A Relative Advantage: Sociology of the San Francisco Bohemian Club

BY

Peter Martin Phillips

B.A. (University of Santa Clara) 1970

M.A. (California State University, Sacramento) 1974

M.A. (University of California, Davis) 1992

DISSERTATION

Submitted in partial satisfaction of the requirements for the degree of

DOCTOR OF PHILOSOPHY

ΙN

SOCIOLOGY

IN THE

OFFICE OF GRADUATE STUDIES

OF THE

UNIVERSITY OF CALIFORNIA

DAVIS

Approved:			

Committee in Charge 1994

Acknowledgements

This work received support and assistance from numerous sources. The staffs at the University of California Bancroft Library, California Historical Society and California State Library - California Room each deserve a note of thanks for their assistance in locating primary source documents used in this study. Thank you also to the U.C. Bancroft manuscript division for permission to cite from documents in its collection.

I want to thank Val Burris from the University of Oregon for allowing me the use of his database on national policy council members, Jeannette Glynn for access to her 1991 data in the directory Who Knows Who, and Kerry Richardson for his 905 Bohemian biographies.

Recognition needs to be given to student assistants Mary Anne Ranasinghe and Abraham Lee for their long hours of library research and data input. Judy Bloch was the primary word processor, and my family members Tim Johnson, Nate Johnson and Erin Kimball spent long hours matching Bohemian names to various resource directories.

Numerous Bohemian Club members generously gave of their personal time in support of my research. In particular Alfred Baxter and his campmates at Silverado Squatters deserve a thank you for hosting me at the Grove. Without their support the insights obtained in this study would not have been possible.

I want to give special recognition to computer specialist Chula Ranasinghe for his expert management of the database systems needed for this study.

Finally a sincere statement of appreciation to my wife and life partner, Gail Johnson, for her months of supportive advice and editorial reviews. Without her help the entire process would have been much more difficult and personally less rewarding.

Table of Contents

Acknowledgements	ii
List of Tables	iii
Chapter 1. Sociology of Elite Men's Clubs	1
Chapter 2. Historical Development of Mens Clubs In the United States and The San Francisco Bohemian Club	17
Chapter 3. Owls in the Redwoods The Culture of the Bohemian Club and Grove	43
Chapter 4. Weaving Spiders Business and the Bohemian	72
Chapter 5. Webs of Power Bohemia and Politics	95
Chapter 6. Whoo Decides Policy Formation and Bohemia	121
Chapter 7. Finding the Forest in the Trees The Sociology of The Bohemia Club	141
Appendix [see separate pdf documents]	

Lists of Tables

San Francisco Chronicle Article Titles	24
Guests Attending Bohemian Club Functions 1918 to 1931 as Listed in San Francisco Chronicle Articles	25
Out-of-State Members	39
Bohemian Club Annual Cycle	47
Summer Encampment Museum Topics 1993	53
Museum Talk Summary	54
Bohemian Grove Dinner Menus	57
Bohemian Club Members Career Interests	64
Camp Specialties	65
Five Primary Career Categories	73
Bohemian Grove Camps by S.E.C. Listed Holdings Over \$100,000,000 in 1991	75
LList of Top U.S. Corporations with Three or More Bohemian Directors	77
Camp Affiliation of Bohemian Corporate Directors	78
% of Top Corporations Having Members or Guests at the San Francisco Bohemian Club Summer Encampment	80
% of the Top 100 non-California U.S. Corporations With Bohemian Directors	80
% Of the Top 100 U.S. non-California Corporations With Bohemian Grove Guests	81
% Of the Top 100 Non-California U.S. Corporations Directors or Managers with Bohemian Club Members or Grove Guests	82
% Of Top 50 California Corporations Having Bohemians as Directors or Managers	82

% Of Top 50 California Corporations Having Grove Guests
% Of Top 50 California Corporations Having Bohemian Club Members or Guests 83
% of Bohemian Club Interconnectedness With Top Non-California U.S. Corporations and California Corporations
Guest List - 1941 E.O. Lawrence Party at the Grove
Participants at the Meetings of September 13 and 14, 1942
High Level Positions Held by Bohemians in U.S. Government
% of All Grove Guests from N.Y. or Washington D.C. 97
Government Officials Invited As Guests To The Bohemian Grove
Number of Positions Held by Bohemians in California State Government
Positions Held by Bohemians in California State Government
State Government Guests at Bohemian Grove For 1991 by Position
Bohemian Member and Guests Holding California State Government Positions 102
Bohemian Grove Lakeside Chat Summary 1979 - 1993
1991 Weekend Chats Friday, Saturday, Sunday
1992 Weekend Chats
1993 Weekend Lakeside Chats
Locations of John F. Neylan's Dinners, 1935-1958
Honorees at Neylan Dinners
Top Most Interlocked U.S. Policy Councils
% of Board of Directors' Positions Held by Active Bohemian Club Members122
% Of Policy Council Board of Directors Positions on National Policy Councils Held by Active Bohemians and Guests

Bohemian Grove Camps With Three or More Directors on National Policy Councils	126
Foundation Directorships Held By Active Bohemians.	128
% Of Active Bohemians who Held Foundation Directorships	128
Grove Guests Holding Directorships in U.S. Foundations	129
RatiRatio of Bohemian Foundation Directorships to All Active Bohemians in 1971 & 1991	129
Bohemian Grove Camps With Members Holding Three or More Foundation Directorships in 1991	130
% C.M.A. and California Chamber Directorships Held by Bohemians	131
S.R.I. 1991 Research Areas	133
Active Bohemians Who Are % of S.R.I. Directors	134
Number SRI Directors	135
% of Bohemians on Roger Lapham's Guest List	144
% of Bohemian Overlap Between 1944 & 1947 on Laphan's Lists	144
John F. Neylan's Dinner Parties and Bohemians	145
% of Bohemians Invited to John Neylan's Luncheons & Dinner Parties	145
Guests Invited to Four or More of John F. Neylan's Luncheon/Dinner Parties 1941 to 1957	147

This work is dedicated to

Clement A. Phillips, M.S.

Associate Professor of Dairy Industry

University of California, Davis

1921 - 1962

CHAPTER 1

Sociology of Elite Men's Clubs

For over 150 years private men's clubs have existed as a place of personal retreat for socio-economic elite men in American society. U.S. elite men's clubs are seen by some social scientists as the American equivalent to European male aristocracy. For example, Max Weber writes about U.S. clubs;

In American mere money in itself... purchases power, but not social honor... In America; the old tradition respected the self made man more than the heir, and the avenue to social honor consisted in affiliation with a genteel fraternity in a distinguished college... At present time affiliation with a distinguished club is essential above all else. ...Here the equality of gentlemen prevailed absolutely... He who did not succeed in joining was no gentleman... (Gerth and Mill 1978 p.310)

Defining a gentleman, in Weber's perspective, was one of the essential characteristics of U.S. men's clubs and a mark of success in American Society.

Private men's clubs have been described as a fundamental element of maintaining the "old boy networks" of power in modern society (Rogers 1988 p.179). Progressive attacks on the exclusivity of all-white-male clubs, while not new historically¹, have increased in the last three decades (Baxter 1992). This has led clubs to initiate token

¹A 1919 report in the San Francisco Chronicle describes how a group of women invaded the swimming pool at the all-male Olympic Club in San Francisco. The group of fifteen women, hiding their "abbreviated" swim suits under their street clothes, disrobed and jumped into the pool between events at a swim meet causing quite a disruption (San Francisco Chronicle 5-19-19).

changes that have gradually broken the barriers of race, ethnicity and gender in many of the private men's clubs in the United States.

But just how important to networks of power are these clubs in the United States? Information related to this question appeared in 1974 in two books published about the all-male San Francisco Bohemian Club. Sociologist, G. William Domhoff's work, entitled The Bohemian Grove and Other Retreats, described the Bohemian Club as a place for white male upper-class bonding and consensus building. The Greatest Men's Party on Earth, a title borrowed from a description of the Bohemian Grove attributed to Herbert Hoover, was a popular book by writer John Van der Zee, published after his working one summer as a waitperson at the Bohemian Grove.

Not only did these two books provide details on an elite men's club, but their near-simultaneous release contributed to progressive political groups in the San Francisco Bay Area seeing the Bohemian Club as symbolic of the socio-economic and political ills in American society. Within a few years these groups began protest demonstrations outside of the Bohemian Club's redwood grove on the Russian River in Sonoma County, California.

The Bohemian Grove is unique in American clubdom because it puts 2,000 to 3,000 mostly elite men together in the forest for up to sixteen days every summer.

While Domhoff's work on the Bohemian Grove (1974) and other upper class gettogethers, gives descriptive details of Grove life, his primary focus is on the Grove as a place for upper class bonding and cohesiveness building. Domhoff presents his case by examining the structural relationship between Grove participants and the top 797 corporations in the U.S., finding that , "29% of these... corporations were represented by at least one officer or director (p.32)".

Domhoff goes on to show how the Bohemian Club is structurally interconnected with other upper class clubs and national policy councils including: Pacific Union Club in San Francisco, California Club in Los Angels, Rancheros Vistadores in Santa Barbara, Links and Century Clubs in New York, and Council in Foreign Relations, Business Council and the Committee for Economic Development. Domhoff demonstrated that an overlapping network of shared membership existed between the Bohemian Club and all of these other upper class organizations. He claimed that this small network is but a sample of the institutional interlocking of the upper class in America.

In a follow-up study in 1975, Domhoff built a network of thirty-one upper class social and policy organizations and by using centrality scores was able to rank these groups in terms of those with proportionately the most interconnections to all other groups. In this study the Bohemian Club ranked fourth out of twelve clubs for centrality behind the Links, Pacific Union, and Chicago Clubs.

Domhoff conducted a follow-up analysis in 1983 of Bohemian connections with the top 800 corporations in the U.S. which resulted in similar findings to his earlier work. Of the top 800 corporations in the U.S. in 1980 30% had at least one officer or director at the Grove.

In testimony before the State of California Franchise Tax Board in 1987, Domhoff stated:

"...men's clubs are an important part of the business community in the United States. Not to be included, as women and minorities usually are not, hurts the chances for them to advance to the top of major corporations (Capital Reporter 1987 p.14)."

Domhoff went on to say that the Bohemian Club, in particular, intermixes male politicians and business elites, giving the former ready access to some of the most economically powerful men in the United States.

Much of Domhoff's work regarding elite men's clubs has been a structural analysis showing strong network relationships between individuals in various positions of power in the United States. However, the intimacies of exactly how these interconnections are used and sustained through private mens clubs has not been fully developed.

One of Domhoff's limitations twenty years ago was the fact that his work was done from outside the Club using informants and second-hand reports of Bohemian life. Also, his work was primarily a snapshot of a brief period in Bohemian history around 1970, with little in-depth comparative historical analysis. This lack of in depth qualitative and historical evidence has been a weak link in the claim that men's clubs serve as consensus building organizations and provide advantages to business and economic elites.

Dye (1983) concluded that membership in elite men's clubs is a recognition of a man having achieved an important position in society, and that a man "seldom acquires position and power because of club membership (p.216)". In dye's view clubs serve primarily prestige function and that it is speculative to say that clubs are important for consensus building and elite cohesion. He holds that "social interaction, friendship

networks, and consensus building all develop in the club milieu, but clubs merely facilitate processes that occur anyway (p.216)".

Club historian and member Al Baxter, has repeatedly claimed that external accounts of the Club are often in error and that Domhoff's work is not really about the Bohemian Club, but rather a small percentage (10%) of the members who are high level corporate and political elites. He asks, "What about the other 90% of the Club, the men who really make up the essence of Bohemia? These men are there primarily for the enjoyment of each other's talents." Baxter vigorously denies that Club membership promotes an "old boy network" or in any way gives its members economic or political advantages (Baxter 1-13-94).

I have chosen to re-examine the Bohemian Club twenty years after Domhoff's work by extending his structural analysis over time and including an in depth qualitative interpretation of the Club. By using an expanded methodological approach I will address the issues of elite cohesion building and economic/political advantages as outlined in the following theoretical summary.

Bohemian Club Theoretical Positions

	Domhoff	Dye	Baxter
Upper Class Cohesiveness Building	The Bohemian Club builds cohesiveness among elites in America.	Bohemian Club serves primarily a status function recognizing socio- economic achievement of already elite men in society.	The Bohemian Club is a place of social enjoyment and companionship for men interested in the arts.
Econmic/ Political Advantages	Club membership gives advantages to men in business and politics.	The Club may facilitate advantages but these would happen anyway.	There is no economic or political advantage to membership.

Within the framework of the above theoretical perspectives I will answer the following specific questions about the San Francisco Bohemian Club.

Research Questions:

- 1. Do men join the Bohemian Club for personal friendships and bonding opportunities with other men? If so, is this process similar over long periods of time.
- 2. Has the Bohemian Club historically offered an "old boy": advantage to its members in the areas of business, and politics, or has it been primarily a place of social enjoyment in a relaxed, orderly atmosphere?
- 3. Has the San Francisco Bohemian Club been a place of elite consensus building where men of power and prestige come together to conduct behind-the-scenes policy planning?

Definitions

A contemporary elite private men's club has a membership that is made up of men from the higher socio-economic strata in society and others with intellectual or artistic qualities deemed important by men of wealth. Elite men's clubs are an urban phenomenon that need an adequate population base from which to draw men with similar interests. Elite men's clubs tend to be introspectively oriented. Major activities, events and interactions tend to occur within club boundaries primarily for the members' and guests' own self-gratification. Elite men's clubs tend to establish traditions and maintain an internal club culture to which new members receive some form of indoctrination before or after joining. Finally, elite men's clubs offer their members a safe sanctum that meets personal needs away from less ordered environments.

A man is an aristocrat within the confines of his club. He has supportive staff to wait on him and other aristocrats with similar interests for stimulating interaction. An elite men's club is a system of ordered civility in what is perceived as an otherwise chaotic and disorderly world.

Elite men's clubs are actually a relatively rare phenomenon with perhaps fewer than two hundred in the United States for a total membership of about 200,000 (Baxter 1993). Given the ubiquitous Rotary, Elks and Lions clubs in every small town in American, two hundred elite men's clubs is a rare phenomenon indeed.

Jeffrey Charles' recent work <u>"Service Clubs in American Society</u> (1993) is a historical study of Rotary, Kiwanis and Lions Clubs in the United States. He portrays service clubs as a localized response to a society increasingly dominated by an urban

corporate environment. Service clubs' manifest function is to do community building and finance public benefit activities. Service clubs are made up of predominantly middle class businessmen who "combined sociable pleasure with career interests" (p.19) around a theme of good works for the community.

These middle class organizations are distinctly different in status from elite men's clubs. A service club's community-building activities contrasts sharply with an elite club's introspective orientation. Elite men's clubs are social establishments with permanent staff and facilities available to members to use full time, whereas service clubs usually operate on a weekly meeting basis, often catered by a local restaurant. There are numerous other social clubs that do offer facilities and staff such as VFW and Elk Lodges and various country clubs, but these groups either have an extremely broad membership (i.e. any veteran), or are open to the general public, or admit women as well as men. Even exclusive country clubs tend to be family-based, which creates an entirely different atmosphere from an elite men's club.

Baltzell distinguished (1958, 1991) between elite vis-a-vis upper class clubs, suggesting that some clubs tend to be more an economic elite rather than upper-class gentlemen's clubs. He uses Who's Who as the primary indicator of American elites and the Social Register as the principal basis for recognizing upper-class members. While I concur with Baltzell that these sources tend to distinguish elites from upper class old money families, neither is an all encompassing sources. The current Social Register contains approximately 43,000 families while Who's Who lists about 80,000 individuals. Selection methods for each are conducted by non-public committees, whose priorities are

not necessarily consistent historically nor compatible with Baltzell's intended uses.

Therefore, in this study the use of the term upper class will be restricted to general theoretical discussions and the term elite will be used to describe a particular category of private men's clubs in the United States.²

Socio-Political Context of the Bohemian Club

My choice of studying the Bohemian Club was fairly easy. The Club has been the subject of over a decade of protests as well as lawsuits challenging its all male exclusiveness and advantages its members have accessing political and corporate power brokers. This has made the Bohemian Club simultaneously famous and infamous, depending on the social or political leanings of the perceiver. Current perspectives are ripe with misunderstandings from both challengers and supporters of the Club.

Just the title of Domhoff's book Who Rules America, implied, especially for those who have not read it, that the private secretive Bohemians are a wicked upper class cabal dedicated to ruling the world. This is how many Bohemians perceive the views of those on the outside, who protest the Grove. The protestors are seen as plotting radicals who will use the Grove for the publicity of their own political agendas, or as men-hating divorcees/lesbians out to attack male togetherness and traditional family values.

On the other hand, many of the stories and reports on Grove activities I was told by employees and activists are equally as untrue and as prejudiced as the Bohemians'

². For purposes of this study I will use the general definition of elite used by Thornten (1989 p.15), "to denote those individuals and families who by virtue of wealth, power, and/or some major cultural accomplishment or scholarship are recognized by the wealthy and powerful as carrying status, constitute the upper stratum of society..."

perceptions of the protestors. Some of the outsider myths about the Grove include:

- President Truman met with all his key advisors at the Grove in July of 1945 to decide when to drop the atom bomb on Japan.
- The Grove has U.S. military special forces for security around the perimeter.
- There are hidden microphones in the forests that serve as listening posts for intruders.
- There are snipers in the trees with laser scopes to protect important men at the Grove.
- President Nixon was kicked out of the Club for 20 years.
- Most of the waiters at the Grove are gay and they service the Bohemians after hours.

Most of the protest literature from the Bohemian Grove Action Network (BGAN) that I reviewed tended to focus on the important men at the Grove and their particular connections with numerous socio-political issues. Included in these were:

- environmental degradation
- rain forest destruction
- U.S. interests in South Africa
- nuclear power and weapons
- Central America/Contra Aid
- women's rights
- Navajo relocation at Big Mountain

Some newspaper accounts of BGAN protestors' views were as follows:

What we are trying to show is how connected these guys are... that there are relatively few white men in the country pulling the strings. And they're all coming here to have their fun and make decisions about our futures (S.F. Chronicle 7-16-82 p.3).

We don't protest these people's rights to meet with one another. But, important business is discussed that affects all of us and we object that it is conducted in secret (S.F. Chronicle 7-17-83).

For many of the demonstrators the issues they were concerned about were perceived as being planned and discussed in the Grove during the actual summer encampment they were protesting. Domhoff attempted to clarify this point on several

occasions, but the untrue public policy decision myths were well established.

San Francisco Chronicle reported July 17, 1982 (p.4):

Why do hundreds of the country's richest and most powerful men camp out in strict secrecy... They must be up to something people think, making business deals or cutting political decks on the sly. Professor G. William Domhoff... after interviewing members and employees... concluded that the encampment is pretty much what it claims to be, a combined fraternity party and Boy Scout Camp for the rich... But, Domhoff said the Grove forges strong personal ties among its members, much like a primitive secret society.

In another article that very same day the San Francisco Chronicle quoted demonstrators as protesting "because the encampment is a way public decisions are made beyond earshot of the public."

In 1986, Domhoff was again quoted as saying "Bohemian Grove is not a place of power,... It is merely a place where powerful people relax and enjoy... most people are too drunk to remember any policy things let alone make them (West Sonoma County Paper, July 10-16, 1986 p.16)."

Protestor mythology of elites planning policy in the Grove has been persistent and unproven. It is these charges of policy meetings that Bohemian Club members find particularly irksome. These policy planning myths contribute to the Bohemian's total rejection of the issues protestors wanted them to individually and collectively face.

Another difficulty in Bohemian-outsider relationships has been the overlapping use of terms referring to the Club itself as involved in these issues.

The club's involvement with nuclear power dates back to the Manhattan Project era, when Edward Teller, Ernest Lawrence and Luis Alvarez used their Bohemian connections to obtain funding (Moore and Hall undated).

It is this type of overlapping categorization of the Club as an entity being representative of its individual members' activities that Bohemians are quick to point out as a stereotypical error on the part of the outsiders.

It is within this context of outsider misunderstandings and members' responses that I choose to study the Bohemian Club. Elites do belong to the Club. This fact is not in dispute. But how many of them there are, for what purpose they belong, and what impacts the Club has on their lives and the lives of others is an important aspect of my research.

Methods Statement

I conducted triangulation research using historical, qualitative, and network analysis methods to examine the San Francisco Bohemian Club since its formation in 1872. The years 1941, 1971, and 1991 served as benchmarks for a fifty-year comparative historical network analysis of Club members' corporate connections and political positions in various institutions through out the United States.

1941 was chosen as a pre-World War II year. 1971 was selected because of Domhoff's work being based on that time period, and 1991 was used because that is the most recent year for which full databases were available on individuals in corporate, policy and governmental institutions in the U.S. The databases established for this research project are as follows:

• Active Bohemian Club membership list for 1941, 1971, and 1991³

³. Active Club membership means that I included only those members who were listed on the annual summer encampment lists. This includes 90% of all Club members (Baxter 1987) but excludes any new members and inactives.

- Lists of guests to summer encampments at the Bohemian Grove for 1971 and 1993.
- All State of California elected and appointed government positions for the years 1941, 1971, and 1991.
- All Federal Government appointees listed in U.S. government manual for 1991 (Club membership match for 1971).
- All directors and chief management employees of the largest (by assets) 100 non-California U.S. corporations for the years 1941, 1971, and 1991.
- All directors and chief management employees of the 50 largest (by assets) California corporations in the years 1941, 1971, and 1991.
- All directors of the Fortune 1,000 and the Forbes 500 U.S. corporations (1,144 corporations) for the year 1991.
- All directors of U.S. foundations with over one million dollars in assets for the years 1971 and 1991.
- Directors of the top twelve policy councils in the U.S. for 1973 and 1990 (partial for 1941).
- Corporate stock holdings of all 1991 Bohemians required to report to the Security Exchange Commission.

I used overall corporate assets as the primary criteria for database selection instead of selecting by corporate sector, such as financial or industrial. It is my belief that in a capitalist society assets are the single most consistent indicators of resource control. Just the top 100 U.S. firms in 1991 held assets in excess of two trillion dollars.

Assets also seemed to be a more historically valid comparative basis given sector changes such as the increased assets of financial institutions in the 1990s compared to industrial firms in the 1940s.

I made numerous visits to the historical archives at U.C. Berkeley, California Historical Society, and California State Library to look at the personal papers and records of several Bohemian Club members since the early 1920s. These records, many of them newly accessible, gave me an in-depth historical view of the personal feelings and daily lives of Bohemians in and out of the Club environment. Each of these archive sources also maintain a separate file on the San Francisco Bohemian Club, so I was able to look at hundreds of old documents, photos, books, and artistic works covering a 100 year period of the Club.

I conducted formal interviews with five Bohemian Club members, and had informal discussions with dozens of others. My interviews also included formal questioning of four Bohemian employees and informal interviews with four others. During the course of the research I talked to over 200 people regarding the San Francisco Bohemian Club.

I was able to access G. William Domhoff's files on the Bohemian Club, thereby developing a strong awareness of the sources and databases for his earlier works. During the two-year period of my research I was able to visit the Bohemian Club as a guest on two occasions. Fraternizing with Club members over dinner was most useful in gaining a sense of the interactive style of men at the Bohemian Club.

Perhaps most important of all for evaluating the interactive social process of the

Bohemian Club, was that I was able to attend the Spring Jinks Weekend, June 2, 3, 4, and 5, 1994 as a guest. This gave me an opportunity to do unparalleled participatory observation and to experience the ethos that is distinctively present among Club members. The Spring Jinks is an annual four-day event that serves as a warm-up for the midsummer encampment. The difference is that Club members can invite California guests for the Spring Jinks, but must have special Grove Committee approval for a California guest at the summer encampment. The Spring Jinks serves as a weekend when members can invite their California business associates, sons or personal friends and let them have an opportunity to experience the Grove.

I was a guest of Mr. Al Baxter at Silverado Squatters Camp and was able to come and go throughout the Grove for four days. I was diligent in maintaining a qualitative evaluation of my experience and took over forty pages of notes on the daily happenings. These notes were a significant resource in the development of this work, and are represented throughout the following chapters.

Because of the use of historical archives, participatory observation and network analysis, I believe this study provides a broad comprehensive historical view of elite interaction in the San Francisco Bohemian Club, and substantially expands Domhoff's earlier work on the Club. Given that the Bohemian Club is one of the top exclusive allmale private clubs in the United States, my findings will serve as a comparative basis for additional research in socio-economic elite institutions.

It is only through a clear understanding of elite privilege, or the potential thereof, that participatory democracy can exist. To forego an analysis of relative advantage for

the elites in a society is to relegate all others to a secondary status and diminished opportunities.

I feel strongly about democracy and equal opportunity within social institutions.

It is these closely-held values that have motivated this work.

Chapter 2

Historical Development of the Men's Clubs in the United States and the San Francisco Bohemian Club

Private men's clubs have existed in America for over 250 years. The first recorded club was the "State in Schuylkili", a Philadelphia based eating and drinking organization which was founded in 1732. Harvard University students prompted the formation of the Hasty Pudding Institute in 1770 and the Porcellian Club in 1791 and Yale's well known Skull and Bones originated in 1832. However, it was with the formation of the Philadelphia Club in 1830 and the Union Club of New York in 1836 that London-style men's clubs first came to America (Amory 1960).

London's West End men's clubs, the prototype for America clubs, originated as regular gatherings of men with similar interests in taverns or coffee shops. Sir Walter Raleigh is reported to have founded the Friday Street Club which met at the Mermaid Tavern. Club life in London represented the collective alliance of men with similar tastes and perspectives. Scientific and literary clubs were some of the more honorable associations while gambling and drinking organizations abounded in the 17th and 18th centuries (Gritin 1964). Some of the more famous early English gentlemen's clubs that are still active to this day are Whites (founded in 1696), Brooks (1774), Carlten (1831) and the Reform Club (1834).

Elite club life in London has been historically tied to upper levels of society. To be selected for membership in a private men's club was a "landmark acknowledgement" of a young man's career (Gritin, p 52, 1960). Gentlemanly behavior was the foremost rule in early private men's clubs in England and America. Members were expected to

treat each other civilly and with formal correctness. Violations of this standard could result in suspension or expulsion from the club. Secondly, gentlemen's clubs were a male sanctuary. Women were seldom, if ever, allowed to enter.

Griten (1960) writes the following story:

... an unimaginable scene did... take place in 1880 at the New York Union Club, where a wife... gone berserk, burst into the club and raced up the stairs into the whist room to drag her husband away. The man reacted with great dignity, he introduced his wife to the alarmed and outraged members, invited her to take a seat, finished his game, gave his wife his arm, and bowing to his friends, left the club never to return (p. 97).

This image of the emotional woman and the controlled dignified male represents classic gender stereotyping and a core value in the formation of elite private men's clubs separate from the feminine environment of the home.

British men's clubs and their American counterparts served as a male refuge from domestic reproach and a place of social interaction where boundaries of propriety were strictly observed. Clubs gave men a private space wherein behaviors restricted elsewhere, drinking, smoking, gambling, storytelling and other incongruities were tolerated or collectively supported. A special interest in business, science, politics or the arts could be promoted, shared and collaborated, while self-indulgences, eating, and entertaining were restricted only by internal club conventions. A gentleman's club was a sanctum of racial, sexual and class homogeneity, and a place where ease of interaction, contentment and shared prejudices reigned supreme.

Club life followed Englishmen around the world. In the United States the 19th century saw the formation of dozens of English-style men's clubs throughout the country. For example, clubs in New York City have a long and colorful history. The Century Club was formed in 1847 because the older Union Club was not considered intellectual

enough. The Union League Club came with the Civil War as a predominately Republican organization, and the Manhattan Club started in 1864 as a Democratic group. Knickerbockers originated in 1871, the Metropolitan in 1891 and the Brooks Club in 1903. Although the Union and Manhattan Clubs were originally politically motivated, by the turn of the century they were primarily social organizations (McGlodrick, 1930).

In reference to the New York clubs Amory (1960) says:

Here a man found... his four freedoms of speech against democracy, freedom of worship of aristocracy, freedom from want of tipping, and above all, freedom from fear of women (p.205).

American men's clubs served a similar function as did their British models. They were extremely homogeneous, representing the upper elite of white male society. Similarities of interest, values and social status were strict criteria for club admittance and a shared feeling of collectively-justified superiority based on variations of "Social Darwinism" were commonplace (Van der Zee 1974 p.60).

Baltzell (1958), states that,

In most major American cities there are one or two distinguished metropolitan men's clubs whose members dominate the social and economic life of the community (p.336). An example of this is Amory's 1947 description of the Bostonian upper crust using clubs as the "core of the social system" (p. 354).

Baltzell goes on to say that these clubs are...

largely male dominated, and patriarchal, and make up the center of the upper regions of a social system in any large city (p. 336).

The Century Club was one of the first in the U.S. to actively seek members who were authors, artists and men of letters as club partners with business executives, bankers and industrialists. This blending of the arts and business served as a model for other clubs throughout the U.S. including the Tavern Clubs of Boston and Chicago, Cosmos in

Washington, D.C., Cactus Club in Denver, the Lotos, Players and Lambs in New York and the Bohemian Club in San Francisco (Amory 1960).

The Astor Hotel on Sacramento Street in San Francisco served as the clubhouse for the first Bohemians. Organized in 1872 the Bohemian Club was established as a gathering place for newspaper reporters and men who like arts and literature.

The origin of the term bohemian comes from the French artistic movement of the 1830's and represented the mutual supportive companionship of artists and intellectuals. Popularized in London among elite men's clubs in the mid-19th century, the term bohemian became familiar throughout the English-speaking world (Kent 1973). The purpose of the Bohemian Club was expressed as follows:

Article I - This organization shall be known as the Bohemian Club. It is instituted for the association of gentlemen connected professionally with literature, art, music, the drama, and also those who, by reason of their love or appreciation of these objects, may be deemed eligible.

(Bohemian Club Constitution and By-Laws 1887 CA State Library)

By the 1880's, at the latest, businessmen had joined the Club in large numbers. Original Bohemians found that admitting men of wealth helped pay the expenses (Van der Zee 1974 p.21). Club membership rose rapidly from 182 members in 1874 to 561 in 1887. Early Club rosters do not show any difference between artist members and those who join as appreciants of the arts. The 1887 roster has an interesting combination of literary figures and San Francisco businessmen including: social radical Henry George, four members of the Crocker banking family, three Spreckles, William Randolph Hearst, Bay Area shipbuilder Arthur W. Moore, and fourteen Army/Navy officers. Honorary members included Oliver Wendell Holmes, Samuel L. Clemens, and Joaquin

Miller. Oscar Wilde was entertained at the Bohemian Club in 1882 and is said to have drunk his guests under the table (Starr 1977). The Club rapidly outgrew the Astor Hotel and by 1877 had moved to a building at 430 Pine Street in San Francisco.

The early Bohemian tradition even allowed for restricted visits from women. The hours of 10:00 A.M. to 11:30 A.M. and 2:00 P.M. to 5:00 P.M. every Wednesday were the times members could invite women into the clubhouse. These hours were restricted even further in later years to only allow women during special occasions such as art shows and musical recitals. Women were completely banned from the clubhouse from 1910 to 1933 (San Francisco Chronicle, May 30, 1938).

Club activities included poetry recitations, performances by musicians, lectures and frequent plays. Regular entertainment became know as a "Jinks" after a Scottish drinking game (Van der Zee 1974 p.19), as alcohol consumption was a major part of Club events. A Club Jinks had a master of ceremonies known as a Sire who was in charge of orchestrating the program.⁴ These positions were filled on a rotational basis, so numerous men could become involved in Club events.

In 1878 several dozen Bohemians held a Jinks in the forest in Sonoma County near what is now known as Camp Taylor (California Historical Society, Bohemian Club 1947). This was the start of a long Bohemian tradition of treking to the Sonoma County redwoods during July and August of each year for camping and self entertainment.

⁴. The term "sire" is used by Club members to mean master of ceremonies for Club events.

By 1882 Bohemians were doing regular midsummer weekend campouts under the stars at various locations in Sonoma County. They rented what is now known as the Bohemian Grove from the Sonoma Lumber Company between the years of 1893 - 1899.

Sonoma County was heavily logged during the latter part of the 19th century. Railroads spurs were built into vast areas along the Russian River where clear cutting was a common practice. Bohemians would ride the trains from Marin County to the remaining forested sites for overnight camping. A particularly beautiful grove of old growth redwoods was preserved by Sonoma Lumber Company in the hopes of greater profits at a later date. It was this 160 acre property surrounded by clear cut lands that the Bohemian Club arranged to purchase in 1899. The Club made twenty-eight purchases of land over a 67 year period and now owns 2,712 acres that surround the original old growth redwood grove (Hood, Baxter 1987).

Initially the Bohemian Grove was kept in a mostly natural state, with members erecting tents along the valley floor for long weekends. By 1914 members were extending weekend campouts to three weekends over two weeks. Ceremonial traditions and Jinks in the Grove became a regular part of Bohemian life.

1889 was also the year Bohemians had moved into a permanent clubhouse at Post and Grant in San Francisco in order to accommodate their larger membership. By the turn of the century the Bohemian Club had accomplished something unique among elite men's clubs by combining a city-based club with a rural retreat. This particular rural-

urban combination has given the Bohemian Club a worldwide reputation as a gathering place of the high and the mighty and attracted kings, ambassadors, and world leaders for visits and membership.

One is really overcome with all those notables up there (Grove)... They come from Europe, Australia, from every state in the Union. Paris even sent several... for the majestic beauty of the redwood camp on the Russian River (San Francisco Chronicle 7-20-22).

The 1906 San Francisco fire destroyed the Bohemian clubhouse, including its library and most of its art. After the fire members rented various locations for four years, religiously maintaining regular Club activities until the completion of a new clubhouse at the corner of Post and Taylor⁵

The Club spent \$300,000 on the land and the new building. Bohemians purchased long-term bonds as part of the funds and the Pacific Mutual Life Insurance Company loaned the Club \$200,000 at 6% interest (San Francisco Chronicle 8-17-08).

The San Francisco Chronicle gave first page coverage to the opening of the new clubhouse on November 13, 1910.

The new building is four stories in height. On the first floor is the main hall or court in Corinthian style,... the lounging room on the south side is in different shades of lake green and antique gold [as well as] ... the billiard room, dining room and wine room. The second floor is the library in Elizabethan style and the theater. The third and fourth floors are given over to members' and guest rooms. ⁶

This article on the front page of the Chronicle was symbolic of the Club's

⁵. The Lambs Club of New York donated \$5,000 to the Club towards the purchase of a new clubhouse. (Annals 1972)

⁶. It was common for Club members to rent rooms and use the Club as a permanent residence.

importance and high reputation in San Francisco. The Club activities were reportable events and the early 1900 Bay Area newspapers were filled with accounts of Bohemian Club activities. The following are a brief sample of such newspaper stories:

San Francisco Chronicle

Date	Article Title
3/4/1909	Bohemian Club Artists Exhibit Good Pictures
8/18/1910	Bohemian Club's Jinks Music To Be Given
8/11/1913	Bohemia Stages Wonder Production
8/7/1920	Hadley Star of Bohemian Club Concert
7/20/1922	Bohemian Club's Midsummer Jinks Now in
11/3/1927	Progress Bohemians Present S. F. Midsummer Grove
11/3/1927	Music
8/5/1930	King Arthur Rules In The Redwoods

It was even common for the Bay Area newspapers to report on Bohemian elections and present the platforms of the various candidates for office. In the eleven-year period between 1904 and 1915 the San Francisco Chronicle ran 331 stories on the Bohemian Club. This represented a yearly average of thirty articles, making Bohemia one of the most highly publicized club in the San Francisco Bay Area.

Some people resented the exclusiveness of the Bohemian Club. Guerneville residents in Sonoma County protested the Club's private use of one of the last old growth redwood groves in the area and petitioned for a public road through the property (Annals 1972). Private property rights prevailed, however, and the Grove has been maintained exclusively for Club use up to the present time.

By World War I the Bohemian Club had emerged as a premier elite men's club, with a flourishing arts and literary program and a one-of-a-kind private redwood grove.

Early Bohemians liked to publicize their prominence by releasing news reports of important guests attending the Grove or Club functions. In fact the Club was so famous that in 1921 the United States Shipping Board allowed a tanker built by Moore Shipping in Oakland to be named The Bohemian Club.⁷ A full Club ceremony was held at the launching, with the Club chorus singing as the ship slid down the ramp (Annals 1972). The following is a list of notables in Bohemia covered by the San Francisco Chronicle between 1919 and 1931:

Guests Attending Bohemian Club Functions 1918 to 1931 as Listed in San Francisco Chronicle Articles

8/10/18	Magnus W. Alexander	Consultant to General Electric and Manager of National Industrial Conference Board
7/20/22	Dr. Henry Pritchett Ray Long Douglas Fairbanks Charlie Chaplin	President of Carnegie Foundation Editor of Redbook Actor Actor
7/25/22	Fred Olmsted	Sage Foundation, U.S. Housing Corporation
8/3/24	Dr. Nicholas Butler	President of Columbia University
8/1/26	Crown Prince Gustaf Adolf Viscount Astor Thomas Beer	Sweden England Novelist
8/7/27	Nicholas Longworth Rupert Blue Ossip Gasrilowitsch William Donovan Roy Howard	Politician, Speaker of the House Surgeon General Famous Pianist, Detroit Symphony Orchestra Assistant Attorney General Chairman of Board, Script Howard Newspapers
8/2/28	Dwight Davis Will Rogers H.F. Stone	Secretary of War Public figure U.S. Supreme Court Justice

⁷. Joseph A. Moore, shipbuilder, had been a member of the Club since 1904.

8/4/29	Ernest I. Jahneke Edward Golding Arthur Capper	Assistant Secretary of the Navy Motion Picture Director U.S. Senator from Kansas
7/18/30	W.B. Storey Commodore James H. Bull	President, Santa Fe Railroad U.S.N. Retired
7/27/30	Roy Chapin	Chairman of Board, Hudson Motor Co.
7/17/31	Dr. Ray Lyman Sir Hamilton Hart	Secretary of the Interior Conductor, London Symphony Orchestra
	Arthur Wood	Former Director of Chicago Stock Exchange
	Gen. Adrian Fleming	U.S. Army, Retired
	Cornelius Kelly	President, Anaconda Copper Co.
	Gerry Heath	Assistant Secretary of the Treasury
	August Pabst	Brewer

As evidenced by the above names the Bohemians frequently hosted art, business and government notables whose attendance gave the club prestige and social import, as well as an international reputation as an elite gathering place.

In 1932 the Chronicle published a long list of important people attending the Grove, but 1933,34,35 had only brief articles on Grove programs without names of guests. Important guests were not reported on again until 1936-37. I have been unable to determine if this was a deliberate policy on the part of Club officers, however there was a definite drop in notable publicity during that period, and this was to become a conscious policy enforced in the 1950's.

The Club grew rapidly before World War I and had a membership of 1,259 by 1914. The 1914 Club roster shows the various categories of membership as follows:

Resident members	787	
Non-resident	241	
Navy	19	
Army	49	
Faculty	29	
Associate members	114	
Honorary	20	(Bohemian Club, 1914)

Associate members were primarily artists, writers, actors, and musicians who were the workhorses for the various productions and events. Associate members were often employed in other full-time jobs, yet had musical talents that found fulfillment at the Club.

In 1887 the entrance fee for joining the Club was \$100 and the dues were \$3.00 a month. By 1930 it had risen to \$500 initiation fee and \$15 a month dues. Today the initiation fee for a regular member is \$10,000 with \$120 a month dues. Associate Members are admitted without a fee and only pay half of the monthly dues (Baxter 1-13-94).

In the late 1920's the Bohemian Club had close to 2,000 members and pressures began to mount to build a larger clubhouse. The members voted in 1930 to increase their dues by \$5 a month to create a new building fund (Annals 1972). By December 1931 financing for \$800,000 had been arranged to initiate building a new clubhouse. In May of 1932 plans for the new building were submitted to the members for approval (San Francisco Chronicle May 13, 1932). In the summer of 1933 the Club took up residence at the Sir Francis Drake Hotel when the dismantling of the old clubhouse

began. In May of 1933 women were invited into the clubhouse for the first time since 1910 to a reception honoring the old building's demise.

The San Francisco Chronicle reported on the progress of the new building (1-19-34) describing the six story, \$1,000,000 construction project as one of "the finest physical plants of its kind in the world." A Chronicle story on March 31, 1934 described how the new modern soft diffused lighting, the Club would install, was similar to that used in the Municipal Opera House.

The formal dedication of the new clubhouse occurred October 13, 1934 with the oldest living Bohemian unlocking the doors. The Chronicle story on Sunday, October 14th was significantly shorter and more subdued than the Chronicle article covering the 1910 opening. Instead of describing the grandeur of the new clubhouse the Chronicle simply stated in a seven paragraph article:

The new structure adds two floors of bedrooms, and also houses an improved Jinks room or theater seating more than 750, a permanent art gallery, a smaller art gallery, an improved library and a roof solarium.

(Chronicle 10-14-34)

The 1934 story was written without a picture and run on the inside pages of the paper, whereas in 1910 the new clubhouse story was on the front page with a full photo of the new building. I don't think that the Club was any less prestigious in 1934 than 1910; if anything, the opposite was probably true. However, like the dropping of notables' names for a few years during the depression, the opening of an new million dollar clubhouse may have been a sensitive issue given the high levels of unemployment and poverty across the nation at that time.

Secondly, by the end of the summer of 1934 San Francisco had just been through a massive General Strike where over 100,000 union workers had walked off their jobs. Businessmen in San Francisco, many of them Bohemian Club members, had been extremely active in anti-strike activities during that summer (Phillips 1994). The midsummer encampment at the Grove started exactly as the General Strike was initiated. A Howeller camp history gives an account of the mood at the camp in the summer of 1934.

We will never forget the summer of 1934... General David Barrows, Commander of the California National Guard was thronged, coming out of the dining area by eager Bohemians who wanted to know about the General Stike in San Francisco. So many of them wished to hear the General that in a short time at least seventy-five Bohemians came up to the camp... It was a notable gathering, including the head of the Marine Corp, A.P. Giannini, The Hale brothers,... Ray Lyman Wilbut, and... Charles W. Field (Howell 1947 p.315-316).

The symbolism of opening an opulent new clubhouse for the rich had to be a sharp contrast to the turmoil that had occurred only a few months before, and a sensitive issue for Bohemians concerned about labor unrest.⁸

The following summer (1935), during and after the Grove gathering, someone set several fires near and on Bohemian Grove property. The fires were quite severe and had the wind shifted could have threatened the entire Grove. This incident is unrecorded in the annals of the Club or any Club histories I have read. I only discovered the story by accident while perusing John F. Neylan's personal papers at the University of California

⁸1934 marked the first time the Club required official employee identification cards to be issued to all camp employees (Oliver 6-23-34).

Berkeley's Bancroft Library.

A letter from Marshall Dill, president of the Bohemian Club to John Neylan dated September 17, 1935 reads as follows:

The matter of protection from fire to the Bohemian Grove has never been as important or more forcibly brought to our attention than during the last two months. During the encampment we had a very bad fire within our property which necessitated the use of all our equipment, all our organization of manpower and forty or fifty Bohemians in addition, together with twenty-five or thirty of the State Forestry Service, to finally bring the fire under control. As a matter of fact, the fire was not completely put out for several days. It burned a very large area and with a change of wind might have threaten the heart of the Grove.

The opinion of those who studied the particular fire was unanimous in the belief that it was of incendiary origin. The week before Labor Day four fires developed within our property and the result is that at the present time not only is the Grove carefully patrolled and watched but both the Government and the State have their representatives there investigating the possibility of all the fires during the week having been of incendiary origin (Neylan 9-17-35).

It would be speculative to assume that the Bohemian Club was being targeted by disapproving citizens in the summer of 1935, however someone or some group did set fires at the Grove in 1935 and the Club seems to have chosen to ignore the incident in its historical records and stories.⁹

As the Club expanded and the popularity of the Grove increased, there was a desire by Club members to build permanent camp structures at the Grove. From 1929 forward, various camps constructed tent platforms, camp clubhouses and in many cases rustic cabins for members' use.

The valley floor of the Grove along river road is 75 to 100 yards wide and

⁹. I asked Bohemian Club historical researcher Al Baxter about this incident and he was completely unaware that it had happened.

historically campers had set up tents among the redwoods in the flat areas. The addition of permanent camp structures encouraged the use of the steep hillsides, and made room for elaborate campgrounds to be built by the wealthier Club members. In the mid-1920s the Lost Angels Camp members hired San Francisco architect Willis Polk, designer of the Pan Pacific Exposition Buildings, to "go the limit" on the creation of a splendid camp at the Grove. The results were one of the more elaborate camp clubhouses and decks complete with mahogany dressers and chairs for each tent; sterling silver tableware, and Japanese stewards in white uniforms with gold braid (The Lost Angels 1958). The Lost Angels Camp today sits on what is commonly referred to as "Snob Hill". I could really not tell any significant difference from other similar camps when I observed it from its entrance in 1994.

The development of permanent camp buildings lead to the consolidation of camps. In 1929 there were 169 camps in the Grove and by 1994 there were 124. Camps can be born and die with their members, or merge into other camps. Between the years 1972 and 1986 eleven smaller camps terminated, eight new camps were formed and two merged (Baxter, Oliver 1987).

A typical camp at the Bohemian Grove has some sort of entryway that depicts the camp name. Pig'n Whistle has a ceramic group of suckling pigs at its' entrance. Toyland has a soft light behind a toy soldier figure in a glass case. Many camps have rustic redwood bark-covered buildings and fences that set apart camp boundaries. One entryway was set through a redwood stump wide enough for two adults to pass.

The typical camp has a clubhouse building that holds a bar and a kitchen including

a sheltered area adequate to seat the camp members during inclement weather. There is an outside deck area large enough for hosting parties of 50-100 men. A campfire pit or fireplace is a featured part in the clubhouse area and fires are set every evening. Many camps have a piano for spontaneous sing-alongs and campfire cheer. Camps tend to display various former Bohemian posters and event announcements, especially those sired or written by camp members. Some camps have pin-up pictures of women in various states of undress, but of the dozen or so camps I visited I did not observe any overtly sexual or pornographic pictures.

As camp memberships in the 124 camps (1994) ranges from less than half a dozen members to up to 125 individuals, camp sizes vary significantly. The average camp has approximately 16 members with usually 1-2 live-in valets, paid for by the camp members, who serve drinks, snacks and meals to members and guests.¹⁰

Member sleeping quarters in the Grove can be as simple as four-man tent cabins to spartan motel-size private rooms. Almost all construction is of redwood, so that a rustic forest theme is present throughout the Grove. Sixty-three years of Grove additions and improvements have resulted in elaborate redwood staircases, winding forest trails, several miles of paved roads, a central dining area that seats over 1,500, a large campfire

¹⁰. Baxter estimated that 2/3's of the camps have valets (1-28-94). Camps have hot water showers in their central restrooms, and interconnecting trails between central clubhouses and various other buildings or tents.

