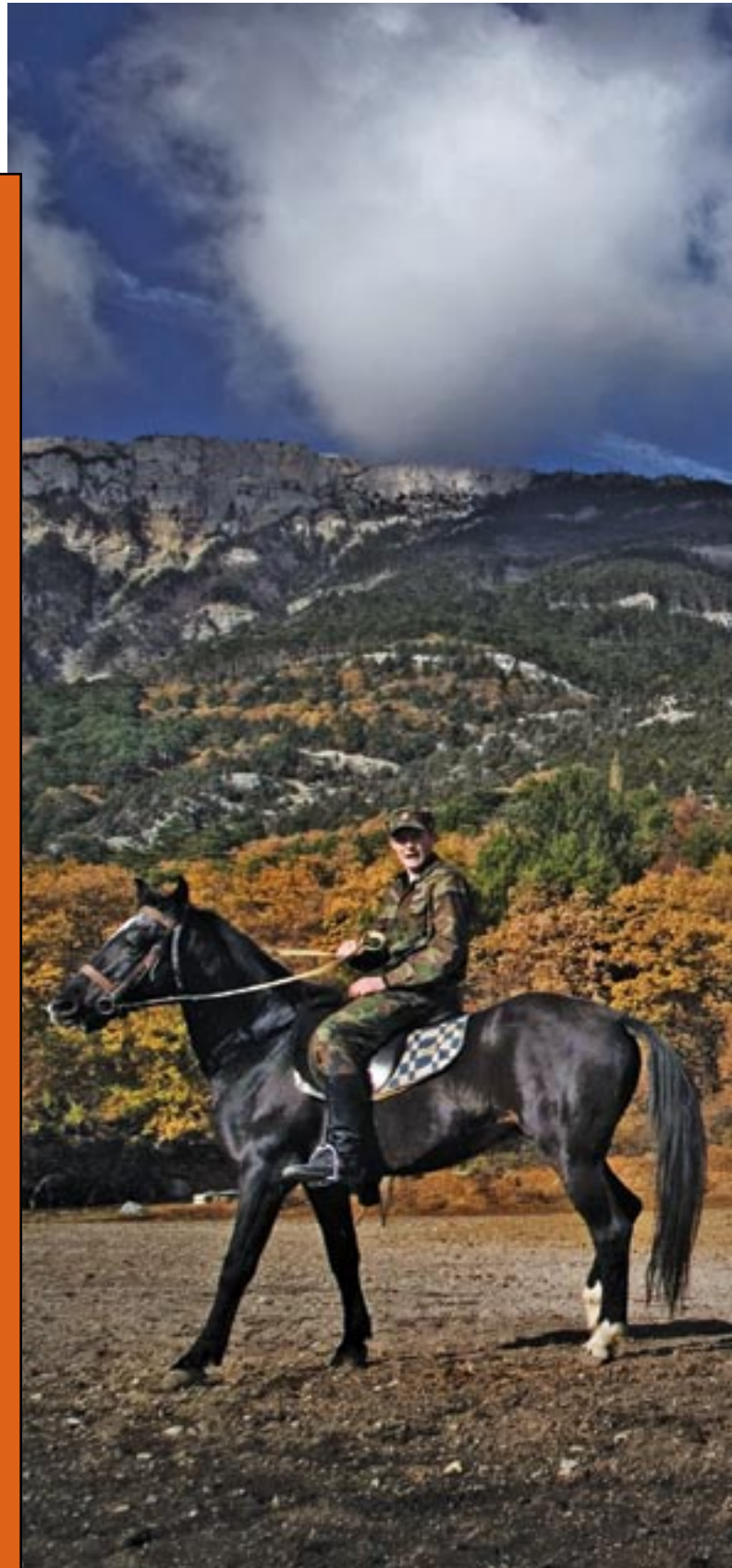


**Open Society Institute**  
**Expenditures**  
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**Credits**

# Open Society Institute

The Open Society Institute works to build vibrant and tolerant democracies whose governments are accountable to their citizens. Open societies are characterized by the rule of law; respect for human rights, minorities, and a diversity of opinions; democratically elected governments; market economies in which business and government are separate; and a civil society that helps keep government power in check.

To achieve its mission, OSI seeks to shape public policies that assure greater fairness in political, legal, and economic systems and safeguard fundamental rights. On a local level, OSI implements a range of initiatives to advance justice, education, public health, and independent media. At the same time, OSI builds alliances across borders and continents on issues such as corruption and freedom of information. OSI places a high priority on protecting and improving the lives of people in marginalized communities.







