

Archives Branch
Naval History and Heritage Command
805 Kidder Breese Street, SE
Washington Navy Yard, DC 20374-5060

Processor: Roy Grossnick (Updated April 2012) and originally processed by Ed Wright and Wade Wyckoff (October 2003-March 2004).

John A. Baldwin, Jr. Papers

COLL/499

Creator: Vice Admiral John A. Baldwin, Jr., USN.

Extent: 6 boxes
2 cubic feet

Date Range: 1975-1989

Classification: This collection has been reviewed for declassification by KEI. The majority of the collection is open to all researchers. The collection contains documents stamped Secret and some records fall under the Privacy Act. Some documents are exempt or have been referred to other agencies for further review. The collection needs a Kyl-Lott Review.

Access: Open but some restrictions.

Scope and Content Notes

This collection contains materials relating to Vice Admiral John A. Baldwin's later career. It is organized in two series. Series I, Correspondence, relates chiefly to Baldwin's tenure as Commander in Chief Pacific Fleet Deputy Chief of Staff for Plans and Operations and later duty as President of the Naval War College. This series includes both incoming and outgoing correspondence, and is arranged chronologically.

Series II, Reports, contains reports, studies, and documents on strategic planning and policy topics. These materials date largely from Admiral Baldwin's duties in the Office of the Secretary of the Navy as Deputy Director of the Office of Program Appraisal. Scattered reports from other periods of his service are included as well. This series is arranged alphabetically by title.

Subject Headings (LCSH)

Sea-power—United States.
Military Planning—United States.
Naval War College (U.S.)
United States. Navy. Pacific Fleet.
Admirals—United States—Archives.
Admirals—United States—Correspondence.
United States. Navy—Officers—Archives.
United States. Navy—Officers—Correspondence.

Biographical Note

Vice Admiral John A. Baldwin, Jr., a native of Baltimore, Maryland, graduated from the U.S. Naval Academy in 1955. After being commissioned an Ensign, he had duty on destroyers USS *Dennis J. Buckley* and *Gainard*, as well as the Naval Small Craft Facility at Annapolis, Maryland, and Coronado Naval Amphibious School. He commanded USS *Marysville* from 1960 to 1962. From 1962 to 1964, he was assigned to the NROTC unit at the University of Washington and while there did postgraduate studies in oceanography before being transferred to the Naval Oceanographic Office in March 1964.

Over the following seven years Baldwin returned to destroyer duty, serving as executive officer of USS *Johnston* and commanding officer of *John R. Perry* and *Meyerkord*. During this time he also had a two-year tour in the Office of the Oceanographer of the Navy.

Beginning in 1971, Baldwin served in a variety of shore assignments. After a brief assignment to Mare Island Inshore Operations Training Center, he became Senior Advisor Military Region II with U.S. Naval Forces Vietnam. In January 1973, he joined the Office of the Chief of Naval Operations as Head, Surface Warfare Analysis and Head, Sea Control Branch. After more than two years with CNO, he became Commander Destroyer Division 33, remaining there until August 1977.

Following his tour with Destroyer Division 33, Baldwin returned to Washington, D.C., serving in the Office of the Secretary of the Navy. He subsequently joined the staff of the Secretary of Defense as Military Assistant to the Deputy Secretary. Following this, from 1981-1982, he served as Director of the Systems Analysis Division in the Office of the Chief of Naval Operations.

From 1982 to 1986, Baldwin served in the Pacific. His first assignment was as Commander Cruiser-Destroyer Group 3 and commander of the USS *Kitty Hawk* Battle Group during a deployment to the western Pacific and Indian Oceans. In October 1984, he reported to the Commander in Chief Pacific Fleet as Deputy Chief of Staff for Operations and Plans.

From 1986 to 1987, Baldwin served as President of the Naval War College in Newport, Rhode Island, overseeing senior education and war-gaming for the Navy. He next served as Director of the Strategic Plans and Policy Division (J-5) on the Joint Staff, responsible to the Chairman of the Joint Chiefs of Staff for the strategic direction of the armed forces.

Baldwin's last assignment was as President of the National Defense University, where for three years he was responsible for senior education for the Departments of Defense and State. The University, comprised of four colleges, including the National War College and the Industrial College of the Armed Forces, and two specialized institutes, including the Institute for National Strategic Studies, increased its faculty by over 25% while reducing staff by 15% during his tenure. Additionally, he gained approval from the Departments of Defense and Education to seek accreditation to award Master's degrees.

Vice Admiral Baldwin retired from active duty in October 1992 after 37 years as a naval officer.

Box and Folder Listing

Box 1

Series I: Correspondence, 1977-1987

1. Memoranda for the Secretary of Defense	1977-1978
2. Correspondence	1978
3. Correspondence	Oct 1984-Apr 1985
4. Correspondence	May-Oct 1985
5. Correspondence	Nov-Dec 1985
6. Correspondence	Jan-May 1986
7. Correspondence	Jun-Aug 1986
8. Correspondence	Sep 1986
9. Correspondence	Oct 1986

Box 2

Series I: Correspondence, 1977-1987

10. Correspondence	Nov 1986
11. Correspondence	Dec 1986
12. Correspondence	Jan 1987
13. Correspondence	Feb 1987
14. Correspondence	Mar 1987
15. Correspondence	Apr 1987

Box 3

Series I: Correspondence, 1977-1987

16. Correspondence	May 1987
17. Correspondence	1-8 Jun 1987
18. Correspondence	9-19 June 1987
19. Correspondence	22-29 June 1987
20. Correspondence	July 1987
21. Correspondence	August 1987

Box 4

Series II: Reports, 1975-1989

22. Assessment of Sea-Based Air Platform Project Report	1978
23. Assessment of Sea-Based Air Platform Project—Summary of Findings	
24. Assessment of Sea-Based Air Platform Project-Vulnerability Analysis	1978
25. Contribution of Naval Forces to Policy Goals in the Pacific	1978
26. Force Posture Study (PRM-10)	1977
27. How Big a Navy?	1975
28. How to Think About the Navy	
29. Implications of the Defense Guidance on Strategy and Policy	
30. The Maritime Strategy	1986
31. A Maritime Strategy for the 1980s	
32. Maritime Superiority	
33. National Military Strategy Document, FY 1992-1997	1989

- 34. National Strategy and the Navy 1981
- 35. Naval Forces Employment Concepts 2 June 1981

Box 5

Series II: Reports, 1975-1989

- 36. The Navy Strategic Concept
- 37. Planning for the Future Navy
- 38. Policy Tasks
- 39. Questions and Answers on the Maritime Strategy
- 40. Review of Grumman Proposal for Four Type A V/STOL on DD-963 1977
- 41. Sea-Based Air Platform Cost-Benefit Study 1978
- 42. Sea-Based Air Platform Cost-Benefit Study 1978
- 43. Sea Control CPAM 1975
- 44. Sea Plan 2000 Naval Force Planning Study 1978
- 45. Sea Plan 2000 Naval Force Planning Study 1978

Box 6

Series II: Reports, 1975-1989

- 46. Sea Plan 2000, Volume II 1978
- 47. Statement C.A.H. Trost Before the Seapower Subcommittee 5 April 1978
- 48. Statement of W. Graham Claytor, Jr. Before the House Appropriations
Defense Subcommittee 16 February 1978
- 49. Summary CPAM Briefing Material for CEB 1975
- 50. Unresolved Issues 1982
- 51. U.S. Strategy and Naval Force Requirements 1977
- 52. Why Fifteen Carrier Groups? 1982