It is a little over a mile between the front gate to the last camps on River Road. There is a 24-hour transportation system where open air trucks with rear seating for about twenty adults cruise back and forth in the paved roads allowing for men to get on or off at their convenience, making movement from one end of the Grove to another relatively quick and efficient.

circle, art studio, museum, civic center, bar and cafe, and two magnificent outdoor theaters. 11

The Lake, as it is called on the Grove map, is about 100 feet wide and 400 feet long. The Lake was originally built in the mid-1920s, and relined with earth and concrete in 1981 (Hood and Baxter 1987). The Lake could be a Disney creation as it has an artificial waterfall tumbling into it, and water lilies kept in natural-looking patterns by water jets embedded in the lake bottom. An early morning mist rises off the Lake giving it a mythic Arthurian quality. A bandstand in front of the a giant concrete owl sets on the south shore of the Lake, and is used for concerts and ceremonies during Grove sessions.

When the camp is in session a fully-staffed fire department is on the scene, as well as two doctors and two emergency medical technicians who man the Grove's medical center.

Walking through the grove at night is a audio-visual delight. Music, songs, and laughter fill the forest and lights twinkling through trees and bushes scattered up the hillsides give the Grove an enchanted forest quality. A California legislator and candidate for statewide office, after visiting as a guest in 1993, described the Grove as "Fairytale Land" (Interview A 1994). Grove employees in a group interview depicted the night appearance of the Grove as similar to the Ewok Village in Stephen Spielberg's

¹¹. Bohemian Grove was investigated by the Sonoma County Assessor in 1987 and was found to have done \$300,000 worth of improvement since 1975 without the benefit of construction permits. The Club admitted its error and blamed a transition in personnel for its mistake (San Francisco Chronicle 9-11-87).

<u>Starwars</u> (Interview B 1994). The redwood trees themselves are majestic with the tallest tree towering over 300 feet above the dining circle. Certain areas in the Grove have a shrine-like quality, that some Japanese visitors have compared to sacred forested sites in Japan (Baxter June 3, 1994).

All of this, of course, is for the exclusive use of members and guests. The Grove has an ample staff of security guards to discourage uninvited intruders into their private retreat. The Bohemian Club has had a summer encampment at the Grove every year since 1899, even during World War II when formal encampments were cancelled, hundreds of men would still make the pilgrimage to the Grove for a two-week summer visit.

Camp members may reserve use of their camp for weekends and special events any time of the year. But other then the two week midsummer encampment during July and August, and a few special weekend events (Spring Jinks, and Spring Picnic) the Grove sits mostly empty, maintained by several permanent staff who live on the grounds.

As many as 2,500 members and guests may attend some portion of the Grove encampment each summer. Of the three weekends during the encampment usually the middle weekend has the highest attendance. Midweek during the summer only 400-500 men actually remain in the Grove and the pace is considerably less hectic then on the weekends.

A Grove staff of up to 500 employees is present when the Grove is in full session. Traditionally, union waiters and cooks from San Francisco were hired at the Grove but in recent years an increasing number of local young people, including many college

students, have been employed in addition to union help. Current pay ranges from \$8.00 to \$13.00 an hour depending on the duties involved (Interview B and C 1994).

The city clubhouse is still very much as it was originally built in 1934. Visiting the City Club, as Bohemians like to call it, is a much more formal experience than the Grove. When you enter as a guest you are signed-in by your host. If your host is not present you are asked to wait in the lounge area while he is paged and can escort you into the Club. Upon entry a large general sitting room is the first area you enter. It comprises dozens of dark leather over-stuffed chairs and couches, and heavy dark wood tables. Numerous paintings are on the walls and about 50 contemporary magazines for browsing are available including: Newsweek, New York Review of Books, Christian Science Monitor, Barrons, and Time.

The adjacent Cartoon Room is the Club's main bar area. Its name is appropriate because it is filled with historical cartoons, lithographs, and pictures of Club events, plays, and memorials. A dozen ten-person round tables encourage singles and groups to join others for conversation. A Bohemian Club flyer (1956) encouraged members to sit down, "and introduce yourself and state your calling..." when at the Club.

The same floor also includes the Bohemian Club library, which would be adequate for a small college. The books fill a large two-story room from floor to ceiling with a balcony circling the second floor. Original rare books authored by Bohemians, such as Jack London (member 1904-1915) are kept under lock and key. Other than that all books are on the honor system, with a member signing out and returning them at his leisure.

The entire Bohemian Club is filled with art work done by members: bronze statues, memorabilia (Herbert Hoover's fly rod), and numerous pictures of events and personalities. Upstairs, on the third floor is a seven-hundred person dining room with a stage for Jinks dinners and special celebrations. On the same floor is the famous Grove Room, with its four-wall mural of the Grove exactly as if you were standing at the Civic Center in 1934.¹²

The City Club also has a 750-person theater set up for full stage productions, with sound rooms, and all the normal backstage necessities such as make-up rooms, carpenters' shop, set design areas, and rooms holding thousands of costumes collected over the years. Bohemians even own a 2,500 year old mummy donated to the Club by an Egyptologist, Jeremiah Lynch in 1914. The mummy, known as Lady Isis, rests in a glass case near the entrance to the Bohemian theater.

The street level floor has two additional separate entrances, one onto Post Street and one onto Taylor. These are used as entrances for the theater and the art gallery. They served as public entrances in the days before World War II when the Club allowed the San Franciscans to view its annual art displays. Today, entrance to the City Club is by invitation only. The annual art show, while still held, is seen only by Club members and specially invited guests. There are numerous rooms upstairs available for small gatherings and meetings. Few members are long-term residents today, but out-of-town members can reserve a room for overnight stay. City Club hotel rooms are named after

¹². The term "Civic Center" refers to the central administrative area at the Grove which includes the Bar and Grill, Post Office and Grove Store.

various camps at the Grove and decorated accordingly. I have visited the Club on two occasions, once in 1992 and again in 1994. I could detect no changes in the Club during that period. Tradition is an important aspect of Bohemia and the Clubhouse clearly reflects a long-held concern with that principal.

Current membership in the Bohemian Club is about 2,400 men. Membership levels since the 1930s have gone up only a little. There was a Depression-inspired drop in membership through World War II (1941 membership 1,643), and then a gradual rise of about 1% per every three years since 1950 (Atcheson 1987). Membership categories reflect the Club's philosophy of inter-mixing artists, scholars, and businessmen with the latter paying most of the bills. 1987 categories of membership are as follows:

Regular members	1,000
Non-Resident members	500
Regular professionals	100
actors	
musicians	
artists	
authors	
Associate members	300
chorus	
orchestra	
band	
Faculty	127
Military officers	
Foreign consultants	

Several other categories make up the balance of membership which includes Old Guard (40 year membership), honorary members and inactives (Atcheson 1987). The current waiting list for Club membership in the regular and non-resident categories is approximately fifteen years. Special preference does go to younger men. The Club has

divided the waiting list into ten age groups, from under 30 to over 70. In order to keep young members involved, Club admittance is an affirmative action age category system that gives preference to under-represented age groupings (Thompson archive 2-12-70). Between 1980 and 1987 404 Bohemians passed away, for an average of fifty-eight deaths per year. This, along with a slowly expanding overall membership, allows an incoming class of new members on an annual basis (Annals 1987).

Membership in the Bohemian Club is by invitation only and requires an applicant to be sponsored by two current non-related members. Applicants for membership complete a detailed questionnaire similar to a job application, which also asks them about their artistic or literary talents. Applicants may submit letters of references from other members in support of their candidacy. In order to be elected to the Club an applicant must receive nine yes votes from the eleven-person membership committee. The membership committee will write the members listed as known by the applicant, and seek responses to personal questions about the applicants', personality, character, talents, and sociability (Lawrence archive 3-9-50).

The Club has always maintained a balance between regular members, most of whom are business executives (See Chapter 4) and the artistic/musical members who provide much of the entertainment. This balance is a long held tradition, that is firmly adhered too. Associate members tend to recruit other associate members into the Club, and the waiting list for a talented tuba player can be quite short if the band is in need of that particular skill.

A comparison of the ratios of categories of membership from 1914 to the present

reveals that 13% of the Club's membership slots were allocated to faculty and artistic members in 1914, whereas 25.3% of the slots were set aside for these groups in 1987. This reveals that today the Club takes an even stronger position in support of artistic members than it did in earlier years.

I conducted a geographical analysis of active Bohemian Club members in 1991.¹³ The results show that currently Bohemians come from thirty-five states and twelve foreign countries. Besides California, the top sixteen states and the District of Columbia are as follows:

Out-of-State Members

State	Number of Club Members
New York	29
Washington	22
Illinois	19
Washington D	.C. 18
Texas	17
Connecticut	13
Arizona	10
Hawaii	10
Ohio	10
Nevada	10
Michigan	9
Maryland	9
Colorado	8
Florida	8
Pennsylvania	8
Virginia	8
TOTAL:	208

¹³. As mentioned in Chapter One, for the purposes of this research work, I have used the annual Bohemian Grove list as my comparative database. This is meant to focus on active participatory Club members for sociological analysis and leaves out inactive and very new members.

The other nineteen states have a total of only sixty members, so 78% of all outof-California active Bohemian members come from only sixteen states. Washington,
Arizona, Nevada, and Hawaii reflect the long historical commercial patterns on the West
Coast, and the balance of the states are major commercial and political centers in the U.S.
Of the 500 non-resident members, close to half actually live in California, but more than
100 miles from the Club, which gives them non-resident status. The largest number of
these California non-residents live in the Los Angeles area. Of the twelve countries
represented in Bohemia, England and Canada top the list with four members each.
Germany, Philippines and Bermuda have two members and Panama, Switzerland, India,
Hong Kong, Bahamas, Japan, and Ireland each have one Club member. As one of the
Canadian residents is Edgar Kaiser from the California Kaiser family, it may well be that
a number of the foreign residents are actually U.S. citizens working abroad.

Active faculty members in 1991 came from twenty-four universities, seventeen of which were California institutions. Of the fifty-eight active faculty, twenty-one were professors or administrators from University of California, Berkeley. Stanford University had six members and University of California Davis had four. All other universities had only one or two members. It is clear that the San Francisco Bohemian Club is predominately a California-based institution with approximately 85% of all members residents of this state.

The quotas for categories of membership in 1969 were very close to those in 1987 except for non-resident members which went up by 20%. There is probably a very practical reason for this. Non-resident members pay the same dues and initiation fees

but are not as likely to use the clubhouse on a regular basis in San Francisco, thus while not over-burdening the City Club, they can still participate in encampments.

The development of the San Francisco Bohemian Club has occurred over a 122-year history. In that time the Club has achieved global acknowledgement.

Loyal McLaren (1972) writes about how Prince Philip sought to visit the Grove:

Before leaving London for a visit to California in November, 1962, Prince Philip wrote to Jack Merrill, an old friend and expressed a desire to visit the Bohemian Grove... Since the weather was unpredictable at this time of the year; we decided it would be safer to hold the party inside the grill and bar building... we restricted the invitation to former presidents of the club, committee chairmen, and groups of our highly talented entertainers... At luncheon... Charlie Kendrick delivered the speech of welcome. However, the show was stolen by Prince Philip, who made a most amusing but salty speech in keeping with the traditions of Bohemia. (p. 451)

The Bohemian Grove has been a major contributing factor to the Club's international reputation. The ownership and exclusive use of a private 1,500 year old redwood grove has placed the Bohemian Club in a unique position among elite mens' clubs in the world. The maintenance of a stylistically traditional city clubhouse rooted in the anachronism of a 1900 century English gentlemen's club, has also contributed to its distinction. To Club members the Bohemian Club and Grove stand as time-honored sentinels against the crassness of a modern age. As men pass and the next generation matures the sacredness of these private spaces multiplies. Members share in the belief that a man's honor recorded in Club history is as immortal as the sacred redwoods themselves.

Every year Bohemians find each other somewhat older, or very much older; a little changed, or very much changed; and sometimes transformed from dear friends to cherished memories. But the trees stand, soaring in venerability and strength, redolent of the affection we have had for them, and for the men who have been our companions among these vast trunks (Herman Wouk 1987).

CHAPTER 3

Owls In The Redwoods The Culture of the Bohemian Club and Grove

In order to appreciate the social interaction at the Bohemian Club, it is important to have an understanding of Bohemian culture. This includes not only the ceremonies and traditions of Bohemia, but their socio-emotional content as well.

Something has sustained this Club for 122 years. Something has emerged within the Club that draws world class applicants willing to wait fifteen years to get in. Perhaps some members join for business purposes, or the seeking of political connections, or even just the social status of being a Bohemian. Yet, there must be more here then connective networking and status that sustains the intense loyalty and a fierce sense of weness so often expressed by Bohemian Club members (Baxter 94, Starr 77, Wouk 87).

The Bohemian Club's motto, "Weaving spiders, come not here", first appeared on a Club announcement in 1875. This was taken from Shakespeare's "A midsummer Night's Dream", and was intended to speak to the inappropriateness of conducting or soliciting business at Club functions. This whole issue will be covered extensively in Chapter 4, but at this point I would like to say that in group situations Bohemians seems to follow a strict observance of this motto. In the numerous group settings I observed at the Grove and at the City Club, only one time did a conversation drift to a specific members' business matters, and in that case it was a camp captain taking some warmhearted kidding from other camp members regarding a restaurant investment in New York on which he had lost a good deal of money. One time when I was speaking with

a San Francisco attorney at the Grove, I asked him if I could have his card and perhaps call him later. His response was that we were not supposed to trade cards, but he went ahead and handed me one when he thought others were not looking. While at the Grove I heard a story about a guest who violated the no business tradition by soliciting other camp members for an investment. Late in the night several Club members allegedly rousted him from his bunk and unceremoniously escorted him to the front gate. The tradition of weaving spiders is definitely honored in the day-to-day conversations of gathered men at the Grove.

Bohemia's symbol is an owl, which has been in use since the first year the Club started. The owl has come to symbolize the wisdom of life and companionship, that allows humans to struggle with and survive the cares and frustration of the world. The owl is found on all Bohemian materials from matchbook covers and doormats to the most elaborate Club publications. For \$34.00 you can even own an owl-emblemed sports shirt. A forty foot concrete owl stands at the head of the lake in the Grove. This owl shrine was built in 1929 to serve as a ceremonial site for traditional Bohemian rituals and is used yearly for the Cremation of Care Ceremony.

1910 marked the first ceremonial burial of the cares of the world during the midsummer encampment and by 1913 Care was being cremated during the first weekend of the Grove (Annals, 1972) The Cremation of Care Ceremony was produced as a play in 1920, wherein a High Priest standing before a huge pre-historic alter, is confronted by Dull Care wrapped in the chains but not dead because Bacchus, the only warrior Care fears, is truly dead (18th Amendment was passed in 1919). Good Fellowship arrives,

but lacks the sword necessary to kill Dull Care, and can only imprison him and Care still sings out through the prison window. At last Bohemia's Spirit emerges and proclaims:

Down with all fears! And up with your cheers, for his (Cares) mocking is turning to sobbing and tears.

But Care responds:

'Call Bacchus from the grave... long as he is dead. I sneer at Great Bohemia! Aha! Good Fellowship then takes the torch from the priest at the alter and burns Care in his prison, thereby purging the 'demon Care from the sacred Grove.' (Thompson Archives, 1920)

This ceremony has been rewritten on several occasions but the theme is still the same. The addition of the owl statue in 1920 allowed for the voice of the owl to be incorporated into the ceremony. Care is still dispatched yearly in a fiery death that symbolizes the initiation of Bohemian fellowship. In recent years Care's cremation has become one of Bohemias more infamous ceremonies due to published descriptions by G. W. Domhoff (1974) and John Van der Zee (1974) and numerous newspaper articles and protestor literature.

The highlight is the "Cremation of Care", an elaborate ritual... in which an effigy of Dull Care is engulfed in flames... (L.A. Times 5-26-87 p.1).

During the protests some activists held symbolic anti-cremation of care ceremonies that challenged the Bohemians for not "caring about something" (West Sonoma 7-17-86 p.6).

Club member, Al Baxter, cites this issue in his unpublished paper, "Witness in the Woods" (1986). Baxter claims the cremation ceremony is not symbolic of the

destruction of human sympathy but it is meant "to set aside the nagging and often unworthy preoccupations which inhibit openness and warm sympathy for human affairs generally and for works of artistic and moral creativity in particular (p. 14)." The cremation ceremony may mean different things to different Bohemians, but the consistent theme for eighty-four years is the release of everyday mundane concerns for the brotherhood of Bohemian friendship. The ritual continues to be an important event in the annual Bohemian trek to the redwoods.

Bohemians maintain an active schedule of activities. Bohemian, Al Baxter (1-13-94) has visited elite men's clubs throughout the world and he believes that there simply is not another club with as many regularly scheduled events as the Bohemian Club. Currently the Club has an event almost every Thursday night of the year. These consist of various types of musical, theater, comedy, or variety shows sired by different individuals each week. Generally, Thursday nights have 300-400 Club members attending. Weekly mailers announcing Club events, often art pieces in themselves, are designed to encourage attendance. The Club held 181 scheduled events in 1993. This includes Thursday night events, many similar activities on Tuesday and all the Grove functions (Baxter 1-13-94). Frequently at weekday lunches members will join together to play music of all sorts. One week may be a jazz quartet, the next light classical. The Bohemian Club is a very social place, and the music, skits, plays, concerts, and art shows serve both an expressive function for the individual artist as well as entertainment for other Club members.

It is like being a Sunday painter... It's great for the amateur artist. Maybe he is not good enough to go pro or takes over Dad's business, but

still has a yen as a tenor... So the Bohemia is made for this population... A guy writes funny skits, plays the cello and wants to do chamber music... They can have a little show and invite their friends... it's for their own private amusement... (Baxter 1-13-94).

The frequency of these artistic endeavors helps maintain a high participation level of the members. Norms within the Club are that to be a good Bohemian you are expected not only to participate but to take your turn at writing or organizing activities. The following is an annual cycle of events and activities for the years 1941 and 1971. The style of event announcements has changed somewhat, in that the 1971 events tended to have specific theme names and the 1941 events were more group associational. 1971 also had more activities scheduled than 1941, which may be due to the fact the Club had several hundred more members.

Bohemian Club Annual Cycle

Month	1941	1971
January	•Aviary Night •New Member Night	•Les Brown and His Band Renowned •Devils Revels
February	Night on Old China TownWine DinnerDomino TournamentTurnerville Night	 •Mad, Mad, Scientists of Bohemia •Consulitis •Laurinda Almeida in Concert
March	•Band Night •St. Patricks Night •Annual Art Show •Doctor's Night •AWOL Night	•Band Gambols •Aviary Drop In •Sherlock Holmes Night •International Trumpet •Naval Air Training Command Choir

April	 Ladies Night/Band & Choir Golfers Night Del Monte Golf Tournament Los Angeles Night 	•Fools, Fools, Fools •Turnerville Tours Europe •Can't Anyone Here Play •Triple Play
May	•Brokers Night •Spring Jinks	•Grove Fever Night •Annual Art Show
June		•Spring Jinks •Picnic Day
July / August	•Camp Opening •Daily Lakeside Chats •Dinner for Old Guard •Cremation of Care •Concert at the Lake •Trap Shoot Tournament •Low Jinks •Field Circles •Water Carnival •Grove Play	•Camp Opening •Cremation of Care •Old Guard Cocktail Party •Daily Lakeside Chats •Fields Circles •Entertainments •Trap and Skeet Shooting •Concert •Low Jinks •Water Carnival •Grove Play
September		•Afterglow •Presidents Dinner
October	•Afterglow •Presidents Dinner •Opera Night	•Jinks Revisited •Night Owls of Bohemia •The Lovely Sea and the Sky •Ivory, Strings and Brass •Magic Flute
November	•Election Night •Thanksgiving Dinner •Jam Session	•Bohemian Club Comedy Hour •Big Game Night •Opera Luncheon •Thanksgiving Play
December	•Ladies Concert •Photographic Exhibit •Christmas Feast	•Christmas Art Exhibition •Evolution of Swing •Christmas Jinks •Christmas Dinner •Christmas Lunch

The Club has a long history of various special events that date back to early Club years. These annual traditions become meaningful in members' lives. They build a sense of continuity and belongingness that is perhaps rare in American culture today. This allows an emergence of a personal sentimentality that has been described as the Spirit of Bohemia. Over the years, numerous Bohemians have written and talked about this spirit.

...the Bohemian Club fights the mechanization or the routinization of modern life. In a charming, naive way it asks the worldly wise... successful American men to feel vulnerable again... Pleasure, true pleasure... has a way of doing that, of bringing to life old, lost dreams about art, beauty, and friendship (Starr 1977 p.4).

Great home of the human spirit... It is no exaggeration to say that not since Ancient Greece has there ever been such whole-souled and truly human devotion... to all that is best in that life... human relationships, letters, and fine arts... (Butler 1935 p.1).

Bohemians tend to hold their Club traditions with great reverence. It is this deeply-held sentiment that motivates their contemporary rationalization for secrecy.

I have previously discussed the rise of Club secrecy as emerging from class conflicts in the 1930s. Among Bohemians this remains an unacknowledged source of Club privacy, whereas the alternative rationalization is one of rights of individuals to have private associations. It was this right of association on which the Club has based its legal defense against external lawsuits that challenged the Club's policy of excluding women employees and members.

This right of privacy issue, however, is deeply tied to the emotional sentiment of the members. They fear that the addition of women and other changes would qualitatively transform the Club into something entirely different that lacks the unique Bohemian Spirit. Protests and legal challenges tend to reinforce these collaborative sentiments among members and result in an intensified unity of purpose. This is perhaps why there is a singular suspicion of external inspection by outsiders.

On several occasions during the course of my research at the Grove I was questioned quite sharply on my intent and purpose. I was able to assure them that I was doing a scholarly objective study of the Club. The fact that I was a college professor and an approved guest of a member seemed to give me an entirely different status, than if I had just been an outside reporter or investigator.

The first recorded rejection of outside publicity by the Club was in 1949, when the Saturday Evening Post asked to do an article on the Grove. The board of directors voted not to approve it after "some 200 members expressed distaste (S.F. Chronicle 11-7-49)." This has been fairly standard policy up to the present. Hampton Sides (1992) reports attempting to interview Kevin Starr, California historian and Club archivist. He was told, "the Club has nothing to gain by talking to the press (p. 49)." For the past forty years press articles on the Bohemian Club have predominantly been news items (often negative) about protests or controversial issues. This has contributed to Bohemian shyness and even hostility to the press, to a point that Club members have an informal no-talk rule when it comes to outside press relations. During the course of my research at the Grove I told all informants that I would not use their names in my research. This seemed to go a long way in allowing members to say things "off the record".

The Club's patron saint is John of Nepomuk, who was originally adopted in 1882.

The legend is that St. John suffered death by a Bohemian monarch in the late 14th century rather then disclose the confessional secrets of the queen. A large wood carving of St. John in cleric robes with his index finger over his lips stands at the shore of the lake in the Grove. St. John as the Club patron was started as a reminder of respect for others' privacy in 1882, but today has emerged as the collective symbol of the privacy of Bohemia

The midsummer encampment at the Grove is the most intense experience of the Club's annual cycle of events. Compacted into two weeks and three weekends, the Grove becomes an annual regeneration of the Bohemian Spirit. Civility, respect for fellow members, and a glad hand are important aspects of the Grove experience.

Respect starts with the honoring of the senior Bohemians known as the Old Guard. Recognition of Old Guard status comes after forty years of Club membership. Every year there is an Old Guard cocktail party and dinner at the Grove, now held on the first Saturday. As various events are held at the theaters, fire circles, or lakeside, a special seating section is reserved for senior Old Guard members. A number of events have limited seating, so many men must sit on the grass or fresh cut evergreen boughs. When this is the case Old Guard and handicapped men are given preference for available seats.

The Old Guard are the living representatives of the continuity of traditions and life at the Grove. Remarks by Charles Kendrick at the Old Guard dinner in 1954 express this point.

We of the Old Guard sense the presence of many dear and valued friends who walked and played with us beneath these trees, but who now have retreated into the shadows.their names and deeds remain affectionately enshrined in our memories. To all true Bohemians this Grove is a shrine,

an enchanted forest. Around and about it, trees, for generations, have spun a web of sentiment and tradition so rich and deep as to be almost tangible. On its leafy carpet have trod the feet of men who have drunk more deeply of friendships than were possible on any other place on earth (Lawrence 1954).

A typical day at the Grove starts with juice, fruit and pastry snacks, prepared and laid out by the camp stewards, and a copy of the San Francisco Chronicle available for each camp member. In some camps gin fizzes start the day, although generally alcohol consumption seems fairly limited before noon. A morning campfire allows men to collect themselves in preparation for the journey to the central dining circle. A small number of men are out jogging or taking brisk walks, but of the over 2,000 men who were present during my visit at the Grove, there seemed to have been no more than a few dozen early morning exercisers.

Breakfast at the dining circle runs from 7:00 a.m. to 11:00 a.m. with seating available at long picnic tables linking 26 men together to encourage interaction and conversation. Men are free to sit wherever they like, so generally you are within conversation range of several new faces each morning. Breakfast is ample, quickly served and comparable to better quality San Francisco restaurants. Members may order specialty items such as eggs Benedict, or pick an entre from the main listings such as baked trout or a mushroom omelet. Red-coated waitpersons, both men and women, bring out platters of ham, bacon, sausage, pastries, fresh fruits (raspberries, etc). Coffee and juices are in abundance.

Conversations at breakfast are stimulating and participatory, ranging from a U.C.

Berkeley professor's lecturette on the 100,000-year cycle of the ice ages, to who will win the California governor's race in 1994.

After breakfast men can wander back to camp, go off for trap and skeet shooting, take a perimeter ride around the Grove in an open-air truck, or attend a scheduled museum talk at 10:30 a.m. Museum talks are a post-World War II tradition, originating with U.C. Berkeley Professor Emmanual Fritz's talks on the redwoods in the Grove in 1948 (Fritz 1972). The original talks emerged into daily programs and Grove nature tours known as "walkie-talkies". The 1994 Spring Jinks museum talks covered redwood trees in the Grove on the first day and advances in earthquake predictions the second. The 1993 summer encampment museum topics included the following:

Summer Encampment Museum Topics 1993

- •Mining In The Jungle
- •Endangered Species in Somalia
- •Marble Carving
- •Hawaii
- Nuclear Disaster
- •Population Growth
- •Redwoods
- •Eye On/In Iraq
- •Nineteenth Century Logging
- •Desert Storm's Aftermath In The Gulf
- Art and Trail of Tears
- •Development and Conservation of Non-Traditional Oil Sources
- Adaptive Complexity

As evident from the above, museum talks are not always about the natural environment. In 1992 John Lehman, former Deputy Director of the U.S. Arms Control and Disarmament Agency, spoke on "Smart Weapons". For the years 1989, 1991, 1992, and 1993 there were fifty-seven listed museum talks at the Grove. They covered a large

variety of topics from Japanese writing to Stanley Steamers. A museum talk summary for these years is as follows:

Museum Talk Summary

Natural History/Biology	28%
Environmental Issues	14%
Business/Technology & Environment	12%
Military and Space Science	9%
All Others	27%

As indicated above, Natural History/Biology is the largest single category. However, the two environmental categories combined are a close second at 26%. Given that the military and space science category is predominately a government topic, it appears that museum talks tend to have a broad generalized topic area involving government, business and the environment as principal contemporary themes.

Daily at noon there is an organ or band concert as a prelude to the Lakeside Chat speakers who usually give a thirty-minute talk at 12:30. Discussion of the content of Lakeside Chats will be covered extensively in Chapter Five, because of their often political content. However, at this point it is appropriate to say that Lakeside Chats often feature prominent Bohemians or well-known guests. I had an opportunity to observe two Lakeside Chats at the 1994 Spring Jinks. The Friday chat was given by a former Green Beret who runs an international security agency that consults to businesses and governments on corporate fraud, security issues and terrorism. The speaker discussed several case studies regarding fraud, corporate spying, executive stalking, and employee violence. Each case focused on an individual who had some personal disturbance or mental illness and on how his company was able to solve the problem. About 1,000 men attended and they gave him a polite applause at the end. On the way back to camp one

Bohemian stated that this was the most blatant case of "advertising" he had ever heard at the Grove. The Saturday chat was given by a U.C. Berkeley political science professor. As this talk was extremely political, I will cover it in Chapter Five.

After the Chat, Bohemians are off to their camps for lunch. This is a time when personal invitations are frequently given to friends and associates at the Grove to join a camp for lunch. Lunches are usually cooked and served by the camp stewards. Early afternoon is the time of day that many Bohemians begin to drink alcohol. Wine was served at both lunches I attended and mixed drinks and beer were readily available. As no money exchanges hands at the Grove, if you are a guest in a camp for lunch or a party, all the food and alcohol is paid for by camp members. This is not an inexpensive process. The wines for one lunch I attended were a premium Napa Valley chardonnay and a ten year old cabernet savignon. I estimate that just the wine for that lunch of twenty men ran \$300-\$400. Wine is a regular topic of conversation among Bohemians, and amply available at all lunches and dinners.

Mid to late afternoon at the Grove is time for camp to camp visiting or a walk to the Russian River for a swim. On occasion there is a late afternoon museum program or organized walkie-talkie, but these are fairly intermittent. Camp visits are one of the principal activities at the Grove, and the hospitality mat is always out. I visited seven camps for extended periods during my days at the Grove. On each occasion I had the name of a camp member to ask for and a superficial reason for the visit. In each camp I was warmly greeted, usually by the camp captain, and introduced to each member of the camp. I was immediately offered a drink and often a cigar and invited to join the

campfire circle or on-going discussion.¹⁴ On two occasions, when I requested my normal Seven-Up, I was pressured to have liquor in my drink. One camp where I did accept brandy in my soda, my host said, "I like you better already".

Alcohol is definitely a major part of Bohemia and is available 24 hours a day at your camp bar. The brands of alcohol consumed are all premium or exotic liquors and San Francisco's Anchor Steam Beer is often on tap.

Despite the vast amount of alcohol consumed I did not see any men falling-down drunk, or exhibiting drunken obnoxious behavior. If such incidents do occur at the Grove, they are certainly not the norm and would be considered ungentlemanly.

Perhaps the most seductive aspect of the Bohemian Grove is the open civility and hospitality of members. Meeting new acquaintances is extremely easy, and gives one a feeling of importance and enhanced self-esteem. For example, the weekend I was at the Grove covered a period from Thursday at 5:00 p.m. to Sunday, noon. During this time period, I was personally introduced to ninety-four men and had informal conversations with dozens of others. Of the new introductions there were seventeen individuals with whom I had long and significant enough conversations on a first name basis that I would be able to contact outside of the Grove at some future time.

Stage and movie actor, Charles Coburn, wrote a thank you letter to member John Howell, after being a first-time guest at the Grove in 1948.

Way beyond that appreciation of the wonderful organization... is that something that is indescribable - that wonderful ephemeral quality releasing within the breast of each individual pent up inhibitions and bringing out the best that is in him. Then there is that fellowship, the

¹⁴. Cigars are frequently smoked at both the Grove and the City Club. The men take pride in their cigars. The carrying of a cigar clip is a common practice.

evaluation of men on their merits, the elimination of one's ego, and a desire to give your fellow man the best that is in you. ¹⁵(J. Howell, 8-6-1948)

Dinner is often preceded by a concert on the great organ at the Grove stage. As of 1973 this was the second largest outdoor organ in the world. Dedicated in 1920, the organ contains 1,300 pipes up to sixteen feet in length, covering a range of eight octaves. Designed for outdoor use, it is protected by a heated de-humidified building that is sealed up in the winter (Bethards 1972).

Evenings at the Grove entail a return to the dining circle for a full course meal.

	Bohemian Grove Dinner Menus	
June 2, 1994 - Camp Dinner	June 3, 1994	June 4, 1994
Roast Lamb Boiled Red Potatoes Artichokes/Curry Sauce Apple or Berry Pie Wines: Chinon-Cabernet Savignon '81 Chardonnay	Caesar Salad Baked Salmon Boiled Red Potatoes Buttered Squash Strawberry Shortcake Wines: R.H. Phillips Cabernet Savignon Mondovi-Chardonnay	Green Salad Roast Beef Boiled Red Potatoes Buttered Carrots and Broccoli Apple Pie with Whipped Cream Wines: Kendel Jackson Chardonnay and Cabernet Savignon

Dinners are more lively with the Jinks Band playing music. An afternoon of alcohol and companionship contribute to a dropping of personal defenses, so copious

conversations and flamboyant joking are evident.

¹⁵. Charles Coburn was voted in as a Club member on October 25, 1948 (Bohemian

Jokes at the Grove range from clever poems and twists on words to gross misogynist or homophobic tales. Of the camps I visited, one in particular told a number of racist, sexist, and locker room style jokes. Language in this camp included a lot of four-letter words and some fairly heavy drinking. I observed this behavior in only one of seven camps, so I think that it probably occurs with some regularity in certain camps, but is not a normative standard for most members in general. Clinton jokes were probably the most common humor among members in 1994. Judging from the frequency and on occasion strong angry tone of jokes about the President, I think that it is safe to say that there are few people at the Grove who like Bill Clinton, or if they do they are extremely quiet about it.

During the Spring Jinks 1994 over two thousand men attended. Of these I observed three African-Americans and one Asian. Every large gathering was a sea of white faces. I have asked employees and members on several occasions how many people of color are members of the Club. My best estimate is that somewhat less then 1% of current Club members and guests are racial minorities. Prior to the mid-1960s the Bohemian Club was exclusively white. Since then there has been a trickle of non-white members.

The Olympic Club in San Francisco was targeted in 1967 for its all white membership policy, after a prominent Catholic priest resigned from the Club for its restricted membership (S.F. Chronicle 2-25-67). The State Department of Alcoholic Beverage Control threatened the Olympic Clubs' liquor license, prompting a policy

change by the Club (S.F. Chronicle 8-18-67). It was during this period that the Bohemian Club also started accepting non-white male members.

Predominately white members are a sharp contrast to the waitperson staff at both the Grove and the City Club. By visual observation I estimate the male staff to be approximately a third to half minority. I observed no female employees at my visits to the City Club, although I was told that women do work there. Women employees at the Grove, however, are predominately white.

During the Grove session there is evening entertainment every night. During week days the programs range from an organ concert to campfire variety shows. It is the weekend evenings when the full stage productions and Broadway style shows are performed. The second Saturday is the Low Jinks which has become by tradition a rollicking farce designed to create a good laugh. The 1993 Low Jinks was entitled "Sherwood Estates", and was described in the program of events as a recently discovered episode of Robin Hood and His Merry Men. The actors are all generally Bohemians, although on occasion a special guest may be featured as a star attraction. The Low Jinks is performed in the Field Circle, which is a steep outdoor amphitheater, with a full professional quality stage and giant redwoods as a backdrop. They play warm-up music, which at the spring 1994 Jinks variety show included the University of California and Stanford University alma mater fight songs. As the appropriate university song was played, all the alumni from Stanford or Cal rose up from their seats and sang their song in unison. About one-quarter of the 1,500 men rose up as Cal alumni, and about onequarter rose up as Stanford alumni. It is apparent that a large number of Bohemians are

graduates of either U.C. Berkeley or Stanford University.

The last Friday night of the encampment is the annual Grove play. These plays, known as the Midsummer High Jinks before 1912, are written each year exclusively for this one-time presentation. Grove plays are theatrical extravaganzas that cost tens of thousand of dollars to produce and can involve up to two hundred actors. The following are brief summaries of the 1991-92-93 Grove plays:

Grove Play, 1993 - Oin Shihuang-Di, The First Emperor

Taoist priests prophesies the imminent attack of the six warring states... Victory will depend on one lowly foot soldier... Prince Feng attempts to murder his brother... Emperor builds his mausoleum to include 7000 warriors and Empress Liang and ten concubines (Bohemian Grove program 1993 p.43).

Grove Play, 1992 - Cristoforo Colombo

Our authors trace the storm tossed path, and the towering achievement of one of the world's great shapers, the man we memorialize exactly three days before the 500th anniversary of the morning he set sail from Spain on his incredible journey of discovery (Bohemian Grove program 1992 p.43).

Grove Play, 1991 - Tyburn Fair

Set in London in the early 18th century, our play... celebrates the lives and spirits of the 'poorest of the poor', whose attempts to play out the very meager hand life has dealt them demand ingenuity, resourcefulness and a fatalistic but lively sense of humor (Bohemian Grove program 1991 p.42).

As evident from the above, Grove plays tend to present moralistic macroperspectives on major socio-historical transformations. Bohemian, Kevin Starr write in 1987,

The Grove play might last for only an hour, but that hour is an important one, (to)... the deepest identity of the club. Its memory of its own past and its references to the menial aspects of human experience are symbolically presented with breath taking intensity. Ironically, the Grove

play, our best defense against accusations of triviality, our best expression of identity... the Grove play (is) an essential moment in the yearly Bohemian cycle... because these plays so affirm the club's deepest identity, they are worth the expense of production... (p.338 and p.340).

I think that mostly Grove plays are elaborate spectacles that entertain and delight members. One could well make an issue of the expense, the exclusivity, and the irony of a play about poor people presented to economic and social elites. However, my impression of Grove events is that the personal witnessing of the Grove play or Low Jinks goes beyond ephemeral content of the event itself. I think that the shared experience of amusement extends the boundaries of friendship from a conversational to an experiential level that allows for a deeper emotional bonding between the men at the Grove. When Starr describes the Grove play as the Club's most important hour, he is speaking more of a meaningful experiential process rather than a dramaturgical event. This, I think, is an important understanding for outsiders to realize. The Grove process and the building of the Bohemian Spirit is more then just a good time in the woods.

A San Francisco attorney and elected official described to me his feelings about why men join the Bohemian Club. He felt that the Grove is one of the few places where men can go for ritual and bonding experiences. In the Grove something mythical occurs that allows "white males (who now feel under siege) to gather and celebrate themselves" (6-3-94). He used to feel that letting women join the Club would be alright, but recently he had changed his view because of the importance of being able to allow men to join together in private all male associations.

On June 3, 1994 the museum talk host described the Grove as "magical", and a

place where "comradeliness" prevails. These sentiments are one of the most important aspects of understanding the Grove. Feelings arise in the men present that may well be suppressed in other arenas of their lives. These feelings are reflected by the common sentimentality Bohemians often express about the Grove experience. Being a true Bohemian means that you understand the spirit of Bohemia, not just intellectually, but with real felt emotions that bond you to your companions in the redwoods. For however we view the Bohemian Club from our various socio-political perspectives, the experience for the men there is perhaps as soul touching as any that white males embedded in our materialistic culture can collectively hope to achieve.

The fundamental social unit at the Grove is the individual camp. The camps are the base of operations for a members' interaction throughout the Grove. Camps members tend to see each other more frequently then other Club members, and camps develop their own histories, traditions, and favorite activities. Camps transcend the Grove and take a life of their own on the outside. Gatherings of camp members for seasonal holidays, special occasions, weddings, funerals, and other events is common among geographically centered camps (Baxter 1-13-94). The only place cameras are allowed in the Grove is for group pictures at single campsites. Many camps keep annual photo albums of members eating, making music or cocktailing together. These photo albums can become the basis of privately published camp histories that are written for the camp members and Bohemian Club archives.

I was able to acquire copies or originals of four privately published camp histories. They are listed as follows:

The Lost Angels Camp Bohemia
The First Fifty Years
1908 - 1958
Preston Hotchkiss (250 copies, 1958)

History of Mandalay Camp Bohemian Grove - 1972 by Herman Phleger (350 copies)

Dies Dulcae et Largo The History of Silverado Squatters Camp 1940 - 1990 Al Baxter, 1992 (100 copies)

> The Pleasant Isle of Aves 1904 - 1964 John L. Simpson

Each camp's history gives a listing of all its members, and a brief overview of how and by whom the camp was formed. Special features of the camp are examined such as Mandalay's Bechtel designed electric pulley cart for hauling supplies up the hill. Other areas covered are antidotes or personal histories of members. Bragging about important celebrities who have visited is also a regular feature. "We have entertained some of the most celebrated men in the world at our Lost Angels Camp (Hotchkiss 1958 p.16)." Personalized poetry may adorn the camp history:

When Chaffee, Bob and Garten,
Lift their chorus to the skies,
The walls begin to tremble
and the roof begins to rise.
They rock the Isle of Aves
Till the very airs unfixed,
Our sole relief is barley corn
and gin and onion mixed (Simpson 1964 p.10).

The fact that this poem is in direct reference to toddy parties that kept Earl Warren awake at night makes it a historically interesting poem.

Camps used to have memberships that tended to emphasize certain professional or business associations. For example, of Pleasant Isle of Aves' twenty-nine members between 1904 and 1964, all but two were in some way affiliated with U.C. Berkeley. Nine were U.C. regents (Simpson 1964) Midway Camp, in the 1930s, was made up of executives from the Pacific Insurance Company, and Tie Binders were all railroad men (Annals 1987 p.302). Silverado Squatters Camp history had a occupational description of its forty-five members since the camps founding in 1940. A summary of their career interests is as follows:

Bohemian Club Members Career Interests

Corporate Executives 11	Artists 1 Publishers 2
Attorneys 10	Physicians 2
Academics 11	Military 1
Other Professionals 7	

Included in this group were two university presidents, a university chancellor, Deputy Director of U.S. Treasury, a diplomat, law school dean, U.S. Supreme Court Justice, Security Exchange commissioner, and a Deputy Secretary of Defense.

Silverado Squatters was started by three Bohemians and has a current limit of 21 members. Men in camps get to know each other on a personal basis over long periods of time. Each man brings friends or associates as guests to the Grove as well, thereby expanding the social network of each of the men in turn. In Silverado Squatters Camp members are 50% resident and 50% non-resident, so personal contacts are nationwide. This does not necessarily mean that a physician in California will maintain year round

contact with a Supreme Court Justice in Washington, D.C., but it does mean that the potential for regular personal contact outside of the Club is always present, and could be acted on by either man.

Well over half of the Silverado Squatters have post-baccalaureate training. During my time at the camp, conversations ranged from the intellectually sophisticated to the mundane, with the former being dominant throughout the three days.

A 1979 publication entitled <u>The Camps</u>, gives particular characteristics about each camp at the Grove (Gelwick 1979). The following are some of the more interesting peculiarities of various camps.

Camp Specialties

Aviary	Chorus members with one of the finest fireplaces in the Grove
Cool Nazder	Has a gin fizz hour at 8:30 a.m.
Cave Man	Distinguished members in a world class estate
Dog House	Beer and beans party after every Cremation of Care
El Toro II	Magnificent Mai Tai
Fore Peak	Makers of the famous Nembutal drink - 3,721 served in 1978 ¹⁶
Halcyon	Grove's finest library of classics
Hideaway	Classic oil painting of a nude woman, where artists add one gray hair per year
Interlude	Wine and cheese party to commemorate Bastille Day

¹⁶. Nembutal is a mixture of warm rum and cocoa. According to an anonymous source, this drink is rumored to contain powerful white powder barbiturate provided by an executive from a drug company (Interview D 6-15-94).

Jungle	Third Saturday mint julep party
Last Chance	Swinging doors to the camp are the originals for S.F.'s Last Chance Saloon
Madrone	Abalone lunch on the last Thursday
Moonshiners	Pours imported German beer exclusively
Parsonage	Buffalo burger luncheon
Pow Wow	All-time Abbott auxiliary martini machine
Roaring	Original bar from Jack London's home
Puma	Second Saturday wild game feed includes elk, moose, and boar
Sahara	One of the few camps during prohibition that was dry
Sons of Toil	Hosts a French sidewalk cafe 2nd Friday, French wines, cheese, and red checker table cloths
Thalia	Has the original stop and go signal from the corner of Powell and Post in S.F.
Turnerville	Home of Bohemia's orchestra
Ye Merrie Yowls	The bar is the former altar from the Catholic Church in Forrestville

Camps like to have distinctive images. As indicated above, these often include a specialty food or alcoholic drink, while other claims-to-fame are historical artifacts, or specialty art pieces. Camps are the centerpiece of a members identity at the Grove. One of the first exchanges of information in conversation is what camp a person is from. Camp identities not only have a personalized image, but serve as communication facilitators by allowing strangers to immediately find common friends from various camp associations.

Camp captains are responsible for financial control and general management of

the camp. This can include issuing work order requests to the Grove committee for camp maintenance, purchasing supplies and food and supervising valets. Some camps keep the same captain for decades, while others alternate on a more regular basis. Camp captains maintain year-round contact with members and will report to others on health problems or difficulties a member is having. Captains coordinate the invitation of new Club members to join a camp, a process not unlike a fraternity rush on a university campus. It may take Club members several seasons before they actually connect with a camp that invites them to join. New members stay in Bromley Camp near the main gate.

At times, wealthy or famous new Club members may actually be solicited by camps for membership. Sons of Toil Camp wrote the new Bohemian and U.C. President, Clark Kerr, inviting him to join their camp in 1953. Kerr declined and joined Wayside Logg instead.

E.L. Oliver, member of L.O.G. Camp, writes to his brother R.L. Oliver in 1928:

I took it upon myself to invite Admiral E.H. Campbell (Commander of Mare Island), to make himself at home at the encampment this year... I suggest that if the members have no objection he be invited as a permanent member of the camp, because he is well able to pay expenses... so instead of being a burden he would lighten the load of the rest of us (Oliver 6-22-28).

The 1930 and 1938 Grove lists do not show Admiral E.H. Campbell as ever belonging to a camp, so apparently this effort was unsuccessful as well.

Camp expenses are covered by each individual member of the camp. Captains are responsible for general assessments and collections which can run from five hundred to four thousand dollars per year (Baxter 1992). Camp buildings and facilities are collectively owned by the camp members and the land is owned by the Club. New members of a camp can be asked to pay an assessment for part ownership. This means

that some camps sell beds to new members for an initiation fee. L.O.G. Camp Captain, Roland Oliver, writes to new perspective member Fred Boyken in 1936:

"There are still a couple of beds unsold in the new camp, and yours will cost you \$375.00... the original plan of financing was that the first ten members would pay their prorate of the total... \$4,127.00, with the understanding that as new members came in, the investment would be prorated over the additional membership (Oliver 3-19-36)."