A cadet trains at a military school in Crimea, Ukraine. | JUSTYNA MIELNIKIEWICZ

OSI and the Soros foundations network, which was started by investor and philanthropist George Soros in 1984, operate throughout the world, with offices and foundations encompassing the United States and more than 60 countries in Europe, Asia, Africa, and Latin America. OSI and the Soros foundations have given away nearly \$7 billion to build open, democratic societies, including \$540 million in 2008. OSI has offices in New York, Brussels, Budapest, London, Paris, and Washington, D.C.

### **New York**

The Open Society Institute's office in New York is the headquarters for both OSI and the Soros foundations network. It provides the other OSI offices, affiliated organizations, and Soros foundations with administrative, financial, and technical support. It is also the hub of communications for the entire network and the main grant-giving center.

OSI administers a number of large initiatives from New York, including the Open Society Justice Initiative, the Public Health Program, the Central Eurasia Project/Middle East and North Africa Initiative, the Burma Project/Southeast Asia Initiative, the Scholarship Programs, the International Women's Program, the Open Society Fellowship, and U.S. Programs. The office is also home to independent organizations supported by OSI, such as the Revenue Watch Institute and the Soros Economic Development Fund. The New York-based OSI Russia Project supports civil society and human rights groups, access to information efforts, and public debate and discussion initiatives.

### **Brussels**

The Open Society Institute–Brussels represents the Soros foundations network to partners in Western Europe. It facilitates collaboration between the network and various European Union institutions, the Council of Europe, and the Organization for Security and Co-operation in Europe, as well as bilateral donors and nongovernmental organizations. OSI-Brussels works to influence EU policies and raise awareness in European institutions, governments, and opinion-making circles about issues of concern to the network.

In 2008, for example, the Brussels office supported a campaign to stop ethnic profiling and attacks on Roma in Italy, Kenyan civil society advocacy to strengthen the EU's response to the postelection crisis in that country, and efforts to establish visa free travel from neighboring countries into the EU. The office also organized meetings and debates in Brussels on issues such as forced child labor in Uzbekistan; the postelection crisis in Armenia; legal aid in Turkey; and the education of migrant, minority, and marginalized children in Europe.

### **Budapest**

In addition to providing administrative support to the network, the Open Society Institute–Budapest houses the following initiatives: Arts and Culture Network Program, the International Higher Education Support Program, the Human Rights and Governance Grants Program, the Local Government and Public Service Reform Initiative, the Think Tank Fund, and Roma Initiatives.

### **London**

The Open Society Foundation–London is an independent UK charity that houses initiatives such as the East East: Partnership Beyond Borders Program, the Media Program, the Information Program, the Early Childhood Program, Muslims in EU Cities, the Public Health Program's Mental Health Initiative, the Justice Initiative's Equality and Citizenship Program, some of the staff of the Scholarship Programs and the Central Eurasia Project, and OSI's International Advocacy office.

The Open Society Foundation hosts independent initiatives supported by OSI, including Publish What You Pay, a global civil society coalition working on accountability for natural resource revenues, the European Council on Foreign Relations, a think tank addressing European foreign policy issues, and the Media Legal Defence Initiative, a new organization that trains lawyers in media law and helps journalists defend their rights. The office facilitates contacts between the Soros foundations network and donor and NGO partners in the United Kingdom.

### **Paris**

The Open Society Institute–Paris serves as a liaison and resource office for the Open Society Institute and the Soros foundations network. It also acts as the OSI board liaison office, helping Soros foundations implement appropriate board rotation procedures. The Belarus Project, operated by OSI-Paris since 1997 when the OSI foundation in that country was forced to close, supports the development of open society in

Belarus by enhancing civic culture and preparing the country for a democratic future.

### **Washington, D.C.**

The Open Society Institute—Washington, D.C. office works in collaboration with the Soros foundations network to raise the profile of OSI priorities and to encourage the United States government to adopt policies that support open societies. Domestic priorities include criminal justice reform, encouraging humane immigration policies, and supporting civil liberties. OSI-D.C.'s engagement on international issues includes advancing OSI's public health agenda, promoting human rights and international justice, and supporting the development of civil society.

In 2008, with the increase in news about the CIA's use of torture, OSI-D.C. helped educate legislators, U.S. officials, journalists, and others about torture and called upon the CIA to follow the U.S. Army's ban against it. Internationally, OSI played a key role in the coalition against child labor in Uzbekistan and in coordinating a response to the election crises and their aftermaths in Kenya and Zimbabwe.

