

METROPOLITAN BOARD OF PUBLIC EDUCATION 2601 Bransford Avenue, Nashville, TN 37204

Regular Meeting – December 13, 2016 – 5:00 p.m.

			Anna Shepherd, Chair	
TIME				
5:00	I.		/ENE and ACTION	
		A.	Establish Quorum	
		В.	Pledge of Allegiance	
5:05	II.	AWA	RDS AND RECOGNITIONS	GP-3
		A.	2016 William E. Hume Award Recipient	
			a. D.J. Thorpe – Cane Ridge High School	
		В.	Siemens Competition Winners – School for Science and Math at Vanderbilt	
			a. Micah Foster - Hume-Fogg High	
			b. Alice Irizarry - Hillsboro High	
			c. Anna Reside - Martin Luther King, Jr. High	
5:15	III.	AND	THE GOOD NEWS IS	GP-3.1
		A.	Glencliff High School Students	
		В.	TVASS Scores – Pearl-Cohn High School	
5:25	IV.	PURI	IC PARTICIPATION	
3.23			oard will hear from those persons who have requested to appear at this Board meeting.	
			e interest of time, speakers are requested to limit remarks to three minutes or less.	
			nents will be timed.	
		A.	Teena Cohen - Future for Hillwood High School	
		В.	Trish Bolian - Future for Hillwood High School	
		C.	J. Nicole Greer - LGBTQ Students and Staff in MNPS	
		D.	Council Lady Mina Johnson – Hillwood Relocation	
		E.	Brad Rayson - SEIU Local 205	
		F.	Theresa L. Wagner - Annenburg Standards	
		G.	Amanda Kail - Supporting Zoned Schools	
		H.	Council Lady Kathleen Murphy – Hillwood Relocation	
		I.	Mary Holden - Supporting Zoned Schools	
		J.	Alison Eddington - Citizens Commission of Human Rights	
		K.	Jai Sanders – Supporting Zoned Schools	
		L.	Carmen Cartagena – High Quality Choices	
		M.	Suad Abdulla – High Quality Choices	
		N.	Ali Saleh Nooraddiin – High Quality Choices	
		Ο.	Kathy Baker – Hillwood Cluster Schools	
		P.	Lisa Mingrone – Supporting Zoned Schools	
		Q.	LaQuita Shute – High Quality Schools	
		R.	Laura Hasler – School Choice	
		S.	Roy Wellington – Long Waitlists for Academic Magnets	
		T.	Kathryn Bennett – Hillwood High School Funding	
		U.	Ayda Doski – High Quality Choices	
		V.	Rashida Bey – High Quality Schools	

Erick Huth – Issues Impacting Teachers and Other Employees

W.

6:35 V. GOVERNANCE ISSUES

A. Actions

1. Consent

- GP-8.3
- a. Recommended Award of Contract for Glencliff High School Stadium Improvements Dowdle Construction
- b. Recommended Award of Contract for Construction Management Services – McMurray Middle School Renovations – Orion Building Corporation
- c. Recommended Approval of Change Order #1 for Martin Luther King, Jr. Magnet High School Additions and Renovations American Constructors, Inc.
- d. Recommended Approval of Change Order #8 for Stratford STEM Magnet High School Renovations Messer Construction Company
- e. Recommended Approval of Gymnasium Improvements by Julia Green Elementary School PTO
- f. Awarding of Purchases and Contracts
 - (1) Nashville State Community College
 - (2) Scarab Behavioral Health Services
 - (3) Teaching Strategies
- g. Approval of Fiscal Year 2016-2017 Operating Budget Amendment #1 Budget & Finance Committee
- 2. Approval of Name Revision of East Nashville Magnet Middle School Naming of Schools Committee
- 3. Safety and Security of Immigrant and Refugee Students Resolution
- 4. Approval of Proposed Revisions to EE-17 Charter Schools Governance Committee
- 5. Moratorium Resolution on New Charter Schools

7:35 VI. REPORTS

- A. Director's Report
 - 1. Mission, Vision, Values Recommendations
 - 2. Characteristics of Successful MNPS Students and Schools
 - 3. Charter RFP
- B. Committee Reports
 - 1. Capital Needs
 - 2. Budget and Finance
 - 3. Ron Clark Tour
 - 4. Council of the Great City Schools
- C. Board Chairman's Report
 - 1. Chair Report
 - 3. Announcements

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8:15 VII. <u>WRITTEN INFORMATION TO THE BOARD</u> (not for discussion)

8:15 VIII. <u>ADJOURNMENT</u> GP-2.6

A. <u>ACTIONS</u>

1. <u>CONSENT</u>

a. RECOMMENDED AWARD OF CONTRACT FOR GLENCLIFF HIGH SCHOOL STADIUM IMPROVEMENTS – DOWDLE CONSTRUCTION

Bid Date: DECEMBER 6, 2016 Bid Time: 2:00 p.m.

Architect: Adkisson Associates Architects

Bidder:	Base Bid:
Dowdle Construction	\$2,146,290.00
Romach, Inc.	\$2,391,000.00
Orion Building Corporation	\$2,878,500.00
Rock City Construction Co., Inc.	\$2,898,500.00
Bomar Construction Co., Inc.	\$3,390,000.00

Projects recently successfully completed:

- Southwest Early Learning Center
- Nashville Public Library Children's Wing Renovation
- Martin's BBQ

It is recommended that this contract be approved.

Legality approved by Metro Department of Law.

FUNDING: 45016.80405916

DATE: December 13, 2016

A. ACTIONS

1. <u>CONSENT</u>

b. <u>RECOMMENDED AWARD OF CONTRACT FOR CONSTRUCTION MANAGEMENT SERVICES</u> - <u>MCMURRAY MIDDLE SCHOOL RENOVATIONS - ORION BUILDING CORPORATION</u>

Contractor:	General Conditions:
Orion Building Corporation	\$1,194,999.83
American Constructors, Inc.	\$1,621,761.97
Batten & Shaw, Inc.	\$1,842,706.27

A request for qualifications and costs for Construction Management Services for McMurray Middle School was properly advertised. The respondents' proposals were evaluated for qualifications and cost by the evaluation committee. Costs submitted included overhead, general conditions, and markup based on an estimated Guaranteed Maximum Proposal of \$17,215,729.00. The submitted costs for the three submissions were reviewed with a recommendation to award the contract to the lowest bid.

It is recommended that Orion Building Corporation be awarded this contract for Construction Management Services for an estimated construction cost of \$17,215,729.00.

Legality approved by Metro Department of Law.

FUNDING: 45017.80404017

Date: December 13, 2016

c. RECOMMENDED APPROVAL OF CHANGE ORDER #1 FOR MARTIN LUTHER KING, JR.

MAGNET HIGH SCHOOL ADDITIONS AND RENOVATIONS – AMERICAN CONSTRUCTORS,
INC.

We are requesting approval to make the following changes to this contract:

1. Adjustment to contract for the cost of Phase 2A and 2B to complete the renovation

\$24,473,354

Original Guaranteed Maximum Price for Phase 1 previously approved is \$5,122,000. This adjustment will bring the new Guaranteed Maximum Price for the project to \$29,595,354.

It is recommended that this change order be approved.

Legality approved by Metro Department of Law.

FUNDING: 45015.80404415

DATE: December 13, 2016

A. <u>ACTIONS</u>

1. <u>CONSENT</u>

d. <u>RECOMMENDED APPROVAL OF CHANGE ORDER #8 FOR STRATFORD STEM MAGNET</u> HIGH SCHOOL RENOVATIONS – MESSER CONSTRUCTION COMPANY

We are requesting approval to make the following changes to this contract:

 Addition for undercut and replacement of High Jump Area 		\$ 6,373.57
2. Addition of Bermuda Sod at Football Field		\$62,828.24
3. Addition of bollards at Concession Stand per ADA Inspecto	r	\$ 2,910.55
4. Deduction of unused in-contract contingency		<u>\$ (2,346.75)</u>
	Total	\$ 69,765,61

It is recommended that this supplement be approved.

Legality approved by Metro Department of Law.

FUNDING: 45013.80405513

DATE: December 13, 2016

e. <u>RECOMMENDED APPROVAL OF GYMNASIUM IMPROVEMENTS BY JULIA GREEN</u> <u>ELEMENTARY SCHOOL PTO</u>

The Department of Facility Planning and Construction, along with the Department of Facility and Grounds Maintenance, will be making improvements to the interior of the gymnasium. Along with this project, the PTO wishes to update and fund additional interior and exterior amenities. The Department of Facility Planning and Construction will provide any necessary oversight.

A. <u>ACTIONS</u>

1. <u>CONSENT</u>

f. AWARDING OF PURCHASES AND CONTRACTS

(1) VENDOR: Nashville State Community College

SERVICE/GOODS: Rights to organize and operate a Middle College High School at Contractor's campus facility.

TERM: July 1, 2016 through June 30, 2021

FOR WHOM: MNPS students in grades 10 through 12

COMPENSATION: The annual fee for use of Contractor's facility is \$30,000.

Total compensation under this contract is not to exceed \$150,000.

OVERSIGHT: Teaching and Learning

EVALUATION: Quality of facilities and academic programming support provided.

MBPE CONTRACT NUMBER: 2-403288-28

SOURCE OF FUNDS: Operating Budget

f. <u>AWARDING OF PURCHASES AND CONTRACTS</u>

(2) VENDOR: Scarab Behavioral Health Services, LLC

SERVICE/GOODS: Behavioral diagnosis and treatment services for disabled students. This contract is awarded under MNPS Request for Proposal (RFP) #17-5.

TERM: January 1, 2017 through December 31, 2022

FOR WHOM: MNPS disabled students

COMPENSATION: Billing rate for services is \$85 per hour. Annual compensation for services is estimated to be \$130,000.

Total compensation under this contract is not to exceed \$650,000.

OVERSIGHT: Teaching and Learning – Exceptional Education

EVALUATION: Timely delivery and quality of services.

MBPE CONTRACT NUMBER: 2-834133-02

SOURCE OF FUNDS: Operating Budget

A. <u>ACTIONS</u>

- 1. <u>CONSENT</u>
- f. AWARDING OF PURCHASES AND CONTRACTS
- (3) VENDOR: Teaching Strategies, LLC

SERVICE/GOODS: Sixth Amendment to the contract, increasing total compensation in order to provide services through the remainder of the current school year. Contractor provides Pre-K curriculum and professional development.

TERM: June 6, 2015 through June 30, 2017

FOR WHOM: MNPS Pre-K staff and students

COMPENSATION: This Amendment increases total compensation under the contract by \$60,853.

Total compensation under this contract is not to exceed \$1,202,389.

OVERSIGHT: Teaching and Learning – Pre-K

EVALUATION: Timely delivery of materials and services; effectiveness of curriculum on student achievement.

MBPE CONTRACT NUMBER: 2-214201-01A6

SOURCE OF FUNDS: Federal Funds - Pre-K Expansion Grant



Fiscal Year 2016 - 2017 OPERATING BUDGET Proposed Amendment # 1

Board Meeting December 13, 2016

Metropolitan Nashville Public Schools Summary of Proposed Amendment # 1 FY2016 - 2017 Operating Budget

Account #	Description	Positions	Totals
2016-2017 O	perating Budget	9,148.3	\$ 843,299,700
Reorganizat	ion		
1100	Office of Director of Schools	(2.0)	(157,400)
1250	Chief of Staff - new function	4.0	530,100
1400	Chief Operating Officer	(1.5)	(113,100)
1600	Fiscal Services	1.0	201,400
1700	Student Assignment Services	(1.0)	(73,000)
1750	Family Information Center	1.0	30,000
2050	Chief of Schools - new name & move positions to 2080	(9.0)	(949,600)
2060	Student Support Services	(1.0)	(185,000)
2080	Chief Academic Officer - new function	16.5	2,105,800
Student Bas	ed Budgeting		
2316	School Supply Allocation - SBB		1,500,000
2320	Regular Teaching - SBB	(16.5)	(1,618,200)
2335	Pupil Support-Other - SBB	(2.5)	(235,300)
Metropolitar	n Government		
2555	Metropolitan IT Charges - align to actual		46,600
5240	Utility Service - debt payment on energy update completed		(2,542,700)
5280	Radio Transmission - align to actual		8,100
Additional N			•
2136	Gifted/Talented Program	1.0	70,100
2178	Information Technology	7.0	554,800
2282	STEM - Hands On Science Program (FTE & supplies)	3.0	588,000
various	Miscellaneous line item budget adjustments	-	239,400
	Subtotal	-	\$ -
Total Amend	led Operating Budget FY2016-2017	9,148.3	\$ 843,299,700

METROPOLITAN NASHVILLE PUBLIC SCHOOLS FY2016-2017 OPERATING BUDGET - Amendment # 1

Account #	Account Name	d Position Changes Position	Positions*
Account #	Account Name	Fosition	(FTE)
		Positions Reduced	(112)
1100	Office of Director of Schools	Assistant Director Program Results Mgmt	(1.0
1400	Chief Operating Officer	Public School Choice - Lead	(0.5
1700	Student Assignment Services	Ombudsman	(1.0
2060	Student Assignment Services Student Support Services	Executive Director	(1.0
2320	Regular Teaching	Teachers - SBB	(16.5
2335	Pupil Support - Other	Family Engagement Specialists - SBB	(2.5
2333	Pupii Support - Other	ranniy Engagement Specialists - SBB	(2.5
		Total Positions Reduced	(22.5
		Positions Added	
1250	Chief of Staff	Chief of Staff	1.0
1250	Chief of Staff	Administrative Assistant	1.0
1600	Fiscal Services	Executive Officer - Finance	1.0
1750	Family Information Center	Part-time Call Representatives	1.0
2050	Chief of Schools	Executive Lead Principals	2.0
2055	Office of Priority Schools	Project Manager - Priority Schools	1.0
2080	Chief Academic Officer	Chief Academic Officer	1.0
2080	Chief Academic Officer	Executive Officer - Equity & Diversity	1.0
2080	Chief Academic Officer	Executive Director - Professional Learning	1.0
2080	Chief Academic Officer	Secretaries	1.5
2136	Gifted/Talented Program	Counselor	1.0
2178	Information Technology	Director of Project Mgmt and Control	1.0
	3,	Manager-Instructional and Assessment	
2178	Information Technology	Systems	1.0
2178	Information Technology	Technical Support Staff (TSS)	3.0
2178	Information Technology	Student Information System Specialist	1.0
2178	Information Technology	Project Lead	1.0
	STEM(Science Technology Engineering		
2282	Mathematics)	Manager - Hands on Science	1.0
2282	STEM(Science Technology Engineering Mathematics)	Hands on Science - Warehouse personnel	2.0
		T-(-I DW	20.7
		Total Positions Added	22.5
	I SITION CHANGES		0.0

*NOTE: Does not reflect position moves

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		A	A 1	Amended	Amended	Proposed	Proposed	
A 4	Account Name	Approved	Approved	Position	Budget	Amended	Amended	Remarks
Account #		Positions	Budget	Changes	Changes	Positions	Budget	Remarks
General O	perating Fund							
1000	ADMINISTRATION							
1000	ADMINIOTRATION							
1100	OFFICE OF DIRECTOR OF SCHOOLS							
	Salaries, Certificated	1.0		-	\$ 44,000	1.0		Director of Schools (Includes Vacation Days pay out per Contract)
1100 1	Salaries, Clerical	2.0	125,300	-	-	2.0	125,300	Executive Assistant/Senior Secretary
								Assistant Director Program Results Management/Assistant Director
								Government Relations/Reduce Asst. Director/MoveAsst. Dir.
	Salaries, Support	2.0	171,600	(2.0)	(171,600)	-	-	Government Relations to 1250
	Supplies and Materials		3,600		-		3,600	
	Other Expense		9,200		-		9,200	
	FICA, Medicare, Pension & Insurance		140,800		(29,800)		111,000	
	Travel/Mileage		2,700		-		2,700	
1100	Function Total	5.0	746,400	(2.0)	(157,400)	3.0	589,000	
1110	BOARD OF EDUCATION							
	Salaries, Clerical	2.0	112,300	-	-	2.0		Board Administrator/Senior Secretary
	Salaries, Board Members	-	128,500	-	(2,000)	-		Board Members/Align to actuals
1110 4	Supplies and Materials		3,500		-		3,500	
	Other Expense		18,000		-		18,000	
1110 6	FICA, Medicare, Pension & Insurance		97,000		2,000			Align to Actuals
	Travel/Mileage		17,300		-		17,300	
	Contracted Services		40,000		-			Board Development & Facilitation/CLASS dues
1110	Function Total	2.0	416,600	-	-	2.0	416,600	
1150	CHIEF FINANCIAL OFFICER							
1150 1	Salaries, Clerical	1.0	49,200	-	5,000	1.0	54,200	Administrative Assistant/Align to actuals
4450			000 000		40.000		0.40.000	Chief Operating Officer/Exec. Director of Facilities (part-time)/Align
	Salaries, Support	1.5	229,000	-	19,200	1.5		to actuals
	Supplies and Materials		1,800		-		1,800	
	Other Expense		2,700		-		2,700	
	FICA, Medicare, Pension & Insurance		74,800		-		74,800	
	Travel/Mileage		1,800		-		1,800	
1150	Function Total	2.5	359,300	-	24,200	2.5	383,500	
1190	ALIGNMENT NASHVILLE							
1190 9	Contracted Service		200,000		-		200,000	
1190	Function Total	-	200,000	-	-	-	200,000	
							·	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
Account	# Account Name	Approved Positions	Approved Budget	Amended Position Changes	Amended Budget Changes	Proposed Amended Positions	Proposed Amended Budget	Remarks
1200	HUMAN RESOURCES AND TALENT S	ERVICES						
1200	0 Salaries, Certificated	5.0	425,700	(1.0)	(160,000)	4.0	265,700	HC Liaisons/Reduce Chief - Human Resources
1200	1 Salaries, Clerical	16.5	631,300	-	-	16.5	631,300	Administrative Assistants/Assistant for Recruitment & Staffing/HC Specialists/Assistants - HC Information & Communication
	2 Salaries, Support	17.0	1,301,200	1.0	170,000	18.0	1,471,200	
	3 Salaries, Summer Assistance		230,300		-			Summer placement assistance/Focus group stipends
1200	4 Supplies and Materials		122,000		-			Office supplies/recruiting
1200	5 Other Expense		246,200		-			Recruiting/Social Media
1200	6 FICA, Medicare, Pension & Insurance		932,000		-			Align to Actuals
1200	8 Travel/Mileage		50,000		-		50,000	
1200	9 Contracted Services Function Total	38.5	2,161,300 6,100,000	-	- 10,000	38.5	2,161,300 6,110,000	Substitute Call-In System/Drug Screening/Fingerprinting/On-Line Interviews & Applications/The New Teacher Project/DPEI contract/Edu. Pioneers/Teach For America contract/KRONOS/TLUS Nash Teaching Fellow
1205	EMPLOYEE RELATIONS							
1205	1 Salaries, Clerical	2.0	94,400	-	-	2.0	94,400	Emp Relations Support Assistant/Fingerprinting Specialist/HC Specialist/Work Place Safety Assistant
	2 Salaries, Support	3.0	351,300	-	-	3.0	,	Senior Director of Employee Relations/Director of Employee Relations/Director of Workplace Safety
	4 Supplies and Materials		2,000		-		2,000	
	6 FICA, Medicare, Pension & Insurance		127,300		-		127,300	
	8 Travel/Mileage		900		-		900	
1205	Function Total	5.0	575,900	-	-	5.0	575,900	