Camp stewards or valets are an important part of Bohemian culture. These men may serve a particular camp for decades. Camp valet, Henry Brown, worked for Silverado Squatters from 1968 to his retirement in 1989. Upon his death a few years later the Silverado Squatters collectively contributed to his funeral expenses (Baxter 2-18-94). Two valets I interviewed stated they were paid comparable to union scale waiters at the Grove which is \$13.00/hr. They both said they liked the work and were able to get in a lot of overtime (Interview D 6-4-94). Valets address all camp members and guests formally using Mr. and their surname. Camp members address valets by their first names, thus maintaining the formal employer/employee status. Valets are responsible for the comfort and welfare of camp members. They mix and serve drinks, prepare lunches, and snacks, and are generally available to assist members with special needs. I am a decaffeinated coffee drinker. On the first evening after dinner, coffee was offered to the members and guests. I asked if they had decaf coffee and was told none was available in camp. The next morning a fresh pot of decaf was ready when I got up, and available for the rest of the weekend.

Having valets to serve members allows for a stratified feeling of well-being and shared rank among members. During the course of the 1994 Spring Jinks weekend large gatherings of Bohemians were entertained by several non-member comedians, and other

professional performers. On several occasions the collective Club members were referred to by non-club performers as distinguished, honorable, and elite. The crowd always seemed to revel in these laudations. During the Friday field circle variety show, a comedian talked about a lot of rich people being in the theater and "liking it". This got a spontaneous applause. Later that evening a ventriloquist having a conversation with his dummy also referred to the "rich" audience. My impression from these incidences is that there is a shared knowledge among Bohemians that they are part of the socio-economic elite of America. This results in a collective weness present at the Grove, which carries over to the City Club as well. This is not to say that conflict and disagreements do not arise at the Grove, but in an atmosphere where civility is the norm, overt expressions of conflict are discouraged and formal grievance processes are available.

Charles Hyde, of Sons of Toil Camp, writes to the Grove committee August 4, 1950.

"The members of the Sons of Toil Camp desire to express their objection to conditions imposed by the Dragons Camp... #1... Soapy, filthy, wastes carrying food particles were allowed to flow down the trail... leading to our... cabin. #2. The gaunt supporting timbers of their structures are extremely unsightly and introduce a disagreeable element."

(Bohemian Archive 8-4-50)

The archives do not tell us how this conflict was resolved, but it is clear that a

grievance process is available and in use in the Club. In order to maintain civility and minimize conflict the Bohemian Club has set procedures and rules for most all important activities

Before arriving at the Grove guests are mailed a written statement that describes the main rules of Grove life; no tipping, no cameras (except in camp), no cutting or trimming of trees or branches, no radios, phonographs, video cameras, tape recorders, cellular telephones, televisions, pets, or firearms, and no playing of music from 1:00 a.m. to 9:00 a.m. (Bohemian Club 1994). The Bohemian Club by-laws and rules take sixty-one pages of the Club's 1969 by-laws/officers directory and can be added to at any time. In 1952 the Club passed rules for the Grove and Club that forbid any solicitation of autographs from any member (Lawrence 5-23-52).

The Club strives to achieve a well-ordered gentlemanly atmosphere both at the Grove and the City Club. This atmosphere allows for the sentimentality of the Bohemian Spirit to be sustained and continue as an important factor in the depth of bonded friendships developed between members. Bohemian men share strong feelings about their Club. In short, there is an inter-club male culture that includes socially constructed traditions and ceremonies as well as deeply-held emotionally-based values and beliefs. The Clubs' 122-year history has established a pattern wherein these cultural understandings are religiously passed from generation to generation. More then one young Bohemian camps in the same location as his father and grandfather before him. In this respect the Grove takes on a sacred patrilineal quality that members seek to protect for future generations.

To what extent this sense of bonded friendship extends into the world of business, politics and policy will be explored in the next three chapters.

CHAPTER 4

Weaving Spiders

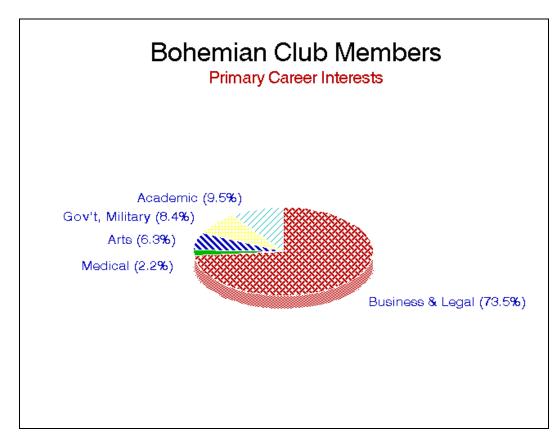
Business and the Bohemian

"The Bohemian Club has changed a lot. It used to be that when you sat down for dinner, out of fifteen men, ten would be owners of their own local businesses, employing 200-300 people. Today, out of fifteen men, maybe one would be a sole proprietor, while most now work for a corporation (Walter Dold Bohemian Club member since 1933 Interview 2-1-92)."

The most comprehensive effort to identify Bohemian Club members collectively has been done by BGAN activist and photographer, Kerry Richardson. He has complied a biographical information on 905 Bohemian Club members from various Who's Who's, Bay Area newspaper indexes, and other sources. Richardson used Club lists from the late 1980s as his Club membership source (Richardson 1990). I reviewed each of his records and was able to classify 853 biographies into five primary career categories:

Business/Legal	627
Theater Arts - Writing	54
Non-Profit, Government and Military	72
Academic	81
Medical	19

The following pie chart displays the results:



Although not completely accurate, because associate members tend not to be listed in biographical sources, the above percentages are probably fairly close to the actual breakout of Club membership, given that a number of associate members, according to Baxter (6-3-94), are businessmen as well as talented artists.

Each of these areas can have considerable overlap. A business executive may serve as a political appointee or a career politician may have various business investments. The above graph reflects the primary lifelong activities of the various men, and shows that private business is the dominant career interest of Bohemian Club members. With such strong business interests and elite corporate connections the question arises, are Bohemians primarily spiders or art aficionados?

The answer to this question is highly contentious. As the business executives of

the Club provide the bulk of the financial resources, one could argue that economic elites with a weaving spider mentality would have eventually taken over and phased out the artistic and musical segments. The reason this has not happened is that even business executives have self-actualizing needs for friendship and mutual support, and the artistic/musical elements of the Club provides a common experiential process that serves both the socio-emotional needs as well as enhancing web spinning activities. Club members adamantly defend private male association rights for social purposes and promote strong mores against business dealings in the Club or at the Grove. However, there is mounting evidence that suggests these efforts are not always successful and are only intended to be superficially observed.

A recently published directory, Who Owns Corporate America (1993), lists the Security Exchange Commission's (S.E.C.) stock ownership data for 4,100 publicly held corporations in the U.S.. Corporations are required to report all stock held by their corporate directors and by any principals with 10% or more of the shares. This data source leaves most stock ownership in the U.S. undisclosed. However, the Who Owns Corporate America list is substantial, with over 75,000 names. I was able to cross match it with active Bohemian's for 1991. In total 232 Bohemian's, 11.89% of all active members, held 30.476 billion dollars worth of U.S. corporate stock. This ownership is concentrated primarily in the Club's top five billionaires, who collectively own 25.449 billion dollars worth of stock.

This S.E.C. data is extremely limited in its scope. For example; David Rockefeller Jr.'s holdings are shown at \$1,633,142.00, yet according to Rockefeller

family biographer, Peter Collier, David Jr.'s current net worth is somewhere around 10-12 million dollars (Collier 7-3-94). From this it is clear that the S.E.C. data is but a small percentage of actual Bohemian Club members' net worth. Nevertheless, the S.E.C. data is an indicator of incredible corporate wealth held by a significant number of Bohemian Club members.

I sorted the S.E.C. data by camp in order to determine which Grove camps held the highest amount of publicly listed stocks.

Bohemian Grove Camps by S.E.C. Listed Holdings Over \$100,000,000 in 1991

District Holdings Cycl progroup in 1991		
Camp Name	Corporate Stock Value	
Uplifters Silverado Squatters Highlanders Friends of the Forest Jinks Band Hill Billies Mandalay	\$21,948,748,561 2,477,834,527 1,430,095,648 948,582,898 720,094,448 590,590,700 549,827,200	
Caveman Midway Lost Angels Zaca Parsonage Druids Thalia	391,878,758 178,538,965 175,248,030 162,119,680 160,380,527 145,521,728 121,777,764	

In addition to the above, nine camps held over \$10,000,000 worth of S.E.C. reported stock and twenty-six camps held over \$1,000,000. The cumulative results of camp S.E.C. data indicates that forty-six camps have members whose stock holdings exceed one million dollars. This means that 37% of all the camps in the Grove have

internal camp networks that represent substantial business assets. This financial data seems to be an important aspect of understanding Bohemia, where wealth is evident but definitely not flaunted.

I was also interested in patterns of business networks among corporate directorships in the United States. A new directory entitled Who Knows Who, has been discretely published annually since 1987 for the non-profit fund raising community by a Berkeley Librarian, Jeannette Glynn. This directory is a listing of all directors of the Fortune 1000 and Forbes 500, for a total of 1,144 top U.S. corporations. The total number of director's listed is 10,714 (Glynn 1991).

Matching the active 1991 Bohemian list with the 1991 U.S. directors resulted in showing that 141 Bohemians hold 286 directorships in the top 1,144 U.S. corporations. The data indicates that 13.2% of all Bohemians are directors of Fortune 1000 or Forbes 500 corporations, or that of the top 1,144 corporations in the U.S. 17.6% have a one or more Bohemian directors. These 286 directorships were held in 201 corporations, so that eighty-five Bohemians had directorships with at least one other Bohemian in a top U.S. corporation. The thirteen corporations with three or more Bohemian directors are as follows:

List of Top U.S. Corporations With Three or More Bohemian Directors

U.S. Corporation	Number of Bohemian Directors
Bank of America	7
Pacific Gas and Electric	5
American Telephone & Telegraph	4
Pacific Enterprises	4
First Interstate	4
McKesson Corporation	4
Carter-Hawley Hale Stores	3
Ford	3
F.M.C.	3
Safeco Insurance	3
Potlatch	3
Pope and Talbot	3
General Motors	3
Pacific Telesis	3

As would be expected of a high-California-membership Club most of these corporations are headquartered on the West Coast.

As such, 201 corporations are essentially the Bohemian corporate family, because they are made up of permanent Club members who have an opportunity to network and interact with each other on a regular basis. This does not necessarily mean that all 141 of the men know each other intimately, or make business deals with each other because they are Bohemians.

In fact, it is very clear that groups of Bohemian's do not now have business meetings at the Grove. However, should two men need to meet each other for business purposes at another time, the opportunity to get acquainted at the Grove is readily available.

An evaluation of camp membership by U.S. corporate directorships makes this point exactly. The following is a list of the ten camps with the most members who are directors of one or more top 1,144 U.S. corporations.

Camp Affiliation of Bohemian Corporate Directors

Camp	Number of Men in Directorships	Number of Directorships
Mandalay *	14	36
Lost Angels *	10	23
Hillbillies *	7	13
Caveman *	7	13
Owls Nest *	6	15
Uplifter *	6	13
Stowaway	5	9
Midway *	5	10
River Lair	4	6
SIlverado Squatters *	4	11
Totals:	69	149

^{*} Indicates S.E.C. \$100 million plus camp

If a person were actually trying to meet U.S. corporate directors, visits to these ten camps would easily acquaint him with a director on the board of over 100 of the top corporations in the United States. In theory, it would take only three to four days of camp time to meet most of these 69 men during the midsummer encampment. This estimate is based on my random meeting of 94 men at the Grove in two days in 1994. If a person were so inclined it would be quite possible to build a personal network of corporate America in a matter of a few days at the Grove.

If you examine a map of the grove it is clear that by using Mandalay Camp as a base, a man would be physically within 1,600 feet of twenty-two of the twenty-eight multiple director camps, thereby making it a brief five to ten minute walk to visit each

camp. The only difficulty a person would have with this whole process is that you cannot just walk into Mandalay Camp (Baxter 6-3-94). Mandalay Camp has a waiting area so when you arrive a camp stewart greets you and asks who you wish to see. So going into Mandalay Camp is not possible without a prior introduction to a member and an invitation. This probably would not be too difficult to arrange through other contacts if a person really wanted to get in.¹⁷

Domhoff's percents of 29% for 1970 and 30% in 1980 of top corporations being represented at the Grove, were based on both guests and all members for 797 corporations. I computed the 1991 figures base on active members (90% of all members) only and on a total 1,144 corporations. The closest Grove guest list I was able to obtain to 1991 was the 1993 list. I matched this list against the 1,144 U.S. corporations' directors and came up with 62 additional U.S. directors who served on 104 corporate boards. So by adding in the guests as Domhoff had done in 1970 and 1980 to the membership directors the result is that 273 corporations had directors at the 1991-93 summer encampment. This represents about 24% of the top 1,144 corporations in the United States. So, Domhoff's data and the 1991-93 figures compiled show that for the

¹⁷. At the last day of the Spring Jinks I walked into Mandalay after breakfast. Camp members were already all gone, and there was just staff there cleaning up. There were six valets at Mandalay serving eighteen members and guests for the week-end. Mandalay has a fairly small bar, but a beautiful deck and camp club house. The inside area flooring is polished hardwood, and there is adequate room for a formal dinner seating for 50-75 men. In book shelves along the river road wall are camp scrap books, showing pictures of Mandalay Camp members going back fifty years. George Bush's picture along with Henry Kissinger and George Schultz was in the 1991 album.

¹⁸. In the late 1980s the club stopped publishing a guest list at the Grove for all members and instead posted one list at the Civic Center. This was done to prevent their public circulation. (Baxter, 2-31-94) The source for my 1993 list wishes to remain anonymous.

past quarter-century Bohemia has had a consistent 24-30% of the top U.S. corporations represented at their summer encampments.

% of Top Corporations Having Members or Guests

at the San Francisco Bohemian Club Summer Encampment

1970 N = 797	1980 N = 797	1991-93 N = 1,144
29%	30%	24%
(Domhoff,'74)	(Domhoff,'83)	

This twenty-year consistent pattern of corporate directors at the Grove lead to my questioning of how far back these patterns are evident, especially before the California growth boom during World War II. In order to address this question I compiled lists of the 100 non-California U.S. corporations with the largest assets and a separate list of the largest California corporations for 1941, 1971, and 1991. I used an assets-based criteria, because it seemed to be the most accurate way to identify the apex of U.S. corporations. Corporations merge, industrial groups decline, but assets remain uppermost. Once I had the corporate lists, I entered the names of the directors and top managers of each corporation into a data base for matching with the 1941-71-91 Bohemian Club active membership lists. The results were as follows:

% of the Top 100 non-California U.S. Corporations

With Bohemian Directors

<u>1941</u>	1971	1991
25%	41%	30%
N=19	N=49	N=31

Bohemians as directors of the top 100 largest U.S. non-California corporations started at 25% in 1941, rose to 41% in 1971, and dropped to 30% in 1991. The numbers of individuals are small, at 19 for 1941, 49 for 1971, and 31 for 1991. Nevertheless, what seems to be indicated from this data is that the largest corporations in 1991 had a slight decline in involvement at the Grove. This could just be an anomaly, or perhaps something has changed that had attracted Club membership among top economic elites outside of California. Domhoff had found from his 1970-1980 data that the largest corporations tended to be the most-heavily networked at the Grove. Again Domhoff's data included guests as well, so I matched the 1970 and 1993 guest lists to determine if there was also a decline in this area as well.

% Of the Top 100 U.S. non-California Corporations

With Bohemian G	Frove Guests
-----------------	--------------

1971	1993
40%	21%

Just as with Club members and the 100 corporations, there was also a drop in guests from the top 100 non-California corporations. Again the numbers were small, thirty-nine individuals in 1971 and twenty-nine men in 1993. But considering that there were almost twice as many guests in 1991 as in 1971 (778-341) the decline seems even more dramatic. By combining guests and members for 1971 and 1991-93, the over all decline is even more evident.

% Of the Top 100 Non-California U.S. Corporations Directors or Managers with Bohemian Club Members or Grove Guests

1971	1991-93
64%	42%

One possible explanation for this decline could be that as of 1987 a ruling by State of California's Franchise Tax Board discontinued the practice of allowing individuals or corporations to deduct their dues and expenses for a private men only clubs on their State income tax returns (Los Angeles Daily Journal 6-17-87). This could have lead to a dropping off of the incentive to invite high level business associates if an individual had to pay all guest expenses from personal funds.¹⁹

If tax deductions were a factor in a decline of corporate elite at the Grove then this should show up as well, among the top California corporations. Matching the Bohemian Club members and guests for 1971 and 1991-93 to the directors and managers of the top fifty California corporations by assets level had the following results:

% Of Top 50 California Corporations Having Bohemians as Directors or Managers

1941	1971	1991
74%	52%	62%
N = 38	N = 26	N = 31

¹⁹. The Bohemian Club is quite adamant about this issue, and has adopted a strict policy of not accepting any business checks for dues and expenses. In the early winter of 1994 a member was expelled from the Club for deducting club expenses on his income taxes (Baxter 3-31-94).

% Of Top 50 California Corporations Having Grove Guests²⁰

1971	1991-93
16%	24%
N = 8	N = 12

% Of Top 50 California Corporations Having Bohemian Club Members or Guests

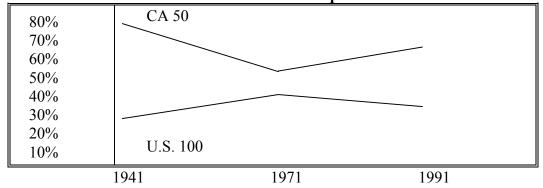
1971	1991-93
54%	68%
N = 27	N = 34

As evident from the above data California corporations have retained a strong presence at the Grove, especially in 1991, but still slightly less than in 1941. So, at least in California the loss of being able to write off membership has not discouraged top corporate elites from participating at the Club.

Overall the corporate data shows that the Bohemian Club has been and continues to be highly interconnected with both U.S. and California corporations. After World War II the Bohemian Clubs' connection with national corporate elites grew significantly, and has dropped off slightly since the 1970s.

²⁰. Generally Californians are not allowed as guests at the Bohemian summer encampment; Special permission is required from the Grove committee for California guests. The Spring Jinks has become the primary California Grove guest weekend. 1971-91 guests who were directors of California corporations were all primarily out of state residents.

% of Bohemian Club Interconnectedness With Top Non-California U.S. Corporations and California Corporations



It is tempting to say that the relationship between the California 50 and the U.S. 100 reflects a growth and decline correlation, however, I think the numbers are to small to make such a claim. They do seem to offset each other however, and there is resulting balance of continuous high level corporate involvement at the Grove over the past fifty years. The Club still favors West Coast corporations, but a long term national level involvement is definitely present.

It has been fairly well-known that Bohemia is structurally inter-linked with the America business community, but less well-developed is a historical and qualitative interpretation of how the men in this network use it for business advantages.

In testimony before the State Franchise Tax Board in 1987, Domhoff cited an inter-office memo from a prominent Los Angeles Republican lawyer requesting reimbursement for private men's club dues and expenses.

December 30, 1975

To: Management Committee

Subject: Club Membership

There are a total of three clubs for which I propose to seek reimbursement for dues paid during the year 1976, which I am a member; the Bohemian Club in San Francisco, the Links Club in New York, and California Club in Los Angeles.

One. Bohemian Club

This club, as you know, is one of the most prestigious in America and is particularly helpful for entertaining guests and visiting with members at the summer encampment. As examples, I have had, in the past, guests such as Thomas V. Evans, Esquire, of the firm of Mudge, Rose, Gunthie and Alexander in New York; Reese Meller, Senior Vice President and General Counsel of Richmond Corporation, an insurance company in Virginia; Robert H. Finch, Esquire, while he was Secretary of Health, Education, and Welfare, William Rogers, former Secretary of State... I also use the downtown Club when I am in San Francisco, but only for business lunches or cocktails. I pay and will request reimbursement for non-resident dues and also my proportionate share of the Lost Angels Camp as I have in the past... (Capital Reporter 6-16-87 p.17-18)."

Lost Angels camp members, as noted above, held over 178 million dollars in corporate stocks, and had twenty-seven directorships in the largest U.S. corporations.

Club members would want outsiders to believe that here is a national level Republican attorney who invites cabinet officials and high level corporate officials to share the same intimate camp site in the redwoods with the directors of twenty-seven U.S. corporations and all they are going to do is talk about music, nature and the arts!²¹

In group discussions and at dinners specific business issues are probably not talked about. If similar to my observations at the Grove the topics will tend to be broad economic issues, political concerns, societal changes and what's the best value on a Napa Valley Chardonnay. However, the gathering of business elites on a first name basis within the shared experiential process of Grove happenings creates fairly rapid personal intimacies that transcends the Grove and cements relationships for future business contacts and deals.

In addition to this, many men cannot resist the temptation to discuss specific business deals in the privacy of paired or small friendship groups. While the culture of the Grove forbids solicitation and economic dealing, the vastness of the Grove makes private discussions between individuals easily possible. This behavior is qualitatively observable to a listener sitting on Grove bench catching snippets of conversations of passing small groups of Bohemians. Walking at a leisurely pace men engrossed in a specific business discussion tend to ignore other Bohemians passing by or within hearing

²¹. The corporations representing the Lost Angeles camp include:

Calfed Mattel Inc Union Bank Comp Science Inc Union Electric Co Media General Inc PHM Corporation SCE Corporation **CBS** MCA Inc Pacific Enterprises Amax Northrop Corp Well's Fargo Bank **IBM** ARM Corporation Great Western Fin **Cummings Engin** Colgate-Polmolive Baker Hughes Inc Philip Morris Sears & Roebuck Times Mirror Co Security Pacific Rockwell Int Avery Dennison Corp Atlantic Richfield

distance of their conversation. This phenomena gave me an opportunity to briefly overhear several paired business conversations at various locations in the Grove during the Spring Jinks.

Paired conversation pieces from three sets of Bohemian Grove men, June, 1994:

"Would G.E. come in on the deal? Only with new prototypes and a 500K investment, in a target area of the 7th largest area base."

"The bond market was flat, and the guy signed early. I guess that is why he is so fucking rich."

"The Asian mentality doesn't comprehend paying for financial advice. Do they expect to get it for free?"

Granted this is only a few brief conversations in crowds of Bohemians, but they have led me to believe that men tend to observe Grove conventions in large groups, but succumb to their primary career interests with friends or associates in paired settings.

The former C.E.O. of a major defense contractor participated in a conversation with Al Baxter and myself on this topic of business activities at the Grove. He frankly admitted, "Being at the Grove is a business advantage for me." He went on to say that, "I don't come to the Grove first off for business, but the guys you meet definitely give you an advantage (Baxter 6-4-94)."

A high level San Francisco attorney frankly disclosed that camp networking for business purposes is commonly done at the Grove. (Informal Interview Bohemian Grove 6-3-94). He said that "high level corporate officials will go from cocktail party to cocktail party", to meet others for future business contacts.

Another San Francisco attorney I talked to at the Grove kept 3" x 5" cards in his back pocket, so he could take notes on the names and backgrounds of various men he met at the Grove. It was clear that his purpose was to network for potential business clients as he made the rounds from camp to camp.

Personal connections have an opportunity to build over years in the Club. For forty-five years, before merging with Wells Fargo in 1986, Crocker Bank consistently had eleven to twelve of it's twenty-five directors as Club members, three of whom were together in Hill Billies Camp in 1971. For these dozen men the Grove was a natural personal extension of regular banking contacts, where individuals could have an opportunity to sound out each other on important issues in an informal way. This is not to say that all men use the Grove for advantageous off-the-record business dealings. However, it is definite that some do and the opportunity is always present.

A historical look at advantages of being a Bohemian relative to business is useful for further discussion on this topic. Loyall (Blackie) McLaren, accountant, long-time financial consultant to James Irvine and later trustee for the Irvine Foundation, tells the story of how he met James Irvine in 1918, four years after graduating with his B.A. from U.C., Berkeley.

Ever since I was a boy I had heard a great deal about the Bohemian Club. My father had been a long time member, three of my uncles were Bohemians, as well as many family friends (p.152). Well, he (Irvine) knew my partner, who was really my fathers' contemporary, Percy Goode. Mr. Goode was a bachelor and lived at the Bohemian Club and Mr. Irvine used to go there for Thursday nights and they became acquainted (McLaren 1977 p.129).

This led to Irvine asking Goode for a tax advice referral, and he gave him McLaren's name. This produced a lifelong financial contact for McLaren with Irvine and the Irvine Company. For McLaren a Bohemian connection gave him the advantage of a lucrative business contract that changed his whole life.

McLaren's accounting firm went on to establish a national reputation. The following describes how he would develop usiness connections nationwide.

In reviewing my various activities,... a substantial portion of my life has been devoted to clubs.²² The purpose of these... particularly in the case of clubs in big cities where I could find suitable accommodations when traveling by myself. There is also a commercial aspect connected with these clubs because the more I joined in , the wider my list of friends became, and the more clients came to our firm (McLaren 8-9-77 p.148-149).

McLaren (August 9, 1977) also tells how, in 1950, he was contacted by the Bohemian Club nominating committee about being president of the Club, just before going into a board of directors meeting of the Santa Fe Railroad, Inc. in Chicago. Unsure about how to respond he asked advice from other Bohemians at the meeting.

"I contacted Fred Grey who was an old time member of the club and asked him for advice,... He said... you'd better grab it right now... I questioned... three other members of the board who were Bohemians, they all advised me to accept. So I did (p.151)."

This is a good example of how intimately Club life is tied in with business for the American economic elite. Just the fact that four other Bohemians were in the room in Chicago at the time of McLaren's call is a specific example of the interconnectiveness of the Bohemian corporate family.

²². He was president of both the Bohemian and Pacific Union Clubs, and a member of Links, N.Y., Rainer, in Seattle, Racquet in Washington, D.C., S.F. Golf, Cypress Point Golf, and the Metropolitan N.Y.)

In a ten-month period from June 1, 1940 to February 28, 1941 California received \$470,662,000 in defense contracts awarded by the Army and Navy, making it the number one defense contracting state (U.S. Office of Business Economics 1941 Appendix A). Defense money was an important stimulus to the San Francisco Bay Area economy and the promotion of this continued business was important to a number of people. E.O.

Lawrence, physicist at U.C., Berkeley, was actively involved in facilitating Bay Area military spending, understanding the symbiotic relations that this had for support and growth of his nuclear research projects.

In October of 1941 Lawrence hosted an overnight party at the Bohemian Grove, in honor of Admiral A.H. Van Keuren, Assistant Chief Bureau of Ships U.S. Navy, which included responsibility for all shipbuilding contracts with U.S.N. (U.S. Government Manual Sept, 1941 p.273-74). The guest list included:

Guest List - 1941 E.O. Lawrence Party at the Grove

Manager of Naval

Robert Sproul U.C. President H.E. Bolton U.C. Professor William Donald U.C. Radiation Lab Don Cooksy U.C. Radiation Lab Mauro P. O'Brian U.C. Engineering Charles Lipman U.C. Dean Office of Controller, U.C. James Corky Rear Admiral John Greenside Commandant of 12 Naval Rear Admiral Wilhelm L. Friedland Mare Island Navy Yard Ensign Alex H. VanKerven Jr. Admiral's son Joseph Moore Jr. President, Moores Dry Docks

Captain H.M. Gleason

(Lawrence Archives 10-24-41)

This cozy private gathering held at the Grove's river clubhouse combined one of the leading shipbuilders in the Bay Area with the Navy's key person in charge of naval contracts and the top officials at U.C., Berkeley. After the party Lawrence got a thank you letter from shipbuilder H.M. Gleason.

October 28, 1941

Dear Dr. Lawrence,

I cannot tell you how much I enjoyed your party at the Bohemian Grove... In company with such a distinguished group, maybe I let my hair down with too much abandon, but seeing that all hands were doing likewise I felt that I would be in good company. "Van" (Admiral Van Keuren) told me that he thoroughly enjoyed himself... (Lawrence 10-28-41)

This party apparently got quite friendly, and the manager of shipbuilding for Moores became a first name acquaintance with the Chief of Naval Shipbuilding.

Lawrence was actively involved with other major defense contractors throughout his life, by serving as a consultant to and later on the board of directors of Monsanto, and working as a consultant to General Electric from 1928 to 1958. A letter from E.M. Queeny with Mosanto Chemical Company to Lawrence dated August 4, 1952, reads as follows:

"Sorry I missed your company coming down. We had a good flight. It was nice to see you at the Grove (Lawrence File 8-4-52)."

Lawrence was involved with a number of business-related functions at the Club.

A party for Mr. H.V. Erben, manager of General Electric's Control Division was held at the Bohemian Club 11-8-43. Lawrence sent his regrets (Lawrence File 11-8-43).

A Bohemian Club reception for Mr. Jen Hume, Vice-President of General Electric was held on 2-14-44 with Lawrence as a guest (Lawrence File 2-14-44).

Lawrence attended a Bohemian Club reception for E.O. Shreve, Vice-President of General Electric, on 5-1-46 (Lawrence File 5-1-46).

Lawrence even used his Bohemian connections to help his son get a summer job in a

Standard Oil service station, as the following letter indicates:

May 13, 1957

Dear Ted (T.S. Petersen, Bohemian President of Standard Oil),

This is to introduce Robert, who is looking for a summer job, preferably in a Standard Station in the vicinity of Laguna Beach or Newport Beach. I can tell you how much his mother and I appreciate your kindness in offering to see if there are any jobs along this line available.

Sincerely,

Ernest O. Lawrence

Lawrence's use of the Grove's river clubhouse for a Manhatten Project planning meeting in September of 1942 is well documented. Less well known is who exactly attended this meeting and the prideful publication of its history in Bohemian Club library notes. Participants at the Grove meetings of September 13 and 14, 1942:

E.O. Lawrence	U.C. Radiation Lab
Donald Cooksey	U.C. Radiation Lab
Robert L. Thornton	U.C. Radiation Lab
Robert Oppenheimer	U.C. Physics Department
James B. Conant	President of Harvard
Lyman Briggs	Dir, Natl Bureau of
	Standards

Eger V. Murphree Chemist, Director of

Arthur H. Compton Standard Oil Company
Dean, Dept of Physical

Chicago & Consultant to

G.E.

Lt. Col. Kenneth Nichols

Major Thomas Crenshaw

U.S. Army

U.S. Army

(Bohemian Club Library notes #7 1960)

The atom bomb made this particular meeting at the Grove world famous, but it was not an isolated case of business and government planning through Bohemian club facilities. This was but one in a long series of historical business-related activities done in the context of a Bohemian corporate family network. The Club takes pride in this event, and members often tell new guests this story while at the Grove.

Least one think that Lawrence is an exception to the rule of business activity and associated connecting at the Club, this type of activity extends to Bohemian small business owners as well. Andrew Howell, rare book merchant in San Francisco, often used the Club to host clients. In the summer of 1939 he hosted the director of the Boston Museum and the president of the Metropolitan Museum in New York, at the Grove encampment (Howell Archives 1939).

During my dinner at the Bohemian Club on 3-31-94 I was seated with a probationary new associate member. This man was the co-owner of a computer software company in San Carlos. His guest was a school district representative from Coeur d'Alene, Idaho, who was in the Bay Area looking at new computer systems for his district. Both men had just met that day, and it was obvious that the school representative was being given an exclusive experience of Bohemia, meant to impress him and increase his respect for the computer software company owner.

Even loyal Bohemian, Al Baxter who adamantly claims the Club is for social purposes only, had to admit that the hand-carved marble inlay over his fireplace was done by the daughter of a fellow Bohemian (Baxter 3-31-94).

There are men within the Club who occasionally admonish members for their marketplace dealings.

"Weaving spiders come not here" is our motto. This club is vulnerable to criticism when its members outrageously violate that motto, when they use the club, not as an escape from the market place, but as a device of the market place. We are vulnerable to criticism when we grossly violate the heritage handed down to us by our nineteenth century founders (Starr 6-4-77 p.4).

Starr's criticism was a defacto acknowledgement of ongoing business activities at the Bohemian Club. That these activities do occur is not in doubt. That the Club is a highly interconnected socially-based reflection of American business society is also not in doubt.

Being in the Club gives a member access to business opportunities well beyond any normal business setting. Some men will and do take advantage of this, and some, like Al Baxter and Kevin Starr, would consider such actions an absolute violation of the Spirit of Bohemia.

Nevertheless, the structural analysis of the Bohemian Club and the historical/qualitative interpretation of that structure leaves little doubt that Bohemia has served for decades as a place for business entertainment and networking. Because they are in the Bohemian Club, each member has the potential for a relative advantage in

terms of socio-economic success in the business world. Acting in this advantage, however, is an individual choice.

CHAPTER 5

Webs of Power

Bohemia and Politics

The Bohemian Grove has long been a political networking point for Republicans. Dewey, Hoover, Wilkie, Eisenhower, Taft, Goldwater, Nixon, Bush, Ford, and Reagan have all been members or guests at the Grove along with significant numbers of cabinet members and White House officials (Van der Zee, Domhoff 1974). Eisenhower gave a premier political address at the Grove in 1950 setting himself on the path to the presidency (Van der Zee 1974 p.86), and presidential hopeful, Nelson Rockefeller, flew into the Grove for a Lakeside Chat in 1963. Nixon and Reagan sat down informally at the Grove in 1967 to work a political deal wherein Reagan was to run only if Nixon "faltered" (Domhoff 1974 p.42). These incidents are well-known, but to what extent is Bohemia an ongoing socio-political environment?

I want to examine this question starting with a political structural analysis of the Bohemian Club over time. To do this I built a database that included the names of all the

top political appointees in the United State government listed in U.S. government manuals for 1991 and I looked up the names of all active Bohemians in the 1971 index from the same source.²³ Government officials were matched against the active Club members for 1971 and 1991 to determine exactly how many Club members held high level government positions. The results by position were as follows:

High Level Positions Held by

Bohemians in U.S. Government

1971	1991
1. President	1. President
2. Deputy Secretary of Defense	2. Secretary of Treasury
3. Deputy Under-Secretary, Dept of	3. Postmaster General
the Interior	4. Chairman: U.S. Postal
4. Associate Justice of the Supreme	Service ²⁴
Court	5. Director: National Railway
5. Rear Admiral, U.S.N.	Passenger Corp.
6. Director: Office of Science and	6. Director: Federal Justice
Technology	Center
7. Member: National Science Board	7. Board Member: U.S.
8. U.S. Circuit Judge: 9th District	Institute of Peace
9. Trustee: JFK Center for	8. Director: Museum of
Performing Arts	National History
10. Chairman: JFK Center for	9. Director: Pension Benefit
Performing Arts	Guaranity Corp.
11. Member: National Science Board	10. Secretary of Smithsonian
12. Deputy Asst Secretary of State	Institution
Dept, Asian-Pacific Affairs	11. Director of Finance: Dept of
13. Asst Deputy-Data Mngt,	Treasury
Veterans Administration	

²³. Unfortunately the 1941 U.S. government manual is not indexed by individual name, making it a lengthy process to match and beyond the resources of this study.

²⁴. Postmaster General and Chairman of the Postal Service were both members of Bald Eagle Camp.

As indicated above, about a dozen high level United States government officials were active members of the Bohemian Club for the two comparative time periods. Bohemians have traditionally invited a large number of guests from the East Coast to attend their summer encampment. Washington D.C. was second only to New York as the city most likely to have guests at the Grove.

% of All Grove Guests from N.Y. or Washington D.C.

Year	1968	1970	1976	1981	4 Year Average
New York	27.5%	21.4%	17.3%	10.9%	18.7%
WA, D.C.	5.6%	7.9%	5.7%	5.9%	6.2%

Totals N = 1462 NY = 274 D.C. = 9

Between 1968-1981 anywhere from 19 to 27 Washington, D.C. men were consistently invited to summer camp. Not all of these invitees were government officials; some were lobbyists, federal consultants, lawyers, and policy council officers. The only matching figures on a specific year available were for 1970, which showed that 66% of all Washington D.C. Grove attendees were government officials.

A comparison of 1971 and 1993 Grove guests in the U.S. government follows:

Government Officials Invited As Guests To The Bohemian Grove

1970	1991 - 93
Secretary of Interior	Secretary of Defense
2. Secretary of the Treasury	2. Chief of Protocol, Dept of State
3. Secretary of Defense	3. Senator from Wyoming
4. Secretary of State	4. Representative from Tenn.
5. Chairman: U.S. Export- Import	5. Representative from WA
Bank	6. Representative from CA
6. Chairman: Joint Chiefs of Staff	7. Ambassador to Denmark
7. Director: U.S. Information Agency	8. Ambassador to Great Britain
8. Chief of Protocol: Dept of State	9. Ambassador to Bahrain / Canberra
9. Asst to the President: Domestic	10. Asst Secretary, Dept of Defense
Affairs	11. Under Secretary for Mngt: Dept of
10. Asst to the President	State
11. Asst to the President: National	12. Administrator of E.P.A.
Security	13. Director of Foreign Service
12. Deputy Director: Office Mngt and	Institute, Dept of State
Budget	14. Librarian of Congress
13. Board Member: Smithsonian	15. Asst Secretary of Navy: Financial
Institute	Mngt
14. Under Secretary: H.E.W.	16. Officer of Federal Reserve Bank:
15. Commissioner: Federal Trade	S.F.
Commission	17. Director: Federal Maritime
16. Associate Administrator	Commission
Operations: Dept of Transportation	18. Board Member, National
17. Deputy Associate Admin,	Railroad Passenger Corp
Planning: National Aeronautics &	19. Chairman: J.F.K. Center for
Space Administration	Performing Arts
18. Asst Admin, Industrial Affairs:	20. Chief Economist: Office of Thrift
National Aeronautics & Space	Supervision
Administration	21. Military Asst to Secretary of
	Defense

The above data shows that Bohemians regularly invite government men and politicians to attend the Grove encampments. As the 1993 Grove list was compared to the 1991 federal list, it is a bit curious that the 1993 list still includes a number of men who were high level officials in Bush's administration, suggesting that a political network

of Republicans is consistently maintained at the Grove even when a Democrat is in office.

If we combine the U.S. government officials who are members and the government guests the results are that attendees at the Grove consistently include thirty-one to thirty-two of the top political figures in the United States, with a strong emphasis on Republicans.

Domhoff found that 223 Bohemians and guests were on record in 1968 as giving over \$500 to top politicians in the U.S. with 90% going to the Republicans (Domhoff 1974 p.32). Wehr (1993) found that 142 Bohemians gave an average of \$1,656 to the 1992 Bush campaign, eleven members gave an average of \$8,750 to Clinton, and Perot received a total of \$459 from three Bohemians. These comparative political finance periods give us fairly strong evidence that a sizeable portion (7-8%) of the Club regularly contributes to Republican political campaigns. Wehr (1993) points out it is not possible to determine how financially influential Bohemians are through their corporate political action committees, but it would be reasonable to assume that direct contributions from individuals are but a small portion of political funds directed from Bohemians to Republican coffers. Six Bohemians were participants in Bush's Club 100 in 1988, meaning they donated over \$100,000 to the Republican National Committee (Berke, N.Y. Times 1-24-89).²⁵

Direct solicitation of campaign funds at the Grove would be in violation of the

²⁵. Al Baxter (1-13-94) seems to feel that 60-70% of the club is Republican with a sizable number of "New Deal" Democrats making up the balance.

weaving spider norms, however, given that Republican presidential hopefuls have regularly gone to the Grove, follow-up contacts by campaign finance personnel will likely include names of men met at the Grove during "informal" visits (Interview F 6-3-94).

While I was at the Grove, a former candidate for Congress frankly admitted to me that politicians frequently work the Grove, "going from camp to camp to meet people. Female politicians cannot do this, so they often send their male campaign managers (Interview F 6-3-94)." He said both Republicans and Democrats will network the Grove camps during campaign years and that this gives the members a chance to meet the candidates.

Collectively, Bohemians offer political candidates a concentrated network of potential contributors and influential contacts in the U.S. corporate world. The same mechanism of camp visitations possible for business connections is equally possible for politicians as well.

Since there is evidence that Bohemians have a strong interactive network potential in regards to high level federal employees, I was interested in seeing if this existed at a state level as well.

In order to do a comparative historical analysis of Bohemia and California state government, it was necessary to create three databases that included all the political appointments and key state officials for 1941, 1971, and 1991. I used the <u>California Blue Books</u> for 1941 and 1971 and the <u>California Roster</u> for 1991. These sources produce listings of over 500 top state government officials for each of the benchmark years. These were then compared to active Club members and guests. A report of the

Number of Positions Held by Bohemians in California State Government

1941	1971	1991
N=530	N=734	N=789
17 positions	23 positions	9 positions
13 individuals	22 individuals	8 individuals

Positions Held by Bohemians in California State Government

in Camorina State Government		
1941	1971	1991
Member of Senate	Public Employee	C.S.U. Trustees - 2
Member of Assembly	Retirement System	U.C. Regents - 2
Attorney General	Member of Senate	Member of Senate
CA State Defense	C.S.U. Trustees-5 ²⁶	State Personnel
Council - 2	U.C. Regents-6	Board
CA Board of	U.C. Santa Cruz	Comm CA State Gov
Architecture	Chancellor	Organization
U.C. Regents - 5	U.C.S.F. Chancellor	Public Utilities
State Agriculture	U.C. System Vice-	Comm - 2
Society	President	Fish and Game Comm
CA Dist Securities	S.F. Bay Consr Dist	
Comm	CA Law Revision	
Division of Pardons Water	Comm	
Project	Comm Uniform State	
Authority	Laws	
State Personnel	Reclamation Board	
Board	Supreme Court	
	Justice	
	CA Heritage	
	Preservation Comm	
	Court of Appeals	

Guest lists for 1941 are unavailable. In 1971 the only guest from state

²⁶. California State University Trustee started as a legal body in 1961.

government was Governor Ronald Reagan, but for 1991 seven individuals were guests.

State Government Guests at Bohemian Grove For 1991 by Position

U.C. Chancellors - 2
Member of Senate - 2
Judicial Council
California Transportation Commission
California State Lottery Commission
Member of Assembly - 2²⁷

If we add the guests into 1971 and 1991 member/government lists the results are:

Bohemian Member and Guests Holding California State Government Positions

1971	1991 - 93
23 individuals	15 individuals

It seems that 1971 was a peak period for Bohemians holding state government positions with a drop from 23 to 9 positions by 1991. However, Club members invited more state government guests in 1991, thereby maintaining a significant presence of state officials at the Grove.

It is quite clear that national and state level men in high level political positions maintain a regular presence at the Bohemian Grove encampments. Combining both federal and state employees and guests reveals that approximately 50 men who hold current high level government positions attend the Grove on a regular basis.

What this means is that through normal interaction and association at the Grove,

²⁷. One was a candidate for statewide office.

members will have an opportunity to meet high level government officials on a regular basis and can, by their own volition, follow up on these contacts at a later date if a political problem arises with which a fellow Bohemian could assist.

While deliberate politicking and fund raising conflict with Bohemian values, the discussion of political topics and current events is perhaps one of Bohemia's favorite pastimes. During my four days at the Grove the following political/current event topics were discussed in my presence:

Willie Brown - Capabilities as House Speaker Clinton's anti-war career
Minority admittances at U.C.
Oppenheimer's political orientations
A current bill in Congress
China's most favored nation status
Feminism and what do women really want
Terrorism
Environmental decline/lost species
Bohemian Club protestors
Pacific Rim export-import
1994 California governors race
U.S. energy policy issues
Multi-Culturalism/race relations
Afro-Centrism

One paired political snippet I overheard during my visit at the Grove involved a leading political figure in San Francisco talking to a former corporate C.E.O. who had just returned from Washington, D.C. "What's happening on the bill? It looks like Gephardt is going to get it through (6-3-94)."

Next to personal stories and events about the Grove and Club, political topics of various sorts are one of the more common subjects at the Grove. These discussions are often stimulated by Lakeside Chats, which are themselves often very political.

On Saturday, June 4, 1994 the Lakeside Chat was given by a political science professor from U.C., Berkeley. The chat was entitled "Violent Weakness", which focussed on how increasing violence in society was weakening our social institutions. Contributing to this violence and decay of our institutions is bi-sexualism, entertainment politics, multi-culturalism, Afro-Centrism, and a loss of family boundaries. The speaker claimed that to advert further deterioration, we need to recognize that "elites based on merit and skill are important to society" (loud clapping). "Any elite that fails to define itself will fail to survive... We need boundaries and values set and clear! We need an American centered foreign policy... and a President who understands foreign policy." He went on to conclude that we cannot allow the "unqualified" masses to carry out policy, but that elites must set values that can be translated into "standards of authority". This speech was forcefully given and was received with an enthusiastic standing ovation by most members. I asked a dozen men after the speech how they felt about it. One said it was too simplistic, and another said it should be discussed more, but the others all gave it strong approval. In three camps I visited after the chat it was inevitably one of the topics of discussion.

From the reaction of Bohemians to the chat, it was apparent that the term elite is a self-identifier for many Club members, and that because of that identity they feel they have an obligation and right to set the political policies and direction for America.

Most of the men present at the Grove are not in immediate positions of power that would allow action on issues. However, more important sociologically is the idea of the shared sense of elitism that allows for the formation of reactionary attitudes towards

various progressive movements. This is very similar to the reactionary responses of Bohemians to insurgent labor challenges in the 1930s. The homogeneity of the Club and the close inter-relationships of the men, allows for the articulation of shared values and beliefs on numerous socio-political topics.

Historical phrases from the 1920 Cremation of Care ceremony reflects shared political sentiments from Bohemians of that era:

The Spirit of Tradition speaks:

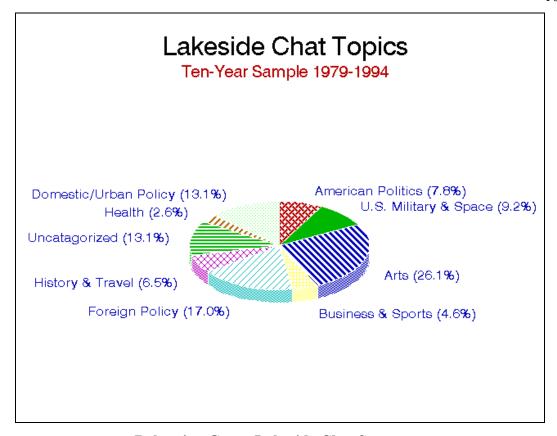
With greatest scrupulosity; I seek the manner of the past; o'er all to hold. What doth not naturally unfold itself from the sure and written past I do abhor... The heretic, the fearless liberal, the over heated red, all advocates of novelty, I class as one... (Thompson 1920).

Socio-political topics are constantly presented to Bohemians at Lakeside Chats. A review of 10 years of Lakeside Chats at the Grove reveals that between 1979 and 1993 politics and policy issues are the most common topics.

