the HSEM public education program and
 - Leading or participating in at least 10 committees involving regional emergency management agencies.

Key Indicators

The key indicators used by the Management Services Department include:

- Percentage of Council Member questions answered and distributed by noon the day prior to the posted Council meeting
- Percentage of Changes and Corrections documents distributed to staff on time (first draft by end of business Wednesday before the Thursday meeting)
- Percent of citizen contacts responded to within 5 business days by the Office of the Police Monitor
- Number of outreach meetings/educational forums attended by the Office of the Police Monitor

Management Services — 2009-10

- Percent of annual reports published by due date by the Office of the Police Monitor
- Percent of Homeland Security and Emergency Management plans and procedures comprehensively revised
- Percentage of contract grievances responded to by the Labor Relations Office within 5 business days
- Percentage of employees receiving ethics training
- Percentage of ethics policies reviewed

Management Services — Total Budget \$12.0 million

Budget Highlights

The Approved Budget for Management Services includes the necessary funding to enable the department to maintain all current service levels and achieve the goals and objectives of the department.

City Management

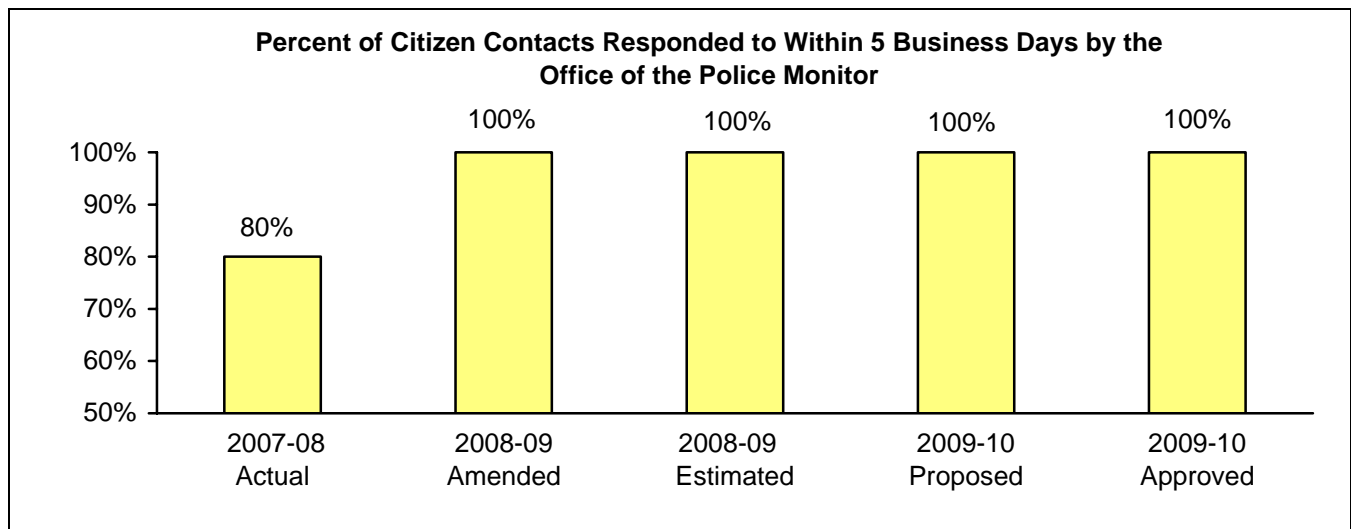
The Management Services Department is comprised of six activities, including the City Manager's Office, Integrity Office, Police Oversight Monitoring, Office of Homeland Security and Emergency Management, Agenda Preparation and the new Office of Labor Relations. The City Manager's Office oversees the implementation of City Council policy directives and all city operations as well as intergovernmental relations, constituent services, community relations, long term planning and financial oversight.

Office of Labor Relations

In December 2008, the Public Safety and Emergency Management (PSEM) was consolidated into the Austin Police Department. Five non-civil service positions from PSEM were used to create the Labor Relations Office within Management Services for the purpose of negotiating labor agreements, processing and assisting in the resolution of grievances, monitoring compliance related to labor agreements and working with departments to resolve other workplace issues as needed. In FY 2010, two positions will be moved into Labor Relations from Human Resources and the Austin Police Department for a total increase of 2 FTEs and \$244,956.

Office of the Police Monitor

The Approved Budget includes a reduction of \$40,000 in the Office of the Police Monitor for the African American Boy's and Men's Conference. This funding was included in Austin Energy's budget in FY 2009 and is also approved in Austin Energy's FY 2010 budget.



Administration and Management

The City's focus on environmental sustainability is critical to economic health and quality of life. To enhance the City's leadership role in protecting and preserving the environment, a Chief Environmental Sustainability Officer has been included in the FY 2010 Approved Budget. This position will work across City departments to coordinate efforts in the areas of climate stability, air quality, energy efficiency, water supply, water conservation and wastewater management, water quality and watershed protection. The cost of this position will be equally shared

Management Services — Total Budget \$12.0 million

by Austin Energy and the Austin Water Utility where the majority of the City's sustainability programs are concentrated.

Employee Benefits

The Approved Budget includes \$14,442 to annualize the salary increases associated with Pay for Performance in FY 2009. In FY 2010, \$24,315 that was included in the FY 2009 budget for service incentive enhancement payments for non-civil service employees will be eliminated.

Approved Reductions

The Proposed Budget included reductions of \$335,136 strategically selected to maintain the department's ability to deliver core services. Additionally, the proposal included a reduction of \$60,367 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Reduce the budgeted salaries of the Administrative Assistant position within the Office of Emergency Management by \$16,248; the Department Executive Assistant position within the Office of the Police Monitor by \$9,046; and the Agenda Coordinator position by \$17,704.
2. Eliminate contingency funding of \$25,000 for special events.
3. Three Assistant City Managers currently supervise mostly enterprise functions including the Water Utility, the City's Transportation Fund, Solid Waste Services, the Drainage Utility, the Airport and Economic Development. Using cost allocation methodology, expense reimbursements from the enterprise funds will increase by \$183,443 for a total of \$416,298.
4. Eliminate one Assistant City Manager Secretary position and funding for temporary employees for a combined reduction of \$40,705.
5. Suspend funding of \$32,990 for the City Manager's intern program.
6. Reduce travel and training funds of \$10,000 for the City Manager's Office.

Capital Budget

The FY 2010 Approved Capital Budget does not include any new appropriations for Management Services.

Management Services — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$14,442 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$14,442	
The Approved Budget includes a decrease of \$24,315 to back out service incentive enhancement from FY 2009 for non-civil service employees.	(\$24,315)	
The Approved Budget includes a \$188 increase for the Awards and Recognition program and a net decrease of \$3,350 in travel and training requirements due to a reduction in the City Manager's educational travel.	(\$3,162)	
The Approved Budget includes a \$19,949 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$19,949)	
The Approved Budget includes a decrease of \$40,418 for the implementation of furloughs for non-civil service employees.	(\$40,418)	
Included in the Approved Budget is an increase of \$15,381 for fuel and vehicle maintenance.	\$15,381	
2. <u>Management Services</u>		
Eliminated in the Approved Budget is an FTE that was transferred into Management Services as part of the Public Safety and Emergency Management consolidation process in December 2008. This position is currently vacant and will not be needed in FY 2010.	\$0	(1.00)
In December 2008, the Labor Relations Office was created under Management Services. To fully staff the office, a Compensation Consultant from Human Resources and an Assistant Director from the Police Department are transferring into Management Services for an increase in the Approved Budget of \$244,956 and 2 FTEs.	\$244,956	2.00
A reduction of \$40,000 in the Office of the Police Monitor for the African American Boy's and Men's Conference is included in the Approved Budget. Funding for this item is included in Austin Energy's FY 2010 Approved Budget.	(\$40,000)	
The Approved Budget includes savings generated by hiring three positions in FY 2009 at less than budget totaling \$42,998. These positions are: the Administrative Assistant position within the Office of Emergency Management for \$16,248; the Department Executive Assistant position within the Office of the Police Monitor for \$9,046; and, the Agenda Coordinator position for \$17,704.	(\$42,998)	

Management Services — 2009-10

	Dollars	FTEs
The City Manager's intern program will be suspended in FY 2010 for a savings of \$32,990.	(\$32,990)	
One Assistant City Manager Secretary position and funding for temporary employees is being eliminated in the Approved Budget for a total savings of \$40,705.	(\$40,705)	(1.00)
The Approved Budget reflects the cost allocation of three Assistant City Managers to the enterprise departments they currently supervise, including the Water Utility, the City's Transportation Fund, Solid Waste Services, the Drainage Utility, the Airport and Economic Development. Expense reimbursements from enterprise funds would increase by \$183,443.	(\$183,443)	
3. <u>Support Services</u>		
Contingency funding of \$25,000 for special events within the City Manager's Office is being eliminated in the Approved Budget.	(\$25,000)	
A Chief Environmental Sustainability Officer is included in the Approved Budget and the cost of this position will be funded equally by Austin Energy and Austin Water. The new position will coordinate efforts across the city.	\$0	1.00

Management Services - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MANAGEMENT SERVICES										
Agenda Preparation	\$73,199	1.00	\$84,873	1.00	\$66,782	1.00	\$67,513	1.00	\$67,513	1.00
City Management	\$2,544,157	16.25	\$2,392,048	20.25	\$2,378,951	20.25	\$2,114,888	19.25	\$2,114,888	19.25
Integrity Office	\$161,769	1.00	\$266,584	2.00	\$257,717	2.00	\$260,669	2.00	\$260,669	2.00
Office of Homeland Security & Emergency Management	\$0	0.00	\$687,859	9.00	\$675,301	9.00	\$673,363	9.00	\$673,363	9.00
Office of Labor Relations	\$0	0.00	\$427,386	5.00	\$487,307	5.00	\$686,202	7.00	\$686,202	7.00
Police Oversight Monitoring	\$890,176	9.00	\$930,521	9.00	\$825,942	9.00	\$860,974	9.00	\$860,974	9.00
Subtotal	\$3,669,301	27.25	\$4,789,271	46.25	\$4,692,000	46.25	\$4,663,609	47.25	\$4,663,609	47.25
SUPPORT SERVICES										
Administration & Management	\$160,851	1.50	\$261,387	2.00	\$230,625	2.00	\$208,660	2.00	\$208,660	2.00
Personnel / Training	\$712	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$161,563	1.50	\$261,387	2.00	\$230,625	2.00	\$208,660	2.00	\$208,660	2.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$614	0.00	\$1,868	0.00	\$1,868	0.00	\$2,048	0.00	\$2,048	0.00
Subtotal	\$614	0.00	\$1,868	0.00	\$1,868	0.00	\$2,048	0.00	\$2,048	0.00
Total	\$3,831,478	28.75	\$5,052,526	48.25	\$4,924,493	48.25	\$4,874,317	49.25	\$4,874,317	49.25

Management Services - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MANAGEMENT SERVICES										
Office of Homeland Security & Emergency Management	\$2,449,755	0.00	\$10,441,000	5.00	\$5,341,000	5.00	\$6,617,000	3.00	\$6,617,000	3.00
Subtotal	\$2,449,755	0.00	\$10,441,000	5.00	\$5,341,000	5.00	\$6,617,000	3.00	\$6,617,000	3.00
Total	\$2,449,755	0.00	\$10,441,000	5.00	\$5,341,000	5.00	\$6,617,000	3.00	\$6,617,000	3.00

Management Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MANAGEMENT SERVICES										
City Management	\$196,447	0.00	\$196,447	0.00	\$196,447	0.00	\$416,298	0.00	\$416,298	0.00
Office of Homeland Security & Emergency Management	\$0	0.00	\$14,000	0.00	\$14,000	0.00	\$14,000	0.00	\$14,000	0.00
Subtotal	\$196,447	0.00	\$210,447	0.00	\$210,447	0.00	\$430,298	0.00	\$430,298	0.00
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$0	0.00	\$0	0.00	\$142,895	0.00	\$142,895	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$142,895	0.00	\$142,895	0.00
Total	\$196,447	0.00	\$210,447	0.00	\$210,447	0.00	\$573,193	0.00	\$573,193	0.00

Mayor and Council

Mayor and Council — 2009-10

Total for Mayor and Council, including funding from Office of the City Clerk, by place:

2009-10	
Mayor's Office	Approved
Requirements	\$472,441
Full-time Equivalents (FTEs)	6.00
2009-10	
Council Place 1	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Council Place 2	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Council Place 3	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Council Place 4	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Council Place 5	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Council Place 6	Approved
Requirements	\$272,323
Full-time Equivalents (FTEs)	4.00
2009-10	
Shared Administrative Costs	Approved
Requirements	\$77,917
Full-time Equivalents (FTEs)	0.00

Mayor and Council Budget

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$680,002	\$2,184,978	\$2,184,978	\$2,184,296	\$2,184,296
Full-time Equivalents (FTEs)	7.00	30.00	30.00	30.00	30.00

Mayor and Council Support Funded Through the Office of the City Clerk

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Requirements	\$1,421,885	\$0	\$0	\$0	\$0
Full-time Equivalents (FTEs)	24.00	0.00	0.00	0.00	0.00

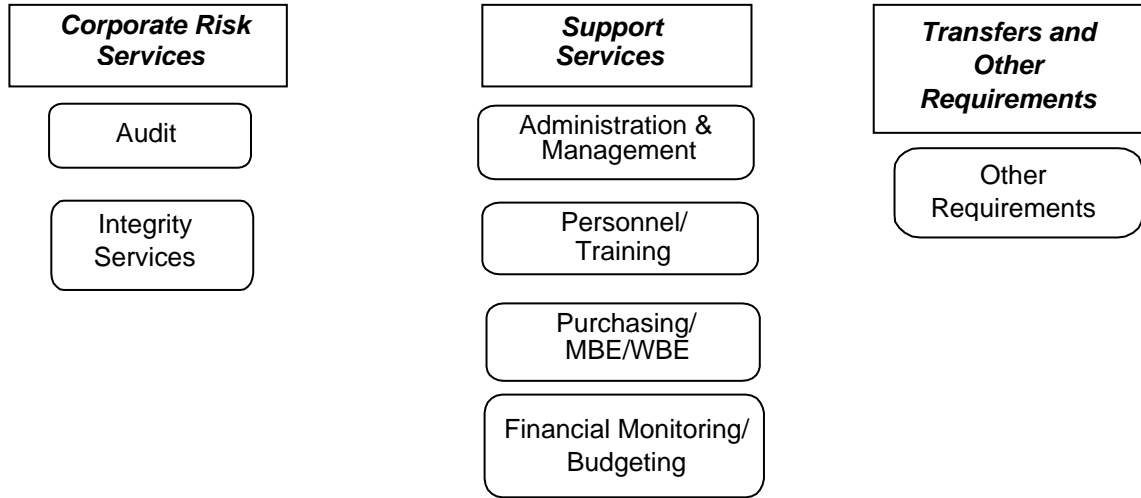
Mayor and Council — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>Mayor and Council</u>		
The Approved Budget includes \$2,537 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$2,537	
The Approved Budget includes a decrease of \$11,619 to back out service incentive enhancement from FY 2009 for non-uniformed service employees.	(\$11,619)	
The Approved Budget also includes a \$8,400 increase in travel and training requirements.	\$8,400	

Office of the City Auditor

Office of the City Auditor — 2009-10



LEGEND= **Program** Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$1,838,641	\$1,896,645	\$1,793,973	\$1,901,904	\$1,901,904
Full-Time Equivalents (FTEs)	24.00	24.00	24.00	25.00	25.00

Office of the City Auditor — 2009-10

Mission

The mission of the Office of the City Auditor (OCA) is to assist the City Council and citizens in ensuring that City government is accountable, transparent, and cost-effective. To help the department achieve its mission the following goals have been developed:

Goals

- Improve performance of City programs and activities for selected Council priorities.
 - City Council satisfaction rating of OCA services maintained at 3.0 or better
 - Percent of recommendations from current year audit reports that management agrees to implement maintained at 90% or better
- Promote honesty and openness in conduct of City business.
 - Percent of investigations completed where needed corrective action occurs maintained at 80% or better
 - Percent of other integrity projects completed where needed corrective action occurs maintained at 85% or better
- Strengthen OCA's capacity to provide leadership and value-added services.
 - Percent of OCA audit staff that have satisfied Government Auditing Standards (GAS) Education Requirements maintained at 100%

Key Indicators

- Council satisfaction with issued audit products
- Percent of recommendations management agrees to implement
- Percent of investigations completed where needed corrective action occurs
- Council Satisfaction with Integrity Services

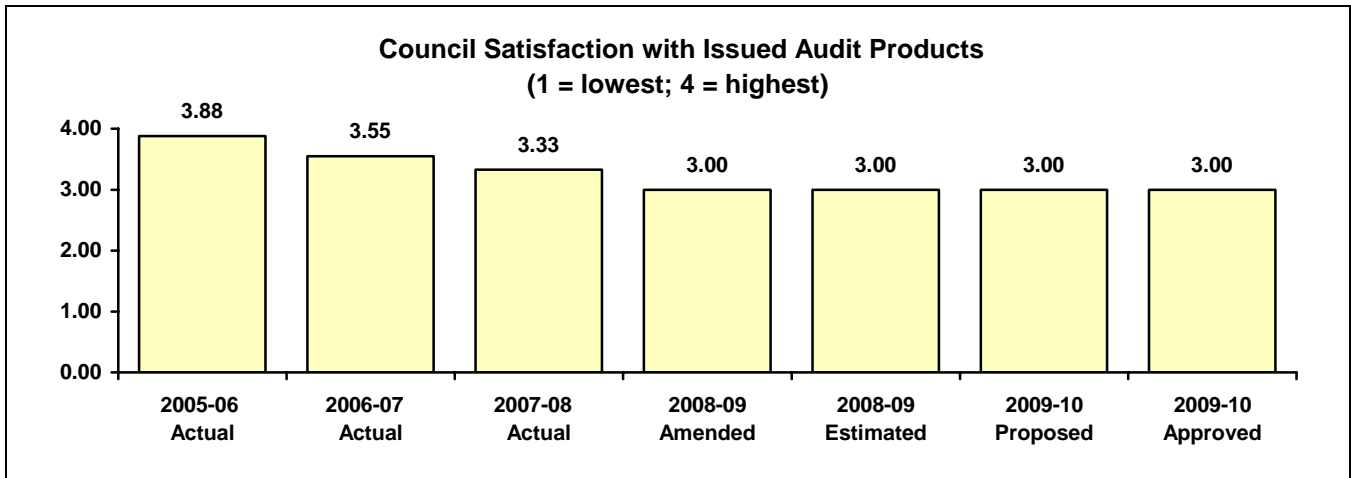
Office of the City Auditor — Total Budget \$2.2 million

Budget Highlights

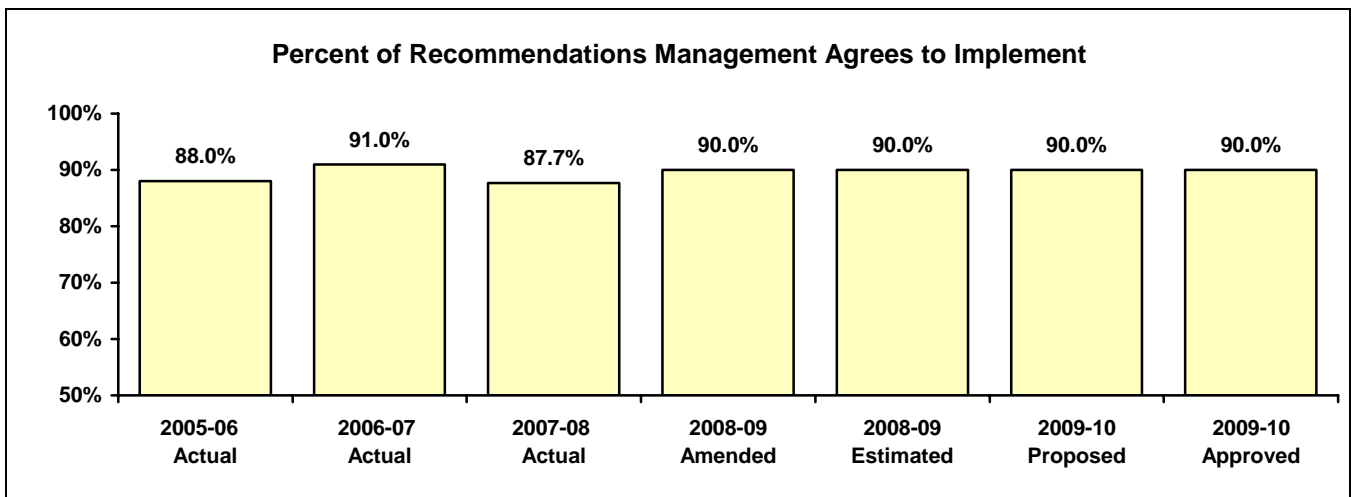
The Approved Budget continues to focus on the Office of the City Auditor's (OCA) main activities, auditing and integrity services. OCA will continue to receive funding from Austin Energy and the Austin Water Utility to assist with specific audit initiatives in those departments.

Audit

The Office of the City Auditor estimates that Council satisfaction with its audit products will remain at current levels in FY 2009-10. The measure below is intended to convey the level of satisfaction for OCA's primary customer with the primary output of the audit activity. OCA administers a survey to Council Members twice each year to solicit this information. The Approved Budget includes \$189,141 for the transfer of 2.0 FTEs and associated contractals and commodities from the Financial Services Department due to the dissolution of the Corporate Internal Auditing Office.



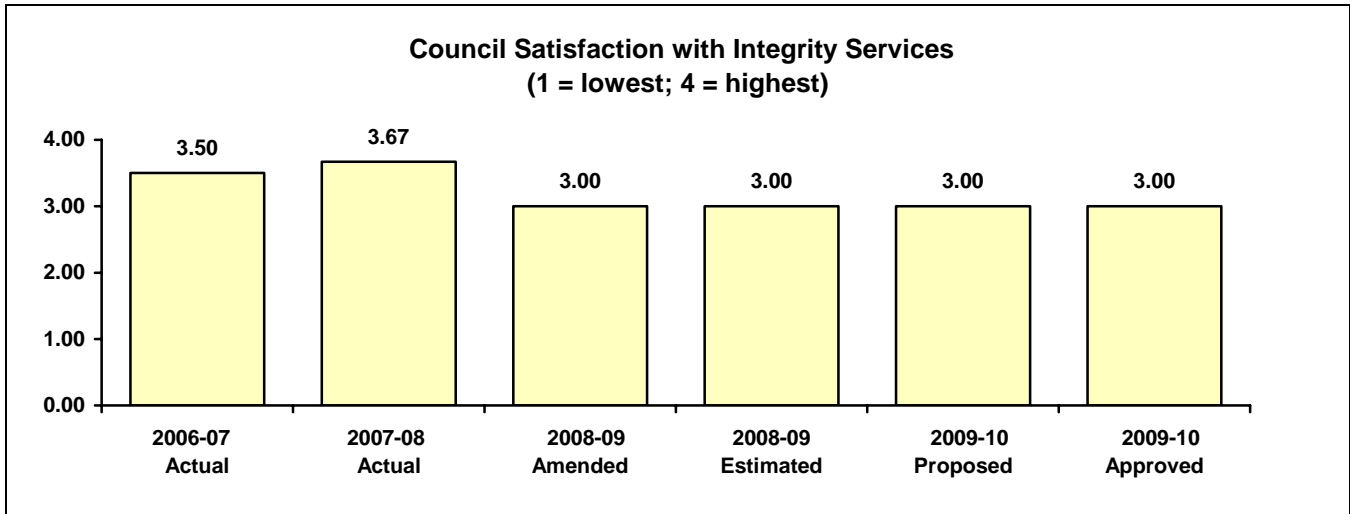
Management has an opportunity to agree, partially agree, or disagree with recommendations made in audit reports by the Office of the City Auditor. The percent of recommendations management agrees to implement tracks those instances where management agrees or partially agrees with a recommendation.



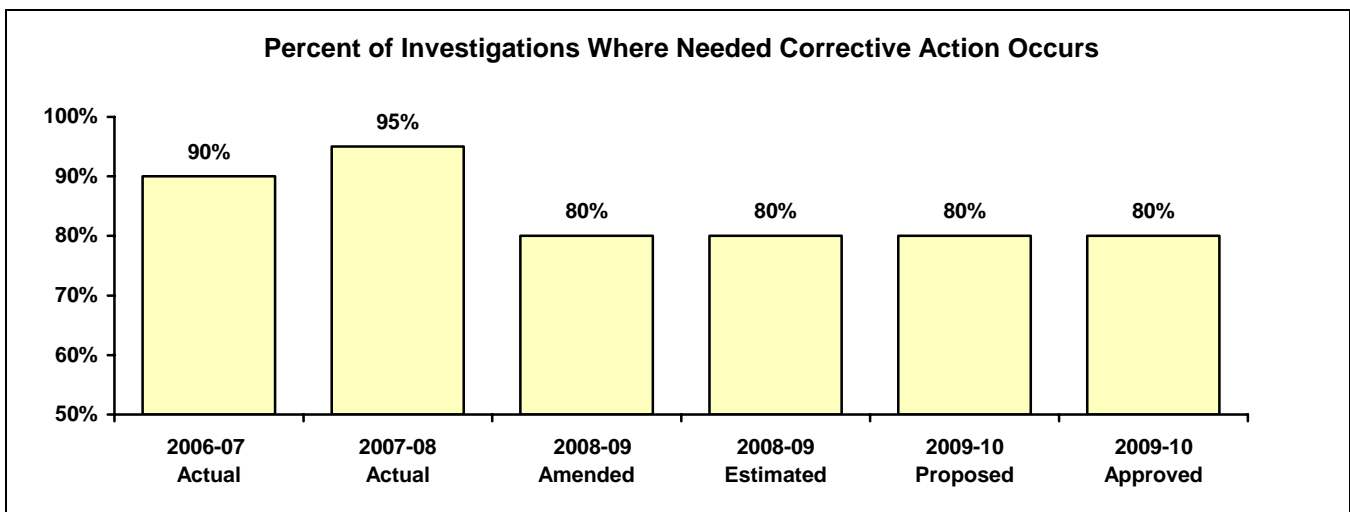
Office of the City Auditor — Total Budget \$2.2 million

Integrity Services

The Office of the City Auditor estimates that Council satisfaction with its integrity services will remain at current levels in FY 2009-10. This performance measure is intended to convey the level of satisfaction for OCA's primary customer with the primary output of the integrity services activity. OCA administers a survey to Council Members twice each year to solicit this information.



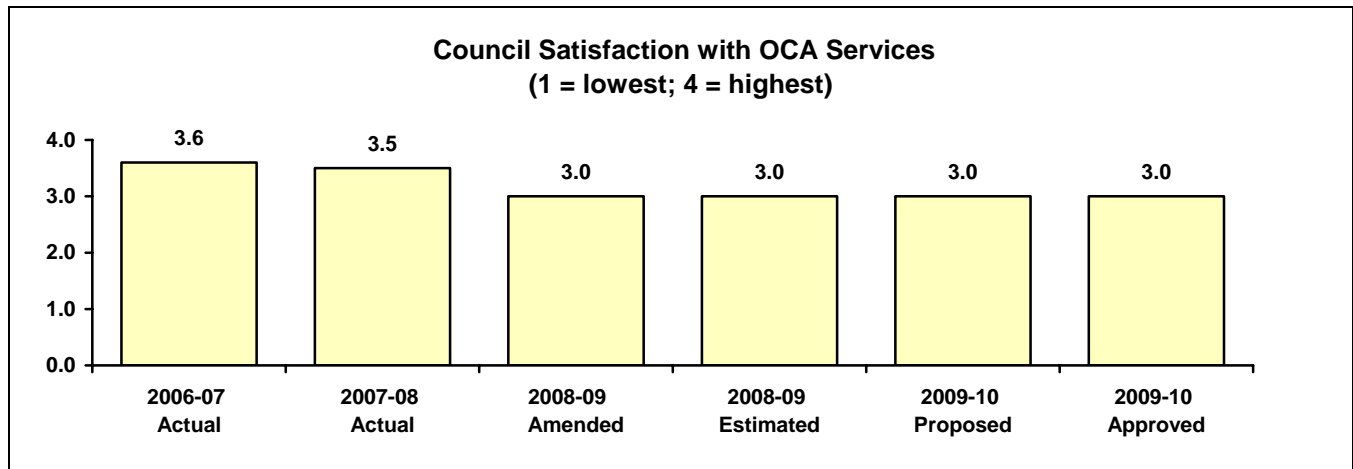
Tracking percent of investigations where needed corrective action occurs is intended to show accountability actions taken as a result of the investigation of cases. Accountability actions are those actions taken by management and/or outside parties which improve or reinforce internal controls and/or hold employees or contractors accountable for expectations. An accountability action may not be warranted or needed in all cases.



Office of the City Auditor — Total Budget \$2.2 million

Corporate Risk Services

The Office of the City Auditor estimates that Council satisfaction with its OCA services will remain at current levels in FY 2009-10. This measure is intended to convey the level of satisfaction for OCA's primary customer with the services provided by OCA, including audits, integrity services and request for assistance from Council or City Management. OCA administers a survey to Council Members twice each year to solicit this information.



Support Services

For FY 2010, the Approved Budget includes a net decrease of \$3,488 for departmental terminal pay expenses.

Employee Benefits

The Approved Budget includes \$8,774 for annualized costs associated with Pay for Performance implemented in FY 2009. Also included in the Approved Budget is a decrease of \$14,772 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.

Approved Reductions

The Proposed Budget included reductions of \$146,500 strategically selected to maintain the Department's ability to provide core financial services. Additionally, the proposal included a reduction of \$27,896 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Elimination of a vacant 1.0 FTE Auditor IV position for a reduction of \$110,801.
2. Reduction of various support costs such as mileage reimbursement, memberships, subscriptions, books, travel, software, minor computer hardware and computer maintenance in the amount of \$11,813.
3. Reclassification of an Auditor III position to an Auditor Investigator I position for a reduction of \$23,886.

Capital Budget

The Approved Capital Budget does not include any new appropriations for the Audit department.

Office of the City Auditor — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$8,774 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$8,774	
The Approved Budget includes a decrease of \$14,772 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$14,772)	
The Approved Budget includes a \$13,423 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$13,423)	
The Approved Budget also includes a decrease of \$14,473 for the implementation of furloughs for non-civil service employees.	(\$14,473)	
2. <u>Corporate Risk Services</u>		
A decrease in funding in the amount of \$110,801 is included in the Approved Budget for the elimination of a vacant 1.0 FTE for an Auditor IV position.	(\$110,801)	(1.00)
Also included in the Approved Budget is a savings in the amount of \$11,813 for various support costs.	(\$11,813)	
The Approved Budget includes the transfer of 2.0 FTEs and associated contractals and commodities from the Financial Services Department due to the dissolution of the Corporate Internal Auditing Office.	\$189,141	2.00
Savings in the amount of \$23,886 is included in the Approved Budget for the reclassification of an Auditor III position to an Audit Investigator I position.	(\$23,886)	
3. <u>Support Services</u>		
The Approved Budget includes a net decrease of \$3,488 for terminal pay for FY 2009.	(\$3,488)	

Office of the City Auditor - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CORPORATE RISK SERVICES										
Audit	\$1,283,602	16.75	\$1,183,053	16.10	\$1,174,164	16.10	\$1,247,427	16.90	\$1,247,427	16.90
Integrity Services	\$291,480	5.00	\$416,939	4.85	\$346,507	4.85	\$380,681	5.05	\$380,681	5.05
Subtotal	\$1,575,082	21.75	\$1,599,992	20.95	\$1,520,671	20.95	\$1,628,108	21.95	\$1,628,108	21.95
SUPPORT SERVICES										
Administration & Management	\$180,107	1.75	\$250,224	2.40	\$230,017	2.40	\$229,428	2.40	\$229,428	2.40
Financial Monitoring / Budgeting	\$22,925	0.00	\$10,977	0.10	\$10,954	0.10	\$10,742	0.10	\$10,742	0.10
Personnel / Training	\$43,833	0.25	\$19,704	0.30	\$17,926	0.30	\$18,405	0.30	\$18,405	0.30
Purchasing / MBE/WBE	\$16,695	0.25	\$14,188	0.25	\$14,143	0.25	\$13,661	0.25	\$13,661	0.25
Subtotal	\$263,560	2.25	\$295,093	3.05	\$273,040	3.05	\$272,236	3.05	\$272,236	3.05
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$1,560	0.00	\$262	0.00	\$1,560	0.00	\$1,560	0.00
Subtotal	\$0	0.00	\$1,560	0.00	\$262	0.00	\$1,560	0.00	\$1,560	0.00
Total	\$1,838,642	24.00	\$1,896,645	24.00	\$1,793,973	24.00	\$1,901,904	25.00	\$1,901,904	25.00

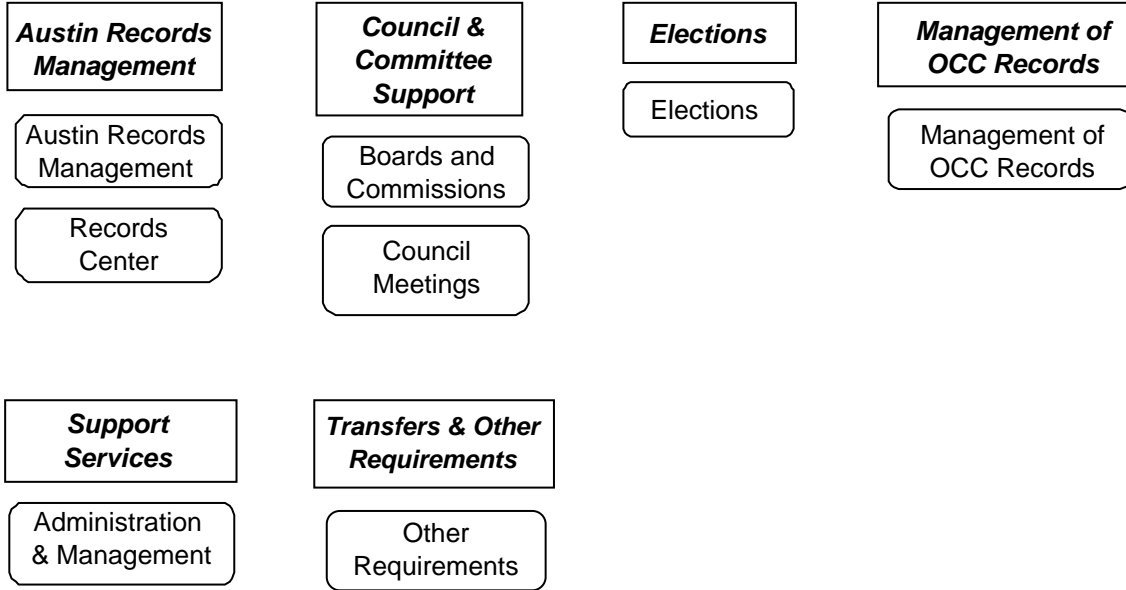
Office of the City Auditor - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CORPORATE RISK SERVICES										
Audit	\$250,000	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00
Subtotal	\$250,000	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00
SUPPORT SERVICES										
Administration & Management	\$267	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$267	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$250,267	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00	\$300,000	0.00

Office of the City Clerk

Office of the City Clerk — 2009-10



LEGEND= Program Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
OCC Expenditures	\$2,518,024	\$2,984,691	\$2,690,543	\$1,771,584	\$1,771,584
OCC Full-time Equivalents (FTEs)	18.50	19.50	19.50	18.50	18.50
Mayor and Council Support Expenditures	\$1,421,885	\$0	\$0	\$0	\$0
Full-time Equivalents (FTEs)	24.00	0.00	0.00	0.00	0.00
Total Expenditures	\$3,939,909	\$2,984,691	\$2,690,543	\$1,771,584	\$1,771,584
Total Full-time Equivalents (FTEs)	42.50	19.50	19.50	18.50	18.50

Office of the City Clerk — 2009-10

Mission

The mission of the Office of the City Clerk is to provide information to the City Council, City staff, general public, candidates, voters, and media in order to promote a work environment that leads to compliance with all laws and better decision making.

Goals

Austin Records Management

- Complete the seven deliverables identified in the 10-Step Program by 2015.
- Control the annual growth of the total records center holdings to less than 10%.

Elections

- Collaborate with Travis County to conduct accessible elections that comply with election laws 100% of the time.

Management of OCC Records

- Execute, publish and file 95% of official documents within 10 days of adoption.
- Update the municipal code in 30 days or less, 90% of the time.

Key Indicators

- Percent of deliverables identified in the 10-Step Program completed
- Percent of growth in the total records center holdings
- Percent of registered voters who voted
- Percent of records executed, published and filed within 10 days of adoption
- Percent of time the code is updated in 30 days or less

Office of the City Clerk — Total Budget \$1.8 million

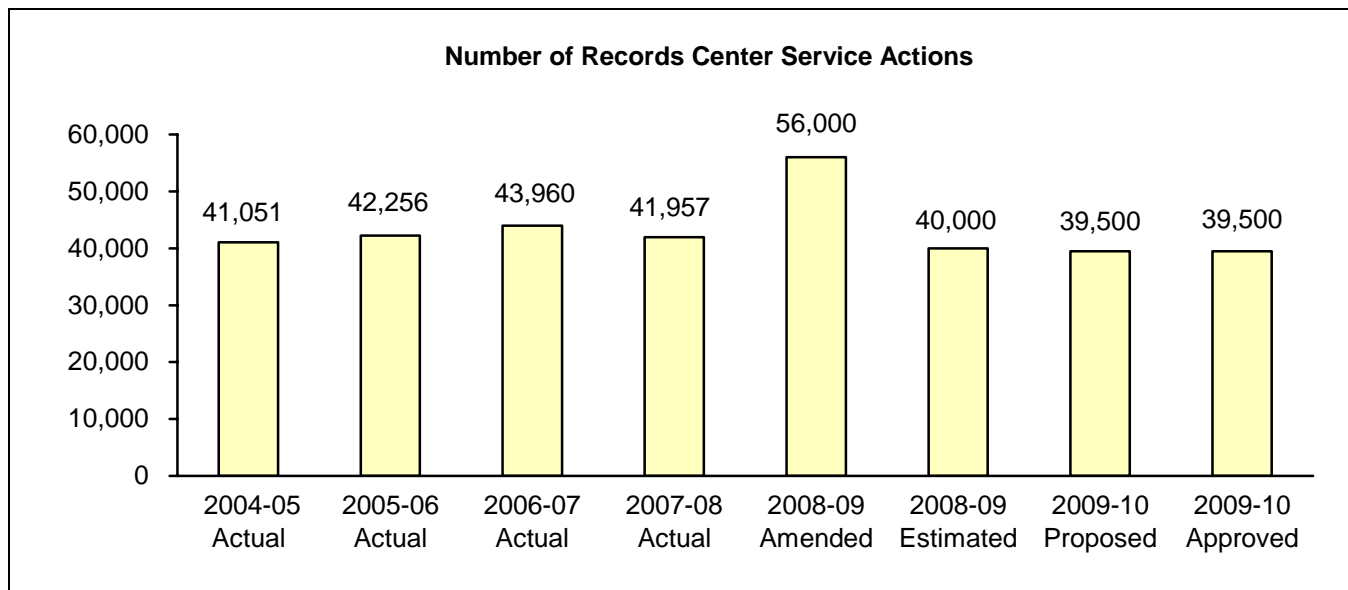
Budget Highlights

The Approved Budget for the Office of the City Clerk (OCC) includes requirements of \$1,771,584 and 18.50 FTEs which will enable the department to maintain all current service levels and achieve the goals and objectives of the department.

Austin Records Management

The Records Center provides off-site storage services to City departments for inactive records. In FY 2009, the Community Care Services Department (CCSD) fully separated from the City and moved into the Healthcare District. However, ownership of the client files that were held in storage and paid for by CCSD remained with the City of Austin. Since the Clerk's Office is responsible for covering the cost of all files not associated with enterprise departments, its portion of the Iron Mountain contract rose by \$65,252. This amount was added to the FY 2010 Approved Budget.

The chart below tracks the demand in service action requests to which the Records Center responds. Service actions include sending out empty boxes, putting new boxes into storage, retrieving records, returning records to storage and destroying records that are beyond their retention period.



Elections

Since there will not be an election conducted in FY 2010, the \$1,118,424 included in the FY 2009 budget will be removed from the Approved Budget. In addition, the \$6,000 for an inauguration event for new Council members will not be needed. These budgets will be reinstated in FY 2011.

Employee Benefits

The Approved Budget includes \$12,107 to annualize the salary increases associated with Pay for Performance in FY 2009. The \$9,970 included in the FY 2009 budget for service incentive enhancement payments for non-civil service employees will be eliminated in FY 2010. Finally, the Approved Budget also includes a \$2,971 decrease for the Awards and Recognition program and an \$8,200 decrease in travel and training requirements.

Office of the City Clerk — Total Budget \$1.8 million

Approved Reductions

The Proposed Budget included reductions of \$124,202, strategically selected to maintain the Department's ability to provide core financial services. Additionally, the proposal included a reduction of \$20,699 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Elimination of Records Management training for a reduction of \$1,883.
2. Delay printing recruitment brochures for a reduction of \$1,000. Printing of a brochure to recruit board and commission members can be delayed without impact, because of low vacancy rate.
3. Reducing microfilming contract by \$76,476.
4. Elimination of a vacant Accountant Associate for a reduction of \$44,843.

Capital Budget

The FY 2009-10 Approved Capital Budget does not include any new appropriations for City Clerk.

Office of the City Clerk — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$12,107 for annualized salary increases associated with Pay for Performance in FY 2009.	\$12,107	
The Approved Budget includes a decrease of \$9,970 to back out service incentive enhancement from FY 2009 for non-uniformed service employees.	(\$9,970)	
The Approved Budget also includes a \$2,971 decrease for the Awards and Recognition program and an \$8,200 decrease in travel and training requirements.	(\$11,171)	
The Approved Budget includes a \$12,620 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$12,620)	
The Approved Budget also includes a decrease of \$8,079 for the implementation of furloughs for non-civil service employees.	(\$8,079)	
2. Austin Records Management		
The Approved Budget eliminates \$76,476 in FY 2010 by reducing funding for the microfilming contract from \$100,000 to \$23,524. This change will increase the length of time it takes to convert records to microfilm and thus increase the risk of document deterioration and loss of institutional memory.	(\$76,476)	
Funding is included in OCC's budget to offset reduced reimbursements from various departments for records storage.	\$65,252	
Eliminate \$1,883 in funding for records management training provided to departments.	(\$1,883)	
3. Elections		
Since there will not be an election in FY 2010, the budgeted amount of \$1,118,424 has been eliminated. Additionally, \$6,000 for the inauguration event has been removed.	(\$1,124,424)	
4. Council & Committee Support		
Printing of the boards and commissions recruitment brochures will be delayed until FY 2011, saving \$1,000 in FY 2010.	(\$1,000)	
5. Support Services		
An Accountant Associate position will be eliminated for a savings of \$44,843 in FY 2010. Responsibilities will be assumed by existing staff, primarily the Executive Assistant.	(\$44,843)	(1.00)

Office of the City Clerk - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AUSTIN RECORDS MANAGEMENT										
Austin Records Management	\$348,284	4.50	\$353,555	4.50	\$327,393	4.50	\$339,419	4.50	\$339,419	4.50
Records Center	\$449,683	3.50	\$559,366	3.50	\$543,225	3.50	\$543,546	3.50	\$543,546	3.50
Subtotal	\$797,968	8.00	\$912,921	8.00	\$870,618	8.00	\$882,965	8.00	\$882,965	8.00
COUNCIL & COMMITTEE SUPPORT										
Boards and Commissions	\$53,264	1.00	\$55,334	1.00	\$55,152	1.00	\$52,938	1.00	\$52,938	1.00
Council Meetings	\$59,061	1.25	\$67,414	0.75	\$25,818	0.75	\$61,519	1.00	\$61,519	1.00
Subtotal	\$112,326	2.25	\$122,748	1.75	\$80,970	1.75	\$114,457	2.00	\$114,457	2.00
ELECTIONS										
Elections	\$919,473	0.25	\$1,157,457	0.50	\$1,002,130	0.50	\$0	0.00	\$0	0.00
Subtotal	\$919,473	0.25	\$1,157,457	0.50	\$1,002,130	0.50	\$0	0.00	\$0	0.00
MANAGEMENT OF OCC RECORDS										
Management of OCC Records	\$355,966	4.00	\$397,852	4.00	\$365,423	4.00	\$382,912	4.00	\$382,912	4.00
Subtotal	\$355,966	4.00	\$397,852	4.00	\$365,423	4.00	\$382,912	4.00	\$382,912	4.00
MAYOR AND COUNCIL SUPPORT										
Mayor and Council Support	\$1,421,885	25.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,421,885	25.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Administration & Management	\$279,206	2.00	\$337,618	4.25	\$338,141	4.25	\$389,983	4.50	\$389,983	4.50
Purchasing / MBE/WBE	\$49,392	1.00	\$51,857	1.00	\$29,023	1.00	\$0	0.00	\$0	0.00
Subtotal	\$328,598	3.00	\$389,475	5.25	\$367,164	5.25	\$389,983	4.50	\$389,983	4.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$3,693	0.00	\$4,238	0.00	\$4,238	0.00	\$1,267	0.00	\$1,267	0.00
Subtotal	\$3,693	0.00	\$4,238	0.00	\$4,238	0.00	\$1,267	0.00	\$1,267	0.00
Total	\$3,939,909	42.50	\$2,984,691	19.50	\$2,690,543	19.50	\$1,771,584	18.50	\$1,771,584	18.50

Office of the City Clerk - 2009-10

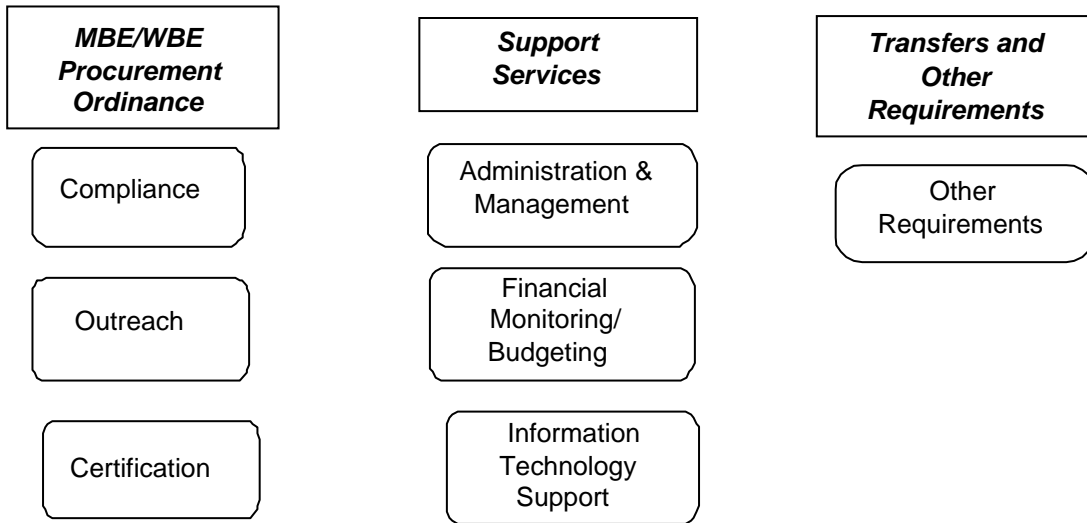
Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AUSTIN RECORDS MANAGEMENT										
Records Center	\$118,807	0.00	\$96,344	0.00	\$96,344	0.00	\$31,092	0.00	\$31,092	0.00
Subtotal	\$118,807	0.00	\$96,344	0.00	\$96,344	0.00	\$31,092	0.00	\$31,092	0.00
MANAGEMENT OF OCC RECORDS										
Management of OCC Records	\$188	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$188	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$118,994	0.00	\$96,344	0.00	\$96,344	0.00	\$31,092	0.00	\$31,092	0.00



Small and Minority Business Resources

Small and Minority Business Resources — 2009-10



LEGEND= **Program** Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$2,382,255	\$2,390,710	\$2,271,810	\$2,145,466	\$2,145,466
Full-time Equivalent (FTEs)	29.00	29.00	29.00	27.00	27.00

Small and Minority Business Resources —2009-10

Mission

The purpose of the Small and Minority Business Resources Department is to administer the MBE/WBE Procurement Program and provide development opportunities and resources for small, minority-owned and women-owned businesses so that they can have affirmative access to city procurement opportunities.

Goals

- Increase number of new certified MBE/WBE businesses available to do business with the City of Austin by 50.
- Administer the MBE/WBE Procurement Program and DBE Program to ensure that 100% of City-certified MBE/WBE and DBE firms meet eligibility requirements.
- Administer the MBE/WBE Procurement Program and DBE Program to ensure that 100% of compliance determinations are accurate.
- Provide accurate information and instructions for complying with the MBE/WBE Procurement Program and DBE Program to bidders, proposers, and internal and external customers on 100% of City solicitations.
- Offer monthly training to City Staff to educate them on the MBE/WBE Procurement Program as defined by the Ordinance, Program Rules, and management expectations.
- Provide 12 outreach workshops to the small, minority-owned, and women-owned business community to:
 - Increase awareness of SMBR services
 - Educate firms on the roles and responsibilities of City staff as defined by the MBE/WBE Program ordinance and MBE/WBE program rules
 - Provide information about other City of Austin services that are beneficial to small, minority-owned and women-owned businesses
 - Discuss upcoming contracting opportunities.
- Increase the Plan Room customer base by 15%
- Ensure that at least 75% of certified firms have a valid email address.

Key Indicators

- Number of City-certified MBE/WBE and DBE businesses enrolled
- Percent of applications, re-certification applications and annual reviews processed within 60 days
- Number of pre-award documents reviewed
- Number of post-award documents reviewed
- Number of phone audits performed on construction and professional service award contracts annually
- Number of outreach efforts

Small and Minority Business Resources — Total Budget \$2.4 million

Budget Highlights

The Small and Minority Business Resources (SMBR) department includes two programs: the Minority-Owned Business Enterprise/Women-Owned Business Enterprise (MBE/WBE) Procurement Ordinance Program and the Support Services Program. The FY 2009-10 Approved Budget includes improvements that will affect both programs to bring advances to SMBR's departmental goals. Enhancements to departmental goals enable SMBR to continue to better serve the minority contracting community.

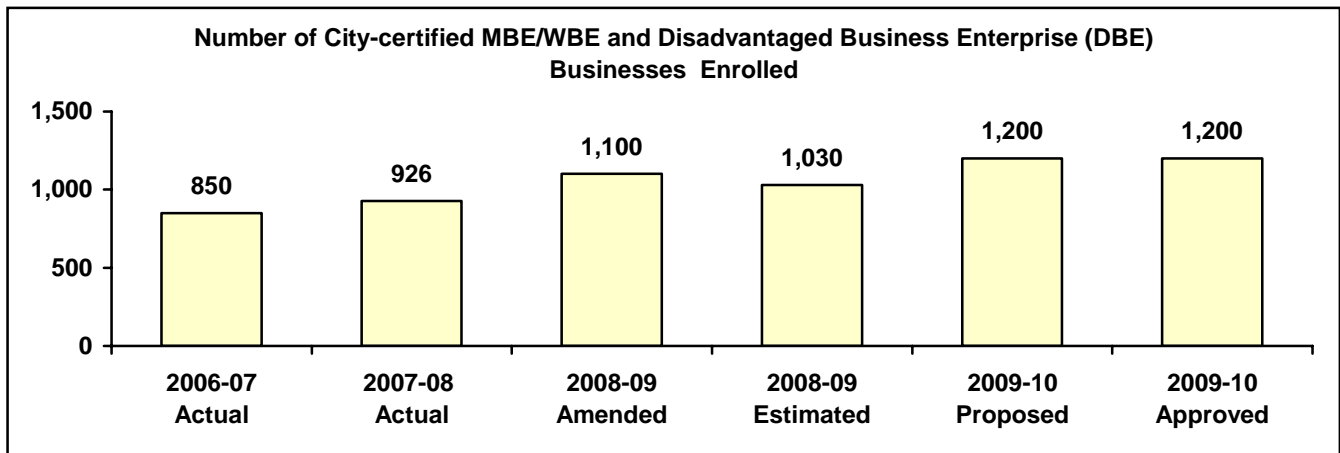
MBE/WBE Procurement Ordinance Program

SMBR assists small, minority-owned and women-owned business enterprises (MBE and WBE) as they pursue contracting opportunities with the City of Austin. The program encourages minority-owned and women-owned business enterprises to participate in City contracts by establishing special procurement goals for each contract type. SMBR sets MBE/WBE & DBE (Disadvantaged Business Enterprise) contracting goals in the areas of construction, professional services, commodities, and non-professional services.

Outreach efforts are not only designed for the non-certified community but will also focus on businesses that are already certified to help keep them informed of changes in policies and procedures. Staff focusing on certified firms also assists with keeping the number of certified firms from decreasing, while efforts aimed at potentially-certified firms will help to increase the total number of certified firms.

The City of Austin's Department of Small and Minority Business Resources is responsible for the implementation of the certification process for the City of Austin and for ensuring that only firms that meet the eligibility criteria are certified as MBEs or WBEs. SMBR provides certification services, processes and procedures to provide quality customer service to firms. As a result of these efforts, the number of certified firms has surpassed 1,000 and continues to increase.

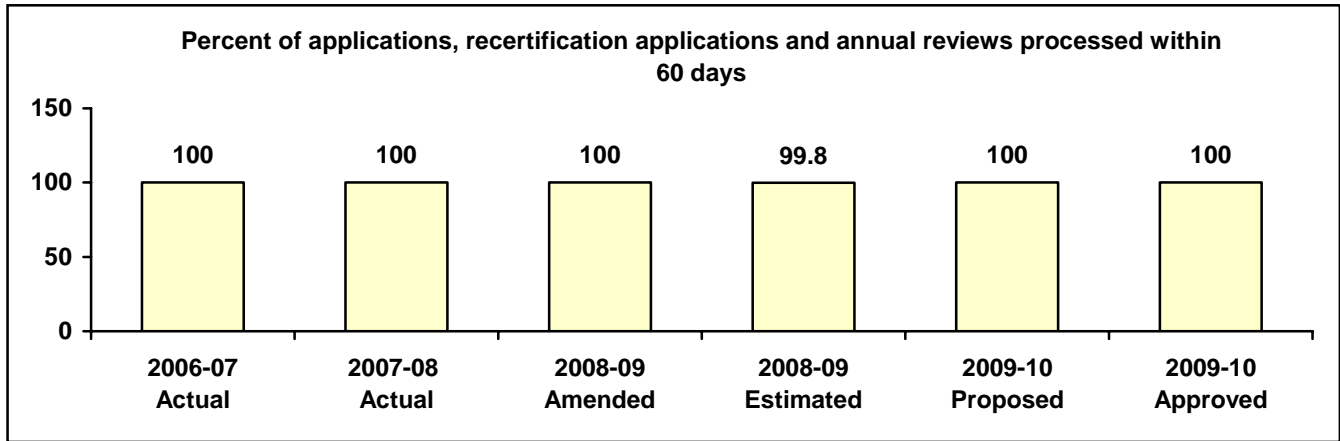
The chart below illustrates the trend in growth for certified vendors.



In accordance with the MBE/WBE Procurement Program Rules, the certification staff is required to make a decision within 60 days of receipt of a complete application, complete re-certification application, and complete annual review.

Small and Minority Business Resources — Total Budget \$2.4 million

The chart below illustrates the compliance with the program rules.



Compliance staff continues to monitor contracts for MBE/WBE participation. Post Award staff conducts both phone and site audits on construction and professional services contracts. These audits include phone calls to verify payments to subcontractors/subconsultants, actual visits to construction and job sites, and also attendance at project progress meetings. Each of these activities provides information about the utilization of the subcontractors approved to perform work on the contract.

Employee Benefits

The Approved Budget includes \$10,999 for annualized costs associated with Pay for Performance implemented in FY 2009. Also included in the Approved Budget is a decrease of \$18,517 for Service Incentive Enhancement from FY 2009 for non-uniformed service employees.

Approved Reductions

The Proposed Budget included reductions of \$197,878 strategically selected to maintain the Department's ability to provide core financial services. Additionally, the proposal included a reduction of \$39,848 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings. Other approved reductions include:

1. Elimination of a vacant 1.0 FTE Assistant Director position for a reduction of \$129,585.
2. Elimination of a vacant 1.0 FTE Business Development Counselor position for a reduction of \$68,293.

Capital Budget

The Approved Capital Budget does not include any new appropriations for the SMBR department.

Small and Minority Business Resources — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes by Program</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$10,999 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$10,999	
The Approved Budget includes a decrease of \$18,517 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$18,517)	
The Approved Budget includes a \$25,653 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$25,653)	
The Approved Budget also includes a decrease of \$14,195 for the implementation of furloughs for non-civil service employees.	(\$14,195)	
2. <u>MBE/WBE Procurement Ordinance</u>		
A decrease in funding of \$129,585 is included in the Approved Budget for the elimination of 1.0 FTE Assistant Director position.	(\$129,585)	(1.00)
Savings in the amount of \$68,293 for the elimination of 1.0 FTE Business Development Counselor position is included in the Approved Budget.	(\$68,293)	(1.00)

Small and Minority Business Resources - 2009-10

Support Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MBE/WBE PROCUREMENT ORDINANCE										
Compliance	\$1,062,335	14.25	\$1,034,069	13.00	\$953,956	13.00	\$903,797	12.00	\$903,797	12.00
MBE/WBE Certification	\$425,031	5.59	\$347,309	5.00	\$346,819	5.00	\$340,550	5.00	\$340,550	5.00
Outreach	\$379,280	4.50	\$253,555	3.00	\$253,559	3.00	\$246,240	3.00	\$246,240	3.00
Subtotal	\$1,866,646	24.34	\$1,634,933	21.00	\$1,554,334	21.00	\$1,490,587	20.00	\$1,490,587	20.00
SUPPORT SERVICES										
Administration & Management	\$504,238	4.33	\$593,979	6.00	\$553,024	6.00	\$494,745	5.00	\$494,745	5.00
Financial Monitoring / Budgeting	\$2,658	0.33	\$53,650	1.00	\$55,682	1.00	\$53,153	1.00	\$53,153	1.00
Information Technology Support	\$6,028	0.00	\$106,263	1.00	\$106,885	1.00	\$105,096	1.00	\$105,096	1.00
Subtotal	\$512,924	4.66	\$753,892	8.00	\$715,591	8.00	\$652,994	7.00	\$652,994	7.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$2,685	0.00	\$1,885	0.00	\$1,885	0.00	\$1,885	0.00	\$1,885	0.00
Subtotal	\$2,685	0.00	\$1,885	0.00	\$1,885	0.00	\$1,885	0.00	\$1,885	0.00
Total	\$2,382,255	29.00	\$2,390,710	29.00	\$2,271,810	29.00	\$2,145,466	27.00	\$2,145,466	27.00

Small and Minority Business Resources - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
MBE/WBE PROCUREMENT ORDINANCE										
Compliance	\$38,054	0.00	\$38,054	0.00	\$38,054	0.00	\$38,054	0.00	\$38,054	0.00
Outreach	\$167,000	0.00	\$167,000	0.00	\$167,000	0.00	\$167,000	0.00	\$167,000	0.00
Subtotal	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00
Total	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00	\$205,054	0.00





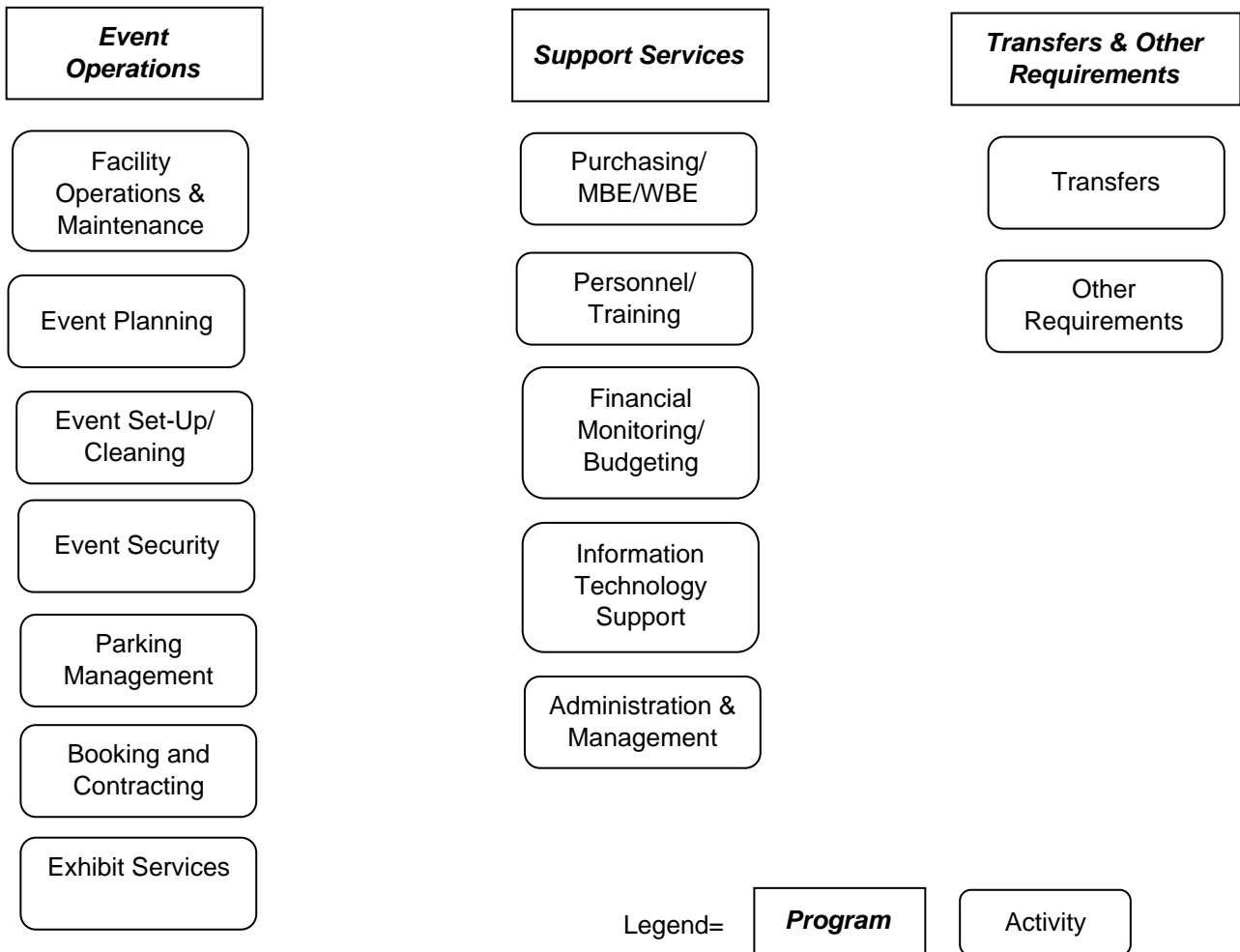
City of Austin
2009-2010
Approved
Budget

Executive Summary
Utility Major Enterprises

Austin Convention Center

Convention Center Marketing & Promotion Fund
Convention Center Operating Fund
Convention Center Repair & Replacement Fund
Convention Center Tax Fund
Convention Center Venue Project Fund
Palmer Events Center Operating Fund
Palmer Events Center Revenue Fund
Palmer Events Center Garage Fund
Town Lake Park Venue Project Fund
Hotel/Motel Occupancy Tax Fund
Tourism and Promotion Fund

Austin Convention Center — 2009–10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Convention Center and Tax Funds					
Revenue	\$38,079,131	\$35,312,432	\$34,423,688	\$31,788,858	\$31,788,858
Requirements	\$38,945,589	\$48,583,639	\$37,244,961	\$36,195,747	\$36,195,747
Full-time Equivalents (FTEs) - Conv Ctr.	184.75	200.75	200.75	203.00	203.00
Venue Project Fund					
Revenue	\$10,376,665	\$10,430,844	\$9,619,942	\$9,430,799	\$9,430,799
Requirements	\$15,315,730	\$9,500,047	\$11,611,708	\$9,592,478	\$9,592,478
Palmer Events Center (PEC) Combined Funds					
Revenue	\$9,234,268	\$9,242,081	\$8,688,595	\$8,809,209	\$8,809,209
Requirements	\$8,094,762	\$10,410,140	\$12,409,848	\$9,659,606	\$9,659,606
Full-time Equivalents (FTEs) - PEC Operating	31.00	31.00	31.00	31.75	31.75
Full-time Equivalents (FTEs) - PEC Garage	5.25	9.25	9.25	9.25	9.25

Austin Convention Center Department — 2009-10

Mission

The central mission of the Austin Convention Center Department is to provide outstanding event facilities and services to our customers so they can have a positive experience.

Goals

The following competitive future goals will focus the Convention Center Department's efforts on achieving its mission:

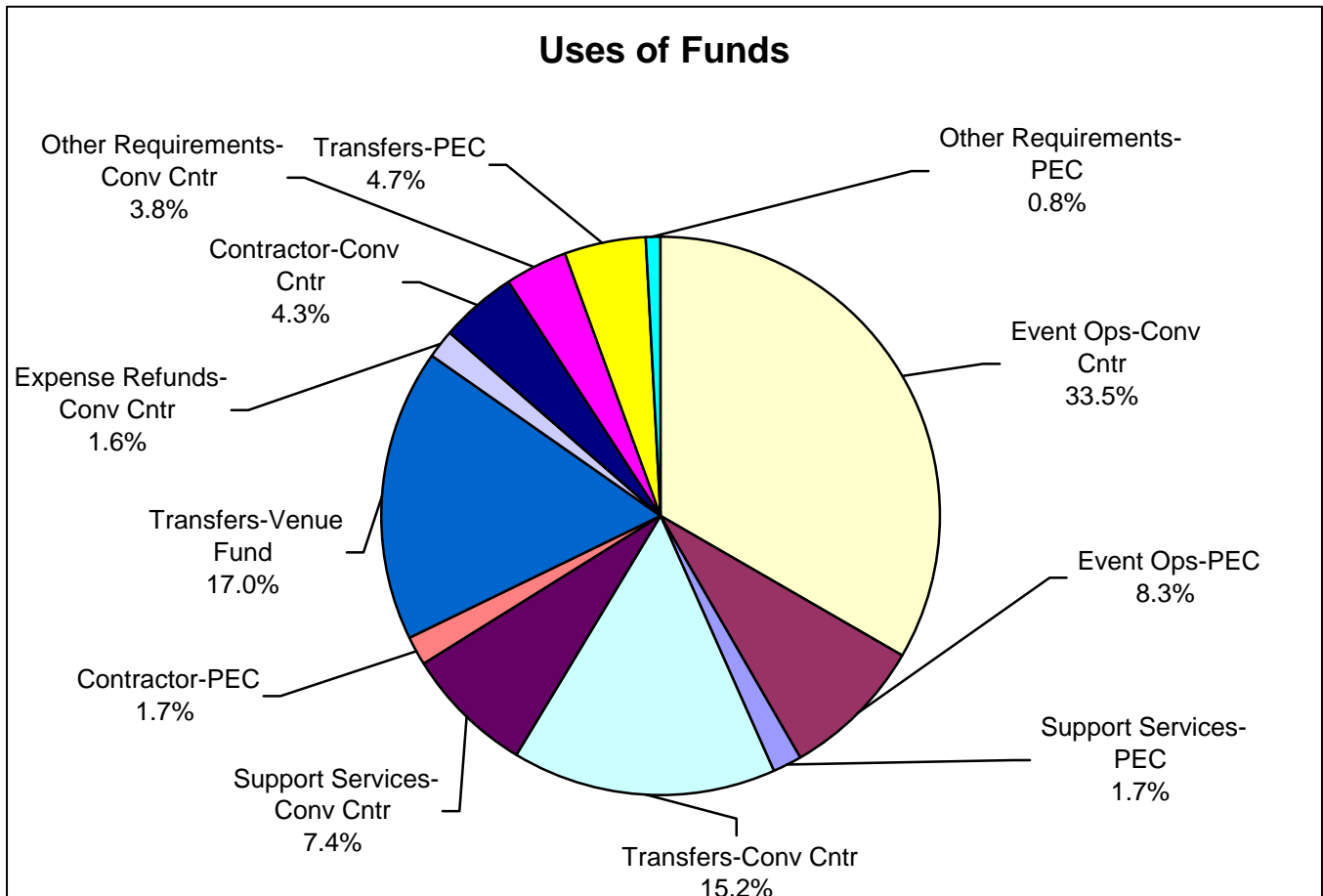
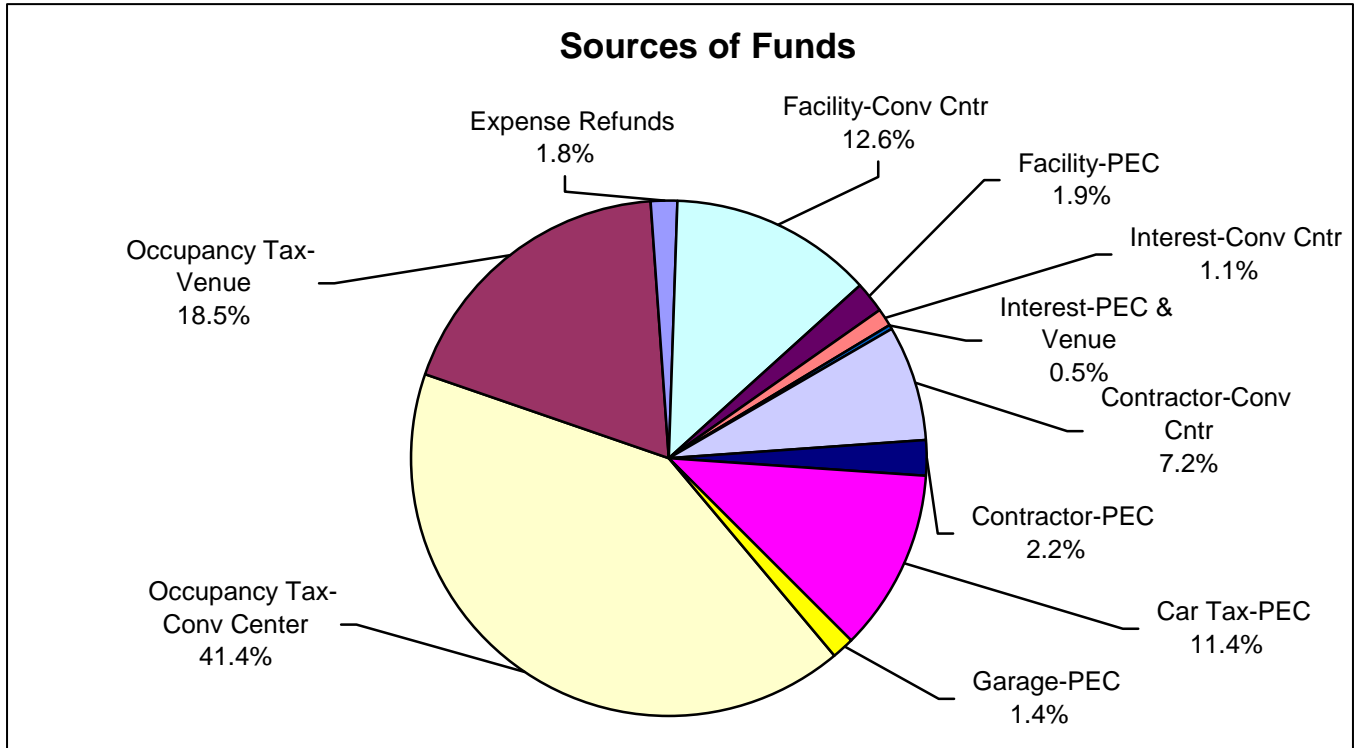
- Achieve an overall Customer Satisfaction Survey Target of 4.25 (5.0 scale)
- Continue the financial success of the department whereby total revenue exceeds requirements
 - Maintain an ending balance greater than \$0 at all times
- Invest in the facility by meeting or exceeding the Mayor's directive of achieving a Silver Certification in Leadership in Energy and Environmental Design (LEED) for Existing Buildings (EB)
- Continue to add to the local economy through Austin's hospitality industry
 - Actual Hotel Occupancy Tax Collections in FY 2010 to meet or exceed actual collection in FY 2009
- Invest in the workforce
 - Average 24 hours of training per FTE

Key Indicators

To help the department track how well the goals are being met, key indicators have been developed along with appropriate program and activity performance measures. The Convention Center Department has selected the following key indicators to evaluate its overall performance:

- Client customer survey target
- Percentage of clients indicating they would schedule another event at the Convention Center
- Exhibition Hall occupancy
- Hotel tax collections
- Combined Fund balances

Austin Convention Center — Total Budget \$56.4 million



Austin Convention Center — Total Budget \$56.4 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Convention Center and Tax Funds					
Revenue	\$38,079,131	\$35,312,432	\$34,423,688	\$31,788,858	\$31,788,858
Requirements	\$38,945,589	\$48,583,639	\$37,244,961	\$36,195,747	\$36,195,747
Full-Time Equivalents (FTEs)- Conv. Ctr.	184.75	200.75	200.75	203.00	203.00
Venue Project Fund					
Revenue	\$10,376,665	\$10,430,844	\$9,619,942	\$9,430,799	\$9,430,799
Requirements	\$15,315,730	\$9,500,047	\$11,611,708	\$9,592,478	\$9,592,478
Palmer Events Center (PEC)					
Combined Funds					
Revenue	\$9,234,268	\$9,242,081	\$8,688,595	\$8,809,208	\$8,809,208
Requirements	\$8,094,762	\$10,410,140	\$12,409,848	\$9,659,606	\$9,659,606
Full-Time Equivalents (FTEs)- PEC Operating	31.00	31.00	31.00	31.75	31.75
Full-Time Equivalents (FTEs)- PEC Garage	5.25	9.25	9.25	9.25	9.25
Expense Refunds-Conv. Center	\$695,513	\$819,015	\$819,015	\$909,532	\$909,532

Budget Highlights

Conventions and trade shows held at the Austin Convention Center facilities are a mechanism to attract out-of-town visitors to the city of Austin and to stay in local hotels. The Convention Center's ability to host these types of events directly affects the Austin economy. For FY 2010, the Convention Center anticipates over 190 events including 55 conventions and conferences, 61 consumer shows and a variety of other events including sporting events, proms, and concerts.

