

AMENDED AGENDA

METROPOLITAN BOARD OF PUBLIC EDUCATION

2601 Bransford Avenue, Nashville, TN 37204 Regular Meeting – November 10, 2015 - 5:00 p.m. Sharon Dixon Gentry, EdD, Chair

TIME

5:00	I.	CONVENE and ACTIONA.Establish QuorumB.Pledge of Allegiance	
5:05	II.	AWARDS AND RECOGNITIONS A. Teacher Advisory Council	GP-3
5:10	III.	AND THE GOOD NEWS IS A. Vanderbilt Center for Science Outreach – Siemens Semifinalists	GP-3.1
5:15	IV.	<u>PUBLIC PARTICIPATION</u> The Board will hear from those persons who have requested to appear at this Board meeting. In the interest of time, speakers are requested to limit remarks to three minutes or less. Comments will be timed.	
		A. Amanda Kail - Testing	
		B. Adam Knight - Overtesting and its effect in the classroomC. Sherrie Martin - The negative impact of excessive testing and lack of teacher planning	
		time	
		D. Rosemary Wade – Ways to improve the district	
		E. Catherine Pratt – Testing	
		 F. Erick Huth – Teacher Retention G. Seth Harris – The effects of testing on students 	
		H. Mary Holden - Equity and valuing teachers	
		I. Molly Handler – Overtesting	
5:35	V.		
		GOVERNANCE ISSUES	
		A. Actions	
		1. Consent	GP-8.3
		 a. Approval of Minutes – 06/23/15 and 07/23/15 – Regular Meeting b. Recommended Award of Contract for Bransford Health Center – Orion Building 	
		 Recommended Award of Contract for Bransford Health Center – Orion Building Corporation 	
		 c. Recommended Approval of Supplement #2 for Ruby Major Elementary School Additions – Gilbert McLaughlin Casella, Architects 	
		d. Recommended Approval of Change Order #2 for Smith Springs Elementary	

- Recommended Approval of Change Order #2 for Smith Springs Elementary School – Bell & Associates Construction, L.P.
- e. Recommended Approval of Request #1 for Large Scope Projects (\$100,000 and above) at Various Schools (Hunters Lane High School Foundation Repair) Carter Group, LLC
- Recommended Approval of Request #1 for Large Scope Projects (\$100,000 and above) at Various Schools (Smith Springs Elementary School Teachers Lockable Wardrobe Cabinets) – Orion Building Corporation

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- g. Recommended Approval of Request #33 for District-wide Maintenance, Repairs, and General Construction (Julia Green Soccer Field) - Southland Constructors, LLC
- h. Awarding of Purchases and Contracts
 - (1) Apple, Inc.
 - (2) Awardees from MNPS Invitation to BId (ITB) #16-8 for Cheer Uniforms
 - (3) Cigna-HealthSpring
 - (4) Family and Children's Services
 - (5) Genesis Learning Centers
 - (6) Guy Brown Interiors LLC
 - (7) Nashville Machine Elevator Co.
 - (8) PENCIL Foundation
 - (9) RIVS Digital Interviews
 - (10) STEM Prep Academy
- i. Legal Settlement Claim C-35174 (\$20,000)
- j. Legal Settlement Claim (\$27,500)
- k. Legal Settlement Claim (\$22,760)
- 2. KIPP Nashville Primary Charter School
- 3. KIPP Nashville Middle Charter School

6:00 VI. <u>REPORTS</u>

- A. Director's Report 1.
- B. Committee Reports
 - 1. Teaching and Learning
- C. Board Chairman's Report
 - 1. Dashboard District and Cluster Data
 - 2. Announcements

6:30 VII. <u>WRITTEN INFORMATION TO THE BOARD</u> (not for discussion)

- A. Student Assessment Calendar
- B. Transportation Update
- C. Substitute Teachers Update
- D. Upcoming Committee Meetings
 - 1. Teaching and Learning November 17th at 11:30 a.m.

6:30 VII. ADJOURNMENT

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
Roll Call	Present: Dr. Jo Ann Brannon	
	Amy Frogge	
	Dr. Sharon Gentry, Chair	
	Tyese Hunter	
	Elissa Kim, Vice-Chair	
	Mary Pierce	
	Will Pinkston	
	Anna Shepherd	
	Jill Speering	
	Dr. Jesse Register, Director of Schools	
	Dr. Gentry called the meeting to order at 5:00 p.m.	
Pledge of Allegiance	Led by Dr. Julie McCargar, Executive Director of Federal Programs.	
	AWARDS AND RECOGNTIONS	
U.S. Community Credit Union	Dr. Steele announced that the district is partnering with U.S. Community	
• 0.3. Community Credit Onion	Credit Union to open a branch location within Hillsboro High School.	
	AND THE GOOD NEWS IS	
Homework Hotline	Ms. Wendy Kurland and others presented Homework Hotline data and	
	successes.	
	REPORTS	
A. Director's Report	Ms. Wiltshire and staff presented the Pre-K Update to the Board.	
1. Pre-K Update		
2. Diversity Plan	Mr. Carr and staff presented the Diversity Plan update to the Board.	
	GOVERNANCE ISSUES	
Consent Agenda	Ms. Kim read the following consent agenda: IV-A-1-a - Recommended	
	Approval of Change Order #2 for DuPont-Tyler Middle School ADA	
	Upgrades – Edwards Construction, LLC; IV-A-1-b - Recommended	
	Approval of Request #2 for District-wide Roof Repairs (Ironwood	
	Building) – Collier Roofing Company, Inc.; IV-A-1- c - Awarding of	
	Purchases and Contracts (1) Advancement Via Individual Determination	
	(AVID), (2) Apple, Inc., (3) Archetype Film and Post, (4) Carolina	
	Biological Supply Company, (5) Charron Sports Services, Inc., (6)	
	Comserv Services, LLC, (7) Details Nashville, (8) Genesis Learning	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
		FOLLOW-UP/OUTCOME
Consent Agenda – continued	Centers, (9) Husch Blackell LLP, (10) Infinite Campus, Inc., (11)	
	Metropolitan Nashville Police Department (MNPD), (12) Neely Coble	
	Company, (13) Plant the Seed, (14) Purity Dairies, Inc., (15) Trane U.S.,	
	Inc., (16) US Community Credit Union; IV-A-1-d - Consolidated	
	Application for ESEA, IDEA, and CTE Federal Grant Programs.	
	Ms. Shepherd made the motion to approve the consent agenda as read.	
	Dr. Brannon seconded	VOTE: 9-0 – Unanimous
• Motion to Appoint an Interim Director of	Dr. Gentry stated that the Director Search Committee discussed the	
Schools	appointment of an Interim Director of Schools at a recent committee meeting.	
	She stated that the general consensus of the conversation around appointing an	
	interim was that Chris Henson would be appointed to serve in the role.	
	Dr. Gentry made a motion to appoint Chris Henson as Interim Director of	
	Schools. Ms. Pierce seconded.	
	Schools. Mis. Fierce seconded.	VOTE: 4-5 (Yes) Gentry,
	Ms. Speering stated that she had great respect for Mr. Henson, but thought that	Pierce, Kim, Hunter (No)
	Dr. Steele would be a good candidate for Interim Director of Schools.	Brannon, Speering,
	Di. Steele would be a good candidate for internit Director of Schools.	Shepherd, Frogge, Pinkston
	Ms. Speering made a motion to appoint Dr. Jay Steele as Interim Director	Snepheru, Frogge, Tinkston
	of Schools effective July 1, 2015. Dr. Brannon seconded.	
	of Schools effective July 1, 2013. Dr. Drannon Scionaca.	VOTE: 5-4 (Yes) Brannon,
		Speering, Shepherd, Frogge,
		Pinkston (No) Gentry, Pierce,
		Kim, Hunter
		isin, ilunci
	Dr. Brannon made a motion to adjust the salary of the Interim Director of	
	Schools accordingly. Ms. Shepherd seconded.	VOTE: 9-0 – Unanimous
Annenberg Standards and Policy	Ms. Frogge made a motion to adopt the changes to EE-17 as amended	
Recommendations- Governance Committee	during the Board discussion at the table. Ms. Shepherd seconded.	VOTE: 8-1 – (No) Gentry
	Ms. Hunter made a motion to amend the standards to the original	
	language that the Board discussed: "The Metropolitan Board of	
	Education supports independent accountability and transparency for	
	Metropolitan Nashville Public Schools."	
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JUNE 25, 2015		
TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
• Annenberg Standards and Policy	Ms. Hunter stated the language that is in the current standards reads, "The	
Recommendations- Governance Committee	Director shall require in each charter agreement that charter schools comply	
- continued	with the Annenberg Standards and policy recommendations as adopted and	
	approved by the Metropolitan Board of Education. The Director shall also	
	apply the Annenberg Standards to the traditional schools as specified below."	
	Dr. Gentry said, some of the recommendations that are up for approval only	
	apply to charters. When the Board approved to adopt the Annenberg	
	Standards, the Board agreed that the standards would apply to all of MNPS.	
	Ms. Frogge said, wording has been included in the recommendation to include	
	traditional schools. She read the following wording from the	
	recommendations: "The Director shall also apply the Annenberg Standards to	
	traditional schools as specified below." Mr. Pinkston said, at the Governance	
	Committee the Board reviewed and discussed each standard with Metro Legal	
	thoroughly, and it was decided that Magnet Schools would be exempt and	
	would be able to continue to have academic criteria. Ms. Frogge said that	
	charters and traditional schools serve all students. Magnet Schools serve a	
	certain population of students, therefore those schools should be exempt from	
	the policies. Ms. Pierce said she would like to add the language "all MNPS	
	schools" to the recommendations. Mr. Pinkston said, the committee agreed	
	that the "all schools/traditional schools" language should be included in the	
	preamble to avoid having to include the language within each	
	recommendation. Mr. Pinkston suggested that the Board approve the	
	recommendations and commit to revising and or reviewing the	
	recommendations in the Governance Committee. Dr. Brannon said she is not	
	sure the preamble language is clear enough and would be willing to review and	
	revise the language at some point. Ms. Frogge and Ms. Hunter reviewed the	
	recommendations one by one and made revisions. (See attached document).	
	Ms. Frogge asked the Administration if additional resources will be required in	
	order to implement the recommendations? Mr. Carr and Dr. Majors said, yes.	
2015 Charter School Recommendations	Dr. Coverstone gave a brief summary of the charter process and timeline.	
	Dr. Coverstone read the recommendation to deny the Dream Academy Charter	
	School Application.	
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TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations - continued	 Mr. Pinkston made a motion to deny the Dream Academy Charter School Application on management's recommendation and based on Tennessee Code Annotated 49-13-108(b), which encourages local boards of education to consider fiscal impact in determining whether new charter schools would be "contrary to the best interest of the pupils, school district or community". Ms. Shepherd seconded. Mr. Pinkston also based the motion of denial of Dream Academy upon the "Assumptions: Anticipated MNPS Revenue and Major Expenditure Increases" spreadsheet (fiscal impact analysis) that he presented to the Board. Ms. Pierce stated that she voted to oppose the motion because of the language of Mr. Pinkston's motion, which included denial based upon Tennessee Code Annotated 49-13-108(b), and the recommendation of the Charter Review Committee. She stated that she supported the Charter Review Committee Denial Recommendation, but not Mr. Pinkston's motion as worded. 	VOTE: (8-1) No – Pierce
	 Dr. Coverstone read the recommendation to deny the International Academy of Excellence Charter School Application. Mr. Pinkston made a motion to deny the International Academy of Excellence Charter School Application based on management's recommendation and based on Tennessee Code Annotated 49-13-108(b), which encourages local boards of education to consider fiscal impact in determining whether new charter schools would be "contrary to the best interest of the pupils, school district or community". Ms. Speering seconded. Ms. Kim asked Mr. Henson if it is possible that each charter application that is recommended for denial could have a negative fiscal impact? Mr. Henson said, yes. 	VOTE: (9-0) - Unanimous