Account #		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
Account #				Amended	Amended	Proposed	Proposed	
Account #		Approved	Approved	Position	Budget	Amended	Amended	
	Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
1250	CHIEF OF STAFF							
1250 0	Salaries, Certificated	-	-	1.0	185,700	1.0	185,700	Add Chief of Staff
1250 1	Salaries, Clerical	-	-	1.0	44,000	1.0	44,000	Add Adm. Assistant
								Move Asst. Dir. Government Relations from 1100 and Policy
1250 2	Salaries, Support	-	-	2.0	181,000	2.0	181,000	Coordinator from 1400
1250 4	Supplies and Materials		-		4,000		4,000	
	FICA, Medicare, Pension & Insurance		-		110,400		110,400	
	Travel/Mileage		-		5,000		5,000	
1250	Function Total	-	-	4.0	530,100	4.0	530,100	NEW FUNCTION
1300	EMPLOYEE BENEFITS							
								Employee Benefit Assistants/Employee Benefit Specialist/Leave
1300 1	Salaries, Clerical	8.0	303,300	-	-	8.0	303,300	Administrator & FMLA Support
4000			050 000				0.50 000	Director of Employee Benefits/Employee Benefit
	Salaries, Support	3.0	252,000	-	-	3.0		Administrator/Senior Benefits Assistant
	Salaries, Part-Time for open enrollment		10,000		-		10,000	
	Supplies and Materials		12,000 500		-		12,000 500	
	Other Expense FICA, Medicare, Pension & Insurance		199,000		-		199,000	
	Travel/Mileage		2,000		-		2.000	
	Contracted Services		21.100		-		,	TCRS Hybrid program
1300 9	Function Total	11.0	799,900		-	11.0	799,900	TCRS Hybrid program
1300	Function Total	11.0	799,900	-	-	11.0	799,900	
1400	CHIEF OPERATING OFFICER							
1400	CHIEF OF ERATING OFFICER							
1400 0	Salaries, Certificated	1.5	176,200	(1.5)	(176,200)	-	-	Reduce Chief Operating Officer/Reduce IIPSC Lead (120 day)
	Salaries, Clerical	0.5	17,000	-	5,000	0.5	22,000	Administrative Assistant
	Salaries, Support	1.0	85.300	_	70,300	1.0		Move Policy Coord to 1250.2/Add Exec Ofc-Operations
	Supplies and Materials		4,000				4,000	mana and an analysis and an an
	Other Expense		2,000		-		2,000	
	FICA, Medicare, Pension & Insurance		65,600		(12,200)		53,400	
	Travel/Mileage		3,400		-		3,400	
1400	Function Total	3.0	353,500	(1.5)	(113,100)	1.5	240,400	
		-	, , , , , ,	, -,	, , , ,		,	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
			2010 2011	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
1500	PURCHASING							
1500	1 Salaries, Clerical	5.0	215,200	-	-	5.0	215,200	Purchasing Assistants
								Director of Purchasing/Purchasing Manager/Contract
1500	2 Salaries, Support	5.0	386,200	-	-	5.0	386,200	Officer/Contract Agents/Contract Manager
1500	4 Supplies and Materials		5,000		-		5,000	
1500	5 Other Expense		3,000		-			Certification of Purchasing Staff
1500	6 FICA, Medicare, Pension & Insurance		229,200		-		229,200	
1500	8 Travel/Mileage		7,000		-			Certification of Purchasing Staff
1500	Function Total	10.0	845,600	-	-	10.0	845,600	
1600	FISCAL SERVICES							
1600	1 Salaries, Clerical	8.0	323,700	-	-	8.0	323,700	Account Clerk/Accounting Technicians/AP Administrator
								Director of Financial Operations/Director of Budgeting and Financial
								Reporting/Financial Operations Manager/Sr. Accountants/Coordinator of Facility Use/Director of Operatinal
1000	2 Calarias Cumart	9.0	769.300	1.0	155.600	10.0	024 000	Innovations/Add Exec Ofrc-Finance
1600	2 Salaries, Support	9.0	769,300	1.0	155,000	10.0	924,900	Innovations/Add Exec Onc-Finance
								Business Office supplies (i.e. toner cartridges, copy papers, printing
1600	4 Supplies and Materials		13,800		_		13.800	of budget book, impact aid pupil cards, department brochures, etc)
1000	- Cappings and materials		.0,000				.0,000	Accuimage/Schooldude/Education Resource Systems/Crosslin
1600	5 Other Expense		112,700		-		112,700	
$\overline{}$	6 FICA, Medicare, Pension & Insurance		385,800		45,800		431,600	
	,		,		,		•	Travel to State Annual Spring Conference and TASBO Annual
1600	8 Travel/Mileage		3,800		-		3,800	Conference
1600	Function Total	17.0	1,609,100	1.0	201,400	18.0	1,810,500	
1625	SCHOOL AUDIT							
	2 Salaries, Support	8.0	443,800	-	-	8.0		Audit Manager/Supv-Audit/Auditors/Accounting Technicians
1625	4 Supplies and Materials		7,500		-		7,500	
1625	5 Other Expense		5,000		-		5,000	
	6 FICA, Medicare, Pension & Insurance		176,000		-		176,000	
	8 Travel/Mileage		7,500		-		7,500	
1625	9 Contracted Services		57,800		-		•	Schools' bookkeeping software license
	Function Total	8.0	697,600	-	-	8.0	697,600	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
1700	STUDENT ASSIGNMENT SERVICES	1 031110113	Duaget	Onlanges	Onlanges	1 031110113	Duaget	Komano
1700	STUDENT ASSIGNMENT SERVICES							
1700	0 Salaries, Certificated	1.5	137,400	_		1.5	137 400	Student Assignment Consultant/Coordinator
1700	Calaries, Scrimodica	1.0	107,400			1.0	107,400	Director of Student Assignment/Coordinator Enrollment
								Forecasting/Open Enrollment Specialist/Boundary Planning
								Specialist/Developer - Database/GIS Analyst/Pre-K Enrollment
1700	2 Salaries, Support	11.0	680,400	(1.0)	(53,000)	10.0	627.400	Specialist/Reduce Ombudsman
			200,.00	(1.0)	(00,000)		02.,.00	Tracking Home School/Private School students in Davidson
1700	4 Supplies and Materials		57,000		_		57.000	County/High School choice
1700	6 FICA, Medicare, Pension & Insurance		279,900		(20,000)		259,900	, , ,
1700	8 Travel/Mileage		800		-		800	
1700	9 Contracted Services		68,000		-			Software Consultant contract
1700	Function Total	12.5	1,223,500	(1.0)	(73,000)	11.5	1,150,500	
	- Carrotte	12.0	1,220,000	(110)	(10,000)	1110	1,100,000	
1750	FAMILY INFORMATION CENTER							
1750	1 Salaries, Clerical	9.0	328.900	1.0	25,000	10.0	353.900	Call-Reps II/Family Liaisons/Move from .9
1750	2 Salaries, Support	2.0	135,500	-		2.0		Mgr-FIC/Coord-Family Relations
1750	4 Supplies and Materials	2.0	10,000		-	2.0	10,000	ing. Tray contain any treatment
1750	6 FICA, Medicare, Pension & Insurance		206,900		5,000		211,900	
1750	8 Travel/Mileage		4,500		-			Customer Care Training
1750	9 Contracted Services		30,000		(30,000)		,,,,,	Contract Seasonal FIC Personnel/Move to .1
1750	Function Total	11.0	715,800	1.0	-	12.0	715,800	
	- Control Court	1110	1 10,000			12.0	1 10,000	
1800	COMMUNICATIONS							
1000								
								Senior Communications Officer/Communications Assistant/External
								Communications Mgr/Communications Spec. II/Community
								Outreach Coord./Internal Communications Mgr/Communications
								Spec. I/Communications Spec. II/Communications Spec. II/Online
1800	2 Salaries, Support	11.0	763,700	-	-	11.0	763,700	Content Spec. and Marketing Spec.
1800	4 Supplies and Materials		9,000		-		9,000	
	·							
								Parental/employee communications/publications/multilingual print
1800	5 Other Expense		205,000		55,000		260,000	pieces/Print & Radio advertising/Add Printing weekly newsletters
1800	6 FICA, Medicare, Pension & Insurance		243,600		-		243,600	
1800	8 Travel/Mileage		12,000		-		12,000	
							·	Web Tech Support/Translations/Opinion Survey/District Web Site
1800	9 Contracted Services		120,800		227,700			contract/Add CISION Ccontract/Add Horton Group
1800	Function Total	11.0	1,354,100	-	282,700	11.0	1,636,800	
TOTAL A	DMINISTRATION	136.5	15,997,300	1.5	704,900	138.0	16,702,200	