1979 - 1993

Politics/Policy Issues	Arts	General Interest
American Party 8% Politics	Humanities 26% & Arts	Health 3%
Domestic/Urban 14%		Business 4.5% & Sports
Military/Space 12.5%		History 6.5% & Travel
Foreign 26%		
TOTALS: 60.5%	26%	13%

Not coded: 13.5%



Bohemian Grove Lakeside Chat Summary

Chats stimulate political and policy discussions among the men at the Grove, and serve the purpose of allowing consensual understandings to take shape. This is not to say that there is not disagreements among Club members. One particular case in point occurred in 1993. William Simon, former Secretary of the Treasury under Ford, gave a Lakeside Chat during which he delivered some scathing anti-Bush remarks, while the freshly defeated President was in the audience (Wehr 1993). The San Francisco Chronicle columnist, Robert Novak, reported August 9, 1993 that Bush walked out of the chat. However, this seems to have been overstated. Bush was probably upset, but he did not leave the lake area until the end of Simon's talk (Wehr 1993, Baxter 3-31-94). More than one Bohemian was unhappy with Bush in 1993. One Club waitperson

told how a group of men were exiting from the dining circle only a few tables away from Bush, one man went over to shake Bush's hand and came back to his friend and said, "Aren't you going to shake the Presidents hand?" His loud response was, "Yeah, I'll

shake his hand and ask him why he fucked everything up" (Interview B 5-17-94).

High level socio-political policy topics have a long tradition at the Grove. President Hoover gave chats almost every year from 1932 to his death in 1964.

A 1951 program of Lakeside Chats shows the following speakers and topics.

"The International Oil Situation" T.S. Peterson President, Standard Oil Company, CA

"Wither America?" Senator Robert A. Taft

"Strategy"
General A.C. Wedemeyer
U.S. Army: General Staff, Washington, D.C.

"World Conditions"
Herbert Hoover
Former President of the United States

(Bohemian Club CA Historical Society 1951)

In recent years the more highly-attended weekend chats are most likely to cover policy issues and feature national or international level speakers, as compared to midweek sessions which tend to cover the arts and common interest topics. A review of the weekend chats for 1991-92-93 shows both the noteworthiness of speakers and the sociopolitical content of their topics.

1991 Weekend Chats

Friday, Saturday, Sunday

Speaker	Topic
William L. Armstrong U.S. Senator, Chairman of Republican Policy Committee	Congressional Reform Before It's Too Late
S. Frederick Starr President of Oberlin College	U.S.S.R., Smaller But Better
Helmut Schmidt Former German Chancellor, Publisher Die Zert	The Enormous Problems of the 21st Century
Vartan Georgorian President, Brown University	Americans Individualism Revisited
George Shultz Former Secretary of State: Fellow at the Hoover Institute	Agenda for America
Michael Taratutu San Francisco Bureau Chief, Soviet T.V.	A Soviet in the U.S.
Vernon Jordan Attorney ²⁸ , Former Urban League Official	The Coming Revolution
Richard Cheney Secretary of Defense	
	Major Defense Problems of the 21st Century

²⁸. In 1991 Vernon Jordan held eleven corporate directorships in the top 1,144 U.S. corporations, more than any other single individual (<u>Who Knows Who</u> 1991).

1992 Weekend Lakeside Chats

Speaker	Торіс
Peter Ueberroth President, Rebuild L.A., U.S. Baseball Commissioner, President of L.A. Olympic Organizing Committee, 1979-84	Bringing Los Angeles Back Together
Albert V. Casey Former Postmaster General, 1980-86	Resolution Trust Corporation Update
Prince Bandar Bin Sultan Ambassador to U.S. from Saudi Arabia	Middle East Peace Process
Miguel de La Madrid President of Mexico	Free Trade Agreement, A Mexican View
Lamar Alexander Secretary of Education	Education in the 90's
Roald Saqdeeu ²⁹	Observations in the Soviet Union

²⁹. Roald Saqdeeu married Susan Eisenhower, granddaughter of the President, in 1990.

1993 Weekend Lakeside Chats

Speaker	Торіс
Dr. Alain Ethoven	A Look At the Proposed Health Care Plan
Casper Weinberger Former Secretary of Defense	The World and Mr. Clinton
Hank Brown	Politics of Deficit Reduction
Republican Congressman, Colorado	Freedom Isn't Everything, It's The Only
William Simon Former Secretary of Treasury	Thing
James A. Baker III Former Secretary of Treasury	Meeting Global Challenges, the Necessity for American Leadership
James D. Wolfensohn Chairman: J.F.K. Center for the Performing Arts	Who Says the Arts Are A Luxury ³⁰
-	A View From Moscow
Dr. Boris Notkin	(California Government?) Exact title
Willie Brown Speaker, California State Assembly	unprinted

Bohemians love to discuss and debate various political topics at the Grove. Harry Volk, Union Bank Chairman and Los Angeles camp member, made the following statement:

"People who go to Bohemian Grove, go with a commitment to make it an experience of relaxation... and avoid discussions of business as such. But, you can't avoid, with a lot of bright men, talking about politics, social problems, Mexican immigration. It is therapeutic experience for us all

³⁰. This was the only Friday-Saturday-Sunday art topic covered in the 1991-92-93 period.

Contact with the pinnacles of power, presidents, foreign dignitaries, cabinet officials, and intellectual giants in an informal off-the-record discussion format, gives Bohemians a heady sense of sharing ideas at the top-most level. Intellectually, Bohemians can agree or disagree with the specific issues of the chats, but like the Grove plays, Lakeside Chats are a shared experiential process that enhances a sense of elite weness in unison with shared challenges and in opposition to common threats.

Looking back historically at the Club, there is ample evidence of political interconnections generated from Bohemian networks. One of the foremost political events in
which the Bohemian political network played a significant role was the United Nations
Conference of International Organization (UNCIO), April 25th to June 26, 1945 in San
Francisco. This was the original formation meeting for the United Nations, with
delegates from fifty nations. Receptions for UNCIO delegates and key dignitaries were
held at the Bohemian Club on May 17, May 29, June 4, and June 5. Towards the end of
the U.N. conference the Club invited all delegates to a program at the Grove.³¹
Bohemian William Bacon describes the day;

Guests and members numbered 1,500... The U.S. Navy provided bus transportation to the Grove. The U.S. Army furnished enlisted personnel to assist with cooking, waiting tables, bar tending, etc... The events of the day included a welcome upon arrival at the gate by the band, cocktails in the bar and at a number of camps... After luncheon a program was presented on the Grove stage... one of the greatest thrills of the day was an air show staged over the Grove by the Army Air Forces (Bacon 1972).

³¹. The Russian delegates declined to attend.

The Club was quite proud that Bohemians Earl Warren, Governor of California and Roger Lapham, Mayor of San Francisco, held decisive roles in greeting the U.N. delegates. The Club and its members were major players in hosting the U.N. delegates. This participation was closely interlocked with the U.S. military and a definite case wherein Bohemian social boundaries formally extended into the political arena.

Earl Warren was a Club member from 1941 to his death in 1974. As State Attorney General, Governor, and U.S. Supreme Court Justice, he used the Club formally and informally for many socio-political activities. On September 24, 1963 as Chief Justice of the Supreme Court, Warren and the entire U.S. Supreme Court were hosted for a double lamb chops lunch at the Bohemian Club, thereby giving numerous male San Franciscans an opportunity to see and meet the Justices firsthand (Bohemian Archive 1963).

Earl Warren (1977) references the Bohemian Club politically in his memoirs on two occasions. In 1951, while Governor, he was considering a run for the presidency when General Eisenhower came to the Grove encampment. Warren writes as follows:

...at Bohemian Club encampments where the general was a guest and very popular, the story was current that he had asked people if they thought he could obtain both party nominations (p.249).

It is clear from this statement that political tittle-tattle was an important aspect of Warren's involvement at the Grove, especially as Eisenhower was doing his political networking.

One of Warren's stories in particular, shows how politically elite Bohemians use the Grove to address key political problems. During the McCarthy era loyalty oath disputes at the University of California, Warren found himself in opposition to U.C.

Regents Edward A. Dickson, John Francis Neylan (Bohemian) and Mario Giannini (Bohemian) who were pushing anti-Communist oaths on the faculty. This dispute went on for a year and a half. The Los Angeles Times was considering coming out in favor of the oath. However, Norman Chandler, Editor, agreed to meet with Warren at the Grove to discuss the issue before the editorial came out.

I (Warren) was delighted when, at the encampment, Chandler and I could sit in a cluster of giant redwoods, which added a cathedral-like solemnity to the discussion and quietly debate his concern about radicalism in the University... (Warren 1977 p.221).

Warren won the argument and the L.A. Times came out against the "emotionalism" of the issue a few days later.

In each of these cases it is well-founded that the Club gave Warren political advantages that would not have been available to non-Bohemians. The fact that Warren's rivals used the same Club networks does not diminish their importance, but rather magnifies their significance as socio-political processes.

George Schultz, Secretary of Treasury under Nixon and Secretary of State under Reagan, describes hosting German Chancellor Helmut Schmitz at the Grove in 1982.

...a long relaxed weekend filled with candid and far reaching discussions. Also present were Henry Kissinger and Prime Minister Lee Kuan of Singapore (Schultz 1993 p.137).

Former Secretary of Defense and member of Mandalay Camp, Casper Weinberger, admitted to the San Francisco Chronicle that, "sometimes talk turns to

substantive matters" (S.F. Chronicle 7-17-83 p.B-5) These private off-the-record discussions were held at Mandalay Camp, an event not uncommon in that portion of the redwoods.

Bohemian political connections were also a prominent part of Republican party leader and U.C. Trustee John Francis Neylan's socio-political network. Neylan wrote to Richard Nixon July 24, 1950:

"I'm sorry I missed you during your visit to Mandalay Camp at the Grove. Some of my fellow members told me they had a very delightful visit with you. I shall be very glad to be helpful and shall look forward to seeing you on your return trip to San Francisco (Neylan 7-24-50)."

This letter was sent only a few months after giving a "generous donation" to Nixon's Senate campaign as the following correspondence indicates.

May 24, 1950

Dear Mr. Neylan,

... Your contribution for Nixon is in my opinion an excellent investment. ... he will become an outstanding leader in the United States Senate dedicated to free enterprise and to stopping the present rapid trend towards complete Socialism with it attendant confiscatory taxes...

Sincerely yours, David Parkhurst Smith (Neylan 5-24-50)

On November 1, 1938 Neylan was called upon by Bohemian friend William Chadbourne, who had stayed with him at Mandalay only three months earlier, to assist with coordinating the visit of Alexander Kerensky to the Bohemian Club. Kerensky, who was the Prime Minister of Russia after the fall of the Czar and before the rise of Lenin, was giving a lecture series around the U.S. Neylan responded immediately and assured Chadbourne that Kerensky would have all the "privileges" of the Bohemian Club while

visiting San Francisco (Neylan 11-1-38 and 11-4-38).

Neylan and Ernest Lawrence were close friends and Bohemian associates. Neylan was often involved in promoting various political agendas. In November of 1955 he wrote Lawrence and invited him to dinner at the Pacific Union Club.³²

November 9, 1955

Dear Ernest,

Can you join me at the Pacific Union Club for dinner Thursday, November 17, 1955 at 7:00 p.m.?

I am having a group of scientists, experts in radio and television, editors and industrialists for a confidential consideration of the problem of teaching the sciences in the United States...

Neylan gave twenty-six formal socio-political luncheons between 1935 and 1958.

These get-togethers were mostly held at the Pacific Union Club.

Locations of John F. Neylan's Dinners, 1935-1958

Pacific Union Club	Bohemian Club	St. Francis Hotel	Mark Hopkins Hotel	Press Club	Wood-side House
21	1	1	1	1	1

These dinners and luncheons were held in honor of some very prominent men including:

³². Neylan was a member in both the Bohemian and Pacific Union Clubs. For some reason he favored using the Pacific Union Club over the Bohemian Club for private dinners.

Honorees at Neylan Dinners

Name	Year
James H. Perkins Former President, National City Bank ³³	1935
James Bryant Conant President of Harvard	1937
Garrard Winston Chicago Attorney and Former Under-Secretary Treasury	1939
Thomas H. Kuchel California State Senator, later to become U.S. Senator	1940
Sir Girva Bajpai India	1942
Nelson Rockefeller (held at the Bohemian Club)	1943
Nicholas Roosevelt Deputy Director of Office of War Information	1943
Daniel Jacking Retired President Kennicot Copper Company	1946
David E. Lilienthal Chairman, Tennessee Valley Authority	1948
Jawaharlal Nehru India	1949
Dr. Loyal Davis Professor Emeritus, North Western University	1950
Herman Phleger (Bohemian) U.S. Representative to 13th U.N. General Assembly	1957

While understanding how the Bohemian Club serves to enhance socio-political

^{33.} Neylan had been one of the first West Coast Directors of National City Bank since 1933.

connections for its members, it is equally important to recognize that political elites maintain high level national and international connections throughout their lives and that the Bohemian Club network is but one aspect of these diverse inter-relationships. Depending on a person's status, the Bohemian Club may be their primary socio-political connection point or as in the case of Neylan, one of several interactive networks of power.

Bohemians Loyal McLaren and Harry Collier, were co-captains of the Stowaway Camp, where Eisenhower stayed in 1951. McLaren and Eisenhower became quite "congenial", as they both liked to play bridge (McLaren 1977 p.157). In 1953 McLaren invited Eisenhower back to the Grove but he was unable to attend. Eisenhower did reciprocate however, by inviting McLaren to a black tie "stag dinner", at the White House in January of 1954, that was meant to serve as a thank you to heavy Republican contributors (McLaren 1977 p.158). Later that year McLaren got a telephone call from the White House asking him to arrange for the Prime Minister of Pakistan to be received at the Grove that summer. McLaren took responsibility for hosting the Prime Minister at Stowaway Camp and even arranged for him to give a Lakeside Chat (McLaren 1978 p.159).

When Gerald Ford became the heir apparent, as Nixon was faltering, he was invited to his first Grove visit by Leonard Firestone. McLaren recalled being asked to assist Firestone with Ford's desire to meet prominent Republicans.

I had a call from Leonard Firestone, who was having Mr. Ford as a guest at his camp, and he wanted to know about rounding the thing out, to give him an interesting time and enable him to meet as many people, useful people as possible. So I thought the thing to do was to have some rather

mall parties at two or three of the different camps... The first night they had Ford at Mandalay. And the next day we had a luncheon at our camp (Stowaway) and then a sort of brunch at another camp, and finally on the last day they went to the Hoover camp (Caveman) where of course, there are a lot of Republican politicians (McLaren 1977 p.171-172).

This is an important disclosure on how political networking happens at the Grove. Ford was able to meet approximately 150 top level Republican corporate leaders in a matter of two days. Leonard Firestone, witnessing Nixon's decline and wanting to see a Republican continue in the White House, used the Grove and his Bohemian friend, Loyal McLaren, to promote Gerald Ford to key West Coast Republican Party heavyweights.

It is important to recognize that these political elite dealings probably do not directly involve more than one-third of the Bohemians at the Grove. But, given that all the men can witness the presence of famous socio-political figures and often hear them give presentations, the collective concept of being in a special elite fraternity of important people becomes easier to understand. A man belonging to the same club as the President of the United States, even if he has never met the President, shares a self-identifying status of being closely affiliated with power and prestige. San Francisco book store owner and Bohemian, John Howell, writes to President Eisenhower in 1952.

I am one of many Bohemians, Californians and Republicans who enjoyed working for you, knowing you are the right man for the right place. I had the pleasure at Bohemian Grove in 1950 of sitting near you at the performance at Field Circle. I am one of many who also enjoyed your talk at lakeside (Howell 11-24-52 p.136-137).

Howell goes on to say to Eisenhower, that he is sending a book for his review, wanting

to know what he thinks of it. Howell also writes that he had been a bookseller for fifty years, and that he had three sons in the 2nd World War and signs the letter a "brother Bohemian and lifetime Republican" (Howell p.137). Here is a man who by virtue of his Bohemian Club membership, writes to the President of the United States asking him to review and comment on a new book he has published. This sense of weness extends throughout the Club, and is the basis for a social network over and beyond ordinary human social contact.

Lakeside Chats become an individual episode, that can be perceived as a personal experience involving the person who is giving the chat. A third generation heir of a major California corporate family fortune expressed the belief to me that the Lakeside Chats gave speakers a chance to express themselves a little more freely then they would in more public settings (Interview G 6-4-94).

A shared belief in the open honesty of Grove chats may well tend to give "brother" Bohemians the idea that they are getting insider information on current national and international affairs. Bohemians returning from major world events, would often give talks at the Club or Grove regarding their experiences.

Al Roth, a member of the War Labor Board in 1943, returns to San Francisco to give an update on "What's Going On In Washington" (Letts 3-4-43).

Charlie Kendrick returns from South America, gives a talk on the "inside dope" of Juan Peron and ex-Nazis in Argentina (Letts 2-11-46).

Supreme Court Justice, Robert Jackson, gave a Lakeside Chat in 1948, covering his activities at the Nuremberg Trials in Europe, after the war (Howell Archive 1952).

A Bohemian's belief that he is hearing first hand interpretations of current issues could well lead to decisions or considerations on various other interests outside of the Club context. This could be especially true if the insider ideas have an emotionally-ladened content that is reinforced by the closenetness of the men at the Grove. These types of insider ideas and their emotional attachments could well be the basis for decisions in the world of politics and business. The Bohemian Grove and Club provides a concentration of socio-political ideas permeating from the highest institutional levels of society. These ideas could well provide advantages for decision-makers' timely use of material resources, political power, or financial capital.

This does not mean that when a banker hears the President of Mexico discuss the North American Free Trade Agreement (NAFTA), that special secrets unavailable to the public will be disclosed. However, it does mean that this banker, politician, or corporate director will have a heightened awareness of NAFTA's implications, that can be immediately shared and discussed with other elites, and that this process will give relative advantages to Bohemian family members over others in the pursuit of their business and career interests in the every day world.

CHAPTER 6

Whoo Decides

Policy Formation and Bohemia

According to Burris (1991), Domhoff was one of the first researchers to systematically study policy groups from an "elite perspective". Domhoff (1967) identified several policy councils and foundations as key organizations in the shaping of U.S. domestic and foreign policy. Additional studies have been conducted on policy councils since 1967. Burch (1983) showed that policy councils tended to be dominated by large corporate interests, and that there is an interactive network of members among the top ten policies councils in the U.S.. Burris (1991), examined twelve top policy councils in the U.S. for 1973, 1980, and 1990, finding high levels of director interlocks between the organizations. Burris also disclosed (p.9) that the most central policy councils in the interlocked network were:

Top Most Interlocked U.S. Policy Councils

1973	1990
Business Round Table Business Council Conference Board	Business Council Business Roundtable Council on Foreign Relations

In addition, Burris found that for persons holding two or more policy council directorships, over 90% were top corporate executives (p.10).

Using Burris's policy council database I matched the directors of the top twelve councils with the active Bohemians and guests for the 1971-73 and 1991-93 periods.

% of Policy Council Board of Directors Positions

Held by Active Bohemian Club Members and Guests

Policy Council	1971	1991
American Enterprise Institute	22.2	26.9
Brookings Institute	12	8.6
Business Council	26.3	26.3
Business Roundtable	13.1	12.3
U.S. Chamber of Commerce	3.2	1.8
Committee for Economic Development	15.3	5.2
Conference Board	26.7	21.2
Council on Foreign Relations	-0-	11.5
Heritage Foundation	-0-	-0-
Hoover Institution	46.2	37.6
National Assoc of Manufacturers	7.6	4
Trilateral Commission	11.1	18

As the above results indicate, Bohemians take an active part in national policy councils. In 1991, of 461 possible directorships among the twelve policy councils, Bohemians held sixty-two positions, representing 13.4% of the total. The largest concentration was in the West Coast Hoover Institution, but for each of Burris's most central organizations in 1973 and 1990, Bohemians held from 11.5% To 26.3% of the board of director positions. This is consistent with Domhoff's findings in 1975, showing the Bohemian Club as one of the top four most interconnected elite men's clubs in the country.

In order to evaluate the long-term changes of the Bohemian Club's membership in national policy councils, I secured membership lists for most of the policy councils that had been organized by the early 1940s. The Business Roundtable, Heritage Foundation, and Trilateral Commission were not yet formed in the 1940s, and the board of directors list for 1941 U.S. Chamber of Commerce was not available. The following chart is the results of this effort.

% Of Board of Directors Positions on National Policy Councils Held by Active Bohemians

National Policy Council	1941	1971	1991
Amer Enterprise Institute (1943)	9.1	11.1	19.2
Brookings Institute	-0-	8	5.7
Business Council	5.3	26.3	26.3
Business Roundtable	n/a	10.5	9.6
U.S. Chamber of Commerce	n/a	1.6	-0-
Committee for Economic Development (1942)	-0-	10.1	5.2
Conference Board	3.3	20	6.1
Council on Foreign Relations	-0-	-0-	7.7
Heritage Foundation	n/a	-0-	-0-
Hoover Institute	23.1	41.5	36.5
National Assoc of Manufacturers	2.4	7.6	4
Trilateral Commission	n/a	11.1	18

The above data demonstrates a significant increase in Bohemian policy council involvements from 1941 to 1971 and a maintenance of this involvement to 1991.

The Hoover Institution has the largest and probably the longest overlap with the San Francisco Bohemian Club. Herbert Hoover was a Bohemian before he founded the Hoover Library on War, Revolution, and Peace in 1919. Up through WWII the Hoover Library was primarily for research purposes and was administered directly as a part of Stanford University, with faculty and administrators exclusively making up the board of directors. Facing financial difficulties, the Hoover Institution formed a corporate-based advisory board in the 1960s. The new business oriented board set about developing a strategic plan to:

- 1. Recruit an outstanding staff of scholars.
- 2. Undertake ...a high quality research and publications program.
- 3. Increase expenditures for library acquisitions.
- 4. Assure availability of funds ...on a long term basis."

(Hoover, 1969-72, p.3)

These efforts proved successful, so that by 1991 the Hoover Institution was endowed at \$121,000,000 and had an annual operating budget of \$19,000,000.

The transformation from being a Stanford University-controlled library to a major semi-independent organization controlled by a corporate elite board of overseers occurred rapidly after the 1960s. By 1971 the Hoover board of overseers read like an elite Who's Who of corporate America, with over half of the directors holding positions in top U.S. corporations or important legal firms including: Chemical Bank, Lockheed, Hewlett-Packard, G.E., F.M.C., Mobil Oil, Standard Oil Co. Indiana, U.S. Steel, and the Chicago Tribune. The new direction, involving corporate elites agenda setting, resulted in a pro-active research program that addressed important national policy issues.

<u>The 1969-72 Hoover Institution Report</u> indicates that staff research studies were ongoing in the following topic areas:

Economics of Private Enterprise
Fiscal Growth of the American Government
Public School Finance
Welfare Reform
Alternatives to the Military Draft
Economics of Health and Public Policy

The data match for 1971 showed that 41.5% of the Hoover Board of Overseers were active Bohemians. In order to evaluate how extensive the Club and Hoover connections were over a longer period of time, I matched 65 Hoover directors from 1969-72 with all

Bohemian Club members up to 1988 and found four additional directors, who became Bohemians after being on the Hoover board. In addition to these, the guests lists for 1968, 1971, and 1976 also included four Hoover directors. These additional eight Bohemian Club connections showed that a minimum of 55.3% of the Hoover directors in 1971 were also members or guests of the Bohemian Club.³⁴

The Hoover Institution expanded its international policy activities during the Reagan and Bush administrations. The fragmentation of the USSR gave the Hoover Institution, one of the primary archives in the U.S. on Societ Communism, anopportunity to actually engage with post-revolutionary Eastern Bloc' countries. In 1991 the Hoover conducted a twelve-week Diplomat Training Program on "free market economies" for government officials from Eastern Bloc countried and Mongolia. Other Hoover Institution ongoing research projects for 1991 included the following:

- U.S. foreign policy and security agreements
- Domestic environmental policy and international trade
- · Economic competitiveness from abroad
- · Opening of new commercial world markets
- U.S. campaign financing
- U.S. health care reform
- U.S. financial and banking systems

In 1991 the Hoover sponsored former Prime Minister of Britain Margaret Thatcher's first speech after stepping down as Prime Minister. The American Enterprise Institute, Heritage Foundation, the Manhattan Institute and the National Review were all co-sponsors of Thatcher's visit to Stanford.

³⁴Historically the Hoover Board would meet either before or after the summer Grove Encampment, making it easier for out-of-town members of both to attend.

The percentage of Bohemians on Hoover's board has declined primarily due to an increase in the total number of board members from sixty-five in 1971 to one-hundred in 1991. Given that the wait to join the Club is fifteen years, it might be easier for a man to serve on the Hoover Institution board than be admitted to the Bohemian Club. An example of this is Joseph Coors, who was a Hoover director in 1971, up through 1991. Although he was a frequent guest at the Grove, he wasn't admitted as a member until 1992.

The Hoover Institution and the Bohemian Club are natural historical extensions of each other. Currently popular weekend Lakeside Chat topics and Hoover Institution research areas are very similar, which would be expected from organizations with common economic interests. Joint sponsorships of Margaret Thatcher's talk, by the Hoover and other conservative American policy councils, reflects both an overlapping board of directors as well as shared Bohemian Club memberships as the following chart indicates.

Bohemian Grove Camps With Three or More Directors on National Policy Councils

Camp	# of Dir	Name of Council
Caveman	8	Hoover Institution
Hillbillies	1 1 1	Brookings Business Roundtable Hoover Institution
Lost Angels	3 1 1 1 1	Hoover Institution Business Council Business Roundtable Conference Board Council of Foreign Relations
Mandalay	3 3 2	Business Council Business Roundtable Committee Economic Development

	4 1 1	Hoover Institution Conference Board Council on Foreign Relations
Silverado Squatters	2 2 1	American Enterprise Institute Hoover Institution Business Roundtable
Uplifters	1 1 1	American Enterprise Institute Business Roundtable Committee Economic Development

As indicated above, four of the six camps at the Grove with three or more policy council directors included a Hoover Institution director in their camp. The eight Hoover directors at Caveman (Hoover's camp) reflect a long-term historical concentration of Hoover associates in that section of the Grove.

Sharing a camp together at the Grove gives Bohemian directors of major U.S. policy councils ample opportunity to discuss current affairs and socio-economic policy issues. Watching and listening to reactions to Lakeside Chats by various other Bohemians also gives policy directors an opportunity to evaluate policy concerns from the broad sampling of the American corporate business community encamped at the Grove. In this sense, the Grove serves as an informal evaluatory feedback process to the top socio-economic domestic and foreign policy councils in the United States.

Policy councils are just one segment of the influence network in the U.S.. Foundations also serve a key role in funding studies related to policy development, or the implementation of activities that reflect policy interests of elites (Domhoff 1967 p.83)

In 1991 8,729 foundations in the U.S. gave \$8,046,602,000 to various charitable and educational projects (Foundation Directory 1992). Foundations tend to fund activities and projects that reflect the concerns of their boards of directors. Margo (1992) demonstrates that this funding primarily goes to benefit institutions and services that perpetuate socio-economic elite interests. In 1980 55% of all foundation funds went to private and public universities, research institutes, and professional societies. (Margo 1992 p.225).

Given Bohemia's elite status, I estimated that a high level of foundation involvement would exist among Club members. The Foundation Center in New York, publishes the Foundation Directory which lists all the major foundations in the U.S. and their boards of directors. I scanned into the database all the names of foundation directors for 1971 and 1991 and matched them with active Bohemian members and guests for those two periods. This resulted in a match of 26,774 names for 1971 and 42,767 in 1991. These were the most extensive databases used in this study, and the results reveal with near accuracy the number of Bohemians involved in U.S. foundations.

Foundation Directorships Held By Active Bohemians

1971	1991	
194 Directorships	198 Directorships	
N=156 individuals	N=166 individuals	

% Of Active Bohemians Who Hold Foundation Directorships

1971	1991
9.2%	8.5%

The guest information for 1971 and 1991 also revealed a high number of foundation directors invited to the Grove.

Grove Guests Holding Directorships in U.S. Foundations

1971	1991-93	
42 Individuals 77 Directorships	53 Individuals 63 Directorships	

This represented 12.3% of the guests for 1971 and 6.8% of the guests for 1991, showing that a fairly regular selection of national foundation directors were guests at the Grove.

Combining the guests and members for 1971 and 1991 shows that in 1971 approximately one out of ten and in 1991 one out of twelve Grove participants were directors of a U.S. foundation.

Ratio of Bohemian Foundation Directorships to All Active Bohemians in 1971 & 1991

1971	1991
Total Grove Participants=2044 Total Foundation Dir=198 Ratio of above: 1/10.3	Total Grove Participants=2729 Total Foundation Dir=219 Ratio of above: 1/12.5

The data match also showed that 47.5% of all the camps at the Grove had at least one member who served on a foundation board, thus giving immediate foundation access to close to half of Bohemia. Twenty-three camps had three or more directorships on foundation boards. The following is a list of those camps:

Bohemian Grove Camps With Members Holding Three or More

Foundation Directorships in 1991

Camp	# of Directors	
Aviary	4	
Caveman	13	
Haven	4	
Hideaway	6	
Hillbillies	7	
Isle of Aves	4	
Lost Angels	14	
Mandalay	17	
Midway	11	
Monastery	3	
Outpost	3	
Owl's Nest	4	
Pelicans	5	
Pig'n Whistle	3	
Santa Barbara	3	
Sempervirens	3	
Seven Trees	3	
Silverado Squatters	4	
Stowaway	14	
Sun Dodgers	4	
Uplifters	5	
Whoo Cares	5	
Zaca	4	

I checked one other policy network for Bohemian connections. I was told by a State legislator that the two most influential long-term California lobby groups were the California Manufacturers Association and the State Chamber of Commerce (Interview A 1-25-94).

I examined the current boards of directors of these two organizations for Club membership. The 1991 California Manufacturers Association (C.M.A.) board of directors with 47 members did not have a single Bohemian. C.M.A.'s board is primarily

made up of vice-presidents and division managers of major corporations. Many of the corporations listed as having a seat in the C.M.A. board had corporate directors who were Bohemians, but it is apparent that the C.M.A. board does not attract directors and presidents of major corporations who are in turn more likely to be Bohemians.

The 1993 California Chamber of Commerce's board of directors was a little different. The State chamber has 101 board members, of whom six are active Bohemians. Three of these six were CEO's of major corporations, one was president of Pepperdine University, another the Western Regional Manager of Arthur Anderson and Company, and the final Chamber director was listed as an executive consultant to Santa Fe Railroad. The California State Chamber of Commerce attracts a significant number of corporate presidents, CEO's, and board chairpersons, with over half of the chamber directors holding these corporate ranks. Therefore, it is reasonable that a number of Bohemians will show up on the Chamber list.

In order to determine if the current lack of Bohemians on C.M.A., and the 6% on the California Chamber of Commerce was historically consistent, I compared the boards of directors of both to active Bohemians in 1941. The results are as follows:

% C.M.A. and California Chamber Directorships Held by Bohemians in 1941

C.M.A.	CA Chamber
16.6%	21.4%

Bohemians had a much higher presence on state-level lobby organizations in 1941 than

in 1991, whereas the national policy council board memberships came to prominence in the Club after WWII. This change probably reflects California's wartime growth boom and internationalization of the economy. This would mean that California's economic elite would tend to take a broader interest in national and foreign policy issues, and delegate more of their state-level concerns to mid-level corporate employees.

A qualitative and historical analysis of Club members' involvements with policy councils and foundations provides a more in-depth understanding of how Bohemia continues to serve as a network for these institutions.

During my Grove visit I witnessed one incident where policy council business was discussed. The president of a 7.5 million dollar energy and environmental policy center came into the camp I was visiting. He approached a specific Bohemian saying he wanted to get together with him to discuss energy policy issues. They seemed to notice that other Bohemians were within earshot, so they discontinued the policy-specific conversation and went into general Bohemian chatter. However, it was evident that a policy network connection had been made that would be discussed more discretely at a later time.

I investigated this energy and environmental policy group further and found out that its largest corporate contributors were Amoco, Dow Chemical, DuPont, IBM, Monsanto, Philip Morris, Shell Oil, and Waste Management. Of these corporate sponsors, Amoco and Philip Morris both had two Bohemian directors, and IBM had one. Dow Chemical had two directors as guests in 1991, meaning that four of the seven major funders for this policy council were part of the Bohemian network. A further

examination of this energy and environmental policy center turned up three directors of the center all in the same camp at the Grove. This was interesting, but even more interesting was the fact that two of these directors were Club members before the policy council was formed and the other joined the Club one year after. This means that all three directors of this policy center knew each other through the Club before the formation of the center. They could have, of course, known each other in other ways as well but the Grove provided them intimate personal togetherness before the policy center was initiated.

An earlier example of a national research/policy institute formed through connections within the Bohemian Club was the Stanford Research Institute (S.R.I.). S.R.I. is a non-profit organization founded in 1946 with the ambitious goal of using scientific methods to "help change the future" (S.R.I. 1991 p.1). S.R.I. subcontracts with governments and private corporations for various complex research projects. Their 1991 budget was in excess of \$300,000,000. Some of S.R.I. 1991 research areas included:

- Education Policy/Technology
- Biomedical Integration
- Employment and Training
- Economic Policy Simulators
- Business Competition
- Health Policy Research
- Survey Research
- NAFTA
- Business Intelligence
- Anti-Cancer Drugs
- Strategic Highway Research Program
- Treatment of Hazardous Waste
- Technology and Anti-Terrorist Strategies for Airlines
- Consumer Behavior

California Business Growth

S.R.I. is a world level organization, that focuses on improving corporate competitiveness and governmental efficiency. This often includes the formation of policy recommendations at national, state and international levels.

S.R.I. was originally organized at the Bohemian Grove in 1945 at a meeting in the Semperviren Camp. The idea for S.R.I. had been discussed for several years, by three Bohemians: Robert Swain, Philip Leighton, and Dudley Swim; who had frequently used the Grove as a place for conversation on the idea (Gibson p.16). However, it was the 1945 camp meeting among several Stanford faculty that set the plan in motion. Early S.R.I. decision-making meetings often took place at the Pacific Union Club where, in a S.R.I. director's words,

One gentleman invites other gentlemen for a luncheon following which matters of common interest can be discussed.

I cross-matched S.R.I.'s board of directors for 1971 and 1991 with active Bohemians. The results were very interesting.

% Active Bohemians Who Are S.R.I. Directors

1971	1991
Total Board N=15	Total Board N = 19
73%	58%
N = 11	N = 11

S.R.I. is literally a sub-camp of the Bohemian Club with eleven Club members serving on S.R.I.'s Board for the past quarter century.

S.R.I. provides a definite example of how Bohemian networking takes place.

Since the years 1971 and 1991 each had eleven S.R.I. Bohemian directors, I wanted to see if camp membership played a role in recruiting S.R.I. directors from the earlier to the later period. Nine new Bohemians were on S.R.I.'s board in 1991 who were not on the board in 1971. Two Bohemians were on the board in both years. The following is an analysis of S.R.I. directors and camp membership:

Number SRI Directors

Camps	1971	1991
Mandalay	3	3
Midway	2	0
Uplifters	2	2
Owls Nest	1	2
Toyland	1	0
Sunshiners	1	0
Hillbillies	0	1
Hualapi	0	1
Stowaway	0	1

One member of Mandalay and one member of Owls Nest were S.R.I. directors in both 1971 and 1991. This means that two directors at both Mandalay and Uplifters were replaced on S.R.I.'s board by two other Mandalay and Uplifter camp members, and one member each in Owls Nest, and Sempervirens were replaced by other men in the same camp. Therefore six out of nine of the Bohemian S.R.I. directors in 1991 were recruited directly from camps of former S.R.I. board members, meaning that not only is S.R.I. dominated by Bohemians, but that personal camp networks also serve as a recruiting ground for new S.R.I. directors. The date of entry into the Club for the nine Bohemian S.R.I. directors in 1991 ranged from 1960 to 1986, suggesting that most, if not all, were Bohemians before being asked to serve on S.R.I.'s board of directors. This indicates even

further the active networking process of Bohemia. S.R.I. is probably the most concentrated network of Bohemians outside of the Club itself. Therefore it becomes a demonstrative model for how interactive networking in business, politics, and policy formation happens at the Grove.

Some personal aspects of this policy formation process will be examined through the following historical incidents.

In the 1950's four Bohemian Club members served on the Business Advisory Council for the Department of Commerce. This was when the Business Council was still directly affiliated with the U.S. Government.³⁵ In 1957 the Business Advisory Council invited Bohemian E.O. Lawrence to a Council meeting in Hot Springs, Virginia, where he was to give an address on radiation hazards. This meeting was described as "off-the-record and informal with no reporters present" (Lawrence 4-1-57). The Council's "private" meeting combined fifty-nine top corporate executives with key government officials to discuss atomic energy issues and policy. Government personnel attending this function included the Secretaries of Treasury, HEW, and Commerce, Chairman of the Council of Economic Advisors, Chairman of the Atomic Energy Commission, Chairman of the Board of the Federal Reserve System, and numerous under-secretaries and

departmental directors. Business Council Executive Director, Walter White sent Lawrence a follow-up letter on May 15, 1957 thanking him for his presentation and requesting he send in all his travel expenses for reimbursement (Lawrence 5-15-57). On

³⁵In 1961 the Council went independent in order to avoid opening its' meetings to the press (Burns 1991).

the return trip to California Lawrence's wife was accompanied by Bohemian and Business Council member Ted Peterson, thus showing further how a personal Bohemian friendship extends into social policy making arenas.

In 1958 E.O. Lawrence was invited to attend the National Industrial Conference Board's ninth annual Del Monte Lodge weekend at Pebble Beach, California. From the documents attached to Lawrence's letter I was able to identify forty-three of the fifty participants for the weekend. Eight or 18.6% of those attending were Bohemians. Lawrence's invitation letter spells out the purpose and procedures for the weekend.

Following our unusual procedure the group will be limited... to fifty leaders in business, industry, government, and education. Discussions of topics of interest will be 'off-the-record' and there will be no speeches or agenda. We do not attempt to arrive at a plan for action, but we do want to achieve a free interchange of thoughts and ideas on problems and development pertaining to business and industry...

As a result of the cooperation of the wives in attendance last year, we have decided the participants may... include their wives at the... conference. We are sure that by careful planning the character of these meetings, limited traditionally to men, will not be altered...

John S. Sinclair, President (National Industrial Conference Board)

This conference was a West Coast edition of similar conferences held around the country.

The Del Monte Lodge conference was sponsored by some of the largest corporations on the West Coast including:

Security First National Bank
Bank of America
Pacific Gas and Electric
F.M.C.
Standard Oil Company of California
Richfield Oil Corporation
Southern Pacific
Crocker Bank
Litton Industries³⁶

These two incidences demonstrate how elite corporate men, many of whom knew each other from the Grove, would meet at luxury resorts for off-the-record weekend chats about business and industry. These are examples of how elite consensus building around key policy issues occur. After the weekend each participant could then return to his own power base and proceed with individual action rooted in consensual understandings obtained on the weekend. I would not assume that everyone agreed at one of these sessions, but even when different perspectives were present a clarity of issues and deeper understanding of positions undoubtedly occurred.

In this context the interaction at the Bohemian Club and Grove becomes just another place, perhaps on a grander scale, where this process of consensus building could continue among socio-economic elites. The relaxed atmosphere of the Grove and the large number of policy council members present offers ample opportunity for discreet discussion on major issues facing America.

The Ford Foundation was one source of post-war funding for E.O. Lawrence's programs at U.C. Berkeley. H. Rowan Gaither Jr., President of the Ford Foundation,

³⁶All of the above had directors in the Bohemian Club in 1991.

was a Bohemian Club member in Wild Oats Camp. He wrote to E.O. Lawrence on Ford Foundation letterhead requesting that Lawrence host Alfred E. Loomis at the Grove for the summer of 1955.

April 26, 1955

Dear Ernest,

Today Alfred said he would like to attend the Bohemian Club encampment this summer... I think we should go ahead and ask the directors to extend an invitation to Alfred. Since I have already requested invitations for Harry and Benson Ford, will you please make the request?

Sincerely, H. Rowan Guither Jr. 37

Lawrence complied with the request and submitted an application for Alfred L. Loomis to attend the Grove in 1955 as his guest in Sons of Toil Camp. The Club application requested the names of members who personally knew the guest, and Lawrence listed twelve Club members including James B. Black, John F. Neylan, and Robert Sproul.

Alfred Loomis was a physicist who served on the National Academy of Science, and was also an advisor to the U.C. Radiation Lab. This whole incident gives us an understanding of the close circle of friends a Bohemian connection can entail, as well as the possibility of connecting with a major foundation president as a potential funding source.³⁸

³⁷A hand written note at the bottom of the page said: "John Rockefeller's third trip to Japan has been postponed until June."

³⁸Guest attendance at the Grove can become an occasion where favors are asked for and returned by various Club members. During the course of this research I came across several incidences where Bohemians would ask other Club members to host a guest for them. How the financial arrangements worked in these matters was probably decided between the two individuals, but it is clear that guests are not always hosted at the Grove through their sponsoring Club member.

These examples of personal policy planning intimacies begins to give us an understanding of how these policy development sessions really work. It seems that they are primarily discussionary processes between men gathered for informal off-the-record talks, often based on prior social networks, and who-knows-who contacts. The Bohemian Club certainly serves as one of the centralized places for the formation of these policy-processing connections among socio-economic elites.

Although it is safe to say that all 2,000 to 3,000 men attending the Grove have easy access to a director of a major U.S. foundation or national policy council; it is possible that many of these men are unaware that the person to whom they are talking serves on a policy council or foundation board. However, if they have a business policy agenda they would like to see addressed, finding out who to talk to would not be very difficult. In the larger sense, however, the generalized discussions on social and political issues at the Grove undoubtedly influences men who have positions of power and influence. It can be expected that these men will often accede to the concerns of their peers when exercising their responsibilities in foundation giving or policy formation.

CHAPTER 7

Finding the Forest in the Trees

The Sociology of the Bohemian Club

In Chapter One I asked the question, do men join the Bohemian Club for personal friendships and bonding opportunities with other men? The answer to this is an unqualified yes. It is very clear that one of the principal attractions at the Bohemian Club is an opportunity to meet like-minded professional men on an intimate personal basis. The entire Club, especially the Grove experience, encourages friendship-building in a shared atmosphere of mutual artistic entertainment and fun. This personal interaction spans decades for many Club members, and deeply-held feelings of comradeship and sentimentality towards brother Bohemians are evident in the personal writings and histories of numerous Club members.

Kanter (1977) describes how businessmen working in modern bureaucracies are bounded by "Gesellschaft system of contractual... instrumental involvements", and that they have little chance to exercise their "sentimental and emotional sides", except perhaps with their personal secretaries (p. 102-103).

With a large majority of Bohemians coming from the corporate world, the Club offers one of the few places in their lives where sentimentality between men is accepted and encouraged. For many the Grove is a reminiscent extension of their college fraternity days, where unbounded alcohol consumption and fellowship reigned supreme.

The rituals and traditions at the City Club and Grove serve the function of

maintaining a symbolic eternal vigilance against the rationality of a corporate/bureaucratic experience. Club members' strong retention of traditional ceremonies is a sharp contrast to external post-modern cultural conditions. The Grove experience has a mythic component that triggers the expression of the deepest held values in the men present, and allows for these feelings to intermingle with others' in the physical beauty of the Grove. Described as the Bohemian Spirit, these feeling-filled experiences have been a vital component of the Grove from its earliest inception to the present time.

It is important to recognize how the Bohemian Spirit extends beyond Club boundaries. As explained earlier, the Grove camps create close friendship networks that are often maintained in outside business and social circumstances. Camps often have close bonds with other camps, and these too allow for long-term external interaction. For example, Silverado Squatters and Wayside Log have a long tradition of inviting each other to various functions at the Grove (Baxter 6-4-94).

Expanded networks of Bohemians are evident in various socio-economic political settings throughout the United States. One New York Bohemian, described to me how an East Coast network of fellow Club members has been renting the Union League Club in New York for annual gatherings of up to 300 members for the past few years. The New York area also has a planning sub-committee currently working on Bohemian Club rules and practices, which is part of an overall Club effort to develop a long-range plan for Club growth and survival.

These types of networks, rooted in the Bohemian experience, are historically

evident as well. Bohemian, Roger Lapham, served as Mayor of San Francisco from 1944 to 1948. I analyzed his guest lists for a political reception honoring the Ambassador from China in 1944 and his 40th wedding anniversary party in 1947. Since these were two distinctly different events, I was curious to see if there was an overlap between the guests for both events and to what extent fellow Bohemians were invited to either or both of the receptions.

The reception for Wei Toa-Ming, Ambassador from China, was held on July 7, 1944. There were a total of 341 invited guests including a number of businessmen from Chinatown in San Francisco, The San Francisco Board of Supervisors, and numerous high ranking military officers, city and state officials and the directors of the International Center. I was particularly interested in the 135 guests who were identified as "the Mayor and Mrs. Lapham's list". The Lapham list had 65 male names on it, which I matched for Bohemian Club membership. 38.4% (N=25) of the Lapham male guests were members of the Bohemian Club. This proved interesting in that Club members were invited to an elite political function based on their business and social prestige as judged by the Mayor's family. That such a high percent of these were Bohemians is an indication of the Club's status and significance as a network of local San Francisco socio-economic elites (Lapham 1944).

Lapham's 40th wedding anniversary party had a guest list that included 109 men. Of the sixty-five male guests 28.4% (N=31) were members of the Bohemian Club. This indicates that the Club served as both a political and a social network for Roger Lapham. The overlap between the two events included fifteen Bohemians, meaning that over half

of Laphams' personal Bohemian friendship network was accepted in his political network as well.

% of Bohemians on Roger Lapham's Guest List

Political Reception 1944	Anniversary Party 1947						
38.4%	28.4%						
N=25	N=31						

% of Bohemian Overlap Between 1944 & 1947 on Lapham's Lists

1944	1947
60%	48.3%
N=15	N=15

John Francis Neylan was a long-term legal advisor to the Hearst Newspaper empire, a U.C. Regent, Director of National City Bank of New York, and a mover and shaker in Republican Party politics. Neylan joined the Bohemian Club in 1932 and used elite Club networks for many of his socio-political activities. He moved in several social circles and was a member of the Pacific Union Club, Press Club and three Bay Area country clubs including San Francisco Golf, Burlingame, and Menlo Country Clubs.

As mentioned in Chapter Five, Neylan hosted twenty-six formal luncheons or dinner parties over a twenty-three year time period. I was able to examine the guest lists from seven of these parties to determine how many Club members were guests.

