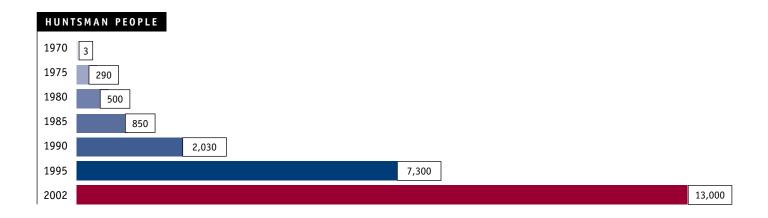
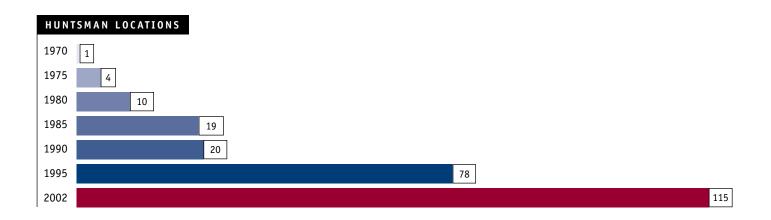
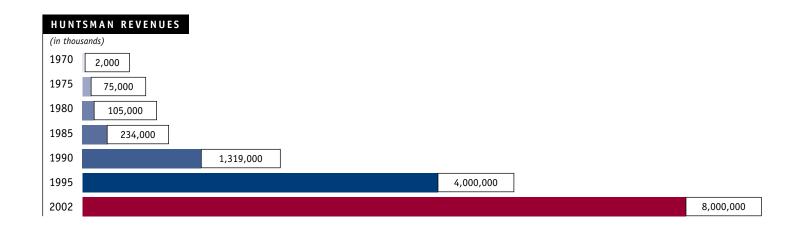


Growth Through Acquisition

Huntsman roots date back to 1970 and the formation of Huntsman Container Corporation, which pioneered more than eighty innovative plastic packaging products. From these humble beginnings, Huntsman has grown to a leading worldwide supplier of chemicals, polymers, and packaging.







POLYCOM HUNTSMAN, INC. Joint Venture Conneaut, Ohio Donchery, France Donora, Pennsylvania Lockport, New York St. Clair, Michigan Washington, Pennsylvania HUNTSMAN CONTAINER CORP. SHELL CHEMICAL CO. HUNTSMAN CONTAINER CORP. HUNTSMAN CONTAINER CORP. Built Acquisition - PS Plant Built Skelmersdale, England Belpre, Ohio Founded Troy, Ohio 1970 1975 1976 1985 1983 1984 HUNTSMAN CONTAINER CORP. HUNTSMAN CONTAINER CORP. HUNTSMAN CHEMICAL CORP. Built Built Founded Fullerton, California Memphis, Tennessee Salt Lake City, Utah SHELL CHEMICAL CO. UK Acquisition – PS Plant

RUSSTEK POLYMERS Acquisition

Rome, Georgia

Carrington, England

Mansonville, Quebec, Canada

Key

DP - Design Products

EPS – Expandable Polystyrene

LAB – Linear Alkylbenzene

MAn - Maleic Anhydride

PS – Polystyrene PP – Polypropylene

TPU - Thermoplastic Polyurethanes

PRINCETON PACKAGING CORP.

Acquisition - Specialty Films Div. Birmingham, Alabama Kent, Washington

MOBIL OIL CHEMICAL CO.

Acquisition - DP Business Assets Macedon, New York

CHEMPLEX AUSTRALIA LTD. / CONSOLIDATED PRESS HOLDINGS

Joint Venture Dandenong, Victoria, Aus. West Footscray, Victoria, Aus.

ELF ATOCHEM

Acquisition – EPS Business Ribécourt, France

TECHNOLOGY

Licensing Chuo-ku, Japan Daging, Heilongjing, China Riyadh, Saudi Arabia Seoul, Korea

MONSANTO COMPANY

Acquisition – MAn and LAB Business Chocolate Bayou, Texas Cincinnati, Ohio Pensacola, Florida St. Louis, Missouri

GE HUNTSMAN

Joint Venture Carrington, England

KEYES UK LIMITED

Acquisition Skelmersdale, England

ROYAL PACKAGING INDUSTRIES VAN LEER B.V

and LEDPAK FRANCE S.A.R.L.

Acquisition – Packaging Plant Guegon, France

KEYES ESPANA S.A.

Acquisition Barcelona, Spain

HOECHST-CELANESE CORP.

1990

Acquisition - Styrene Plant Bayport, Texas

TECHNOLOGY

Licensing/Built Rayong, Thailand

HUNTSMAN-STYROL LLC

Joint Venture Gorlovka, Ukraine

TECHNOLOGY

Licensing Cikarang, Indonesia 1992

Acquisition - PP Plant Woodbury, New Jersey

1988

SHELL CHEMICAL CO.

TECHNOLOGY

Licensing Joint Venture Bloomfield, New Jersey

Peru, Illinois GE HUNTSMAN

Joint Venture Selkirk, New York

Chesapeake, Virginia

HOECHST-CELANESE CORP.

Acquisition - PS/EPS Plants

TECHNOLOGY

Licensing Kaohsiung, Taiwan

TECHNOLOGY

Licensing Seoul, Korea

GE HUNTSMAN

Bay Saint Louis, Mississippi

HUNTSMAN ARMENIAN CONCRETE CORP.

Founded Yerevan, Armenia

TECHNOLOGY

Licensing Ulsan, Korea

HUNTSMAN-AEROMAR

Joint Venture Moscow, Russia

GOODYEAR TIRE AND RUBBER CO.