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
• 2015 Charter School Recommendations – continued	Dr. Coverstone read the recommendation to deny the KIPP Nashville Primary Charter School Application	
	Mr. Pinkston made a motion to deny the KIPP Nashville Primary Charter School Application based on management's recommendation and based on Tennessee Code Annotated 49-13-108(b), which encourages local boards of education to consider fiscal impact in determining whether new charter schools would be "contrary to the best interest of the pupils, school district or community". Ms. Speering seconded.	VOTE: 3-5 – (Yes) - Pinkston, Speering, Frogge (No) Kim, Pierce, Hunter, Shepherd, Brannon
	Ms. Pierce made a motion to deny the KIPP Nashville Primary Charter School Application on management's recommendation, but not on the fiscal impact due to KIPP complying with the district request to locate in a needed area. Ms. Kim seconded.	VOTE: (5-4) – (Yes) – Gentry, Hunter, Pierce, Shepherd, Kim (No) – Pinkston, Brannon, Speering, Frogge
	Mr. Pinkston asked, where will the school be located? Dr. Coverstone said, in South Nashville, but a specific location has not been confirmed. Mr. Pinkston said, since KIPP did not have a location confirmed, he did not believe there was a sufficient reason to move forward. Ms. Shepherd asked, if the application is approved, will KIPP be held to locating in the South Nashville area? Dr. Coverstone said, it is in their contract. Mr. Pinkston asked, what is	
	the definition of overcrowded? Dr. Coverstone said, that definition would have to be stated by MNPS and included in the contract. He agreed with the MGT report that stated over 100 percent capacity is overcrowded. Dr. Gentry asked, what is the process of working with a charter operator to identify an overcrowded area? Dr. Coverstone said, that process would include working with Student Assignment Services to examine the five-year projections. Ms. Kim asked, is KIPP meeting the Board request concerning location? Dr.	
	Coverstone said, KIPP is meeting the Board request concerning location? Dr. Coverstone said, KIPP is meeting the requirements set by the MGT report. Mr. Pinkston said, the Board never approved any of the audits, but the Board did approve that charter applicants should submit applications for areas that have extreme overcrowding (120% +).	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations – continued	 Dr. Coverstone read the recommendation to deny the KIPP Nashville Middle Charter School Application. Ms. Shepherd made a motion to deny the KIPP Nashville Middle application based upon the recommendation of the charter committee. Ms. Pierce seconded. Mr. Pinkston asked, where will the school be located? Dr. Coverstone said, in South Nashville, but a specific location has not been confirmed. Mr. Pinkston amended Ms. Shepherd's motion to say: a motion to deny the KIPP Nashville Middle Charter School Application based upon the recommendation of management and pending additional information regarding exact school location and areas defined by MNPS as exceedingly overcrowded. Ms. Speering seconded. Mr. Pinkston asked Metro Legal if the language of his motion was legally valid? Ms. Harkey said, yes. Ms. Kim asked, what is the definition of exceedingly overcrowded? Mr. Pinkston said, over 120 percent. Ms. Kim said, she did agree with that definition of exceedingly overcrowded. The Board should also be very clear as to what is viewed as "fiscal impact" of charters. KIPP has been a long-term vendor with MNPS, and has provided benefit to the district. Ms. Kim asked, is there an area that is over 120 percent? Dr. Coverstone said that information is in the MGT report, he did not have the report in his possession at that time. 	VOTE: (4-5) – (Yes) – Pinkston, Shepherd, Speering, Frogge (No) – Gentry, Brannon, Hunter, Pierce, Kim
	Ms. Kim amended the motion to deny the KIPP Middle Charter School Application based upon the recommendation of management, and pending additional information regarding exact school location and areas defined by MNPS as overcrowded. Ms. Hunter seconded.	VOTE: (5-4) – (Yes) – Gentry, Brannon, Hunter, Pierce, Kim (No) – Pinkston, Shepherd, Speering, Frogge
	Dr. Coverstone read the recommendation to deny the Rocketship #3 Charter School Application.	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
• 2015 Charter School Recommendations – continued	Ms. Shepherd made a motion to deny on management's recommendation. Ms. Pierce seconded.	
	Mr. Pinkston amended the motion to deny the Rocketship #3 Charter School Application based upon the recommendation of management and pending additional information regarding exact school location and areas defined by MNPS as overcapacity. Ms. Shepherd seconded.	VOTE: 9-0 – Unanimous
	Dr. Brannon said, the committee made their denial based upon academic performance of their current schools. Dr. Coverstone said, that is correct. Rocketship has the option to present academic data with their resubmission to present a case to the Charter Review Committee to provide assurances.	
	Dr. Coverstone read the recommendation to deny the Rocketship #4 Charter School Application.	
	Mr. Pinkston made a motion to deny the Rocketship #4 Charter School Application based upon the recommendation of management and pending additional information regarding exact school location and areas defined by MNPS as overcapacity. Ms. Speering seconded.	VOTE: 9-0 – Unanimous
	Dr. Coverstone read the recommendation to deny the Rocketship Conversion Charter School Application.	
	Mr. Pinkston made a motion to deny the Rocketship Conversion Charter School Application based upon the recommendation of management, and the lack of an identified conversion school, and the lack of demonstrated buy-in of community support of the conversion school community. Ms. Shepherd seconded.	VOTE: 9-0 – Unanimous
	Mr. Pinkston said, he generally supported the principle of conversions, but the Board learned from the KIPP conversion that it is best to not approve conversion applications without knowing the candidate school and ensuring that there is community buy-in. Dr. Gentry said, the Board must work to be	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations – continued	 more intent in the way it works with charter partners, and one way to do that is to utilize the Academic Performance Framework (APF). The APF could be used to monitor which schools are in red, and the Board can begin to discuss next steps concerning a possible conversion. Mr. Pinkston said, also the Board must ensure that the charter has community buy-in so that it is not considered as a "takeover". Dr. Gentry said, the Board needs to develop a Charter Conversion Process. Ms. Kim asked Mr. Pinkston what would the community buy-in process look like if there were three schools eligible to be converted to a charter school? Mr. Pinkston said, he did not have those details. Dr. Gentry said, this topic should be discussed at a Work Session, with the Administration, around a process for conversions. Dr. Coverstone read the recommendation to deny the LEAD Conversion #2 Charter School Application. 	
	Mr. Pinkston made a motion to deny the LEAD Conversion #2 Charter School Application based upon the recommendation of management, and lack of an identified conversion school and the lack of demonstrated buy- in of community support of the conversion school community. Ms. Shepherd seconded. Dr. Coverstone read the recommendation to deny the LEAD Conversion #3	VOTE: 9-0 – Unanimous
	Charter School Application. Mr. Pinkston made a motion to deny the LEAD Conversion #3 Charter School Application based upon the recommendation of management, and lack of an identified conversion school and the lack of demonstrated buy- in of community support of the conversion school. Ms. Shepherd seconded.	VOTE: 9-0 – Unanimous
	Dr. Coverstone read the recommendation to deny the LEAD Conversion #4 Charter School Application	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations – continued	Mr. Pinkston made a motion to deny the LEAD Conversion #4 Charter School Application based upon the recommendation of management, and lack of an identified conversion school and the lack of demonstrated buy- in of community support of the conversion school community. Ms. Shepherd seconded.	VOTE: 9-0 – Unanimous
	 Dr. Coverstone gave a brief summary of fiscal analysis of charter schools. Dr. Coverstone read the recommendation to approve the Knowledge Academies Charter School Application. Dr. Brannon made a motion to approve the Knowledge Academies Charter School Application based upon the management's recommendation. Ms. Pierce seconded. Ms. Speering asked Ms. Harkey if it is correct that when the Board approves a charter application, it can't have a condition to the approval. Ms. Harkey said, yes, according to Tennessee Code Annotated 49-13-108 (d) which says applications cannot be approved based upon conditions or contingencies. 	VOTE: (5-4) (Yes) – Brannon, Hunter, Gentry, Kim, Pierce (No) - Pinkston, Frogge, Speering, Shepherd
	Ms. Speering made a motion to defer the approval of Knowledge Academies until the Achievement School District is made public. Dr. Brannon asked, would deferring the approval until achievement data is released comply with the charter school approval timeline. Ms. Harkey said, no. Mr. Pinkston asked, what is the timeline for data release? Dr. Changas said, the public data release is available usually at the end of July. Quick scores are available now, but not for public use. Ms. Frogge made the following comments: I want to address charter school demand and performance. In February, I requested waitlists and received the results of the MNPS lottery which supplied data for about half of the MNPS charter schools. Recently, the Office of Innovation provided a second set of numbers which are different from the MNPS lottery numbers that I received. I find the second set	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations –	of numbers suspect because of the delay of me receiving the information. The	
continued	numbers for LEAD Academy, East End, and Knowledge Academies	
	specifically show different data than the Office of Innovation lottery data.	
	There were also differences in the capacity data. Currently, there are available	
	seats in charter schools for this year and numerous seats upcoming in charter	
	schools that have already been approved. When comparing charter school	
	waitlists with MNPS waitlists, MNPS schools (Head Middle School, Hume-	
	Fogg and MLK High Schools and others) have larger waitlists than charters;	
	obliviously, demand lies in those schools and not in charters. Instead of	
	adding more charters, the district should place its' focus on answering the	
	demand of parents who are on waiting lists for MNPS schools. When we	
	consider college readiness, it is defined as a 21 or higher on the ACT. She	
	then gave data from the School Finder website on individual schools' (charter	
	vs. MNPS) college readiness data. Data shows that charters are not out	
	performing MNPS schools. Why approve more charters when there is no data	
	that shows demand or that charters are ensuring that students are college	
	ready? Mr. Pinkston said, he did not agree with the idea that Knowledge	
	Academy is in high demand. There are schools in my district with high	
	waitlists. And the district would like to address the demand, but it is a cost	
	issue. The reality is that we should not add charter seats due to the cost	
	concern. Ms. Speering said, the Board needs to seriously consider the audit	
	funded by Metro Council that showed clearly that there is a negative fiscal	
	impact on the district from charters. Ms. Pierce said in response to Ms. Frogge'	
	s comments, she would like the Board to be more intentional in the data that is	
	shared around the Board table. Specifically, if data is being disputed, she	
	would prefer that data be presented by the Administration so that the Board	
	may ask questions about the data. Mr. Pinkston said, it does not make the data	
	any less valid if it is presented by a Board member compared to the	
	Administration. Ms. Frogge said, she would love to have a public discussion	
	about the data, but has not been able to obtain the needed data from the	
	Administration.	
	Mr. Pinkston made a motion to deny the Knowledge Academies Charter	
	School Application on management's recommendation and based on	
	Tennessee Code Annotated 49-13-108(b), which encourages local boards	VOTE: (4-5) (Yes) –

