



PROFESSIONAL RANKING OF WORLD UNIVERSITIES

2008 SURVEY

Original version : <http://www.mines-paristech.fr/Actualites/PR>

The École des Mines de Paris - MINES ParisTech - is proposing a second edition of its Professional Ranking of World Universities, established on the basis of the number of alumni listed among CEOs in the 500 largest worldwide companies.¹

¹ Source : Fortune Global 500, 2007 edition
<http://money.cnn.com/magazines/fortune/global500/2007/index.html>

CONTENTS

[Choice of ranking criteria](#)

[Ranking methodology](#)

[Analysis of results](#)

[Statistics per country](#)

[FAQ](#)

[The academic record of CEOs of the 500 leading worldwide companies](#)

[The 350 leading higher education institutions in 2008](#)

[Contacts](#)

1 Choice of ranking criteria

Measuring the quality of training provided by higher education institutions rests on a variety of criteria:

- the salary and the period of delay before recruitment of graduates would seem to be one of the most relevant data for assessing the short-term quality of training courses evaluated by employers; nevertheless, the corresponding data, when they are available (which is quite rare except for MBA graduates), are essentially declared; furthermore, variations in the cost of living, from one country to another, inevitably introduce a significant bias in the ranking;
- senior managerial positions occupied by alumni would also be an interesting factor for assessing the quality of alumni's academic careers; however, the definition of a senior executive may vary from one company to another; what is more, comparing the executive director of an SME with a CEO of a major international group may raise a number of problems of coherence;
- the creation of companies by graduates could also be a relevant criterion to be taken into account but, once again, the data on an international level do not exist, and achievements (companies actually created) are difficult to compare.

We have therefore chosen to adopt a simple criterion, undeclared but verifiable: **the number of alumni holding a post of chief executive officer or equivalent in one of the 500 leading international companies**, at a particular time and with the data, (companies and company leaders) of the **Fortune Global 500** classification established by *Fortune* magazine in 2007 on the basis of turnover published by international companies.

This criterion is meant to be the equivalent, as far as companies are concerned, of the criterion of "alumni having been awarded the Nobel Prize or the Fields Medal", used in the classification established by Jiaotong University in Shanghai, the former students concerned being of a similar number. However, unlike the Shanghai classification, this criterion points to the performance of the training courses provided by higher education institutions rather than performance achieved in research by those institutions.

2 Ranking methodology

The academic career for qualification in higher education of CEOs has been redefined and, for each person in question, a point has been awarded to each of the various institutions which contributed to their higher education.

For example, the CEO of Wal-Mart Stores, H. Lee Scott, Jr., graduated from Pittsburg State University alone; 1 point is therefore awarded to Pittsburg State University.

Conversely, the CEO of General Motors, G. Richard Wagoner, Jr., graduated from both Duke University and Harvard University; $\frac{1}{2}$ point is therefore awarded to Duke University and $\frac{1}{2}$ point to Harvard University.

When it was not possible to identify all or part of a executive director's training institutions, the corresponding points were not attributed.

Marcel Rohner, the executive director of UBS, obtained his Bachelor's degree and Master's degree in unknown institutions before obtaining a Ph.D. at the University of Zurich; this means that only $\frac{1}{3}$ of a point is awarded to the University of Zurich, the remaining $\frac{2}{3}$ of a point are not attributed.

The points awarded to each institution for all of the 500 CEO are then added up, so as to classify the range of institutions having contributed to the graduate training of one or several CEOs of the 500 companies listed by Fortune Global 500.

Korea University obtains $1\frac{1}{2}$ points thanks, firstly, to the CEO of Samsung, Lee Sang Dae (1 point) and, secondly, to the CEO of SK, Tae-Won Chey ($\frac{1}{2}$ point).

Lastly, to give greater clarity to the result, and similarly as regards the Shanghai classification, the factor 100 is attributed to the institution which has obtained the highest number of points, while that of other institutions is defined as a percentage of the best score.

This year, Tokyo University obtained the highest number of points with $16\frac{2}{3}$ points; the factor of 100 was attributed to Tokyo University.

The University of Arizona obtained 2 points; it was attributed the factor of "2 divided by $16\frac{2}{3}$ multiplied by 100", namely 12 (expressed as a %). Similarly, the University of Alaska trained only Tom Albanese, the CEO of the Rio Tinto Group; it therefore has 1 point, namely a factor of 6.

Comment: The transformation of "points - factor" in no way changes the order of classification of institutions as one 1 point is equivalent to a factor of 6.

3 Analysis of results

For the 2008 classification, we have been able to obtain information on the higher education career of 458 of the 500 CEOs of companies listed in Fortune Global 500. For the 42 others (i.e. 8.4% of the total number), it was not possible to reconstitute any element of their academic career. The results of this academic career appraisal are listed in detail in paragraph 6.

While a very substantial effort to collect information was made this year with regard to Asia, it has not been possible to describe the academic career of several European and Asian company directors (cf. table 1); this has certainly been unfavourable to Asian and European higher education institutions.

Geographical zone	Number of executive directors
America (North and South)	6
Europe	22
Asia and Pacific	14

Table 1: Geographical distribution of CEOs for whom the higher education career has not been identified.

This methodology has made it possible to grade **350 higher education institutions** (as many institutions contributed to the training of several CEOs). A detailed list of these 350 institutions is to be found in paragraph 7 of this study.

It may be useful to examine the results (paragraph 7) on a group basis as, for a given institution, the training provided to a CEO, whether more or less supplementary, can have a very strong impact on its ranking. Table 2 therefore

displays the distribution of institutions according to the "equivalent number" of trained CEOs.

The "equivalent number" of trained CEOs signifies the "number of points obtained". This means that an institution which, for example, has contributed to half of the training of two CEOs will have trained the equivalent of one CEO ($\frac{1}{2} + \frac{1}{2} = 1$).

Comment: The very notion of classification may become virtually meaningless beyond the 60th ranking as in that case the institutions have trained less than the equivalent of 2 CEOs.

Institutions having trained the equivalent of:	Factor	Number of institutions
4 executive directors or more	Exceeding or equal to 24	14
3 executive directors or more	Exceeding or equal to 18	26
2 executive directors or more	Exceeding or equal to 12	60
1 executive directors or more	Exceeding or equal to 6	202

Table 2: Groups of institutions per "equivalent number" of trained executive directors

4 Statistics per country

It is then possible, for each of these groups, to consider the distribution per country of the classified higher education institutions. That is the subject of the three following tables:

Top 14	Country	Number of institutions
1	Japan	5
1	USA	5
3	France	3
4	UK	1

Table 3: Classification according to country of the number of institutions having trained the equivalent of 4 or more executive directors (Top 14)

Top 26	Country	Number of institutions
1	USA	11
2	Japan	6
3	France	5
4	Germany	1
4	South Korea	1
4	Sweden	1
4	UK	1

Table 4: Classification according to country of the number of institutions having trained the equivalent of 3 or more executive directors (Top 26)

Top 60	Country	Number of institutions
1	USA	23
2	Japan	8
3	France	6
4	Germany	5
5	Canada	3
5	UK	3
7	Brazil	2
7	China	2
9	Belgium	1
9	South Korea	1
9	Spain	1
9	India	1
9	Italy	1
9	Sweden	1
9	Switzerland	1
9	Taiwan	1

Table 5: Classification according to country of the number of institutions having trained the equivalent of 2 or more executive directors (Top 60)

Countries can therefore be classified according to the number of points or factor obtained by their higher education institutions (table 6 - columns 1 to 3)

In South Korea, the Seoul National University wins a factor of 23, Korea University wins a factor of 9 and Yonsei University 6; the aggregate of these factors thereby ranks Korea in 12th position of the countries with a total score of 38.

However, it is quite clear that the results of a country are very strongly correlated to the number of companies of that country represented in Fortune Global 500 insofar as, more often than not, the companies are managed by executives who have completed most of their higher education in their country of origin.

The USA, which has 162 companies among the 500 leaders, would seem to be distinctly privileged in this classification according to country.

It may therefore be worthwhile to compare the points actually obtained by a country with those, of a theoretical nature, which it should have obtained if the CEOs of all of "its" companies had been trained exclusively in "its" universities. This comparison should provide us with an indication of the attractiveness and relevance of the higher education courses offered by each country (does it only train the CEOs of the country's companies? does it contribute to the training of the CEOs of companies in other countries? do the CEOs of its companies seek training in other countries?). In all fairness, this comparison has been undertaken only for companies accounted for (i.e. for those in which all or part of the CEO's academic career has been identified). This is the subject of the latter part of table 6 (columns 4 to 6).

With the previous example, it was observed that South Korea had a factor score of 38. In point of fact, the academic careers of 10 out of the 14 CEOs of Korean companies classified among the leading 500 are known. If the 10 CEOs of these companies had all been trained in Korea, the country would have a total factor score - in this instance theoretical - of 60 (namely 10×6). The "real/theoretical" ratio of Korea is therefore 0.63 (namely $38/60$), much lower than 1, which means that its CEOs obtained on average more than one third of their higher education qualifications in other countries.

Comment: Examination of this table can also show that, with the notable exception of Austria and Ireland (which have contributed to training many more CEOs than they have companies among the 500 leaders), the differences between countries are not as great; the ratio of the USA, in particular, which is only 1.12, relativizes the predominance of its training institutions.

Rank Col 1	Country Col 2	Score of real factors Col 3	Number of companies among the 500 for which CEOs academic careers are known Col 4	Total of theoretical factors (6 x Col 4) Col 5	Real/theoretical ratio Col 6
1	USA	1067,5	159	954	1.12
2	Japan	331	61	366	0.90
3	France	241,5	38	228	1.06
4	Germany	148	33	198	0.75
5	UK	146	27,5	165	0.88
6	China	112,5	22	132	0.80
7	Canada	66,5	15	90	0.74
8	Spain	45	7	42	1.07
9	Switzerland	42	12	72	0.58
10	India	40	5	30	1.33
11	Netherlands	39	11	66	0.59
12	South Korea	38	10	60	0.63
13	Brazil	36	4	24	1.5
14	Belgium	33	5,5	33	1.00
	Italy	33	8	48	0.69
16	Sweden	30	4	24	1.25
17	Taiwan	24	6	36	0.67
18	Austria	21	1	6	3.50
19	Finland	18	3	18	1.00
	Ireland	18	1	6	3.00
	Russia	18	4	24	0.75
22	Australia	14	7	42	0.33
23	Norway	13	2	12	1.08
24	South Africa	9	0	0	#
	Denmark	9	2	12	0.75
26	Mexico	7	4	24	0.29
27	New Zealand	6	0	0	#
	Poland	6	1	6	1.00
29	Saudi Arabia	3	1	6	0.50
	Azerbaijan	3	0	0	#
	Lebanon	3	0	0	#
32	Thailand	2	1	6	0.33
	Turkey	2	1	6	0.33
34	Malaysia	0	1	6	0
	Singapore	0	1	6	0

Table 6: Classification of countries according to the total number of factors obtained by their higher education institutions (columns 1 to 3) and a comparison per country between real and theoretical factors, on the basis of the number of companies located in the country (columns 4 to 6).

5 FAQ

The numerous reactions to the 2007 edition of this ranking have led us to list below the main questions raised and to attempt to specify our point of view in each case.

