

## CHAPTER 13

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# KEY TO THE THE PRINCIPAL NATO COMMITTEES AND TO THE INSTITUTIONS OF COOPERATION, PARTNERSHIP AND DIALOGUE

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## KEY TO THE PRINCIPAL NATO COMMITTEES

The principal forums for Alliance consultation and decision-making are supported by a committee structure which ensures that each member nation is represented at every level in all fields of NATO activity in which it participates. Some of the committees were established in the early days of NATO's development and have contributed to the Alliance's decision-making process for many years. Others have been established more recently in the context of the Alliance's internal and external adaptation, following the end of the Cold War and the changed security environment in Europe.

The following section summarises the membership, chairmanship, role, levels, subordinate structure and principal source of staff support of the principal NATO Committees. It should be noted that the Secretary General is titular chairman of a number of policy committees which are chaired or co-chaired on a permanent basis by senior officials responsible for the subject area concerned. The committees are grouped in accordance with their normal, permanent chairmanship. The list does not therefore follow any rigid hierarchical or structural pattern.

The main source of support shown under the respective committees is the Division or Directorate of the International Staff with the primary responsibility for the subject matter concerned. Most committees receive administrative, procedural and practical support from the Executive Secretariat. Many of the committees are also supported by the International Military Staff.

The summaries should not be confused with the detailed terms of reference for each committee which are approved by its parent body at the time of its establishment.

All NATO committees take decisions or formulate recommendations to higher authorities on the basis of exchanges of information and consultations leading to consensus. There is no voting or decision by majority.

NB: The NATO Military Committee is subordinate to the North Atlantic Council and Defence Planning Committee but has a special status as the senior military authority in NATO. The role of the Military Committee is described in Chapter 11.

The Military Committee and most of the Committees listed below also meet regularly together with representatives of Partner states included in the Euro-Atlantic Partnership Council (EAPC) and Partnership for Peace (PfP) to deal with EAPC/PfP issues.

1. North Atlantic Council (NAC)
2. Defence Planning Committee (DPC)
3. Nuclear Planning Group (NPG)
4. Military Committee (MC)
5. Executive Working Group (EWG)
6. High Level Task Force on Conventional Arms Control (HLTF)
7. Joint Committee on Proliferation (JCP)
8. Political-Military Steering Committee on Partnership for Peace (PMSC/PfP)
9. NATO Air Defence Committee (NADC)
10. NATO Consultation, Command and Control (C3) Board (NC3B)
11. NATO Air Command and Control System (ACCS)
12. Political Committee at Senior Level (SPC)
13. Atlantic Policy Advisory Group (APAG)
14. Political Committee (PC)
15. Mediterranean Cooperation Group (MCG)
16. Senior Politico-Military Group on Proliferation (SGP)
17. Verification Coordinating Committee (VCC)
18. Policy Coordination Group (PCG)
19. Defence Review Committee (DRC)
20. Conference of National Armaments Directors (CNAD)
21. NATO Committee for Standardisation (NCS)
22. Infrastructure Committee
23. Senior Civil Emergency Planning Committee (SCEPC)
24. Senior NATO Logisticians' Conference (SNLC)

25. Science Committee (SCOM)
26. Committee on the Challenges of Modern Society (CCMS)
27. Civil and Military Budget Committees (CBC/MBC)
28. Senior Resource Board (SRB)
29. Senior Defence Group on Proliferation (DGP)
30. High Level Group (NPG/HLG)
31. Economic Committee (EC)
32. Committee on Information and Cultural Relations (CICR)
33. Council Operations and Exercises Committee (COEC)
34. NATO Air Traffic Management Committee (NATMC)
35. Central Europe Pipeline Management Organisation Board of Directors  
(CEPMO BOD)
36. NATO Pipeline Committee (NPC)
37. NATO Security Committee (NSC)
38. Special Committee
39. Archives Committee