Revenue and Expenses

The Austin Convention Center Department receives 61.1% of its total revenue from the Hotel/Motel Occupancy Tax Fund. Budgeted Hotel/Motel Occupancy Tax Fund collections for FY 2010 are expected to be 9.0% lower than the FY 2009 budgeted amounts and 2.0% lower than the FY 2009 estimated amounts. Car rental tax revenue, 11.6% of department revenue, anticipates a 13.4% decrease in FY 2010 when compared to the FY 2009 budget and will be 2.0% lower than the FY 2009 estimated amount. The remaining 27.3% in revenue consists of facility revenue, contractor revenue and interest earnings and is projected to be 7.1% lower than the FY 2009 budget. The total FY 2010 budgeted revenue is 9.0% lower than the FY 2009 budgeted revenue collections.

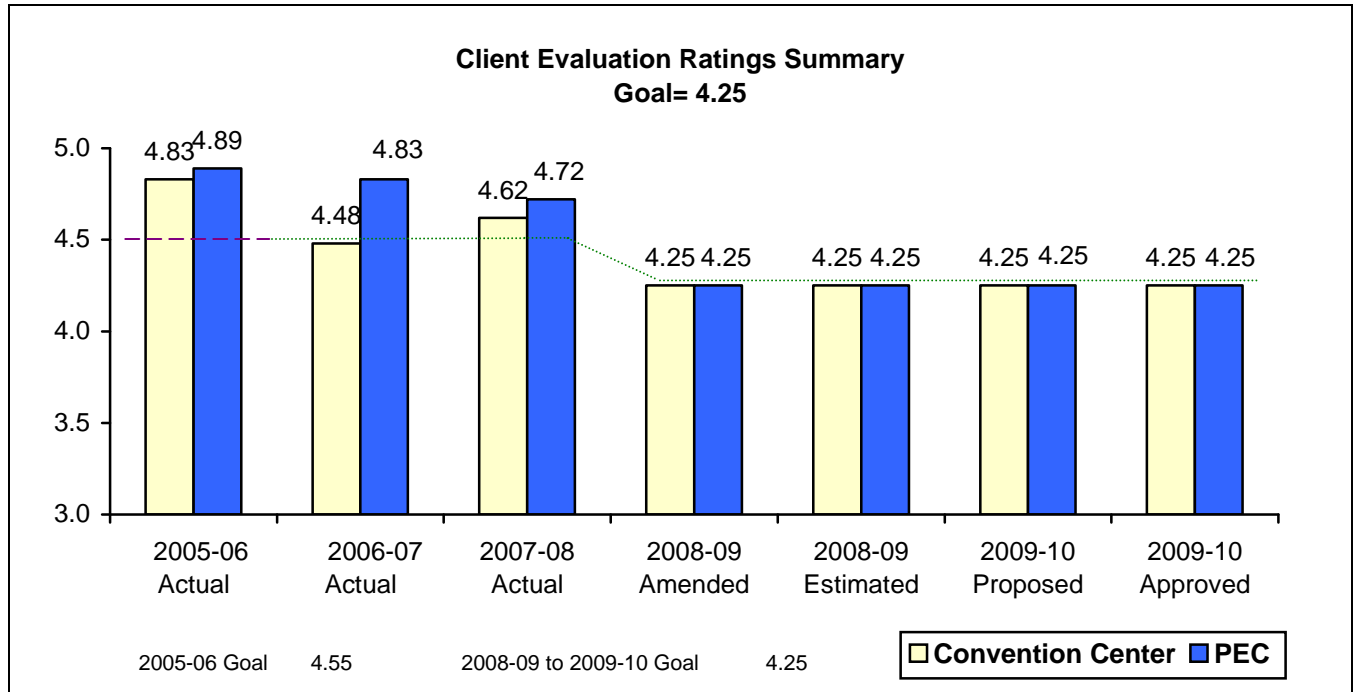
The downturn in the economy is expected to result in a decrease in the Hotel Motel Occupancy Tax Fund collections and the car rental tax revenue collections. Contractor revenue is expected to see a decline due to the cancellation of a few major events and the scaling back of shows and conventions in regards to food and beverage needs.

The FY 2010 Approved Budget requirements will decrease from the FY 2009 budget by \$12.7 million due to the deletion of a one-time transfer to the CIP budget. The FY 2010 budget provides for the continued investment in the department's technology infrastructure and includes costs necessary to achieving a silver or higher rating for Leadership in Energy and Environmental Design (LEED) for Existing Buildings (EB). One new FTE is requested in Maintenance, one FTE in Information and Technology, and one FTE is approved to be transferred from the Parks & Recreation Department to the Palmer Events Center.

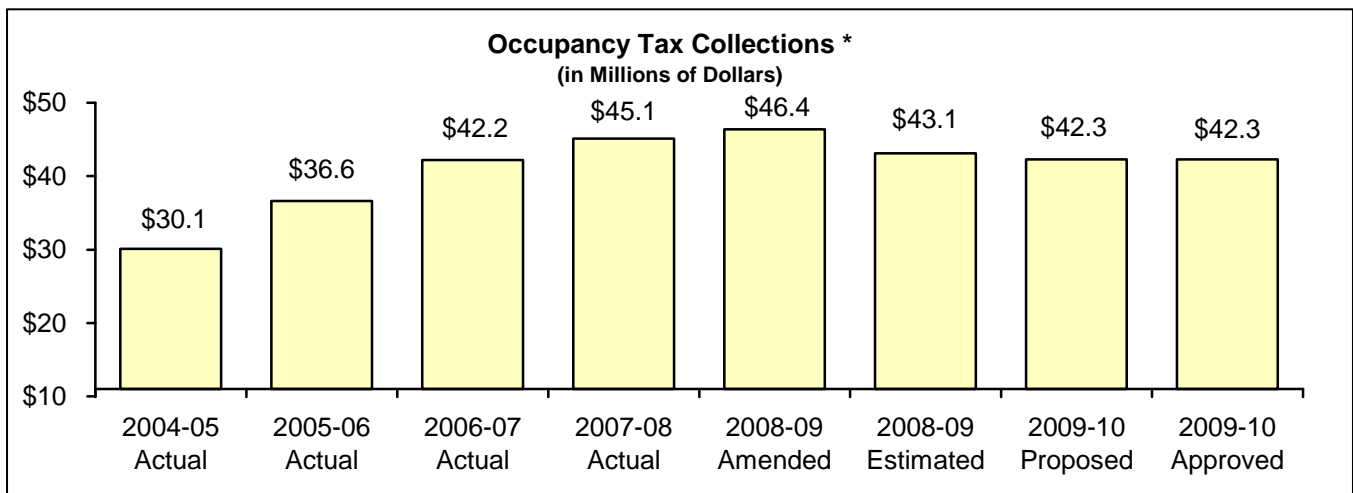
Austin Convention Center — Total Budget \$56.4 million

Customer Satisfaction

In order to maintain a high level of customer service, surveys of Convention Center clients and users are conducted on a routine basis. The survey results are used to continually monitor the quality of service and ensure that the needs of our customers are being met. The customer satisfaction survey identifies each activity area within the Department and asks the customer to rate each activity. The Department's goal is to achieve an overall customer satisfaction target of 4.25 (on a 5.0 scale). The Department expects to achieve customer satisfaction ratings above 4.25 in each activity area during the upcoming budget year. Client surveys are compiled by an external City Department.



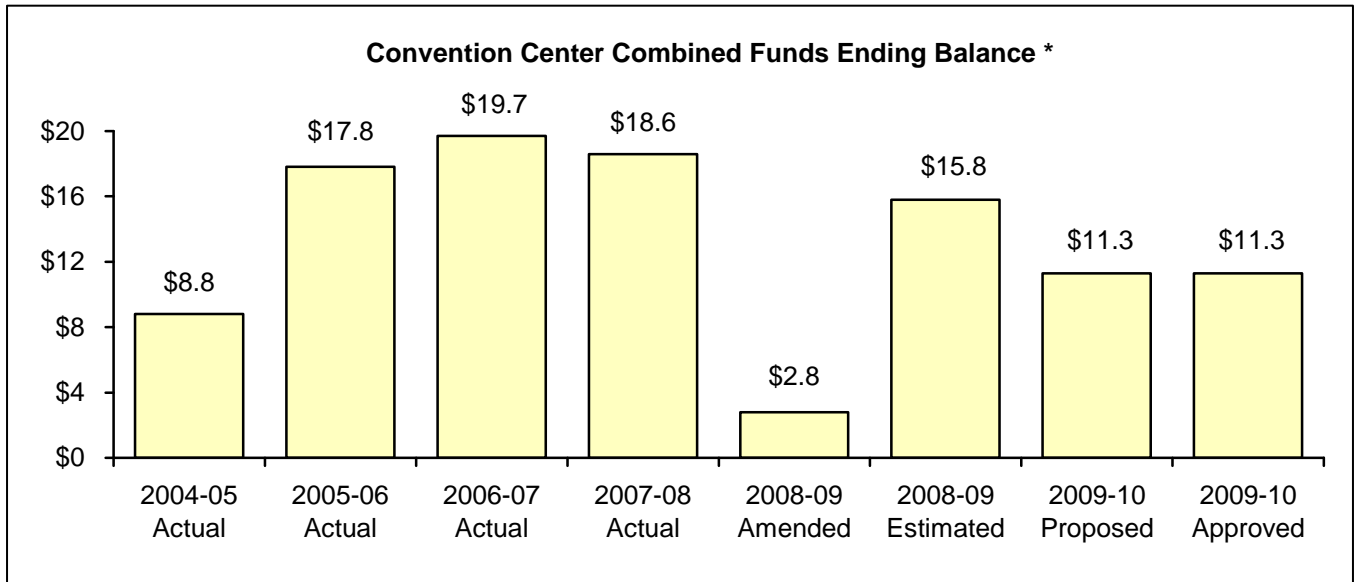
The money spent by visitors to Austin translates into increased retail sales for local businesses, which in turn generates additional sales and hotel tax revenue for the City of Austin. Current collection trends in hotel tax have led to a decrease in estimated hotel tax revenue in FY 2009. Hotel tax collections in FY 2010 are projected to decrease 2.0% from FY 2009 estimates.



*Does not include interest

Austin Convention Center — Total Budget \$56.4 million

The following Combined Funds Ending Balance indicator measures the financial position of the Convention Center Department. It is important that the Convention Center Department maintain an appropriate level of funding to provide for any unexpected financial needs since the Department’s revenue sources are dependent on economic conditions and can fluctuate accordingly. The FY 2009 estimated ending balance has increased above budget primarily due to a higher estimated beginning balance, lower than anticipated operating expenditures and a lower than anticipated transfer out to CIP projects. The FY 2010 ending balance is projected to decrease primarily due to a reduction in hotel and contractor revenue.



*The Convention Center Combined Funds Ending Balance does not include the Venue Project or the Palmer Events Center (PEC) Combined funds.

Approved Reductions

The Proposed Budget included reductions of \$185,789 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Outlay

The FY 2010 Approved Budget includes funding of \$745,100 for information technology upgrades and new and replacement equipment.

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$6,000,000 for Convention Center Improvements

Austin Convention Center Combined Funds — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease of \$1,250,130 for Contractor revenue at the Convention Center due to a decline in food and beverage requests from scheduled conventions and shows.	(\$1,250,130)	
2. The Approved Budget includes a decrease of \$2,088,325 for revenue from the Convention Center's Hotel Occupancy Tax allocation due to the downturn in the economy and subsequent decline in tax revenue from the hotel industry.	(\$2,088,325)	
3. The Approved Budget includes a decrease of \$929,085 for the anticipated decrease in the Venue Project Fund's Hotel Occupancy Tax allocation.	(\$929,085)	
4. An overall decrease in the number of events at the Convention Center will result in a net decrease of \$223,501 for Facility revenue.	(\$223,501)	
5. The Approved Budget includes a net increase of \$225,538 for revenue from increases in Convention Center fees related to meeting rooms and various event rental sites.	\$225,538	
6. The Approved Budget includes a decrease of \$258,116 for revenue from a projected decrease in Convention Center and Venue Project Funds interest earnings.	(\$258,116)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$41,631 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$41,631	
The Approved Budget includes a decrease of \$70,089 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$70,089)	
The Approved Budget includes a total stipend of \$336,903, which is an incremental increase of \$184,721, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$184,721	
The Approved Budget includes a decrease of \$13,626 for markets not implemented in FY 2009.	(\$13,626)	
The Approved Budget includes a \$90,285 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$90,285)	
The Approved Budget includes a decrease of \$55,930 for the implementation of furloughs for non-civil service employees.	(\$55,930)	
2. Event Operations		
Funding in the amount of \$42,854 is included in the Approved Budget for a new 0.75 FTE for the Operations & Maintenance Division.	\$42,854	0.75

Austin Convention Center Combined Funds — 2009-10

	Dollars	FTEs
The Approved Budget includes a decrease of \$2,008,880 for one-time capital outlay budgeted in FY 2009.	(\$2,008,880)	
A net transfer of a 0.5 FTE from the Palmer Events Center will increase personnel requirements \$4,502 in FY 2010.	\$4,502	0.50
Non-CIP capital purchases for operating equipment, including a forklift, sweeper, radios, and security control systems, will increase in FY 2010.	\$152,200	
Additional investments in information technology are included in the Approved Budget through the purchase of servers and data network switches for an increase of \$135,000.	\$135,000	
3. <u>Contractor Expenses</u>		
A decrease of \$934,397 is included in the Approved Budget for the projected decrease for contractor expenses.	(\$934,397)	
4. <u>Support Services</u>		
The Convention Center Support Services program expense refunds to PEC will increase by \$90,517 resulting in decreased costs for the Convention Center.	(\$90,517)	
Funding in the amount of \$67,603 is included in the Approved Budget for a new 1.00 FTE in the Information Systems Division.	\$67,603	1.00
The Approved Budget includes increased expenses of \$264,500 for investments in information technology primarily for replacement and upgrades of the servers.	\$264,500	
A decrease of \$222,000 is included for one-time capital outlay costs budgeted in FY 2009.	(\$222,000)	
5. <u>Transfers & Other Requirements</u>		
The Approved Budget includes a net increase of \$381,672 due to changes in Workers' Compensation, liability reserve, accrued payroll, the City-wide administrative transfer, and the transfer to the Wireless Communication Fund.	\$381,672	
The transfer to the CIP Budget will decrease by \$10,155,000 in FY 2010.	(\$10,155,000)	
The Approved Budget includes an increase of \$517,663 for debt service. Convention Center debt service will increase \$5,406 for Series 2004 refunding bonds; the Venue Project Fund debt service will increase \$92,431, and the GO Debt service will increase \$419,826.	\$517,663	

Palmer Events Center (PEC) Combined Funds — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$409,705 from Contractor revenue.	\$409,705	
2. Facility revenue is expected to have a net decrease of \$12,881 in the Approved Budget.	(\$12,881)	
3. The Approved Budget includes a decrease of \$893,543 for Car Tax revenue.	(\$893,543)	
4. Parking Garage revenue is expected to increase by \$44,661 in FY 2010.	\$44,661	
5. The Approved Budget includes an increase of \$19,185 for revenue from interest income.	\$19,185	
<u>Expenditure Changes</u>	Dollars	FTEs
1. City-Wide		
The Approved Budget includes \$7,024 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$7,024	
The Approved Budget includes a decrease of \$11,825 to back out service incentive enhancement from FY 2009 for non-uniformed service employees.	(\$11,825)	
The Approved Budget includes a total stipend of \$61,178, which is an incremental increase of \$33,077, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$33,077	
The Approved Budget includes a decrease of \$515 for markets not implemented in FY 2009.	(\$515)	
The Approved Budget includes a \$30,031 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$30,031)	
The Approved Budget includes a decrease of \$9,543 for the implementation of furloughs for non-civil service employees.	(\$9,543)	
2. Event Operations		
Funding in the amount of \$14,285 is included in the Approved Budget for a new 0.25 FTE for operations and maintenance. An additional 1.00 FTE from the Parks and Recreation Department is transferring to PEC with a \$0 net fiscal impact.	\$14,285	1.25
Property Insurance costs increases \$180,943 in the Approved Budget.	\$180,943	
Contractual services for security and temporary employees will decrease \$24,810 in FY 2010.	(\$24,810)	
Fuel and preventative fleet maintenance costs will decrease \$19,510 in FY 2010.	(\$19,510)	

Palmer Events Center (PEC) Combined Funds — 2009-10

	Dollars	FTEs
One-time capital outlay purchases reflect a net decrease of \$74,700. \$248,100 in purchases was made in FY 2009. The FY 2010 budget includes \$173,400 for various capital purchases, including replacement of AC units and electronic signage at the PEC Garage and security cameras, radios and IT purchases for the Palmer Events Center.	(\$74,700)	
Personnel requirements will decrease of \$4,502 due to a 0.50 FTE transfer from PEC Operating to the Convention Center.	(\$4,502)	(0.50)
The Approved Budget includes a net increase of \$39,000 in rental costs for equipment.	\$39,000	
3. <u>Contractor Expenses</u>		
An increase of \$245,222 is included in the Approved Budget for contractor expenses.	\$245,222	
4. <u>Support Services</u>		
The Approved Budget includes a \$90,517 increase in support services costs from the Convention Center.	\$90,517	
Non-CIP capital costs reflect a net decrease of \$28,000 in FY 2010 due to a decrease of \$48,000 for one-time purchases in FY 2009 and an anticipated purchase for a server in FY 2010.	(\$28,000)	
5. <u>Transfers & Other Requirements</u>		
The Approved Budget includes an overall increase of \$85,476 due to changes in Workers' Compensation, liability reserve, accrued payroll, and the City-wide administrative support.	\$85,476	
The transfer to the PEC CIP Budget will decrease \$1,060,000 in FY 2010.	(\$1,060,000)	
The Approved Budget includes a transfer to the Parks and Recreation Department CIP for the Parkland Project.	\$500,000	
Debt service costs related to Town Lake Park will decrease \$712,123 in FY 2010.	(\$712,123)	

Austin Convention Center - 2009-10

Convention Center Operating Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EVENT OPERATIONS										
Booking and Contracting	\$940,538	12.00	\$1,241,581	10.50	\$1,241,581	10.50	\$1,451,066	12.50	\$1,451,066	12.50
Event Planning	\$719,437	11.00	\$984,007	13.00	\$893,007	13.00	\$748,417	10.00	\$748,417	10.00
Event Security	\$1,802,240	29.50	\$2,384,306	30.00	\$2,370,000	30.00	\$2,294,219	32.00	\$2,294,219	32.00
Event Set-Up/Cleaning	\$4,327,828	49.00	\$4,508,624	55.00	\$4,318,088	55.00	\$3,821,814	54.00	\$3,821,814	54.00
Exhibit Services	\$1,989,928	18.00	\$1,969,586	16.00	\$1,919,586	16.00	\$1,494,017	12.00	\$1,494,017	12.00
Facility Operations & Maintenance	\$10,523,392	24.00	\$11,508,473	28.00	\$11,500,584	28.00	\$9,621,229	29.75	\$9,621,229	29.75
Parking Management	\$1,273,418	15.75	\$2,252,028	20.75	\$1,893,620	20.75	\$1,868,759	19.25	\$1,868,759	19.25
Subtotal	\$21,576,780	159.25	\$24,848,605	173.25	\$24,136,466	173.25	\$21,299,521	169.50	\$21,299,521	169.50
SUPPORT SERVICES										
Administration & Management	\$1,327,994	5.00	\$2,014,052	7.00	\$1,441,052	7.00	\$2,119,673	9.00	\$2,119,673	9.00
Financial Monitoring / Budgeting	\$684,931	8.00	\$699,045	8.00	\$693,645	8.00	\$604,141	7.50	\$604,141	7.50
Information Technology Support	\$734,410	3.50	\$609,962	3.50	\$579,962	3.50	\$853,879	6.00	\$853,879	6.00
Personnel / Training	\$291,483	6.00	\$374,037	6.00	\$355,898	6.00	\$392,243	6.00	\$392,243	6.00
Purchasing / MBE/WBE	\$147,456	3.00	\$144,498	3.00	\$144,498	3.00	\$221,554	5.00	\$221,554	5.00
Subtotal	\$3,186,274	25.50	\$3,841,594	27.50	\$3,215,055	27.50	\$4,191,490	33.50	\$4,191,490	33.50
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$1,534,985	0.00	\$1,551,136	0.00	\$1,551,136	0.00	\$2,117,529	0.00	\$2,117,529	0.00
Transfers	\$7,389,134	0.00	\$12,724,585	0.00	\$2,724,585	0.00	\$2,964,082	0.00	\$2,964,082	0.00
Subtotal	\$8,924,120	0.00	\$14,275,721	0.00	\$4,275,721	0.00	\$5,081,611	0.00	\$5,081,611	0.00
Total	\$33,687,174	184.75	\$42,965,920	200.75	\$31,627,242	200.75	\$30,572,622	203.00	\$30,572,622	203.00

Austin Convention Center - 2009-10

Convention Center Tax Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$22,966,706	0.00	\$23,475,382	0.00	\$21,788,528	0.00	\$21,360,628	0.00	\$21,360,628	0.00
Subtotal	\$22,966,706	0.00	\$23,475,382	0.00	\$21,788,528	0.00	\$21,360,628	0.00	\$21,360,628	0.00
Total	\$22,966,706	0.00	\$23,475,382	0.00	\$21,788,528	0.00	\$21,360,628	0.00	\$21,360,628	0.00

Austin Convention Center - 2009-10

Convention Center Venue Projects Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$15,315,730	0.00	\$9,500,047	0.00	\$11,611,708	0.00	\$9,592,478	0.00	\$9,592,478	0.00
Subtotal	\$15,315,730	0.00	\$9,500,047	0.00	\$11,611,708	0.00	\$9,592,478	0.00	\$9,592,478	0.00
Total	\$15,315,730	0.00	\$9,500,047	0.00	\$11,611,708	0.00	\$9,592,478	0.00	\$9,592,478	0.00

Austin Convention Center - 2009-10

Palmer Events Center Operating Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EVENT OPERATIONS										
Booking and Contracting	\$25,665	0.00	\$94,833	0.50	\$94,833	0.50	\$93,905	0.50	\$93,905	0.50
Event Planning	\$413,619	6.00	\$417,233	5.00	\$368,089	5.00	\$449,400	6.00	\$449,400	6.00
Event Security	\$566,400	6.50	\$846,551	11.00	\$835,432	11.00	\$854,405	9.00	\$854,405	9.00
Event Set-Up/Cleaning	\$633,274	10.00	\$538,457	8.00	\$463,322	8.00	\$515,023	8.00	\$515,023	8.00
Exhibit Services	\$155,037	0.50	\$190,981	0.50	\$164,981	0.50	\$233,252	2.00	\$233,252	2.00
Facility Operations & Maintenance	\$1,333,009	8.00	\$1,592,588	6.00	\$1,475,279	6.00	\$1,583,670	6.25	\$1,583,670	6.25
Parking Management	\$145	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$3,127,148	31.00	\$3,680,643	31.00	\$3,401,936	31.00	\$3,729,655	31.75	\$3,729,655	31.75
SUPPORT SERVICES										
Administration & Management	\$259,910	0.00	\$390,333	0.00	\$390,333	0.00	\$415,108	0.00	\$415,108	0.00
Financial Monitoring / Budgeting	\$160,663	0.00	\$163,973	0.00	\$163,973	0.00	\$141,712	0.00	\$141,712	0.00
Information Technology Support	\$241,007	0.00	\$206,077	0.00	\$192,077	0.00	\$243,502	0.00	\$243,502	0.00
Personnel / Training	\$68,363	0.00	\$87,737	0.00	\$87,737	0.00	\$93,236	0.00	\$93,236	0.00
Purchasing / MBE/WBE	\$34,545	0.00	\$33,895	0.00	\$33,895	0.00	\$51,969	0.00	\$51,969	0.00
Subtotal	\$764,487	0.00	\$882,015	0.00	\$868,015	0.00	\$945,527	0.00	\$945,527	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$276,591	0.00	\$280,801	0.00	\$280,801	0.00	\$372,985	0.00	\$372,985	0.00
Transfers	\$0	0.00	\$1,060,000	0.00	\$3,542,298	0.00	\$500,000	0.00	\$500,000	0.00
Subtotal	\$276,591	0.00	\$1,340,801	0.00	\$3,823,099	0.00	\$872,985	0.00	\$872,985	0.00
Total	\$4,168,227	31.00	\$5,903,459	31.00	\$8,093,050	31.00	\$5,548,167	31.75	\$5,548,167	31.75

Austin Convention Center - 2009-10

Palmer Events Center Revenue Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EVENT OPERATIONS										
Facility Operations & Maintenance	\$580,062	0.00	\$707,624	0.00	\$627,204	0.00	\$952,846	0.00	\$952,846	0.00
Subtotal	\$580,062	0.00	\$707,624	0.00	\$627,204	0.00	\$952,846	0.00	\$952,846	0.00
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$1,412,276	0.00	\$999,643	0.00	\$1,090,735	0.00	\$1,151,245	0.00	\$1,151,245	0.00
Subtotal	\$1,412,276	0.00	\$999,643	0.00	\$1,090,735	0.00	\$1,151,245	0.00	\$1,151,245	0.00
Total	\$1,992,338	0.00	\$1,707,267	0.00	\$1,717,939	0.00	\$2,104,091	0.00	\$2,104,091	0.00

Austin Convention Center - 2009-10

Palmer Events Center Garage Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
EVENT OPERATIONS										
Parking Management	\$558,308	5.25	\$892,091	9.25	\$774,899	9.25	\$937,381	9.25	\$937,381	9.25
Subtotal	\$558,308	5.25	\$892,091	9.25	\$774,899	9.25	\$937,381	9.25	\$937,381	9.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$80,825	0.00	\$70,811	0.00	\$74,131	0.00	\$97,180	0.00	\$97,180	0.00
Transfers	\$534,995	0.00	\$604,845	0.00	\$777,219	0.00	\$623,137	0.00	\$623,137	0.00
Subtotal	\$615,820	0.00	\$675,656	0.00	\$851,350	0.00	\$720,317	0.00	\$720,317	0.00
Total	\$1,174,128	5.25	\$1,567,747	9.25	\$1,626,249	9.25	\$1,657,698	9.25	\$1,657,698	9.25

Austin Convention Center - 2009-10

Town Lake Park Venue Project Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$6,180,319	0.00	\$6,728,791	0.00	\$5,928,000	0.00	\$5,810,392	0.00	\$5,810,392	0.00
Subtotal	\$6,180,319	0.00	\$6,728,791	0.00	\$5,928,000	0.00	\$5,810,392	0.00	\$5,810,392	0.00
Total	\$6,180,319	0.00	\$6,728,791	0.00	\$5,928,000	0.00	\$5,810,392	0.00	\$5,810,392	0.00

Austin Convention Center - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$259,910	0.00	\$390,333	0.00	\$390,333	0.00	\$415,108	0.00	\$415,108	0.00
Financial Monitoring / Budgeting	\$160,663	0.00	\$163,973	0.00	\$163,973	0.00	\$141,712	0.00	\$141,712	0.00
Information Technology Support	\$172,032	0.00	\$143,077	0.00	\$143,077	0.00	\$208,502	0.00	\$208,502	0.00
Personnel / Training	\$68,363	0.00	\$87,737	0.00	\$87,737	0.00	\$92,241	0.00	\$92,241	0.00
Purchasing / MBE/WBE	\$34,545	0.00	\$33,895	0.00	\$33,895	0.00	\$51,969	0.00	\$51,969	0.00
Subtotal	\$695,513	0.00	\$819,015	0.00	\$819,015	0.00	\$909,532	0.00	\$909,532	0.00
Total	\$695,513	0.00	\$819,015	0.00	\$819,015	0.00	\$909,532	0.00	\$909,532	0.00

Convention Center Marketing and Promotion Fund — 2009-10

Purpose and Nature of Fund

An agreement exists between the City of Austin and an independent contractor to provide catering and concession services for the Austin Convention Center Department. In fiscal year 2008, the Convention Center Marketing and Promotion Fund was created to fund expenditures related to the promotion of concessions and catering products and services. Two percent of food and beverage concession revenue previously budgeted in the Convention Center Operating Fund is budgeted in this fund.

Factors Affecting Revenue

Revenue deposited into this fund represents 2% of gross Convention Center department food and beverage concession revenue.

Factors Affecting Requirements

Expenditures from this fund include costs associated with promotion of catering and concession services. These costs could include activities and events where products are featured to potential clients, or sponsorships and participation in events to market products.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$162,272	\$100,669	\$129,450	\$92,976	\$92,976
Requirements	\$24,755	\$426,107	\$426,107	\$202,383	\$202,383

Convention Center Repair and Replacement Fund — 2009-10

Purpose and Nature of Fund

An agreement exists between the City of Austin and an independent contractor to provide catering and concession services for the Austin Convention Center Department. In fiscal year 2008, the Convention Center Repair and Replacement Fund was created to fund the acquisition, replacement, maintenance and repair of catering and concession equipment and furnishings. Three percent of food and beverage concession revenue previously budgeted in the Convention Center Operating Fund is budgeted in this fund.

Factors Affecting Revenue

Revenue deposited into this fund represents 3% of gross Convention Center food and beverage concession revenue.

Factors Affecting Requirements

Expenditures from this fund include necessary equipment and furnishings costs that are a part of the operational needs to deliver catering and concession services.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$243,407	\$151,003	\$194,175	\$139,464	\$139,464
Requirements	\$84,082	\$664,159	\$664,159	\$181,626	\$181,626

Hotel/Motel Occupancy Tax Fund — 2009-10

Purpose and Nature of Fund

The Hotel/Motel Occupancy Tax Fund is a special revenue fund established to deposit receipts due to the City of Austin from the Hotel Occupancy Tax and distribute those proceeds according to City Ordinance 900830-L. The City collects nine cents per dollar of room occupancy fees.

Factors Affecting Revenue

Projections for the Hotel/Motel Occupancy Tax receipts are based on analyzing the Hotel/Motel industry performance for the Austin metropolitan area and comparing actual results to the market analysis reports produced for the hotel industry. Hotel/Motel Occupancy Tax Fund revenue for FY 2010 of \$42.3 million is 9 percent less than the FY 2009 Amended Budget and 2 percent lower than the estimated revenue of \$43.2 million. Actual Hotel/Motel Occupancy Tax revenue is affected by a combination of hotel occupancy rates and average room rate charges.

Factors Affecting Requirements

The City receives nine cents on each dollar of qualified room occupancy rents. The budgeted FY 2010 Hotel/Motel Occupancy Tax Fund allocates 4.50 cents of the nine cents of occupancy tax revenue collections to debt service related to the Convention Center and to Convention Center operations. The Venue Project Fund, which is used to pay debt service on bonds issued to pay for the expansion of the Convention Center and the Waller Creek Tunnel Project, receives 2.00 cents out of the 9.00 cents received by the City. The Tourism and Promotion Fund receives 1.45 cents of total occupancy tax revenue. The revenue distribution to the Cultural Arts Fund is 1.05 cents of every nine cents of occupancy tax receipts.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$44,990,958	\$46,474,056	\$43,159,056	\$42,297,405	\$42,297,405
Requirements	\$45,151,748	\$46,474,056	\$43,159,056	\$42,297,405	\$42,297,405

Tourism and Promotion Fund — 2009-10

Purpose and Nature of Fund

The Tourism and Promotion Fund is a special revenue fund that receives 1.45 cents of the 9.0 cent Hotel Occupancy Tax to promote conventions and tourism for Austin. Of the 1.45 cents, up to .25 cents must be used for heritage tourism as mandated by City Ordinance.

Factors Affecting Funding

The allocation of occupancy tax receipts to the Tourism and Promotion Fund for FY 2010 is \$6.8 million. This funding is 9 percent lower than the FY 2009 Amended Budget and 1.9 percent lower than estimated receipts for FY 2009. Additional revenue sources for the Tourism and Promotion Fund include interest earnings, budgeted at \$30,420, and a transfer of \$125,382 from the Palmer Events Center Revenue Fund.

Factors Affecting Requirements

The total requirements are \$7.0 million, which is 17.4 percent lower than the FY 2009 Amended Budget. Tourism and promotion activities are performed by the Austin Convention and Visitors Bureau (ACVB) through a contract with the City. Payments to ACVB will be made based on actual quarterly collections and may therefore be more or less than the amount shown in the fund summary for the tourism and promotion contract.

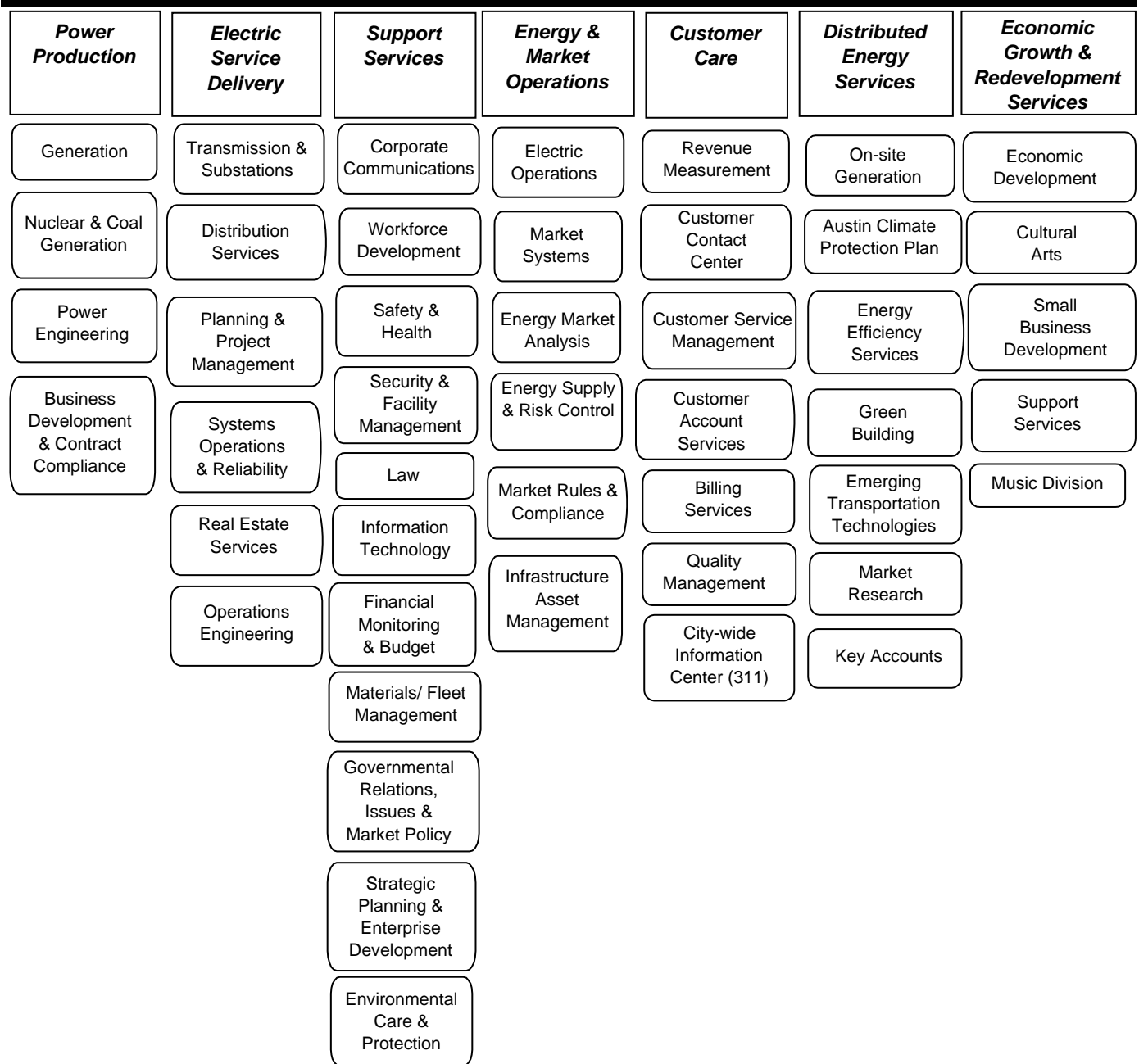
	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$44,353	\$62,000	\$30,000	\$30,420	\$30,420
Transfers In	\$7,399,329	\$7,612,869	\$7,078,306	\$6,939,494	\$6,939,494
Requirements	\$7,707,361	\$8,439,500	\$7,788,077	\$6,969,914	\$6,969,914

Austin Energy

Electric Utility Operating Fund
Austin Energy Repair and Replacement Fund
Conservation Rebates and Incentives Fund
Performance Contracting Fund
Strategic Reserve Fund

Economic Growth and Redevelopment Services
Business Retention and Enhancement Fund
Cultural Arts Fund
Economic Incentives Reserve Fund
Mueller Development Fund

Austin Energy — 2009-10



LEGEND = Program Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$1,263,507,272	\$1,276,478,514	\$1,202,633,660	\$1,247,459,443	\$1,242,259,443
Transfers In	\$47,985,000	\$43,215,000	\$43,215,000	\$2,000,000	\$2,000,000
Requirements	\$1,248,009,469	\$1,413,921,716	\$1,317,756,517	\$1,311,393,516	\$1,312,393,516
Full-time Equivalents (FTEs)	1,679.25	1,718.75	1,718.75	1,721.75	1,721.75

Austin Energy —2009-10

Mission

The mission of the Austin Energy Department is to deliver clean, affordable, reliable energy and excellent customer service.

Values

- **Care and concern:** We demonstrate dedication, care and concern for our customers, the community, the environment, and each other.
- **Safety:** We are dedicated to providing both a safe work environment and safe delivery of energy services.
- **Innovation:** We seek innovative ways to improve service delivery, exceed customer expectations and expand the value our energy services provide.
- **Integrity:** We conduct ourselves truthfully and honestly in a manner that strengthens the relationship we have with internal and external customers.
- **Diversity:** We embrace and value the differences and commonalities of our workforce that enable us to accomplish common goals.
- **Teamwork:** We will work cooperatively to accomplish the City's goals and to provide internal and external customers with quality service.
- **Open, honest communication:** We share information, thoughts and ideas with one another to achieve organizational learning and growth.

Strategies and Objectives

Austin Energy (AE) has identified three principal strategies to position itself for the future. Five strategic objectives that cross business unit and functional lines support these strategies.

Principal Strategy	Strategic Objective
Excellent Customer Service	Customer Satisfaction Create and Sustain Economic Development Exceptional System Reliability
Risk Management	Maintain Financial Integrity
Energy Resource	Renewable Portfolio Standard and Energy Efficiency

Customer Satisfaction

Austin Energy is proactive in developing an understanding of its customers by monitoring indicators and conducting customer surveys. The nationally recognized American Customer Satisfaction Index (ACSI) was selected as the basis for Austin Energy's Customer Satisfaction Index (AE-CSI). The AE-CSI measures, then averages, the satisfaction levels of Austin Energy's three major customer segments - residential, small/mid-sized-commercial, and key account (large commercial) customers. AE's target is a customer satisfaction score of 83/100 by 2010.

Measure	Target	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Customer Satisfaction	83/100	79/100	79/100	80/100	80/100	82/100

Austin Energy —2009-10

Austin Energy will prepare its employees to work successfully in a competitive environment by providing the skill development and information necessary to make informed business decisions. AE targets an employee satisfaction index showing a 10 percent improvement in positive responses on the *City's Listening to the Workforce Survey* by 2010.

Measure	Target	F Y 2004	FY 2005	FY 2006	FY 2007	FY 2008
Employee Satisfaction	70%	57%	55%	58%	61%	59%

Create and Sustain Economic Development

Austin Energy will create and sustain economic development by providing contract opportunities for local businesses, attracting new businesses, and supporting the development of a clean energy industry.

Exceptional System Reliability

Austin Energy will pursue best operating and maintenance practices for its electric delivery system and power plants to ensure availability and reliability which supports its Excellent Customer Service Strategy.

A reliable electric delivery system is important to customer economics and customer satisfaction. Austin Energy is committed to ongoing improvement to reduce the frequency (SAIFI) and duration (SAIDI) of power outages on the distribution system and voltage sags on the transmission system (SATLPI). Improvement is measured by specific targets including:

- **SAIFI** (system average interruption frequency index) = 0.80 interruptions per year
- **SAIDI** (system average interruption duration index) = 60 minutes per year
- **SATLPI** (System Average Transmission Line Performance) of 4.1 average per year

Performance results measuring the frequency (SAIFI) and duration (SAIDI) of power outages and transmission line performance (SATLPI) follow:

Measure	Target	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
SAIFI	0.80	0.88	1.05	0.99	1.02	0.66
SAIDI	60.00	62.72	79.06	86.10	82.13	48.29
SATLPI	4.10	4.50	4.10	4.20	4.10	3.60

A reliable generation fleet enables Austin Energy to meet its customers' needs during peak demand, improves the economic dispatch of the system's units and provides opportunities to increase revenues via off-system sales. A common measure of reliability for generating units is the Equivalent Availability Factor (EAF). The EAF is a measure of the number of hours a generating unit's full capacity is available for use per the total period hours.

For base load facilities (South Texas Project [STP] and Fayette Power Plant [FPP]), year-round availability is important. For intermediate load and peaking units, it is important that those units be available when they are needed most. Specific availability targets for STP and FPP are adjusted annually depending on the duration of any planned outages for that year. For intermediate and peaking facilities, Austin Energy's peak season availability target is greater than or equal to 95%. Performance results measuring Equivalent Availability Factor (EAF) follow:

Measure	Target	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
STP EAF	94.8%	95.5%	89.5%	95.3%	90.6%	96.1%
FPP EAF	94.2%	82.6%	97.3%	87.0%	93.1%	91.1%
Intermediate/ Peaking Peak Season EAF	95.0%	95.3%	94.9%	93.2%	95.9%	96.3%

Austin Energy —2009-10

Maintain Financial Integrity

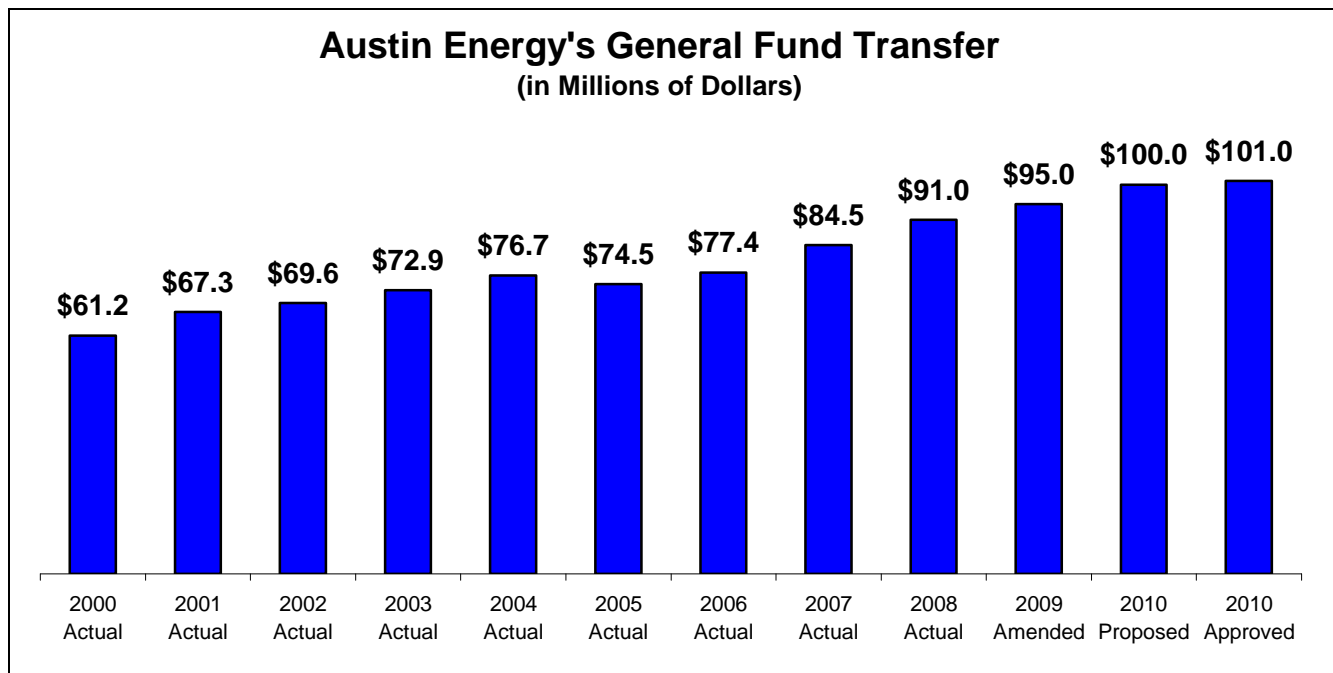
Austin Energy’s Maintain Financial Integrity objective directly supports achieving its Risk Management strategy. Performance toward reaching this objective is measured by a target of achieving an “AA” (S&P) Credit Rating by 2010 on Austin Energy’s separate lien revenue bonds. This is an aggressive target and not easily attainable. Austin Energy bonds are rated for credit quality by Fitch Ratings (Fitch), Moody’s Investors Service (Moody’s) and Standard & Poor’s (S&P).

Since establishing the Maintain Financial Integrity objective in December 2003, Austin Energy bond ratings have been upgraded twice; in the summer of 2004 (two rating agencies) and in May 2006 (all three rating agencies). Subsequently, Austin Energy’s current credit ratings have been affirmed by all three rating agencies and are shown in the following table.

Type of Revenue Bond	FY 2010 Target	Fitch Ratings	Moody’s	Standard & Poor’s	Credit Support
Combined Utility System:					
Prior lien	N/A	“AA-”	“A1”	“AA”	Electric, water and wastewater utility systems revenue
Subordinate lien	N/A	“AA-”	“A1”	“AA”	
Electric:					
Separate lien	“AA-”	“AA-”	“A1”	“A+”	Electric utility system revenue only
Water and Wastewater:					
Separate lien	N/A	“AA-”	“Aa3”	“AA”	Water and wastewater utility system revenue only

Improved ratings signal better credit quality and will allow the utility to issue debt at a lower interest rate in the future, thus reducing debt service costs.

Austin Energy provides a return to the community in the form of financial support for local government.



Austin Energy —2009-10

Renewable Portfolio Standard and Energy Efficiency

Supporting the Energy Resource Strategy, this strategic objective is addressed by the Austin Energy long-range energy resource plan and other emerging energy technology and energy-focused programs. Specific targets for achieving this objective include:

- By 2020, obtain 30% of energy needs from renewable energy resources, including 100 megawatts (MW) of solar generation capacity.
- By 2020, achieve 700 MW peak energy demand savings through energy efficiency and load management programs.
- Achieve carbon-neutrality for all new power generation.

Investments in renewable energy resources as well as energy efficiency and peak load management programs will be aggressive to meet these targets by 2020. New electric demand will first be met by increasing participation in peak load reduction and energy efficiency programs. This increased emphasis on demand-side management will reduce expected electricity demand by 15% by 2020. The majority of the remaining new energy requirements will be met with cost effective renewable resources. A new 30 MW solar project is expected to be in operation by the end of 2010, while 100 MW are planned by 2020.

Performance results measuring these renewable and energy efficiency goals follow:

Measure	Target	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Renewable Energy Resources (a)	30.00%	2.16%	3.80%	6.00%	5.80%	6.6%
Solar Generation Capacity	100.00 MW	0.33 MW	0.85 MW	1.00 MW	1.60 MW	2.60 MW
Peak Demand Savings (a)	700 MW	N/A	N/A	N/A	65.40 MW	129.00 MW
Energy Efficiency	15.00%	6.00%	6.70%	7.30%	8.20%	8.80%

(a) Amended in **City Council Resolution No. 20070215-023** establishing the Austin Climate Protection Plan

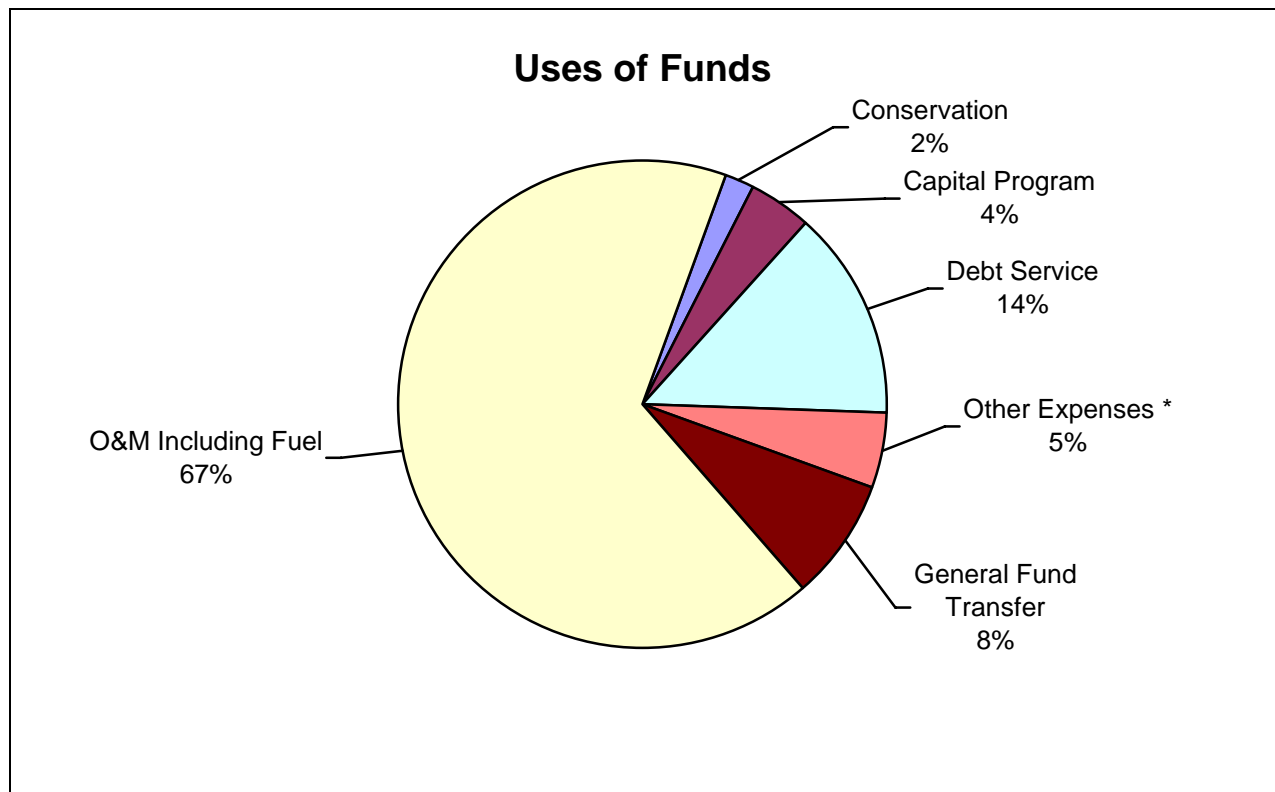
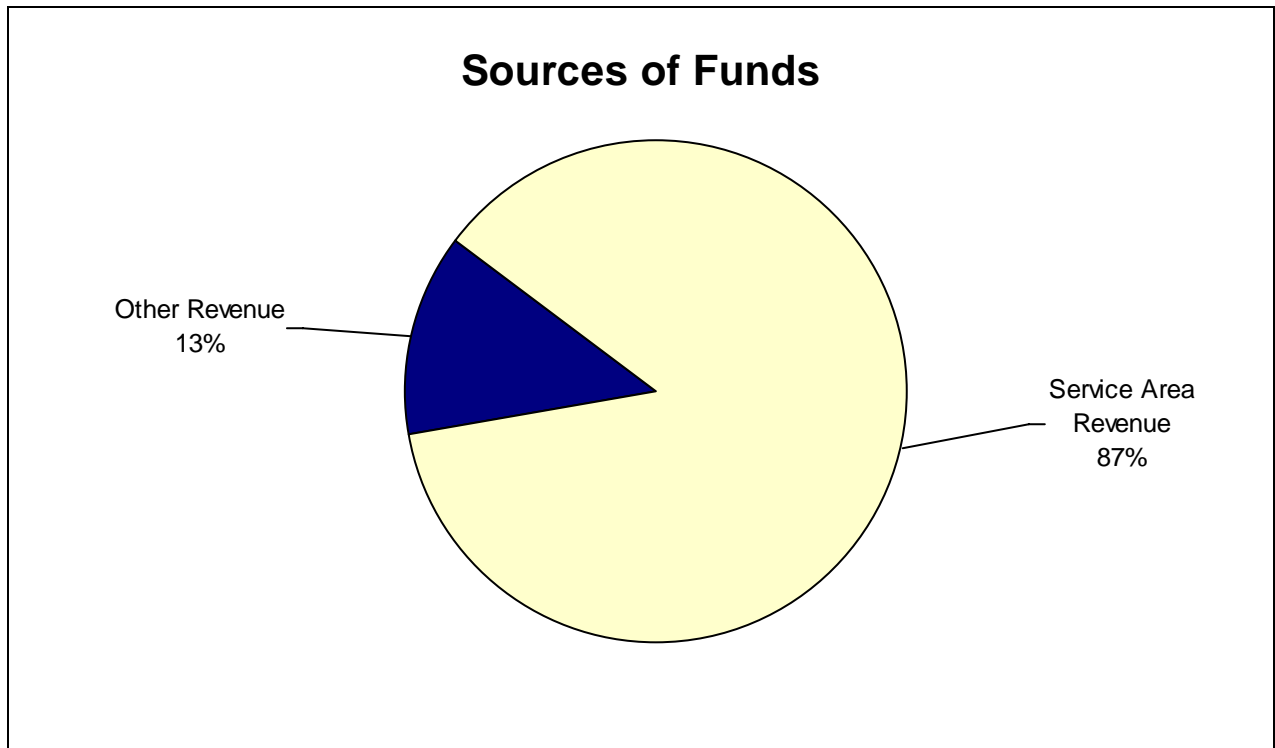
Austin Energy also continues its nationally recognized renewable energy resources program (**GreenChoice®**) and Green Building program.

Austin Energy’s strategic plan and long-range energy resource plan provide a framework for future actions to ensure that Austin Energy provides reliable electric service at affordable prices to its customers, while also achieving its aggressive renewable energy and energy efficiency goals. This framework includes Austin Energy’s Public Participation Process for planning Austin’s future energy resources which is currently underway. Within this framework, Austin Energy is seeking input on the decisions that should be made between now and 2020:

- Which combination of resources will provide the most power for the lowest overall cost with the smallest carbon footprint?
- What additional conservation measures will help in meeting the 700 MW peak energy demand savings goal by 2020?

The end result of this Public Participation Process will be a summary report to the City Council with specific recommendations for both near- and longer-term power generations options.

Austin Energy — Total Budget \$1.31 billion



* Other expenses: Workers' Compensation, Liability Reserve, Administrative Support, Trunked Radio and one-time funding in the amount of \$44,000,000 for the Revenue Bond Retirement Reserve Account.

Austin Energy — Total Budget \$1.31 billion

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$1,263,507,272	\$1,276,478,514	\$1,202,633,660	\$1,247,459,443	\$1,242,259,443
Transfers In	\$47,985,000	\$43,215,000	\$43,215,000	\$2,000,000	\$2,000,000
Requirements	\$1,248,009,469	\$1,413,921,716	\$1,317,756,517	\$1,311,393,516	\$1,312,393,516
Full-time Equivalents	1,679.25	1,718.75	1,718.75	1,721.75	1,721.75

Budget Highlights

The fiscal year 2009-10 Approved Budget addresses major issues Austin Energy faces within a rapidly changing electric utility industry. Climate change is a global problem and Austin Energy is aggressively working to address the issues that climate change brings, while continuing to deliver clean, reliable and affordable energy and excellent customer service to over 400,000 metered customers. The fiscal year 2009-10 Approved Budget continues to position Austin Energy to be a leader in energy efficiency, renewable energy and “Smart Grid” development in order to meet the challenges of the electric utility industry.

Revenue

Revenue, including transfers, totals \$1.24 billion for the FY 2009-10 Approved Budget, which represents a \$75.4 million or a 5.7 percent decrease compared to the FY 2008-09 Amended Budget of \$1.32 billion. The decrease is primarily lower service area electric sales due to economic conditions, lower fuel prices and related fuel transportation cost decreases. Interest income on investments decreases due to lower amounts available to invest and lower earning rates driven by economic conditions. There are also decreases in the transfers from the Repair & Replacement and Strategic Reserve Funds which in prior years partially funded the Capital Improvement Spending Plan.

- No base rate increase is included in FY 2009-10. There has been no base rate increase since 1994.
- In FY 2009-10, a new Transmission Service Adjustment Rider was proposed to pass-through Austin Energy’s additional costs related to the ongoing Texas electric transmission grid build-out. The FY 2009-2010 Approved Budget does not include this new Rider as it has been postponed until FY 2010-2011.

Transmission Service Adjustment Rider

Austin Energy’s transmission expense is projected to increase by over \$125 million in the FY 2010-14 period due to the ongoing Texas electric transmission grid build-out. This includes the build-out of the Competitive Renewable Energy Zones (CREZ), which will add an estimated \$5 billion in new transmission infrastructure. Transmission expense is the cost of moving high-voltage electric energy over the regional electric grid operated by the Electric Reliability Council of Texas (ERCOT) from the power supply to the local lower-voltage distribution system.

Decisions about the regional electric grid, its build-out and transmission rates are made by various entities including Transmission Service Providers (TSP), the Texas Legislature, the Public Utility Commission of Texas (PUCT) and the Electric Reliability Council of Texas (ERCOT). The allocation of transmission costs among the electric companies in ERCOT is determined by State law and policies. As a result, Austin Energy has no control over its annual transmission expense.

Transmission expenses that Austin Energy must pay are calculated by multiplying a state-wide transmission postage stamp rate by the average of Austin Energy’s demand coincident to ERCOT’s four summer peak demands (4CP). The state-wide transmission rate is referred to as a postage stamp rate because all TSPs pay the same rate regardless of usage. This rate is the accumulation of all TSPs’ transmission access fees, which are regulated by the PUCT.

Austin Energy — Total Budget \$1.31 billion

State-wide transmission rates are published in the ERCOT wholesale transmission service charge matrix and are set and approved annually by the PUCT pursuant to PUCT Substantive Rule 25.192. The state-wide transmission rate is expected to increase over time as the build-out of the regional electric grid continues.

Austin Energy's FY 2010 Proposed Budget included a new Transmission Service Adjustment Rider (TSAR) designed to recover these increased transmission expenses, which would have appeared as a new line item on the customer's monthly bill. The rider is a cost recovery or pass-through mechanism (no profit included) with an annual true-up for any changes made to the annual ERCOT wholesale transmission service charge matrix during the year and the Austin Energy 4CP. This rider would apply to each retail electric customer unless this charge would conflict with a written service contract executed prior to the effective date of the rider. Austin Energy did not include this rider in the FY 2009-2010 Approved Budget and instead will propose the rider in the FY 2010-2011 Budget.

The Proposed FY 2010 TSAR would have recovered approximately \$5 million in FY 2010. The following table includes the Proposed FY 2010 TSAR Amount, the calculated Average Monthly Consumption and the Impact on Average Monthly Bill for each Customer Class. For example, Austin Energy's residential customers consume an average of 999 kilowatt hours each month. At this average usage, the proposed FY 2010 TSAR amount of \$0.00060 would have resulted in an average monthly bill impact of \$0.60 for residential customers or an annual impact of \$7.20.

Austin Energy FY2010 Approved Budget Transmission Service Adjustment Rider (TSAR)					
Customer Class	Billing Unit	Proposed FY 2010 TSAR Amount	Average Monthly Consumption	Proposed Impact on Average Monthly Bill	Approved FY 2010 TSAR Amount and Monthly Bill Impact
Residential	per kWh	\$ 0.00060	999	\$ 0.60	\$ 0.00
Public Worship	per kWh	\$ 0.00059	6,910	\$ 4.07	\$ 0.00
General Service Non-Demand	per kWh	\$ 0.00051	1,258	\$ 0.64	\$ 0.00
Non-Demand Sports Lighting	per kWh	\$ 0.00014	7,576	\$ 1.05	\$ 0.00
State Non-Demand Sec.	per kWh	\$ 0.00025	2,511	\$ 0.64	\$ 0.00
Water & Wastewater	per kWh	\$ 0.00030	100,561	\$ 30.35	\$ 0.00
Other City Accounts	per kWh	\$ 0.00041	16,000	\$ 6.50	\$ 0.00
Street/Traffic	per kWh	\$ 0.00001	928,274	\$ 5.81	\$ 0.00
Nightwatchman	per kWh	\$ -	-	\$ -	\$ 0.00
State Demand Sec.	per kW	\$ 0.17916	254	\$ 45.56	\$ 0.00
State Primary	per kW	\$ 0.13124	964	\$ 126.54	\$ 0.00
State Large Primary	per kW	\$ 0.21207	1,907	\$ 404.31	\$ 0.00
General Service Demand	per kW	\$ 0.18781	88	\$ 16.54	\$ 0.00
Independent Schools Demand	per kW	\$ 0.14435	270	\$ 38.95	\$ 0.00
Contract <500 KW	per kW	\$ 0.21793	1,068	\$ 232.75	\$ 0.00
Primary Service	per kW	\$ 0.19454	709	\$ 137.93	\$ 0.00
Large Primary Service	per kW	See Note 1			See Note 1
Transmission	per kW	See Note 1			See Note 1
Contract	per kW	\$ 0.20917	4,283	\$ 895.88	\$ 0.00
Economic Dev	per kW	See Note 1			See Note 1

Note 1: Currently there are no customers in this class.

Austin Energy — Total Budget \$1.31 billion

Requirements

Total requirements of \$1.31 billion for the FY 2009-10 Approved Budget represents a \$101.5 million or 7.2 percent decrease from the FY 2008-09 Amended Budget of \$1.41 billion. Major expenditure changes include the following:

- A decrease in fuel cost due to lower natural gas prices and coal transportation costs for deliveries at the Fayette Power Plant. A decrease of \$6.3 million in the Chiller-Combined Heating & Power facilities for increased efficiencies as well as a decrease of \$2.5 million in bad debt expenses is included due to increased collection services.
- A \$13.8 million increase in Transmission Expense due to Austin Energy's additional costs related to the ongoing Texas electric transmission grid build-out.
- 1.0 FTE is transferred from the Austin Water Utility to help support the Corporate Communications area and 2.0 FTEs are transferred from the Financial Services Department to help support the Austin Climate Protection Program.
- Transfers to the Electric Utility Capital Improvement Program decreased by \$110.3 million or 65 percent from the FY 2008-09 Amended Budget due to a greater number of projects funded by debt and the carry forward of prior year cash balances.
- Debt service requirements decrease \$15.0 million for debt issuance related to the Electric Utility Capital Improvement Program due to a lower capital improvement spending plan for FY 2009-10.
- A transfer of \$44.0 million to the Combined Utility System Revenue Bond Retirement Reserve Account.
- The Approved Budget includes a \$101.0 million transfer to the General Fund, which is a \$6.0 million increase above the FY 2008-09 Amended Budget of \$95.0 million. This reflects an increase of \$1.0 million from the Proposed Budget amount of \$100.0 million due to an increase in Austin Energy's average revenue calculation updated to include revenue generated from the extremely hot summer weather. The General Fund Transfer is based upon 9.1 percent of average revenue (calculated using the current year estimate and the previous two years' actual revenue) in accordance with the City's policy and has been maintained at 9.1% since 1999, except for 2002 (8.9%).

Funding of Combined Utility System Revenue Bond Retirement Reserve Account

On May 30, 2002, the City obtained the required consent of bondholders of outstanding Combined Utility System Revenue Bonds (Prior First Lien Obligations and Prior Subordinate Lien Obligations) to amend the Bond Ordinance provisions for the Revenue Bond Retirement Reserve Fund. This amendment allowed funding for all or a portion of the required Reserve with a surety bond or insurance policy issued by an insurance company rated in the highest rating category by Moody's Investors Service, Inc., Standard & Poor's Ratings Services and Fitch Ratings and, if rated, by AM Best.

Subsequently, in August 2002 and 2004, the City acquired the necessary "Municipal Bond Debt Service Reserve Insurance Policies" from Financial Security Assurance Inc., a New York domiciled insurance company (FSA) with insurance coverage totaling \$106.8 million. The City obtained an Internal Revenue Service Ruling regarding use of the Reserve for debt defeasance. In August 2004, the insurance policies replaced the cash reserve and the City used the available cash to defease outstanding Combined Utility System Revenue Bonds with about \$116 million allocated for Austin Energy and over \$50 million allocated for Austin Water Utility.

As a result of the financial market distress in late 2008 and early 2009, the credit rating of FSA fell below the highest rating required by the Bond Ordinance. As of February 2009, there were no insurance companies with

Austin Energy — Total Budget \$1.31 billion

the highest rating required by the Bond Ordinance. The City has twelve months to remedy this provision of the Bond Ordinance by funding a cash reserve.

In the FY 2009-10 Approved Budget, Austin Energy proposes using its ending fund balance to fund the entire Reserve amounting to \$44 million. The required Reserve is based on the annual average debt service. The amount of outstanding Combined Utility System Revenue Bonds and related debt service continues to decline as the bonds are paid off. Thus, the required Reserve also declines.

Of the \$44 million, approximately \$19 million is allocated to Austin Energy and \$25 million is allocated to Austin Water Utility based upon their portion of the outstanding combined utility system revenue bonds. A remedy is required, however, since Austin Water Utility does not have sufficient cash to fund its portion, there will be an interfund payable from the Austin Water Utility to Austin Energy for the \$25 million Reserve allocated to the Austin Water Utility. Austin Energy will retain all interest income earned on the Reserve. As the required Reserve declines annually, all reductions will be applied to Austin Energy's future debt service or debt defeasance and will also reduce Austin Water Utility's interfund payable.

Approved Reductions

The Proposed Budget included reductions of \$2,157,393 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Capital Budget includes \$199.1 million of new appropriations to support infrastructure improvements. These new and existing appropriations support the FY 2009-10 Approved Capital Improvement Spending Plan of \$306.0 million. The Capital Improvements Spending Plan includes:

- \$89.5 million for Power Production projects including:
 - \$20.6 million for additional generation peaking capacity at the Sand Hill Energy Center.
 - \$34.6 million for Fayette Power Plant scrubbers.
- \$72.0 million in Distribution projects including:
 - \$10.8 million for improved system reliability.
 - \$7.9 million for downtown network projects.
 - \$4.0 million for the Koenig Lane substation rebuild.
 - \$1.6 million for the Mueller Development substation.
- \$21.0 million for Transmission projects including:
 - \$13.7 million for Transmission substations including the Seaholm Substation reconfiguration and the Koenig Lane rebuild.
 - \$4.7 million for Transmission circuit upgrades and relocations of existing lines.
- \$19.3 million for Customer Billing and Metering projects including:
 - \$15.5 million for replacement of the Customer Information Billing System.
- \$71.5 million for other Utility-wide Support projects including:

Austin Energy — Total Budget \$1.31 billion

- \$54.1 million for the System Control Center (SCC).
- \$17.4 million for various information technology projects, security improvements as well as communication equipment upgrades.
- \$20.4 million to support non-traditional business projects such as Chillers and Combined Heat/Power facilities including:
 - \$12.7 million for Robert Mueller redevelopment and for Domain Phase 3 chillers.
- \$7.5 million for Alternative Energy projects including:
 - \$3.4 million for solar installations at City facilities.
 - \$3.5 million for rooftop solar installations on leased facilities.
- \$4.8 million for non-nuclear decommissioning retirement work in progress for Holly Power Plant.

The \$306.0 million FY 2009-10 Approved Capital Improvement Spending Plan is funded with \$183.0 million issuance of commercial paper and \$123.0 million of transfers from operations (internally generated cash) and beginning cash balances.

Austin Energy — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a decrease in Service Area Revenue primarily due to economic conditions, lower fuel prices, and related fuel transportation cost decreases (cost for fuel needed to generate electricity is passed through to the customer).	(\$52,725,162)	
2. Increase in Other Revenue including bilateral & ancillary service sales, chilled water sales, transmission revenue and interest income.	\$23,706,091	
3. Decrease Transfers In from Austin Energy's Repair and Replacement Fund.	(\$33,000,000)	
4. Decrease Transfers In from Austin Energy's Strategic Reserve Fund.	(\$8,215,000)	
 The following changes were approved by Council at Budget Adoption:		
The Transmission Service Adjustment Rider fee was removed from the rate schedule, resulting in a \$5,200,000 decrease in revenue.	(\$5,200,000)	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$574,919 for annulized costs associated with Pay for Performance implemented in FY 2009.	\$574,919	
The Approved Budget includes a decrease of \$300,000 for markets that were not implemented in FY 2009.	(\$300,000)	
The Approved Budget includes a decrease of \$899,705 to back out Service Incentive Enhancement from FY 2009 for non-civil service employees.	(\$899,705)	
The Approved Budget includes a stipend of \$4,278,671, which is an incremental increase of \$2,301,653, to the Employee's Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$2,301,653	
The Approved Budget includes a decrease of \$1,186,391 to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$1,186,391)	
The Approved Budget includes a decrease of \$971,002 for the implementation of furloughs for non-civil service employees.	(\$971,002)	
2. <u>Operating Requirements</u>		
Decrease in operating requirements mainly due to lower costs for natural gas to fuel the Decker and Sand Hill Power Plant gas turbines.	(\$34,526,497)	
3. <u>Electric Service Delivery</u>		
Included in the Approved Budget is an increase of \$1,154,900 for the new System Control Center (SCC) facility maintenance.	\$1,154,900	
Included in the Approved Budget is a decrease of \$1,447,845 for software maintenance in System Engineering and Operations.	(\$1,447,845)	

Austin Energy — 2009-10

	Dollars	FTEs
Included in the Approved Budget is an increase of \$500,000 for GIS Network Mapping.	\$500,000	
Included in the Approved Budget is an increase of \$13,841,804 for Transmission expense due to increases in Austin Energy's share of the ongoing Texas electric transmission grid build out.	\$13,841,804	
4. <u>Customer Care</u>		
Decrease in temporary employment services for the Austin Energy Call Center operations.	(\$1,618,762)	
Increase in billing services contract for customer growth and other contractual requirements.	\$1,466,540	
Decrease in manual Meter Reading contract due to implementation of the Automated Meter Reading Program.	(\$1,611,000)	
Decrease in Bad Debt expense as a result of improved collection practices.	(\$2,500,000)	
5. <u>Power Production</u>		
Increase due to cyclical maintenance costs for the Sand Hill Energy Center turbines and for increased maintenance costs of generators, boilers and other equipment at the Decker Power Plant.	\$3,396,821	
The Approved Budget includes a decrease to operating costs for the South Texas Nuclear Plant and Fayette Power Plant.	(\$794,289)	
Decrease in Environmental Services contracts.	(\$851,190)	
6. <u>Distributed Energy Services</u>		
Climate Protection Plan addition of 2 FTEs transferred from Financial Services Department - Building Services.	\$143,418	2.00
Increase for Climate Studies related to carbon.	\$500,000	
Decrease to Conservation related advertising expense.	(\$423,600)	
Decreased transfer to Conservation Rebates and Incentives Fund (CRIF) for the elimination of the Commercial Miser program and for American Relief and Recovery Act funding of Free Weatherization and Municipal Energy Services programs and use of \$625,000 of the CRIF ending balance.	(\$1,896,518)	
7. <u>Corporate, Other Expenses</u>		
The Approved Budget includes an increase of \$1,000,000 for the conversion costs of City facilities to Green Choice Batch 6.	\$1,000,000	
Communications addition of 1 FTE transferred from Austin Water Utility.	\$64,827	1.00
Economic Growth and Redevelopment Services Office, Music Department includes a transfer of 1 FTE from Austin Energy for \$44,113. Increase of \$1,418,856 for workforce development contracts.	\$1,462,969	1.00
Transfer of 1 FTE from Austin Energy, Information Technology and Telecommunications to Economic Growth and Redevelopment Services Office, Music Department.	(\$43,113)	(1.00)

Austin Energy — 2009-10

	Dollars	FTEs
The Approved Budget includes an increase to Worker's Compensation costs of \$1,029,349.	\$1,029,349	
The Approved Budget includes an increase in Administrative Support.	\$647,052	
The Approved Budget includes a decrease in Accrued Payroll.	(\$193,000)	
8. Transfers		
Decrease in debt service requirements for planned debt issuance based on FY 2009-10 Electric Capital Improvement Program Spending Plan.	(\$14,956,143)	
Decrease operating transfer to Electric Capital Improvement Program based on FY 2009-10 Electric Capital Improvement Program Spending Plan.	(\$110,290,000)	
The Approved Budget includes an increase in the General Fund Transfer.	\$5,000,000	
Decrease the transfer to the Repair and Replacement fund.	(\$5,000,000)	
The Approved Budget includes a transfer to the Revenue Bond Retirement Reserve Account.	\$44,000,000	
The Approved Budget includes a decrease in the Transfer to Trunked Radio.	(\$103,397)	
The following changes were approved by Council at Budget Adoption:		
The transfer out to General Fund was increased by \$1,000,000.	\$1,000,000	

Austin Energy Repair and Replacement Fund — 2009-10

Purpose and Nature of Fund

The Repair and Replacement Fund was created and established with the City Council's adoption of the FY 2001-02 Budget. In accordance with the City's Financial Policies, the Repair and Replacement Fund shall be used for providing extensions, additions, and improvements to the electric system.

