Dartmouth Crossing

October 18, 2006



North American Development Group

- Retail/Commercial developers
 - 30 years experience
 - 15,000,000 sf of GLA (built, bought, redeveloped)
- Multiple markets in NA
 - Florida, Texas, Colorado, Arizona
 - Alberta, Ontario, Quebec, Nova Scotia
- Recent activity
 - Boucherville, QC 950,000 sf
 - Dartmouth Crossing 1.5M sf
 - Faubourg Boisbriand 1.1M sf
- North American Land Bank



Why HRM?

- Only market of its size without major box project in last five years
- Market is frequently underestimated
- One of the most under-served retail markets of its size
- Large catchment area



Why this site?

- It was flat
- Geographic centre of HRM
- Adjacent Burnside, MicMac Mall
- Access intersection of three 100-series highways (107, 111, 118).
 - Two access points into/out-of Burnside on Commodore and Wright
 - Full interchange
- Within 15 min. for 85% of HRM population



The site

- 511 acres
- Grade elevations from 28m to 90+
- 2 quarries, 1 asphalt plant
- 1 C&D dump
- 2 brooks, 1 lake
- O old growth



The project

- 200+ retail acres
 - 20 lg/mid size stores, 40 shops, 15 boutiques, 20 restaurants, 10 services, 2 hotels, 100,000 sf office
- 4 projects in one
- Shubie Park and Trail System integration
- Brook rehabilitation
 - 1.5 miles, >\$200,000 in-stream work, <\$1M stream crossings premium
- Design



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4 projects in one

10 T

6

Burnside Industrial Park Extension

Downtown Halifax

10

Driv

MacDonald

Bridge

Cinema
Cinema
Cinema
A
Fashion / Lifestyle Retail
Mixed Large and
Mid-Size Retail

Large Retail

5,6

Shubie

9, 10 Future Development

Wright Avenue

Hotel / Services

Mic Mac Mall

1, 2, 8 Restaurants

Grassy Brook

Burnside Industrial Park Extension

Downtown Dartmouth

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Shubie Park







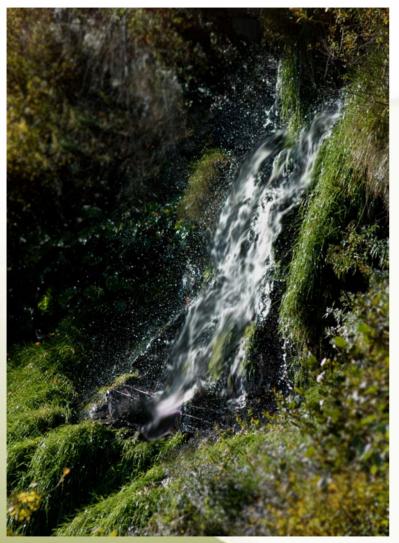


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Brook rehabilitation









Design

- 4th generation open air retail
 - Different shopping experiences onsite
 - Integrated building designs
 - Coordinated infrastructure
 - Mixed use



May 2006

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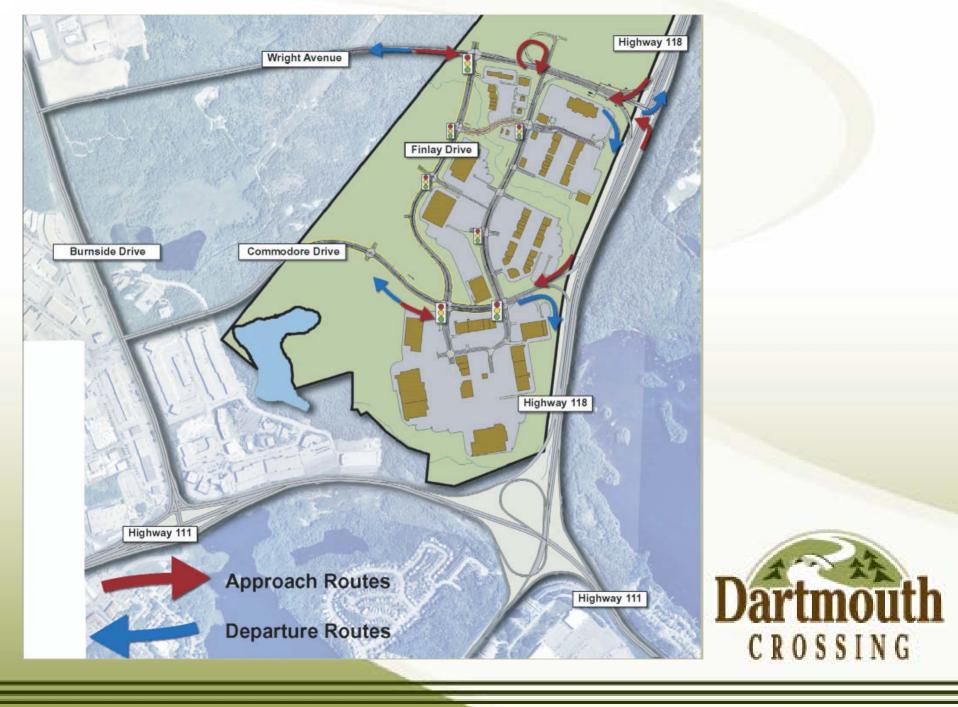
September 2006



