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Professional

- The Brookings Institution, Foreign Policy Studies Program**, Washington, DC
Senior Fellow and Director, 21st Century Defense Initiative 2006-
Lead research and analysis center exploring changes in war and implications for
American security, hosting military fellows program and distinguished speaker series.
Personal research on new security threats, sources of terrorism,
and impact of new technologies on war.
- Senior Fellow and Director, Project on U.S. Policy towards the Islamic World 2003-2006
Founded and managed policy program on U.S-Muslim world relations, including
launch and development of visiting fellow program, analysis paper series, book series,
policymaker task force, and a global leaders conference series.
Led fundraising efforts that resulted in over \$12 million raised for activities, first ever
international Brookings office
- National Security Fellow and Project Coordinator 2001-2003
- Oxford Analytica**, Oxford, U.K. 2003-2005
Military and Foreign Policy Analyst
- JFK School of Government, International Security Program**, Cambridge, MA 1999-2001
Doctoral Fellow, Belfer Center for Science and International Affairs
Panel Coordinator: Nuclear Security In the Former USSR, U.S. Nuclear Defense Strategy
- Office of the Secretary of Defense, Balkans Task Force**, Washington, DC 1998-9
Action Officer: Bosnia, Kosovo Diplomatic Observer Mission, Stability Pact (summers)
Commendations: *DoD Award for Excellence, Joint Meritorious Unit Award*
- International Peace Academy**, New York, NY 1996-7
Special Assistant: *Peacebuilding: Legacies and Strategies* project for UN (part-time)
Field research mission, Bosnia-Herzegovina and Croatia
- Duke University**, Talent Identification Program, Durham, NC 1994-6
Instructor: *International Relations*, Teaching Assistant: *Strategic Game Theory* (summers)

Academic

- Harvard University**, Ph.D., Department of Government 2001
Focus: International Relations and Security Studies
Awards: Harvard University Merit Scholarship, Macarthur Transnational
Security Fellowship, Charles Sumner Dissertation Prize
Activities: Harvard Colloquium on International Affairs Coordinator,
Teaching Fellow, Thesis Advisor, Graduate Student Council Representative
Investigator, Africa Research Program
- Princeton University**, A.B. *Phi Beta Kappa* 1997
Major: Woodrow Wilson School of Public and International Affairs
Activities: WWS Advisory Committee, International Center Language Tutor
- European University Center for Conflict Resolution**, Schlaining, Austria 1995
Certification in Conflict Resolution, Field Research in Hungary, Slovenia

Activities

CNN “2005 New Guard” Next Generation of Newsmakers; Council on Foreign Relations -Term Member, Advisory Committee for the CFR Special Report on Afghanistan and Special Report on Genocide Prevention and UN Reform; Coordinator-Task Force on US-Muslim World Policy, Kerry Edwards 2004; Council on Emerging National Security Affairs; Truman National Security Project-Fellow; Steering Committee-Princeton WWS 75th Anniversary, Arab-Western Summit of Skills, Board Member, Tulane World Affairs Council, Board Member; Named “Guru of the Week” by Financial Times.

International Conferences

- U.S.-Islamic World Forum**, Doha, Qatar 2002- 2006
Planned and coordinated a global leaders conference series of 180 political, business, media, and civil society leaders from the U.S. and 40 Muslim countries.
Speakers ranged from Bill Clinton to Anwar Ibrahim
- Stability Pact Summit**, Sarajevo, Bosnia-Herzegovina 1999
OSD representative at meeting of over 30 heads of state
- ELIAMEP** -Foundation for European and Foreign Policy, Halki, Greece 1996
The EU and its Eastern Neighbors: Security, Cooperation and Human Rights
- United Nations**, Conference on Racism, Prejudice, and Violence, Schlaining, Austria 1995
Input on *Schlaining Declaration*

Publications

Books:

Corporate Warriors: The Rise of the Privatized Military Industry (Cornell University Press, 2003)
Named by American Political Science Association as the year’s best book on U.S. national policy
Named Book of the Year by Counterpunch, Voted among year’s top 5 books in international affairs by the Gelber Prize, Businessweek “Top Ten Summer Read”

Children At War (Pantheon Press, 2005)
2006 RFK Memorial Book of the Year Award, Distinguished Honors

Book Chapters:

“Restoring America’s Good Name: Improving Strategic Communications with the Islamic World.” in Joseph McMillan, ***In the Same Light as Slavery: Building a Global Antiterrorist Consensus*** (National Defense University press, 2007).

