



*Our vision for every child, life in all its fullness;
Our prayer for every heart, the will to make it so.*

International **Annual Review** 2003

From the President

Fullness of life for all God's children

In 2003, World Vision proclaimed its vision. Our two-line vision statement is the fruit of much study, reflection and a consultation involving more than 6,000 staff members in over 70 nations.

We asked staff to envision what God intends for World Vision. We asked them to summarise this vision in a succinct, moving statement that would inspire us, our supporters and those whom we serve. They came up with the following:

*Our vision for every child, life in all its fullness;
Our prayer for every heart, the will to make it so.*

This is World Vision's vision. This "fullness of life" for all God's children means creating a world in which no child goes to bed hungry, no child suffers abuse, neglect, or exploitation, and no child lacks shelter, health care, education or opportunity. It means creating a world in which every child knows the love of God.

We invite you to help us create that world.

Dr. Dean R. Hirsch
President/CEO,
World Vision International



From the Chair of the Board

Consolation for a dying mother

Over my decade of service on the international board, I've seen World Vision's humanitarian work bring hope to some of the poorest, most vulnerable and abandoned people on earth.

One of them was a Rwandan widow I met this year. Only 32, she was a mother of five children. She was very ill, dying of AIDS. Her only concern was for her children.

World Vision provided a sewing machine and taught her 14-year-old daughter how to sew. Our staff prepared this oldest daughter to earn a living and become the head of the household. I will never forget the tears of gratitude in the eyes of that dying mother.

In 2003, World Vision's work touched the lives of some 100 million people. Some were fed. Some were sheltered. Others got tools, small loans, or training to be able to provide for themselves. And still others, like the dying mother in Rwanda, received comfort and consolation.

Lois Dickinson
Chair, World Vision International Board



In 2003, World Vision:

- › Served **100 million** people
- › Worked in **99 nations**
- › Directly benefited **2.2 million** children through child sponsorship
- › Raised **\$1.25 billion** (US) in cash and goods for its work
- › Employed **20,000 staff** members



In Afghan villages, girls have new opportunities.

World Vision International

Who we are

World Vision International is a partnership of inter-dependent national offices sharing a common mission to end suffering, poverty and injustice so that children and poor communities can realise their God-given potential.

How we work

World Vision's humanitarian efforts are community-based, child-focused, and available to those in need, regardless of race, gender, ethnic background or religious belief. To deliver services effectively, World Vision establishes relationships with community leaders and joins with churches, governments and other aid agencies whenever possible and feasible.

On the international level, World Vision collaborates with various UN agencies, including UNICEF and the World Food Programme, the World Trade Organisation, the World Council of Churches, the European Union, and numerous government agencies and coalitions of non-governmental organisations.

How we came to be

The Rev. Bob Pierce, an American evangelist profoundly moved by the poverty and hunger he encountered in Asia, founded World Vision in 1950. Soon afterward, he established a programme of child sponsorship to assist children orphaned by the Korean War. Monies from child sponsorship assisted poor children with food, education, health care, and vocational training. World Vision gradually expanded its work throughout Asia, and into Latin America and Africa.

In the 1970s, World Vision established an emergency relief division and embraced a development model that addresses community needs such as water, sanitation, education, health care, leadership training, and income generation. World Vision established thousands of development projects while responding to the world's worst humanitarian disasters such as

famine in Ethiopia, hurricanes in Central America, earthquakes in Asia Minor, genocide in Rwanda and war in the Balkans.

How we are governed

Twenty-four board members, from 19 nations, comprise the international board of the World Vision Partnership. The board oversees the international president, approves strategic plans and budgets, and determines international policy. National boards exercise responsibility for governance at the national level.

As much as possible, World Vision makes operational decisions at the local or national level. It seeks to raise funds in all the countries in which it works. These funds are then used to help poor communities – at home and abroad - address the root causes of their poverty.

How we are funded

World Vision receives contributions in two forms:

- › **Cash** from child sponsors, other private donors, businesses, foundations, government grants and investment income.
- › **Gifts-in-kind**, typically food commodities, clothing, medicine and other items donated by corporations or government agencies.