## 1. North Atlantic Council (NAC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Secretary General.   |
| <b>Role</b>                             | Principal decision-making authority of the North Atlantic Alliance. The only body formally established by the North Atlantic Treaty, invested with the authority to set up “such subsidiary bodies as may be necessary” for the purposes of implementing the Treaty.   |
| <b>Levels</b>                           | Permanent (Permanent Representatives/Ambassadors).<br>Ministerial (Foreign and/or Defence Ministers).<br>Summit (Heads of State and Government).   |
| <b>Principal Subordinate Committees</b> | The Council is supported by a large number of committees covering the whole range of Alliance activities.  |
| <b>International Staff Support</b>      | All Divisions and Independent Offices of the International Staff support the work of the Council directly or indirectly. The Council’s role as the body responsible for fulfilling the objectives of the Treaty has included the creation of a number of agencies and organisations which also support its work in specialised fields. |

## 2. Defence Planning Committee (DPC)

|   |  |
|---|--|
| <b>Members</b>                          | Member countries participating in NATO’s integrated military structure (all member countries except France). |
| <b>Chairman</b>                         | Secretary General.   |
| <b>Role</b>                             | Principal decision-making authority on matters relating to the integrated military structure of NATO.        |
| <b>Levels</b>                           | Permanent (Permanent Representatives/Ambassadors)<br>Ministerial (Defence Ministers).                        |
| <b>Principal Subordinate Committees</b> | Defence Review Committee.  |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations; Executive Secretariat.  |

### 3. Nuclear Planning Group (NPG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries except France.   |
| <b>Chairman</b>                         | Secretary General.  |
| <b>Role</b>                             | Principal decision-making authority on matters relating to Alliance nuclear policy. |
| <b>Levels</b>                           | Defence Ministers, Permanent Representatives.                                       |
| <b>Principal Subordinate Committees</b> | High-Level Group (HLG), NPG Staff Group.  |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations; Executive Secretariat.                 |

### 4. Military Committee (MC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Chairman of the Military Committee.  |
| <b>Role</b>                             | Senior military authority in NATO under the overall authority of the North Atlantic Council and Defence Planning Committee.  |
| <b>Levels</b>                           | Chiefs of Staff/Chiefs of Defence, National Military Representatives.  |
| <b>Principal Subordinate Committees</b> | Military Committee Working Groups. A number of joint civil and military bodies also report to the Military Committee as well as to the Council and Defence Planning Committee. |
| <b>International Staff Support</b>      | International Military Staff.  |

## 5. Executive Working Group (EWG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Deputy Secretary General. Permanent Chairman: Assistant Secretary General, Defence Planning and Operations.   |
| <b>Role</b>                             | Senior advisory body to the North Atlantic Council on defence matters concerning the 19 member countries and relations with other organisations such as the Western European Union (WEU). |
| <b>Levels</b>                           | Defence Counsellors of national delegations.  |
| <b>Principal Subordinate Committees</b> | N/A. <sup>1</sup>   |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations; Executive Secretariat.   |

## 6. High Level Task Force on Conventional Arms Control (HLTF)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Deputy Secretary General; Acting Chairman: Assistant Secretary General for Political Affairs.   |
| <b>Role</b>                             | Consultative and advisory body to Foreign and Defence Ministers on conventional arms control issues.  |
| <b>Levels</b>                           | Experts from Ministries of Foreign Affairs and Ministries of Defence at the level of Political Directors; Political Advisers to NATO delegations. |
| <b>Principal Subordinate Committees</b> | HLTF at Deputies level.   |
| <b>International Staff Support</b>      | Division of Political Affairs (Conventional Arms Control and Coordination Section); Executive Secretariat.  |

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<sup>1</sup> N/A: not applicable.



