



SCROLL & SWORD

The Journal and Newsletter of the Civil Affairs Association

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95th Civil Affairs Brigade Activation Ceremony U.S. Army Special Operations Command Public Affairs Office

FORT BRAGG, N.C. (USASOC News Service Feb. 28, 2007)—The 95th Civil Affairs will officially be activated as part of the U.S. Army Special Operations Command during a ceremony on March 16 at 10 a.m. on the USASOC Meadows Memorial Parade Field.

Lt. Gen. Robert W. Wagner, commanding general, U.S. Army Special Operations Command will preside over the ceremony. During the ceremony, the command will uncase new brigade colors and formally



BUILDING SUPPORT—Staff Sgt. Erik Decker, civil affairs noncommissioned officer, Civil Affairs Team A, from CA Team C, 489th CA Battalion, talks with an Iraqi Policeman Dec. 5, near Camp Rustamiyah. The team was on a mission to meet with a local committee trying to improve its local government and improve local infrastructure. U.S. Army photo

("95th Civil Affairs" continues on page 2)

Army Civil Affairs

Update from Lt. Col. Scott Venable— Civil Affairs Work in Iraq...

Hello All:

I hope you are all well. The past two weeks have been pretty busy here as I have been away a bit. I've been traveling to a couple of our FOBs (Forward Operating Bases). These are locations away from Baghdad where we have smaller units based.

They too are relatively secure environments with the exception of a high rate of mortar and rocket fire. Again, luckily the aiming systems of these weapons are not highly accurate.

As an update on the war, we continue to focus on shaping operations within the Baghdad area. For those without a military background, this is basically making preparations for future clearing and holding operations within the sectors of the city. The Iraqi Army and their politicians are under an extreme amount of pressure to step up the pace against the militias. With the new emphasis by the Third Corps (my higher HQ) they appear to be taking us seriously on the necessity to weed out the fanatics. Our tactic is to have them do the hard work with us in support.

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"Update from Lt. Col. Venable" cont'd from page 1

Here is a side note of which you may not understand as the news rarely reports this. On any given day there are between 175 and 225 IEDs and VBIEDs (Improvised Explosive Device/Vehicle Born Improvised Explosive Device). We actually will find and render harmless well over 2/3rd of these attempts to engage our troops. Out of the remaining 1/3 only 1/2 (roughly 20) of those will be effective (casualty causing). Most days the casualties will be in the single digits.

Now, while that does show we have solid soldiers and solid tactics as well as equipment, for those who lived through the Vietnam Era, we also know that this is, in fact, a losing proposition as the American people will not stand for those steady casualties; even in the single digits. Personally I am not too fond of it either. One is one too many.

OK, enough of the negative as I had a little excitement today. On the way to FOB Echo in a Blackhawk Helicopter there was a large THUD. Now bangs and thuds around the neighborhood here are not uncommon, but when flying at a couple hundred feet this is a bit concerning. Turns out the Big Bird hit a little bird hard enough to crack the windshield. Get the helicopter on the ground, mission cancelled. All came home safe. For any of you from the Chicago area over 30 years old you may remember WLS Radio DJ Larry Lujack and his Animal Stories.

Little Tommy, "Bird goin to be alright Uncle Lar?" Uncle Larry, "Well, little Tommy I'm afraid the bird ain't doin so good. Turns out the little fella made it thru the rotor wash OK but the windshield was a little rough on his head and head. Now there are at least two Iraqi Turkeys with a broke neck."

That is all this week as we move forward to next. I miss you all and look forward to seeing you soon.

"95th Civil Affairs" cont'd from page 1

recase the colors of the 95th Civil Affairs Group. The 97th Civil Affairs Battalion (Airborne) and the 98th Civil Affairs Battalion (Airborne) will also uncase new colors and be formally activated.

Col. Ferdinand Irizarry, brigade commander, will also recognize the establishment of the Civil Affairs Military Occupational Specialty (MOS) and Civil Affairs Branch through the transfer of insignia on an Officer and NCO uniform.

For more information please contact Diane A. Grant of USASOC Public Affairs Office at (910) 432-6005, or e-mail pao@soc.mil.

CONGRATULATIONS!



Scottie Venable, Lt. Col., G8, 358 Civil Affairs Brigade
Camp Slayer, BLDG V8, APO AE 09342

CIVIL AFFAIRS JOURNAL AND NEWSLETTER (ISSN 0045-7035) is published bi-monthly by **The Civil Affairs Association (CAA)** at 10130 Hyla Brook Road, Columbia, MD 21044-1705. United States Subscription price is \$10 per year for organizations and institutions.

Individual membership rates: \$25 per year for commissioned/warrant officers and civilians (Life Membership \$175). Enlisted personnel annual rates as follows: E1BE4 - No charge; E5BE7 - \$5; E8BE9 - \$10; O1B03 - \$10; O4B05 - \$15; O6 and up - \$20; Civilian and overseas - \$20 (Life Membership \$100). \$10 a year of all dues are allocated for publication of the Civil Affairs Journal and Newsletter for members.

Correspondence intended for CAA Hdqs. and relating to subscriptions should be directed to the Secretary/Treasurer of CAA, Brig. Gen., Ret., Dennis A. Wilkie, at the above address. E-mail: civilaffairs@earthlink.net. Periodicals Postage paid at Columbia, MD, and at additional mailing offices.

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Address all editorial correspondence to: Publication Committee, CAA Journal & Newsletter, 10130 Hyla Brook Road, Columbia, Maryland 21044-1705 or E-mail to civilaffairs@earthlink.net

POSTMASTER: Send address changes to Civil Affairs Journal and Newsletter, 10130 Hyla Brook Road, Columbia, MD 21044-1705; E-mail: civilaffairs@earthlink.net

Stout Receives Defense Superior Service Medal

By Lt. Col. Charles W. Cosenza, JCS J3

On December 13, 2006 Col. Michael E. Stout, Deputy Commander of the 352nd Civil Affairs Command (CACOM), Fort Meade, Maryland, received the Department of Defense Superior Service Medal (DSSM) from outgoing Secretary of Defense Donald H. Rumsfeld. The DSSM is the fifth highest possible award in order of preference for military service. The ceremony was conducted at the Pentagon to help recognize those individuals and teams who have contributed significantly to the evolution of the Department of Defense in meeting the threats of the 21st century since the events of September 11, 2001.

Col. Stout was recognized for his Department of Defense initiatives and accomplishments relating to Operation Enduring Freedom (OEF) by distinguishing himself in the concept development, deployment and implementation of the first three Provisional Reconstruction Teams (PRTs) in Gardez, Bamian, and Konduz in Afghanistan. While serving as Deputy Commander, Combined Joint Civil Military Operations Task Force, Joint Task Force 180, Afghanistan from September 2002 to April 2003, Col. Stout expertly briefed senior Coalition civilian leaders and military commanders, U.S. interagency members and key Afghan Ministry officials, ultimately securing critical support and resources for the PRTs. Throughout the planning and execution phases, Col. Stout's clear, insightful analysis and sound recommendations played a key role in shaping both Department of Defense and United States Central Command (USCENTCOM) approaches to conducting future operations in Afghanistan. Today there are approximately two dozen PRTs established throughout Afghanistan operating under NATO and ISAF control.

A total of twenty-eight civilian and military Department of Defense personnel received awards for their excellence and professionalism which ultimately has inspired hundreds-even thousands- of others in their service to our country. Some of the other honorees included Gen Pete Schoomaker, (Army Transformation) Lt Gen Steven Blum (Hurricane Katrina Relief), and Retired Gen Montgomery Meiggs (IED Task Force).

Family and friends were present at the ceremony to help recognize Col. Stout for his accomplishments and to share in this event.



A Day of Caring for Others Multi-National Division–Baghdad PAO

T**AJI, Iraq**—Building relationships with the local population is the first step in building a safe, secure and stable environment for the people of Iraq. The Soldiers of Company C, 414th Civil Affairs Battalion spent Jan. 7 doing just that by helping people, providing them with wheelchairs and sewing materials. The day began with the Soldiers visiting the Taji Qada (City Council Building) to deliver 19 wheelchairs to families in need.