Funds from child sponsorship account for about half of World Vision's cash income. Sponsors pledge a monthly amount to assist the poor community in which the sponsored child lives. Child sponsorship helps pay for basic needs such as clean water, sanitation, nutrition, health care, education and family income generation.

How we are accountable

World Vision is accountable to private and government donors, to public agencies charged with legal oversight, to our member offices and other organisations, and to those whom we serve.

Internal and external audits and evaluations are conducted regularly to ensure efficient and effective use of resources. Major offices publish annual audited financial statements. World Vision subscribes to national and international codes of conduct governing financial integrity, relief operations and development practices. Local community members define and help shape World Vision's development work, which is then measured against specific indicators to verify improvements in people's lives.



Ecuadorian children play at a temporary daycare
World Vision set up during civil unrest in Quito.

Food Aid

In 2003, World Vision was the largest food aid handler in the world. Staff delivered 739,000 metric tonnes of food to 7.1 million hungry people in 30 countries. The largest effort was in southern Africa, where World Vision and other humanitarian agencies are attempting to meet the emergency food needs of seven nations impacted by drought, mismanagement and HIV/AIDS. The food programme also addresses health care, agricultural recovery, and clean water.

› **January: Malnourished Mauritanians receive food**

World Vision contracts with the UN World Food Programme to deliver 13,500 metric tons of food to nearly 100,000 Mauritanians affected by drought and poor harvests. Over the next nine months, World Vision staff will deliver rations of cereal, beans, oil, wheat-soya blend and sugar to farming communities where many families are severely malnourished.

› **February: Justice school starts for poor Chilean children**

Nearly 100 children between the ages of 11 and 16 attend the first World Vision-sponsored School of Justice and Human Rights in Santiago. The children, who come from poor neighbourhoods afflicted by crime, addiction and high unemployment, learn about leadership, their rights, and the Chilean legal system. More children's justice schools are planned.

› **March: Filipino fishermen protect marine resources**

Thousands of small fishermen join with local officials in launching a World Vision-assisted marine project that protects the coastal waters of Sagip Lamon Bay in Quezon Province from over-fishing and environmental destruction. The project seeks to halt waste dumping, illegal use of dynamite and cyanide, and encroachment by big commercial fishing vessels.



Liberian children, displaced by warring militias, await help.

Micro-enterprise development

In 2003, World Vision created VisionFund International, a capital fund designed to borrow money from financial institutions that can then be lent to World Vision's micro-finance operations. Borrowing money substantially increases World Vision's capacity to make small loans to poor people with good business ideas but no capital. In 2003, World Vision loaned \$80(US) million to over 250,000 small entrepreneurs, two-thirds of them women. The average loan was \$315(US).

› April: Emergency relief supplies enter war-torn Iraq

World Vision makes its first deliveries of medicines and relief supplies in war-torn Iraq. Over the coming months, World Vision provides food, clothing and shelter to 10,000 displaced Iraqis, rehabilitates nearly 200 primary and secondary schools, and supplies essential drugs and medicines to hospitals and clinics in the Mosul region.

› May: Homeless Sri Lankans receive emergency help

Cyclone rains cause landslides and floods that kill hundreds and leave tens of thousands homeless in southwestern areas of the island nation. Purified water, food, blankets and clothing are among the relief supplies distributed by World Vision staff to thousands of Sri Lankans, driven from their homes by the worst flooding in decades.

› June: Fruit trees to improve diet in Bangladesh

In cooperation with community leaders, World Vision initiates the planting of thousands of fruit and medicinal trees to help improve the local diet of the Savar sub-district north of Dhaka. The programme emphasises cultivation of mango and other indigenous fruit trees and protection of existing trees. The goal is to improve nutrition in this chronically-undernourished nation.



A sewing business, begun with a small loan, provides a livelihood for Mustafatayevea and her son in Azerbaijan.

HIV / AIDS

In 2003, World Vision raised \$50(US) million in private cash and public grants for its global Hope Initiative, a grassroots effort to prevent HIV infection, care for those affected by AIDS, and advocate for sound public policies. World Vision's HIV/AIDS work focuses on orphans and children made vulnerable by the deadly disease. It emphasises public awareness and care of children in the community.