June 23, 2015			
TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME	
 2015 Charter School Recommendations – continued 	of education to consider fiscal impact in determining whether new charter schools would be "contrary to the best interest of the pupils, school district or community". Ms. Speering seconded.	Pinkston, Speering, Frogge, Shepherd (No) – Gentry, Kim, Hunter, Brannon, Pierce	
	Ms. Shepherd asked, is the application to expand the middle school? Dr. Coverstone said, yes, the addition of a middle school grades $5^{th} - 8^{th}$. Ms. Speering said, the results of the audit funded by Metro Government made it clear that MNPS has a negative impact from charters, and asked that the district not spend money we do not have. The Board should wait until a new Director is hired. Ms. Pierce said, she would prefer to hear from the Administration when data is presented rather than fellow Board members. The Board should focus on district school data as much as charter school data. Mr. Pinkston said, there are thousands of requests for MNPS magnets and other specialty schools as compared to the charter school request. Ms. Frogge said, she received the first set of numbers from Chris Weber and the second set of numbers from the Office of Innovation, but it has been difficult to receive accurate information from the Administration. I would love to have that discussion in a proactive way.		
	Dr. Coverstone read the recommendation to approve the East End Prep Charter School Application.Ms. Speering made a motion to deny the charter application for East End Prep Charter School. Mr. Pinkston seconded.	VOTE: (3-6) (Yes) – Pinkston, Frogge, Speering. (No) – Brannon, Hunter, Gentry, Kim, Pierce, Shepherd	
	Ms. Speering said that the Board approved the East Nashville Plan, which recommends that the Board not approve additional schools in East Nashville. She stated that the Board should honor the recommendations in the plan and not approve the East End Prep application, which would be adding an additional school in East Nashville. Mr. Pinkston said, he agreed with Ms. Speering's comments. Ms. Pierce said, she did not see this as a "draw" from the district but a continuation option for existing students. Mr. Pinkston asked, do you believe the school will not recruit from the district for the new school? Ms. Pierce said, she did not know. Dr. Coverstone said, the school has stated		

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations –	that it will primarily be filled with existing students. Ms. Kim said, if I'm not	
continued	mistaken, the mobility rate at East End is 4% which is why the school is	
	confident that it will retain the same students. East End is a rare gem in our	
	city. Everyone in that school is on a mission to succeed. The Board has an	
	opportunity to allow the school to continue, and I believe that is an honor. Ms.	
	Shepherd said, I am struggling with rationalizing the dedicated work of the	
	East Nashville Advisory Committee that stated they wanted no new schools in	
	East Nashville. She asked, Ms. Kim how can you rationalize adding another	
	school to that area? Ms. Kim said, the school will remain in the same building	
	and maintaining the same kids. The Board would only be providing a pathway	
	for the school to continue in excellence. I view this charter application as a	
	continuation of an existing school, not a new school. Martha O'Bryan has	
	been a longtime collaborator with MNPS, and their work has been profound.	
	Dr. Brannon said, she did not see the charter application request as a new	
	school but the continuation of an existing school. I'm interested in making the	
	best decision for students, and I see this application as a win for the district and	
	the community. Mr. Pinkston said, this application will add 300 seats to this	
	existing school. There are other wait lists in the district, and committing the	
	funds to this charter takes away from the district funding other needs in the	
	district. Ms. Pierce asked Mr. Henson if the students that will attend East End	
	Prep could be coming from higher funded schools? Mr. Henson said, yes, if	
	those students are coming directly from high needs schools, but I do not have	
	the numbers to know exactly. Ms. Pierce asked Ms. Speering if Councilman	
	Davis is for the denial of the East End application? Ms. Speering said,	
	Councilman Davis is in support of the East Nashville Plan. Ms. Frogge said,	
	in reality East End is adding a "middle school", and there will be a fiscal	
	impact on the budget. The Board needs a more fair way to consider where	
	demand lies in the district. I have great respect for the Martha O'Bryan	
	Center, but I can not approve another school in East Nashville when the	
	majority of that community asked that no new schools be placed in the	
	community.	
		VOTE: (6-3) (Yes) –
	Dr. Brannon made a motion to approve the East End Prep Charter School	Brannon, Pierce, Gentry,
	Application based upon management's recommendation. Ms. Pierce	Hunter, Kim, Shepherd (No)
	seconded.	- Pinkston, Frogge, Speering