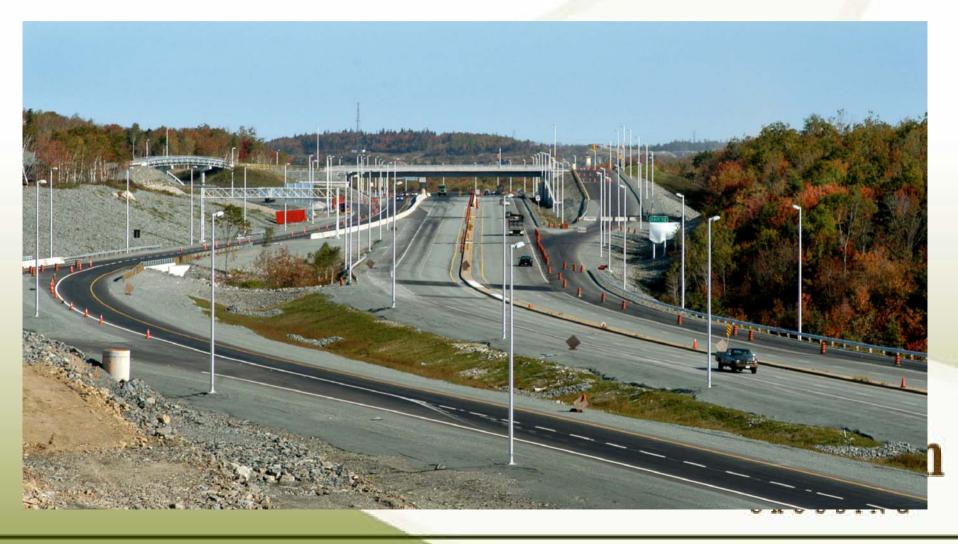
Construction

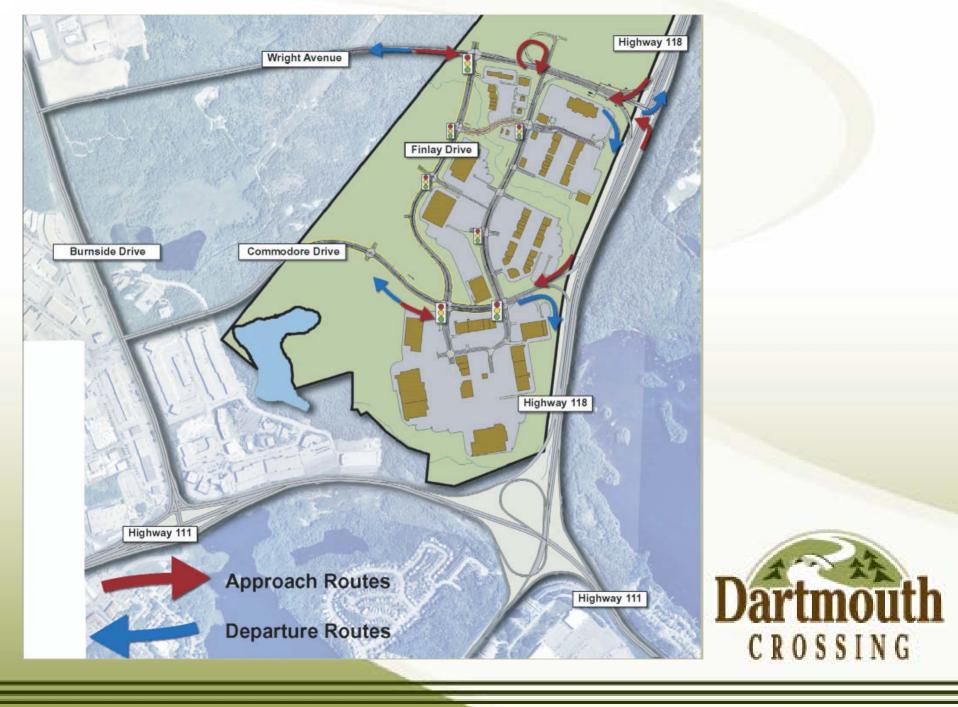
- Aug. '04 site purchase
- Oct. '04 clearing and grubbing
- Jan. '05 quarry remediation/leveling
- Jul. '05 site grading
- Sept. '05 interchange commencement
- Nov. '05 pad grading
- Jan. '06 underground services awarded
- Mar. '06 vertical tenders awarded
- Jan. '07 1st stores opening
- Sept. '07 85% open