Net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues) and 45 days of working capital may be deposited in the Repair and Replacement Account.

Factors Affecting Revenue

Revenue is generated through transfers into the fund from the Austin Energy Operating Fund and Strategic Reserve Fund.

Factors Affecting Requirements

Expenditure requirements in the Repair and Replacement Fund are related to extensions, additions, and improvements to the electric system.

- In FY 2003-04, \$7,650,000 was transferred to the Austin Energy Operating Fund to fund the first two years of Holly Power Plant decommissioning costs.
- In FY 2007-08, \$30,000,000 was transferred to the Austin Energy Operating Fund to begin funding additional generation peaking capacity at the Sand Hill Energy Center through the Austin Energy Capital Improvement Program.
- In FY 2008-09, an additional \$35,000,000 was transferred to the Austin Energy Operating Fund to continue funding additional generation peaking capacity at the Sand Hill Energy Center through the Austin Energy Capital Improvement Program.
- The FY 2009-10 Approved Budget includes a \$2,000,000 transfer to Austin Energy Operating Fund to return ending balance not needed for funding Sand Hill Energy Center.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Transfers In	\$505,000	\$5,000,000	\$5,000,000	\$0	\$0
Requirements	\$30,000,000	\$35,000,000	\$35,000,000	\$2,000,000	\$2,000,000

Conservation Rebates and Incentives Fund — 2009-10

Purpose and Nature of Fund

The Conservation Rebates and Incentives Fund accounts for the City’s energy and water conservation rebates and incentives. The rebate and incentive programs are designed to achieve the most efficient, equitable and environmentally safe use of Austin’s energy and water resources.

The goals of the fund are to:

- Defer future electric generation and water treatment capacity additions
- Lower electric and water bills for customers
- Serve all rate classes
- Provide energy and water services to low-income, elderly and disabled customers
- Provide environmental benefits
- Stimulate community economic development

Factors Affecting Revenue and Requirements

The Conservation Rebates and Incentives Fund receives revenue from Austin Energy and the Austin Water Utility. Austin Energy revenue provides residential and commercial energy conservation and solar rebates and incentives. Austin Water Utility revenue provides residential, commercial and municipal water conservation rebates. Austin Water Utility revenue also funds repairs and renovations to City-owned pools.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Transfers In	\$16,589,266	\$20,561,720	\$19,497,354	\$17,393,586	\$17,393,586
Requirements	\$17,678,315	\$20,561,720	\$19,497,354	\$18,118,586	\$18,118,586

Performance Contracting Fund — 2009-10

Purpose and Nature of Fund

The Performance Contracting Fund implements energy and water conservation measures that reduce energy consumption and/or operating costs in various City of Austin facilities.

Factors Affecting Revenue and Requirements

The Performance Contracting Fund tracks low interest loans secured by Austin Energy through the Texas LoanSTAR Program (loans to Save Taxes and Resources), a revolving loan program managed by the Texas State Energy Conservation Office (SECO). Loan proceeds are used for implementing cost-effective energy and water conservation measures in City of Austin facilities.

Money saved, as a result of the new energy-efficient technologies, is used to offset the costs of installation, operation and financing. Estimated savings offset implementation costs over a predetermined time period.

The City Council has authorized Austin Energy to secure low interest loans from the Texas LoanSTAR Program in an amount not to exceed \$10,000,000.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$0	\$5,424,012	\$1,750,000	\$5,777,111	\$5,777,111
Requirements	\$1,071,648	\$5,110,520	\$2,712,820	\$3,533,334	\$3,533,334

Strategic Reserve Fund — 2009-10

Purpose and Nature of Fund

The Austin Energy Strategic Reserve Fund as defined in the City’s Financial Policies has three components:

- An Emergency Reserve with a minimum of 60 days of operating cash,
- Up to a maximum of 60 days additional operating cash set aside as a Contingency Reserve
- Any additional funds over the maximum 120 days of operating cash may be set aside in a Competitive Reserve.

The Emergency Reserve shall only be used as a last resort to provide funding in the event of an unanticipated or unforeseen extraordinary need of an emergency nature such as costs related to a natural disaster, emergency or unexpected costs created by Federal or State legislation. The Emergency Reserve shall be used only after the Contingency Reserve has been exhausted.

The Contingency Reserve shall be used for unanticipated or unforeseen events that reduce revenues or increase obligations such as extended unplanned plant outages, insurance deductibles, unexpected costs created by Federal or State legislation, and liquidity support for unexpected changes in fuel costs or purchased-power which stabilize fuel rates for customers.

In the event any portion of the Contingency Reserve is used, the balance will be replenished to the targeted amount within two years.

The Competitive Reserve may be used to improve the strategic position of the Electric Utility including, but not limited to, funding capital needs in lieu of debt issuance, reduction of outstanding debt, rate reductions, acquisitions of new products and services, and new technologies.

Funding may be provided from net revenues available after meeting the General Fund Transfer, capital investment (equity contributions from current revenues), Repair and Replacement Fund, and 45 days of working capital.

Factors Affecting Revenue

Sources of revenue include Austin Energy transfers from current revenue.

Factors Affecting Requirements

Requirements may include, but are not limited to, costs related to extended unplanned plant outages, insurance deductibles, unexpected costs due to revised Federal or State legislation, and liquidity support to stabilize fuel rates for customers due to unexpected changes in fuel costs or purchased power.

The FY 2009-10 Approved Budget does not include any transfer from the Competitive Reserve.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Requirements	\$17,985,000	\$8,215,000	\$8,215,000	\$0	\$0

Economic Growth & Redevelopment Services Office — 2009-10

Mission

The mission of the Economic Growth and Redevelopment Services Office (EGRSO) is to create a sustainable cultural and economic environment that enhances the vitality of Austin. To help the department achieve its mission the following goals have been developed:

Goals

- EGRSO will provide a supportive economic development environment.
 - Create 500 new jobs through economic development efforts in FY 2010.
 - 15 businesses assisted by EGRSO will demonstrate growth in one or more growth indicators in FY 2010.
- EGRSO will support redevelopment initiatives that further the City's sustainable community objectives.
- Project developers will achieve 95% of agreed-upon performance standards.
- By 2010, EGRSO will implement the CreateAustin community cultural plan.
- By 2010, EGRSO will have a fully functioning Web presence for all of its program areas.

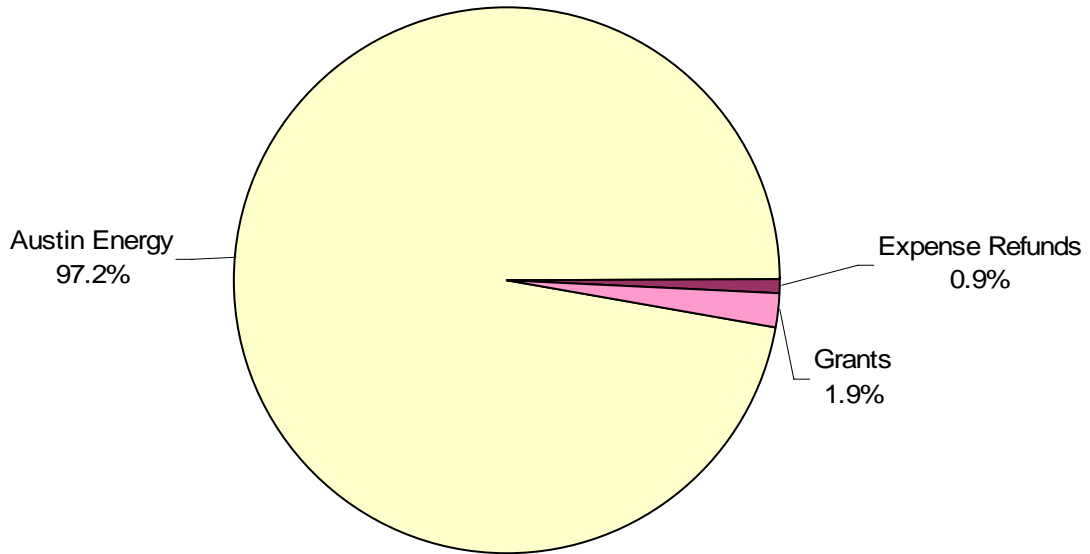
Key Indicators

To help the department track how well the goals are being met, key indicators have been developed along with appropriate performance measures:

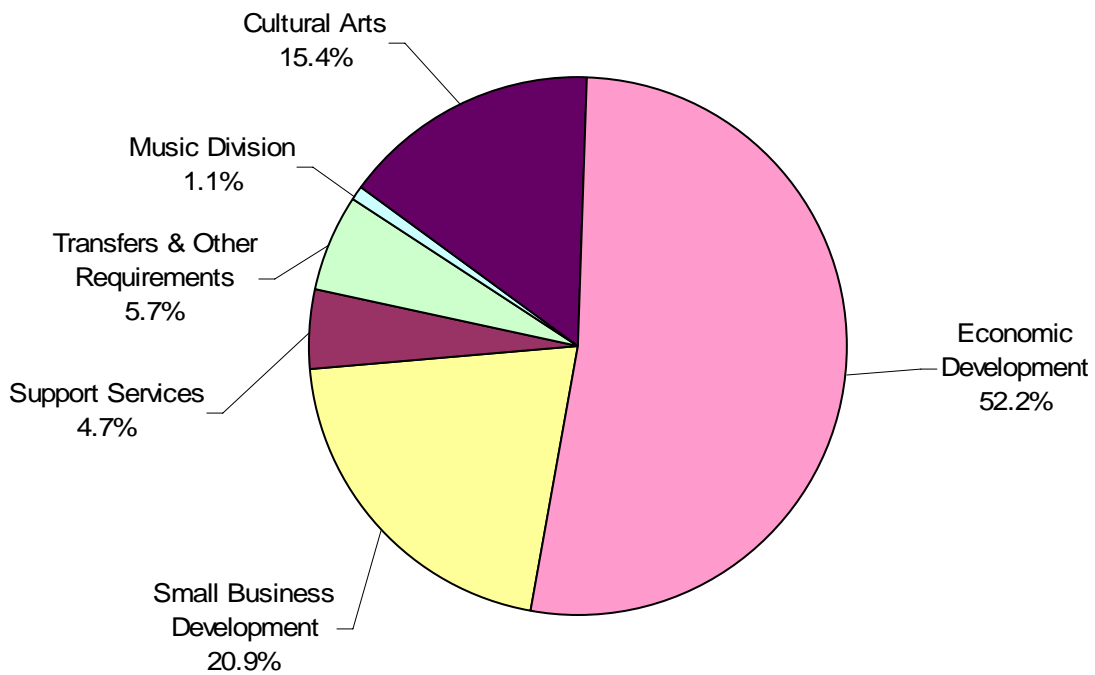
- Number of new jobs created through economic development efforts
- Number of businesses assisted that demonstrate growth in one or more growth indicators
- Percentage of agreed-upon performance standards achieved by project developers
- Percentage of customers satisfied with Business Solutions Center services
- Number of contracted business development technical assistance hours delivered
- Total audience members served through cultural contracts

Economic Growth and Redevelopment Services — Total Budget \$8.8 million

Sources of Funds



Uses of Funds



Economic Growth and Redevelopment Services — Total Budget \$8.8 million

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Austin Energy Fund Requirements	\$6,202,330	\$7,066,176	\$8,380,724	\$8,529,145	\$8,529,145
Full-time Equivalents (FTEs)	42.75	44.75	44.75	45.75	45.75
Grants	\$32,071	\$145,000	\$43,906	\$170,000	\$170,000
Expense Refunds	\$84,147	\$75,000	\$90,000	\$75,000	\$75,000

Budget Highlights

The Approved Budget contains the following proposals that support the goals of the Economic Growth and Redevelopment Services Office (EGRSO).

Economic Development

After a period of growth and low unemployment, the national economy is in the midst of a recession. The City of Austin, like most cities in America, is feeling the effects of the current recession. Sales taxes are down, major commercial development has slowed, major employers are laying off employees, and social service demands are increasing. As a result, the City of Austin is facing a current and future budget deficit, with increasing demands on services by our citizens. One bright spot is that Austin's real estate market prices have not buckled, and property values and property tax revenues are holding steady.

The Economic Development division of EGRSO will pursue initiatives that will facilitate continued growth in the local economy. These initiatives follow the proactive, comprehensive economic development policy and program adopted by Council to promote and foster economic development in the City. This division will work with the Greater Austin Chamber of Commerce to recruit new companies to Austin that will create primary jobs, increase the City's tax base, and diversify the local economy.

Austin has many opportunities in the clean energy, biotechnology, digital media, and wireless industry sectors. The City Council has directed that economic development efforts focus on these and other emerging technology sectors, and policies and initiatives have been developed to support these industries. As part of this effort, the FY 2010 Approved Budget includes funding for a marketing mission to showcase the Austin emerging technology industry to out-of-state investors and venture capitalists. The Approved Budget also includes booth fees and attendance costs for marketing events and trade shows, both in and outside of Austin, which are important to the City's economic development and emerging technology outreach.

The Economic Development division also administers agreements with targeted industries and mixed-use development projects that promote and facilitate sustainable growth in Austin's Desired Development Zone. The agreements support corporate relocations and expansions, mixed-use project development, and downtown redevelopment, with an emphasis on commercial, housing, retail, cultural and multi-modal transportation projects. Currently, several of the project-based agreements have entered construction phases requiring increased levels of departmental involvement. EGRSO staff is also working on development projects where agreements have not been finalized, such as the Green Water Treatment Plant and Energy Control Center Redevelopment project, as well as development projects without agreements, including the Federal Courthouse and One West Bank (aka Indymac Bank) construction projects.

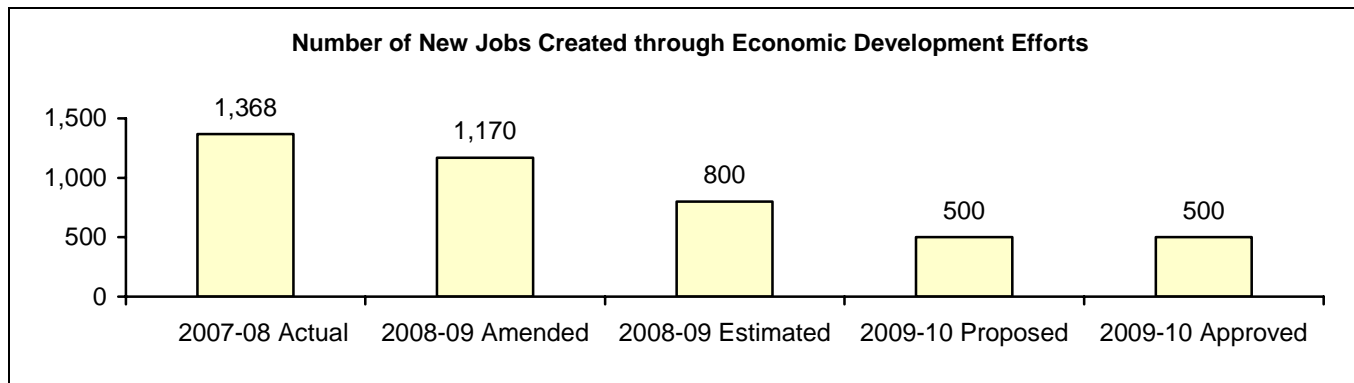
Council adopted a resolution in December, 2007, that requires an independent party verify the compliance review of Chapter 380 economic development agreements. The FY 2010 Approved Budget continues funding of \$45,000 for these independent verifications.

The Approved Budget includes continued funding for two technology incubators for \$325,000: \$200,000 for the wireless technology incubator and \$125,000 for the biotechnology incubator. In addition, the Approved Budget

Economic Growth and Redevelopment Services — Total Budget \$8.8 million

includes funding of two workforce development contracts in the amount of \$1,314,548 which is a cost transferred into EGRSO from the General Fund.

The FY 2010 Approved Budget includes \$255,000 in funding for contracts with three minority chambers of commerce, which are now managed by the Economic Development Division. The chambers will conduct an activity designed to increase their membership, create a website of information on their respective communities for companies interested in relocating or doing business in Austin, host a job expo targeted to minorities seeking career opportunities with large and medium-size Austin companies, and, participate in the Greater Austin Chamber's economic development recruitment trips.



Small Business Development

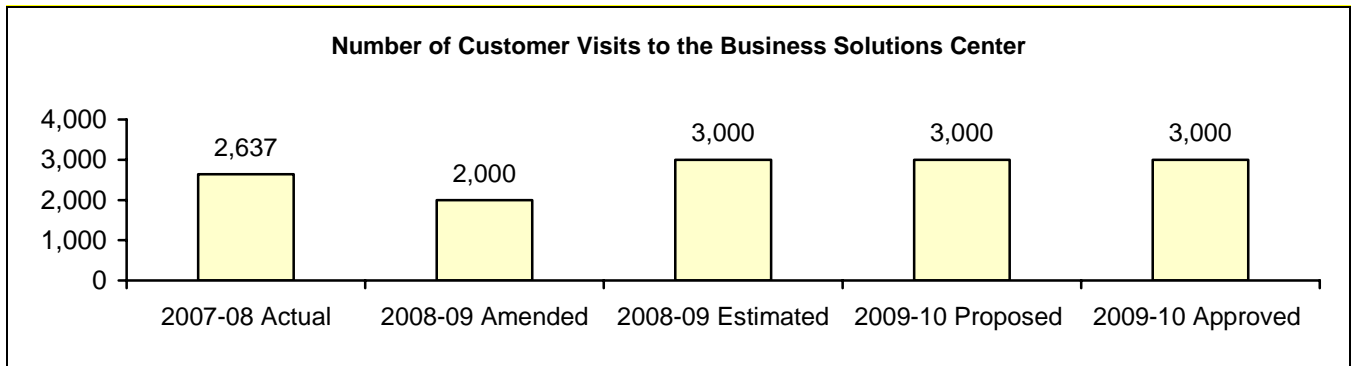
Small businesses are a vital component of Austin's economy, and the Small Business Development Program (SBDP) Approved Budget for FY 2010 meets an increasing need for small business services with current funding levels.

SBDP has seen a dramatic increase in demand for its services in recent years due to expanded outreach efforts, the addition of new services in previous fiscal years, and the economic downturn causing existing businesses to struggle and displace workers who start their own businesses. For example, the number of customers receiving information and referral to services from SBDP has increased from 768 in FY 2007 to an estimated 1,900 for FY 2009; the number of training and one-on-one coaching hours delivered has increased by almost 70% since FY 2007; and the annual number of customer visits to the Business Solutions Center has almost tripled since FY 2006. This growth in demand is expected to continue into FY 2010. A small business needs assessment study will be completed in FY 2009 and its findings may cause SBDP to begin restructuring some of its services.

The FY 2010 Approved Budget includes outreach efforts to inform the community about SBDP and its services. Information and Referral provides basic "how to" information to customers and gives them referrals to beneficial services, small business training, and one-on-one coaching. The Business Solutions Center provides small business owners with access to technology and internet-based research tools. SBDP Special Informational Events includes Getting Connected and Meet the Lender. Development Information Resources helps small businesses navigate the City development, zoning, and permitting processes. In addition, SBDP consolidates existing funds that support Independent Business Investment Zone (IBIZ) Districts, which promote small, locally-owned businesses, into a single \$64,000 grant to the Austin Independent Business Alliance. SBDP has expanded the explorelocalaustin.org small business mapping website to include additional areas of Austin.

The FY 2010 Approved Budget transfers \$255,000 in funding for economic development grants to three local minority chambers of commerce from SBDP to the Economic Development division, which assumed management of these grants in FY 2009.

Economic Growth and Redevelopment Services — Total Budget \$8.8 million

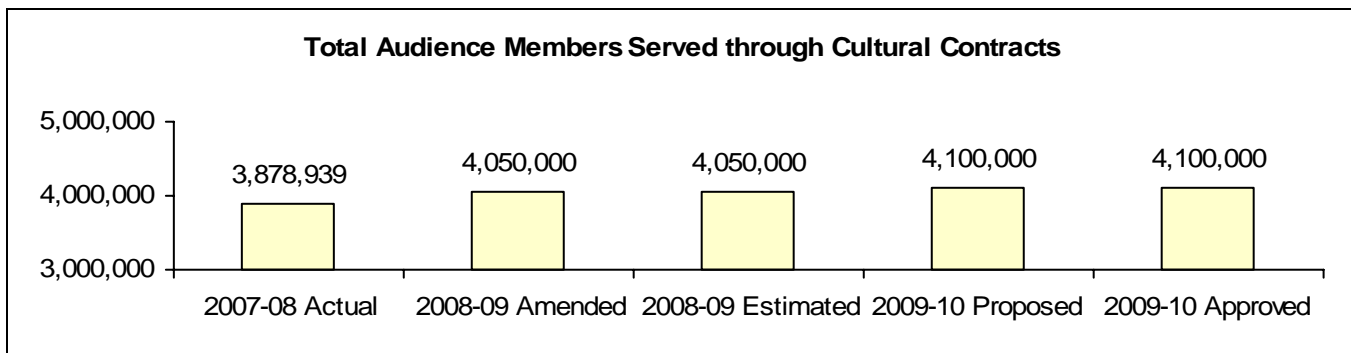


Cultural Arts

There has been an increased focus on the arts over the past several years in the Austin community. Along with this increased interest has come a greater demand for the staffing and resources on a number of new projects. The value of Cultural Contracts managed by the Cultural Arts Division has increased from \$2.5 million to over \$6 million annually, and the implementation of four additional funding programs has generated between 60-80 additional contracts annually. In public art, new bond initiatives and partnerships with private developers have increased the Art in Public Places project management work load from 41 ongoing projects in FY 2008 to 60 in FY 2009. The Cultural Arts Division (CAD) Approved Budget for FY 2010 meets these increasing demands with current funding levels

Additionally, CAD's FY 2010 Approved Budget maintains funding for several important cultural events. The Austin Music Memorial, established by Council in FY 2007, recognizes deceased individuals for their contributions to the development of music in Austin. Funding of \$22,000 is included in the FY 2010 Approved Budget for plaques, printing, marketing, panel costs, and a recognition event for the annual induction. In addition, \$40,000 is maintained to administer the City Hall Arts Programs Live from the Plaza and the People's Gallery annual exhibition.

The Approved Budget maintains current funding levels for First Night, which is a community celebration of the New Year through the arts that seeks to foster the public's appreciation of visual and performing arts through an innovative, diverse, high-quality New Year's Eve program. Funding in the amount of \$68,000 is also maintained at current FY 2009 levels to support other major community cultural events including SXSW, Old Pecan Street Festival and Austin Fine Arts Festival.



Funding for the Cultural Arts Funding Programs is not included in the EGRSO general operating budget as it is from the dedicated Hotel/Motel Bed Tax fund. However, FY 2010 revenue is projected at approximately \$5 million, a reduction from \$6.1 million that was available in FY 2009. Reductions will be recommended by the Austin Arts Commission utilizing the matrix based allocation method adopted by Council in August 2005.

Economic Growth and Redevelopment Services — Total Budget \$8.8 million

Music Division

On January 31, 2008, the Austin City Council passed a resolution that recognized the economic importance of live music in Austin, the economic pressures that continued growth and noise violations were placing on live music venues, and the need to develop clear policies to address the concerns of those whose livelihoods depend on live music as well as those affected by the outputs of live music. To assist in the development of clear live music policies, the resolution created a 15-member Live Music Task Force (LMTF) to identify issues regarding the live music industry and recommend policies Austin should implement.

The LMTF made comprehensive recommendations on a wide range of topics, including the integration of music issues into City planning processes, the processing of live music permits, enforcing City noise regulations, improving working and living conditions for musicians, and developing the Austin live music sector's economic potential through various means. One key recommendation was to create a centralized City office to develop and implement the LMTF's longer-term recommendations, and to deal with day-to-day issues affecting live music in Austin.

As a result of this recommendation, the Approved Budget includes the creation of a Music Division program with one position as part of the Economic Growth and Redevelopment Service Office. This position will lay the groundwork for implementing the recommendations of the LMTF. The long-term goal of the new Music Division will be to keep Austin the "Live Music Capital of the World."

Approved Reductions

The Proposed Budget included reductions of \$83,655, associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Capital Budget does not include any new appropriations for EGRSO.

Economic Growth and Redevelopment Services — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$17,227 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$17,227	
The Approved Budget includes a decrease of \$29,003 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$29,003)	
The Approved Budget includes the funding for Management Services for Assistant City Manager support.	\$13,009	
The Approved Budget also includes an \$130 increase for the Awards and Recognition program and an \$800 increase in travel and training requirements.	\$930	
The Approved Budget includes a \$56,566 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$56,566)	
The Approved Budget also includes a decrease of \$27,089 for the implementation of furloughs for non-civil service employees.	(\$27,089)	
2. <u>Economic Development</u>		
The Approved Budget includes a transfer of \$1,314,548 in operating expenses from the General Fund for workforce development contracts.	\$1,314,548	
3. <u>Small Business Development</u>		
The relocation and re-configuration of the Business Solution Center is included in the Approved Budget in the amount of \$30,000.	\$30,000	
4. <u>Cultural Arts</u>		
The Approved Budget includes \$50,000 for relocation of Cultural Development Division to One Texas Center.	\$50,000	
An increase of \$6,000 is included in the Approved Budget for tent rental for Live From the Plaza.	\$6,000	
The Approved Budget includes an increase of \$20,000 for a co-sponsorship agreement, as approved by Council, for the Old Pecan Street Festival.	\$20,000	
5. <u>Music Division</u>		
To establish the new Music Division program, the Approved Budget transfers a position from Austin Energy to be reclassified as Music Coordinator.	\$93,113	1.00

Economic Growth & Redevelopment Services - 2009-10

Austin Energy Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CULTURAL ARTS										
Cultural Contracting Services	\$240,735	4.00	\$275,448	4.00	\$306,060	4.00	\$210,878	4.00	\$210,878	4.00
Cultural Development Services	\$708,566	6.25	\$776,231	5.75	\$777,705	5.75	\$895,696	5.75	\$895,696	5.75
Subtotal	\$949,301	10.25	\$1,051,679	9.75	\$1,083,765	9.75	\$1,106,574	9.75	\$1,106,574	9.75
ECONOMIC DEVELOPMENT										
Downtown Initiatives	\$141,833	1.00	\$147,232	1.00	\$147,232	1.00	\$143,607	1.00	\$143,607	1.00
Economic Development Services	\$862,368	3.90	\$1,189,101	6.00	\$2,503,859	6.00	\$2,758,478	6.25	\$2,758,478	6.25
International Program	\$178,932	3.00	\$192,714	3.00	\$192,714	3.00	\$196,063	3.00	\$196,063	3.00
Project Delivery	\$1,391,844	8.35	\$1,442,012	7.00	\$1,419,383	7.00	\$1,485,237	7.00	\$1,485,237	7.00
Subtotal	\$2,574,976	16.25	\$2,971,059	17.00	\$4,263,188	17.00	\$4,583,385	17.25	\$4,583,385	17.25
MUSIC DIVISION										
Music	\$0	0.00	\$0	0.00	\$0	0.00	\$93,113	1.00	\$93,113	1.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$93,113	1.00	\$93,113	1.00
SMALL BUSINESS DEVELOPMENT										
Business Outreach & Referral Services	\$320,084	1.50	\$259,533	1.75	\$345,015	1.75	\$422,142	3.80	\$422,142	3.80
Business Solutions Center	\$362,608	3.50	\$446,926	4.00	\$446,926	4.00	\$408,573	3.70	\$408,573	3.70
Program Administration and Evaluation	\$798,967	5.60	\$492,806	5.25	\$534,505	5.25	\$427,561	4.00	\$427,561	4.00
Small Business Assistance Services	\$531,794	1.40	\$878,872	1.50	\$790,542	1.50	\$573,599	1.00	\$573,599	1.00
Subtotal	\$2,013,452	12.00	\$2,078,137	12.50	\$2,116,988	12.50	\$1,831,875	12.50	\$1,831,875	12.50

Economic Growth & Redevelopment Services - 2009-10

Austin Energy Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$140,245	2.00	\$257,083	3.00	\$195,798	3.00	\$245,235	3.00	\$245,235	3.00
Facility Expenses	\$7,130	0.00	\$21,260	0.00	\$21,260	0.00	\$21,260	0.00	\$21,260	0.00
Financial Monitoring / Budgeting	\$130,780	2.25	\$186,958	2.50	\$199,725	2.50	\$147,703	2.25	\$147,703	2.25
Subtotal	\$278,155	4.25	\$465,301	5.50	\$416,783	5.50	\$414,198	5.25	\$414,198	5.25
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$386,446	0.00	\$500,000	0.00	\$500,000	0.00	\$500,000	0.00	\$500,000	0.00
Subtotal	\$386,446	0.00	\$500,000	0.00	\$500,000	0.00	\$500,000	0.00	\$500,000	0.00
Total	\$6,202,330	42.75	\$7,066,176	44.75	\$8,380,724	44.75	\$8,529,145	45.75	\$8,529,145	45.75

Economic Growth & Redevelopment Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CULTURAL ARTS										
Cultural Contracting Services	\$80,337	0.00	\$75,000	0.00	\$90,000	0.00	\$75,000	0.00	\$75,000	0.00
Cultural Development Services	\$2,636	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$82,974	0.00	\$75,000	0.00	\$90,000	0.00	\$75,000	0.00	\$75,000	0.00
ECONOMIC DEVELOPMENT										
International Program	\$980	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Project Delivery	\$194	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,174	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$84,147	0.00	\$75,000	0.00	\$90,000	0.00	\$75,000	0.00	\$75,000	0.00

Economic Growth & Redevelopment Services - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CULTURAL ARTS										
Cultural Development Services	\$32,071	0.00	\$145,000	0.00	\$43,906	0.00	\$170,000	0.00	\$170,000	0.00
Subtotal	\$32,071	0.00	\$145,000	0.00	\$43,906	0.00	\$170,000	0.00	\$170,000	0.00
Total	\$32,071	0.00	\$145,000	0.00	\$43,906	0.00	\$170,000	0.00	\$170,000	0.00

Business Retention and Enhancement Fund — 2009-10

Purpose and Nature of Fund

The Business Retention and Enhancement (BRE) Fund is a special revenue fund that supports the BRE Program. This program is an economic development program in accordance with Chapter 380 of the Local Government Code which supports re-establishing Congress Avenue and East 6th Street as retail and urban entertainment district destinations. The BRE Program is intended to provide low-interest loans for eligible costs to existing businesses located within a prescribed eligible area that are being displaced because of development and to attract new businesses to the eligible area.

The goals of the BRE Program are to:

- Improve the image of Congress Avenue and East 6th Street as destinations for the community, visitors and tourists.
- Enhance East 6th Street’s live music and entertainment district.
- Stimulate private retail investment within the eligible area through property improvement and business development, retention and expansion.
- Improve the quantity and quality of goods and services available within the eligible area.
- Create and retain jobs.

Factors Affecting Revenue

The estimated revenue for FY 2009 of \$234,878 is comprised of temporary use of right-of-way (ROW) fees, alley vacation sales, and license agreement fees that are anticipated to be collected within the BRE Program revenue area. The approved revenue for FY 2010 of \$167,102 is comprised of loan payments received from loans issued and the fee anticipated to be collected within the revenue area.

Factors Affecting Requirements

Estimated requirements for FY 2009 are \$250,000 for loans issued to eligible area businesses. The approved requirements for FY 2010 are \$250,000.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$278,431	\$80,320	\$234,878	\$167,102	\$167,102
Requirements	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000

Cultural Arts Fund — 2009-10

Purpose and Nature of Fund

The Cultural Arts Fund is a special revenue fund established by Ordinance 991118.61 to account for the revenue distribution of 11.7% of bed tax receipts from the Hotel/Motel Occupancy Tax Fund. The Texas Tax Code allows this revenue to be used to encourage, promote, and improve the arts. The Code also allows expenditures for administrative costs that are incurred directly in the promotion and servicing of the arts.

Factors Affecting Revenue

The approved allocation of occupancy tax receipts to this fund for FY 2010 is \$4.9 million, which is a decrease of 2.0% over the current year-end estimate, and a decrease of 9.0% when compared to the FY 2009 Amended Budget of \$5.4 million. The approved allocation for FY 2010 is based on an expected decline in occupancy tax receipts.

Factors Affecting Requirements

The allocation of occupancy tax funds to cultural agencies occurs through a predetermined process involving review and recommendation by the Arts Commission and approval of allocations by the City Council. The approved list of contracts totals \$5.3 million.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$5,324,483	\$5,470,973	\$5,085,662	\$5,005,193	\$5,005,193
Requirements	\$5,391,504	\$6,197,924	\$6,058,894	\$5,358,941	\$5,358,941

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
African American Arts Technical Resource Center	\$29,250	\$26,325
African American Arts Technical Resource Center UP Rise Productions	\$8,203	\$7,383
African American Arts Technical Resource Center/ Ana-Maurine Lara	\$4,150	\$0
African American Arts Technical Resource Center/ Andrea Melendez	\$3,050	\$2,745
African American Arts Technical Resource Center/ Charles Medearis	\$4,800	\$4,320
African American Arts Technical Resource Center/ Damon Stith	\$2,750	\$2,475
African American Arts Technical Resource Center/ Evelyn Martin-Anderson	\$4,600	\$2,250
African American Arts Technical Resource Center/ Project Abundant Life	\$0	\$4,250
African American Arts Technical Resource Center/ Renee Davis	\$4,700	\$4,230
African American Arts Technical Resource Center/ Sight Ain't Seeing Productions	\$3,250	\$2,925
African American Arts Technical Resource Center/Proyecto Teatro	\$12,896	\$11,606
African American Arts Technical Resource Center/Roy Hernandez	\$0	\$4,400
Aienla Project	\$4,841	\$3,357
Allgo Inc/Informe-SIDA	\$23,159	\$19,843
Allgo Inc/Informe-SIDA/Another Option Productions	\$6,000	\$5,400
Allgo Inc/Informe-SIDA/katherine Terumi Shorb	\$4,250	\$0
American Repertory Ensemble	\$24,000	\$21,600
Anthropos Arts	\$17,241	\$17,241
ARC of the Capital Area	\$5,000	\$4,500
Ariel Dance Theatre	\$13,316	\$9,381
Arthouse at the Jones Center	\$108,200	\$90,970
Asian American Community Partnership	\$0	\$4,400
Austin Asian American Chamber of Commerce/Rama Tirumalachar	\$4,450	\$0
Austin Asian Community Partnership/Masashi Niwano	\$0	\$4,400
Austin Bat Cave - A Writing and Tutoring Center For Kids	\$4,290	\$3,861
Austin Celtic Association	\$37,472	\$37,472
Austin Chamber Ensemble	\$6,424	\$5,782
Austin Chamber Music Center	\$66,600	\$59,940
Austin Children's Choir	\$24,500	\$22,050
Austin Children's Museum	\$129,000	\$108,650
Austin Chinese Choir	\$3,506	\$0
Austin Circle of Theaters	\$56,100	\$50,490
Austin Circle of Theaters/ Austin Children's Theater	\$4,300	\$3,870
Austin Circle of Theaters/ Austin Improv Collective (Attn: Michael McGill)	\$4,300	\$3,870
Austin Circle of Theaters/ Balcones Community Orchestra	\$0	\$3,750
Austin Circle of Theaters/ Bernadette Nason the Storyteller	\$3,400	\$3,060
Austin Circle of Theaters/ Debutantes & Vagabonds	\$0	\$4,000
Austin Circle of Theaters/ Jaclyn Pryor	\$7,002	\$6,302
Austin Circle of Theaters/ Shrewd Productions	\$9,299	\$8,369
Austin Circle of Theaters/ Stepehn Dubov	\$0	\$4,300
Austin Circle of Theaters/ The Vestige Group	\$9,100	\$8,190
Austin Circle of Theaters/ Weird City Theatre	\$0	\$4,200
Austin Circle of Theaters/Capital T Productions	\$7,980	\$7,182
Austin Circle of Theatres/John Ashe Corry	\$4,000	\$3,600
Austin Circle of Theatres/Rubber Repertory	\$4,850	\$0
Austin Circle of Theatres/The City Theatre Company	\$4,350	\$3,915
Austin Circle of Theatres/Tongue & Groove Theatre	\$10,904	\$9,814
Austin Civic Chorus	\$38,700	\$38,700

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
Austin Civic Orchestra Society	\$18,566	\$18,566
Austin Civic Wind Ensemble	\$3,250	\$2,925
Austin Classical Ballet	\$4,000	\$3,600
Austin Classical Guitar Society	\$67,900	\$61,110
Austin Community Foundation/Austin Bike Zoo	\$6,899	\$6,209
Austin Community Foundation/Metamorphosis Arte/Beth Ferguson	\$3,289	\$2,960
Austin Community Foundation/Sevylla del Mazo	\$4,750	\$4,275
Austin Community Steelband	\$0	\$4,500
Austin Film Festival, Inc.	\$125,000	\$105,250
Austin Fine Arts Alliance Inc. AKA Art Alliance Austin	\$0	\$58,500
Austin Gay & Lesbian International Film Festival	\$24,000	\$21,600
Austin Green Art	\$4,900	\$4,410
Austin Jazz Workshop, Inc.	\$43,205	\$36,731
Austin Latino Music Association	\$5,338	\$3,804
Austin Lyric Opera	\$147,900	\$124,715
Austin Museum of Art	\$131,100	\$110,435
Austin Museum of Digital Art	\$7,828	\$7,045
Austin Music Foundation	\$48,150	\$48,150
Austin New Music Co-op	\$3,495	\$3,146
Austin Playhouse	\$60,300	\$54,270
Austin Poetry Slam	\$14,250	\$9,844
Austin Poets International, Inc. (Poetry Festival)	\$8,750	\$7,875
Austin Poets International/ Barbara Youngblood Carr	\$1,000	\$1,000
Austin Script Works	\$21,670	\$21,670
Austin Shakespeare Festival	\$58,700	\$52,830
Austin Singers	\$6,750	\$6,075
Austin Summer Musical for Children	\$11,821	\$8,168
Austin Symphonic Band	\$13,500	\$13,500
Austin Symphonic Band/Richard Carson	\$10,000	\$0
Austin Symphony Orchestra	\$147,900	\$124,715
Austin Theater Alliance	\$150,000	\$126,500
Austin Visual Arts Assn/ Dr. Christopher Adejumo	\$11,014	\$9,913
Austin Visual Arts Assn/ Songwriters Series Internet T.V. Series	\$8,250	\$0
Austin Visual Arts Assn/ Tim Pipe	\$6,373	\$5,736
Austin Visual Arts Association	\$30,986	\$27,887
Austin Young Artists Concert	\$2,250	\$2,025
AZTLAN Dance Company (Academia de Danza y Folklore)	\$18,934	\$13,333
Badgerdog Literary Publishing, Inc.	\$67,900	\$61,110
Ballet Austin, Inc.	\$150,000	\$126,500
Ballet East Dance Company	\$35,550	\$30,995
Ballet East Dance Company/ Melissa Villarreal	\$8,750	\$7,875
BIG Medium	\$28,022	\$25,220
BIG Medium/Cantanker Magazine	\$15,385	\$7,475
Blue Lapis Light, Inc.	\$64,500	\$58,050
Borderlands: Texas Poetry Review	\$12,000	\$9,844
Capital City Men's Chorus	\$12,949	\$11,654
Celtic Cultural Center of Texas	\$18,032	\$18,032
Center for Mexican American Cultural Arts, Inc.	\$0	\$3,500

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
Center for Women & Their Work	\$68,700	\$61,830
Center for Women & Their Work/ Art from the Streets	\$24,750	\$22,275
Center for Women & Their Work/ Art of the Pot	\$0	\$4,050
Center for Women & Their Work/ Bennie Klain	\$13,750	\$12,375
Center for Women & Their Work/ Forklift Danceworks	\$14,131	\$14,131
Center for Women & Their Work/ Michele Owens-Pearce	\$7,000	\$6,300
Center for Women & Their Work/ Museum of Ephemerata	\$3,250	\$2,925
Center for Women & Their Work/ Rama Tirumalachar	\$0	\$4,005
Center for Women & Their Work/ Shay Ishii Dance Co.	\$2,250	\$2,025
Center for Women & Their Work/ Women Printmakers of Austin	\$5,250	\$4,725
Center for Women & Their Work/ Wura-Natasha Ogunji	\$0	\$4,150
Center for Women & Their Work/Katherine Terumi Shorb	\$0	\$3,825
Center Stage Texas	\$0	\$4,300
Central Texas Animal Alliance/Jay Hodges	\$13,250	\$11,925
Chaddick Dance Company	\$4,550	\$4,095
Chamber Music Austin	\$8,500	\$7,650
Chamber Soloists of Austin	\$17,384	\$17,384
Cine Las Americas	\$60,275	\$53,248
Classical Guitar Alive		\$16,500
Classical Music Consortium of Austin	\$3,250	\$2,925
Classical Music Consortium of Austin/ Bill Oliver	\$11,250	\$10,125
Classical Music Consortium/ La Follia Baroque	\$3,763	\$3,387
Conservatory Dance Theatre (The Austin City Ballet)	\$21,500	\$19,350
Conspirare	\$108,200	\$107,200
Creative Arts Austin Organization		\$20,823
Creative Opportunity Orchestra	\$46,755	\$41,647
Creative Opportunity Orchestra/ Epistrophy Arts	\$4,856	\$4,370
Dance Umbrella	\$57,125	\$35,775
Different Stages, Inc.	\$20,543	\$20,543
DiverseArts Culture Works	\$29,750	\$25,775
Film Society of Austin, Inc.	\$143,700	\$121,145
Film Society of Austin/ Anne Lewis	\$14,500	\$13,050
Film Society of Austin/ At Home Production	\$0	\$4,250
Film Society of Austin/ Fall Awake Films	\$4,600	\$4,140
Film Society of Austin/ Heather Courtney	\$0	\$4,400
Film Society of Austin/ Kai Salim	\$0	\$3,650
Film Society of Austin/ Karen Skloss	\$14,000	\$12,600
Film Society of Austin/ Luke Savisky	\$5,250	\$4,725
Film Society of Austin/ Nancy Schiesari	\$8,250	\$0
Film Society of Austin/ PJ Raval	\$0	\$4,350
Film Society of Austin/ Sandra Guardado	\$4,100	\$0
Folklore Y Ritmos De Panama	\$0	\$4,200
Friends of Classical Guitar Alive	\$16,500	\$0
Geppetto Dreams Puppet Company	\$0	\$4,200
Gilbert & Sullivan Society of Austin, Texas, Inc.	\$20,500	\$18,450
Golden Hornet Project	\$9,980	\$8,353
Great Promise for American Indians	\$23,685	\$20,317
Greater Austin Performing Arts Center/Long Center for the Performance Arts	\$145,800	\$122,930

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
HBMG Foundation Inc./ Cambiare Productions	\$0	\$3,100
Hyde Park Theatre AKA Hyde Park Theatre Frontera	\$63,084	\$63,084
Hyde Park Theatre AKA Hyde Park Theatre Frontera/DA!Theatre Collective	\$4,650	\$4,185
Imagine Art, Inc.	\$30,800	\$30,800
Imagine Art/ Mindy Moore	\$8,650	\$7,785
Imagine Art/ Theron Parker	\$14,500	\$13,050
India Fine Arts	\$15,341	\$14,341
Indian Classical Music Circle of Austin	\$12,950	\$11,950
Indian Classical Music Circle of Austin/Anuradha Naimpally	\$13,500	\$12,150
Indigenous Women's Network	\$23,159	\$19,843
Kathy Dunn Hamrick Dance Co.	\$20,654	\$20,654
Knowbility, Inc.	\$25,000	\$22,500
La Peña	\$36,600	\$32,940
La Peña/ David Gutierrez	\$1,000	\$0
Lannaya West African Drum and Dance Ensemble	\$13,791	\$8,844
Latinas Unidas Por el Arte	\$27,098	\$26,098
Latinas Unidas Por El Arte/Austin Latino Theatre Alliance	\$11,083	\$9,975
Leadership Enrichment Arts Program	\$29,225	\$24,460
Mexic-Arte Museum	\$120,800	\$101,680
Mexic-Arte Museum/ Austin Conjunto Festival (Johnny Degollado)	\$10,860	\$9,368
Mexic-Arte/ Daniel Llanes	\$10,500	\$9,450
Mexic-Arte/Robert Rodriguez	\$9,750	\$8,775
Mobile Art Program	\$0	\$4,400
Mobile Film School, Inc.	\$4,800	\$4,320
Motion Media Arts Center (Austin School of Film & Media Arts)	\$64,500	\$58,050
Moving Image Arts & Education	\$16,942	\$16,942
Musical Connections	\$4,450	\$4,005
One World Theatre	\$131,100	\$58,500
One World Theatre/Amie Maciszewski	\$10,000	\$9,000
One World/ C.J. Menge	\$13,500	\$12,150
One World/ Emily Dedear	\$12,500	\$11,250
One World/ Sergey Vashchenko (Kalinka)	\$9,855	\$8,870
One World/Bob Livingston	\$14,250	\$12,825
One World/Illuminada (Kelly A. Mungovan)	\$13,250	\$0
One World/Mohammad Firoozi	\$11,912	\$10,721
One World/Nada Stearns	\$0	\$11,925
One World/Oliver Rajamani	\$14,000	\$12,600
One World/Sabrina Barker	\$13,250	\$11,925
One World/Stewart Yaros DBA Dance International	\$14,492	\$13,043
Out of Bounds Comedy	\$0	\$4,500
Outreach Productions	\$16,750	\$15,075
Performance Encounters	\$4,903	\$4,413
Pollyanna Theatre Company	\$32,900	\$29,610
Progressive Arts Collective	\$62,400	\$50,413
Public Access Community Television	\$0	\$4,300
Puerto Rican Folkloric Dance, Inc.	\$32,900	\$28,610
Red Salmon Arts	\$24,304	\$23,304
Reel Women	\$18,669	\$12,915

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
Refraction Arts Project	\$31,325	\$31,325
Refraction Arts Project/Christopher Cogburn	\$2,434	\$2,191
Refraction Arts Project/POPWORKS Cooperative	\$4,350	\$0
River City Pops	\$13,750	\$11,925
Roy Lozano's Ballet Folklorico	\$29,225	\$29,225
Rude Mechanicals	\$75,000	\$67,500
Rude Mechanicals/CampCamp	\$2,475	\$0
Russian Speaker's Society	\$0	\$3,750
Salon Concerts, Inc.	\$13,500	\$12,150
Salvage Vanguard Theater/ Trouble Puppet Company	\$5,582	\$1,615
Salvage Vanguard Theater/Aaron Mace	\$0	\$4,005
Salvage Vanguard Theater/Screen Door Film	\$3,713	\$3,342
Salvage Vanguard Theatre	\$64,500	\$58,050
Salvage Vanguard Theatre/Church of the Friendly Ghost	\$4,450	\$0
Salvage Vanguard/ Gnap! Theater Projects	\$8,745	\$7,871
Second Youth Family Theater	\$0	\$4,050
Serie Project, Inc.	\$31,452	\$30,452
Shady Tree Studios DBA Pump Project Art Complex	\$34,826	\$28,215
Southwest Key Program/ Xenogia Spoken Word Collective	\$10,369	\$9,332
Spank Dance Company	\$8,103	\$7,293
Tapestry Dance Company (Visions in Rhythm, Inc.)	\$72,900	\$65,610
Tapestry Singers DBA Austin Women's Chorus	\$4,450	\$4,005
Teatro Humanidad Cansada	\$38,700	\$31,837
Teatro Vivo	\$16,831	\$15,831
Teatro Vivo/Natalie Marlena Goodnow	\$0	\$4,000
Texas Choral Consort	\$0	\$3,950
Texas Democracy Foundation (The Texas Observer)	\$24,211	\$21,790
Texas Early Music Project	\$17,710	\$17,710
Texas Edu Community Broadcasting Corp. (KOOP RADIO 91.7FM)	\$24,474	\$22,027
Texas Folklife Resources	\$68,700	\$61,830
Texas Juggling Society	\$2,050	\$1,845
Texas Music Museum	\$6,232	\$6,232
Texas Nafas	\$24,000	\$10,752
Texas Youth Word Collective	\$5,877	\$4,289
Theatre Action Project	\$72,900	\$65,610
TIPS On Art	\$11,425	\$5,758
TUTTO Theatre Com FKA CODA Project AKA CODA Theater Project	\$17,861	\$15,518
Vortex Repertory Company	\$54,814	\$54,814
Vortex Repertory Company/ Chad Salvata (Ethos)	\$6,283	\$5,655
Vortex Repertory Company/ Electronic Plant Ensemble	\$4,550	\$4,095
Vortex Repertory Company/ Lorella Loftus	\$9,073	\$8,166
Vortex Repertory Company/ Rob Nash	\$5,000	\$4,500
Vortex Repertory Company/ Texas Performance Labs	\$0	\$4,250
VSA Arts of Texas	\$70,800	\$63,720
VSA Arts of Texas/ Accessible Arts in Schools	\$25,000	\$20,980
VSA Arts of Texas/ Gene Rodgers	\$0	\$4,200
VSA Arts of Texas/ Leonardo Guevara Navarro	\$0	\$4,400
Wax Track Gallery International	\$13,250	\$11,925

Cultural Arts Fund - Contract Requirements — 2009-10

	2008-2009 Amended	2009-2010 Approved
Women in Jazz Assn (formerly Pamela Hart)	\$16,424	\$16,424
Writer's League of Texas	\$62,400	\$56,160
Yellow Tape Constructions Co.	\$6,577	\$0
Zach Scott Theater Company	\$147,900	\$124,715
Zilker Theatre Productions	\$55,550	\$49,995
	\$5,681,604	\$5,022,875
Zach Scott Maintenance	\$60,000	\$60,000
Special Opportunities	\$100,000	\$25,000
Capacity Building Program	\$150,000	\$125,000
Community Collaborations	\$50,000	\$0
Community Initiatives	\$50,000	\$15,000
Adjustments and New Programs	\$41,320	\$46,066
Additional Reserve/Contingency (2.5%)	\$0	\$0
Total Requirements - Cultural Arts Contracts	\$6,132,924	\$5,293,941

Economic Incentives Reserve Fund – 2009-10

Purpose and Nature of Fund

The Economic Incentives Reserve Fund has been established to separately identify and monitor the economic incentive agreements that the City maintains. The agreements originate through a variety of means: through the establishment of performance based Chapter 380 economic development grants, redevelopment agreements or they may be approved by City Council for other reasons. The agreements are established on grounds that they provide higher levels of employment, economic activity, and stability.

The fund will initially track these nine agreements:

- Performance-Based Chapter 380 Economic Development Grants:
 - Advanced Technology Development Facility
 - Domain Shopping Center
 - Friday Night Lights
 - HelioVolt Manufacturing Plan
 - Hewlett-Packard Data Center
 - Home Depot Austin Technology Center
 - Samsung 300 mm Fab Plant
- Redevelopment Agreements
 - Mueller (sales tax portion only)
- Other
 - Robertson Hill

Factors Affecting Revenue

The Economic Incentives Reserve Fund is funded by a transfer from the General Fund for General Fund obligations only. The transfers are completed in anticipation for future payouts as specified in the agreements. In some instances there is a year lag between the collection of revenue and disbursement, and in other cases the revenue and expenses will occur in the same year. By setting aside funds in advance of the fiscal year, the City is in a better position to plan for its obligations. Revenue of \$5.5 million is approved for FY 2010.

Factors Affecting Requirements

As outlined within individual agreements, the City anticipates requirements of \$5.8 million in FY 2010.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$3,553,101	\$7,536,237	\$5,030,700	\$5,511,478	\$5,511,478
Requirements	\$1,388,163	\$4,706,752	\$2,558,344	\$5,841,545	\$5,841,545

Mueller Development Fund — 2009-10

Purpose and Nature of Fund

The Mueller Development Fund is a special revenue fund established to account for the Project Administrative Fee payable to the City in accordance with the Mueller Master Development Agreement with Catellus Corporation. This fee will be used by the City to cover the costs of overseeing the project. In addition, the agreement provides that other costs, such as legal costs, may be reimbursed by Catellus. In the event that the City incurs costs in excess of the project administrative fee, the City will be reimbursed its actual costs, up to a reasonable limit.

Factors Affecting Revenue

Approved revenue for FY 2010 is \$250,000, comprised of the Project Administrative Fee which is set forth in the agreement based on the Mueller property's gross number of acres which have not been transferred to Catellus.

Factors Affecting Requirements

The approved requirements for FY 2010 include \$250,000 of contingency funding for unforeseen expenditures related to the oversight of the Mueller Master Development Agreement.

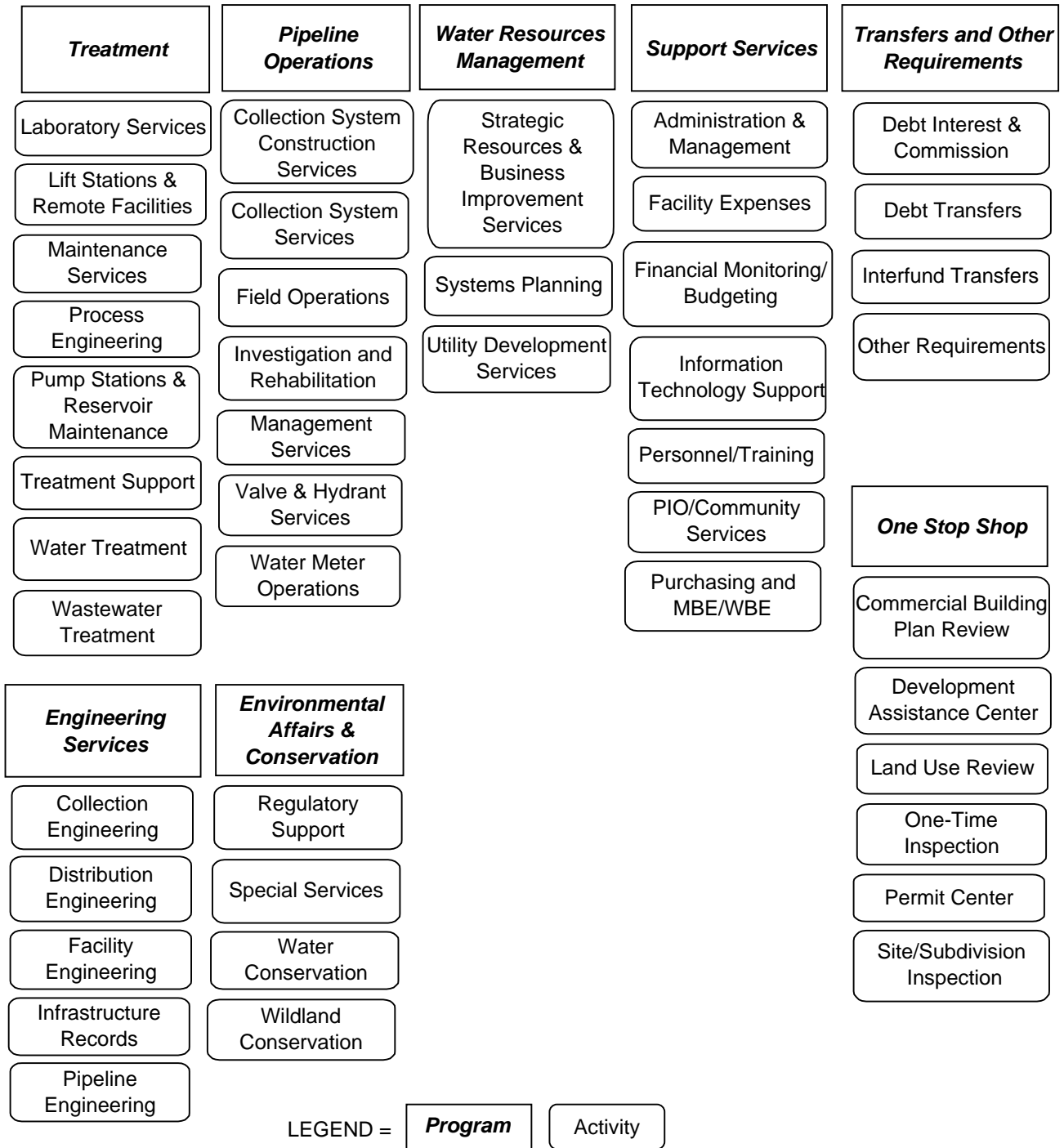
	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$19,642	\$250,000	\$21,465	\$250,000	\$250,000
Requirements	\$205	\$250,000	\$10,430	\$250,000	\$250,000



Austin Water Utility

Wildland Conservation Fund
Conservation Rebates and Incentives Fund

Austin Water Utility — 2009–10



	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$367,875,120	\$394,510,259	\$395,434,509	\$414,460,018	\$414,460,018
Transfers In	\$16,770,582	\$10,850,582	\$10,850,582	\$8,300,582	\$8,300,582
Requirements	\$367,118,399	\$412,308,620	\$403,619,009	\$435,722,234	\$435,722,234
Full-Time Equivalents (FTEs)	1,035.60	1,056.60	1,056.60	1,070.10	1,070.10

Austin Water Utility — 2009-10

Mission

The mission of the Austin Water Utility is to provide safe, reliable and high quality water services to our customers.

Goals

Customer Value

- Strengthen customer value and stakeholder relationships:
 - Maintain the level of reported Citizen Satisfaction for Tap Water Quality above 80% on the Citizen Survey.
 - Maintain the level of reported Citizen Satisfaction for Emergency Repairs Response above 75% on the Citizen Survey.

Environmental Sustainability

- Protect the environment through sustainable practices:
 - Continue implementation of ordinances proposed by the Water Conservation Task Force and document when these are adopted in FY 2010.
 - Conduct public information campaigns to increase public understanding of the need for water conservation and maintain or increase the number of participants during FY 2010 as compared to the previous year.
 - Develop programs to reduce AWU's carbon footprint while working with other departments on the City's Climate Protection Program and document the implementation of these programs in FY 2010.
 - Complete new reclaimed water code changes and continue extension of reclaimed lines toward the University of Texas and other areas while seeking new customers for reclaimed water and documenting accomplishments in this area during FY 2010.

Public Health and Safety

- Protect the public health and safety by providing high quality water services:
 - Maintain a Superior Water Rating from the Texas Commission on Environmental Quality (TCEQ) as determined by their annual Sanitary Inspection of the City's Water System.
 - Implement the Capacity, Management, Operations and Maintenance (CMOM) Program for the wastewater collection system by June 2010, resulting in reduction of wastewater overflows.
 - Maintain on an annual basis wastewater treatment discharge quality for major Wastewater Treatment Plants (WWTPs) below 5 mg/l for BOD, 5 mg/l for TSS, and 2 mg/l for Ammonia.
 - Ensure all areas in the distribution system have an operational fire hydrant available for fire suppression 100% of the time in FY 2010.

Financial Management

- Maintain strong financial position to ensure improved cost structure and competitive rates:
 - Implement Council directives on water conservation based rate structures in FY 2010.
 - Compare AWU water and wastewater rates to those of other municipalities in FY 2010 and show Austin's relative standing in relation to others.
 - Maintain the same bond ratings in FY 2010 as obtained in FY 2009.

Asset Management

- Optimize life cycle cost of existing and future assets:
 - Develop a comprehensive asset management program in FY 2010.
 - Implement tools and systems for prioritizing the capital improvement program in FY 2010.
 - Begin the design phase for the extension of infrastructure to the southeast portion of the AWU service area in FY 2010.
 - Ensure that Water Treatment Plant 4 stays on schedule by documenting status milestones in FY 2010 so the facility will be operational in 2014.

Austin Water Utility — 2009-10

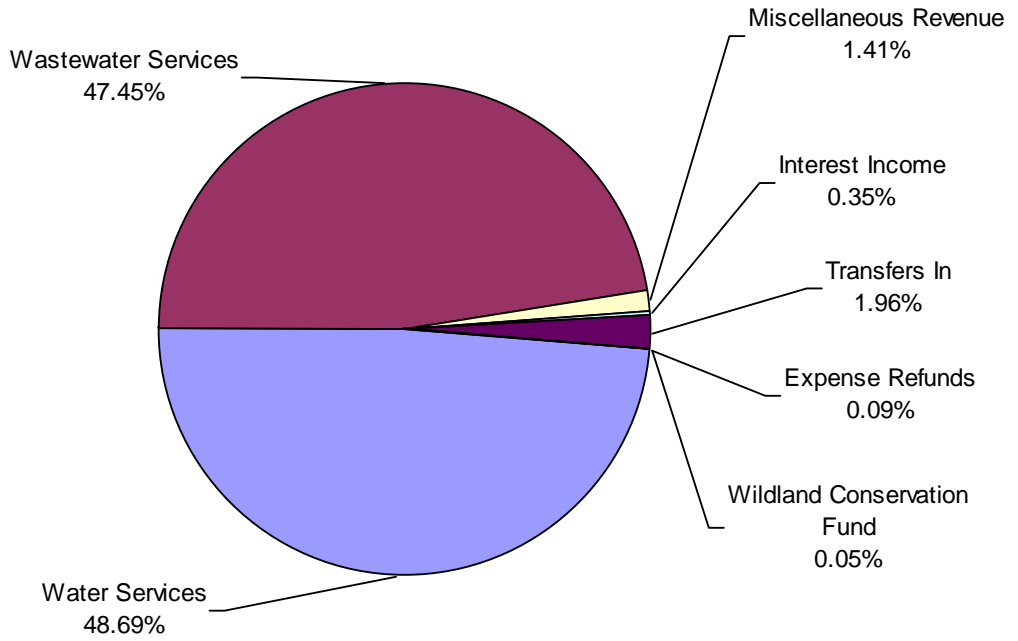
Key Indicators

The key indicators used by the Austin Water Utility include:

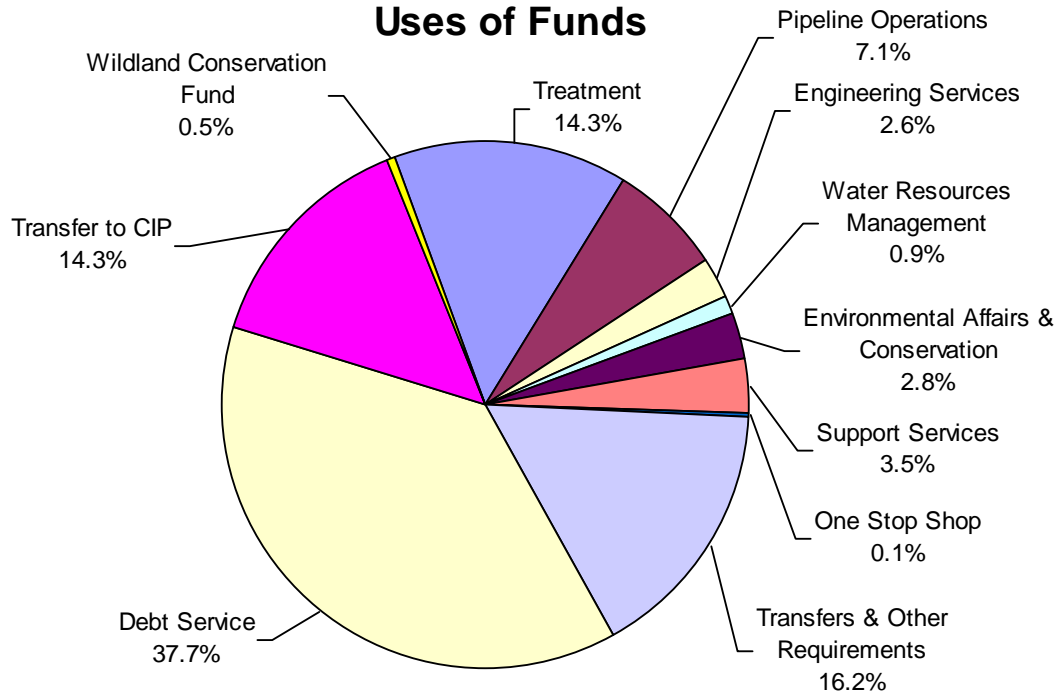
- The quality level of treated drinking water as measured by actual Nephelometric Turbidity Unit (NTU) compared to maximum allowed by EPA and TCEQ
- The quality of treated effluent that compares the actual level of Biological Oxygen Demand (BOD), in milligrams per liter, compared to maximum allowed by the EPA and TCEQ
- The quality level of treated effluent that compares the actual level of Ammonia (NH₃N), in milligrams per liter, as compared to maximum allowed by the EPA and TCEQ
- Number of reportable wastewater repeat overflows per 100 miles of sewer lines
- Peak day water usage as a percentage of water treatment system capacity
- Percentage of wastewater treated that is beneficially reused
- Annual peak day water usage conserved – gallons per day (GPD)
- Percentage of citizens satisfied with drinking water quality as measured by the Citizen Survey
- Percentage of citizens satisfied with emergency repairs response times as measured by the Citizen Survey.
- Percent of dollars spent on CIP projects compared to CIP budget
- Water-Loss unaccounted for (system pumpage vs. consumption billed and accounted for)
- Average water and wastewater monthly bills comparison

Austin Water Utility — Total Budget \$438.3 Million

Sources of Funds



Uses of Funds



Austin Water Utility — Total Budget \$438.3 Million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Austin Water Utility Fund					
Revenue	\$367,875,120	\$394,510,259	\$395,434,509	\$414,460,018	\$414,460,018
Transfers In	\$16,770,582	\$10,850,582	\$10,850,582	\$8,300,582	\$8,300,582
Requirements	\$367,118,399	\$412,308,620	\$403,619,009	\$435,722,234	\$435,722,234
Full-Time Equivalents (FTEs)	1,035.60	1,056.60	1,056.60	1,070.10	1,070.10
Wildland Conservation Fund					
Revenue	\$1,684,461	\$155,000	\$230,000	\$225,000	\$225,000
Requirements	\$3,313,670	\$2,150,000	\$720,000	\$2,200,000	\$2,200,000
Expense Refunds	\$402,508	\$320,109	\$332,435	\$362,784	\$362,784

Budget Highlights

The FY 2010 Approved Budget addresses major operating and capital improvement issues of the Austin Water Utility. The Austin Water Utility faces challenges in the future due to the ongoing demands of the system and meeting regulatory requirements, continuing to work toward its vision to be recognized as the best water utility in the nation. In FY 2010, Austin Water Utility projects to serve 211,484 customers and will treat approximately 55.9 billion gallons of water. The Utility's water service area covers approximately 538 square miles with a water distribution system of approximately 3,594 miles of pipe. In FY 2010, the Utility will also treat approximately 31.3 billion gallons of wastewater. The wastewater collection system covers approximately 538 square miles with a wastewater collection system of approximately 2,607 miles of pipe.

Revenue

The Austin Water Utility will continue to focus on a reliable water supply, quality customer service and a strong infrastructure while minimizing rate increases. Due to the extensive capital requirements facing the Utility, as well as increased operating costs, the Approved Budget includes a 5.7% rate increase for water service and a 3.3% rate increase for wastewater service for a combined rate increase of 4.5% in FY 2010. This is consistent with the Utility's long-term financial plan, which includes rate increases that are held level at 4.5% per year for each of the next five years. As a result, the average monthly cost for a residential customer will increase from \$63.57 in 2009 to \$67.35 in 2010. At the request of the City Council, the Austin Water Utility recently concluded a Cost of Service Study to update its methods for allocating costs among the various customer classes served by the Utility. This process resulted in several changes to the Utility's cost allocation methods and service rates. The most significant changes are:

- A 5th rate block for residential retail water usage above 25,000 gallons per month
- Reallocation of Wastewater Inflow and Infiltration (I/I) costs as a system cost
- Complete elimination of the 10% subsidy for retail residential wastewater service
- Disaggregation of the Large Volume/Industrial customer class
- Merging the Inside-City and Outside-City Retail residential customer classes
- Implementation of a plan to phase out the 10% subsidy for retail residential water service over the next several years

More information regarding the Austin Water Utility's 2008 Cost of Service Study can be found at: <http://www.ci.austin.tx.us/water/costofservice.htm>.

Austin Water Utility — Total Budget \$438.3 Million

Expenditures

The approved operating cost increases are due to projected debt service to fund the capital improvements program, the addition of new facilities and annexations, higher chemical prices, and overall inflationary increases in operating costs. The Approved Budget adds 20.5 new FTEs in FY 2010. Pipeline Operations will add sixteen FTEs to establish an evening work shift (2nd shift) to expedite water main repairs, improve emergency response time, and enhance distribution system maintenance. Treatment will add two and one half FTEs for electrical installation, maintenance, and repairs at water and wastewater treatment facilities. Environmental and Regulatory Support projects to add one FTE to be the primary contact for the Utility on issues dealing with rules, regulations, and legislation regarding wastewater, biosolids, storm water and reclaimed water. Special Services will add one FTE to enforce various Austin City Codes and TCEQ regulations pertaining to cross connection control throughout the City of Austin's potable water distribution and reclaimed water systems. The Approved Budget also includes the transfer of 7 TAPS Inspectors to the Planning and Development Review Department. This transfer will cross-train inspectors who currently inspect water and wastewater lines in site development projects with other street and drainage infrastructure. The inspectors will eventually do the same work as other inspectors in the Planning and Development Review Department.

Approved Reductions

The Proposed Budget includes reductions of \$1,274,825 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The Utility has recommended a \$1.4 billion 5-year Capital Spending Plan which supports capital projects that are necessary to meet growth in service demands, system reliability standards, compliance with regulatory requirements, and system relocations due to roadway improvements. The Utility plans to continue engineering design and begin construction of Water Treatment Plant #4 and associated transmission mains during the 5-year Capital Spending Plan. The plant is expected to be online in the Spring of 2014. Of the total \$334.2 million in the FY 2010 Approved Capital Budget, over \$110.7 million will be appropriated to fund the Water Treatment Plant #4 projects.