“We have had these wheelchairs for a while, and have just been waiting for a date to deliver them to the families,” explained Capt. William LeFever, a team leader with Co. C, 414th CA Bn. “We are now working to get more.” Due to severe injuries and a lack of vaccines, many Iraqi people, young and old, are unable to walk and need the assistance of a wheelchair to get around easily. One family that received a wheelchair has a five-year-old girl, Fatima Abdullzahra, who will never be able to walk.

“Fatima was thrown by her sister when she was a baby and it injured her legs,” said her mother, Alham Hassam. “We have always just put her on the ground, but now we can take her outside. I am so happy.”

It wasn't just the families who were happy about the delivery. The Soldiers were also very happy about the reactions from the people receiving the wheelchairs.

“It is so good to see them smile after being immobilized for so long,” said Sgt. 1st Class Bonita Jones, of Co. C, 414th CA Bn. “All the older woman just smile and put their hands in the air as they sit in the wheelchair for the first time.” As

(“A Day of Caring” continues on page 7)



American Red Cross volunteers at Herbert Hoover Middle School load Army cots into a 402d Civil Affairs Battalion HUMVEE as the temporary Red Cross shelter at the school shuts down. Photo by Capt. J. Sager, PAO, Civil Air Patrol.

Domestic Disaster Relief

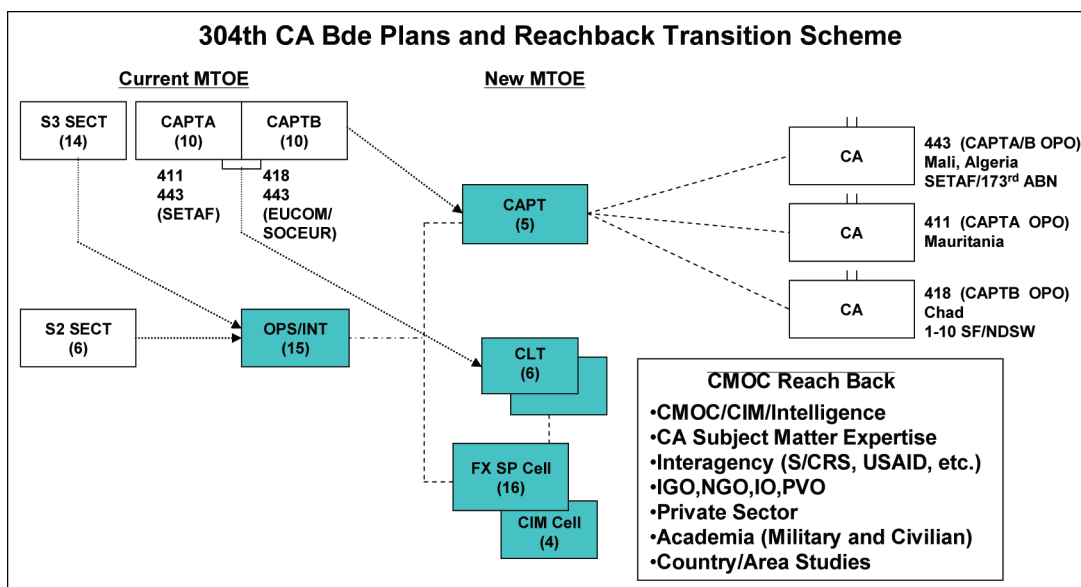
Tonawanda, NY—The “October Surprise” storm “all but paralyzed Erie County (NY) after a record-breaking early snow. The heavy, wet snow snapped tree limbs all over western New York, leaving some 380,000 homes and businesses without power for up to 8 days. A state of emergency was in effect across the region, banning all nonessential travel. Branches and power lines lay draped across cars and houses, with streets covered by up to 2 feet of snow. The 402d provided Army cots to the Kenilworth Volunteer Fire Department shelter & the Hoover School Shelter run by the American Red Cross. 402d Humvees also assisted Tonawanda paramedics to answer emergency calls through the snow & debris in the first 24 hours of the storm.

Embracing a “Trifurcated” Challenge Through “Reachback”

By Col. Christopher J. Holshek, S3, 304th Civil Affairs Brigade

As with all Reserve Component civil affairs, the Philadelphia-based 304th Civil Affairs Brigade faces two imperatives—maintaining high operational tempo in support of large-scale deployments in the CENTCOM AOR while transforming both doctrinally and organizationally. The additional requirement, however, of providing RC CA capability in support of both conventional and SOF nation assistance missions as part of EUCOM’s theater security cooperation strategy in Africa has prompted the Brigade to think inside and outside the box to exploit this three-fold—or “trifurcated”—challenge.

The Brigade and its trace battalions—the 411th, the 418th, and the 443rd—are preparing for a second mobilization in support of Operation Iraqi Freedom; they will soon transform to new modified table of organization and equipment (MTOE); and, they have been supporting an average of four major in-theater exercises in the Trans-Saharan region—and about the same number of mission readiness exercises in CONUS—each year since the first mobilization tour in 2003-04. Despite the OIF requirement, the Brigade is poised to continue to missions in Africa that are increasingly part of a regional U.S. strategy to prevent failed states that emphasizes State Department, USAID, and other agencies leading diplomacy and development with DoD in a supporting role. These “shaping” nation assistance missions, as part of Joint Combined Exchange Training (JCET) and other exercises, require greater indirect, non-lethal, non-kinetic engagements leveraging non-military elements of power through the interagency process and, increasingly, the private sector—fertile ground for a growing civil affairs role for the recently announced new Africa Command.



(“Reachback” continues on page 18)

Wreaths in New York

By Capt J. Sager, CAP

Members of the 402d Civil Affairs Battalion (US Army Reserve), TAK Squadron (Civil Air Patrol), the 914th Air Wing (US Air Force Reserve), US Coast Guard & many veterans, veterans' organizations, and patriotic Americans attended the wreath laying at Veterans Plaza St. Matthew's Cemetery—W. Seneca, NY. The ceremony was part of Wreaths Across America.

The event was jointly coordinated by TAK Squadron and the 402d Civil Affairs Battalion. Maj. Terence G. McGuire, a graduate of the US Military Academy and a veteran of Operation Just Cause and Operation Iraqi Freedom, served as Master of Ceremonies. Currently he serves as commander of A Company, 402d Civil Affairs Battalion.

This cemetery has a special place in the hearts of every member of the 402d Civil Affairs Bn, a Citizen Warrior from their unit, SPC Charles Bush (KIA 19 DEC 03) is buried at this cemetery.

Romano Receives Defense Superior Service Medal

By Lt. Col. Charles W. Cosenza, JCS J3

On February 1, 2007 Col. Frank G. Romano, Assistant for Civil Affairs Policy to the Deputy Assistant Secretary of Defense, Special Operations/Low Intensity Conflict (SO/LIC), Washington, DC retired from active federal service and was awarded the Department of Defense Superior Service Medal (DSSM). The DSSM was presented to Col. Romano by The Honorable Thomas O' Connell Assistant Secretary of Defense, Special Operations/Low Intensity Conflict (ASD SO/LIC) who served as the presiding official for the ceremony. The DSSM is the fifth highest possible award in order of preference for military service. The retirement ceremony was conducted at the Pentagon to help recognize Col. Romano for his outstanding military service, leadership and accomplishments that included over 31 years service to our nation.

Col. Romano was recognized for his exceptionally superior service as Assistant for Civil Affairs Policy, Office of the Deputy Assistant Secretary of Defense for Special Operations and Low Intensity Conflict, from June 2001 to February 2007. During this period, the outstanding leadership and ceaseless efforts of Col. Romano resulted in major contributions to the national security of the United States. His initiative, exemplary judgment and dedicated leadership while providing policy oversight of Civil Affairs organizations and utilization during a period of enormous transformation were pivotal to the success of major decisions related to Civil Affairs and special operations in support of the Global War on Terrorism. Col. Romano also received a plaque from Brig. Gen. Guy L. Sands-Pingot, Commander of the 353rd Civil Affairs Command (CACOM) in recognition of Col. Romano's 10+ plus years of support to the 353rd CACOM as a drilling reservist and later as an AGR soldier with the 404th CA Bn. Maj. Gen (RET) Bill Berkman of the Civil Affairs Association also presented Col. Romano with a Distinguished Service Citation for his untiring efforts and significant contributions to the Civil Affairs community.

Family, friends and distinguished guests were present at the ceremony to help recognize Col. Romano for his accomplishments and to share in this event.