### **Open Society Policy Center**

The Open Society Policy Center, a nonpartisan 501(c)(4) public policy organization funded directly by George Soros, works to advance legislation on key U.S. and international issues, focusing on protecting civil liberties, encouraging multilateralism and economic development, and promoting human rights, and criminal justice reform. In 2008, the center helped pass

the Second Chance Act, a bill that helps people released from incarceration reintegrate into society, fought for legislation banning torture, and worked to eliminate the sentencing disparity between crack and powder cocaine.

### **Chairman's, Presidential, and Institutional Grants**

Chairman's and presidential grants totaled over \$14 million in 2008. Funding was committed or went to, among others, the following: 1,383,493 British pounds over three years to the London School of Economics to support a new Global Policy Centre; \$250,000 to the International Senior Lawyers Project to promote and place pro-bono assistance to NGOs and governments across the world; and \$250,000 to the International Center for Transitional Justice for their work helping countries deal with war crimes and mass human rights abuses committed during conflict or by authoritarian regimes.

Large institutional grants were also given to longtime OSI grantees Human Rights Watch (\$1 million), the American Civil Liberties Union Foundation (\$1 million), and the International Crisis Group (\$2 million). The Soros Humanitarian Foundation commissioned the Overseas Development Institute to do a review of the Millennium Villages Initiative and paid out \$10 million for the third year of a five-year \$50 million commitment to address the problem of extreme poverty in Africa.

### **Donor and NGO Partnerships**

Partnerships with other donors contribute to the work of the Open Society Institute and the Soros

foundations network. Another form of partnership of enormous importance to the Soros foundations is that of the relationships with grantees that have developed into alliances for pursuing crucial parts of the open society agenda. A list of some of our donor and NGO partners can be found at [www.soros.org/ar/partners](http://www.soros.org/ar/partners). The Open Society Institute and the Soros foundations are deeply grateful to all our partners and thank them for their role in building open societies.

### **OSI Ombudsman**

The OSI ombudsman addresses complaints from within and outside the Soros foundations network about acts or practices that appear to constitute abuses of authority by Soros foundations, by OSI-Budapest, or by those parts of OSI in New York that serve the network. More information can be found at [www.soros.org/ar/ombudsman](http://www.soros.org/ar/ombudsman).

The ombudsman may be contacted at:

Irena Veisaite  
OSI Ombudsman  
EMAIL [irena@osf.lt](mailto:irena@osf.lt)

### **Application Information**

Potential applicants should consult the Grants, Scholarships, and Fellowships section of the OSI website, [www.soros.org](http://www.soros.org), to determine their eligibility and access appropriate application guidelines. Soros foundations award grants principally to local organizations and individuals; potential applicants should contact individual foundations for information about their application procedures.



# Expenditures

## Soros Foundations

Open Society Foundation for Albania	\$ 3,235,000
Open Society Institute Assistance Foundation–Armenia	2,478,000
Open Society Institute Assistance Foundation–Azerbaijan	3,297,000
Open Society Fund–Bosnia and Herzegovina	3,471,000
Open Society Institute–Sofia (Bulgaria)	2,737,000
Open Society Fund–Prague (Czech Republic)	1,641,000
Open Society Initiative for East Africa	7,435,000
Open Estonia Foundation	3,129,000
Open Society Georgia Foundation	4,303,000
Fundación Soros–Guatemala	4,134,000
Fondation Connaissance et Liberté (Haiti)	4,460,000
Soros Foundation–Kazakhstan	3,367,000
Kosovo Foundation for Open Society	2,184,000
Soros Foundation–Kyrgyzstan	2,686,000
Soros Foundation–Latvia	2,052,000
Open Society Fund–Lithuania	966,000
Foundation Open Society Institute–Macedonia	7,268,000
Soros Foundation–Moldova	4,440,000
Open Society Forum (Mongolia)	1,346,000
Foundation Open Society Institute–Representative Office Montenegro	1,676,000
Stefan Batory Foundation (Poland)	6,816,000
Soros Foundation–Romania	3,654,000
Russia Project	5,711,000
Fund for an Open Society–Serbia	5,175,000
Open Society Foundation–Bratislava (Slovak Republic)	2,202,000
Open Society Foundation for South Africa	7,497,000
Open Society Initiative for Southern Africa	20,652,000
Open Society Institute Assistance Foundation–Tajikistan	3,105,000
Open Society Foundation (Turkey)	1,828,000
International Renaissance Foundation (Ukraine)	7,687,000
Open Society Initiative for West Africa	20,207,000
<b>TOTAL SOROS FOUNDATIONS</b>	<b>\$151,714,000</b>

