## Corporate Information



Principal Manufacturing Facilities



| Company Name | Honda Motor Co., Ltd. |
| :--- | :--- |
| Established | September 24, 1948 |
| Lines of Business | Motorcycles, Automobiles, Financial Services and Power Products and Others |
| Head Office | 1-1, 2-chome, Minami-Aoyama, Minato-ku, Tokyo, Japan |

## Principal Subsidiaries

| Region | Country of Incorporation | Company | Percentage Ownership and Voting Interest | Main Lines of Business |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Motorcycle Business | Automobile Business | Financial Services Business | Power Product \& Other Businesses | Function |
| Japan | Saitama | Honda R\&D Co., Ltd. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Research \& Development |
|  | Tochigi | Honda Engineering Co., Ltd. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing and Sales of machine tools, equipment and production techniques |
|  | Saitama | Yachiyo Industry Co., Ltd. | 50.5 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing |
|  | Tokyo | Honda Finance Co., Ltd. | 100.0 |  |  | $\bigcirc$ |  | Finance |
| North America | U.S.A. | American Honda Motor Co., Inc. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Sales |
|  |  | Honda North America, Inc. | 100.0 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Coordination of Subsidiaries Operation |
|  |  | Honda of America Mfg., Inc. | 100.0 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing |
|  |  | American Honda Finance Corporation | 100.0 |  |  | $\bigcirc$ |  | Finance |
|  |  | Honda Manufacturing of Alabama, LLC | 100.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  |  | Honda Manufacturing of Indiana, LLC | 100.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  |  | Honda Transmission Mfg. of America, Inc. | 100.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  |  | Honda R\&D Americas, Inc. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Research \& Development |
|  | Canada | Honda Canada Inc. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing and Sales |
|  |  | Honda Canada Finance Inc. | 100.0 |  |  | $\bigcirc$ |  | Finance |
|  | Mexico | Honda de Mexico, S.A. de C.V. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing and Sales |
| Europe | U.K. | Honda Motor Europe Limited | 100.0 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Coordination of Subsidiaries Operation and Sales |
|  |  | Honda of the U.K. Manufacturing Ltd. | 100.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  |  | Honda Finance Europe plc | 100.0 |  |  | $\bigcirc$ |  | Finance |
|  | France | Honda Motor Europe (South) S.A. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Sales |
|  | Germany | Honda Bank GmbH | 100.0 |  |  | $\bigcirc$ |  | Finance |
|  |  | Honda Motor Europe (North) GmbH | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Sales |
|  | Italy | Honda Italia Industriale S.p.A. | 100.0 | $\bigcirc$ |  |  | $\bigcirc$ | Manufacturing and Sales |


| Region | Country of Incorporation |  |  | Main Lines of Business |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Company | Ownership and Voting Interest | Motorcycle Business | Automobile Business | Financial Services Business | Power Product \& Other Businesses | Function |
| Asia | China | Honda Motor (China) Investment Corporation, Ltd. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Coordination of Subsidiaries Operation and Sales |
|  |  | Honda Automobile (China) Co., Ltd. | 65.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  |  | Honda Auto Parts Manufacturing Co., Ltd. | 100.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  | India | Honda Siel Cars India Limited | 97.4 |  | $\bigcirc$ |  |  | Manuiacturing and Sales |
|  | Taiwan | Honda Taiwan Co., Ltd. | 100.0 |  | $\bigcirc$ |  |  | Sales |
|  | Thailand | Asian Honda Motor Co., Ltd. | 100.0 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Coordination of Subsidiaries Operation and Sales |
|  |  | Honda Leasing (Thailand) Company Limited | 100.0 |  |  | $\bigcirc$ |  | Finance |
|  |  | Honda Automobile (Thailand) Co., Ltd. | 89.0 |  | $\bigcirc$ |  |  | Manufacturing and Sales |
|  |  | Thai Honda Manufacturing Co., Ltd. | 60.0 | $\bigcirc$ |  |  | $\bigcirc$ | Manufacturing |
|  | Vietnam | Honda Vietnam Co., Ltd. | 70.0 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing and Sales |
| Others | Argentina | Honda Motor de Argentina S.A. | 100.0 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing and Sales |
|  | Brazil | Honda South America Ltda. | 100.0 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | Coordination of Subsidiaries Operation |
|  |  | Honda Automoveis do Brasil Ltda. | 100.0 |  | $\bigcirc$ |  |  | Manufacturing and Sales |
|  |  | Moto Honda da Amazonia Ltda. | 100.0 | $\bigcirc$ |  |  | $\bigcirc$ | Manufacturing and Sales |
|  | Turkey | Honda Turkiye A.S. | 100.0 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing and Sales |
|  | Australia | Honda Australia Pty. Ltd. | 100.0 |  | $\bigcirc$ |  |  | Sales |

Note: Percentage Ownership and Voting Interest include ownership through consolidated subsidiaries.