Maj. Gen (Ret) Bill Berkman presents Col. Romano with a Distinguished Service Citation.

To Protect and Serve

By Lt. Col. (Ret) Corine Wegener

Published in Museum News January/February 2007

In May 2003, Minneapolis Institute of Art Assistant Curator Corine Wegener stepped off a U.S. Air Force cargo plane and into the sweltering heat of a Baghdad Summer. One month earlier, the Iraq Museum, home to some of the most significant artifacts in the history of archeology, had been looted.

Prior to her arrival, Wegener, also a major in the U.S. Army Reserve, expected to serve as an advance scout for the teams of curators, conservators, and other specialists she anticipated would soon arrive to help rebuild the museum's systems and conserve its objects. Reality proved otherwise. "I thought some group of international crisis response conservators would parachute in," Wegener recalls ruefully. "Instead the few conservators who made it into the country . . . were only able to stay for a day or two." During Wegener's 10 months working with the Iraq Museum, no organized team of U.S. cultural heritage professionals ever arrived for extended relief work.

The problem was not a shortage of U.S. museum professionals willing to go, according to AAM's Helen Wechsler, then director of International Programs. "Within a few weeks of the fall of Baghdad we had a list of 18 highly qualified people willing to travel to Iraq," says Wechsler. "The trouble was getting them in." We understand why it was difficult for the Pentagon to take up ad-hoc offers of assistance from organizations like AAM. "The U.S. military likes to deal with organizations that have a concrete track record of being able to both provide assistance and support themselves logistically," she notes. "In an emergency situation, the military doesn't need more problems; they need solutions."

After returning to the United States and retiring from the Army, Wegener looked for a way to prevent the military-civilian disconnect she witnessed in Iraq from recurring. A relatively young international organization, the International Committee of the Blue Shield, caught her attention. "The Blue Shield symbol is the cultural equivalent of the Red Cross," Wegener explains. Under the 1954 Hague Convention, the shield was used to mark protected monuments and sites. It is also the name of an international committee set up in 1996 to respond to armed conflicts that may threaten cultural property.

As a military specialist, Wegener immediately saw the possibilities. Non-governmental organizations like the International Red Cross or Doctors Without Borders "provide a civilian partner the military can turn to with a single phone call," she said. "A U.S. Committee of the Blue Shield can do the same for cultural heritage issues."

Finding that no U.S. committee of the Blue Shield had ever been established, Wegener created one. She gathered support from the U.S. wings of the International Council of Museums (ICOM), International Federation of Library Associations, International Council on Archives, International Council on Monuments and Sites and Coordinating Council of Audiovisual Archives Associations. "Because I'm a museum person I turned first to my own professional associations, AAM and AAM/ICOM, and they were the first to come on board," she said.

The U.S. Committee has already begun practical work in advance of receiving these official recognitions. Soon after returning from Iraq, Wegener collaborated with Roxanne Merritt, the civilian director of the John F. Kennedy Special Warfare Museum at Fort Bragg, N.C., on the first major revision since 1983 to the Army's manual on protecting monuments, arts and archives. "The manual provides guidance to soldiers who, in the course of their duties, are going to be responsible for cultural property or historic sites damaged by both natural and man-made disaster," Merritt explains. "It gives practical guidance on actions they should or should not take until professionals arrive."

Wegener notes that involving civilian experts was crucial to the manual's development. "We had advice from civilian professionals like Barbara Roberts and Jan Hutchinson, who supplied basic, common-sense information on field conservation, especially what not to do—'first do no harm'." The John F. Kennedy Special Warfare Center and School is currently working on a CD-ROM and Web materials to support the printed training aid.

Next year, the U.S. Committee of the Blue Shield will begin a pilot program to train U.S. military civil affairs units in recognizing cultural property and emergency response to cultural property at risk. Training troops to recognize archaeological sites would be a significant step forward, notes John Russell, a professor of art history and archaeology at the Massachusetts College of Art and former senior advisor to the Iraqi Ministry of Culture under the Coalition Provisional Authority, the transitional government following the U.S. invasion of Iraq. Untrained commanders have sometimes placed military installation directly on top of archaeological sites in Iraq, said Russell, also a Blue Shield board member. "Field commanders usually want to do the right thing with respect to heritage but lack the necessary information. Greater heritage awareness . . . should allow them to make informed choices and prevent needless destruction." For more information about the U.S. Committee of the Blue Shield, visit www.uscbs.org—Erik Ledbetter, senior manager of AAM's international programs.

Lt. Col. (Ret) Corine Wegener is a Life Member of the Association from the 407th. She is currently the President of the U. S. Committee of the Blue Shield.

Paving Anbar's Economic Road

Cpl. Virginia K. Lawrence

4th CA Group, Naval District Washington, Washington D.C., January 17, 2007

DUBAI, United Arab Emirates—The first formal business exchange between Iraq and the United Arab Emirates began the evening of Jan. 9-11. This conference was the first of its kind in the UAE, developed jointly by Iraqi businessmen and international companies conducting business in the UAE.

Approximately 160 Iraqi businessmen met approximately 400 representatives from UAE-based international companies to discuss business opportunities in Iraq. The goal of the conference was to create an environment where the businessmen from both countries would be able to discuss opportunities for investment, trade, joint ventures and industrial growth in Iraq.

"The solution in Iraq needs an economic element. This conference will assist in aiding to the growth that is already occurring," said Brig. Gen. David G. Reist, Deputy Commanding General, Support, Multi-National Force-West, currently stationed in Al Anbar. "Iraq is ripe with investment opportunities. Economic growth requires security, but security will not bring a solution alone. Investment and economic growth will create jobs that will lead towards security," Reist said.

According to Col. Mario LaPaix, commanding officer for the 4th Civil Affairs Group out of Naval District Washington, Washington D.C., Iraq is the big picture. When business leaders of the world put their heads together, an enticing economy can grow in Iraq.

"This was the proper forum to give the Iraqis the vision; to see first-hand how an economy can be built up and how people can take and develop an idea," said LaPaix, from Brooklyn, N.Y. "Dubai was nothing but desert and a few buildings, and in less than 20 years we've seen a tremendous turn-around."

Presenters at the conference included the governor of Al Anbar, Iraq's deputy minister of industry and minerals, the deputy governor of Saladin, the deputy minister of trade and other Iraqi business and government officials and experts.

The governor of Al Anbar Province, Gov. Ma'moun Sami Rashied, said, "We have many factories in our province now working, our country will not grow until the private sector grows. It can't just be the government to make our country grow, we need active businessmen, active investors, and it has to be international."

"If we can get Al Anbar Province going, we think that's a big plus for Iraq," Lapaix said. "Anbar plays a very important role and it's got a lot of financial capability, it has oil, and in the governor we see good leadership."

"It's not like they haven't heard about what's going on in Dubai, but when you bring Iraqis here to see it and to interact with the people that made it happen, then it becomes far more apparent, it's not just a theory," explained LaPaix.

"Security has to be brought to the region, that's the primary thing. Security first, investment second, they will always tell you that," explained 1st Lt. Jason C. Smedley, a Public Affairs Officer for the 4th Civil Affairs Group currently stationed in Al Anbar. "We're doing these things at the same time, they almost go hand in hand," Smedley said. "How can you really have security if you don't have jobs? How can you have security if you don't have money to feed people?"

"This is operational, this is not just a theory, this is not just what I feel inside, it's what I've seen," Lapaix said. "After the conference there were break-out sessions where discussions were held concerning power generation, agriculture, telecommunications, etc., amongst business leaders, and a tremendous exchange of information took place."

This is business talking to business; simply put, that's when doors open.

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the day progressed and all 19 wheelchairs were handed out and it was time for the Soldiers to go to their next destination to hand out supplies to the Al-Assriah Women's Clinic.

When the Soldiers arrived at the women's clinic the unloaded several boxes that contained a sewing machine, material and other items needed for the women to sew at the center. The clinic was designed for the women of Al-Assriah to have a place to work. The women can sew clothes to be sold on the local market or just sew clothes for their families.

At the end of the day, the Soldiers of Co. C said they felt as though they had made an impact on the lives of many people and were ready to get back to Camp Taji to begin the planning and arrangements for future missions to assist the people of Taji and other local communities.