John F. Neylan's Dinner Parties and Bohemians

#	Total Guests	Total Bohemians	Honoree	Date
1	53	26	Gordon S. Rentschler	8-13-41
2	73	26	Nelson A. Rockefeller	6-21-43
3	57	28	David E. Lilienthal	4-28-48
4	42	21	Dr. Loyal Davis	6-29-50
5	50	24	Bernard M. Baruch	8-21-52
6	66	31	Hearst Brothers	8-27-54
7	44	30	Herman Phleger	10-29-57
	Total= 385	Total= 186		

% of Bohemians Invited to John Neylan's Luncheons & Dinner Parties

1941	1943	1948	1950	1952	1954	1957
49%	35.6%	49.1%	50%	48%	47%	68.2%

Neylan's parties had an average 48.3% Bohemian attendance rate over a sixteen-year period. This is a remarkably high rate given his public positions and his numerous social contacts.

This leads to the understanding of how personal networks bonded in the Bohemian experience came to exist. Neylan had contacts throughout the Bay Area, yet repeatedly he invited a disproportionate number of Bohemians to attend his special allmale dinner parties. Eleven days after his dinner party in 1950 he wrote a letter to his honored guest, Loyal Davis, from Chicago. A specific line in the letter reads as follows:

"Your debut proved to be a big success with the local crowd." (Neylan 7-10-50)

Here is Neylan describing his personal network of friends and associates in San Francisco as the "local crowd". The fact that half of the "crowd" were Bohemians is a strong indication of the importance of the Club for sustaining a man's personal friendship networks. Inviting a person to dinner once or twice may be for business or political purposes. For example, Neylan invited Roger Lapham to his dinners twice, once in 1941 and again in 1957. However, Neylan invited Colbert Coldwell to all seven of his dinners. This had to be based on some level of personal friendship and not just on political or commercial motivations.

I identified dinner guests who were invited to four or more of Neylan's dinners.

The following chart shows the men who attended:

Guests Invited to Four or More of John F. Neylan's

Luncheon/Dinner Parties * 1941 to 1957

Name	Bohemian	1941	1943	1948	1950	1952	1954	1957	Total
1. Bechtel, Stephen D.	yes			*	*	*	*		4
2. Black, James B.	yes	*		*	*	*	*	*	6
3. Buck, Frank E.	no	*	*		*	*			4
4. Coblentz, Edmund D.	no		*		*	*	*		4
5. Coldwell, Colbert	yes	*	*	*	*	*	*	*	7
6. Collier, Harry D.	yes	*	*	*	*				4
7. Fay, Paul B.	no	*			*	*	*		4
8. Harris, L.W. Jr.	no	*	*		*	*	*	*	6
9. Joyce Keynon	yes			*	*	*	*		4
10. Lawrence E.O.	yes	*	*		*	*	*	*	6
11. Lee, Russel V.	yes			*	*	*	*	*	5
12. Lockheed, James K.	yes	*		*		*	*	*	5
13. McBean, Atholl	yes	*	*	*			*	*	5
14. McEnerney, G.W.	yes	*		*		*	*		4
15. Madison, Marshall	yes		*			*	*	*	4
16. Miller, Robert W.	yes			*	*	*	*	*	5
17. Phleger, Herman	yes	*	*	*	*			*	5
18. Roth, William P.	yes	*			*	*	*	*	5
19. Russell, Donald J.	no		*	*	*	*	*	*	6
20. Sterling, Walace	yes				*	*	*	*	4
21. Sullivan, Walter **	no	*	*		*	*		*	5
22. Sullivan, Mark	no			*	*	*		*	4
23. Whitman, Fred C.	yes			*	*	*	*	*	5
24. Witter, Jean C.	yes		*	*	*	*	*	*	6

Total Bohemians: 17 Average # of dinners: 4.94 Total Non-Bohemians: 7 Average # of dinners: 4.71

^{**} Sullivan became a Bohemian in 1962.

These were the men who were invited repeatedly to his dinners over a sixteen- year period. The above chart demonstrates that Neylan's most significant personal connections were primarily Bohemians. Bohemians were more than twice as likely to be long-term invitees than non-Bohemians and Bohemians even had a slightly higher invitation rate.

The Bohemian Grove offers one of the few places in most socio-economic elite men's lives where personal friendships and positive feelings towards other men can be expressed. These bonding experiences carry over into men's social networks and become the basis for long-term friendships. Men identify their fellow Bohemian's as my "crowd". This special in-group perspective is reinforced annually at the Grove through the emotional experiential processes that the men share.

Other Bohemian social circles are evident from historical archives as well. Loyall McLaren described a group of the men who, over a twenty-year period, had regular lunches together at the Pacific Union Club. Included in this private social group were the following men:

Alan Sproul Don McLaughlin
Bob Sproul Ken Monteagle
John L. Simpson Marshall Madison
Wallace Sterling Ward Mailliard
Morris Doyle Loyall McLaren

This group was self-identified as the "Disputers", and remained active until 1977, when several deaths resulted in its termination (McLaren 1977 p.177). All the Disputers

were members of the Bohemian Club except for Ken Monteagle, who was a life-long friend of McLarens.³⁹ These ten men had other social interactions in addition to the Bohemian Club. Wallace Sterling was the president of Stanford University while Morris Doyle was a trustee, and seven of the ten were members of the Pacific Union Club (Pacific Union, 1970) However, it is the Bohemian Club that was the most central institution in their lives.

Bohemian, George Shultz's recent book <u>Turmoil and Triumph</u> (1993), covers his years in the Reagan Administration. I matched all the names of men in his index and found twenty-six Bohemians. Given that Shultz is writing about his travels and interactions throughout the entire world, a listing of twenty-six Club members from San Francisco is a significant personal Bohemian network.

After a fellow Bohemian has been a long-term Club member a number of his closest friends may decide to give him a special recognition night or reception. These types of events are common in Club history. E.O. Lawrence was honored on February 8, 1951 with a special dinner at the City Club, sired by U.C. President Robert Sproul (Lawrence 2-8-51). This type of formal honoring of a fellow Bohemian serves to reinforce strong networks of mutual support through the celebration of particular individuals. One has to assume that Sproul was honoring not just Lawrence the Bohemian, but Lawrence the U.C. atomic energy scientist, military contract promoter, Ford Foundation funding recipient, and national policy council participant as well.

³⁹Three members of the Disputers; McLaren, Mailliard, and Monteagle, were roommates at The Taft School in Watertown, Connecticut.

Never forgotten among Bohemians is the belief and idea that they are important men in the world, and that sharing Bohemia creates a whole greater than the individual parts. The Bohemian Club represents not just deeply-felt emotional experiences, but also a unique self-identified label of being an elite. The self-references, Lakeside Chats, jokes on wealth, and the total environment of the Club and Grove are completely representative of a shared belief in the Club being made up of very important men in society.

Even if a member is only a high school band teacher from Palo Alto, or a hardware store owner from Chico, being admitted into the Club is a sign that you are accepted as a gentleman and a self-achieved individual. The fact that most of the activities in which Club members engage carry with them a certain artistic or "cultured" quality adds to the stature of membership.

Bohemians are sensitive about outsiders criticizing their elite identity, and have historically withdrawn into themselves whenever external challenges have emerged. The differences between the Club as a public entity in the first three decades of this century is a sharp contrast to the self-imposed privacy now evident. If anything, this contemporary shyness feeds into the negative myths and rumors generated by outside progressive groups.

<u>Fairness and Accuracy In Reporting</u> published a story in 1991 about how a <u>People's Magazine</u> reporter, Dirk Mathison, hiked into the Grove for a first-hand look at the Bohemians in action. During his visit he, by chance, ran into a Time-Warner executive who promptly threw him out of the Grove. As Time-Warner is the corporate

owner of <u>People Magazine</u>, the story was never published and Dirk Mathison was laid off in corporate cutbacks six months later (Cohen 12-2-91). This type of negative article certainly adds to the mythology of Bohemian corporate elites exercising discretionary power to protect their secret dealings in the redwoods.

The Club could quite easily diminish these external misunderstandings simply by re-opening media access to the various activities that occur at the Grove and at the City Club. It seems, however, that the more the exclusivity of the Club comes under challenge, the more the members seek to demand absolute privacy from outside inspection. This becomes an escalating cycle of challenge and retreat that can even further compound negative external perspectives of exclusivity and eliteness.

Perhaps the elite self-image of members is partially enhanced by external challenges. There has to be a certain ego satisfaction that occurs when members drive through a gauntlet of protestors into the privacy of their own primordial forest. The power of money and private property rights is personally expressed by each man who makes that journey up the Bohemian highway, and later celebrated in unison by those present who share this common reality.

The celebrity status of many members and guests adds to the feeling of eliteness represented at the Grove. A one hundred-year tradition of hosting famous people, from Will Rogers to Clint Eastwood, adds to the feeling of being a part of a special fraternity of American insiders. Peeing on the same tree as a former president or eating dinner at his table contributes to a shared belief in an elevated stature.

Being a gentleman is a major part of a Bohemian identity. After explaining to my hosts at Silverado Camp the goals of my research and a desire to write an objective honest study of Bohemia, I was told that they were sure I wouldn't write anything "ungentlemanly".

By definition a gentleman is a "civilized, educated, or well mannered man, ... of good social standing" (Random House Dictionary 1980). This definition seems deeply embedded in an eurocentric privileged class culture, which, to some degree, is how the term is used in Bohemia.

Max Weber recognized that a private men's club defined a gentleman in America, and that this was equivalent to European aristocrats. There is certainly some of this understanding still present in the Bohemian Club.

The all-maleness of the Club reaches back into a patriarchal past that saw women as inferior humans and encouraged the celebration of male superiority in private associational settings. Despite contemporary "new age" male bonding cultural ideas, the Bohemian Club's patriarchal tradition belies any modern attempt to justify male exclusiveness as a separate but equal process. This is an issue the Bohemians in the future are going to have to face.

I was asked on three occasions by Bohemians if I thought the Club could survive in its present form. There is fear and concern among Club members that they will lose a primary emotion-laden experiential component of their lives if the Club is forced to break its traditions. I think the fear of this loss is greater than the reality of admitting women to the Club or diminishing exclusivity in other ways. These feelings are

definitely present nonetheless and represent an important aspect of the sociology of Bohemia.

Research question number two asked if Bohemian membership provided advantages to men in business and politics. To this question I have to answer yes, but they may not all take advantage of these opportunities.

Bohemians do make business contacts at the Grove. There are economic deals being discussed between pairs or small groups of men as they intermingle, but unless you are a careful observer, none of these activities will be obvious. The real normative standard at the Grove is that weaving spiders cannot be too overt about what they are doing. Given that three-quarters of the men have business oriented careers, to expect them to not talk about business to some extent seems an incredulous idea.

More importantly than the actual in-house discussions of business matters, is the bonded friendship networks that are created at the Grove. It is quite clear that these friendship patterns extend into commercial and political circles outside of the Club. Numerous business advantages are gained by Bohemians who use these connections. The current and historical admittances by Bohemians that they use the Club for business purposes leaves little doubt that regular commercial dealings are as much a part of Bohemia as the Cremation of Care Ceremony.

A level of trust between gentlemen is obtained at the Grove, which often is not possible in the day to day commercial world. This trust, rooted in the Bohemian Spirit, allows for dealings and understandings to occur both in business and politics that would

be extremely difficult without these Bohemian family connections. In this sense there is a relative advantage in the outside world to being a Bohemian brother.

There are, of course, independently wealthy Bohemian art aficionados and struggling musicians who do not engage in or have commercial business interests. These men are as much a part of the Grove as the chairman of the board of a major U.S. corporation. It may be that these men carry the Bohemian Spirit in its purest form, as the early Club members are reputed to have prescribed, but they are clearly not a majority at the Grove.

I have described in earlier chapters the advantageous access to men of power that politicians and corporate business men have as they network from camp to camp. There is one other networking process described to me by a long-term Bohemian, that also takes place (Interview F 6-3-94). Young Bohemians and sons of members often use the camp-to-camp networking process to meet corporate executives who may be prospective employers. Names and friendly handshakes in camps can lead to a follow-up inquiry about possible openings in a firm at a later date.

At the Spring Jinks I overheard one Bohemian father tell his son to be sure and stop by his boss's camp. The clear message was that being present at the Grove was an opportunity to promote your career growth through informal gentlemanly contact

with your employer.

If you are a Republican candidate for office, attending the Grove is a definite advantage and has been an ongoing practice for up to one hundred years. Democratic candidates are also invited, but are less likely to reap campaign contributions from Club members than would a Republican.

Politicians and potential candidates have long used the Grove as a place for political networking and support building. The long-term friendships and contacts obtained at the Grove can serve well for men who decide to run for public office at a later date. It would seem very natural for a candidate to call his trusted Bohemian friends for advice when considering running for office or asking for their campaign committee support.

What all of this adds up to sociologically, is that being a guest or member of the Bohemian Club is definitely an advantage for those men inclined to use the contacts gleamed from Club and Grove involvement. The elite weness experienced by members contributes heavily to the possibilities that such advantages will be acted on. Being a Bohemian creates a trusted gentlemen identification easily transferable to commercial and political settings.

I completed one final data merger for this study which will help to evaluate research question number three. Has the San Francisco Bohemia Club been a place of elite consensus building where men of power and prestige come together to conduct behind-the-scenes policy planning?

The easy answer to this question is that for the most part high level behindthe- scenes policy planning is a rare event at the Grove and Club and probably less frequent now then in the past. However, by merging all the 1991 database matches used in this study it is revealed that 368 Bohemians have one or more of the following positions:

- Directorship in a Fortune 1000 or Forbes 500 company
- State or national political position
- Director of a national policy council
- Trustee on a major U.S. foundation
- 10% holding in one of the top 4,100 U.S. corporations
- Stockholder director of one of the top 4,100 U.S. corporation

This represents 18.9% of all active 1991 Club members. By adding the guests at the Grove, who usually have a slightly higher percent of the above indicators, it becomes evident that one out of every five Grove participants is a man involved in a decision-making position for one or more of the upper-most economic, political, policy or fund giving institutions in the United States. A person would have to look very hard to find such a dense concentration and variety of American socio-economic elites in one place anywhere else in the United States.

Involvement of these socio-economic and political institutional leaders in the activities at the Grove gives them extensive periods of off-the-record discussion time with campmates and other Bohemians about the prevailing social issues of the day. The Lakeside Chats and various in camp presentations provide a stimulus to these discussions. All of these chats and talks work toward the building of a consensual mind

set regarding current political and social issues. The fact is that one out of every five men at the

Grove is in a position of power to which this consensual mind set can become a frame of understanding. In other words the general parameters of major policy and socio-political decisions can and do evolve at the Bohemian Grove and Club. This is not a deliberate process, but rather occurs through normal social intercourse.

There are specific Lakeside speakers who seek to promote a particular political agenda or idea, but the men at the Grove are sophisticated enough that they will evaluate and assess these messages and reject or accept various parts of them. The homogeneity of the members of the Club and the shared togetherness of the Grove both serve to promote a commonality of general socio-political values and beliefs. This is the foundation for the process of consensual mind set building.

A full recognition of this consensus building process is a key to sociological understanding of the Bohemian Club. Discussion of individual advantages and social networking and friendship groups are important, but the main idea to understanding Bohemia is to recognize the deeply-held emotions that bond these men together. This Spirit of Bohemia is the element that makes the consensual building process a sociological reality. Deep-seated emotional experiences between men are a rarity in the lives of most business executive and high level bureaucrats. Having a place where their values and feelings can be expressed in a safe atmosphere, allows for bonded consensus and understanding about whatever issues these men face.

So, yes there is policy-setting that occurs at the Bohemian Grove, but it is not a sit down, negotiation type, behind-the-scenes, deal making process. Rather it is reflected

in a mutually-shared conscious knowing of the way things ought to be. It is a knowing deeply-rooted in expressed values and feelings that go beyond the simply rational. These Bohemian values are imbedded in the gentlemanly traditions of elitism, ethnocentrism, and patriarchy. A recognition of this fact by contemporary Bohemians would go a long way towards remodeling men's clubs and addressing institution inequality in American society.

Conclusion:

The theoretical positions of Domhoff, Dye, and Baxter, as outlined in Chapter One, are interesting in that each has an element of truth revealed by the data presented in this study.

There are men at the Grove who, as Baxter describes, are there just for the enjoyment of the arts and Bohemian fellowship. In fact, it is quite clear that for almost all the men the Spirit of Bohemia is an important aspect of their socio-emotional lives. A qualitative/historical understanding of this perspective is probably one of the strongest aspects of this study. It was Baxter's open and honest belief in the purity of the Bohemian spirit that allowed him to invite me to visit and observe the social interaction at the Grove. A female sociologist, however, would not have been given this opportunity, nor do I believe would a non-white male social scientist have the same

access to the insider ethos present at the Grove. Dye's position is that elite men's clubs serve primarily a status recognition

function and that the men present have very adequate economic and political resources outside of the Club, is also partly correct. It is clear that being invited to join the Bohemian Club is often a validation of a man having made it in the world, but the long waiting list, the age quotas, the 20% associate membership suggests that more then just status recognition is happening at the Bohemian Club. Numerous young men are members as well as aging corporate executives, and the data shows that career advancement in business and politics happens after Club involvement as well as preceding it. This is especially evident in regards to a man's participation in policy development. It is very definite that the Bohemian social network serves as a recruitment base for some policy council memberships, as well as providing informal opportunities for policy elites to discuss issues off the record.

It is true that a number of men in the Bohemian Club have significant socioeconomic and political networks outside of the Club, but even for those that do, the Club's intimacy building atmosphere creates strongly held friendship ties that can strengthen and expand pre-existing networks through mutual membership and guest invitations to the Grove.

The evidence shows that Domhoff's work is essentially correct when he says that Club membership builds cohesiveness among elites and gives economic and political advantages to the men present. The Bohemian family network does provide a relative

advantage to all Club members and their guests. Some, however, will not utilize these advantages nor even recognize their existence. This denial does not in any way, however, diminish the sociological realities present in this unique and powerful network of men in the Sonoma County redwoods.

APPENDIX A - Bohemians Listed in the 1991 Security Exchange Commission Stock Holding Report

CAMP	LAS	т	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Abbey	Mur	ohy	John	M		First Bank Sys Inc	68125					68125
Aviary	Arso	ott	David	Gifford		Lam Research Corp	1009484	Lam Research Corp	22000			1031484
Aviary	Baile	y	Robert	C		First Financial Holdings	89704					89704
Aviary	Clark		Richard	w		Clark Dick Prodtns Inc.	11943813	Clark Dick Prodtns Inc.	17299438			29243252
Aviary	Flax		Robert	J		Bay View Cap Corp.	20183					20183
Aviary	Terry	, 111	Walter	E		Intl McRoempter	535560					535560
Bald Eagle	Frank		Anthony	M		Schwab Charles Corp.	2953165					2953165
Camels	Kelly		John	Michael		Gte Corp	159515					159515
Cave Man's	Gree	herg	Maurice	R	,	American Intl Group Inc.	263407376					263407376
Cave Man's	How	ard	Jack	R		Scripps Howard	85606400	Scripps E W Co.	39854500			125460896
Cave Man's	Most	acher	Emil		Jr.	Chubb Corp	271500	Chubb Corp	712688			984188
Cave Man's	Most	acher	Emil		Jr	Amax Inc	227549	Amax Gold Inc	35165	Avon Prod Inc	48500	311214
Cave Man's	Nixo	n	Richard	M		Monarch Cem Co.	13000					13000
Cave Man's	Swea	ringen	John	E		Continental Bank	1300829	Lockheed Corp	280800			1581629
Cave Man's	Willi	ams	John	H		ClearChannell	73688	William Cos Inc.	45017	Unit Corp.	1750	. 120455
Cliff Dwellers	Clint	on	J	Hart		Fair Issac & Co.	93368					93368
Cool-Nazdar	Milli	gan	R	Sheldon	Jr	Commercial Federal	10250					10250
Crossroads	Lewi		Gerald	J		Henley Group Inc. Del.	56000	Wheelabrator Tech Inc.	47176			103176
Cuckoo's Nest	Cres	on	William	T		Morton Intl Inc Ind	63250					63250
Cuckoo's Nest	Dock	son	Robert	R		Calfed Inc.	233111	Computer Sciences Corp.	82375	Intl Technology Corp.	132500	447986
Cuckoo's Nest	Dock	son	Robert	R		McKesson Corp	231411	· ·				231411
Cuckoo's Nest	Loza	по	Ignacio	E	Jr	Disney Walt Co.	185115	Bankamerica Corp.	59378			244493
Cuckoo's Nest	Mege	ath	Samuel	Α	ш	Plm Intl Inc.	2625			•	•	2625
Cuckoo's Nest	Moo	e	Thomas	w		First Coml Bancshares	224125					224125
Derelicts	Irela	nd .	R	L	Ш	Norfolk Southern Corp	73200	Norforlk Southern Corp	695400	Hanna M A Co.	2060077	2828677
Derelicts	Irela	nd	R	L		Hanna M A Co.	490383					490383
Derelicts	Jones		John	Lowell		Norfolk Southern Corp.	1377380	Norfolk Southern Corp.	826611			2203991
Derelicts	Larse	on	John	w		Measurex Corp.	242676	Seeq. Technology	30000			272676

CAMP	LAST	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Derelicts	Poett	Henry	William	Ш	Transcisco Inds Inc Cl	3 1125					1125
Derelicts	Volkmann	Daniel	G .	Jr	Pacific Enterprises	298098					298098
Dog House	Charles	Allan	E		Spi Pharmaceuticals Inc.	128142					128142
Dog House	Jones	David	C		National Ed Corp.	173344	Resource Recycling Tech	62736	USX Marathon Corp.	45750	281830
Dog House	Paulson	Allen	Е		Chrysler Corp.	286875					286875
Druids	Rasmuson	Elmer	Edwin		National Bancorp Alaska	29181384	National Bancorp Alaska	116340336			145521728
Faraway	Kimball	William	R		Rsi Hldgs Inc.	303969	Rsi Hldgs Inc	13991	Alpine Medows Tahoe	1383711	1701671
Faraway	Tight	Dexter	C		Gap-Inc.	3366552			· · · · · · · · · · · · · · · · · · ·		3366552
Fore Peak	Clack	David	Λ		Washington Water Pwr	33000		••			33000
Friends of the Fores	Gaither	James	C		Dionex Corp.	41650					41650
Friends of the Fores	Scripps	Charles	Е		Scripps E.W. Co.	948541248					948541248
Green Mask	McCollum	I.conard	F	Jr	Browning Ferris Inds Inc.	1156250	Browning Ferris Inds Inc.	439375			1595625
Green Mask	Miller	Richard	S		K Mart Corp.	1387822					1387822
Hermits	Ridder	Daniel	н		Knight-Rider Inc.	41223200					41223200
Hideaway	Scitz	Frederick			Ogden Co.	25713					25713
Hideaway	Stever	11	Guyfor		Schering Ploough Corp	81900					81900
Hideaway	Stover	William	Ruffner		Old Rep. Intl Corp.	2610608	Old Rep. Intl Corp.	83276			2693884
Highlanders	Hewlett	William	R ,		Hewlett Packard Co.	1398298752	Hewlett Packard Co.	31760840			1430059648
Highlanders	Stansbury	Herbert	Е		Sffed Cord.	36000					36000
Hill Billies	Bancroft	Paul		111	Gmis Inc.	94000	Albany Intl Corp New	65990552	Albany Intl Corp New	97800	66182352
Hill Billies	Bancroft	Paul		Ш	Scudder New Asia	30000	Scudder New Asia	9000			39000
Hill Billies	Bancroft	Paul		Ш	Holopak Technologies	311693	Isis Parmaceuticals	248981	Maxim Integrated	1412644	1973318
Hill Billies	Borman	Frank			Thermo Instr Sys Inc	47838)		47838
Hill Billies	Borman	Frank			Home Depot Inc.	9498112	Home Depot Inc.	12440192	Outboard Marine Corp.	49875	21988180
Hill Billies	Bowes	William	К	Jr	•	8417612	Glycomed Inc.	11221782	Amgen Inc.	99832496	119471896
Hill Billies	Bowes	William	K		Amgen	5963328				•	5963328
Hill Billies	Bush	George	Н		Harken Energy Corp.	459428					459428
Hill Billies	Clausen	A	w		Bank America Corp	4306500	Bankamerica Corp	1224656			5531156

APPENDIX A - Bohemians Listed in the 1991 Security Exchange Commission Stock Holding Report

CAMP	LAST ,	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Hill Billies	Edwards	Wm	С		Boole & Babbage Inc.	5321085					5321085
Hill Billies	Fisher	Donald	G		Schwab Charles Corp.		Gap Inc.	176022016	Gap Inc.	952781	177024672
Hill Billies	Ong	John			Ameritech Corp News	197707					197707
Hill Billies	Ong	John			Goodrich B F Co.	2054451	Goodrich B F Co.	1241163	Cooper Inds Inc.	91600	3387214
Hill Billies	Rosenblatt	Toby			Adv. Polymer Systems	1864786	Adv. Polymer Systems	290906			2155692
Hill Billies	Rumsfeld	Donald	H		Kellogg Co.	364800	Sears Roebuck & Co.	52050	Union Camp Corp.	89840	506690
Hill Billies	Rumsfeld	Donald	Н		Vulcan Matis Co	614000					614000
Hill Billies	Stephens	Paul	H		State of The Art Inc	1366494					1366494
Hill Billies	Stephens	Paul	H		Home edco Group Inc.	90479224	Matrix Suc. Co.	22289976	Cor Therapeutics Inc.	32897744	145666944
Hill Billies	Stephens	Paul	H		American Waste Services	254256	American Waste Services	22773394	State of The Art Inc	9666056	32693706
Hillside	Hayward	Thomas	В		Maxwell Labs Inc.	16800			• • • • • • • • • • • • • • • • • • • •		16800
Hillside	Snyder	William	Paul		Heinz H.J. Co.	628000	Heinz H.J. Co.	2952385			3580385
Hualapai	Brown	Thomas	R		Hexcel Corp.	13235					13235
Iron Ring	Davis	Donald	w		Stanley Wks	7268234					7268234
Iron Ring	Davis	Donald	w		Pitney Bowes Inc	205125	Allied Signal Inc	251549	Allied Siganal Inc.	123666	580340
Isle of Aves	Abel	Brent	М		U.S. Tr Corp	440000					440000
Isle of Aves	Clark	William	P		Pacific Telesis Group	64398					64398
Isle of Aves	Coleman	Lewis	w		Bankamerica Corp	652500					652500
Isle of Aves	Conger	Harry	M .		Calmart Co.	81000	Baker Hughes Inc.	47500	PO & E	110170	238670
Isle of Aves	Conger	Harry	M		Homestake Mng Co	1561005	Homestake Mng Co	872526			2433531
Isle of Aves	Douglass	Kingman			Dun Bradsheet	436100	Dun & Bradsheet	55625	Grainger WW Inc.	203500	695225
Isle of Aves	McHenry	Dean	E		Longs Drugs Stores Co.	91000					91000
Jinks Band	Moore	Gordon			Intel Corp	751174912)	751174912
Jinks Band	Smith	F	Allen		General Motos	919575					919575
Ladera	Burgener	Clair	W		, San Diego Gas & Elec.	66060	TCS Enterprises Inc.	17875			83935
Ladera	Walker	Robert	w		Key Centurium	45455	Key Centurium	109589			155044
Land of Happiness	Clark	James	w		Cfsb Bancorp Inc.	108880					108880
Land of Happiness	Hackbarth	Alfred	E	Jr	Upbar Corp Inc.	51793					51793
											163

CAMP	LAST	FIRST	MID	O	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Land of Happiness	Кегт	John	C		Tescorp Inc.	90330	Tescorp Inc.	155124			245454
Land of Happiness	Swartz	Thomas	В		Aon Corp.	495900	Aon Corp.	. 495900	Continental Bank	1300829	2292629
Last Chance	Calhoun	Alexande	D		Un. Bank San Francisco	122736					122736
Last Chance	Cook	Sam	В		Union Elec Co.	35394					35394
Lost Angels	Allen	Howard	Pfeiffer		Sce Corp	927000	Sce Corp	771			927771
Lost Angels	Avery	Ray	Stanton		Avery Dennison Corp	55467416	Avery Dennison Corp	28908820			84376240
Lost Angels	Brown	Harold			Philip Morris Cos. Inc.	92100	Philip Morris Cos. Inc.	122800	Amax Inc.	69336	284236
Lost Angels	Brown	Harold			Synergen	2779629					2779629
Lost Angels	Bryan	D .	Tennant		Media Gen Inc.	55734908					55734908
Lost Angels	Call	Richard	w		TCW Conv. Secs Fd Inc.	9756					9756
Lost Angels	Casey	Albert	v		Sears Roebuck & Co.	91088	Colgate-Palmolive Co.	72290	Amr Corp Del.	76375	239753
Lost Angels	Dickason	James	F		Newhall Ld & Farming	1320400	Wells Fargo & Co.	278500			1598900
Lost Angels	Duryea	Leslie	N	П	Unicare Finl. Grp.	14781					14781
Lost Angels	Johnson	w	Thomas		Times Mirror	₹ 1658800					1658800
Lost Angels	Jones	Thomas	v		Northrop Corp.	26430980	Northrop Corp.	867026			27298006
Lost Angels	Wiegers	George	Α		Phm Corp.	301875	Weatherford Intl Unc.	23375			325250
Mandalay	Armacost	Samuel	H		Chevron Corp	64706	Failure Group Inc.	293440			358146
Mandalay	Bechtel	S	D	Jr	International Business	2171875	International Business	2199414			4371289
Mandalay	Brady	Nicholas	F		Heinz H.J. Co.	78500					78500
Mandalay	Cooley	Richard	P		Burlington Northern Inc.	84750	Bankamerica Corp	543750	Ual Corp	147500	776000
Mandalay	Ducommun	Charles	E		Ducommun Inc. Del.	860009	Ducommun Inc. Del.	279038			1139047
Mandalay	Evans	James	н		Citicorp	114750	Fst City Bancorp.	5250	General Motors Grp.	90000	210000
Mandalay	Flanigan	John			Anheuser Busch Cos Inc	9867813	Anheuser Busch Cos Inc.	59121564		,	68989376
Mandalay	Hawley	Philip	M		Bankamerica Corp	174000	Atlantic Richfield Co.	144375	Carter Hawley Hale	343046	661421
Mandalay	Hawley	Philip	M.		Carter Hawley Hale	831578	Johnson & Johnson	121500	Weyerhauser & Co	33375	986453
Mandalay	Johnson	Charles	В		Franklin Res Inc.	367405248	Franklin Res Inc.	71293264	General Host Corp	187910	438886432
Mandalay	Littlefield	Edmund	w		FMC Gold Co.	17100	Wells Fargo & Co.	153175			170275
Mandalay	Mettler	Ruben	F		Trw Inc.	6378372	Merck & Co. Inc.	788125	Bankamerica Co.	696000	7862497

APPENDIX A - Bohemians Listed in the 1991 Security Exchange Commission Stock Holding Report

CAMP	LAST	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Mandalay	Morrow	Richard	M		Amoco Corp.	356532					356532
Mandalay	Morrow	Richard	M		Donnelley R R & Sons	50625	First Chicago Corp	32250	Amoco Corp.	5898235	5981110
Mandalay	Peterson	Rudolph	Α.		Alza Corp	363000					363000
Mandalay	Reichardt	Carl	E		PG&E	60750	Newhall Ld & Farming	8880800	Newhall Ld & Farming	40000	8981550
Mandalay	Reichardt	Carl	E		Ford Motor Co Del	147000	Wells Fargo & Co	9340333			9487333
Mandalay	Shultz	George	P		Chevron	93239	General Motors	75000			168239
Medicine Lodge	Miller	Robert	Gordon		Albertsons Inc.	219171	Albertsons Inc.	860000			1079171
Meyerling	Adams	William	н		Bank of San Francisco	10720					10720
Meyerling	Bedford	Peter	В		Amrep Corp	5981600	Bankamerica Corp	4002000	Bankamerica Corp	261000	10244600
Meyerling	Miller	Henry	S		Grubb & Ellis Co.	93750					93750
Midway	Chambers	Robert	L		Southwall Technologies	187500	Southwall Technologies	97500			285000
Midway	Dennis	Reid	w		Ateml Corp	21083340	Exabyte Corp.	7140313	Exabyte Corp.	6758022	34981676
Midway	Dennis	Reid	w		Sequent Computer Sys	929642					929642
Midway	Dodd	Edwin	D		Centerior Energy Corp.	27375					27375
Midway	DuBain	Myron			Carter Hawley Hale	22500	Trans America	190908			213408
Midway	DuBain	Myron			Potlatch Corp.	194390	Pacific Telesis Grp.	614508	First Intst Bancorp Com	115125	924023
Midway	Hambrecht	Wm	R		Read-Rite Corp	101893928	Chalone Wine Corp	1455951	Chalone Wine Corp	963718	104313592
Midway	Hambrecht	Wm	R		Sybase Inc	1207393					1207393
Midway	Hambrecht	Wm	R		Concurrent Computers	162074	Concurrent Computers	1492360	Sybase Inc	3337119	4991553
Midway	Hambrecht	Wm	R		Rexon Inc	15446628	Rexon Inc	1653624	Read-Rite Corp	4771675	21871928
Midway	Hambrecht	Wm	R		Adobe Sys Inc	169048	Adobe Sys Inc	169048	Adac Labs Inc	504519	842615
Midway	Hambrecht	Wm	R		Adac Labs Inc	1324438	Executone Info	172102	Executone Info	474942	1971482
Midway	Harvey	James	R		Mckesson Corp.	34516	Pacific Teleseis Corp	89511	Schwab Charles Copr	498750	622777
Midway	Harvey	James	R		Trans America Corp	157031	Trans America Corp	2877566	i, e e e e e e e e e e e e e e e e e e e		3034597
Midway	Madden	Richard	В		P G & E	91125	Potlach Corp.	1803750)		1894875
Midway	Marshall	J	Howard	d .	Coastal Corp.	129355	Coastal Corp.	297674		•	427029
Monastery	Richardson	William	C		Showboat Inc.	61313					61313
Moonshiners	Roth	William	M		McClatchy Newspapers	14262	5				142625
Moonshiners	Roth	William	М		McClatchy Newspapers	14262					

CAMP	LAST	FIRST	MID	o	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Moro	Miller	Robert	F		Capitol Transamerica	413769	Capitol Transamerica	41222	· · · · · · · · · · · · · · · · · · ·		454991
Outpost	Tumer	Fred	L		McDonald Corp.	18620160	McDonald Crop.	3393536	Baxter Intl Inc.	120960	22134656
Outpost	Turner		L		First Chicago Corp	55470	Grainger W W Inc	305250			360720
Owlers	Bryan	J		ш	Media Gen Inc.	1660140	Media Gen Inc.	12931380			14591520
Owlers	Rees	William	М		Tri Contl Corp.	46380					46380
Owlers	White	Robert	M	. 11	Control Data Corp. Del	80630	•				80630
Owl's Nest	Barker	Norman		Jr		6750	Pacific Telesis Group	100938	Sce Corp	45320	153008
Owl's Nest	Barker	Norman			Spi Pharmaceuticals		TCW Conv Secs Fd Inc	9000			66270
Owl's Nest	Gray	Harry			American Med Hldgs Inc	41507600	Citicrop	47250	Union Carbide	41863	41596712
Owl's Nest	Mullikin	Harry			Penwest Ltd	69000	UAL Corp	147500			216500
Owl's Nest	Sparks	Jack	D		USG Corp	4124					4124
Owl's Nest	Sparks	Jack	D		Meredith Corp.	65631	Whirlpool Corp.	623656	U.S. West Inc.	193200	882487
Owl's Nest	Sticht	1	Paul		Chrysler Corp	104975	Textron	217500			322475
Owl's Nest	Sticht	,	Paul		McKessum Corp.	135746	McKessum Corp.	138827	Nabisco	207500	482073
Parsonage	Hawley	Wallace	R		Radius Inc.	19619848	Quantum Health Res Inc.	16833342	Quantum Health Inc.	342289	36795480
Parsonage	Leighton	Judd	c		Paramount Comm. Inc.	9481250	Paramount Comm. Inc.	92223240			101704488
Parsonage	Spencer	William	м		Genuine Parts Inc.		Mead Corp.	2196533	Mead Corp.	6129730	16020443
Parsonage	Trent	Darrell	M		Career Con Corp.		Rollins Environmental	4778295			4789545
	Turner	William	Cochra		Chempower Inc.		Saloman Inc	156250			1070571
Parsonage Pelicans	Burns	Brian	P		Robert Half Intl Inc.	1167581		*	• 1 • 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1		1167581
Pelicans	Burns	Brian	_		Kellogg Co.		Kellogg Co.	820344	Robert Half Intl Inc.	2071940	3721064
Pelicans	Callaway	Howard	н		Sci Sys Inc.		Sci Sys Inc.	770000	r take je		1478506
Pelicans	Leavitt	Dana	G		Napa Valley Bancorp.	99032	•		•		99032
Pelicans	Parker	Jack	S		Santa Fe Pacific Corp.	14503					14503
Pelicans	Pogue	Richard	w		Hanna M A Co.		Ohm Corp.	86625			202500
Piedmont	Boeschenstein				Owens Coming		FMC Corp.	96500	nista i Yekiri	•	6736899
Piedmont	Colmery	Harry	w	Jr		125660	•				125660
Piedmont	Davies	Paul	L		FMC Gold Co.		FMC Corp.	1206250	FMC Corp	1238481	2449481

APPENDIX A - Bohemians Listed in the 1991 Security Exchange Commission Stock Holding Report

CAMP	LAST	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL,
Piedmont	Davies	Paul	1.	Jr	Sumitomo Bk CA	79500					79500
Pig'n Whistle	Hart	George	D	Jr	First Fla Bks Inc.	26659					26659
Pig'n Whistle	Pfeiffer	Robert	J '		Alexnder & Baldwin Inc.	5935808	Alexader & Baldwin Inc.	235875			6171683
Pink Onion	Bannan	Bernard	J 1		MacNeal Schwendler		MacNeal Schwendler	63750			159375
Pink Onion	Miller	Richard	Russell	,	Montana Pwr Co.	60600					60600
Pink Onion	Schneider	Edward	J		Computer Prods Inc.	1169522					1169522
Pink Onion	Todd	William	11		Village Fine. Sves.LTT	60612	Todd Shipyards Corp.	23750			84362
Poker Flat	Davis	Richard	Mercer		Martin Marietta Corp.		Santa Barbara Bancorp.		Santa Barbara Bancorp.	118637	601612
River Lair	Davidson	Ralph	P		Time Warner Inc.		Time Warner Inc.		Koll Mgmt Svcs Inc	95625	1602071
River Lair	Johnson	Belton .	Kleberg		Tenneco Inc	184489				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	184489
River Lair	Johnson	Belton	Kleberg		Campbell Soup Co. Inc.	1380000	Cambell Soup Co. Inc.	502500	American T & T	111969	1994469
River Lair	Shumway	Forrest	N	٠	Alum. Co. of America	225000	Amer. President Cos. Ltd.		Clorox Co.	235625	558500
River Lair	Shumway	Forrest	N		Ist Interstate Bank	76750	Trans America Corp	418750			495500
River Lair	Thacher	Carter	P		Imo Inds Inc.	290625	•				290625
Roaring	Myers	Michael	E		Myers Inds Inc	380880					380880
Romany	Imbler	Stephen	V		Oracle Sys Corp	96200	Oraclě Sys Corp	209200			305400
Romany	O'Neill	George	D	Jr	Statesman Group Inc.	1050000					1050000
Sahara	Davis [*]	William	L		Kellwood Co.	39600					39600
Santa Barbara	Montgomery	George	G	Jr	Concurrent Computer	835315					835315
Sempervirens	Anderson	Martin			Hal Inc.	7500	Barnwell Inds. Inc.	31845	Barnwell Inds. Inc	2236000	2275345
Sempervirens	Beckett	John	R		Bankamerica Corp	1131000	Clorox Co.	942000			2073000
Sempervirens	Chambers	Frank	G		Newport Corp	127500					127500
Sempervirens	Jaedicke	Robert	K		Enron Corp	39039			•		39039
Sempervirens	Krebs	Robert	D		Santa Fe Energy Res Inc.	41201	Northern Tr Corp	58025	Catellus Dev Corp	46586	145812
Sempervirens	Krebs	Robert	D		Catellus Dev Corp	356220					356220
Sempervirens	Krebs	Robert	D		Santa Fe Pacific Corp	1433261	Santa Fe Pacific Corp	80057	Santa Fe Energy Res	314993	1828311
Sempervirens	Lane	Laurence	w	Jr	California Water Svc Co.	46261					46261
Sempervirens	Lane	Melvin	В		PG&E	60750					60750
		•									167

CAMP	LAST	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALU	ΙE	TOTAL
Sempervirens	Miller	Arjay			Wells Fargo & Co.	445600						445600
Sempervirens	Prussia	Leland	S		Bankamerica Corp.	1113600						1113600
Seven Trees	Kelley	Thomas	В		Montgomery Str Income	19750						19750
Seven Trees	Symonds	J	Taft		Plains Res Inc.	152569	Plains Res Inc.	37500				190069
Silverado Squatters	Malott	Robert	Н		FMC Gold Co.	3227829						3227829
Silverado Squatters	Malott	Robert	Н		Amoco Corp.	127625	FMC Gold Co.	4750	FMC Gold Co.	10	075855	10208230
Silverado Squatters	Morgan	Neil			Advanta Corp.	1365000						1365000
Silverado Squatters	Packard	David			Hewlett Packard Co.	2423529984	Hewlett Packard Co.	27265062	Hewlett Packard Co.	. 12	121285	2462916352
Silverado Squatters	Wheat	Francis	M		Phillips Pete Inc.	117116						117116
Skiddoo	McWilliams	James	K		Orion Cap. Corp.	98250						98250
Skyhi	DeBenedetti	John	L	Ш	Informix Corp.	1898287	Informix Corp.	282500				2180787
Skyhi	Keller	Stephen	F		Leslies Poolmart	3565181						3565181
Sleepy Hollow	Jones	Richard	w	,	Gte Corp.	344284						344284
Sons of Rest	Martin	Robert	C		James iver Corp Va	146243						146243
Sons of Rest	Williams	Barry	Lawson		PG&E	30983						30983
Son's of Toil	Hardie	John	L		Parker Hannifin Corp.	444974	Parker Hannifin Corp	44306				489280
Son's of Toil	Pings	Comelius	1		Maxtor Corp.	11500						11500
Spot	Hoffman	Wayne	M		Broad Inc.	788734						788734
Star & Garter	Emett	Robert	L		Jacobson Stores Inc.	54424						54424
Stowaway	Atkins	Victor	K		Ameron Inc.	206000					4	206000
Stowaway	Crocker	Charles			Somatix Therapy Corp	2666238						2666238
Stowaway	Grey	John	R		Grossmans Inc.	84000	Bankamerica Corp.	217500				301500
Stowaway	Miller	Paul	Albert		Pacific Enterprises	22500	Pacific Enterprises	252684) .		275184
Stowaway	Rockefeller	David			Rockefeller Ctr Pptys Inc	209392	Rockefeller Ctr Pptys Inc.	1423750				1633142
Stowaway	Tollenaere	Lawrence	R		Avery Dennison Corp.	1094343	Ameron Inc	441272	Ameron Inc	4	860178	6395793
Stowaway	Walker	Brooks		Jŧ	Gap Inc.	6090000	Gap Inc.	3045000	Pope & Talbot Inc	· ·	28600	9163600
Sundodgers	Adams	Robert	M	Jŕ	Graco Inc.	32962	Toro Cò.	30804				63766
Sundodgers	Ashley	Holt			Hexcel Corp	28688						28688

APPENDIX A - Bohemians Listed in the 1991 Security Exchange Commission Stock Holding Report

CAMP	LAST	FIRST	MID	0	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Sundodgers	Doan	Herbert	D		Dow Chemical Co.	1669455	Dow Chemical Co.	29755480			31424936
Sundodgers	Lockhart	James	AB		Transamerica Co.	53516					53516
Sundodgers	Naegele	Robert	E		Dow Chem Co	1629701	Dow Chem Co	192351			1822052
Sunshiners	Bennett	Robert	В		Chemical Financial Corp	1421147	Chemical Financial Corp	77602			1498749
Sunshiners	Foster	Paul	S	Ш	Westamerica Bancorp.	38500		* 1 * 1			38500
Sunshiners	Harris	Milton	M		Univar Corp	2345716					2345716
Sunshiners	Miller	William	Frederic		P G & E	292785	First Inst. Bancorp Com.	88646			381431
Thalia	Perkins	John	s		Consolidated	74500					74500
Thalia	Pigott	James	C		Paccar Inc.	71346632	Paccar Inc.	50356636			121703264
Tie Binders	Furth	Alan	C		Oregon Steel Mills Inc.	175875					175875
Tie Binders	Morris	Walter	К		Chevron Corp.	538911		••			538911
Tie Binders	Ross	Dickinso	C		Fremont Gen Corp	38775					38775
T-N-T	Smith	Robert	Michael		Pacific Corp	349439	Met Pro Corp.	114786	Amer Barrick Res.Comp	2786300	3250525
Totem In	Berry	John	w		Society Corp	3589632	Super Food Services Inc.	3393293	Super Food Services Inc.	133073	7115998
Totem in	Pollock	Charles	E		Farah Inc.	50750					50750
Toyland	Stewart	Samuel	В		Longs Drugsstore Inc	178500				* 150	178500
Tunerville	Bonney	J	Dennis		Chevron Corp	1274097					1274097
Tunerville	Carey	C	w		Prospect Str Hi Income	20000	Town & Country Corp	385696	Town & Country Corp	6929414	7335110
Tunerville	Higgins	William	L		McDermott Intl Inc.	344281					344281
Uplifters	Ketelsen	James	I.	,···	Tenneco Inc.	3897436					3897436
Uplifters	Ketelsen	James	L		Morgan J P & Co. Inc.	240500	Sara Lee Corp	294683	Tenneco Inc.	1374153	1909336
Uplifters	Landis	Richard	G		Potlach Corp	137175	Oregon Steel Mills Inc.	281400			418575
Uplifters	MacDonnell	Robert	1		Congra Intl Inc	456743328	Autozone	1592865792	Union Tex Pete Illdgs	570883328	2620492544
Uplifters	MacDonnell	Robert	1		RJR Nabisco Hldgs Corp	5881745920	RJR Nabisco Hldgs Corp.	224204	Duracell Intl Inc.	2038749952	7920719872
Uplifters	MacDonnell	Robert	1		Vons Cos Inc	352326016	Stop & Shops Cos Inc	483750			352809760
Uplifters	McNear	Denman	K		Granite Constr Inc.	24250				•	24250
Uplifters	Pigott	Charles	M		Boeing Co.	1041440					1041440
Upliflers	Roberts	George	R		Nabisco Hldgs Corp	5881745920	Owens Illinois	472500000			6354245632