			2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
			2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
			Approved	Approved	Position	Budget	Amended	Amended	
Accoun	+ #	Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
Account	1	Account Name	1 031110113	Dauget	Onlanges	Onlanges	1 031110113	Daaget	Remarke
2000		CURRICULUM AND INSTRUCTION							
2050		CHIEF OF SCHOOLS							
									Chief Officer-Academic/Coord-Project Instructional/Dir-Early
									Learning Centers/Dir-Instruction Elementary/Dir-Instruction
									Secondary/Dir-Social & Emotional Learning/Exec Dir- Instruction/Exec Ofcr-High School/Exec Ofcr-Instructional
									Support/Exec Ofcr-Middle School/Exec Ofcr-Pre-K & Elem
									School/Principal-Exec Ld/120 day Principal Evals/RTII
2050	0	Salaries, Certificated	22.0	2,504,100	(5.5)	(403,900)	16.5	2.100.200	Coordinator/Dir-Math/Coord-Pre-K/Move to 2080
	1			2,001,100	(0.0)	(100,000)		2,:00,200	Administrative Assistants/Senior Secretaries/Program
2050	1	Salaries, Clerical	10.0	421,600	(2.5)	(101,800)	7.5	319,800	Assistant/Move to 2080
									Office Supplies/Spelling Bee/Science & Social Studies
2050		Supplies and Materials		400,000		(200,000)			Fairs/Printing/Move to 2080
2050	-	FICA, Medicare, Pension & Insurance		763,300		(110,900)		652,400	
2050	8	Travel/Mileage		57,000		(24,000)		33,000	
									Outreach programs/NCAC/Increase Contract Chinese
2050		Contracted Services		452,000		(52,000)		400,000	teachers/PENCIL/DK Brand Strategy/Great Escape K-12/Move to
2050	9	Function Total	32.0	4,598,000	(8.0)	(892,600)	24.0		NEW NAME
2030		Function Total	32.0	4,390,000	(0.0)	(692,000)	24.0	3,703,400	INCOMPANIE
2055		OFFICE OF PRIORITY SCHOOLS							
2055	0	Salaries, Certificated	2.0	181,900	-	-	2.0	181,900	Principals - Exec LD
2055		Salaries, Support	-	-	1.0	65,000	1.0		Project Manager - Priority Sch
2055		Other Expense		3,500		-			Registrations
2055		FICA, Medicare, Pension & Insurance		49,700		18,000		67,700	
2055	8	Travel/Mileage		11,500		-		11,500	
2055		Function Total	2.0	246,600	1.0	83,000	3.0	329,600	
0050									
2059		OFFICE OF CHARTER SCHOOLS							
-	-								
2059	0	Salaries, Certificated	1.0	101,800	1.0	154,200	2.0	256 000	Coordinator of Charter Schools/Add Exec Ofcr - Charter Schools
2059	_	Salaries, Certificated	1.0	47,600	1.0	134,200	1.0		Senior Secretary
2059		Salaries, Support	1.0	133,700	(1.0)	(133,700)	-		Reduce Exec Director Innovation
2059		Supplies and Materials		3,000	(1.0)	-		3.000	Afton Partners & Charter School committees
		Other Expense		3,400		-		3,400	
2059		FICA, Medicare, Pension & Insurance		81,600		4,500		86,100	
2059		Travel/Mileage		2,500		-		2,500	
2059		Function Total	3.0	373,600	-	25,000	3.0	398,600	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2060	STUDENT SUPPORT SERVICES		J	3 - 2	3			
2000	OTOBERT GOTT ON TOENTIGES							
								Exec Ofc Support Services/Dir-Stu. Disciline/Student Discipline
								Officers (6-120 day)/Coord. 426&504 Compliance/Spec 504
								Compliance/Move Director of Athletics & PE to 2050/Reduce Exec.
2060	0 Salaries, Certificated	11.0	1,057,800	(2.0)	(220,000)		837,800	Director
	1 Salaries, Clerical	3.0	137,400	(1.0)	(39,200)			Administrative Assistant/Senior Secretaries
	2 Salaries, Support	6.0	395,700	-	-	6.0		Data and Statistical Analyst/Spec-Restorative practices
	3 Supplemental Earnings	-	51,000	-	-	-		Training Stipends
2060	4 Supplies and Materials		166,000		-			Printing of Student code of conduct
	5 Other Expense		98,000		-			Community events
2060	6 FICA, Medicare, Pension & Insurance		417,600		(126,700)		290,900	
2060	8 Travel/Mileage		45,000		-		45,000	Training for Coaches
0000			04.000				04.000	National Trainer for School Safety/Athletic Coaching Prof.
2060	9 Contracted Services	20.0	64,000	(2.0)	- (205.000)	47.0		Development/Prof. Development for 504 Program
2060	Function Total	20.0	2,432,500	(3.0)	(385,900)	17.0	2,046,600	
2080	CHIEF ACADEMIC OFFICER							
2000	OHEL MONDERNO OF FIGURE							
2080	0 Salaries, Certificated	-	-	11.5	1,220,000	11.5	1,220,000	
2080	1 Salaries, Clerical	-	-	5.0	199,800	5.0	199,800	
2080	4 Supplies and Materials		-		200,000		200,000	
2080	6 FICA, Medicare, Pension & Insurance		-		410,000		410,000	
2080	8 Travel/Mileage		-		24,000		24,000	
2080	9 Contracted Services		-		52,000		52,000	
2080	Function Total	-	-	16.5	2,105,800	16.5	2,105,800	NEW FUNCTION
2109	FEDERAL PROGRAMS AND GRANTS							
0400	O Calarias Cartificated	4.0	447.700			4.0	447.700	Fire a Director Forderal December
2109	0 Salaries, Certificated	1.0	117,700	-	-	1.0	117,700	Exec Director Federal Programs
2109	1 Salaries, Clerical	_	14.800		_	_	1/ 800	PAR Dollars for partial positions allocated to Local from Federal
2103	1 Galaries, Ciericai	-	14,000		_	_	14,000	1 Art Bollars for partial positions allocated to Eocal from Federal
2109	2 Salaries, Support	_	45,500	_	_	_	45,500	PAR Dollars for partial positions allocated to Local from Federal
2109	4 Supplies and Materials		10,000		-		10,000	
2109	5 Other Expense		5,000		-		5,000	
2109	6 FICA, Medicare, Pension & Insurance		46,200		-		46,200	
2109	8 Travel/Mileage		5,000		-		5,000	
2109	9 Contracted Svc		50,000		-			Grant Writing contract
2109	Function Total	1.0	294,200	-	-	1.0	294,200	
			-				-	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2112	CENTRAL SCHOOL COUNSELING SE		244901	on any	on an igo	. comono	244901	
2112	CENTRAL SCHOOL COOKSELING SE	KVICES						
								Exec Director of School Counseling/Coordinator of School
2112	0 Salaries, Certificated	3.0	276,000	_	_	3.0	276.000	Counseling/Counselor Lead
	1 Salaries, Clerical	1.0	42,600	-	-	1.0		Senior Secretary
2112	2 Salaries, Support	0.5	35,300	-	-	0.5	35,300	GEAR Up Coordinator (part-time)
	4 Supplies and Materials		4,500		-		4,500	
2112	6 FICA, Medicare, Pension & Insurance		96,100		-		96,100	
2112	8 Travel/Mileage		10,000		-		10,000	
2112	Function Total	4.5	464,500	-	-	4.5	464,500	
2125	IN-SCHOOL SUSPENSION							
	2 Salaries, Support	21.7	565,700	-	-	21.7	565,700	In-School Suspension Monitors for MS & HS
2125	6 FICA, Medicare, Pension & Insurance		324,900		-		324,900	
2125	Function Total	21.7	890,600	-	-	21.7	890,600	
2126	HOMEBOUND PROGRAM - REGULAR	EDUCATION						
	Salaries, Certificated	1.5	80,400	-	-	1.5	,	Homebound Teachers/Align to actuals
	6 FICA, Medicare, Pension & Insurance		25,200		-		25,200	
	8 Travel/Mileage		1,500		-		1,500	
	9 Contracted Services		62,000		-		- ,	Genesis
2126	Function Total	1.5	169,100	-	-	1.5	169,100	
2136	GIFTED/TALENTED PROGRAM							
2422	O Solovico Contificate	20.0	4 000 000	4.0	E4 500	24.0	0.000.500	Coordinator of Ciftod 9 Tolontod/France Table 1/4 dd Coordinator
	0 Salaries, Certificated	33.0	1,969,000	1.0	51,500	34.0	, ,	Coordinator of Gifted & Talented/Encore Teachers/Add Counselor
	1 Salaries, Clerical	1.0	33,100	-	-	1.0		Secretary/Bookkeeper @ Robertson Academy
	2 Salaries, Support	1.0	20,700	-	-	1.0		Pre-K Ed Assistant
	4 Supplies and Materials		104,200		40.000			Includes testing materials
	6 FICA, Medicare, Pension & Insurance		630,300		18,600		648,900	Travel for National conference
2136	8 Travel/Mileage		31,500		-		31,500	Travel for inational conference
2136	9 Contracted Services		5,000				5 000	Copier contract @ Robertson Academy/Professional Development
2136	Function Total	35.0	2,793,800	1.0	70,100	36.0	2,863,900	Copiei contract & Nobeltsoft Academy/Frolessional Development
2130	i unotion rotal	33.0	2,193,000	1.0	70,100	30.0	2,003,300	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010 2011	2010 2011	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account #	Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2137	ADVANCED ACADEMICS	1 COLLIGING	Duagot	Gildingoo	Griarigoo	1 CORTOLIC	Daagot	
2137	ADVANCED ACADEMICS							
2137	0 Salaries, Certificated	1.0	112,600		_	1.0	112 600	Director of Adv. Academics
	4 Supplies and Materials	1.0	94,500		_	1.0		IB Career Fair and IBCC application, AVID, AP, Cambridge
	5 Other Expense		245,300		_			IB Career Fair and IBCC application, AVID, AP, Cambridge
	6 FICA, Medicare, Pension & Insurance		23,800		_		23,800	b direct i all and ibee application, it ib, it is called the
	8 Travel/Mileage		441,500		_			IB, AVID, AP, Cambridge
	9 Contracted Services		275,400		_			IB, AVID, AP, Cambridge
2137	Function Total	1.0	1,193,100			1.0	1,193,100	ID, AVID, AI , Cambridge
2137	Tunction Total	1.0	1,193,100		_	1.0	1,193,100	
2160	PSYCHOLOGICAL SERVICES							
2100	1 01 0110 E O O I O E O E I O E O E I O E O E O E							
2160	0 Salaries, Certificated	55.0	3,345,700	_	_	55.0	3 345 700	School Psychologists
	1 Salaries, Clerical	3.0	105,400		_	3.0		Senior Clerks
	4 Supplies and Materials	0.0	30,500		_	0.0	30,500	Control Clottle
	6 FICA. Medicare. Pension & Insurance		1,085,600		_		1,085,600	
	8 Travel/Mileage		15,500		_		15,500	
2160	Function Total	58.0	4,582,700		_	58.0	4,582,700	
2100	Turiotion Total	00.0	4,002,700			00.0	4,002,700	
2170	RESEARCH, ASSESSMENT, AND EVAI	LIATION						
2170	REGERMON, AGGEGGMENT, AND EVAL	LOAHON						
2170	Salaries, Certificated	2.0	206,500	_	_	2.0	206.500	Exec. Director of Program Eval. & Assessment/CoordData Coach
	1 Salaries, Clerical	2.0	81,400	-	_	2.0		Admin Assistant/Senior Clerk
20	- Calalies, Clerical	2.0	01,100				0.,.00	Coordinators/Advisor-Data Quality/Coach-Data/Analyst-Program
2170	2 Salaries, Support	8.0	704,900	_	_	8.0	704.900	Evaluation
	3 Salaries, Part-Time for testing	- 10	21.800		-	3.0		Part-time Testers
	4 Supplies and Materials		461,200		-			Testing materials/Exit exams/Surveying forms/Consent forms
	5 Other Expense		10,000		-		10,000	J
	6 FICA, Medicare, Pension & Insurance		283,800		-		283,800	
	8 Travel/Mileage		10,000		-		10,000	
	9 Contracted Services		637,300		-			AIMSWEB/Text level assessments/NWEA Assessment bank
2170	Function Total	12.0	2,416,900	-	-	12.0	2,416,900	
			_,,			12.0	_, ,	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2171	CENTRAL LIBRARY INFORMATION SI		_uugu	011411900	onungee		200901	
2171	OLIVINAL LIBITARY IN ORMATION OF	LITTIOLO						
2171	0 Salaries. Certificated	2.0	160,800	_	_	2.0	160.800	Lead Librarian/Training & Development Specialist
	2 Salaries, Support	1.0	56,800	_	-	1.0	56,800	January Santas
	4 Supplies and Materials		204.000		-			NALA/TENN Share
	6 FICA, Medicare, Pension & Insurance		51,500		-		51,500	
	8 Travel/Mileage		26,000		-		26,000	
	Ŭ		,				,	TLC software licenses/District research databases/EasyBib for
2171	9 Contracted Services		245,600		-		245,600	secondary schools
2171	Function Total	3.0	744,700	-	-	3.0	744,700	·
2174	INFORMATION MANAGEMENT AND D	ECISION SUPP	ORT					
2174	1 Salaries, Clerical	1.0	45,300	-	-	1.0	45,300	Secretary
								Coordinator-Data Quality & Integrity/Managers-Data Quality/Data
								Analyst/Specialists Data & Enrollment/Record Center
								personnel/Clerk/Dir-Information Mgmt & Decision Support/Asst-
	2 Salaries, Support	73.0	3,001,800	-	-	73.0	3,001,800	
	3 Supplemental Earnings		10,000		-		-,	Enrollment Centers
	4 Supplies and Materials		30,000		-		30,000	
	5 Other Expense		50,000		-		50,000	
	6 FICA, Medicare, Pension & Insurance		1,279,800		-		1,279,800	
	7 Equipment		5,000		-		5,000	
	8 Travel/Mileage		25,000		-		25,000	
2174	Function Total	74.0	4,446,900	-	-	74.0	4,446,900	
0470	INFORMATION TECHNICLOCY							
2178	INFORMATION TECHNOLOGY							
2470	1 Salaries, Clerical	1.5	53.100	(1.0)	(31.100)	0.5	22.000	Administrative Assistant .5/Move to .2
2178	1 Salaries, Cierical	1.5	53,100	(1.0)	(31,100)	0.5	22,000	Exec Director/Technology Personnel/IT Security/Web Svc
								Support/Add Technology Personnel/Add Mgr-Instructional and
								Assessment Systems/Add Director-Project Management/Add
2178	2 Salaries, Support	105.5	6.862.900	8.0	435.100	113.5	7 298 000	Project Lead
	4 Supplies and Materials	100.0	109,900	5.0	(40,000)	110.0	69,900	
	5 Other Expense		1,078,600		30,000			Computer repairs
	6 FICA, Medicare, Pension & Insurance		2,403,800		150,800		2,554,600	
	8 Travel/Mileage		61.600		-		61.600	
			31,000				01,000	Chancery/Copier maintenance/Internet service/Licensing/Parent
2178	9 Contracted Services		2,444,300		40,000		2.484.300	Callout Notification system
2178	Function Total	107.0	13,014,200	7.0	584,800	114.0	13,599,000	,
1		13.13	-,,		,		-,,	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2180	TEXTBOOKS	1 031110113	Budget	Onunges	Onlanges	1 031110113	Daaget	TO THE TOTAL TO
2100	TEXTBOOKS							
2180	4 Supplies and Materials		3,303,100		(300,000)		3 003 100	Textbooks - CTE adoption
	9 Contracted Services		90,000		(300,000)			Bindery
2180	Function Total	-	3,393,100	-	(300,000)		3,093,100	Billiotry
1.00	T direction Total		0,000,100		(000,000)		0,000,100	
2200	DISTRICT STAFF DEVELOPMENT							
2200	0 Salaries, Certificated Stipends	-	1,737,600	_	(569,000)	-	1.168.600	Move to 2324.3 PD
	1 Salaries, Clerical Stipends	-	15,000	_	-	-	15,000	
	4 Supplies and Materials		150,000		-			Manuals/Forms/etc.
	5 Other Expense		100,000		-		100,000	
	6 Matching FICA, Medicare and Pension		278,800		(95,000)		183,800	
	8 Travel/Mileage		75,000		-			Conferences
			,				,	K-12 Curriculum Framework/Model Schools/Unit Planning/Grading
2200	9 Contracted Services		960,000		-		960,000	for Learning/Read 180
2200	Function Total	-	3,316,400	-	(664,000)	-	2,652,400	
2203	LEARNING TECHNOLOGY							
								Exec. Director of Learning Tech/Tech Specialist Mgr/Coord.
								Instructional Designer/Mgr-Credit Recovery (120 day)/Add Coach-
	0 Salaries, Certificated	3.5	313,600	-	-	3.5	313,600	Clssrm Mgmt.
2203	1 Salaries, Clerical	2.0	93,000	-	-	2.0	93,000	Tech-AV/Senior Secretary/Align to actuals
								Advisor-Technical Learning/Site Based Leaders/Facility
	2 Salaries, Support	8.0	406,500	-	-	8.0		Technician/Specialists Training & Multimedia Design
	4 Supplies and Materials		80,000		-		80,000	
	5 Other Expense		15,000		-		15,000	
	6 FICA, Medicare, Pension & Insurance		256,900		-		256,900	
2203	8 Travel/Mileage		31,800		-		31,800	
								School Licenses/Blackboard/SchoolNet/PD360/Read180/Imagine
2203	9 Contracted Services		2,152,500				2,152,500	
2203 2203	Function Total	13.5	3,349,300		-	13.5	3,349,300	Leaning
2203	Function Total	13.3	3,349,300	-	-	13.3	3,349,300	
2215	PRINCIPAL LEADERSHIP ACADEMY							
2213	TRINOITAL LLADEROINT ACADEMI							
2215	9 Contracted Services		140,000		_		140,000	Staff Development partnership with Vanderbilt
2215	Function Total	_	140,000		-	_	140,000	otan povolopinoni parinoisinp with validerbiit
2213	i unction rotal	-	140,000		-	-	140,000	
lacksquare					ļ			1

	•	2046 2047	0040 0047	2046 2047	2046 2047	2046 2047	2040 2047	
		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		Ammanad	Ammunund	Amended Position	Amended	Proposed Amended	Proposed Amended	
Account	# Account Name	Approved Positions	Approved Budget	Changes	Budget Changes	Positions	Budget	Remarks
		Positions	Budget	Changes	Changes	FUSILIOIIS	Buuget	Kemara
2232	LITERACY PROGRAM							
								Director of Literacy/Interventionists (120 day)/Reading Recovery
2232	0 Salaries, Certificated	91.5	4,659,800	_	_	91.5	4 659 800	Teachers/Trainer/Coord-Reading Recovery/Interventionists
2232	1 Salaries, Clerical	2.0	60.000	_	_	2.0		Asst-Admin
	4 Supplies and Materials	2.0	451,100		-	2.0		Reading Recovery/Leveled Bookrooms/Read 180
	5 Other Expense		2,700		-		2.700	Troubling (topology) Lovoida Loomie, (toda 100
2232	6 Matching FICA, Medicare and Pension		1,350,300		-		1,350,300	
2232	8 Travel/Mileage		82,000		-		82,000	
2232	9 Contracted Services		289,100		-			Reading Recovery/Literacy Partnership
2232	Function Total	93.5	6,895,000	-	-	93.5	6,895,000	, , ,
2240	SUPPLEMENTARY TEACHER PAY							
								Negotiated pay for teachers covering classes with no substitute
2240	0 Salaries, Certificated	-	400,000	-	-	-	400,000	teacher
	6 Matching FICA, Medicare and Pension		67,500		-		67,500	
2240	Function Total	-	467,500	-	-	-	467,500	
2282	STEM (SCIENCE TECHNOLOGY ENGI	NEERING MAT	HEMATICS)					
2282	0 Salaries, Certificated	1.0	93,000	-	-	1.0		Director of STEM
	2 Salaries, Support	-	-	3.0	166,000	3.0		Mgr - Hands on Science/HOS Warehouse personnel
2282	4 Supplies and Materials		7,000		-		7,000	O Land O Constitution (D. Latin Document (OTEM
2202	5 Other Expense		14 000		200,000		244.000	School Competitions/Robotic Resources/STEM Presentations/Science Kits
	6 FICA, Medicare, Pension & Insurance		14,000 17,000		300,000 72,000		89,000	
	7 Equipment		83,000		72,000		83,000	
2282	8 Travel/Mileage		10,000		-			State HUB for STEM program
2202	o Travel/ivilleage		10,000		_		10,000	Professional Development/Miscroscope repairs/Contracted
2282	9 Contracted Services		36,000		50,000		86 000	Temporary staff
2282	Function Total	1.0	260,000	3.0	588,000	4.0	848,000	Tomporary stan
	- amount rotal			0.0	333,333		2.0,000	
2310	PRINCIPALS							
2310	0 Salaries, Principals/Asst Principals	283.0	24,778,400	-	-	283.0	24,778,400	Principals and Assistant Principals
	1 Salaries, Clerical	413.5	10,663,400	-	-	413.5	10,663,400	Secretaries/Bookkeepers/Clerks/General Assistants
	6 FICA, Medicare, Pension & Insurance		12,759,100		-		12,759,100	·
	8 Travel/Mileage		55,900		-			Mileage for staff
2310	Function Total	696.5	48,256,800	-	-	696.5	48,256,800	