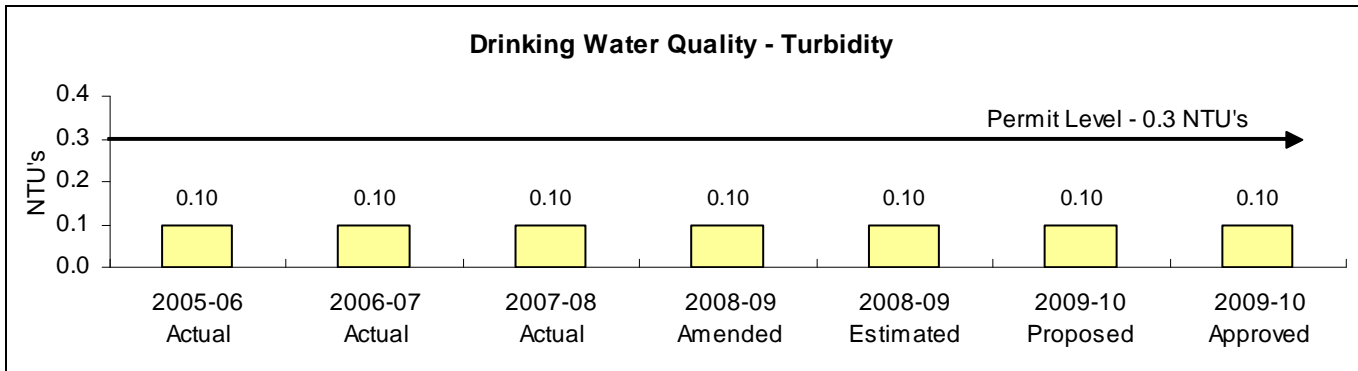
The FY 2009-10 Approved Capital Budget includes:

- \$143,200,000 for Plant Improvements
- \$59,900,000 for Wastewater Collection System Improvements
- \$48,200,000 for Rehabilitation Projects
- \$31,000,000 for Transmission and Distribution Improvements
- \$18,500,000 for Relocation Projects
- \$8,000,000 for Pump Station Improvements
- \$7,000,000 for Buildings and Other Facilities
- \$4,500,000 for Service Extension Requests Reimbursements
- \$4,000,000 for Reservoir Improvements
- \$3,000,000 for Capital Equipment Vehicles
- \$2,500,000 for Lift Station Improvements
- \$2,500,000 for Service to Annexed Areas
- \$1,900,000 for Reclamation Projects

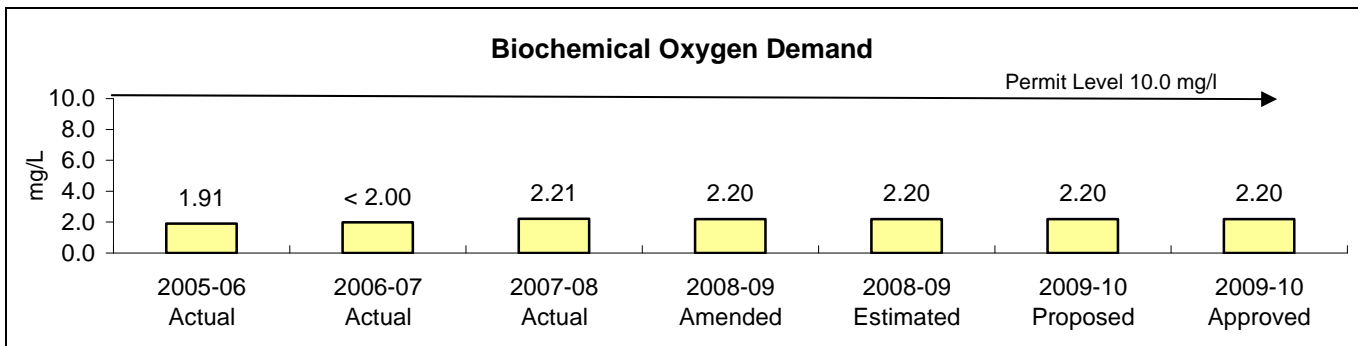
Key Indicators

The graphs on the following page indicate the anticipated impacts of the Approved Budget on key indicators.

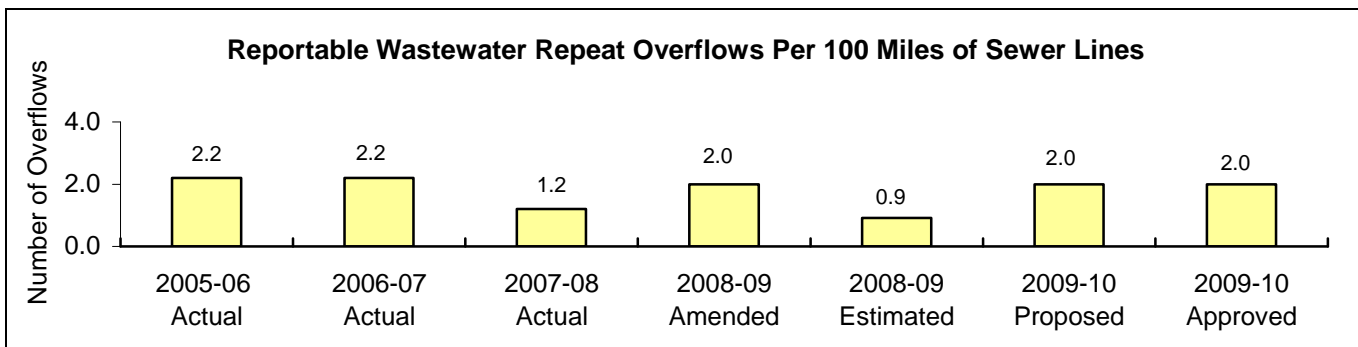
Austin Water Utility — Total Budget \$438.3 Million



One way of assessing drinking water quality is to examine its turbidity, measured in NTUs. NTU stands for nephelometric turbidity units, which indicates the measure of relative clarity of a liquid. It is also an excellent measure of plant optimization to ensure maximum public health protection. NTUs of 1.0 or less generally are not detected by the naked eye.

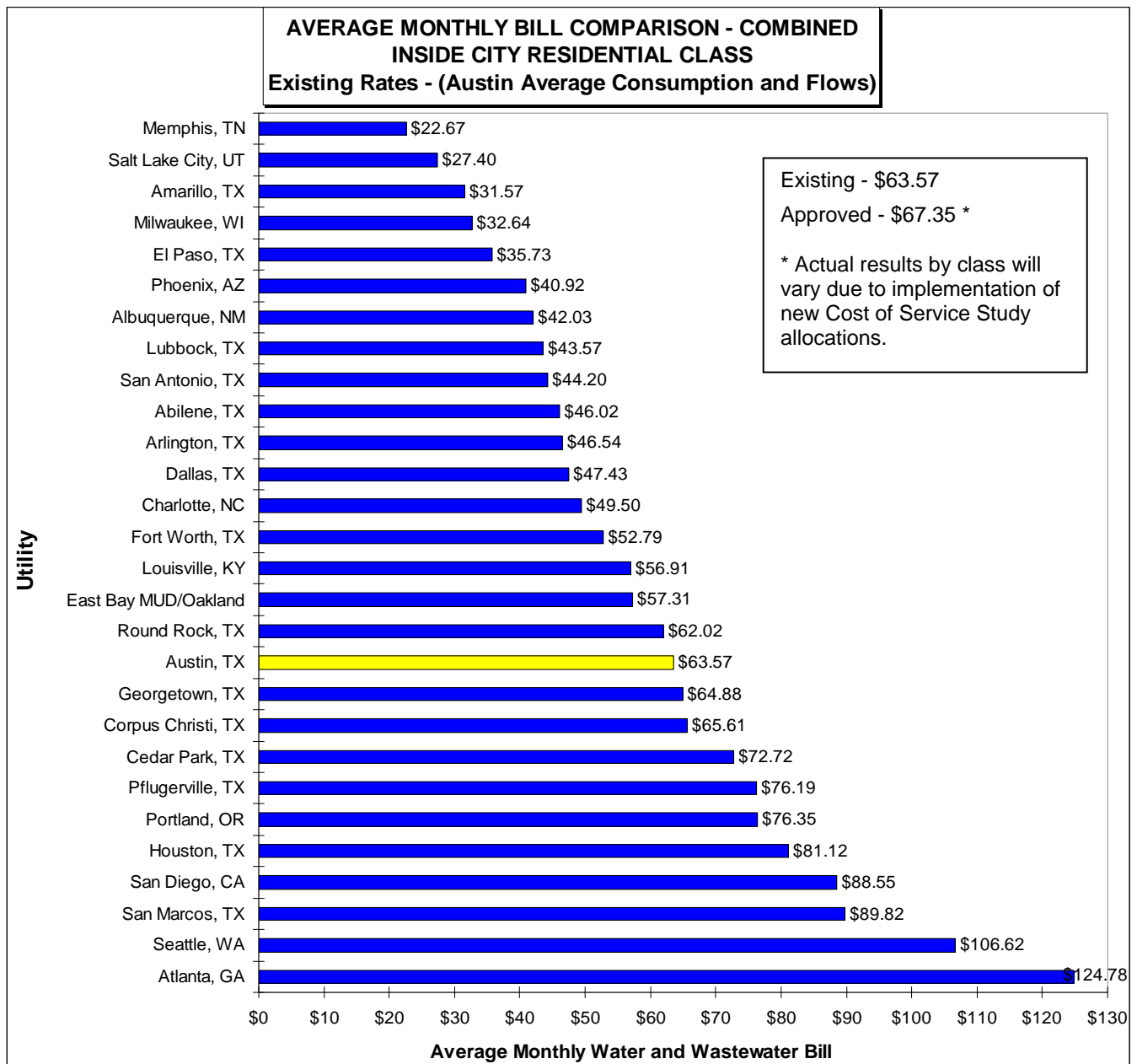


One way of assessing the quality level of treated wastewater effluent is to compare the actual level of Biochemical Oxygen Demand (BOD), in milligrams per liter, to the permitted level mandated by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ). In 2007, there was a change in the reporting for BOD in order to be in compliance with EPA parameters based on Quality Assurance/Quality Control (QA/QC). Values less than 2.00 are considered less reliable due to the accuracy of the tests. Therefore, values less than 2 will be reported as < 2.00 mg/L. Austin's wastewater treatment measures have historically been well below the permitted level.



The number of reportable wastewater repeat overflows per 100 miles of sewer lines reflects the relationship between the number of overflows and the number of miles of main. A "repeat overflow" means a sewer spill occurs at the same location within a 3-year period. The calculation is used to measure how well our collection system is performing; a lower number indicates better maintenance and condition of our system.

Austin Water Utility — Total Budget \$438.3 Million



The average monthly bill comparison measure provides a benchmark of the Utility’s overall financial competitiveness in comparison to other cities. The measure compares the combined water and wastewater monthly bill for the average City of Austin residential customer to bills from various cities at the same volume levels. Due to fluctuations in monthly weather patterns, Austin’s historical usage trends by month are determined and average bill amounts are calculated for each of these months. An annual charge is determined from the sum of each monthly bill and then divided by twelve to establish the monthly average bills shown in the graph above. The same process is used to determine the average usage totals of 8,500 water gallons per month and 5,000 wastewater gallons per month. Factors which may explain the difference between utilities include service area, topography, system capacity, age of system facilities, customer growth, customer base, treatment processes and level of treatment, process automation, operating policies regarding service extensions, annexations, bond issuance, and other policies mandated by the respective local governments.

Austin Water Utility — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. Water service revenue is increasing by \$11,825,241 due to the combined impact of an increase in base revenues of \$725,241 and an increase in revenues of \$11,100,000 resulting from the approved 5.7% water rate increase.	\$11,825,241	
2. Wastewater service revenue is increasing by \$9,465,699 due to the combined impact of an increase in base revenues of \$2,965,699 and an increase in revenues of \$6,500,000 resulting from the approved 3.3% wastewater rate increase.	\$9,465,699	
3. Miscellaneous revenue is reducing by \$97,788 primarily due to a decrease in new service installations and the loss of building rental income from CTM moving out of Waller Creek Center.	(\$97,788)	
4. Interest income is decreasing by \$1,243,393 due to a decline in interest rates.	(\$1,243,393)	
5. Transfers-in from Capital Recovery Fee fund balances are used for debt service payments on debt issued to finance Capital Improvement Program projects. The transfer of \$6,500,000 is \$2,050,000 lower than the \$8,550,000 transfer from the prior fiscal year.	(\$2,050,000)	
6. Transfers-in from CIP decreased by \$500,000 due to a lower available balance in fee supported funds as a result of the economic slowdown.	(\$500,000)	
 <u>Expenditure Changes</u>	 Dollars	 FTEs
1. City Wide		
The Approved Budget includes \$296,745 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$296,745	
The Approved Budget includes a decrease of \$499,593 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$499,593)	
The Approved Budget includes a decrease of \$135,603 for markets that were not implemented in FY 2009.	(\$135,603)	
In the Approved Budget, Fleet Services maintenance charges increased by \$37,915 and fleet fuel charges department-wide decreased by \$725,844.	(\$687,929)	
The Approved Budget also includes a \$1,365 increase for the Awards and Recognition program and a \$7,200 increase in travel and training requirements.	\$8,565	
The Approved Budget includes a decrease of \$852,963 to Service Incentive Pay as part of the City-wide budget reduction.	(\$852,963)	
The Approved Budget includes a stipend of \$2,113,706, which is an incremental increase of \$1,104,269, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$1,104,269	

Austin Water Utility — 2009-10

	Dollars	FTEs
The Approved Budget also includes a decrease of \$421,862 for the implementation of furloughs for non-civil service employees.	(\$421,862)	
2. <u>Engineering Services</u>		
The Approved Budget includes an increase of \$1,000,000 for a new contract to perform leak detection and condition assessment on large diameter transmission mains.	\$1,000,000	
3. <u>Environmental Affairs & Conservation</u>		
Included in the Approved Budget is an additional \$1,470,794 to fund several new contractual services such as a Direct-install contract for multi-family toilet replacements and a Home Efficiency Leak Repair contract to assist income-qualified water customers.	\$1,470,794	
A reduction of \$1,271,616 for the Appliance Efficiency Program is included in the Approved Budget as the result of the elimination of the toilet, clothes washer, and rain barrel rebates.	(\$1,271,616)	
The Approved Budget includes one Engineer C position in the Regulatory Support activity to be the primary contact for the Utility on issues dealing with rules, regulations, and legislation and one Water Protection Specialist position in the Special Services activity to enforce various Austin City Codes and TCEQ regulations.	\$180,198	2.00
4. <u>Pipeline Operations</u>		
A decrease of \$1,697,385 is included in the Approved Budget for line and fire hydrant replacement contracts being moved to the Capital Improvement Plan.	(\$1,697,385)	
Interdepartmental charges for street cut repairs are reduced by \$458,006 in the Approved Budget as a result of less work anticipated in FY 2010.	(\$458,006)	
The Approved Budget includes 3 AWU Pipeline Tech Worker positions, 3 AWU Pipeline Tech Associate positions, 3 AWU Pipeline Assistant positions, 3 AWU Pipeline Tech Senior positions, 3 Water Meter Tech Senior positions and 1 AWU Pipeline Tech Supervisor position for the Field Operations activity to establish an evening work shift to expedite water main repairs, improve emergency response time, and enhance distribution system maintenance.	\$809,926	16.00
5. <u>Treatment</u>		
An increase of \$1,198,923 is included in the Approved Budget for the new supply contracts and increased prices.	\$1,198,923	
A reduction of \$857,917 for electric service costs is included in the Approved Budget as a result of a process change leading to 200 kwh/MG savings.	(\$857,917)	
The Approved Budget includes a net increase of \$659,994 in the Brushy Creek Regional Wastewater Agreement resulting from increased operations and maintenance cost.	\$659,994	

Austin Water Utility — 2009-10

	Dollars	FTEs
The Approved Budget includes 2 Electrician II positions and the conversion of a part-time Treatment Plant Worker to full-time for electrical installation, maintenance, and repairs at treatment facilities.	\$141,320	2.50
6. <u>One Stop Shop</u>		
The Approved Budget transfers out seven TAPS Inspector positions to the Planning and Development Review (PDR) Department. The transfer will train inspectors who previously only inspected water and wastewater lines to inspect other street and drainage infrastructure. These inspectors will eventually do the exact same work as the other PDR Inspectors.	(\$441,309)	(7.00)
7. <u>Support Services</u>		
An additional \$165,000 is included in the Approved Budget for maintenance of HVAC system at AWU facilities and Water and Wastewater plants.	\$165,000	
The Approved Budget transfers in a Public Information Program Manager position from the Solid Waste Service Department.	\$90,778	1.00
The Approved Budget transfers out a Public Information Specialist Senior position to Austin Energy.	(\$56,072)	(1.00)
8. <u>Transfers/Other Requirements</u>		
The Approved Budget includes a decrease of \$89,834 for trunked radio services provided by CTM, a decrease of \$81,000 for accrued payroll, and a \$287,444 decrease for the Workers' Compensation Fund transfer.	(\$458,278)	
The Approved Budget includes a \$473,220 decrease for administration support transfer and a \$217,818 increase for CTM support.	(\$255,402)	
Debt Service requirements are expected to increase by \$3,837,703 due to the net impact of changes to payment schedules for existing debt and estimated debt service for new capital spending.	\$3,837,703	
An increase of \$1,000,000 is included in the Approved Budget for 311 System Support.	\$1,000,000	
The Utility transfer to the General Fund is expected to increase by \$2,462,774 as a result of a net increase in the 3-year average annual revenue used to calculate the transfer amount.	\$2,462,774	
The Utility transfer to CIP is increasing by \$16,710,000 due to increases in projected capital spending as compared to the current year which then increases the amount of equity funding required to comply with financial policies.	\$16,710,000	
The Approved Budget includes an additional \$360,227 for the transfer to the Sustainability Fund.	\$360,227	

Austin Water Utility - 2009-10

Austin Water Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ENGINEERING SERVICES										
Collection Engineering	\$3,009,889	22.31	\$3,835,883	20.06	\$3,960,463	20.06	\$3,807,615	20.00	\$3,807,615	20.00
Distribution Engineering	\$495,905	5.94	\$1,112,694	12.44	\$1,242,789	12.44	\$2,406,694	14.00	\$2,406,694	14.00
Facility Engineering	\$2,822,019	26.50	\$3,069,598	28.00	\$3,071,827	28.00	\$3,037,173	29.00	\$3,037,173	29.00
Infrastructure Records	\$0	0.00	\$1,197,724	17.00	\$1,201,372	17.00	\$1,194,025	17.00	\$1,194,025	17.00
Pipeline Engineering	\$2,138,456	30.50	\$1,238,671	13.00	\$1,256,175	13.00	\$843,018	9.00	\$843,018	9.00
Subtotal	\$8,466,268	85.25	\$10,454,570	90.50	\$10,732,626	90.50	\$11,288,525	89.00	\$11,288,525	89.00
ENVIRONMENTAL AFFAIRS & CONSERVATION										
Regulatory Support	\$1,206,757	8.98	\$1,205,681	9.00	\$1,204,424	9.00	\$1,245,885	10.00	\$1,245,885	10.00
Special Services	\$1,763,271	15.50	\$1,946,311	25.00	\$1,890,597	25.00	\$2,007,441	26.00	\$2,007,441	26.00
Water Conservation	\$5,079,935	15.95	\$6,924,617	26.35	\$6,220,649	26.35	\$6,668,176	25.00	\$6,668,176	25.00
Wildland Conservation	\$2,088,613	18.00	\$2,621,419	19.00	\$2,581,548	19.00	\$2,558,389	19.00	\$2,558,389	19.00
Subtotal	\$10,138,576	58.43	\$12,698,028	79.35	\$11,897,218	79.35	\$12,479,891	80.00	\$12,479,891	80.00
ONE STOP SHOP										
Commercial Building Plan Review	\$174,861	3.50	\$165,835	2.00	\$165,837	2.00	\$160,683	2.00	\$160,683	2.00
Development Assistance Center	\$457	0.05	\$3,191	0.05	\$3,167	0.05	\$0	0.00	\$0	0.00
Land Use Review	\$147,486	1.00	\$78,078	1.00	\$78,332	1.00	\$72,746	1.00	\$72,746	1.00
One-Time Inspection	\$16,400	0.50	\$39,039	0.50	\$39,166	0.50	\$36,373	0.50	\$36,373	0.50
Permit Center	\$138,415	2.80	\$231,933	2.80	\$233,023	2.80	\$222,443	2.80	\$222,443	2.80
Site/Subdivision Inspection	\$653,587	8.00	\$491,012	7.00	\$483,041	7.00	\$0	0.00	\$0	0.00
Subtotal	\$1,131,206	15.85	\$1,009,088	13.35	\$1,002,566	13.35	\$492,245	6.30	\$492,245	6.30

Austin Water Utility - 2009-10

Austin Water Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
PIPELINE OPERATIONS										
Collection System Construction Services	\$3,980,279	0.00	\$4,665,291	42.00	\$4,523,593	42.00	\$4,404,175	43.00	\$4,404,175	43.00
Collection System Services	\$5,188,599	72.75	\$5,826,514	72.00	\$5,766,274	72.00	\$5,655,600	77.00	\$5,655,600	77.00
Field Operations	\$9,398,135	163.00	\$9,973,872	86.67	\$9,969,839	86.67	\$10,301,781	100.00	\$10,301,781	100.00
Investigation and Rehabilitation	\$4,490,198	49.50	\$5,467,269	55.00	\$5,404,708	55.00	\$4,265,398	51.00	\$4,265,398	51.00
Management Services	\$1,228,964	14.00	\$1,524,422	18.00	\$1,508,740	18.00	\$1,318,834	17.00	\$1,318,834	17.00
Valve & Hydrant Services	\$3,215,029	0.00	\$4,954,773	35.50	\$3,604,855	35.50	\$3,121,290	31.30	\$3,121,290	31.30
Water Meter Operations	\$1,623,230	16.00	\$1,601,815	14.83	\$1,510,578	14.83	\$1,951,246	22.70	\$1,951,246	22.70
Subtotal	\$29,124,435	315.25	\$34,013,956	324.00	\$32,288,587	324.00	\$31,018,324	342.00	\$31,018,324	342.00
TREATMENT										
Laboratory Services	\$4,118,681	41.00	\$4,120,083	40.00	\$4,237,640	40.00	\$4,045,443	40.00	\$4,045,443	40.00
Lift Stations & Remote Facilities	\$5,079,546	23.00	\$4,808,208	24.20	\$5,376,596	24.20	\$5,558,644	24.00	\$5,558,644	24.00
Maintenance Services	\$3,736,148	67.56	\$3,917,605	47.80	\$4,133,983	47.80	\$3,986,168	50.00	\$3,986,168	50.00
Process Engineering	\$684,738	6.00	\$695,870	6.00	\$730,476	6.00	\$752,251	6.00	\$752,251	6.00
Pump Station & Reservoir Maintenance	\$5,623,479	36.00	\$5,906,966	30.00	\$5,956,353	30.00	\$6,008,425	30.00	\$6,008,425	30.00
Treatment Support	\$1,502,044	13.00	\$1,597,297	17.00	\$1,635,661	17.00	\$2,245,506	17.00	\$2,245,506	17.00
Wastewater Treatment	\$16,342,436	110.50	\$19,173,664	111.50	\$18,717,558	111.50	\$18,025,546	111.00	\$18,025,546	111.00
Water Treatment	\$19,698,442	90.00	\$21,928,393	81.00	\$22,336,046	81.00	\$22,122,591	81.00	\$22,122,591	81.00
Subtotal	\$56,785,515	387.06	\$62,148,086	357.50	\$63,124,313	357.50	\$62,744,574	359.00	\$62,744,574	359.00

Austin Water Utility - 2009-10

Austin Water Utility Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
WATER RESOURCES MANAGEMENT										
Strategic Resources and Business Improvement Services	\$256,909	3.00	\$641,893	5.00	\$670,202	5.00	\$667,896	5.00	\$667,896	5.00
Systems Planning	\$1,541,035	16.50	\$2,226,905	19.60	\$2,220,016	19.60	\$2,252,207	21.00	\$2,252,207	21.00
Utility Development Services	\$949,328	10.50	\$1,019,230	11.00	\$1,019,346	11.00	\$1,018,720	11.00	\$1,018,720	11.00
Subtotal	\$2,747,272	30.00	\$3,888,028	35.60	\$3,909,564	35.60	\$3,938,823	37.00	\$3,938,823	37.00
SUPPORT SERVICES										
Administration & Management	\$1,157,107	11.50	\$1,306,455	12.50	\$1,266,102	12.50	\$1,273,159	13.00	\$1,273,159	13.00
Facility Expenses	\$2,113,224	13.00	\$2,123,861	13.00	\$2,178,727	13.00	\$2,264,820	13.00	\$2,264,820	13.00
Financial Monitoring / Budgeting	\$4,551,713	48.95	\$3,991,528	51.45	\$4,031,406	51.45	\$3,949,638	51.45	\$3,949,638	51.45
Information Technology Support	\$4,066,168	35.50	\$4,638,877	38.00	\$4,640,877	38.00	\$4,447,202	38.00	\$4,447,202	38.00
Personnel / Training	\$1,532,897	20.00	\$1,690,402	22.50	\$1,719,818	22.50	\$1,666,684	22.50	\$1,666,684	22.50
PIO / Community Services	\$530,437	4.85	\$673,975	5.85	\$674,031	5.85	\$665,405	5.85	\$665,405	5.85
Purchasing / MBE/WBE	\$823,204	9.96	\$845,102	13.00	\$845,102	13.00	\$830,856	13.00	\$830,856	13.00
Subtotal	\$14,774,749	143.76	\$15,270,200	156.30	\$15,356,063	156.30	\$15,097,764	156.80	\$15,097,764	156.80
TRANSFERS & OTHER REQUIREMENTS										
Debt Interest and Commission	\$387,644	0.00	\$60,597	0.00	\$60,597	0.00	\$60,597	0.00	\$60,597	0.00
Debt Transfers	\$149,633,729	0.00	\$161,426,493	0.00	\$157,081,855	0.00	\$165,264,196	0.00	\$165,264,196	0.00
Interfund Transfers	\$68,600,744	0.00	\$78,985,387	0.00	\$79,055,090	0.00	\$98,060,110	0.00	\$98,060,110	0.00
Other Requirements	\$25,328,262	0.00	\$32,354,187	0.00	\$29,110,530	0.00	\$35,277,185	0.00	\$35,277,185	0.00
Subtotal	\$243,950,379	0.00	\$272,826,664	0.00	\$265,308,072	0.00	\$298,662,088	0.00	\$298,662,088	0.00
Total	\$367,118,399	1,035.60	\$412,308,620	1,056.60	\$403,619,009	1,056.60	\$435,722,234	1,070.10	\$435,722,234	1,070.10

Austin Water Utility - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
ENGINEERING SERVICES										
Distribution Engineering	\$500	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Pipeline Engineering	\$414	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$914	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
PIPELINE OPERATIONS										
Field Operations	\$500	0.00	\$27,000	0.00	\$500	0.00	\$500	0.00	\$500	0.00
Investigation and Rehabilitation	\$19,546	0.00	\$100	0.00	\$100	0.00	\$100	0.00	\$100	0.00
Water Meter Operations	\$5,350	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$25,396	0.00	\$27,100	0.00	\$600	0.00	\$600	0.00	\$600	0.00
TREATMENT										
Maintenance Services	\$8,480	0.00	\$5,429	0.00	\$5,429	0.00	\$5,116	0.00	\$5,116	0.00
Process Engineering	\$12,784	0.00	\$28,174	0.00	\$28,174	0.00	\$27,239	0.00	\$27,239	0.00
Water Treatment	\$27,175	0.00	\$24,406	0.00	\$22,842	0.00	\$24,829	0.00	\$24,829	0.00
Subtotal	\$48,439	0.00	\$58,009	0.00	\$56,445	0.00	\$57,184	0.00	\$57,184	0.00
SUPPORT SERVICES										
Financial Monitoring / Budgeting	\$304,686	0.00	\$220,000	0.00	\$260,000	0.00	\$290,000	0.00	\$290,000	0.00
Personnel / Training	\$0	0.00	\$0	0.00	\$70	0.00	\$0	0.00	\$0	0.00
Subtotal	\$304,686	0.00	\$220,000	0.00	\$260,070	0.00	\$290,000	0.00	\$290,000	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$23,072	0.00	\$15,000	0.00	\$15,320	0.00	\$15,000	0.00	\$15,000	0.00
Subtotal	\$23,072	0.00	\$15,000	0.00	\$15,320	0.00	\$15,000	0.00	\$15,000	0.00
Total	\$402,508	0.00	\$320,109	0.00	\$332,435	0.00	\$362,784	0.00	\$362,784	0.00

Wildland Conservation Fund – 2009-10

Purpose and Nature of Fund

The Wildland Conservation Fund (formerly known as the Balcones Canyonlands Preserve Fund) implements the Balcones Canyonlands Conservation Plan, which provides for management and administration by the City of Austin and Travis County of a regional preserve system for endangered species. Program Activities of the entities are covered under a federal Endangered Species Act section 10(a) permit issued in May 1996. Funding support for implementation of the plan and permit is shared between the City of Austin and Travis County, while each entity is independently responsible for operations and maintenance of preserve lands that they own or acquire.

Factors Affecting Funding

The Wildland Conservation Fund is funded by payments of permit fees.

Factors Affecting Requirements

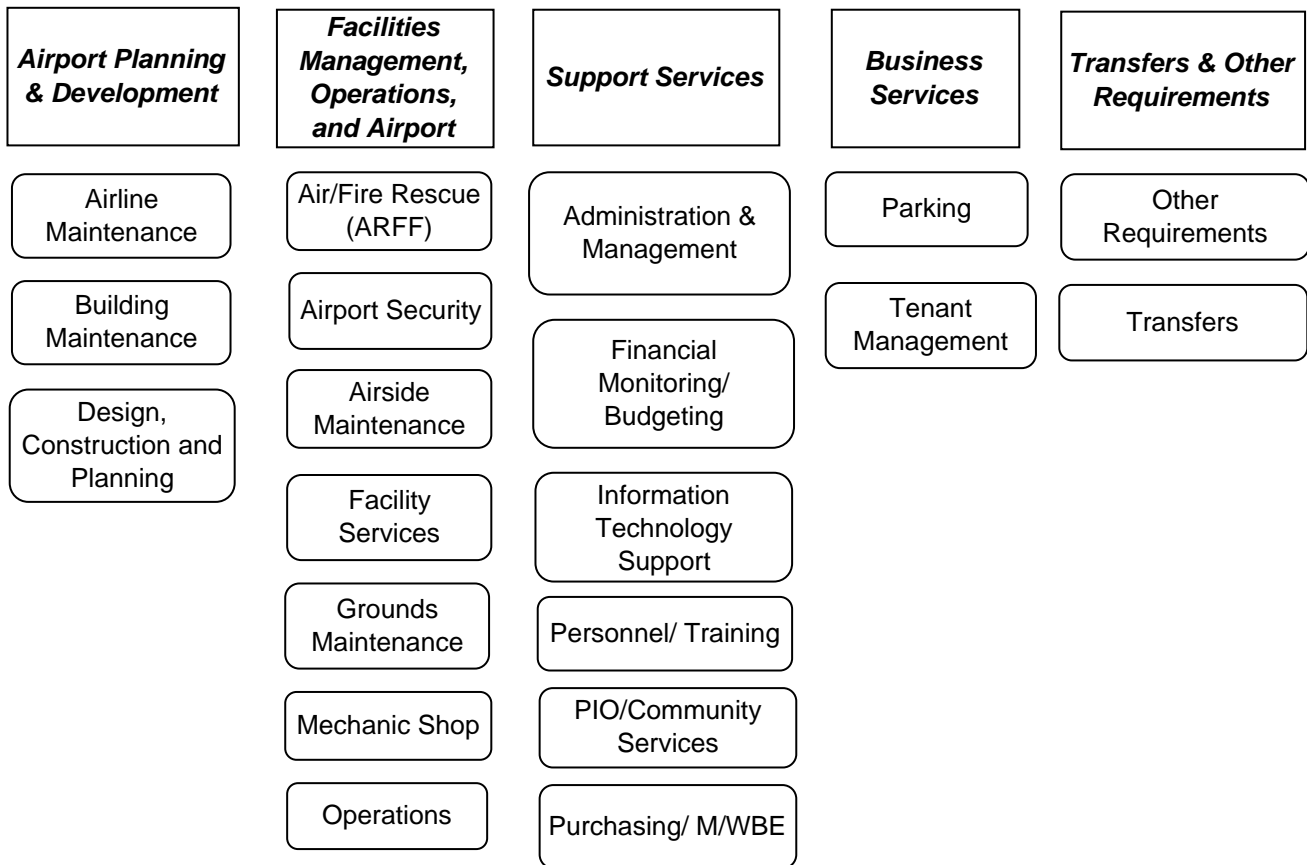
Requirements for the maintenance of the Balcones Canyonlands Preserves are approved to be \$2,200,000. This year's expenditures will be used for land acquisition and the purchase of fencing.

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$1,684,461	\$155,000	\$230,000	\$225,000	\$225,000
Requirements	\$3,313,670	\$2,150,000	\$720,000	\$2,200,000	\$2,200,000

Aviation

Airport Capital Fund

Aviation — 2009-10



LEGEND= **Program** Activity

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$86,903,931	\$83,915,000	\$82,203,505	\$84,687,000	\$84,687,000
Transfers In	\$6,879,187	\$7,146,363	\$7,146,363	\$7,930,449	\$7,930,449
Requirements	\$71,943,323	\$76,889,312	\$77,525,034	\$79,729,650	\$79,729,650
Contribution to Capital Fund	\$23,373,058	\$14,172,051	\$11,824,834	\$12,887,799	\$12,887,799
Full-time Equivalent (FTEs)	348.00	352.00	352.00	345.00	345.00

Aviation — 2009-10

Mission

The mission of the Aviation Department is to meet the commercial, passenger, and air cargo service requirements of Central Texas, while accommodating military, corporate, and general aviation needs. To help the department achieve its mission the following goals have been developed:

Goals

- Deliver quality service, Austin Style ...
 - Survey participants rank overall satisfaction 4.29.
- Build the best team ...
 - Complete 40 training hours a year per employee.
- Achieve savings through operational efficiencies...
 - Save 1 million kilowatt hours a year.
- Improve the way we do business...
 - Each division develops a Team Improvement Plan.

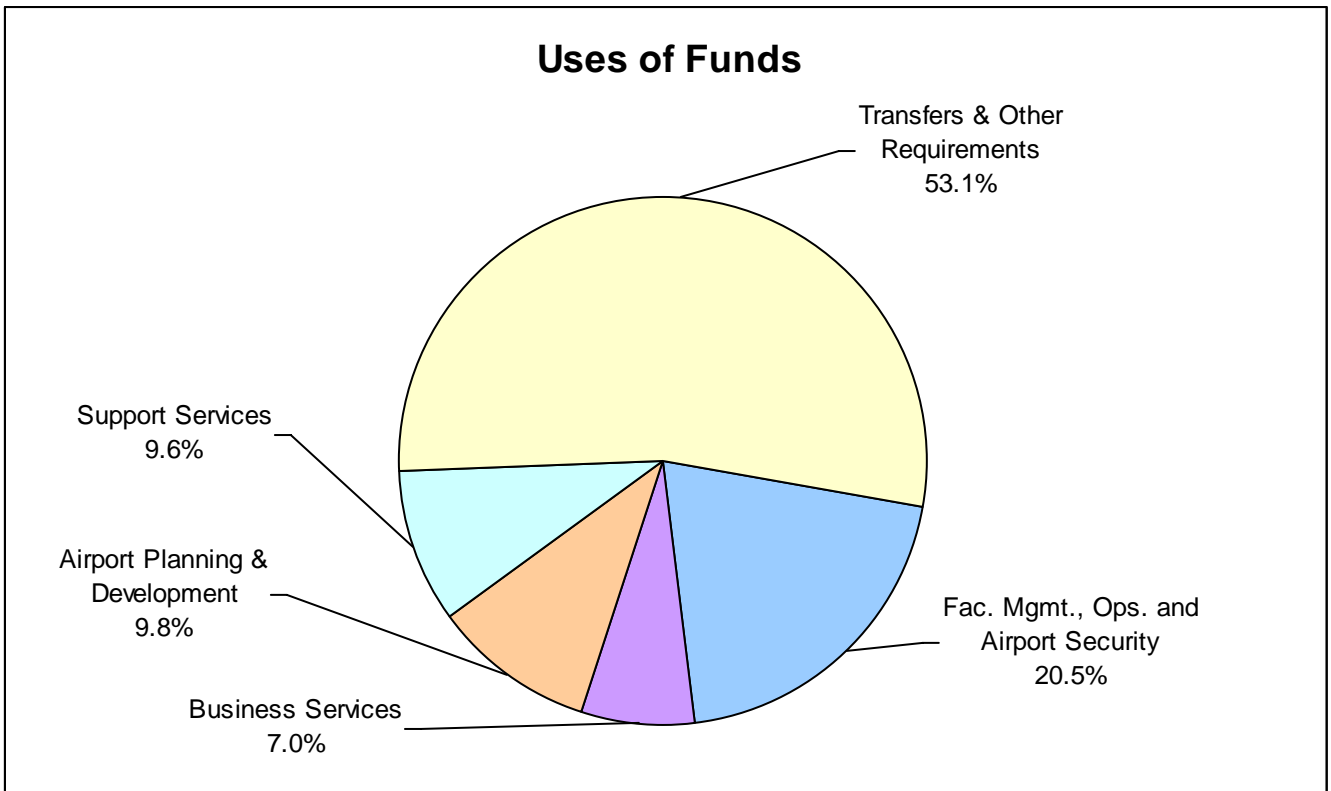
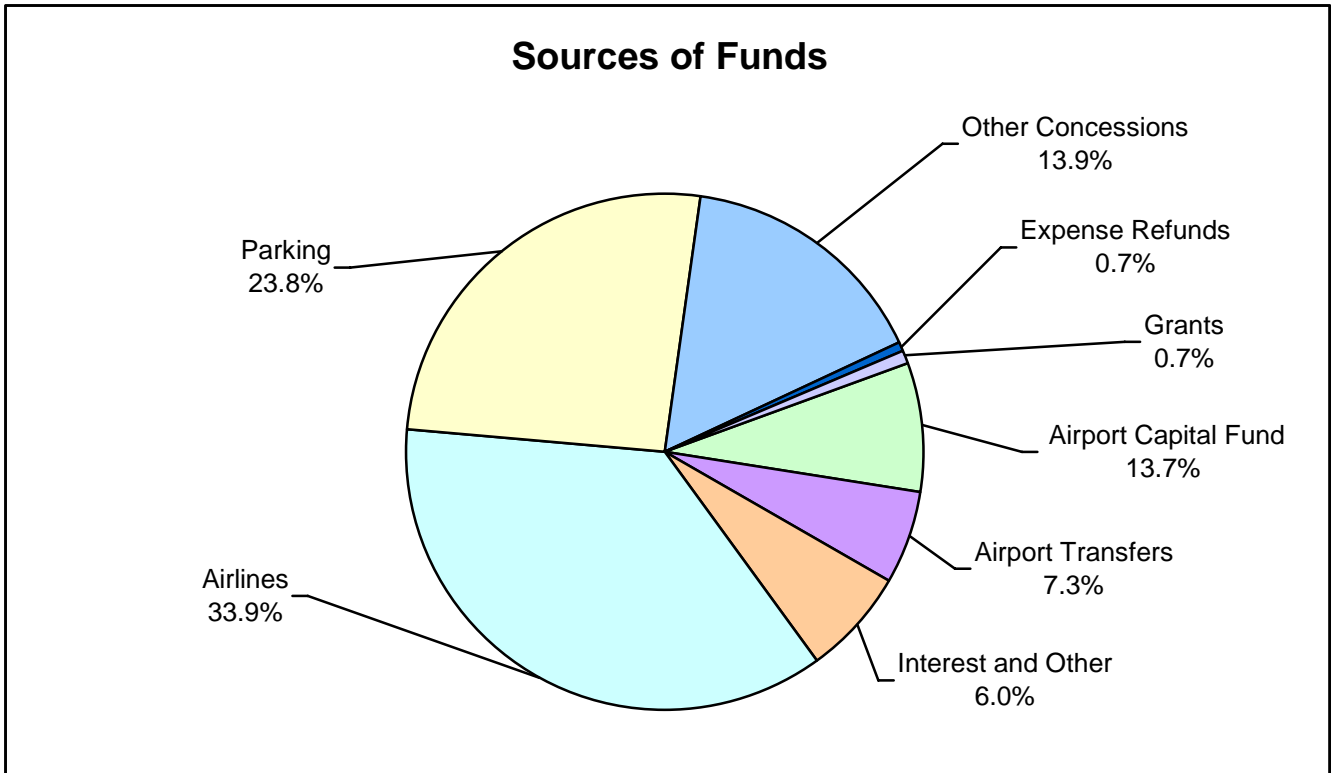
To assist the department in measuring how well the goals are being met, key indicators have been developed along with appropriate performance measures. The budget submitted by the Aviation Department supports these goals.

Key Indicators

The Key Indicators used by the Aviation Department include:

- Non-airline revenue per enplaned passenger
- Airline cost per enplaned passenger
- Lost time injury rate
- Survey participants rank overall satisfaction 4.29

Aviation — Total Budget \$122.1 million

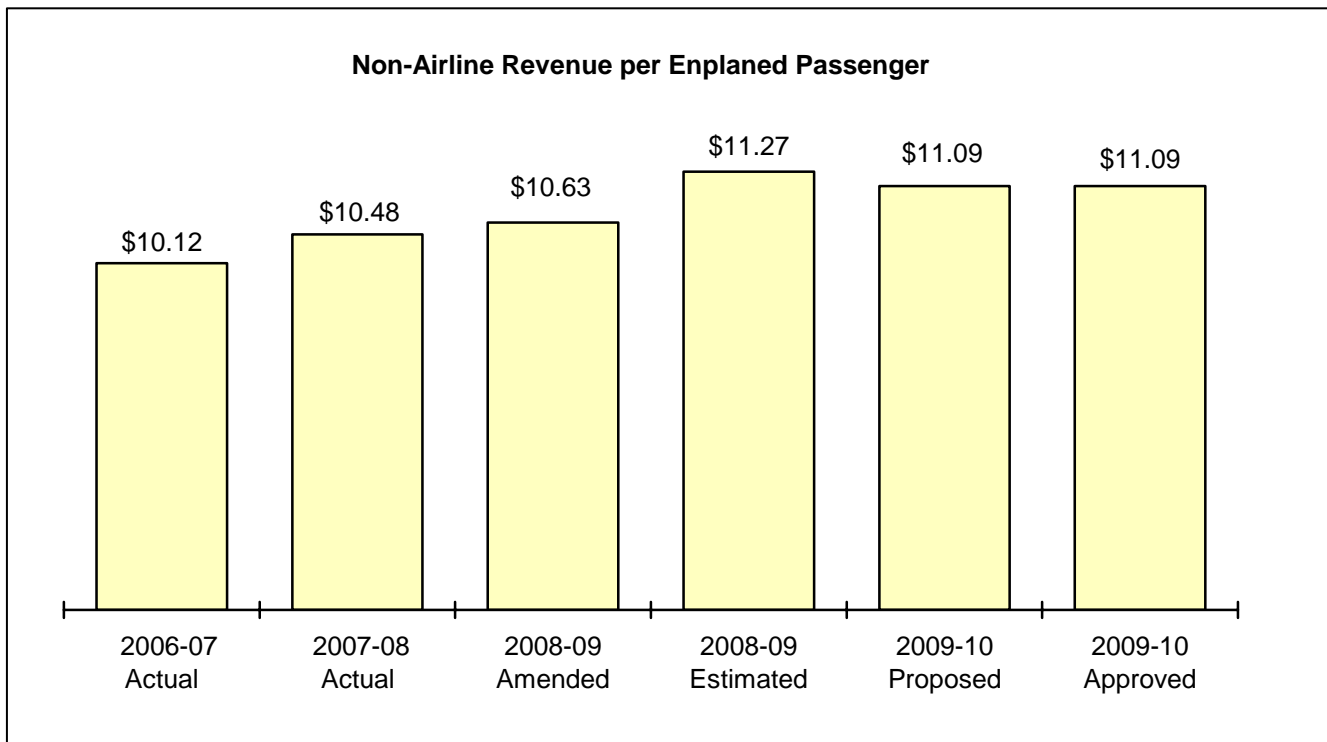


Aviation — Total Budget \$122.1 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$86,903,931	\$83,915,000	\$82,203,505	\$84,687,000	\$84,687,000
Transfers In	\$6,879,187	\$7,146,363	\$7,146,363	\$7,930,449	\$7,930,449
Requirements	\$71,943,323	\$76,889,312	\$77,525,034	\$79,729,650	\$79,729,650
Transfer to Capital Fund	\$23,373,058	\$14,172,051	\$11,824,834	\$12,887,799	\$12,887,799
Airport Capital Fund					
Revenue	\$2,546,440	\$2,574,000	\$1,980,000	\$1,980,000	\$1,980,000
Transfers In	\$23,935,477	\$19,172,051	\$16,824,834	\$12,887,799	\$12,887,799
Requirements	\$16,977,854	\$31,196,363	\$31,196,363	\$27,930,449	\$27,930,449
Full-time Equivalents (FTEs)	348.00	352.00	352.00	345.00	345.00
Grants	\$725,640	\$726,140	\$726,140	\$726,140	\$726,140
Expense Refunds	\$1,321,970	\$2,140,797	\$1,287,069	\$795,764	\$795,764

Budget Highlights

In March of 2009, the Airports Council International (ACI) announced the top performing airports worldwide for 2008. Passengers surveyed by ACI ranked Austin-Bergstrom International Airport third best airport by region in the North America region and ranked ABIA third best airport by size in the range of 5–15 million passengers. Passengers rank the quality of many experiences at the airport, including cleanliness, signage, aesthetics and other customer services provided by Aviation.

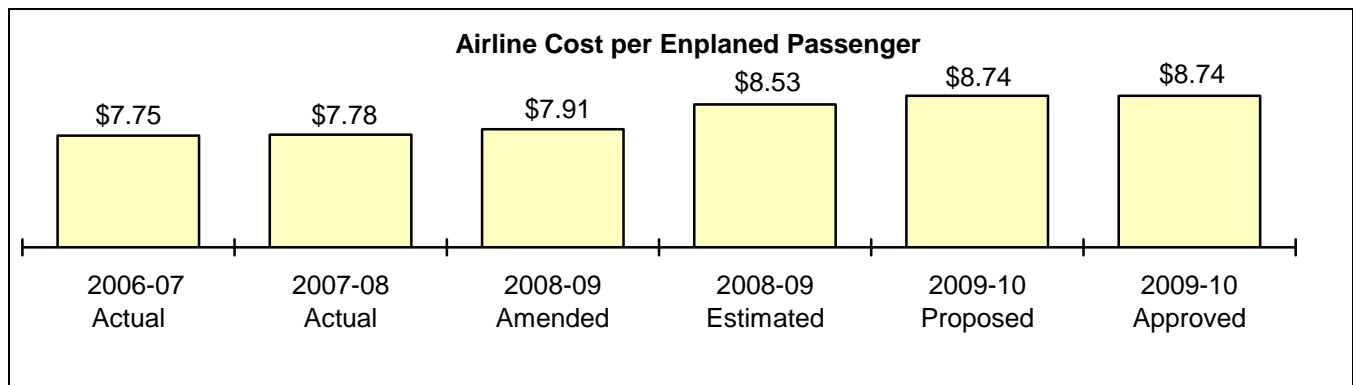


Aviation — Total Budget \$122.1 million

In the FY 2010 Approved Operating Budget, the Airport Fund receives 43.7% of its total revenue from airlines and 55.5% from non-airline fees, such as parking, concessions, rentals and other fees. Landing fees and terminal lease revenue are projected to increase 4.6%, while non-airline revenue is expected to decrease 1.2% due to the current economic downturn. To ensure adequate funding for debt service coverage, a \$7.9 million transfer from the Airport Capital Fund is made to the Operating Fund. Aviation's goal is to generate at least \$11.09 of non-airline revenue per enplaned passenger in FY 2009-10.

The airline cost per enplaned passenger is one of the Department of Aviation's key indicators and a key indicator of the airport industry. This measure is a function of airport costs and enplanement trends. The FY 2010 Approved Budget's airline costs include \$18.8 million in landing fees and \$18.2 million in terminal rent and other fees. The airlines' landing fees are based on the estimated landed weight of commercial and cargo carriers and are set to recover the City's costs for the construction, operation, and maintenance of the airfield. Terminal rents are paid by the airlines and are intended to recover the capital, operating, and maintenance costs associated with the airlines' use of the terminal.

The FY 2010 goal for airline cost per enplaned passenger is \$8.74, a 10.5% increase over the FY 2009 Amended Budget goal of \$7.91. This increase is due to the projected increase for debt service on variable rate notes, as well as the decrease in enplanements, both of which are a reflection of the economic downturn. The Department's cost per enplaned passenger remains reasonable when compared to the 2008 median Standard & Poor rating of \$6.77. Providing quality facilities while controlling costs is critical to maintaining a reasonable cost per enplaned passenger.



In December 2008, Council passed an ordinance to facilitate the consolidation of the City's Public Safety and Emergency Management (PSEM) Department, which included Airport Police, with Austin Police Department. Officers will still provide Aviation with security services, but under a unified APD command structure and with the same employment rights as other APD sworn employees.

The FY 2010 Approved Budget eliminates six positions and transfers one to Austin Police Department, for a net reduction of seven Aviation positions. Five are in the Facilities Management, Operations and Airport Security program; these five positions include an Administrative Senior (APD transfer), a Building and Grounds Assistant, a Heavy Equipment Operator Lead, and two Heavy Equipment Operator II. An Airport Business Enterprise Manager is eliminated from the Support Services program, and a Project Manager is eliminated from the Planning and Development program. In addition, 16 temporary positions were eliminated from the Facilities Management, Operations and Airport Security program due to the discontinuance of operations at ABIA's South Terminal.

Debt Service requirements total \$19.5 million, an increase of \$2.2 million. Projected revenue in excess of requirements, \$12.9 million, is to be transferred to the Airport Capital Fund and used for capital improvement projects.

Aviation — Total Budget \$122.1 million

Employee Benefits

The Approved Budget includes a \$338,021 increase in the contribution to the Employees' Retirement System. The budget also includes \$88,758 for annualized costs associated with Pay for Performance implemented in FY 2009. Additionally, the Approved Budget includes a total decrease of \$149,432 for the elimination of Service Incentive Enhancement. The Proposed Budget included reductions of \$327,812 associated with the corporate elimination of Service Incentive Pay and the implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$27,000,000 for ABIA Terminal Improvements

An important part of the 2010-14 Aviation CIP plan is maintaining the airfield. Included in this is an upgrade of the airfield lighting control and monitoring system. The monitoring system is outdated and the lighting system is not capable of handling additional load. Another airfield project is repair of the asphalt shoulders along the taxiways to extend their useful life. Additionally, the plan calls for the rehabilitation of the airport runway joint sealants. Periodic replacement of these concrete runway joints allows for a longer useful life for the existing runway system.

Another important part of the 2010-14 Aviation CIP plan is responding to the landside needs. The parking capacity at ABIA needs improvement to address increased passenger and vehicle parking volumes. A remote employee parking lot is needed to increase parking capacities inside Presidential Blvd. Currently, employee parking is served from a dedicated area inside the Presidential Blvd. loop and freeing up this existing employee parking area will allow additional area for use by the flying public. In addition, serious consideration is being given to the creation of a new multi-floor parking structure in Lot A, which would house a consolidated parking structure for car rental companies including a quick turn capability. Furthermore, construction of Phase I of the Remain Overnight Aircraft Parking project will begin in FY 2010. The design of Phase II will finish mid-year and construction should begin in late 2010 or early 2011.

Terminal Improvements are planned on a regular and cyclical basis to increase Terminal performance. Needed work inside the terminal includes HVAC upgrades and performance resolution, restroom upgrades, expansion joint repairs, improvements to the Airline Ticket Offices areas, Transportation Security Administration (TSA) checkpoint improvements, recycling process improvements as well as other minor miscellaneous improvements.

In addition, ABIA is using Federal financial grant assistance to buy out residential properties within the 65Db noise contour through the Airport Noise Mitigation Program, administered through the City's Contract and Land Management Department. This program is anticipated to be completed by the end of 2014. Other projects in the design phase during FY 2010 include the Consolidated Rental Car Center and the reconfiguration of the shuttle bus route.

Aviation — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$1,615,000 for revenue from landing fees and airline terminal rent due to higher landing and rental fees.	\$1,615,000	
2. The Approved Budget includes a decrease of \$638,000 for revenue from parking primarily due to the decreased number of passengers at Austin-Bergstrom International Airport.	(\$638,000)	
3. Other concessions revenue is projected to increase \$314,000 due primarily to a projected increase in rental car revenue per passenger at Austin-Bergstrom International Airport.	\$314,000	
4. The Approved Budget includes a decrease of \$239,000 from other rentals and fees due to the overall declining economy.	(\$239,000)	
5. The Approved Budget includes a decrease of \$280,000 for interest income due to decreased interest rates.	(\$280,000)	
6. An increase of \$784,086 in transfers from the Capital Fund assures adequate funding for debt service coverage and operating fund requirements.	\$784,086	
 <u>Expenditure Changes</u>	 Dollars	 FTEs
1. City-Wide		
The Approved Budget includes \$88,758 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$88,758	
The Approved Budget includes a decrease of \$149,432 to back out Service Incentive Enhancement from FY 2009 for non-uniformed employees.	(\$149,432)	
The Approved Budget includes a total stipend of \$635,709, which is an incremental increase of \$338,021, to the Employees' Retirement System that is equivalent to 4% of payroll for non-civil service employees.	\$338,021	
The Approved Budget also includes a \$260 increase for the Awards and Recognition programs and a \$1,000 increase in travel and training requirements.	\$1,260	
In the Approved Budget, fleet fuel charges department-wide are decreasing by \$205,283.	(\$205,283)	
The Approved Budget includes a decrease of \$12,344 for market pay that was not implemented in FY 2009.	(\$12,344)	
The Approved Budget includes a \$212,300 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$212,300)	

Aviation — 2009-10

	Dollars	FTEs
The Approved Budget also includes a decrease of \$115,512 for the implementation of furloughs for non-civil service employees.	(\$115,512)	
2. <u>Facilities Management, Operations and Airport Security</u>		
The FY 2010 Approved Budget includes the elimination of four positions and the transfer of one position for a total savings of \$224,962. The affected positions are: 1 Building & Grounds Assistant, 1 Heavy Equipment Operator Lead, 2 Heavy Equipment Operator II, and 1 Administrative Senior (transfer to APD).	(\$224,962)	(5.00)
The FY 2010 Approved Budget includes a decrease in personnel costs in the amount of \$934,725 due to the closing of the ABIA South Terminal.	(\$934,725)	
The Approved Budget includes \$210,639 in rent for ABIA's warehouse facilities, a decrease of \$200,000 from the FY 2009 budget.	(\$200,000)	
Interdepartmental costs decreased \$18,607 for CTECC funding.	(\$18,607)	
Building maintenance costs decreased \$2,000.	(\$2,000)	
The FY 2010 Approved Budget includes the elimination of \$1,412,433 in expense refunds for the reimbursement of the security services by the ABIA South terminal tenant.	\$1,412,433	
The vehicle/motor equipment budget decreased by \$110,000. Aviation's FY 2010 budget does not include the replacement of vehicles for Airport Security.	(\$110,000)	
3. <u>Business Services</u>		
Funding is reduced by \$242,000 for decreases in: (1) parking shuttle services, (2) credit card processing fees, and (3) a parking incentive fee.	(\$242,000)	
4. <u>Airport Planning and Development</u>		
The FY 2010 Approved Budget includes the elimination of a Project Manager position for a savings of \$108,946.	(\$108,946)	(1.00)
The FY 2010 Approved Budget includes an additional \$308,880 for costs associated with the maintenance of escalators, perimeter gates, and the central plant.	\$308,880	
Computer hardware and other equipment funding is decreased by \$92,220 in the FY 2010 Approved Budget.	(\$92,220)	
5. <u>Support Services</u>		
The FY 2010 Approved Budget includes the elimination of an Airport Business Enterprise Manager position for a savings of \$108,946.	(\$108,946)	(1.00)

Aviation — 2009-10

	Dollars	FTEs
The Approved Budget includes a \$55,000 reduction in communications and other equipment.	(\$55,000)	
The Approved Budget includes a \$53,800 reduction in IT and other consulting services.	(\$53,800)	
The Approved Budget includes a \$37,749 decrease in advertising and promotional services.	(\$37,749)	
The FY 2010 Approved Budget includes an increase of \$370,000 for fees associated with the administration of the variable rate debt. In addition, \$1,248,891 is included for the administration fees associated with the 2005 auction rate bonds.	\$1,618,891	
6. <u>Transfers/Other Requirements</u>		
The approved transfer to the Airport Variable Rate Notes debt service increased \$2,233,809 due to higher interest rates and the credit market conditions.	\$2,233,809	
The approved transfer to the Airport Revenue Bond debt service increased \$1,929 and the approved transfer to the GO Debt Service Fund increased \$4,514.	\$6,443	
The approved transfer to the Operating Reserve Fund decreased \$219,900 and the approved allocation for Trunked Radio decreased \$35,144.	(\$255,044)	
Workers' Compensation and Accrued Payroll are projected to decrease by \$21,826 and \$29,000 respectively.	(\$50,826)	
The Citywide Administrative Support transfer will decrease by \$83,003 and the CTM transfer will increase by \$104,537.	\$21,534	
The contribution to the Airport Capital Fund, which reflects the excess of available funds over total requirements, will decrease by \$1,284,252.	(\$1,284,252)	

Aviation - 2009-10

Airport Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AIRPORT PLANNING & DEVELOPMENT										
Airline Maintenance	\$1,771,604	20.50	\$2,084,153	20.50	\$2,056,724	20.50	\$1,978,042	19.50	\$1,978,042	19.50
Building Maintenance	\$7,685,847	33.50	\$8,283,134	34.50	\$8,114,155	34.50	\$8,468,199	34.50	\$8,468,199	34.50
Design, Construction and Planning	\$1,271,140	13.00	\$1,358,257	14.00	\$1,400,163	14.00	\$1,430,247	13.00	\$1,430,247	13.00
Subtotal	\$10,728,590	67.00	\$11,725,544	69.00	\$11,571,042	69.00	\$11,876,488	67.00	\$11,876,488	67.00
BUSINESS SERVICES										
Parking	\$7,782,097	1.20	\$8,598,079	1.20	\$8,144,450	1.20	\$8,209,850	1.20	\$8,209,850	1.20
Tenant Management	\$360,580	4.20	\$368,723	4.20	\$367,839	4.20	\$357,633	4.20	\$357,633	4.20
Subtotal	\$8,142,677	5.40	\$8,966,802	5.40	\$8,512,289	5.40	\$8,567,483	5.40	\$8,567,483	5.40
FACILITIES MANAGEMENT, OPERATIONS AND AIRPORT SECURITY										
Air/Fire Rescue (ARFF)	\$4,399,819	0.00	\$4,785,498	0.00	\$4,596,380	0.00	\$4,701,358	0.00	\$4,701,358	0.00
Airport Security	\$8,154,950	74.00	\$8,813,007	74.00	\$8,465,337	74.00	\$8,964,412	70.00	\$8,964,412	70.00
Airside Maintenance	\$1,098,695	19.00	\$1,359,592	19.00	\$1,198,748	19.00	\$1,076,324	15.00	\$1,076,324	15.00
Facility Services	\$5,510,374	85.00	\$6,153,503	86.50	\$5,965,235	86.50	\$6,238,332	92.50	\$6,238,332	92.50
Grounds Maintenance	\$1,053,000	19.50	\$1,289,318	19.50	\$1,227,114	19.50	\$1,236,321	18.00	\$1,236,321	18.00
Mechanic Shop	\$1,132,911	7.00	\$1,251,467	5.50	\$1,206,575	5.50	\$1,177,823	6.50	\$1,177,823	6.50
Operations	\$795,341	10.50	\$870,628	10.50	\$830,358	10.50	\$806,571	10.00	\$806,571	10.00
Subtotal	\$22,145,090	215.00	\$24,523,013	215.00	\$23,489,747	215.00	\$24,201,141	212.00	\$24,201,141	212.00

Aviation - 2009-10

Airport Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
SUPPORT SERVICES										
Administration & Management	\$1,665,896	12.10	\$2,285,004	13.10	\$2,083,961	13.10	\$2,184,604	13.10	\$2,184,604	13.10
Financial Monitoring / Budgeting	\$1,487,850	9.90	\$1,183,223	9.90	\$1,455,881	9.90	\$2,783,767	9.90	\$2,783,767	9.90
Information Technology Support	\$2,584,695	15.00	\$4,019,009	16.00	\$3,874,441	16.00	\$3,944,137	17.00	\$3,944,137	17.00
Personnel / Training	\$799,580	8.00	\$879,427	8.00	\$899,980	8.00	\$851,985	8.00	\$851,985	8.00
PIO / Community Services	\$1,074,701	11.60	\$1,293,115	11.60	\$1,180,722	11.60	\$1,043,293	8.60	\$1,043,293	8.60
Purchasing / MBE/WBE	\$167,236	4.00	\$271,781	4.00	\$243,464	4.00	\$252,505	4.00	\$252,505	4.00
Subtotal	\$7,779,959	60.60	\$9,931,559	62.60	\$9,738,449	62.60	\$11,060,291	60.60	\$11,060,291	60.60
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$3,297,093	0.00	\$3,703,338	0.00	\$3,703,338	0.00	\$3,999,983	0.00	\$3,999,983	0.00
Transfers	\$33,018,162	0.00	\$32,211,107	0.00	\$32,335,003	0.00	\$32,912,063	0.00	\$32,912,063	0.00
Subtotal	\$36,315,255	0.00	\$35,914,445	0.00	\$36,038,341	0.00	\$36,912,046	0.00	\$36,912,046	0.00
Total	\$85,111,572	348.00	\$91,061,363	352.00	\$89,349,868	352.00	\$92,617,449	345.00	\$92,617,449	345.00

Aviation - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
AIRPORT PLANNING & DEVELOPMENT										
Building Maintenance	\$112,556	0.00	\$90,000	0.00	\$90,000	0.00	\$115,000	0.00	\$115,000	0.00
Design, Construction and Planning	\$40	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$112,595	0.00	\$90,000	0.00	\$90,000	0.00	\$115,000	0.00	\$115,000	0.00
BUSINESS SERVICES										
Parking	\$6,502	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$6,502	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
FACILITIES MANAGEMENT, OPERATIONS AND AIRPORT SECURITY										
Airport Security	\$355,066	0.00	\$1,412,433	0.00	\$561,520	0.00	\$0	0.00	\$0	0.00
Airside Maintenance	\$77	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Facility Services	\$80,353	0.00	\$5,600	0.00	\$5,600	0.00	\$48,000	0.00	\$48,000	0.00
Grounds Maintenance	\$2,991	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Mechanic Shop	\$220	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Operations	\$1,252	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$439,958	0.00	\$1,418,033	0.00	\$567,120	0.00	\$48,000	0.00	\$48,000	0.00
SUPPORT SERVICES										
Administration & Management	\$5,426	0.00	\$4,800	0.00	\$1,985	0.00	\$4,800	0.00	\$4,800	0.00
Financial Monitoring / Budgeting	\$357	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Information Technology Support	\$756,547	0.00	\$627,964	0.00	\$627,964	0.00	\$627,964	0.00	\$627,964	0.00
Personnel / Training	\$585	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$762,915	0.00	\$632,764	0.00	\$629,949	0.00	\$632,764	0.00	\$632,764	0.00
Total	\$1,321,970	0.00	\$2,140,797	0.00	\$1,287,069	0.00	\$795,764	0.00	\$795,764	0.00

Aviation - 2009-10

Grants

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
FACILITIES MANAGEMENT, OPERATIONS AND AIRPORT SECURITY										
Airport Security	\$725,640	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00
Subtotal	\$725,640	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00
Total	\$725,640	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00	\$726,140	0.00

Aviation - 2009-10

Airport Capital Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
TRANSFERS & OTHER REQUIREMENTS										
Transfers	\$16,977,854	0.00	\$31,196,363	0.00	\$31,196,363	0.00	\$27,930,449	0.00	\$27,930,449	0.00
Subtotal	\$16,977,854	0.00	\$31,196,363	0.00	\$31,196,363	0.00	\$27,930,449	0.00	\$27,930,449	0.00
Total	\$16,977,854	0.00	\$31,196,363	0.00	\$31,196,363	0.00	\$27,930,449	0.00	\$27,930,449	0.00

Airport Capital Fund — 2009-10

Purpose and Nature of Fund

The Airport Capital Fund was established in September 1989 by ordinance authorizing the issuance of \$30 million Airport System Prior Lien Revenue Bonds for new airport development. As specified in the ordinance, the Airport Operating Fund is required to transfer the excess of available funds over total requirements, less a reserve for future operating expenses, to the Airport Capital Fund on an annual basis. These funds may be used only for lawful purposes related to the Airport System, including expenditures associated with the Airport Capital Improvements Program (CIP).

Factors Affecting Funding

Total available funds of \$14.9 million are projected for FY 2009-10. The major source of available funds is a projected transfer of \$12.9 million from the Airport Operating Fund. Interest income of \$2.0 million is also projected.

Factors Affecting Requirements

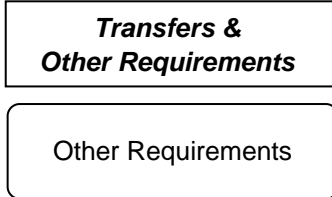
A transfer to Austin-Bergstrom International Airport CIP fund will provide \$20.0 million in funding for capital projects associated with improvements at the new airport. Additionally, a \$7.9 million transfer to the Airport Operating Fund is anticipated to assure adequate funding for debt service coverage and Operating Fund requirements.

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$2,546,440	\$2,574,000	\$1,980,000	\$1,980,000	\$1,980,000
Transfers In	\$23,935,477	\$19,172,051	\$16,824,834	\$12,887,799	\$12,887,799
Requirements	\$16,977,854	\$31,196,363	\$31,196,363	\$27,930,449	\$27,930,449



Code Compliance

Code Compliance — 2009-10



LEGEND=



	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Amended	Estimated	Proposed	Approved
Revenue	\$0	\$0	\$0	\$734,902	\$734,902
Transfers In	\$0	\$0	\$0	\$6,737,844	\$6,737,844
Requirements	\$0	\$0	\$0	\$7,472,746	\$7,472,746
Full-time Equivalent (FTEs)	0.00	0.00	0.00	63.00	63.00

Code Compliance — 2009-10

Mission

The mission of Code Compliance is to attain compliance with the Austin city codes regarding land use regulations and the maintenance of structures and premises through education, cooperation, abatement and enforcement, to achieve a cleaner, healthier and safer City. The Department has developed the following goals in order to achieve this mission:

Goals

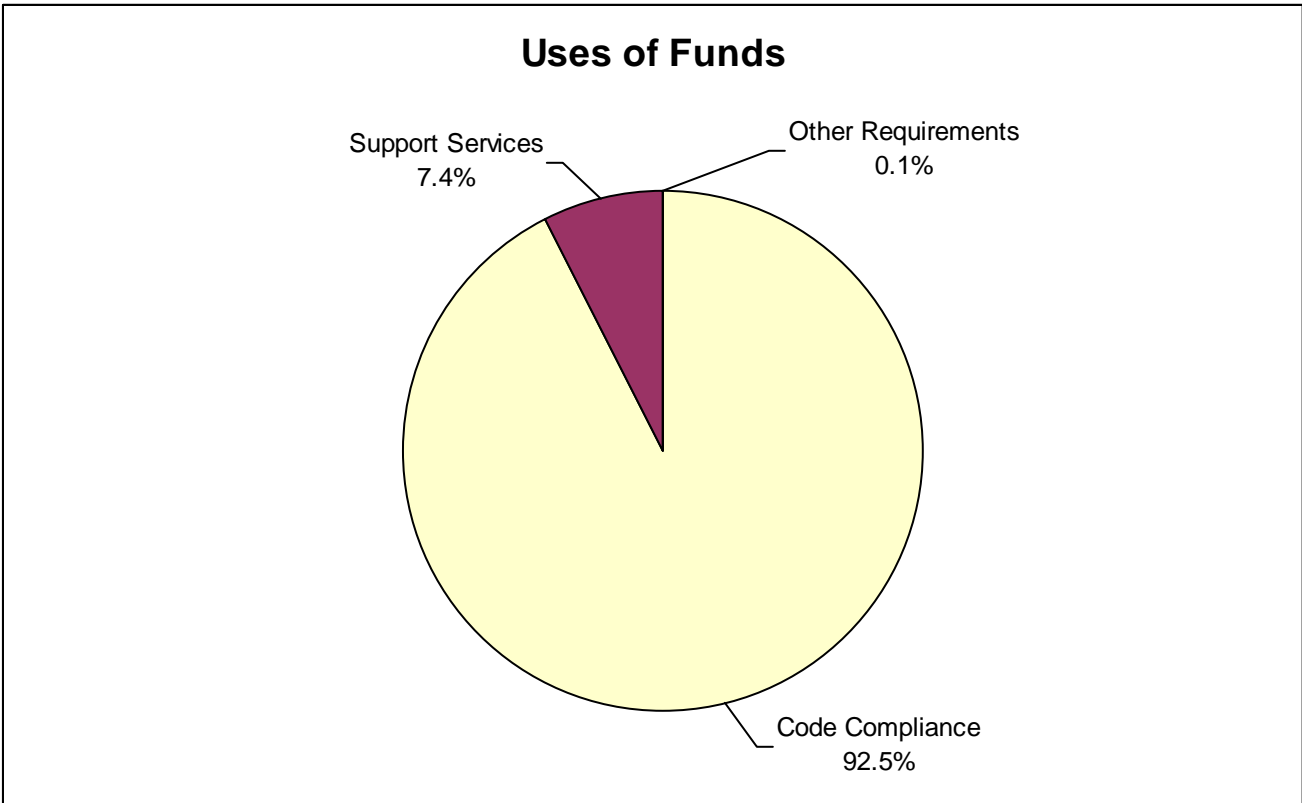
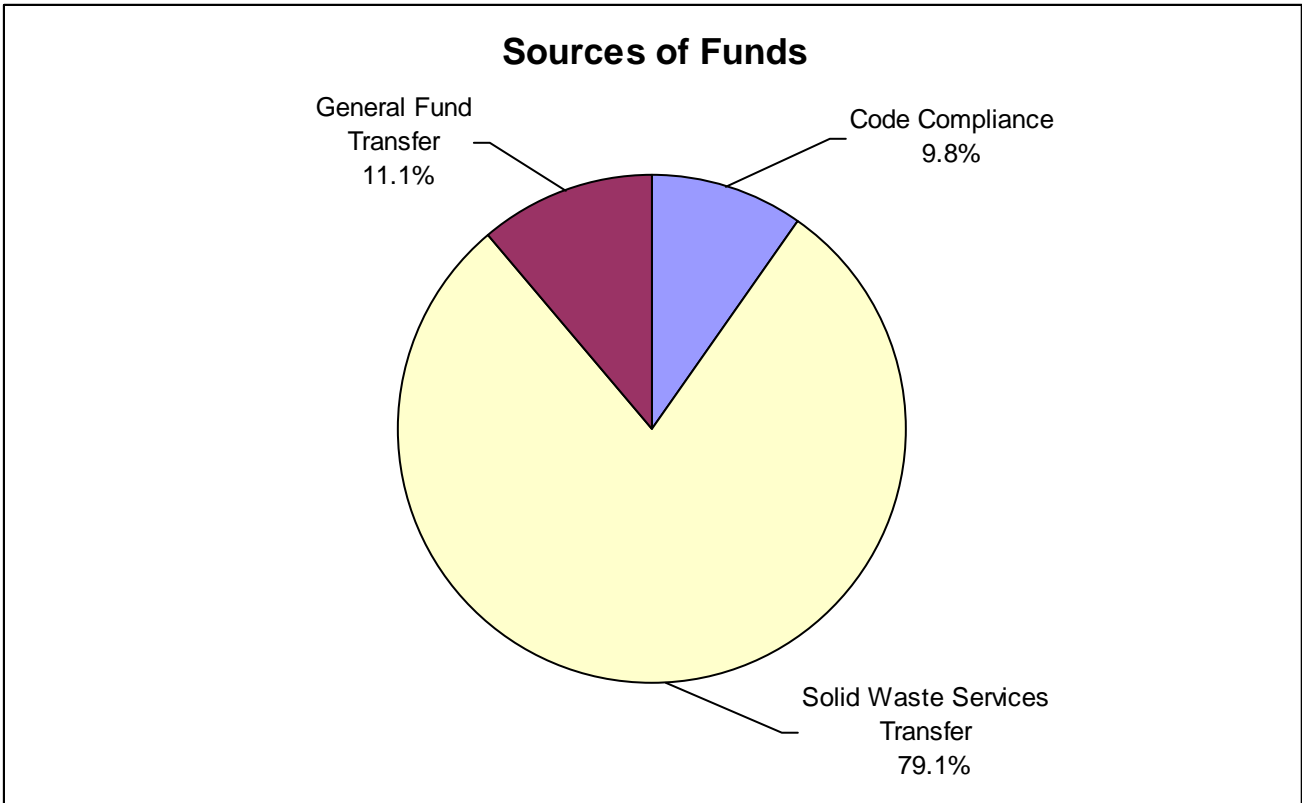
- Maintain the case clearance rate of property abatement code violation cases brought into voluntary compliance at 85%.
- Improve from 76% to 85% the rate of zoning code complaints responded to within 2 working days.
- Achieve a customer satisfaction rate of 82% in the citizen survey for Enforcement of local codes and ordinances.
- Achieve a customer satisfaction rate of 82% in the citizen survey for Code enforcement of weed lots, abandoned vehicles, graffiti and dilapidated buildings.

Key Indicators

To assist in tracking how well goals are being met, key indicators have been developed along with appropriate performance measures. The key indicators include:

- Number of dangerous buildings and housing cases investigated
- Percent of zoning code complaints responded to within 2 working days
- Average number of days from when property abatement complaints are first reported until voluntary compliance or judicial transfer
- Percent of property abatement cases brought into voluntary compliance

Code Compliance — Total Budget \$7.5 million



Code Compliance — Total Budget \$7.5 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$0	\$0	\$0	\$734,902	\$734,902
Transfers In	\$0	\$0	\$0	\$6,737,844	\$6,737,844
Requirements	\$0	\$0	\$0	\$7,472,746	\$7,472,746
Full-time Equivalents (FTEs)	0.00	0.00	0.00	63.00	63.00

Budget Highlights

Code Compliance performs investigations of properties to ensure maintenance of structures/properties and compliance with land use regulations are in accordance with Austin city codes. Code Compliance programs are developed for three disciplines of enforcement: zoning, dangerous buildings and housing and property maintenance. Programs are developed to ensure continuing code compliance through education, voluntary compliance, abatement, and enforcement. These efforts and programs of investigation, education and communication are considered core services essential for the health, safety and welfare of the community.

