

Growth Through Acquisition

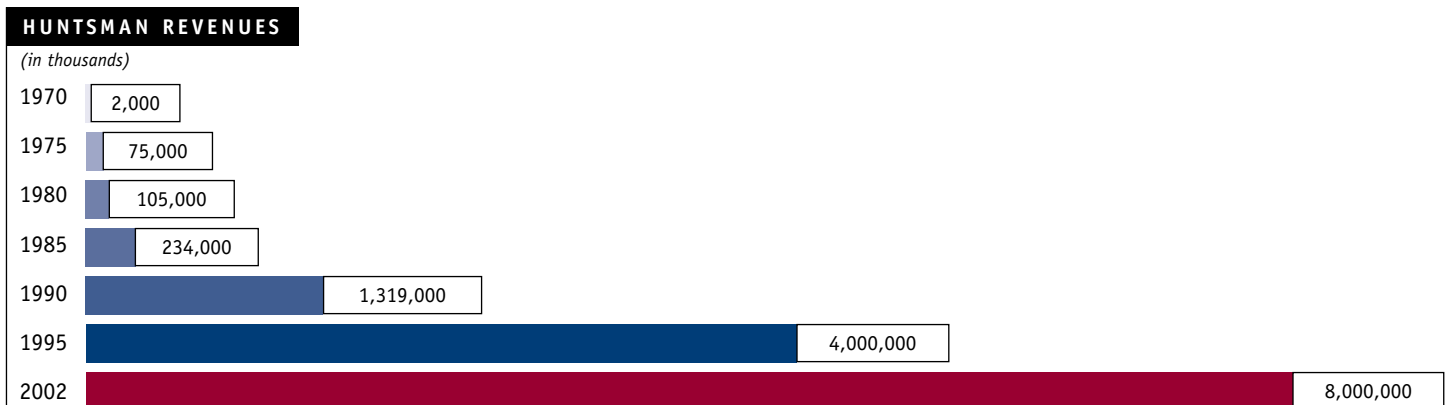
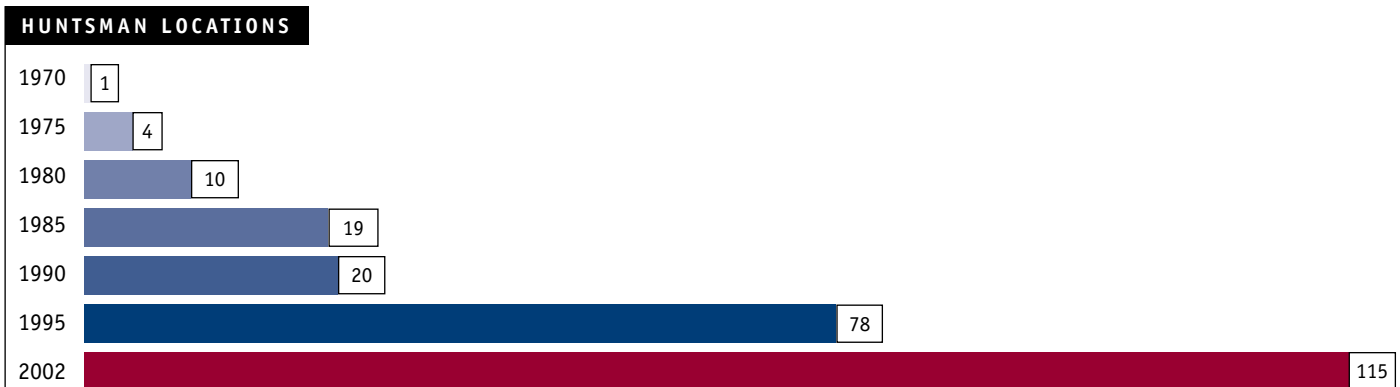
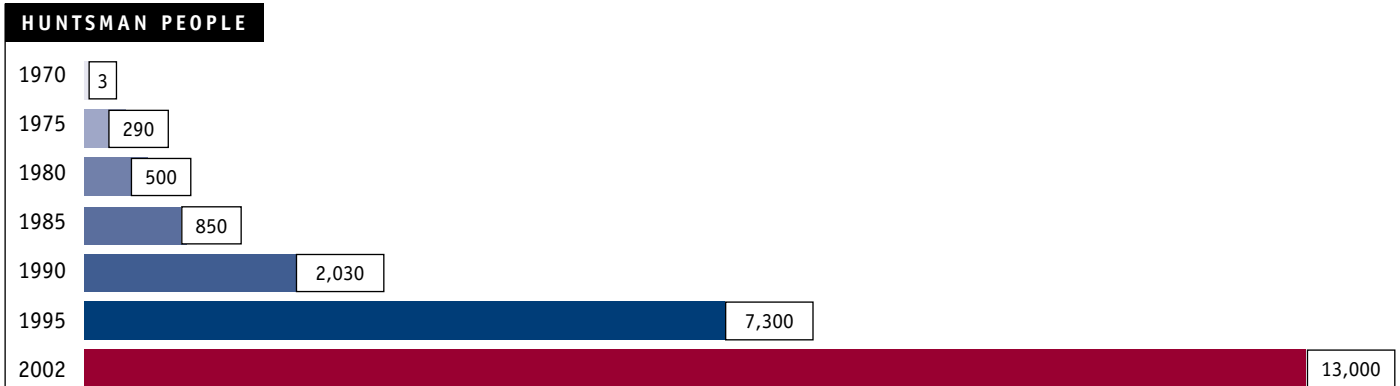