“L’Industria Militare Privata e I Nuovi Mercenari,” in Fabio Armao e Anna Caffarena, ***Introduzione al Mondo Nuovo***. (Guerni Studio, 2006). 3

“The New Children of Terror,” in James Forest, ed. ***The Making of a Terrorist*** (Praeger, 2005).

“Foreword,” in John Paden, ***Muslim Civic Cultures and Conflict Resolution: The Challenge of Democratic Federalism in Nigeria*** (Brookings Press, 2005).

“HIV/AIDS and International Conflict,” in Andrew Mack, ed. ***The Human Security Report 2005: War and Peace in the 21st Century*** (Oxford University Press, 2005).

“Child Soldiers,” in Andrew Mack, ed. ***The Human Security Report 2005: War and Peace in the 21st Century*** (Oxford University Press, 2005).

Articles:

“Private Military Firms in Iraq,” ***Encarta***, October 2007.

“Blackwater Hearings are No *Super Bad*,” ***Wired.com***, October 2, 2007.

“The Dark Truth About Blackwater,” ***Salon***, October 2, 2007.

Can't Win With 'Em, Can't Go to War Without 'Em: Private Military Contractors and Counterinsurgency," *Brookings Foreign Policy Studies Report*, September 24, 2007.

"Banned in Baghdad," *Wired.com*, September 17, 2007.

"Children at War." *Military History*, September, 2007, p. 50-55.

"Engaging the Muslim World: A Communications Strategy for Winning the War of Ideas." *Opportunity '08 - A Project of Brookings In Partnership with ABC News*, April 2007.

"Bent But Not Broken: The Military Challenge for the Next Commander in Chief." *Opportunity '08 - A Project of Brookings In Partnership with ABC News*, March 2007.

"The Coming Surge: While Some Welcome Additional Troops, Equipment, Retention Rates Could Suffer" *Defense News*, January 29, 2007.

"The Law Catches Up to Private Militaries, Embeds," *DefenseTech*, January 3, 2007.

"America, Islam and the 9-11 War," *Current History*, December 2006, p. 415-422.

"The 9-11 War Plus 5" *Brookings Analysis Paper*, #10, September 2006. Also published in *Turkish Policy Quarterly*, Volume 5, No. 3, Fall 2006.

"Mike Tyson and the Hornet's Nest: Military Lessons of the Lebanon Crisis," *The Brookings Institution*, August 1, 2006

"Humanitarian Principals, Private Military Agents," *Monitoring Trends*, Humanitarian Policy Group Monograph, January 2006. also published in the *Brown Journal of World Affairs*, Fall/Winter 2006, p. 105-122.

"Child Soldiers: The New Faces of War," *American Educator*, Winter 2005, p. 28-37.

"Mercenaries," *Encarta 2006* (Microsoft).

"L'Industria Militare Private E I Nuovi Mercenari," *Biblioteca Dealla Liberta*, December 2005, pp. 51-62.

"Outsourcing War," *Foreign Affairs*, March 1, 2005, p. 119-132.

"Western Militaries Confront Child Soldiers Threat," *Jane's Intelligence Review*, January 2005 (cover story)

"Too Young to Kill," *Newhouse News*, January 9, 2005.

"Privatization: Corporate Warriors" *Perspectives on Work - Journal of the Industrial Relations Research Association*, Winter 2005, p. 32-34.

"Talk is Cheap: Getting Serious About Preventing Child Soldiers," *Cornell International Law Journal*, Volume 37, 2004, p. 561-583.

"Corporate Warriors," *Center for the Study of Democracy Bulletin*, Winter 2004, Vol. 11, p. 9-11.

"More than Just Talk," *Emerging Qatar 2004*, Oxford Emerging Markets Series, p. 28-29.

"Wurzeln der Wut," *Financial Times Deutschland*, September 9, 2004.

"Lutando Contra Crianças-Solados," *Brazilian Military Review*, Fall 2004, p. 16-20.

"Should Humanitarians Use Private Military Services?" *Humanitarian Affairs Review*, Summer 2004, p. 14 -18.

"Les Nouveaux Mercenaires," *Le Monde*, May 27, 2004.

"The War On Terrorism: The Big Picture." *Parameters*, Summer 2004, pp. 141-48.

"Outsourcing the War." *Salon*, April 16, 2004.

"Warriors for Hire in Iraq." *Salon*, April 15, 2004.

"War, Profits, and the Vacuum of Law: Privatized Military Firms and International Law." *Columbia Journal of Transnational Law*, Spring 2004. pp. 521-550.

