



# MAJOR STATIONS DEVELOPMENT



A trip on one of Amtrak's trains involves more than just the ride—every journey begins and ends at a station. As a result, stations are vital. They profoundly affect the experience our customers have in using our services, they are important economic anchors in the communities we serve and they contribute to Amtrak's business growth and self-reliance.

## **Major Stations Development**

In addition to rail infrastructure investments, rail stations also require significant investment to ensure a safe and reliable travel experience. Amtrak's busiest stations have served customers well for over a century, however many stations on the Northeast Corridor (NEC) and in Chicago are now operating beyond their intended capacity during peak travel times. The results are often crowded conditions, long lines to board, confusion finding connections and insufficient amenities.

To address these challenges Amtrak is working with station partners to advance vital near-term station projects to improve the customer experience. This is just the start—Amtrak is also thinking big and planning for the future. Amtrak is not just a rail operator; the company is also the owner and manager of a nationwide portfolio of over 8 million square feet of station and maintenance facilities. Amtrak has ownership rights, such as land and air rights, at half of our top 10 busiest stations. To leverage these largely untapped assets, Amtrak launched the *Revenue Growth Initiative* in 2013 to pursue public-private partnerships to redevelop major stations. The Initiative's goal is to generate new revenue sources by partnering with developers to:

- Build vibrant, transit-oriented, mixed-use neighborhoods around major stations
- Expand and modernize stations and create new amenities and transit connections
- Use new revenue to reinvest in other critical infrastructure needs



While Amtrak continues to identify and implement new opportunities, initial estimates suggest nearly \$850 million could be realized in the coming decades through Revenue Growth Initiatives at Amtrak's major stations alone





### **Customer Improvements and Transformative Planning**

Amtrak is advancing major plans for redeveloping and improving some of the busiest stations on the Amtrak system where it has an ownership interest. Amtrak is collaborating with communities around the country to look for ways to do more with stations of all sizes – more for the customer, more for the community, and more for Amtrak as a business. Major station projects currently underway include:

## NEW YORK PENN STATION / FUTURE MOYNIHAN STATION

#1 busiest Amtrak Station | 10.5M riders annually

Amtrak and its partners are working together to create the future home of Amtrak's New York City passenger operations within the new Train Hall in Moynihan Station. Moynihan Station expands the nation's busiest train station, New York Penn Station, across 8th Avenue into the historic James A. Farley Post Office Building. Moynihan Station will offer enhanced passenger facilities for Amtrak's NEC and long-distance travelers, including accessibility for passengers with disabilities, all within a grand Train Hall featuring a sky-lit atrium. In concert with the forthcoming renovation of Penn Station, to better serve commuter rail passengers and Amtrak's intercity passenger arrivals, expansion of Amtrak's passenger services into the new Moynihan Station will relieve existing station crowding and improve passenger comfort and security. The Moynihan Train Hall is expected to be completed in 2021.

#### **WASHINGTON UNION STATION**

#2 busiest Amtrak Station | 5.1M riders annually

Amtrak is preparing to break ground on a project to double passenger space in Union Station's passenger rail concourse, which will dramatically improve accessibility and connectivity while adding new seating, boarding gates, and a ClubAcela lounge among other customer amenities. The project sets the stage for the station's full-scale redevelopment which proposes additional concourses, a new train hall, and terminal rail improvements resulting in double the capacity for trains and passengers. The redevelopment is currently undergoing environmental review and is being coordinated with the development of 3 million square feet of retail, offices and apartments above the rail yard by a private developer.

#### PHILADELPHIA 30TH STREET STATION

#3 busiest Amtrak Station | 4.3M riders annually

Amtrak is advancing several projects in and around 30th Street Station with the goal of creating Philadelphia's next great neighborhood: a place to live, work, learn and play near one of the nation's busiest transportation hubs and accessible to one-of-a-kind urban and natural amenities. Amtrak is actively seeking a development partner to help realize this vision, which includes both infrastructure and accessibility improvements to the station and a major push to build new residential, office, retail and open space development over the railyards.

#### **BALTIMORE PENN STATION**

#8 busiest Amtrak Station | 1M riders annually

As sole owner of Baltimore Penn Station, Amtrak is seeking to partner with the private sector to renovate and expand the station and transform adjacent land into a vibrant mixed-use, transit-oriented development. Located within a dynamic arts district with multiple universities, the future redevelopment of Baltimore Penn Station would be an economic catalyst, transforming central Baltimore into a premier regional transportation hub. Amtrak is now advancing near-term state of good repair projects at the station while reviewing long-term development concepts.

#### **CHICAGO UNION STATION**

# 4 busiest Amtrak Station | 3.2M riders annually

A major hub for intercity and commuter rail passengers, Chicago Union Station is a key transportation facility and vital economic driver for the City of Chicago and the region. To better serve its passengers and effectively utilize its assets, Amtrak has engaged in a Master Development Partnership. It is through this partnership that Amtrak will create and implement an innovative vision for the commercial and real estate development of Chicago Union Station and the surrounding sites.

## **NEC FUTURE Investment Plan: 2040 and Beyond**

Station improvements along the entire Northeast Corridor have been identified in the Federal Railroad Administration's long-term NEC FUTURE investment plan as fundamental to accommodating more frequent train service and for ensuring convenient multimodal connections. NEC FUTURE recommends improvements to passenger amenities and circulation, as well as the configuration and capacity of tracks and platforms to integrate with corridor-wide capacity expansion. Many of Amtrak's major station developments are being designed with these recommendations in mind to ensure a fluid a travel experience.