› July: AIDS orphans in Zimbabwe obtain care

With support from a US life insurance company and a Swiss computer firm, World Vision begins an orphan care project to benefit 10,000 children orphaned by HIV/AIDS in Zimbabwe. The project will help local communities meet the food, shelter, clothing, health, education and vocational training needs of children who have lost their parents to the pandemic.

› August: Ship sinks but relief arrives in Liberia by plane

A charter ship, loaded with relief supplies intended for Liberians displaced by continued fighting, sinks off the coast. World Vision sends in new supplies by air. As fighting eases and UN peacekeepers arrive, staff provide food, water, blankets, clothing and other essentials to homeless families in Monrovia. A 24-hour clinic assists malnourished and sick children.

› September: UN backs NGO-sponsored conflict prevention

Over two days of meetings, World Vision and other humanitarian organisations present to United Nations delegates proposals for preventing armed conflict. The proposals and concrete action steps from the newly-formed Global Partnership to Prevent Armed Conflict are well received. Senior UN officials pledge their support for an international conflict prevention initiative.



A Thai mother and her 12-year-old son, receive AIDS medication and counseling

Global Movement for Children

In 2003, World Vision furthered its promotion of the rights of children. WVI President Dean Hirsch chaired the Global Movement for Children (www.gmfc.org), a world-wide association of organisations, individuals and children united in efforts to build a world fit for children. Children from World Vision development programmes participated in national and international forums on issues such as universal education, HIV/AIDS, poverty alleviation, violence and exploitation.

› October: Health experts try to halt AIDS on international highway

World Vision health experts and government officials from six southeast Asian nations meet in Bangkok to draft plans to halt the spread of HIV/AIDS along a proposed international highway traversing the countries. Highways bring construction workers, truckers, drug traffickers, and prostitutes, high-risk groups for HIV infection. An extensive HIV education effort is planned.

› November: Afghan villagers construct clean water system

Villagers in Badghis Province, assisted by World Vision, complete construction of hundreds of stone tanks, designed to catch and store water runoff. Water is then pumped from the tanks to homes and fields. The water collection method offers a clean and healthy alternative to contaminated river water and salty well water.

› December: Kenyan girls reject female genital mutilation

Nearly 1,000 girls from three World Vision development programmes graduate to adulthood through an alternative rite of passage after saying no to female genital mutilation (FGM). They are joined by hundreds of boys who pledge to support girls in their efforts to eradicate FGM, a cultural practice. Girls who avoid FGM are healthier, stay in school longer, and marry later.



Adriana, 15, is a leader in her barrio of Santiago, Chile.