			2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
			2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
			Ammuovad	Approved	Position	Budget	Amended	Amended	
Account	. #	Account Name	Approved Positions	Budget	Changes	Changes	Positions	Budget	Remarks
	L#	COUNSELING SERVICES	FUSILIUIIS	Buugei	Changes	Changes	Positions	Buuget	Remarks
2311		COUNSELING SERVICES							
0044	_	Salaries, Certificated	205.2	11,599,600			205.2	44 500 600	School Counselors
2311		Supplies and Materials	205.3	19,700	-	-	205.3	19,700	
2311		FICA, Medicare, Pension & Insurance		3,515,000		-		3,515,000	
2311	10	Function Total	205.3	15,134,300	_	_	205.3	15,134,300	
2311		Function Total	203.3	13,134,300	-	-	203.3	13,134,300	
2312		LIBRARY SERVICES							
2012		LIBRART GERVICES							
2312	0	Salaries, Librarians	126.5	7,118,000	-	_	126.5	7,118,000	Librarians
		Salaries, Clerical	65.0	1,288,600	_	_	65.0		Library Clerks
2312		Supplemental Earnings	00.0	5,900		_	30.0	5,900	·
2312		FICA, Medicare, Pension & Insurance		3,114,700		_		3,114,700	
2312	1	Function Total	191.5	11,527,200	_	_	191.5	11,527,200	
			10110	,,				11,021,200	
2313		SUBSTITUTES - REGULAR/CTE							
2313	0	Salaries, Certificated Substitute	-	6,849,100	-	-	-	6,849,100	
2313	1	Salaries, Clerical Substitute	-	67,000	-	-	-	67,000	
2313	2	Salaries, Ed Assistant Substitute	-	24,200	-	-	-	24,200	
2313	6	Matching FICA and Medicare		537,700		-		537,700	
2313	8	Travel/Mileage		500		-		500	
2313		Function Total	-	7,478,500	-	-	-	7,478,500	
2314		HEALTH SERVICES							
2314		Salaries, Certificated	1.5	148,200	-	-	1.5		Director of Student Health/Coord. (120 day)
2314		Salaries, Clerical	1.0	41,600	-	-	1.0		Senior Secretary
2314	3	Supplemental Earnings		60,000		-			Medication Dispensing Stipends
2314		Supplies and Materials		22,000		-			Screening form labels/Epi-pen supplies
		Other Expense		2,000		-			504 Program
2314		FICA, Medicare, Pension & Insurance		55,600		-		55,600	
2314		Travel/Mileage		1,000		-		1,000	
2314	_	Contracted Services		4,771,000		-			Metro Health Dept/Vanderbilt/Bus Driver physicals
2314	1	Function Total	2.5	5,101,400	-	-	2.5	5,101,400	
0045	-	CUDOTITUTEO ODECIAL EDUCATION							
2315	-	SUBSTITUTES - SPECIAL EDUCATION	N						
2315	0	Salaries, Certificated Substitute	-	550,000	_	-	-	550,000	
2315		Salaries, Certificated Substitute Salaries, Ed Assistant Substitute		340,000	-			340,000	
2315		Matching FICA and Medicare	- 1	73,100			-	73,100	
2315	+	Function Total	-	963,100	_	-	-	963,100	
2313		- and on rotal	-	303,100	_	_	_	303,100	
					I.	l .	1	l	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
Account	# Account Name	Approved Positions	Approved Budget	Amended Position Changes	Amended Budget Changes	Proposed Amended Positions	Proposed Amended Budget	Remarks
2316	SCHOOL FUNDING ALLOCATION							
2316 2316	4 School Discretionary Funds Function Total	-	8,090,100 8,090,100	-	1,500,000 1,500,000	-	9,590,100 9,590,100	Library materials/Instructional & Admin supplies/Copier paper/School Based Budgeting
2320	REGULAR TEACHING							
2320 2320	Salaries, Teacher Supplies and Materials	3,735.5	199,961,600 1,348,000	(16.5)	(1,270,000)	3,719.0		Classroom/Art/Music and Physical Education Teachers /Extended Day & Enhanced Option/Align to SBB/Move to 2805.9 Teacher BEP and CTE supply funds
	5 Other Expense		319,000				319,000	SACS fees/instructional supplies/SACS visitation for 12 schools/Residential facility educational services
2320	6 FICA, Medicare, Pension & Insurance		65,786,200		(348,200)		65,438,000	
2320	8 Travel/Mileage		20,000		-		20,000	
2320	9 Contracted Services		1,131,400		ı			Hume-Fogg parking/PE & Science equipment repairs/Planetarium maintenance/All-StarTraining laptops for teachers
2320	Function Total	3,735.5	268,566,200	(16.5)	(1,618,200)	3,719.0	266,948,000	
2321	PRE-K INSTRUCTION							
2321	0 Salaries, Teacher	52.7	2,895,700	-	-	52.7	2.895.700	Pre-Kindergarten Teachers
	2 Salaries, Educational Assistant	52.7	1,216,300	-		52.7		Pre-Kindergarten Educational Assistants
	4 Supplies and Materials		246,000		-			\$25 per Pre-Kindergarten student allocation/Brigance testing
	6 FICA, Medicare, Pension & Insurance		1,631,900		-		1,631,900	
2321	8 Travel/Mileage		500		-		500	
2321	Function Total	105.4	5,990,400	-	-	105.4	5,990,400	
2322	CLASSROOM PREPARATION PAY							
2322	0 Salaries, Classroom Prep	-	570,000	-	-	-	570.000	\$100 per Teacher for room setup
2322	6 Matching FICA, Medicare and Pension		95,200		-		95,200	
2322	Function Total	-	665,200	-	•		665,200	
							·	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010 2017	2010 2011	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2323	ENGLISH LEARNERS - SUPERVISION		y		3		3	
2020								
2323	0 Salaries, Certificated	8.5	606,700	-	_	8.5	606.700	EL Exec Director/EL Assessors/Director of EL Services
2323	1 Salaries, Clerical	2.0	71,900	_	-	2.0	71.900	Senior Secretary/Secretary for Trainsition Team
			,				,	Program Coordinators/Program Assistant/Registrars/Language
2323	2 Salaries, Support	19.0	762,200	_	_	19.0	762,200	Translation Specialists
	4 Supplies and Materials		18,500		-		18,500	
2323	5 Other Expense		11,000		-		11,000	
2323	6 FICA, Medicare, Pension & Insurance		415,000		-		415,000	
2323	8 Travel/Mileage		3,500		-		3,500	
2323	Function Total	29.5	1,888,800	-	-	29.5	1,888,800	
2324	ENGLISH LEARNERS							
								English Language Learner Teachers/Summer School/After School
-	0 Salaries, Teacher	201.5	12,414,500	-	-	201.5		Tutoring/Community nights
	2 Salaries, Support	62.0	1,597,300	-	-	62.0		Parent Outreach Translators/Tutors
	3 Salaries, Supplemental Earnings	-	-	-	569,000	-		Move from 2200.0 -Professional Development
	4 Supplies and Materials		109,800		-			EL Teacher BEP and CTE supply funds
	6 FICA, Medicare, Pension & Insurance		2,735,400		95,000		2,830,400	
	8 Travel/Mileage		30,000		-			Mileage for staff
	9 Contracted Services		25,500		-			Translation services/After School program
2324	Function Total	263.5	16,912,500	-	664,000	263.5	17,576,500	
2328	PRE-K MODEL CENTERS							
								Principals/Counselors/Teachers/Psychologist/Instructional
	0 Salaries, Teacher	37.3	2,109,800	-	82,400	37.3		Designer/Dean of Instruction/Speech-Language Pathologists
2328	1 Salaries, Clerical	6.0	266,900	-	(72,300)	6.0	194,600	Secretary-Bookkeepers/General Assistants
1 0000	O Colorino Compant	00.0	040.500		1	00.0	040 500	Program Director/Educational Assistants/Special Education
	2 Salaries, Support	29.0	640,500	-	(00.000)	29.0	<u> </u>	Assistants
	4 Supplies and Materials5 Other Expense		332,900		(36,600)		296,300	
			129,000		-		129,000	
	6 FICA, Medicare, Pension & Insurance		1,178,500		26,400		1,204,900	
2328	8 Travel/Mileage		9,500		(3,200)		6,300	Global Edu. Center/Parents as Partners/Conexion
2328	9 Contracted Services		632,900		2 200		636 300	Americas/Vanderbilt PRI
2328 2328	Function Total	72.3	,		3,300	72.3	,	Americas/ variuerbill FRI
2328	runction Total	12.3	5,300,000	-	-	12.3	5,300,000	
L								

			2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
			2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
			Approved	Approved	Position	Budget	Amended	Amended	
Account	. #	Account Name	Approved Positions	Budget	Changes	Changes	Positions	Budget	Remarks
				Buuget	Changes	Changes	FUSILIUIIS	Buuget	Remarks
2332		SMALLER LEARNING COMMUNITIES	(SLC)						
0000	_	Colonias Contificated	4.0	404.000		_	4.0	404 200	Director of Career Academies
2332		Salaries, Certificated Salaries, Support	1.0	104,300	-	-	1.0		
2332			1.0	77,700	-	-	1.0		SLC Program Mgr
2332		Supplies and Materials		75,000		_			Supplies for 42 Academies Accreditation fees/Marketing
2332		Other Expense		155,100		-			· ·
2332	_	FICA, Medicare, Pension & Insurance		26,400		-		26,400	
2332	_	Travel/Mileage	0.0	54,200		-			Freshman Seminar College Visits/Career Fair Buses
2332		Function Total	2.0	492,700	-	-	2.0	492,700	
0004		INCTRUCTIONAL CURRORT OTHER							
2334		INSTRUCTIONAL SUPPORT - OTHER							
2334		Salaries, Certificated	150.9	7,946,900		_	150.9	7.046.000	Coaches/Interventionist/Spec-Instructional
2334		Salaries, Support	55.9	1,110,500		_	55.9	11	Aide-Instructional/Tutors
2334		FICA, Medicare, Pension & Insurance	55.9	3,031,100		-	55.9	3,031,100	Alde-Instructional/Tutors
2334	_	Function Total	206.8	12,088,500		-	206.8	12,088,500	
2334		Function Total	200.0	12,000,300		-	200.0	12,000,300	
2335		PUPIL SUPPORT - OTHER							
2555		FOLIE SOLLOKI - OTILEK							
									Social Workers/Facilitator-Sch Improv Leads/Spec-Family
2335	١	Salaries, Certificated	13.5	711.400	_	_	13.5	711 400	Engagement
2000	۲	Calaries, Certificated	10.0	711,400			10.0	711,400	Non-Certificated:Facilitator-Sch Improv Leads/Spec-Family
2335	2	Salaries, Support	10.5	507,300	(2.5)	(150,000)	8.0	357 300	Engagement/Asst-Social & Emotional
2335		FICA. Medicare. Pension & Insurance	10.0	376,300	(2.0)	(85,300)	0.0	291,000	
2335		Function Total	24.0	1,595,000	(2.5)	(235,300)	21.5	1,359,700	
				1,000,000	(=:0)	(===,===)		1,000,100	
2336		VANDERBILT MATH & SCIENCE PROC	SRAM						
2336	9	Contracted Services		1,145,000		-		1,145,000	Math & Science program
2336		Function Total	-	1,145,000	-	-	-	1,145,000	
2350		MUSIC MAKES US							
2350		Salaries, Certificated	1.0	92,500	-	-	1.0		Coordinator of Music & Fine Arts
2350		Salaries, Clerical	1.0	41,800	-	-	1.0	41,800	Senior Secretary
2350	2	Salaries, Support	3.0	189,400	-	-	3.0	189,400	Director of MMU Program/Music Instrument Repairmen
2350	3	Supplemental Earnings		10,000		-		10,000	Stipends for Teachers for Music Makes Us
2350	4	Supplies and Materials		215,000		-		215,000	Band Uniforms/supplies/instrument parts
2350	6	FICA, Medicare, Pension & Insurance		98,500		-		98,500	
2350	8	Travel/Mileage		10,000		-		10,000	
		•		·				·	MMU piano tuning/string repair/guitar repair/guest
2350	9	Contracted Services		235,000		-		235,000	conductors/Indoor Percussion contractors/DPEI
2350		Function Total	5.0	892,200	-	-	5.0	892,200	
	1							·	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended			
		Approved	Approved	Position	Budget	Proposed Amended	Proposed Amended	
Account	# Account Name	Approved Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2371	CAMPUS SUPERVISORS	Positions	Budget	Changes	Changes	Positions	Buuget	Kemuro
23/1	CAMPUS SUPERVISORS							
2371	2 Salaries, Campus Supervisors	90.0	2,010,300	_	_	90.0	2.010.200	Campus Supervisors for MS & HS
	3 Supplemental Earnings	90.0	5,000		_	90.0		After school events
	4 Supplies and Materials		15,000		_			AED equipment and uniforms
	5 Other Expense		2,000		_		2,000	7.E.S. oquipmont and aniionno
	6 FICA, Medicare, Pension & Insurance		1,055,100		_		1,055,100	
	8 Travel/Mileage		6,000		_		6,000	
2371	Function Total	90.0	3,093,400	_	_	90.0	3,093,400	
			.,,				.,,	
2395	HOMEWORK HOTLINE							
2395	0 Salaries, Certificated		70,100		-		70,100	
2395	6 FICA, Medicare, Pension		9,900		-		9,900	
2395	Function Total	-	80,000	-	-	-	80,000	
2505	CAREER & TECHNICAL EDUCATION S	SUPERVISION						
	0 Salaries, Certificated	2.0	182,500	-	-	2.0		Coordinators of CTE Education Program
	1 Salaries, Clerical	1.0	50,800	-	-	1.0		Manager - CTE Program
	4 Supplies and Materials		2,500		-		2,500	
	6 FICA, Medicare, Pension & Insurance		60,200		-		60,200	
	8 Travel/Mileage		1,000		-		1,000	
2505	Function Total	3.0	297,000	-	-	3.0	297,000	
0500	OAREER & TECHNICAL ERUCATION							
2520	CAREER & TECHNICAL EDUCATION							
2520	0 Salaries, Teacher	133.5	4,157,300	_		133.5	4 4 5 7 200	CTE Classroom Teachers
	4 Supplies and Materials	133.5	197,500	-	-	133.5	197,500	CTE Classicotti Teachers
	5 Other Expense		25,000		-			Equipment repairs
	6 FICA, Medicare, Pension & Insurance		1,223,700		-		1,223,700	<u> </u>
2520	Function Total	133.5	5,603,500	_	-	133.5	5,603,500	
2320	i dilotion rotal	155.5	3,003,300		_	155.5	3,003,300	
2555	METROPOLITAN GOVERNMENT IT CH	IARGES						
2000								
2555	9 Contracted Services		2,137,900		46,600		2.184.500	IT internal service fees/Align to actuals
2555	Function Total	-	2,137,900	-	46,600	-	2,184,500	
			_,,		12,200		_,,	
								1

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2600	ALTERNATIVE LEARNING CENTERS	1 COLLIGING	Duagot	Gildingoo	Gilarigoo	1 COLLIGING	Daagot	
2000	ALTERNATIVE LEARNING CENTERS							
2600	0 Salaries, Certificated	39.0	2,080,300		_	39.0	2 080 300	ALC Principals/Asst. Principal/Teachers/Counselors
2600	1 Salaries, Clerical	3.0	87.800	_	_	3.0		Secretary/Bookkeepers/Clerical staff
	2 Salaries, Support	4.0	85,500	-	_	4.0		Campus Supervisors/ISSMonitors
2600	4 Supplies and Materials		77,400		33,500		110,900	
	5 Other Expense		33,500		(33,500)		-	
2600	6 FICA, Medicare, Pension & Insurance		894,600		-		894,600	
2600	8 Travel/Mileage		400		_		400	
2600	Function Total	46.0	3,259,500	-	_	46.0	3,259,500	
			.,,					
2650	NON-TRADITIONAL SCHOOLS							
								Principals/Coordinators/Teachers/Counselors/Teacher stipends for
2650	0 Salaries, Certificated	81.3	4,847,300	-	-	81.3		Virtual School/Add Stipends/Add Teachers
2650	1 Salaries, Clerical	14.0	410,900	-	-	14.0	410,900	Secretary/Bookkeepers/Clerks/Align to actuals
2650	2 Salaries, Support	4.0	80,000	-	-	4.0	80,000	Campus Supervisor
	4 Supplies and Materials		134,900		108,800		243,700	
2650	5 Other Expense		123,200		(101,900)		21,300	
2650	6 FICA, Medicare, Pension & Insurance		1,936,300		-		1,936,300	
2650	8 Travel/Mileage		28,700		(2,000)		26,700	
								Contracts: Nashville State for Middle College Program/Big Picture
2650	9 Contracted Services		56,400		(4,900)			Company
2650	Function Total	99.3	7,617,700	-	-	99.3	7,617,700	
2710	STUDENT ASSIGNMENT PLAN							
0740		47.5	0.044.500			47.5	0.044.500	School Counselors/Teachers/Family & Community Engagement
2710	0 Salaries, Certificated	47.5	2,641,500	-	-	47.5		Coordinator/Pre-K Teacher
	2 Salaries, Support	25.0	522,700	<u>-</u>	-	25.0		Bus Drivers/Pre-K Educational Assistant
2710 2710	Supplemental Earnings Supplies and Materials		1,190,600 295,200		-		1,190,600	Differentiated Pay
	6 FICA, Medicare, Pension & Insurance		1,011,200		-		1,011,200	Fuel
2710	Function Total	72.5	5,661,200	_	-	72.5	5,661,200	
2/10	FullCliOII TOtal	12.3	3,001,200	-	-	12.3	3,001,200	
2711	SPECIAL EDUCATION SCHOOL COUN	ISELING						
2111	OI LOIAL EDUCATION SCHOOL COOK	OLLING						
2711	0 Salaries, Certificated	2.0	121,700		_	2.0	121 700	School Counselor (Cora Howe, Harris Hillman)
2711	6 FICA, Medicare, Pension & Insurance	2.0	39,000		-	2.0	39,000	Concor Councillation (Cora Flower, Flatho Flathorn
2711	Function Total	2.0	160,700	-	-	2.0	160,700	
F	i directori rotar	2.0	100,700			2.0	100,100	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010 2011	2010 2011	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
2805	SPECIAL EDUCATION SUPERVISION		J					
2000	OF EGINE EDGONTON GOT ENVIOLON							
								Exec Director/Director/Coordinators of Special Education &
2805	0 Salaries, Certificated	4.0	399,300	-	-	4.0	399,300	Psychology
2805	1 Salaries, Clerical	8.0	322,700	-	-	8.0	322,700	Program Assistant/Secretary/Clerks
2805	4 Supplies and Materials		18,000		-		18,000	,
2805	6 FICA, Medicare, Pension & Insurance		236,000		-		236,000	
2805	8 Travel/Mileage		5,000		-		5,000	
2805	9 Contracted Services		-		70,000		70,000	Stellar Therapy
2805	Function Total	12.0	981,000	-	70,000	12.0	1,051,000	
2810	SPECIAL EDUCATION PRINCIPALS							
	0 Salaries, Certificated	3.0	312,700	-	-	3.0		Principals for Special Ed Schools
2810	1 Salaries, Clerical	6.0	169,700	-	-	6.0		School Secretary/Bookkeepers/General Assistants
2810	6 Matching FICA, Pension & Insurance		163,900		-		163,900	
2810	Function Total	9.0	646,300	-	-	9.0	646,300	
2820	SPECIAL EDUCATION TEACHING							
2820	0 Salaries, Teacher	637.0	31,837,300	-	-	637.0	31,837,300	Classroom Special Ed/Speech/Vision & Hearing Teachers
								Special Ed Assistants/Occupational Therapists/Physical
	2 Salaries, Support	616.0	12,470,900	-	-	616.0		Therapists/Interpreters for the Deaf/Audiologist
	4 Supplies and Materials		391,600		21,900			Teacher BEP and CTE supply funds
	6 FICA, Medicare, Pension & Insurance		14,999,400		-		14,999,400	
	7 Equipment		61,400		-		61,400	
2820	8 Travel/Mileage		113,600		-		113,600	Contracts to manifely and investigate Constitution of
	9 Contracted Services	4 050 0	6,500,000		-	4.050.0	-,,	Contracts to provide services to Special Ed students
2820	Function Total	1,253.0	66,374,200	-	21,900	1,253.0	66,396,100	
2000	CAREER LADDER							
2999	CAREER LADUER							
2000	Salaries, Certificated		1,288,700				1 200 700	
2999 2999	6 Matching FICA, Medicare and Pension	-	211,300	-	-	-	1,288,700 211,300	
2999 2999	Function Total		1,500,000		-			State Flow Thru Program
2999	Function Total	-	1,500,000	-	-	-	1,500,000	State Flow Tillu Flografii
TOTAL C	URRICULUM AND INSTRUCTION	7,743.8	565,983,000	(1.5)	1,663,200	7,742.3	567,646,200	
TOTAL	OUVICATION WIND INSTRUCTION	1,143.8	303, 3 83,000	(1.5)	1,003,200	1,142.3	301,040,200	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
				Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
3000	ATTENDANCE AND SOCIAL SERVICES	S						
3100	ATTENDANCE SERVICES							
3100	0 Salaries, Certificated	1.0	113,900	-	-	1.0	113,900	Exec Director Student Services
3100	1 Salaries, Clerical	1.0	33,600	-	-	1.0		Senior Secretary/Senior Clerk
3100	2 Salaries, Support	2.0	69,400	-	-	2.0	69,400	FAYSA/Court Liaison (for MSAC)
3100	5 Other Expense		7,000		-		7,000	Professional Development/Attendance Conferences
3100	6 FICA, Medicare, Pension & Insurance		86,400		-		86,400	
3100	8 Travel/Mileage		3,000		-		3,000	
3100	Function Total	4.0	313,300	-	-	4.0	313,300	
3210	CLUSTER BASED STUDENT SUPPORT	Т						
3210	0 Salaries, Certificated	48.0	2,810,900	-	-	48.0	2,810,900	Coordinator of Social Services/Social Workers
	1 Salaries, Clerical	1.0	39,700	-	-	1.0		Central Intake Assistant
	2 Salaries, Support	31.0	1,508,600	-	-	31.0	1,508,600	Applied Behavior Specialists/Specialist - Truancy-LD
	3 Salaries, Part-time for FARM count		700		-		700	
	4 Supplies and Materials		42,000		-		42,000	
	6 FICA, Medicare, Pension & Insurance		1,518,200		-		1,518,200	
3210	8 Travel/Mileage		45,000		-		45,000	Travel-home visits and cluster meetings
3210	9 Contracted Services		38,000		-		38,000	Professional Development
3210	Function Total	80.0	6,003,100	-	-	80.0	6,003,100	
3250	FAMILY & COMMUNITY SERVICES							
3250	1 Salaries, Clerical	1.0	35,000	-	-	1.0	35,000	Secretary
								Director of Family & Community Services/Family Involvement
	2 Salaries, Support	15.0	978,200	-	-	15.0	,	Specialists/Community Outreach Specialists
	4 Supplies and Materials		26,000		-		26,000	
	5 Other Expense		5,000		-			Community Outreach Events
	6 FICA, Medicare, Pension & Insurance		347,500		-		347,500	
	8 Travel/Mileage		40,000		-			Travel-home visits and cluster meetings
	9 Contracted Services		15,000		-			License/Event rentals
3250	Function Total	16.0	1,446,700	-	-	16.0	1,446,700	