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
• 2015 Charter School Recommendations –		
continued	Dr. Coverstone read the recommendation to approve the Cameron College Prep High Charter School Application.	
	Ms. Pierce made a motion to approve the Cameron College Prep High Charter School Application based on the recommendation of the committee. Ms. Hunter seconded.	VOTE: (2-7) (Yes) – Pierce, Hunter, (No) – Pinkston, Frogge, Speering, Gentry, Kim, Brannon, Shepherd
	Mr. Pinkston asked if there was a LEAD school closed earlier in the month? If so, why is the committee asking the Board to approve a school that has been in failing status? Dr. Coverstone said, LEAD Middle was in review status last year. It wasn't clear to the committee that LEAD was in failing status because several of LEAD's other schools were in excelling status all of last year. Mr. Pinkston said, he did not believe that LEAD was in a capacity to deliver based upon the school closing that happened earlier in the month. Ms. Frogge stated that the Board recently closed an underperforming LEAD school and opened more seats at their existing high school. Now they want another school, yet LEAD has open seats at existing schools. Dr. Brannon asked what the enrollment capacity at the LEAD high school is, and how many students currently attend? Dr. Coverstone said, 800 students and around 340 currently attend. Ms. Pierce asked Dr. Coverstone to explain the feeder pattern. Dr. Coverstone said Cameron Middle College Prep is to be housed at the same location as the high school. Dr. Brannon asked, where is the high school currently located? Dr. Coverstone said, in the former St. Vincent De Paul School location. Dr. Brannon asked, was the application for a new school? Dr. Coverstone said, yes. Mr. Pinkston said, why are we calling this application a new school and not in the other situation? Dr. Coverstone said, that is open to interpretation. Ms. Speering said, currently LEAD has five schools that have been approved. I am concerned that they are over-stretching their capacity. Dr. Coverstone said, the committee did consider the schools that LEAD currently operated. Ms. Shepherd asked, did the committee know about the middle school closure at the time of considering this application? Dr. Coverstone said, the committee know about the middle school closure at the time of considering this application? Dr. Coverstone said, the committee know about the middle school closure at the time of considering this application?	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
2015 Charter School Recommendations –	over-stretching themselves. Ms. Speering asked if it was true that the Charter	FOLLOW-OF/OUTCOME
 2015 Charler School Recommendations – continued 	Review Committee was not aware of the LEAD Middle School closure, the consolidation, and additional seats added to the high school when reviewing the charter application? Dr. Coverstone said, yes that is correct. The closing of the school will free-up a school leader, and the committee did consider leadership capacity when looking at the application. Mr. Pinkston made a motion to deny the Cameron College Prep High Charter School Application. Ms. Shepherd seconded.	VOTE: (7-2) (Yes) – Pinkston, Frogge, Speering, Gentry, Kim, Brannon, Shepherd (No) Pierce, Hunter
	Dr. Coverstone read the recommendation to approve the LEAD Conversion #1 Charter School Application. <u>Ms. Speering made a motion to deny the LEAD Conversion #1 Charter</u> <u>School application. Mr. Pinkston seconded.</u>	
	Mr. Pinkston amended the motion to deny the LEAD Conversion #1 Charter School Application based upon the recommendation of management, and lack of an identified conversion school and the lack of demonstrated buy-in of community support of the conversion school. Ms. Speering seconded.	VOTE: 8-1 – No - Kim
	Ms. Speering stated that the application has problems because the Board recently voted to close a LEAD middle school earlier in the month. She also referenced that one of the proposed LEAD locations would be in the East Nashville area. Mr. Pinkston said, a "Charter Conversion" process needs to be established, instead of using a generic approach. Dr. Gentry said, the Board is using the same rationale as was used when discussing the previous conversion applications. Dr. Coverstone said, the other denials also included the recommendation reports in addition to the same reason in the current discussion. Ms. Frogge stated three reasons she did not support the	

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
• 2015 Charter School Recommendations –	application. 1. A LEAD school recently was forced to close due to low	
continued	performance, 2. Data shows that conversions do not work, 3. Conversions are	
	problematic for schools. Ms. Kim asked, if there will be schools on the APF	
	that have been on the target category for multiple years? Dr. Coverstone said,	
	yes. Ms. Kim asked at what point would the district begin to have a	
	conversation about a school that could be converted? Dr. Coverstone said, that	
	is the challenge. Early, proactive, and consistent communication is important.	
	The creation of the "process" that Mr. Pinkston referred to is needed. Ms. Kim	
	asked, how many schools were in review or target status last year? Dr.	
	Coverstone said, 38 schools which is 25% of schools (38 out of 150 schools).	
	Dr. Gentry said, it is important that the Board be strategic with how the Board	
	deals with charter conversions. Once a charter conversion application is	
	approved, is there a length of time that they stay on the "list" of approved	
	charter conversion partners? Ms. Harkey said, that should be included in the	
	contract with the charter application.	
	REPORTS	
B. Committee Reports	Ms. Shepherd announced that the Metro Council approved the MNPS	
1. Budget, Finance and Capital Needs	Operating and Capital Needs Budgets.	
C. Board Chairman's Report	Ms. Speering announced that Dr. Steele had been invited to the White House	
1. Announcements	to participate in celebrating Innovation in Career and Technical Education as it	
• Dr. Steele's White House	relates to connecting learning to real life experiences.	
Invitation		
 Mayor's Summer Scholar 	Ms. Speering announced that she toured the Mayor's Summer Scholar	
Academy	Academy at Hunters Lane. There are other programs at McGavock, Whites	
	Creek, and Cane Ridge High Schools.	
Thanks for Dr. Register	Ms. Shepherd and fellow Board members thanked Dr. Register for his service	
	to MNPS.	
Mayoral Forum	Mr. Pinkston congratulated Conexion Americas and the Tennessee Refugee	
	Rights Coalition for their successful Mayoral Forum held at Glencliff High	
	School on June 22 nd .	
Board Chair Closing	Dr. Gentry stated that she hoped the Board would be able to have	
Comments	conversations driven by the Board's desire to see every student, no matter the	
	school, reach ultimate success. She thanked Dr. Register for his hard work	
	and the Board for their service.	

TOPIC	Γ	DISCUSSION/MOTION		FOLLOW-UP/OUTCOME		
	WRITTEN INFORMATION TO THE BOARD					
MNPS Assessments and Surveys for 2015-2016						
Community Achieves Update						
• Sales Tax Collections as of June 20, 2015						
Fiscal Year 2014-2015 Operating Budget Financial Reports						
Upcoming Committee Meetings						
• Adjournment	Ms. Frogge adjourned the m	neeting at 8:56 p.m.				
Signatures						
	Chris M. Henson Board Secretary	Sharon Dixon Gentry Board Chair	Date			

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
Roll Call	Present: Dr. Jo Ann Brannon	TOLLOW-OT/OUTCOME
• Kon Can	Amy Frogge	
	Tyese Hunter	
	Dr. Sharon Gentry, Chair	
	Elissa Kim, Vice-Chair	
	Mary Pierce	
	Will Pinkston	
	Anna Shepherd	
	Jill Speering	
	Chris Henson, Interim Director of Schools	
	Dr. Gentry called the meeting to order at 5:00 p.m.	
Pledge of Allegiance	Led by Shannon Hunt, Nashville Public Education Foundation President.	
	GOVERNANCE ISSUES	
Consent Agenda	Ms. Kim read the following consent agenda: V-A-1-a- Approval of	
	Minutes – Regular Meeting 04/14/2015; V-A-1-b - Recommended Award	
	of Contract for Ruby Major Elementary School Additions – Orion	
	Building Corporation; V-A-1-c - Recommended Award of Contract for	
	Glencliff Elementary School Additions and Renovations – R.G. Anderson	
	Company, Inc.; V-A-1-d -Recommended Award of Construction	
	Management Contract for Martin Luther King, Jr. Magnet School	
	Additions – American Constructors, Inc.; V-A-1-e -Recommended Award	
	of Construction Management Contract for Hume-Fogg Magnet High	
	School Renovations – Messer Construction Company; V-A-1-f -	
	Recommended Award of Contract for Roof Replacement at Whites Creek	
	High School – Porter Roofing Contractors, Inc.; V-A-1-g - Recommended	
	Award of Contract for Roof Replacement at Andrew Jackson Elementary	
	School – Porter Roofing Contractors, Inc.; V-A-1-h - Recommended	
	Approval of Amendment E for Compensation Adjustments for Design and	
	Construction Management Services – Heery International, Inc.; V-A-1-i-	
	Recommended Approval of Change Order #2 for Henry Maxwell	
	Elementary School Additions - Bomar Construction Company, Inc.;	
	V-A-1-j -Recommended Approval of Request #3 for District-wide Roof	
	Repairs (The Academy at Old Cockrill) – Collier Roofing Company, Inc.;	
July 23, 2015	V-A-1-k -Recommended Approval of Request #29 for District-wide	Page 103