- The creation of the Code Compliance Department will allow for greater emphasis on voluntary compliance in regards to Austin city codes. The new fund will continue to grow through benchmarking of other cities and identifying national trends to address voluntary code compliance issues within the community.
- The Code Compliance Department was reorganized for effectiveness and emphasis on legal support and training in order to better serve the community.
- In the course of the next fiscal year, Code Compliance will increase its presence and effectiveness within the community by proactively identifying opportunities for community partnerships and cooperation.

Code Compliance continues its efforts to be more visible in the community by increasing the number of neighborhood meetings and public forums attended, thereby increasing the number of opportunities to educate the general public. The Department collaborates directly with the City of Austin Law Department's Affirmative Litigation Team and APD Nuisance Abatement Unit to address nuisance property violations. This collaboration is a critical driver for successful court action on increasing case loads within the Department. The volunteers in Code Compliance program continue to help facilitate better turnaround for notification and legal escalation processes for all nuisance property complaints.

Zoning

Zoning complaints pertain to improper or illegal land use. The rules and regulations which establish how properties may be used or developed are found in the Austin City Code Chapters 25-1, 25-2, 25-3, 25-5, and 25-10. These rules are frequently updated and modified by actions such as neighborhood plans and conditional overlays. Given the vast amount of regulations for the City, the type of complaints received in this category range from basic to complex in determining whether a violation exists. The fund also recently acquired billboard/off-premise sign registration and licensing compliance. It is estimated that 400 inspections will be performed annually related to billboard/off-premise sign registration and licensing compliance.

Dangerous Buildings and Housing

Complaints received from tenants or citizens relating to the safety and condition of structures in the City of Austin and/or Limited Purpose Annexations are investigated. The structures addressed include all categories of residential structures from single-family through apartment uses as well as dangerous commercial structures. Inspections of hotel, motel, rooming houses, boarding houses, and mobile home parks are included in this program. It is estimated that 300 inspections will be performed annually for compliance on hotel, motel, and mobile home parks. The governing codes for this enforcement are the Uniform Housing Code and the Uniform Code for the Abatement of Dangerous Buildings. These codes are adopted in Sections 25-12-211, 25-12-213, 25-12-231 and 25-12-233 of the Austin City Code.

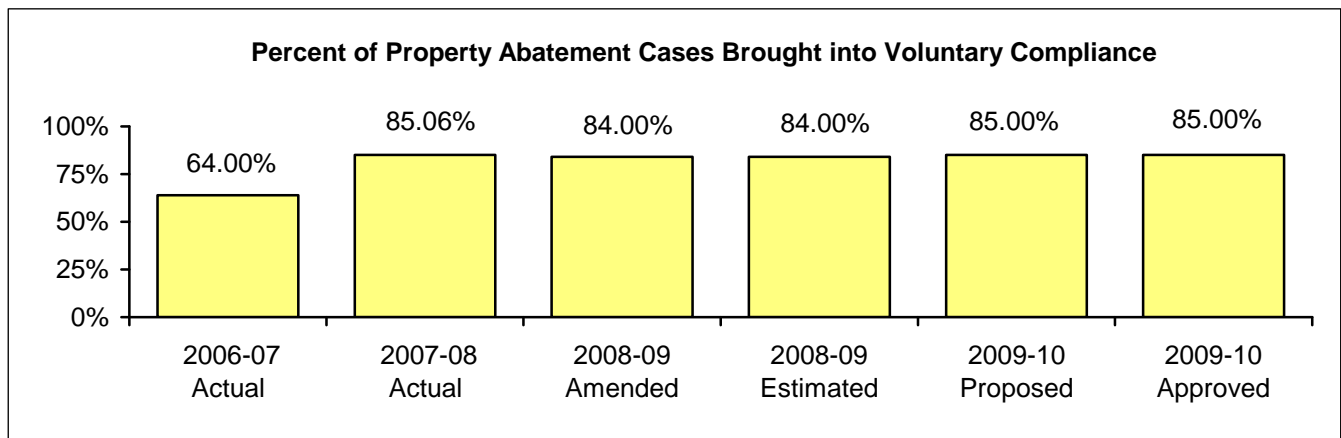
Code Compliance — Total Budget \$7.5 million

Property Abatement

Complaints and violations address weeds or grass taller than 12 inches, accumulations of junk and debris and standing water on public or private vacant or occupied properties in the City of Austin and/or Limited Purpose Annexations. Complaints of tree limbs overhanging the public right of way and are lower than 14 feet above the roadway or sidewalk area and the investigation and prosecution of cases of illegal dumping come under the Property Abatement enforcement. The Volunteers in Code Compliance program continues to grow toward city-wide coverage helping to facilitate better turnaround for notification and processing for property maintenance complaints. Property maintenance complaints are investigated and resolved using Municipal Codes 10-5-21 through 10-5-45 and 6-3-23.

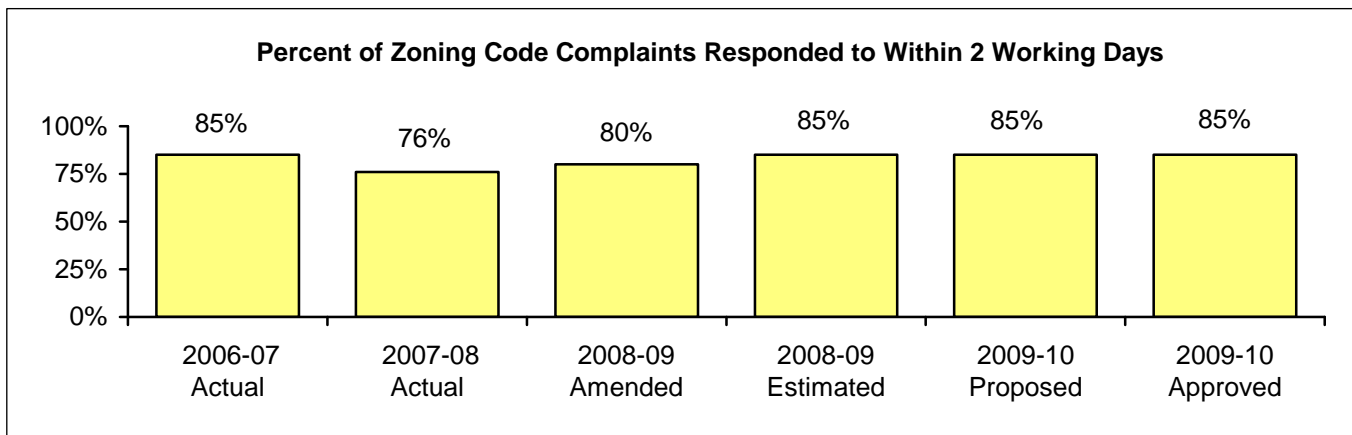
Community Outreach

Code Compliance attends a variety of scheduled events throughout the year such as Neighborhood Association meetings, community meetings, APD Commander's Forums, Homeowner Association meetings, National Night Out, and construction trades association member meetings. The fund continues to focus on building strong alliances and maintaining open communication with the community and neighborhoods directly by assisting with planning for neighborhood cleanups and by providing the necessary equipment and additional volunteers to ensure successful execution of those plans. Code Compliance responds to requests for presentations from community organizations that may be interested in improving the quality of life in their neighborhood through better understanding of the Austin city codes and has available two neighborhood cleanup trailers. One is outfitted with equipment for community clean-ups and the other contains inventory required to facilitate outreach and education through presentations and participation at informational community events. Coordination of enforcement efforts between Code Compliance and other City departments helps to ensure a full scope and coverage of health, safety, and welfare issue resolution when violations of Austin city codes occur. Community support for Code Compliance continues to grow as we expand our education efforts.



This key indicator illustrates the percent of property abatement code compliance cases where violators complied with ordinances and cleaned/cleared their properties of violations. The measure is calculated by dividing the number of lots cleared by owner by the total number of lots cleared. This percentage is directly affected by field staffing levels, and for FY 2010, no staff increases are planned. Also, a redistribution of field staff to cover legal case administration backlogs projected, and therefore, the FY 2010 approved percent will be maintained at the same level as the FY 2008 actual percent.

Code Compliance — Total Budget \$7.5 million



This key indicator illustrates the percentage of cases which achieved an initial response/investigation within 2 working days of complaint intake. The measure is calculated by dividing the number of zoning complaints responded to within 2 working days by the total number of zoning complaints with responses. The FY 2009 estimated percent increased over FY 2008 actual due to appropriate field investigation staffing levels. For FY 2010, field staff redistribution to address legal case administration backlogs is projected and will directly affect this key indicator; therefore, it is maintained at the same level as the FY 2009 estimated percent.

Approved Reductions

The Proposed Budget includes reductions of \$63,580 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However, changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Capital Budget does not include any new appropriations for the Code Compliance Department.

Code Compliance — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes a transfer of \$948,117 from the Solid Waste Services Fund. This revenue is reduced by \$213,215 due to a decrease in the number of cases that require the issuing of fines.	\$734,902	
2. The Approved Budget includes an increase of \$831,031 for revenue transferred in from General Fund. This transfer was previously posted in the Solid Waste Services Fund.	\$831,031	
3. The Approved Budget includes an increase of \$5,906,813 for revenue transferred in from the Solid Waste Services Fund.	\$5,906,813	
<u>Expenditure Changes</u>	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$14,581 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$14,581	
The Approved Budget includes a decrease of \$26,768 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$26,768)	
In the Approved Budget, Fleet Services maintenance charges increase by \$9,595 and fleet fuel charges Department-wide decreased by \$45,122.	(\$35,527)	
The Approved Budget includes \$4,095 for the Awards and Recognition program. This funding previously resided in the Solid Waste Services Fund.	\$4,095	
The Approved Budget includes a \$34,431 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$34,431)	
The Approved Budget also includes a decrease of \$29,149 for the implementation of furloughs for non-civil service employees.	(\$29,149)	
2. <u>Code Compliance</u>		
For the FY 2010 Approved Budget, the Code Compliance Department was created to attain compliance with the Austin City Codes regarding land use regulations and the maintenance of structures and premises through education, cooperation, abatement and enforcement. For this creation, 60 FTEs are being transferred from the Code Enforcement program in the Solid Waste Services Fund. Also transferring from this program are the contractuales, commodities and other requirements necessary for the department to deliver services.	\$6,661,558	60.00
The Approved Budget includes an additional \$283,705 to decrease vacancy savings based on current and projected trends and a funding increase of \$23,528 for contractuales and commodities.	\$307,233	

Code Compliance — 2009-10

	Dollars	FTEs
The Approved Budget includes an increase of \$21,000 for temporary employees and \$26,000 for non-CIP capital equipment.	\$47,000	
3. <u>Support Services</u>		
The Approved Budget includes an increase in personnel costs due to 3 FTEs transferring from the Solid Waste Services to the Code Compliance Department.	\$408,711	3.00
Included in the Approved Budget is a back charge for an Assistant Director position from the Planning and Development Review Department.	\$153,224	

Code Compliance - 2009-10

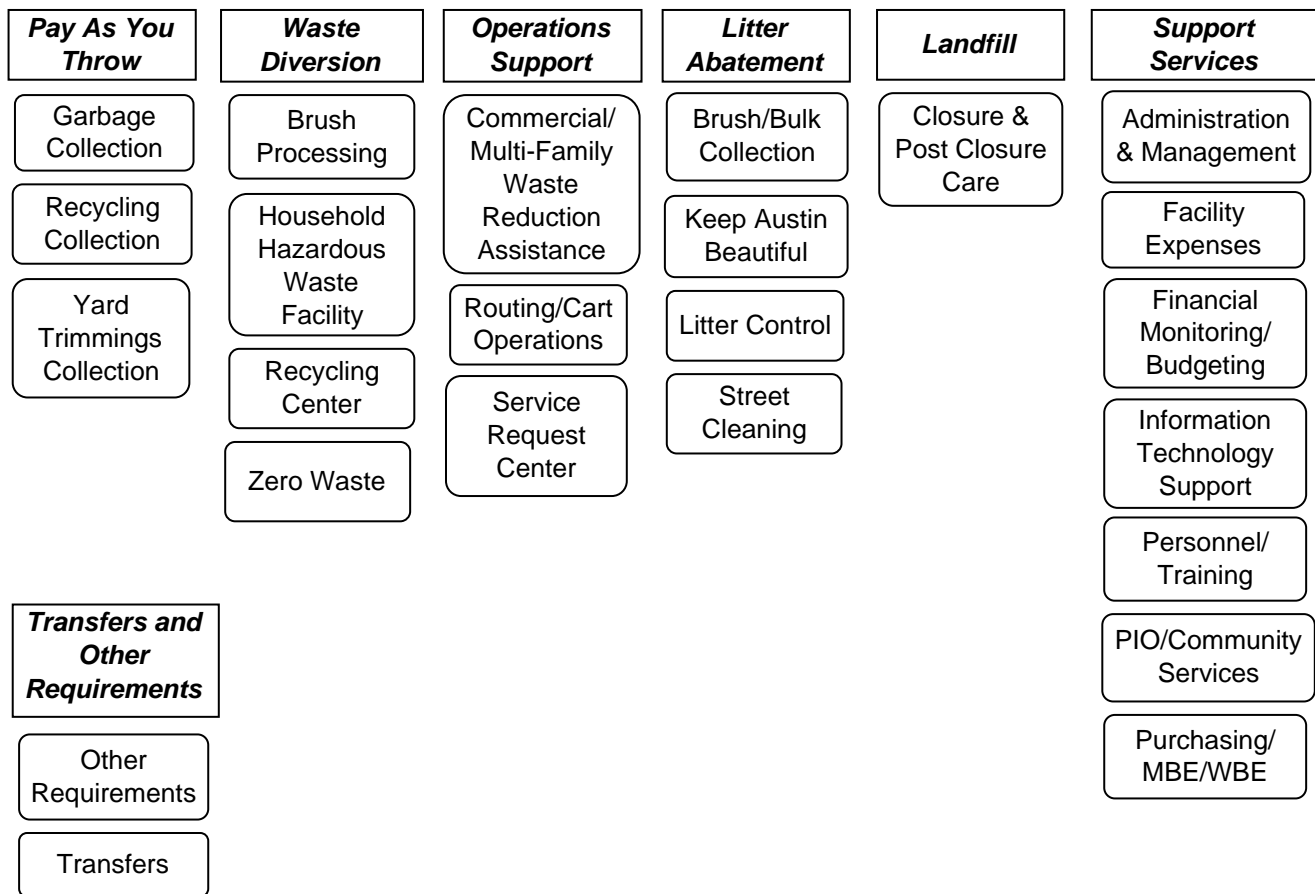
Code Compliance Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CODE COMPLIANCE										
Dangerous Buildings and Housing	\$0	0.00	\$0	0.00	\$0	0.00	\$1,820,194	16.66	\$1,820,194	16.66
Property Abatement	\$0	0.00	\$0	0.00	\$0	0.00	\$3,062,532	19.67	\$3,062,532	19.67
Zoning Code Compliance	\$0	0.00	\$0	0.00	\$0	0.00	\$2,027,838	23.67	\$2,027,838	23.67
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$6,910,564	60.00	\$6,910,564	60.00
SUPPORT SERVICES										
Administration & Management	\$0	0.00	\$0	0.00	\$0	0.00	\$558,087	3.00	\$558,087	3.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$558,087	3.00	\$558,087	3.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$0	0.00	\$0	0.00	\$0	0.00	\$4,095	0.00	\$4,095	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$4,095	0.00	\$4,095	0.00
Total	\$0	0.00	\$0	0.00	\$0	0.00	\$7,472,746	63.00	\$7,472,746	63.00



Solid Waste Services

Solid Waste Services — 2009-10



LEGEND= **Program** Activity

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
Revenue	\$49,988,964	\$65,953,395	\$65,573,951	\$66,502,961	\$65,816,864
Transfers In	\$1,335,995	\$831,031	\$831,031	\$0	\$0
Requirements	\$57,337,421	\$66,613,531	\$64,201,667	\$66,116,273	\$66,116,273
Full-time Equivalent (FTEs)	442.00	463.00	463.00	398.00	398.00

Solid Waste Services — 2009-10

Mission

The mission of Solid Waste Services is to keep Austin clean and green through reliable integrated waste management services. The department has developed the following goals in order to achieve this mission:

Goals

- Provide reliable integrated waste management services.
 - Increase the average pounds of recycled materials collected per customer account per pickup from 15.56 lbs to 23.46 lbs.
 - Decrease the average pounds of garbage collected per customer account per week from 32.72 lbs to 30.74 lbs.
- Provide educational programs to the community on responsible waste management.
 - Promote Zero Waste by increasing the percent of surveys, collected after presentations, indicating an interest in follow up for more information on SWS programs/services.
 - Reduce, reuse and recycle by increasing the percent of waste stream diverted from the landfill through recycling from 16.7% to 25.0%.
- Increase customer satisfaction in the citizen survey for Residential Collection Services from 87% to 89%.
- Improve employee safety by reducing the lost time injury rate per the equivalent of 100 employees from 1.84 to less than 1.75.

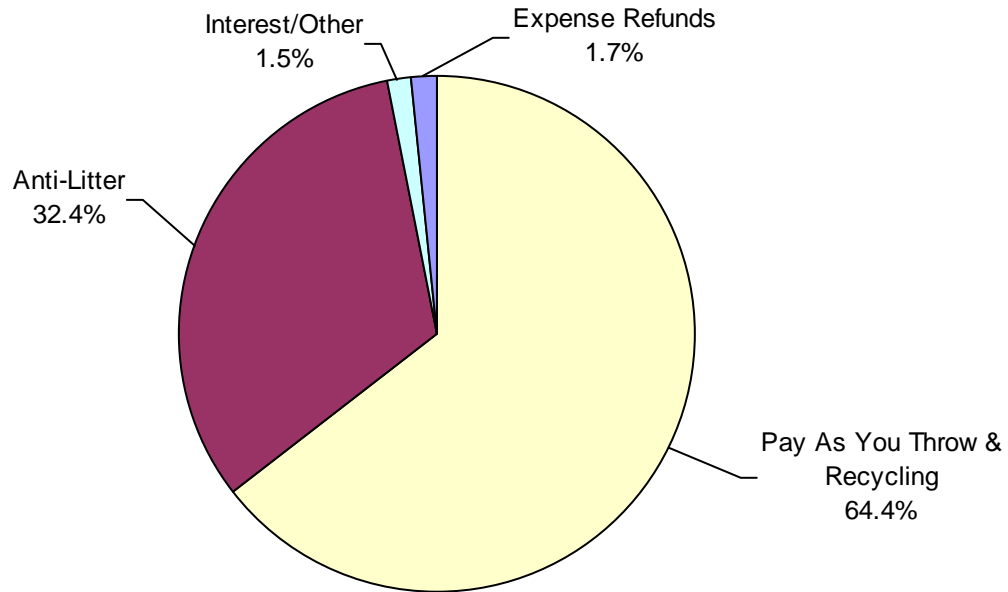
Key Indicators

To assist in tracking how well goals are being met, key indicators have been developed along with appropriate performance measures. The key indicators include:

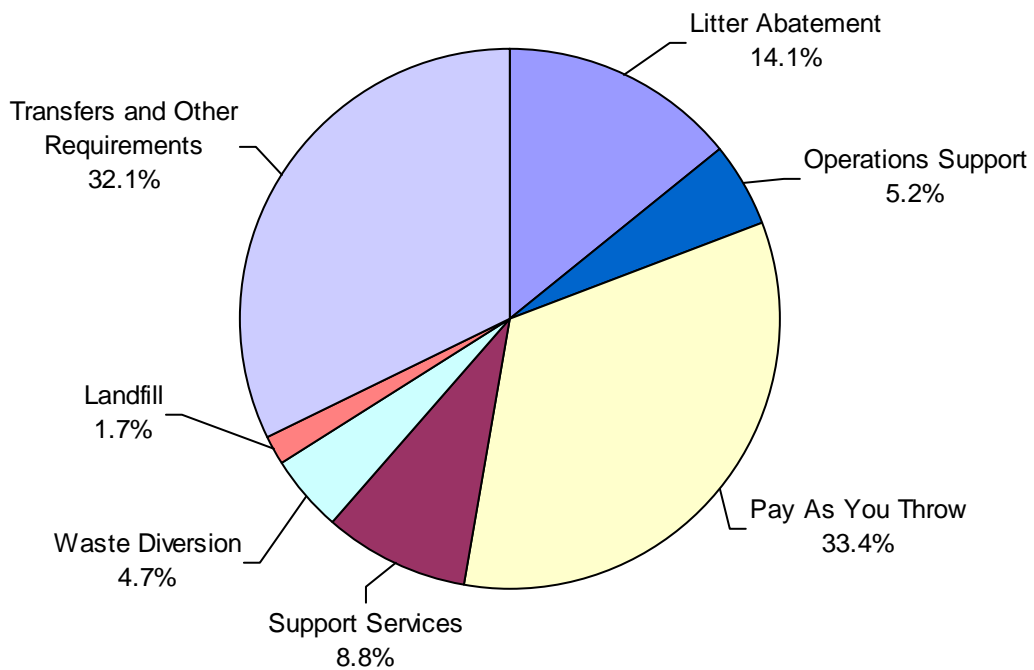
- Percentage of waste stream diverted
- Total tons collected (includes garbage, recycling and yard trimmings collection services)
- Average pounds of recycled materials collected per customer account per pickup
- Average pounds of garbage collected per customer account per week

Solid Waste Services — Total Budget \$67.3 million

Sources of Funds



Uses of Funds



Solid Waste Services — Total Budget \$67.3 million

	2007-08 Actual	2008-09 Amended	2008-09 Estimated	2009-10 Proposed	2009-10 Approved
SWS Operating Fund					
Revenue	\$49,988,964	\$65,953,395	\$65,573,951	\$66,502,961	\$65,816,864
Transfers In	\$1,335,995	\$831,031	\$831,031	\$0	\$0
Requirements	\$57,337,421	\$66,613,531	\$64,201,667	\$66,116,273	\$66,116,273
Landfill Fund					
Revenue	\$12,373	\$0	\$0	\$0	\$0
Transfer In from SWS Operating	\$1,281,833	\$0	\$0	\$0	\$0
Requirements	\$1,542,506	\$0	\$0	\$0	\$0
Full-time Equivalents (FTEs)					
SWS Operating Fund	442.00	463.00	463.00	398.00	398.00
Landfill Fund	4.00	0.00	0.00	0.00	0.00
Total FTEs	446.00	463.00	463.00	398.00	398.00
Expense Refunds	\$590	\$0	\$3,217	\$1,149,469	\$1,149,469

Budget Highlights

Solid Waste Services (SWS) provides recycling, refuse collection, yard trimmings collection, brush and bulk trash collection, dead animal collection, street sweeping, operation of a closed landfill and operation of a household hazardous waste facility. Other services provided by Solid Waste Services include special Anti-Litter crews that clean the downtown business district on a daily basis as well as clean special targeted areas as needed.

Pay As You Throw and Recycling

Solid Waste Services provides weekly collection of garbage and yard trimmings and bi-weekly collection of recyclables through our nationally recognized Pay As You Throw (PAYT) program. Pay As You Throw provides a volume-based system for garbage collection which ties the fees charged to customers to the volume of garbage generated.

Pay As You Throw Rates

The Pay As You Throw revenue of \$43.1 million and Anti-Litter revenue of \$21.7 million are projected in FY 2010. Pay As You Throw and Anti-Litter fees account for close to 97% of total revenue collections. Monthly residential rates for FY 2010 are approved at \$8.75 for the base charge with cart charges at \$4.75 for a 30-gallon cart, \$10.00 for a 60-gallon cart, and \$18.20 for a 90-gallon cart. The anti-litter fee for FY 2010 is approved at \$5.00 per month. The approved rate for a customer who utilizes a 30-gallon or a 60-gallon cart will not experience a rate increase, whereas a customer who utilizes a 90-gallon cart will pay \$1.70 more per month. This approved rate structure continues to provide more incentive for customers to recycle. The department will develop a master plan that looks beyond FY 2010 to provide Council with a long-range outlook on the operating and capital costs associated with the Zero Waste Initiative Plan. The master plan will estimate the rates, as well as the rate structure needed to produce the revenue to support basic Solid Waste Services operations, and what is needed to implement the programs designed to reduce the amount of disposable waste into the future.

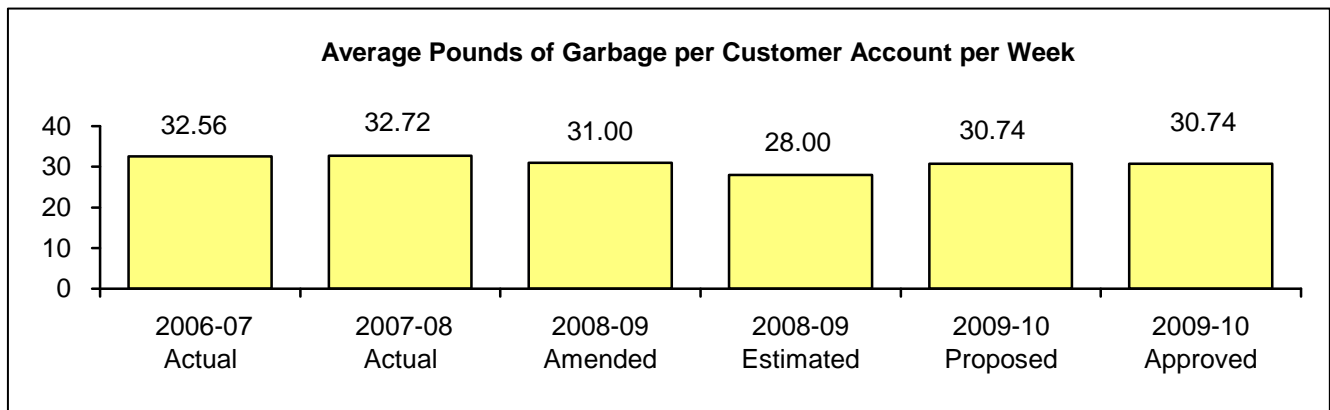
Green Initiatives

Solid Waste Services successfully implemented the Single-Stream Curbside Recycling Collection Program in October 2008, on schedule as outlined in the implementation plan. Operational cost-avoidance benefits are the result of improved efficiencies in service delivery and increases in volumes collected. The City is currently developing a Solid Waste Master Plan to implement the policy goals outlined by City Council in the City's

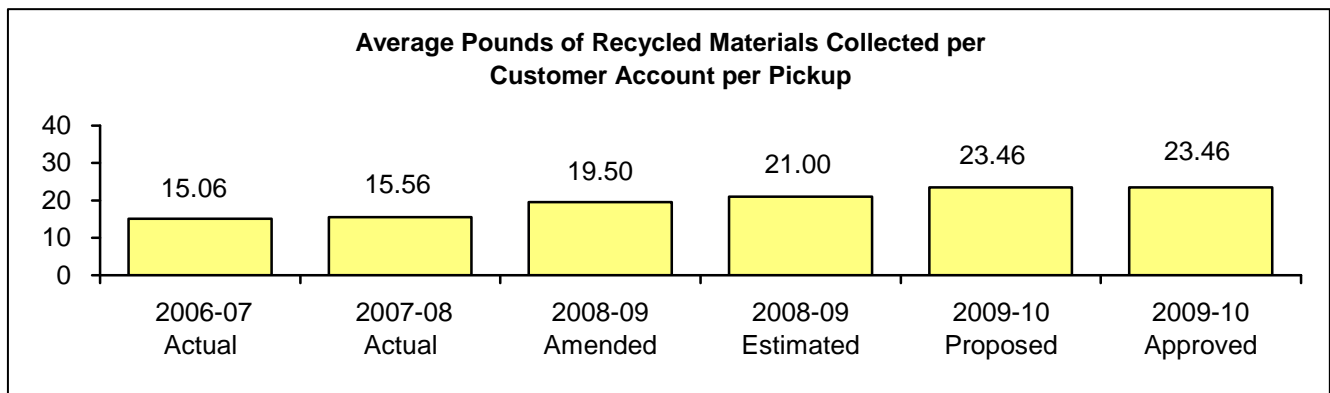
Solid Waste Services — Total Budget \$67.3 million

Zero Waste Plan and Climate Protection Plan. A high level of public input will be an integral component to development of the master plan which staff expects to present to Council for consideration in FY 2011.

Solid Waste Services is also a major participant in the City's alternative diesel fuel effort. Solid Waste Services has included additional funding for the added costs associated with the conversion to diesel fuel alternatives to meet the Council's goal to have a carbon neutral fleet operation by 2020. This effort not only improves air quality, but also increases the department's fuel flexibility and allows for more control over future fuel costs.

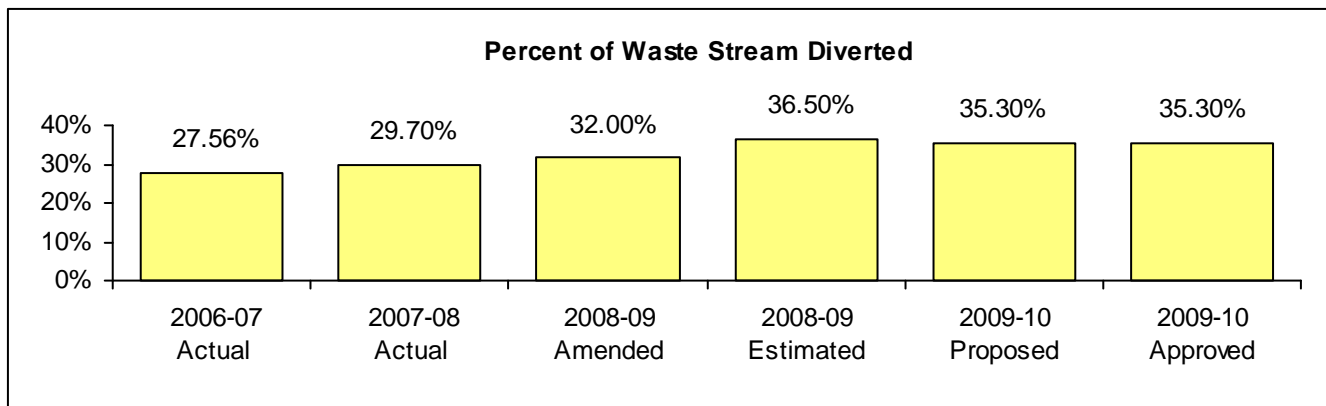


This key indicator illustrates the average quantity of garbage collected per week per customer account. As a result of the Single Stream Recycling Program, the average pounds of garbage collected is estimated to decrease by 4.72 pounds per customer when compared to the FY 2008 actual of 32.72 pounds and FY 2009 estimate of 28.00 pounds. As the economy improves and consumers increase consumption, the amount of waste produced is expected to increase for the approved FY 2010, despite the presence of successful waste diversion programs. Because much of the waste produced could be recyclable, the volume of recycled materials is expected to increase as well.



This key indicator illustrates the average quantity of recycled materials collected per customer account per pickup. As a result of the Single Stream Recycling Program, the average pounds of recycled materials collected is estimated to increase by 5.44 pounds per customer when compared to the FY 2008 actual of 15.56 pounds and FY 2009 estimate of 21.00 pounds. As the economy improves and consumers begin purchasing more, the average amount of recycled materials collected per customer account per pickup is projected to increase to 23.46 pounds for FY 2010.

Solid Waste Services — Total Budget \$67.3 million



This key indicator details the percentage of residential waste stream diverted. This represents the volume of materials sold or composted as a portion of all materials collected through the PAYT program and private haulers. As a result of the Single Stream Recycling Program, the diversion rate increased significantly from the FY 2008 actual rate of 30.00% to the FY 2009 estimated rate of 36.50%. However, the decrease in the waste diversion rate for FY 2010 is due to an expected increase in overall waste produced. Consumers may not necessarily purchase materials that can be recycled. Therefore, proportionally, the amount of materials they dispose of will likely outweigh the materials that can be recycled or composted.

Code Compliance

Code Compliance has been transferred from Solid Waste Services and will be its own fund starting in FY 2010. SWS will transfer \$5.9 million to this fund for FY 2010.

Landfill and CESQG

The FM 812 Landfill (Type IV) will close by the end of FY 2009. Under state regulations, the City is required to perform post-closure care and maintenance for 30 years. Entering into the closure and post-closure care phases require submittal of the Final Closure Plan to the Texas Commission on Environmental Quality (TCEQ). The Final Closure and Post-Closure Plans will address final elevation contours and drainage completion schedules of closure activities. This plan has been submitted to the TCEQ and we are awaiting a response.

The City of Austin's Conditionally Exempt Small Quantity Generator (CESQG) services, which were provided at the Household Hazardous Waste facility at Todd Lane, were discontinued due to a regulation rewrite that went into effect on June 30, 2008. The Household Hazardous Waste (HHW) regulation, 30 TAC 335 Subchapter N, states that HHW programs can not accept hazardous waste or Class 1 waste such as some types of corrosive acid or base solids, PCB ballasts, and ignitable hydrocarbons.

Approved Reductions

The Proposed Budget included reductions of \$330,303 associated with the corporate elimination of Service Incentive Pay and implementation of furloughs. However changes have been made by Council to the Approved Budget associated with the implementation of these two personnel items. The Department will absorb these costs by generating additional vacancy savings.

Capital Budget

The FY 2009-10 Approved Capital Budget includes:

- \$5,800,000 for Capital Equipment
- \$7,700,000 for Single Stream Recycling Facility

Solid Waste Services — 2009-10

Significant Revenue and Expenditure Changes by Program

<u>Revenue Changes</u>	Dollars	FTEs
1. The Approved Budget includes an increase of \$5,832,779 for revenue from Residential Collection fees due to an approved rate increase, customer growth, and annexations.	\$5,832,779	
2. Included is an increase of \$213,271 for revenue in Commercial Collection due to a approved rate increase.	\$213,271	
3. An increase of \$2,010,661 from Anti-Litter fees is included due to customer growth and annexations.	\$2,010,661	
4. The Approved Budget includes an increase of \$682,645 for Extra Garbage Stickers and Carts due to customer growth and annexations.	\$682,645	
5. The Approved Budget includes a reduction of \$948,117 for Code Enforcement revenue in the Solid Waste Services Fund. This revenue will transfer to the Code Compliance Fund.	(\$948,117)	
6. The Approved Budget includes an increase of \$450,154 for revenue generated from Waste Hauler fees. This revenue was previously collected in the General Fund and was included as part of the General Fund transfer to Solid Waste Services.	\$450,154	
7. The Approved Budget includes a net decrease of \$6,084,311 in Single Stream revenue reflecting the impact of a contract to process the City's recyclable materials and a decline in the market for recyclable materials.	(\$6,084,311)	
8. The Approved Budget includes a decrease of \$159,123 in Material Recovery Facility Processing revenue due to the outsourcing of recyclable materials processing as a result of the transition to the Single Stream Recycling Program.	(\$159,123)	
9. A decrease in revenue of \$273,510 from new services fees is included in the Approved Budget as an adjustment based on current and projected trends.	(\$273,510)	
10. The Approved Budget includes a decrease of \$1,071,888 in revenue due to lower interest rates.	(\$1,071,888)	
11. Revenue for Conditionally Exempt Small Quantity Generators (CESQG) will decrease. This is a result of a change in state regulations which will no longer allow Hazardous Household Waste (HHW) facilities to accept Class 1 nor business waste.	(\$102,995)	
12. The Approved Budget includes a decrease of \$831,031 for revenue from the General Fund transfer. This transfer will occur in the Code Compliance Fund.	(\$831,031)	

Solid Waste Services — 2009-10

	Dollars	FTEs
The following change was approved by Council at Budget Adoption:		
The Approved Budget includes a decrease of \$686,097 for revenue due to a reduction to the proposed residential collection fees.	(\$686,097)	
 <u>Expenditure Changes</u>		
	Dollars	FTEs
1. <u>City-Wide</u>		
The Approved Budget includes \$92,580 for annualized costs associated with Pay for Performance implemented in FY 2009.	\$92,580	
The Approved Budget includes a decrease of \$155,864 to back out Service Incentive Enhancement from FY 2009 for non-uniformed service employees.	(\$155,864)	
The Approved Budget includes a decrease of \$64,001 for markets that were not implemented in FY 2009.	(\$64,001)	
The Approved Budget includes a total stipend of \$780,481, which is an incremental increase of \$418,111, to the Employees' Retirement System that is an equivalent to 4% of payroll for non-civil service employees.	\$418,111	
The Approved Budget also includes a net decrease of \$2,990 for the Awards and Recognition Program, which includes a \$1,105 increase and a \$4,095 transfer to the Code Compliance Department.	(\$2,990)	
In the Approved Budget, Wireless Communication charges increased by \$87,312.	\$87,312	
A decrease in vacancy savings Department-wide of \$682,582 is included in the Approved Budget based on current and projected trends.	\$682,582	
In the Approved Budget, Fleet Services maintenance charges increased by \$451,689 and fleet fuel charges Department-wide decreased by \$1,552,229.	(\$1,100,540)	
The Approved Budget includes a \$238,040 decrease to Service Incentive Pay as part of the City-wide budget reduction initiative.	(\$238,040)	
The Approved Budget also includes a decrease of \$92,263 for the implementation of furloughs for non-civil service employees.	(\$92,263)	
2. <u>Pay-As-You-Throw</u>		
The Approved Budget includes a decrease in personnel costs due to the transfer of 1 Solid Waste Operator position to Support Services.	(\$45,979)	(1.00)
Included in the Approved Budget is a decrease in overtime of \$71,041, a decrease in landfill services of \$65,140 and a \$28,026 decrease in small tools/minor equipment expenses.	(\$164,207)	

Solid Waste Services — 2009-10

	Dollars	FTEs
3 <u>Operations Support</u>		
The Approved Budget includes the transfer of 1 Sustainability Administrator position and 1 Planner Senior position to Waste Diversion for the new Zero Waste activity.	(\$166,006)	(2.00)
4. <u>Landfill</u>		
The Approved Budget includes a reduction of expenses for the Landfill that is scheduled to close at the end of September 2009. The Closure and Post-Closure care expenses will be paid under a Capital Improvement Project.	(\$1,446,307)	
The Approved Budget includes a decrease in personnel cost due to the transfer of 1 Equipment Mechanic II position to Support Services.	(\$59,702)	(1.00)
5. <u>Waste Diversion</u>		
Due to Texas state regulations, 30 TAC 335 Subchapter N, Conditionally Exempt Small Quantity Generator (CESQG) services were discontinued at the City's Household Hazardous Waste facility at Todd Lane.	(\$75,650)	
The Approved Budget includes the new Zero Waste activity. A Sustainability Administrator position and a Planner Senior position are transferring from Operations Support in the amount of \$166,006 and \$22,000 is budgeted for temporary employees. Contractuals and commodities are budgeted at \$178,000 to include seminar and training fees, advertising, educational and promotional materials, and office supplies.	\$366,006	2.00
6. <u>Code Enforcement</u>		
The Approved Budget includes a reduction of funding and 60 FTEs for Code Enforcement which will be transferred to the Code Compliance Department.	(\$6,661,558)	(60.00)
7. <u>Support Services</u>		
The Approved Budget includes a decrease in personnel costs due to 1 Director position, 1 Assistant Director position, and 1 Performance Consultant position transferring to the Code Compliance Department.	(\$408,711)	(3.00)
The Approved Budget includes an increase in personnel costs of \$327,524, which includes \$105,681 for the transfer of 1 Equipment Mechanic II position from the Landfill and 1 Solid Waste Operator position from Pay-As-You-Throw. An additional \$221,843 was included for the reclassification of these positions to 1 Director position and 1 Assistant Director position.	\$327,524	2.00
The Approved Budget includes a decrease in personnel costs due to 1 Assistant Director position being reassigned to the Planning and Development Review Department.	(\$142,478)	(1.00)
The Approved Budget includes a decrease in personnel costs due to 1 Public Information Program Manager position transferring to the Austin Water Utility.	(\$88,085)	(1.00)
The Approved Budget includes \$350,000 to relocate administrative functions to a new location.	\$350,000	

Solid Waste Services — 2009-10

	Dollars	FTEs
Included in the Approved Budget is an increase in printing, binding, and photo expense of \$130,000.	\$130,000	
8. <u>Transfers and Other Requirements</u>		
The Approved Budget includes an increase of \$364,240 for the city-wide administrative support and an increase of \$315,812 in the transfer to the Communications and Technology Management Fund.	\$680,052	
The Approved Budget includes a transfer to the Code Compliance Fund.	\$5,906,813	
A decrease of \$584,862 is included in the Approved Budget for Workers' Compensation.	(\$584,862)	
The Approved Budget includes an increase in the General Obligation Debt Service payments for the purchase of additional capital equipment and capital requirements for the closure of the landfill.	\$2,010,230	
The Approved Budget includes a decrease of \$36,175 for Trunked Radio, a decrease of \$51,000 for accrued payroll, \$1,516 increase for fire insurance, and a \$117,076 increase to the Sustainability Fund in FY 2010.	\$31,417	

Solid Waste Services - 2009-10

Solid Waste Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
CODE ENFORCEMENT										
Dangerous Buildings and Housing	\$1,584,427	16.66	\$1,832,193	16.66	\$1,806,633	16.66	\$0	0.00	\$0	0.00
Property Abatement	\$2,246,319	15.67	\$2,973,073	19.67	\$2,672,291	19.67	\$0	0.00	\$0	0.00
Zoning Code Compliance	\$1,654,282	21.67	\$1,856,292	23.67	\$1,905,894	23.67	\$0	0.00	\$0	0.00
Subtotal	\$5,485,028	54.00	\$6,661,558	60.00	\$6,384,818	60.00	\$0	0.00	\$0	0.00
LANDFILL										
Closure and Post Closure Care	\$0	0.00	\$232,284	3.00	\$234,684	3.00	\$0	5.00	\$0	5.00
Landfill Operations	\$5,265	0.00	\$1,418,225	3.00	\$1,138,511	3.00	\$0	0.00	\$0	0.00
Subtotal	\$5,265	0.00	\$1,650,509	6.00	\$1,373,195	6.00	\$0	5.00	\$0	5.00
LITTER ABATEMENT										
Brush/Bulk Collection	\$2,914,894	36.50	\$3,525,496	41.16	\$3,681,096	41.16	\$3,531,179	40.76	\$3,531,179	40.76
Keep Austin Beautiful	\$194,612	2.33	\$240,655	2.33	\$235,841	2.33	\$297,300	2.00	\$297,300	2.00
Litter Control	\$2,645,566	37.00	\$3,507,516	43.50	\$3,492,226	43.50	\$3,238,639	42.50	\$3,238,639	42.50
Street Cleaning	\$2,064,020	23.00	\$2,461,727	22.50	\$2,476,114	22.50	\$2,386,464	23.50	\$2,386,464	23.50
Subtotal	\$7,819,091	98.83	\$9,735,394	109.49	\$9,885,277	109.49	\$9,453,582	108.76	\$9,453,582	108.76
OPERATIONS SUPPORT										
Commercial/Multi-Family Waste Reduction Assistance	\$578,953	5.33	\$700,014	5.33	\$694,157	5.33	\$669,794	6.33	\$669,794	6.33
Routing / Cart Operations	\$1,495,619	3.00	\$1,814,916	9.00	\$1,440,868	9.00	\$1,776,031	10.00	\$1,776,031	10.00
Service Request Center	\$941,438	14.33	\$945,420	15.33	\$925,964	15.33	\$1,078,096	15.33	\$1,078,096	15.33
Subtotal	\$3,016,010	22.66	\$3,460,350	29.66	\$3,060,989	29.66	\$3,523,921	31.66	\$3,523,921	31.66
PAY AS YOU THROW										
Garbage Collection	\$14,327,514	117.50	\$16,296,134	113.90	\$15,184,706	113.90	\$15,606,152	112.70	\$15,606,152	112.70
Recycling Collection	\$4,985,311	59.50	\$4,726,818	52.80	\$5,210,252	52.80	\$4,656,911	53.40	\$4,656,911	53.40
Yard Trimmings Collection	\$2,043,407	33.50	\$2,218,119	33.14	\$2,233,515	33.14	\$2,217,502	32.14	\$2,217,502	32.14
Subtotal	\$21,356,231	210.50	\$23,241,071	199.84	\$22,628,473	199.84	\$22,480,565	198.24	\$22,480,565	198.24

Solid Waste Services - 2009-10

Solid Waste Services Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
WASTE DIVERSION										
Brush Processing	\$298,412	2.00	\$668,634	5.00	\$557,616	5.00	\$737,856	5.25	\$737,856	5.25
CESQG	\$105,491	0.50	\$116,888	0.50	\$41,592	0.50	\$0	0.00	\$0	0.00
Household Hazardous Waste Facility	\$883,507	7.50	\$1,028,431	7.00	\$934,133	7.00	\$948,146	7.50	\$948,146	7.50
Recycling Center	\$1,772,528	20.00	\$1,126,430	13.50	\$1,366,483	13.50	\$1,128,589	11.25	\$1,128,589	11.25
Zero Waste	\$0	0.00	\$0	0.00	\$0	0.00	\$356,951	2.00	\$356,951	2.00
Subtotal	\$3,059,937	30.00	\$2,940,383	26.00	\$2,899,824	26.00	\$3,171,542	26.00	\$3,171,542	26.00
SUPPORT SERVICES										
Administration & Management	\$1,001,031	7.00	\$1,305,825	10.00	\$1,305,825	10.00	\$1,076,857	6.00	\$1,076,857	6.00
Facility Expenses	\$766,681	1.67	\$1,059,938	3.67	\$1,060,794	3.67	\$1,376,380	4.00	\$1,376,380	4.00
Financial Monitoring / Budgeting	\$382,363	4.00	\$442,352	5.00	\$436,091	5.00	\$442,732	5.00	\$442,732	5.00
Information Technology Support	\$266,086	0.00	\$1,220,550	0.00	\$433,050	0.00	\$1,187,550	0.00	\$1,187,550	0.00
Personnel / Training	\$441,870	5.00	\$460,834	5.00	\$460,114	5.00	\$455,350	5.00	\$455,350	5.00
PIO/Community Services	\$1,166,959	4.34	\$912,565	4.34	\$911,031	4.34	\$1,032,473	4.34	\$1,032,473	4.34
Purchasing / MBE/WBE	\$336,946	4.00	\$330,829	4.00	\$326,488	4.00	\$329,118	4.00	\$329,118	4.00
Subtotal	\$4,361,937	26.01	\$5,732,893	32.01	\$4,933,393	32.01	\$5,900,460	28.34	\$5,900,460	28.34
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$4,792,211	0.00	\$5,128,581	0.00	\$5,128,581	0.00	\$6,108,753	0.00	\$6,108,753	0.00
Transfers	\$7,441,710	0.00	\$8,062,792	0.00	\$7,907,117	0.00	\$15,477,450	0.00	\$15,477,450	0.00
Subtotal	\$12,233,921	0.00	\$13,191,373	0.00	\$13,035,698	0.00	\$21,586,203	0.00	\$21,586,203	0.00
Total	\$57,337,421	442.00	\$66,613,531	463.00	\$64,201,667	463.00	\$66,116,273	398.00	\$66,116,273	398.00

Solid Waste Services - 2009-10

Expense Refunds

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
LANDFILL										
Closure and Post Closure Care	\$0	0.00	\$0	0.00	\$0	0.00	\$1,149,469	0.00	\$1,149,469	0.00
Subtotal	\$0	0.00	\$0	0.00	\$0	0.00	\$1,149,469	0.00	\$1,149,469	0.00
LITTER ABATEMENT										
Litter Control	\$250	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$250	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
WASTE DIVERSION										
Recycling Center	\$0	0.00	\$0	0.00	\$3,217	0.00	\$0	0.00	\$0	0.00
Subtotal	\$0	0.00	\$0	0.00	\$3,217	0.00	\$0	0.00	\$0	0.00
SUPPORT SERVICES										
Facility Expenses	\$340	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$340	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$590	0.00	\$0	0.00	\$3,217	0.00	\$1,149,469	0.00	\$1,149,469	0.00

Solid Waste Services - 2009-10

Landfill Closure/Postclosure Fund

	2007-08 Actual	2007-08 FTE	2008-09 Amended	2008-09 FTE	2008-09 Estimated	2008-09 FTE	2009-10 Proposed	2009-10 FTE	2009-10 Approved	2009-10 FTE
LANDFILL										
Closure and Post Closure Care	\$137,079	2.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Landfill Operations	\$874,072	2.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$1,011,151	4.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
TRANSFERS & OTHER REQUIREMENTS										
Other Requirements	\$3,581	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Transfers	\$527,774	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Subtotal	\$531,355	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
Total	\$1,542,506	4.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00



City of Austin
2009-2010
Approved
Budget

Executive Summary
Debt Service

Debt Service

Debt Service – 2009-10

Debt Position

Types of Debt

The City sells bonds to finance a major portion of its capital improvement plan. *General obligation bonds* fund improvements such as streets, police and fire stations, health clinics, parks and libraries and are repaid from property taxes.

Revenue bonds fund improvements for the City's enterprise activities. Revenue bonds are used to finance capital projects for the utilities and also have been used to build the new convention center and to fund construction of the Austin-Bergstrom International Airport. Revenue bonds are repaid from revenue of the enterprise and not from property taxes.

The City's outstanding debt from all sources as of June 30, 2009 is as follows:

Debt Position

General Obligation Bonds (G.O.)

Public Improvement Bonds	\$811,195,000	
Assumed Municipal Utility District Bonds	713,632	
Certificates of Obligation	116,800,000	
Public Property Finance Contractual Obligations	<u>62,440,000</u>	991,148,632
Less: Revenue Supported G.O. Bonds ⁽¹⁾		(199,406,536)
Less: G.O. Debt Service Fund Balance		<u>(96,163,000)</u>
Net Total G.O. Debt		<u>\$695,579,096</u>

Revenue Bonds and Commercial Paper

Electric Utility Revenue Bonds	\$1,263,837,570	
Water and Wastewater Utility Revenue Bonds	1,697,735,176	
Electric Utility Commercial Paper	98,773,000	
Water and Wastewater Utility Commercial Paper	<u>157,872,000</u>	3,218,217,746
Water and Wastewater Assumed MUDs		7,121,368
Water and Wastewater Contract Revenue Bonds		<u>915,000</u>
Total Debt Payable from Utility Systems Revenue		3,226,254,114
Convention Center Revenue Bonds (payable from hotel/motel occupancy taxes and rental car tax)		232,230,000
Airport Revenue Bonds (payable from airport system revenue)		<u>349,440,000</u>
Total Revenue Debt		<u>\$3,807,924,114</u>

⁽¹⁾ Revenue supported general obligation bonds are subtracted from debt payable from property taxes because the respective enterprises and general fund departments transfer funds to support the necessary debt service payments.

Debt Service – 2009-10

Debt Service Requirements ⁽¹⁾ – 2009-10

General Obligation Bond Debt	\$115,144,047
Utility Revenue Bond Debt	317,047,039
Airport Revenue Bond Debt	4,467,125
Airport Variable Rate Bond Debt	22,570,228
Town Lake Park Community Venue Bond Debt	2,689,240
Hotel Tax Revenue Bond Debt	<u>14,640,060</u>
	<u>\$476,557,739</u>

⁽¹⁾ For bonds outstanding on June 30, 2009.

Current Bond Ratings

A bond rating is a measure of a city's ability to repay its debt. Several factors are considered when assigning a rating, including the local economy and the strength of the City's financial and administrative management as well as various debt ratios. Net debt per capita is an important ratio and is calculated by dividing the net outstanding general obligation bond principal by the population. As of September 30, 2008, Austin's net debt per capita was \$1,207.94. The amount of debt owed by jurisdictions with boundaries overlapping the city's is also considered. The City's overlapping net debt per capita ratio is higher at \$2,660 because the debt of Travis County, the Austin Independent School District, as well as other local entities, are considered in the calculation.

Revenue bonds are different from general obligation bonds in that debt service is paid by ratepayers both inside and outside the City. Factors considered when rating revenue bonds include financial performance of the enterprise activity, long range planning for capital improvements and the process of setting rates and fees.

The level of revenue debt is dependent upon the number of enterprise activities within the City. Since the City of Austin owns its own water and wastewater utility as well as an airport, convention center and electric utility, revenue debt issued by the City will exceed that issued by many municipalities of comparable size which do not provide those services. The combined utility systems revenue bond debt rating is A1 by Moody's (highest usually given is AA) which means the outstanding revenue bonds are considered a good credit risk.

The City of Austin's bond ratings as of June 30, 2009 are:

	<u>General Obligation</u>	<u>Utility Systems</u>
Moody's Investors Services	Aa1	A1
Standard & Poor's	AAA	AA
Fitch	AA+	AA-

Debt Service – 2009-10

Annual Bond Sales

The City Financial Policies were revised to include new policies regarding remaining authorized but unissued general obligation bonds and the timing of bond elections. An estimated two (2) years of authorized but unissued bonds shall remain before an election will be held. In addition, the total dollar amount of bond election propositions recommended to the voters shall not exceed the city's estimated ability to issue the bonds within a six (6) year period. This six year period was recommended by the Council's Audit and Finance Committee on June 24, 1998 and is included in the 2009-10 Approved Budget. Council approved funding of the projects approved by voters in the 2006 bond election over a seven year period.

These policies will assist the City in completing projects approved by the voters in a reasonable amount of time.

Authorized but Unissued G.O. Bonds

Transportation/Street Improvements	\$107,898,000
Parks and Recreation	65,007,000
Drainage Improvements	82,000,000
Central Library	90,000,000
Public Safety Facility	36,250,000
Affordable Housing	41,500,000
Cultural Arts	<u>36,895,000</u>
Total	\$459,550,000 ⁽¹⁾

⁽¹⁾ Brackenridge 2000 bond authority of \$9,215,000 is excluded due to the lease of hospital to Seton.

Financial Policies

Financial policies adopted by the City Council guide the City's debt management. The status of selected policies as of September 30, 2008 is summarized in the following graphs.

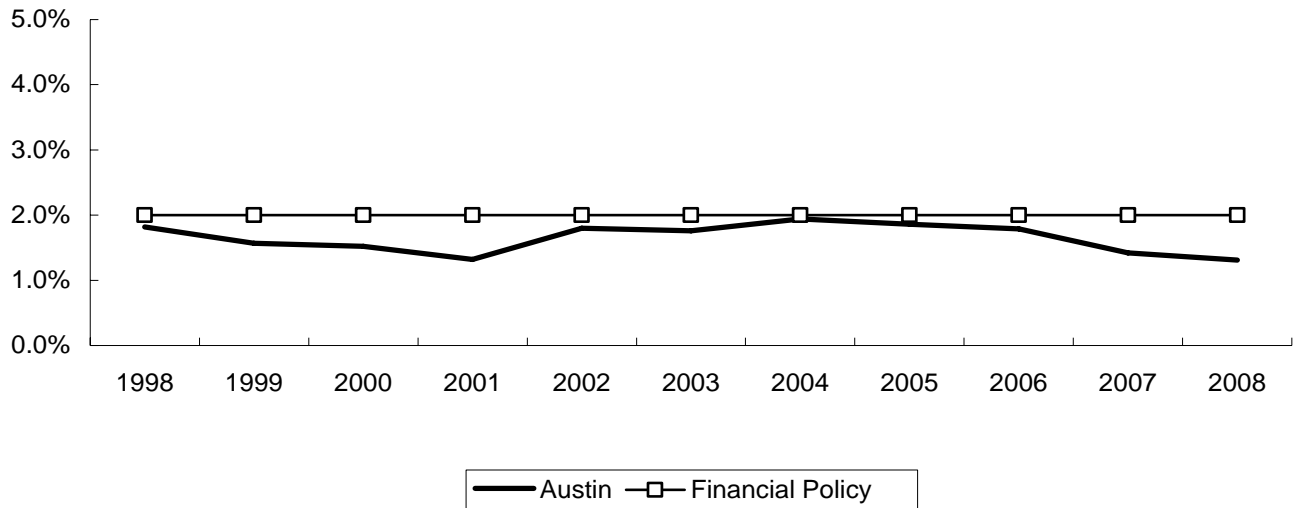
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Debt Service – 2009-10

Policy: The ratio of net debt to total assessed valuation shall not exceed 2%. This ratio is calculated by dividing general obligation debt (net of debt service fund balance and self-supporting debt) by total assessed valuation.

As of September 30, 2008, this ratio was 1.31%, which is below the new 2% guideline.

Net Debt as a Percent of Assessed Valuation

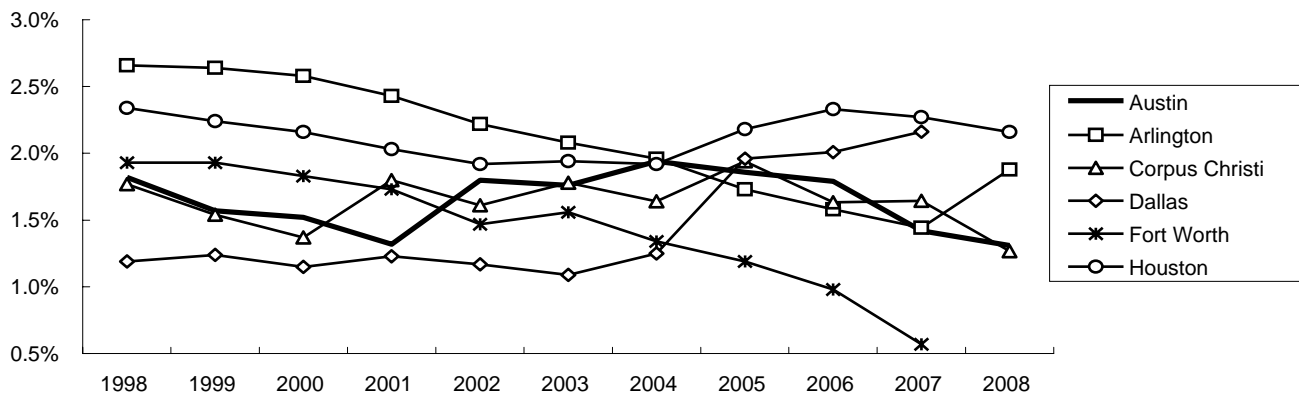


Source: City of Austin - Financial Services

How Does Austin Compare?

The following graphs compare the City of Austin to other Texas cities, using two of the City's adopted financial policies for debt management. A third comparison is also presented based on net debt per capita. The first graph compares the ratio of Austin's net debt as a percentage of assessed valuation to other Texas cities.

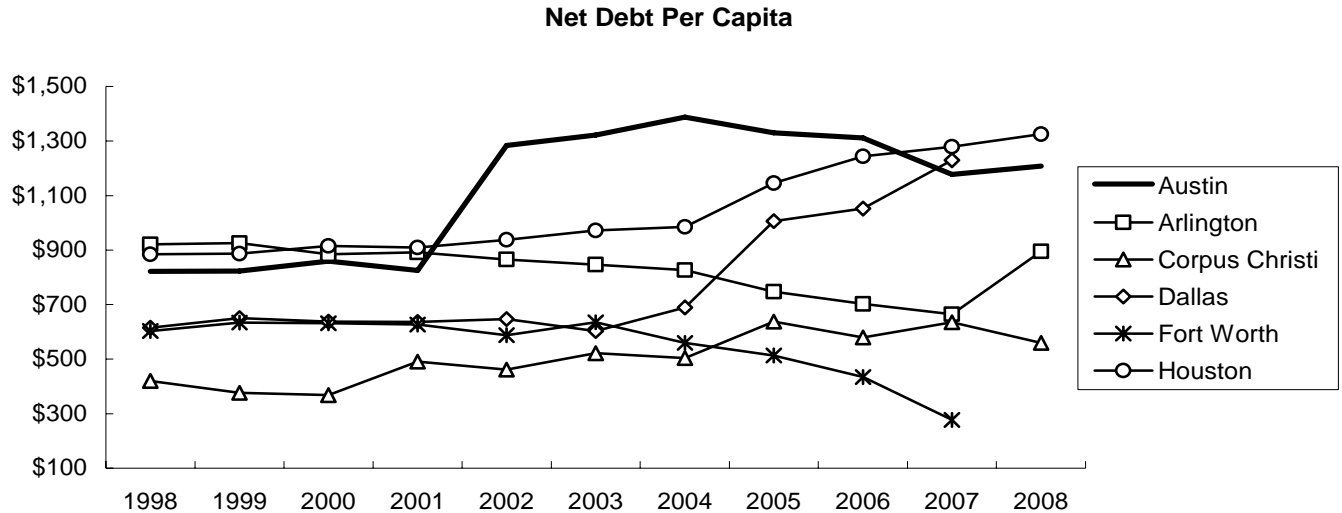
Net Debt as a Percentage of Assessed Valuation



Source: City of Austin - Financial Services (FY 2008 data not available for City of Ft. Worth and City of Dallas)

Debt Service – 2009-10

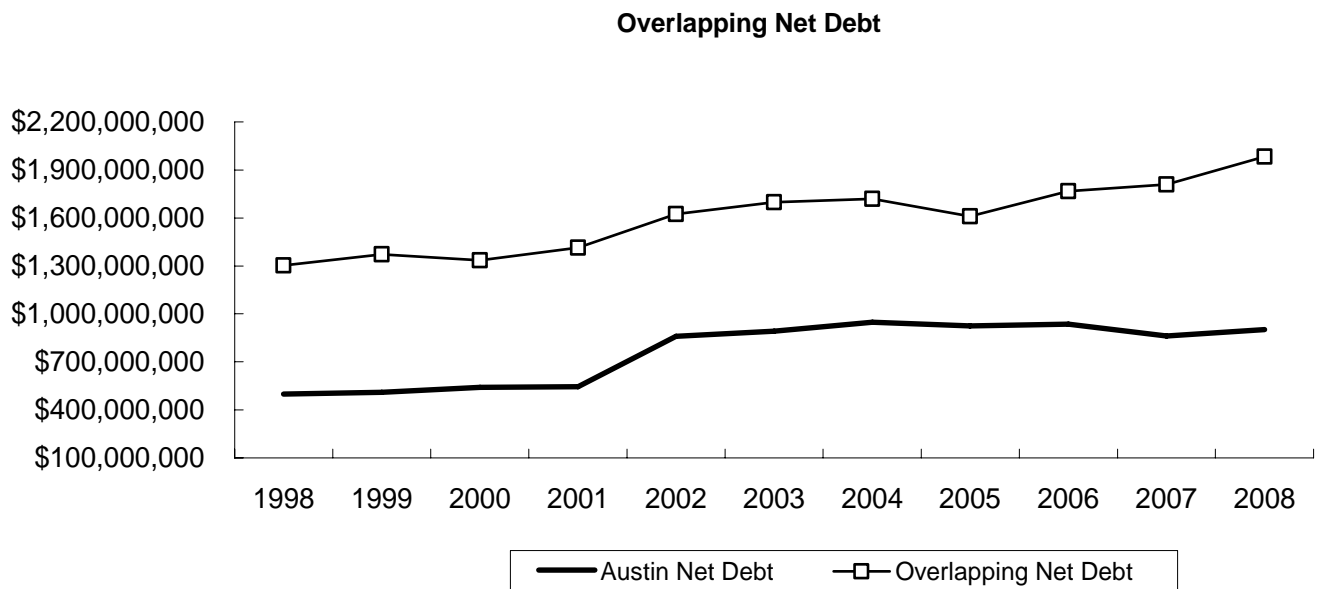
The following graph compares Austin's net debt per capita to other Texas cities. This statistic represents the rate of debt retirement versus debt issuance as well as growth in population.



Source: City of Austin - Financial Services (FY 2008 Data not available for City of Ft. Worth and City of Dallas)

Overlapping Debt

The following graphs reflect the additional debt burden imposed by other governmental units in the area, including Travis County, Austin Independent School District and Austin Community College.

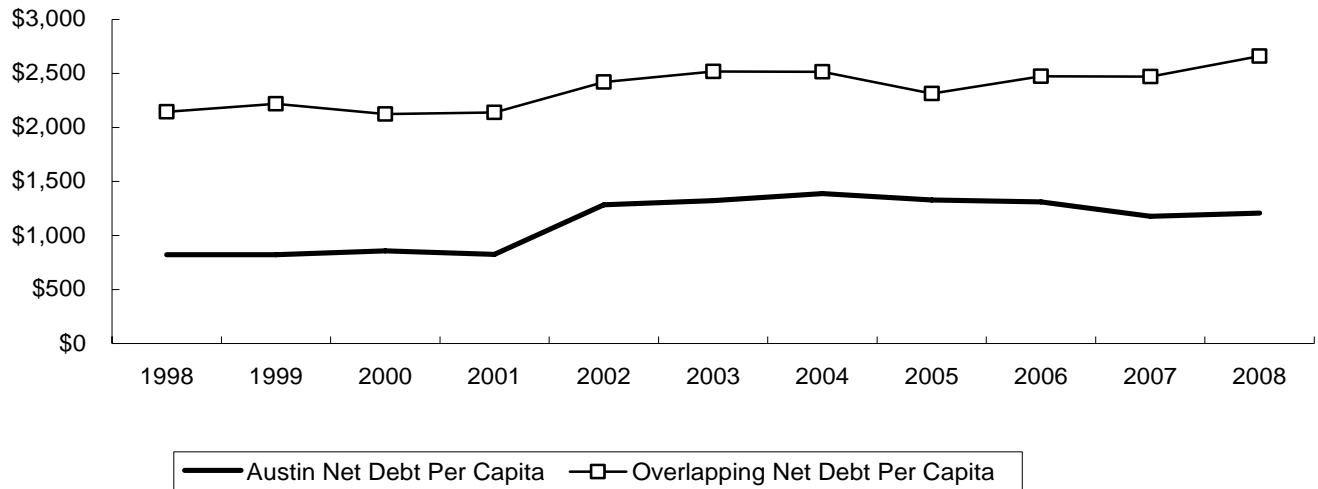


Source: City of Austin - Financial Services

Debt Service – 2009-10

While Austinites are impacted through individual tax rates of these entities, the City of Austin does not have the authority to impose restrictions on the other jurisdictions borrowing power.

Overlapping Net Debt Per Capita



Source: City of Austin – Financial Services

Conclusion

Because of the implementation and adherence to its debt management financial policies, Austin has been able to retain its excellent bond ratings even during periods of economic stress. As a consequence, the city will continue to receive competitive interest rates when entering the bond market.



City of Austin
2009-2010
Approved
Budget

Executive Summary
Capital Budget

Capital Budget

The Capital Improvements Program Plan and Capital Budget

The Capital Improvements Program (CIP) Plan

The Austin City Charter requires that the Planning Commission recommend a five-year program of capital improvements and a spending plan for financing these improvements to the City Manager. This list is compiled as the Five-Year Capital Improvement Program (CIP) Plan. The Plan shows the anticipated spending plan for projects in the upcoming year as well as for future years. The Planning Commission reviews the Plan each year and recommends specific projects to be included in the Capital Budget for the next fiscal year. Detailed are:

- all active projects contained in prior Capital Budgets;
- additional appropriations for previously approved projects;
- additional appropriations for new projects;
- estimated expenditures for each project; and
- projected methods of financing.

The Plan is developed through public input and department prioritization of needs. The process includes:

- departmental information gathered through neighborhood meetings;
- department requests;
- Budget Office assessment of requested projects;
- input from the Planning Commission's CIP Subcommittee, CIP Coordinating Committee, and other Boards and Commissions; and
- Planning Commission public hearing(s).

The CIP Plan is a recommendation from the Planning Commission.

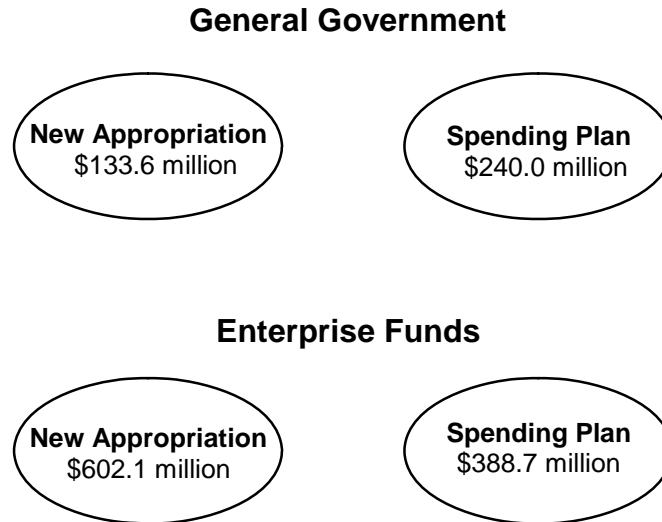
The Capital Budget

The Capital Budget as adopted by City Council includes appropriation (the legal authority to spend funds) to support the approved capital projects and reflects the input received from citizens, staff, the Planning Commission and the Bond Oversight Committee. It contains requested appropriations for new projects, additional appropriations for previously approved projects, and any requests to revise prior year appropriations. Unlike the Operating Budget, which authorizes expenditures for only one fiscal year, Capital Budget appropriations are multi-year - they last until the project is complete or until changed by Council. This is why the Capital Budget is used for construction projects and major expenditures that may require longer than a twelve-month period to complete.

Capital Budget — 2009-10

Appropriations and Spending Plan for the 2009-10 Capital Budget

As mentioned previously, the Operating Budget is a single-year authorization; all of the funds to be expended must be appropriated each year, thus, there is no difference between appropriation and spending plan. However, the Capital Budget is a multi-year spending authorization. There is a distinction between what the City plans to spend in the next fiscal year and the new appropriations required to be approved in the budget. The following illustration summarizes the Capital Budget appropriation versus the anticipated spending plan for 2009-10:



In order to finance capital expenditures, various City funds transfer current revenue to the Capital Budget. The City also issues debt to finance projects. Public Improvement Bonds are long-term debt instruments that allow the cost of capital investments to be repaid over the life of the project, much like financing the construction or purchase of a new home. Other debt instruments, including Certificates of Obligation and Contractual Obligations, are paid off over a shorter period and therefore have lower borrowing costs. To avoid incurring debt and borrowing costs until cash is actually needed, cities can begin the preliminary phases of a project and reimburse the costs incurred with the sale of bonds at a later date through the use of a Reimbursement Resolution. To save issuance costs the City of Austin's annual debt issuance is normally sold once each year. Of the \$133.6 million in New Appropriations for General Government projects, \$114.4 million is funded by tax supported Public Improvement Bonds, of which \$112.4 million is supported by Reimbursement Resolution. The General Obligation Bond Sale Schedule, which includes Public Improvement Bonds, and other debt instruments, is included in this section. Most of the scheduled bond sale is supported by reimbursement resolutions which were approved in conjunction with the FY 2008-09 Amended Capital Budget.

The Supporting Documents section of the Approved Budget contains additional information on the City's debt and how the decisions are made to borrow, as well as schedules of the City's outstanding debt.

In addition to new appropriations, re-allocation and deappropriation requests are also included in the Capital Budget for projects that are either complete or canceled and whose funding source is no longer available.