- How do you justify recourse to a single criterion?

A single criterion for assessing the quality of higher education courses may appear very limiting. As indicated in paragraph 1, however, it is the only verifiable and reproducible characteristic that we have wanted for this classification. Everyone can in fact carry out this survey again with the same criterion and the result will not change.

- Does not the quality of a particular type of training depend on the number of future CEOs trained?

The quality of a particular training course naturally comprises many aspects. There are excellent institutions that have never trained CEOs in companies listed in Fortune Global 500. Similarly, there are excellent research institutions which have never worked with or trained Nobel laureates or winners of the Fields Medal.

In a world in which higher education is exposed to increasing international competition, such an indicator (very widely used by MBA programmes) may be meaningful.

- The CEOs completed their studies 30 years ago; is it therefore the institutions' past which is evaluated?

Perfectly justified ... as for the Nobel laureates referred to above. Our idea is to reproduce this classification every year and to analyse trends over time. We shall certainly continue to study the past but in a dynamic manner.

- If the Shanghai ranking has the drawback of placing emphasis on research, the ranking of Mines Paris has that of emphasizing the "business" dimension; neither of the two focuses on innovation and company creation, which surely are driving factors in a country's economy?

This constitutes a very significant criticism (to our mind). As pointed out in the first paragraph, we cannot unfortunately see which criteria should be used for assessing these major factors.

6 The academic record of CEOs of the 500 leading worldwide companies (based on Fortune Global 500, 2007)

In red: changes in relation to the 2007 survey

Each executive director obtained from 0 (no higher education) to 4 higher education diplomas. The actual title of the diplomas is not specified; the first diploma could be a Bachelor's degree, the second a Master's degree or a Ph.D., and the third an MBA.

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
1	Wal-Mart Stores	USA	Scott, H. Lee Jr.	Pittsburg State Univ			
2	Exxon Mobil	USA	Tillerson, Rex W	Univ Texas - Austin			
3	Royal Dutch Shell	Netherlands	van der Veer, Jeroen	Delft Univ Tech	Erasmus Univ		
4	BP	GB	Anthony B. Hayward	No info on university	No info on university	Univ Edinburgh	
5	General Motors	USA	Wagoner, G. Richard Jr.	Duke Univ	Harvard Univ		
6	Toyota Motor	Japon	Watanabe, Katsushi	Keio Univ			
7	Chevron	USA	O'Reilly, David J.	Univ Coll Dublin			
8	DaimlerChrysler	Allemagne	Zetsche, Dieter	Univ Karlsruhe	Paderborn Univ		
9	ConocoPhillips	USA	Mulva, James J.	Univ Texas - Dallas	Univ Texas - Dallas		
10	Total	France	Christophe de Margerie	No info on university	ESCP-EAP		
11	General Electric	USA	Immelt, Jeffrey R.	Dartmouth Coll	Harvard Univ		
12	Ford Motor	USA	Alan R. Mulally	Univ Kansas - Lawrence	Univ Kansas - Lawrence	Massachusetts Inst Tech (MIT)	
13	ING Group	Netherlands	Tilmant, Michel	Univ Louvain	Univ Louvain		
14	Citigroup	USA	Prince, Charles O. III	Univ Southern California	Univ Southern California	Georgetown Univ	
15	AXA	France	de Castries, Henri	HEC	Inst for Study of Politics - Paris	ENA	
16	Volkswagen	Allemagne	Martin Winterkorn	Stuttgart Univ	Stuttgart Univ	Max Planck Inst	
17	Sinopec	China	Zhou Yuan	East China Petroleum Institute			
18	Crédit Agricole	France	Pauget, Georges	No info on university	Univ Bordeaux 1		
19	Allianz	Allemagne	Diekmann, Michael	Univ Goettingen			
20	Fortis	Belgium/Net herlands	Votron, Jean-Paul	ICHEC	ICHEC		
21	Bank of America Corp.	USA	Lewis, Kenneth D.	Georgia State Univ	Stanford Univ		
22	HSBC Holdings	GB	Michael F. Geoghegan	No info on university			
23	American Intl. Group	USA	Sullivan, Martin J.	No higher education			
24	China National Petroleum	China	Jiang Jiemin	Shandong Univ			
25	BNP Paribas	France	Prot, Baudouin	HEC	ENA		
26	ENI	Italy	Scaroni, Paolo	Univ Bocconi - Milan	Columbia Univ		
27	UBS	Switzerland	Marcel Rohner	No info on university	No info on university	Univ Zurich	
28	Siemens	Allemagne	Peter Löscher	Univ Vienna	Chinese Univ of Hong Kong	Univ Vienna	Harvard Univ
29	State Grid	China	Zhenya, Liu	Shandong Univ			
30	Assicurazioni Generali	Italy	Balbinot, Sergio / Perissinotto, Giovanni	Univ Trieste			
31	J.P. Morgan Chase & Co.	USA	Dimon, James	Tufts Univ	Harvard Univ		
32	Carrefour	France	Duran, José Luis	Univ Pontificia Comillas			
33	Berkshire Hathaway	USA	Buffett, Warren E.	No info on university	Columbia Univ		
34	Pemex	Mexico	Jesus Reyes Heroles González-Garza	Inst Tech Autonomico Mexico	Univ Nati Autonoma Mexico	Massachusetts Inst Tech (MIT)	
35	Deutsche Bank	Allemagne	Ackermann, Josef	Univ St Gallen (HSG)	Univ St Gallen (HSG)		
36	Dexia Group	Belgium	Axel Miller	Univ Libre Bruxelles			
37	Honda Motor	Japon	Fukui, Takeo	Waseda Univ			
38	McKesson	USA	Hammergren, John H.	Univ Minnesota - Twin Cities	Xavier Univ		
39	Verizon Communications	USA	Seidenberg, Ivan G.	City Univ New York - City Coll	Pace Univ		
40	Nippon Telegraph & Telephone	Japon	Wada, Norio	Kyoto Univ			
41	Hewlett-Packard	USA	Hurd, Mark V.	Baylor Univ			
42	Intl. Business Machines	USA	Palmisano, Samuel J.	Johns Hopkins Univ			
43	Valero Energy	USA	Klesse, William R.	Univ Dayton	Texas A&M Univ - Coll Station		
44	Home Depot	USA	Francis S. Blake	Harvard Univ	Columbia Univ		
45	Nissan Motor	Japon	Ghosn, Carlos	Ecole Polytechnique	Ecole Nati Super Mines - Paris		
46	Samsung Electronics	South Korea	Jong Yong Yun	Seoul Nati Univ			
47	Credit Suisse	Switzerland	Brady W. Dougan	Univ Chicago	Univ Chicago		
48	Hitachi	Japon	Kazuo Furukawa	Tokyo Univ	Tokyo Univ		

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
49	Société Générale	France	Bouton, Daniel / Citerne, Philippe	Inst for Study of Politics - Paris	ENA	Ecole Centrale - Paris	
50	Aviva	GB	Moss, Andrew	Univ Oxford			
51	Cardinal Health	USA	Clark, R. Kerry	Queen's Univ			
52	Gazprom	Russia	Miller, Alexei B.	Leningrad Finance and Economics Inst	Leningrad Finance and Economics Inst		
53	E.ON	Allemagne	Bernotat, Wulf H.	Univ Goettingen			
54	Royal Bank of Scotland	GB	Goodwin, Frederick A.	Univ Glasgow			
55	Tesco	GB	Leahy, Terry P.	Univ Manchester			
56	Nestlé	Switzerland	Brabeck-Letmathe, Peter	Univ Vienna			
57	Deutsche Post	Allemagne	Zumwinkel, Klaus	Univ Muenster	Univ Pennsylvania	Univ Muenster	
58	HBOS	GB	Andy Hornby	Univ Oxford	Univ Oxford	Harvard Univ	
59	Matsushita Electric Industrial	Japon	Nakamura, Kunio	Osaka Univ			
60	Deutsche Telekom	Allemagne	René Obermann	No higher education			
61	Morgan Stanley	USA	Mack, John J.	Duke Univ			
62	Metro	Allemagne	Hans-Joachim Körber	Tech Univ Berlin	Tech Univ Berlin	Tech Univ Berlin	
63	Électricité De France	France	Gadonneix, Pierre	Ecole Polytechnique	Ecole Natl Super Pétrole et Moteurs	Harvard Univ	
64	U.S. Postal Service	USA	Potter, John E.	Fordham Univ	Massachusetts Inst Tech (MIT)		
65	Petrobrás	Brazil	de Azevedo, José Gabrielli	Univ Bahia	Boston Univ		
66	UnitedHealth Group	USA	Stephen J. Hemsley	Fordham Univ			
67	ABN AMRO Holding	Netherlands	Groenink, Rijkman W.J.	Univ Utrecht	Univ Manchester		
68	Peugeot	France	Christian Streiff	Ecole Natl Super Mines - Paris			
69	Sony	Japon	Stringer, Howard	Univ Oxford	Univ Oxford		
70	Merrill Lynch	USA	O'Neal, E. Stanley	Kettering Univ	Harvard Univ		
71	Altria Group	USA	Camilleri, Louis C.	Univ Lausanne			
72	Goldman Sachs Group	USA	Blankfein, Lloyd C.	Harvard Univ	Harvard Univ		
73	LG	South Korea	Bon Moo Koo / Yu-Sig Kang	Ashland Univ	Seoul Natl Univ		
74	Procter & Gamble	USA	Lafley, Alan G.	Hamilton Coll	Harvard Univ		
75	Santander Central Hispano Group	Spain	Sáenz, Alfredo	Univ Valladolid	Univ Deusto		
77	Telefónica	Spain	Izuel, César Alierta	Univ Zaragoza	Columbia Univ		
78	Statoil	Norway	Lund, Helge	Norwegian Sch Economics and Business Administration	INSEAD		
79	Prudential	GB	Tucker, Mark	Pennsylvania State Univ - Univ Park			
80	Kroger	USA	Dillon, David B.	Univ Kansas - Lawrence	Southern Methodist Univ		
81	BASF	Allemagne	Hambrecht, Jürgen	Univ Tuebingen			
82	France Télécom	France	Lombard, Didier	Ecole Polytechnique	Ecole Natl Super Télécom		
83	Barclays	GB	Varley, John S.	Univ Oxford	London College of Law		
84	Fiat	Italy	Marchionne, Sergio	Univ Toronto	Univ Windsor	York Univ	
85	Zurich Financial Services	Switzerland	Schiro, James J.	St John's Univ	Dartmouth Coll		
86	AT&T	USA	Stephenson, Randall L.	Univ Central Oklahoma	Univ of Oklahoma		
87	Boeing	USA	McNerney, W. James Jr.	Yale Univ	Harvard Univ		
88	BMW	Allemagne	Norbert Reithofer	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
89	AmerisourceBergen	USA	Yost, R. David	US Air Force Academy	Univ California - Los Angeles		
90	Repsol YPF	Spain	Niubó, Antonio Brufau	Univ Barcelona			
91	Toshiba	Japon	Nishida, Atsutoshi	Waseda Univ	Tokyo Univ		
92	Marathon Oil	USA	Cazalot, Clarence P. Jr.	Louisiana State Univ - Baton Rouge			
93	State Farm Insurance Cos	USA	Rust, Edward B. Jr.	Illinois Wesleyan Univ	Southern Methodist Univ		
94	Costco Wholesale	USA	Sinegal, James D.	San Diego City Coll			
95	Vodafone	GB	Sarin, Arun	Indian Inst Tech - Kharagpur	Univ California - Berkeley	Univ California - Berkeley	
96	Hyundai Motor	South Korea	Mong-Koo Chung / Dong-Jin Kim	No info on university	No info on university		
96	Target	USA	Ulrich, Robert J.	Univ Minnesota - Twin Cities			
97	UniCredito Italiano	Italy	Profumo, Alessandro	Univ Bocconi - Milan			
98	SK	South Korea	Chey, Tae-Won	Korea Univ	Univ Chicago		
99	Mittal Steel	Netherlands	Mittal, Lakshmi N.	Univ Calcutta			
100	Munich Re Group	Allemagne	von Bomhard, Nikolaus	Univ Munich	Univ Regensburg		
101	ThyssenKrupp	Allemagne	Schulz, Ekkehard D.	Tech Univ Clausthal	Tech Univ Clausthal	Tech Univ Clausthal	
102	Dell	USA	Michael S. Dell	No higher education			
102	Wellpoint	USA	Angela F. Braly	Texas Tech Univ	Southern Methodist Univ		
104	Royal Ahold	Netherlands	John Rishton	No info on university			
105	Suez	France	Mestrallet, Gérard	Ecole Polytechnique	Ecole Aviation Civile	Inst for Study of Politics - Paris	ENA
106	RWE	Allemagne	Roels, Harry J.M.	Univ Leiden			
107	Nippon Life Insurance	Japon	Okamoto, Kunie	Tokyo Univ			
108	CNP Assurances	France	Benoist, Gilles	Inst for Study of Politics - Paris	ENA		
109	Robert Bosch	Allemagne	Fehrenbach, Franz	Univ Karlsruhe			
110	Lukoil	Russia	Alekperov, Vagit Y.	No info on university	Azerbaijan Oil and Gas Inst		
111	Lloyds TSB Group	GB	Daniels, J. Eric	Cornell Univ	Massachusetts Inst Tech (MIT)		
112	Johnson & Johnson	USA	Weldon, William C.	Quinnipiac Univ			
113	MetLife	USA	Henrikson, C. Robert	Univ Pennsylvania	Emory Univ	Univ Pennsylvania	
114	Sears Holdings	USA	Lewis, Aylwin B.	Univ Houston	Univ Houston		
115	Pfizer	USA	Jeffrey B. Kindler	Tufts Univ	Harvard Univ		