Adult Literacy Program Introduced by CAG, Iraqi Forces

Cpl. Virginia K. Lawrence, 4th Civil Affairs Group, Naval District

Washington, D.C. Feb. 24, 2007

AL JAZEERA, Iraq—With adult illiteracy rates hovering around 65 percent, the basic education level of the rural Iraqi population could cause problems over the future economic potential of the country. Coalition and Iraqi security forces began an adult literacy initiative during January that has begun to pick up steam.

“Jazeera lacks an entrepreneurial middle class that we take for granted in America. I think that bringing the literacy rate up is the first step (toward) making this an economic area,” said 1st Lt Stuart L. Barnes, U.S. Army civil affairs team leader with B Company, 486th Civil Affairs Battalion. This first-of-its-kind program is designed to establish multiple academic centers to advance adult literacy in Al Anbar Province.

“If people can’t read or write, if people can’t even pass a basic test to read and write, how can they go to work at large corporations or bring business into this country?” asked Sgt Brandon M. Hall, a 4th Civil Affairs Group, Government Support team leader for education and project manager, currently stationed in Ramadi, Iraq. The idea for the school came when local sheiks banded together to start having available people in the workforce trained to become Iraqi police, explained Barnes.

“When they came for the initial screening to become IPs, it was noted many of them couldn’t read or write well enough to go through the training required to become IPs,” said Barnes. The CAG Marines and soldiers worked with the Jazeera council, local sheiks and the governor of Al Anbar Province, and other supporters during the beginning of the Adult Literacy Program. It was a team effort with the CAG providing the funding, and the Iraqis providing the building, teachers and the curriculum.

To get the word of an adult literacy program out to the locals, the Marines spread the news through the Jazeera council. Al Jazeera is a district of Ramadi. “Al Jazeera has its own secure nature, its permissive level is pretty high,” Barnes said. “The local IPs in the area we’re working in keep it really calm for the most part. All we do is provide funding for the teachers and books. The Iraqis provide the building, teachers and the curriculum.”

Jazeera is an ideal candidate for the program because the security is provided by an effective Iraqi Police force, explained Barnes. The school started with 150 to 200 adult students, but in the month since its inception, enrollment has increased to approximately 600 students.

“The curriculum is teaching them Arabic instruction, and how to read and write in basic Arabic. That’s level one. It will also incorporate a little bit of English training, teaching them how to write and read in English,” said Barnes.

The schools won’t just be teaching literacy skills, said Barnes. History and geography will also be involved in the program, as well as touching on civics and economics. This will provide the students with a multi-faceted educational process, explained the 29-year-old from Okeene, Okla.

Although the classes are held during late afternoon and early evening while the Jazeera women normally perform household chores such as cooking dinner and taking care of the children, half of the students are women, said Barnes.

“It’s just as important for the women to be educated as the men. The men need the education for the jobs, but the women need the education because they’re the head of the household during the day. It is the women who will be teaching their kids when their kids are not in school,” he explained. The classes are held two to three times a week, said Hall.

As of now, the program is coordinated through the sheiks in the local area of operations. They in turn hire, supervise and provide contractors the necessary renovation work for the school sites. Sheiks also provide basic learning material for the students, said Hall. But according to each locality, the program might be run a little different, said Hall.

4th CAG Empowers City Council

AL BAGHDADI, Iraq—The Marines of 4th Civil Affairs Group, Washington D.C., attended and observed a city council meeting in a community located in the western Al Anbar Province, Iraq. The Marines witnessed, after months of developing local security through Iraqi security forces and coalition forces, a functioning city council through leaders that represent the government there.

The Marines belong to detachment 4-2, headquarters team, and they run civil affairs missions' through-out their area of operation. Civil affairs missions are an over-all striving to ensure that the leaders of Al Anbar Province, Iraq, are equipped for self-governance so they can take care of their own peoples' needs, enforce their law and maintain order without the CF aid.

Lt. Col. David E. Ducey, 4-2 detachment commander, 4th CAG, spoke on this particular city council meeting's significance. The local leaders of this community were brought together, this includes leaders of the Iraqi Army and leaders of the Iraqi police in this region, said Ducey. These leaders are putting their government together and representing their community, added the Northbridge, Mass., native.

"The Marines are stepping back, just observing and hopefully can help keep things on track. Right now, we have a good showing, and that's what we like to see," said Ducey. The leaders are taking a risk by coming together, they've been afraid to meet because the insurgency doesn't want that to happen, but the meetings are held in an effort to build the community and their government, despite their fears, explained Ducey.

Forming the council, getting this community's governance up and working together, may enable them to contact the provincial government and form a liaison between the governments, explained Ducey. Once the relationship between

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Lt. Col. David E. Ducey and Cpl. Nicholas S. Mitchell discuss how to keep a log of information about one of the city council meetings in their area of operation in the western Al Anbar Province, Iraq. The Marines are part of the 4th Civil Affairs Group, Naval Washington D.C., Washington D.C.

Civil Affairs Association

Open Letter

George,

Thank you doesn't do justice to the leadership and commitment you have demonstrated over your military and Civil Affairs Association careers. From the first time we met it was obvious that you were the glue holding people and purpose together. When something important needed to be done, you rallied the people and focused them on the task/purpose. There is no question that the 404th and the Association are better off because they were touched by you. You have always been there for everyone and everything. You have given so freely and so often that I believe it was many times expected rather than appreciated. Your recent e-mail identifying your health challenges gave me a chance to reflect on all that you have done and meant to so many soldiers and their families.

Your work with the CAA during my tenure was invaluable. Your focus on enlisted issues and the way you brought the new VP position to life will have a lasting impact on the Assn. On behalf of the leadership team and all of the members of the Assn., thank you and your bride for all that you have done for all of us.

Tom Matthews

CSM (Ret) George VanSant recently resigned as Enlisted VP for health reasons. George for many years served as a Director of the Association. He was a consistent attendee at Association meetings and a real worker. George is currently the Honorary CSM of the U S Army Civil Affairs Corps.

Association's Draft Issue Papers

By Col. David Mitchell, AUS, Retired

The latest version of the Draft Civil Affairs Issue Papers was released at the Civil Affairs Association's meeting in February. The ten issues addressed in February 3, 2007, draft are: Civil Affairs Force Structure; Civil Affairs Oversight and Proponency; Command and Control of U.S. Army Civil Affairs Units; Civil Affairs in Support of Joint and Combined Operations; Planning for Civil Affairs Missions; Civil Affairs Training, Education, and Research; Civil Affairs Competencies; Recruiting and Retaining Civil Sector Functional Specialists; Pay and Allowances for Civil Affairs Reservists; and Equipping Civil Affairs Units.

Each issue paper provides background on the issue, discusses key points, and provides recommendations. The draft contains 51 recommendations for enhancing Civil Affairs support to the Defense Department. The Civil Affairs Issue Papers project was briefed to the DoD Civil Affairs Forum in February 23.

The 29-page Draft Civil Affairs Issue Papers can be downloaded from the Civil Affairs Association Website. The briefing given to the DoD Civil Affairs Forum can also be downloaded from the CAA website. Civil Affairs Association members are encouraged to offer comments. A special e-mail address has been established for submitting comments. The address is caissues@yahoo.com.

The next update of the Civil Affairs Issue Papers is scheduled to be released in May 2007. Comments need to be submitted by April 1 to be considered for the May update.

President's Column

Staying in Our Lane

By Col. Dennis C. Barlow, AUS, Retired

How many times in my [military] life, have I been admonished, "Stay in your lane?" Usually it has been good counsel; yet I have to admit that I usually bristle when I hear it.

Staying in one's lane—tending to your own business and not drifting into someone else's area of responsibility—is of course sound advice. It allows your fellows concerned with their own important tasks to work without having to worry about your interference. It also forces you to concentrate on your goal, keeps you focused on one set of skills, suggests a timeframe and set of milestones, and most importantly it presupposes the accomplishment of a measurable objective.

Yet it often implies some undesirable characteristics. One connotation of "staying in your lane" is that you should have no interest or knowledge in what is happening outside your lane; assuming that what is occurring close-by is or should be, of no interest to you. A likely corollary to this mind-set is that it may build within one the assumption that everything else around you is not only out of your control, but is none of your business. If this feeling is allowed to grow, it could result in ignorance of the total mission, and lack of interest, coordination, communication, and initiative. Such a scenario would be repugnant to the unparalleled civilian-military tradition and model of the U.S. man-at-arms.