July 23, 2015

TOPIC DISCUSSION/MOTION FOLLOW-UP/OUTCOME					
		FOLLOW-UP/OUTCOME			
Consent Agenda – continued	Maintenance, Repairs, and General Construction (McGavock High School Library Benevations) – Southland Constructors, LLC: V A 1 1				
	Library Renovations) - Southland Constructors, LLC; V-A-1-I -				
	Recommended Approval of Request #11 for District-wide Maintenance,				
	Repairs, and General Construction (New Bordeaux Early Learning				
	Center Front Office) – Kerry G. Campbell, Inc.; V-A-1-m -Recommended				
	Approval of Request #14 for Asbestos Abatement Services (Various				
	Schools) – Levy Industrial Contractors; V-A-1-n -Recommended				
	Approval of Request #1 for Environmental Consulting Services (Various				
	Schools) – Resolution, Inc.; V-A-1-o -Recommended Approval of Request				
	#1 for Environmental Consulting Services (Various Schools) – PDR				
	Engineers; V-A-1-p - Recommended Approval of Request #1 for Site				
	Improvements at Smith Springs Elementary School – Roy T. Goodwin				
	Contractors, Inc.; V-A-1-q - Awarding of Purchases and Contracts				
	(1) Apple, Inc., (2) Applied Maintenance Supplies & Solutions, LLC,				
	(3) Best One Tire & Service of Nashville, (4) Bleachers and Seats.com,				
	(5) Bridgestone Retail Operations, LLC, (6) Catapult Learning, LLC,				
	(7) Central States Bus Sales, Inc., (8) Conexion Americas, (9) Earthwalk				
	Communications, Inc., (10) Global Education Center, (11) Imagine				
	Learning, (12) Kaplan Early Learning Company, (13) Lawrence Glass				
	Company, (14) Lipscomb University, (15) Murphy-Hoffman Company of				
	Nashville, (16) Nashville Machine Co., (17) Parman Energy Corporation,				
	(18) Purity Dairies Inc., (19) SchoolDude, (20) Southern Regional				
	Education Board (SREB), (21) Tire Centers LLC, (22) Vanderbilt				
	University – Center for Science Outreach (CSO), (23) Awardees from				
	MNPS Request for Proposals (RFP) #15-17: General Instructional				
	(Pedagogy) Training for MNPS Teachers; (24) Awardees from MNPS				
	Invitation to Bid (ITB) #15-31: General Supplies for Nutrition Services,				
	(25) Awardees from MNPS Invitation to Bid (ITB) #15-33: Fire Sprinkler				
	Testing and Service; V-A-1-r- Legal Settlement Claim #C-33175 (\$18,000).				
	Ms. Shepherd made the motion to approve the consent agenda as read.				
	Dr. Brannon seconded.	VOTE: 9-0 – Unanimous			
• Motion to confirm Board selection of Dr.	Ms. Shepherd made a motion that the Board select Dr. Michael Looney as				
Michael Looney as Director of Schools	Director of Schools for MNPS. Ms. Speering seconded.	VOTE: 8-1 – No - Hunter			

	July 23, 2015				
	TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME		
		Dr. Gentry thanked the community and staff for their input and participation in			
		the Director of Schools search process. She also thanked the Board for their			
		hard work during the search.			
•	Motion to approve the contract for new	Ms. Shepherd made a motion to approve the contract that the Board			
	Director of Schools	discussed prior to the meeting with the one revision agreed to by the			
		Board. Ms. Speering seconded.	VOTE: 9-0 – Unanimous		
		Ms. Speering asked if Dr. Looney had agreed with the contract, specifically the			
		"Termination without Cause" clause? Dr. Gentry said, the clause had been			
		removed from the contract. She stated that Dr. Looney's requests concerning			
		his salary, Davidson County residency, date, and termination clause were all			
		met.			
		REPORTS	•		
Α	. Director's Report	Mr. Henson stated the staff is working diligently in preparation for the start of			
	1. Start of School	the new school year. He thanked the staff, and especially teachers, for their			
		hard work.			
В	. Committee Reports	Ms. Speering gave a report on the 5 th Annual Collaborative for Academic,			
	1. Collaborative for Academic,	Social, and Emotional Learning (CASEL) Conference.			
	Social, and Emotional Learning				
	(CASEL) Conference				
	2. CLASS	Ms. Shepherd stated that Millsaps/Gowan would like to address the Board to			
		give a CLASS update at a future Board meeting.			
C.	Board Chairman's Report	Ms. Speering announced that NAZA has hired a new literacy coach, Rachel			
	1. Announcements	Rosenberry, and offered her congratulations			
	 First Day of School 	Ms. Shepherd announced that the First Day of School for MNPS students is			
	······································	August 5 th .			
	• McGavock High School First Day	Ms. Shepherd announced that the McGavock Coalition and other community			
	of School	organizations will attend the first day of school at McGavock High School to			
		welcome students.			
	• Director of Schools Search Process	Ms. Shepherd thanked the community and staff for their input and			
		participation in the Director of Schools search process.			
	• Election	Ms. Shepherd encouraged the community to Early Vote.			
-	 New Elementary Schools Opening 	Mr. Pinkston announced that the district would be opening two new			
	5 New Elementary Schools Opening	elementary schools, Waverly Belmont and Smith Springs. He congratulated			
L		ciencial y sensors, wavery bemont and binth opinies. The congratulated			

TOPIC	DISCUSSION/MOTION	FOLLOW-UP/OUTCOME
	staff for the opening of the schools.	
 Notice of Motion 	Mr. Pinkston made notice that he would bring a motion concerning asking the	
	Davidson County Delegation to file legislation on the MNPS Board of	
	Education's behalf to eliminate language in the state law that prohibits the	
	MNPS Board from participating in meetings via teleconference.	
 "Sneak Peak" of Waverly Belmont 	Ms. Pierce announced there will be a "Sneak Peak" of Waverly Belmont	
Elementary School	Elementary on Monday, August 3 rd at 6:00 p.m.	
	WRITTEN INFORMATION TO THE BOARD	
• Sales Tax Collections as of July 20, 2015		
Upcoming Committee Meetings		
Adjournment	Ms. Frogge adjourned the meeting at 5:19 p.m.	
• Signatures	China -	
	Chris M. Henson Sharon Dixon Gentry Date	
	Board Secretary Board Chair	

A. <u>ACTIONS</u>

1. <u>CONSENT</u>

b. <u>RECOMMENDED AWARD OF CONTRACT FOR BRANSFORD HEALTH CENTER – ORION</u> <u>BUILDING CORPORATION</u>

Bid Date: October 20, 2015 Architect: Jack Freeman and Associates Bid Time: 2:00 PM

Bidder:	Base Bid:
Orion Building Corporation	\$5,715,400
RG Anderson Company, Inc.	\$6,092,000
Bomar Construction Company, Inc.	\$6,980,000

It is recommended that this contract be awarded to Orion Building Corporation based on the basis of their low bid in the total sum of \$5,715,400.

Projects recently successfully completed:

- Joelton Middle School Additions and Renovations
- Granbery Elementary School Additions
- Waverly-Belmont Elementary School Additions and Renovations

Legality approved by Metro Department of Law.

FUNDING: 55145.80501044

DATE: November 10, 2015

c. <u>RECOMMENDED APPROVAL OF SUPPLEMENT #2 FOR RUBY MAJOR ELEMENTARY</u> <u>SCHOOL ADDITIONS – GILBERT MCLAUGHLIN CASELLA, ARCHITECTS</u>

We are requesting to make the following changes to this contract:

 Contract increase due to increase in Fixed Limit of Construction Costs \$28,

\$28,569.65

It is recommended that this supplement be approved.

Legality approved by Metro Department of Law.

FUNDING: 45015.80404315

DATE: November 10, 2015

A. <u>ACTIONS</u>

1. CONSENT

d. <u>RECOMMENDED APPROVAL OF CHANGE ORDER #2 FOR SMITH SPRINGS ELEMENTARY</u> SCHOOL – BELL & ASSOCIATES CONSTRUCTION, L.P.

We are requesting to make the following changes to this contract:

1. Provide additional labor and overtime resources to achieve
mandated completion date\$287,638.61

It is recommended that this change order be approved.

Legality approved by Metro Department of Law

FUNDING: 45014.80404314

Date: November 10, 2015

e. <u>RECOMMENDED APPROVAL OF REQUEST #1 FOR LARGE SCOPE PROJECTS (\$100,000</u> <u>AND ABOVE) AT VARIOUS SCHOOLS (HUNTERS LANE HIGH SCHOOL FOUNDATION</u> <u>REPAIR) – CARTER GROUP, LLC</u>

We are requesting to issue a Purchase Order for Hunters Lane High School Foundation Repair in the amount of \$129,914.

It is recommended that this request be approved.

Legality approved by Metro Department of Law

FUNDING: 45016.80404316

Date: November 10, 2015

f. <u>RECOMMENDED APPROVAL OF REQUEST #1 FOR LARGE SCOPE PROJECTS (\$100,000</u> <u>AND ABOVE) AT VARIOUS SCHOOLS (SMITH SPRINGS ELEMENTARY SCHOOL TEACHERS</u> <u>LOCKABLE WARDROBE CABINETS) – ORION BUILDING CORPORATION</u>

We are requesting to issue a Purchase Order for Smith Springs Elementary School Teachers Lockable Wardrobe Cabinets in the amount of \$60,757.