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
116	Saint-Gobain	France	Pierre-André de Chalendar	ESSEC	ENA		
117	Renault	France	Ghosn, Carlos	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
118	Mitsubishi UFJ Financial Group	Japon	Kuroyanagi, Nobuo	Tokyo Univ	Massachusetts Inst Tech (MIT)		
119	Nokia	Finlande	Kallasvuo, Olli-Pekka	Univ Helsinki			
120	Unilever	GB/Netherlands	Cescau, Patrick J.	ESSEC	INSEAD		
121	Petronas	Malaysia	Hassan Marican, Mohd	No higher education			
122	EADS	Netherlands	Gallois, Louis	HEC	ENA		
123	Dow Chemical	USA	Liveris, Andrew N.	Univ Queensland			
124	Enel	Italy	Conti, Fulvio	Univ Roma - La Sapienza			
125	Nippon Oil	Japon	Watari, Fumiaki	Keio Univ			
126	Wells Fargo	USA	John G. Stumpf	St Cloud State Univ	Univ Minnesota - Twin Cities		
127	United Technologies	USA	David, George	Harvard Univ	Univ Virginia		
128	United Parcel Service	USA	Eskew, Michael L.	Purdue Univ - West Lafayette	Univ Pennsylvania		
129	Walgreen	USA	Rein, Jeffrey A.	Univ Arizona			
130	Lowe's	USA	Niblock, Robert A.	Univ North Carolina - Charlotte			
131	Wachovia Corp.	USA	Thompson, G. Kennedy	Univ North Carolina - Chapel Hill	Wake Forest Univ		
132	Lehman Brothers Holdings	USA	Fuld, Richard S. Jr.	Univ Colorado - Boulder	New York Univ		
133	Aegon	Netherlands	Shepard, Donald J.	No info on university	Univ Chicago		
134	Seven & I Holdings	Japon	Suzuki, Toshifumi	Chuo Univ			
135	Indian Oil	India	Behruria, Sarthak	St Stephen's College	Indian Inst Management		
136	Tokyo Electric Power	Japon	Katsumata, Tsunehisa	Tokyo Univ			
137	Time Warner	USA	Parsons, Richard D.	Univ Hawaii - Manoa	Albany Law School		
138	Møller (A.P.)-Mærsk	Denmark	Søderberg, Jess	No info on university	Copenhagen Univ		
139	Microsoft	USA	Ballmer, Steven A.	Harvard Univ			
140	Freddie Mac	USA	Syron, Richard F.	Boston Coll	Tufts Univ	Tufts Univ	
141	Groupe Auchan	France	Dubrulle, Christophe	No higher education			
142	CVS	USA	Ryan, Thomas M.	Univ Rhode Island			
143	Motorola	USA	Zander, Edward J.	Rensselaer Polytechnic Inst	Boston Univ		
144	Fujitsu	Japon	Kurokawa, Hiroaki	Tokyo Univ			
145	Sprint Nextel	USA	Forsee, Gary D.	Univ Missouri - Rola			
146	Mitsubishi	Japon	Kojima, Yorihiko	Tokyo Univ			
147	GlaxoSmithKline	GB	Garnier, Jean-Pierre	Univ Strasbourg 1	Stanford Univ		
148	Medco Health Solutions	USA	Snow, David B. Jr.	Bates Coll	Duke Univ		
149	Tyco International	USA	Breen, Edward D. Jr.	Grove City Coll			
150	Mitsui	Japon	Utsuda, Shoei	Tokyo Univ			
151	Caterpillar	USA	Owens, James W.	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	North Carolina State Univ - Raleigh	
152	AEON	Japon	Okada, Motoya	Waseda Univ	Babson Coll		
153	Groupe Caisse d'Épargne	France	Milhaud, Charles	Univ Montpellier 2			
154	Hon Hai Precision Industry	Taiwan	Guo, Tai Ming	Taipei College of Maritime Technology			
155	Safeway	USA	Burd, Steven A.	Carroll Coll	Univ Wisconsin - Madison		
156	Telecom Italia	Italy	Buora, Carlo Orazio	No info on university			
157	Dai-ichi Mutual Life Insurance	Japon	Saito, Katsutoshi	No info on university			
158	Bayer	Allemagne	Wenning, Werner	No higher education			
159	NEC	Japon	Yano, Kaoru	Stanford Univ			
160	Lockheed Martin	USA	Stevens, Robert J.	Slippery Rock Univ Pennsylvania	Polytechnic Univ New York	Columbia Univ	
161	Royal Philips Electronics	Netherlands	Kleisterlee, Gerard J.	Eindhoven Univ Tech			
162	Legal & General Group	GB	Breedon, Tim	Univ Oxford	London Business School		
163	Banco Bilbao Vizcaya Argentaria	Spain	Rodríguez, Francisco González	Univ Complutense - Madrid			
164	BT	GB	Verwaayen, Bernardus J.	Univ Utrecht			
165	DZ Bank	Allemagne	Wolfgang Kirsch	No info on university			
166	Deutsche Bahn	Allemagne	Mehdorn, Hartmut	Tech Univ Berlin			
167	Supervalu	USA	Noddle, Jeffrey	Univ Iowa			
168	Novartis	Switzerland	Vasella, Daniel L.	Univ Fribourg	Univ Bern	Harvard Univ	
169	Sanofi-Aventis	France	Gérard Le Fur	Univ Paris 05			
170	Industrial & Commercial Bank of China	China	Kaisheng, Yang	Wuhan Univ			
171	Nippon Steel	Japon	Mimura, Akio	Tokyo Univ			
172	Caremark Rx	USA	Thomas M. Ryan	Univ Rhode Island			
173	Old Mutual	GB	Sutcliffe, James H.	Univ Cape Town			
174	Archer Daniels Midland	USA	Woertz, Patricia A.	Pennsylvania State Univ - Univ Park	Columbia Univ		
175	Rabobank	Netherlands	Heemskerk, Hubertus	Catholic Univ Paris	Erasmus Univ		
176	Sunoco	USA	Drosdick, John G.	Villanova Univ	Univ Massachusetts - Amherst		
177	Millea Holdings	Japon	Shuzo Sumi	Waseda Univ			
178	Veolia Environnement	France	Proglio, Henri	HEC			
179	Best Buy	USA	Anderson, Bradbury H.	Waldorf Coll	Univ Denver		
180	China Mobile Communications	China	Jianzhou, Wang	Zhejiang Univ			
181	Allstate	USA	Wilson, Thomas J.	Univ Michigan	Northwestern Univ		
182	Canon	Japon	Mitarai, Fujio	Chuo Univ			
183	Intel	USA	Otellini, Paul S.	Univ San Francisco	Univ California - Berkeley		