Capital Budget — 2009-10

General Obligation Bond Sale Schedule (\$000s)

PUBLIC IMPROVEMENT BONDS			
Election Year	Description	2009-10 Bond Sale August 2009	
		TAX Supported	NON TAX Supported
	Infrastructure: Streets/Signals		
2000	Street Improvements	11,000	0
2000	Bikeways	2,000	0
2006	Street Reconstruction	21,910	0
2006	Sidewalks	1,200	0
2006	Signals	1,550	0
	Total: Streets and Signals	37,660	0
	Watershed Protection		
2006	Master Plan Projects	10,000	0
2006	Open Space	10,000	0
	Total: Streets and Signals	20,000	0
	Parks and Recreation		
2006	Facility Improvements and Renovations	3,200	0
2006	Pool Improvements and Renovations	2,575	0
2006	Playscape Improvements and Renovations	750	0
2006	Trail Improvements and Renovations	900	0
2006	Parkland Acquisition	4,000	0
	Total: Parks and Recreation	11,425	0
	Community and Cultural Facilities		
2006	Austin Film Studios	5,000	0
2006	Mexican American Cultural Center	5,000	0
2006	Zach Scott Theatre	1,000	0
	Total: Community and Cultural Facilities	11,000	0
	Library		
2006	Central Library	500	0
	Total: Library	500	0
	Public Safety Facilities		
2006	Public Safety Training Facility	15,000	0
2006	Northeast Police Substation	2,000	0
2006	Animal Shelter	2,000	0
	Total: Public Safety	19,000	0
TOTAL Public Improvement Bonds		99,585	0

Capital Budget — 2009-10

General Obligation Bond Sale Schedule (\$000s)

CERTIFICATES OF OBLIGATION		
Description	2009-10 Bond Sale August 2009	
	TAX Supported	NON TAX Supported
<i>Convention Center</i> Facility Improvements	0	6,000
<i>Parks and Recreation</i> Zilker Park Improvements	0	2,500
<i>Solid Waste Services</i> Landfill Closure	0	4,000
TOTAL Certificates of Obligation	0	12,500
CONTRACTUAL OBLIGATIONS		
Description	2009-10 Bond Sale August 2009	
	TAX Supported	NON TAX Supported
<i>Austin Water Utility</i> Capital Equipment - Water	0	1,120
Capital Equipment - Wastewater	0	1,880
<i>Public Works - Transportation</i> Parking Meter Pay Stations	0	5,000
<i>Solid Waste Services</i> Capital Equipment	0	5,800
TOTAL Contractual Obligations	0	13,800
TOTAL	99,585	26,300

Capital Budget — 2009-10

2009-10 General Government New Appropriations

Communications & Technology Management	\$3,738,475
Financial & Administrative Services	\$3,550,000
Fleet	\$550,000
Neighborhood Housing & Community Development	\$15,821,416
Parks and Recreation	\$24,258,079
Planning & Development Review	\$571,000
Public Works	\$55,882,000
Watershed Protection	\$29,237,500
<hr/>	
Total New Appropriation	\$133,608,470
<hr/>	

Capital Budget — 2009-10

Communications & Technology Management

Account	Project Name	Amount	Funding Source
New Appropriation:			
8641 5607 0250	Critical Technology Replacement & Upgrades	\$3,738,475	FY 10 CTM Fund
Total New Appropriation		\$3,738,475	

Capital Budget — 2009-10

Financial & Administrative Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
8604 7407 NEW	Mexic Arte Museum <i>Reimbursement Resolution</i>	\$1,000,000	2006 GO Bonds P4
8604 7407 NEW	Asian American Resource Center <i>Reimbursement Resolution</i>	\$100,000	2006 GO Bonds P4
8560 7407 0005	CIP Contingency	\$1,000,000	CIP Interest
8560 7407 0540	Financial Systems	\$650,000	FY 10 Support Services
8560 7407 0052	One Texas Center Renovations	\$800,000	One Texas Center
Total New Appropriation		\$3,550,000	

Capital Budget — 2009-10

Fleet Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
8870 7807 0257	Fleet Facility Improvements	\$250,000	FY 10 Fleet Services Fund
8870 7807 0262	Fleet IT Projects	\$300,000	FY 10 Fleet Services Fund
Total New Appropriation		\$550,000	

Capital Budget — 2009-10

Neighborhood Housing & Community Development

Account	Project Name	Amount	Funding Source
New Appropriation:			
8605 7207 0400	Affordable Housing <i>Reimbursement Resolution</i>	\$15,800,000	2006 GO Bonds P5
8151 7207 0100	Housing Acquisitions & Development	\$21,416	Domain Sales Tax Remittance
Total New Appropriation		\$15,821,416	

Capital Budget — 2009-10

Planning & Development Review

Account	Project Name	Amount	Funding Source
New Appropriation:			
8405 6807 2000	Great Streets	\$400,000	Parking Meter Revenue
8405 6807 4038	IH-35 Makeover	\$40,000	Economic Development
8405 6807 2055	West Campus Parking District Projects	\$131,000	Parking Meter Revenue
Total New Appropriation		\$571,000	

Capital Budget — 2009-10

Parks and Recreation

Account	Project Name	Amount	Funding Source
New Appropriation:			
8603 8607 6301	Facility Improvements and Renovations <i>Reimbursement Resolution</i>	\$3,645,000	2006 GO Bonds P3
4750 8607 1011	Golf Capital Equipment <i>Reimbursement Resolution</i>	\$1,100,000	FY 11 Contractual Obligations
8741 8607 0819	Golf Course Improvements	\$100,000	FY 10 Golf Surcharge Fund
8741 8607 NEW	Lady Bird Lake Boardwalk Trail	\$2,475,000	Block 21 Sale Proceeds
8603 8607 6450	Parkland Acquisition <i>Reimbursement Resolution</i>	\$4,000,000	2006 GO Bonds P3
8741 8607 NEW	Parkland Mitigation - Cellular Phone Tower Abandonment	\$3,468	Parkland Mitigation
8720 8607 FUND	Parkland Dedication	\$1,597,111	PLD Fees
8603 8607 6370	Playscapes <i>Reimbursement Resolution</i>	\$750,000	2006 GO Bonds P3
8603 8607 6420	Pool Improvements and Renovations <i>Reimbursement Resolution</i>	\$8,450,000	2006 GO Bonds P3
8741 8607 3010	Pool Improvements and Renovations	\$100,000	FY 10 Conservation Rebates and Incentives Fund
8741 8607 NEW	Shoal Creek Trail	\$1,237,500	Block 21 Sale Proceeds
8603 8607 6350	Trails <i>Reimbursement Resolution</i>	\$800,000	2006 GO Bonds P3
Total New Appropriation		\$24,258,079	

Capital Budget — 2009-10

Public Works

Account	Project Name	Amount	Funding Source
New Appropriation:			
8071 6207 5500	Bicycle Improvements (Bikeways)	\$2,000,000	2000 GO Bonds P1
8601 6207 5200	Sidewalk/Curb & Gutter Repairs <i>Reimbursement Resolution</i>	\$3,700,000	2006 GO Bonds P1
8071 6207 9050	Street Improvements <i>Reimbursement Resolution</i>	\$10,242,000	2000 GO Bonds P1
8601 6207 5101	Street Reconstruction <i>Reimbursement Resolution</i>	\$37,840,000	2006 GO Bonds P1
8601 6207 5300	Traffic Signals <i>Reimbursement Resolution</i>	\$2,100,000	2006 GO Bonds P1
Total New Appropriation		\$55,882,000	
Reallocations:			
8780 6207 2116	Transportation Matches	(\$354,000)	1998 GO Bonds P1
8780 6207 NEW	Curb and Gutter Repairs	\$354,000	1998 GO Bonds P1
8780 6207 2101	Loyola Lane from Johnny Morris-Decker	(\$16,413)	1998 GO Bonds P1
8780 6207 2114	Escarpment from Aden to SH45	(\$1,200)	1998 GO Bonds P1
8780 6207 2100	Street Improvements	\$17,613	1998 GO Bonds P1
8581 2507 9018	Cepeda Library Music Garden	(\$50,000)	Capital Metro
8581 2507 9019	Medina Pocket Park	(\$147,980)	Capital Metro
8581 2507 9016	Guadalupe St / 21st to 24th Street	\$197,980	Capital Metro
8581 2507 9114	Pleasant Valley / St. Elmo-Button	(\$2,563,000)	Capital Metro
8581 2507 9118	Rundberg / Metric to Burnet	(\$3,023,000)	Capital Metro
8581 2507 NEW	Austin Mobility Program	\$5,586,000	Capital Metro
8071 2507 9000	ROW Acquisition/Utility Relocation	(\$5,586,000)	2000 GO Bonds P1
8071 6207 9050	Street Improvements	\$5,586,000	2000 GO Bonds P1
8071 2507 9000	ROW Acquisition/Utility Relocation	(\$5,000,000)	2000 GO Bonds P1
8071 6207 5000	Sidewalks	\$5,000,000	2000 GO Bonds P1
Total Reallocations		\$0	
Deappropriation:			
8400 6207 6298	Monroe/Eastside-Congress (SBC participation) Little Hill Circle/Craigwood-Craigwood (SBC participation)	(\$94,800)	AT&T Participation
8400 6207 6299		(\$1,393)	AT&T Participation
Total Deappropriations		(\$96,193)	

Capital Budget — 2009-10

Watershed Protection

Account	Project Name	Amount	Funding Source
New Appropriation:			
<u>General Government</u>			
4850 6307 NEW	Waller Creek Tunnel	\$1,237,500	Block 21 Sale Proceeds
4971 6307 7200		<u>\$4,000,000</u>	CIP Interest
		\$5,237,500	
8602 6307 6800	Watershed Protection Master Plan <i>Reimbursement Resolution</i>	\$24,000,000	<i>2006 GO Bonds P2</i>
Total New Appropriation		\$29,237,500	

Capital Budget — 2009-10

2009-10 Enterprise New Appropriations

Austin Energy	199,100,000
Austin Water Utility	\$334,227,000
Aviation	\$27,000,000
Convention Center	\$6,000,000
Solid Waste Services	\$13,500,000
Watershed Protection	\$22,278,000
<hr/>	<hr/>
Total New Appropriation	\$602,105,000
<hr/>	<hr/>

Capital Budget — 2009-10

Austin Energy

Account	Project Name	Amount	Funding Source
New Appropriation:			
3120 1107 1178	Alternate Energy	2,500,000	Current Revenue
		<u>3,500,000</u>	Commercial Paper
		6,000,000	
3260 1107 5080	Customer Services, Billing & Metering	1,000,000	Current Revenue
3250 1107 3101	Distribution	7,100,000	Current Revenue
		<u>11,300,000</u>	Commercial Paper
		18,400,000	
3060 1107 0100	Non-Electric Plant Assets	2,400,000	Taxable Debt
3220 1107 7101	Power Production	39,300,000	Current Revenue
		<u>15,000,000</u>	Commercial Paper
		54,300,000	
3290 1107 5101	Support Services	3,300,000	Current Revenue
		<u>70,000,000</u>	Commercial Paper
		73,300,000	
3230 1107 2900	Transmission	17,500,000	Current Revenue
		<u>26,200,000</u>	Commercial Paper
		43,700,000	
Total New Appropriation		199,100,000	

Capital Budget — 2009-10

Austin Water Utility

Account	Project Type	Amount	Funding Source
New Appropriation:			
<u>Water</u>			
3960 2207 Fund Treatment Plants		\$117,550,000	Commercial Paper
3920 2207 Fund		\$1,000,000	FY 10 AWU Fund (Current Revenue)
		<u>\$118,550,000</u>	
3960 2207 Fund Transmission / Distribution		\$23,520,000	Commercial Paper
3920 2207 Fund		\$4,006,000	FY 10 AWU Fund (Current Revenue)
3940 2207 Fund		\$3,500,000	FY 10 AWU Fund (Fees)
		<u>\$31,026,000</u>	
3960 2207 Fund Relocations		\$18,090,000	Commercial Paper
3960 2207 Fund Rehabilitation		\$13,909,000	Commercial Paper
3920 2207 Fund		\$4,000,000	FY 10 AWU Fund (Current Revenue)
		<u>\$17,909,000</u>	
3920 2207 Fund Pump Stations		\$7,700,000	FY 10 AWU Fund (Current Revenue)
3960 2207 Fund		\$326,000	Commercial Paper
		<u>\$8,026,000</u>	
3920 2207 Fund Reservoirs		\$3,956,000	FY 10 AWU Fund (Current Revenue)
3960 2207 Fund Service Extensions		\$3,019,000	Commercial Paper
3920 2207 Fund Other		\$2,966,000	FY 10 AWU Fund (Current Revenue)
3960 2207 Fund Water Reclamation Initiative		\$1,220,000	Commercial Paper
3920 2207 Fund		\$667,000	FY 10 AWU Fund (Current Revenue)
		<u>\$1,887,000</u>	
4180 2207 Fund Capital Equipment - Vehicles		\$1,120,000	FY 10 Contractual Obligations
3960 2207 Fund Annexed Areas		\$288,000	Commercial Paper
3920 2207 Fund		\$185,000	FY 10 AWU Fund (Current Revenue)
		<u>\$473,000</u>	
Total New Appropriation-Water		\$207,022,000	

Capital Budget — 2009-10

Austin Water Utility

Account	Project Type	Amount	Funding Source
New Appropriation:			
<u>Wastewater</u>			
4570 2307 Fund	Collection Systems	\$55,104,000	Commercial Paper
4510 2307 Fund		\$2,500,000	FY 10 AWU Fund (Fees)
4480 2307 Fund		\$2,300,000	FY 10 AWU Fund (Current Revenue)
		<u>\$59,904,000</u>	
4480 2307 Fund	Rehabilitation	\$20,004,000	FY 10 AWU Fund (Current Revenue)
4570 2307 Fund		\$10,321,000	Commercial Paper
		<u>\$30,325,000</u>	
4570 2307 Fund	Treatment Plants	\$14,953,000	Commercial Paper
4480 2307 Fund		\$9,670,000	FY 10 AWU Fund (Current Revenue)
		<u>\$24,623,000</u>	
4480 2307 Fund	Other	\$4,088,000	FY 10 AWU Fund (Current Revenue)
4570 2307 Fund	Lift Stations	\$1,652,000	Commercial Paper
4480 2307 Fund		\$818,000	FY 10 AWU Fund (Current Revenue)
		<u>\$2,470,000</u>	
4480 2307 Fund	Annexed Areas	\$1,125,000	FY 10 AWU Fund (Current Revenue)
4570 2307 Fund		\$896,000	Commercial Paper
		<u>\$2,021,000</u>	
4570 2307 Fund	Service Extensions	\$1,519,000	Commercial Paper
4680 2307 Fund	Capital Equipment - Vehicles	\$1,880,000	FY 10 Contractual Obligations
4570 2307 Fund	Relocations	\$375,000	Commercial Paper
Total New Appropriation - Wastewater		\$127,205,000	
Total New Appropriation - Combined		\$334,227,000	

Capital Budget — 2009-10

Aviation

Account	Project Name	Amount	Funding Source
New Appropriation:			
4910 8107 3050	ABIA Improvements	\$27,000,000	Airport Capital Fund Grants
Total New Appropriation		\$27,000,000	

Capital Budget — 2009-10

Convention Center

Account	Project Name	Amount	Funding Source
New Appropriation:			
8900 8207 4003	Convention Center Improvements	\$6,000,000	FY10 Certificates of Obligation
Total New Appropriation		\$6,000,000	
<hr/>			
8900 8207 4003	Convention Center Improvements	(\$10,000,000)	FY09 Convention Center Fund
Total Deappropriation		(\$10,000,000)	

Capital Budget — 2009-10

Solid Waste Services

Account	Project Name	Amount	Funding Source
New Appropriation:			
4800 1507 0100	Capital Equipment	\$5,800,000	FY10 Contractual Obligations
4800 1507 NEW	Single Stream Recycling Facility <i>Reimbursement Resolution</i>	\$7,700,000	<i>FY11 Certificates of Obligation</i>
Total New Appropriation		\$13,500,000	

Capital Budget — 2009-10

Watershed Protection

Account	Project Name	Amount	Funding Source
New Appropriation:			
<u>Enterprise</u>			
4850 6307 2000	Database and GIS Projects	\$2,085,000	FY 10 Drainage Utility Fund
4850 6307 8000	Erosion Control Projects	\$3,046,000	FY 10 Drainage Utility Fund
4850 6307 6400	Flood Control Improvement Projects	\$2,846,000	FY 10 Drainage Utility Fund
4860 6307 NEW	Flood Control Improvement Projects	\$250,000	FY 10 RSMP
4850 6307 4100	Localized Drainage Improvements	\$2,176,000	FY 10 Drainage Utility Fund
4850 6307 2000	Master Plan & Recurring	\$5,527,000	FY 10 Drainage Utility Fund
4850 6307 9000	Water Quality Protection Projects	\$1,460,000	FY 10 Drainage Utility Fund
4850 6307 6000	Water Quality Protection Projects	\$4,888,000	FY 10 UWO
Total New Appropriation		\$22,278,000	

Capital Budget — 2009-10

General Obligation Bond Schedule

The City of Austin recognizes that capital improvements are an investment in the future of the community. As such, emphasis is placed on anticipating capital needs well in advance and fully-integrating them with service and financial projections.

The capital planning and decision-making process in Austin is guided by the Capital Improvements Program (CIP) Plan document. Produced annually, the CIP Plan outlines the City's projected major capital improvements over the next five years. General Government capital expenditures are largely driven by General Obligation Bonds; therefore the City's ability to issue and service general obligation debt is a key component of the City's capital planning process and the CIP Plan. The City uses a five year General Obligation Bond Schedule to capture and plan for the future appropriation and sale general obligation debt. This schedule is updated each year as part of the CIP Plan and Annual Budget.

In November 2006, voters approved \$567.4 million of General Obligation Bonds in seven propositions to be implemented over the next seven years. The following table provides the details for those seven propositions.

Number	Proposition	Amount
1	Transportation	\$ 103,100,000
2	Drainage & Water Quality Protection	\$ 145,000,000
3	Parks Facilities & Parkland	\$ 84,700,000
4	Community & Cultural Facilities	\$ 31,500,000
5	Affordable Housing	\$ 55,000,000
6	Central Library	\$ 90,000,000
7	Public Safety Facilities	\$ 58,100,000
TOTAL		\$ 567,400,000

The 2006 Bonds along with the remaining authority from the 2000 Bonds will be the primary funding source for General Government capital expenditures for the next 3 to 4 years. The following General Obligation Bond Schedule provides the plan for how those bond programs will be implemented over that time. The schedule lists projects and programs by responsible departments. The schedule also reflects when appropriations will be included in the proposed capital budget, as well as when the bonds will be sold to support the appropriations in accordance with the City's cash management and financial policies.

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
6023 EMS	Airport Boulevard - Mueller EMS Station (2006 Bonds)							
	<i>Appropriation</i>	3,100	0	0	0	0	0	3,100
	<i>Bond Sale</i>	0	0	3,100	0	0	0	3,100
	<i>Subtotal Appropriation</i>	3,100	0	0	0	0	0	3,100
	<i>Subtotal Bond Sale</i>	0	0	3,100	0	0	0	3,100
Financial and Administrative Services								
7524	Austin Film Studios (2006 Bonds)							
	<i>Appropriation</i>	5,000	0	0	0	0	0	5,000
	<i>Bond Sale</i>	0	5,000	0	0	0	0	5,000
7525	African American Cultural Center (2006 Bonds)							
	<i>Appropriation</i>	1,500	0	0	0	0	0	1,500
	<i>Bond Sale</i>	0	0	1,500	0	0	0	1,500
* 7523	Asian American Resource Center (2006 Bonds)							
	<i>Appropriation</i>	0	100	400	0	0	4,500	5,000
	<i>Bond Sale</i>	0	0	100	400	0	4,500	5,000
* 7573	Mexic Arte (2006 Bonds)							
	<i>Appropriation</i>	0	1,000	0	4,000	0	0	5,000
	<i>Bond Sale</i>	0	0	0	1,000	4,000	0	5,000
7238	Joint Public Safety Training Facility (2006 Bonds)							
	<i>Appropriation</i>	20,000	0	0	0	0	0	20,000
	<i>Bond Sale</i>	5,000	15,000	0	0	0	0	20,000
	<i>Subtotal Appropriation</i>	26,500	1,100	400	4,000	0	4,500	36,500
	<i>Subtotal Bond Sale</i>	5,000	20,000	1,600	1,400	4,000	4,500	36,500

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Fire 7330	Avery Ranch Fire Station (Certificates of Obligation)							
	<i>Appropriation</i>	6,500	0	0	0	0	0	6,500
	<i>Bond Sale</i>	6,500	0	0	0	0	0	6,500
	Subtotal Appropriation	6,500	0	0	0	0	0	6,500
	Subtotal Bond Sale	6,500	0	0	0	0	0	6,500
	Fire							
	Subtotal Appropriation	6,500	0	0	0	0	0	6,500
	Subtotal Bond Sale	6,500	0	0	0	0	0	6,500
	Health and Human Services							
7526	Animal Shelter (2006 Bonds)							
	<i>Appropriation</i>	12,000	0	0	0	0	0	12,000
	<i>Bond Sale</i>	850	2,000	9,150	0	0	0	12,000
	Subtotal Appropriation	12,000	0	0	0	0	0	12,000
	Subtotal Bond Sale	850	2,000	9,150	0	0	0	12,000
	HHSD							
	Subtotal Appropriation	12,000	0	0	0	0	0	12,000
	Subtotal Bond Sale	850	2,000	9,150	0	0	0	12,000
	Library							
7235	Central Library (2006 Bonds)							
	<i>Appropriation</i>	19,000	0	0	66,000	5,000	0	90,000
	<i>Bond Sale</i>	0	500	18,500	0	0	71,000	90,000
	Subtotal Appropriation	19,000	0	0	66,000	5,000	0	90,000
	Subtotal Bond Sale	0	500	18,500	0	0	71,000	90,000
	Library							
	Subtotal Appropriation	19,000	0	0	66,000	5,000	0	90,000
	Subtotal Bond Sale	0	500	18,500	0	0	71,000	90,000
	Municipal Court							
7494	Municipal Court Facility (2006 Bonds)							
	<i>Appropriation</i>	16,000	0	0	0	0	0	16,000
	<i>Bond Sale</i>	16,000	0	0	0	0	0	16,000
	Subtotal Appropriation	16,000	0	0	0	0	0	16,000
	Subtotal Bond Sale	16,000	0	0	0	0	0	16,000
	Municipal Court							
	Subtotal Appropriation	16,000	0	0	0	0	0	16,000
	Subtotal Bond Sale	16,000	0	0	0	0	0	16,000

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Neighborhood Housing and Community Development								
Various Affordable Housing Programs (2006 Bonds)								
	Appropriation	24,000	15,800	9,200	3,200	2,800	0	55,000
	Bond Sale	13,500	0	26,300	9,200	3,200	2,800	55,000
<hr/>								
NHCD		Subtotal Appropriation	15,800	9,200	3,200	2,800	0	55,000
	Subtotal Bond Sale	13,500	0	26,300	9,200	3,200	2,800	55,000
<hr/>								
Parks & Recreation								
5953 Zilker Park Improvements (Certificates of Obligation)								
	Appropriation	2,500	0	0	0	0	0	2,500
	Bond Sale	0	2,500	0	0	0	0	2,500
<hr/>								
5953 Circle C Metro Park (Certificates of Obligation)								
	Appropriation	2,500	0	0	0	0	0	2,500
	Bond Sale	2,500	0	0	0	0	0	2,500
<hr/>								
6066 Barton Springs Pool (Certificates of Obligation)								
	Appropriation	6,200	0	0	0	0	0	6,200
	Bond Sale	6,200	0	0	0	0	0	6,200
<hr/>								
5208 Dittmar Recreation Center - New Gym (2006 Bonds)								
	Appropriation	2,450	0	0	0	0	0	2,450
	Bond Sale	0	500	1,950	0	0	0	2,450
<hr/>								
7128 Deep Eddy Pool Shell (2006 Bonds)								
	Appropriation	1,650	3,600	0	0	0	0	5,250
	Bond Sale	650	1,000	3,600	0	0	0	5,250
<hr/>								
7544 Doris Miller Auditorium Renovations (2006 Bonds)								
	Appropriation	1,485	0	0	0	0	0	1,485
	Bond Sale	1,485	0	0	0	0	0	1,485

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
5186	Parks & Recreation (continued)							
	NW Recreation Center Expansion (2006 Bonds)	3,675	0	0	0	0	0	3,675
	<i>Appropriation</i>							
	<i>Bond Sale</i>	0	750	2,925	0	0	0	3,675
7544	Rosewood Park - Chestnut House (2006 Bonds)							
	<i>Appropriation</i>	500	0	0	0	0	0	500
	<i>Bond Sale</i>	0	500	0	0	0	0	500
6066	McBeth Recreation Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	625	1,875	0	0	0	0	2,500
	<i>Bond Sale</i>	0	0	2,500	0	0	0	2,500
7547	North Austin Recreation Center (2006 Bonds)							
	<i>Appropriation</i>	2,000	0	6,900	0	0	0	8,900
	<i>Bond Sale</i>	0	0	2,000	6,900	0	0	8,900
7554	BMX Park & Skate Park (2006 Bonds)							
	<i>Appropriation</i>	1,300	0	0	0	0	0	1,300
	<i>Bond Sale</i>	1,300	0	0	0	0	0	1,300
7553	Susanna Dickinson House (2006 Bonds)							
	<i>Appropriation</i>	500	0	0	0	0	0	500
	<i>Bond Sale</i>	500	0	0	0	0	0	500
7548	South Austin Recreation Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	525	0	0	0	0	0	525
	<i>Bond Sale</i>	0	0	525	0	0	0	525
7552	Conley-Guerrero SAC Renovations (2006 Bonds)							
	<i>Appropriation</i>	220	0	655	0	0	0	875
	<i>Bond Sale</i>	0	0	220	655	0	0	875

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Parks & Recreation (continued)								
7558	Bartholomew Pool Shell (2006 Bonds)							
	<i>Appropriation</i>	660	1,965	0	0	0	0	2,625
	<i>Bond Sale</i>	0	0	2,625	0	0	0	2,625
7551	Elisabet Ney Museum (2006 Bonds)							
	<i>Appropriation</i>	500	0	0	0	0	0	500
	<i>Bond Sale</i>	500	0	0	0	0	0	500
896	Dougherty Arts Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	100	0	650	2,250	0	0	3,000
	<i>Bond Sale</i>	0	100	0	650	2,250	0	3,000
7550	Senior Activity Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	0	220	655	0	0	0	875
	<i>Bond Sale</i>	0	0	0	875	0	0	875
7555	Montopolis Recreation Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	0	200	590	0	0	0	790
	<i>Bond Sale</i>	0	0	0	790	0	0	790
7571	West Enfield Pool Shell (2006 Bonds)							
	<i>Appropriation</i>	0	1,310	0	0	0	0	1,310
	<i>Bond Sale</i>	0	0	1,310	0	0	0	1,310
7549	Hancock Recreation Center Renovations (2006 Bonds)							
	<i>Appropriation</i>	0	0	220	655	0	0	875
	<i>Bond Sale</i>	0	0	0	0	820	55	875
Various	Roof / HVAC Replacement Program (2006 Bonds)							
	<i>Appropriation</i>	3,180	1,350	1,270	1,200	950	0	7,950
	<i>Bond Sale</i>	1,830	1,350	1,350	1,270	1,200	950	7,950
Various	Pool Renovation Program (2006 Bonds)							
	<i>Appropriation</i>	3,465	1,575	1,450	1,325	1,000	0	8,815
	<i>Bond Sale</i>	1,890	1,575	1,575	1,450	1,325	1,000	8,815

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Parks & Recreation (continued)								
Various	Playscape Renovations & Improvements (2006 Bonds)							
	<i>Appropriation</i>	1,700	750	650	650	500	0	4,250
	<i>Bond Sale</i>	950	750	750	650	650	500	4,250
Various	Trail Renovations & Improvements (2006 Bonds)							
	<i>Appropriation</i>	2,250	800	1,100	185	0	0	4,335
	<i>Bond Sale</i>	1,350	900	800	1,100	185	0	4,335
Various	Courts / Greens Renovations & Improvements (2006 Bonds)							
	<i>Appropriation</i>	1,415	0	0	0	0	0	1,415
	<i>Bond Sale</i>	1,415	0	0	0	0	0	1,415
5234	Parkland Acquisition (2006 Bonds)							
	<i>Appropriation</i>	12,150	4,000	3,850	0	0	0	20,000
	<i>Bond Sale</i>	8,150	4,000	4,000	3,850	0	0	20,000
5201	Mexican American Cultural Center (2006 Bonds)							
	<i>Appropriation</i>	5,000	0	0	0	0	0	5,000
	<i>Bond Sale</i>	0	5,000	0	0	0	0	5,000
* 5311	Zach Scott Theatre (2006 Bonds)							
	<i>Appropriation</i>	1,000	0	9,000	0	0	0	10,000
	<i>Bond Sale</i>	0	1,000	0	0	9,000	0	10,000
Parks & Recreation								
	<i>Subtotal Appropriation</i>	57,550	17,645	26,990	6,265	2,450	0	110,900
	<i>Subtotal Bond Sale</i>	28,720	19,925	26,130	18,190	15,430	2,505	110,900
Police								
6615	Northeast Police Substation (2006 Bonds)							
	<i>Appropriation</i>	7,000	0	0	0	0	0	7,000
	<i>Bond Sale</i>	0	2,000	5,000	0	0	0	7,000
	<i>Subtotal Appropriation</i>	7,000	0	0	0	0	0	7,000
	<i>Subtotal Bond Sale</i>	0	2,000	5,000	0	0	0	7,000

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Public Works								
Various	Street Improvements (2000 Bonds)							
	<i>Appropriation</i>	60,549	10,242	0	0	0	0	70,791
	<i>Bond Sale</i>	44,791	11,000	15,000	0	0	0	70,791
Various	ROW Participation (2000 Bonds)							
	<i>Appropriation</i>	59,209	0	0	0	0	0	59,209
	<i>Bond Sale</i>	59,209	0	0	0	0	0	59,209
5769	Sidewalks (2000 Bonds)							
	<i>Appropriation</i>	10,000	0	0	0	0	0	10,000
	<i>Bond Sale</i>	10,000	0	0	0	0	0	10,000
5771	Bikeways (2000 Bonds)							
	<i>Appropriation</i>	6,000	2,000	2,000	0	0	0	10,000
	<i>Bond Sale</i>	6,000	2,000	2,000	0	0	0	10,000
Various	Street Reconstruction (2006 Bonds)							
	<i>Appropriation</i>	44,660	37,840	0	0	0	0	82,500
	<i>Bond Sale</i>	22,750	21,910	20,000	17,840	0	0	82,500
5828	Traffic Signals (2006 Bonds)							
	<i>Appropriation</i>	1,800	2,100	2,100	2,000	0	0	8,000
	<i>Bond Sale</i>	250	1,550	2,100	2,100	2,000	0	8,000
5769	Sidewalks (2006 Bonds)							
	<i>Appropriation</i>	3,400	3,700	1,200	1,200	1,100	0	10,600
	<i>Bond Sale</i>	2,200	1,200	3,700	1,200	1,200	1,100	10,600
5771	Bikeways (2006 Bonds)							
	<i>Appropriation</i>	0	0	2,000	0	0	0	2,000
	<i>Bond Sale</i>	0	0	0	2,000	0	0	2,000
Public Works								
	<i>Subtotal Appropriation</i>	185,618	55,882	7,300	3,200	1,100	0	253,100
	<i>Subtotal Bond Sale</i>	145,200	37,660	42,800	23,140	3,200	1,100	253,100

General Obligation Bond Schedule (\$000s)

Project ID	Project Name	Thru 2009	Approved 2010	Proposed 2011	Proposed 2012	Proposed 2013	Proposed Future	Total
Watershed Protection								
Various	Watershed Protection Master Plan Projects (2006 Bonds)							
	<i>Appropriation</i>	33,000	24,000	17,000	14,000	7,000	0	95,000
	<i>Bond Sale</i>	23,000	10,000	24,000	17,000	14,000	7,000	95,000
6661	Open Space (2006 Bonds)							
	<i>Appropriation</i>	50,000	0	0	0	0	0	50,000
	<i>Bond Sale</i>	40,000	10,000	0	0	0	0	50,000
Watershed Protection								
	<i>Subtotal Appropriation</i>	83,000	24,000	17,000	14,000	7,000	0	145,000
	<i>Subtotal Bond Sale</i>	63,000	20,000	24,000	17,000	14,000	7,000	145,000
	Total Appropriation	440,268	114,427	60,890	96,665	18,350	4,500	735,100
	Total Bond Sale	278,770	102,085	156,580	68,930	39,830	88,905	735,100

* Project appropriation may move earlier. These projects are public/private ventures and staff is working with community groups to determine project timelines.



City of Austin
2009-2010
Approved
Budget

Executive Summary
Financial Summaries

Financial Summaries

PERSONNEL SUMMARY FY 2009-10

in Full-Time Equivalents (FTEs)

	2007-08	2008-09	TOTAL		2009-10		COUNCIL ACTION		
	ACTUAL BUDGET	AMENDED BUDGET	TRANSFERRED IN	TRANSFERRED OUT	DEPT. CHANGE	PROPOSED BUDGET	ELIMINATED POSITIONS	NEW POSITIONS	APPROVED BUDGET
GENERAL FUND									
Municipal Court	164.00	163.00	0.00	0.00	(3.00)	160.00	0.00	0.00	160.00
Watershed Protection	220.00	220.00	0.00	(220.00)	(220.00)	0.00	0.00	0.00	0.00
Planning & Development Review	77.50	78.50	249.50	(2.50)	232.00	310.50	0.00	0.00	310.50
Fire - Sworn	1,079.00	1,079.00	0.00	0.00	(5.00)	1,074.00	0.00	0.00	1,074.00
Fire - Non-Sworn	127.00	127.00	1.00	0.00	0.00	127.00	0.00	0.00	127.00
Library	345.73	350.43	0.00	0.00	(7.25)	343.18	0.00	0.00	343.18
Parks and Recreation	471.50	495.50	5.00	(1.00)	(14.25)	485.25	0.00	0.00	485.25
Police - Sworn	1,515.00	1,621.00	0.00	0.00	0.00	1,621.00	0.00	0.00	1,621.00
Police - Non-Sworn	611.50	617.50	4.00	(6.00)	(4.00)	615.25	0.00	0.00	615.25
Health & Human Services	258.50	288.50	0.00	(1.00)	(4.50)	283.00	0.00	0.00	283.00
Emergency Medical Services	464.00	464.00	0.00	(1.00)	(2.00)	467.00	0.00	0.00	467.00
Public Safety & Emergency Mgmt	127.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GENERAL FUND TOTAL	5,463.73	5,504.43	259.50	(231.50)	(56.00)	5,486.18	0.00	0.00	5,486.18
INTERNAL SERVICE FUNDS									
Mayor and Council	7.00	30.00	0.00	0.00	0.00	30.00	0.00	0.00	30.00
Management Services	28.75	48.25	2.00	0.00	(2.00)	49.25	0.00	0.00	49.25
Governmental Relations	3.00	3.00	0.00	0.00	0.00	3.00	0.00	0.00	3.00
City Clerk	42.50	19.50	0.00	0.00	(1.00)	18.50	0.00	0.00	18.50
Law	88.00	89.00	0.00	0.00	(6.00)	83.00	0.00	0.00	83.00
Human Resources	98.00	97.00	1.00	(1.00)	(2.00)	95.00	0.00	0.00	95.00
Communications and Public Information	16.00	17.00	1.00	(1.00)	0.00	17.00	0.00	0.00	17.00
City Auditor	24.00	24.00	2.00	0.00	(1.00)	25.00	0.00	0.00	25.00
Financial Services	374.25	378.75	0.00	(5.00)	(22.15)	351.60	0.00	0.00	351.60
Fleet	195.00	194.00	0.00	0.00	(5.00)	189.00	0.00	0.00	189.00
Small and Minority Business Resources	29.00	29.00	0.00	0.00	(2.00)	27.00	0.00	0.00	27.00
Communications & Technology Mang.	244.00	248.00	2.00	(1.00)	(23.00)	226.00	0.00	0.00	226.00
Wireless Communications	37.00	38.00	0.00	0.00	0.00	38.00	0.00	0.00	38.00
CTECC	46.00	42.00	0.00	(1.00)	(2.00)	40.00	0.00	0.00	40.00
INTERNAL SERVICE FUNDS TOTAL	1,232.50	1,257.50	8.00	(9.00)	(65.15)	1,192.35	0.00	0.00	1,192.35
GENERAL FUND AND INTERNAL FUNDS TOTAL	6,696.23	6,761.93	267.50	(240.50)	(121.15)	6,678.53	0.00	0.00	6,678.53

PERSONNEL SUMMARY FY 2009-10

in Full-Time Equivalents (FTEs)

	2007-08	2008-09	TOTAL		2009-10		COUNCIL ACTION		2009-10
	ACTUAL BUDGET	AMENDED BUDGET	TRANSFERRED IN	OUT	DEPT. CHANGE	PROPOSED BUDGET	NEW POSITIONS	ELIMINATED POSITIONS	APPROVED BUDGET
ENTERPRISE AND OTHER FUNDS									
Austin Energy	1,636.50	1,674.00	3.00	(1.00)	0.00	0.00	0.00	0.00	1,676.00
Economic Growth & Redevelopment Svcs.	42.75	44.75	1.00	0.00	0.00	0.00	0.00	0.00	45.75
Austin Water Utility	1,035.60	1,056.60	1.00	(8.00)	0.00	20.50	0.00	0.00	1,070.10
Solid Waste Services	442.00	463.00	0.00	(65.00)	0.00	0.00	(65.00)	0.00	398.00
Code Compliance	0.00	0.00	63.00	0.00	0.00	0.00	63.00	0.00	63.00
Landfill Closure/Postclosure Fund	4.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Austin Convention Center	184.75	200.75	8.00	(7.50)	0.00	1.75	2.25	0.00	203.00
Palmer Events Center Operating	31.00	31.00	3.50	(3.00)	0.00	0.25	0.75	0.00	31.75
Palmer Events Center Garage	5.25	9.25	5.00	(5.00)	0.00	0.00	0.00	0.00	9.25
Aviation	348.00	352.00	0.00	(1.00)	(6.00)	0.00	(7.00)	0.00	345.00
PARD - Golf	42.00	42.00	0.00	0.00	0.00	0.00	0.00	0.00	42.00
PARD - Softball	9.50	9.50	0.00	0.00	0.00	0.00	0.00	0.00	9.50
PARD - Recreation Programs	39.25	36.50	0.00	0.00	0.00	0.00	0.00	0.00	36.50
Watershed Protection	301.00	298.00	2.00	(53.50)	0.00	3.00	(48.50)	0.00	249.50
Public Works - Transportation Fund	360.00	360.00	3.00	(124.00)	(11.00)	3.00	(129.00)	0.00	231.00
Public Works - Capital Projects Mgmt.	216.00	161.00	4.00	(3.00)	0.00	11.00	12.00	0.00	173.00
Austin Transportation Dept - Parking Mgmt Fund	0.00	0.00	33.00	0.00	0.00	0.00	33.00	0.00	33.00
Austin Transportation Dept - Transportation Fund	0.00	1.00	121.50	0.00	(4.00)	0.00	117.50	0.00	118.50
Contract and Land Management	0.00	74.00	0.00	(1.00)	(1.00)	2.00	0.00	0.00	74.00
Traffic Safety Fund	3.00	3.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00
Child Safety	5.00	5.00	0.00	(1.00)	0.00	0.00	(1.00)	0.00	4.00
Hospital Fund	1.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Neighborhood Housing & Community Dev.	9.00	9.00	14.00	(5.00)	(2.00)	0.00	7.00	0.00	16.00
Juvenile Case Manager Fund	5.00	6.00	0.00	0.00	0.00	0.00	0.00	0.00	6.00
EMS - Travis County Reimbursed	12.00	13.00	0.00	0.00	(13.00)	0.00	(13.00)	0.00	0.00
Health - Travis County Reimbursed	30.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ENTERPRISE AND OTHER FUNDS TOTAL	4,760.10	4,849.35	262.00	(278.00)	(37.00)	41.50	(11.50)	0.00	4,837.85
GRANT FUNDS									
Health Special Revenue	196.50	195.45	1.00	0.00	(3.95)	0.00	(2.95)	0.00	192.50
Human Resources Special Revenue	5.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00
Library Special Revenue	8.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00
Management Services Special Revenue	0.00	5.00	0.00	0.00	(2.00)	0.00	(2.00)	0.00	3.00
Neighborhood Housing Special Revenue	66.00	66.00	5.00	(14.00)	(6.00)	0.00	(15.00)	0.00	51.00
PARD Special Revenue	13.00	9.00	0.00	0.00	(1.00)	0.00	(1.00)	0.00	8.00
Police Special Revenue	23.00	29.00	0.00	(3.00)	(4.00)	0.00	(7.00)	0.00	22.00
GRANT FUNDS TOTAL	311.50	319.45	6.00	(17.00)	(16.95)	0.00	(27.95)	0.00	290.50
CITY TOTAL	11,767.83	11,930.73	535.50	(535.50)	(175.10)	52.25	(122.85)	7.00	11,814.88

Funds Subject to Appropriation

With a budget of \$2.75 billion, the City of Austin has set up a series of funds to keep track of what it spends for separate activities. A fund is a fiscal and accounting entity that records cash, revenue, expenditures and balances relating to carrying on specific activities. The City of Austin uses funds that can be divided into the following categories: General, Enterprise, Internal Service, Special Revenue, Debt Retirement and Capital Projects.

General Fund

The General Fund is the general operating fund for the City of Austin. This fund accounts for revenue and expenditures for general government services. The General Fund is supported by taxes, fees, fines, permits, licenses, charges for services and interest income. The General Fund also includes transfers from other funds including Austin Water Utility and Austin Energy.

Enterprise Funds

Enterprise funds account for the acquisition, operations and maintenance of the City's facilities and services that are entirely or predominantly supported by user charges. They may also be funds for which the City has decided that the revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. All activities necessary to provide services are accounted for in these funds including, but not limited to, administration, operations and maintenance. The major enterprise funds are the Airport Fund, Austin Energy Fund and Austin Water Utility Fund.

Airport Fund

The Airport Fund is the operating fund for the Austin-Bergstrom International Airport. The sources of revenue include airline fees and non-airline revenue such as parking and concession fees. The revenue supports the operations and maintenance of the Austin-Bergstrom International Airport.

Austin Energy Fund

The Austin Energy Fund is the operating fund for the electric utility. The primary source of revenue is the sale of electricity to customers. The revenue supports the operations and maintenance of the electrical distribution system.

Austin Water Utility Fund

The Austin Water Utility Fund is the operating fund for the water and wastewater utility. The primary revenue source is from water and wastewater sales. The revenue supports treatment, collection and distribution of water and wastewater.

The non-major enterprise funds are as follows:

- Convention Center Fund;
- Drainage Utility Fund;
- Golf Fund;
- Parking Management Fund;
- Recreation Programs Fund;
- Softball Enterprise Fund;
- Solid Waste Services Fund; and,
- Transportation Fund.

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other City departments and other agencies on a cost-reimbursement basis. The internal service funds are as follows:

- Airport Capital Fund – Accounts for funds used for the Airport Capital Improvements Program (CIP);
- Capital Projects Management Fund – Includes project management, contract and land procurement and inspection of the City's capital projects;

Funds Subject to Appropriation

- Combined Transportation, Emergency, and Communication Center – Accounts for costs of the 9-1-1 and 3-1-1 call centers as well as other intergovernmental emergency communication functions;
- Communications and Technology Management Fund – Includes the information technology efforts of the City;
- Employee Benefits Fund – Includes the health, dental and life insurance costs of City employees;
- Fleet Maintenance Fund – Includes vehicle and equipment services;
- IH-35 Parking Program Fund – Supplements employee parking;
- Liability Reserve Fund – Provides coverage of the City's major claims liabilities;
- Strategic Reserve Fund – Provides emergency funding in case of unforeseen events for Austin Energy;
- Support Services Fund – Includes the activities of the various support service departments;
- Vehicle Acquisition Fund – Used for the purchase of replacement vehicles for general government departments;
- Wireless Communication Fund – Includes communication support activities; and,
- Workers' Compensation Fund – Accounts for workers' compensation costs.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specific purposes. Included in the special revenue funds are Federal, State, and other grant funds. Also included are the following funds.

General Government

- City Hall Fund – Used for funding and expenditures associated with the City Hall Parking Garage;
- Child Safety Fund – Accounts for certain fines and fees used to provide school crossing guards at City schools;
- Municipal Court Building Security Fund – Provides funding to enhance courthouse security;
- Municipal Court Technology Fund – Provides funding for technological enhancements to Court operations; and,
- Environmental Remediation Fund – Accounts for the remediation of sites, which affect ground and surface water quality or public health and safety.

Recreation and Culture

- Cultural Arts Fund – Records activities for cultural project purposes; funded by a portion of the bed tax.

Urban Growth Management

- Austin Cable Access Fund – Collects payments by cable companies and disburses funds to Access Television;
- Code Compliance Fund – Used to account for expenditures of the City's code compliance efforts, including property abatement, zoning, and dangerous housing and buildings code compliance.
- Energy Conservation Rebates and Incentives Fund – Funded primarily by Austin Energy and the Austin Water Utility, used for energy loans and rebates/incentives to customers;
- Hotel-Motel Occupancy Tax Fund – Accounts for hotel/motel occupancy tax revenue and transfers the revenue to participating funds;
- Housing Trust Fund – Accounts for preserving and creating reasonably priced housing in the City of Austin;
- Mueller Development Fund – Accounts for revenue and costs related to re-developing the Mueller Airport site;
- Neighborhood Housing and Community Development Fund – Accounts for economic development, affordable housing and neighborhood revitalization efforts;
- One Texas Center Fund – Accounts for the revenue and debt service requirements of the One Texas Center Building;
- Palmer Events Center (PEC) Combined Fund – Used to account for expenditures and debt service related to the Palmer Events Center: includes Garage, Revenue and Operating Funds;
- Repair and Replacement Fund – Accounts for extensions, additions and improvements to the electric system;
- Sustainability Fund – Provides resources for one-time projects that will help the City of Austin build a sustainable economic, environmental and equitable infrastructure;
- Tourism and Promotion Fund – Accounts for the promotion of tourism in Austin as both a leisure and business destination. Funded by a portion of bed tax receipts;
- Town Lake Park Venue Project Fund – Accounts for the levy of a short-term motor vehicle rental tax; and,
- Wildland Conservation Fund – Accounts for the City and county's management of preserve systems.

Funds Subject to Appropriation

Debt Retirement

Debt retirement funds are used to account for the accumulation of resources for, and the payment of, general long-term debt.

- General Obligation Debt Service Fund – Used for payments of principal, interest and related costs of general obligation and other tax-supported debt;
- Airport Revenue Bond Redemption Fund – Used to pay debt for airport construction;
- Airport Variable Rate Revenue Notes Fund – Used to pay debt for the airport rental car area;
- Combined Utility Revenue Bond Redemption Fund – Used to pay debt for utility bonds;
- Hotel Tax Revenue Bond Redemption Fund – Used to pay debt for the Convention Center and Waller Creek expansion with funds from Venue Project Fund;
- Section 108 Loans Fund – Used to account for HUD loans for construction costs; and,
- Town Lake Park Venue Project Debt Service Fund – Used to pay for debt associated with the Town Lake Park Venue Project.

Capital Projects Funds

Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds. There are ten major groups of funds that account for the activities related to the capital improvement projects:

Prior to

- 1984:** Funds authorized prior to 1981;
Funds authorized August 29, 1981, for street and drainage, fire stations, traffic signals and emergency medical service projects;
Funds authorized September 11, 1982, for various purposes;
Funds authorized October 22, 1983, for Jollyville Road Improvements;
- 1984:** Funds authorized September 8, 1984, for various purposes;
- 1985:** Funds authorized January 19, 1985, for cultural arts;
Funds authorized July 26, 1985, for parks and recreation;
Funds authorized September 26, 1985, for art in public places;
Funds authorized December 14, 1985, for various purposes;
- 1987:** Funds authorized September 3, 1987, for street improvements;
- 1992:** Funds authorized August 10, 1992, for various purposes;
- 1997:** Funds authorized May 3, 1997, for radio trunking;
- 1998:** Funds authorized November 3, 1998, for various purposes;
- 2000:** Funds authorized November 7, 2000, for street improvements and land acquisition;
- 2006:** Funds authorized November 7, 2006, for various purposes including street reconstruction, traffic signals, sidewalks and bikeways; drainage improvements; parkland acquisition and facility improvements; affordable housing projects; a central library; and, public safety facilities; and,
- Other:** Other funds established for various purposes.

GENERAL FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Taxes					
General Property Taxes					
Current	186,069,131	207,462,065	207,662,065	230,572,707	231,216,385
Delinquent	948,234	1,000,000	1,000,000	1,000,000	1,000,000
Penalty and Interest	957,821	900,000	900,000	900,000	900,000
Subtotal	<u>187,975,186</u>	<u>209,362,065</u>	<u>209,562,065</u>	<u>232,472,707</u>	<u>233,116,385</u>
City Sales Tax	<u>154,445,126</u>	<u>160,847,722</u>	<u>139,000,613</u>	<u>132,050,582</u>	<u>132,050,582</u>
Other Taxes	<u>5,540,885</u>	<u>6,085,000</u>	<u>5,800,000</u>	<u>5,971,000</u>	<u>5,971,000</u>
Total Taxes	<u>347,961,197</u>	<u>376,294,787</u>	<u>354,362,678</u>	<u>370,494,289</u>	<u>371,137,967</u>
Gross Receipts/Franchise Fees					
Telecommunications	15,986,369	15,500,000	15,750,000	15,663,000	15,663,000
Gas	7,557,250	7,664,000	7,334,000	7,561,000	7,561,000
Cable	9,295,213	8,180,000	8,060,000	8,342,000	8,342,000
Miscellaneous	<u>2,738,226</u>	<u>2,489,691</u>	<u>2,489,691</u>	<u>2,516,500</u>	<u>2,516,500</u>
Total Franchise Fees	<u>35,577,058</u>	<u>33,833,691</u>	<u>33,633,691</u>	<u>34,082,500</u>	<u>34,082,500</u>
Fines, Forfeitures, Penalties					
Library Fines	608,858	635,763	497,763	522,650	522,650
Traffic Fines	8,814,523	8,921,217	10,740,575	10,740,575	10,740,575
Parking Violations	2,633,663	2,640,078	2,334,039	2,604,601	2,604,601
Other Fines	<u>6,888,055</u>	<u>6,703,934</u>	<u>5,123,927</u>	<u>5,130,927</u>	<u>5,130,927</u>
Total Fines, Forfeitures, Penalties	<u>18,945,099</u>	<u>18,900,992</u>	<u>18,696,304</u>	<u>18,998,753</u>	<u>18,998,753</u>
Licenses, Permits, Inspections					
Alarm Permits	2,138,379	1,988,000	2,108,000	2,140,000	2,140,000
Commercial Solid Waste	818,742	836,700	836,700	0	0
Public Health	2,469,277	2,328,134	2,428,660	2,458,800	2,458,800
Development	4,674,802	5,542,552	3,994,799	4,176,431	4,176,431
Building Safety	13,537,402	13,077,905	10,440,505	8,764,469	8,764,469
Other Licenses/Permits	<u>634,789</u>	<u>697,960</u>	<u>595,720</u>	<u>488,350</u>	<u>488,350</u>
Total Licenses, Permits, Inspections	<u>24,273,391</u>	<u>24,471,251</u>	<u>20,404,384</u>	<u>18,028,050</u>	<u>18,028,050</u>
Charges for Services					
Recreation and Culture	3,139,639	2,766,549	2,786,297	3,084,762	3,084,762
Public Health	1,859,354	5,307,788	5,058,619	5,289,303	5,289,303
Emergency Medical Services	22,464,646	23,190,852	23,385,411	26,879,082	26,879,082
General Government	<u>1,698,000</u>	<u>2,021,840</u>	<u>1,560,893</u>	<u>1,337,243</u>	<u>1,337,243</u>
Total Charges for Services	<u>29,161,639</u>	<u>33,287,029</u>	<u>32,791,220</u>	<u>36,590,390</u>	<u>36,590,390</u>
Interest and Other					
Interest	8,397,182	8,000,988	5,527,559	3,001,836	3,001,836
Use of Property	2,814,592	2,236,199	2,221,813	1,610,964	1,610,964
Other Revenue	<u>331,285</u>	<u>1,302,103</u>	<u>1,504,744</u>	<u>296,909</u>	<u>296,909</u>
Total Interest and Other	<u>11,543,059</u>	<u>11,539,290</u>	<u>9,254,116</u>	<u>4,909,709</u>	<u>4,909,709</u>
TOTAL REVENUE	<u>467,461,443</u>	<u>498,327,040</u>	<u>469,142,393</u>	<u>483,103,691</u>	<u>483,747,369</u>
TRANSFERS IN					
Electric Revenue	91,000,000	95,000,000	95,000,000	100,000,000	101,000,000
Water Revenue	24,629,593	26,504,690	26,504,690	28,967,464	28,967,464
Water Infrastructure Inspection	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Budget Stabilization Reserve	5,000,000	0	0	0	0
Hospital Fund	399,609	0	0	0	0
Community Care Fund	0	0	525,000	0	0
New Central Library Fund	281,857	0	0	0	0
Contingency Reserve Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL TRANSFERS IN	<u>122,511,059</u>	<u>122,704,690</u>	<u>123,229,690</u>	<u>130,167,464</u>	<u>131,167,464</u>
TOTAL APPROPRIATED FUNDS	<u>589,972,502</u>	<u>621,031,730</u>	<u>592,372,083</u>	<u>613,271,155</u>	<u>614,914,833</u>

GENERAL FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
REQUIREMENTS					
DEPARTMENT APPROPRIATIONS					
Administrative Services					
Municipal Court	11,356,311	11,865,182	11,988,983	11,819,452	11,921,460
Total Administrative Services	11,356,311	11,865,182	11,988,983	11,819,452	11,921,460
Urban Growth Management					
Planning & Development Review	4,857,020	5,453,355	5,032,433	19,388,966	19,601,404
Watershed Protection	15,384,164	16,048,948	15,264,619	0	0
Total Urban Growth Management	20,241,184	21,502,303	20,297,052	19,388,966	19,601,404
Public Safety					
Police	216,730,559	238,329,269	233,996,746	240,433,370	240,737,419
Fire	114,680,776	121,259,868	119,241,542	120,182,911	120,238,063
Emergency Medical Services	41,998,958	44,521,480	43,388,718	43,159,280	43,408,892
Department of Safety & Security	5,778,483	0	0	0	0
Total Public Safety	379,188,776	404,110,617	396,627,006	403,775,561	404,384,374
Public Works					
Street Lighting	340,080	325,000	325,000	350,000	350,000
Total Public Works	340,080	325,000	325,000	350,000	350,000
Public Health and Human Services					
Health and Human Services	20,789,942	25,171,813	24,268,538	24,226,319	24,419,219
Social Services Contracts	13,858,411	14,651,405	13,747,991	14,482,047	14,482,047
Total Public Health and Human Services	34,648,353	39,823,218	38,016,529	38,708,366	38,901,266
Public Recreation and Culture					
Parks and Recreation	33,984,124	36,911,311	35,722,621	36,366,635	36,650,848
Libraries	23,450,496	24,907,897	24,385,726	24,151,572	24,394,878
Total Public Recreation and Culture	57,434,620	61,819,208	60,108,347	60,518,207	61,045,726
TOTAL DEPARTMENT REQUIREMENTS	503,209,324	539,445,528	527,362,917	534,560,552	536,204,230

GENERAL FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
TRANSFERS OUT					
Capital Improvements Projects	177,280	0	0	0	0
Plus One Program	152,000	0	0	0	0
Economic Growth & Redevelopment Services	100,000	0	0	0	0
Support Services Fund	25,161,789	25,690,805	18,921,584	27,018,738	27,018,738
Communications & Technology Management	14,180,687	11,180,687	7,035,153	12,401,387	12,401,387
CTECC	7,015,266	7,015,266	6,215,266	7,181,173	7,181,173
Radio Maintenance Fund	1,268,139	1,306,183	856,183	1,602,639	1,602,639
Solid Waste Services Fund	1,335,995	831,031	831,031	0	0
Code Compliance	0	0	0	831,031	831,031
Neighborhood Housing & Community Development	2,587,780	2,587,780	2,185,312	0	0
Housing Trust Fund	0	202,624	202,624	281,247	281,247
Austin Convention & Visitors Bureau	125,382	0	0	0	0
Drainage Utility Fund	298,504	298,504	298,504	298,504	298,504
Capital Projects Management Fund	1,920,278	1,250,000	1,250,000	0	0
Sustainability Fund	1,363,049	0	0	0	0
Barton Springs Conservation Fund	45,000	45,000	45,000	45,000	45,000
Tax Increment Financing Fund	100,000	100,000	100,000	100,000	100,000
RMMA Transfer	700,267	0	0	0	0
Customer Service Call Center	2,000,000	2,100,000	2,100,000	1,000,000	1,000,000
Transportation Fund	8,572,371	8,572,371	8,409,371	4,982,371	4,982,371
Softball Fund	186,000	186,000	186,000	186,000	186,000
One-time Critical Equipment	0	0	0	511,115	511,115
Transfer to Contingency Reserve Fund	647,877	221,274	221,274	0	0
TOTAL TRANSFERS OUT	67,937,664	61,587,525	48,857,302	56,439,205	56,439,205
OTHER REQUIREMENTS					
Workers' Compensation Fund	2,211,703	3,311,703	3,311,703	5,006,746	5,006,746
Liability Reserve Fund	1,440,000	1,590,000	1,590,000	1,740,000	1,740,000
Accrued Payroll	3,611,428	2,500,000	2,500,000	2,599,000	2,599,000
Tuition Reimbursement	240,515	255,000	255,000	340,000	340,000
Wireless Communications Charges	2,476,487	2,472,208	2,472,208	2,325,759	2,325,759
Fuel Reimbursement	0	0	(2,000,000)	0	0
Hurricane Ike Reimbursement	0	0	(739,848)	0	0
Compensation Adjustment	0	2,333,529	0	0	0
Additional Retirement Contribution	0	0	0	4,748,415	4,748,415
Economic Incentives Reserve Fund	3,553,101	7,536,237	5,030,700	5,511,478	5,511,478
Economic Incentives Reimbursements	910,353	0	0	0	0
TOTAL OTHER REQUIREMENTS	14,443,587	19,998,677	12,419,763	22,271,398	22,271,398
TOTAL REQUIREMENTS	585,590,575	621,031,730	588,639,982	613,271,155	614,914,833
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS					
	4,381,927	0	3,732,101	0	0
Adjustment to GAAP	1,272,952	0	0	0	0
ENDING BALANCE	5,654,879	0	3,732,101	0	0
Additional Retirement Contribution	1,121,076	2,455,941	2,455,941	0	0
One-time Critical Equipment	21,644,449	7,998,953	7,998,953	7,193,357	7,193,357
Transfer from Budget Stabilization Reserve	(22,765,525)	(10,454,894)	(10,454,894)	(7,193,357)	(7,193,357)
Transfer to Budget Stabilization Reserve	5,654,879	0	3,732,101	0	0
ADJUSTED ENDING BALANCE	0	0	0	0	0
EMERGENCY RESERVE FUND	40,000,000	40,000,000	40,000,000	40,000,000	40,000,000
CONTINGENCY RESERVE FUND	5,736,769	5,958,043	5,958,043	5,958,043	5,958,043
BUDGET STABILIZATION RESERVE FUND	35,329,076	20,912,926	28,606,283	21,412,926	21,412,926

SUPPORT SERVICES FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	4,987,278	4,957,824	7,484,455	870,676	870,676
REVENUE					
Indirect Cost Recovery	895,294	1,000,000	1,000,000	700,000	700,000
Charges to Enterprise Departments	33,514,355	35,228,704	35,228,704	35,936,872	35,936,872
Interest Income	184,563	300,000	100,000	50,000	50,000
Building Maintenance Charges	766,650	315,000	315,000	0	0
Rent	407,293	404,767	404,767	404,767	404,767
TOTAL REVENUE	<u>35,768,155</u>	<u>37,248,471</u>	<u>37,048,471</u>	<u>37,091,639</u>	<u>37,091,639</u>
TRANSFERS IN					
Transfer from General Fund	25,161,789	25,690,805	18,921,584	27,018,738	27,018,738
Transfer from Gen Fund Critical One-Time	723,552	0	0	0	0
TOTAL TRANSFERS IN	<u>25,885,341</u>	<u>25,690,805</u>	<u>18,921,584</u>	<u>27,018,738</u>	<u>27,018,738</u>
TOTAL AVAILABLE FUNDS	<u>61,653,496</u>	<u>62,939,276</u>	<u>55,970,055</u>	<u>64,110,377</u>	<u>64,110,377</u>
REQUIREMENTS					
DEPARTMENT APPROPRIATIONS					
City Clerk	2,518,024	2,984,691	2,690,543	1,771,584	1,771,584
City Clerk-Mayor and Council Support	1,421,885	0	0	0	0
Mayor and Council	680,002	2,184,978	2,184,978	2,184,296	2,184,296
Management Services	3,831,477	5,052,526	4,924,493	4,874,317	4,874,317
Communications & Public Information	1,536,450	1,810,060	1,535,060	1,691,807	1,691,807
Law	7,792,337	8,183,546	7,305,732	7,467,861	7,467,861
Human Resources	7,221,588	7,782,119	7,591,926	9,060,191	9,060,191
City Auditor	1,838,641	1,896,645	1,793,973	1,901,904	1,901,904
Financial Services	24,986,745	27,932,221	25,245,821	25,786,214	25,786,214
Small & Minority Business Resources	2,382,255	2,390,710	2,271,810	2,145,466	2,145,466
Government Relations	1,094,909	1,302,476	1,085,311	1,156,176	1,156,176
TOTAL DEPARTMENT REQUIREMENTS	<u>55,304,313</u>	<u>61,519,972</u>	<u>56,629,647</u>	<u>58,039,816</u>	<u>58,039,816</u>
TRANSFERS OUT					
General Obligation Debt Service	2,994,529	3,208,077	3,208,077	3,259,630	3,259,630
Transfer to CTM	1,188,021	1,188,021	1,188,021	1,188,021	1,188,021
Transfer to CIP	0	400,000	400,000	650,000	650,000
TOTAL TRANSFERS OUT	<u>4,182,550</u>	<u>4,796,098</u>	<u>4,796,098</u>	<u>5,097,651</u>	<u>5,097,651</u>
OTHER REQUIREMENTS					
Additional Retirement Contribution	349,510	784,089	784,089	1,637,586	1,637,586
Wage Adjustment - markets	0	422,941	0	0	0
Accrued Payroll	336,065	374,000	374,000	206,000	206,000
TOTAL OTHER REQUIREMENTS	<u>685,575</u>	<u>1,581,030</u>	<u>1,158,089</u>	<u>1,843,586</u>	<u>1,843,586</u>
TOTAL REQUIREMENTS	<u>60,172,438</u>	<u>67,897,100</u>	<u>62,583,834</u>	<u>64,981,053</u>	<u>64,981,053</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,481,058</u>	<u>(4,957,824)</u>	<u>(6,613,779)</u>	<u>(870,676)</u>	<u>(870,676)</u>
Adjustment to GAAP	1,016,119	0	0	0	0
ENDING BALANCE	<u><u>7,484,455</u></u>	<u><u>0</u></u>	<u><u>870,676</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

AIRPORT CAPITAL FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	72,771,918	73,362,874	82,275,981	69,884,452	69,884,452
REVENUE					
Interest Earnings	2,546,440	2,574,000	1,980,000	1,980,000	1,980,000
TOTAL REVENUE	<u>2,546,440</u>	<u>2,574,000</u>	<u>1,980,000</u>	<u>1,980,000</u>	<u>1,980,000</u>
TRANSFERS IN					
Airport Fund	23,373,058	14,172,051	11,824,834	12,887,799	12,887,799
General Fund	562,419	0	0	0	0
Passenger Facility Charge	0	5,000,000	5,000,000	0	0
RMMA Fund	0	0	0	0	0
CIP Fund	0	0	0	0	0
TOTAL TRANSFERS IN	<u>23,935,477</u>	<u>19,172,051</u>	<u>16,824,834</u>	<u>12,887,799</u>	<u>12,887,799</u>
TOTAL AVAILABLE FUNDS	<u>26,481,917</u>	<u>21,746,051</u>	<u>18,804,834</u>	<u>14,867,799</u>	<u>14,867,799</u>
TRANSFERS OUT					
Airport CIP	10,098,667	24,050,000	24,050,000	20,000,000	20,000,000
Airport Fund	6,879,187	7,146,363	7,146,363	7,930,449	7,930,449
TOTAL TRANSFERS OUT	<u>16,977,854</u>	<u>31,196,363</u>	<u>31,196,363</u>	<u>27,930,449</u>	<u>27,930,449</u>
TOTAL REQUIREMENTS	<u>16,977,854</u>	<u>31,196,363</u>	<u>31,196,363</u>	<u>27,930,449</u>	<u>27,930,449</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>9,504,063</u>	<u>(9,450,312)</u>	<u>(12,391,529)</u>	<u>(13,062,650)</u>	<u>(13,062,650)</u>
ENDING BALANCE	<u>82,275,981</u>	<u>63,912,562</u>	<u>69,884,452</u>	<u>56,821,802</u>	<u>56,821,802</u>
FUND BALANCE					
Reserve for Retirement of Variable Rate Notes	15,085,381	13,490,098	15,451,884	15,451,884	15,451,884
Unreserved	67,190,600	50,422,464	54,432,568	41,369,918	41,369,918
ENDING BALANCE	<u>82,275,981</u>	<u>63,912,562</u>	<u>69,884,452</u>	<u>56,821,802</u>	<u>56,821,802</u>

AIRPORT FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	1,834,977	0	0	0	0
REVENUE					
AIRLINE REVENUE					
Landing Fees	17,690,520	17,860,000	17,780,542	18,801,000	18,801,000
Terminal Rental & Other Fees	18,646,155	17,516,000	17,290,963	18,190,000	18,190,000
TOTAL AIRLINE REVENUE	<u>36,336,675</u>	<u>35,376,000</u>	<u>35,071,505</u>	<u>36,991,000</u>	<u>36,991,000</u>
NON-AIRLINE REVENUE					
Parking	27,558,782	26,601,000	25,308,000	25,963,000	25,963,000
Other Concessions	15,334,708	14,843,000	15,170,000	15,157,000	15,157,000
Other Rentals and Fees	6,085,954	6,095,000	5,854,000	5,856,000	5,856,000
TOTAL NON-AIRLINE REVENUE	<u>48,979,444</u>	<u>47,539,000</u>	<u>46,332,000</u>	<u>46,976,000</u>	<u>46,976,000</u>
Interest Income	1,587,811	1,000,000	800,000	720,000	720,000
TOTAL REVENUE	<u>86,903,931</u>	<u>83,915,000</u>	<u>82,203,505</u>	<u>84,687,000</u>	<u>84,687,000</u>
TRANSFERS IN					
Airport Capital Fund	6,879,187	7,146,363	7,146,363	7,930,449	7,930,449
TOTAL TRANSFERS IN	<u>6,879,187</u>	<u>7,146,363</u>	<u>7,146,363</u>	<u>7,930,449</u>	<u>7,930,449</u>
TOTAL AVAILABLE FUNDS	<u>93,783,118</u>	<u>91,061,363</u>	<u>89,349,868</u>	<u>92,617,449</u>	<u>92,617,449</u>
OPERATING REQUIREMENTS					
Fac Mgmt, Ops and Airport Security	22,145,090	24,523,013	23,489,747	24,201,141	24,201,141
Airport Planning and Development	10,728,590	11,725,544	11,571,042	11,876,488	11,876,488
Support Services	7,779,959	9,931,559	9,738,449	11,060,291	11,060,291
Business Services	8,142,677	8,966,802	8,512,289	8,567,483	8,567,483
TOTAL OPERATING REQUIREMENTS	<u>48,796,316</u>	<u>55,146,918</u>	<u>53,311,527</u>	<u>55,705,403</u>	<u>55,705,403</u>
TRANSFERS OUT					
GO Debt Service Fund	24,737	24,004	24,004	28,518	28,518
Airport Revenue Bond Debt Service	2,291,552	2,380,617	2,380,617	2,382,546	2,382,546
Airport Variable Rate Notes Debt Srvc	16,680,647	14,827,445	17,078,558	17,061,254	17,061,254
Operating Reserve	733,300	668,000	888,000	448,100	448,100
Trunked Radio Allocation	119,678	138,990	138,990	103,846	103,846
TOTAL TRANSFERS OUT	<u>19,849,914</u>	<u>18,039,056</u>	<u>20,510,169</u>	<u>20,024,264</u>	<u>20,024,264</u>

AIRPORT FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
OTHER REQUIREMENTS					
Workers' Compensation	342,000	342,000	342,000	320,174	320,174
Citywide Administrative Support	1,477,497	1,781,063	1,781,063	1,698,060	1,698,060
Communications & Technology Mgmt	1,108,623	1,108,623	1,108,623	1,213,160	1,213,160
Accrued Payroll	171,933	116,000	116,000	87,000	87,000
Additional Retirement Contribution	133,428	297,688	297,688	635,709	635,709
Compensation Program	40,612	34,964	34,964	22,880	22,880
Liability Reserve	23,000	23,000	23,000	23,000	23,000
TOTAL OTHER REQUIREMENTS	<u>3,297,093</u>	<u>3,703,338</u>	<u>3,703,338</u>	<u>3,999,983</u>	<u>3,999,983</u>
TOTAL REQUIREMENTS	<u>71,943,323</u>	<u>76,889,312</u>	<u>77,525,034</u>	<u>79,729,650</u>	<u>79,729,650</u>
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>21,839,795</u>	<u>14,172,051</u>	<u>11,824,834</u>	<u>12,887,799</u>	<u>12,887,799</u>
Contribution To Capital Fund	<u>23,373,058</u>	<u>14,172,051</u>	<u>11,824,834</u>	<u>12,887,799</u>	<u>12,887,799</u>
ADJUSTMENT TO GAAP	<u>(301,713)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

AIRPORT REVENUE BOND REDEMPTION FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>2,569,488</u>	<u>2,610,559</u>	<u>2,610,613</u>	<u>2,657,238</u>	<u>2,657,238</u>
TRANSFERS IN					
Airport Fund	2,291,552	2,380,617	2,380,617	2,382,546	2,382,546
Passenger Facility Charge	2,201,448	2,124,183	2,124,183	2,125,904	2,125,904
TOTAL TRANSFERS IN	<u>4,493,000</u>	<u>4,504,800</u>	<u>4,504,800</u>	<u>4,508,450</u>	<u>4,508,450</u>
TOTAL AVAILABLE FUNDS	<u>4,493,000</u>	<u>4,504,800</u>	<u>4,504,800</u>	<u>4,508,450</u>	<u>4,508,450</u>
REQUIREMENTS					
Principal	1,780,000	1,850,000	1,850,000	1,935,000	1,935,000
Interest Expense	2,671,525	2,607,825	2,607,825	2,532,125	2,532,125
Other	350	350	350	350	350
TOTAL REQUIREMENTS	<u>4,451,875</u>	<u>4,458,175</u>	<u>4,458,175</u>	<u>4,467,475</u>	<u>4,467,475</u>
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	<u>41,125</u>	<u>46,625</u>	<u>46,625</u>	<u>40,975</u>	<u>40,975</u>
ENDING BALANCE	<u><u>2,610,613</u></u>	<u><u>2,657,184</u></u>	<u><u>2,657,238</u></u>	<u><u>2,698,213</u></u>	<u><u>2,698,213</u></u>

AIRPORT VARIABLE RATE BOND DEBT SERVICE FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	10,355,359	11,017,844	11,471,113	10,950,647	10,950,647
TRANSFERS IN					
Passenger Facility Charge	12,330,450	10,061,846	17,645,403	11,959,198	11,959,198
Airport Fund	16,680,647	14,827,445	17,078,558	17,061,254	17,061,254
TOTAL TRANSFERS IN	<u>29,011,097</u>	<u>24,889,291</u>	<u>34,723,961</u>	<u>29,020,452</u>	<u>29,020,452</u>
TOTAL AVAILABLE FUNDS	<u>29,011,097</u>	<u>24,889,291</u>	<u>34,723,961</u>	<u>29,020,452</u>	<u>29,020,452</u>
REQUIREMENTS					
Principal	10,000,000	10,475,000	10,475,000	10,975,000	10,975,000
Interest Expense	16,501,704	13,098,663	23,055,842	17,108,683	17,108,683
Other	1,393,639	1,333,000	1,713,585	1,248,891	1,248,891
TOTAL REQUIREMENTS	<u>27,895,343</u>	<u>24,906,663</u>	<u>35,244,427</u>	<u>29,332,574</u>	<u>29,332,574</u>
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	<u>1,115,754</u>	<u>(17,372)</u>	<u>(520,466)</u>	<u>(312,122)</u>	<u>(312,122)</u>
ENDING BALANCE	<u><u>11,471,113</u></u>	<u><u>11,000,472</u></u>	<u><u>10,950,647</u></u>	<u><u>10,638,525</u></u>	<u><u>10,638,525</u></u>

AUSTIN CABLE ACCESS FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	(113,049)	231,655	300,964	136,397	136,397
REVENUE					
Access Payment	928,992	650,000	700,000	680,000	680,000
Interest Income	4,630	2,600	4,000	4,000	4,000
TOTAL REVENUE	<u>933,622</u>	<u>652,600</u>	<u>704,000</u>	<u>684,000</u>	<u>684,000</u>
REQUIREMENTS					
Operating & Maintenance	494,539	663,864	663,864	638,864	638,864
Capital Expenditures	25,070	65,000	65,000	50,000	50,000
Transfer to Building Services CIP	0	139,703	139,703	0	0
TOTAL REQUIREMENTS	<u>519,609</u>	<u>868,567</u>	<u>868,567</u>	<u>688,864</u>	<u>688,864</u>
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>414,013</u>	<u>(215,967)</u>	<u>(164,567)</u>	<u>(4,864)</u>	<u>(4,864)</u>
ENDING BALANCE	<u><u>300,964</u></u>	<u><u>15,688</u></u>	<u><u>136,397</u></u>	<u><u>131,533</u></u>	<u><u>131,533</u></u>