It is recommended that this request be approved.

Legality approved by Metro Department of Law

FUNDING: 45014.80404314

Date: November 10, 2015

A. <u>ACTIONS</u>

1. <u>CONSENT</u>

g. <u>RECOMMENDED APPROVAL OF REQUEST #33 FOR DISTRICT-WIDE MAINTENANCE,</u> <u>REPAIRS, AND GENERAL CONSTRUCTION (JULIA GREEN SOCCER FIELD) - SOUTHLAND</u> <u>CONSTRUCTORS, LLC</u>

We are requesting to increase the existing Purchase Order for Julia Green Soccer Field in the amount of \$5,293.31.

It is recommended that this request be approved.

Legality approved by Metro Department of Law

FUNDING: 45015.80406615

Date: November 10, 2015

h. Awarding of Purchases and Contracts

(1) VENDOR: Apple, Inc.

SERVICE/GOODS: Requisitions #117407 and #118553, to purchase thirty (30) 27-inch iMac Desktop computers with AppleCare protection for Career and Technical Education, and fifty-seven (57) Air model iPads and one (1) MacBook Pro laptop computer for Inglewood Elementary School. These purchases piggyback the State of Tennessee contract with Apple, Inc.

TERM: November 11, 2015 through June 30, 2016

FOR WHOM: Leadership and Learning – Career and Technical Education; staff at Inglewood Elementary School

COMPENSATION: Total purchases are not to exceed \$85,568.

OVERSIGHT: Leadership and Learning - Career and Technical Education; Technology and Information Systems

EVALUATION: Timeliness of delivery and quality of products purchased

MBPE Contract Number: State of Tennessee contract #34905

Source of Funds: Federal Funds – Carl Perkins Grant; School Improvement Grant (SIG)

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- h. <u>Awarding of Purchases and Contracts</u>
- (2) VENDOR: RIVS Digital Interviews

SERVICE/GOODS: Contractor will provide hosted on-line video interviews for job applicants. The videos can be shared between MNPS personnel, allowing comments to be recorded by each person who views the interview. This contract is awarded from MNPS Request for Proposals (RFP) #15-9.

TERM: November 11, 2015 through November 10, 2020

FOR WHOM: MNPS employees involved in the hiring process

COMPENSATION: Total compensation under this contract is not to exceed \$125,000.

OVERSIGHT: Human Capital

EVALUATION: Based on the deliverables specified in the RFP and Contractor's proposal.

MBPE Contract Number: Pending

Source of Funds: Operating Budget

- h. <u>Awarding of Purchases and Contracts</u>
- (3) VENDOR: Awardees from MNPS Invitation to Bid (ITB) #B16-8

SERVICE/GOODS: Cheer Uniforms, Accessories, and Equipment. Contract awardees are:

- Varsity Spirit Fashions
- Movie Show Video Management Inc. dba Cheerleading Company

TERM: November 11, 2015 through November 30, 2018

FOR WHOM: MNPS School Cheer Coaches

COMPENSATION: Total compensation under these contracts is not to exceed \$500,000.

OVERSIGHT: Purchasing

EVALUATION: Timeliness of delivery and quality of products purchased.

MBPE Contract Number: Pending

Source of Funds: Student Activity Funds

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- h. <u>Awarding of Purchases and Contracts</u>
- (4) VENDOR: Cigna Health Life Insurance Company dba Cigna-HealthSpring

SERVICE/GOODS: Comprehensive Medicare Plan plus prescription drugs (Medicare Advantage Prescription Drug Plan (MAPD))

TERM: January 1, 2015 through December 31, 2015

FOR WHOM: Certificated retirees

COMPENSATION: \$233.50 per member per month. Total compensation under this contract is not to exceed \$1,100,000.

OVERSIGHT: Human Capital – Employee Benefits

EVALUATION: Customer satisfaction, ability to control cost, and timeliness of payments.

MBPE Contract Number2-473318-01Legal Control Number:PendingSource of Funds:Insurance Trust Fund

- h. Awarding of Purchases and Contracts
- (5) VENDOR: Family and Children's Services

SERVICE/GOODS: Third amendment to the contract, increasing compensation for the 2015-2016 school year. Contractor receives an allocation of funds from the State of Tennessee Family Resource Centers (FRC) Grant for the FRCs at Pearl-Cohn Entertainment Magnet High School and Park Avenue Elementary School.

TERM: August 1, 2012 through July 31, 2017

FOR WHOM: MNPS students and parents at the serviced schools

COMPENSATION: This amendment increases compensation under the contract by \$1,889.22 per year.

Total compensation under this contract is not to exceed \$116,557.38.

OVERSIGHT: Federal Programs; Student Support Services

EVALUATION: Quality of services provided.

MBPE Contract Number: 2-00238-00A3

Source of Funds: Tennessee Family Resource Centers (FRC) Grant

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- h. <u>Awarding of Purchases and Contracts</u>
- (6) VENDOR: Genesis Learning Centers

SERVICE/GOODS: Academic Services in non-school settings (home, hospital, etc.) for both General Education and Special Education students, including instructional education services for suspended Special Education, hospital-bound, health-impaired, and pregnant students enrolled in MNPS. This contract is awarded from MNPS Request for Proposals (RFP) #15-13.

TERM: November 11, 2015 through June 30, 2020

FOR WHOM: MNPS students eligible for homebound schooling

COMPENSATION: Contractor is paid \$33 per hour for services provided. Total compensation under this contract is not to exceed \$1,000,000.

OVERSIGHT: Leadership and Learning – Exceptional Education

EVALUATION: Quality of services provided; academic achievement of students serviced.

MBPE Contract Number: 2-173771-05

Source of Funds: Operating Budget

- h. Awarding of Purchases and Contracts
- (7) VENDOR: Guy Brown Interiors LLC

SERVICE/GOODS: Requisition #118370 for furniture used in the Stratford High School renovation. This purchase piggybacks the Williamson County Schools contract with Guy Brown Interiors LLC.

TERM: November 11, 2015 through June 30, 2016

FOR WHOM: Students and staff at Stratford High School

COMPENSATION: Total purchase is not to exceed \$72,047.54.

OVERSIGHT: Facility Planning and Construction

EVALUATION: Timeliness of delivery and quality of products purchased.

MBPE Contract Number: Williamson County Schools contract #WCS 890

Source of Funds: Capital Funds – Stratford High School Renovation

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- h. <u>Awarding of Purchases and Contracts</u>
- (8) VENDOR: Nashville Machine Elevator Company

SERVICE/GOODS: Requisition #117950 for elevator repair and maintenance. This purchase piggybacks the Sumner County Schools contract with Nashville Machine Elevator Company.

TERM: November 11, 2015 through June 30, 2016

FOR WHOM: Facility and Grounds Maintenance

COMPENSATION: Total purchase is not to exceed \$58,585.

OVERSIGHT: Facility and Grounds Maintenance

EVALUATION: Timeliness and quality of services provided.

MBPE Contract Number: Sumner County Schools Bid dated 1/8/2013

Source of Funds: Capital Funds – Electrical Upgrades

h. Awarding of Purchases and Contracts

(9) VENDOR: PENCIL Foundation

SERVICE/GOODS: Third amendment to the contract, increasing compensation for the 2015-2016 school year. Contractor receives an allocation of funds from the State of Tennessee Family Resource Centers (FRC) Grant for the FRCs at Antioch High School, Bordeaux Early Learning Center, Glencliff High School, Madison Middle School, Maplewood High School, and Tusculum Elementary School.

TERM: August 1, 2012 through July 31, 2017

FOR WHOM: MNPS students and parents at the serviced schools

COMPENSATION: This amendment increases compensation under the contract by \$5,667.66 per year.

Total compensation under this contract is not to exceed \$349,672.14.

OVERSIGHT: Federal Programs; Student Support Services

EVALUATION: Quality of services provided.

MBPE Contract Number: 2-171814-07A2

Source of Funds: Tennessee Family Resource Centers (FRC) Grant

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- h. Awarding of Purchases and Contracts
- (10) VENDOR: STEM Preparatory Academy

SERVICE/GOODS: Contractor will provide direct education services to approximately one hundred (100) MNPS English Learner (EL) students in grades five through nine, with the expectation that the program students will achieve significant gains and advance in their college and career trajectory.

TERM: August 1, 2016 through June 30, 2017

FOR WHOM: Selected MNPS EL students

COMPENSATION: Contractor will be paid a pro-rata share of the MNPS Operating Budget and Federal Funds, based on the eligibility of students placed in the program.

Total compensation under this contract is not to exceed \$1,000,000.

OVERSIGHT: Leadership and Learning – English Learners

EVALUATION: Academic achievement of the MNPS students participating in the program.