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
184	PepsiCo	USA	Indra K. Nooyi	Madras Christian College	Indian Inst Management - Calcutta	Yale Univ	
185	Volvo	Sweden	Johansson, Leif	Chalmers Univ Tech			
186	Mizuho Financial Group	Japon	Maeda, Terunobu	Tokyo Univ			
187	Franz Haniel	Allemagne	Cordes, Eckhard	Univ Hamburg	Univ Hamburg		
188	Roche Group	Switzerland	Humer, Franz B.	Innsbruck Univ	INSEAD		
189	Gaz de France	France	Cirelli, Jean-François	Inst for Study of Politics - Paris	ENA		
190	Koc Holding	Turkey	Bülent Bulgurlu	Gazi Univ	Norwegian Univ of Science and Technology	Norwegian Univ of Science and Technology	
191	Walt Disney	USA	Iger, Robert A.	Ithaca Coll			
192	China Life Insurance	China	Chao, Yang	Shanghai International Studies Univ	Middlesex Univ London		
193	Bouygues	France	Bouygues, Martin	No higher education			
194	Sumitomo Mitsui Financial Group	Japon	Kitayama, Teisuke	Tokyo Univ			
195	Anglo American	GB	Carroll, Cynthia	Skidmore College	Univ Kansas - Lawrence	Harvard Univ	
196	Mitsubishi Electric	Japon	Shimomura, Setsuhiro	Kyoto Univ			
197	Vinci	France	Xavier Huillard	Ecole Polytechnique	Ecole Natl Ponts et Chaussees		
198	Sysco	USA	Schnieders, Richard J.	Univ Iowa			
199	Prudential Financial	USA	Ryan, Arthur F.	Providence Coll			
200	J. Sainsbury	GB	King, Justin	Univ Bath			
201	Johnson Controls	USA	Barth, John M.	Gannon Univ			
202	Sumitomo Life Insurance	Japon	Yokoyama, Shinichi	No higher education			
203	FedEx	USA	Smith, Frederick W.	Yale Univ			
204	Foncière Euris	France	Feraud, Pierre	HEC	Inst for Study of Politics - Paris		
205	BHP Billiton	Australia	Goodyear, Charles W.	Yale Univ	Univ Pennsylvania		
206	Swiss Reinsurance	Switzerland	Aigrain, Jacques	Univ Paris 9	Univ Paris 4		
207	PTT	Thailand	Prasert Bunsumpun	Chulalongkorn Univ	Utah State Univ	Harvard Univ	
208	Royal Bank of Canada	Canada	Nixon, Gordon M.	Queen's Univ			
209	Honeywell Intl.	USA	Cote, David M.	Univ New Hampshire - Durham			
210	Ingram Micro	USA	Spierkel, Gregory M.E.	Carleton Univ	Georgetown Univ	INSEAD	
211	Marubeni	Japon	Katsumata, Nobuo	Keio Univ			
212	Norsk Hydro	Norway	Reiten, Eivind	Univ Oslo			
213	Alcoa	USA	Belda, Alain J.P.	Mackenzie University - Sao Paulo			
214	Denso	Japon	Fukaya, Koichi	Tokyo Inst Tech			
215	Bank Of China	China	Lihui, Li	Xiamen Univ	Peking Univ		
216	Commerzbank	Allemagne	Müller, Klaus-Peter	No higher education			
217	Northrop Grumman	USA	Sugar, Ronald D.	Univ California - Los Angeles	Univ California - Los Angeles	Univ California - Los Angeles	
218	Centrica	GB	W. Sam Laidlaw	No info on university			
219	Manulife Financial	Canada	D'Alessandro, Dominic	Concordia Univ			
220	Meiji Yasuda Life Insurance	Japon	Matsuo, Kenji	Kobe Univ			
221	Nippon Mining Holdings	Japon	Takahagi, Mitsunori	No info on university			
222	Air France-KLM Group	France	Spinetta, Jean-Cyril	Inst for Study of Politics - Paris	ENA		
223	La Poste	France	Georges Lefebvre	Ecole Natl Super PTT (discontinued)			
224	Banco Bradesco	Brazil	Cypriano, Márcio Artur Laurelli	Mackenzie University - Sao Paulo			
225	DuPont	USA	Holliday, Charles O. Jr.	Univ Tennessee - Knoxville			
226	Hess	USA	Hess, John B.	Harvard Univ	Harvard Univ		
227	Macy's	USA	Lundgren, Terry J.	Univ Arizona			
228	Korea Electric Power	South Korea	Joon-Ho Han	No info on university			
229	Samsung Life Insurance	South Korea	Lee, Soo Chang	Seoul Natl Univ			
230	China Construction Bank	China	Zhang Jianguo	Tianjin Univ	Tianjin Univ		
231	KDDI	Japon	Onodera, Tadashi	Tohoku Univ			
232	Cisco Systems	USA	Chambers, John T.	West Virginia Univ	Indiana Univ - Bloomington		
233	New York Life Insurance	USA	Sternberg, Seymour G.	City Univ New York - City Coll	Northeastern Univ		
234	George Weston	Canada	Weston, W. Galen	Univ Western Ontario			
235	Woolworths	Australia	Michael Luscombe	Monash Univ	Monash Mt Eliza Business School		
236	Standard Life Assurance	GB	Crombie, Sandy	No higher education			
237	China Southern Power Grid	China	Maozhen, Yuan	No info on university			
238	JFE Holdings	Japon	Sudo, Fumio	Hokkaido Univ			
239	National Australia Bank	Australia	Stewart, John M.	No info on university			
240	Mazda Motor	Japon	Imaki, Hisakazu	Himeji Inst Tech			
241	Coles Group	Australia	Fletcher, John E.	Univ Durham			
242	SNCF	France	Guillaume Pepy	Inst for Study of Politics - Paris	ENA		
243	American Express	USA	Chenault, Kenneth I.	Bowdoin Coll	Harvard Univ		
244	POSCO	South Korea	Lee, Ku-Taek	Seoul Natl Univ			
245	Suzuki Motor	Japon	Suzuki, Osamu	Chuo Univ			
246	KBC Group	Belgium	André Bergen	Katholieke Univ Leuven			
247	TIAA-CREF	USA	Allison, Herbert M.	Yale Univ	Stanford Univ		
248	Sharp	Japon	Machida, Katsuhiko	Kyoto Univ			

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
249	Power Corp. of Canada	Canada	Desmarais, Andre / Desmarais Jr., Paul	Concordia Univ	Univ Ottawa	McGill Univ	INSEAD
250	Washington Mutual	USA	Killingler, Kerry K.	Univ Iowa	Univ Iowa		
251	Hartford Financial Services	USA	Ayer, Ramani	Indian Inst Tech - Kharagpur	Drexel Univ		
252	AstraZeneca	GB	Brennan, David R.	Gettysburg Coll			
253	Delphi	USA	Rodney O'Neal	Kettering Univ	Stanford Univ		
254	Sumitomo	Japon	Susumu Kato	Kobe Univ			
255	Bunge	USA	Weisser, Alberto	Univ Sao Paulo			
256	TUI	Allemagne	Frenzel, Michael	Univ Bochum			
257	Mitsubishi Heavy Industries	Japon	Tsukuda, Kazuo	Tokyo Univ	Tokyo Univ		
258	Endesa	Spain	Robredo, Rafael Miranda	Comillas Univ			
259	Bridgestone	Japon	Arakawa, Shoshi	Tokyo Univ of Foreign Languages			
260	Comcast	USA	Roberts, Brian L.	Univ Pennsylvania			
261	Adecco	Switzerland	Scheiff, Dieter	Univ of Applied Sciences (Fachhochschule) Aachen			
262	Landesbank Baden-Württemberg	Allemagne	Jaschinski, Siegfried	Univ Koeln			
263	Aetna	USA	Williams, Ronald A	Roosevelt Univ	Massachusetts Inst Tech (MIT)		
264	Tyson Foods	USA	Bond, Richard L.	No info on university			
265	HCA	USA	Bovender, Jack O. Jr.	Duke Univ	Duke Univ		
266	News Corp.	USA	Murdoch, Keith Rupert	Univ Oxford			
267	Wolseley	GB	Claude A.S. Hornsby III	No info on university			
268	Idemitsu Kosan	Japon	Tembo, Akihiko	No info on university			
269	Reliance Industries	India	Ambani, Mukesh D.	Mumbai Univ	Stanford Univ		
270	Vivendi	France	Lévy, Jean-Bernard	Ecole Polytechnique	Ecole Natl Super Mines - Paris	Ecole Natl Super Télécom	
271	Travelers Cos.	USA	Fishman, Jay S.	Univ Pennsylvania	Univ Pennsylvania		
272	Lufthansa Group	Allemagne	Mayrhuber, Wolfgang	Tech Coll - Steyr	Massachusetts Inst Tech (MIT)		
273	ABB	Switzerland	Kindle, Fred	Swiss Fed Inst Tech - Zurich	Northwestern Univ		
274	Massachusetts Mutual Life Insurance	USA	Reese, Stuart H.	Gettysburg Coll	Dartmouth Coll		
275	China Telecommunications	China	Xiaochu, Wang	Beijing Univ Posts Telecommunications			
276	Delhaize Group	Belgium	Beckers, Pierre-Olivier	Univ Louvain	Harvard Univ		
277	Agricultural Bank of China	China	Mingsheng, Yang	No info on university	INSEAD		
278	Countrywide Financial	USA	Mozilo, Angelo R.	Fordham Univ			
279	Danske Bank Group	Denmark	Straarup, Peter	Copenhagen Univ			
280	General Dynamics	USA	Chabraja, Nicholas D.	Northwestern Univ	Northwestern Univ		
281	Bertelsmann	Allemagne	Thielen, Gunter	Tech Univ Aachen	Tech Univ Aachen	Tech Univ Aachen	
282	International Paper	USA	Faraci, John V. Jr.	Denison Univ	Univ Michigan - Ann Arbor		
283	Magna International	Canada	Walker, Donald J. / Wolf, Siegfried	No info on university			
284	L.M. Ericsson	Sweden	Svanberg, Carl-Henric	Linkoping Univ	Uppsala Univ		
285	Coca-Cola	USA	Isdell, E. Neville	Univ Cape Town	Harvard Univ		
286	OMV Group	Austria	Ruttenstorfer, Wolfgang	Vienna Univ Economics Business Administration			
287	Fuji Photo Film	Japon	Komori, Shigetaka	Tokyo Univ			
288	Itáusa-Investimentos Itáu	Brazil	Setubal, Olavo Egydio	Univ Sao Paulo			
289	Alcan	Canada	Evans, Richard B.	Oregon State Univ	Stanford Univ		
290	Hutchison Whampoa	China	Fok, Canning K.N.	Univ New England			
291	Banco Do Brasil	Brazil	Antonio Francisco de Lima Neto	No info on university			
292	Liberty Mutual Ins. Group	USA	Kelly, Edmund F.	Queen's Univ Belfast	Massachusetts Inst Tech (MIT)		
293	CRH	Ireland	O'Mahony, W. Liam	No higher education			
294	Raytheon	USA	Swanson, William H.	California Polytech State Univ			
295	Lafarge	France	Lafont, Bruno	HEC	ENA		
296	PPR	France	Pinault, François-Henri	HEC			
297	Cepsa	Spain	de Bricia Olariaga, Carlos Pérez	No info on university			
298	William Morrison Supermarkets	GB	Marc Bolland	No info on university	Univ Groningen		
299	Sinochem	China	Deshu, Liu	Tsing Hua Univ	China Europe Intl Business School		
300	GasTerra	Netherlands	Gertjan J. Lankhorst	No info on university			
301	SABIC	Saudi Arabia	Al-Mady, Mohamed H.	Univ Colorado - Boulder	Univ Wyoming		
302	3M	USA	Buckley, George W.	Univ Huddersfield	Univ Huddersfield		
303	San Paolo IMI	Italy	Corrado Passera	Univ Bocconi - Milan	Univ Pennsylvania		
304	Deere	USA	Lane, Robert W.	Wheaton Coll	Univ Chicago		
305	East Japan Railway	Japon	Seino, Satoshi	Tohoku Univ			
306	BAE Systems	GB	Turner, Michael	US Naval Academy	US Naval Academy		
307	Baosteel Group	China	Lejiang, Xu	Univ Hong Kong			
308	Merck	USA	Clark, Richard T.	Washington & Jefferson Coll	American Univ		
309	Itochu	Japon	Kobayashi, Eizo	Osaka Univ			
310	Halliburton	USA	Lesar, David J.	Univ Wisconsin - Madison	Univ Wisconsin - Madison		
311	AMR	USA	Arpey, Gerard J.	Univ Texas - Austin	Univ Texas - Austin		
312	Abbott Laboratories	USA	White, Miles D.	Stanford Univ	Stanford Univ		