The year 2007 is going to be a watershed year in the development of US national security strategy. Never before have Civil Affairs capabilities been more necessary ... no, make that critical. Members of the Civil Affairs Association have been involved in countless civil-military operations; as policy makers, planners, and operators. We have served in every region of the world, and in every season and clime. As a body, no group in the world has our corporate knowledge of CA matters nor can any other organization distill it as we can. We therefore possess one of the most critical sources of information required by our country today.

Yet we, as an association, are not given the authority of policy makers, force planners, war planners, and commanders. However, many organizations within the Department of Defense are charged with these responsibilities, and they are being tasked to define functions and missions as they relate to civil affairs. These organizations are being required to develop solutions and prescriptions dealing with such key issues as policy, doctrine, training, structure, equipment, and employment of CA forces and resources.

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Officers for 2007

Association officers for 2007 were announced at the Winter Board Meeting. The election report was made by Secretary Treasurer Emeritus Hodgkins. Elected to serve during 2007 were President Dennis Barlow and Vice Presidents Ron Lowe, John Geiger, Ron Bacci, and John Cannon.

Directors elected to serve a three year term were Roderick Bennett, Stephen Dalzell, Sam Gibson, Sean Kelly, Alan King, Sandra King, Dennis Klein, Frank Koegl, Robert Lelli, John Petrella, Charles Mason, William McCoy, David Mitchell, Frank Ryan, Margo Sheridan, and Kathleen Tinney.

President Dennis Barlow is new in this job. For many years he has served the Association as a Director. Dennis left the 354th Civil Affairs Brigade in 1983 for AGR service on the Princeton University Army ROTC staff. Later he served as a Civil Affairs staff officer at FORSCOM, and then on the Joint Staff at the Pentagon. He was a participant in the planning for many Civil Affairs deployments during the late 1980s and the 1990s. Dennis now serves as the Director of the Mine Action Information Center at James Madison University. Here he has numerous international contacts with governments, NGOs, and militaries.

Enlisted Vice President John Cannon is a newly elected leader in the Association. John's service includes successive assignments as the Command Sergeant Major at the 450th Civil Affairs Battalion, the 354th Brigade, and the 352nd Civil Affairs Command. John, like Dennis Barlow, is now retired from the Army Reserve.

Directors elected for the first time this past fall are David Mitchell and Sandra King. David is a former member of the 352nd Command. Now retired from Federal service and the Army Reserve, David served in a variety of positions as a civilian at the Pentagon. He wrote the 1994 DoD Directive for Civil Affairs, 2000.13 (soon to be reissued). Sandra has extensive experience as an Army AGR Soldier at the Pentagon. She now serves on the staff at the Joint Special Operations University at Hurlburt Field. (DAW)

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Over the past three months, it has been my privilege to meet many of the officers and officials who have been given these tasks, and I can honestly report to you that, almost without exception, these soldiers and staffers, are dedicated, objective, concerned and energetic leaders determined to "get it right." I applaud their efforts and their zeal and commend them to you. Further, I can report to you that they have been remarkably open and positive with regard to including the CAA in their deliberations and considerations. I don't think we can ask for more.

So I for one intend to stay in my lane. I see the CAA lane as comprising advocacy, outreach, and solid support relating to CA activities, missions, and forces. My primary goal is to synthesize the incredible breadth of information within the association, and direct it with focused energy into appropriate channels. This is not only my goal, but as I see it, our obligation—not only to our CA comrades who have forged this important vision before us—but more importantly, to a nation which is now embarking upon a security strategy based in large part upon international civil-military cooperation. It alone will be a Herculean task.

But as we work our lane, we will pay attention to those on our flanks, those up ahead, and those whose mission correlates with CA. There are many initiatives underway within the DoD to re-invent CA. As a group we dedicate ourselves to work with and within this process to allow for the greatest and most objective view of CA and its applications. We will offer support, we will request support, and we will monitor progress of the DoD agencies and organizations working these matters. In so doing we will maintain a transparency of our own actions, and hope to receive the same openness in return.

It is my fervent hope that this official process works—and I dedicate my energies to making them work. But anyone involved in CA over the past quarter century knows that it has suffered pangs of blurred and blunted command, control, and employment—perhaps more than any other military capability over the same span. We therefore must also resolve that some of these chronic problems are faced, if not solved; debated, if not decided.

The bottom line for me is that we in the Civil Affairs Association are dedicated to continue being good soldiers and to support the official processes as they go forward; indeed we offer ourselves as auxiliaries in that process. But we also claim our prerogatives as good soldiers and as Americans to make our voices heard when we see the need. This is no more than one would expect of one working his own lane properly.

3 February Winter Board Meeting and 2007 Winter Civil Affairs Forum

As it has historically, the Association held its Winter Board Meeting in Washington, DC on the Saturday before the first day of ROA's Annual Winter Meeting. This year our meeting began with a Civil Affairs Forum in the morning. There was an Association business meeting in the afternoon.

During the morning's Civil Affairs Forum the ROA Building fifth floor conference room was filled. Unit commanders and senior NCOs of the 352nd Civil Affairs Command attended the Forum which was part of the program for their Commanders Conference taking place on this weekend. In attendance were over 50 Association officers and directors and a number of local Association members. Ten general officers attended the morning Civil Affairs Forum.

Speakers for the Forum were Lt. Gen. Stultz, Chief, Army Reserve; Mr. McMenamien, Principal Deputy, OASD (SO/LIC), Stability Operation; Col. Irizarry, Commander of the 95th Civil Affairs Brigade at Ft. Bragg, Col. Cotton, Assistant for Civil Affairs Policy, OASD, Special Operations Capabilities; Col Cahill, USACAPOC G8; and Lt. Col Jicah, from the staff of the JFK Special Warfare Center and School. The available slides for their presentations are posted on the Association WebSite.

During the business session, Secretary Treasurer Wilkie reported that Association membership was up slightly from last year. There are now approximately 1000 Association Life Members. In his financial report he said the Association income was down from last year, but cost cutting had resulted in a positive cash flow of slightly over \$1000.

Secretary Treasurer Wilkie proposed, and the Board approved, a \$5 membership cost increase for officers, civilians, and overseas members.

Annual membership cost for enlisted personnel was not changed, nor was the cost for an enlisted or officer Life Membership. Wilkie also introduced the concept of an Association Director Emeritus. The Director Emeritus would be for directors who felt they could no longer fully participate in Association activities and meet Association By Law attendance requirements.

Director Boyd led a discussion which decided that a Director would be designated as emeritus by the President following a vote to this effect by the Board. A By Laws change will be presented for approval at the next meeting of the Board.

Director Mason in his discussion of Association local chapters recommended that all members of the Board be asked to make one suggestion for how Association local chapters can be strengthened.

Following discussion the Board decided to request that all Board members be requested by mail to make their one best suggestion on how to: increase Association membership; develop stronger local chapters; and improve Association finances.

The Board discussed an Association sponsored, or co-sponsored, Annual Civil Affairs Conference in the near future. The decision was that selected directors would contact other appropriate military professional associations to determine their interest to co-sponsor a conference with the Association. (DAW)

2007 Winter Civil Affairs Forum

This 2007 Winter Civil Affairs Forum was held in conjunction with the Winter Board Meeting. The Forum provided Association leaders and others in attendance a briefing on Civil Affairs current issues. Available speaker presentation slides are on the Association Web Page at Winter 2007 Forum Presentations. The Chief, Army Reserve, Lt. Gen. Stultz, did not use slides. Some of his comments are summarized below.

The CAR began by saying the Army Reserve was converting from a strategic force to an operational force. Today the Army can't go to war without the Reserve. A new model for Reserve mobilization and deployment is being developed based on this thought. Lt. Gen. Stultz emphasized that the civilian skills in the Reserve, and particularly in Reserve Civil Affairs units, are a core competency of the Army Reserve.

Presently in review is the law and policy for activation and deployment of Army Reservist. The CAR said that at issue is "establishing predictability" which will let Reservist and their employers plan for the future. Regarding

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George VanSant, Thank You for Your Service

George VanSant has decided to step down from his long elected service to the Association. He said his health was slowing him down, and he wanted new and more energetic people to step into his place in the line. The Association owes George thanks for his over thirty years of membership and service.