AUSTIN ENERGY

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	274,627,788	320,789,209	246,703,840	174,795,983	174,795,983
REVENUE					
Service Area Revenue	1,060,274,911	1,136,601,280	1,040,347,028	1,083,876,118	1,083,876,118
Other Revenue	203,232,361	139,877,234	162,286,632	163,583,325	158,383,325
TOTAL REVENUE	<u>1,263,507,272</u>	<u>1,276,478,514</u>	<u>1,202,633,660</u>	<u>1,247,459,443</u>	<u>1,242,259,443</u>
TRANSFERS IN					
Repair & Replacement Fund	30,000,000	35,000,000	35,000,000	2,000,000	2,000,000
Strategic Reserve Fund	17,985,000	8,215,000	8,215,000	0	0
TOTAL TRANSFERS IN	<u>47,985,000</u>	<u>43,215,000</u>	<u>43,215,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
TOTAL AVAILABLE FUNDS	<u>1,311,492,272</u>	<u>1,319,693,514</u>	<u>1,245,848,660</u>	<u>1,249,459,443</u>	<u>1,244,259,443</u>
OPERATING REQUIREMENTS					
Operations and Maintenance	754,873,964	846,042,532	764,493,610	815,001,678	815,001,678
Conservation	10,852,584	12,143,547	12,121,583	11,133,054	11,133,054
Conservation Rebates & Incentives Fund	14,992,154	17,692,992	16,668,626	15,796,474	15,796,474
Other Operating Expenses	52,764,787	55,097,062	59,376,731	66,438,866	66,438,866
TOTAL OPERATING REQUIREMENTS	<u>833,483,490</u>	<u>930,976,133</u>	<u>852,660,550</u>	<u>908,370,072</u>	<u>908,370,072</u>
OTHER REQUIREMENTS					
Accrued Payroll	1,260,574	791,000	791,000	588,000	588,000
Interest and Finance Expense	1,333,674	1,100,000	1,100,000	1,054,000	1,054,000
Workers' Compensation	534,000	534,000	534,000	1,563,349	1,563,349
Liability Reserve	594,000	594,000	594,000	594,000	594,000
Administrative Support	12,755,186	13,876,374	13,876,374	14,523,426	14,523,426
TOTAL OTHER REQUIREMENTS	<u>16,477,434</u>	<u>16,895,374</u>	<u>16,895,374</u>	<u>18,322,775</u>	<u>18,322,775</u>
SUBTOTAL BEFORE TRANSFERS OUT	<u>849,960,923</u>	<u>947,871,507</u>	<u>869,555,924</u>	<u>926,692,847</u>	<u>926,692,847</u>
TRANSFERS OUT					
General Obligation Debt Service	295,339	293,020	293,020	320,420	320,420
Debt Service (Principal and Interest)	164,379,066	195,349,616	177,500,000	180,366,073	180,366,073
Electric Capital Improvement Program	141,518,200	170,000,000	170,000,000	59,710,000	59,710,000
General Fund	91,000,000	95,000,000	95,000,000	100,000,000	101,000,000
Trunked Radio	350,940	407,573	407,573	304,176	304,176
Repair and Replacement Fund	505,000	5,000,000	5,000,000	0	0
Revenue Bond Retirement Reserve Acct	0	0	0	44,000,000	44,000,000
TOTAL TRANSFERS OUT	<u>398,048,545</u>	<u>466,050,209</u>	<u>448,200,593</u>	<u>384,700,669</u>	<u>385,700,669</u>
TOTAL REQUIREMENTS	<u>1,248,009,469</u>	<u>1,413,921,716</u>	<u>1,317,756,517</u>	<u>1,311,393,516</u>	<u>1,312,393,516</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>63,482,803</u>	<u>(94,228,202)</u>	<u>(71,907,857)</u>	<u>(61,934,073)</u>	<u>(68,134,073)</u>
ADJUSTMENT TO GAAP	<u>(91,406,751)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>246,703,840</u>	<u>226,561,007</u>	<u>174,795,983</u>	<u>112,861,910</u>	<u>106,661,910</u>

AUSTIN ENERGY REPAIR AND REPLACEMENT FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	61,559,071	32,064,071	32,064,071	2,064,071	2,064,071
TRANSFERS IN					
Austin Energy Operating Fund	505,000	5,000,000	5,000,000	0	0
TOTAL AVAILABLE FUNDS	<u>505,000</u>	<u>5,000,000</u>	<u>5,000,000</u>	<u>0</u>	<u>0</u>
TRANSFERS OUT					
Austin Energy Operating Fund	30,000,000	35,000,000	35,000,000	2,000,000	2,000,000
TOTAL TRANSFERS OUT	<u>30,000,000</u>	<u>35,000,000</u>	<u>35,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
TOTAL REQUIREMENTS	<u>30,000,000</u>	<u>35,000,000</u>	<u>35,000,000</u>	<u>2,000,000</u>	<u>2,000,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(29,495,000)</u>	<u>(30,000,000)</u>	<u>(30,000,000)</u>	<u>(2,000,000)</u>	<u>(2,000,000)</u>
ENDING BALANCE	<u><u>32,064,071</u></u>	<u><u>2,064,071</u></u>	<u><u>2,064,071</u></u>	<u><u>64,071</u></u>	<u><u>64,071</u></u>

AUSTIN WATER UTILITY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	38,360,369	41,481,920	51,632,392	54,298,474	54,298,474
REVENUES					
Sale of Water Service	178,265,788	194,299,555	195,497,547	206,124,796	206,124,796
Sale of Wastewater Service	180,465,360	191,409,961	192,611,136	200,875,660	200,875,660
Miscellaneous Revenue	6,991,571	6,080,693	6,097,484	5,982,905	5,982,905
Interest Income	2,152,401	2,720,050	1,228,342	1,476,657	1,476,657
TOTAL REVENUES	<u>367,875,120</u>	<u>394,510,259</u>	<u>395,434,509</u>	<u>414,460,018</u>	<u>414,460,018</u>
TRANSFERS IN					
Public Works	300,582	300,582	300,582	300,582	300,582
Capital Recovery Fees	10,970,000	8,550,000	8,550,000	6,500,000	6,500,000
Capital Improvement Program	5,500,000	2,000,000	2,000,000	1,500,000	1,500,000
TOTAL TRANSFERS IN	<u>16,770,582</u>	<u>10,850,582</u>	<u>10,850,582</u>	<u>8,300,582</u>	<u>8,300,582</u>
TOTAL AVAILABLE FUNDS	<u>384,645,702</u>	<u>405,360,841</u>	<u>406,285,091</u>	<u>422,760,600</u>	<u>422,760,600</u>
OPERATING REQUIREMENTS					
Treatment	56,785,515	62,203,569	63,124,313	62,744,574	62,744,574
Pipeline Operations	29,124,435	33,974,737	32,288,587	31,018,324	31,018,324
Engineering Services	8,466,269	10,454,570	10,732,626	11,288,525	11,288,525
Water Resources Management	2,747,272	3,888,028	3,909,564	3,938,823	3,938,823
Environmental Affairs & Conservation	10,138,576	12,642,045	11,897,218	12,479,891	12,479,891
Support Services	14,774,749	15,270,200	15,356,063	15,097,764	15,097,764
One Stop Shop	1,131,206	1,009,088	1,002,566	492,245	492,245
Other Operating Expenses	4,156,471	8,140,666	4,992,893	9,310,681	9,310,681
TOTAL OPERATING REQUIREMENTS	<u>127,324,493</u>	<u>147,582,903</u>	<u>143,303,830</u>	<u>146,370,827</u>	<u>146,370,827</u>
OTHER REQUIREMENTS					
Accrued Payroll	667,954	382,000	451,703	301,000	301,000
Workers' Compensation Fund	1,045,000	1,248,511	1,248,511	961,067	961,067
Liability Reserve Fund	620,000	620,000	620,000	620,000	620,000
Administrative Support	6,900,522	6,949,759	6,949,759	6,476,539	6,476,539
AE Billing & Customer Care	10,386,711	12,262,192	12,262,192	12,262,192	12,262,192
311 System Support	0	0	0	1,000,000	1,000,000
CTM Support	3,956,846	3,956,846	3,956,846	4,174,664	4,174,664
Compensation Program	0	135,603	0	0	0
Additional Contribution to Retirement	473,002	1,009,437	1,009,437	2,113,706	2,113,706
TOTAL OTHER REQUIREMENTS	<u>24,050,035</u>	<u>26,564,348</u>	<u>26,498,448</u>	<u>27,909,168</u>	<u>27,909,168</u>

AUSTIN WATER UTILITY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
DEBT SERVICE					
Revenue Bond Debt Service	140,068,859	151,145,505	148,866,232	156,085,968	156,085,968
Commercial Paper Debt Service	3,216,357	4,880,412	2,819,842	3,105,570	3,105,570
Contract Bond Debt Service	530,899	535,495	535,495	606,181	606,181
General Obligation Debt Service	3,444,627	3,958,785	3,953,991	4,555,007	4,555,007
Water District Bonds	994,987	906,296	906,295	911,470	911,470
Certificates of Participation	1,378,000	0	0	0	0
TOTAL DEBT SERVICE	<u>149,633,729</u>	<u>161,426,493</u>	<u>157,081,855</u>	<u>165,264,196</u>	<u>165,264,196</u>
TRANSFERS OUT					
Capital Improvement Program Funds	37,205,000	45,775,000	45,775,000	62,485,000	62,485,000
General Fund	24,629,593	26,504,690	26,504,690	28,967,464	28,967,464
Radio Communications Fund	305,080	354,312	354,312	264,478	264,478
Sustainability Fund	3,653,969	3,784,374	3,784,374	4,144,601	4,144,601
Public Improvement District	75,000	75,000	75,000	75,000	75,000
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
TOTAL TRANSFERS OUT	<u>66,110,142</u>	<u>76,734,876</u>	<u>76,734,876</u>	<u>96,178,043</u>	<u>96,178,043</u>
TOTAL REQUIREMENTS	<u>367,118,399</u>	<u>412,308,620</u>	<u>403,619,009</u>	<u>435,722,234</u>	<u>435,722,234</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>17,527,303</u>	<u>(6,947,779)</u>	<u>2,666,082</u>	<u>(12,961,634)</u>	<u>(12,961,634)</u>
ADJUSTMENT TO GAAP	<u>(4,255,280)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>51,632,392</u>	<u>34,534,141</u>	<u>54,298,474</u>	<u>41,336,840</u>	<u>41,336,840</u>

BUSINESS RETENTION AND ENHANCEMENT FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>369,889</u>	<u>174,889</u>	<u>398,320</u>	<u>383,198</u>	<u>383,198</u>
REVENUE					
Operating Income	278,431	80,320	198,719	80,320	80,320
Loan Repayments	<u>0</u>	<u>0</u>	<u>36,159</u>	<u>86,782</u>	<u>86,782</u>
TOTAL REVENUE	<u>278,431</u>	<u>80,320</u>	<u>234,878</u>	<u>167,102</u>	<u>167,102</u>
REQUIREMENTS					
Operating Expenses	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL REQUIREMENTS	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>28,431</u>	<u>(169,680)</u>	<u>(15,122)</u>	<u>(82,898)</u>	<u>(82,898)</u>
TOTAL ENDING BALANCE	<u>398,320</u>	<u>5,209</u>	<u>383,198</u>	<u>300,300</u>	<u>300,300</u>

CAPITAL PROJECTS MANAGEMENT FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	291,759	216,007	723,622	295,220	295,220
REVENUE					
Capital Projects Management Fund					
Real Estate Fees	233,517	0	0	0	0
CIP/Enterprise Project Charges	19,895,018	18,709,584	19,098,000	21,901,166	21,901,166
Interest Income/Other	1,124	56,000	56,000	56,000	56,000
Contract & Land Management					
Real Estate Fees	0	198,000	230,924	230,924	230,924
CIP/Enterprise Project Charges	0	4,170,416	3,528,481	4,718,826	4,718,826
TOTAL REVENUE	<u>20,129,659</u>	<u>23,134,000</u>	<u>22,913,405</u>	<u>26,906,916</u>	<u>26,906,916</u>
TRANSFERS IN					
General Fund	1,920,278	1,250,000	1,250,000	0	0
Transportation Fund	200,000	200,000	200,000	0	0
TOTAL TRANSFERS IN	<u>2,120,278</u>	<u>1,450,000</u>	<u>1,450,000</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>22,249,937</u>	<u>24,584,000</u>	<u>24,363,405</u>	<u>26,906,916</u>	<u>26,906,916</u>
PROGRAM REQUIREMENTS					
Capital Projects Management Fund					
Capital Projects Delivery	16,450,726	12,431,262	13,209,211	14,642,961	14,642,961
Regulations, Standards, & Enforcement	285,684	571,231	384,922	179,497	179,497
Leasing & Property Management	437,392	0	0	0	0
Support Services	1,702,735	1,790,573	1,927,194	1,634,785	1,634,785
Contract & Land Management					
Leasing and Real Property Management	0	2,784,429	2,574,429	2,716,363	2,716,363
Program Management	0	881,312	921,312	890,352	890,352
Contract Admin. & Prof. Svcs. Proc.	0	2,538,327	2,238,327	2,306,287	2,306,287
Support Services	0	375,695	425,695	555,568	555,568
TOTAL PROGRAM REQUIREMENTS	<u>18,876,537</u>	<u>21,372,829</u>	<u>21,681,090</u>	<u>22,925,813</u>	<u>22,925,813</u>
OTHER REQUIREMENTS					
Workers' Compensation	42,000	47,997	47,997	213,752	213,752
Liability Reserve	11,000	11,000	11,000	11,000	11,000
Administrative Support - City	1,529,184	1,950,748	1,950,748	1,874,259	1,874,259
Communications Tech. Mgmt.	687,295	637,295	637,295	807,700	807,700
Trunked Radio	29,184	33,893	33,893	25,238	25,238
Accrued Payroll	198,301	99,000	123,951	79,000	79,000
Additional Retirement Contribution	120,100	268,675	268,675	607,967	607,967
Compensation Program	0	37,158	37,158	10,465	10,465
Transfer to PW CIP	329,000	0	0	0	0
TOTAL OTHER REQUIREMENTS	<u>2,946,064</u>	<u>3,085,766</u>	<u>3,110,717</u>	<u>3,629,381</u>	<u>3,629,381</u>
TOTAL REQUIREMENTS	<u>21,822,601</u>	<u>24,458,595</u>	<u>24,791,807</u>	<u>26,555,194</u>	<u>26,555,194</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>427,336</u>	<u>125,405</u>	<u>(428,402)</u>	<u>351,722</u>	<u>351,722</u>
ADJUSTMENT TO GAAP	<u>4,527</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>723,622</u>	<u>341,412</u>	<u>295,220</u>	<u>646,942</u>	<u>646,942</u>

CHILD SAFETY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	379,764	245,755	568,827	250,629	250,629
REVENUE					
Traffic Violations - City	719,651	650,000	650,000	700,000	700,000
Vehicle Registration Fees - County	886,469	750,000	750,000	800,000	800,000
Interest Income	14,891	10,000	10,000	10,000	10,000
TOTAL REVENUE	<u>1,621,011</u>	<u>1,410,000</u>	<u>1,410,000</u>	<u>1,510,000</u>	<u>1,510,000</u>
PROGRAM REQUIREMENTS					
Child Safety	<u>1,407,456</u>	<u>1,559,221</u>	<u>1,673,829</u>	<u>1,313,273</u>	<u>1,313,273</u>
TOTAL PROGRAM REQUIREMENTS	<u>1,407,456</u>	<u>1,559,221</u>	<u>1,673,829</u>	<u>1,313,273</u>	<u>1,313,273</u>
OTHER REQUIREMENTS					
Additional Retirement Contribution	1,692	3,601	3,601	7,697	7,697
Workers' Compensation	0	0	0	4,548	4,548
Compensation Program	0	325	325	325	325
Administrative Support - Public Works	0	40,063	40,063	0	0
Accrued Payroll	22,811	8,000	10,380	7,000	7,000
TOTAL OTHER REQUIREMENTS	<u>24,503</u>	<u>51,989</u>	<u>54,369</u>	<u>19,570</u>	<u>19,570</u>
TOTAL REQUIREMENTS	<u>1,431,959</u>	<u>1,611,210</u>	<u>1,728,198</u>	<u>1,332,843</u>	<u>1,332,843</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER REQUIREMENTS	<u>189,052</u>	<u>(201,210)</u>	<u>(318,198)</u>	<u>177,157</u>	<u>177,157</u>
ADJUSTMENT TO GAAP	<u>11</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>568,827</u></u>	<u><u>44,545</u></u>	<u><u>250,629</u></u>	<u><u>427,786</u></u>	<u><u>427,786</u></u>

CITY HALL FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	<u>(362,442)</u>	<u>(267,762)</u>	<u>(194,352)</u>	<u>(65,372)</u>	<u>(65,372)</u>
REVENUE					
Operating Income	<u>379,594</u>	<u>386,736</u>	<u>399,400</u>	<u>426,792</u>	<u>426,792</u>
TOTAL REVENUE	<u>379,594</u>	<u>386,736</u>	<u>399,400</u>	<u>426,792</u>	<u>426,792</u>
REQUIREMENTS					
Operating Expenses	<u>242,633</u>	<u>280,420</u>	<u>270,420</u>	<u>276,420</u>	<u>276,420</u>
Garage Electrical Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>85,000</u>	<u>85,000</u>
TOTAL REQUIREMENTS	<u>242,633</u>	<u>280,420</u>	<u>270,420</u>	<u>361,420</u>	<u>361,420</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>136,961</u>	<u>106,316</u>	<u>128,980</u>	<u>65,372</u>	<u>65,372</u>
ADJUSTMENT TO GAAP	<u>31,129</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>(194,352)</u></u>	<u><u>(161,446)</u></u>	<u><u>(65,372)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

CODE COMPLIANCE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Code Compliance	0	0	0	734,902	734,902
TOTAL REVENUE	0	0	0	734,902	734,902
TRANSFERS IN					
Solid Waste Services	0	0	0	5,906,813	5,906,813
General Fund	0	0	0	831,031	831,031
TOTAL TRANSFERS IN	0	0	0	6,737,844	6,737,844
TOTAL AVAILABLE FUNDS	0	0	0	7,472,746	7,472,746
PROGRAM REQUIREMENTS					
Code Compliance	0	0	0	6,910,564	6,910,564
Support Services	0	0	0	558,087	558,087
TOTAL PROGRAM REQUIREMENTS	0	0	0	7,468,651	7,468,651
OTHER REQUIREMENTS					
Compensation Program	0	0	0	4,095	4,095
TOTAL OTHER REQUIREMENTS	0	0	0	4,095	4,095
TOTAL REQUIREMENTS	0	0	0	7,472,746	7,472,746
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	0	0	0
ENDING BALANCE	0	0	0	0	0

COMBINED TRANSPORTATION, EMERGENCY AND COMMUNICATIONS CENTER FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	925,304	454,131	1,258,194	140,007	140,007
REVENUE					
Travis County	1,492,307	1,426,250	1,426,250	1,345,372	1,345,372
TX DOT	899,777	1,084,322	1,084,322	1,006,288	1,006,288
Capital Metro	448,562	418,991	418,991	424,766	424,766
Interest Income	7,117	10,000	2,000	10,000	10,000
TOTAL REVENUE	<u>2,847,763</u>	<u>2,939,563</u>	<u>2,931,563</u>	<u>2,786,426</u>	<u>2,786,426</u>
TRANSFERS IN					
General Fund	7,015,266	7,015,266	6,215,266	7,181,173	7,181,173
CTM	627,698	0	0	0	0
Aviation	78,664	78,707	78,707	60,100	60,100
TOTAL TRANSFERS IN	<u>7,721,628</u>	<u>7,093,973</u>	<u>6,293,973</u>	<u>7,241,273</u>	<u>7,241,273</u>
TOTAL AVAILABLE FUNDS	<u>10,569,391</u>	<u>10,033,536</u>	<u>9,225,536</u>	<u>10,027,699</u>	<u>10,027,699</u>
PROGRAM REQUIREMENTS					
CTECC	10,148,062	10,333,690	10,222,418	9,931,056	9,931,056
TOTAL PROGRAM REQUIREMENTS	<u>10,148,062</u>	<u>10,333,690</u>	<u>10,222,418</u>	<u>9,931,056</u>	<u>9,931,056</u>
OTHER REQUIREMENTS					
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Property Insurance Premium	62,250	66,564	44,352	64,500	64,500
Workers' Compensation	0	0	0	38,203	38,203
Compensation Program	3,236	2,730	2,730	2,730	2,730
Additional Retirement Contribution	23,413	56,223	56,223	102,859	102,859
Accrued Payroll	6,293	17,000	17,000	11,000	11,000
TOTAL OTHER REQUIREMENTS	<u>96,192</u>	<u>143,517</u>	<u>121,305</u>	<u>220,292</u>	<u>220,292</u>
TOTAL REQUIREMENTS	<u>10,244,254</u>	<u>10,477,207</u>	<u>10,343,723</u>	<u>10,151,348</u>	<u>10,151,348</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>325,137</u>	<u>(443,671)</u>	<u>(1,118,187)</u>	<u>(123,649)</u>	<u>(123,649)</u>
ADJUSTMENT TO GAAP	<u>7,753</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>1,258,194</u></u>	<u><u>10,460</u></u>	<u><u>140,007</u></u>	<u><u>16,358</u></u>	<u><u>16,358</u></u>

COMBINED UTILITY REVENUE BOND REDEMPTION FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	140,316,670	152,283,396	152,737,673	162,646,059	162,646,059
REVENUE					
Accrued Interest Purchased	0	0	451,911	0	0
Interest Income	2,459,032	2,443,849	786,444	395,818	395,818
TOTAL REVENUE	<u>2,459,032</u>	<u>2,443,849</u>	<u>1,238,355</u>	<u>395,818</u>	<u>395,818</u>
TRANSFERS IN					
Transfers from Utility Funds	297,411,000	323,600,395	328,383,581	336,490,677	336,490,677
TOTAL TRANSFERS IN	<u>297,411,000</u>	<u>323,600,395</u>	<u>328,383,581</u>	<u>336,490,677</u>	<u>336,490,677</u>
TOTAL AVAILABLE FUNDS	<u>299,870,032</u>	<u>326,044,244</u>	<u>329,621,936</u>	<u>336,886,495</u>	<u>336,886,495</u>
REQUIREMENTS					
Principal	137,456,601	137,791,065	137,791,065	120,236,489	120,236,489
Interest Expense	151,097,119	178,538,192	181,922,485	209,334,313	209,334,313
TOTAL REQUIREMENTS	<u>288,553,720</u>	<u>316,329,257</u>	<u>319,713,550</u>	<u>329,570,802</u>	<u>329,570,802</u>
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	<u>11,316,312</u>	<u>9,714,987</u>	<u>9,908,386</u>	<u>7,315,693</u>	<u>7,315,693</u>
ADJUSTMENT TO GAAP	<u>1,104,691</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>152,737,673</u></u>	<u><u>161,998,383</u></u>	<u><u>162,646,059</u></u>	<u><u>169,961,752</u></u>	<u><u>169,961,752</u></u>

COMMUNICATIONS AND TECHNOLOGY MANAGEMENT FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	1,312,540	2,885,650	4,182,855	5,365	5,365
REVENUE					
GAATN AGENCY	183,000	183,000	183,000	183,000	183,000
Interest Income	109,646	114,999	50,000	50,000	50,000
TOTAL REVENUE	<u>292,646</u>	<u>297,999</u>	<u>233,000</u>	<u>233,000</u>	<u>233,000</u>
TRANSFERS IN					
General Fund	14,180,687	11,180,687	7,035,153	12,401,387	12,401,387
Other Funds	18,355,275	17,885,282	17,885,282	18,916,118	18,916,118
TOTAL TRANSFERS IN	<u>32,535,962</u>	<u>29,065,969</u>	<u>24,920,435</u>	<u>31,317,505</u>	<u>31,317,505</u>
TOTAL AVAILABLE FUNDS	<u>32,828,608</u>	<u>29,363,968</u>	<u>25,153,435</u>	<u>31,550,505</u>	<u>31,550,505</u>
PROGRAM REQUIREMENTS					
Business Applications Support	7,168,386	7,703,957	7,568,524	7,264,864	7,264,864
Customer Relationship Management	3,013,260	3,136,895	2,906,464	3,002,850	3,002,850
Enterprise Infrastructure Management	11,864,140	12,754,616	11,133,578	11,130,360	11,130,360
Strategy and Planning	2,060,540	2,405,628	1,717,405	2,335,759	2,335,759
Support Services	2,569,919	2,881,599	3,082,345	3,140,499	3,140,499
One Stop Shop	129,789	162,648	133,335	150,524	150,524
TOTAL PROGRAM REQUIREMENTS	<u>26,806,034</u>	<u>29,045,343</u>	<u>26,541,651</u>	<u>27,024,856</u>	<u>27,024,856</u>
TRANSFERS OUT					
GO Debt Services Fund	1,138,786	0	0	0	0
Transfer to CIP	1,237,500	2,679,655	2,679,655	3,738,475	3,738,475
Transfer to CTECC	627,698	0	0	0	0
TOTAL TRANSFERS OUT	<u>3,003,984</u>	<u>2,679,655</u>	<u>2,679,655</u>	<u>3,738,475</u>	<u>3,738,475</u>
OTHER REQUIREMENTS					
Liability Reserve	6,000	6,000	6,000	6,000	6,000
Workers' Compensation	24,000	42,101	42,101	0	0
Property Insurance Premium	0	25,382	25,382	25,382	25,382
Compensation Program	35,580	23,817	23,817	16,120	16,120
Additional Retirement Contribution	138,278	319,319	319,319	666,037	666,037
Accrued Payroll	126,129	108,000	108,000	79,000	79,000
TOTAL OTHER REQUIREMENTS	<u>329,987</u>	<u>524,619</u>	<u>524,619</u>	<u>792,539</u>	<u>792,539</u>
TOTAL REQUIREMENTS	<u>30,140,005</u>	<u>32,249,617</u>	<u>29,745,925</u>	<u>31,555,870</u>	<u>31,555,870</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>2,688,603</u>	<u>(2,885,649)</u>	<u>(4,592,490)</u>	<u>(5,365)</u>	<u>(5,365)</u>
ADJUSTMENT TO GAAP	<u>181,712</u>	<u>0</u>	<u>415,000</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>4,182,855</u>	<u>1</u>	<u>5,365</u>	<u>0</u>	<u>0</u>

CONSERVATION REBATES AND INCENTIVES FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	723,916	373,916	734,638	734,638	734,638
TRANSFERS IN					
Transfer from Austin Energy	14,992,154	17,692,992	16,668,626	15,796,474	15,796,474
Transfer from Austin Water Utility	1,597,112	2,868,728	2,828,728	1,597,112	1,597,112
TOTAL AVAILABLE FUNDS	<u>16,589,266</u>	<u>20,561,720</u>	<u>19,497,354</u>	<u>17,393,586</u>	<u>17,393,586</u>
REQUIREMENTS					
Electric Rebates and Incentives					
Free Weatherization	757,545	849,850	849,850	0	0
Multi-Family Rebates	1,461,516	1,030,000	1,030,000	1,842,600	1,842,600
Loan Options	233,380	321,448	321,448	233,380	233,380
Rebate Options	3,201,580	3,198,785	3,000,000	2,888,785	2,888,785
Clothes Washer Rebates	50,495	31,580	31,580	31,580	31,580
Duct Diagnostic/Sealing Rebates	80,654	260,000	260,000	0	0
Nexus-Home Audit CD	56,123	57,750	57,750	57,750	57,750
Compact Fluorescent Distribution	101,265	100,000	100,000	90,000	90,000
Loan Star Debt Service	0	175,000	175,000	175,000	175,000
Commercial Existing Construction	3,193,100	2,599,627	2,500,000	2,775,083	2,775,083
Small Businesses	666,400	967,599	400,000	766,400	766,400
Commercial Power Partner	221,300	631,429	531,429	681,429	681,429
Commercial Miser Program	0	157,857	100,000	0	0
Solar Rebates	4,198,494	4,500,000	4,500,000	4,350,000	4,350,000
Refrigerator Recycle program	515,186	543,528	543,528	543,528	543,528
Multi-Family Duct Sealing	125,800	812,600	812,600	0	0
Residential Power Partner-Aggressive	1,095,913	1,095,498	1,095,000	1,625,498	1,625,498
Load Coop	4,567	123,655	123,655	123,655	123,655
Thermal Energy Storage	0	236,786	236,786	236,786	236,786
Total Electric Rebates and Incentives	<u>15,963,318</u>	<u>17,692,992</u>	<u>16,668,626</u>	<u>16,421,474</u>	<u>16,421,474</u>
Water Conservation Rebates					
Residential Rebates	971,621	2,328,613	2,328,613	905,457	905,457
Commercial Incentives	643,376	400,115	400,115	691,655	691,655
Municipal Program	0	40,000	0	0	0
Total Water Conservation Rebates	<u>1,614,997</u>	<u>2,768,728</u>	<u>2,728,728</u>	<u>1,597,112</u>	<u>1,597,112</u>
Transfer to PARD CIP- Swimming Pools	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
TOTAL REQUIREMENTS	<u>17,678,315</u>	<u>20,561,720</u>	<u>19,497,354</u>	<u>18,118,586</u>	<u>18,118,586</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,089,049)</u>	<u>0</u>	<u>0</u>	<u>(725,000)</u>	<u>(725,000)</u>
ADJUSTMENT TO GAAP	<u>1,099,771</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>734,638</u>	<u>373,916</u>	<u>734,638</u>	<u>9,638</u>	<u>9,638</u>

CONVENTION CENTER ALL FUNDS COMBINED*

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE					
Convention Center Operating Fund	19,684,841	16,047,847	18,576,102	15,754,829	15,754,829
Venue Project Fund	7,092,510	475,947	2,153,445	161,679	161,679
PEC Combined Funds	7,651,594	8,157,566	8,745,000	5,023,747	5,023,747
TOTAL BEGINNING BALANCE	<u>34,428,945</u>	<u>24,681,360</u>	<u>29,474,547</u>	<u>20,940,255</u>	<u>20,940,255</u>
REVENUE					
Car Rental Tax	6,210,609	6,675,543	5,900,000	5,782,000	5,782,000
Parking Garage Revenue-PEC	699,011	675,656	870,656	720,317	720,317
Facility Revenue-Convention Center	6,882,728	6,436,275	6,436,275	6,438,312	6,438,312
Contractor Revenue-Convention Ctr.	7,604,712	4,894,274	5,857,885	3,644,144	3,644,144
Facility Revenue-PEC	1,132,694	978,310	978,310	965,429	965,429
Contractor Revenue-PEC	859,644	728,957	739,629	1,138,662	1,138,662
Interest Income-Convention Center	1,015,817	744,855	550,000	557,699	557,699
Interest Income-Venue Project Fund	343,947	103,276	30,000	32,316	32,316
Interest Income-PEC	332,310	183,615	200,000	202,800	202,800
TOTAL REVENUE	<u>25,081,472</u>	<u>21,420,761</u>	<u>21,562,755</u>	<u>19,481,679</u>	<u>19,481,679</u>
TRANSFERS IN					
Hotel/Motel Occ Tax-Convention Ctr.	22,575,874	23,237,028	21,579,528	21,148,703	21,148,703
Hotel/Motel Occ Tax (2.0%)-Venue	10,032,718	10,327,568	9,589,942	9,398,483	9,398,483
TOTAL TRANSFERS IN	<u>32,608,592</u>	<u>33,564,596</u>	<u>31,169,470</u>	<u>30,547,186</u>	<u>30,547,186</u>
TOTAL AVAILABLE FUNDS	<u>57,690,064</u>	<u>54,985,357</u>	<u>52,732,225</u>	<u>50,028,865</u>	<u>50,028,865</u>
PROGRAM REQUIREMENTS					
Event Operations-Convention Center	16,550,106	21,471,064	20,056,868	18,856,377	18,856,377
Contractor Expenses-Convention Ctr.	5,026,674	3,377,541	4,079,598	2,443,144	2,443,144
Support Services-Convention Center	3,186,274	3,841,594	3,215,055	4,191,490	4,191,490
Event Operations-PEC	3,685,456	4,572,734	4,176,835	4,667,036	4,667,036
Contractor Expenses-PEC	580,062	707,624	627,204	952,846	952,846
Support Services-PEC	764,487	882,015	868,015	945,527	945,527
TOTAL PROGRAM REQUIREMENTS	<u>29,793,059</u>	<u>34,852,572</u>	<u>33,023,575</u>	<u>32,056,420</u>	<u>32,056,420</u>
TRANSFERS OUT					
GO Debt Service-Convention Ctr	2,298,501	2,394,329	2,394,329	2,814,155	2,814,155
CIP-Convention Center	4,862,300	10,155,000	155,000	0	0
CIP-PEC	0	1,060,000	95,000	0	0
CIP Town Lake Park Venue Project	0	0	3,447,298	500,000	500,000
Wireless Communication Fund-Conv Ctr	86,324	100,256	100,256	74,927	74,927
Tourism and Promotion Fund	0	125,382	125,382	125,382	125,382
Public Improvement Dist.-Conv. Ctr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	5,325,425	5,617,719	5,617,719	5,623,125	5,623,125
Debt Service-Venue Fund	15,315,730	9,500,047	11,611,708	9,592,478	9,592,478
Debt Service-PEC	2,707,341	2,710,773	2,715,182	1,998,650	1,998,650
TOTAL TRANSFERS OUT	<u>30,670,621</u>	<u>31,738,506</u>	<u>26,336,874</u>	<u>20,803,717</u>	<u>20,803,717</u>

CONVENTION CENTER ALL FUNDS COMBINED*

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
OTHER REQUIREMENTS					
Compensation Program-Conv Ctr	24,874	28,267	28,267	13,049	13,049
Compensation Program-PEC	5,495	2,128	2,128	2,616	2,616
Additional Retirement Contr.-Conv Ctr	65,560	152,182	152,182	336,903	336,903
Additional Retirement Contr.-PEC	14,479	28,101	28,101	61,178	61,178
Accrued Payroll-Convention Center	148,853	56,000	56,000	47,000	47,000
Accrued Payroll-PEC	33,513	13,000	16,320	9,000	9,000
Admin. Support-Convention Center	1,189,588	1,208,577	1,208,577	1,529,878	1,529,878
Administrative Support-PEC	279,039	283,493	283,493	358,860	358,860
Workers' Comp-Convention Center	98,010	98,010	98,010	182,599	182,599
Workers' Compensation-PEC	22,990	22,990	22,990	36,611	36,611
Liability Reserve-Convention Center	8,100	8,100	8,100	8,100	8,100
Liability Reserve-PEC	1,900	1,900	1,900	1,900	1,900
TOTAL OTHER REQUIREMENTS	<u>1,892,401</u>	<u>1,902,748</u>	<u>1,906,068</u>	<u>2,587,694</u>	<u>2,587,694</u>
TOTAL REQUIREMENTS	<u>62,356,081</u>	<u>68,493,826</u>	<u>61,266,517</u>	<u>55,447,831</u>	<u>55,447,831</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(4,666,017)</u>	<u>(13,508,469)</u>	<u>(8,534,292)</u>	<u>(5,418,966)</u>	<u>(5,418,966)</u>
ADJUSTMENT TO GAAP⁽¹⁾	<u>1,275,918</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
UNAVAILABLE RESOURCES⁽¹⁾	<u>(1,564,299)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>29,474,547</u>	<u>11,172,891</u>	<u>20,940,255</u>	<u>15,521,289</u>	<u>15,521,289</u>
COMPONENTS OF ENDING BALANCE					
Convention Center-unreserved	18,576,102	2,776,640	15,754,829	11,347,940	11,347,940
Venue Fund-unreserved	2,153,445	1,406,744	161,679	0	0
Palmer Events Center (PEC)-reserved	1,699,268	2,202,209	2,148,220	2,650,469	2,650,469
Palmer Events Center (PEC)-unreserved	6,050,230	3,787,298	1,875,527	522,880	522,880
Palmer Events Center (PEC) Restricted for Repair and Replacements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

(*) Funds are accounted for separately in order to comply with State statutes. Includes: (1) Convention Center Combined Funds, (2) Venue Project Fund (3) Palmer Events Center (PEC) Combined Funds.

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

CONVENTION CENTER COMBINED FUNDS*

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE					
Convention Center Operating Fund	19,684,841	16,047,847	18,576,102	15,754,829	15,754,829
Venue Project Fund	7,092,510	475,947	2,153,445	161,679	161,679
TOTAL BEGINNING BALANCE	26,777,351	16,523,794	20,729,547	15,916,508	15,916,508
REVENUE					
Facility Revenue-Conv. Cntr. Oper.	6,882,728	6,436,275	6,436,275	6,438,312	6,438,312
Contractor Revenue-Conv. Cntr. Oper.	7,604,712	4,894,274	5,857,885	3,644,144	3,644,144
Interest Income-Convention Center	1,015,817	744,855	550,000	557,699	557,699
Interest Income-Venue Project Fund	343,947	103,276	30,000	32,316	32,316
TOTAL REVENUE	15,847,204	12,178,680	12,874,160	10,672,471	10,672,471
TRANSFERS IN					
Hotel/Motel Occ Tax-Conv. Cntr. Tax	22,575,874	23,237,028	21,579,528	21,148,703	21,148,703
Hotel/Motel Occ Tax (2.0%)-Venue	10,032,718	10,327,568	9,589,942	9,398,483	9,398,483
TOTAL TRANSFERS IN	32,608,592	33,564,596	31,169,470	30,547,186	30,547,186
TOTAL AVAILABLE FUNDS	48,455,796	45,743,276	44,043,630	41,219,657	41,219,657
PROGRAM REQUIREMENTS					
Event Operations-Convention Center	16,550,106	21,471,064	20,056,868	18,856,377	18,856,377
Contractor Expenses-Convention Cntr.	5,026,674	3,377,541	4,079,598	2,443,144	2,443,144
Support Services-Convention Center	3,186,274	3,841,594	3,215,055	4,191,490	4,191,490
TOTAL PROGRAM REQUIREMENTS	24,763,054	28,690,199	27,351,521	25,491,011	25,491,011
TRANSFERS OUT					
GO Debt Service	2,298,501	2,394,329	2,394,329	2,814,155	2,814,155
CIP	4,862,300	10,155,000	155,000	0	0
Wireless Communication Fund	86,324	100,256	100,256	74,927	74,927
Public Improvement Dist.-Conv. Cntr.	75,000	75,000	75,000	75,000	75,000
Debt Service-Convention Center	5,325,425	5,617,719	5,617,719	5,623,125	5,623,125
Debt Service-Venue Fund	15,315,730	9,500,047	11,611,708	9,592,478	9,592,478
TOTAL TRANSFERS OUT	27,963,280	27,842,351	19,954,012	18,179,685	18,179,685
OTHER REQUIREMENTS					
Compensation Program	24,874	28,267	28,267	13,049	13,049
Additional Retirement Contribution	65,560	152,182	152,182	336,903	336,903
Accrued Payroll-Convention Center	148,853	56,000	56,000	47,000	47,000
Admin. Support-Convention Center	1,189,588	1,208,577	1,208,577	1,529,878	1,529,878
Workers' Comp-Convention Center	98,010	98,010	98,010	182,599	182,599
Liability Reserve-Convention Center	8,100	8,100	8,100	8,100	8,100
TOTAL OTHER REQUIREMENTS	1,534,985	1,551,136	1,551,136	2,117,529	2,117,529
TOTAL REQUIREMENTS	54,261,319	58,083,686	48,856,669	45,788,225	45,788,225
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(5,805,523)	(12,340,410)	(4,813,039)	(4,568,568)	(4,568,568)

CONVENTION CENTER COMBINED FUNDS*

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
ADJUSTMENT TO GAAP	(242,281)	0	0	0	0
ENDING BALANCE	<u>20,729,547</u>	<u>4,183,384</u>	<u>15,916,508</u>	<u>11,347,940</u>	<u>11,347,940</u>
COMPONENTS OF ENDING BALANCE					
Conv.Cntr. Operating-Unrestricted	18,576,102	2,776,640	15,754,829	11,347,940	11,347,940
Venue Fund	2,153,445	1,406,744	161,679	0	0

(*) Funds are accounted for separately in order to comply with State statutes. Includes: (1) Convention Center Operating Fund, (2) Convention Center Tax Fund (3) Venue Project Fund.

CONVENTION CENTER MARKETING AND PROMOTION FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>368,547</u>	<u>325,438</u>	<u>506,064</u>	<u>209,407</u>	<u>209,407</u>
REVENUE					
Aramark Revenue	<u>162,272</u>	<u>100,669</u>	<u>129,450</u>	<u>92,976</u>	<u>92,976</u>
TOTAL AVAILABLE FUNDS	<u>162,272</u>	<u>100,669</u>	<u>129,450</u>	<u>92,976</u>	<u>92,976</u>
REQUIREMENTS					
Catering and Concession Promotions	<u>24,755</u>	<u>426,107</u>	<u>426,107</u>	<u>202,383</u>	<u>202,383</u>
TOTAL REQUIREMENTS	<u>24,755</u>	<u>426,107</u>	<u>426,107</u>	<u>202,383</u>	<u>202,383</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>137,517</u>	<u>(325,438)</u>	<u>(296,657)</u>	<u>(109,407)</u>	<u>(109,407)</u>
ENDING BALANCE	<u><u>506,064</u></u>	<u><u>0</u></u>	<u><u>209,407</u></u>	<u><u>100,000</u></u>	<u><u>100,000</u></u>

CONVENTION CENTER OPERATING FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	19,684,841	16,047,847	18,576,102	15,754,829	15,754,829
REVENUE					
Facility Revenue	6,882,728	6,436,275	6,436,275	6,438,312	6,438,312
Contractor Revenue	7,604,712	4,894,274	5,857,885	3,644,144	3,644,144
Interest Income	624,985	506,501	341,000	345,774	345,774
TOTAL REVENUE	<u>15,112,425</u>	<u>11,837,050</u>	<u>12,635,160</u>	<u>10,428,230</u>	<u>10,428,230</u>
TRANSFERS IN					
Convention Center Tax Fund	17,641,281	17,857,663	16,170,809	15,737,503	15,737,503
TOTAL TRANSFERS IN	<u>17,641,281</u>	<u>17,857,663</u>	<u>16,170,809</u>	<u>15,737,503</u>	<u>15,737,503</u>
TOTAL AVAILABLE FUNDS	<u>32,753,706</u>	<u>29,694,713</u>	<u>28,805,969</u>	<u>26,165,733</u>	<u>26,165,733</u>
PROGRAM REQUIREMENT					
Event Operations	16,550,106	21,471,064	20,056,868	18,856,377	18,856,377
Contractor Expenses	5,026,674	3,377,541	4,079,598	2,443,144	2,443,144
Support Services	3,186,274	3,841,594	3,215,055	4,191,490	4,191,490
TOTAL PROGRAM REQUIREMENTS	<u>24,763,054</u>	<u>28,690,199</u>	<u>27,351,521</u>	<u>25,491,011</u>	<u>25,491,011</u>
TRANSFERS OUT					
GO Debt Service	2,298,501	2,394,329	2,394,329	2,814,155	2,814,155
CIP	4,862,300	10,155,000	155,000	0	0
Wireless Communication Fund	86,324	100,256	100,256	74,927	74,927
Public Improvement District	75,000	75,000	75,000	75,000	75,000
TOTAL TRANSFERS OUT	<u>7,322,125</u>	<u>12,724,585</u>	<u>2,724,585</u>	<u>2,964,082</u>	<u>2,964,082</u>
OTHER REQUIREMENTS					
Compensation Program	24,874	28,267	28,267	13,049	13,049
Additional Retirement Contribution	65,560	152,182	152,182	336,903	336,903
Accrued Payroll	148,853	56,000	56,000	47,000	47,000
Administrative Support	1,189,588	1,208,577	1,208,577	1,529,878	1,529,878
Workers' Compensation	98,010	98,010	98,010	182,599	182,599
Liability Reserve	8,100	8,100	8,100	8,100	8,100
TOTAL OTHER REQUIREMENTS	<u>1,534,985</u>	<u>1,551,136</u>	<u>1,551,136</u>	<u>2,117,529</u>	<u>2,117,529</u>
TOTAL REQUIREMENTS	<u>33,620,164</u>	<u>42,965,920</u>	<u>31,627,242</u>	<u>30,572,622</u>	<u>30,572,622</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(866,458)</u>	<u>(13,271,207)</u>	<u>(2,821,273)</u>	<u>(4,406,889)</u>	<u>(4,406,889)</u>
ADJUSTMENT TO GAAP	<u>(242,281)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>18,576,102</u>	<u>2,776,640</u>	<u>15,754,829</u>	<u>11,347,940</u>	<u>11,347,940</u>

CONVENTION CENTER REPAIR AND REPLACEMENT FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	552,820	513,156	712,145	242,161	242,161
REVENUE					
Aramark Revenue	243,407	151,003	194,175	139,464	139,464
TOTAL AVAILABLE FUNDS	243,407	151,003	194,175	139,464	139,464
REQUIREMENTS					
Equipment & Furnishings	84,082	664,159	664,159	181,626	181,626
TOTAL REQUIREMENTS	84,082	664,159	664,159	181,626	181,626
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	159,325	(513,156)	(469,984)	(42,162)	(42,162)
ENDING BALANCE	712,145	0	242,161	199,999	199,999

CONVENTION CENTER TAX FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Interest Income	<u>390,832</u>	<u>238,354</u>	<u>209,000</u>	<u>211,925</u>	<u>211,925</u>
TOTAL REVENUE	<u>390,832</u>	<u>238,354</u>	<u>209,000</u>	<u>211,925</u>	<u>211,925</u>
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	<u>22,575,874</u>	<u>23,237,028</u>	<u>21,579,528</u>	<u>21,148,703</u>	<u>21,148,703</u>
TOTAL TRANSFERS IN	<u>22,575,874</u>	<u>23,237,028</u>	<u>21,579,528</u>	<u>21,148,703</u>	<u>21,148,703</u>
TOTAL AVAILABLE FUNDS	<u>22,966,706</u>	<u>23,475,382</u>	<u>21,788,528</u>	<u>21,360,628</u>	<u>21,360,628</u>
TRANSFERS OUT					
Hotel Tax Revenue Bond Redemption Fund	<u>5,325,425</u>	<u>5,617,719</u>	<u>5,617,719</u>	<u>5,623,125</u>	<u>5,623,125</u>
Convention Center	<u>17,641,281</u>	<u>17,857,663</u>	<u>16,170,809</u>	<u>15,737,503</u>	<u>15,737,503</u>
TOTAL TRANSFERS OUT	<u>22,966,706</u>	<u>23,475,382</u>	<u>21,788,528</u>	<u>21,360,628</u>	<u>21,360,628</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

CULTURAL ARTS FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>1,733,333</u>	<u>1,547,596</u>	<u>1,676,776</u>	<u>703,544</u>	<u>703,544</u>
TRANSFERS IN					
Interest	55,274	49,000	49,000	69,086	69,086
Hotel/Motel Occupancy Tax	<u>5,269,209</u>	<u>5,421,973</u>	<u>5,036,662</u>	<u>4,936,107</u>	<u>4,936,107</u>
TOTAL AVAILABLE FUNDS	<u>5,324,483</u>	<u>5,470,973</u>	<u>5,085,662</u>	<u>5,005,193</u>	<u>5,005,193</u>
REQUIREMENTS					
Cultural Arts Contracts	5,366,326	6,132,924	5,993,894	5,293,941	5,293,941
Program Administration	13,713	15,000	15,000	15,000	15,000
Cultural Planning	<u>11,465</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
TOTAL REQUIREMENTS	<u>5,391,504</u>	<u>6,197,924</u>	<u>6,058,894</u>	<u>5,358,941</u>	<u>5,358,941</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(67,021)</u>	<u>(726,951)</u>	<u>(973,232)</u>	<u>(353,748)</u>	<u>(353,748)</u>
ADJUSTMENT TO GAAP	<u>10,464</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>1,676,776</u>	<u>820,645</u>	<u>703,544</u>	<u>349,796</u>	<u>349,796</u>
COMPONENTS OF ENDING BALANCE					
Reserve Requirement	538,207	547,097	508,566	500,519	500,519
Additional Reserved	0	273,549	254,283	0	0
Unreserved Requirement	1,138,569	0	(59,305)	(150,723)	(150,723)

NOTE: The FY 2010 Approved Budget includes an ending balance reserve of 10% of Hotel-Motel Occupancy Tax revenue, or \$500,519.

DRAINAGE UTILITY FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	11,196,187	7,432,427	10,336,401	8,403,150	8,403,150
REVENUE					
Drainage Fee					
Residential	27,150,345	27,138,589	27,505,794	29,693,593	29,693,593
Commercial/City	24,038,513	25,067,205	24,700,000	25,434,447	25,434,447
Storm Sewer Discharge Permits	95,658	127,267	127,267	130,000	130,000
Underground Storage Permits	34,239	72,000	40,000	40,000	40,000
Development Fees	901,246	1,070,000	600,000	582,960	582,960
Monitoring and Maintenance	18,480	35,000	10,000	0	0
Maple Run	0	63,198	0	0	0
Interest Income	2,591,234	1,800,000	1,750,000	1,700,000	1,700,000
Property Sales	11,691	20,000	10,000	10,000	10,000
Miscellaneous	14,000	12,000	12,000	12,000	12,000
TOTAL REVENUE	<u>54,855,406</u>	<u>55,405,259</u>	<u>54,755,061</u>	<u>57,603,000</u>	<u>57,603,000</u>
TRANSFERS IN					
Austin Water Utility CIP	76,316	0	0	0	0
General Fund	298,504	298,504	298,504	298,504	298,504
TOTAL TRANSFERS IN	<u>374,820</u>	<u>298,504</u>	<u>298,504</u>	<u>298,504</u>	<u>298,504</u>
TOTAL AVAILABLE FUNDS	<u>55,230,226</u>	<u>55,703,763</u>	<u>55,053,565</u>	<u>57,901,504</u>	<u>57,901,504</u>
PROGRAM REQUIREMENTS					
Brownfields	0	0	0	0	0
Stream Restoration	616,134	629,335	610,618	614,063	614,063
Flood Hazard Mitigation	3,261,691	3,712,942	3,617,467	3,585,647	3,585,647
Infrastructure & Waterway Maint.	10,101,841	11,169,815	10,702,840	11,447,116	11,447,116
Master Planning	610,629	696,847	697,943	720,737	720,737
One Stop Shop	4,808,560	4,980,737	4,937,182	0	0
Watershed Policy	227,700	222,365	306,413	806,413	806,413
Support Services	2,802,490	3,065,933	3,187,917	2,966,982	2,966,982
Water Quality Protection	7,142,458	7,931,749	7,790,324	7,501,189	7,501,189
TOTAL PROGRAM REQUIREMENTS	<u>29,571,503</u>	<u>32,409,723</u>	<u>31,850,704</u>	<u>27,642,147</u>	<u>27,642,147</u>
OTHER PROGRAM REQUIREMENTS					
Planning & Development Review	0	0	0	4,878,251	4,878,251
Bad Debt	183,682	505,066	505,066	505,066	505,066
Hazardous Materials Response	222,515	222,515	212,515	222,515	222,515
CTM Support	1,949,214	1,929,312	1,929,312	2,181,493	2,181,493
PARD Flood Control	50,977	50,977	50,977	50,977	50,977
Transfer to AE-Greenbuilder Prgm.	0	17,835	17,835	17,835	17,835
UCSO Billing Sup. & LIS Upgrade	945,632	1,212,061	1,212,061	1,212,061	1,212,061
UWO Law Water Quality	66,000	66,000	66,000	66,000	66,000
Compensation Program	21,544	34,082	19,565	19,370	19,370
TOTAL OTHER PRGM REQUIREMENTS	<u>3,439,564</u>	<u>4,037,848</u>	<u>4,013,331</u>	<u>9,153,568</u>	<u>9,153,568</u>

DRAINAGE UTILITY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
TOTAL EXPENSES	<u>33,011,067</u>	<u>36,447,571</u>	<u>35,864,035</u>	<u>36,795,715</u>	<u>36,795,715</u>
TRANSFERS OUT					
Environmental Remediation Fund	241,500	241,500	241,500	241,500	241,500
General Obligation Debt Service	1,169,144	1,138,368	1,138,368	1,198,759	1,198,759
Other Enterprise CIP	17,315,000	16,140,000	16,140,000	17,140,000	17,140,000
RSMP Transfer	554,184	0	0	0	0
Radio Comm. Fund/Trunked Radio	57,386	66,647	66,647	49,688	49,688
Sustainability Fund	542,146	391,625	391,625	576,030	576,030
UWO Local Cntrl. Structural Match	374,136	750,000	0	250,000	250,000
TOTAL TRANSFERS OUT	<u>20,253,496</u>	<u>18,728,140</u>	<u>17,978,140</u>	<u>19,455,977</u>	<u>19,455,977</u>
OTHER REQUIREMENTS					
Accrued Payroll	180,124	127,000	127,000	99,000	99,000
Administrative Support - City-wide	2,210,901	2,223,687	2,223,687	2,132,664	2,132,664
Insurance - Fire/EC	0	6,613	6,613	6,613	6,613
Liability Reserve	269,000	269,000	269,000	269,000	269,000
Additional Retirement Contribution	147,135	327,188	327,188	672,675	672,675
Workers' Compensation	112,000	191,153	191,153	271,056	271,056
TOTAL OTHER REQUIREMENTS	<u>2,919,160</u>	<u>3,144,641</u>	<u>3,144,641</u>	<u>3,451,008</u>	<u>3,451,008</u>
TOTAL REQUIREMENTS	<u>56,183,723</u>	<u>58,320,352</u>	<u>56,986,816</u>	<u>59,702,700</u>	<u>59,702,700</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(953,497)</u>	<u>(2,616,589)</u>	<u>(1,933,251)</u>	<u>(1,801,196)</u>	<u>(1,801,196)</u>
ADJUSTMENT TO GAAP	<u>93,711</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>10,336,401</u>	<u>4,815,838</u>	<u>8,403,150</u>	<u>6,601,954</u>	<u>6,601,954</u>

ECONOMIC INCENTIVES RESERVE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>3,553,101</u>	<u>2,164,938</u>	<u>4,637,294</u>	<u>4,637,294</u>
TRANSFERS IN					
General Fund	<u>3,553,101</u>	<u>7,536,237</u>	<u>5,030,700</u>	<u>5,511,478</u>	<u>5,511,478</u>
TOTAL AVAILABLE FUNDS	<u>3,553,101</u>	<u>7,536,237</u>	<u>5,030,700</u>	<u>5,511,478</u>	<u>5,511,478</u>
REQUIREMENTS					
Incentive Grants	<u>1,388,163</u>	<u>4,706,752</u>	<u>2,558,344</u>	<u>5,841,545</u>	<u>5,841,545</u>
TOTAL REQUIREMENTS	<u>1,388,163</u>	<u>4,706,752</u>	<u>2,558,344</u>	<u>5,841,545</u>	<u>5,841,545</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>2,164,938</u>	<u>2,829,485</u>	<u>2,472,356</u>	<u>(330,067)</u>	<u>(330,067)</u>
ENDING BALANCE	<u><u>2,164,938</u></u>	<u><u>6,382,586</u></u>	<u><u>4,637,294</u></u>	<u><u>4,307,226</u></u>	<u><u>4,307,226</u></u>

**EMERGENCY MEDICAL SERVICES
TRAVIS COUNTY REIMBURSED FUND**

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	55,121	54,362	0	0
REVENUE					
Travis County	1,593,850	1,590,954	268,798	0	0
TOTAL REVENUE	1,593,850	1,590,954	268,798	0	0
PROGRAM REQUIREMENTS					
Operations	1,524,962	1,573,218	323,160	0	0
TOTAL PROGRAM REQUIREMENTS	1,524,962	1,573,218	323,160	0	0
OTHER REQUIREMENTS					
Compensation Program	0	780	0	0	0
Additional Retirement Contribution	8,275	16,956	0	0	0
TOTAL OTHER REQUIREMENTS	8,275	17,736	0	0	0
TOTAL REQUIREMENTS	1,533,237	1,590,954	323,160	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	60,613	0	(54,362)	0	0
ADJUSTMENT TO GAAP	(6,251)	0	0	0	0
ENDING BALANCE	54,362	55,121	0	0	0

EMPLOYEE BENEFITS FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	13,076,992	12,148,177	15,436,180	17,761,102	17,761,102
REVENUE					
City Contributions	96,397,381	101,116,604	102,291,152	100,152,301	100,152,301
Employee Medical	17,585,154	18,307,622	18,164,620	17,960,406	17,960,406
Employee Dental	3,703,241	3,067,419	2,925,239	2,610,453	2,610,453
Employee Long Term Disability	1,806,477	1,732,935	1,723,957	1,701,449	1,701,449
Employee Supplemental Life	2,415,564	2,524,650	2,332,394	2,592,282	2,592,282
Employee Prepaid Legal	601,986	633,360	619,239	631,663	631,663
Employee Retiree Vision Program	312,332	396,000	541,722	577,584	577,584
Retiree Medical	7,538,640	8,501,772	8,290,890	8,867,244	8,867,244
Retiree Dental	899,000	961,326	981,793	1,063,204	1,063,204
Cobra Contributions	436,813	418,890	454,028	491,542	491,542
TOTAL AVAILABLE FUNDS	<u>131,696,588</u>	<u>137,660,578</u>	<u>138,325,034</u>	<u>136,648,128</u>	<u>136,648,128</u>
REQUIREMENTS					
Employee Medical					
Employee PPO	51,632,233	58,908,956	57,853,354	59,934,518	59,934,518
Employee HMO	28,828,871	29,051,748	28,983,508	29,757,123	29,757,123
Retiree Medical					
Retiree With Medicare PPO	3,355,112	3,752,400	3,771,164	4,889,335	4,889,335
Retiree Without Medicare PPO	11,386,943	13,842,406	12,898,787	15,483,307	15,483,307
Retiree With Medicare HMO	5,109,877	4,872,180	4,307,882	5,660,286	5,660,286
Retiree Without Medicare HMO	8,677,802	9,151,051	7,272,993	7,603,430	7,603,430
Fully Funded by City - Employee & Retiree					
Life Insurance Premiums	957,992	1,000,991	838,503	795,373	795,373
Childcare Program	481,920	600,000	600,000	600,000	600,000
Short Term Disability	504,419	522,596	512,521	508,104	508,104
Wellness Program	217,986	300,000	298,600	450,000	450,000
Employee Assistance Program	173,403	174,348	170,345	174,348	174,348
Optional Coverage paid by Employee					
Supplemental Life Insurance Premiums	2,421,510	2,524,650	2,591,693	2,592,282	2,592,282
Long-term Disability	1,807,598	1,732,938	1,719,898	1,701,449	1,701,449
Legal Services	604,472	633,360	610,887	631,663	631,663
Vision Premiums	251,798	324,000	443,460	469,583	469,583
Optional Coverage paid by Retiree					
Dental PPO Premiums	746,176	796,974	832,030	898,250	898,250
Dental HMO Premiums	159,903	164,352	156,322	164,954	164,954
Vision Premiums	61,683	72,000	98,277	108,001	108,001
Employee Dental	9,316,450	8,953,179	9,030,172	8,428,366	8,428,366
Claims Reserve - Self Insured programs	0	7,918,551	0	8,802,200	8,802,200
Stop Loss Reserve - Self Insured programs	0	1,507,000	0	1,600,000	1,600,000
Support Services	2,648,037	3,005,075	3,009,716	3,156,658	3,156,658
TOTAL REQUIREMENTS	<u>129,344,184</u>	<u>149,808,755</u>	<u>136,000,112</u>	<u>154,409,230</u>	<u>154,409,230</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>2,352,404</u>	<u>(12,148,177)</u>	<u>2,324,922</u>	<u>(17,761,102)</u>	<u>(17,761,102)</u>
ADJUSTMENT TO GAAP	<u>6,784</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>15,436,180</u>	<u>0</u>	<u>17,761,102</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL REMEDIATION FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	<u>108,473</u>	<u>128,722</u>	<u>130,059</u>	<u>155,292</u>	<u>155,292</u>
TRANSFERS IN					
Water Fund	120,750	120,750	120,750	120,750	120,750
Wastewater Fund	120,750	120,750	120,750	120,750	120,750
Solid Waste Services	241,500	241,500	241,500	241,500	241,500
Drainage Utility Fund	241,500	241,500	241,500	241,500	241,500
Investment Interest	8,121	9,000	8,796	9,000	9,000
TOTAL FUNDING SOURCES	<u>732,621</u>	<u>733,500</u>	<u>733,296</u>	<u>733,500</u>	<u>733,500</u>
EXPENSES					
Spills Response	8,282	50,000	20,000	50,000	50,000
TOTAL EXPENSES	<u>8,282</u>	<u>50,000</u>	<u>20,000</u>	<u>50,000</u>	<u>50,000</u>
TRANSFERS OUT					
Brownfields Revolving Loan Fund	78,329	78,329	78,329	78,329	78,329
GO Debt Service	624,424	609,734	609,734	635,833	635,833
TOTAL TRANSFERS OUT	<u>702,753</u>	<u>688,063</u>	<u>688,063</u>	<u>714,162</u>	<u>714,162</u>
TOTAL REQUIREMENTS	<u>711,035</u>	<u>738,063</u>	<u>708,063</u>	<u>764,162</u>	<u>764,162</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>21,586</u>	<u>(4,563)</u>	<u>25,233</u>	<u>(30,662)</u>	<u>(30,662)</u>
ENDING BALANCE	<u><u>130,059</u></u>	<u><u>124,159</u></u>	<u><u>155,292</u></u>	<u><u>124,630</u></u>	<u><u>124,630</u></u>

FLEET SERVICES FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	(718,676)	(4,827,776)	(5,484,138)	(76,706)	(76,706)
REVENUE					
Fleet Maintenance Revenue	19,990,045	22,059,278	21,509,640	22,275,358	22,275,358
Interlocal Maintenance Revenue	855	0	0	0	0
Fleet Scrap Sales	76,966	30,000	61,041	30,000	30,000
Auction Revenue	230,563	321,933	339,689	250,640	250,640
Rental Revenue	611,478	670,891	640,539	564,433	564,433
Fuel Revenue	14,657,263	23,695,909	16,401,201	16,287,296	16,287,296
Interest Earnings	242,848	200,000	146,262	200,280	200,280
Miscellaneous Revenue	48,607	0	1,222,028	750,000	750,000
Facility Rental	97,870	100,000	100,000	100,000	100,000
TOTAL AVAILABLE FUNDS	<u>35,956,495</u>	<u>47,078,011</u>	<u>40,420,400</u>	<u>40,458,007</u>	<u>40,458,007</u>
PROGRAM REQUIREMENTS					
Support Services	2,276,835	2,116,940	2,399,080	2,341,140	2,341,140
Vehicle Support Services	17,348,404	24,271,942	12,137,512	16,796,995	16,796,995
Service Centers	17,701,575	16,581,486	17,771,795	17,000,081	17,000,081
TOTAL PROGRAM REQUIREMENTS	<u>37,326,814</u>	<u>42,970,368</u>	<u>32,308,387</u>	<u>36,138,216</u>	<u>36,138,216</u>
TRANSFERS OUT					
Trunked Radio Allocation	13,488	15,664	15,664	11,568	11,568
Capital Improvement Projects	950,000	550,000	550,000	550,000	550,000
G.O. Debt Service	686,225	661,298	661,298	734,317	734,317
TOTAL TRANSFERS OUT	<u>1,649,713</u>	<u>1,226,962</u>	<u>1,226,962</u>	<u>1,295,885</u>	<u>1,295,885</u>
OTHER REQUIREMENTS					
Accrued Payroll	145,116	65,000	65,000	48,000	48,000
Compensation Program	14,672	26,074	26,074	12,610	12,610
Additional Retirement Contribution	87,221	180,554	180,554	363,797	363,797
Insurance - Bond/Theft	449	418	418	418	418
Insurance - Fire/EC	54,498	30,718	30,718	30,718	30,718
CTM Support	647,488	643,401	643,401	575,528	575,528
Workers' Compensation	379,000	511,454	511,454	176,459	176,459
Liability Reserve Fund	20,000	20,000	20,000	20,000	20,000
TOTAL OTHER REQUIREMENTS	<u>1,348,444</u>	<u>1,477,619</u>	<u>1,477,619</u>	<u>1,227,530</u>	<u>1,227,530</u>
TOTAL REQUIREMENTS	<u>40,324,971</u>	<u>45,674,949</u>	<u>35,012,968</u>	<u>38,661,631</u>	<u>38,661,631</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(4,368,476)</u>	<u>1,403,062</u>	<u>5,407,432</u>	<u>1,796,376</u>	<u>1,796,376</u>
ADJUSTMENT TO GAAP	<u>(396,987)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>(5,484,138)</u>	<u>(3,424,714)</u>	<u>(76,706)</u>	<u>1,719,670</u>	<u>1,719,670</u>

GENERAL OBLIGATION DEBT SERVICE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	16,556,740	19,336,632	16,828,896	16,283,102	16,283,102
REVENUE					
Property Tax Revenue					
Current	88,830,043	95,597,614	96,038,917	99,449,725	99,428,740
Delinquent	374,769	391,977	409,645	373,703	394,688
Penalty and Interest	493,484	440,000	440,000	440,000	440,000
Property Tax Requirement	<u>89,698,296</u>	<u>96,429,591</u>	<u>96,888,562</u>	<u>100,263,428</u>	<u>100,263,428</u>
Other Revenue					
Interest on Investments	1,910,644	1,095,119	405,866	192,460	192,460
CMTA Mobility	498,269	3,500,000	3,500,000	3,500,000	3,500,000
Zilker Park Improvements (ACL)	0	0	0	500,000	500,000
Post Properties	77,000	77,000	77,000	77,000	77,000
Interest and Other Revenue	<u>2,485,913</u>	<u>4,672,119</u>	<u>3,982,866</u>	<u>4,269,460</u>	<u>4,269,460</u>
TOTAL REVENUE	<u>92,184,209</u>	<u>101,101,710</u>	<u>100,871,428</u>	<u>104,532,888</u>	<u>104,532,888</u>
TRANSFERS IN					
Austin Energy	289,119	293,020	293,020	320,420	320,420
Austin Water Utility	3,444,627	3,958,785	3,953,991	4,555,007	4,555,007
Aviation	24,737	24,004	24,004	28,518	28,518
CTM	1,138,786	0	0	0	0
Convention Center	2,298,501	2,394,329	2,394,329	2,814,155	2,814,155
EMS	123,422	124,929	124,929	126,363	126,363
Environmental Remediation	624,424	609,734	609,734	635,833	635,833
Financial Services	1,370,251	1,358,100	1,358,100	1,356,700	1,356,700
Fire	728,012	1,001,817	1,001,817	1,006,766	1,006,766
Fleet	686,225	661,298	661,298	734,317	734,317
Golf	759,885	725,915	721,717	720,255	720,255
Health & Human Services	489,272	0	0	0	0
Landfill Closure	286,274	288,257	291,258	625,456	625,456
MUD Surcharge	129,304	118,910	118,946	118,910	118,910
One Texas Center	1,238,418	1,231,530	1,231,530	1,616,386	1,616,386
Police	238,468	119,873	119,873	0	0
Solid Waste Services	4,265,723	5,620,464	5,461,788	7,293,495	7,293,495
Support Services	2,906,178	3,208,077	3,208,077	3,259,630	3,259,630
Public Works - Transportation	1,314,489	1,731,273	1,700,882	2,307,231	2,307,231
Utility Customer Service Office	6,220	0	0	0	0
Watershed Protection	1,169,144	1,138,368	1,138,368	1,198,759	1,198,759
TOTAL TRANSFERS IN	<u>23,531,479</u>	<u>24,608,683</u>	<u>24,413,661</u>	<u>28,718,201</u>	<u>28,718,201</u>
TOTAL AVAILABLE FUNDS	<u>115,715,688</u>	<u>125,710,393</u>	<u>125,285,089</u>	<u>133,251,089</u>	<u>133,251,089</u>

GENERAL OBLIGATION DEBT SERVICE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
REQUIREMENTS					
Principal	72,816,060	85,037,600	79,902,600	87,571,000	87,571,000
Interest Expense	44,034,607	46,808,332	45,913,283	49,854,303	49,854,303
Other	(46,808)	15,000	15,000	15,000	15,000
TOTAL REQUIREMENTS	<u>116,803,859</u>	<u>131,860,932</u>	<u>125,830,883</u>	<u>137,440,303</u>	<u>137,440,303</u>
EXCESS/(DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,088,171)</u>	<u>(6,150,539)</u>	<u>(545,794)</u>	<u>(4,189,214)</u>	<u>(4,189,214)</u>
ADJUSTMENT TO GAAP	<u>1,360,327</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>16,828,896</u></u>	<u><u>13,186,093</u></u>	<u><u>16,283,102</u></u>	<u><u>12,093,888</u></u>	<u><u>12,093,888</u></u>

GOLF ENTERPRISE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	(1,159,088)	(1,094,220)	(1,027,437)	(996,390)	(996,390)
REVENUE					
Golf Fee Revenues	5,262,177	5,587,936	5,478,096	5,577,296	5,577,296
TOTAL AVAILABLE FUNDS	5,262,177	5,587,936	5,478,096	5,577,296	5,577,296
PROGRAM REQUIREMENTS					
Golf and Tennis	3,915,852	4,298,842	4,362,987	4,355,245	4,355,245
TOTAL PROGRAM REQUIREMENTS	3,915,852	4,298,842	4,362,987	4,355,245	4,355,245
TRANSFERS OUT					
GO Debt Service	759,885	725,915	721,717	720,255	720,255
TOTAL TRANSFERS OUT	759,885	725,915	721,717	720,255	720,255
OTHER REQUIREMENTS					
Accrued Payroll	3,501	14,000	21,133	11,000	11,000
Compensation Program	0	5,211	5,211	2,730	2,730
Administrative Support	292,553	264,448	264,448	264,448	264,448
Workers' Compensation	88,000	21,857	21,857	38,203	38,203
Additional Retirement Contribution	15,745	30,696	30,696	62,670	62,670
Liability Reserve	19,000	19,000	19,000	19,000	19,000
TOTAL OTHER REQUIREMENTS	418,799	355,212	362,345	398,051	398,051
TOTAL REQUIREMENTS	5,094,536	5,379,969	5,447,049	5,473,551	5,473,551
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	167,641	207,967	31,047	103,745	103,745
ADJUSTMENT TO GAAP	(35,990)	0	0	0	0
ENDING BALANCE	(1,027,437)	(886,253)	(996,390)	(892,645)	(892,645)

GOLF SURCHARGE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>257,956</u>	<u>262,549</u>	<u>271,791</u>	<u>271,791</u>	<u>271,791</u>
REVENUE					
Green Fee Revenue	90,585	90,000	90,000	90,000	90,000
Interest Income	<u>23,249</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
TOTAL AVAILABLE FUNDS	<u>113,835</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
TRANSFERS OUT					
CIP	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
TOTAL REQUIREMENTS	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>13,835</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>271,791</u></u>	<u><u>262,549</u></u>	<u><u>271,791</u></u>	<u><u>271,791</u></u>	<u><u>271,791</u></u>

HOTEL/MOTEL OCCUPANCY TAX FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Hotel/Motel Revenue Recovery	133,341	0	0	0	0
Penalties & Interest	70,149	60,000	45,000	45,630	45,630
Hotel/Motel Taxes	34,834,697	36,099,821	33,534,113	32,863,431	32,863,431
Hotel/Motel Taxes-Venue Fund	9,952,771	10,314,235	9,579,943	9,388,344	9,388,344
TOTAL AVAILABLE FUNDS	<u>44,990,958</u>	<u>46,474,056</u>	<u>43,159,056</u>	<u>42,297,405</u>	<u>42,297,405</u>
TRANSFERS OUT					
Tourism and Promotion Fund	7,273,947	7,487,487	6,952,924	6,814,112	6,814,112
Convention Center Tax Fund	22,575,874	23,237,028	21,579,528	21,148,703	21,148,703
Cultural Arts Fund	5,269,209	5,421,973	5,036,662	4,936,107	4,936,107
Venue Project Fund	10,032,718	10,327,568	9,589,942	9,398,483	9,398,483
TOTAL REQUIREMENTS	<u>45,151,748</u>	<u>46,474,056</u>	<u>43,159,056</u>	<u>42,297,405</u>	<u>42,297,405</u>
EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER TOTAL REQUIREMENTS	<u>(160,790)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ADJUSTMENT TO GAAP	<u>10,822,955</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
UNAVAILABLE RESOURCES ⁽¹⁾	<u>(10,662,165)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

(1) The City implemented GASB 33 in FY 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current budget.