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
313	Rio Tinto Group	GB	Tom Albanese	Univ Alaska	Univ Alaska		
314	Scottish & Southern Energy	GB	Marchant, Ian	No info on university			
315	Plains All Amer. Pipeline	USA	Armstrong, Greg L.	Southeastern Oklahoma State Univ			
316	Groupama	France	Azéma, Jean	Ecole Super Agriculture - Purpan	Centre National Etudes Super Sécurité Sociale		
317	Mitsubishi Chemical Holdings	Japon	Yoshimitsu Kobayashi	No info on university	Tokyo Univ	Tokyo Univ	
318	Nationwide	USA	Jurgensen, William G.	Creighton Univ	Creighton Univ		
319	Weyerhaeuser	USA	Rogel, Steven R.	Univ Washington - Seattle			
320	Lyondell Chemical	USA	Smith, Dan F.	Lamar Univ			
321	Kansai Electric Power	Japon	Mori, Shosuke	Kyoto Univ			
322	Compass Group	GB	Cousins, Richard	Univ Sheffield	Univ Lancaster		
323	Rosneft Oil	Russia	Bogdanchikov, Sergei M.	Buguruslan Oil Technical School	Ufa Petroleum Inst		
324	Cosmo Oil	Japon	Kimura, Yaichi	Waseda Univ			
325	Bharat Petroleum	India	Sinha, Ashok	Indian Inst Tech - Kharagpur	Indian Inst Management		
326	Publix Super Markets	USA	Jenkins, Charles H. Jr.	Emory Univ	Emory Univ	Harvard Univ	
327	CPC	Taiwan	B.L. Chen	National Cheng Kung Univ	National Sun Yat-sen Univ		
328	Alliance Boots	GB	Baker, Richard A.	Univ Cambridge			
329	McDonald's	USA	Skinner, James A.	Univ Miami			
330	America Movil	Mexico	Hajj Aboumrab, Daniel	No info on university			
331	Tech Data	USA	Robert M. Dutkowsky	Cornell Univ			
332	Humana	USA	McCallister, Michael B.	Louisiana Tech Univ	Pepperdine Univ		
333	Sun Life Financial Services	Canada	Stewart, Donald A.	Univ Glasgow			
334	Poste Italiane	Italy	Sarmi, Massimo	No info on university			
335	Electronic Data Systems	USA	Jordan, Michael H.	Yale Univ	Princeton Univ		
336	Hindustan Petroleum	India	Arun Balakrishnan	Indian Inst Management			
337	Intesa Sanpaolo	Italy	Passera, Corrado	Univ Bocconi - Milan	Univ Pennsylvania		
338	Edeka Zentrale	Allemagne	Frenk, Alfons	No info on university			
339	Northwestern Mutual	USA	Zore, Edward J.	Univ Wisconsin - Milwaukee	Univ Wisconsin - Milwaukee		
340	Commonwealth Bank of Australia	Australia	Norris, Ralph J.	Lynfield Coll			
341	Michelin	France	Rollier, Michel	Inst for Study of Politics - Paris			
342	China Railway Engineering	China	Li Changjin	Central South Univ Changsha	Southwest Jiaotong Univ Chengdu		
343	Cathay Financial Holdings	Taiwan	Huang, Tiao-kuei	Natl Tsing Hua Univ			
344	Sumitomo Electric Industries	Japon	Matsumoto, Masayoshi	Hitotsubashi Univ			
345	RAG	Allemagne	Müller, Werner	Univ Mannheim	Univ Bremen	Univ Duisburg Essen	
346	Wyeth	USA	Essner, Robert A.	Univ Miami	Univ Chicago		
347	Aisin Seiki	Japon	Yamauchi, Yasuhito	No info on university	Tohoku Univ		
348	Goodyear Tire & Rubber	USA	Keegan, Robert J.	Le Moyne Coll	Univ Rochester		
349	Kookmin Bank	South Korea	Chung, Won Kang	Tufts Univ	Dartmouth Coll		
350	Emerson Electric	USA	Farr, David N.	Wake Forest Univ	Vanderbilt Univ		
351	Christian Dior	France	Toledano, Sidney	Ecole Centrale - Paris			
352	J.C. Penney	USA	Ullman, Myron E. III	Univ Cincinnati - Cincinnati			
353	L'Oréal	France	Agon, Jean-Paul	HEC			
354	Coca-Cola Enterprises	USA	John F. Brock	Georgia Institute of Technology	Georgia Institute of Technology		
355	Vattenfall	Sweden	Josefsson, Lars G.	Chalmers Univ Tech			
356	Sanyo Electric	Japon	Seiichiro Sano	No info on university			
357	Bank of Nova Scotia	Canada	Waugh, Richard E.	Univ Manitoba	York Univ		
358	Japan Airlines	Japon	Nishimatsu, Haruka	Tokyo Univ			
359	CVRD	Brazil	Roger Agnelli	Fundação Armando Álvares Penteado - São Paulo			
360	Toronto-Dominion Bank	Canada	Clark, W. Edmund	Univ Toronto	Harvard Univ	Harvard Univ	
361	T&D Holdings	Japon	Miyato, Naoteru	Keio Univ			
362	Hochtief	Allemagne	Herbert Lütkestratkötter	Tech Univ Aachen	Tech Univ Aachen	Tech Univ Aachen	
363	Constellation Energy	USA	Shattuck, Mayo A. III	Williams Coll	Stanford Univ		
364	CFE	Mexico	Ayub, Alfredo Elías	Univ Pennsylvania	Univ Pennsylvania		
365	Otto Group	Allemagne	Otto, Michael	No info on university			
366	UAL	USA	Tilton, Glenn F.	Univ South Carolina - Columbia			
367	Apple Computer	USA	Jobs, Steven P.	Reed Coll			
368	AutoNation	USA	Jackson, Michael J.	St Joseph's Coll			
369	Oil & Natural Gas	India	Sharma, R.S.	No info on university			
370	Schlumberger	USA	Gould, Andrew	Univ Wales - Swansea			
371	Corus Group	GB	Varin, Philippe	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
372	Holcim	Switzerland	Akermann, Markus	Univ St Gallen (HSG)	Univ Sheffield		
373	U.S. Bancorp	USA	Richard K. Davis	California State Univ - Fullerton			
374	Hanwha	South Korea	Kim, Seung Yoon	No info on university			
375	MAN Group	Allemagne	Samuelsson, Hakan	Royal Inst Tech			
376	Australia & New Zealand Banking	Australia	McFarlane, John	Univ Edinburgh	Cranfield Univ	London Business School	
377	Occidental Petroleum	USA	Irani, Ray R.	American Univ Beirut	Univ Southern California		
378	Flextronics International	Singapore	McNamara, Michael M.	Univ Cincinnati - Cincinnati	Santa Clara Univ		
379	SHV Holdings	Netherlands	Kennedy, P.J.	No info on university			

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
380	Chubu Electric Power	Japon	Toshio Mita	Seikei Univ			
381	Arcandor (ex Karstadt Quelle)	Allemagne	Middlehoff, Thomas	Univ Muenster			
382	Mitsubishi Motors	Japon	Osamu Masuko	Waseda Univ			
383	Alstom	France	Kron, Patrick	Ecole Polytechnique	Ecole Natl Super Mines - Paris		
384	China Railway Construction	China	Li Guorui	Southwest Jiaotong Univ Chengdu			
385	China First Automotive Works	China	Yanfeng, Zhu	Zhejiang Univ			
386	Continental	Allemagne	Wennemer, Manfred	Univ Muenster			
387	Bayerische Landesbank	Allemagne	Schmidt, Werner	No higher education			
388	KT	South Korea	Nam, Joong-Soo	Seoul Natl Univ	Duke Univ	Univ Massachusetts	
389	Sara Lee	USA	Barnes, Brenda C.	Augustana Coll	Loyola Univ - Chicago		
390	Mediceo Paltac Holdings	Japon	Kumakura, Sadatake	Keio Univ			
391	Nippon Yusen	Japon	Miyahara, Koji	Tokyo Univ			
392	Surgutneftegas	Russia	Bogdanov, Vladimir Leonidovich	Tyumen State Oil & Gas Univ			
393	Stora Enso	Finlande	Jouko Karvinen	Tampere Univ of Technology			
394	Accenture	USA	Green, William D.	Dean Coll	Babson Coll		
395	Lagardère Groupe	France	Lagardère, Arnaud	Univ Paris 9			
396	China State Construction	China	Sun Wenjie	Tongji Univ Shanghai			
397	Staples	USA	Sargent, Ronald L.	Harvard Univ	Harvard Univ		
398	Cemex	Mexico	Zambrano, Lorenzo H.	Monterrey Inst Tech	Stanford Univ		
399	Mitsui Sumitomo Insurance	Japon	Egashira, Toshiaki	Keio Univ			
400	Whirlpool	USA	Fettig, Jeff M.	Indiana Univ - Bloomington			
401	Alcatel-Lucent	France	Russo, Patricia	Georgetown Univ			
402	Shanghai Automotive	China	Shen Jianhua	No info on university			
403	Tesoro	USA	Smith, Bruce A.	Westminster Coll	Univ Kansas - Lawrence		
404	British American Tobacco	GB	Adams, Paul	No info on university			
405	COFCO	China	Yu Xubo	Univ of International Business and Economics	China Europe International Business School		
406	Bristol-Myers Squibb	USA	James M. Cornelius	Michigan State Univ	Michigan State Univ		
407	Lear	USA	Rossiter, Robert E.	Northwood Univ			
408	Manpower	USA	Joerres, Jeffrey A.	Marquette Univ			
409	Canadian Imperial Bank of Commerce	Canada	McCaughhey, Gerald T.	Concordia Univ			
410	Ricoh	Japon	Shiro Kondo	Niigata Univ			
411	Express Scripts	USA	Paz, George	Univ Missouri - Columbia	Univ Missouri - Columbia		
412	Groupe Danone	France	Riboud, Franck	Swiss Fed Inst Tech - Lausanne			
413	ACS	Spain	Rodríguez, Florentino Pérez	Univ Polytechnic Madrid			
414	Xstrata	Switzerland	Michael L. Davis	No info on university			
415	Japan Tobacco	Japon	Hiroshi Kimura	Kyoto Univ			
416	Nomura Holdings	Japon	Koga, Nobuyuki	Tokyo Univ			
417	TJX	USA	Carol M. Meyrowitz	No info on university			
418	Rite Aid	USA	Sammons, Mary F.	Marylhurst Univ			
419	KFW Bankengruppe	Allemagne	Ingrid Matthäus-Maier	Univ Muenster			
420	TNT	Netherlands	Bakker, M. Peter	Northfield Mount Hermon School	Hope Coll		
421	National Grid	GB	Holliday, Steven	No info on university			
422	Hyundai Heavy Industries	South Korea	Keh-Sik Min / Kil-Seon Choi	No info on university	No info on university		
423	Telstra	Australia	Trujillo, Solomon D.	Univ Wyoming	Univ Wyoming		
424	Akzo Nobel	Netherlands	Wijers, Hans	Univ Groningen	Erasmus Univ		
425	Loews	USA	Tisch, James S.	Cornell Univ	Univ Pennsylvania		
426	Schneider Electric	France	Jean-Pascal Tricoire	ESEO Angers	EM Lyon		
427	Asustek Computer	Taiwan	Shih, Jonney	Natl Taiwan Univ			
428	Swiss Life	Switzerland	Dörig, Rolf	Univ Zurich			
429	Delta Air Lines	USA	Grinstein, Gerald	Yale Univ	Harvard Univ		
430	Nordea Bank	Sweden	Christian Clausen	No info on university			
431	EnCana	Canada	Eresman, Randall K.	Univ Wyoming			
432	PKN Orlen Group	Poland	Piotr Kownacki	Univ Warsaw			
433	Skanska	Sweden	Graham, Stuart E.	No info on university			
434	Onex	Canada	Schwartz, Gerald W.	Univ Manitoba	Univ Manitoba	Harvard Univ	
435	China Minmetals	China	Zhou Zhongshu	Shanghai International Studies Univ			
436	Samsung	South Korea	Lee, Sang Dae	Korea Univ			
437	Kimberly-Clark	USA	Falk, Thomas J.	Univ Wisconsin - Madison	Stanford Univ		
438	SK Networks	South Korea	Jung, Man-Won	Yonsei Univ			
439	Inbev	Belgium	Brito, Carlos	Univ Fed Rio de Janeiro	Stanford Univ		
440	Energie Baden-Württemberg	Allemagne	Utz Claassen	Univ Hannover	Univ Oxford	Univ Hannover	
441	Grupo Ferrovial	Spain	Joaquín Ayuso García	Univ Polytechnic Madrid			
442	Cie Nationale à Portefeuille	Belgique	Gilles Samyn	Univ Libre Bruxelles			
443	Petro-Canada	Canada	Ronald A. Brenneman	Univ Toronto	Univ Manchester	Massachusetts Inst Tech (MIT)	
444	Japan Post	Japon	Yoshifumi Nishikawa	Osaka Univ			
445	Bear Stearns	USA	James E. Cayne	No higher education			
446	Cigna	USA	Hanway, H. Edward	Loyola Coll - Baltimore	Widener Univ		
447	Quanta Computer	Taiwan	Lam, Barry	Natl Taiwan Univ			
448	Dominion Resources	USA	Farrell, Thomas F. II	Univ Virginia			