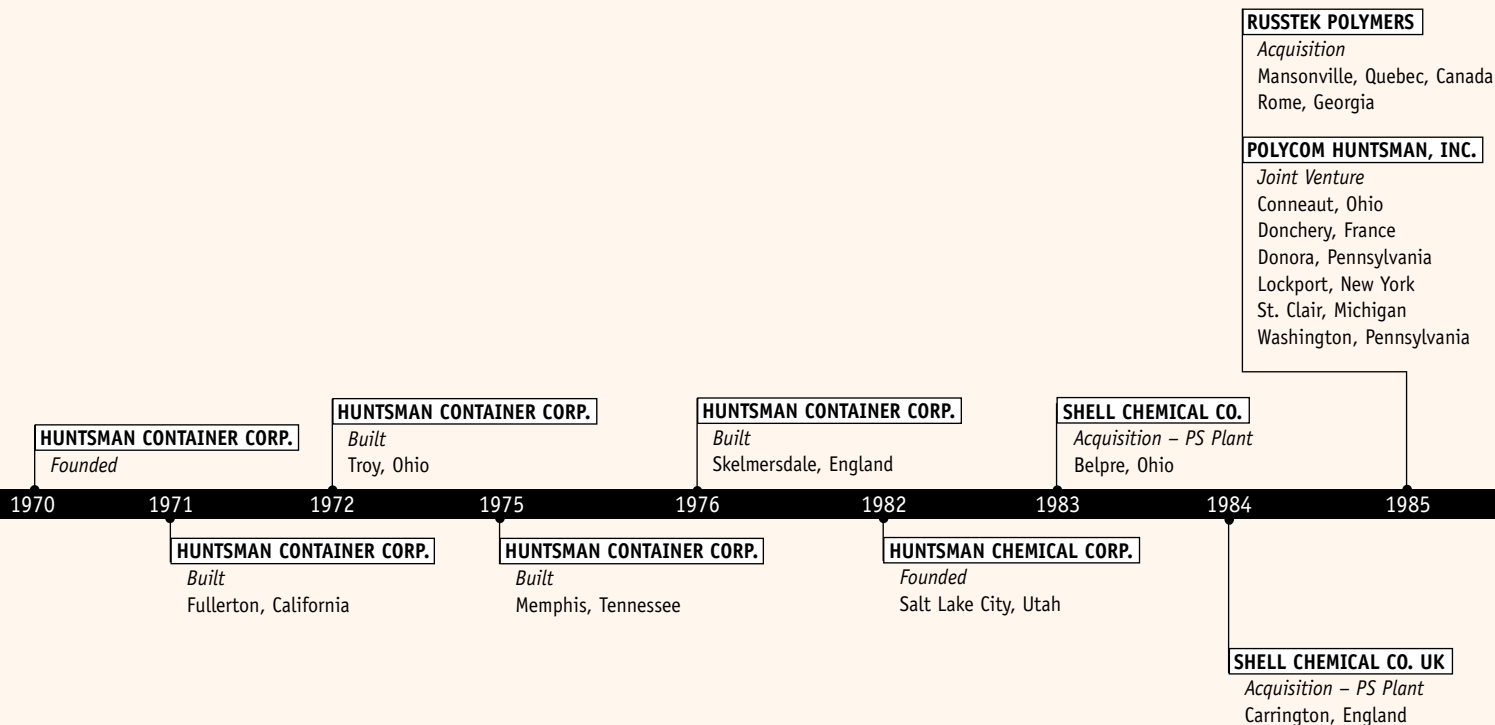
HUNTSMAN

Quality People. Quality Products. Quality of Life.