*Note: The above expenditures of \$151,714,000 include the following; \$131,498,000 of the Soros foundations network plus \$20,216,000 against third party contributions. In order to fully reflect foundation expenditures, the Soros Foundations information above also includes OSI program expenditures against allocations made by the various network programs of OSI. However, the Network Programs section also reflects these expenditures, therefore resulting in a double count. This double count is accounted for as a deduction in the Interorganization Elimination indicated in the summary on the following page.*

## International Initiatives

OSI–Paris Belarus Support	1,891,000
Burma Project/Indonesia/Southeast Asia Initiative	10,296,000
Central Eurasia Project/Middle East and North Africa Initiative	11,349,000
China Grants	3,981,000
Global Drug Policy	3,915,000
Latin America Regional Initiatives	11,968,000
Nepal and Bhutan Initiatives	1,151,000
Other African Initiatives	9,515,000
Other International	23,747,000
<b>TOTAL INTERNATIONAL INITIATIVES</b>	<b>\$ 77,813,000</b>

*Note: The above expenditures of \$77,813,000 include the following; \$76,440,000 of the Soros foundations network plus \$1,373,000 against third party contributions.*

## Network Programs

AfriMAP	\$ 1,535,000
Arts and Culture Network Program	2,070,000
Early Childhood Program	3,906,000
East East: Partnership Beyond Borders Program	5,911,000
Education Support Program	6,376,000
EU Monitoring and Advocacy Program	1,786,000
Information Program	5,127,000
International Higher Education Support Program	19,307,000
International Women's Program	6,286,000
Local Government and Public Service Reform Initiative	10,559,000
Media Program	10,666,000
Open Society Fellowship	977,000
Open Society Justice Initiative	12,162,000
Public Health Program	28,234,000
Roma Initiatives	9,575,000
Scholarship Programs	18,402,000
Think Tank Fund	2,541,000
Youth Initiative	2,582,000
<b>TOTAL NETWORK PROGRAMS</b>	<b>\$148,002,000</b>

*Note: The above expenditures of \$148,002,000 include the following; \$144,753,000 of the Soros foundations network plus \$3,249,000 against third party contributions. In order to fully reflect foundation expenditures, the Soros Foundations section also includes OSI program expenditures against allocations made by the various network programs of OSI. However, the Network Programs information above also reflects these expenditures, therefore resulting in a double count. This double count is accounted for as a deduction in the Interorganization Elimination indicated in the summary below. The Early Childhood Program expenditures exclude a returned grant in the amount of \$423,802.*

## U.S. Programs

Criminal Justice Fund	12,559,000
Equality and Opportunity Fund	9,006,000
Democracy and Power Fund	17,386,000
Transparency and Integrity Fund	9,252,000
National Security and Human Rights Campaign	9,000,000
Campaign for Black Male Achievement	2,001,000
Neighborhood Stabilization Initiative	3,644,000
Closing the Addiction Treatment Gap	7,010,000
Strategic Opportunities Fund	3,870,000
Other U.S. Initiatives	13,836,000
OSI-Baltimore	6,498,000
OSI-Washington, D.C.	2,883,000
<b>TOTAL U.S. PROGRAMS</b>	<b>\$ 96,945,000</b>

*Note: Other U.S. Initiatives include grants related to cooperative global engagement (\$1,000,000) and global warming (\$10,024,450). OSI-Baltimore expenditures include \$245,000 of prior year accruals and \$4,253,303 in third-party funds raised from other donors.*

## Soros Foundations Network

Soros Foundations	151,714,000
Network Programs	148,002,000
International Initiatives	77,813,000
U.S. Programs	96,945,000
All Other Organization, Programs, and Costs	97,929,000
Interorganization Elimination	(31,514,000)
<b>TOTAL SOROS FOUNDATIONS NETWORK EXPENDITURES</b>	<b>\$540,889,000</b>

*Note: The above expenditures of \$540,889,000 include the following; \$539,542,000 of the Soros foundations network plus \$32,861,000 against third party contributions minus \$31,514,000 in Interorganization Elimination. In order to fully reflect foundation and network program expenditures, the Soros Foundations section includes OSI program expenditures against allocations made by the various network programs of OSI. However, the Network Programs section also reflects these expenditures, therefore resulting in a double count. Thus, there is a double count of, \$31,514,000, which is accounted for as a deduction in the Interorganization Elimination category indicated above.*