Rank	Name	Country	CEO	1st degree	2nd degree	3rd degree	4th deg.
449	British Airways	GB	Walsh, William M.	Trinity Coll Dublin			
450	BCE	Canada	Sabia, Michael J.	Univ Toronto	Yale Univ		
451	Migros	Switzerland	Herbert Bolliger	Univ Zurich			
452	Paccar	USA	Pigott, Mark C.	Stanford Univ	Stanford Univ	Stanford Univ	
453	Electrolux	Sweden	Stråberg, Hans	Chalmers Univ Tech			
454	Finmeccanica	Italy	Guarguaglini, Pier Francesco	Univ Pisa			
455	Kobe Steel	Japon	Inubushi, Yasuo	Osaka Univ			
456	Formosa Petrochemicals	Taiwan	Wilfred Wang	Univ of London			
457	Jardine Matheson	China	Anthony Nightingale	Univ Cambridge			
458	Marks & Spencer	GB	Rose, Stuart	No higher education			
459	Lennar	USA	Miller, Stuart A.	Harvard Univ	Univ Miami		
460	Sompo Japan Insurance	Japon	Sato, Masatoshi	Keio Univ			
461	Crédit Industriel et Commercial	France	Michel Lucas	Ecole Centrale de Lille			
462	Komatsu	Japon	Sakane, Masahiro	Osaka City Univ			
463	Kajima	Japon	Nakamura, Mitsuyoshi	Keio Univ			
464	Westpac Banking	Australia	Morgan, David R.	La Trobe Univ	Harvard Univ	London Sch Economics	
465	Royal Mail Holdings	GB	Crozier, Adam	Heriot-Watt Univ			
466	Kingfisher	GB	Murphy, Gerry	Univ Coll Cork	Univ Coll Dublin		
467	Toyota Industries	Japon	Tetsuro Toyoda	Waseda Univ			
468	Carso Global Telecom	Mexico	Chico Pardo, Jaime	Ibero-American Univ			
469	China National Offshore Oil	China	Fu Chengyu	Northeast Petroleum Institute of China	Univ Southern California		
470	Taisei	Japon	Takashi Yamauchi	No info on university			
471	Henkel	Allemagne	Lechner, Ulrich	Tech Univ Darmstadt			
472	Neste Oil	Finlande	Risto Rinne	Åbo Akademi Univ			
473	Duke Energy	USA	James E. Rogers	Univ Kentucky	Univ Kentucky		
474	Nippon Express	Japon	Kawai, Masanori	No info on university			
475	Gap	USA	Robert J. Fisher	Princeton Univ	Stanford Univ		
476	Bank of Montreal	Canada	William A. Downe	Wilfrid Laurier Univ	Univ Toronto		
477	Xerox	USA	Mulcahy, Anne M.	Fordham Univ			
478	Anheuser-Busch	USA	Busch IV, August A.	St Louis Univ	St Louis Univ	International Brewing Institute Berlin	
479	United States Steel	USA	Surma, John P. Jr.	Pennsylvania State Univ - Univ Park			
480	FPL Group	USA	Lewis Hay III	Lehigh Univ	Carnegie Mellon Univ		
481	Eli Lilly	USA	Taurel, Sidney	HEC	Columbia Univ		
482	Altadis	Spain	Vazquez, Antonio	No info on university			
483	Sodexho Alliance	France	Landel, Michel	European Business School Paris			
484	Exelon	USA	Rowe, John W.	Canisius Coll	Univ Rochester		
485	Linde Group	Allemagne	Wolfgang Reitzle	Tech Univ Munich	Tech Univ Munich	Tech Univ Munich	
486	Union Pacific	USA	James R. Young	Univ of Nebraska - Omaha			
487	Kohl's	USA	R. Lawrence Montgomery	No info on university			
488	China Ocean Shipping	China	Wei Jiafu	Dalian Maritime Univ	Tianjin Univ		
489	Sumitomo Chemical	Japon	Yonekura, Hiromasa	Tokyo Univ			
490	Bank of Ireland Group	Ireland	Brian J. Goggin	No info on university			
491	S-Oil	South Korea	Samir A. Tubayeb	King Fahad Univ of Petroleum and Minerals	King Fahad Univ of Petroleum and Minerals	Univ California - Berkeley	Harvard Univ
492	Capital One Financial	USA	Richard D. Fairbank	Stanford Univ	Stanford Univ		
493	Heraeus Holding	Allemagne	Helmut Eshwey	No info on university			
494	Royal KPN	Netherlands	Scheepbouwer, A.J.	No info on university			
495	State Bank of India	India	Bhattacharya, Tara Shankar	Saha Inst of Nuclear Physics	Saha Inst of Nuclear Physics	No info on university	
496	D.R. Horton	USA	Tomnitz, Donald J.	Westminster Coll			
497	Office Depot	USA	Odlund, Steve	Univ Notre Dame	Northwestern Univ		
498	Burlington Northern Santa Fe	USA	Matthew K. Rose	Univ Missouri			
499	Nike	USA	Parker, Mark	Pennsylvania State Univ - Univ Park			
500	Bombardier	Canada	Beaudoin, Laurent	Sainte Anne College	Univ Sherbrooke		

7 The 350 leading higher education institutions in 2008

(based on Fortune Global 500, 2007)

In red: French institutions

Rank	Institution	Score	Given Name	Country
1	Tokyo Univ	100,0	Tokyo Univ	Japan
2	Harvard Univ	89,0	Harvard Univ	USA
3	Stanford Univ	57,0	Stanford Univ	USA
4	Keio Univ	48,0	Keio Univ	Japan
5	Univ Pennsylvania	39,0	Univ Pennsylvania	USA
6	Waseda Univ	36,0	Waseda Univ	Japan
7	HEC	35,0	HEC	France
8	Kyoto Univ	30,0	Kyoto Univ	Japan
8	Univ Oxford	30,0	Univ Oxford	United Kingdom
10	ENA	29,5	ENA	France
11	Inst for Study of Politics - Paris	26,5	Sciences Po Paris	France
12	Yale Univ	26,0	Yale Univ	USA
13	Massachusetts Inst Tech (MIT)	24,0	Massachusetts Inst Tech (MIT)	USA
13	Osaka Univ	24,0	Osaka Univ	Japan
15	Ecole Polytechnique	23,5	Ecole Polytechnique	France
16	Seoul Natl Univ	23,0	Seoul Natl Univ	Korea
17	Univ Muenster	22,0	Univ Muenster	Germany
18	Fordham Univ	21,0	Fordham Univ	USA
18	Pennsylvania State Univ - Univ Park	21,0	Pennsylvania State Univ - Univ Park	USA
20	Duke Univ	20,0	Duke Univ	USA
20	Ecole Natl Super Mines - Paris	20,0	MINES ParisTech	France
20	Columbia Univ	20,0	Columbia Univ	USA
23	Chalmers Univ Tech	18,0	Chalmers Univ Tech	Sweden
23	Chuo Univ	18,0	Chuo Univ	Japan
23	Univ Chicago	18,0	Univ Chicago	USA
23	Univ Iowa	18,0	Univ Iowa	USA
27	INSEAD	15,5	INSEAD	France
28	Northwestern Univ	15,0	Northwestern Univ	USA
28	Tohoku Univ	15,0	Tohoku Univ	Japan
28	Univ Bocconi - Milan	15,0	Univ Bocconi - Milan	Italy
28	Univ Wyoming	15,0	Univ Wyoming	USA
32	Univ Zurich	14,0	Univ Zurich	Switzerland
33	Concordia Univ	13,5	Concordia Univ	Canada
34	Tufts Univ	13,0	Tufts Univ	USA
35	Cornell Univ	12,0	Cornell Univ	USA
35	Dartmouth Coll	12,0	Dartmouth Coll	USA
35	Indian Inst Management	12,0	Indian Inst Management	India
35	Kobe Univ	12,0	Kobe Univ	Japan
35	Mackenzie University - Sao Paulo	12,0	Mackenzie University - Sao Paulo	Brazil
35	Natl Taiwan Univ	12,0	Natl Taiwan Univ	Taiwan
35	Queen's Univ	12,0	Queen's Univ	Canada
35	Shandong Univ	12,0	Shandong Univ	China
35	Tech Univ Aachen	12,0	RWTH Aachen	Germany
35	Tech Univ Berlin	12,0	Tech Univ Berlin	Germany
35	Tech Univ Munich	12,0	Tech Univ Munich	Germany
35	Univ Arizona	12,0	Univ Arizona	USA
35	Univ Cambridge	12,0	Univ Cambridge	United Kingdom
35	Univ Glasgow	12,0	Univ Glasgow	United Kingdom
35	Univ Goettingen	12,0	Univ Goettingen	Germany
35	Univ Kansas - Lawrence	12,0	Univ Kansas - Lawrence	USA
35	Univ Libre Bruxelles	12,0	Univ Libre Bruxelles	Belgium
35	Univ Miami	12,0	Univ Miami	USA
35	Univ Minnesota - Twin Cities	12,0	Univ Minnesota - Twin Cities	USA
35	Univ Politecnic Madrid	12,0	Univ Politecnic Madrid	Spain
35	Univ Rhode Island	12,0	Univ Rhode Island	USA
35	Univ Sao Paulo	12,0	Univ Sao Paulo	Brazil
35	Univ Texas - Austin	12,0	Univ Texas - Austin	USA
35	Univ Toronto	12,0	Univ Toronto	Canada
35	Univ Wisconsin - Madison	12,0	Univ Wisconsin - Madison	USA
35	Zhejiang Univ	12,0	Zhejiang Univ	China
61	Univ Manchester	11,0	Univ Manchester	United Kingdom
62	Georgetown Univ	10,0	Georgetown Univ	USA
62	Univ Southern California	10,0	Univ Southern California	USA
64	Copenhagen Univ	9,0	Copenhagen Univ	Denmark
64	Erasmus Univ	9,0	Erasmus Univ	Netherlands
64	Gettysburg Coll	9,0	Gettysburg Coll	USA