## 7. Joint Committee on Proliferation (JCP)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Deputy Secretary General.  |
| <b>Role</b>                             | Senior advisory body providing coordinated reports to the North Atlantic Council on politico-military and defence aspects of the proliferation of weapons of mass destruction. |
| <b>Levels</b>                           | Members of the Senior Politico-Military Group on Proliferation (SGP) and the Senior Defence Group on Proliferation (DGP) meeting in joint session.                             |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat.  |

## 8. Political-Military Steering Committee on Partnership for Peace (PMSC/PfP)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Deputy Secretary General. Permanent Chairmen: Assistant Secretary General for Political Affairs; Assistant Secretary General for Defence Planning and Operations/Director, Defence Partnership and Cooperation Directorate (DPAO). |
| <b>Role</b>                             | Principal policy-making body and advisory body to the North Atlantic Council for all aspects of the Partnership for Peace including the PfP Planning and Review Process (PARP).  |
| <b>Levels</b>                           | Representatives of national delegations (two members per delegation); membership frequently changes depending on the subjects being discussed.   |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Political Affairs; Division of Defence Planning and Operations; Executive Secretariat.   |

## 9. NATO Air Defence Committee (NADC)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Deputy Secretary General.   |
| <b>Role</b>                             | Advises the North Atlantic Council and the EAPC on all aspects of air defence, including tactical missile defence. Promotes harmonisation of national efforts with international planning related to air command and control and air defence weapons. |
| <b>Levels</b>                           | Senior national military or executive officers involved in the management and policy relating to air defence or air command and control systems.  |
| <b>Principal Subordinate Committees</b> | Air Defence Representatives (ADREPS); Panel on Air Defence Weapons (PADW); Panel on Air Defence Philosophy (PADP); Early Warning Inter-Staff Group (EWISG); Partner Air Defence Representatives (PADREPS).  |
| <b>International Staff Support</b>      | Division of Defence Support (Air Defence and Airspace Management Directorate); Executive Secretariat.   |

## 10. NATO Consultation, Command and Control Board (NC3B)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Deputy Secretary General.  |
| <b>Permanent Chairman</b>               | Assistant Secretary General for Defence Support  |
| <b>Co-Vice Chairmen</b>                 | Director, NATO Headquarters C3 Staff and an elected Co-Vice Chairman.  |
| <b>Role</b>                             | Senior multinational body acting on behalf of and responsible to the North Atlantic Council and Defence Planning Committee on all matters relating to Consultation, Command and Control (C3) throughout the Organisation.  |
| <b>Levels</b>                           | The C3 Board brings together 2 senior representatives from each nation involved in management and policy of Communication and Information Systems (CIS) in support of C3, able to take into account the wide ranging functional responsibilities of the Board; 1 representative from the Military Committee; 1 representative from each Strategic Command; 1 representative from the following NATO committees: CNAD, SCEPC/CCPC, COEC, NADC, NACMO BOD, NAPMO BOD, NSC, SRB, PMSC, NCS and RTB; the General Manager, NC3A and the Controller, NACOSA. |
| <b>Principal Subordinate Committees</b> | Group of National C3 Representatives acting as the Board in permanent session, working groups and sub-committees + 8 sub-committees with their sub-structure of working groups, ad hoc working groups, sub-groups and ad hoc groups (Joint C3 Requirements and Concepts (JRCSC-SC/1); Interoperability (ISC-SC/2); Frequency Management (FMSC-SC/3); INFOSEC (INFOSECSC-SC/4); Information Systems (ISSC-SC/5); Communications Network (CNSC-SC/6); Identification (IDENTSC-SC/7); and Navigation (NAVSC-SC/8)).                                       |
| <b>International Staff Support</b>      | NATO Headquarters C3 Staff (NHQC3S); Executive Secretariat.  |

## 11. NATO Air Command and Control System (ACCS) Management Organisation (NACMO) Board of Directors

|   |  |
|---|--|
| <b>Members</b>                          | 17 participating NATO countries (NATO member countries excluding Iceland and Luxembourg).                                    |
| <b>Chairman</b>                         | Deputy Secretary General.<br>National Chairman (Vice Chairman of the NATO Air Defence Committee (NADC)).                     |
| <b>Role</b>                             | Ensures the planning and implementation of NATO's Air Command and Control System Programme.                                  |
| <b>Levels</b>                           | Senior national military or executive officers involved in the management of air defence or air command and control systems. |
| <b>Principal Subordinate Committees</b> | ACCS Advisory Committee.   |
| <b>International Staff Support</b>      | Division of Defence Support (Air Defence and Airspace Management Directorate); Executive Secretariat.                        |