# Directory

*(as of July 2009)*







Villagers along a canal near the border between Uzbekistan and Kyrgyzstan | CAROLYN DRAKE



## Soros Foundations

### Open Society Foundation for Albania

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WEBSITE www.soros.al  
EXECUTIVE DIRECTOR Andi Dobrush

### Open Society Institute Assistance Foundation–Armenia

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EXECUTIVE DIRECTOR Larisa Minasyan

### Open Society Institute Assistance Foundation–Azerbaijan

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EXECUTIVE DIRECTOR Farda Asadov

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EXECUTIVE DIRECTOR Mall Hellam

### Open Society Georgia Foundation

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EXECUTIVE DIRECTOR Ketevan Khutsishvili

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EXECUTIVE DIRECTOR Elena Díez-Pinto

### Fondation Connaissance et Liberté (Haiti)

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EXECUTIVE DIRECTOR Lorraine Mangones

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EXECUTIVE DIRECTOR Tri Nugroho

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CHAIR, EXECUTIVE COUNCIL Anna Alexandrova

### Kosovo Foundation for Open Society

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EXECUTIVE DIRECTOR Luan Shllaku

### Soros Foundation–Kyrgyzstan

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EXECUTIVE DIRECTOR Kumar Bekbolotov

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EXECUTIVE DIRECTOR Andris Aukmanis

### Foundation Open Society Institute–Macedonia

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EXECUTIVE DIRECTOR Vladimir Milcin

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 EXECUTIVE DIRECTOR Victor Ursu

**Foundation Open Society Institute–Representative Office Montenegro**

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 EXECUTIVE DIRECTOR Anna Rozicka

**Soros Foundation–Romania**

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 EXECUTIVE DIRECTOR Gabriel Petrescu

**Fund for an Open Society–Serbia**

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 11000 Belgrade, Serbia  
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 WEBSITE www.fosserbia.org  
 EXECUTIVE DIRECTOR Jadranka Jelincic

**Open Society Foundation–Bratislava (Slovak Republic)**

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 EXECUTIVE DIRECTOR Alena Panikova

**Open Society Foundation for South Africa**

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 and Alexandra Roads  
 Pinelands, 7405, Cape Town, South  
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**Open Society Initiative for Southern Africa**

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 DIRECTOR Sisonke Msimang

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 DIRECTOR Hakan Altinay

**International Renaissance Foundation (Ukraine)**

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 EXECUTIVE DIRECTOR Yevhen Bystriytsky

**Open Society Initiative for West Africa**

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 WEBSITE www.osiwa.org  
 EXECUTIVE DIRECTOR Nana Tanko

**OSI Regional Directors****East Africa**

Binaifer Nowrojee (Nairobi)

**Latin America and the Caribbean**

Sandra Dunsmore (Washington, D.C.)

**Southern Africa, West Africa, South Africa**

Julie Hayes (New York)

**Southeast Asia**

Maureen Aung-Thwin, *Director of the  
 Burma Project/Southeast Asia Initiative*  
 (New York)

**Afghanistan, Pakistan, Turkmenistan, Middle East and North Africa**

Anthony Richter, *Director of the Central  
 Eurasia Project/Middle East and North  
 Africa Initiative* (New York)

**Albania, Bulgaria, Czech Republic, Moldova, Romania, and Slovakia**

Jonas Rolett (Washington, D.C.)

**Armenia, Azerbaijan, Georgia, Kazakhstan, Kyrgyzstan, Mongolia, and Tajikistan**

Michael Hall (New York)

**Bosnia and Herzegovina, Croatia, Kosovo, Macedonia, Montenegro, Serbia, and Slovenia**

Beka Vuco (New York)



**Estonia, Hungary, Latvia, Lithuania, Poland, Russia, and Ukraine**

Leonard Benardo (New York)

**Turkey**

Annette Laborey (Paris)

**OSI Initiatives**

*(Initiative and network program personnel can be contacted at OSI offices as indicated)*

**AfriMAP–Africa Governance Monitoring and Advocacy Project**

Ozias Tungwarara, *Director* (Johannesburg)

Pascal Kambale, *Deputy Director* (Washington, D.C.)