16

						_	ē				
CAMP	LAST	FIRST	MID	o	COMPANY NAME	VALUE	COMPANY NAME	VALUE	COMPANY NAME	VALUE	TOTAL
Uplifters	Roberts	George	R		Stop & Shops Cos Inc	64500	Union Tex Pete Hldgs	570833344	Congara Inc.	456743328	1027641152
Upliflers	Roberts	George	R		Duracell Intl Inc	2038749952	Autozone Inc	1592865792	Nabisco Hldgs Corp	1061238	3632677120
Upliflers	Stephens	Donald	R		Lincoln N.C. Rlty Fd Inc.	417600	Bank of San Francisco	2125248	Bank of San Francisco	2056592	4599440
Uplifters	Witter	William	David		Moroco Intl Inc.	5832972	Moroco Intl Inc.	22439032			28272004
Valley of the Moon	Gilligan	Patrick			Valley Inds Inc.	1234	Valley Inds Inc.	637842			639076
Valhalla	Williams	James	Prior		Altari Frc.	674598					674598
Wayside Log	Goff	Harry	R		Pacific Scientific Co.	56637					56637
The Web	Anderson	Ross	F		Hexcel Corp	43031					43031
The Web	Merrill	Harvie	M		Tis Mtg Invest Co.	J 87688					87688
The Web	Merrill	Harvie	M		Fibreboard Corp. New	30000	Hexcel Corp.	884493	Tis Mtg Invest Co.	87688	1002181
Whoo Cares	Day	Robert	A	Jr	TCW Conv. Secs. Fd Inc.	3600000			TIS INING MINISTER CO.	0,000	3600000
Whoo Cares	Dingman	Michael	D		Ford Motor Co. Del	202125	Henley Group Inc. Del	41048			243173
Whoo Cares	Feick	William		Jr	Piedmont Mng Co.	170575	,,				170575
Wild Oats	Huber	Gordon	•	Jr	"Sffed Corp.	108612					108612
Wohwohno	Diebold	John			Genesco Inc.	73950		1.0			73950
Wohwohno	Kluge	John	w		Nac Re Corp	45874712	Bears Steams Cos Inc	1797613	Bears Stearns Cos Inc	1797632	49469956
Wohwohno	Kluge	John	w		Orion Pictures Corp.	31805378	Orion Pictures Corp.		Nac Re Corp	13500090	45362968
Wohwohno	Stewart	James	Е		Lone Star Inds Inc.		Lone Star Inds Inc.	2103533	rae ice corp	13300070	2179533
Woof	Jenkins	William	M		Ual Corp		Safeco Corp	3515500			4007118
Woof	Merrill	Steven	L		Maxim Integrated Prods	833989	Daniel Corp				833989
Woof	Seeligson	Arthur		Jr	Crane Co.	117911		••			
Woof	Spencer	John			Forscher Group Inc.	12500					117911
Zaca	Fay	Paul	В	Jr	First Am. Finl Corp.	32000	Vestaur Secs Inc.	150000			12500
Zaca	Hixon	Alexande		-7	Amp Inc	158861424		3076254			182000 161937680
					•			3070234			10133/680

Name	Corporation
Brown, Harold	Amax CBS Cummings Engineering IBM Philip Morris
Hawley, Richard	ATT Atlantic Richfield Bank of America Carter-Hawley Hale Stores Johnson & Johnson Weyerhauser
Morrow, Richard	Amoco Connelly & Son, Co First Chicago Potlatch Corp Westinghouse
Allen, Howard	Calfed Inc Computer Schience Corp MCA Northrop SCE Corp
Davis, Donald	Allied Signal Dexter Corp Northeast Utilities Pitney Bowes Stanley Works
Harvey, James	McKesson Pacific Telesis Schwab Transamerica Washington Water Power
Shumway, Forrest	Aluminum Corp of America American President Companies Clorox First Interstate Bank Corp Trans America

Name	Corporation
Barker, Norman	Carter-Hawley Hale Stores First Executive Corp Pacific Telesis SCE Corp
Casey, Albert	AMR Corp Colgate-Palmolive Sears & Roebuck Co
Conger, Harry	Baker-Hughes Inc Calmat Co Homestake Mining Co P.G.E.
Cooley, Richard	Bank of America Burlington Northern UAL Kaiser Family Fund
Kissinger, Henry	American Express CBS Union Pacific Corp Freeport-McMoran Inc
Dingman, Michael	Ford Henley Group Time Warner Inc
Evans, James H.	ATT First City Bancorp of Texas General Motors Metropolitan Life
Ireland, R.L.	Hanna Company National Intergroup Norfolk Southern Corp
Jaedicke, Robert	Boise Cascade Enron Corp Homestake Mining Wells Fargo & Co

Name	Corporation
Ketelsen, James	GTE Corp Morgan J.P. & Co Sara Lee Tenneco Tenneco
Lewis, Drew	American Express A.T.T. Ford Union Pacific Corp
Miller, William	First Interstate Fund American Co Inc P.G.E. Varian Assoc
Ong, John	American Info Tech Cooper Industries Inc B.F. Goodrich Corp Kroger CO
Reichardt, Carl	Ford Hospital Corp of America P.G.E. Wells Fargo
Rumsfeld, Donald	Kellogg Sears & Roebuck Co Union Camp Corp Vulcan Materials Co
Shultz, George	Boeing Chevron General Motors Tandem
Sparks, Jack	Meredeith Corp U.S. West Inc U.S.G. Corp
Turner, Fred	Baxter Int Inc First Chicago Grainger (W.W.) Inc McDonald's Corp

Name	Corporation
Anderson, R.A.	Atlantic Richfield First Interstate SCE Corp
Boeschenstein, W.	FMC Corp Owens-Corning Prudential Ins Co
Borman, Frank	Home Depot Outboard Marine Corp Texas Air
Dockson, Robert R.	Computer Sci Corp McKesson Corp Pacific Enterprises
Johnson, Belton K.	ATT Campbell Soup Tenneco
Jones, David C.	G.E. U.S. Air Grop U.S.X. Corp
Krebs, Robert D.	Northern Trust Corp Phelps Dodge Sante Fe
Mac Donnell, Robert	Beatrice Safeway Inc Vons Corp Inc
Malott, Robert	Amoco FMC United Technologies
Mettler, Ruben	Bank of America Merck Co Inc TRW Inc
Miller, Paul A.	Mutual of New York Pacific Enterprises Wells Fargo

Name	Corporation
Moore, Gordon	Intel Corp Transamerica Corp Varian Assoc
Morley, H.B.	Bank of New York Co Champion Int Corp Schering-Plough Corp
Mosbacher, Emil	AMAX Mineralist Energy Avon Products Inc Chemical Banking Corp
Packard, David	Genentech Inc Hewlett-Packard Co
Parker, Jack S.	Pan Am Corp Santa Fe RR TRW Inc
Pigott, Charles M.	Boeing Chevron PACCAR Inc
Roberts, George R.	RJR Nabisco Holdings Corp Safeway Union Texas PEtroleum Holding
Smith, F. Allen	Electronic Data Systems Corp General Motors Minnesota Miing Mfg
Sticht, J. Paul	Chrysler McKesso Texron Inc
Swearington, J.E.	Aon Corp Lockheed Corp Sara Lee Corp
Williams, John H.	Central & Southwest Corp Penn Central Corp Williams Co Inc

Name	Corporation
Allen, Robert H.	Federal Express Corp First City Bancorp of Texas
Davidson, Ralph P.	Allied-Signal Inc First Interstate Bannncorp
Day, Robert A.	Freeport-Mc Moran Inc Henley Group Inc
Dickason, James F.	Pacific Enterprises Wells Fargo
Douglass, Kingman	Dun & Bradstreet Grainger (W.W.) Inc
Fisher, Donald G.	GAP Inc Schwab (Charles) Corp
Gray, Harry	American Medical Int Union Carbide
Hayward, Thomas	Bancorp Hawaii Inc Litton Industries
Hoffman, Wayne M.	Broad Inc Rohr Industries Inc
Jenkins, William M.	Safeco Corp UAL Corp
Jones, Thomas V.	MCA Inc Northrop Corp
Kluge, John W.	Bears Stearns Corp Occidental Petroleum Corp
Knudsen, C. Calvert	Safeco Security Pacific
Madden, Richard B.	P.G.E. Potlatch Corp

Name	Corporation
Maher, John F.	Baker Hughes Inc Great Western Fin Corp
Pfeiffer, Robert J.	Alexander & Baldwin Inc First Hawaiian Inc
Pogue, Richard W.	Ameritrust Corp Hanna (M.A.) Co
Scripps, Charles E.	Scripps (E.W.) Co Star Banc Corp
Snyder, William P.	Heinz Corp Whitney Holding Corp
Spencer, William M.	Genuine Parts Co Mead Corp
Taylor, Vernon	Colorado National Bankshares Cypress Minerals Co
Turner, William C.	Goodyear Tire & Rubber Corp Salomon Inc
Walker, Brooks	GAP Inc Pope & Talbot
Williams, Barry	American Presidents Co Northwestern Mutual Life Ins
Alexander, David	Great Western Financial Corp
Anderson, Martin	HAL Inc
Armacost, Samuel H.	Chevron Corp
Bancroft, Paul III	L. Hon Industries
Bassett, Harry H.	Southeast Banking Corp
Bedford, Peter	Bank of America
Berry, John W.	Super Food Services Inc

Name Corporation

Boswell, James G. Security Pacific Corp

Brown, Robert M. Hewlett Foundation

Bryan, D. Tennant Media General Inc

Bryan, J. Stewart Media General Inc

Bridge, Hamilton Pope & Talbot

Burgener, Clair San Diego Gas & Elec

Calhoun, A. D. Union Bank

Callaway, Howard SCI Systems Inc

Carter, Edward W. Carter-Hawley Hale Stores Inc

Chambers, Robert L. Consolidated Freightway Inc

Clausen, A. W. Bank of America

Cook, Sam B. Union Electric Co

Creson, William T. Morton Int

Crocker, Charles Pope & Talbot

Davies, Paul L Jr. FMC

Hodgson, Richard Intel Corp

Howard, Jack R. Scripps (E.W.) Corp

Johnson, Charles B. Franklin Resources Inc

Johnson, Douglas E. Summit Bank Corp

Johnson, W. Thomas Times Mirror Co

Knight, Andrew Tandem Cmputer's Inc

Landis, Richard G. Potlatch Corp

APPENDIX B -Bohemian Held Directorships in the Fortune 1000 & Forbes 500 Corporations for 1991

Name Corporation

Lapham, R. D. Jr. Contel Corp

Marshall, J. Howard Kimball Int Inc

Miller, Richard S. K-Mart Corp

Murray, William R. Philip Morris Co Inc

O'Brian, Robert B. Ambuse

O'Neill, George D. Statesman Group Inc

Perkins, John S. Consolidated Freightways Inc

Peterson, R. A. ALZA Corp

Pigott, James C. PACCAR Inc

Rockwell, W. F. Lone Star Technologies

Seeligson, Arthur Crane Company

Stansbury, Herbert SF Fed Corp

Stover, William Old Republic Int Corp

Volkmann, Daniel Pacific Enterprises

Walt, Harold R. Homestead Financial Corp

Watson, Douglas G. Summit Bancorporation

Wheat, Francis M. Phillips Petroleum Co

Wiegers, George A. PHM Corp

Williams, G. James SPX Corp

Greenberg, M.R. American International Group

Paulsen, Allen E. Greyhound Dial Corp

Clack, David A. Washington Water Power

APPENDIX B -Bohemian Held Directorships in the Fortune 1000 & Forbes 500 Corporations for 1991

Name Corporation

Leach, Howard H. Fleming Co Inc

Cronkite, Walter CBS

Clark, William P. Pacific Telesis Group

Coleman, Lewis W. Bank of America

Gwin, Robert P. Thermo Electro Corp

Ford, Gerald R. Tesoro Petroleum Corp

Harlan, Neil E. McKesson

Thacher, Carter P. Imo Industries

Lane, Melvin B. P.G.E.

Kellor, Stephen F. Northwestern Mutual Life

Jones, Richard W. GTE

Evans, Robert B. Perpetual Financial Corp

Grey, John R. Bank of America

Huber, Gordon H. IDS Life Ins Co

Avery, Ray S. Averty Internatioal Corp

Bechtel, S. D. Jr. IBM

CAMP	LAST	FIRST	MIDDLE	O	Foundation Name	Foundation Name
Band	Nelson	Ralph	E		Central Bank Foundation	
Camels	MacNaugh	Malcolm			Hawaiian Foundation	
Camels	MacNaugh	Malcolm			Hawaiian Foundation	
Cave Man's	Hoover	Allan			Hoover (Herbert) Foundation	J. M. Foundation
Cave Man's	Hoover	Herbert		Ш	Hoover (Herbert) Foundation	
Cave Man's	Kimpton	Lawrence	A		Pick (Albert) Jr. Fund	
Cave Man's	Milbank	Jeremiah			J. M. Foundation	
Cave Man's	Milbank	Jeremiah		Jr	Hoover (Herbert) Foundation	J. M. Foundation
Cave Man's	Swain	Robert	C		Belgian American Educational Foundation	Hoover (Herbert) Foundation
Cave Man's	Swearingen	John	E		McGraw (Max) Wildlife Foundation	Standard Oil (Indiana) Foundation
Cave Man's	Thomas	Lowell	S		Dietrich (Daniel W.) Foundation	Dietrich Foundation
Cave Man's	Thomas	Lowell	S		Dietrich (Daniel W.) Foundation	Dietrich Foundation
Cave Man's	Grimm	Peter			Heekscher Foundation for Children	
Crossroads	Harrison	Gregory	A		Mared Foundation	
Crow's Nest	Pierson	Warren	Lee		Li Foundation	
Crow's Nest	Wattis	Paul	L		Wattis (Paul L. and Phyllis) Foundation	Dunike (Dr. Ezekiel R. and Edna Wattis) Foundation
Cuckoo's Nest	O'Malley	Walter	F		O'Malley (Walter F.) Foundation	
Cuckoo's Nest	Bardt	Harry	M		Hollywood Turf Club Associated Charities	
Dragons	Topping	Norman	Н		Marks (David X.) Foundation	
Dragons	Runser	James	A		Hills (Edward E.) Fund	
Druids	Swim	Dudley			Swim (Arthur L.) Foundation	
Esplandian	Ryan	Daniel	V		Phelan (James D.) Foundation	
Faraway	Anderson	Robert	Α		Lockheed Leadership Fund	
Friends of the Fores	Scripps	Charles	E		Scripps-Howard Foundation	
Halcyon	McFie	Milbank			Tilles (Rosalie) Nonsectarian Charity Fund	
Haven	McMicking	J	R-		McMicking Foundation	
Hermits	Peck	Clair	L	Jr	Santa Anita Foundation	

Appendix C - Bohemian Directors of U.S. Foundations for 1971

CAMP	LAST	FIRST	MIDDLE	o'	Foundation Name	Foundation Name
•						
Hideaway	Seitz	Frederick			Rockefeller Foundation	Research Corporation
Hideaway	Burke	Arleigh			Olmsted (George) Foundation	
Hideaway	Stever	H	Guyford		Scaife (Sarah Mellon) Foundation	
Highlanders	Nelson	Frank	C		Nelson (Florence) Foundation	
Highlanders	Wickersham	James			Golden Gate Fields Foundation	
Hill Billies	Morgens	Howard	J		Morgens (Howard) Foundation	
Hill Billies	Boeschenstein	Harold			International Paper Company Foundation	Hayes (Rutherford B.) and Lucy Webb Hayes Foundat
Hill Billies	Davies	Paul	L.	Jr	Crummey (John D.) Benevolent Trust	Lakeside Foundation
Hill Billies	Matthews	William	C		Schoenith Foundation	
Hualapai	Kilduff	William	D .		Maddison Fund	
Hualapai	Doyle	Morris	M		Irvine (James) Foundation	
Idlewild	Cummings	Tilden			Continental Bank Charitable Foundation	
Interlude	Bryant	Daniel	P		Bank of America-Giannini Foundation	Bekins (Milo W.) Foundation
Isle of Aves	Hitch	Charles	J		Resources for the Future	
Land of Happiness	Cook	John	Brown		Cook Foundation (Conn.)	
Land of Happiness	Dart	Justin	W		Rexall Foundation	Dart (Jane and Justin) Foundation
Land of Happiness	Pope	Henry		Jr	Pope Foundation (III.)	
Last Chance	Hills	Austin	E		Hills (Edward E.) Fund	
Lost Angels	Kockritz	Frank			Shepard (Francis P.) Foundation	
Lost Angels	O'Brien	G	J		American Cement Foundation	
Lost Angels	Platt	Joseph	В		Carnegie Foundation for the Advancement of Teachi	
Lost Angels	Pike	Thomas	P		Fluor Foundation	Pike (Thomas P.) Foundation
Lost Angels	O'Brien	George	· . j · · · · ·		Santa Anita Foundation	
Lost Angels	Mudd	Henry	T		California Community Foundation	Marks (David X.) Foundation
Lost Angels	Griesedieck	Joseph			Narragansett Brewing Company Foundation	
Lost Angels	Doolan	Jerome	K		Industrial Indemnity Foundation	
Lost Angels	Crary	Gordon	В		Crary Foundation	

181

Appendix C - Bohemian Directors of U.S. Foundations for 1971 $\sqrt{}$

CAMP	LAST	FIRST	MIDDLE	O	Foundation Name	Foundation Name
Lost Angels	Chandler	Norman	_		Times Mirror Foundation	Pfaffinger Foundation
Lost Angels	Bryan	D	Tennant		Bryan (John Stewart) Memorial Foundation	
Lost Angels	Whittier	Leland	K		Whittier Fou sedation	
Lost Angels	Mudd	Henry	T		Mudd (Mildred E.) and Harvey S. Mudd Foundation	Mudd (Seeley G.) Fund
Mandalay	Horton	J	K		Lockheed Leadership Fund	
Mandalay	Peterson	Rudolph	Α		Bank of America-Giannini Foundation	Fireman's Fund American Foundation
Mandalay	Ducommun	Charles	E		Lockheed Leadership Fund	Marks (David X.) Foundation
Mandalay	Phleger	Atherton			Irwin (William G.) Charity Foundation	
Mandalay	Phleger	Herman	· · · · · ·		Irwin (William G.) Charity Foundation	Roth (Lurline B.) Charity Foundation
Mandalay	Phleger	Herman			Fibreboard Foundation	
Mandalay	McCollum	Leonard	F .	Sr	McCollum (Leonard and Margaret) Founda-	
Mandalay	McCollum	Leonard	F	Jr	McCollum (Leonard and Margaret) Founda-	
Mandalay	Reed	Philip	D		Reed (Philip D.) Foundation	
Mandalay	Humphrey	Gilbert	w		Hanna Mining Company Fund	
Mandalay	Cochran	Dwight	M		Fireman's Fund American Foundation	
Mandalay	Bechtel	S	D	Jr	Industrial Indemnity Foundation	
Mandalay	Bechtel	S	D	Jr	Bechtel Foundation	Bechtel (S. D.) Jr Foundation
Mandalay	Bechtel	S	. D		Lakeside Foundation	
Mandalay	Bechtel	S	D		Lakeside Foundation	
Mandalay	Bacr	F	E		Wood (Lester G.) Foundation	
Mandalay	Kaiser	Edgar	F		Kaiser Foundation	Kaiser (Henry J.) Family Foundation
Mandalay	Coghlan	J	Philip		Sorensen (Harvey L.) and Maud C. Sorensen Foundat	
Mandalay	Firestone	Leonard	K		Ernst & Ernst Foundation	California Community Foundation
Mandalay	Littlefield	Edmund	w		Francis (Parker B.) Foundation	
Midway	Kemper	James	S		Kemper (James S.) Foundation	
Midway	Kemper	James	M	Jr	Kemper (David Woods) Memorial Founda-	
Midway	Kemper	James	s s	Jr	Kemper (James S.) Foundation	

CAMP		LAST	FIRST	MIDDLE	o	Foundation Name	Foundation Name
Midway		Kemper	James ,	S		Kemper (James S.) Foundation	
Midway		Kemper	J	S		Straus (Marjorie and Robert) Endowment Fund	
Midway		Kemper	James	M		Kemper (David Woods) Memorial Founda-	
Monastery		Ludwig	D	К		Ludwig (Virginia and D. K.) Foundation	
Moonshiners		Roth	William	M		Rosenberg Foundation	Roth (Lurline B.) Charity Foundation
Owl's Nest		Carter	Edward	w		Irvine (James) Foundation	Santa Anita Foundation
Owl's Nest		Pauley	Edwin	w .		Pauley (Edwin W.) Foundation	
Owlers		Bancroft	James	R		Sorensen (Harvey L.) and Maud C. Sorensen Foundat	Witter (Dean) Foundation
Owlers		Goddard	C	Convers		Chubb Foundation	
Parsonage		Lisle	L	w		Markey (John C.) Charitable Fund	
Pelicans		Crawford	Frederick	С		Crawford (F. C.) Foundation	
Pelicans		Johnson	. Samuel -	- S		Johnson (S. S.) Foundation	
Pelicans		Glennan	T	Keith		Sohio Foundation Second	
Pelicans		Doolittle	James	11		Guggenheim (Harry Frank) Foundation	
Piedmont		Solomon	Enunett	G		Fibreboard Foundation	Roth (Lurline B.) Charity Foundation
Piedmont		Dollar	R	Stanley	Jr	Zellerbach Family Fund	
Piedmont		Pope	Jack	M		FMC Foundation	
Piedmont		Whitman	Frederic	В		Fireman's Fund American Foundation	Rosenberg Foundation
Piedmont		Whitman	Frederick	C		Crocker (Mary A.) Trust	
Piedmont		Wilcox	Thomas	R		First National City Bank Foundation	
Piedmont	-	Knowland	William	F		Alameda County Community Foundation	e to see en til dig promission
Piedmont		Davies	Paul	L	Jr	Crummey (John D.) Benevolent Trust	Lakeside Foundation
Pig'n Whistle		Holt	Martin	В		Mayr (George Henry) Trust	
Pig'n Whistle		Holt	M	В		Bekins (Milo W.) Foundation	
Pig'n Whistle		Gerbode	Frank	Α		Gerbode (Wallace Alexander) Foundation	
Pink Onion		Petri	Louis	Λ		Giannini (A. P.) Scholarship Foundation	
Pink Onion		Bannan	Charles	F		Western Gear Foundation	

CAMP	LAST	FIRST	MIDDLE	0	Foundation Name	Foundation Name
Pink Onion	Ferdon	John	Jay		Leonardt Foundation	
Puma	Bedford	Clay	P		Educational Facilities Laboratories	
Rendezvous	Pillsbury	Edwin	S		Pillsbury Foundation	
River Lair	Shumway	Forrest	N		Schmidt (Marjorie Mosher) Foundation	
Sempervirens	Willoughby	Howard			Lux (Miranda) Foundation	
Sempervirens	Wilbur	Dwight	I.		Lux (Miranda) Foundation	
Sempervirens	Beckett	John	R		Transamerica Foundation	
Sempervirens	Pederson	Carlton	A		State Farm Companies Foundation	
Seven Trees	MacNichol	George	P	Jr	Goodyear Tire & Rubber Company Fund	
Seven Trees	Murphy	James	L		Citizens' Research Foundation	
Seven Trees	Pace	Frank		Jr	Resources for the Future	
Seven Trees	Smith	R	G		Nationwide Foundation	
Silverado Squatters	Murphy	Franklin	D		Ahmanson Foundation	
Silverado Squatters	Bechtel	Kenneth	к		Belvedere Scientific Fund	Hunt Foods & Industries Foundation
Silverado Squatters	Malott	Deane	w		Teagle Foundation	Industrial Indemnity Foundation
Silverado Squatters	Packard	David			Packard (David and Lucile) Foundation	
Silverado Squatters	Packard	David	Woodley		Packard (David and Lucile) Foundation	
Silverado Squatters	Farquhar	Francis	P		Belvedere Scientific Fund	
Silverado Squatters	Murphy	Franklin	D		Times Mirror Foundation	
Silverado Squatters	Merner	Garfield	David		Pfeiffer (Gustavus and Louise) Research Foundatio	Hallmark Educational Foundation
Silverado Squatters	Heimbucher	Clifford	v		Oakes (Roscoe & Margaret) Foundation	
Silverado Squatters	Murphy	Franklin	D		Hallmark Educational Foundation of Kansas	Varian Foundation
Silverado Squatters	Gardner	John	w		Rockefeller Brothers Fund	Kress (Samuel H.) Foundation
Skiddoo	Donnell	James	c	II	Armco Foundation	
Skiddoo	Jagels	George	D	••		
Skiddoo	Tyler	William	В		Foleys (Edward T.) Foundation Thompson (Thomas) Trust	Mountain View Foundation
Sons of Toil	Kidner	Frank	L		Newhouse Foundation	

CAMP	LAST	FIRST	MIDDLE	0	Foundation Name	Foundation Name
Sons of Toil	Lawrence	1	н		Standard Screw Company Foundation	
Stowaway	Magowan	Robert	A		Magowan Family Foundation	
Stowaway	Morgan	Н	S		Monell (Ambrose) Foundation	
Stowaway	Hearst	William	Randolph		Hearst (William Randolph) Foundation	
Stowaway	Bates	John	В		Hills (Edward E.) Fund	
Stowaway	McLaren	N	Loyal		Irvine (James) Foundation	
Sundodgers	Burris	Joseph	J .		Stauffer (John and Beverly) Foundation	
Sundodgers	Janss	William	c		Janss Foundation	
Sundodgers	Franklin	Carl	M		Mudd (Seeley G.) Fund	
Sundodgers	Janss	Edwin		Jr	Janss Foundation	
Sunshiners	Stauffer	John			Stauffer (John and Beverly) Foundation	
Tarantula	Niggeman	Louis	w		Babcock (William) Memorial Endowment	Fireman's Fund American Foundation
Thalia	Merrill	Fred	Н		Fireman's Fund American Foundation	Newhouse Foundation
Thalia	Stanford	Eric	M .		Mate Foundation	
Thalia	Merrill	Fred	H		Rosenberg Foundation .	
Tie Binders	Neukom	John	G		McKinsey Foundation for Management Research	
Toyland	Lundborg	Louis	В		Bank of America-Giannini Foundation	Western Harness Charity Foundation
Toyland	Thompson	Wayne	E .		Dayton Foundation (Minn.)	
Upliflers	McNear	D	K		Southern Pacific Foundation	
Uplifters	Witter	William	D		Witter (Dean) Foundation	
Uplifters	Witter	Dean			Witter (Dean) Foundation	
Uplifters	Russell	D	J		Tenneco Foundation	
Uplifters	Pigott	Charles	M		Norcliffe Fund	Pacific Car and Foundry Company Founda-
Uplifters	Brawner	Α ,	Н		Fireman's Fund American Foundation	Caterpillar Foundation
Utukulu	McGuire	T	G		Industrial Indomnity Foundation	
Utukulu	Drexler	Fred			Industrial Indemnity Foundation	Belvedere Scientific Fund
Wayside Log	Kerr	Clark			Rockefeller Foundation	

Appendix C - Bohemian Directors of U.S. Foundations for 1971

CAMP	LAST	FIRST	MIDDLE	o	Foundation Name	Foundation Name
Wayside Log	Foy	Fred	C		Koppers Foundation	
Wayside Log	Oliver	William	L		Lunn (Anita Oliver) Foundation	
Welakahau	Adams	Thomas	В		Campbell-Ewald Foundation	
Wohwohno	Deems	Richard	E		Hearst (William Randolph) Foundation	Hearst Foundation
Woof	Skinner	D .	E		Skinner Foundation Trust	
Woof	Gleed	Thomas	F		Pacific Car and Foundry Company Founda-	Simpson Timber Company Foundation
Woof	Hartley	Fred	L		Union Oil Company of California Founda-	
Woof	Dougherty	н	William		Mountain View Foundation	
Woof	McElroy	Neil	.н		Nabama Foundation	
Zaca .	Whitman	Frederick	C		Crocker (Mary A.) Trust	
Zaca	Orrick	William	H	Jr	San Francisco Foundation	
Zaca	Boone	Philip	S		Zellerbach Family Fund	

CAMP	LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Abbey	Olds	William		Jr	W.G. Irwin Charity Foundation	
Aviary	Chase	John	P		Shawe Family Foundation	Whitney Benefits
Aviary	Foster	T	Jack	III	Peninsula Community Foundation	
Aviary	Person	Evert	В		E&R Finley Foundation	
Aviary	Woods	James	Н		James H. Woods Foundation	
Bald Eagle	Frank	Anthony	M		W. Soryman Foundation	
Bald Eagle	Setrakian	Robert			W. Saroyan Foundation	
Camels	Kelly	John	Michael		Fain Foundation	
Cave Man's	Greenberg	Maurice	R		Starr Foundation	
Cave Man's	Hoover	Herbert		III	Herbert W. Hoover Foundation	
Cave Man's	Hume	Jaquelin	Н		Jaquelin Hume Foundation	
Cave Man's	Mardikian	Haig	G		M.V. Fitschen Foundation	W. Soroyan Foundation
Cave Man's	Mosbacher	Emil		Jr	Mosbacher Foundation	
Cave Man's	Mosbacher	Emil		Jr	W. J Munson Foundation	
Cave Man's	Mosbacher	Emil		Jr	A. D. Frese Foundation	
Cave Man's	Swain .	Robert	J		Herbert Hoover Foundation	
Cave Man's	Swearingen	John	E		Max McGraw Wildlife Foundation	
Cave Man's	Williams	John	H		G.A. & G.L. Long Foundation	
Crow's Nest	Hefler	Richard	J		Sarkeys Foundation	
Cuckoo's Nest	Dockson	Robert	R		R J Haynes Foundation	
Derelicts	Ireland	R	L	III	I. J. Jaeger	
Derelicts	Ireland	R	L	III	I. J. Jaeger	n)
Dragons	Solari	Jerome	P		Wilsey Foundation	
Edgehill	Littlefield	Edmund	W	Jr	E. W. Littlefield Foundation	
Faraway	Smith	K	Hart		P&E Kleist Foundation	
Five Easy Pieces	Kaiser	Henry	M		H. J. Kaiser Foundation	
Friends of the Forest	Guither	James	C		E & W Haas Jr Fund	

Appendix C - Bohemian Directors of U.S. Foundations for 1991

CAMP	LAST	FIRST -	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Haven	Irwin	John	N	II	Tinker Foundation	
Haven	Irwin	John	N 1	III	Achelis Foundation	Bodman Foundation
Hermits	Beck	Henry	C	Jr	Constantain Foundation	
Hermits	Ridder	Daniel	H		CA Comm. Foundation	
Hideaway	Garvey	Willard	w		Family Charities Foundation	G Kansas Foundation
Hideaway	Hopiak	George			S. H. Cowel Foundation	
Hideaway	Pannill	William	G		W. G. Pannill Foundation	
Hideaway	Revelle	Roger			New Horozon Foundation	
Hideaway	Seitz	Frederick			S&G Mercy Foundation	
Highlanders	Hewlett .	William	R		W & F Hewlett Foundation .	
Highlanders	Macrae	Edwin	w		Upjohn Foundation	
Hill Billies	Cronkite	Walter			CBS Foundation	
Hill Billies	Evers	Henry	K		Eldorado Foundation	
Hill Billies	Fisher	Donald	G		R.E. Crummer Foundation	
Hill Billies	Galbraith	Evan	G	Jr	Historical Research Foundation	
Hill Billies	Ong	John			S. McFawn Foundation	C&M Ritchie Memorial Foundation
Hill Billies	Sprole	Frank	A		Knapp Fund	
Hill Billies	Wilbur	Brayton		Jr	B. Wilber Foundation	
Hillside	Snyder	William	Paul		Carnegie Hero Fund	
Hualapai	Cahill	1	Peter		J. R. Cahill Foundation	
Hualapai	Cahill	Richard	F		J. R. Cahill Foundation	
Interlude	Ely	Northcutt			H. Hoover Foundation	San Array San
Interlude	Foster	T	Jack	Jr	Peninsula Community Foundation	
Iron Ring	Davis	Donald	w		A.W. Stanley Foundation	
Isle of Aves	Clark	William	P		Churches Homes Foundation	
Isle of Aves	Douglass	Kingman			Mason Charitable Foundation	
Isle of Aves	Heyns	Roger	w		W & F Hewlett Fo	James Irvine Foundation

CAMP	· LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Haven	Irwin	John	N	II	Tinker Foundation	
Haven	Irwin	John	N 1,11	III	Achelis Foundation	Bodman Foundation
Hermits	Beck	Henry	C	Jr	Constantain Foundation	
Hermits	Ridder	Daniel	Н		CA Comm. Foundation	
Hideaway	Garvey	Willard	w		Family Charities Foundation	G Kansas Foundation
Hideaway	Hopiak	George			S. H. Cowel Foundation	
Hideaway	Pannill	William	G		W. G. Pannill Foundation	
Hideaway	Revelle	Roger			New Horozon Foundation	
Hideaway	Seitz	Frederick			S&G Mercy Foundation	
Highlanders	Hewlett	William	R		W & F Hewlett Foundation	
Highlanders	Macrae	Edwin	w		Upjohn Foundation	
Hill Billies	Cronkite	Walter			CBS Foundation	
Hill Billies	Evers	Henry	K		Eldorado Foundation	
Hill Billies	Fisher	Donald	G		R.E. Crummer Foundation	
Hill Billies	Galbraith	Evan	G	Jr	Historical Research Foundation	
Hill Billies	Ong	John			S. McFawn Foundation	C&M Ritchie Memorial Foundation
Hill Billies	Sprole	Frank	Α .		Knapp Fund	
Hill Billies	Wilbur	Brayton		Jr	B. Wilber Foundation	
Hillside	Snyder	William	Paul		Carnegie Hero Fund	
Hualapai	Cahill	1	Peter		J. R. Cahill Foundation	
Hualapai	Cahill	Richard	, F		J. R. Cahill Foundation	
Interlude	Ely	Northcutt			H. Hoover Foundation	
Interlude	Foster	T	Jack	Jr	Peninsula Community Foundation	
Iron Ring	Davis	Donald	w		A.W. Stanley Foundation	
Isle of Aves	Clark	William	P		Churches Homes Foundation	
Isle of Aves	Douglass	Kingman			Mason Charitable Foundation	
Isle of Aves	Heyns .	Roger	w		W & F Hewlett Fo	James Irvine Foundation

CAMP	LAST	FIRST	MIDDLE	ОТНЕ	R FOUNDATION NAME	FOUNDATION NAME
Abbey	Olds	William	• • • • • • • • • • • • • • • • • • •	Jr	W.G. Issuin Charity Franchis	
Aviary	Chase	John	P	JI	W.G. Irwin Charity Foundation	
Aviary	Foster	T	Jack	Ш	Shawe Family Foundation	Whitney Benefits
Aviary	Person	Evert	В	111	Peninsula Community Foundation	
Aviary	Woods	James	Н		E&R Finley Foundation James H. Woods Foundation	
Bald Eagle	Frank	Anthony	M			
Bald Eagle	Setrakian	Robert	IVI	100	W. Soryman Foundation	
Camels	Kelly	John	Michael		W. Saroyan Foundation Fain Foundation	
Cave Man's	Greenberg	Maurice	R		Starr Foundation	
Cave Man's	Hoover	Herbert		ш	Herbert W. Hoover Foundation	
Cave Man's	Hume	Jaquelin	Н	111 J	Jaquelin Hume Foundation	
Cave Man's	Mardikian	Haig	G		M.V. Fitschen Foundation	
Cave Man's	Mosbacher	Emil	G	Jr	Mosbacher Foundation	W. Soroyan Foundation
Cave Man's	Mosbacher	Emil		Jr	W. J Munson Foundation	
Cave Man's	Mosbacher	Emil		Jr	A. D. Frese Foundation	
Cave Man's	Swain	Robert	J		Herbert Hoover Foundation	
Cave Man's	Swearingen	John	E		Max McGraw Wildlife Foundation	
Cave Man's	Williams	John	н		G.A. & G.L. Long Foundation	
Crow's Nest	Hefler	Richard	J		Sarkeys Foundation	
Cuckoo's Nest	Dockson	Robert	R		R J Haynes Foundation	
Derelicts	Ireland	R	L	III	I. J. Jaeger	
Derelicts	Ireland	R	L	III	I. J. Jacger	
Dragons	Solari	Jerome	P		Wilsey Foundation	,
Edgehill	Littlefield	Edmund	w	Jr	E. W. Littlefield Foundation	
Faraway	Smith	K	Hart		P&E Kleist Foundation	
Five Easy Pieces	Kaiser	Henry	М		H. J. Kaiser Foundation	
Friends of the Forest	Gaither	James	C		E & W Haas Jr Fund	

CAMP	- LAST	FIRST.	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Haven	Irwin	John	N	II	Tinker Foundation	
Haven	Irwin	John	N ,	III	Achelis Foundation	Bodman Foundation
Hermits	Beck	Henry	C	Jr	Constantain Foundation	
Hermits	Ridder	Daniel	H		CA Comm. Foundation	
Hideaway	Garvey	Willard	w		Family Charities Foundation	G Kansas Foundation
Hideaway	Hopiak	George			S. H. Cowel Foundation	
Hideaway	Pannill	William	G		W. G. Pannill Foundation	
Hideaway	Revelle	Roger			New Horozon Foundation	
Hideaway	Seitz	Frederick			S&G Mercy Foundation	
Highlanders	Hewlett .	William	R		W & F Hewlett Foundation .	
Highlanders	Macrae	Edwin	w		Upjohn Foundation	
Hill Billies	Cronkite	Walter			CBS Foundation	
Hill Billies	Evers	Henry	K		Eldorado Foundation	
Hill Billies	Fisher	Donald	G		R.E. Crummer Foundation	
Hill Billies	Galbraith	Evan	G	Jr	Historical Research Foundation	
Hill Billies	Ong	John			S. McFawn Foundation	C&M Ritchie Memorial Foundation
Hill Billies	Sprole	Frank	Α		Knapp Fund	
Hill Billies	Wilbur	Brayton		Jr	B. Wilber Foundation	
Hillside	Snyder	William	Paul		Carnegie Hero Fund	
Hualapai	Cahill	1	Peter		J. R. Cahill Foundation	
Hualapai	Cahill	Richard	F		J. R. Cahill Foundation	
Interlude	Ely	Northcutt		,	H. Hoover Foundation	,
Interlude	Foster	T	Jack	Jr	Peninsula Community Foundation	
Iron Ring	Davis	Donald	w		A.W. Stanley Foundation	
Isle of Aves	Clark	William	P		Churches Homes Foundation	
Isle of Aves	Douglass	Kingman			Mason Charitable Foundation	
Isle of Aves	Heyns .	Roger	w		W & F Hewlett Fo	James Irvine Foundation

CAMP	LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Land's End	Heyler	David	В	Jr	H. Mealister Foundation	
Land's End	Shea	Peter	Owen		J. F. Shea Foundation	P&C Shea Foundation
Lost Angels	Avery	Ray	Stanton		J.R. Haynes Foundation	
Lost Angels	Avery	Ray	Stanton		Durfee Foundation	
Lost Angels	Bannan	C	Forrest		Pacific Western Foundation	
Lost Angels	Brown	Harold			Matel Foundation	Hamilton Charitable Foundation
Lost Angels	Bryan	D	Tennant		J.S. Bryan Foundation	Media General Foundation
Lost Angels	Call	Richard	w		Seaver Institute	
Lost Angels	· DePalma	Robert	A		Rockwell Intl. Trust	
Lost Angels	Hanes	R	Philip	Jr	Foundation of Greensboro	
Lost Angels	Johnson	\mathbf{w}	Thomas		Times Mirror Foundation	
Lost Angels	Johnson	w	Thomas		B Johnson Foundation	
Lost Angels	O'Melveny	Patrick			Sequioa Foundation	
Mandalay	Armacost	Samuel	Н		James Irvine Foundation	
Mandalay	Brady	Nicholas	F		Brady Foundation	
Mandalay	Brady	Nicholas	F		Darby Foundation	
Mandalay	Brady	Nicholas	F		Brady Foundation	
Mandalay	Cooley	Richard	P		H. J. Kaiser Foundation	
Mandalay	Flanigan	Peter	M		I Have a Dream Foundation	
Mandalay	Gillette	E	S	Jr	Miranda Lux Foundation	J. L. Stamps Foundation
Mandalay	Hawley	Philip	М		J. R. Haynes Foundation	
Mandalay	Johnson	Charles	В		Peninsula Comm Foundation	
Mandalay	Kissinger	Henry			Whitaker Foundation	
Mandalay	Lewis	Drew			Union Pacific Foundation	
Mandalay	Littlefield	Edmund	w		E. W. Littlefield Foundation	
Mandalay	Mettler	Ruben	F		Mettler Foundation	Merck Foundation
Mandalay	Peterson	Rudolph	Α		P. Peterson Foundation	

CAMP	LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Mandalay	Sullivan	Walter	II	Jr	Jaquelin Hume Foundation	
Meyerling	Hooper	Ralph	Wilson		E. S. Hooper Foundation	
Midway	Bass	Richard	D		The Bass Foundation	
Midway	Guggenhime	Richard	J		S. Langendorf Foundation	
Midway	Harvey	James	R		Trans America Foundation	
Midway	Ingersoll	Robert	S		Larsen Foundation	
Midway	Kemper	James	S	Jr	Kemper Education Foundation	J.S. Kemper Foundation
Midway	MacColl	William	В	Jr	Edward Hills Foundation	
Midway	Medberry	C	J	III	J. R. Haynes	
Midway	Medberry	C	J	III	P. P. Peterson Foundation	
Midway	Thornton	William	Laney		Thornton Foundation	F. Thornton Foundation
Monastery	Richardson	William	C		H. J. Kaiser Family Foundation	Morris Goldseker Foundation
Monastery	Scott	Harry	H		Sequoia Foundation	
Outpost	Anderson	John	R		Grace Foundation	
Outpost	Turner	Fred	L		Callaway Foundation	
Owl's Nest	Barker	Norman		Jr	W. M. Kack Foundation	•
Owl's Nest	Sparks	Jack	D	Jr	J&F Sparks Foundation	
Owl's Nest	Sparks	Jack	- D		J&F Sparks Foundation	
Owl's Nest	Sticht	J	Paul		G.B. Storer Foundation	
Owl's Nest	Taylor	Vernon		Jr	Arata Brothers Foundation	
Owlers	Bancroft	James	R		Dean Witter Foundation	
Oz	Stout	Frank	D		Kemper Educational Fund	•
Parsonage	Leighton	Judd	C		Lighton-Oare Foundation	
Pelicans	Callaway	Howard	H		H.H. Callaway	
Pelicans	Chandler	Robert	w		Oregon Community Foundation	
Pelicans	Gilmore	Voit			R & S Anderson Foundation	
Pelicans	Percy	Charles	Н		Hariri Foundation	

	CAMP	LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
	Pelicans	Pogue	Richard	w		Kulas Foundation	
	Pelicans	Stinson	Ralf	Hale		S.S. Johnson Foundation	
	Piedmont	Boeschenstein	William	w		M/B Foundation	
	Piedmont	Gamble	Launce	E		Gamble Foundation	
	Pig'n Whistle	Hart	George	D		Herbst Foundation	
	Pig'n Whistle	Hart	George	D	Jr	Herbst Foundation	
	Pig'n Whistle	Hume	William	J i		Jaquelin Hume Foundation	
	Pink Onion	Bannan	Charles	F		Pacific Western Foundation	
	Puma	Shaw	William	Α	Jr	C&E Wetmore Foundation	
	River Lair	Shumway	Forrest	N		J. Irvin Foundation	
,	River Lair	Thacher	Carter	P		B. Wilber Foundation	
	Sahara	Bark	Dennis	Laistner		Earhart Foundation	
	Sahara	Davis	William	I.		E. L. Davis Foundation	
	Santa Barbara	Jackson	Peter			Ann Jackson Foundation	
	Santa Barbara	Preston	Ralph	L		Herbst Foundation	II. M. Newhall Foundation
	Sempervirens	Ely	Leonard	w		Comm. Foundation of Santa Clara	
	Sempervirens	Miller	Arjay	<u></u>		A & F Miller Foundation	
	Sempervirens	Miller	Arjay			W & F Hewlett Foundation	
	Seven Trees	Dohrmann	Bruce	P		R J Haynes Foundation	
	Seven Trees	Seward	George	C		E. Gould Foundation	
	Seven Trees	Symonds	1	Taft		Symonds Foundation	
	Shoestring	Lurie	Robert	A		L. R. Lurie Foundation	
	Silverado Squatters	Malott	Robert	H		FMC Foundation	Herbert Hoover Foundation
	Silverado Squatters	Murphy	Franklin	D		Ahmanson Foundation	L. Irvine Foundation
	Silverado Squatters	Packard	David			J.L. Hopkins Foundation	
	Star & Garter	Kirkwood	Robert	Č		Ann Peppers Foundation	
	Stowaway	Crocker	Charles			Mary A. Crocker Foundation	

Appendix C - Bohemian Directors of U.S. Foundations for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	FOUNDATION NAME	FOUNDATION NAME
Stowaway	Ilaas	Walter	Α	Jr	W & E Haas Foundation	
Stowaway	Rockefeller	David			Rockefeller Brothers Foundation	
Stowaway	Rockwell	Willard	F	Jr	Rockwell Foundation	
Stowaway	Rockwell	Willard	F	,	Rockwell Foundation	
Stowaway	Stuart	Robert	D	Jr	Pilot Found	
Stowaway	Sullivan	Walter	H	III	Jaquelin Hume Foundation	
Stowaway	Walker	Brooks		Jr	T.B. Walker	
Sundodgers	Doan	Herbert	D		H & J Doan Foundation	H & J Dow Foundation
Sundodgers	Janss .	William.	C		Janss Foundation	The S Down Toundation
Sundodgers	Kent	William		III	No. CA Schlorship Foundation	
Sunshiners	Harris	Milton	M		Univar/Vwr Foundation	
Tarrytown	Zischke	Peter	H		Farallon Foundation	
Thalia	Baird	Walter	M		Sequoia Trust	
Thalia	Brown	Robert	Minge		W & F Hewlett Foundation	Monroe- Brown Foundation
Thalia	Madding	Bruce	w		Henry J. Kaiser Family Foundation	Monage Blown Foundation
Thalia	Pigott	James	· c		PACCAR Foundation	
The Web	Anderson	Bruce	Garrett		MSI Foundation	
Tie Binders	Ross	Dickinson	C		Fletcher Jones Foundation	
Totem In	Berry	John	w		L. M. Berry Foundation	
Tunerville	Madsen	Donald	H		Nor. CA Scholarship Foundation	
Uplifters	Pigott	Charles	M		P. Pigott Foundation	
Uplifters	Pigott	Charles	M		Norcliffe Foundation	PACCAR Foundation
Uplifters	Roberts	George	R		Roberts Foundation	TACCAR Foundation
Uplifters	Wilsey	Michael	w		Wilsey Foundation	
Uplifters	Witter	William	David		Dean Witter Foundation	
Utukulu	Chandler	John	11		Wasie Foundation	
Valley of the Moon	Colman	Robert	S		Cleveland-Cliffs Foundation	