George was the first NCO to serve as an Association Vice President. He is the only NCO to receive one of the Association's top awards. He received the Ralph Temple Award in 2001. George is a Distinguished Member of the U. S. Army Civil Affairs Corps, and served for a term as the Honorary Sergeant Major of the Corps.

George looks back with pride at the increase in recognition and responsibility now given to NCO and enlisted Civil Affairs Soldiers and Marines. He is disappointed by the lack of recognition and support given by the Army to organizations like the Civil Affairs Association.

Thank you, George. Stay with us, we need you even if you no longer are one of our elected leaders. (DAW)

Taps

Soldier Upheld Peace Amid Afghan War

The Oregonian November 6, 2006 **THE DALLES**—Friends, politicians and family remembered a fallen soldier as a man who worked for peace in a military uniform and made them laugh with his cutting humor. Staff Sgt. Robert J. Paul, 43, died Sept. 8 in Kabul, Afghanistan, when a vehicle bomb exploded near his armored Humvee during a patrol. Another soldier also was killed.

More than 150 people filled The Dalles Wahtonka High School auditorium, greeted by bagpipes on a wet, dreary Sunday afternoon, to praise the Oregon transplant who wore Texas outdoor sandals to his wedding and spent two years in the Peace Corps. Gov. Ted Kulongoski praised Paul for being a man of peace, not just a man of war.

As a civil affairs officer, his job was to help improve the infrastructure and quality of life of the Afghans. Quoting a second-century rabbi, Kulongoski asked, "Who is a hero? He who turns an enemy into a friend. (Paul) did all he could to turn enemies into friends and to keep friends from becoming enemies."

The community building work Paul did in Kenya in the 1980s taught him skills that directly applied to his efforts in both Iraq and Afghanistan. He joined the Army Reserve in April 1997.

Unlike some soldiers, Paul made an effort to shop in local stores and eat at local restaurants during his service, friends noted. As a Peace Corps volunteer, he lived and worked with the people he wanted to help. When he died, he was carrying \$800 to buy false teeth for the mayor of an Afghan town, Walden said.

Paul grew up in the Midwest, outside of Chicago, graduating from the University of Illinois at Urbana-Champaign. He joined the Peace Corps and then met his wife, Bonnie, in Washington, D.C., where he earned a master's in urban planning and economic development at the University of Maryland.

After they moved to Oregon, he raved about his adopted home state as "God's country," his mother said, telling her, "I will never, ever leave Oregon."

Paul was part of the 364th Civil Affairs Brigade, based in Portland. He was a senior land-use planner for Wasco County, Paul loved kayaking Husum Falls and hiking off trail.

Staff Sgt. Robert Paul's survivors include daughter, Ilena; mother and father Esther and Sheldon; and sisters, Monica and Debra. Paul and his wife, Bonnie, divorced in 2004.

44-Year-Old Army Citizen Warrior from Yakima Killed in Iraq

County Corrections Worker Killed by Roadside Bomb

By Mike Barber; P-I Reporter

Maj. Alan Johnson of Yakima, a 44-year-old Army Citizen Warrior, husband and stepfather who once served at Fort Lawton and commanded a Washington National Guard unit in Kent, was killed by a roadside bomb in Iraq on Friday, his family said Monday. Four other soldiers were wounded in the explosion.

Johnson, a 26-year citizen-soldier employed in civilian life as a shift sergeant with the Yakima County Corrections Department, was killed by a roadside bomb in Muqdadiyah, officials at Fort Bragg, N.C., said. He had been serving in Iraq on his first deployment since last April and was due home this April.

A North Dakota native, Johnson lived in Yakima with his wife, Victoria, and stepdaughter, Megan. In a statement, his wife and stepdaughter said, "Alan Johnson lived for God, his family and his country. ... As a husband he was a leader, supporter, protector, and best friend. He was a knight in shining armor. As a father he mirrored the image of God in his ability to love unconditionally. ... All who knew him respected him. He is loved and will be deeply missed by his family and all his friends."

Johnson joined the North Dakota National Guard after graduating from Montpelier High School in 1980. After five years he moved to the Washington National Guard. By 1986 Johnson earned a bachelor's degree from Southern Illinois University and an officer's commission. In 2003, he transferred to the Army Reserve and the 476th Chemical Battalion at Fort Lawton in Seattle's Magnolia neighborhood. In late 2005, he was reassigned to the 402nd Civil Affairs Battalion based in Towanda, N.Y., a subordinate unit of the Army Civil Affairs and Psychological Operations Command at Fort Bragg, N.C.

In addition to his wife and stepdaughter, Johnson is survived by his parents, Mary Hansen of Sanborn, N.D., and Wilfred "Sonny" Johnson of Montpelier, N.D., and five siblings living in Maryland, Montana, North Dakota and Washington.

Arrangements are being made to bury Johnson at Arlington National Cemetery near the nation's capital.

Soldier's Death Strengthens Senators' Antiwar Resolve

Kerry, Dodd Demand Stronger Challenge to Bush

Washington Post, January 30, 2007, Pg. 3

By Jonathan Weisman and Ann Scott Tyson, Washington Post Staff Writers

Just before Christmas, an Army captain named Brian Freeman cornered Sens Christopher J. Dodd (D-Conn.) and John F. Kerry (D-Mass.) at a Baghdad helicopter landing zone. The war was going badly, he told them. Troops were stretched so thin they were doing tasks they never dreamed of, let alone trained for.

Freeman, 31, took a short holiday leave to see his 14-month-old daughter and 2-year-old son, returned to his base in Karbala, Iraq, and less than two weeks ago died in a hail of bullets and grenades. Insurgents, dressed in U.S. military uniforms, speaking English and driving black American SUVs, got through a checkpoint and attacked, kidnapped four soldiers and later shot them. Freeman died in the assault, the fifth casualty of the brazen attack.

The death of the West Point graduate, a star athlete from Temecula, Calif., who ran bobsleds and skeletons with Winter Olympians, has radicalized Dodd, energized Kerry and girded the ever-more confrontational stance of Democrats in the Senate. Freeman's death has reverberated on the Senate floor, in committee deliberations and on television talk shows.

"This was the kind of person you don't forget," Dodd said yesterday. "You mention the number dead, 3,000, the 22,000 wounded, and you almost see the eyes glaze over. But you talk about an individual like this, who was doing his job, a hell of a job, but was also willing to talk about what was wrong, it's a way to really bring it to life, to connect."

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"Soldier's Death" cont'd from page 14

"When I returned from war, almost 40 years ago now, I stood up and spoke from my heart and my gut about what I thought was wrong," Kerry said on the Senate floor last week as he recounted his meeting with Freeman. "I asked the question in 1971: How do you ask a man to be the last man to die for a mistake? . . . I never thought that I would be reliving the need to ask that question again."

On Thursday, (Feb 1) Freeman will be memorialized at his home in California, just days before the Senate takes up a resolution formally stating Congress's opposition to the president's plan to add 21,500 troops to the U.S. force in Iraq. There is no way to know what Freeman would have thought of it, but he would not have been shy about offering his opinion, Dodd said.

Freeman had served out his five-year active-duty tour well before he was sent to Iraq. He graduated from West Point in 1999, then in 2002 was accepted into the Army World Class Athlete Program, training with the U.S. bobsled and skeleton teams in Lake Placid, N.Y.

"It's no exaggeration, he was definitely one of the nicest guys in the start house," said Steve Peters, a team official. In 2004, eager to get on with his career and family life, Freeman moved into the Individual Ready Reserve (IRR), a pool of trained soldiers not assigned to any unit, to serve out the rest of his eight-year mandatory obligation.

He was in California with a civilian job, a 1-year-old son named Gunnar and another baby on the way in the fall of 2005 when a shortage of officers prompted a large call-up by the IRR of West Point graduates from the classes of 1998 and later—many of whom had only a few months of service left.

"He was an augmentee, who happened to be called up to fill a slot," said Sgt. 1st Class Joseph Edmond, a full-time staff member at the 412th Civil Affairs Battalion in Whitehall, Ohio, which Freeman was called to join. "It's almost to fill a void," he said, commenting on the Army's deepening manpower shortage, especially in the reserve, which requires it to cobble together units with people from across the country.