## Major Affiliated Companies Accounted for under the Equity Method

| Region | Country of Incorporation | Company | Percentage Ownership and Voting Interest | Main Lines of Business |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Motorcycle Business | Automobile Business | Financial Services Business | Power Product \& Other Businesses | Function |
| Japan | Saitama | Showa Corporation | 33.5 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing |
|  | Tokyo | Keihin Corporation | 42.2 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing |
|  | Saitama | TS Tech Co., Ltd. | 22.7 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing |
|  | Shizuoka | F.C.C. Co., Ltd. | 20.7 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing |
|  | Nagano | Nissin Kogyo Co., Ltd. | 34.7 | $\bigcirc$ | $\bigcirc$ |  |  | Manufacturing |
|  | Saitama | H-one Co., Ltd. | 23.5 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing |
|  | Aichi | Musashi Seimitsu Industry Co., Ltd. | 26.2 | $\bigcirc$ | $\bigcirc$ |  | $\bigcirc$ | Manufacturing |
|  | Saitama | F-Tech Inc. | 20.6 |  | $\bigcirc$ |  |  | Manufacturing |
| Asia | China | GuangqiHonda Automobile Co., Ltd. | 50.0 |  | $\bigcirc$ |  |  | Manufacturing and Sales |
|  |  | Dongfeng Honda Automobile Co., Ltd. | 50.0 |  | $\bigcirc$ |  |  | Manufacturing and Sales |
|  |  | Dongfeng Honda Engine Co., Ltd. | 50.0 |  | $\bigcirc$ |  |  | Manufacturing |
|  | India | Hero Honda Motors Ltd. | 26.0 | $\bigcirc$ |  |  |  | Manufacturing and Sales |
|  | Indonesia | P.T. Astra Honda Motor | 50.0 | $\bigcirc$ |  |  |  | Manufacturing and Sales |
|  | Thailand | A.P. Honda Co., Ltd. | 49.0 | $\bigcirc$ |  |  |  | Sales |

[^0]


Honda Motor Co., Ltd.

Company Information

| Established | September 24, 1948 |
| :---: | :---: |
| Lines of Business | Motorcycles, Automobiles, Financial Services and Power Products and Others |
| Fiscal Year-end | March 31 |
| Independent Registered Public Accounting Firm | KPMG AZSA \& Co. |
| Web Site | - Corporate Web Site http://www.honda.co.jp <br> - IR Web Sites Japanese: http://www.honda.co.jp/investors/ English: http://world.honda.com/investors/ |
| Stock Information |  |
| Securities Code | 7267 |
| Number of Shares Authorized | 7,086,000,000 shares |
| Total Number of Shares Issued | 1,834,828,430 shares |
| Number of Shareholders | 219,216 |
| Number of Shares per Trading Unit | 100 shares |
| Stock Exchange Listings | Japan: Tokyo, Osaka stock exchanges <br> Overseas: New York, London stock exchanges |
| General Meeting of Shareholders | June |
| Record Dates for Dividends | June 30 <br> September 30 <br> December 31 <br> March 31 |

IR Offices

| Japan | Honda Motor Co., Ltd. <br> 1-1, 2-chome, Minami-Aoyama, Minato-ku, <br>  <br> Tokyo 107-8556, Japan <br>  <br> TEL: 81-(0)3-3423-1111 (Switchboard) |
| :--- | :--- |
| U.S.A. |  |
|  | American Honda Motor Co., Inc. |
|  | New York Office |
|  | 156 West 56th Street, 20th Floor, |
|  | New York, NY 10019, U.S.A. |
| TEL: 1-212-707-9920 |  |

## Shareholders' Register Manager for Common Stock

The Chuo Mitsui Trust and Banking Co., Ltd.
33-1, Shiba 3-chome, Minato-ku,
Tokyo 105-8574, Japan

## Contact Address:

The Chuo Mitsui Trust and Banking Co., Ltd. Stock Transfer Agency Dept. Operation Center
8-4, Izumi 2-chome, Suginami-ku,
Tokyo 168-0063, Japan
TEL: 81-(0)3-3323-7111
TEL: 0120-78-2031 (toll free within Japan)

## Depositary and Transfer Agent for American Depositary Receipts <br> JPMorgan Chase Bank, N.A. <br> 4 New York Plaza, <br> New York, NY 10004, U.S.A. <br> Contact Address: <br> JPMorgan Service Center <br> P.O. Box 64504 <br> St. Paul, MN 55164-0504, U.S.A. <br> TEL: 1-800-990-1135 <br> E-mail: jpmorgan.adr@wellsfargo.com <br> Ratio: $1 \mathrm{ADR}=1$ share of underlying stock <br> Ticker symbol: HMC <br> Note: With respect to taxation and other matters relating to the acquisition, holding, and disposition of the Company's common stock or ADRs by non-residents of Japan, please also refer to "Item 10E. Taxation" of Form 20-F included in the "Investor Relations" section on our web site.

## Major Shareholders

| Individual or Organization | Number of shares held <br> (thousands) |
| :--- | ---: | | Percentage of total <br> shares outstanding (\%) |
| :---: |
| Japan Trustee Services Bank, Ltd. (Trust Account 4G) |
| Japan Trustee Services Bank, Ltd. (Trust Account) |
| The Master Trust Bank of Japan, Ltd. (Trust Account) |
| Moxley \& Co. |

Breakdown of Shareholders by Type


Honda's Stock Price and Trading Volume on the Tokyo Stock Exchange


Note: The Company executed a two-for-one stock split for the Company's common stock effective July 1,2006 . The prices of shares on the Tokyo Stock Exchange prior to the split have been adjusted retroactively for consistency. Consequently, the prices shown here are not the actual prices of shares on the Tokyo Stock Exchange.


[^0]:    Note: Percentage Ownership and Voting Interest include ownership through consolidated subsidiaries.