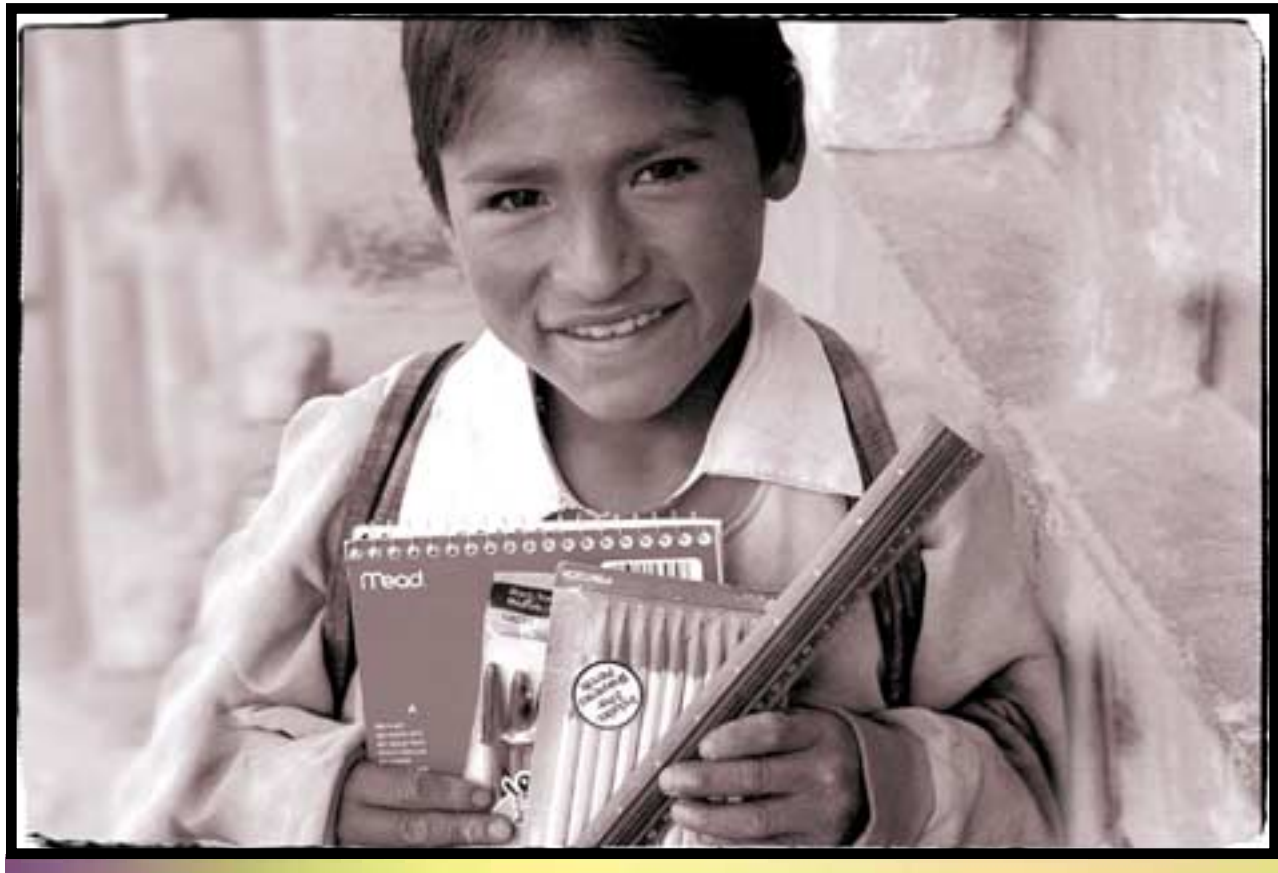
Financial Highlights

WORLD VISION PARTNERSHIP INCOME FY2003

(In thousands of US dollars. Offices listed raised \$200,000 or more)

Office	Cash*	Gifts-in-Kind*	Total
Australia	\$90,819	\$25,041	\$115,860
Austria	3,075	734	3,809
Brazil	2,987	48	3,035
Burundi	395		395
Canada	111,000	37,833	148,833
Colombia	1,000	15	1,015
Costa Rica	313		313
Ethiopia	222		222
Finland	1,953		1,953
Germany	46,764	6,384	53,148
Hong Kong	30,457	223	30,680
India	1,160		1,160
Indonesia	254		254
Ireland	5,276		5,276
Japan	14,236	2,203	16,439
Jerusalem/West Bank/Gaza	219		219
Kenya		1,103	1,103
Korea	25,905	1,602	27,507
Malaysia	1,250		1,250
Mexico	1,335	540	1,875
Myanmar	287		287
Netherlands	3,596	426	4,022
New Zealand	15,359	178	15,537
Philippines	546		546
Sierra Leone	757		757
Singapore	2,685		2,685
South Africa	615		615
Swaziland	268		268
Switzerland	18,609	789	19,398
Taiwan(ROC)	32,577	12	32,589
Tanzania	1,052	4,541	5,593
Thailand	4,480	136	4,616
United Kingdom	49,821	16,641	66,462
United States	348,681	337,089	685,770
Zambia	871		871
Other offices total	993		993
TOTAL	\$819,817	\$435,538	\$1,255,355