Charlotte Freeman, Freeman's wife, recalled her husband's shock upon receiving an Army telegram ordering him back to active duty. "He walked into the house and was totally white," she said yesterday. "He had moved on" from the Army.

"For my sake, he tried to get out" of the deployment, she said. But she knew he felt torn. "A part of him felt very guilty, because he had never gone to Iraq. He had dodged that bullet," she said.

Concerned about leaving his wife while she was pregnant, Freeman was able to obtain a three-month deferral and spend time with their newborn daughter, Ingrid. Just after Christmas in 2005, he grew so concerned about his pending deployment, and his lack of qualifications to be a civil affairs officer, that he anxiously contacted a reporter for The Washington Post.

Maj. Tony Nichols, who commanded a tank company that Freeman served in during his active duty, said Freeman "would have gone with a tank crew . . . in a heartbeat" but felt uneasy going with an unfamiliar civil affairs team.

Once in Iraq, Freeman was dismayed to find that his training "had no relation to what they were actually doing," Charlotte Freeman said. "He was appalled," enduring danger but seeing no clear mission, she said. Moreover, he believed that the Iraqis "didn't want us there."

Still, he did his best, working with the governor of Karbala to try to improve security and touching individual lives, such as helping an Iraqi boy who needed heart surgery and obtaining death benefits for an Iraqi interpreter's family. "He truly wanted to make a difference," Charlotte said.

Late last year, Freeman approached the senators at Landing Zone Washington, in Baghdad's Green Zone, "almost out of the shadows," Dodd recalled.

Even though he felt nervous, he told his wife later, he delivered his message with urgency. Soldiers were being deployed to do missions that they were utterly untrained to do; Freeman, for example, an armor officer, had been sent to help foster democracy and rebuild an Iraqi civil society. State Department personnel who could do those jobs were restricted in their travel off military bases by regional security officers who said it was unsafe for them to venture out.

"Senator, it's nuts over here," Dodd quoted Freeman as saying.

Calling him "ridiculously" bright, Nichols said Freeman did not oppose the war but "wanted it to be done better and smarter."

After Dodd mentioned an unnamed Army captain's concerns on NBC's "Meet The Press," Freeman e-mailed him to bring up another concern: the mistreatment of Iraqi interpreters by military contractors.

("Soldier's Death" continues on page 16)

Memorial Service Held for Slain Soldier

JAMESTOWN, N.D. (AP)—Feb 10—A North Dakota native who was killed while serving in Iraq was remembered by family and friends Saturday as a patriot and a leader. Army Reserve Maj. Alan Johnson, 44, of Yakima, Wash., died on Jan. 26. Military officials said a roadside bomb detonated near his Humvee in Muqdadiyah, killing Johnson and injuring four others.

Johnson was assigned to the 402nd Civil Affairs Battalion of Tonawanda, N.Y. He was deployed to Iraq in April 2006. It was his first tour of duty.

“Alan lived and breathed his service to God, his family and his country every day,” Maj. Gen. David Sprynczynatyk, commander of the North Dakota Guard, said during Saturday’s memorial service. Members of the Patriot Guard Riders motorcycle group stood outside First United Methodist Church in subzero temperatures, holding American flags. Those who spoke during the service inside the church described Johnson as a humble man, and a person of deep faith.

“How many other lives has he impacted that people don’t know about?” asked his brother, Bryan, who told how Johnson had helped him in his personal struggles. “He’s a soldier for the United States. He gave his life willingly, but he’s also a soldier for Jesus Christ.”

Gov. John Hoeven spoke of Johnson’s work in Iraq as a civil affairs officer, helping to rebuild the country and win the trust of its people. “Alan’s was a life of service to family and nation and even the people of another nation,” he said. Hoeven presented Johnson’s wife, Victoria, and parents, Wilfred Johnson and Mary Ann Hansen, with North Dakota flags that were flown over the state Capitol in the soldier’s honor. Rep. Earl Pomeroy and Sen. Byron Dorgan, D-N.D., presented the family with three American flags that flew over the Capitol building in Washington, D.C.

Johnson was born in Jamestown and grew up in Montpelier, in south central North Dakota. He graduated from high school there in 1981. He joined the National Guard in North Dakota, serving in Jamestown and Carrington units. His parents and two of his siblings live in North Dakota.

Johnson specialized in Army engineering when he joined the Guard in North Dakota, and he was a member of the Washington National Guard before transferring to the Army Reserve as a chemical officer and a civil affairs specialist, according to the military. He worked as a county corrections officer in Yakima.

Johnson will be buried at Arlington National Cemetery.

“Soldier’s Death” cont’d from page 15

The connection between Dodd and Freeman went beyond a chance encounter and an exchange of e-mails. On Jan. 20, the day of Freeman’s death, his wife was visiting his mother in Utah when a neighbor called to say that a military vehicle had stopped by the Freeman home. Frantic for news, Charlotte Freeman contacted Dodd’s staff. The senator’s aides learned of Brian Freeman’s fate from the Defense Department and helped get military officials dispatched to his wife.

Kerry took the news personally, aides said. In Freeman, he saw something of himself, a promising young officer, articulate and politically minded. But Kerry made it back from Vietnam.

“All that loss, for what?” Dodd asked.

It was not just Freeman’s death that deeply troubled and provoked the two senators, but the way he died, in an apparent betrayal by Iraqi allies. In the days after Freeman’s death, Dodd drafted legislation to cap the number of troops in Iraq. Last week in the Senate Foreign Relations Committee, Kerry backed Dodd in a failed effort to attach the legislative cap to the nonbinding resolution of opposition.

And both men are demanding that the Senate push the confrontation with Bush further. Kerry has resurrected his call for legislation setting a date certain for the withdrawal of troops.

“The notion of sense-of-the-Senate resolutions, what the hell does that mean?” Dodd asked yesterday. “Is that all you got?”

Past President Col. Locke Dies

Col. Richard F. Locke, an organizer of the 351st Civil Affairs Command and its first commander, died in November 2006. He served as President of the Civil Affairs Association in 1960. Col. Locke lived in Redding California with his wife Louise. During World War II, Col. Locke was a Quartermaster officer in Gen Eisenhower's headquarters.

It is here that he met Ms. Locke who was also a Soldier. (DAW)

From the Field: Training and Testing

OIF Mission Rehearsal Exercise at Fort Lewis

By Maj. James R. Ahern, 19 Feb 07

Senior Civil Affairs Observer/Controller (AGR) at JRTC, Fort Polk

Citizen-Soldiers from the 308th Civil Affairs Brigade and the 407th Civil Affairs Battalion supported the 4th Brigade, 2nd Infantry Division (Stryker Brigade Combat Team) OIF Mission Rehearsal Exercise (JRTC Rotation 07-03.5) at Fort Lewis from 1–14 February 2007. The 4-2 ID (SBCT) has orders to deploy to Baghdad, Iraq in support of the President's 21,000-troop surge. The 4-2 ID (SBCT) will largely fulfill a security and stabilization role in Baghdad. Civil Affairs soldiers from the 308th CA BDE and the 407th CA BN linked-up with CA observer/controllers from Joint Readiness Training Center (JRTC) at Fort Lewis prior to the MRE D-day to task/organize and integrate their CA teams and augmentee O/Cs with the 4-2 ID (SBCT) and JRTC O/Cs. In all, USACAPOC provided three CA Teams, a CMOC (-), an O6 with staff for the White Cell, and three O/C augmentees.

Despite being given less than 30 days to prepare and the additional challenge of conducting a JRTC rotation at Fort Lewis, not at Fort Polk, staff members from the 308th the 407th, quickly reacted to 353rd CACOM's call for troops to support this short-notice MRE. Dedicated augmentee O/C support came from Col. Thomas Gilhool of the 353rd CACOM, Lt. Col. Michael Mosquera of the 415th CA BN, and SSG James Shown also of the 415th. Although the weather during the entire exercise was miserable, not a single soldier from these USACAPOC units complained; they each understood the importance of the MRE, which was to better prepare the 4-2 ID (SBCT) for its mission in Baghdad.