## 12. Political Committee at Senior Level (SPC)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs.  |
| <b>Role</b>                             | Senior advisory body of the North Atlantic Council on political and specific politico-military questions. Reinforced with experts when dealing with some issues (SPC(R)). |
| <b>Levels</b>                           | Deputy Permanent Representatives.   |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat and other IS Divisions/Offices as required.  |

### 13. Atlantic Policy Advisory Group (APAG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs.  |
| <b>Role</b>                             | Advisory body to the North Atlantic Council, charged with examining relevant security policy projections in the longer term.  |
| <b>Levels</b>                           | National representatives at the level of Political Directors, acting in an individual expert capacity. The APAG meets annually, with Partner country participation. |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Division of Political Affairs.  |

### 14. Political Committee (PC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs.                             |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on political questions.            |
| <b>Levels</b>                           | Political Advisers to national delegations, reinforced as required by experts. |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat.                          |

## 15. Mediterranean Cooperation Group (MCG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs. Acting Chairman: Deputy Assistant Secretary General and Director, Political Directorate. |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on Mediterranean Dialogue issues.   |
| <b>Levels</b>                           | Political Advisers to NATO delegations. Also meets with representatives of Mediterranean Dialogue Countries.                                |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat.   |

## 16. Senior Politico-Military Group on Proliferation (SGP)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs.   |
| <b>Role</b>                             | Senior advisory body on politico-military aspects of the proliferation of weapons of mass destruction.           |
| <b>Levels</b>                           | Senior national officials responsible for political and security issues related to non-proliferation.            |
| <b>Principal Subordinate Committees</b> | Also meets with Senior Defence Group on Proliferation (DGP) becoming the Joint Committee on Proliferation (JCP). |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat.  |

## 17. Verification Coordinating Committee (VCC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs. Acting Chairman: Head, Verification and Implementation Coordination Section.  |
| <b>Role</b>                             | Principal body for decisions on matters of conventional arms control implementation and verification coordination.   |
| <b>Levels</b>                           | Plenary sessions, Working Groups, Expert Groups, Seminars/ Workshops with experts from Ministries of Foreign Affairs and Ministries of Defence, experts from Verification Units, Secretaries of Delegations. |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Political Affairs (Conventional Arms Control Coordination Section); Executive Secretariat.   |

## 18. Policy Coordination Group (PCG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Defence Planning and Operations.  |
| <b>Role</b>                             | Principal forum for consultation and advisory body to the North Atlantic Council on politico-military matters (including peacekeeping operations, development of the Combined Joint Task Force (CJTF) concept, and review of NATO's Strategic Concept). |
| <b>Levels</b>                           | Deputy Permanent Representatives and national Military Representatives.   |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations; Executive Secretariat.   |

## 19. Defence Review Committee (DRC)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries except France.   |
| <b>Chairman</b>                         | Assistant Secretary General for Defence Planning and Operations.  |
| <b>Role</b>                             | Senior advisory committee to the Defence Planning Committee on force planning and other issues relating to the integrated military structure. |
| <b>Levels</b>                           | Defence Counsellors of national delegations.  |
| <b>Principal Subordinate Committees</b> | DRC Working Group.  |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations; Executive Secretariat.   |

## 20. Conference of National Armaments Directors (CNAD)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Secretary General.<br>Permanent Chairman: Assistant Secretary General for Defence Support.  |
| <b>Role</b>                             | Senior body under the North Atlantic Council dealing with production logistics. Promotes NATO armaments co-operation and considers political, economic and technical aspects of the development and procurement of equipment for NATO forces. |
| <b>Levels</b>                           | National Armaments Directors.   |
| <b>Principal Subordinate Committees</b> | National Armaments Directors' Representatives (NADREPS); NATO Army Armaments Group (NAAG); NATO Air Force Armaments Group (NAFAG); NATO Navy Armaments Group (NNAG); NATO Industrial Advisory Group (NIAG).                                   |
| <b>International Staff Support</b>      | Division of Defence Support (Armaments Planning, Programmes and Policy Directorate); Executive Secretariat.   |