MBPE Contract Number: 2-769721-03

Source of Funds: Operating Budget; Eligible Federal Funds



BILL HASLAM GOVERNOR STATE BOARD OF EDUCATION 1st FLOOR, ANDREW JOHNSON TOWER 710 JAMES ROBERTSON PARKWAY NASHVILLE, TN 37243-1050 615-741-2966 615-741-0371 fax www:tn.gov/sbe

Dr. SARA L. HEYBURN EXECUTIVE DIRECTOR

October 26, 2015

VIA E-MAIL AND U.S. MAIL

Mr. Randy Dowell KIPP Nashville 123 Douglas Avenue Nashville, TN 37207

Mr. Chris Henson Interim Director of Schools Metropolitan Nashville Public Schools 2601 Bransford Avenue Nashville, TN 37204

RE: KIPP Nashville Primary Charter School Appeal

Dear Mr. Dowell and Mr. Henson:

On behalf of the State Board of Education, I am writing to inform you that the Board voted on October 23, 2015, to overturn the decision of the Metropolitan Nashville Public Schools to deny the amended application of KIPP Nashville Primary and approve the amended application.

Pursuant to T.C.A. § 49-13-142(b)(3), the approved charter school and the LEA may agree that the charter school will be overseen and monitored by the LEA within 30 calendar days of the decision by the State Board to authorize the school. Any such agreement shall be submitted to the State Board in accordance with the provisions contained in <u>Policy 2.500</u>. In such case, the LEA will be the chartering authority. If no agreement is reached within 30 days, the State Board will remain the chartering authority.

Within the next week, I would like to meet individually with you and your teams to discuss next steps. Your primary points of contact will be Angie Sanders, General Counsel, and Tess Stovall, Director of Charter School Accountability and Policy. Please let them know your availability for a meeting as soon as Mr. Randy Dowell & Mr. Chris Henson Page 2 October 26, 2015

possible. They can be reached at <u>angela.c.sanders@tn.gov</u> or (615) 253-5707 or <u>tess.stovall@tn.gov</u> or (615) 770-1190.

We are excited about the opportunity to partner with you to fulfill our mission of increasing families' access to high-quality schools.

Sincerely,

Saw Hagh

Sara Heyburn, Ed.D. Executive Director

SLH:tls:vlb

cc: Marcy Tidwell, State Department of Education, Office of Charter Schools Alan Coverstone, Office of Charter Schools, Metropolitan Nashville Public Schools Corey Harkey, Department of Law, Metropolitan Government of Nashville and Davidson County Drew Goddard, Bass, Berry & Sims



BILL HASLAM GOVERNOR STATE BOARD OF EDUCATION 1st FLOOR, ANDREW JOHNSON TOWER 710 JAMES ROBERTSON PARKWAY NASHVILLE, TN 37243-1050 615-741-2966 615-741-0371 fax www:tn.gov/sbe

Dr. SARA L. HEYBURN EXECUTIVE DIRECTOR

October 26, 2015

VIA E-MAIL AND U.S. MAIL

Mr. Randy Dowell KIPP Nashville 123 Douglas Avenue Nashville, TN 37207

Mr. Chris Henson Interim Director of Schools Metropolitan Nashville Public Schools 2601 Bransford Avenue Nashville, TN 37204

RE: KIPP Nashville Middle Charter School Appeal

Dear Mr. Dowell and Mr. Henson:

On behalf of the State Board of Education, I am writing to inform you that the Board voted on October 23, 2015, to overturn the decision of the Metropolitan Nashville Public Schools to deny the amended application of KIPP Nashville Middle and approve the amended application.

Pursuant to T.C.A. § 49-13-142(b)(3), the approved charter school and the LEA may agree that the charter school will be overseen and monitored by the LEA within 30 calendar days of the decision by the State Board to authorize the school. Any such agreement shall be submitted to the State Board in accordance with the provisions contained in <u>Policy 2.500</u>. In such case, the LEA will be the chartering authority. If no agreement is reached within 30 days, the State Board will remain the chartering authority.

Within the next week, I would like to meet individually with you and your teams to discuss next steps. Your primary points of contact will be Angie Sanders, General Counsel, and Tess Stovall, Director of Charter School Accountability and Policy. Please let them know your availability for a meeting as soon as Mr. Randy Dowell & Mr. Chris Henson Page 2 October 26, 2015

possible. They can be reached at <u>angela.c.sanders@tn.gov</u> or (615) 253-5707 or <u>tess.stovall@tn.gov</u> or (615) 770-1190.

We are excited about the opportunity to partner with you to fulfill our mission of increasing families' access to high-quality schools.

Sincerely,

Saw Hagh

Sara Heyburn, Ed.D. Executive Director

SLH:tls:vlb

cc: Marcy Tidwell, State Department of Education, Office of Charter Schools Alan Coverstone, Office of Charter Schools, Metropolitan Nashville Public Schools Corey Harkey, Department of Law, Metropolitan Government of Nashville and Davidson County Drew Goddard, Bass, Berry & Sims

	2015-16 Required Tennessee Student Assessments and District Assessments					
	Screening and Monitoring: Response to Instruction/Intervention and English-Language Learners					
	GRADE LEVEL(S)	APPLICABLE FEDERAL/STATE LAW	PURPOSE & USE	MNPS TESTING WINDOW	RESULTS TO PARENTS & STUDENTS	
RTII Benchmark Universal	Administered in accordance with Individual with Disabilities Education Act of 2004 34 CFR	with Individual with Disabilities Education Act of 2004 34 CFR 200 8(c)(10) and TN Special	September 1-18 (K-6) January 11-29 (K-6, 8) May 9-24 (K-7)	 Student level reports are provided to parents by schools. Progress Monitoring reports will be 		
Screener (Aimsweb)	K-8	Education and Services Act 0520-01-09 Rule 0520-01-09- 12.	 skill needs and match those needs with appropriate instruction. Aimsweb is the product used for screening and 3 	Varies by grade level: 3 - 26 minutes (per administration)	provided at regular intervals to parents of students who participate in Tier II and III interventions.	
W-APT (WIDA ACCESS Placement	K-12	Administered in accordance with the No Child Left Behind	 ESL) services This assessment is used as an indicator of a student's language proficiency level, an aid to determining appropriate levels and amounts of instructional services, and as a guide for tier 	Administered to incoming English Learner students only	• The tests are scored locally, and the	
Tests for English Learners)	K-12	Act of 2001 §1111 (b)(3)(C)(ix)(III).		Up to 60 minutes depending on proficiency level of student	results are available immediately upon scoring.	
WIDA ACCESS for English		Administered in accordance with the No Child Left Behind	 The ACCESS for ELs (WIDA) assessment serves as one criterion to aid in determining language proficiency for English Learners. 	State Window: March 7 – April 8	 The state will release individual student reports which detail student performance. 	
Learners	K-12	Act of 2001 §1111 (b)(3)(C)(ix)(III). ACCESS for ELs is the annual measure for K-12 language proficiency per the state adoption of the WIDA standards in January 2014.	• ACCESS for ELs is the annual measure for K-12 language proficiency per the state adoption of the	Up to 2 hours 45 minutes	 Schools distribute these reports to parents once they are received in MNPS. 	

Alternative Portfolio Assessment: Exceptional Education					
TCAP Alt- Portfolio Assessment (NCSC)	3-11 (Exceptional Education students only)	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b)(3)(C)(ix)(II) and T.C.A §49-1- 612.	 The TCAP ALT-Portfolio and NSCS are designed for students with significant cognitive disabilities and is based on alternate content standards. TCAP-Alt PA participation is an IEP team decision based upon individual student needs. 	TCAP Alt-Science and Social Studies August 7- January 28 NCSC/ELA and Math March-April I (TBD by state) N/A - ongoing collection of	 MNPS receives individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.
				student work	
			College and Career Readiness		
ACT Explore	8	Administered in accordance	ACT Explore is designed to measure individual college	October 13-30	Student level reports are provided approximately three to eight weeks after the
	0	with T.C.A §49-6-6001(b).	readiness for students in the eighth grade.	2 hours	ACT Plan administration.
		Administered in accordance	ACT Plan is designed to measure individual college	October 13-30	Student level reports are provided
ACT Plan	10	with T.C.A §49-6-6001(b).	readiness for students in the tenth grade.	1 hour 55 minutes	approximately three to eight weeks after the ACT Plan administration.
ACT	11	Administered in accordance with T.C.A §49-6-6001(b).	The ACT is used to measure college readiness and to	April 19 (Make-ups May 3, 2016)	Student level reports are provided approximately three to eight weeks after the
			determine HOPE scholarship eligibility.	3 hours 25 minutes	ACT administration.
			National Assessments		
National Assessment for	Selected grade levels	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (c)(2) which	 State NAEP is administered to a small sample of Tennessee students in Grades 4 & 8 every two years in the subjects of Reading and Math. 	State Window: January 25 – March 11 (Tentative)	 No district, school or student level results are provided.
Educational Progress (NAEP)	in selected schools only	requires the state to participate in the biennial state academic assessments.	 This test, often called the Nation's Report Card, measures Tennessee's academic achievement against that of other states. 	60 minutes per subject (small sample of students test, students take only one of the subjects)	 State-level results are posted on the NAEP website approximately six months after the test administration.