Bronwen Manby, *Senior Program Adviser* (London)

Mugambi Kiai, *Program Officer* (Nairobi, OSIEA)

**Arts and Culture Network Program**

Andrea Csanadi, *Senior Program Manager* (Budapest)

**Burma Project/Southeast Asia Initiative**

Maureen Aung-Thwin, *Director* (New York)

**Central Eurasia Project/Middle East and North Africa Initiative**

Anthony Richter, *Director* (New York)

**Documentary Photography Project**

Amy Yenkin, *Director* (New York)

**Early Childhood Program**

Sarah Klaus, *Director* (London)

**East East: Partnership Beyond Borders Program**

Mary Frances Lindstrom, *Director* (London)

**Education Support Program**

Hugh McLean, *Director* (London)

**EUMAP–EU Monitoring and Advocacy Program**

Katy Negrin, *Project Manager* (Budapest)

Miriam Anati, *Advocacy and Communications* (Budapest)

Nazia Hussain, *Project Director, Muslims in EU Cities* (London)

**Global Drug Policy Program**

Kasia Malinowska-Sempruch, *Director* (Warsaw)

**Human Rights and Governance Grants Program**

Yervand Shirinyan, *Program Director* (Budapest)

**Information Program**

Darius Cuplinskas, *Director* (London)

**International Higher Education Support Program**

Rhett Bowlin, *Director* (Budapest)

Katalin Miklos, *Deputy Director* (Budapest)

**International Women’s Program**

Maryam Elahi, *Director* (New York)

Sarah Wikenczy, *Advocacy Project Director* (New York)

**Latin America Program**

Sandra Dunsmore, *Regional Director* (Washington, D.C.)

**Local Government and Public Service Reform Initiative**

Adrian Ionescu, *Director* (Budapest)

Scott Abrams, *Deputy Director* (Budapest)

Robert Ebel, *Chair of LGI Steering Committee* (USA)

Kristof Varga, *Manager of Local Government Information Network (LOGIN)* (Budapest)

**Media Program**

Gordana Jankovic, *Director* (London)

Biljana Tatomir, *Deputy Director* (Budapest)

Algirdas Lipstas, *Deputy Director* (London)

**Open Society Fellowship**

Leonard Benardo, *Director* (New York)

**Open Society Justice Initiative**

James Goldston, *Executive Director* (New York)

Robert Varenik, *Director of Programs* (New York)

Zaza Namoradze, *Director* (Budapest)

**Public Health Program**

Françoise Girard, *Director* (New York)

Marine Buissonnière, *Deputy Director* (New York)

Shari Turitz, *Director of Programs* (New York)

Daniel Wolfe, *Program Director, International Harm Reduction Development* (New York)

Rebecca Tolson, *Deputy Director, International Harm Reduction Development* (New York)

Judith Klein, *Program Director, Mental Health Initiative* (Budapest)

Kathleen M. Foley, MD, *Medical Director, International Palliative Care Initiative* (New York)

Mary Callaway, *Project Director, International Palliative Care Initiative* (New York)

Jonathan Cohen, *Project Director, Law and Health Initiative* (New York)

Heather Doyle, *Project Director, Sexual Health and Rights Project* (New York)

Cynthia Eyakuze, *Project Director, Public Health Watch* (New York)

**Roma Initiatives**

Bernard Rorke, *Director* (Budapest)

### Scholarship Programs

Martha Loerke, *Director* (New York)  
Alex Irwin, *Deputy Director* (New York)  
Audrone Uzieliene, *Deputy Director*  
(London)

### Special Initiatives

Emily Martinez, *Director* (Washington,  
D.C.)

### Think Tank Fund

Goran Buldioski, *Director* (Budapest)

### Youth Initiative

Noel Selegzi, *Director* (New York)

### U.S. Programs

*(The Open Society Institute's U.S. Programs are headquartered in New York, except for OSI-Baltimore)*

Ann Beeson, *Executive Director, U.S. Programs*

Nancy Youman, *Deputy Director, U.S. Programs*

Erlin Ibreck, *Director, Strategic Opportunities Fund*

Laleh Ispahani, *Director, Transparency and Integrity Fund*

Raquiba LaBrie, *Director, Equality and Opportunity Fund*

Leonard Noisette, *Director, Criminal Justice Fund*

William Vandenberg, *Director, Democracy and Power Fund*

### Open Society Institute–Baltimore

Diana Morris, *Director*  
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### After-School Program

Herbert Sturz, *Founding Chairman of The After-School Corporation*

### OSI Offices

#### Open Society Institute

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