		2016-2017	2046 2047	2046 2047	2016-2017	2016-2017	2016-2017	
		2010-2017	2016-2017	2016-2017				
		Approved	Approved	Amended Position	Amended Budget	Proposed Amended	Proposed Amended	
Account #	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
	COMMUNITY ACHIEVES	Fositions	Duuget	Changes	Changes	Positions	Buuget	Remarks
3260	COMMUNITY ACHIEVES							
3260	0 Salaries, Certificated	1.0	98,100		_	1.0	09 100	Coordinator Community Achieves
	1 Salaries, Clerical	1.0	38,400		-	1.0		Secretary
	2 Salaries, Support	18.0	788,900		-	18.0		Mgr - Community Achieves
	4 Supplies and Materials	10.0	45,000			10.0	45,000	Ingi - Oommunity Acmeves
	5 Other Expense		32,000		_		32,000	
	6 FICA, Medicare, Pension & Insurance		375,500		_		375,500	
	8 Travel/Mileage		30,000		_		30,000	
	9 Contracted Services		190,000		_		190,000	
3260	Function Total	20.0	1,597,900		_	20.0	1,597,900	
0200	Tunonon Total	20.0	1,007,000			20.0	1,007,000	
TOTAL A	TTENDANCE AND SOCIAL SERVICES	120.0	9,361,000	-	-	120.0	9,361,000	
TO TALL A		12010	0,001,000			120.0	0,001,000	
4000	TRANSPORTATION							
4110	TRANSPORTATION SUPERVISION							
4110	1 Salaries, Clerical	4.0	164,600	-	-	4.0	164,600	Senior Secretary/Clerks
								Director of Transportation/Coordinators-Transportation/Supervisors-
								Transportation/Managers-
								Transportation/Dispatchers/Transportation Specialists/Driver
	2 Salaries, Support	41.0	2,142,700	-	-	41.0	2,142,700	Trainers/Custodian of the Rosters/Admin-System
	3 Supplemental Earnings		20,100		-		20,100	
	4 Supplies and Materials		37,900		-		37,900	
	5 Other Expense		18,500		-		18,500	
	6 FICA, Medicare, Pension & Insurance		845,000		-		845,000	
	8 Travel/Mileage		5,900		-		5,900	
	9 Contracted Services		606,700		(500,000)		· · · · · · · · · · · · · · · · · · ·	Tyler contract move to 4130.9
4110	Function Total	45.0	3,841,400	-	(500,000)	45.0	3,341,400	
4130	OPERATION OF SCHOOL BUSES							
1400		200 5	0.550.655			200.5	0.550	D 4 51D:
	2 Salaries, Support	308.0	6,559,000	-	-	308.0		Regular Ed Drivers
	3 Supplemental Earnings		26,100		-		26,100	
	4 Supplies and Materials		2,393,600		-		2,393,600	Fuel
	6 FICA, Medicare, Pension & Insurance		3,547,000		-		3,547,000	M (440.0
	9 Contracted Services	200 5	482,000		500,000	202 -	,	Move from 4110.9
4130	Function Total	308.0	13,007,700	-	500,000	308.0	13,507,700	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
				Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
4131	OPERATION OF SPECIAL EDUCATION	N BUSES	3		3		3.	
4131	2 Salaries, Support	206.0	4,853,200	-	-	206.0	4,853,200	Special Ed Drivers
4131	3 Supplemental Earnings		180,200		-			Special Ed Pre-K mid-day routes
4131	6 FICA, Medicare, Pension & Insurance		2,523,600		-		2,523,600	
4131	Function Total	206.0	7,557,000	-	-	206.0	7,557,000	
4137	BUS MONITORS							
								D 11 :
4137	2 Salaries, Support	252.0	3,884,400	-	-	252.0		Bus Monitors
4137	6 FICA, Medicare, Pension & Insurance		2,304,000		-		2,304,000	
4137	Function Total	252.0	6,188,400	-	-	252.0	6,188,400	
4460	MAINTENANCE OF VEHICLES							
4160	MAINTENANCE OF VEHICLES							
4160	1 Salaries, Clerical	2.0	57,500			2.0	57,500	Clarke
4160	2 Salaries, Support	33.0	1,432,800			33.0		Shop Manager/Shop Foreman/Service Writer/Mechanics
4160	3 Supplemental Earnings	33.0	37,800		_	33.0	37.800	Chop Manager/Chop i Greman/Convice Witter/Weshamos
4160	4 Supplies and Materials		2,490,900		_			Tires/Bus Parts/Maint & Repair
4160	5 Other Expense		658,900		_		658,900	Theoret and maint at repair
	6 FICA, Medicare, Pension & Insurance		613,800		_		613,800	
	8 Travel/Mileage		4.800		-		4.800	
4160	Function Total	35.0	5,296,500	-	-	35.0	5,296,500	
4319	MTA BUS PASSES							
4319	2 Salaries, Support	1.5	122.000			1.5	122.000	MTA assignment temporary convice for student ID hadres
4319	4 Supplies and Materials	1.5	123,900 75,000	-	-	1.5		MTA assignment- temporary service for student ID badges Badges
4319	Supplies and Materials FICA. Medicare. Pension & Insurance		75,000 44.800				75,000 44.800	Dauyes
4319	9 Contracted Services		750,600		-			MTA Bus Passes
4319	Function Total	1.5	994,300		-	1.5	994,300	ואוות שעט ו מססכס
4319	Function Total	1.5	994,300	<u> </u>	-	1.5	994,300	
TOTAL T	RANSPORTATION	847.5	36,885,300	-	-	847.5	36,885,300	·

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
_	OPERATION OF PLANT	Positions	Buuget	Changes	Changes	Positions	Buuget	Remarks
5000	OPERATION OF PLANT							
5120	PORTABLE MOVING							
3120	PORTABLE MOVING							
5120	9 Moving of Portables		455,000		_		455,000	
5120	Function Total	-	455,000	-	-	_	455,000	
			100,000				,	
5212	CUSTODIAL AND GROUNDS SERVICE	s						
5212	9 Contracted Services		20,730,800		-		20,730,800	Contracted Services
5212	Function Total	-	20,730,800	-	-	-	20,730,800	
	UTILITY SERVICES							
	5 Utility Services, Natural Gas		3,326,000		(329,800)			Reduce for Energy Savings
	5 Utility Services, Water & Sewer		2,965,900		-		2,965,900	
	5 Utility Services, Electricity		22,722,300		(2,052,900)			Reduce - Payment for Energy upgrades completed
	5 Utility Services, Telephones		1,317,000		-		1,317,000	
5260	5 Utility Services, Waste Disposal		925,100		- (0.000.700)		925,100	
	Function Total	-	31,256,300	-	(2,382,700)	-	28,873,600	
5280	RADIO TRANSMISSION							
3200	RADIO TRANSMISSION							
5280	5 Other Expense		274,500		8,100		282 600	Metro's Radio Shop - Internal service fee/Align to actuals
5280	Function Total	_	274,500		8,100	-	282,600	metro o readio oriop internal service respringir to detadio
0200	T direction Fordi		27 1,000		3,100		202,000	
5315	FIXED ASSET AND INVENTORY CONT	ROL						
5315	1 Salaries, Clerical	2.0	88,100	-	-	2.0	88,100	Senior Control Clerks
								Exec Director - Trans & Central Svcs/Managers - Trans & Central
								Svcs/Warehouseman/Truck Drivers/Inventory Control Mgr/Inventory
	2 Salaries, Support	27.0	1,177,400	-	-	27.0		Coordinator/Inventory Personnel/Furniture Repair
	3 Supplemental Earnings		156,200		-		156,200	
5315	4 Supplies and Materials		80,000		-		80,000	Cell phones/Repairs/Fuel for Delivery Trucks/Software licenses for
5315	5 Other Expense		165,000		_		165,000	Cell phones/Repairs/Fuel for Delivery Trucks/Software licenses for textbooks
	6 FICA, Medicare, Pension & Insurance		580,000		-		580,000	
	7 Equipment		300,000		-		-	
	8 Travel/Mileage		10,000		-		10.000	
	9 Contract Services		380,000		_		- ,	Contracted seasonal workers
5315	Function Total	29.0	2,636,700	_	-	29.0	2,636,700	
			_,555,.56				_,,,,,,,,	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
Account	# Account Name	Approved Positions	Approved Budget	Amended Position Changes	Amended Budget Changes	Proposed Amended Positions	Proposed Amended Budget	Remarks
5320	DELIVERY & MAIL SERVICES							
	2 Salaries, Support	11.0	383,200	-	-	11.0		Supervisor-Mail Center/Delivery Operators/Mail Room Technicians
	3 Supplemental Earnings		18,200		-		18,200	
	4 Supplies and Materials		27,500		-		27,500	
	5 Other Expense		275,000		-			Postage
	6 FICA, Medicare, Pension & Insurance		179,000		-		179,000	
	9 Contracted Services		50,000		-			Contracted seasonal workers
5320	Function Total	11.0	932,900	-	-	11.0	932,900	
5325	SAFETY AND SECURITY							
5325	1 Salaries, Clerical	2.0	76,000	-	-	2.0	76,000	Senior Secretary/Clerks
	2 Salaries, Support	39.0	1,780,100	-	-	39.0		Director of Security/Security Managers/Security Officers/Dispatcher
5325	3 Supplemental Earnings		25,000		-		25,000	Stipends for 4 lead officers
5325	4 Supplies and Materials		120,000		-		120,000	Uniforms/office supplies/vehicle equipment/ID badges/Proxy cards
	5 Other Expense		242,500		-		,	Crisis plan improvements/Staff development & training/radios/CCTV installation and repair
	6 FICA, Medicare, Pension & Insurance		638,300		-		638,300	
5325	8 Travel/Mileage		16,000		-		16,000	
5325	9 Contracted Services		197,500		-		197,500	Alarm monitoring/maint & repair/Camera maint & repair/Security guards/Police Officers
5325	Function Total	41.0	3,095,400	-	-	41.0	3,095,400	
5326	ATHLETIC SECURITY AND SAFETY							
	5 Other Expense		240,000		-			Helmet Reconditioning/Replacement/Equipment upgrades
	9 Contracted Services		365,000		-			Supplemental funding for Athletic Events
5326	Function Total	-	605,000	-	-	-	605,000	
TOTAL O	PERATION OF PLANT	81.0	59,986,600	-	(2,374,600)	81.0	57,612,000	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
6000	MAINTENANCE OF BUILDINGS		J					
-								
6110	MAINTENANCE SUPERVISION							
6110	1 Salaries, Clerical	4.0	145,600	-	-	4.0	145,600	Office Manager/Account Clerks
	2 Salaries, Support	4.0	336,300	-	-	4.0		Director/Supervisor/Assistant Supervisor/Energy Manager
	4 Supplies and Materials		7,500		-		7,500	1 0, 3
	6 FICA, Medicare, Pension & Insurance		196,600		-		196,600	
6110	8 Travel/Mileage		3,500		-		3,500	
6110	Function Total	8.0	689,500	-	-	8.0	689,500	
			,				•	
6120	CONSTRUCTION SUPERVISION							
6120	0 Salaries, Certificated	0.5	43,600	-	-	0.5	43,600	ADA Compliance Coordinator
6120	1 Salaries, Clerical	2.0	88,600	-	-	2.0	88,600	Senior Secretary/Accounting Technician
								Director of Facility Planning & Construction/Sr. Construction
	2 Salaries, Support	3.0	260,700	-	-	3.0	260,700	Manager/Construction Project Manager
	4 Supplies and Materials		6,400		6,500		12,900	
	5 Other Expense		3,600		-		3,600	
	6 FICA, Medicare, Pension & Insurance		131,900		-		131,900	
6120	8 Travel/Mileage		11,600		-		11,600	
6120	Function Total	5.5	546,400	-	6,500	5.5	552,900	
6300	MAINTENANCE OF FACILITIES							
	2 Salaries, Support	199.0	8,094,900	-	-	199.0		Coordinator of Environmental Health/Maintenance Personnel
6300	3 Supplemental Earnings		438,200		-		438,200	Overtime
								Paint/Door
l								hardware/Compressors/Motors/Lumber/Drywall/Concrete/ Paving,
6300	4 Supplies and Materials		4,205,000		-		4,205,000	etc.
6200	E Other Evenese		4 600 600				4 600 600	Denoire (fleering elevator heat and engling heiler his start
	5 Other Expense		1,699,600		-			Repairs (flooring, elevator, heat and cooling, boiler, bleacher, etc.)
	6 FICA, Medicare, Pension & Insurance 8 Travel/Mileage		3,522,500 3,500		-		3,522,500 3,500	
			,		-			Gym floors/Septic tanks/Pest control, etc.
6300 6300	9 Contracted Services Function Total	199.0	556,400 18.520.100	_	-	199.0	18.520.100	Gym noors/septic tanks/rest control, etc.
6300	runction rotal	199.0	10,520,100	-	-	199.0	10,320,100	
TOTAL M	AINTENANCE OF BUILDINGS	212.5	19,756,000		6.500	212.5	19,762,500	
TOTALIV	AINTENANCE OF BUILDINGS	212.3	19,730,000	-	0,300	212.3	19,702,500	

	1	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
		2010-2017	2010-2017	Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
7000	FIXED CHARGES							
1000								
7130	UNEMPLOYMENT COMPENSATION							
7130	6 Unemployment Compensation		500,000		-		500,000	Transfer to Unemployment Fund
7130	Function Total	-	500,000	-	-	-	500,000	
7210	RENTAL LAND AND BUILDINGS							
	9 Contracted Services		56,100		-			Academy at Hickory Hollow
7210	Function Total	-	56,100	-	-	-	56,100	
7311	RETIREES GROUP INSURANCE-CERT	TIEICATED						
7311	RETIREES GROOF INSURANCE-CER	ITICATED						
7311	6 Retirees Certificated Insurance		21,145,000		_		21 145 000	Retirees health insurance
7311	Function Total	-	21,145,000	_	_	-	21,145,000	Total de la constant
			_ :,:::,:::					
7315	EMPLOYEE DEATH BENEFITS							
7315	6 Death Benefit		74,000		-		74,000	\$500 Death Benefit paid to Employee/Retiree's Beneficiary
7315	Function Total	-	74,000	-	-	-	74,000	
7316	EMPLOYEE INJURIES ON THE JOB R	EIMBURSEMEN	NT					
7040	5 04 5		4 000 000				4 000 000	De contrata la con
7316	5 Other Expense		1,000,000		-		1,000,000	Payments to Insurance Trust Fund for IOJ's - Certificated
7316	6 Injuries on Duty Expense		2,121,000		_		2 121 000	Payments to Metro Employee Benefit Board for IOJ's - Support
7316	Function Total	_	3,121,000		_	_	3,121,000	ayments to well a Employee Benefit Board for 1003 - Support
10.0	T direction i ottal		0,121,000				0,121,000	
7318	RETIREMENT SICK LEAVE PAY-CERT	IFICATED						
	0 Salaries, Certificated	-	1,700,000	-	-	-	1,700,000	Paid to Eligible Certificated Staff upon Retirement
	6 Matching FICA and Medicare		130,100		-		130,100	
7318	Function Total	-	1,830,100	-	-	-	1,830,100	
7319	RETIREMENT SICK LEAVE PAY-SUPF	PORT						
7040			100.555				100 555	Delta Franco de Como d
	2 Salaries, Support	-	193,300	-	-	-		Paid to Eligible Support Staff upon Retirement
	6 Matching FICA and Medicare		14,800		-		14,800	
7319	Function Total	-	208,100	-	-	-	208,100	
			,				,	