Student Achievement: TCAP/Elementary and Middle Schools					
TNReady Assessments: Math and English- Language Arts		Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 The TNReady assessments will measure a student's skills in English-Language Arts and Math. Student results will be provided to parents, teachers, and administrators. The test results count as 10% of student's final grade in the content areas of Math and English-Language Arts 	State Window: Part I: February 8 – March 4 Part II: April 18 – May 13	 Release of Quick Score reports are currently to be determined by the state. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.
Replacement for TCAP Achievement Math and Reading/Language Arts	3-8			Part 1 & Part 2 combined: 7 hours 5 minutes - 7 hours 50 minutes	
TCAP Social Studies	3-8	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 The assessment will measure a student's skills in Social Studies. Student results will be provided to parents, teachers, and administrators. The test results count as 10% of student's final grade in the content area of Social Studies. 	State Window: Part I: February 8 – March 4 Part II: April 18 – May 13 Part 1 & Part 2 combined: 2 hours - 2 hours 10 minutes	 Release of Quick Score reports are currently to be determined by the state. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.
TCAP Science	3-8	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 The assessment will measure a student's skills in Science. Student results will be provided to parents, teachers, and administrators. The test results count as 10% of student's final grade in the content area of Science. 	State Window: April 25 – May 10 1 hour 35 minutes - 1 hour 44 minutes	 Release of Quick Score reports are currently to be determined by the state. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.

Student Achievement: TCAP/ High Schools					
TNReady Assessments: Math and English- Language Arts Replacement for EOC Algebra I, Algebra II, Geometry (or Core Math I, II, III), English I, English II, and English III	High School students enrolled in Algebra, Geometry (or Core Math) and English courses	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 End of Course examinations are given to students upon completion of certain high school courses. The End of Course exams is 25% of the student's second semester grade. Students are not required to meet a passing score on any of the EOC exams, but they must achieve a passing score for the course in accordance with the State Board of Education's uniform grading policy. 	State Window: Part I: February 8 – March 4 Part II: April 18 – May 13 Part 1 & Part 2 combined: 9 hours 20 minutes	 Quick Score reports are provided to districts and schools soon after the test administration. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.
End of Course U.S. History	High School students enrolled in U.S. History	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 End of Course examinations are given to students upon completion of certain high school courses. The End of Course exams is 25% of the student's second semester grade. Students are not required to meet a passing score on any of the EOC exams, but they must achieve a passing score for the course in accordance with the State Board of Education's uniform grading policy. 	State Window: Part I: February 8 – March 4 Part II: April 18 – May 13 Part 1 & Part 2 combined: 2 hours 30 minutes	 Quick Score reports are provided to districts and schools soon after the test administration. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.
End of Course Biology and Chemistry	High School students enrolled in Biology I and Chemistry	Administered in accordance with the No Child Left Behind Act of 2001 §1111 (b) and T.C.A §49-1-602 pertaining to district and school accountability.	 End of Course examinations are given to students upon completion of certain high school courses. The End of Course exams is 25% of the student's second semester grade. Students are not required to meet a passing score on any of the EOC exams, but they must achieve a passing score for the course in accordance with the State Board of Education's uniform grading policy. 	State Window: April 25 – May 10 1 hour 15 minutes, per subject	 Quick Score reports are provided to districts and schools soon after the test administration. They will not include performance level data in 2016. The state will release individual student reports which detail student performance. Schools distribute these reports to parents once they are received in MNPS.

District Assessments					
	GRADE LEVEL(S)	APPLICABLE LAWS/GRANTS	PURPOSE & USE	MNPS TESTING WINDOW	RESULTS TO PARENTS & STUDENTS
Digital Literacy Assessment	5	Administered pursuant to Tenn. Rules & Regs., Chapter 0520-01-03	 This assessment provides data that informs the following uses of technology: To improve student learning by providing each student and teacher access to appropriate instructional technology. To promote active learning and individualize instruction. To provide greater options and independence by ensuring access to assisted technology for students with disabilities. To develop criteria for evaluating impact of technology on teaching and learning. 	August 31-September 4	 Results will be available upon completion of the assessments. School staff will determine how the information will be shared with parents and students.
				Untimed, about 1 hour	
MNPS Benchmark Assessments (ELA and Math, English I, II, III and Algebra I, Integrated Math I, Algebra II and Geometry)	1-11	Benchmarks for summative assessments under Child Left Behind Act of 2001 §1111 (b); T.C.A §49-1-602; Priority School Planning Grant	 Interim benchmark assessments measure student mastery of academic standards covered within the most recent nine weeks. They provide periodic results on a common scale to assist teachers, school administrators and district staff in evaluating student progress toward year-end academic goals. 	1 st Nine Weeks: September 28- October 2 (2 - 11) 2 nd Nine Weeks: December 7-11 (2 - 11) 3 rd Nine Weeks: March 7 -15 (1 - 11) Grades 1 - 8: untimed, about 60 minutes for ELA and Math (per administration) Grades 9 - 11: untimed, about 45 minutes per subject (per administration)	 Results will be available soon after completion of the assessments. School staff will determine how the information will be shared with parents and students.
MIST Practice Tests	3-8 and HS	Practice test for summative assessments under Child Left Behind Act of 2001 §1111 (b); T.C.A §49-1-602;	 The MIST Practice Tests will prepare students to take the TNReady assessments which measure a student's skills in ELA and Math. Students will become familiar with the item types and tools available on the TNReady assessments which are delivered online. 	September 28-October 30 February 8 – March 4 Untimed, depends on school use	 Results will be available upon completion of the practice tests. School staff will determine how the information will be used.
Text Level Assessments	К-4	N/A	This assessment system is a series of texts that can be used to identify a student's current reading level and progress along a gradient of text levels over time.	August 17-September 11 November 30-December 17 May 5 - May 20 About 10 - 30 minutes (per administration)	School staff will determine how the information will be used.

To;Members of the School Board,From:Fred CarrDate:November 4, 2015Subject:Bus Driver Update

This is an update on the bus driver situation and should supplement the detailed responses to previous bus driver meetings with Board Members.

We have completed all of the meetings with drivers in each cluster. The input received from those meetings was presented to the compensation task force last Thursday. This task force consists of employees from transportation, human capital, and bus drivers. The bus driver representing the Union drivers was invited to the meeting but did not attend and was unavailable for contact.

Concerns were:

- Drivers want to work a 40 hour week
- Drivers want step raises
- Drivers want support from their principals on discipline issues.

We are drafting a set of recommendations for changes right now and hope to have them ready in time for a presentation with Executive Leadership Team next Wednesday, Nov. 11. It is possible Executive Leadership Team could approve these changes at that time and determine what additional resources are needed to implement compensation changes for bus drivers.

Driver Recruitment and Training (Oct 12 through Nov 4)

- Of 61 new applicants, 46 were interviewed and 30 offers have been made (pending background checks)
- 8 driver trainees are in class now. They should be out in 3-4 weeks.
- 1 driver completed training and will be on the road next week
- 3 more drivers will complete training and be on the road in 2 weeks
- 22 driver candidates are in pipeline now awaiting background check and drug results
- 7 drivers who left over the past three years called and would like to come back if we can adjust to a 40 hour work week and raise hourly rate of pay.

School Bus Consultants Contracting of Retired Drivers and Others for Temporary Work During the Shortage

- 47 driver applicants are pending interview, background check and drug test
- 7 of the above are retired police officers
- 40 are retired drivers
- Retired drivers will require much less training and should be on the road faster than new hires. We expect to have a group driving just after Thanksgiving.

Re:	Substitute Teachers
Date:	November 5, 2015
From:	Susan Thompson, CHCO
То:	MNPS Board of Education

This memo provides an update to the Board on substitute teachers. Please reach out with any questions.

RFP Process

As we discussed at the last Board meeting, we need to upgrade our substitute callout system to better meet the needs of the district. The RFP has been posted and we are currently accepting proposals. Vendor proposals will be accepted through December 2.

In the meantime, AT&T added two additional outbound phone lines to increase the number of outbound calls to substitutes during morning and evening callout periods. The Substitute Division will continue the manual callout process to assist with calling delays until a new callout system is in place.

Substitute Pay

We have been comparing substitute requirements and pay structures of surrounding districts and those of like size. We are also working with James Hockaday, Director of Compensation, to ensure the new rate is equitable and competitive.

Substitute employees receive a daily rate that is paid according to their education level. Substitutes are only paid by the hour if they take a late assignment, an assignment that starts after the school start-time, to avoid overpayment to the substitute. We are considering a new pay structure that would eradicate the hourly rate and pay substitutes at either a half day or a full day rate.

Substitutes are paid \$73.20 per day with 60 credit hours, \$78.45 per day with bachelor's degree or higher and \$83.80 per day with valid teaching license.

Recruitment

We have onboarded 45 applicants since last Tuesday. We anticipate another 60-70 applicants in orientation November 13. Since July, we have recruited 345 new substitute teachers.

Teacher Absenteeism

Since the start of school, 16,368 substitute teacher requests and 2,821 substitute support employee requests (secretaries, etc.) have been made for the following reasons:

- Sick leave self (53%)
- Vacancies in the school (31%)
- Professional leave (25%)
- Sick leave family (12%)
- Personal leave (9%)
- Bereavement (3%)
- Court appearances (1%)

- Injury on duty (1%)
- Religious leave (0.4%)