Growth Through Acquisition

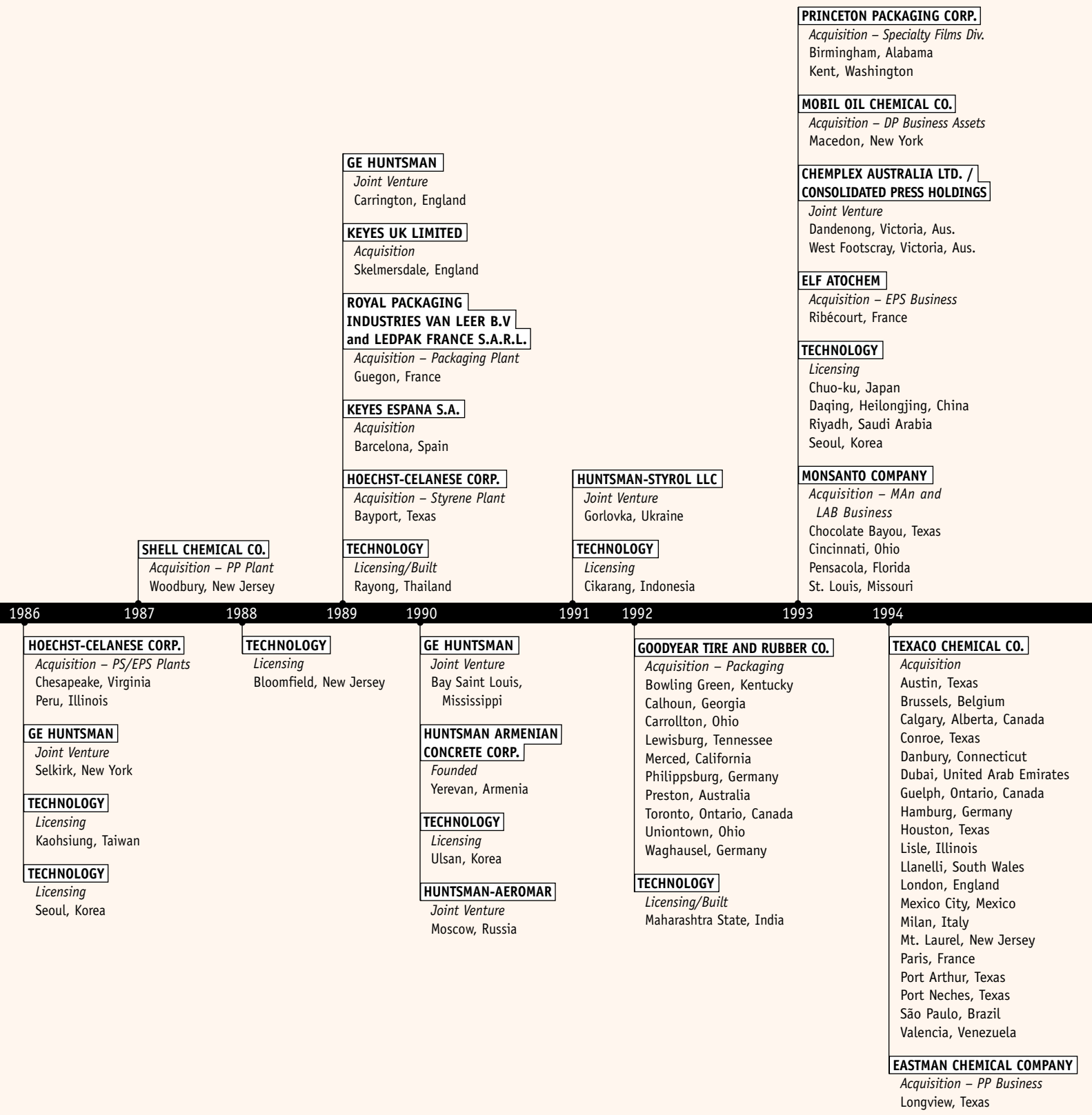
Huntsman roots date back to 1970 and the formation of Huntsman Container Corporation, which pioneered more than eighty innovative plastic packaging products. From these humble beginnings, Huntsman has grown to a leading worldwide supplier of chemicals, polymers, and packaging.





Key

- DP – Design Products
- EPS – Expandable Polystyrene
- LAB – Linear Alkylbenzene
- MA_n – Maleic Anhydride
- PS – Polystyrene
- PP – Polypropylene
- TPU – Thermoplastic Polyurethanes



NOVACOR CHEMICAL, INC.

Acquisition – PP Plant
Marysville, Michigan

PERFORMANCE FILMS

Acquisition – Packaging Plant
Dallas, Texas

HUNTSMAN SUPREME LIMITED

Joint Venture
Goa, India

TECHNOLOGY

Licensing
Jakarta, Indonesia

**CONDEA-HUNTSMAN
GMBH & CO. KG**

Joint Venture – Maleic Anhydride
Moers-Meerbeck, Germany

TEXACO CHEMICAL INC.