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
				Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
7320	BUILDINGS AND CONTENTS INSURA	NCE						
7320	5 Other Expense		1,032,900		-		1.032.900	Transfer to Metro Self Insured Fund
7320	Function Total	-	1,032,900	-	-	-	1,032,900	
7325	INSURANCE RESERVE							
7325	9 Contract Services		14,700		-		14,700	Vandalism/School Deductible Recovery Reserve
7325	Function Total	-	14,700	-	-	-	14,700	
7340	LIABILITY INSURANCE							
7340	5 Other Expense		1,290,600		-		1,290,600	Transfer to MNPS Self Insurance Fund
7340	Function Total	-	1,290,600	-	-	-	1,290,600	
7499	GUARANTEED PENSION PAYMENT							
7499	6 Guaranteed Pension Contribution		4,285,000		-		4,285,000	Funding Obligation for Closed Pension Plans to Metro Govt
7499	Function Total	-	4,285,000	-	-	-	4,285,000	
7777	PROPERTY TAX REFUND							
7777	5 Other Expense		6,735,500		-		6,735,500	MDHA - tax increment eligible properties
7777	Function Total	-	6,735,500	-	-	-	6,735,500	
7900	LEGAL SERVICES							
7900	9 Contracted Services		192,000		-		192,000	Metro Legal Department
7900	Function Total	-	192,000	-	-	-	192,000	
TOTAL F	XED CHARGES	-	40,485,000	-	-	-	40,485,000	1

		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
				Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account	# Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
8000	ADULT AND COMMUNITY SERVICES							
8119	DISTRICT DUES							
8119	5 Other Expense		76,100		-		76,100	TSBA/NSBA/Council of Great City Schools/MASS/TOSS
8119	Function Total	-	76,100	-	-	-	76,100	
8320	ADULT EDUCATION PROGRAM							
8320	0 Salaries, Certificated	5.0	274,500	-	-	5.0		.5 Principal/Counselor/4 Teachers @ Bass Learning Center
8320	1 Salaries, Clerical	1.0	34,600	-	-	1.0		Secretary-Bookkeeper
8320	2 Salaries, Support	1.0	11,000	-	-	1.0	,	Campus Supv
8320	4 Supplies and Materials		6,800		-		6,800	
8320	6 FICA, Medicare, Pension & Insurance		121,700		-		121,700	
8320	8 Travel/Mileage		-		-		-	
8320	Function Total	7.0	448,600	-	-	7.0	448,600	
TOTAL A	DULT AND COMMUNITY SERVICES	7.0	524,700	-	-	7.0	524,700	
OPERAT	IONAL TOTAL	9,148.3	748,978,900	-	-	9,148.3	748,978,900	
OPERAT	ING TRANSFER TO CHARTER SCHOOLS	_	92,721,000		-	-	92,721,000	
			02,121,000				02,121,000	
REIMBU	RSABLE PROJECTS	-	1,599,800	-	-	-	1,599,800	School field trips, use of school facilities by outside groups, etc.
GRAND	TOTAL	9,148.3	843,299,700	-	-	9,148.3	843,299,700	
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		2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	2016-2017	
				Amended	Amended	Proposed	Proposed	
		Approved	Approved	Position	Budget	Amended	Amended	
Account #	Account Name	Positions	Budget	Changes	Changes	Positions	Budget	Remarks
	Administration	136.5	\$ 15,997,300	1.5	\$ 704,900	138.0	\$ 16,702,200	Pages 1 - 5
	Curriculum and Instructions	7,743.8	565,983,000	(1.5)	1,663,200	7,742.3	567,646,200	Pages 6 - 19
	August Issues and I October 10 and issues	400.0	0.004.000			400.0	0.004.000	Dawas 00 04
	Attendance and Social Services	120.0	9,361,000	-	-	120.0	9,361,000	Pages 20 - 21
	Transportation	847.5	36,885,300		_	847.5	36,885,300	Pages 21 - 22
	Transportation	047.5	30,003,300			047.0	30,003,300	1 4965 21 22
	Operation of Plant	81.0	59,986,600	_	(2,374,600)	81.0	57,612,000	Pages 23 - 24
			, ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•
	Maintenance of Buildings	212.5	19,756,000	-	6,500	212.5	19,762,500	Page 25
	Fixed Charges	-	40,485,000	-	-	-	40,485,000	Pages 26 - 27
	Adult and Community Services	7.0	524,700	-	-	7.0	524,700	Page 28
		9,148.3	749 079 000			9,148.3	748,978,900	
		9,146.3	748,978,900	<u> </u>	-	9,146.3	746,976,900	
	Operating Transfer to Charter School I	-	92,721,000		-	_	92,721,000	
	operating transfer to charter contest.		02,121,000				02,121,000	
	Reimbursable Projects	-	1,599,800	-	-	-	1,599,800	
	•		, , , , , , , , , , , , , , , , , , , ,				, , , , , , , , , , , , , , , , , , , ,	
	GRAND TOTAL	9,148.3	\$ 843,299,700	-	\$ -	9,148.3	\$ 843,299,700	

Account Name	Account #
ADMINISTRATION	1000
ADULT AND COMMUNITY SERVICES	8000
ADULT EDUCATION PROGRAM	8320
ADVANCED ACADEMICS	2137
ALIGNMENT NASHVILLE	1190
ALTERNATIVE LEARNING CENTERS	2600
ATHLETIC SECURITY AND SAFETY	5326
ATTENDANCE AND SOCIAL SERVICES	3000
ATTENDANCE SERVICES	3100
BOARD OF EDUCATION	1110
BUILDINGS AND CONTENTS INSURANCE	7320
BUS MONITORS	4137
CAMPUS SUPERVISORS	2371
CAREER & TECHNICAL EDUCATION	2520
CAREER & TECHNICAL EDUCATION SUPERVISION	2505
CAREER LADDER	2999
CENTRAL LIBRARY INFORMATION SERVICES	2171
CENTRAL SCHOOL COUNSELING SERVICES	2112
CHIEF ACADEMIC OFFICER	2080
CHIEF FINANCIAL OFFICER	1150
CHIEF OF SCHOOLS	2050
CHIEF OF STAFF	1250
CHIEF OPERATING OFFICER	1400
CLASSROOM PREPARATION PAY	2322
CLUSTER BASED STUDENT SUPPORT	3210
COMMUNICATIONS	1800
COMMUNITY ACHIEVES	3260
CONSTRUCTION SUPERVISION	6120
COUNSELING SERVICES	2311
CUSTODIAL AND GROUNDS SERVICES	5212
DELIVERY & MAIL SERVICES	5320
DISTRICT DUES	8119
DISTRICT STAFF DEVELOPMENT	2200
EMPLOYEE BENEFITS	1300
EMPLOYEE DEATH BENEFITS	7315
EMPLOYEE INJURIES ON THE JOB REIMBURSEMENT	7316
EMPLOYEE RELATIONS	1205
ENGLISH LEARNERS	2324
ENGLISH LEARNERS - SUPERVISION	2323
FAMILY & COMMUNITY SERVICES	3250
FAMILY INFORMATION CENTER	1750
FEDERAL PROGRAMS AND GRANTS	2109
FISCAL SERVICES	1600
FIXED ASSET AND INVENTORY CONTROL	5315
FIXED CHARGES	7000
GIFTED/TALENTED PROGRAM	2136
GUARANTEED PENSION PAYMENT	7499
HEALTH SERVICES	2314
HOMEBOUND PROGRAM - REGULAR EDUCATION	2126
HOMEWORK HOTLINE	2395
HUMAN RESOURCES AND TALENT SERVICES	1200
INFORMATION MANAGEMENT AND DECISION SUPPORT	2174
INFORMATION TECHNOLOGY	2178
IN-SCHOOL SUSPENSION	2125
INSTRUCTIONAL SUPPORT - OTHER	2334
INSURANCE RESERVE	7325
CURRICULUM AND INSTRUCTION	2000

Account Name	Account #
LEARNING TECHNOLOGY	2203
LEGAL SERVICES	7900
LIABILITY INSURANCE	7340
LIBRARY SERVICES	2312
LITERACY PROGRAM	2232
MAINTENANCE OF BUILDINGS	6000
MAINTENANCE OF FACILITIES	6300
MAINTENANCE OF VEHICLES	4160
MAINTENANCE SUPERVISION	6110
METROPOLITAN GOVERNMENT IT CHARGES	2555
MTA BUS PASSES	4319
MUSIC MAKES US	2350
NON-TRADITIONAL SCHOOLS	2650
OFFICE OF CHARTER SCHOOLS	2059
OFFICE OF DIRECTOR OF SCHOOLS	1100
OFFICE OF PRIORITY SCHOOLS	2055
OPERATION OF PLANT	5000
OPERATION OF SCHOOL BUSES	4130
OPERATION OF SPECIAL EDUCATION BUSES	4131
PORTABLE MOVING	5120
PRE-K INSTRUCTION	2321
PRE-K MODEL CENTERS	2328
PRINCIPAL LEADERSHIP ACADEMY	2215
PRINCIPALS	2310
PROPERTY TAX REFUND	7777
PSYCHOLOGICAL SERVICES	2160
PUPIL SUPPORT - OTHER	2335
PURCHASING	1500
RADIO TRANSMISSION	5280
REGULAR TEACHING	2320
RENTAL LAND AND BUILDINGS	7210
RESEARCH, ASSESSMENT, AND EVALUATION	2170
RETIREES GROUP INSURANCE-CERTIFICATED	7311
RETIREMENT SICK LEAVE PAY-CERTIFICATED	7318
RETIREMENT SICK LEAVE PAY-SUPPORT SAFETY AND SECURITY	7319
	5325
SCHOOL AUDIT SCHOOL FUNDING ALLOCATION	1625
	2316
SMALLER LEARNING COMMUNITIES (SLC)	2332
SPECIAL EDUCATION PRINCIPALS	2810
SPECIAL EDUCATION SCHOOL COUNSELING	2711
SPECIAL EDUCATION SUPERVISION	2805
SPECIAL EDUCATION TEACHING	2820
STEM (SCIENCE TECHNOLOGY ENGINEERING MATHEMATICS)	2282
STUDENT ASSIGNMENT PLAN	2710
STUDENT ASSIGNMENT SERVICES	1700
STUDENT SUPPORT SERVICES	2060
SUBSTITUTES - REGULAR/CTE	2313
SUBSTITUTES - SPECIAL EDUCATION	2315
SUPPLEMENTARY TEACHER PAY	2240
TEXTBOOKS	2180
TRANSPORTATION	4000
TRANSPORTATION SUPERVISION	4110
UNEMPLOYMENT COMPENSATION	7130
VANDERBILT MATH & SCIENCE PROGRAM	2336

RESOLUTION

Metropolitan Nashville Davidson County Board of Public Education Nashville, Tennessee

A resolution declaring the Board of Education's intent to designate Metro Nashville Public Schools (MNPS) as Safe Zones and to Create Resources for Students and Families

Threatened by Immigration Enforcement and Targeted by Bullying

WHEREAS, the Metropolitan Nashville Davidson County Board of Public Education is committed to providing every student a high quality education that promotes social and emotional learning and strives for increasing academic achievement; and

WHEREAS, the Board believes that ensuring that our schools are safe and welcoming for all students and their families will facilitate the physical safety and emotional well-being of all children in the District, and is paramount to students' ability to achieve; and

WHEREAS, students, families, teachers, and principals, have reported an uptick in bullying and harassment of students, especially incidents based on their real or perceived immigration status of students; and

WHEREAS, MNPS has committed to providing all students with a learning environment free from any form of discrimination, harassment, or bullying (<u>SP 6.110 Bullying, Cyber Bullying, Discrimination, Intimidation, Harassment, and Hazing</u>); and

WHEREAS, the Board has received reports that families with undocumented students or family members have expressed hesitation in enrolling or attending public schools, due to a fear that schools and other government agencies may be involved in immigration enforcement actions; and

WHEREAS, there are an estimated 33,000 undocumented people living in Davidson County, which include District students, their parents, and close family members. An estimated 8,000 undocumented Nashville residents live with at least 1 U.S. citizen child under the age of 18. These students and their families are an integral part of our schools and communities; and

WHEREAS, The United States Supreme Court held in *Plyer v. Doe* (1982) that no public school district has a basis to deny children access to education based on their immigration status, citing the harm it would inflict on the child and society itself, and the equal protection rights of the Fourteenth Amendment; and

WHEREAS, Immigration arrests, detentions, and deportations and the threats thereof have affected many families in the district, and indications that deportations will increase dramatically has created a climate of heightened fear and anxiety for many students and their families across our district; and

WHEREAS, Immigration and Customs Enforcement (ICE) activities in and around schools, early education centers, and adult school facilities would lead to emotional and psychological trauma for students and staff and would result in severe disruption to the

learning and educational setting for all students and a fear and hesitation of enrollment and participation in schools; and

WHEREAS, a growing body of empirical research demonstrates the short-term and long-term consequences on students' whose family members have been removed during ICE raids or arrests. Studies show that these students experience psychological trauma, material hardship, residential instability, and family dissolution, hindering their ability to achieve; and

WHEREAS, the Immigration and Custom Enforcement's (ICE) longstanding policy states that it will not conduct immigration enforcement activity at any sensitive location, which includes schools, without special permission by specific federal law enforcement officials, unless exigent circumstances exist;

THEREFORE, BE IT RESOLVED, the Metro Nashville Board of Public Education:

- 1. Commits to ensuring its schools remain safe and welcoming places for all students and their families regardless of their immigration status; and
- Asks the director of schools to strengthen, publicize, and evaluate the effectiveness of <u>SP 6.110 Bullying, Cyber Bullying, Discrimination, Intimidation,</u> <u>Harassment, and Hazing</u>;
- Asks the director of schools to increase and enhance partnerships with communitybased organizations and legal services organizations who can provide resources and support for families impacted by immigration enforcement actions and deportations; and
- 4. Declares its intent to work with the director of schools to develop robust policies, protocols, and systems that designate all K-12 schools, early education centers, adult schools, and parent centers as 'safe zones' for students and their families to ensure equal access to education regardless of their immigration status, including but not limited to prohibiting inquiries into the status of students and families, the sharing of information protected by the Family Educations Rights and Privacy Act (FERPA) with other government agencies, ensuring that school grounds remain free from immigration enforcement activities, and that schools become a resource center for District students and their families impacted by immigration enforcement.

EE-17

Policy Type: Executive Expectations

Provide an excellent teacher in every class, for every student, every year
Ensure that school leadership is focused on high student achievement and cultivating an
environment that produces excellence for a diverse student body
Build and sustain effective and efficient systems to support finances, operations and the
academic and personal growth of students

Charter Schools

The Director shall make recommendations to the Board with respect to all charter school applicants. Recommendations shall be compliant with the Board's vision for the use of charter schools as a district component of meeting district goals. Further, with respect to charter school applications and monitoring of existing charter schools, the director shall not allow contracts to be recommended or continued if fiscal jeopardy or failure to make consistent progress towards their stated objectives is a likely outcome or is evident. In addition, the director shall not allow existing charter schools to operate in a manner that would jeopardize the learning or well-being of their students.

Therefore, the director shall:

- 1. Provide the board with an analysis of the strengths and weaknesses of each charter application.
- 2. Monitor the charter school environment and progress towards goals at least twice a year for the first 2 years and at least once a year for each subsequent year.
- 3. Require, review and analyze at least annually all available financial reports from each charter school.
- 4. Request that charter schools make financial documents available to MNPS, and publish such documents on the MNPS website. The documents should include (but not be limited to) full disclosure of sources of private funds, the duration of commitments of private funds, and detailed information about the use of both public and private funds by the school and its management entities.
- 5. Document, in writing, any discrepancies or deficiencies—whether fiscal, educational or related to school climate—and the steps and timelines for correction and additional monitoring. Copies shall be provided to the charter administration, the charter board chair, and directly to each individual member of the Board of Education.
- 6 Ensure compliance with the charter contract.
- 7. Inform the Board annually of the student achievement attained by charter schools as well as regular public schools, using, where appropriate, the same statistical analyses.
- 8. Make all reasonable efforts to finalize contracts with approved charter schools before the end of the current fiscal year.
- 9. Assure, in any new or renewed charter contract, that the MNPS Payroll Department not be used to provide payroll services for the charter school.

- 11. Publish the following on the MNPS website:
 - a. the charter school's original application, charter agreement, and any charter agreement amendments; and
 - b. a full list of the charter school's governing board members and officers with work affiliation and contact information.
- 12. Require in each charter agreement that members of charter school governing boards, as well as charter school administrators and any employees with contracting or purchasing authority, complete statements of disclosure of interest reports (consistent with forms filed by members of the Board and key MNPS administrators) and provide them to the Board on an annual basis.
- 13. Require in each charter agreement that charter schools be fully compliant with all local, state, and federal laws, including the Tennessee Open Meetings Act and Tennessee Public Records Act.
- 14. Obtain minutes of charter school governing board meetings, the charter school's policies, and charter school staff member names and contact information and publish such information on the MNPS website.
- 15. Require in each charter agreement that charter schools comply with Tenn. Code. Ann. §§12-4-101 and 12-4-102, which prohibit conflicts of interest in contracting, and require that charter schools disclose all vendor or service contracts upon request and, for contracts over \$10,000, submit for publication on the MNPS website.
- 16. Monitor charter school contracts to ensure compliance with Tenn. Code. Ann. §§12-4-101 and 12-4-102, including conducting spot-checks on contracts from each charter.
- 17. Ensure that complaints about charter schools are handled consistent with administrative policies for handling complaints at other MNPS schools.
- 18. Require that governance of charter schools is consistent with state law.
- 19. Ensure that any prospective charter school operator provide, as part of its charter application to MNPS, detailed school-siting and facility plan. The school-siting and facility plan must include but may not be limited to the following information: address and location of the proposed school site; name of the current owner(s) of the proposed school site and, if applicable, name of the proposed future owner(s); copies of any proposed lease or purchase agreements; description of renovation and/or construction requirements and costs; and proof of facility financing or other financial wherewithal related to the facility.