As the Senior CA Observer/Controller for JRTC, I observed the CMOC team, which was strongly led by Maj. Gustave Bogmenko of the 308th CA BDE who is a police officer from Chicago in civilian life. Two soldiers from the 407th CA Battalion, SSG Gary Plesko and SFC Jeffery Reschke, assisted Maj. Bogmenko in setting up, organizing, and operating a Civil-Military Operations Center attached to the 2-12 Field Artillery Battalion located at Forward Operating Base Warrior on Fort Lewis' North Fort. Maj. Bogmenko displayed tenacity in getting the CMOC functional, despite receiving ambiguous guidance from the Brigade S-9. With wise advise from Col. John Moulton of the 308th CA BDE, the support of the 2-12 FA BN Commander, and staff support from a First Lieutenant that served as the Battalion S-5, Maj. Bogmenko's CMOC team completed two tasks that directly supported the BCT Commander's non-lethal effects intent for CMO. Moreover, Maj. Bogmenko worked closely with the XO and CSM from the 2-12 FA BN to advertise the opening of the CMOC by radio broadcasts and meetings with leaders from the supported village. Without a doubt, the 4-2 ID (SBCT) S-9 staff and the four maneuver battalion commanders received quality support from their Reserve CA teams, which will improve their TTPs for CMO prior to their arrival in Baghdad.

“Reachback” cont’d from page 4

To meet these concurrently emerging challenges and shape its future capability to support what may be the new look of the Global War on Terror, the Brigade has already begun transformation in accordance with the new Army civil affairs operations doctrine, FM 3-05.40. Foremost is exploiting the increased plug-and-play planning, CMOC, and civil information management capabilities featured in the new doctrine. At the brigade level, the key operational-level team structures are the CA Planning Team (CAPT) and the CMOC, comprised of the Civil Liaison Teams (CLTs) and Civil Information Management (CIM) and Functional Specialty Cells. The new doctrine provides for the capabilities to meet these emerging missions.

Because of its trifurcated challenge, the Brigade has to employ some creativity to transforming these capabilities while employing them. In addition to the “plug-and-play” flexibility built into the new doctrinal structure, the Brigade is experimenting with the concept of a “reachback” process, i.e., the ability of tactical and operational CA teams to reach back to operational and strategic civil-military subject matter expertise and leverage civil capabilities coordinated at the national or country team level. The hub of this process is the Brigade CAPT, which coordinates both vertically between tactical and strategic levels and horizontally across civil-military and interagency lines.

“4th CAG” cont’d from page 9

the city council and the provincial government is built, the council can start requesting funds from the provincial government for projects within their community, explained Ducey.

When the Marines go to the city council meetings, they talk with the Iraqis about local projects within the community and how the Iraqis can do it themselves, such as power plants being set up, delivering school supplies to the children, etc. The Marines like to keep a presence at the council meetings so they can stay abreast of what is going on within the community, explained Sgt. Dennis B. Miller, the project manager and the regimental commander’s emergency response program coordinator for the 4th CAG.

The city council may really help progress this region toward the eventual point when the CF are no longer needed in this area, said Miller. If there are some projects that CAG can help the Iraqis out to stimulate their economy, then that’s what the Marines will do, but the Marines’ goal is to get the Iraqis working out their own needs for their community, prioritizing together, coordinating together, all on their own, explained Ducey.

“There are different tribes from surrounding towns getting together at these meetings, and they’re not going to agree with each other on everything,” said Ducey. But they are talking, they are getting a working government going, and they can vote on something that they all can work with and start the way forward for the Iraqis, explained Ducey.

This is a step forward for them to start helping themselves, said Ducey.

“2007 Winter Forum” cont’d from page 12

mobilization, he feels the clock should start on the day the Reservist is activated. For this reason pre-deployment training and conditioning must be done before this time. In other words, “Be ready to go before being mobilized!”

One of his ideas is that deployments for Civil Affairs personnel may need to be extended to allow Soldiers to develop the interpersonal relations needed for success with their local civilian contacts. The CAR said he was encouraged by first term retention of Reservist. He feels Civil Affairs Reservist career paths will be enhanced by movement in and out of Civil Affairs units.

In the Q&A period after his talk the Lt. Gen Stultz said that there needs to be appropriate financial compensation for Reservist who are extended or are rescheduled for an earlier mobilization. He said that Government healthcare coverage needs to appropriately meet a Reservist’s needs. He also mentioned a need for travel pay for Reservist to attend Reserve training. He concluded by saying there is a cost to operationalize the Reserve Force. (DAW)

Officer Course Gives Battle-Tested Civil Affairs Training

U.S. Army Special Operations Command

By Pfc. Daniel Love

CAMP MACKALL, N.C. (USASOC News Service, Nov. 21, 2006)—As they entered the room, they could hear men arguing loudly in a foreign language. The Soldiers walked into the fray, joined the discussion, and began negotiation. In a situation mirroring those faced by deployed Civil Affairs Soldiers around the world, students in the Civil Affairs Officer Qualification course got a taste of what they are likely to encounter in the near future during the course's culminating exercise: Operation Certain Trust.

"The purpose of this mission is to duplicate the civil scenarios that the students are going to encounter once they go downrange," said Maj. James McGinnis, Civil Affairs Officer Qualification Course OIC. "Through the utilization of military role-players, contract cultural role-players, and volunteers in the local community, we present them with the opportunity to interact with members of the local society just as they will have to do when they go downrange." Certain Trust is an example of a popular Special Operations training method that involves using the Fort Bragg area's civilian surroundings as an FTX site.

"One way we add realism is the way we give them their mission prior to leaving," McGinnis said. "Each class is given a county to research before we deploy from Fort Bragg. It gives them the opportunity to do the actual real-world research and then go out and interact with people they found on the internet or using other means." Another recent addition to the exercise is the use of cultural-specific civilian role-players. Comprised mostly of Americans who emigrated from other countries, these actors are used to present a realistic feel to the situations officers are thrust into.

"It helps you adjust because it gives you the shock value so when you actually get there and they're in your face pointing an AK at you, at least you've been there before," said Kip Keune, a role player instructor for Aegis Company. "You make less mistakes when you're relaxed and prepared than when you're tense and unprepared."

The Army's Newest Lieutenant Colonels

The Civil Affairs Association wishes to congratulate the newest Lieutenant Colonels to Civil Affairs. The following were promoted to Lt. Col.: Richard Appel; Jay Bachar; Bruce Baker; York Barrett; Gary J. Barwikowski; Garth L. Lackles; William M. Burke; Jeff Calvert; Robert Camara; Paul Caruso; Mark Daniel Chapman; Paul Chappell; Timothy Connors; Vincent Cooper; Greg Cordray; David Crowninshield; Kathleen Rebecca Culp; Francis Curtis; Timothy J. Downs; Michael T. Finn Jr.; Erin Fish; Grant W. Fondaw; William Michael Foster; Dan Gajewski; Mark T. Gallihue; Paul R. Gass; Raymond Gaylord; Thomas J. Greco; Paul Guilot; Eric Haaland; Donda Hansen; Fred Harmon; John Harrington Jr.; Mark E. Hendrix; Scott A. Hill; Seth Hoffer; David L. Hubbard; Jeffrey W. Jurasek; Gottfried Kobitz; Elizabeth Largeman; Peter H. Lee; Roger L. Litnz; Edmund Luzine; Steven Lyell; Marion Manuta; Laura Matuszak; Edward McFadden; Terence McGuirel; William McLaen; David Menegon; William. Millette; Delio Clayton Morgan Morales; Tripp Narrow; Enrique Nazario; Samantha Nerove; Christine M. Nichols; Vincent O'Brien; Thomas O'Donoghue; Roberto Ortizl; Brian Paolillo; David W. Perkins; Kathleen Perry; Brian T. Pope; Mary Prophit; Tim Quinlan; Russell Rebmann; Keith Roper; Alfred Rosu; Rodney A. Russo; Richard Sele; Arthur Serenil; Robert Sile; Clarke Simmons; Terence B. Smart; John E. Smidt; Patrick Smith; John K. Snyder; Philip Spangler; Johnny Spruiel; Paul Stead; Ricky Story; Roy Therrien; Gerald K. Thomas; Todd Tomita; Benjamin F. Tuck; Gregory Tzucanow; Ronald E. Udouj; Todd Vajner; Mark K. Vaughn; Kathryn Vollert; David Warshaw; Marv White; Scott Wiesehan; Jeffery Wildeboer; Shelwilbed O. Wray; Gegory Y. Young

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