## 21. NATO Committee for Standardisation (NCS)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Secretary General.  |
| <b>Permanent Co-Chairman</b>            | Assistant Secretary General for Defence Support and Director of the International Military Staff.   |
| <b>Role</b>                             | Senior authority of the Alliance responsible for providing coordinated advice to the North Atlantic Council on overall standardisation matters. |
| <b>Levels</b>                           | Senior officials from capitals representing coordinated national positions on standardisation.  |
| <b>Principal Subordinate Committees</b> | Group of NCS Representatives (NCSREPs); NATO Standardisation Staff Group (NSSG).  |
| <b>International Staff Support</b>      | Executive Secretariat;<br>NATO Standardisation Agency (NSA).  |

## 22. Infrastructure Committee

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Security Investment, Logistics and Civil Emergency Planning. Permanent Chairman: Controller for Security Investment Programme.  |
| <b>Role</b>                             | Responsible for the implementation of the NATO Security Investment Programme, as screened and endorsed by the Senior Resource Board and approved by the North Atlantic Council or Defence Planning Committee. |
| <b>Levels</b>                           | Infrastructure advisers of national delegations; representatives of the Military Committee, NATO Strategic Commanders and NATO Agencies.  |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Division of Security Investment, Logistics and Civil Emergency Planning.  |

### 23. Senior Civil Emergency Planning Committee (SCEPC)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Secretary General.<br>Permanent Chairmen: Assistant Secretary General for Security Investment, Logistics and Civil Emergency Planning/Director, Civil Emergency Planning Directorate.   |
| <b>Role</b>                             | Senior policy and advisory body to the North Atlantic Council on civil emergency planning and disaster relief matters. Responsible for policy direction and coordination of Planning Boards and Committees.   |
| <b>Levels</b>                           | Senior officials from capitals with responsibility for coordination of civil emergency activities/representatives from national delegations.  |
| <b>Principal Subordinate Committees</b> | Planning Boards and Committees (Ocean Shipping, European Inland Surface Transport, Civil Aviation, Food and Agriculture, Industrial Preparedness, Petroleum Planning (dormant), Civil Communications Planning, Civil Protection, Medical Planning). |
| <b>International Staff Support</b>      | Division of Security Investment, Logistics and Civil Emergency Planning (Civil Emergency Planning Directorate); Executive Secretariat.  |

## 24. Senior NATO Logisticians' Conference (SNLC)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Secretary General. Permanent Chairmen: Assistant Secretary General for Security Investment, Logistics and Civil Emergency Planning and Deputy Chairman of the Military Committee.   |
| <b>Role</b>                             | Senior body advising the North Atlantic Council, Defence Planning Committee and Military Committee on consumer logistics matters. Joint civil/military body responsible for assessment of Alliance consumer logistics requirements and ensuring adequate logistics support of NATO forces. The SNLC has the primary responsibility on behalf of the Council, for the coordination of issues across the whole logistics spectrum with other NATO logistics bodies. |
| <b>Levels</b>                           | Senior national, civil and military officials with responsibilities for consumer logistics matters in member countries.   |
| <b>Principal Subordinate Committees</b> | SNLC Logistic Staff Meeting; Movement and Transportation Advisory Group.  |
| <b>International Staff Support</b>      | Division of Security Investment, Logistics and Civil Emergency Planning (Logistics (IS Element)). Logistics, Armaments and Resources Division (IMS).  |

## 25. Science Committee (SCOM)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Scientific and Environmental Affairs.   |
| <b>Role</b>                             | Principal decision-making authority for the NATO Science Programme.   |
| <b>Levels</b>                           | National experts in Science Policy appointed from government or independent bodies in member countries.                     |
| <b>Principal Subordinate Committees</b> | The Science Committee appoints a variety of sub-committees, advisory panels and steering groups to carry out special tasks. |
| <b>International Staff Support</b>      | Division of Scientific and Environmental Affairs.   |

## 26. Committee on the Challenges of Modern Society (CCMS)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Assistant Secretary General for Scientific and Environmental Affairs.   |
| <b>Role</b>                             | Principal decision-making authority for the NATO programme on the Challenges of Modern Society.                   |
| <b>Levels</b>                           | National representatives with expertise and/or responsibilities for environmental programmes in member countries. |
| <b>Principal Subordinate Committees</b> | Nations appoint representatives to a subcommittee responsible for CCMS fellowships.                               |
| <b>International Staff Support</b>      | Division of Scientific and Environmental Affairs.   |