"The Humanitarian Transformation: Expanding Global Intervention Capacity," *Survival*, Spring 2004, pp. 77-99.

"Ninos Soldados." *Hispano American Military Review*, March 2004, p. 76-80.

"The Crisis within the Crisis," *Al Jazeera*, August 26, 2003.

"Peacekeepers, Inc." *Policy Review*, June 2003, p. 59-70.

"Fighting Child Soldiers." *Military Review*, June 2003.

- "America Slams the Door Shut." *Foreign Affairs*, May 2003, p. 8-14.
- "The Ultimate Military Entrepreneur." *MHQ: Military History Quarterly*, Spring 2003, p. 6-15.
- "New Thinking on Transatlantic Security: Terrorism, NATO, and Beyond." *Weltpolitik*, January 15, 2003.
- "Facing Saddam's Child Soldiers." *Saban Center Iraq Memo*, #8, January 2003.
- "America and the Islamic World." *Current History*, November 2002.
- "Time for the Hard Choices: The Dilemmas Facing U.S. Policy Towards the Islamic World."
Brookings Analysis Paper, October 2002. Also reprinted in *Beyond the Campaign: The Future of Countering Terrorism* (Washington DC: Censa, 2003), p. 2-18.
- "A New Model Afghan Army." *Foreign Affairs*, July 2002, p. 44-59.
- "AIDS and International Security." *Survival*, Vol. 44, Spring 2002, p. 145-158.
- "Pakistan's Madrassahs: Ensuring a System of Education not Jihad."
Brookings Analysis Paper, No. 14, January 2002.
- "Winning the War of Words: Information Operations in Afghanistan."
Brookings Analysis Paper, No. 5, October 2001.
- "Corporate Warriors: The Rise of the Privatized Military Industry and its Ramifications for International Security." *International Security*, Vol. 26, Winter 2001, p. 186-220.
- "Caution! Children At War." *Parameters*, Vol. 31, Winter 2001, p. 40-56.
- "National Missile Defense: What Should the United States Do Now?"
Harvard International Affairs Colloquium, May 2001.
- "Bosnia 2000: Phoenix or Flames?" *World Policy Journal*, Vol.17, Spring 2000, p. 31-37.
- "The Thucydides Tapes." *PS: Political Science & Politics*, Sept. 1999, p. 596-603.
- "America and the Greek Revolution." *Paralos*, Summer 1996, p. 51-57.

Opinion Editorials:

- "Break the Blackwater Habit," *Washington Post Outlook*, October 8, 2007.
- "Sure He's Got Guns for Hire, But They're Just not Worth It," *Washington Post*, October 7, 2006.
- "War Names," *The Asian Age* (New Delhi, India), August 23, 2006.
- "Them's Fighting Words." *Los Angeles Times*, August 19, 2006.
- "A Run for the Border," *Washington Post*, July 9, 2006.
- "Responsibility of a Journalist," *The Peninsula* (Doha, Qatar), January 23, 2006.
- "Mercenari Della Guerra Privatizzata," *24 Ore* (Italy), November 20, 2005.
- "A Fitting End to a Terrorist (Too Bad No One Noticed)," *Al Hayat*, September 4, 2005.
- "The Tragic Challenge of Child Soldiers," *USA Today*, March 31, 2005.
- "Terrorists Must be Denied Child Recruits," *The Financial Times*, January 19, 2005.
- "Too Young to Kill," *Newhouse News Service*, January 9, 2005.
- "The Contract the Military Needs to Break." *Washington Post*, September 12, 2004.
- "Nation Builders and Low Bidders in Iraq." *The New York Times*, June 15, 2004.
- "Outsourcing Interrogation: The Legal Vacuum." *The Friday Times* (Pakistan), May 10, 2004.
- "Above the Law." *The Guardian*, May 3, 2004.
- "Above Law, Above Decency." *Los Angeles Times*, May 2, 2004.
- "The Dogs of War Go Corporate." *The London News Review*, March 19, 2004.
- "Guidelines for Improving Public Diplomacy." *Daily Star* (Beirut), February 28, 2004.
- "The Enron Pentagon." *Boston Globe*, October 19, 2003.
- "Have Guns, Will Travel." *New York Times*, July 21, 2003.