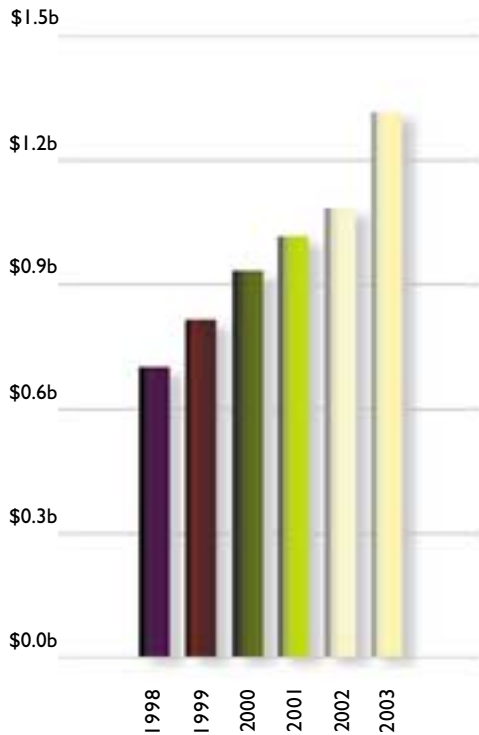
*in thousands of approximate US dollars. Exact amounts depend on time of currency exchange.
In some cases, audited financial statements are not required or practical to obtain.



Abrahan, a 10-year-old Peruvian, gets school supplies from World Vision.

World Vision Income 1998 – 2003

1998	\$ 665 million (US)
1999	774 million
2000	886 million
2001	964 million
2002	1.03 billion
2003	1.25 billion

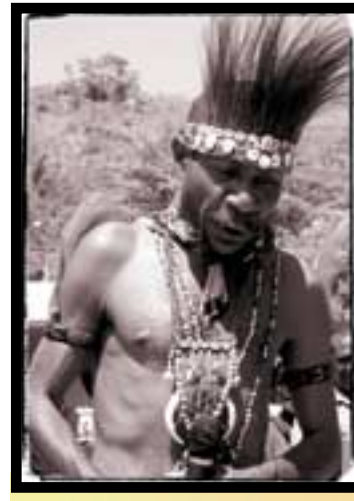


Humanitarian Programmes provide for emergency relief in natural disasters and war and for development work in food, education, health care, sanitation, income generation and other community needs. Also included are the costs of supporting such programmes in the field.

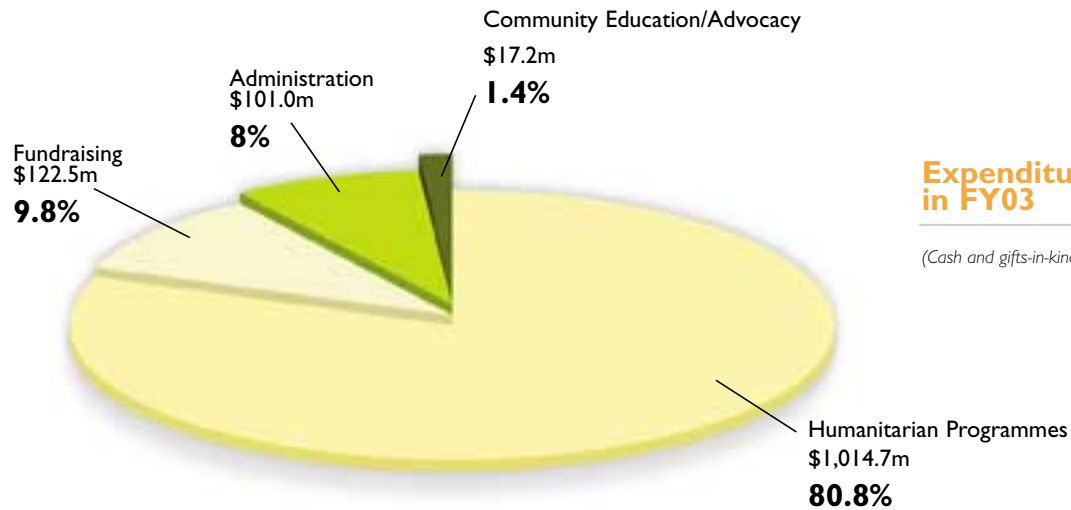
Fundraising supports humanitarian programmes by soliciting contributions through media and direct marketing appeals. Included are costs of marketing, creative services and publishing materials.

Administration includes costs of working with donors, computer technology, finance and accounting functions, human resources and managerial oversight.

Community Education/Advocacy promotes awareness of poverty and justice issues through media campaigns, forums, speaking engagements, and trying to influence organisations and governments.