Adopted: 8/12/03 Amended: 10/11/05

> 1/9/07 11/27/07 11/23/10 10/25/16

Metropolitan Nashville Board of Education Policies

Reviewed: 1/25/14 Reviewed: 08/09/14 Adopted: 08/11/14

Changed to Executive Expectations 10/12/04

Monitoring Method: Internal Report

Monitoring Frequency: Annually in January

Resolution

Metropolitan Nashville Davidson County Board of Public Education Nashville, Tennessee

A RESOLUTION CALLING FOR A MORATORIUM ON NEW CHARTER SCHOOLS

WHEREAS, publicly funded privately run charter schools are widespread in Nashville's K-12 education landscape, 14 years after passage of Tennessee's charter school law; and

WHEREAS, Nashville has or soon will have 32 charter schools, including 28 charter schools approved by the Metro Nashville Board of Public Education ("Local Board"), two charter schools overseen by the State of Tennessee's Achievement School District ("ASD"), and two charter schools approved by the State Board of Education ("State Board"); and

WHEREAS, a total of 24 charter schools in Nashville have been approved by the Local Board, ASD, or State Board since 2011 when the State of Tennessee eliminated caps on charter schools in local education agencies (LEAs); and

WHEREAS, if the Local Board approves no new charter school applications, the size of the charter sector in Nashville could increase by 74%, growing from 10,529 seats currently to potentially 18,365 seats in the 2021-22 school year as a result of growth in existing charter schools approved by the Local Board, creation of new charter schools approved by the Local Board but not yet opened, creation of new charter schools or growth in existing charter schools overseen by the ASD, and creation of new charter schools approved by the State Board; and

WHEREAS, if existing charter schools in Nashville, and charter schools approved but not yet opened, fill all of their previously approved 18,355 seats by the 2021-22 school year, then the charter sector in Nashville will educate approximately one-fifth of students in the city not attending traditional private schools; and

WHEREAS, waiting lists in Metro Nashville Public Schools ("MNPS") indicate that student and family demand is minimal for charter schools when compared with MNPS programs and schools, including pre-kindergarten programs and magnet schools; and

WHEREAS, MNPS has not articulated a strategy for how to efficiently and effectively integrate charters into Nashville's educational landscape; and

WHEREAS, a study commissioned by the Local Board in 2014, as well as a concurrent performance audit commissioned by the Mayor's Office and the Metro Council, found the unabated growth of charter schools in Nashville has a negative fiscal impact on traditional public schools due to fixed costs stranded in those schools; and

WHEREAS, Moody's Investors Service, which rates the fiscal health of local governments including Metro Nashville and Davidson County, warned in 2013 that "charter schools pose growing risks for urban public schools" and in 2016 noted that "a city that begins to lose students to a charter school can be forced to weaken educational programs" in traditional public schools; and

WHEREAS, the State Board, using a state law deemed constitutionally suspect by the Local Board's outside legal counsel, in 2015 overturned the Local Board's decision to deny two KIPP charter schools, which will further exacerbate the negative fiscal impact on traditional public schools; and

WHEREAS, despite the Local Board's 2016 denial of a new charter school for Rocketship, a low-performing charter operator, the ASD has announced plans to force into existence more Rocketship charter schools in Nashville, which will further exacerbate the negative fiscal impact on traditional public schools; and

WHEREAS, President-Elect Donald Trump and his nominee for Secretary of Education, Betsy DeVos, have called for an aggressive national expansion of charter schools and vouchers, which would further strain the budgets of LEAs such as MNPS that are considered to be underfunded; and

WHEREAS, civil-rights organizations including the NAACP have called for a moratorium on the growth of new charter schools until certain minimum standards are met, including: 1. Transparency, oversight, and accountability; 2. Maintenance of public funding for traditional public schools; 3. No "cherry picking" by expelling students with special needs and challenges; 4. No perpetuation of de facto segregation; and 5. Consistency with basic civil-rights protections in public education.

THEREFORE, BE IT HEREBY RESOLVED, the Metro Nashville Board of Public Education ("Local Board") desires to allow existing charter schools approved by the Local Board, as well as charter schools approved by the Local Board but not yet opened, to grow and mature; and

BE IT FURTHER RESOLVED, the Local Board believes that it has approved a sufficient number of charter schools, for now, and that continued unabated charter growth will result in additional negative fiscal impacts on traditional public schools at a time when the Local Board seeks to prioritize resources in areas such as literacy, early childhood education, and community schools; and

BE IT FURTHER RESOLVED, the Local Board agrees with the NAACP's rationale for a moratorium on new charter schools, and desires a moratorium on new charter schools, locally, while MNPS articulates a strategy for how to efficiently and effectively integrate charters into Nashville's educational landscape; and

BE IT FURTHER RESOLVED, the Local Board implores the Director of Schools to take appropriate steps to promote a moratorium, including but not limited to communicating the Local Board's desire to prospective charter school applicants in order to dissuade new applications; and

BE IT FURTHER RESOLVED, upon passage, this resolution shall be transmitted to Governor Bill Haslam, Mayor Megan Barry, members of Tennessee's Congressional delegation, Tennessee Senate Speaker Ron Ramsey, Tennessee House Speaker Beth Harwell, members of the Tennessee General Assembly, members of the Metro Council, and Education Commissioner Candice McQueen.

Characteristics of Great Schools:

Family/Community Engagement

 Create opportunities for family, community and business engagement to support school improvement

School climate/culture

- 2. Foster high expectations where teachers are coaches and all students are learners in a personalized environment
- Create a safe culture of positive and trusting relationships through mutual respect
- 4. Model the principles of democracy, civility, and equity through culturally responsive environments

Vision for strong instructional leadership

- 5. Share a clear focus connected to the district vision and unique school community
- 6. Align the work to the school mission and core values
- 7. Implement well-rounded, rigorous curriculum aligned with state standards which evokes student curiosity and love of learning
- 8. Promote environments where staff frequently share, evaluate, and monitor teaching and learning
- 9. Predict and monitor student progress through the use of formative assessments

Professional Learning

10. Leverage educator strengths by coaching for high performance and providing meaningful, relevant learning opportunities.

Collaboration/collective accountability

- Develop high functioning school teams working where staff frequently share, evaluate, and monitor teaching and learning
- 12. Create high levels of collaboration and two-way communication among all stakeholders
- 13. Develop highly effective teachers and leadership who work together to ensure student mastery

Resource Management

- 14. Deploy resources strategically to support teaching and learning
- 15. Implement clear and consistent structures and processes to maximize efficiency and productivity
- 16. Ensures appropriate facilities management

A Successful MNPS Student

MNPS' Mission is to provide a world-class public education to every student, every day; its vision is to ensure that <u>every student</u> is prepared for success in college, career and life; and, its overarching goal is to Exceed Great Expectations! In order for MNPS' mission, vision and overarching goal to be realized the following student characteristics, at a minimum, must be evident at the end of each grade level...

Pre-K

- Demonstrates mastery of skills that lead to a strong foundation of reading, language and math competencies; demonstrates emerging mastery in at least one multiple literacy—computer literacy
- Emerging 21st Century Learning Skills
- Approaches learning with curiosity; emerging in his/her understanding of what it means to demonstrate a growth mindset
- Prepared academically, socially, and emotionally for Kindergarten

K—Grade 2

- Reading at or above grade level by the end of 2nd grade; emerging mastery in writing, listening, speaking & using language effectively
- Demonstrates proficiency in mathematics at or above grade level
- Demonstrates emerging/developing mastery in a several multiple literacies including computer & technology literacy
- Emerging/developing 21st Century Learning Skills
- Approaches learning with curiosity; emerging/developing understanding of what it means to demonstrate a growth mindset
- Prepared academically, socially, and emotionally for upper elementary grades
- Emerging in his/her ability to become a well-informed, responsible, service oriented, & engaged citizen in a more globalized world

Grades 3—4

- Reading at or above grade level; developing mastery in writing, listening, speaking, & using language effectively
- Demonstrates proficiency in mathematics at or above grade level
- Demonstrates proficiency in 21st Century Learning Skills
- Demonstrates developing mastery in a variety of multiple literacies including technology, computer & digital literacy
- Able to form logical arguments and examine multiple viewpoints
- Demonstrates developing research and study skills
- Approaches learning with curiosity; demonstrates a growth mindset
- Prepared academically, socially, and emotionally for middle school
- Developing in his/her ability to become a well-informed, responsible, service oriented, & engaged citizen in a more globalized world

Grades 5—8

- Reading at or above grade level; proficient in writing, listening, speaking, & using language effectively
- Demonstrates proficiency in mathematics at or above grade level
- Demonstrates mastery in 21st Century Learning Skills
- Demonstrates proficiency in a wide variety of multiple literacies including technology, computer, digital & information literacy
- Forms logical arguments and examines multiple viewpoints; exhibits abstract thinking
- Engaged in one or more service learning experiences
- Demonstrates proficient research and study skills
- Drafts a preliminary post-secondary education and career plan by the end of Grade 8
- Approaches learning with curiosity; proficiently demonstrates a growth mindset
- Prepared academically, socially, and emotionally for high school
- Developing in his/her ability to become a well-informed, responsible, service oriented, & engaged citizen in a more globalized world

Grades 9—12

- Reading at or above grade level; demonstrates mastery in writing, listening, speaking & using language effectively
- Demonstrates proficiency in mathematics at or above grade level
- Successfully completes at least one AP and/or Honors course
- Demonstrates mastery in 21st Century Learning skills
- Demonstrates mastery in numerous multiple literacies technology, computer, digital, information, media & financial literacy
- Forms more sophisticated logical arguments and examines multiple viewpoints; exhibits abstract thinking
- Demonstrates mastery of research and study skills
- Approaches learning with curiosity; demonstrates a growth mindset
- Has one or more work-based/internship and/or service learning experiences
- Obtains college credit and/or a nationally recognized professional certification
- Has a fully developed plan for post-secondary education and career
- Achieves a 21 or higher on ACT
- Proficient in his/her ability to become a well-informed, responsible, service oriented, & engaged citizen in a more globalized world
- Graduates high school college and career ready in 4 years



A Successful MNPS Student

Definition of Terms

- Literacy—Reading, Writing, Listening, Speaking & Using Language Effectively
 - **Reading** making meaning from print. It requires both word recognition and the ability to construct an understanding from them (comprehension).
 - Writing—using written symbols of language to communicate and express one's thoughts in a cohesive, structured manner. The skills required for effective writing include knowledge of spelling, capitalization, punctuation, and grammar, an understanding of how word order in sentences affects meaning, and the ability to distinguish main ideas from supporting ideas or details.
 - Listening— understanding what we hear. To listen effectively, one must be able to retain "chunks" of language in short-term and working memory, recognize and understand vocabulary, recognize the stress and rhythm patterns of speech and glean meaning from context.
 - Speaking— includes the correct pronunciation of words, the appropriate use of vocabulary and
 grammar and the ability to recall words from long-term memory. The goal of speaking is to make
 ideas and explanations clear and understandable to others. Effective speaking also involves the
 ability to use language within the social context.
 - Using Language Effectively— applying knowledge of language in different contexts to include making effective choices for meaning or style when writing and speaking, and to comprehend more fully when reading or listening.
- **Multiple Literacies**—The definition of literacy has expanded exponentially beyond the 1957 definition. Students today navigate through multiple formats of literacy—films, web sites, television, CD-ROMs, books, magazines, music, videos, and newspapers. Examples of multiple literacies include:
 - 1. Digital Literacy—Cognitive skills that are used in executing tasks in digital environment
 - 2. Computer Literacy—Ability to use a computer and software
 - 3. Information Literacy—Ability to evaluate, locate, identify, and effectively use info
 - 4. Technology Literacy—The ability to use technology effectively in several different ways
 - 5. Media Literacy— Ability to think critically about different types of media
 - 6. Financial Literacy— the ability to understand how money works in the world: how someone manages to earn or make it, how that person manages it, how he/she invests it (turn it into more) and how that person donates it to help others.
 - 7. Political Literacy—Knowledge and skills needed to actively participate in political matters
 - 8. Cultural/Multicultural Literacy— Cultural/multicultural literacy is the ability to understand and appreciate the similarities and differences in the customs, values, and beliefs of one's own culture the cultures of others
 - 9. Visual Literacy—The ability to critically read images
 - 10. Biliteracy— Knowing how to read/speak/write in two or more languages
 - 11. Functional literacy—The level of literacy required to get along successfully on a day-to-day basis
- 21st Century Learning Skills/4 C's— The term 21st century skills refers to a set of knowledge, skills, work habits, and character traits that are believed—by educators, college professors, employers—to be critically important to success in today's world, particularly in collegiate programs and contemporary careers and workplaces. The four most critical skills are: critical thinking, communication, collaboration, and creativity
- Levels of Skill Mastery—
 - **Emerging** A student with emerging skill is in the beginning of their journey for that skill. He/she has minimal understanding of the concept being taught and requires re-teaching and additional opportunities to practice.
 - o **Developing**—This student has some knowledge and skill. There is a clear pattern to his/her mistakes. He/she needs coaching to correct misunderstandings and additional practice.
 - o **Proficient**—At this level the student is able to demonstrate this skill consistently and accurately. Mistakes are minor and easily addressed in quick conferences.
 - Mastery—This student is able to demonstrate deep understanding of concept and work is produced independently. A student showing mastery is often ready for new challenges to extend his/her thinking.

A Successful MNPS Student

- **Growth Mindset**—Belief and understanding, based in science, that with effort, perseverance, resiliency, grit, AND good instruction and appropriate challenge students can improve / "get smarter"/understand malleable their mind is. A Fixed Mindset is when people believe that their qualities are carved in stone—they only a certain amount of intelligence and that's all they will ever have.
- ACT— The ACT® is the leading college admissions test, measuring high school students' academic readiness for college. Students' knowledge in English, math, social sciences and natural sciences is measured



2017 Charter School Request for Proposals and Application Guide For Potential Charter Operators Opening a School in 2018



Exceeding Great Expectations

Office of Charter Schools 2601 Bransford Avenue, C-404 Nashville, TN 37204 Dennis G. Queen, Executive Officer Carol Swann, Coordinator of Charter Schools Carol.swann@mnps.org

DRAFT

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Appendix A	Education 2018 - Excellence for Every Student			
Appendix B	Academic Performance Framework			
Appendix C	2017 Charter School Application			
Appendix D	2017 Charter School Application Scoring Rubric			
Appendix E	MNPS Performance Frameworks (Academic, Operational,			
	Financial)			
Appendix F	2017 Letter of Intent			
Appendix G	Charter Agreement			
Appendix H	Diversity Plan			

Charter Schools Opening for the 2017-18 School Year

The vision of the MNPS Office of Charter Schools is a world where all children and communities are empowered through exemplary public schools, and our mission is to authorize excellent public schools that change lives.

Purpose

The purpose of this guidance is to enhance the clarity and utility of critical information for potential applicants. It is strongly recommended that applicants read through all the guidelines and use them in developing their responses to the charter application. The Office of Charter Schools staff and review teams consider all elements of the guidance when assessing the quality of proposals.

MNPS seeks charter school applications to cultivate strong school capacity in order to provide high quality academic instruction for all students (**Appendix A – Education 2018**). We seek proposals for both new charter schools addressing growth and demand in areas projected by the district to have student populations significantly in excess of currently available in-zone capacity, and potential conversions of existing schools when such conversion provides substantially improved academic performance and serves all students eligible to attend the school being converted. In addition, we seek schools with proven track records of academic achievement for English Language Learners or strong success in raising the achievement of all students in reading.

The purpose of MNPS charter schools is to advance the district's vision for excellence and diversity while meeting the needs of a growing city for new school capacity. Therefore, this call for proposals is shaped by analysis of the academic performance of schools, rapid enrollment growth in schools that are overenrolled, and the diversity goals of the MNPS Diversity Management Plan (**Appendix H - Diversity Management Plan**).

The analysis of these factors suggests that MNPS seek new school proposals that offer one or more of the following:

- 1. Advance academic achievement for students currently enrolled in schools that underperform (Review and Target) over multiple years on the Academic Performance Framework (APF).
- 2. Reduce pressure on overcrowded (>100%) and significantly overcrowded

- schools (>120%) as recommended by MGT.
- 3. Add to and do not diminish the number of schools with student enrollment diversity in Nashville.
- 4. Successfully convert management and transform school performance for a school whose 3-year status is Review or Target on the Academic Performance Framework (APF).
- 5. Demonstrate a strong record of success in improving academic achievement in literacy.
- 6. Demonstrate a strong record of success in improving academic achievement for English Language Learners.



Background

MNPS is the 42nd largest urban school district in the nation. The consolidated city-county district covers Nashville and Davidson County, an area of about 525 square miles.

MNPS is a vast and diverse school system, serving students from more than 120 different countries, speaking almost as many languages. MNPS has evolved into one of the most racially, ethnically, and socio-economically diverse school districts in the country. The district is comprised of 171 schools, serving more than 88,000 students.

The school district is led by a nine-member elected Board and its appointed Director of Schools. The Board provides leadership and policy direction to MNPS. Funds for the system's operation are approved and provided by the Metropolitan Nashville City Council, as the Board has no taxing authority. Based on a solid foundation of excellence, MNPS has taken public education into the 21st Century with zeal, integrity, creativity, and with growing support of, and collaboration with, the district.

The MNPS charter schools serve approximately 10% of the District's students. In the past six years, growth in charter capacity has been rapid and of high quality. During this important initial phase of the district's high-performing schools strategy, the Office of Charter Schools has developed consistent and strong authorizing practices aligned with the National Association of Charter School Authorizers' (NACSA) Principles and Standards, found at www.qualitycharters.org/publications-resources/principles-standards.html. MNPS has demonstrated the ability to cultivate strong new schools, support their integration into district strategy and facilities, and deploy them to meet the district needs for capacity, quality, and academic excellence. Tough decisions, whether to deny popular but incomplete applications, or revoke charters when schools do not meet ambitious academic performance targets, have also been a part of this important work. The stage is set for deeper strategic integration of new schools through this approach to quality authorizing.

This call for new, high-performing schools comes at the nexus of important work to define and compare academic performance across schools, the value of highly effective instruction in diverse and personalized settings, the maturation of several high performing start-up schools, and the culmination of a round of intentional school turnaround efforts built on autonomous and quasi-autonomous school designs. MNPS seeks and will authorize new schools with the capacity to operate excellent organizations and drive significant academic gains for all students.