“Iraq: Military and the Private Sector.” *Washingtonpost.com*, February 7, 2003.
“In Afghanistan, A Job Half Done.” *The Boston Globe*, September 15, 2002
“Iraq Can Wait till Phase 1 Done.” *Baltimore Sun*, March 19, 2002.
“Who’s The Big Winner?” *Defense News*, December 17-23, 2001.
“America at War: What’s Next in the War on Terrorism.” *Washingtonpost.com*, Nov. 21, 2001.
“Afghanistan: Now What?” *St Louis Post-Dispatch*, November 15, 2001.
“Arguments Against Federalization Flimsy.” *Baltimore Sun*, November 7, 2001.
“Some Things Just Can’t Be Handed Off.” *Los Angeles Times*, October 25, 2001.

Other presentations and conferences:

U.S. National Intelligence Council, U.S. Defense Intelligence Agency, U.S. Army, U.S. State Department, U.S. Coast Guard, U.S. Marine Corps, U.S. Air Force Keystone conference, U.S. Army National Guard, Central Intelligence Agency, European Union, 21st Century Visions of Governance Project, International Studies Association, American Political Science Association, International Security Forum (Switzerland), International Security Studies-ISA, Carnegie Council, Council on Foreign Relations, East West Center, Atlantic Council, The Heritage Foundation, World Affairs Council, National Contract Management Association, Quandt-BMW Foundation (Munich), United Nations Association, Harvard University, Princeton University, American University, Tulane University, Georgetown University, New York University, Norwich University, University of Turin (Italy), Idaho State University, University of Westminster (London), Hertie School of Government (Berlin), University of Copenhagen, Vanderbilt University, Rowan University, Swarthmore College, Claremont Mckenna College, Drexel University, National Defense University, U.S. Army War College, U.S. Army Judge Advocate School, Koerber Foundation-Bergedorf Roundtable, U.S. Naval Academy Foreign Affairs Conference

Press appearances and quotes:

TV & Radio:

ABC-Nightline and World News Tonight, Abu Dhabi TV (UAE), Air America – The Al Franken Show, Al Arabiya, Al Hurra, Al Jazeera (Qatar), Alalam (Iran), Australian Broadcasting Corp., BBC, CBS-60 Minutes, 48 Hours and the Evening News, CNBC, CNN, C-SPAN, Danish Radio, Discovery Channel, Fox News, France Inter, Globo TV (Brazil), Hearst, History Channel, IPR, Judicial Watch, ITN, Middle East Broadcasting (MBC), MSNBC, NBC-Today Show and Nightly News, NHQ (Japan), NPR –All Things Considered, Diane Rehm, Fresh Air, Morning Edition, Talk of the Nation, Osaka Broadcasting, OVT (Austria), PBS –Lerher Hour, PRI-Marketplace, Radio France, RAI (Italy), Regional News Network, RTE-TV (Ireland), SAT-1 (Germany), SWR (Germany), TV-2 (Norway), Voice of America, YLE (Finland), ZDF (Germany)

Magazines:

Armed Forces Journal, Business 2.0, Businessweek, Congressional Quarterly, Dagens Nyheter (Sweden), The Economist, El Siglo (Spain), Esquire, Fast Company, Federal Times, Fortune, Focus (Germany), Forum (Denmark), GQ, Greenpeace, India Today, Insight, Jane’s Defense Weekly, L’spressa (Italy), Le Monde, Le Nouvel Observateur, Les Echos, Kiplinger’s, Marie Claire, Mother Jones, Moment, National Post, Navy Times, Nedeljni Telegraph (Serbia), Newsweek, The New Yorker, People, Publico-Domingo (Portugal), Rolling Stone, Salon, Stern (Germany), Time, Teenspeak, Tokyo Weekly Post

Newspapers and Wire:

Agence France Presse, Asahi Shimbun, Asian Age, Baltimore Sun, Boston Globe, Bloomberg, Charlotte Observer, Chicago Sun Times, Chicago Tribune, Christian Science Monitor, Copley, Detroit Free Press, Die Welt, Die Zeit, Financial Times, Frankfurter Allgemeine, The Guardian, Hartford Current, Hearst, Houston Chronicle, Knight Ridder, Kyodo News, Mainichi, Miami Herald, News and Observer (Raleigh), New Orleans Times Picayune, Newsday, New York Daily News, New York Observer, New York Times, New York Post, Omaha World, Orlando Sentinel, Pittsburgh Post-Gazette, Philadelphia Inquirer, Reuters, St. Louis Post, Sacramento Bee, San Diego Union Tribune, San Jose Mercury, Seattle Post Intelligencer, The Straights Times, Tagespiegel, Toronto Star, USA Today, Virginia Lighter, Washington Post, Washington Times

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