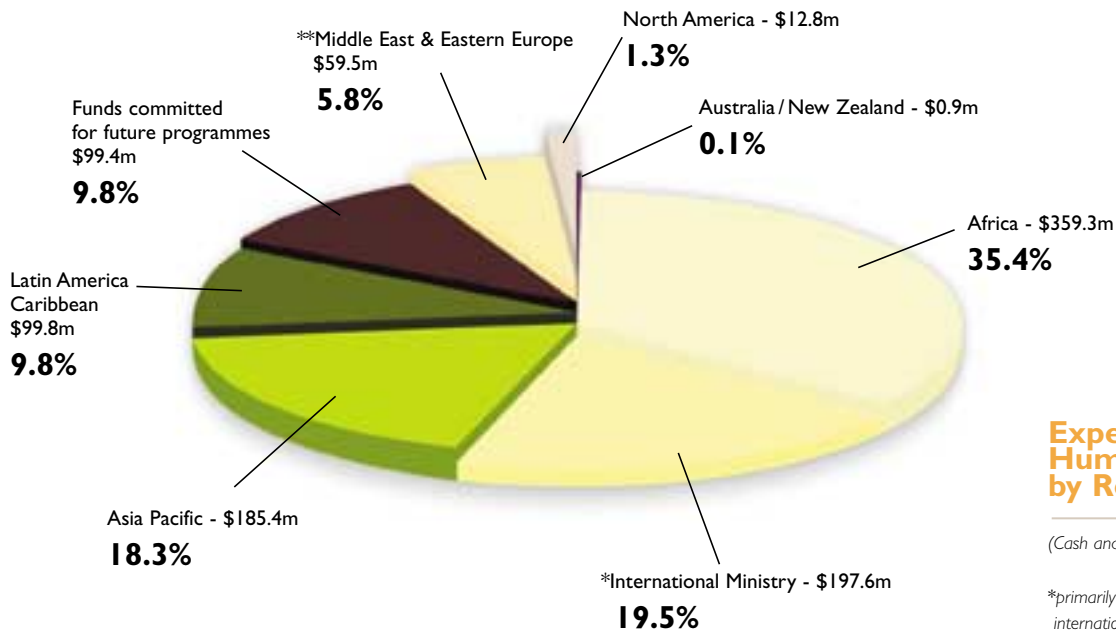


A Papua New Guinea man performs a skit about AIDS.



Expenditures by activity in FY03

(Cash and gifts-in-kind in millions of U.S. dollars)



Expenditures on Humanitarian Programmes by Region FY03

(Cash and gifts-in-kind in millions of U.S. dollars)

*primarily gifts-in-kind committed to international programmes

** includes funding for Afghanistan, Iran, Pakistan and Uzbekistan

Countries in which World Vision works and their national directors

Africa

Algeria,
Angola, *John Yale*
Burundi, *Maereg Tafere*
Chad, *Ely Keita*
Congo (Dem. Republic of), *Jonas Njelango*
Ethiopia, *Getachew Wolde*
Ghana, *Sam Asare*
Kenya, *Tim Andrews*
Lesotho, *Winstone Nkhoma*
Liberia, *Edwin Asante*
Malawi, *Duncan Campbell*
Mali, *Jean Baptiste Kamate*
Mauritania, *Charles Ossey*
Mozambique, *Omo Olorun Olupona*
Niger, *Jane Kwao-Sarbah*
Rwanda, *Kofi Hagan*
Senegal, *Torrey Olsen*
Sierra Leone, *Leslie Scott*
Somalia, *Girma Begashaw*
South Africa, *Bruce McConchie*
Sudan, *Tom Mulhearn*
Swaziland, *Patrick Siame*
Tanzania, *George Mkanza*
Uganda, *Robby Muhumuza*
Zambia, *Martin Silutongwe*
Zimbabwe, *Rudo Kwaramba*

Asia

Afghanistan, *Dineen Tupa*
Bangladesh, *Daniel Selvanayagam*
Cambodia, *Talmage Payne*
China (People's Republic of), *Thomas Chan*
East Timor, *Goh Keat Peng*
India, *Jayakumar Christian*
Indonesia, *James Tumbuan*
Iran, *Dineen Tupa*
Japan, *Nobuhiko Katayama*