CAMP	LAST		FIRST	MIDDLE		ОТНЕ	R FOUNDATION NAME	FOUNDATION NAME
				•				
Wayside Log	Wouk		Herman				Abe Wouk Foundation	
Whisky Flat	 Cahill		John	E			J. R. Cahill Foundation	
Whoo Cares	 Day		Robert	Α ,		lr .	W. K. Day Foundation	
Whoo Cares	Day		Robert	A		lr ·	W. M. Kack Foundation	
Whoo Cares	Dingman		Michael	D			Devonshire Trust	W.D. Dingman Foundation
Whoo Cares	Sesnon		Porter	Jr			P Sesnon Foundation	2 inginan i oundation
Wohwohno	Kluge		John	W			Kluge Foundation	Shubert Foundation
Woof	Fuller		W	Parmer	, 1	II	Sequoia Foundation	
Zaca	Fay .		Paul	В		r	R.S. Odell Foundation	
Zaca	Folger .	* .	I.ce	Merritt			Folger Fund	
Zaca	Hixon		Alexander	P			Allequash Foundation	
Zaca	Hume		George	H			Jaquelin Hume Foundation	

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1941

CAMP	LAST	FIRST	MIDDLE OTHER	COMPANY NAME	DESIGNATION
Cave Man's	Baker	Stephen		Great Nothern Ry Company	Director
Cave Man's	Baker	Stephen		Bowery Savings Bank	Trustees
Cave Man's	Hoover	Herbert		New York Life Insurance Co.	Director
Cave Man's	Hoover	Herbert		New York Life Insurance Co.	Director
Hill Billies	Clark	Henry	\mathbf{w}	Union Pacific R.R. Company	Director
Hill Billies	Clark	Henry	\mathbf{w}	Union Pacific R.R. Company	Vice-President & General Counsel
Hillside	Mott	C	8	General Motors Corporation	Director
Lost Angels	Williamson	F	E	New York Central R.R. Company	President
Madrone	Smith	w	Hinckle	Penn Mutual Life Insurance Co.	Director
Mandalay	Porter	H	Hobart	American Water Works & Electric Company, Inc	Director
Mandalay	Porter	H	Hobart	West Penn Electric Company	Chairman
Mandalay	Porter	H	Hobart	American Water Works & Electric Company, Inc	Chairman
Mandalay	Fogarty	James	F	North American Company	Chairman
Mandalay	Porter	Н	Hobart	West Penn Electric Company	Director
Mandalay	Fogarty	James	F	North American Company	Director
Mandalay	Crocker	William	w	Metropolitan Life Insurance Co.	Director
Mandalay	Fogarty	J	F	The Detroit Edison Company	Director
Seven Trees	Smith	R	Gilman	United Light & Power Company	Vice-President & Treasurer
Seven Trees	Smith	R	Gilman	United Light & Power Company	Director
Sheldrake Lodge	Hayden	J	R	The Atchison, Topeka & Santa Fe Ry.	Assistant to President
Tie Binders	Crawford	D	A	Armour & Company of Illinois	Director
Tie Binders	White	R	В	Western Union Telegraph Company	Director
Tie Binders	White	R	В	The Baltimore & Ohio R.R. Company	President
Tie Binders	White	R		Union Carbide & Carbon Corporation	Vice-President, Secretary & Treas.
Tie Binders	Crawford	D	Λ	Pullman, Inc.	President
Tie Binders	Crawford	D	Α	Pullman, Inc.	Director
Tie Binders	Head	L	0	Western Union Telegraph Company	Director
Tie Binders	Crawford	David	Α	American Telephone & Telegraph Co.	Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1941

CAMP	LAST	FIRST	MIDDLE OTHER	COMPANY NAME		DESIGNATION
Tie Binders	White	Robert	v	United Gas Improvement Company		Director
Tie Binders	Dennett	C	P	John Hancock Mutual Life Insurance		Director
Woof	Fuller	Walter	D	Penn Mutual Life Insurance Co.		Director
Woof	Olmstead	c	E	Texas Corporation		Director
Woof	Armsby	George	N	Standard Gas & Electric Company		Director
Zaca	Crocker	· T	D	Nothern States Power Company	• • •	Vice-President
Zaca	Crocker	T	D	Nothern States Power Company		Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Band	Lord	Charles	E		Aetna Life & Casualty	Director
Cave Man's	Milbank	Jeremiah		Jr	Chase manhattan Bank	Director
Cave Man's	Kimpton	Lawrence	Λ		Chesapeake & Ohio Railroad	Director
Cave Man's	Swearingen	John	E		Standard Oil (Ind.)	Director
Cave Man's	Swearingen	John	E		Chase manhattan Bank	Director
Cave Man's	Swearingen	John	E		First Chicago Corp	Director
Cave Man's	Swearingen	John	E		Standard Oil (Ind.)	Chairman
Dragons	Linkletter	Arthur	С		Prudential	Senior Vice President
Hideaway	Burke	Arleigh			Техасо	Director
Highlanders	Hewlett	w	R		Chrysler	Director
Highlanders	Hewlett	w	R		Chase manhattan Bank	- Chairman
Highlanders	Hewlett	w	R		Chrysler	Director
Hill Billies	Morgens	Howard	1		General Motors	Director
Hill Billies	Davies	Paul	L.		International Business Machines	Director
Idlewild	Cummings	Tilden			Conill Corp	Director
Idlewild	Cummings	Tilden			Continental II. Bank	Director
ldlewild	Cummings	Tilden			Continental IL. Bank	President
Idlewild	Cummings	Tilden			Conill Corp	President
Idlewild	Cummings	Tilden			Conill Corp	Director
Land of Happiness	Dart	Justin			UAL	Director
Lost Angels	Taylor	Waller	T		Bankers Trust New York	Director
Lost Angels	Murphy	George	A		Charter New York Bank	Director
Lost Angels	Chandler	Norman			Santa Fe Industries	Director
Mandalay	Lapham	Lewis	Α		Mobil Oil	Director
Mandalay	Cooley	R	Ρ .		UAL	Director
Mandalay	Brandi	Fed	Н		C.I.T. Financial	Director
Mandalay	Lapham	Lewis	Α		Mobil Oil	Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Mandalay	Humphrey	Gilbert	W		Техасо	Director
Mandalay	Humphrey	Gilbert	W		General Electric	Director
Mandalay	Bechtel	S	D	Jr	General Motors	Director
Mandalay	Littlefield	E	w		Chrysler	Director
Mandalay	Littlefield	E	W		Chrysler	Director
Mandalay	Littlefield	E	w		General Electric	Director
Mandalay	Reed	Philip	D		Bankers Trust New York	Director
Mandalay	Reed	Philip	D		Metropolitan Life	Director
Mandalay	Bechtel	S	D	Jr	General Motors	Director
Mandalay	Firestone	I.	K		Firestone	Director
Moonshiners	Nash	Edmund	w	Jjr	Prudential	Senior Vice President
Owl's Nest	Carter	Edward	w		American Tel & Tel	Director
Owl's Nest	Taylor	Vernon	F	Jr	Union Pacific	Director
Owl's Nest	Wasson	E	H		Prudential	Director
Owl's Nest	Lewis	Roger			Massachusetts Mutual	Director
Owl's Nest	Carlson	Edward	E		UAL	Director
Owl's Nest	Carlson	Edward	E		UAL	President & CEO
Owl's Nest	Carlson	Edward	E		UAL	President & CEO
Owlers	Ingram	William			Prudential -	Senior Vice President
Pelicans	Parker	Jack	S		General Electric	Vice Chairman & Exec. Officer
Pelicans	Kirk	Grayson	L		Consolidated Edison	Treasure
Pelicans	Kirk	Grayson	L		International Business Machines	Director
Pelicans	Kirk	Grayson	L		Consolidated Edison	Treasure
Pelicans	Kirk	Grayson	L.		Mobil Oil	Director
Pelicans	Parker	Jack	S		General Electric	Director
Piedmont	Wilcox	Thomas	R		Boeing	Director
Piedmont	Davies	Paul	L		International Business Machines	Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER ,	COMPANY NAME	DESIGNATION
Piedmont	Solomon	Emmett	G		Metropolitan Life	Director
Piedmont	Wilcox	Thomas	R		First National City Bank	Director
Piedmont	Wilcox	Thomas	R		First National City Bank	Vice Chairman
Piedmont	Wilcox	Thomas	· R · ·		Mutual of New York	Treasure
Santa Barbara	Semple	Robert	В		Chrysler	Director
Santa Barbara	Semple	Robert	В		Chrysler	Director
Santa Barbara	Semple	Robert	В		National Bank Detroit	Director
Santa Barbara	Watters	Kenneth	w		Valley National Bank	Director
Seven Trees	MacNichol	George	P	Jr	Columbia Gas Systems	Director Emeritus
Silverado Squatters	Murphy	Franklin	D		Ford Motor	· · Director
Skiddoo	Donnell	James	C	II	New York Life	Director
Stowaway	Miller	Paul	A		Mutual of New York	Treasure
Stowaway	Morgan	Henry	S		Connecticut General	Director
Stowaway	Miller	Paul			Lincoln First Bank	Director
Sunshiners	Stauffer	John	N		Columbia Gas Systems	Director
Tarantula	Niggeman	Louis .	w		American Express	Director
Tarantula	Niggeman	Louis	w		American Express	Executive Vice Presiden
Thalia	Brown	Robert	M	Jr	New York Life	Director
Wayside Log	Foy	F	C		Mellon National Bank	Director
Whisky Flat	Wallis	w	Α		Lincoln First Bank	Director
Whisky Flat	Wallis	w	A		Eastman Kodak	Director
Woof	McElroy	Neil			Chrysler	Director
Woof	McElroy	Neil	н		General Electric	Director
Woof	McElroy	Neil			Chrysler	Director
Woof	Meelroy	Neil	H		Equitable Life	Director
Woof	Skinner	David	E		Boeing	Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1991

CAMP	LAST	FIRST	MIDDLE	MIDDLE OTHER COMPANY NAME		DESIGNATION
Cave Man's	Greenberg	Maurice	R		American International Group	Director
Cave Man's	Greenberg	M	R		American International Group	Chairman & C.E.O.
Cave Man's	Williams .	J	H			. Director
Cave Man's	Mosbacher	E		Jr	Chemical Banking	Director
Derelicts	Jones	1	L		Security Pacific	Director
Dog House	Jones	D	C		General Electric	Director
Edgehill	Rogers	j ·	E		Security Pacific	Director
Green Mask	Miller	R	S	# 1 To 1	Kmart	Director
Green Mask	Miller	R	S		Kmart	Exec. Vice-President
Hill Billies	Ong	John	D		Ameritech	Director
Hill Billies	Rumsfeld	Donald	H		Sears, Roebuck	Director
Lost Angels	Brown	Harold			International Business Machines	Director
Lost Angels	Allen	H	P		AMR	Director
Lost Angels	Brown	Harold		Dr	Philip Morris	Director
Mandalay	Hawley	P	М		√ Weyerhaeuser	Director
Mandalay	Lewis	D			Ford Motor	Director
Mandalay	Evans	J	w		MNC Financial	Vice-President & Chief Acctg.Officer
Mandalay	Hawley	P	М		American Tel & Tel	Director
Mandalay	Reichardt	c	E		Ford Motor	Director
Mandalay	Bechtel	Stephen	D	Jr	International Business Machines	Director
Mandalay	Lewis	D		1	American Tel & Tel	Director
Mandalay	Lewis	D			American Express	Director
Mandalay	Morrow	Richard	M		Westinghouse Electric	Director
Mandalay	Morrow	R	M		First Chicago	Director
Mandalay	Shultz	G	P		Boeing	Director
Owl's Nest	Sticht	J ,	Pau;		Textron	Director
Parsonage	Turner	William	c ·		Salomon Inc	Director

Appendix D - Bohemian Directors of Top Non-California 100 U.S. Corporations by Assests for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Pelicans	O'Connor	1	J		Commonwealth Edison	Chairman
Pelicans	· O'Connor	J			Mobil	Vice-President
Pelicans	O'Connor	J	J i		First Chicago	Director
River Lair	Johnson	В	К		American Tel & Tel	Director
River Lair	Johnson	В	К		Tenneco	Director
Sahara	Davis	w	Lipscomb	Jr	American General	Director
Silverado Squatters	Malott	Robert	Н		United Technologies	Director
Sleepy Hollow	Jones	Richard	w		GTE	Director
Stowaway	Walker	В	J		First Union	Vice Chairman
Stowaway	Walker	В	1		First Union	Director
Tunerville	Carey	C	w		Fleet/Norstar Financial	Vice Chairman
Uplifters	Ketelsen	J	L		Tenneco	Chairman
Uplifters	Ketelsen	J	L		Tenneco	Director
Upliflers	Pigott	C	M		Boeing	Director
Uplifters	Ketelsen	James	L		GTE	Director
Whoo Cares	Dingman	M	D		Ford Motor	Director
Whoo Cares	Dingman	M	D		Times Mirror	Director
Wohwohno	Kluge	J	w		Bear Stearns Companies	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1941

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Carnels	Kirk	Harris	С		American Trust Company	Vice-President
Cliff Dwellers	McCargar	J	В		Paraffine Companies Inc.,	Director
Cliff Dwellers	McCargar	Jesse	В		American Trust Company	Director
Cool	Hamlin	0	D	Jr	Trans-America Corporation	Director
Dog House	Rosenthal	Adolph			The San Francisco Bank	Director
Dragons	Hate	Marshal			· Bank of America	Director
Dragons	Giannini	A	P		Bank of America	Chairman
Dragons	Giannini	Α	P. v		Trans-America Corporation	Chairman
El Capitan	Bryant	F	S		Standard Oil Company	Director
El Capitan	. Slack	charles .	. w		Bank of California	Director
Fore Peak	Blauer	w	E		Bank of America	Director
Halcyon	McFie	Maynard			Security Fist Naitonal Bank of LA	Director
Halcyon	McFie	Maynard			Los Angeles Railway Corporation	Director
Haven	Bradley	P	R		Alaska Juneau Gold Mining	President
Highlanders	Reed	James			American President Lines	Director
Highlanders	Mills	E	М		Crown Zellerback Corp	Director
Highlanders	Mills	Edward	M		Rayonier Incorporated	President
Hill Billies	Murphy	D	3		Crocker First National Boank	Vice-President
Hill Billies	Murphy	D	J		Paraffine Companies Inc.,	Director
Hill Billies	Shuman	J	F		Crocker First National Boank	Director
Hill Billies	Kem	George	J		Crocker First National Boank	Vice-President
Hillcrest	Coghlan ·	John	Ρ		Pacific Gas & Electric Company .	Director
Hitlside	Lewin	R	Λ		American Trust Company	Director
· Iluslapai	Mailliard	1 1	· w	Jr .	Pacific Mutual Life Insurance Co.	Director
Idlewild	Johnston	т	E		Crocker First National Boank	Assist, Cashier
Idlewild	tharp	laurence	н		The Anglo CA National Bank of SF	Trust Officer
Isle of Aves	Mannon	J	М	Jr .	Kern County Land Company	Director
Ladera	Chaffey	A	M		California Bank	Chairman
	-					

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1941

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Land of Happiness	Brown	۸		Jr	Caterpillar Tractor Company	Exec. Vice-President
Last Chance	Morshead	S	w		Union Oil Company	Director
l.og	Walker	R	С		Lockheed Aircraft Corporation	Director
Log	. Warner	R			Wells Fargo Bank & Union Trust	Assist. Cashier
Log	Kroll	Clifton	11		Crocker First National Hoank	Director
Lost Angels	Clark	Eugene	P		Citizens National Trust & Savings	Director
Lost Angels	Chandler	Jefferson	. Р		Pacific Mutual Life Insurance Co.	Director
Lost Angels	Mudd	Harvey			Southern Pacific Company	Director
Lost Angels	Mudd	Harvey			Pacific Mutual Life Insurance Co.	Voting Trustee
Lost Angels	Valentin e	Edward	R		Security Fist Naitonal Bank of LA	Director
Lost Angels	Morrison	Wayland	Α		Pacific Finance Corp. of CA	Director
Lost Angels	Lacy	Roy			Farmers & Merchants National B of LA	Director
Lost Angels	1.лсу	R			Security Fist Naitonal Bank of LA	Director
Lost Angels	Lyman	E	D		Farmers & Merchants National B of LA	Director
Lost Angels	Macbeth	Α	В		Union Bank & Trust Company	Director
Lost Angels	Macbeth	Α	В		Southern CA Gas Company	Director
Lost Angels	Hotchkis	Preston			Pacific Finance Corp. of CA	Director
Lost Angels	l.awler	Oscar			Farmers & Merchants National B of LA	Director
Lost Angels	Chandler	Norman			Farmers & Merchants National B of LA	Director
Mandalay	Bauer	Harry	. 1		California Bank	Director
Mandalay	Crocker	William	w		Crocker First National Boank	President
Mandalay	Crocker	w .	w		Pacific Gas & Electric Company	Director)
Mandalay	Page	James	R		Southern CA Edison	Director
Mandalay	Stewart	w	L	Jr	Union Oil Company	Vice-President
Mandalay	Stewart	William	L	Jr	Doughlas Aircraft Company	Director
Mandalay	Black	John	В		Southern Pacific Company	Director
Mandalay	Bauer	Harry	J		Southern CA Edison	President
Mandalay	Crocker	w	W		Matson Navigation Company	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1941

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Mandalay	Haskins	S	M		Los Angeles Railway Corporation	Director
Mandalay	Black	James	В		Pacific Gas & Electric Company	Director
Mandalay	Bacr	Francis	S		Union Oil Company	Director
Mandalay	Phleger	Herman			Union Oil Company	Director
Mandalay	Fogarty	James	F		Pacific Gas & Electric Company	Director
Mandalay	Back	F	8 .		Pacific Finance Corp. of CA	Director
Mandalay	Taylor	Reese	H		Union Oil Company	Director
Mandalay	Haskins	S	M		Union Oil Company	Director
Mandalay	Haskins	Samuel	M		Pacific Mutual Life Insurance Co.	Director
Mandalay	11askins	S	M		Security Fist Naitonal Bank of LA	Director
Mandalay	Murphy	A	S		Pacific Lumber Company	President
Mandalay	Cameron	George	T		Crocker First National Boank	Director
Mandalay	O'Melveny	Stuart			Southern CA Gas Company	Director
Mandalay	Taylor	Resse	11		Union Oil Company	President
Mandzlay	Baer	F	S		Pacific Finance Corp. of CA	President
Medicine Lodge	Lamberton	Charles	Ħ		West Coast Life Insurance Company	Director
Monastery	Reis	William	В		The Anglo CA National Bank of SF	Director
Nanda	Brown	Scott	R		Los Angeles Railway Corporation	Director
Owl's Nest	Alexander	Jesse	В		Citizens National Trust & Savings	Director
Piedmont	Force	R	c		Caterpillar Tractor Company	Chairman
Piedmont	Towne	G			Crown Zellerback Corp	Director
Pink Onion	Mauzy	Hyron			West Coast Life Insurance Company	Director
Poison Oak	MacDonald	George	K		Richfield Oil Company	Director
Poison Oak	Wishon	Α	E		Pacific Gas & Electric Company	Director
Santa Barbara	Murphy	D			Crocker First National Boank	Director
Santa Barbara	Murphy	D			Alaska Juneau Gold Mining	Director
Santa Barbara	Murphy	D			Paraffine Companies Inc.,	Director
Sequoia	Anderson	Alden	E		CA Western States Life Insurance Co.	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1941

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Seven Trees	Jackson	J	II		American President Lines	Director
Seven Trees	Smith	R	G		Bank of America	Exec. Vice-President
Seven Trees	Dohrmann	Bruce		J	Emporium Capwell	Director
Sheldrake Lodge	Cross	Robert	w		Pacific Mutual Life Insurance Co.	Manager
Skiddoo	Koster	L	c		The San Francisco Bank	Director
Skiddoo	Mckee	John	D		American Trust Company	Chairman
Skiddoo	McKee	John	D		Pacific Gas & Electric Company	Director
Skiddoo	Leicher	. В	w		Standard Oil Company	Secretary
Snug Harbor	Clark	Geo	ָ D		West Coast Life Insurance Company	Director
Sons of Rest	Hackett	C	Nelson		Bank of California	Trust Officer
Spot	Coldwell	Colbert			Pacific Mutual Life Insurance Co.	Voting Trustee
Spot .	Coldwell	colbert			American Trust Company	Director
Star & Garter	Chandler	Ralph	J		Citizens National Trust & Savings	Director
Stowaway	Blyth	Charles	R.		Crown Zellerback Corp	Director
Stowaway	Miller	c	O	G	American Trust Company	Chairman
Stowaway	Orrick	William	11		The San Francisco Bank	Director
Stowaway	Orrick	w	н		Rayonier Incorporated	Director
Stowsway	Blyth	Charles	R .		Rayonier Incorporated	Director
Stowaway	Sloss	M	c		Emporium Capwell	Vice Chairman
Stowaway	Grant	joseph	D		Bank of California	Director
Stowaway	Miller	C	0	G.	American Trust Company	Director
Slowaway	Sloss	М	c		Emporium Capwell	Director
Stowaway	Miller	Robert	w		Paraffine Companies Inc.,	Director
Stowaway	Miller	c c	0	G	Southern CA Gas Company	Director
Stowaway	Miller	c	0	G	Pacific Gas & Electric Company	Director
Stowaway	Miller	Robert	w		American Trust Company	Director
Stowaway	Miller	R	w		Southern CA Gas Company	Director
Stowaway	Ford	Bernard	w		Railway Equipment & Realty Co. Ltd.	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1941

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
					e e	
Stowaway	Ford	Bernard	w		Rayonier Incorporated	Director
Stowaway	McDonald	A	D.		Southern Pacific Company	President
Stowaway	McDonald	A	D		Southern Pacific Company	Director
Tarrytown	Willis	F	Gloucester		Crocker First National Boank	Vice-President & Cashier
Thalia	Sutton	John	G		Alaska Juneau Gold Mining	Director
Thalia	Ames	Lawrence	c		Lockheed Aircraft Corporation	Director
Tie Binders	McGinnis	F	s		Southern Pacific Company	Vice-President
Tie Binders	Dyer	J	Ħ		Southern Pacific Company	Vice-President
Toyland	Kennedy	gerald	D		American Trust Company	Vice-President
Toyland	Bovey	J	C		American Trust Company	Vice-President
Toyland	Bakewell	w	В		American Trust Company	Vice-President
Upliflers	Lochead	james	К		American Trust Company	President
Uplifters	Roth	w	P		Matson Navigation Company	Director
Uplifters	Roth	w	P		American Trust Company	Director
Upliflers	Martin	٨	B		Crown Zellerback Corp	Director
Upliflers	Swinerton	alfred	13		The Anglo CA National Bank of SF	Director
Uplifters	Roth	w	- P		Matson Navigation Company	President
Uplifters	Lochead	james	K		American Trust Company	Director
Woof	Wayman	willard	O		The Anglo CA National Bank of SF	Director
Woof	Armsby	G	N		California Packing Corporation	Director
Woof .	Fuller	w	P	Jr	Wells Fargo Bank & Union Trust	Director
Woof	Collier	11	D		Standard Oil Company	President
Woof	Call.~	Λsa	v .		California Bank	Director
Woof	Call	Asa	V		Pacific Mutual Life Insurance Co.	Director
Woof	Collier	H	D		Standard Oil Company	Director
Ye Merrie Yowls	Fisher	R	E		Pacific Gas & Electric Company	Vice-President
Zaca	Crocker	Templeton			Crocker First National Boank	Director
,						

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1971

CAMP .	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Camels	MacNaughton	Malcom			Wells Fargo	Director
Carnels	Empey	L	н		Wells Fargo	Senior Vice President
Derelicts	Murphy	Stanwood	Α		Bank of California	Director
Derelicts	Hunter	Robert	E	Jr	Croker	Senior Vice President
Dog House	Robinson	Rad			Times Mirror	Vice President
Dragons	Topping	Norman			Getty Oil	Director
Dragons	O'Brien	James			Standard Oil (Cal)	Director
Dragons	Topping .	Norman	••		Litton Industries	Director
Druids	Carr	William	H		Croker	Director
Faraway	Anderson	R	Alexander		North American Rockwell	Director
Faraway	Anderson	R	Alexander		Security Pacific National Bank	Director
Faraway	Anderson	R	Alexander		Lockheed	Director
Friends of the Fores	Bartholomew	Frank	H		Security Pacific National Bank	Director
Haven	McMicking	J	R		Bank of California	Director
Hermits	Peck	Clair	L	Jr.	Northrop	Director
Highlanders	Hewlett	w	R		FMC Corp	Director
Hill Billies	Davies	Paul	L.		FMC Corp	Director
Interlude	Bryant	Daniel	P		Bank America	Director
Jungle	Haynes	Gilman	В	Jr .	Wells Fargo	Senior Vice President
Land of Happiness	Dart	Justin		J	Dart Industries	Director
Lost Angels	O'Melveny	John			Security Pacific National Bank	Director
Lost Angels	Chandler	Norman			Security Pacific National Bank	Director
Lost Angels	Mudd	Henry	Т		North American Rockwell	Director
Lost Angels	Mudd	Henry	T		Union Oil	Director
Lost Angels	Mudd	Henry	T		Western Bank Corp	Director
Lost Angels	Mudd	Henry	Ť		Cypress Mines	Director
Lost Angels	Sesnon	w	т	Jr	Croker	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Lost Angels	Chandler	Norman			Times Mirror	Director
Lost Angels	Duque	Henry	M		Unocal	Director
Lost Angels	Niven	Robert	F		Union Oil	Secretary
Lost Angels	O'Melveny	John			Northrop	Director
Mandalay	Bechtel	S .	, D		Croker	Director
Mandalay	Peterson	Rudolph	A		Kaiser Steel	Director
Mandalay	Peterson	Rudolph	A		Bank America	Director
Mandalay	Peterson	Rudolph	Λ		Standard Oil (Cal)	Director
Mandalay	Ducommun	Charles			Security Pacific National Bank	Director
Mandalay	Kaiser	Edgar	F		Kaiser Steel	Director
Mandalay	Cooley	R	P		Northrop ·	Director
Mandalay	Firestone	L	К		Wells Fargo	Director
Mandalay	Bechtel	S	D	Jr	Croker	Director
Mandalay	Sibley	S	L		FMC Corp	Director
Mandalay	Sibley	S	I.		Del Monte	Director
Mandalay	Littlefield	E	w		Del Monte	Director
Mandalay	Littlefield .	E	W , .		Wells Fargo	Director
Mandalay	Cochran	Dwight	М		Lockheed	Director
Mandalay	Phleger	Atherton			Wells Fargo	Director
Mandalay	Horton	J	К		Lockheed	Director
Mandalay	Cooley	R	P		Wells Fargo	Director
Mandalay	Kaiser	Edgar	F		BankAmerica	Director
Moonshiners	Roth	William	М		Croker	Director
Moonshiners	Cahill	Robert			Bank of California	Director
Moro	Karlen	G	Ē		Financial Federal	Director
Owl's Nest	Wasson	E	Hornsby		Standard Oil (Cal)	Director
Owl's Nest	Carter	Edward	w		Del Monte	Director
						D.1101.01

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Owl's Nest	Wasson	E	Hornsby		Bank America	Director
Owl's Nest	Carter	Edward	w		Western Bank Corp	Director
Piedmont	Pope	Jack	М		Croker	Director
Piedmont	Davies	Paul	L	Jr	FMC Corp	Director
Piedmont	Dollar	R	S	Jr	Security Pacific National Bank	Director
Piedmont	Solomon	Emmett	G		Croker	Director
Pig'n Whistle	Hart	O	D		Security Pacific National Bank	Director
Pig'n Whistle	Moore	Joseph	Λ	Jr	Croker	Director
Pig'n Whistle	Powell	Stanley		Jr	Bank of California	Director
Pig'n Whistle	Countryman	JOhn	E		Del Monte	Director
Pow Wow	Kelly	Paul	• в		Croker	Director Director
River Lair	Shumway	Forrest	N		Signal Company	Director
Sahara	Pomeroy	Robert	N		Security Pacific National Bank	Director
Santa Barbara	Millar	Richard	w		Northrop	Director
Santa Barbara	Colefax	Peter			Security Pacific National Bank	Director
Sempervirens	Beckett	John	R ·		Transamerica	
Sempervirens	Lane	Laurence	w	Jr	Crown Zellerbach	Director Director
Sempervirens	Arbuckle	E	c	••	Wells Fargo	Director
Silverado Squatters	Packard	David	_		Standard Oil (Cal)	
Silverado Squatters	Heimbucher	Clifford		v	Security Pacific National Bank	Director
Silverado Squatters	Bechtel	Kenneth	К		Wells Fargo	Director
Sleepy Hollow	Ponting	A	E		Northrop	Director
Stowaway	Miller	Otto	N		•	Director
Stowaway	Follis	R	G		Standard Oil (Cal) Croker	Director
Stowaway	Haynes .	н	1			Director
Stowaway	Follis	R	G		Standard Oil (Cal) Del Monte	President
Stowaway						Director
Stowaway	Magowan	R	A		Bank of California	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1971

CAMP		LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Stowaway		de Limur	Charles			Croker	Director
Stowaway		Lapham	Roger	D	Jr	Wells Fargo	Director
Slowaway		Miller	Otto	N		Croker .	Director
Sundodgers		Franklin	Carl	M		First Lincoln Federal	Director
Sundodgers		Doan	Leland	Λ		Security Pacific National Bank	Director
Taruntula		Schieck	Carl	K		Security Pacific National Bank	Director
Thalia		Merrill	Fred	Ħ		Del Monte	Director
Thalia		Lambert	Scott	c		Standard Oil (Cul)	Vice President &General Counsel
Three Threes		Christy	Мутоп	M		Bank of California	Director
Toyland		Stewart	S	В		BankAmerica	Director
Toyland	•	Lundborg	Louis	В		Bank America	Director
Toyland		Lundborg	Louis	В		MCA	Director
Upliflers		Cook	Ramsom .	M		Litton Industries	Director
Uplifters		Holl	Jerom e	w		Croker	Director
Upliflers		Cook	Ramsom	M		Wells Fargo	Director
Upliflers		Pigott	Charles	M		Crown Zellerbach	Director
Woof		' Brawner	w	P	F	Bank of California	Director
Woof		Fuller	w	Р.	!!I	Wells Fargo	Director
Woof		• Hartley	Fred	• •		Union Oil	Director
Woof		Hartley	Fred			Unocal	Director
Woof		Illusticy	Fied * *			North American Rockwell	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION .
Aviary	Terry	Walter	-E		Hewlett-Packard	Exec. Vice-President
Aviary	Davis	Robert	M		Varian Enterprises	Director
Cuckoo's Nest	Lozano	Ignacio	E	Je	BankAmerica	Director
Cuckoo's Nest	Lozano	Ignacio	E	Jr	Pacific Enterprises	Director
Dog House	Jones	David	c .		Lockheed	Group President
Dragons	Stevens	Roger	L		HF Ahmanson	First Vice-President
Faraway	Kimball	William	R,		Levi Strauss Associates	Director
Faraway	Anderson	R	Alexander		Rockwell International	Director
Faraway	. Anderson	R	Alexander		Atlantic Richfield	Director
Fore Peak	Jones	Albert			Varian Enterprises	Vice-President & Treasurer
Friends of the Fores	Gaither	James	c		Levi Strauss Associates	Director
Friends of the Fores	Hodgson	Richard			INTEL	Director
Highlanders	Hewlett	William	R		Hewlett-Packard	Director
Hill Billies	Bancroft	Paul		116	Litton Industries	Director
Hill Billies	Clausen	A	w		Bank America	Director
Isle of Aves	Coleman	Lewis	w		Bank America	Vice Chairman
Isle of Aves	Clark	William	· P		Pacific Telesis Group	Director
Isle of Aves	Coleman	Lewis	w		Bank America	Director
Isle of Aves	. Conger	Harry	M		Pacific Gas & Electric	Director
Jinks Band .	Moore	Gordon			Transamerica	Vice-President
Last Chance	Calhoun	Alexander	D		Union Bank	Director
Lost Angels	Dickason	James	F		Pacific Enterprises	Director
Lost Angels	Jones	Thomas	v		Northrop	Director
Lost Angels	Avery	Ray	Stanton		Avery Dennison	Director
Lost Angels	Brown	Harold			Mattel	Director
Lost Angels	Dickason	James	F		Wells Fargo	Director
Lost Angels	DePalma	Robert	A		Rockwell International	Director
Lost Angels	Maher	John	F		Great Western Financial	President & C.O.O.

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
Lost Angels	Maher	John	F		Great Western Financial	
Lost Angels	Allen	Howard	Pfeiffer		SCE corporation	Director
Lost Angels	Gavin	John	Golenor		Atlantic Richfield	Director
Lost Angels	DePalma	Robert	A		J Rockwell International	Director
Mandalay	Reichardt	Carl	E			Vice Chairman
Mandalay	Armacost	Samuel	E II		Wells Fargo	Director
Mandalay	Hawley	Philip	M		Chevron	Director
Mandalay	Reichardt	Carl			Atlantic Richfield	Director
•			E		Wells Fargo	Chairman & C.E.O.
Mandalay	Reichardt	Carl	E		Pacific Gas & Electric	Director
Mandalay	Shultz	George	r		Chevron	Director
Mandulay	Morrow	Richard	M		Potlatch	Director
Mandalay	Mettler	Ruben	F		Bank America	Director
Mandalay	Hawley	Philip	м		Bank America	Director
Meyerling	Bedford	Peter	В		Bank America	Director
Midway	DuBain	Myron			First Interstate Bancorporation	Director
Midway	Harvey	James	R		Transamerica	Chairman
Midway	Harvey	James	R		Pacific Telesis Group	Director
Midway	Harvey	James	R		Transamerica	Director
Midway	Madden	Richard	B		Potlatch	Director
Midway	Madden	Richard	B		Pacific Gas & Electric	Director
Midway	Madden	Richard	В		Potlatch	Chairman & C.E.O.
Owl's Nest	Barker	Norman		Jr	SCE corporation	Director
Owlers	Bancroft	Paul	Marshall		Litton Industries	Director
Poker Flat	Davis	Richard	Mercer		Varian Enterprises	Director
River Lair	Shumway	Forrest	, N		Clorox	Director
River Lair	Shumway	Forrest	N		Transamerica	Director
River Lair	Davidson	Ralph	P		First Interstate Bancorporation	Director
River Lair	Shumway	Forrest	N		First Interstate Bancorporation	Director

Appendix E - Bohemian Directors of the Top 50 California Corporations by Assets for 1991

AMP	LAST	FIRST	MIDDLE	OTHER	COMPANY NAME	DESIGNATION
ahara	Anderson	R			First Interstate Bancorporation	Director
hara	Anderson	R			Rockwell International	Director
hara	Anderson	· R	••		SCE corporation	· Director
empervirens	Lane	Melvin	В		Pacific Gas & Electric	Director
empervirens	Jaedicke	Robert	к		Wells Fargo	Director
Iverado Squatters	Murphy	Franklin	D		Times Mirror	Director
Iverado Squatters	Packard	David			Hewlett-Packard	Director
lverado Squatters	Alexander	David			Great Western Financial	Director
lverado Squatters	Anderson	Ross	8		Rockwell International	Director
Iverado Squatters	Packard	David			Hewlett-Packard	Chairman
ons of Rest	Williams	Barry	Lawson		Pacific Gas & Electric	Director
pot	Hoffman	Wayne	M		ROHR	Director
owaway	Miller	Paul	Albert		Pacific Enterprises	Director
owaway	Grey	John	R		Bank America	Director
lowaway	Daly	Leo	Anthony	Ш	√ Northrop	Senior Vice Presiden
owaway	Miller	Paul	Albert		Wells Fargo	Director
undodgers	Lockhart	James	AB		Transamerica	Vice-President
unshiners	Miller	William	Frederick		Pacific Gas & Electric	Director
unshiners	Miller	William	Frederick		Varian Enterprises	Director
unshiners	Miller	William	Frederick		First Interstate Bancorporation	Director
he Web	Anderson	Ross	F		Rockwell International	Director
unerville	Parker	Robert	Ted		Union Bank	Exec. Vice-President
uncrville	Bonney	J	Dennis		Chevron	Director
uncrville	Bonney	3	Dennis		Chevron	Vice Chairman
plifters	Pigott	Charles	М		Chevron	Director
Vohwolmo	Kluge	John	w		Occidental Petroleum	Director

Appendix F - Bohemian Directors of U.S. Policy Councils for 1971

COUNCIL NAME	CAMP	LAST	FIRST	MIDDLE
American Enterprise Institute	Stowaway	Miller	Paul	A
American Enterprise Institute	Zaca	Bassett	Нату	Hood
Brookings Institute	Hideaway	Martin	William	McC
Brookings Institute	Isle of Aves	Hevns	Roger	w
Brookings Institute	Owl's Nest	Carter	Edward	w
Business Council	Hill Billies	Morgens	Howard	
Business Council	Mandalay	Kaiser	Edgar	F
Business Council	Mandalav	Siblev	Shermer	L
Business Council	Mandalay	Humphrey	Gilbert	w
Business Council	Silverado Squatters	Packard	David	
Business Rountable	Cave Man's	Swearingen	John	E
Business Rountable	Mandalay	Sibley	Shermer	L
Business Rountable	Silverado Squatters	Packard	David	
Business Rountable	Uplifters	Biaggini	Benjamin	
Chamber of Commerce	Derelicts	Jones	Jenkin	Lloyd
Chamber of Commerce	Interlude	Bryant	Daniel	P
Committee for Economic Development	Aviary	Perkins	John	Α .
Committee for Economic Development	Mandalay	Reed	Philip	D
Committee for Economic Development	Moonshiners	Roth	William	М
Committee for Economic Development	Santa Barbara	Semple	Robert	В
Committee for Economic Development	Toyland	Thompson	Wayne	E
Committee for Economic Development	Zaca	Bassett	Наггу	Hood
Conference Board	Mandalay	Bechtel	Stephen	D
Conference Board	Mandalay	Peterson	R	A >
Conference Board	Mandalay	Horton	Jack	K
Conference Board	Midway	Kemper	James	S
Conference Board	Pelicans	Parker	Jack	S
Conference Board	Uplifters	Biaggini	Benjamin	
Hoover Institute	Cave Man's	Swearingen	John	E
Hoover Institute	Cave Man's	Prior	Frank	0
Hoover Institute	Cave Man's	Milbank	Jeremiah	
Hoover Institute	Cave Man's	Hoover	Allan	
Hoover Institute	Cave Man's	Swain	Robert	С
Hoover Institute	Cave Man's	Hoover	Herbert,	
Hoover Institute	Crow's Nest	Stewart	John	K
Hoover Institute	Hill Billies .	Davies	Paul	L
Hoover Institute	Hualapai	Doyle	Morris	M
Hoover Institute	Hualapai	Miller	J	Roscoe
Hoover Institute	Interlude	Ely	Northcutt	
Hoover Institute	Lost Angels	Pike	Thomas	P .
Hoover Institute	Lost Angels	Bryan	David	Tennant
Hoover Institute	Mandalay	Black	James	В
Hoover Institute	Mandalay	Humphrey	Gilbert	w
Hoover Institute	Mandalay	Montgomery	George	G
Hoover Institute	Pelicans	Parker	Jack	S

COUNCIL NAME	CAMP	LAST	FIRST	MIDDLE
Hoover Institute	Pelicans	Crawford	Frederick	c
Hoover Institute	Piedmont	Knowland	William	F
Hoover Institute	Piedmont	Davies	Paul	L
Hoover Institute	Piedmont	Pope	Jack	M
Hoover Institute	Sempervirens	Brandin	Alf	E
Hoover Institute	Silverado Squatters	Packard	David	2
Hoover Institute	Stowaway	McLaren	N	Loyall
Hoover Institute	Sundodgers	Burris	Joseph	Zoyan I
Hoover Institute	Thalia	Brown	Robert	Minge
Hoover Institute	Thalia	Kendrick	Marrion	willige
Hoover Institute	Whisky Flat	Wallis	W	Allen
National Assn of Manufacturers	Iron Ring	Davis	Donaid	W
National Assn of Manufacturers	Midway	Crosslev	Randolph	**
Trilateral Commission	Moonshiners	Roth	William	M

COUNCIL NAME	CAMP	LAST	FIRST	MIDDLE
American Enterprise Institute	Silverado Squatters	Packard	David	
American Enterprise Institute	Mandalay	Morrow	Richard	м.
American Enterprise Institute	Poker Flat	Johnson	D	Gale
American Enterprise Institute	Upliflers	Roberts	George -	R
American Enterprise Institute	Silverado Squatters	Malott	Robert	H
American Enterprise Institute	Midway	Madden	Richard	В
Brookings Institute	Hill Billies	Clausen	Alden	w
Brookings Institute	Stowaway	Rockefeller	David	***
Business Council	Lost Angels	Allen	Howard	P
Business Council	Mandalay	Mettler	Ruben	F
Business Council	Mandalav	Bechtei	S	D
Business Council	Mandalay	Hawley	Philip	M
Business Rountable	Mandalay	Hawley	Philip	M
Business Rountable	Hill Billies	Ong	John	D
Business Rountable	Cave Man's	Williams	Joseph	н
Business Rountable	Mandalay	Lewis	Drew	**
Business Rountable	Uplifters	Ketelsen	James	L
Business Rountable	Piedmont	Boeschenstein	William	W
Business Rountable	Lost Angels	Allen	William Howard	P
Business Rountable	Silverado Squatters	Malott	Robert	r H
Business Rountable	Mandalay	Morrow	Richard	M
Chamber of Commerce	Aviary	Stone	William	
Chamber of Commerce	Abbev			A
Committee for Economic Development	Mandalay	Murphy	John	J M
Committee for Economic Development	Uplifters	Hawley Ketelsen	Philip	
Committee for Economic Development	Mandalay	Metaler	James Ruben	L F
Conference Board	•	Allen	Howard	r P
Conference Board	Lost Angels	Morrow	Richard	-
Council on Foreign Relations	Mandalay Mandalay	Mettler	Ruben	M F
Council on Foreign Relations	Lost Angels	Brown	Ruben Harold	r
Hoover Institute	Sahara	Davis	William :	Llovd
Hoover Institute	Lost Angels	Dickason	James :	F Eloyd
Hoover Institute	Cave Man's	Swain	Robert	j
Hoover Institute	Lost Angels	Bryan	David	Tennant
Hoover Institute	Sempervirens	Brandin	Alf	E
Hoover Institute	Tunerville	Bonney	J	Dennis
Hoover Institute	Mandalay	Black	James	B
Hoover Institute	Cave Man's			
Hoover Institute		Mosbacher	Emil.	C
Hoover Institute	Friends of the Fores Piedmont	Gaither	James	С
Hoover Institute		Davies	Paul ' .	L
Hoover Institute	Mandalay Silverado Squatters	Knight	Andrew David	
Hoover Institute	Cave Man's	Packard	David Incustin	Н
Hoover Institute	Cave Man's	Hume Hoover	Jaquelin Harbert	п
Hoover Institute	Cave Man's	•	Herbert, David	
Hoover Institute	Cave Man's	Davenport	Maurice	R
HURINGE	CATE ITIALIS	Greenberg	ITIMUM PCC	

COUNCIL NAME	CAMP	•		
	CAMP	LAST	FIRST	MIDDLE
Hoover Institute	Mandalay	Horton	Jack	K.
Hoover Institute	Lost Angels	Gavin	John	Λ.
Hoover Institute	Cave Man's	Anderson	Martin	
Hoover Institute	Silverado Squatters	Malott	Robert ^	••
Hoover Institute	Pelicans	Parker	Jack	Н
Hoover Institute	Cave Man's	Swearingen	John	S
Hoover Institute	Mandalay	Littlefield	Edmund	E
Hoover Institute	Hill Billies	Rumsfeld	Donald	
Hoover Institute	Santa Barbara	Kuechler		
Hoover Institute	Hermits	Ditz	Henry John	N
Hoover Institute	Pign Whistle	Hart		A
Hoover Institute	Interlude	Elv	George Northcutt	D
Hoover Institute	Meverling	Bedford		
Hoover Institute	Sahara	Lake	Peter	В
National Assn of Manufacturers	Iron Ring	Davis	Peyton	M
Trilateral Commission	Midway	Ingersoil	Donald	W.
Trilateral Commission	Stowaway	Rockefeller	Robert David	S

CAMP	LAST	FIRST	MIDDLE	OTHER	POSITION
Aviary	Bullard	R .	P		Rear Admiral US navv
Cave Man	Nixon	Richard	M		President
Dragons	Stevens	Rodger	L		Chairman: JFK Center
Hide Away	Stever	Н	G		National Science Board
Isle of Ives	Heyns	Rodger	w ·		National Science Board
Mandalay	Sullivan	William	Н		Deputy Secretary Dept of State
Outpost	Barnes	Stanley	N		US Circuit Judge 9th Dist.
Pink Onion	Moore	James	T		Chief Data Management Vet. Adm.
Pink Onion	Akers	Floyd	D :		Trustee JFK Center
Silverado Squatters	Packard	David			Depurt Secretary of Defence
Sky High	Rogers	William	L		Depurt Under Secretary of Interior
Suns of Rest	Dubridge	Lee	A	Dr	Science Advisor to President
Zaca	Stewart	Potter		. :	Justice Supreme Court

Appendix G - Bohemian in U.S. Government Positions for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	POSITION
Abbey	Murphy	John	M		Director Office of Finance Dept. Treasury
Bald Eagle	Frank	Anthony	M		Postmaster General
Bald Eagle	Setrakian	Robert			Chairman of the Board US Postal Service
Hill Billies	Bush	George	Н		President
Mandalay	Brady	Nicholas	F		Secretary of Treasury
Parsonage	Schwarzer	William	w		Director: Fed. Judicial Center
Parsonage	Trent	Darrell	M		Board of Directors AMTRAK
Sahara	Bark	Dennis	Laistner		Director: US Institute of Peace
Silverado Squatters	Talbot	Frank	Н		Director: Museum of Natural History
Sundodgers	Adams	Robert	М		Secretary: Smithsonian Institution
Sundodgers	Lockhart	James	AB	III	Pension Benefits Guaranity Corp