## 27. Civil and Military Budget Committees (CBC/MBC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | National Chairman appointed on a rotational basis by the North Atlantic Council.   |
| <b>Role</b>                             | Responsible to the North Atlantic Council for the assessment and recommendation of the annual budgets for the International Staff, International Military Staff, Major NATO Commands, and the NAEW&C Force; and for review of budgetary execution. |
| <b>Levels</b>                           | Financial Counsellors from national delegations.   |
| <b>Principal Subordinate Committees</b> | The Budget Committees establish working groups as required.  |
| <b>International Staff Support</b>      | Office of the Chairman of the Budget Committees, Office of the Financial Controller, Office of Management.   |

## 28. Senior Resource Board (SRB)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | National Chairman selected on rotational basis.  |
| <b>Role</b>                             | Senior advisory body to the North Atlantic Council on the management of military common-funded resources.  |
| <b>Levels</b>                           | National representatives, representatives of the Military Committee, NATO Strategic Commanders, Chairmen of the Military Budget Committee, Infrastructure Committee and NATO Defence Manpower Committee. |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Office of the Chairman of the SRB; Division of Security Investment, Logistics and Civil Emergency Planning; Executive Secretariat.   |

## 29. Senior Defence Group on Proliferation (DGP)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Co-Chairmanship: one North American and one European representative.   |
| <b>Role</b>                             | Senior advisory body to the North Atlantic Council on the proliferation of weapons of mass destruction and associated delivery systems.  |
| <b>Levels</b>                           | Senior NATO officials concerned with defence matters.  |
| <b>Principal Subordinate Committees</b> | DPG Steering Committee (composed of working-level experts); other temporary ad hoc bodies as required. Also meets with Senior Politico-Military Group on Proliferation (SGP), becoming the Joint Committee on Proliferation (JCP). |
| <b>International Staff Support</b>      | Division of Political Affairs; Executive Secretariat.  |

### 30. High Level Group (NPG/HLG)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries except France.  |
| <b>Chairman</b>                         | National Chairman (United States).   |
| <b>Role</b>                             | Advisory body to the Nuclear Planning Group (NPG). Meets several times per year to consider aspects of NATO's nuclear policy and planning and matters concerning the safety, security, and survivability of nuclear weapons.<br>NB. The HLG has taken over the functions of the former Senior Level Weapons Protection Group (SLWPG) referred to in Chapter 7. |
| <b>Levels</b>                           | National experts from NATO capitals.   |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations (Nuclear Policy Directorate).  |

### 31. Economic Committee (EC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Director of Economics Directorate.   |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on economic issues.  |
| <b>Levels</b>                           | Representatives from NATO delegations (Economic Counsellors). Reinforced meetings attended by experts from capitals. |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Political Affairs, Economics Directorate; Executive Secretariat.   |

### 32. Committee on Information and Cultural Relations (CICR)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Director of Information and Press.  |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on information and press issues.                  |
| <b>Levels</b>                           | Representatives from NATO delegations. Reinforced meetings attended by experts from capitals. |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | Office of Information and Press; Executive Secretariat.                                       |

### 33. Council Operations and Exercises Committee (COEC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Director, Crisis Management and Operations Directorate, Division of Defence Planning and Operations.   |
| <b>Role</b>                             | Principal forum for consultation and coordination of crisis management arrangements, procedures and facilities, including communications issues, questions relating to the NATO Situation Centre (SITCEN), and the preparation and conduct of crisis management exercises. |
| <b>Levels</b>                           | Political and military representatives from national delegations concerned with crisis management and exercises.   |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Defence Planning and Operations (Council Operations Section); Executive Secretariat.   |

### 34. NATO Air Traffic Management Committee (NATMC)

(formerly Committee on European Airspace Coordination (CEAC))