HOTEL TAX REVENUE BOND REDEMPTION FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	4,041,279	13,463,042	4,923,297	7,355,406	7,355,406
REVENUE					
Interest Income	80,230	47,561	92,739	58,750	58,750
TOTAL REVENUE	<u>80,230</u>	<u>47,561</u>	<u>92,739</u>	<u>58,750</u>	<u>58,750</u>
TRANSFERS IN					
Convention Center Tax Fund	5,325,425	5,617,719	5,617,719	5,623,125	5,623,125
Venue Fund	15,315,730	9,500,047	11,611,708	9,592,478	9,592,478
CIP Fund	0	0	0	3,601,880	3,601,880
TOTAL TRANSFERS IN	<u>20,641,155</u>	<u>15,117,766</u>	<u>17,229,427</u>	<u>18,817,483</u>	<u>18,817,483</u>
TOTAL AVAILABLE FUNDS	<u>20,721,385</u>	<u>15,165,327</u>	<u>17,322,166</u>	<u>18,876,233</u>	<u>18,876,233</u>
REQUIREMENTS					
Principal	2,640,000	3,875,000	3,875,000	7,315,000	7,315,000
Interest Expense	10,142,961	8,901,070	10,158,836	9,764,161	9,764,161
Other	7,056,406	908,716	856,221	932,341	932,341
TOTAL REQUIREMENTS	<u>19,839,367</u>	<u>13,684,786</u>	<u>14,890,057</u>	<u>18,011,502</u>	<u>18,011,502</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>882,018</u>	<u>1,480,541</u>	<u>2,432,109</u>	<u>864,731</u>	<u>864,731</u>
ENDING BALANCE	<u><u>4,923,297</u></u>	<u><u>14,943,583</u></u>	<u><u>7,355,406</u></u>	<u><u>8,220,137</u></u>	<u><u>8,220,137</u></u>

HOUSING TRUST FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	<u>2,494,953</u>	<u>413,900</u>	<u>986,751</u>	<u>1,669,203</u>	<u>1,669,203</u>
TRANSFERS IN					
Sustainability Fund	1,000,000	0	0	0	0
Restitution	0	0	0	0	0
Interest Earnings	103,937	0	0	0	0
General Fund	0	202,624	202,624	281,247	281,247
Housing Capital Improvement Projects	0	798,000	798,000	0	0
Miscellaneous Revenue	0	0	429,924	0	0
TOTAL AVAILABLE FUNDS	<u>1,103,937</u>	<u>1,000,624</u>	<u>1,430,548</u>	<u>281,247</u>	<u>281,247</u>
PROGRAM REQUIREMENTS					
Community Development	106,872	180,000	180,000	149,077	149,077
Housing Development	<u>2,505,267</u>	<u>1,234,524</u>	<u>568,096</u>	<u>1,801,373</u>	<u>1,801,373</u>
TOTAL PROGRAM REQUIREMENTS	<u>2,612,139</u>	<u>1,414,524</u>	<u>748,096</u>	<u>1,950,450</u>	<u>1,950,450</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,508,202)</u>	<u>(413,900)</u>	<u>682,452</u>	<u>(1,669,203)</u>	<u>(1,669,203)</u>
ENDING BALANCE	<u><u>986,751</u></u>	<u><u>0</u></u>	<u><u>1,669,203</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

HUD SECTION 108 DEBT SERVICE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
CDBG	<u>2,322,760</u>	<u>2,358,687</u>	<u>2,358,687</u>	<u>2,383,819</u>	<u>2,383,819</u>
TOTAL REVENUE	<u>2,322,760</u>	<u>2,358,687</u>	<u>2,358,687</u>	<u>2,383,819</u>	<u>2,383,819</u>
TOTAL AVAILABLE FUNDS	<u>2,322,760</u>	<u>2,358,687</u>	<u>2,358,687</u>	<u>2,383,819</u>	<u>2,383,819</u>
REQUIREMENTS					
Principal	<u>1,240,000</u>	<u>1,310,000</u>	<u>1,310,000</u>	<u>1,405,000</u>	<u>1,405,000</u>
Interest Expense	<u>1,082,760</u>	<u>1,018,642</u>	<u>1,018,642</u>	<u>948,774</u>	<u>948,774</u>
Other	<u>0</u>	<u>30,045</u>	<u>30,045</u>	<u>30,045</u>	<u>30,045</u>
TOTAL REQUIREMENTS	<u>2,322,760</u>	<u>2,358,687</u>	<u>2,358,687</u>	<u>2,383,819</u>	<u>2,383,819</u>
EXCESS (DEFICIENCY) OF REVENUE OVER REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

IH-35 PARKING PROGRAM FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	459,433	(28,117)	(16,924)	126,276	126,276
REVENUE					
Parking Revenue	177,977	154,000	200,000	198,000	198,000
Interest Income	19,686	0	13,200	10,000	10,000
TOTAL REVENUE	<u>197,663</u>	<u>154,000</u>	<u>213,200</u>	<u>208,000</u>	<u>208,000</u>
REQUIREMENTS					
Operating Requirements	74,020	130,850	70,000	126,000	126,000
Transfer to CIP Project	600,000	0	0	0	0
TOTAL REQUIREMENTS	<u>674,020</u>	<u>130,850</u>	<u>70,000</u>	<u>126,000</u>	<u>126,000</u>
EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(476,357)</u>	<u>23,150</u>	<u>143,200</u>	<u>82,000</u>	<u>82,000</u>
ENDING BALANCE	<u><u>(16,924)</u></u>	<u><u>(4,967)</u></u>	<u><u>126,276</u></u>	<u><u>208,276</u></u>	<u><u>208,276</u></u>

LIABILITY RESERVE FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	8,646,767	7,514,767	7,531,387	6,549,387	6,549,387
TRANSFERS IN					
General Fund	1,440,000	1,590,000	1,590,000	1,740,000	1,740,000
Airport Fund	23,000	23,000	23,000	23,000	23,000
Convention Center Fund	10,000	10,000	10,000	10,000	10,000
Drainage Utility Fund	269,000	269,000	269,000	269,000	269,000
Austin Energy Fund	594,000	594,000	594,000	594,000	594,000
Golf Enterprise Fund	19,000	19,000	19,000	19,000	19,000
Recreation Programs Enterprise Fund	1,000	1,000	1,000	1,000	1,000
Softball Enterprise	1,000	1,000	1,000	1,000	1,000
Solid Waste Services Fund	205,000	205,000	205,000	205,000	205,000
Transportation Fund	109,000	109,000	109,000	109,000	109,000
Austin Water Utility - Water Fund	310,000	310,000	310,000	310,000	310,000
Austin Water Utility - Wastewater Fund	310,000	310,000	310,000	310,000	310,000
Fleet Services Fund	20,000	20,000	20,000	20,000	20,000
Wireless Comm. Services Fund	1,000	1,000	1,000	1,000	1,000
Comm. & Technology Mgmt. Fund	6,000	6,000	6,000	6,000	6,000
Travis County Healthcare District	7,000	7,000	7,000	0	0
Capital Projects Management Fund	11,000	11,000	11,000	11,000	11,000
CTECC Fund	1,000	1,000	1,000	1,000	1,000
Neighbor. Housing and Comm. Dev. Fund	31,000	31,000	31,000	31,000	31,000
TOTAL AVAILABLE FUNDS	<u>3,368,000</u>	<u>3,518,000</u>	<u>3,518,000</u>	<u>3,661,000</u>	<u>3,661,000</u>
REQUIREMENTS AND TRANSFERS OUT					
Claims	4,681,185	4,500,000	4,500,000	4,200,000	4,200,000
Administrative Support	0	0	0	300,000	300,000
TOTAL REQUIREMENTS	<u>4,681,185</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,500,000</u>	<u>4,500,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,313,185)</u>	<u>(982,000)</u>	<u>(982,000)</u>	<u>(839,000)</u>	<u>(839,000)</u>
ADJUSTMENT TO GAAP	<u>197,805</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>7,531,387</u></u>	<u><u>6,532,767</u></u>	<u><u>6,549,387</u></u>	<u><u>5,710,387</u></u>	<u><u>5,710,387</u></u>

MUELLER DEVELOPMENT FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	<u>606,707</u>	<u>606,708</u>	<u>626,144</u>	<u>637,179</u>	<u>637,179</u>
REVENUE					
Operating Income	<u>19,642</u>	<u>250,000</u>	<u>21,465</u>	<u>250,000</u>	<u>250,000</u>
TOTAL REVENUE	<u>19,642</u>	<u>250,000</u>	<u>21,465</u>	<u>250,000</u>	<u>250,000</u>
REQUIREMENTS					
Operating Expenses	<u>205</u>	<u>250,000</u>	<u>10,430</u>	<u>250,000</u>	<u>250,000</u>
TOTAL REQUIREMENTS	<u>205</u>	<u>250,000</u>	<u>10,430</u>	<u>250,000</u>	<u>250,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>19,437</u>	<u>0</u>	<u>11,035</u>	<u>0</u>	<u>0</u>
TOTAL ENDING BALANCE	<u><u>626,144</u></u>	<u><u>606,708</u></u>	<u><u>637,179</u></u>	<u><u>637,179</u></u>	<u><u>637,179</u></u>

MUELLER TAX INCREMENT FINANCING FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>213,262</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Property Taxes	<u>213,262</u>	<u>470,925</u>	<u>470,925</u>	<u>1,204,237</u>	<u>1,204,237</u>
TOTAL REVENUE	<u>213,262</u>	<u>470,925</u>	<u>470,925</u>	<u>1,204,237</u>	<u>1,204,237</u>
REQUIREMENTS					
Operating Expenditures	<u>213,262</u>	<u>470,925</u>	<u>470,925</u>	<u>1,204,237</u>	<u>1,204,237</u>
TOTAL REQUIREMENTS	<u>213,262</u>	<u>470,925</u>	<u>470,925</u>	<u>1,204,237</u>	<u>1,204,237</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>213,262</u>	<u>0</u>	<u>0</u>	<u>0</u>

MUNICIPAL COURT BUILDING SECURITY FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	100,488	110,600	114,391	109,092	109,092
REVENUE					
Court Special Expense Fees	464,071	484,898	484,898	469,721	469,721
Investment Interest	5,793	7,500	4,680	4,680	4,680
TOTAL REVENUE	<u>469,864</u>	<u>492,398</u>	<u>489,578</u>	<u>474,401</u>	<u>474,401</u>
REQUIREMENTS					
Contract Security	172,255	166,792	166,792	166,792	166,792
Marshals	296,753	328,040	328,040	328,040	328,040
Other Equipment	5,794	0	45	20,000	20,000
TOTAL REQUIREMENTS	<u>474,802</u>	<u>494,832</u>	<u>494,877</u>	<u>514,832</u>	<u>514,832</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(4,938)</u>	<u>(2,434)</u>	<u>(5,299)</u>	<u>(40,431)</u>	<u>(40,431)</u>
ADJUSTMENT TO GAAP	<u>18,841</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>114,391</u></u>	<u><u>108,166</u></u>	<u><u>109,092</u></u>	<u><u>68,661</u></u>	<u><u>68,661</u></u>

MUNICIPAL COURT JUVENILE CASE MANAGER FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	605,868	985,283	986,432	1,376,604	1,376,604
REVENUES					
Court Special Expense Fees	561,540	620,011	620,011	599,850	599,850
Investment Interest	29,704	32,450	30,356	30,356	30,356
TOTAL REVENUE	<u>591,244</u>	<u>652,461</u>	<u>650,367</u>	<u>630,206</u>	<u>630,206</u>
PROGRAM REQUIREMENTS					
Youth Case Management	206,162	330,937	255,095	321,793	321,793
TOTAL PROGRAM REQUIREMENTS	<u>206,162</u>	<u>330,937</u>	<u>255,095</u>	<u>321,793</u>	<u>321,793</u>
OTHER REQUIREMENTS					
Accrued Payroll	4,518	1,000	1,206	1,000	1,000
Compensation Program	0	1,124	0	390	390
Additional Retirement Contribution	0	3,894	3,894	8,623	8,623
Workers' Compensation	0	0	0	5,458	5,458
TOTAL OTHER REQUIREMENTS	<u>4,518</u>	<u>6,018</u>	<u>5,100</u>	<u>15,471</u>	<u>15,471</u>
TOTAL REQUIREMENTS	<u>210,680</u>	<u>336,955</u>	<u>260,195</u>	<u>337,264</u>	<u>337,264</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>380,564</u>	<u>315,506</u>	<u>390,172</u>	<u>292,942</u>	<u>292,942</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>986,432</u></u>	<u><u>1,300,789</u></u>	<u><u>1,376,604</u></u>	<u><u>1,669,546</u></u>	<u><u>1,669,546</u></u>

MUNICIPAL COURT TECHNOLOGY FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>298,296</u>	<u>468,187</u>	<u>495,118</u>	<u>528,190</u>	<u>528,190</u>
REVENUE					
Court Special Expense Fees	618,058	632,461	632,461	612,283	612,283
Interest	<u>16,215</u>	<u>20,000</u>	<u>18,452</u>	<u>18,452</u>	<u>18,452</u>
TOTAL REVENUE	<u>634,273</u>	<u>652,461</u>	<u>650,913</u>	<u>630,735</u>	<u>630,735</u>
REQUIREMENTS					
IT Projects - Software Replacement	0	200,000	0	0	0
IT Projects - Contractual Services	37,468	250,000	401,017	75,000	75,000
Replacement and Upgrade	90,652	254,693	0	0	0
Software, Hardware & Maintenance	<u>310,670</u>	<u>290,631</u>	<u>216,824</u>	<u>618,443</u>	<u>618,443</u>
TOTAL REQUIREMENTS	<u>438,790</u>	<u>995,324</u>	<u>617,841</u>	<u>693,443</u>	<u>693,443</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>195,483</u>	<u>(342,863)</u>	<u>33,072</u>	<u>(62,708)</u>	<u>(62,708)</u>
ADJUSTMENT TO GAAP	<u>1,339</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>495,118</u>	<u>125,324</u>	<u>528,190</u>	<u>465,482</u>	<u>465,482</u>
COMPONENTS OF ENDING BALANCE ⁽¹⁾					
Reserve for Replacement and Upgrad	0	0	200,000	400,000	400,000
Unreserved	495,118	125,324	328,190	65,482	65,482

(1) Of the ending balance of 528,190 for FY 2009 CYE and 465,482 for the Approved FY 2010, \$200,000 is reserved for replacement and upgrades each year.

MUNICIPAL COURT TRAFFIC SAFETY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>(11,590)</u>	<u>(70,641)</u>	<u>0</u>	<u>0</u>
REVENUES					
Court Special Expense Fees	31,701	1,218,750	633,900	1,218,750	1,218,750
Investment Interest	<u>969</u>	<u>2,000</u>	<u>0</u>	<u>2,000</u>	<u>2,000</u>
TOTAL REVENUE	<u>32,670</u>	<u>1,220,750</u>	<u>633,900</u>	<u>1,220,750</u>	<u>1,220,750</u>
PROGRAM REQUIREMENTS					
Red Light Camera Traffic Safety	<u>100,160</u>	<u>931,151</u>	<u>486,509</u>	<u>963,931</u>	<u>963,931</u>
TOTAL PROGRAM REQUIREMENTS	<u>100,160</u>	<u>931,151</u>	<u>486,509</u>	<u>963,931</u>	<u>963,931</u>
TRANSFERS OUT AND OTHER REQUIREMENTS					
50% Net Revenue Transfer to State	0	138,273	38,375	124,650	124,650
Traffic Safety Project CIP	0	138,273	38,375	124,650	124,650
Compensation Program	0	1,463	0	195	195
Workers' Compensation	0	0	0	2,729	2,729
Additional Retirement Contribution	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,595</u>	<u>4,595</u>
TOTAL TRANSFERS OUT AND OTHER REQUIREMENTS	<u>0</u>	<u>278,009</u>	<u>76,750</u>	<u>256,819</u>	<u>256,819</u>
TOTAL REQUIREMENTS	<u>100,160</u>	<u>1,209,160</u>	<u>563,259</u>	<u>1,220,750</u>	<u>1,220,750</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(67,490)</u>	<u>11,590</u>	<u>70,641</u>	<u>0</u>	<u>0</u>
ADJUSTMENT TO GAAP	<u>(3,151)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>(70,641)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

NEIGHBORHOOD HOUSING AND COMMUNITY DEVELOPMENT

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	1,422,437	836,970	1,031,704	218,431	218,431
REVENUE					
Interest Income	78,137	111,275	97,953	0	0
Other Income	13,140	0	0	0	0
TOTAL REVENUE	<u>91,277</u>	<u>111,275</u>	<u>97,953</u>	<u>0</u>	<u>0</u>
TRANSFERS IN					
General Fund	2,587,780	2,587,780	2,185,312	0	0
Sustainability Fund	0	0	0	2,044,239	2,044,239
TOTAL TRANSFERS IN	<u>2,587,780</u>	<u>2,587,780</u>	<u>2,185,312</u>	<u>2,044,239</u>	<u>2,044,239</u>
TOTAL AVAILABLE FUNDS	<u>2,679,057</u>	<u>2,699,055</u>	<u>2,283,265</u>	<u>2,044,239</u>	<u>2,044,239</u>
PROGRAM REQUIREMENTS					
Housing Development	1,088,247	785,482	839,312	556,901	556,901
Community Development	572,016	991,016	774,397	479,641	479,641
Support Services	1,437,519	1,615,033	1,339,718	1,165,220	1,165,220
TOTAL PROGRAM REQUIREMENTS	<u>3,097,782</u>	<u>3,391,531</u>	<u>2,953,427</u>	<u>2,201,762</u>	<u>2,201,762</u>
TRANSFERS OUT AND OTHER REQUIREMENTS					
Liability Reserve	31,000	31,000	31,000	31,000	31,000
Housing CIP	0	100,000	100,000	0	0
Compensation Program	6,027	585	1,202	585	585
Additional Retirement Contribution	2,455	9,909	9,909	20,137	20,137
Accrued Payroll	2,000	3,000	1,000	1,000	1,000
Workers' Compensation	0	0	0	8,186	8,186
TOTAL TRANSFERS OUT AND OTHER REQUIREMENTS	<u>41,482</u>	<u>144,494</u>	<u>143,111</u>	<u>60,908</u>	<u>60,908</u>
TOTAL REQUIREMENTS	<u>3,139,264</u>	<u>3,536,025</u>	<u>3,096,538</u>	<u>2,262,670</u>	<u>2,262,670</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(460,207)</u>	<u>(836,970)</u>	<u>(813,273)</u>	<u>(218,431)</u>	<u>(218,431)</u>
ADJUSTMENT TO GAAP	<u>69,474</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>1,031,704</u></u>	<u><u>0</u></u>	<u><u>218,431</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

NEW CENTRAL LIBRARY FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	10,270,497	10,088,640	10,069,557	10,319,557	10,319,557
REVENUE					
Interest	80,917	400,000	250,000	300,000	300,000
TOTAL AVAILABLE FUNDS	80,917	400,000	250,000	300,000	300,000
REQUIREMENTS					
Operating Expenditures	281,857	0	0	0	0
TOTAL REQUIREMENTS	281,857	0	0	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(200,940)	400,000	250,000	300,000	300,000
ENDING BALANCE	10,069,557	10,488,640	10,319,557	10,619,557	10,619,557

ONE TEXAS CENTER FUND

	<u>2007-08</u> <u>ACTUAL</u>	<u>2008-09</u> <u>AMENDED</u>	<u>2008-09</u> <u>ESTIMATED</u>	<u>2009-10</u> <u>PROPOSED</u>	<u>2009-10</u> <u>APPROVED</u>
BEGINNING BALANCE	<u>246,645</u>	<u>985,130</u>	<u>1,068,374</u>	<u>6,723</u>	<u>6,723</u>
REVENUE					
Operating Income	<u>2,113,338</u>	<u>1,575,784</u>	<u>1,669,879</u>	<u>1,708,943</u>	<u>1,708,943</u>
TOTAL REVENUE	<u>2,113,338</u>	<u>1,575,784</u>	<u>1,669,879</u>	<u>1,708,943</u>	<u>1,708,943</u>
REQUIREMENTS					
Building Renovations	53,191	0	0	0	0
CIP for Building Renovations	0	1,500,000	1,500,000	800,000	800,000
Transfer to GO Debt Service	<u>1,238,418</u>	<u>1,231,530</u>	<u>1,231,530</u>	<u>1,616,386</u>	<u>1,616,386</u>
TOTAL REQUIREMENTS	<u>1,291,609</u>	<u>2,731,530</u>	<u>2,731,530</u>	<u>2,416,386</u>	<u>2,416,386</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>821,729</u>	<u>(1,155,746)</u>	<u>(1,061,651)</u>	<u>(707,443)</u>	<u>(707,443)</u>
ENDING BALANCE	<u>1,068,374</u>	<u>(170,616)</u>	<u>6,723</u>	<u>(700,720)</u>	<u>(700,720)</u>

PALMER EVENTS CENTER (PEC) COMBINED FUNDS

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	7,651,594	8,157,566	8,745,000	5,023,747	5,023,747
REVENUE					
Car Rental Tax	6,210,609	6,675,543	5,900,000	5,782,000	5,782,000
Parking Garage Revenue	699,011	675,656	870,656	720,317	720,317
Facility Revenue	1,132,694	978,310	978,310	965,429	965,429
Contractor Revenue	859,644	728,957	739,629	1,138,662	1,138,662
Interest Income	332,310	183,615	200,000	202,800	202,800
TOTAL AVAILABLE FUNDS	<u>9,234,268</u>	<u>9,242,081</u>	<u>8,688,595</u>	<u>8,809,208</u>	<u>8,809,208</u>
PROGRAM REQUIREMENTS					
Event Operations	3,685,456	4,572,734	4,176,835	4,667,036	4,667,036
Contractor Expenses	580,062	707,624	627,204	952,846	952,846
Support Services	764,487	882,015	868,015	945,527	945,527
TOTAL PROGRAM REQUIREMENTS	<u>5,030,005</u>	<u>6,162,373</u>	<u>5,672,054</u>	<u>6,565,409</u>	<u>6,565,409</u>
TRANSFERS OUT					
Town Lake Park Venue Project					
Debt Service Fund	2,707,341	2,710,773	2,715,182	1,998,650	1,998,650
CIP	0	1,060,000	95,000	0	0
CIP Town Lake Park Venue Project	0	0	3,447,298	500,000	500,000
Tourism & Promotion Fund	0	125,382	125,382	125,382	125,382
TOTAL TRANSFERS OUT	<u>2,707,341</u>	<u>3,896,155</u>	<u>6,382,862</u>	<u>2,624,032</u>	<u>2,624,032</u>
OTHER REQUIREMENTS					
Compensation Program	5,495	2,128	2,128	2,616	2,616
Additional Retirement Contribution	14,479	28,101	28,101	61,178	61,178
Accrued Payroll	33,513	13,000	16,320	9,000	9,000
Administrative Support	279,039	283,493	283,493	358,860	358,860
Workers' Compensation	22,990	22,990	22,990	36,611	36,611
Liability Reserve	1,900	1,900	1,900	1,900	1,900
TOTAL OTHER REQUIREMENTS	<u>357,416</u>	<u>351,612</u>	<u>354,932</u>	<u>470,165</u>	<u>470,165</u>
TOTAL REQUIREMENTS	<u>8,094,762</u>	<u>10,410,140</u>	<u>12,409,848</u>	<u>9,659,606</u>	<u>9,659,606</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,139,506</u>	<u>(1,168,059)</u>	<u>(3,721,253)</u>	<u>(850,398)</u>	<u>(850,398)</u>
ADJUSTMENT TO GAAP ⁽¹⁾	<u>1,518,199</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
UNAVAILABLE RESOURCES ⁽¹⁾	<u>(1,564,299)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>8,745,000</u>	<u>6,989,507</u>	<u>5,023,747</u>	<u>4,173,349</u>	<u>4,173,349</u>
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	1,699,268	2,202,209	2,148,220	2,650,469	2,650,469
Unreserved Ending Balance	6,050,230	3,787,298	1,875,527	522,880	522,880
Restricted for Repair and Replacements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

(1) The City implemented GASB 33 in 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

PALMER EVENTS CENTER GARAGE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	(4,498)	0	0
REVENUE					
Parking Garage Revenue	699,011	675,656	870,656	720,317	720,317
TOTAL REVENUE	699,011	675,656	870,656	720,317	720,317
TRANSFERS IN					
TLP Venue Project Fund	470,139	892,091	760,091	937,381	937,381
TOTAL TRANSFERS IN	470,139	892,091	760,091	937,381	937,381
TOTAL AVAILABLE FUNDS	1,169,150	1,567,747	1,630,747	1,657,698	1,657,698
PROGRAM REQUIREMENTS					
Event Operations	558,308	892,091	774,899	937,381	937,381
TOTAL PROGRAM REQUIREMENTS	558,308	892,091	774,899	937,381	937,381
TRANSFERS OUT					
PEC Operating Fund	534,995	604,845	777,219	623,137	623,137
TOTAL TRANSFERS OUT	534,995	604,845	777,219	623,137	623,137
OTHER REQUIREMENTS					
Compensation Program	842	476	476	601	601
Additional Retirement Contribution	1,915	2,951	2,951	10,236	10,236
Accrued Payroll	15,985	4,000	7,320	2,000	2,000
Administrative Support	57,085	58,406	58,406	75,549	75,549
Workers' Compensation	4,598	4,598	4,598	8,414	8,414
Liability Reserve	400	380	380	380	380
TOTAL OTHER REQUIREMENTS	80,825	70,811	74,131	97,180	97,180
TOTAL REQUIREMENTS	1,174,128	1,567,747	1,626,249	1,657,698	1,657,698
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(4,978)	0	4,498	0	0
ADJUSTMENT TO GAAP	480	0	0	0	0
ENDING BALANCE	(4,498)	0	0	0	0

PALMER EVENTS CENTER OPERATING FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	7,651,594	8,157,566	8,749,498	5,023,747	5,023,747
REVENUE					
Interest Income	286,060	130,367	172,000	174,408	174,408
TOTAL REVENUE	<u>286,060</u>	<u>130,367</u>	<u>172,000</u>	<u>174,408</u>	<u>174,408</u>
TRANSFERS IN					
TLP Venue Project Fund	3,002,839	3,125,927	2,452,727	2,874,361	2,874,361
PEC Garage Fund	534,995	604,845	777,219	623,137	623,137
PEC Revenue Fund	1,412,276	874,261	965,353	1,025,863	1,025,863
TOTAL TRANSFERS IN	<u>4,950,110</u>	<u>4,605,033</u>	<u>4,195,299</u>	<u>4,523,361</u>	<u>4,523,361</u>
TOTAL AVAILABLE FUNDS	<u>5,236,170</u>	<u>4,735,400</u>	<u>4,367,299</u>	<u>4,697,769</u>	<u>4,697,769</u>
PROGRAM REQUIREMENTS					
Event Operations	3,127,148	3,680,643	3,401,936	3,729,655	3,729,655
Support Services	764,487	882,015	868,015	945,527	945,527
TOTAL PROGRAM REQUIREMENTS	<u>3,891,635</u>	<u>4,562,658</u>	<u>4,269,951</u>	<u>4,675,182</u>	<u>4,675,182</u>
TRANSFERS OUT					
CIP	0	1,060,000	95,000	0	0
CIP Town Lake Park Venue Project	0	0	3,447,298	500,000	500,000
TOTAL TRANSFERS OUT	<u>0</u>	<u>1,060,000</u>	<u>3,542,298</u>	<u>500,000</u>	<u>500,000</u>
OTHER REQUIREMENTS					
Compensation Program	4,653	1,652	1,652	2,015	2,015
Additional Retirement Contribution	12,564	25,150	25,150	50,942	50,942
Accrued Payroll	17,528	9,000	9,000	7,000	7,000
Administrative Support	221,954	225,087	225,087	283,311	283,311
Workers' Compensation	18,392	18,392	18,392	28,197	28,197
Liability Reserve	1,500	1,520	1,520	1,520	1,520
TOTAL OTHER REQUIREMENTS	<u>276,591</u>	<u>280,801</u>	<u>280,801</u>	<u>372,985</u>	<u>372,985</u>
TOTAL REQUIREMENTS	<u>4,168,226</u>	<u>5,903,459</u>	<u>8,093,050</u>	<u>5,548,167</u>	<u>5,548,167</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>1,067,944</u>	<u>(1,168,059)</u>	<u>(3,725,751)</u>	<u>(850,398)</u>	<u>(850,398)</u>
ADJUSTMENT TO GAAP	<u>29,960</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>8,749,498</u></u>	<u><u>6,989,507</u></u>	<u><u>5,023,747</u></u>	<u><u>4,173,349</u></u>	<u><u>4,173,349</u></u>
COMPONENTS OF ENDING BALANCE					
Reserved Ending Balance	1,699,268	2,202,209	2,148,220	2,650,469	2,650,469
Unreserved Ending Balance	6,050,230	3,787,298	1,875,527	522,880	522,880
Restricted for Repair and Replacements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

PALMER EVENTS CENTER REVENUE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Facility Revenue	1,132,694	978,310	978,310	965,429	965,429
Contractor Revenue	859,644	728,957	739,629	1,138,662	1,138,662
TOTAL AVAILABLE FUNDS	<u>1,992,338</u>	<u>1,707,267</u>	<u>1,717,939</u>	<u>2,104,091</u>	<u>2,104,091</u>
OPERATING REQUIREMENTS					
Contractor Expenses	580,062	707,624	627,204	952,846	952,846
TOTAL OPERATING REQUIREMENTS	<u>580,062</u>	<u>707,624</u>	<u>627,204</u>	<u>952,846</u>	<u>952,846</u>
TRANSFERS OUT					
Tourism and Promotion Fund	0	125,382	125,382	125,382	125,382
PEC Operating Fund	1,412,276	874,261	965,353	1,025,863	1,025,863
TOTAL TRANSFERS OUT	<u>1,412,276</u>	<u>999,643</u>	<u>1,090,735</u>	<u>1,151,245</u>	<u>1,151,245</u>
TOTAL REQUIREMENTS	<u>1,992,338</u>	<u>1,707,267</u>	<u>1,717,939</u>	<u>2,104,091</u>	<u>2,104,091</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

PARKING MANAGEMENT FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REVENUE					
Pay Stations and Parking Meters	0	0	0	3,649,517	3,649,517
Transportation Permitting	<u>0</u>	<u>0</u>	<u>0</u>	<u>370,600</u>	<u>370,600</u>
TOTAL REVENUE	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,020,117</u>	<u>4,020,117</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,020,117</u>	<u>4,020,117</u>
PROGRAM REQUIREMENTS					
Parking Enterprise	0	0	0	2,694,715	2,694,715
TOTAL PROGRAM REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,694,715</u>	<u>2,694,715</u>
TRANSFERS OUT					
General Obligation Debt Service	0	0	0	317,897	317,897
West Campus Parking District CIP	0	0	0	131,000	131,000
Transportation Fund - Support Services	0	0	0	200,000	200,000
Great Streets CIP	<u>0</u>	<u>0</u>	<u>0</u>	<u>656,255</u>	<u>656,255</u>
TOTAL TRANSFERS OUT	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,305,152</u>	<u>1,305,152</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,999,867</u>	<u>3,999,867</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,250</u>	<u>20,250</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,250</u>	<u>20,250</u>

PERFORMANCE CONTRACTING FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>(313,492)</u>	<u>(313,492)</u>	<u>(1,280,957)</u>	<u>(2,243,777)</u>	<u>(2,243,777)</u>
REVENUE					
LoanSTAR proceeds	<u>0</u>	<u>5,424,012</u>	<u>1,750,000</u>	<u>5,777,111</u>	<u>5,777,111</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>5,424,012</u>	<u>1,750,000</u>	<u>5,777,111</u>	<u>5,777,111</u>
REQUIREMENTS					
Performance Contracting Expenditures	<u>1,071,648</u>	<u>5,110,520</u>	<u>2,712,820</u>	<u>3,533,334</u>	<u>3,533,334</u>
TOTAL REQUIREMENTS	<u>1,071,648</u>	<u>5,110,520</u>	<u>2,712,820</u>	<u>3,533,334</u>	<u>3,533,334</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,071,648)</u>	<u>313,492</u>	<u>(962,820)</u>	<u>2,243,777</u>	<u>2,243,777</u>
ADJUSTMENT TO GAAP	<u>104,183</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>(1,280,957)</u></u>	<u><u>0</u></u>	<u><u>(2,243,777)</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

POLICE AIRPORT ASSET FORFEITURE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	207,244	165,137	201,890	209,722	209,722
REVENUE					
Forfeitures	10,111	0	0	0	0
Interest Income	7,716	6,900	3,460	0	0
Liquidation of Assets	0	0	10,700	0	0
TOTAL AVAILABLE FUNDS	<u>17,827</u>	<u>6,900</u>	<u>14,160</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Contractual	1,530	0	0	0	0
Employee Training/Travel	21,561	29,000	246	0	0
Commodities	4,300	21,000	0	0	0
Capital Outlay	0	0	6,082	209,722	209,722
TOTAL REQUIREMENTS	<u>27,391</u>	<u>50,000</u>	<u>6,328</u>	<u>209,722</u>	<u>209,722</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(9,564)</u>	<u>(43,100)</u>	<u>7,832</u>	<u>(209,722)</u>	<u>(209,722)</u>
ADJUSTMENT TO GAAP	<u>4,210</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>201,890</u></u>	<u><u>122,037</u></u>	<u><u>209,722</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

**POLICE FEDERAL DEPARTMENT OF JUSTICE
ASSET FORFEITURE FUND**

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>125,663*</u>	<u>125,663*</u>
REVENUE					
Forfeitures	0	0	0	0	0
Interest Income	0	0	0	0	0
Liquidation of Assets	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Contractual	0	0	0	0	0
Employee Training/Travel	0	0	0	50,000	50,000
Commodities	0	0	0	0	0
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>75,663</u>	<u>75,663</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>125,663</u>	<u>125,663</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>(125,663)</u>	<u>(125,663)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

* The Federal Asset Forfeiture Fund will be divided into the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund in FY 2009-10. As a result, the FY 2008-09 Ending Balance in the Federal Asset Forfeiture Fund will equal the total of the FY 2009-10 Approved Beginning Balance of the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund.

POLICE FEDERAL ASSET FORFEITURE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	110,771	394,063	638,987	0*	0*
REVENUE					
Forfeitures	477,991	0	1,605,779	0	0
Interest Income	9,037	0	13,073	0	0
Liquidation of Assets	99,648	0	2,917	0	0
TOTAL AVAILABLE FUNDS	586,676	0	1,621,769	0	0
REQUIREMENTS					
Contractual	340	28,000	66,985	0	0
Employee Training/Travel	46,506	100,000	4,448	0	0
Commodities	1,800	35,000	0	0	0
Capital Outlay	29,814	231,063	322,630	0	0
TOTAL REQUIREMENTS	78,460	394,063	394,063	0	0
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	508,216	(394,063)	1,227,706	0	0
ADJUSTMENT TO GAAP	20,000	0	0	0	0
ENDING BALANCE	638,987	0	1,866,693*	0	0

* The Federal Asset Forfeiture Fund will be divided into the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund in FY 2009-10. As a result, the FY 2008-09 Ending Balance in the Federal Asset Forfeiture Fund will equal the total of the FY 2009-10 Approved Beginning Balance of the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund.

**POLICE FEDERAL DEPARTMENT OF TREASURY
ASSET FORFEITURE FUND**

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,741,030*</u>	<u>1,741,030*</u>
REVENUE					
Forfeitures	0	0	0	0	0
Interest Income	0	0	0	0	0
Liquidation of Assets	0	0	0	0	0
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Contractual	0	0	0	76,693	76,693
Employee Training/Travel	0	0	0	50,000	50,000
Commodities	0	0	0	750,000	750,000
Capital Outlay	0	0	0	864,337	864,337
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,741,030</u>	<u>1,741,030</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>(1,741,030)</u>	<u>(1,741,030)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

* The Federal Asset Forfeiture Fund will be divided into the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund in FY 2009-10. As a result, the FY 2008-09 Ending Balance in the Federal Asset Forfeiture Fund will equal the total of the FY 2009-10 Approved Beginning Balance of the Federal Department of Treasury Asset Forfeiture Fund and the Federal Department of Justice Asset Forfeiture Fund.

POLICE PARKS ASSET FORFEITURE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	1,726	60	1,792	1,822	1,822
REVENUE					
Interest Income	66	60	30	0	0
TOTAL AVAILABLE FUNDS	66	60	30	0	0
REQUIREMENTS					
Commodities	0	0	0	1,822	1,822
TOTAL REQUIREMENTS	0	0	0	1,822	1,822
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	66	60	30	(1,822)	(1,822)
ENDING BALANCE	1,792	120	1,822	0	0

POLICE STATE CONTRABAND ASSET FORFEITURE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	130,887	226,550	322,106	232,073	232,073
REVENUE					
Forfeitures	208,428	0	126,139	0	0
Interest Income	22,581	0	8,398	0	0
Liquidation of Assets	(11,422)	0	1,980	0	0
TOTAL AVAILABLE FUNDS	219,587	0	136,517	0	0
REQUIREMENTS					
Contractual	7,618	0	20,550	28,000	28,000
Employee Training/Travel	0	20,000	0	20,000	20,000
Commodities	7,442	6,550	6,550	9,073	9,073
Capital Outlay	13,308	200,000	199,450	175,000	175,000
TOTAL REQUIREMENTS	28,368	226,550	226,550	232,073	232,073
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	191,219	(226,550)	(90,033)	(232,073)	(232,073)
ENDING BALANCE	322,106	0	232,073	0	0

POLICE STATE GAMBLING ASSET FORFEITURE FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	441,755	441,755
REVENUE					
Interest Income	0	0	902	0	0
Liquidation of Assets	0	0	520,853	0	0
TOTAL AVAILABLE FUNDS	0	0	521,755	0	0
REQUIREMENTS					
Contractual	0	0	80,000	150,000	150,000
Employee Training/Travel	0	0	0	25,000	25,000
Commodities	0	0	0	79,255	79,255
Capital Outlay	0	0	0	187,500	187,500
TOTAL REQUIREMENTS	0	0	80,000	441,755	441,755
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	0	0	441,755	(441,755)	(441,755)
ENDING BALANCE	0	0	441,755	0	0

RECREATION PROGRAMS ENTERPRISE FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	279,121	137,013	192,273	201,547	201,547
REVENUE					
Fee Revenue	3,538,690	3,745,322	3,641,161	3,640,345	3,640,345
Interest Income	17,361	18,700	18,700	18,700	18,700
TOTAL AVAILABLE FUNDS	<u>3,556,051</u>	<u>3,764,022</u>	<u>3,656,981</u>	<u>3,659,045</u>	<u>3,659,045</u>
PROGRAM REQUIREMENTS					
Aquatics	213,017	312,559	237,978	248,320	248,320
Cultural Arts Services	692,171	686,399	631,399	688,147	688,147
Natural Resource Management	697,742	630,960	736,139	590,944	590,944
Community Services	1,884,588	1,941,394	1,810,446	1,832,554	1,832,554
TOTAL PROGRAM REQUIREMENTS	<u>3,487,518</u>	<u>3,571,312</u>	<u>3,415,962</u>	<u>3,359,965</u>	<u>3,359,965</u>
OTHER REQUIREMENTS					
Accrued Payroll	28,295	14,000	17,406	11,000	11,000
Administrative Support	95,330	131,110	131,110	131,110	131,110
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Workers' Compensation	23,000	52,769	52,769	33,200	33,200
Compensation Program	0	7,738	7,738	2,373	2,373
Additional Retirement Contribution	8,680	21,722	21,722	38,524	38,524
TOTAL OTHER REQUIREMENTS	<u>156,305</u>	<u>228,339</u>	<u>231,745</u>	<u>217,207</u>	<u>217,207</u>
TOTAL REQUIREMENTS	<u>3,643,823</u>	<u>3,799,651</u>	<u>3,647,707</u>	<u>3,577,172</u>	<u>3,577,172</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(87,772)</u>	<u>(35,629)</u>	<u>9,274</u>	<u>81,873</u>	<u>81,873</u>
ADJUSTMENT TO GAAP	<u>924</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>192,273</u></u>	<u><u>101,384</u></u>	<u><u>201,547</u></u>	<u><u>283,420</u></u>	<u><u>283,420</u></u>

RUTHERFORD LANE FACILITY FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	(534,723)	(698,035)	(647,161)	(643,209)	(643,209)
REVENUE					
Operating Income	2,537,495	2,765,800	2,719,300	2,719,300	2,719,300
TOTAL REVENUE	<u>2,537,495</u>	<u>2,765,800</u>	<u>2,719,300</u>	<u>2,719,300</u>	<u>2,719,300</u>
EXPENSES					
Operating Expenditures	1,299,288	1,602,954	1,357,248	1,636,995	1,636,995
GO Debt Service	1,358,900	1,358,100	1,358,100	1,356,700	1,356,700
TOTAL REQUIREMENTS	<u>2,658,188</u>	<u>2,961,054</u>	<u>2,715,348</u>	<u>2,993,695</u>	<u>2,993,695</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(120,693)</u>	<u>(195,254)</u>	<u>3,952</u>	<u>(274,395)</u>	<u>(274,395)</u>
ADJUSTMENT TO GAAP	<u>8,255</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>(647,161)</u>	<u>(893,289)</u>	<u>(643,209)</u>	<u>(917,604)</u>	<u>(917,604)</u>

SOFTBALL ENTERPRISE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	5,632	81,790	78,722	147,402	147,402
REVENUE					
Softball Enterprise Fees	979,119	938,325	975,100	1,021,100	1,021,100
Interest Income	2,553	0	1,245	0	0
TOTAL REVENUE	<u>981,672</u>	<u>938,325</u>	<u>976,345</u>	<u>1,021,100</u>	<u>1,021,100</u>
TRANSFER FROM GENERAL FUND	<u>186,000</u>	<u>186,000</u>	<u>186,000</u>	<u>186,000</u>	<u>186,000</u>
TOTAL AVAILABLE FUNDS	<u>1,167,672</u>	<u>1,124,325</u>	<u>1,162,345</u>	<u>1,207,100</u>	<u>1,207,100</u>
PROGRAM REQUIREMENTS					
Community Services	1,046,949	955,462	1,033,222	1,013,734	1,013,734
TOTAL PROGRAM REQUIREMENTS	<u>1,046,949</u>	<u>955,462</u>	<u>1,033,222</u>	<u>1,013,734</u>	<u>1,013,734</u>
OTHER REQUIREMENTS					
Accrued Payroll	1,333	2,000	4,027	2,000	2,000
Administrative Support	33,639	43,868	43,868	43,868	43,868
Workers' Compensation	11,000	3,195	3,195	8,641	8,641
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Additional Retirement Contribution	2,553	5,517	5,517	11,588	11,588
Compensation Program	0	2,836	2,836	618	618
TOTAL OTHER REQUIREMENTS	<u>49,525</u>	<u>58,416</u>	<u>60,443</u>	<u>67,715</u>	<u>67,715</u>
TOTAL REQUIREMENTS	<u>1,096,474</u>	<u>1,013,878</u>	<u>1,093,665</u>	<u>1,081,449</u>	<u>1,081,449</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>71,198</u>	<u>110,447</u>	<u>68,680</u>	<u>125,651</u>	<u>125,651</u>
ADJUSTMENT TO GAAP	<u>1,892</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>78,722</u></u>	<u><u>192,237</u></u>	<u><u>147,402</u></u>	<u><u>273,053</u></u>	<u><u>273,053</u></u>

SOLID WASTE SERVICES FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	9,032,396	3,252,790	3,353,179	5,556,494	5,556,494
REVENUE					
Residential	30,832,524	37,068,889	40,129,732	42,901,668	42,215,571
Extra Stickers and Carts	1,491,493	1,117,355	1,840,515	1,800,000	1,800,000
Commercial	1,725,133	2,336,603	2,323,690	2,549,874	2,549,874
Anti-Litter	11,007,603	19,708,337	20,573,000	21,718,998	21,718,998
CESQG	133,991	102,995	21,658	0	0
Recycling	2,383,320	0	0	0	0
MRF Processing Revenue	347,593	233,259	73,033	74,136	74,136
Single-Stream Revenue	16,792	1,900,000	(894,072)	(4,184,311)	(4,184,311)
New Services Fees	704,949	860,950	578,702	587,440	587,440
Other	474,206	1,557,890	84,723	936,156	936,156
Auction Sales	54,311	35,000	35,000	35,000	35,000
Code Enforcement	721,928	948,117	723,970	0	0
Travis County	95,121	84,000	84,000	84,000	84,000
TOTAL REVENUE	<u>49,988,964</u>	<u>65,953,395</u>	<u>65,573,951</u>	<u>66,502,961</u>	<u>65,816,864</u>
TRANSFERS IN					
General Fund	1,335,995	831,031	831,031	0	0
TOTAL TRANSFERS IN	<u>1,335,995</u>	<u>831,031</u>	<u>831,031</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>51,324,959</u>	<u>66,784,426</u>	<u>66,404,982</u>	<u>66,502,961</u>	<u>65,816,864</u>
PROGRAM REQUIREMENTS					
Code Enforcement	5,485,028	6,661,558	6,384,818	0	0
Landfill	5,265	1,650,509	1,373,195	0	0
Litter Abatement	7,819,091	9,735,394	9,885,277	9,453,582	9,453,582
Operations Support	3,016,010	3,460,350	3,060,989	3,523,921	3,523,921
Pay As You Throw (PAYT)	21,356,231	23,241,071	22,628,473	22,480,565	22,480,565
Support Services	4,361,937	5,732,893	4,933,393	5,900,460	5,900,460
Waste Diversion	3,059,937	2,940,383	2,899,824	3,171,542	3,171,542
TOTAL PROGRAM REQUIREMENTS	<u>45,103,499</u>	<u>53,422,158</u>	<u>51,165,969</u>	<u>44,530,070</u>	<u>44,530,070</u>
TRANSFERS OUT					
Sustainability Fund	517,828	539,750	539,750	656,826	656,826
GO Debt Service Fund	4,265,723	5,908,721	5,753,046	7,918,951	7,918,951
Comm. and Tech. Mgmt. Fund	1,077,138	977,138	977,138	1,292,950	1,292,950
Trunked Radio	122,375	142,124	142,124	105,949	105,949
Environmental Remediation	0	241,500	241,500	241,500	241,500
Code Compliance	0	0	0	5,906,813	5,906,813
Landfill Fund - Operations	1,281,833	0	0	0	0
TOTAL TRANSFERS OUT	<u>7,264,897</u>	<u>7,809,233</u>	<u>7,653,558</u>	<u>16,122,989</u>	<u>16,122,989</u>

SOLID WASTE SERVICES FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
OTHER REQUIREMENTS					
Workers' Compensation	1,006,000	1,006,000	1,006,000	421,138	421,138
Liability Reserve Fund	205,000	205,000	205,000	205,000	205,000
Insurance - Fire/EC	42,951	19,697	19,697	21,273	21,273
Administrative Support-City	2,039,635	1,945,607	1,945,607	2,309,847	2,309,847
Accrued Payroll	365,095	158,000	158,000	107,000	107,000
Compensation Program	57,583	92,991	92,991	26,000	26,000
Additional Retirement Contribution	160,567	362,370	362,370	780,481	780,481
UCSO (CIS) Billing Support	895,114	1,092,475	1,092,475	1,092,475	1,092,475
Bad Debt Expense	197,080	500,000	500,000	500,000	500,000
TOTAL OTHER REQUIREMENTS	<u>4,969,025</u>	<u>5,382,140</u>	<u>5,382,140</u>	<u>5,463,214</u>	<u>5,463,214</u>
TOTAL REQUIREMENTS	<u>57,337,421</u>	<u>66,613,531</u>	<u>64,201,667</u>	<u>66,116,273</u>	<u>66,116,273</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(6,012,462)</u>	<u>170,895</u>	<u>2,203,315</u>	<u>386,688</u>	<u>(299,409)</u>
ADJUSTMENT TO GAAP	<u>333,245</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>3,353,179</u>	<u>3,423,685</u>	<u>5,556,494</u>	<u>5,943,182</u>	<u>5,257,085</u>

STRATEGIC RESERVE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>164,290,517</u>	<u>146,282,622</u>	<u>146,305,517</u>	<u>138,090,517</u>	<u>138,090,517</u>
REVENUE					
Interest Income (1)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL AVAILABLE FUNDS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
REQUIREMENTS					
Transfer to Electric Fund	<u>17,985,000</u>	<u>8,215,000</u>	<u>8,215,000</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>17,985,000</u>	<u>8,215,000</u>	<u>8,215,000</u>	<u>0</u>	<u>0</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(17,985,000)</u>	<u>(8,215,000)</u>	<u>(8,215,000)</u>	<u>0</u>	<u>0</u>
ENDING BALANCE (2)	<u><u>146,305,517</u></u>	<u><u>138,067,622</u></u>	<u><u>138,090,517</u></u>	<u><u>138,090,517</u></u>	<u><u>138,090,517</u></u>

Note 1: Interest earned on this fund is transferred directly to Austin Energy Operating Fund.

Note 2: Ending balance represents the portfolio balance exclusive of GASB 31 adjustments.

SUSTAINABILITY FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	100,936	6,702	34,898	754,728	754,728
TRANSFERS IN					
General Fund	1,363,049	0	0	0	0
Solid Waste Services Fund	517,828	539,750	539,750	656,826	656,826
Transportation Fund	312,716	0	0	461,210	461,210
Watershed Prot. Drainage Utility	542,146	391,625	391,625	576,030	576,030
Austin Water Utility	3,653,969	3,784,374	3,784,374	4,144,601	4,144,601
TOTAL AVAILABLE FUNDS	<u>6,389,708</u>	<u>4,715,749</u>	<u>4,715,749</u>	<u>5,838,667</u>	<u>5,838,667</u>
PROGRAM REQUIREMENTS					
Workforce Development	1,954,901	2,044,239	1,317,707	744,011	744,011
Child Care Initiative	1,822,910	1,840,379	1,840,379	1,855,856	1,855,856
Community Technology Initiative	258,410	287,833	287,833	287,833	287,833
REQUIREMENTS	<u>4,036,221</u>	<u>4,172,451</u>	<u>3,445,919</u>	<u>2,887,700</u>	<u>2,887,700</u>
TRANSFERS OUT					
Neighborhood Housing CIP	928,000	550,000	550,000	0	0
Neighborhood Housing	0	0	0	2,044,239	2,044,239
Housing Trust Fund	1,000,000	0	0	0	0
PARD CIP	500,000	0	0	0	0
TOTAL TRANSFERS OUT	<u>2,428,000</u>	<u>550,000</u>	<u>550,000</u>	<u>2,044,239</u>	<u>2,044,239</u>
TOTAL REQUIREMENTS	<u>6,464,221</u>	<u>4,722,451</u>	<u>3,995,919</u>	<u>4,931,939</u>	<u>4,931,939</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(74,513)</u>	<u>(6,702)</u>	<u>719,830</u>	<u>906,728</u>	<u>906,728</u>
ADJUSTMENT TO GAAP	<u>8,475</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>34,898</u>	<u>0</u>	<u>754,728</u>	<u>1,661,456</u>	<u>1,661,456</u>

TOURISM AND PROMOTION FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	943,450	764,631	679,771	0	0
REVENUE					
Miscellaneous	907	0	0	0	0
Interest Income	43,446	62,000	30,000	30,420	30,420
TOTAL REVENUE	44,353	62,000	30,000	30,420	30,420
TRANSFERS IN					
Hotel/Motel Occ Tax Revenue	7,273,947	7,487,487	6,952,924	6,814,112	6,814,112
General Fund	125,382	0	0	0	0
PEC Revenue Fund	0	125,382	125,382	125,382	125,382
TOTAL TRANSFERS IN	7,399,329	7,612,869	7,078,306	6,939,494	6,939,494
TOTAL AVAILABLE FUNDS	7,443,682	7,674,869	7,108,306	6,969,914	6,969,914
REQUIREMENTS					
Tourism and Promotion Contract	7,707,361	8,439,500	7,788,077	6,969,914	6,969,914
TOTAL REQUIREMENTS	7,707,361	8,439,500	7,788,077	6,969,914	6,969,914
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	(263,679)	(764,631)	(679,771)	0	0
ENDING BALANCE	679,771	0	0	0	0

TOWN LAKE PARK VENUE PROJECT DEBT SERVICE FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	1,083,011	1,102,913	1,103,514	1,129,694	1,129,694
REVENUE					
Interest Income	17,324	9,861	4,641	911	911
TOTAL REVENUE	<u>17,324</u>	<u>9,861</u>	<u>4,641</u>	<u>911</u>	<u>911</u>
TRANSFER IN					
Town Lake Park Venue Project Fund	2,707,341	2,710,773	2,715,182	1,998,650	1,998,650
TOTAL TRANSFERS IN	<u>2,707,341</u>	<u>2,710,773</u>	<u>2,715,182</u>	<u>1,998,650</u>	<u>1,998,650</u>
TOTAL AVAILABLE FUNDS	<u>2,724,665</u>	<u>2,720,634</u>	<u>2,719,823</u>	<u>1,999,561</u>	<u>1,999,561</u>
REQUIREMENTS					
Principal	800,000	845,000	845,000	900,000	900,000
Interest Expense	1,903,653	1,848,134	1,848,134	1,789,240	1,789,240
Other	509	509	509	509	509
TOTAL REQUIREMENTS	<u>2,704,162</u>	<u>2,693,643</u>	<u>2,693,643</u>	<u>2,689,749</u>	<u>2,689,749</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>20,503</u>	<u>26,991</u>	<u>26,180</u>	<u>(690,188)</u>	<u>(690,188)</u>
ADJUSTMENT TO GAAP	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>1,103,514</u></u>	<u><u>1,129,904</u></u>	<u><u>1,129,694</u></u>	<u><u>439,506</u></u>	<u><u>439,506</u></u>

TOWN LAKE PARK VENUE PROJECT FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	0	0	0	0	0
REVENUE					
Car Rental Tax	6,210,609	6,675,543	5,900,000	5,782,000	5,782,000
Interest	46,250	53,248	28,000	28,392	28,392
TOTAL AVAILABLE FUNDS	<u>6,256,859</u>	<u>6,728,791</u>	<u>5,928,000</u>	<u>5,810,392</u>	<u>5,810,392</u>
TRANSFERS OUT					
Town Lake Park Venue Project					
Debt Service Fund	2,707,341	2,710,773	2,715,182	1,998,650	1,998,650
PEC Operating Fund	3,002,839	3,125,927	2,452,727	2,874,361	2,874,361
PEC Garage Fund	470,139	892,091	760,091	937,381	937,381
TOTAL TRANSFERS OUT	<u>6,180,319</u>	<u>6,728,791</u>	<u>5,928,000</u>	<u>5,810,392</u>	<u>5,810,392</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>76,540</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ADJUSTMENT TO GAAP ⁽¹⁾	<u>1,487,759</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
UNAVAILABLE RESOURCES ⁽¹⁾	<u>(1,564,299)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

(1) The City has implemented GASB 33 in FY 2001. GASB 33 requires the City to recognize certain derived taxes in the period imposed. Although the City has recognized revenue in the period imposed, this amount represents resources not available in the current period.

TRANSPORTATION FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	5,591,028	2,227,493	3,499,831	1,777,593	1,777,593
REVENUE					
Residential	12,393,228	15,010,000	14,897,911	20,293,520	20,293,520
Commercial	11,035,922	13,640,000	13,515,052	18,441,280	18,441,280
Utility Cut Cost Recovery	3,857,749	5,030,000	5,030,000	5,040,000	5,040,000
Parking Meters	2,864,445	2,884,000	2,935,000	0	0
Taxicabs, Chauffeurs & Limousines	372,086	370,600	370,600	0	0
Property Sales	79,837	100,000	100,000	100,000	100,000
Interest Income and Other	743,201	525,000	525,000	525,000	525,000
Austin Transportation					
Right of Way	0	0	0	1,721,192	1,721,192
TOTAL REVENUE	<u>31,346,468</u>	<u>37,559,600</u>	<u>37,373,563</u>	<u>46,120,992</u>	<u>46,120,992</u>
TRANSFERS IN					
Parking Management Fund	0	0	0	200,000	200,000
General Fund	8,572,371	8,572,371	8,409,371	4,982,371	4,982,371
TOTAL TRANSFERS IN	<u>8,572,371</u>	<u>8,572,371</u>	<u>8,409,371</u>	<u>5,182,371</u>	<u>5,182,371</u>
TOTAL AVAILABLE FUNDS	<u>39,918,839</u>	<u>46,131,971</u>	<u>45,782,934</u>	<u>51,303,363</u>	<u>51,303,363</u>
PROGRAM REQUIREMENTS					
Public Works					
Street Preventive Maintenance	15,735,705	19,452,124	19,507,524	23,639,572	23,639,572
Street Repair	8,478,220	9,750,986	9,573,779	9,498,402	9,498,402
Bridge Maintenance	620,913	747,000	487,493	747,000	747,000
Concrete Repair and Construction	209,200	603,419	507,711	546,955	546,955
Traffic Controls	4,747,602	5,039,285	5,198,406	0	0
Transportation Enhancement	3,389,838	3,304,710	3,238,637	0	0
Bicycle & Pedestrian Infrastructure	215,584	191,780	191,771	190,314	190,314
One Stop Shop	34,191	30,668	34,966	15,171	15,171
Support Services	1,274,919	1,179,760	1,174,088	1,664,103	1,664,103
Austin Transportation					
Traffic Management	0	0	0	5,935,597	5,935,597
Transportation Planning	0	0	0	191,150	191,150
One Stop Shop	0	0	0	1,609,637	1,609,637
Support Services	0	185,613	185,613	747,751	747,751
TOTAL PROGRAM REQUIREMENTS	<u>34,706,172</u>	<u>40,485,345</u>	<u>40,099,988</u>	<u>44,785,652</u>	<u>44,785,652</u>
TRANSFERS OUT					
General Obligation Debt Service	1,314,489	1,731,273	1,700,882	1,989,334	1,989,334
Sustainability Fund	312,716	0	0	461,210	461,210
Austin Water Utility	300,582	300,582	300,582	300,582	300,582
Great Streets CIP	492,048	492,048	492,048	0	0
West Campus Parking District CIP	0	131,000	131,000	0	0
Capital Projects Mgmt. Fund	200,000	200,000	200,000	0	0
TOTAL TRANSFERS OUT	<u>2,619,835</u>	<u>2,854,903</u>	<u>2,824,512</u>	<u>2,751,126</u>	<u>2,751,126</u>

TRANSPORTATION FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
OTHER REQUIREMENTS					
Workers' Compensation	445,000	445,000	445,000	328,360	328,360
Liability Reserve	109,000	109,000	109,000	109,000	109,000
Property Insurance	0	18,631	18,631	16,747	16,747
Administrative Support - City	2,085,375	2,132,591	2,132,591	2,304,826	2,304,826
UCSO Billing Support	592,030	684,736	684,736	684,736	684,736
CTM Support	800,935	700,935	700,935	1,062,420	1,062,420
Accrued Payroll	91,846	109,000	86,837	81,000	81,000
Additional Retirement Contribution	130,510	289,015	289,015	604,448	604,448
Compensation Program	0	71,367	0	23,465	23,465
Trunked Radio	98,096	113,927	113,927	84,917	84,917
TOTAL OTHER REQUIREMENTS	<u>4,352,792</u>	<u>4,674,202</u>	<u>4,580,672</u>	<u>5,299,919</u>	<u>5,299,919</u>
TOTAL REQUIREMENTS	<u>41,678,799</u>	<u>48,014,450</u>	<u>47,505,172</u>	<u>52,836,697</u>	<u>52,836,697</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,759,960)</u>	<u>(1,882,479)</u>	<u>(1,722,238)</u>	<u>(1,533,334)</u>	<u>(1,533,334)</u>
ADJUSTMENT TO GAAP	<u>(331,237)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u>3,499,831</u>	<u>345,014</u>	<u>1,777,593</u>	<u>244,259</u>	<u>244,259</u>

UNIVERSITY NEIGHBORHOOD DISTRICT - HOUSING TRUST FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>358,018</u>	<u>619,098</u>	<u>983,245</u>	<u>996,589</u>	<u>996,589</u>
REVENUE					
Developer Fees	609,120	250,000	0	161,000	161,000
Interest Revenue	16,107	10,750	13,344	430	430
TOTAL AVAILABLE FUNDS	<u>625,227</u>	<u>260,750</u>	<u>13,344</u>	<u>161,430</u>	<u>161,430</u>
PROGRAM REQUIREMENTS					
Housing Development	0	879,848	0	1,158,019	1,158,019
TOTAL PROGRAM REQUIREMENTS	<u>0</u>	<u>879,848</u>	<u>0</u>	<u>1,158,019</u>	<u>1,158,019</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>625,227</u>	<u>(619,098)</u>	<u>13,344</u>	<u>(996,589)</u>	<u>(996,589)</u>
ENDING BALANCE	<u><u>983,245</u></u>	<u><u>0</u></u>	<u><u>996,589</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

VEHICLE ACQUISITION FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	368,414	126,127	568,837	505,946	505,946
TRANSFERS IN					
General Fund	4,650,026	6,000,000	6,000,000	6,473,691	6,473,691
Insurance Proceeds	69,400	0	20,184	0	0
TOTAL AVAILABLE FUNDS	<u>4,719,426</u>	<u>6,000,000</u>	<u>6,020,184</u>	<u>6,473,691</u>	<u>6,473,691</u>
REQUIREMENTS					
Vehicle Acquisition	4,546,111	6,126,127	6,083,075	6,473,691	6,473,691
TOTAL EXPENSES	<u>4,546,111</u>	<u>6,126,127</u>	<u>6,083,075</u>	<u>6,473,691</u>	<u>6,473,691</u>
TOTAL REQUIREMENTS	<u>4,546,111</u>	<u>6,126,127</u>	<u>6,083,075</u>	<u>6,473,691</u>	<u>6,473,691</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>173,315</u>	<u>(126,127)</u>	<u>(62,891)</u>	<u>0</u>	<u>0</u>
ADJUSTMENT TO GAAP	<u>27,108</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>568,837</u></u>	<u><u>0</u></u>	<u><u>505,946</u></u>	<u><u>505,946</u></u>	<u><u>505,946</u></u>

VENUE PROJECT FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>7,092,510</u>	<u>475,947</u>	<u>2,153,445</u>	<u>161,679</u>	<u>161,679</u>
REVENUE					
Interest	<u>343,947</u>	<u>103,276</u>	<u>30,000</u>	<u>32,316</u>	<u>32,316</u>
TOTAL REVENUE	<u>343,947</u>	<u>103,276</u>	<u>30,000</u>	<u>32,316</u>	<u>32,316</u>
TRANSFERS IN					
Hotel/Motel Occ Tax Fund	<u>10,032,718</u>	<u>10,327,568</u>	<u>9,589,942</u>	<u>9,398,483</u>	<u>9,398,483</u>
TOTAL TRANSFERS IN	<u>10,032,718</u>	<u>10,327,568</u>	<u>9,589,942</u>	<u>9,398,483</u>	<u>9,398,483</u>
TOTAL AVAILABLE FUNDS	<u>10,376,665</u>	<u>10,430,844</u>	<u>9,619,942</u>	<u>9,430,799</u>	<u>9,430,799</u>
TRANSFERS OUT					
Hotel Tax Revenue Bond Redemption Fund	<u>15,315,730</u>	<u>9,500,047</u>	<u>11,611,708</u>	<u>9,592,478</u>	<u>9,592,478</u>
TOTAL TRANSFERS OUT	<u>15,315,730</u>	<u>9,500,047</u>	<u>11,611,708</u>	<u>9,592,478</u>	<u>9,592,478</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(4,939,065)</u>	<u>930,797</u>	<u>(1,991,766)</u>	<u>(161,679)</u>	<u>(161,679)</u>
ENDING BALANCE	<u><u>2,153,445</u></u>	<u><u>1,406,744</u></u>	<u><u>161,679</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

WALLER CREEK RESERVE FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>1,801,000</u>	<u>2,029,666</u>	<u>4,429,383</u>	<u>4,429,383</u>
REVENUE					
Hilton Hotel Refunding Cash Flow	2,018,791	2,050,000	2,324,717	2,225,000	2,225,000
Interest	10,875	60,000	75,000	132,000	132,000
TOTAL REVENUE	<u>2,029,666</u>	<u>2,110,000</u>	<u>2,399,717</u>	<u>2,357,000</u>	<u>2,357,000</u>
EXPENSES					
Operating Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENSES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>2,029,666</u>	<u>2,110,000</u>	<u>2,399,717</u>	<u>2,357,000</u>	<u>2,357,000</u>
ENDING BALANCE	<u><u>2,029,666</u></u>	<u><u>3,911,000</u></u>	<u><u>4,429,383</u></u>	<u><u>6,786,383</u></u>	<u><u>6,786,383</u></u>

WALLER CREEK TAX INCREMENT FINANCING FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	<u>0</u>	<u>0</u>	<u>0</u>	<u>216,954</u>	<u>216,954</u>
REVENUE					
Property Taxes (City of Austin)	0	141,311	149,091	625,200	625,200
Property Taxes (Travis County)	0	70,550	66,213	230,000	230,000
Interest	0	0	1,650	14,400	14,400
TOTAL REVENUE	<u>0</u>	<u>211,861</u>	<u>216,954</u>	<u>869,600</u>	<u>869,600</u>
EXPENSES					
Operating Expenditures	0	0	0	0	0
TOTAL EXPENSES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REQUIREMENTS	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>0</u>	<u>211,861</u>	<u>216,954</u>	<u>869,600</u>	<u>869,600</u>
ENDING BALANCE	<u><u>0</u></u>	<u><u>211,861</u></u>	<u><u>216,954</u></u>	<u><u>1,086,554</u></u>	<u><u>1,086,554</u></u>

WILDLAND CONSERVATION FUND

	<u>2007-08 ACTUAL</u>	<u>2008-09 AMENDED</u>	<u>2008-09 ESTIMATED</u>	<u>2009-10 PROPOSED</u>	<u>2009-10 APPROVED</u>
BEGINNING BALANCE	5,007,990	2,393,247	3,411,912	2,921,912	2,921,912
REVENUE					
Interest Income	113,035	50,000	80,000	75,000	75,000
BCP Participation	1,571,426	105,000	150,000	150,000	150,000
TOTAL REVENUE	<u>1,684,461</u>	<u>155,000</u>	<u>230,000</u>	<u>225,000</u>	<u>225,000</u>
TOTAL AVAILABLE FUNDS	<u>1,684,461</u>	<u>155,000</u>	<u>230,000</u>	<u>225,000</u>	<u>225,000</u>
REQUIREMENTS					
Natural Resources	393,870	250,000	320,000	300,000	300,000
Capital Outlay	2,919,800	1,900,000	400,000	1,900,000	1,900,000
TOTAL REQUIREMENTS	<u>3,313,670</u>	<u>2,150,000</u>	<u>720,000</u>	<u>2,200,000</u>	<u>2,200,000</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(1,629,209)</u>	<u>(1,995,000)</u>	<u>(490,000)</u>	<u>(1,975,000)</u>	<u>(1,975,000)</u>
ADJUSTMENT TO GAAP	<u>33,131</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
ENDING BALANCE	<u><u>3,411,912</u></u>	<u><u>398,247</u></u>	<u><u>2,921,912</u></u>	<u><u>946,912</u></u>	<u><u>946,912</u></u>

WIRELESS COMMUNICATION SERVICES FUND

	2007-08 ACTUAL	2008-09 AMENDED	2008-09 ESTIMATED	2009-10 PROPOSED	2009-10 APPROVED
BEGINNING BALANCE	113,730	177,625	396,173	356,020	356,020
REVENUE					
Radio Communications	2,915,394	3,359,782	3,130,000	3,291,172	3,291,172
Trunked Radio Interlocal A/R	2,002,764	1,897,550	2,239,709	1,897,550	1,897,550
Interest Income	25,195	24,000	15,000	24,000	24,000
TOTAL REVENUE	4,943,353	5,281,332	5,384,709	5,212,722	5,212,722
TRANSFERS IN					
General Fund	1,268,139	1,306,183	856,183	1,602,639	1,602,639
Austin Energy	350,940	407,573	407,573	304,176	304,176
Austin Water Utility	305,080	354,312	354,312	264,478	264,478
Solid Waste Services	122,375	142,124	142,124	105,949	105,949
Convention Center	86,324	100,256	100,256	74,927	74,927
Aviation	119,678	138,990	138,990	103,846	103,846
Watershed Drainage	57,386	66,647	66,647	49,688	49,688
Public Works Transportation	98,096	113,927	113,927	84,917	84,917
Communications & Public Information	1,717	1,994	1,994	1,577	1,577
Fleet	13,488	15,664	15,664	11,568	11,568
PW - Capital Projects Management	29,184	33,893	33,893	25,238	25,238
TOTAL TRANSFERS IN	2,452,407	2,681,563	2,231,563	2,629,003	2,629,003
TOTAL AVAILABLE FUNDS	7,395,760	7,962,895	7,616,272	7,841,725	7,841,725
PROGRAM REQUIREMENTS					
Wireless Communication Services	7,172,097	8,085,221	7,601,197	8,054,747	8,054,747
TOTAL PROGRAM REQUIREMENTS	7,172,097	8,085,221	7,601,197	8,054,747	8,054,747
OTHER REQUIREMENTS					
Liability Reserve	1,000	1,000	1,000	1,000	1,000
Workers' Compensation	0	0	0	34,564	34,564
Compensation Program	2,950	2,476	2,405	2,470	2,470
Additional Retirement Contribution	18,687	37,823	37,823	79,641	79,641
Accrued Payroll	23,607	14,000	14,000	10,000	10,000
TOTAL OTHER REQUIREMENTS	46,244	55,299	55,228	127,675	127,675
TOTAL REQUIREMENTS	7,218,341	8,140,520	7,656,425	8,182,422	8,182,422
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	177,419	(177,625)	(40,153)	(340,697)	(340,697)
ADJUSTMENT TO GAAP	105,024	0	0	0	0
ENDING BALANCE	396,173	0	356,020	15,323	15,323

WORKERS' COMPENSATION FUND

	2007-08 <u>ACTUAL</u>	2008-09 <u>AMENDED</u>	2008-09 <u>ESTIMATED</u>	2009-10 <u>PROPOSED</u>	2009-10 <u>APPROVED</u>
BEGINNING BALANCE	5,478,400	3,122,563	1,751,431	1,764,372	1,764,372
TRANSFERS IN					
General Fund	2,211,703	3,311,703	3,311,703	5,006,746	5,006,746
Airport Fund	342,000	342,000	342,000	320,174	320,174
Convention Center Fund	121,000	121,000	121,000	182,599	182,599
Palmer Events Center Operating	0	0	0	28,197	28,197
Palmer Events Center Garage	0	0	0	8,414	8,414
Drainage Utility Fund	112,000	191,153	191,153	271,056	271,056
Austin Energy Electric Fund	534,000	534,000	534,000	1,563,349	1,563,349
PARD - Golf Fund	88,000	21,857	21,857	38,203	38,203
PARD - Recreation Fund	23,000	52,769	52,769	33,200	33,200
PARD - Softball Fund	11,000	3,195	3,195	8,641	8,641
Solid Waste Services Fund	1,006,000	1,006,000	1,006,000	421,138	421,138
Public Works Transportation Fund	445,000	445,000	445,000	328,360	328,360
Public Works Child Safety Fund	0	0	0	4,548	4,548
Contract and Land Management	0	0	0	67,309	67,309
Traffic Safety Fund	0	0	0	2,729	2,729
Juvenile Case Manager Fund	0	0	0	5,458	5,458
Austin Water Utility-Water Fund	601,000	804,511	804,511	961,067	961,067
Austin Water Utility-Wastewater Fund	444,000	444,000	444,000	0	0
Fleet Maintenance Fund	379,000	511,454	511,454	176,459	176,459
Comm. & Tech. Mgmt. Fund	24,000	42,101	42,101	0	0
Wireless Communication Svcs. Fund	0	0	0	34,564	34,564
Comm. & Tech. Mgmt.-CTECC Fund	0	0	0	38,203	38,203
Neighborhood Housing & Community Dev	0	0	0	8,186	8,186
Capital Projects Management Fund	42,000	47,997	47,997	146,443	146,443
TOTAL TRANSFERS IN	<u>6,383,703</u>	<u>7,878,740</u>	<u>7,878,740</u>	<u>9,655,043</u>	<u>9,655,043</u>
TOTAL AVAILABLE FUNDS	<u>6,383,703</u>	<u>7,878,740</u>	<u>7,878,740</u>	<u>9,655,043</u>	<u>9,655,043</u>
REQUIREMENTS					
Operations & Administration	3,020,664	3,019,468	2,925,886	3,174,820	3,174,820
Settlements & Impairments	986,594	949,341	877,156	1,017,075	1,017,075
Medical Expenses	5,743,214	5,156,095	4,027,671	5,264,257	5,264,257
Indemnity Payments	1,556,600	1,569,216	1,495,902	1,806,485	1,806,485
Court & Legal Fees	7,773	27,000	5,727	27,000	27,000
Interdepartmental & Expense Refunds	(1,204,173)	(1,396,184)	(1,466,543)	(1,501,542)	(1,501,542)
Claims Reserve	0	1,676,367	0	1,631,320	1,631,320
TOTAL REQUIREMENTS	<u>10,110,672</u>	<u>11,001,303</u>	<u>7,865,799</u>	<u>11,419,415</u>	<u>11,419,415</u>
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS	<u>(3,726,969)</u>	<u>(3,122,563)</u>	<u>12,941</u>	<u>(1,764,372)</u>	<u>(1,764,372)</u>
ENDING BALANCE	<u>1,751,431</u>	<u>0</u>	<u>1,764,372</u>	<u>0</u>	<u>0</u>