Appendix II - Bohemian in California State Government Position for 1991

CAMP	LAST	FIRST	MIDDLE	OTHER	Desig Name	Desig Desc	Board Name	Representing
Cave Man's	Mardikian	Haig	G	•	Vice Chairman		Com. on Calif. State Gov. Organization and Economy	San Francisco
Cave Man's	Campbell	William	D				California State University Appointed Trustees	
Haven	Leach	Howard	H				Universty of California Regents - Appointed	Salinas
Ladera	Burgener	Clair	w		Member		State Personnel Board	Rancho Santa Fe
Ladera	Burgener	Clair	w				University of California Regents - Appointed	Rancho Santa Fe
Son's of Toil	Fessler	Daniel			Commissioner		Public Utilities Commission	
Son's of Toil	McCune	Ellis	E			Acting Chanc, of CSU	California State University Trustees - Ex Officio	
Sundodgers	HiD	Frank		-			Members of the Senate	District 31
Uplifters	Biaggini	Benjamin	F		Member		Fish and Game Commission	
Wayside Log	Oliver	William				Safety Division	Public Utilities Commission	

219

Appendix H - Bohemian in California State Government Position for 1971

CAMP	LAST	FIRST	MIDDLE	OTHER	Desig Name	Desig Desc Board Name		Representing
Abbey	Daveson	w	Junica	D.D.S			Public Employees' Retiring System	
Aviary	Richardso	н	L				Members of the Senate	District 19
Cuckoo's Nest	Dumke	Glenn	S	Dr.		Chancellor	California State University Trustees	
Druids	Swim	Dudley					California State University Appointed Trustees	Carmel
Hill Billies	Evers	William	D		Vice Chairman		San Francisco Bay Conserv. and Develop. Commission	San Francisco
Islc of Aves	McHenry	Dean	E				University of California Chancellors	Santa Cruz
Isle of Aves	Hitch	Charles	j		President		University of California Regents - Ex Officio	
Lost Angels	Murphy	George	Н		•	Legislative Counsel	Commission on Uniform State Laws	
Lost Angels	Murphy	George	Н			Legislative Counsel	California Law Revision Commission	
Moonshiners	Roth'	William	M				Universty of California Regents - Appointed	San Francisco
Outpost	Barnes	Stanley	M				The Reclaimation Board	
Outpost	McComb	Marshall	Francis	Hon	Associate Justice		Judicial Dep. Supreme Court Justices and Officers	
Owl's Nest	Carter	Edward	w				Universty of California Regents - Appointed	Los Angeles
Owl's Nest	Paulcy	Edwin	w				Universty of California Regents - Appointed	Los Angeles
Piedmont	Witter	Wendell	w				California State University Appointed Trustees	San Francisco
Pig'n Whistle	Hart	George	D		Vice Chairman		California State University Appointed Trustees	San Francisco
Pig'n Whistle	Moore	Joseph	Α	Jr		Pres. of Mechanics Inst.	University of California Regents - Ex Officio	
Sempervirens	Lee	Phillip	R				University of California Chancellors	San Francisco
Silverado Squatters	Wente	Karl	L				California State University Appointed Trustees	Livermore
Skiddoo	Jagels	George	D	A.B.			California Heritage Preservation Commission	
Sons of Toil	Kidner	Frank	L		Vice President	Educational Relations	Univ. of Calif. Principal Statewide Officers	
Sons of Toil	Lawrence	John	Н		••		Universty of California Regents - Appointed	Orinda
Tunerville	Molinari	John	В	Hon		Presiding Justice	Courts of Appeals	1st District Div.1

Appendix I	I - Bohemian in California State Government Position for 1941
------------	---

CAMP	LAST	FIRST	MIDDLE	OTHER Desig Name	Desig Desc	Board Name	Representing
Cave Man's	Johnson	Gardiner				Members of State Assembly	District 19
Cave Man's	Wilbur	Ray	Lyman			Calif. State Council Defense	
Crossroads	Weihe	Emest	E	Secretary	Secretary-Treasurer	California State Board of Architecture	
Dragons	Giannini	A	P	•	•	University of California Regents	
Dragons	Grace	Joseph	T.		,	State Agricultural Society - Calif. State Fair	
Hillcrest	Hind	George	Ü			University of California Regents	
l Iuglapai	Brown	Charles	**			Memebers of the Senate	District 28
•	Warren	Earl			Attorney General	Governor's Cabinet	
Isle of Aves	Warren	Eart	•	Chairman		California Districts Securities Commission	
	Warren	Earl				Calif. State Council Defense	
Isle of Aves		Robert	Gordon			University of California Regents	
Isle of Aves	Sproul	Earl	Gordon			Division of Pardons and Commutations	
Isla of Aves	Warren					Water Project Authority	
Isle of Aves	Wurren	Earl			Attorney General	Attorney Generals	
Isle of Aves	Warren	Earl			Automoty Commen	State Personnel Board	
Land of Happiness	Brown	Arthur	•			Calif. State Council Defense	
Lost Angels	Young	Archibald	b			University of California Regenta	
Mandalay	Neylan	John -	Francis		*	University of California Regents	
Midway	Cochran	George	ı			Othercians of Camorina Regular	

CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV	FOUNDATION	SEC
Abbey	Murphy	John .	м				Dir. Office of Finance Dept of T	reasury	68125
Abbey	Olds	William					•	Y	
Aviary	Person	Evert	В					Y	
Aviary	Chase	John	P				•	Υ	•
Aviary	Foster	т .	1					Υ .	
Aviary	Clark	Richard	w						29243252
Aviary	Terry	Walter	E				•••		535560
Aviary	Stone	William	Λ	Chamber of Commerce			. •		
Aviary	Arscott	David	G						1031484
Aviary	Woods	James	11					Y	
Aviary	Flax	Robert	3						20183
Aviary	Bailey	Robert	C						89704
Bald Eagle	Setrakian	Robert					Chairman US Postal Service	Y	
Bald Eagle	Frank	Anthony	М				Postmaster General	Y	2953165
Band	Kingsley	Leonard	E				1		
Better Ole	Brown	Robert	U					Y	
Camels	Kelly	John	М	•				Υ	159515
Cave Man's	Anderson	Martin	C	Hoover Institute		1	i .		
Cave Man's	Mosbacher	Emil		Hoover Institute		2	,	Y	1295402
Cave Man's	Greenberg	Maurice	R	Hoover Institute		1	ı	Y	26.1407.376
Cave Man's	Nixon	Richard	М						. 13000
Cave Man's	O'Brien	Robert				1	1		•
Cave Man's	Howard	Jack	R				1	7	125460896
Cave Man's	Swain	Robert	J	Hoover Institute				Y	
Cave Man's	Hume	Jaquelin	H	Hoover Institute			•	Y	
Cave Man's	Mardikian	Haig	G	•	CA State Gov Org & E	conomy		Y ·	•
Cave Man's	Hoover	Herbert		Hoover Institute				Y	
Cave Man's	Davenport	David		Hoover Institute		•	· w		•
Cave Man's	Swearingen	John	E	Hoover Institute			3	Y	1581629

CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV	FOUNDATION		SEC
Cave Man's	Williams	John	н			. 3				120155
Cliff Dwellers	Clinton	J	н			· -				120455
Cool-Nazdar	Milligan	R	s							93368
Crossroads	Lewis	Gerald	J							10250
Crow's Nest	Hefler	Richard	J,					Y		103176
Cuckoo's Nest	Megeath	Samuel	A		J			1		
Cuckoo's Nest	Moore	Thomas	w							2625
Cuckoo's Nest	Creson	William	Ţ							224125
Cuckoo's Nest	Lozano	Ignacio	E	*		•				63250
Cuckoo's Nest	Dockson	Robert	R			. 3		.,		244493
Derelicts	Ircland	R .	L			. 4		Y Y		679397
Derelicts	Budge	Hamilton	w			1		1		3319060
Derelicts	Volkmann	Daniel	G							
Dereliets	Jones	John	I.							298098
Derelicts	Poett	Henry	w							2203991
Derelicts	Larson	John	w							1125
Dog House	Charles ~	Allan	ε							272676
Dog House	Jones	David	C	•		3				128142
Dog House	Paulson	Allen	E			,				281830
Dragons	Solari	Jerome	P					**		286875
Druids	Rasmuson	Elmer	E					Y		
Edgehill	Littlefield	Edmund	W	Hoover Institute				**	·	145521728
Faraway	Tight	Dexter	c	The state of the s				Y		
Faraway	Kimball	William	R							3366552
Five Easy Pieces	Kaiser	Henry	M					••		. 1701671
Fore Peak	Clack	David	Α					Y		
Friends of the Forest	Scripps	Charles	E			2				33000
Friends of the Forest	Gaither	James	c	Hoover Institute		-				948541248
Friends of the Forest	Hodgson	Richard				1		Y		41650
						•				223

Appendix I - 1991 Bohemian Profile Summary

CAMP .	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV		FOUNDATION	SEC
Green Mask	McCollum	Leonard	F							1595625
Green Mask	Miller	Richard	S							1387822
Haven	Leach	Howard	H		Univ. of California Rege	ents 1			*	1.707024
Haven	Irwin	John	N						Y	
Hermits	Ridder	Daniel	н	••				•	, Y	41223200
Hermits	Ditz	John	A	Hoover Institute					•	41223200
Hermits	Beck	Henry	С						Y	
Hermits	Boswell	James	G			,	1		1	
Hideaway	Revelle	Roger							Υ .	
Hideaway	Garvey	Willard	w						Y	•
Hideaway	Seitz	Frederick							Y	****
Hideaway	Hopiak	George							Y	25713
Hideaway	Stover	William	R			1			I	
Hideaway	Pannill	William	G						v	2693884
Hideaway	Stever	Н	G						Y	
Highlanders		Herbert	E							81900
Highlanders	-		w		,				.,	36000
Highlanders	Hewlett	William	R						Y	
Hill Billies		George	Н				President		Y	1430059648
Hill Billies	Stephens	Paul	н				rresidem			459428
Hill Billies	-	Brayton	**							179725104
Hill Billies	Clausen	A	w	Brookings-Institute					Y	
Hill Billies		Henry	ĸ	Drookings-institute	•	1			,	5531156
Hill Billies	Bancroft	Paul	K			_			Y	
Hill Billies	Edwards	Wns	c			1			•	68194668
Hill Billies		Evon	G							5321085
Hill Billies	Borman	Frank	J			_			Υ .	
Hill Billies	Rumsfeld **	Donald	1,	Hoover Institute		. 3				22036018
Hill Billies	Cronkite	Walter	11	moover institute		. 4		••		1120690
	Cronwing	YY and				ı			Y	

CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	USINC	FEDGOV		FOU	NOITAGE	SEC
Hill Billies	Howes	William	К								125435228
Hill Billies	Rosenblatt	Toby		- 4				***			2155692
Hill Billies	Sprote	Frank	Α		•				,	Y	2133032
Hill Billies	Ong	John		Business Rountable	•	-4				Y	3584921
Hill Billies	Fisher	Donald	G			2				- Y	177024700
Hillside	Snyder	William	P			2				Y	3580385
Hillside	Hayward	Thomas	В			2				-	16800
Hualapai	Cahili	Richard	F							r .	10000
Hualapai	Cahill	J	P							Y	
Hualapai	Brown	Thomas	R							-	13235
Interlude	Ely	Northcutt		Hoover Institute					,	r	15255
Interlude	Foster	T	J						,		
Iron Ring	Davis	Donald	w	NAM		5					7848574
Isle of Aves	Abel	Brent	М							2	440000
Isle of Aves	Clark	William	P			. 1				,	64398
Isle of Aves	Heyns	Roger	w	••					· · · · · · · · · · · · · · · · · · ·		04376
Isle of Aves	Douglass	Kingman				2			,		695225
Isle of Aves	Conger	Harry	М			. 4			•		2433531
Isle of Aves	Coleman	Lewis	w			1					652500
Isle of Aves	McHenry	Dean	E						*		91000
Jinks Band	Smith	F .	Α			3					919575
Jinks Band	Moore	Gordon				3					751174912
Ladera	Walker	Robert	w			-				• •	155044
Ladera	Burgener	Clair	w		State Personnel Board						
Land of Happiness	Kerr	John	C								83935 245454
Land of Happiness	Gwinn	Robert	P								. 242434
Land of Happiness	Swartz	Thomas	В			•			•		2292629
Land of Happiness	Clark	James	W		y						
Land of Happiness	Hackbarth	Alfred	E								108880
											51793

Appendix I - 1991 Bohemian Profile Summary

CAMP	LAST	FIRST	M POLICY COUNCIL C	CALGOV US INC	FEDGOV	FOUNDATION	SEC
Land's End	Shea	Peter	o .			Y	
Land's End	Heyler	David	В			Υ.	
Last Chance	Cook	Sam	В	1		• •	35394
Last Chance	Calhoun	Alexander	D	1			122736
Lost Angels	Johnson	W	T	1		Y	1658800
Lost Angels	Beyan	D	T Hoover Institute	1		Y	55734908
Lost Angels	Brown	Harold	Coun, on Foreign Rel	6		Y	3063865
Lost Angels	Gavin	John	G Hoover Institute			·	
Lost Angels	Avery	Ray	S			. Y	84376240
Lost Angels	O'Melveny	Patrick				Y	01370240
Lost Angels	Wiegers	George	A	`,	+ m 21	•	325250
Lost Angels	Call	Richard	w			Y	9756
Lost Angels	Duryea	Leslie	Ν	•		- ·	14781
Lost Angels	Jones	Thomas	. V	2			27298006
Lost Angels	Runes	R	P			Y	272701170
Lost Angels	DePalms	Robert	Α			Y	
Lost Angels	Maher	John	F	2		•	
Lost Angels	Casey	Albert ·	V.	4			239753
Lost Angels	Dickason	James	F Hoover Institute	2			1598900
Lost Angels	Allen	Howard	P Business Rountable	5			927771
Mandalay	Могтом	Richard	M Conference Board	6			6337642
Mandalay	Flanigan	John					68989376
Mandalay	Peterson	Rudolph	A	. 1		•	363000
Mandalay	Hawley	Philip	M Business Rountable	6		Y	1647874
Mandalay	Johnson	Charles	В ,	1	.*	Y	438886432
Mandalay	Armacost	Samuel	Н	1		Y	358146
Mandalay	Ford	Gerald	N	·		•	336140
Mandalay	Flanigan	Peter	м	•		Y	
Mandalay	Cooley	Richard	P	4		Y	77600Q .26

CAMP	LAST	FIRST	M	POLICY COUNCIL CALC	ov usi	NC FEDGOV	FOUNDATION	SE
Mandalay	Horton ~	Jack	K	Hoover Institute		• •		
Mandalay	Sullivan	Walter	H					
Mandalay	Evans	James	11				Y	
Mandalay	Knight	Andrew		Hoover Institute				
Mandalay	Reichardt	Carl	Ε			4		
Mandalny	Shultz	George	P			4		18
Mandalay	Brady	Nicholas	F			• o		
Mandalay	Littlefield	Edmund		Hoover Institute		Secretary of Treasury	Y	
Mandalay	Black	James		Hoover Institute			Υ	
Mandalay	Ducommun	Charles	E					
Mandalay	Mettler	Ruben		Coun. on Foreign Rel		3		ı
Mandalay	Kissinger	Henry		Trilateral Commission		,	Y	71
Mandalay	Lewis	Drew		Business Rountuble		4	Y	
Mandalay	Bechtel	S		Husiness Council		•	Y	
Medicine Lodge	Miller	Robert	G					4
Meyerling	Miller	Henry	S			·		10
Meyerling	Hooper	Ralph	w					
Meyerling	Hedford	Peter		Hoover Institute			Y	
Meyerling	Adams	William	н			i		102

Meyerling	Adams	William	Н	•					10244600
Midway	MacColl	William	В			v			10720
Midway	Chambers	Robert	L	•		Y			
Midway	Marshall	1 .	H		•				285000
Midway	Kemper	James	S						427029
Midway	Guggénhime	Richard	J	•		Y	,		
Midway	Dennis	Reid	w			Y			
Midway	Madden	Richard	B Am. Enterprise Institute	,					35911320
Midway	Dodd	Edwin	D	•				•	1894875
Midway	Medberry	С	1						27375
Midway	Harvey	James	R.	•		Y			

Appendix	I - 1991	Bohemian	Profile Summary	

CAMP	LAST	FIRST		POLICY COUNCIL			FEDC			•			
Midway	Ingersoli	Robert .	s	Trilateral Commission							Y		
Midway	DuBain	Myron			•	•			* .				1137431
Midwny	Horlan	Neil	E				ı						
Midway	Bass	Richard	D								Y		
Midway	Thornton	William	ı.								Y		
Midway	Hambrecht	Wm	R										135198560
Monastery	Scott	Harry	н								Y		
Monastery	Richardson	William	c	•							Y		61313
Moonshiners	Roth	William	M	•									142625
Moro	Miller	Robert	F										454991
Outpost	Anderson	John	R								Y		
Outpost	Turner	Fred	Ĺ				4				Y		22495376
Owl's Nest	Barker	Norman					4				Υ .		219278
Owl's Nest	Sparks	Jack	D				4 .				Y		886611
Owl's Nest	Gray	Harry '					2						41596712
Owl's Nest	Mullikin	Harry											216500
Owl's Nest	Sticht	J	· p	e.			3				Y		804548
Owl's Nest	Carter	Edward	W	•			1						
Owl's Nest	Taylor	Vernon					2				Y		
Owlers	White	Robert	M										80630
Owlers	Bancroft	James	R								Y		
Owlers.	Hryan	j	S				1					,	14591520
Owlers	Rees	William	N	ı								•	46380
Oz	Stout	Frank	D	,							Y		
Parsonage	Schwarzer	William	V	,			Dir. F	ederal Judi	cial Center				
Parsonage	Leighton	Judd	C	!							Y		 101704488
Parsonage	Turner	William	c	:			2						1070571
Parsonage	Hawley	Wallace	R										36795480
Parsonage	Trent	Darrell	N	' ',				iat RR Pass	senger Corp				36795480 4789545

Appendix	I - 1	991	Bohemian	Profile	Summary
----------	-------	-----	----------	---------	---------

CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV		FOUNDATION	SEC
Parsonage	Spencer	William	М			2				16020443
Pelicans	Leavitt	Dana	G							99032
Pelicans	Burns .	Brian	P							4888645
Pelicans	Pogue	Richard	w			2	•		Y	202500
Pelicans	Percy	Charles	н						Y	
Pelicans	Stinson	Raif	H						Y	
Pelicans	Callaway	Howard	н			1			Y	1478506
Pelicans	Parker	Jack	S	Hoover Institute		3				14503
Pelicans	Chandler	Robert	w						Υ	
Piedmont	Colmery	Нагту	w							125660
Piedmont	Davies	Paul	L	Hoover Institute		. 1				2528981
Piedmont	Boeschenstein	William	W	Business Rountable		3			Υ	6736899
Piedmont	Gamble	Launce	E						Y	
Pig'n Whistle	Pfeiffer	Robert	J			. 2				6171683
Pig'n Whistle	Hume	William	J						. У	
Pig'n Whistle	Hart	George	D	Hoover Institute	J				Υ	26659
Pig'n Whistle	Hart	George	D	Hoover Institute					Y	26659
Pink Onion	Todd	William	H							84362
Pink Onion	Miller	Richard	R							60600
Pink Onion	Bannan	Bernard	J						+	159375
Pink Onion	Bannan	Charles .	F	***					Y	
Pink Onion	Schneider	Edward	,					*		1169522
Poker Flat	Davis	Richard	M						•	601612
Poker Flat	Johnson	Douglas				1				
Puma	Shaw	William	A					•	Υ .	
Rattlers	Cahill	Richard	J						Υ	•
River Lair	Shumway	Forrest	N			5			Y	1054000
River Lair	Davidson	Ralph	P			2				1602071
River Lair	Thacher	Carter	P			. 1			Υ	290625

CAMP	LAST	FIRST	М	POLICY COUNCIL	CALGOV	US INC	FEDGOV		FOUNDATIO	N	SEC
River Lair	Johnson	Belton	K			٠ 3					2178958
Roaring	Myers	Michael .	E								380880
Romany	lmbler.	Stephen	v								305400
Romany	O'Neill	George	D			1					1050000
Sahara	Davis	William	L	Hoover Institute					Y		39600
Sahara	Bark	Dennis	L				Dir. Institute of Pea	ce	Y		
Sahara	Lake	Peyton	М	Hoover Institute						•	
Santa Barbura	Preston	Ralph	L						Y		
Santa Barbara	Montgomery	George	G								835315
Santa Barbara	Kuechler	Henry	N	Hoover Institute							
Santa Barbara	Jackson	Peter							Y	,	
Sempervirens	Ely	Leonard	·w						Y		
Sempervirens	Prussia	Leland	S			•					1113600
Sempervirens	Brandin	Alf	E	Hoover Institute							
Sempervirens	Krebs	Robert	D			3			,		2330343
Sempervirens	Beckett	John	R								2073000
Sempervirens	Anderson	Martin		Hoover Institute				-			2275345
Sempervirens	Miller	Arjay							Y		445600
Sempervirens	Lane	Laurence	w								46261
Sempervirens	Jaedick e	Robert	K			4					39039
Sempervirens	Lane	Melvin	В			1					60750
Sempervirens	Chambers	Frank	G								127500
Seven Trees	Kelley	Thomas	В							"	19750
Seven Trees	Dohrmann	Bruce	P						Y		
Seven Trees	Symonds	1	T								190069
Seven Trees	Seward	George	c						Y	•	
Shoestring	Lurie	Robert	A		j				Y		
· Silverado Squatters		Frank	Н				Dir. Nat Musuem	of Natural Histor	у		
Silverado Squatters		Neil .									1365000

CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	USINC	FEDGOV	FOUNDA	TION	SEC
Silverado Squatters	Malott	Robert	н	Hoover Institute		3		Y		13436059
Silverado Squatters	Packard	David		Am. Enterprise Institute		3		Y		2462916352
Silverado Squatters	Murphy	Franklin	D	,				Y		
Silverado Squatters	Wheat	Francis	М			. 1				117116
Silverado Squatters	Alexander	David				t t				
Skiddoo	McWilliams	James	K							98250
Skyhi	Dellenedetti	John	ı,							2180787
Skyhi	Keller	Stephen	F							3565181
Sleepy Hollow	Jones	Richard	w							344284
Son's of Toil	Fessler	Daniel	w		Public Utilities C	ommission				344404
Son's of Toil	McCune	Ellis	E		CA State Univ Tr					
Son's of Toil	Pings	Cornelius	j							11500
Son's of Toil	Hardie	John	L							489280
Sons of Rest	Williams	Barry	L			. 2				30983
Sons of Rest	Martin	Robert	С			-				146243
Spot	Hoffman	Wayne	M			. 2				788734
Spot	Evans	Robert	В							700734
Star & Garter	Murray	William.	R			,				•
Star & Garter	Kirkwood	Robert	c			•		Y		
Star & Garter	Emett	Robert	L					•		54424
Stowaway	Stuart	Robert	D					Y		34424
Stowaway	Crocker	Charles	-							244422
Stowaway	Miller	Paul	Α			3		Y) .	2666238
Stowaway	Sullivan	Walter	н			3.				275184
Stowaway	Atkins	Victor	K	**	•			Y		*****
Stowaway	Atkins	Victor	K							206000
Stowaway	Rockefeller	David		7 12 1 2 2 2						206000
Stowaway	Haas	Walter		Brookings Institute				Y		1633142
Stowaway	Tollenaere	Waller Lawrence	A					Y		
Siowaway	. unenaere	Lawrence	R							6395793 <u>ដ</u>

CAMP	LAST -	FIRST	мі	OLICY COUNCIL	CALGOV	USINC	FEDGOV	FC	DUNDATION	SEC
Slowaway	Grey	John	R			. 1				301500
Stowaway	Lapham	Roger	D			1				
Stowaway	Rockwell	Willard	F			i			Y	
Stowaway	Walker	Brooks	•			2			Υ	9163600
Sundodgers	Kent	William							Y	
Sundodgers	Watson	Douglas				1				
Sundodgers	Hill	Frank	D		Members of the Senat					
Sundodgers	Doan	Herbert	D			-			Y	31424936
Sundodgers	Knudsen	C	c			2				
Sundodgers	Williams	G	j			1				
Sundodgers	Nacgele	Robert	E			-				1822052
Sundodgers	Ashley	Holt	••						*	28688
Súndodgera	Adams	Robert	М				Secretary of Smiths	onian Institution		63766
Sundodgers	Janss	William	c				,		Y	
Sundodgers	Lockhart	James	Λ				Executive Dir. Pensi	ion Guaranity Com		53516
Sunshiners	Bennett	Robert	В					,		1498749
Sunshiners	Harris	Milton	м							2345716
Sunshiners	Foster	Paul	S							38500
Sunshiners	Morley	Н	В			3				
Sunshiners	Miller	William	F		*,			. **		38[43]
T-N-T	Smith	Robert	M							3250525
Tarrytown	Zischke	Peter	н						Y	
Thalia	Brown	Robert	м						· Y	
Thelia	Perkins	John	S						•	74500
Thalia	Baird	Walter	M						Y	
Thalia	Madding	Bruce	W						Ϋ́	
Thalia	-	James	C W				1		Ý	121703264
The Web	Pigott Anderson	Ross	F						<u>-</u>	43031
The Web	Merrill	llarvie	M							1089869
ine web	Metrili	Harvie	IVI							232

						*10 **1	repost		POUNDATION	erc.
CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV		FOUNDATION	SEC
The Web	Anderson	Bruce	G						Y	
Tie Binders	Furth	Alan	C							175875
Tie Binders	Morris	Walter	K							538911
Tie Hinders	Ross	Dickinson	C						. Y	38775
Totem in	Веггу	John	w			· . 1			Y	7115998
Totem In	Pollock	Charles	E							50750
Toyland	Stewart	Samuel	В							178500
Tuncrville	Bonney	J	D	Honver Institute						1274097
Tunerville	Carey ~	c	w	. •				• •		7335110
Tunerville	Higgins	William	L							344281
Upliflers	Stephens	Donald	R							4599440
Upliflers	Roberts	George	R	Am. Enterprise Institute		3			Y	11014563904
Uplifters	Wilsey	Michael	w	•					Y	
Uplitters	McNear	Denman	ĸ							24250
Uplifters	MacDonnell	Robert	I			3				10894022176
Uplifters	Lundis	Richard	G		•	1				418575
Uplifters	Ketelsen	James	L	Com. for Econ Dev		4				5806772
Uplifters	Witter	William	D						Y	28272004
Uplifters	Pigott	Charles	M	,		3			. Y	1041440
Uplifters	Biaggini	Benjamin	F		Fish and Game Co	mmission				
Valhalla	Williams	James	P	Conference Board						674598
Valley of the Moon	Colman	Robert	S						Υ ,	
Valley of the Moon		Patrick) .	639076
Wayside Lag	Work	Herman							Y	
Wayside Log	Oliver	William	1.		Public Utilities Co	mmission				
Wayside Log	Goff	Harry	R						•	56637
Whisky Flat	Cabill	John	E						Y	
Whoo Cares	Dingman	Michael	D			4			Υ	243173
Whoo Cares	Day	Robert	Α			2			Y	3600000
				1.4		•		• • •		233
Appendix I	. 1991 Rober	nian Duofil	la 6.							
			ie si	immary						
CAMP	LAST	FIRST	M	POLICY COUNCIL	CALGOV	US INC	FEDGOV		FOUNDATION	SEC
Whoo Cares	Sesnon	Porter								
Whoo Cares	Feick	William							Y	
Wild Oats	Huber	Gordon				. 1				17057
Wild Oats	Allen	Robert	Н	Business Rountable		2				108612
Wohwohno	Stewart	James		Hoover Institute		7	•		, .	
Wohwohno	Lewis	Daniel		Business Rountable		•				2179533
Wohwoling	Diebold	John	••	e-editors iconstrable						
Wohwohno	Kluge	John	w							73950
Woof	Merrill					. 2	1		Y	94832924
Woof	Spencer	Steven	L							833989
Woof	Spencer Fuller	John								12500
Woof		W	P						Y	
Woof	Baker	James	A	Chamber of Commerce	•					
Woof	Jenkins Soulinean	William	М			2				4007118

Woof

Zaca

Zaca

Zaca

Zaca

Zaca

Sceligson

Bassett

Folger

Hixon

Hume

Fay

Arthu**r**

Harry

Lee Alexander George Paul

M P

Н

4007118 117911

161937680

BIBLIOGRAPHY

- Amory, Cleveland. Proper Bostonians, E. P. Dutton and Co., Inc., N.Y., 1947.
- Amory, Cleveland. Who Killed Society?, Harper and Brothers Publishers, New York, 1960.
- Annals of Bohemia, Volume VI, 1973-1987. Published by: The Bohemian Club, San Francisco, 1987.
- The Annals of the Bohemian Club, 1907-1972, Alexander T. Case, Editor, Volume II, 1972.
- <u>Annual Report of the Chairman</u>, 1940-1941, The Hoover Library on War, Revolution and Peace, Stanford University Press, CA, 1941.
- Atcheson, David M. Membership Committee, <u>Annals of Bohemia</u>, Volume VI, 1973-1987, pp.32-37.
- Bacon, William C. United Nations and the War Years in Bohemia. <u>The Annals of the Bohemian Club</u>, Volume V, 1972.
- Bartzell, E. Digby. Philadelphia Gentleman, The Free Press, N.Y., 1958.
- The Protestant Establishment Revisited Transaction Publishers, New Brunswick, 1991.
- Battes, Al. <u>Die Dulcae at Largo</u>, Privately Published by Arion Press, San Francisco. Copy on file with author.
- Baxter, Alfred. <u>Clubs for Women</u>, 1993. Unpublished Paper. Baxter, Al and Oliver, William. Grove Camps and Camp Captains. In: <u>Annals of Bohemia</u>, Volume VI, 1973-1987, pp.299-307.
- Baxter, Al. Recorded interview, Oakland, CA, 1/13/94.

Baxter, Al. Interviews:	Oakland, CA,	1/28/94
	Oakland, CA,	2/18/94
	San Francisco, CA	3/31/94
	Monte Rio, CA	6/2/94
	Monte Rio, CA	6/3/94
	Monte Rio, CA	6/4/94

Berke, Richard L. Prodding by Lobbying Group. G.O.P. Reveals \$100,000 Donors, New York Times, 1124/89, p. A16.

Bethards, Jack M. The Great Organ of the Grove, Annals V, 1907-1972, pp. 413-414.

- Bohemian Club. Privately Collected Research Materials.
 - Bohemian Club Midsummer Encampment Guest Lists 1968, 1970, 1976, 1978, 1979, 1980, 1981, 1993.
 - Bohemian Club Membership Lists 1887, 1914, 1941, 1945, 1951, 1964, 1966, 1968, 1970, 1972, 1988, 1990.
 - Bohemian Grove Members Camp Lists -1930, 1938, 1941, 1952, 1956, 1968, 1969, 1971, 1981, 1987, 1992, 1993.
 - Bohemian Grove Midsummer Encampment Programs 1940, 1951, 1971, 1975, 1979, 1980, 1981, 1982, 1983, 1986, 1989, 1991, 1992, 1993.
- Bohemian Club, By-Laws-Officers, 1969, Published by The Club, San Francisco, 1969.
- Bohemian Club, By Laws and Rules, Published by The Club, San Francisco, 1931.
- Bohemian Club, By Laws and Rules, Published by The Club, San Francisco, 1936.
- Burch, Philip H. Jr. The American Establishment: Its Historical Development and Major Economic Components, pp.83-156 In Research in Political Economy, Paul Zaremblca, Editor, Volume 6, JAl Press, Greenwich, CT, 1983.
- Burris, Val. <u>Elite Policy-Planning Networks in the United States</u>, Paper: American Sociological Association, August 23-27, Cincinnati, Ohio, 1991.
- Butler, Nicholas Murz. Great Home of the Human Spirit, Annals V, 1972, p.401.
- <u>Capital Reporter</u>, Public Hearing Transcripts, Franchise Tax Board Hearings on Regulations 17201 and 24343, Sacramento, CA, June 16, 1987.
- Cohen, Jeff. What Happened When People Magazine dropped in on the Bobemian Club, <u>Press Democratic</u>, December 2, 1991, p. B-5.
- Collier, Peter. Interview, 7/3/94, Nevada City, CA.
- Dold, Walter. Interview, 2/1/92, San Francisco, CA.
- Domhoff, G. William. Who Rules America, Prentice-Hall, Inc., Englewood Cliffs, N.J., 1967.
 - Higher Circles. Vintage Books, N.Y., 1970.
 - The Bohemian Grove and Other Retreats, Harper and Row Publishers, N.Y., 1974.

- Who Rules America, Now, Prentice-Hall, Inc., Englewood Cliffs, N.J., 1983.
- Social Clubs, Policy-Planning Groups, and Corporations: A New Work of Ruling Class Cohesiveness. <u>The Insurgent Sociologist</u>, Vol. V. No. III, Spring 1975.
- Dye, Thomas R. Who's Running America, Prentice-Hall, Inc., Englewood Cliffs, N.J., 3rd Edition, 1983.
- The Foundations Directory. <u>1992 Edition</u>. Stan Olsen, Editor. The Foundation Center, New York, 1992.
- <u>The Foundation Directory.</u> <u>Edition 4</u>. Marianna 0. Lewis, Editor. The Foundation Center, New York, Columbia University Press, 1971.
- Gelwick, Louis. The Camps: Facts, Artifacts and Fantasies, 1979.
- Gibson, Wildon B. <u>SRI The Founding Years</u>, Publishing Service Center, Los Altos, (Undated).
- Glynri, Jeanetta. Who Knows Who: Networking Through Corporate Boards, 1991, (Self-Published).
- Gritin, Tom. The Abominable Clubman, Hutchinson of London, 1964.
- Hart, George. Recorded Interview, San Francisco, CA, 2/6/92.
- Hood, Robin and Baxter, Alfred. The Stewardship and Use of the Grove. Published in Annals of Bohemia, Volume VI, pp. 288-291, 1987.
- <u>Hoover Institution on War, Revolution and Peace Report</u>, 1969-1972, Stanford University, CA, 1972.
- Hoover Institution Report 1991, Stanford University, CA, 1991.
- Hotchkiss, Preston. <u>The Lost Angels Camp Bohemia 1908-1958</u>, Privately Published by Ward Ritchie Press, July 1958. Copy on file with author.
 - Interview A. Califonnia State Legislator and two time guest at the Bohemian Grove Los Angeles, 1/25/94.
 - Interview B. Four Women Grove Employees. Recorded Interview U.C. Davis, 5/17/94.
 - Interview C. Union Waitperson Grove Employee for Seven Years Monte Rio, CA, 6/3/94.

- Interview D. University Student Waitperson Grove employee for 1992-93 Santa Cruz, CA, 6/15/94.
- Interview E. Interview with two Bohemian Grove Camp Valets Monte Rio, CA, 6/4/94.
- Interview F. Former Congressional Candidate and Current Bohemian, Monte Rio, CA, 6/3/94.
- Interview G. 2nd Generation Bohemian and heir to a major California family fortune, Monte Rio, CA, 6/4/94.
- Kanter, Rosabeth. Men and Women of the Corporation, Basic Books, Inc., New York, 1977.
- Kent, Christopher. The Idea of Bohemia in Mid-Victorian England Queens Quarterly, 1973 No.3, pp.360-368.
- King, Greg. West Sonoma County Paper, July 17-July 23, 1986. Beer and Loathing at Bohemian Grove.
- <u>Los Angeles Daily Journal</u>, Tax Unit Base Deductions Linked to Discriminatory Clubs, June 17, 1987.
- Margo, Robert. Foundations, In: Who Benefits from the Non-Profit Sector, pp.207-234, Editor, Charles Clotfelter, University of Chicago Press, Chicago, 1992.
- McGoldrick, Joseph. Political Clubs <u>Encyclopedia of the Social Sciences</u>, The MacMillan Company, N.Y., Volume 3, 1930, pp.577-579.
- McLaren, N. Loyale. Prince Philip at the Grove, <u>Annals of Bohemia</u>, Volume V, 1972, p.451.
- Moore, Joseph A. Jr. Recorded Interview, San Francisco, CA, 4/27/92.
- Moore, Mary and Mary Hall. <u>Bohemian Vigils</u>: Revealing The Secrets of the World's Most Powerful Club, (Undated).
- Nader, Ralph and Taylor, William. The Big Boys, Pantheon Books, New York, 1986.
- Novak, Robert. Why Bush Walked Out of the Grove, <u>San Francisco Chronicle</u>, August 9, 1993, p. 21.
- Otto, George. Recorded Interview, San Francisco, CA, 2/3/92.
- Pacific Union Club Membership Roster. 1970. Pacific Union, San Francisco.

Phillips, Peter The 1934-35 Red Threat and The Passage of the National Labor Relations Action, <u>Critical Sociology</u>, Publication Pending, Summer 1994.

Phleger, Herman. <u>History of Mandalay Camp</u>, Privately Printed by Gribhorn-Hogem, S.F., 1972.

Richardson, Kerry. <u>905 Bohemian Biographical Briefs</u>, Unpublished Document. Copy on file with Author. 1990.

Rogers, Barbara. Men Only, Pandora Press, London, 1988.

Rules of the Grove, Spring Jinks, 1994.

Salzman, Harold and Domhoff, G. W. Corporations, Non-Profit Groups and Government: Do They Interlock? <u>The Insurgent Sociologist</u>, Vol. IX, No. 2-3, Fall and Winter 1979-80.

San Francisco Chronicle:

November 13, 1910 New Home of the Bohemian Club is Dedicated. p.13.

August 17, 1908 Money to Build Bohemia's Nest

May 19, 1919 Mermaids Invade Sacred Precincts of Olympic Club. Pg 1.

July 20, 1922 Bohemian Club's Midsummer Jinks Nowin Progress

May 13, 1932 Clubs Building Plans Approved

May 30, 1933 Bohemia Bids Ladies from Exile

January 19, 1934 Steady Progression New Bohemian Clubs

March 3, 1934 Club to Have Softened Light

November 7, 1949 Bohemian Club is Notoriously Publicity Shy.

February 25, 1967 Priest Quits Olympic Club - "Bias"

August 18, 1967 Olympic Club Liquor Ruling

July 16, 1982 Bohemians Taking to the Grove-Protestors will be there too. Page 3.

July 17, 1983 Bohemians Are Back and So Are the Protestors. B-5

September 11, 1987 Bohemian Club's Illegal Construction, Page 2.

- Shultz, George P. <u>Turmoil and Triumph</u>, MacMillan Publishing Co., Charles Scribner's Sons, NewYork, NY, 1993.
- Sides, W. Hampton. <u>Stomping Grounds</u>, William Morrow and Company, Inc., New York, 1992.
- Simpson, John L. <u>The Pleasant Isle of Aves</u>, January 1964, U.C. Berkeley Archives Privately Published.
- <u>Survey of Current Business</u>, U.S. Office of Business Economics, U.S. Government Printing Office, Washington D.C., 1941.
- SRI International 1991 Annual Report, SRI International, Menio Park, 1991.
- Starr, Kevin. Grove Plays, Themes on Variations, Annal VI 1973-1987, pp.335-340.
- Thornton, Tamara P. Cultivating Gentlemen, Yale University Press, New Haven, 1989.
- <u>U.S. Government Manual</u>, 1991/92, Office of the Federal Register, U.S. Government Printing Office, 1991.
- <u>U.S. Government Organization Manual</u>, 1970-71, Office of the Federal Register, U.S. Government Printing Office, 1971.
- Van der Zee, John. <u>The Greatest Men's Party on Earth</u>, Harcourt Brace Javanovich, Inc., New York, 1974.
- Warren, Earl. <u>The Memoirs of Chief Justice Earl Warren</u>, Doubleday and Company, Inc., Garden City, N.Y., 1977.
- Wehn, Kevin. A Visit to Bohemian Grove. An Outsider Looks at the Power Elite, Unpublished Paper, U.C. Santa Cruz, Fall, 1993.
- The West Sonoma County Paper. Bohemian Grove, July 10-16, 1986, p.11 and 16.
- Who Runs Corporate America: Catherine M. Ehr, Editor, The Taft Group, Rockville, Maryland, 1993.
- Wouk, Herman. Introduction: To the Annals of Bohemia, Volume VI, 1973-1987, pp. 9-13.

Archival Bibliography

University California Bancroft Library, Western Manuscript Collection

- Howell, John, 1874-1957. Banc Mss 68/48c
 - John Howell memoirs: Typescript (Carbon), ca. 1900~1950 2v.
 - August 6, 1948 Letter from Charles Coburn to John Howell. Vol.2, p.327
 - 1947 Howeller Camp in Bohemian Grove. Vol.2, p.315-317
 - July 17, 1939 Letter from Philip Yontz, Director of the Boston Museum, to John Howell. Vol.2, p.319
 - July 28, 1939 Letter from Roland Redman, President of Metropolitan Museum, New York to John Howell. Vol.2, p.318
 - November 24, 1952 Letter from John Howell to Dwight Eisenhower. Vol.1, p.136-137
 - Jackson, R.H. Undated two page paper, 1952. Vol.2, p.311
- Lawrence, Ernest Orlando, 1901-1977 Banc Mss 72/177c
 - Ernest 0. Lawrence papers, [ca. 1920-1968].
 - October 24, 1941 Letter of Invitation from E.O. Lawrence to guests at Bohemian Grove. Carton 36, Folder 38
 - October 28, 1941 Letter from H.M. Gleason to E.O. Lawrence. Carton 36, Folder 38
 - November 8, 1943 Letter of Regret from E.O. Lawrence to General Electric Reception. Carton 7, File 29
 - February 14,1944 Invitation and Acceptance from E.O. Laweence to General Electric Reception. Carton 7, File 29
 - May 1, 1946 Invitation and Acceptance from E.O. Lawrence to General Electric Reception. Carton 7, File 29
 - March 9, 1950 Letter from E.O. Lawrence to Bohemian Club regarding membership application of Dean Davis. Carton 36, File 38
 - February 8, 1951 Bohemian Club Flyer on E. Lawrence Dinner. Carton 36, File 38
 - August 4, 1952 Letter from E.M. Queeny with Monsanto Inc. to E.O. Lawrence. Carton 13, Folder 10
 - January 30, 1953 Letter from Sons of Toil Camp Captain to Camp members. Carton 36, File 38
 - July 17, 1954 Remarks by Charles Kendrick at Old Guard Dinner Bohemian Grove. Carton 36, File 40
 - April 26, 1955 Ford Foundation Letter from H.R. Gaither Jr. to E.O. Lawrence. Carton 36, File 39
 - Spring, 1955 Bohemian Club Summer Encampment guest application for Alfred Lee Loomis. Carton 36, File 39
 - April 1, 1957 Letter from U.S. Department of Commerce Business Advisory Council to E.O. Lawrence. Carton 3, Folder 17
 - May 13, 1957 Letter from E.O. Lawrence to T.S. Peterson, President of Standard Oil of California. Carton 3, Folder 17

- February 25, 1958 National Industrial Conference Board Letter to E.O. Lawrence. Carton 13, Folder 35
- May 23, 1952 Bohemian Club Notice House Rule 29 and 27. Carton 36, File 40
- McLaren, Norman Loyal, 1892? 1977. Banc Mss 79/84c Business and club life in San Francisco, recollections. 1. V

Oral Interview File I - 1977

- Neylan, John Francis, 1885-1960. Banc Mss C-B 881 John Francis Neylan Papers, [ca. 1911-1960].
 - September 17, 1935 Letter from Marshall Dill to John F. Neylan. Box 17, Folder 1932-36
 - May 24, 1938 Letter from Mandalay Camp Captain, A.S. Murphy to members. Box 21, Folder 71-B
 - November 1, 1938 Letter from William Chadbourne to J.F. Neylan. Box 21, Folder 72-A
 - November 4, 1938 Letter from J.F. Neylan to W.M. Chadbourne. Box 21, Folder 72-A
 - May 24, 1950 Letter to J.F. Neylan from David Parkhurst Smith. Series 3, Box 50, File 135
 - July 10, 1950 Letter to Loyall Davis from J.F. Neylan. Series 2, Box 32, Folder 116a
 - July 24, 1950 Letter to Richard M. Nixon, Member of Congress from J.F. Neylan. Series 3, Box 50, Folder 135
 - Neylan, J.F. Dinner Guest Lists, 1935 1958. Series 3, Box 50, Folder 130.

Oliver, R. Letts Banc Mss C-B 789

- Bohemian Club New Applicant Announcements: 1936, 1938, 1939, 1940, 1941, 1943, 1944, 1945, 1946. Bohemian Club File 40-47
- June 22, 1928 Letter from E.L. Oliver to R.L. Oliver. Log File 35
- June 23, 1934 Bohemian Club memo to Camp Captains: Employee I.D. cards. Log File 35
- March 19, 1936 Letter from R.L. Oliver to Fred Boyken. Log File 35
- March 4, 1943 Al Roth Evening: What's Going On In Washington, Bohemian Club Flyer. Bohemian Club File 40-47
- February 11, 1946 Buck Kendrick Rides Again, Bohemian Club Flyer. Bohemian Club File 40-47
- Thompson, Joseph S., 1878-1970. Banc Mss 72/218c Joseph S. Thompson Papers [ca. 1920-1970]
 - July 17, 1920 Cremation of Care Ceremony. Bohemian Club Publication February 2, 1970 Letter from Bohemian Club to members on membership committee policy recommendations

University of California Bancroft Library, Archives Collection

San Francisco Clubs

Bohemian Club F869.S3.4.Pl8v.2:5

Bohemian Club New Membership Announcements:

October 22, 1964

September, 1964

October 29, 1964

October, 1964

October 15, 1964

October 1, 1964

October 8, 1964

April 16, 1964

January 2, 1964

December, 1963

January 23, 1964

April 23, 1964

May 21, 1964

November 29, 1963

October, 1963

October 31, 1963

September, 1963

November 23, 1964

October 4, 1963

June 14, 1963

November 12, 1964

June, 1963

November 14, 1963

May, 1964

August 4, 1950 Letter from Charles Hyde to Bohemian Club Grove Committee. In Folder dated June 4, 1963, George Hammond

Bohemian Club Library Notes #7, 1960

September 24, 1963 Bohemian Club Flyer Supreme Court Luncheon. San Francisco Bohemian Club File

Bohemian Club Flyer, Robert Jackson, Bancroft-Archives, 1952.

Bohemian Club Flyer, May 3, 1956, "Lest New Acquaintance Be Forgot".

Starr, Kevin pf.F869.S3.4.B7S66

June 4, 1977 Lakeside Talk at the 1977 Spring Jinks.

California Historical Society, San Francisco, California

Bohemian Club File

A Chronicle of Our Years, 1872-1947, 75th Anniversary of the Founding of the Bohemian Club. Bohemian Club Publication, 1947

Members of the Club. Bohemian Club Publication, 1887

Lapham, Roger A.

July 7, 1944 Reception List for Honorable Wei Tao-Ming. Folder 14 November 1, 1947 Mayor and Mrs. Roger D. Lapham, 40th Anniversary Party Guest List. Folder 20

California State Library, California Room Collection

The Bohemian Club, Constitution and By-Laws. 1887