MNPS has identified aggressive student growth and achievement goals in its strategic plan, Education 2018: Excellence for Every Student (see Appendix A). The ambitious goals are supported by the common performance measures that apply equally across all schools in the district regardless of type. The <u>Academic Performance Framework (APF)</u>

(see Appendix B) balances benchmarked results in student growth, achievement, gap closure, school culture, and college/career readiness to report on annual school performance.

APF Performance Status for Charter Schools with 1 or More Years of Data

	Overall Performance							
School	2013 Total Pts	2013 Status	2014 Total Pts	2014 Status	2015 Total Pts	2015 Status	3-Year Avg Pts	3-Year Status
Smithson-Craighead Academy	19.61	Target	46.66	Satisfactory	10.97	Target	25.75	Review
KIPP Academy	78.59	Excelling	68.30	Excelling	68.84	Excelling	71.91	Excelling
LEAD Academy	34.66	Satisfactory	26.31	Review	73.67	Excelling	44.88	Satisfactory
New Vision Academy	53.50	Satisfactory	74.81	Excelling	86.28	Excelling	71.53	Excelling
Liberty Collegiate Academy	86.03	Excelling	86.71	Excelling	76.50	Excelling	83.08	Excelling
STEM Prep Academy	79.26	Excelling	79.94	Excelling	49.21	Satisfactory	70.43	Excelling
Nashville Prep School	77.77	Excelling	79.97	Excelling	48.28	Satisfactory	68.67	Excelling
East End Prep		Insufficient Data		Insufficient Data		Insufficient Data		
Cameron College Prep	26.47	Review	73.19	Excelling	35.86	Satisfactory	45.17	Satisfactory
Knowledge Academy	64.43	Achieving	70.72	Excelling	26.28	Review	53.81	Satisfactory
LEAD Prep			73.42	Excelling	62.13	Achieving		
KIPP College Prep			70.93	Excelling	39.32	Satisfactory		
Nashville Classical		Insufficient Data		Insufficient Data		Insufficient Data		
Valor Collegiate					94.00	Excelling		
Purpose Preparatory		Insufficient Data		Insufficient Data		Insufficient Data		
Intrepid Prep			71.06	Excelling	79.15	Excelling		
Rocketship TN					44.12	Satisfactory		
Academy of Computer Science					81.80	Excelling		

MNPS views school performance and diversity of enrollment as critical factors of success flowing from its vision. Schools are also assessed according to the diversity of their enrollment using the framework adopted in the Board's <u>Diversity Management Plan</u> (see **Appendix H**). The diversity framework promotes equity and excellence by analyzing racial diversity as well as socioeconomic needs, special needs, and English Learner enrollments in each school. Nashville's diversity is an asset that our schools strive to embrace alongside our pursuit of academic excellence. We believe that neither the full value of academic excellence nor diversity is realized in the absence of the other.

Diversity Category
Distribution for all MNPS Schools (2015-16)

Tier	Diverse	Non-Diverse						
Elementary	32	44						
Middle	17	17						
High	10	12						
Totals	59	73						

MNPS charter schools must develop and implement diversity plans that are consistent

with the goals and measures in the District's plan, and applications are reviewed for the quality of their plans as well as the impact of those plans on the overall district diversity strategy. Proposals must be specific concerning recruiting and enrollment strategies that will result in a diverse school as outlined in the district's Diversity Management Plan (**Appendix H and the State Charter Application**).

Since 2009, charter school growth in MNPS has been strong. Charter schools operate under strict accountability and are recommended to the Board of Education for revocation any time their three-year status on the Academic Performance Framework is in Target (red) status, or the school is included on the State of Tennessee's Priority List for schools performing in the bottom 5% of achievement statewide (based on the state-calculated success rate composed of a 3-year average of Reading/Language Arts, Math, and Science proficiency rates). Likewise, charter schools are expected to maintain exemplary and transparent financial practices, sound organizational policies and processes, and compliance with applicable health and safety laws. Charter schools in MNPS are expected to provide equal access to students with disabilities and English Language Learners just the same as district-run schools. Because of this expectation and commitment, the rates of inclusion in Nashville's schools have remained strong.

MNPS issues this call for new schools in order to advance the best interests of the students of Davidson County, thus expanding the accessible opportunities for academic excellence and diversity available to families and students. Decisions regarding location, facility plans, and transportation plans represent formal commitments that will be evaluated for their ability to contribute to the clear and ambitious goals set by the MNPS Board of Education. The district articulates identified needs according to academic performance trends, enrollment trends, diversity status, population growth, and schools capacity rates each year in October. All applications will be evaluated according to the quality of the education plan, financial management and business plan, operational plan and overall capacity in order to determine whether the sponsor organization demonstrates clear evidence of its ability to deliver high quality educational opportunities and build a sustainable institution capable of serving students as outlined in its application. Applicants who demonstrate this strong capacity for success will also be evaluated on their ability to advance the best interests of students, the district, and the community of Nashville as identified through this annual needs assessment.

The Tennessee Charter Law provides that districts may authorize charters that are in the "best interests of the pupils, school district, or community", (TCA §49-13-108). MNPS issues this annual call for quality schools in order to clarify and define what the MNPS strategic vision seeks to advance. Our vision is that Metropolitan Nashville Public Schools will provide every student with the foundation of knowledge, skills, and character necessary to excel in higher education, work, and life. We embrace and value a diverse student population and community. Different perspectives and

backgrounds form the cornerstone of our strong public education system.

For the 2018 application cycle, MNPS is calling for schools that will meet our growth/demand priority. In order to assess the degree to which proposed schools plan to serve this priority, applicants will be asked to respond to criteria associated with each priority and directing reviewers to the sections of their capacity plans including, but not limited to detailed transportation plans, student recruitment plans, community engagement and communication plans, and facility plans.

The parameters which applicants should consider closely are:

- New school will assist in serving students currently attending schools that are overcrowded or likely to become overcrowded
- New school will offer opportunities to serve students at schools with enrollments that are rapidly declining or below a reasonable threshold
- New school will expand district capacity to respond to population growth consistent with its goals for academic excellence and diversity
- New school will recruit, retain, locate, and offer transportation plans that will add unique and/or new options for access to educational opportunities
- New school will expand opportunities for families who are unable to access similar options at present

Priority Clusters for 2018 School Openings

MNPS seeks to open new schools in communities that are experiencing overcrowding. Overcrowded communities across the city have wide-ranging educational needs, community assets, and student populations. When proposing a community in which to locate a new school, potential operators should provide detailed and thoughtful explanations of how their proposed school will meet the unique needs of that particular community and student population.

MNPS is encouraging applicants to submit new elementary school proposals to open in communities that are experiencing overcrowding.

MNPS encourages applicants who wish to open elementary schools in 2018 to locate and serve in the following communities:

Cane Ridge Cluster - 115.2% capacity

Hillwood Cluster - 109.1% capacity

Hunters Lane Cluster - 108.2% capacity

McGavock Cluster - 102.1% capacity

Overton Cluster – 117.2% capacity

MNPS is encouraging applicants to submit new middle school proposals to open in communities that are experiencing overcrowding.

Hillwood Cluster - 117.5% capacity

MNPS is encouraging applicants to submit new high school proposals to open in communities that are experiencing overcrowding.

Antioch Cluster - 127.0% capacity

Overton Cluster - 120.3% capacity

MNPS encourages all charter school applicants who wish to open schools in 2018 to **identify independent facilities.** Regardless of where applicants propose to locate, all applicants responding to this RFP will address how their proposed school will directly benefit the students and families in the community (ies) they seek to serve. It is the responsibility of a successful new school to actively draw on local assets and contribute to the life of the community in which they locate. Successful applicants will demonstrate strong ties to the particular community in which their proposed school will be located and provide evidence of parent and community demand and support. Partnerships with parents, community and faith-based organizations, local residents, and other stakeholders are a valuable component of the new school development process. Prioritizing community engagement enables new school developers to effectively provide the most comprehensive and relevant educational opportunities to their respective student populations.

Schools that do not serve the best interest of the students, the district, or the community, or that lack a strong facility plan and commitment deadline will be recommended for denial. The district may utilize its facility capacity to attract and support strong school operators to develop, but such discussions do not constitute a right to occupy a particular facility, and we reserve the right to seek additional capacity through the charter application process in order to meet the needs of a growing district enrollment.

Process and Requirements for Charter School Applicants

Letter of Intent

Applicants are required to submit a letter of intent (LOI) to both MNPS and the State of Tennessee 60 days prior to submitting a completed application on April 3. The deadline for the 2017 application review cycle is February 1, 2017. Only those applicants submitting a complete letter of intent on or before February 1, 2017 will be eligible to submit full proposals for the 2016 application cycle. (see Appendix F or the state website for details concerning what is to be included in the LOI).

All letters of intent become public record after submission to MNPS. Submission of a proposal is an official waiver of confidentiality, notwithstanding any statements to the contrary that may be contained within the proposal, or in any other notifications submitted by the proposer.

Application Logistics

The proposal must follow the Charter School Application as found on the State of Tennessee website, or in **Appendix C** of this document. (these are the same documents). The application clearly describes the sections that apply to new starts and replications. Applicants should look closely at the application scoring rubric, also found on the State of Tennessee website, or in **Appendix D** of this document. The scoring rubric clearly outlines the criteria under which each section will be evaluated by reviewers.

Full application proposals are due on Monday, April 3, 2017 by no later than 4:30 p.m. CT. MNPS will not accept any proposals received before or after this date and time. Late or incomplete applications will be returned at the applicant's expense or will be destroyed after 30 days. Applications must be accompanied by a \$500.00 application fee made out to the Metropolitan Nashville Public Schools. In the event an application is insufficient and returned to the applicant without review, the fee will be returned.

All submitted proposals become public record after submission to MNPS. Submission of a proposal is an official waiver of confidentiality, notwithstanding any statements to the contrary that may be contained within the proposal, or in any other notifications submitted by the proposer.

- Applications must include sections and numbering that align with and correspond to each set of questions found on the application. Full proposals should include a table of contents noting the page number on which each section and each appendix begins.
- One electronic (pdf) and five (5) hard copies of the application are required. The electronic copy is considered the master copy in the event of discrepancies, and may be submitted through e-mail, flash drive, or

Drop Box. E-mailed proposals should be submitted to Carol Swann at Carol.Swann@mnps.org. Hard copies should be submitted to Carol Swann at this address:

Carol Swann Metropolitan Nashville Board of Public Education Office of Innovation, Suite C404 2601 Bransford Avenue Nashville, TN 37204

- Applicants should copy each question as posed on the application at the beginning of each section, and sub-sections should be clearly referenced in the answers the questions may be in smaller font if preferred to save space. Each section, sub-section and appendix should be <u>tabbed</u>, <u>labeled</u>, <u>and inserted into a three-ring binder</u>. (NOTE: Loose applications, or those not in binders, will be sent back to the applicant without review).
- Applications must be typed with at least 1-inch page margins and no smaller than 11 point font (suggested fonts are Times New Roman, Ariel, or Calibri).
- Applications must not exceed 350 pages including appendices, but excluding the budget document and the diversity plan.
- Pages should be numbered consecutively.
- Appendix items should be clearly labeled at the top and bottom of the page citing the title of the appendix and the section of the proposal to which it corresponds.
- Applicant must be a 501(c)(3) non-profit, or submit evidence that they have applied for such status as per Tennessee Charter Law.
- Each governing body resume should be labeled with the individual's affiliation with the proposed school (e.g. design team, founding Board member, treasurer, etc.) Note: It is suggested that resumes be no more than 1-2 pages so the page restrictions can be observed.
- If a specific question does not apply to the proposed school, please respond "Not Applicable", with a rationale explaining why that particular question does not apply to your organization.
- Spell out all acronyms the first time they are mentioned in the application.
- Do not assume that reviewers are familiar with all of the organizations, programs, service providers, curricula, vendors, etc., referenced in your application. Please provide descriptions either in the text or in a footnote.
- When citing research studies, or articles, please include full citations in a footnote or separate reference section.

Proposals will be checked for completeness to ensure all components of the application have been thoroughly addressed and all required attachments have been provided.

<u>Applications missing components or required attachments may not be considered for further review.</u>

The following constitutes a complete submission:

- All required questions in the state charter application have been addressed
- All attachments have been provided
- Required financial documents on the correct forms provided by the state have been attached
- Diversity Plan is included
- Required formatting as described in this application guidance has been followed
- Required application fee is attached
- Required number of bound copies have been submitted



Application Review

The application review consists of an evaluation of the application as submitted and an interview with the prospective applicant and their proposed governing board. The district has 90 calendar days from April 1 to submit recommendations to the MNPS Board of Education and for the Board to vote on those recommendations. Please note the exact timeline oulined in this guidance.

The application review will include the following steps:

- 1) Each application will be reviewed by the Executive Officer of Charter Schools and the Coordinator of Charter Schools independently using the appropriate forms. The applications will be reviewed for:
 - Education Plan Capacity
 - Operational Plan Capacity
 - Financial/Business Plan Capacity
 - Evidence of overall capability to open and sustain long-term a high quality learning environment that offers opportunities to all students
- 2) The Executive Officer of Charter Schools and the Coordinator of Charter Schools will review their initial evaluations together and compile a consensus report that highlights areas and questions for external reviewers to probe more deeply.
- 3) Each charter application will also be reviewed by a core team of at least three (3) independent, external reviewers. Each external reviewer will complete a separate evaluation report and submit it to the Office of Charter Schools.
- 4) The Office of Charter Schools will review the independent reviewers' reports and prepare questions to elicit further specific information during a conference call or in-person meeting with external reviewers.
- 5) On a conference call or at an in-person meeting, the Executive Officer of Charter Schools and the Coordinator of Charter Schools will ask specific questions to draw out further information and will record sound bites, conclusions, objective strengths, weaknesses and questions for the applicant interview phase.
- 6) Legal/technical review of specific sections will be undertaken by qualified reviewers with the appropriate expertise. Discipline, finance, special education, 504, and EL will be reviewed by thoroughly trained application evaluators with expertise in those areas. Facilities, transportation, and insurance will similarly be reviewed by reviewers with expertise in those areas.
- 7) The in-person applicant interview will be conducted by the Executive Officer of Charter Schools, the Coordinator of Charter Schools, and the core evaluation

team to evaluate the capacity of the leadership team, governing board members, and others in the proposed organization as they address specific questions and/or concerns that have arisen during the review process. Both internal and external reviewers may be added to the interview team as needed.

- 8) At the conclusion of both the written application review and the capacity interview with each applicant, the Office of Charter Schools and the Core Team, in conjunction with the expert satellite reviewers, will reach a consensus recommendation for each applicant.
- 9) The recommendation report will be compiled from the combined analysis of this entire process and presented to the MNPS Board of Education for their review and vote on each application presented.

It is important for applicants to remember that strength in one area of the application does not negate weaknesses in other areas. Every area (Education Plan, Operational Plan, Financial Plan, and Evidence of Capacity) must meet or exceed standard to be recommended for approval to the MNPS Board of Education.

The standards are specifically outlined in each section of the scoring rubric.

10) Tennessee law authorizes consideration of "substantial negative fiscal impact" in decisions to deny charter applications (TCA §49-13-108 (b). "The local board of education may consider whether the establishment of the charter school will have a substantial negative fiscal impact on the LEA such that authorization of the charter school would be contrary to the best interests of the pupils, school district or community."

In order to assist the MNPS Board of Education with consideration of "substantial negative fiscal impact," the Office of Charter Schools will make its presentation of the work of the review teams to the Board in the following manner:

- Schools which do not meet or exceed quality thresholds will be recommended for denial on objective grounds, and those grounds will be provided to the Board for its consideration in approving or rejecting those recommendations.
- Administration will continue to articulate the per school fiscal impact of all new schools proposed so the Board may consider the possibility that new schools, if approved, would carry substantial, negative fiscal impact (be unaffordable).
- Administration will rank order applications not recommended for denial according to the priorities articulated in this guidance (academic performance, overcrowding, diversity, conversion, and location context) so

that Board members may take potential approvals one-by-one in descending order of need and determine, as a Board, the threshold beyond which further approval constitutes substantial negative fiscal impact.



Initial Timeline for the 2015-16 MNPS New Schools Process



May 22-26, 2017

Applicant Capacity Interviews

June 16, 2017

Recommendation Reports Complete

June 27, 2017

MNPS BOE Vote on Charter Recommendations

Process and Timeline for Amending Applications Denied in the First Application Round

TCA 49-13-108(3) gives applicants 30 days from the date of receipt of grounds for denial to submit an amended application to correct the deficiencies. The MNPS Board of Education then has 30 days after the receipt of the amended application to either deny or approve the application based on the recommendation of the review teams.

The same review team that read and made recommendations on the initial application will evaluate the amended applications to determine if the deficiencies have been corrected and make a recommendation to the MNPS Board of Education to either approve or deny the application.

The following guidelines apply to the resubmissions:

- Amended applications will be due to the Office of Charter Schools on July 27, 2017 by 4:30 p.m. <u>Amended applications will not be accepted prior to or after</u> that date.
- Corrections may be made only to those areas of the application that the review teams have deemed deficient. A <u>complete re-write of the application will not</u> <u>be accepted.</u>
- One electronic copy and five (5) written copies will be submitted these should be the same applications submitted previously with changes outlined or shaded so the review team will see all corrections.
- A table of contents should be submitted with page numbers so corrected work can be found easily.
- Additional information will not be accepted after July 27, 2017 unless the review team specifically requests it.
- The same review team that evaluated the application during the first round will evaluate the amended application.

Amended Application Timeline

July 27, 2017 Amended Applications Deadline

July 27-August 11, 2017

Amended Applications Evaluated

August 22, 2017

MNPS BOE Vote on Amended Applications