Rank	Institution	Score	Given Name	Country
64	Indiana Univ - Bloomington	9,0	Indiana Univ - Bloomington	USA
64	Korea Univ	9,0	Korea Univ	Korea
64	Shanghai International Studies Univ	9,0	Shanghai International Studies Univ	China
64	Southern Methodist Univ	9,0	Southern Methodist Univ	USA
64	Southwest Jiaotong Univ Chengdu	9,0	Southwest Jiaotong Univ Chengdu	China
64	Tianjin Univ	9,0	Tianjin Univ	China
64	Univ California - Los Angeles	9,0	Univ California - Los Angeles	USA
64	Univ Cape Town	9,0	Univ Cape Town	South Africa
64	Univ Cincinnati - Cincinnati	9,0	Univ Cincinnati - Cincinnati	USA
64	Univ Coll Dublin	9,0	Univ Coll Dublin	Ireland
64	Univ Karlsruhe	9,0	Univ Karlsruhe	Germany
64	Univ Louvain	9,0	Univ Catholique Louvain	Belgium
64	Univ Paris 9	9,0	Univ Paris 9 Dauphine	France
64	Univ St Gallen (HSG)	9,0	Univ St Gallen (HSG)	Switzerland
64	Univ Utrecht	9,0	Univ Utrecht	Netherlands
64	Univ Vienna	9,0	Univ Vienna	Austria
64	Univ Virginia	9,0	Univ Virginia	USA
64	Westminster Coll	9,0	Westminster Coll	United Kingdom
85	Univ California - Berkeley	8,5	Univ California - Berkeley	USA
86	Ecole Centrale - Paris	8,0	Ecole Centrale Paris	France
86	Indian Inst Tech - Kharagpur	8,0	Indian Inst Tech - Kharagpur	India
88	Univ Manitoba	7,0	Univ Manitoba	Canada
89	Åbo Akademi Univ	6,0	Åbo Akademi Univ	Finland
89	Babson Coll	6,0	Babson Coll	USA
89	Baylor Univ	6,0	Baylor Univ	USA
89	Beijing Univ Posts Telecommunications	6,0	Beijing Univ Posts Telecommunications	China
89	Boston Univ	6,0	Boston Univ	USA
89	California Polytech State Univ	6,0	California Polytech State Univ	USA
89	California State Univ - Fullerton	6,0	California State Univ - Fullerton	USA
89	City Univ New York - City Coll	6,0	City Univ New York - City Coll	USA
89	Comillas Univ	6,0	Comillas Univ	Spain
89	Creighton Univ	6,0	Creighton Univ	USA
89	East China Petroleum Institute	6,0	East China Petroleum Institute	China
89	Ecole Centrale de Lille	6,0	Ecole Centrale de Lille	France
89	Ecole Natl Super PTT (discontinued)	6,0	Ecole Natl Super PTT (discontinued)	France
89	Eindhoven Univ Tech	6,0	Eindhoven Univ Tech	Netherlands
89	Emory Univ	6,0	Emory Univ	USA
89	ESSEC	6,0	ESSEC	France
89	European Business School Paris	6,0	European Business School Paris	France
89	Fundação Armando Álvares Penteado - Sao Paulo	6,0	Fundação Armando Álvares Penteado - Sao Paulo	Brazil
89	Gannon Univ	6,0	Gannon Univ	USA
89	Georgia Institute of Technology	6,0	Georgia Institute of Technology	USA
89	Grove City Coll	6,0	Grove City Coll	USA
89	Heriot-Watt Univ	6,0	Heriot-Watt Univ	United Kingdom
89	Himeji Inst Tech	6,0	Himeji Inst Tech	Japan
89	Hitotsubashi Univ	6,0	Hitotsubashi Univ	Japan
89	Hokkaido Univ	6,0	Hokkaido Univ	Japan
89	Ibero-American Univ	6,0	Ibero-American Univ	USA
89	ICHEC	6,0	ICHEC	Belgium
89	Ithaca Coll	6,0	Ithaca Coll	USA
89	Johns Hopkins Univ	6,0	Johns Hopkins Univ	USA
89	Katolieke Univ Leuven	6,0	Katolieke Univ Leuven	Belgium
89	Kettering Univ	6,0	Kettering Univ	USA
89	Lamar Univ	6,0	Lamar Univ	USA
89	Leningrad Finance and Economics Inst	6,0	Leningrad Finance and Economics Inst	Russia
89	Louisiana State Univ - Baton Rouge	6,0	Louisiana State Univ - Baton Rouge	USA
89	Lynfield Coll	6,0	Lynfield Coll	New Zealand
89	Marquette Univ	6,0	Marquette Univ	USA
89	Marylhurst Univ	6,0	Marylhurst Univ	USA
89	Michigan State Univ	6,0	Michigan State Univ	USA
89	Natl Tsing Hua Univ	6,0	Natl Tsing Hua Univ	China
89	Niigata Univ	6,0	Niigata Univ	Japan
89	North Carolina State Univ - Raleigh	6,0	North Carolina State Univ - Raleigh	USA
89	Northwood Univ	6,0	Northwood Univ	USA
89	Osaka City Univ	6,0	Osaka City Univ	Japan
89	Pittsburg State Univ	6,0	Pittsburg State Univ	USA
89	Princeton Univ	6,0	Princeton Univ	USA
89	Providence Coll	6,0	Providence Coll	USA
89	Quinnipiac Univ	6,0	Quinnipiac Univ	USA
89	Reed Coll	6,0	Reed Coll	USA
89	Royal Inst Tech	6,0	Royal Inst Tech	Sweden
89	San Diego City Coll	6,0	San Diego City Coll	USA
89	Seikei Univ	6,0	Seikei Univ	Japan
89	Southeastern Oklahoma State Univ	6,0	Southeastern Oklahoma State Univ	USA
89	St Joseph's Coll	6,0	St Joseph's Coll	USA
89	Swiss Fed Inst Tech - Lausanne	6,0	EPFL - Lausanne	Switzerland
89	Taipei College of Maritime Technology	6,0	Taipei College of Maritime Technology	Taiwan

Rank	Institution	Score	Given Name	Country
89	Tampere Univ of Technology	6,0	Tampere Univ of Technology	Finland
89	Tech Univ Clausthal	6,0	Tech Univ Clausthal	Germany
89	Tech Univ Darmstadt	6,0	Tech Univ Darmstadt	Germany
89	Tokyo Inst Tech	6,0	Tokyo Inst Tech	Japan
89	Tokyo Univ of Foreign Languages	6,0	Tokyo Univ of Foreign Languages	Japan
89	Tongji Univ Shanghai	6,0	Tongji Univ Shanghai	China
89	Trinity Coll Dublin	6,0	Trinity Coll Dublin	Ireland
89	Tyumen State Oil & Gas Univ	6,0	Tyumen State Oil & Gas Univ	Russia
89	Univ Alaska	6,0	Univ Alaska	USA
89	Univ Barcelona	6,0	Univ Barcelona	Spain
89	Univ Bath	6,0	Univ Bath	United Kingdom
89	Univ Bochum	6,0	Univ Bochum	Germany
89	Univ Calcutta	6,0	Univ Calcutta	India
89	Univ Colorado - Boulder	6,0	Univ Colorado - Boulder	USA
89	Univ Complutense - Madrid	6,0	Univ Complutense - Madrid	Spain
89	Univ Durham	6,0	Univ Durham	United Kingdom
89	Univ Groningen	6,0	Univ Groningen	Netherlands
89	Univ Hamburg	6,0	Univ Hamburg	Germany
89	Univ Helsinki	6,0	Univ Helsinki	Finland
89	Univ Hong Kong	6,0	Univ Hong Kong	Hong Kong
89	Univ Houston	6,0	Univ Houston	USA
89	Univ Huddersfield	6,0	Univ Huddersfield	United Kingdom
89	Univ Kentucky	6,0	Univ Kentucky	USA
89	Univ Koeln	6,0	Univ Koeln	Germany
89	Univ Lausanne	6,0	Univ Lausanne	Switzerland
89	Univ Leiden	6,0	Univ Leiden	Netherlands
89	Univ Missouri	6,0	Univ Missouri	USA
89	Univ Missouri - Columbia	6,0	Univ Missouri - Columbia	USA
89	Univ Missouri - Rola	6,0	Univ Missouri - Rola	USA
89	Univ Montpellier 2	6,0	Univ Montpellier 2	France
89	Univ New England	6,0	Univ New England	USA
89	Univ New Hampshire - Durham	6,0	Univ New Hampshire - Durham	USA
89	Univ North Carolina - Charlotte	6,0	Univ North Carolina - Charlotte	USA
89	Univ of Applied Sciences (Fachhochschule) Aachen	6,0	Univ of Applied Sciences (Fachhochschule) Aachen	Germany
89	Univ of London	6,0	Univ of London	United Kingdom
89	Univ of Nebraska - Omaha	6,0	Univ of Nebraska - Omaha	USA
89	Univ Oslo	6,0	Univ Oslo	Norway
89	Univ Paris 05	6,0	Univ Paris 05 Descartes	France
89	Univ Pisa	6,0	Univ Pisa	Italy
89	Univ Pontificia Comillas	6,0	Univ Pontificia Comillas	Spain
89	Univ Queensland	6,0	Univ Queensland	Australia
89	Univ Rochester	6,0	Univ Rochester	USA
89	Univ Roma - La Sapienza	6,0	Univ Roma - La Sapienza	Italy
89	Univ Sheffield	6,0	Univ Sheffield	United Kingdom
89	Univ South Carolina - Columbia	6,0	Univ South Carolina - Columbia	USA
89	Univ Tennessee - Knoxville	6,0	Univ Tennessee - Knoxville	USA
89	Univ Texas - Dallas	6,0	Univ Texas - Dallas	USA
89	Univ Trieste	6,0	Univ Trieste	Italy
89	Univ Tuebingen	6,0	Univ Tuebingen	Germany
89	Univ Wales - Swansea	6,0	Univ Wales - Swansea	United Kingdom
89	Univ Warsaw	6,0	Univ Warsaw	Poland
89	Univ Washington - Seattle	6,0	Univ Washington - Seattle	USA
89	Univ Western Ontario	6,0	Univ Western Ontario	Canada
89	Univ Wisconsin - Milwaukee	6,0	Univ Wisconsin - Milwaukee	USA
89	US Naval Academy	6,0	US Naval Academy	USA
89	Vienna Univ Economics Business Administration	6,0	Vienna Univ Economics Business Administration	Austria
89	Wake Forest Univ	6,0	Wake Forest Univ	USA
89	Wuhan Univ	6,0	Wuhan Univ	China
89	Yonsei Univ	6,0	Yonsei Univ	Korea
203	Ecole Natl Super Télécom	5,0	Telecom ParisTech	France
203	London Business School	5,0	London Business School	United Kingdom
203	York Univ	5,0	York Univ	United Kingdom
206	Norwegian Univ of Science and Technology	4,0	NTNU - Trondheim	Norway
206	Saha Inst of Nuclear Physics	4,0	Saha Inst of Nuclear Physics	India
206	St Louis Univ	4,0	St Louis Univ	USA
206	Stuttgart Univ	4,0	Stuttgart Univ	Germany
206	Univ Edinburgh	4,0	Univ Edinburgh	United Kingdom
206	Univ Hannover	4,0	Univ Hannover	Germany
212	Albany Law School	3,0	Albany Law School	USA
212	American Univ	3,0	American Univ	USA
212	American Univ Beirut	3,0	American Univ Beirut	Lebanon
212	Ashland Univ	3,0	Ashland Univ	USA
212	Augustana Coll	3,0	Augustana Coll	USA
212	Azerbaijan Oil and Gas Inst	3,0	Azerbaijan Oil and Gas Inst	Azerbaijan
212	Bates Coll	3,0	Bates Coll	USA
212	Bowdoin Coll	3,0	Bowdoin Coll	USA
212	Buguruslan Oil Technical School	3,0	Buguruslan Oil Technical School	Russia