Acquisition – PO/MTBE Facility
Port Neches, Texas

REXENE CORPORATION

Acquisition
Chippewa Falls, Wisconsin
Clearfield, Utah
Dalton, Georgia
Harrington, Delaware
Odessa, Texas
Riverside, California
Schaumburg, Illinois
Scunthorpe, England

**NITROIL CHEMICAL ENGINEERING
AND PRODUCTION CO., PLC**

Acquisition
Pétfürdo, Hungary

TECHNOLOGY

Licensing
Taipei, Taiwan

TECHNOLOGY

Licensing
Green Bay, Wisconsin

POLYSTYRENE AUSTRALIA

Joint Venture
West Footscray, Victoria, Aus.

IMPERIAL CHEMICAL INDUSTRIES

Acquisition –
Polyurethanes, Titanium Dioxide,
Petrochemicals and Aromatics
Bangkok, Thailand
Billingham, United Kingdom
Bogota, Colombia
Buenos Aires, Argentina
Calais, France
Cartagena, Colombia
Deggendorf, Germany
Everberg, Belgium
Geismar, Louisiana
Greatham, United Kingdom
Grimsby, United Kingdom
Huelva, Spain
Karachi, Pakistan
Lake Charles, Louisiana
Madrid, Spain
Mexico City, Mexico
Montreal, Quebec
Mumbai, India
North Tees, United Kingdom
Rozenburg, The Netherlands
Runcorn, United Kingdom
São Paulo, Brazil
Scarlino, Italy
Seoul, Korea
Shanghai, China
Shepton Mallet, United Kingdom
Sterling Heights, Michigan
Taoyuan, Taiwan
Teluk Kalung, Malaysia
Ternate, Italy
Umbogintwini, South Africa
West Deptford, New Jersey
Wilton, United Kingdom

RHODIA

Acquisition –
Albright & Wilson Surfactants Europe
Alcover, Spain
Barcelona, Spain
Birmingham/Oldbury/Warley,
United Kingdom
Castiglione, Italy
Lavera, France
Patricia, Italy
St. Mihiel, France
Whitehaven, United Kingdom

IMPERIAL CHEMICAL INDUSTRIES**-INDIA**

Acquisition –
Polyurethanes Business
Mumbai, India

DOW CHEMICAL

Acquisition –
Ethyleneamines Business
Freeport, Texas

1995

1996

1997

1998

1999

2000

2001

**BAKER PERFORMANCE
CHEMICALS INC.**

Acquisition – Performance
Chemicals Plant
Dayton, Texas

PACIFIC DUNLOP LIMITED

Joint Venture – Polymers
and Resins
Ashmore, Queensland, Aus.
Kewdale, Western Aus., Aus.
Bowen, Queensland, Aus.
Brisbane, Queensland, Aus.
Bundaberg, Queensland, Aus.
Footscray, Victoria, Aus.
Kingsmeadows, Tasmania, Aus.
Penrose, Auckland, New Zealand
Smithfield, New South Wales, Aus.

TECHNOLOGY

Licensing
Ulsan, Korea

UNITED FILMS CORPORATION

Acquisition
Bloomington, Indiana
Odon, Indiana

DEERFIELD PLASTICS, INC.

Acquisition
Danville, Kentucky
South Deerfield, Massachusetts

AMOCO CHEMICAL COMPANY

Acquisition – PS Plants
Joliet, Illinois
Willow Springs, Illinois

TECHNOLOGY

Joint Venture – Intermediate
Chemicals
Coatzacoalcos, Mexico

ORICA

Acquisition – Specialty
Surfactants and Chemicals
Business
Melbourne, Victoria, Australia
Botany, New South Wales,
Australia

BLESSINGS

Acquisition
Newport News, Virginia
McAlester, Oklahoma
Washington, Georgia
Mexico City, Mexico

ELLEHAMMER

Acquisition
Olympia, Washington
Langley, British Columbia

ORICA

Acquisition – Polyurethanes
Business
Deer Park, Victoria,
Australia

ROHM & HAAS

Acquisition – TPU Business
Osnabrueck, Germany
Ringwood, Illinois
North Andover,
Massachusetts

**SAUDI INTERNATIONAL
PETROCHEMICAL CO.**

Joint Venture – Maleic Anhydride
Jubail, Saudi Arabia

RHODIA

Acquisition –
Polyether Polyols Business
Mississauga, Ontario

CREANOVA

Acquisition –
Carbonate Business

KCL

Acquisition –
Packaging
Shelbyville, Indiana
Dallas, Texas

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