Acquisition – Packaging Bowling Green, Kentucky Calhoun, Georgia Carrollton, Ohio Lewisburg, Tennessee Merced, California Philippsburg, Germany Preston, Australia Toronto, Ontario, Canada Uniontown, Ohio Waghausel, Germany

TECHNOLOGY

Licensing/Built Maharashtra State, India

TEXACO CHEMICAL CO.

Acquisition

Austin, Texas

Brussels, Belgium Calgary, Alberta, Canada Conroe, Texas Danbury, Connecticut Dubai, United Arab Emirates Guelph, Ontario, Canada Hamburg, Germany Houston, Texas Lisle, Illinois Llanelli, South Wales London, England Mexico City, Mexico Milan, Italy Mt. Laurel, New Jersey Paris, France Port Arthur, Texas Port Neches, Texas São Paulo, Brazil Valencia, Venezuela

EASTMAN CHEMICAL COMPANY

Acquisition - PP Business Longview, Texas

CONDEA-HUNTSMAN GMBH & CO. KG

Joint Venture - Maleic Anhydride Moers-Meerbeck, Germany

TEXACO CHEMICAL INC.

Acquisition - PO/MTBE Facility Port Neches, Texas

REXENE CORPORATION

Acquisition Chippewa Falls, Wisconsin Clearfield, Utah Dalton, Georgia Harrington, Delaware Odessa, Texas Riverside, California Schaumburg, Illinois Scunthorpe, England

NITROIL CHEMICAL ENGINEERING AND PRODUCTION CO., PLC

Acquisition Pétfürdo, Hungary

TECHNOLOGY

Licensing Taipei, Taiwan

TECHNOLOGY

1997

Licensina Green Bay, Wisconsin

POLYSTYRENE AUSTRALIA

Joint Venture West Footscray, Victoria, Aus.

Everberg, Belgium Geismar, Louisiana

IMPERIAL CHEMICAL INDUSTRIES

Polyurethanes, Titanium Dioxide,

Petrochemicals and Aromatics

Billingham, United Kingdom

Buenos Aires, Argentina

Greatham, United Kingdom

Grimsby, United Kingdom

Lake Charles, Louisiana

North Tees, United Kingdom

Rozenburg, The Netherlands

Shepton Mallet, United Kingdom

Sterling Heights, Michigan

Umbogintwini, South Africa

West Deptford, New Jersey

Wilton, United Kingdom

Teluk Kalung, Malaysia

Runcorn, United Kingdom

Cartagena, Colombia Deggendorf, Germany

Acquisition -

Bangkok, Thailand

Bogota, Colombia

Calais, France

Huelva, Spain

Madrid, Spain

Mumbai, India

Karachi, Pakistan

Mexico City, Mexico

Montreal, Quebec

São Paulo, Brazil

Shanghai, China

Taoyuan, Taiwan

Ternate, Italy

Scarlino, Italy

Seoul, Korea

Acquisition -Albright & Wilson Surfactants Europe Alcover, Spain Barcelona, Spain Birmingham/Oldbury/Warley, United Kingdom Castiglione, Italy

Patricia, Italy

St. Mihiel, France

Whitehaven, United Kingdom

IMPERIAL CHEMICAL INDUSTRIES -INDIA

Acquisition -Polyurethanes Business Mumbai, India

Ethyleneamines Business Freeport, Texas

TECHNOLOGY Licensing

NOVACOR CHEMICAL, INC.

Acquisition – PP Plant

Marysville, Michigan

PERFORMANCE FILMS

Dallas, Texas

Joint Venture

Jakarta, Indonesia

1996

Goa, India

Acquisition – Packaging Plant

HUNTSMAN SUPREME LIMITED

BAKER PERFORMANCE CHEMICALS INC.

Acquisition – Performance Chemicals Plant Dayton, Texas

PACIFIC DUNLOP LIMITED

Joint Venture – Polymers and Resins Ashmore, Queensland, Aus. Kewdale, Western Aus., Aus. Bowen, Queensland, Aus. Brisbane, Queensland, Aus. Bundaberg, Queensland, Aus. Footscray, Victoria, Aus. Kingsmeadows, Tasmania, Aus. Penrose, Auckland, New Zealand Smithfield, New South Wales, Aus.

TECHNOLOGY

Licensing Ulsan, Korea

UNITED FILMS CORPORATION

Acquisition Bloomington, Indiana Odon, Indiana

DEERFIELD PLASTICS, INC.

Acquisition Danville, Kentucky South Deerfield, Massachusetts

AMOCO CHEMICAL COMPANY

Acquisition – PS Plants Joliet, Illinois Willow Springs, Illinois

TECHNOLOGY

Joint Venture - Intermediate Chemicals Coatzacoalcos, Mexico

ORICA

Acquisition - Specialty Surfactants and Chemicals Rusiness Melbourne, Victoria, Australia Botany, New South Wales, Australia

BLESSINGS

Acquisition Newport News, Virginia McAlester, Oklahoma Washington, Georgia Mexico City, Mexico

ELLEHAMMER

Acauisition Olympia, Washington Langley, British Columbia

ORICA

Acquisition – Polyurethanes Business Deer Park, Victoria, Australia

ROHM & HAAS

Acquisition – TPU Business Osnabrueck, Germany Ringwood, Illinois North Andover, Massachusetts

SAUDI INTERNATIONAL

PETROCHEMICAL CO. Joint Venture – Maleic Anhydride Jubail, Saudi Arabia

RHODIA

2000

Acquisition -Polyether Polyols Business Mississauga, Ontario

CREANOVA

Acauisition -Carbonate Business

KCL

Acquisition – Packaging Shelbyville, Indiana Dallas, Texas

RHODIA

Lavera, France

DOW CHEMICAL Acquisition -

2001



Quality People. Quality Products. Quality of Life.