Laos, *Stephen Rozario*
Malaysia, *Liew Tong Ngan*
Mongolia, *Warren Ferdinandus*
Myanmar, *Roger Walker*
Nepal, *Trihadi Saptoadi*
North Korea, *Oh Jae Shik*
Pakistan, *Dineen Tupa*
Philippines, *Evita Perez*
Singapore, *Goh Eng Kee*
South Korea, *Jong-Sam Park*
Sri Lanka, *Yu Hwa Li*
Taiwan (Republic of China), *Hank Du*
Thailand, *Chusak Wuthiwaropas*
Uzbekistan, *Dineen Tupa*
Vietnam, *David Purnell*

Europe

Albania, *Chalon Lee*
Armenia, *David Thomson*
Austria, *Amanda Platzer*
Azerbaijan, *Michael McIntyre*
Bosnia-Herzegovina, *Sue Birchmore*
Denmark,
Finland, *Aki Temiseva*
France,
Georgia, *Jason Evans*
Germany, *Guenther Bitzer*
Ireland, *Helen Keogh*
Kosovo, *David Finley*
Macedonia,
Netherlands, *Oscar Pekelder*
Romania, *Christopher Pitt*
Russia (Chechnya/Ingushetia), *Perry Mansfield*
Serbia and Montenegro, *Kyhl Amosson*
Spain,
Switzerland, *Ben Jakob*
United Kingdom, *Charles Badenoch*

Latin America

Argentina,
Bolivia, *Julieta Quiroz*
Brazil, *Serguem Silva*
Chile, *Tatiana Benavides*
Colombia, *Edgar Florez*
Costa Rica, *Alejandro Guevara*
Dominican Republic, *Claudio Doñe*
Ecuador, *Annette Fortin*
El Salvador, *Rafael Narvaez*
Guatemala, *Reyna de Contreras*
Haiti, *Wesley Charles*
Honduras, *Milagro de Castro*
Mexico, *Josue Gonzalez*
Nicaragua, *Roger Araica*
Peru, *Caleb Meza*
Venezuela,

Middle East

Iraq, *Ian Curtis*
Jerusalem/West Bank/Gaza, *Dan Simmons*
Jordan,
Lebanon, *Bruce Menser*
Syria,
United Arab Emirates, *Dineen Tupa*

North America

Canada, *Dave Toycon*
United States, *Rich Stearns*

Oceania

Australia, *Tim Costello*
New Zealand, *Helen Green*
Papua New Guinea, *Renato Gordon*
Solomon Islands, *Renato Gordon*
Vanuatu, *Renato Gordon*



These Vietnamese girls now go to school thanks to a family income-generating project.



*Our vision for every child, life in all its fullness;
Our prayer for every heart, the will to make it so.*

Our Vision

*Our vision for every child, life in all its fullness;
Our prayer for every heart, the will to make it so.*

Our Mission

World Vision is an international partnership of Christians whose mission is:
To follow our Lord and Saviour Jesus Christ in working with the poor and oppressed
to promote human transformation, seek justice and bear witness to the good news of
the Kingdom of God.

Our Core Values

We are Christian.
We are committed to the poor.
We value people.
We are stewards.
We are partners.
We are responsive.

Our Ministry Objectives

Transformational Development
that is community-based and sustainable,
focused especially on the needs of children;

Emergency Relief
that assists people afflicted by conflict
or natural disasters;

Promotion of Justice
that seeks to change unjust structures affecting
the poor among whom we work;

Partnerships with Churches
that contribute to spiritual and social transformation;

Public Awareness
that leads to informed understanding, giving,
involvement, and prayer;

Witness to Jesus Christ
by life, deed, word, and sign that encourages people
to respond to the Gospel.



An Iraqi mother balances emergency relief supplies on her head.

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Emergency food supplies spare this Chad family from starvation.

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www.wvi.org



*Liseth, a Guatemalan girl,
received much needed winter clothes.*

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pp7 John Schenk / WorldVision
pp8 Jon Warren / WorldVision
pp9 Patricio Cuevas / WorldVision
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pp12 Frieda Kana / WorldVision
pp15 May Yeng Ng / WorldVision
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