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Elected (currently the Director for Air Defence and Airspace Management, NATO International Staff).       |
| <b>Role</b>                             | Senior advisory body on matters related to civil/military coordination of air traffic management.         |
| <b>Levels</b>                           | Senior civil and military air traffic managers from national capitals.                                    |
| <b>Principal Subordinate Committees</b> | Communications and Navigation Group; Surveillance and Identification Group; Air Traffic Management Group. |
| <b>International Staff Support</b>      | Division of Defence Support (Air Defence and Airspace Management Directorate); Executive Secretariat.     |

### 35. Central Europe Pipeline Management Organisation Board of Directors (CEPMO BOD)

|   |  |
|---|--|
| <b>Members</b>                          | Seven participating member countries (Belgium, Canada, France, Germany, the Netherlands, United Kingdom, United States).   |
| <b>Chairman</b>                         | National representative.   |
| <b>Role</b>                             | Senior directing body for the Central Europe Pipeline System (CEPS).   |
| <b>Levels</b>                           | Representatives of participating countries plus representatives of the Central Europe Pipeline Management Agency (CEPMA).  |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Division of Security Investment, Logistics and Civil Emergency Planning (Logistics (IS Element)); Executive Secretariat; NATO Military Authorities (CINCNORTH, AFNORTH). |



### 36. NATO Pipeline Committee (NPC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Head, Logistics (IS Element).  |
| <b>Role</b>                             | Senior advisory body in NATO on consumer logistics relating to military petroleum supplies.  |
| <b>Levels</b>                           | Government experts on military petroleum matters.  |
| <b>Principal Subordinate Committees</b> | Working Group on Special Tasks, Fuels and Lubricants Working Group. Petroleum Handling Equipment Working Group.  |
| <b>International Staff Support</b>      | Division of Security Investment, Logistics and Civil Emergency Planning (Logistics (IS Element)); Executive Secretariat; NATO Military Authorities (SHAPE, SACLANT). |

### 37. NATO Security Committee (NSC)

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Director of the NATO Office of Security (NOS).   |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on matters relating to NATO Security Policy. |
| <b>Levels</b>                           | National representatives and national delegation security officers.                      |
| <b>Principal Subordinate Committees</b> | Working Group on ADP Security.   |
| <b>International Staff Support</b>      | NATO Office of Security.   |

### 38. Special Committee

|   |   |
|---|---|
| <b>Members</b>                          | All member countries.   |
| <b>Chairman</b>                         | Annual rotating chairmanship amongst member nations.  |
| <b>Role</b>                             | Advisory body to the North Atlantic Council on matters of espionage and terrorist or related threats which might affect the Alliance. |
| <b>Levels</b>                           | Heads of Security Services of member countries.   |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>International Staff Support</b>      | NATO Office of Security.  |

### 39. Archives Committee

|   |  |
|---|--|
| <b>Members</b>                          | All member countries.  |
| <b>Chairman</b>                         | Deputy Executive Secretary.  |
| <b>Role</b>                             | In keeping with the adaptation of NATO to the new international security environment following the end of the Cold War, and in a spirit of promoting greater transparency, the Alliance has established a policy of declassification and public disclosure of NATO documents of historical importance for research purposes. The role of the Archives Committee is to continue and expand the archival programme (including provision of facilities for public access) and to manage and preserve archives held by civilian and military bodies of the Alliance. |
| <b>Levels</b>                           | Deputy Permanent Representatives reinforced by national archivists.  |
| <b>Principal Subordinate Committees</b> | N/A.   |
| <b>International Staff Support</b>      | Executive Secretariat, Office of Management (Archives Section).  |

# KEY TO THE INSTITUTIONS OF COOPERATION, PARTNERSHIP AND DIALOGUE

The following section summarises the membership, chairmanship, status or role, levels and associated structures, as well as the principal source of staff support, of the institutions of Cooperation and Partnership.

Further details relating to these institutions are to be found in Chapter 3.