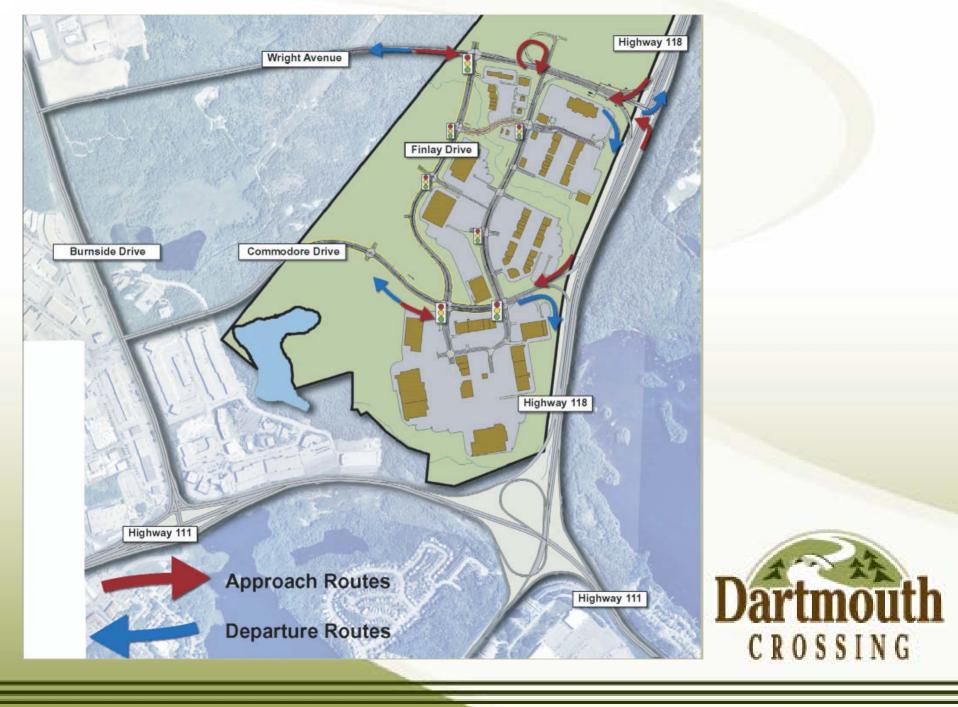
Highway 118 access points





Wright Ave.





Commodore Ave.



Finishing touches



Traffic Light #1



Site Plan





















Site Plan



Opening dates



Construction by the Numbers

- 4M tons of earth moved (200,000 loads)
- 500 blasts
- 20,000 feet of pedestrian sidewalk
- 57,000 square metres of asphalt
- 60,000 feet of pipe
- 1M litres of heating oil replaced by wood shavings from grubbings
- More than 300 permits to date



\$'s by the Numbers

- \$270M private sector investment
- \$85M in onsite/offsite infrastructure
- Government \$'s Out (one time)
 - HRM \$3.5M
 - Province \$9M
- Government \$'s In (ongoing)
 - Property tax
 - HST \$7.4M to date, \$16M next 3 years
 - Income tax



Lessons learned

- > project size \rightarrow > complexity
- Many qualified, capable and very hard-working people here in HRM – consultants, contractors and public servants