Rank	Institution	Score	Given Name	Country
212	Canisius Coll	3,0	Canisius Coll	USA
212	Carnegie Mellon Univ	3,0	Carnegie Mellon Univ	USA
212	Carroll Coll	3,0	Carroll Coll	USA
212	Catholic Univ Paris	3,0	Catholic Univ Paris	France
212	Central South Univ Changsha	3,0	Central South Univ Changsha	China
212	Centre National Etudes Super Sécurité Sociale	3,0	Centre National Etudes Super Sécurité Sociale	France
212	China Europe International Business School	3,0	China Europe International Business School	China
212	China Europe Intl Business School	3,0	China Europe Intl Business School	China
212	Dalian Maritime Univ	3,0	Dalian Maritime Univ	China
212	Dean Coll	3,0	Dean Coll	USA
212	Delft Univ Tech	3,0	Delft Univ Tech	Netherlands
212	Denison Univ	3,0	Denison Univ	USA
212	Drexel Univ	3,0	Drexel Univ	USA
212	Ecole Natl Ponts et Chaussees	3,0	Ecole Natl Ponts et Chaussees	France
212	Ecole Super Agriculture - Purpan	3,0	Ecole Super Agriculture - Purpan	France
212	EM Lyon	3,0	EM Lyon	France
212	ESCP-EAP	3,0	ESCP-EAP	France
212	ESEO Angers	3,0	ESEO Angers	France
212	Georgia State Univ	3,0	Georgia State Univ	USA
212	Hamilton Coll	3,0	Hamilton Coll	USA
212	Hope Coll	3,0	Hope Coll	USA
212	Illinois Wesleyan Univ	3,0	Illinois Wesleyan Univ	USA
212	Innsbruck Univ	3,0	Innsbruck Univ	Austria
212	King Fahad Univ of Petroleum and Minerals	3,0	King Fahad Univ of Petroleum and Minerals	Saudi Arabia
212	Le Moyne Coll	3,0	Le Moyne Coll	USA
212	Lehigh Univ	3,0	Lehigh Univ	USA
212	Linkoping Univ	3,0	Linkoping Univ	Sweden
212	London College of Law	3,0	London College of Law	United Kingdom
212	Louisiana Tech Univ	3,0	Louisiana Tech Univ	USA
212	Loyola Coll - Baltimore	3,0	Loyola Coll - Baltimore	USA
212	Loyola Univ - Chicago	3,0	Loyola Univ - Chicago	USA
212	Middlesex Univ London	3,0	Middlesex Univ London	United Kingdom
212	Monash Mt Eliza Business School	3,0	Monash Mt Eliza Business School	Australia
212	Monash Univ	3,0	Monash Univ	Australia
212	Monterrey Inst Tech	3,0	Monterrey Inst Tech	Mexico
212	Mumbai Univ	3,0	Mumbai Univ	India
212	National Cheng Kung Univ	3,0	National Cheng Kung Univ	Taiwan
212	National Sun Yat-sen Univ	3,0	National Sun Yat-sen Univ	Taiwan
212	New York Univ	3,0	New York Univ	USA
212	Northeast Petroleum Institute of China	3,0	Northeast Petroleum Institute of China	China
212	Northeastern Univ	3,0	Northeastern Univ	USA
212	Northfield Mount Hermon School	3,0	Northfield Mount Hermon School	USA
212	Norwegian Sch Economics and Business Administration	3,0	Norwegian Sch Economics and Business Administration	Norway
212	Oregon State Univ	3,0	Oregon State Univ	USA
212	Pace Univ	3,0	Pace Univ	USA
212	Paderborn Univ	3,0	Paderborn Univ	Germany
212	Peking Univ	3,0	Peking Univ	China
212	Pepperdine Univ	3,0	Pepperdine Univ	USA
212	Purdue Univ - West Lafayette	3,0	Purdue Univ - West Lafayette	USA
212	Queen's Univ Belfast	3,0	Queen's Univ Belfast	United Kingdom
212	Rensselaer Polytechnic Inst	3,0	Rensselaer Polytechnic Inst	USA
212	Roosevelt Univ	3,0	Roosevelt Univ	USA
212	Sainte Anne College	3,0	Sainte Anne College	Canada
212	Santa Clara Univ	3,0	Santa Clara Univ	USA
212	St Cloud State Univ	3,0	St Cloud State Univ	USA
212	St John's Univ	3,0	St John's Univ	USA
212	St Stephen's College	3,0	St Stephen's College	India
212	Swiss Fed Inst Tech - Zurich	3,0	ETHZ - Zurich	Switzerland
212	Tech Coll - Steyr	3,0	Tech Coll - Steyr	Austria
212	Texas A&M Univ - Coll Station	3,0	Texas A&M Univ - Coll Station	USA
212	Texas Tech Univ	3,0	Texas Tech Univ	USA
212	Tsing Hua Univ	3,0	Tsing Hua Univ	China
212	Ufa Petroleum Inst	3,0	Ufa Petroleum Inst	Russia
212	Univ Bahia	3,0	Univ Bahia	Brazil
212	Univ Bordeaux 1	3,0	Univ Bordeaux 1	France
212	Univ Central Oklahoma	3,0	Univ Central Oklahoma	USA
212	Univ Coll Cork	3,0	Univ Coll Cork	Ireland
212	Univ Dayton	3,0	Univ Dayton	USA
212	Univ Denver	3,0	Univ Denver	USA
212	Univ Deusto	3,0	Univ Deusto	Spain
212	Univ Fed Rio de Janeiro	3,0	Univ Fed Rio de Janeiro	Brazil
212	Univ Hawaii - Manoa	3,0	Univ Hawaii - Manoa	USA
212	Univ Lancaster	3,0	Univ Lancaster	United Kingdom
212	Univ Massachusetts - Amherst	3,0	Univ Massachusetts - Amherst	USA
212	Univ Michigan	3,0	Univ Michigan	USA
212	Univ Michigan - Ann Arbor	3,0	Univ Michigan - Ann Arbor	USA
212	Univ Munich	3,0	Univ Munich	Germany

Rank	Institution	Score	Given Name	Country
212	Univ North Carolina - Chapel Hill	3,0	Univ North Carolina - Chapel Hill	USA
212	Univ Notre Dame	3,0	Univ Notre Dame	USA
212	Univ of International Business and Economics	3,0	Univ of International Business and Economics	USA
212	Univ of Oklahoma	3,0	Univ of Oklahoma	USA
212	Univ Paris 4	3,0	Univ Paris 4 Sorbonne	France
212	Univ Regensburg	3,0	Univ Regensburg	Germany
212	Univ San Francisco	3,0	Univ San Francisco	USA
212	Univ Sherbrooke	3,0	Univ Sherbrooke	Canada
212	Univ Strasbourg 1	3,0	Univ Strasbourg 1	France
212	Univ Valladolid	3,0	Univ Valladolid	Spain
212	Univ Zaragoza	3,0	Univ Zaragoza	Spain
212	Uppsala Univ	3,0	Uppsala Univ	Sweden
212	US Air Force Academy	3,0	US Air Force Academy	USA
212	Vanderbilt Univ	3,0	Vanderbilt Univ	USA
212	Villanova Univ	3,0	Villanova Univ	USA
212	Waldorf Coll	3,0	Waldorf Coll	USA
212	Washington & Jefferson Coll	3,0	Washington & Jefferson Coll	USA
212	West Virginia Univ	3,0	West Virginia Univ	USA
212	Wheaton Coll	3,0	Wheaton Coll	USA
212	Widener Univ	3,0	Widener Univ	USA
212	Wilfrid Laurier Univ	3,0	Wilfrid Laurier Univ	Canada
212	Williams Coll	3,0	Williams Coll	USA
212	Xavier Univ	3,0	Xavier Univ	USA
212	Xiamen Univ	3,0	Xiamen Univ	China
322	Boston Coll	2,0	Boston Coll	USA
322	Carleton Univ	2,0	Carleton Univ	Canada
322	Chulalongkorn Univ	2,0	Chulalongkorn Univ	Thailand
322	Cranfield Univ	2,0	Cranfield Univ	United Kingdom
322	Ecole Natl Super Pétrole et Moteurs	2,0	Ecole Natl Super Pétrole et Moteurs	France
322	Gazi Univ	2,0	Gazi Univ	Turkey
322	Indian Inst Management - Calcutta	2,0	Indian Inst Management - Calcutta	India
322	Inst Tech Autonomico Mexico	2,0	Inst Tech Autonomico Mexico	Mexico
322	International Brewing Institute Berlin	2,0	International Brewing Institute Berlin	Germany
322	La Trobe Univ	2,0	La Trobe Univ	Australia
322	London Sch Economics	2,0	London Sch Economics	United Kingdom
322	Madras Christian College	2,0	Madras Christian College	India
322	Max Planck Inst	2,0	Max Planck Inst	Germany
322	Polytechnic Univ New York	2,0	Polytechnic Univ New York	USA
322	Skidmore College	2,0	Skidmore College	USA
322	Slippery Rock Univ Pennsylvania	2,0	Slippery Rock Univ Pennsylvania	USA
322	Univ Bern	2,0	Univ Bern	Switzerland
322	Univ Bremen	2,0	Univ Bremen	Germany
322	Univ Duisburg Essen	2,0	Univ Duisburg Essen	Germany
322	Univ Fribourg	2,0	Univ Fribourg	Switzerland
322	Univ Mannheim	2,0	Univ Mannheim	Germany
322	Univ Massachusetts	2,0	Univ Massachusetts	USA
322	Univ Natl Autonoma Mexico	2,0	Univ Natl Autonoma Mexico	Mexico
322	Univ Windsor	2,0	Univ Windsor	Canada
322	Utah State Univ	2,0	Utah State Univ	USA
347	Chinese Univ of Hong Kong	1,5	Chinese Univ of Hong Kong	Hong Kong
347	Ecole Aviation Civile	1,5	Ecole Natl Aviation Civile	France
347	McGill Univ	1,5	McGill Univ	Canada
347	Univ Ottawa	1,5	Univ Ottawa	Canada

8 Contacts

Would you kindly send us your comments and indicate any unavoidable errors or omissions that you may have noted in this survey.

Ecole des Mines de Paris
 Service communication
 60, boulevard Saint Michel
 75272 PARIS Cedex 06
 France

professionalranking@mines-paristech.fr