- Euro-Atlantic Partnership Council (EAPC)
- NATO-Russia Permanent Joint Council (PJC)
- NATO-Ukraine Commission (NUC)
- Mediterranean Cooperation Group (MCG)

## Euro-Atlantic Partnership Council (EAPC)

|                                     |   |
|-------------------------------------|---|
| <b>Members</b>                      | Forty-six countries (19 member countries of NATO + 27 partner countries).   |
| <b>Chairman</b>                     | Secretary General.  |
| <b>Role</b>                         | Established in accordance with the EAPC Basic Document of May 1997. The overarching framework for political and security consultations and for enhanced cooperation under the Partnership for Peace (PfP) programme.                    |
| <b>Levels</b>                       | Ambassadorial (Permanent Representatives of NATO member countries and Ambassadors of Partner countries).<br>Ministerial (Foreign and Defence Ministers).<br>Summit (Heads of State and Government).                                     |
| <b>Principal Related Committees</b> | Subordinate committees of the North Atlantic Council meeting with Partner countries participating in the EAPC/PfP.  |
| <b>Staff Support</b>                | Supported by Diplomatic Missions and Liaison Offices of EAPC countries and by NATO staffs. Many Divisions and Offices of the International Staff and International Military Staff support the work of the EAPC, directly or indirectly. |

## NATO-Russia Permanent Joint Council (PJC)

|                                     |   |
|-------------------------------------|---|
| <b>Members</b>                      | All member countries of NATO and the Russian Federation.  |
| <b>Chairman</b>                     | Secretary General, the Representative of the Russian Federation and a Representative of a NATO member country on a three-monthly rotational basis.  |
| <b>Role</b>                         | Established in accordance with the NATO-Russia Founding Act of 27 May 1997. Forum for consultation, cooperation and consensus-building between NATO and Russia.   |
| <b>Levels</b>                       | Ambassadorial. Ministerial (Foreign and Defence Ministers). Summit (Heads of State and Government).   |
| <b>Principal Related Committees</b> | No formal substructure. However, Chiefs of Staff/Chiefs of Defence meet under the auspices of the PJC no less than twice a year. Military representatives meet monthly. The PJC is also supported by a number of expert working groups. |
| <b>Staff Support</b>                | Supported by Russian and NATO staffs. Many Divisions and Offices of the NATO International Staff and International Military Staff support the work of the PJC directly or indirectly.   |

## NATO-Ukraine Commission (NUC)

|                                     |   |
|-------------------------------------|---|
| <b>Members</b>                      | All member countries of NATO, and Ukraine.  |
| <b>Chairman</b>                     | Secretary General.  |
| <b>Role</b>                         | In accordance with the NATO-Ukraine Charter of July 1997, the North Atlantic Council meets periodically with Ukraine as the NATO-Ukraine Commission, as a rule not less than twice a year, to assess the implementation of the relationship and consider its further development. |
| <b>Levels</b>                       | Ambassadorial. Ministerial (Foreign and Defence Ministers). Summit (Heads of State and Government).   |
| <b>Principal Related Committees</b> | A number of senior NATO committees meet regularly with Ukraine, including the Military Committee in Permanent or Chiefs of Staff session. The NUC is also supported by expert working groups such as the Joint Working Group on Defence Reform.                                   |
| <b>Staff Support</b>                | Supported by Ukrainian and NATO staffs. Many Divisions and Offices of the International Staff and International Military Staff support the work of the Commission, directly or indirectly.  |

## Mediterranean Cooperation Group (MCG)

|   |   |
|---|---|
| <b>Members</b>                          | All member countries of the Alliance with Algeria, Egypt, Israel, Jordan, Mauritania, Morocco, Tunisia.   |
| <b>Chairman</b>                         | Assistant Secretary General for Political Affairs.<br>Acting Chairman Deputy Assistant Secretary General and Director, Political Directorate.   |
| <b>Role</b>                             | Consultative body on Mediterranean issues.  |
| <b>Levels</b>                           | Meetings are held at the level of Political Counsellors with representatives of Mediterranean Dialogue Countries.   |
| <b>Principal Subordinate Committees</b> | N/A.  |
| <b>Staff Support</b>                    | Supported by staffs of participating countries and NATO staffs. Many Divisions and Offices of the International Staff and International Military Staff support the work of the Group, directly or indirectly. |

