



Hudson Institute

2009 Annual Report



Hudson Institute

Hudson Institute is a nonpartisan, independent policy research organization dedicated to innovative research and analysis that promotes global security, prosperity, and freedom.

Founded in 1961 by strategist Herman Kahn, Hudson Institute challenges conventional thinking and helps manage strategic transitions to the future through interdisciplinary studies in defense, international relations, economics, health care, technology, culture, and law.

With offices in Washington and New York, Hudson seeks to guide public policy makers and global leaders in government and business through a vigorous program of publications, conferences, and policy briefings and recommendations.

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Message from the Chairman, CEO, and President

Significant events dominated the news in 2009: the massive economic slowdown, President Obama's first year in office, the debate over health care reform, the unprecedented expansion of government intervention, and continued military commitments on foreign soil.

On these critical issues, Hudson scholars played a leading role in shaping the discourse. Our researchers also focused on other important topics, including the intricate challenges to regional and global security stemming from Islamic fundamentalism and terrorism, renewed tensions with an increasingly hostile Russia, the resurgence of China, and the threats to democracy in Latin America.

Adding to our deep bench of world-renowned scholars, Hudson continued to grow and thrive in 2009. We welcomed Executive Vice President John P. Walters, formerly the cabinet-level Director of the White House Office of National Drug Control Policy (ONDCP). Also joining the Institute were four new Senior Fellows, each with first-class research accomplishments and many with service at the highest levels of government: Charles Blahous, former Deputy Director of President Bush's National Economic Council; Jack David, former Deputy Assistant Secretary of Defense for Combating Weapons of Mass Destruction and Negotiations Policy; Heidi Metcalf Little, former Chief of Staff in the Office of the Assistant Secretary for the U.S. Department of Health and Human Services' Administra-

tion for Children and Families; and Gabriel Schoenfeld, former Senior Editor of *Commentary* magazine.

We welcomed former Under Secretary of Commerce Mario Mancuso and former Deputy Secretary of the U.S. Department of Health and Human Services Tevi Troy as Visiting Senior Fellows; Hanns Kuttner, John Lee, and Elizabeth Samson as Visiting Fellows; and John Shenefield, former Associate Attorney General of the United States and former Assistant Attorney General in charge of the Antitrust Division of the U.S. Department of Justice, as an Adjunct Fellow.

Meanwhile, three Hudsonians were nominated this year by President Obama to serve on various governing boards. In October, the president announced his intent to nominate Senior Fellow Charles Blahous as a member of the Board of Trustees of the Social Security Trust Funds. That same month, he also announced his intent to nominate Senior Fellow Rod Hunter to be a member of the Board of Directors of the Export-Import Bank of the United States. In November, the president announced his intent to nominate Hudson Senior Vice President for International Programs and Policy S. Enders Wimbush to serve as a member of the Broadcasting Board of Governors.

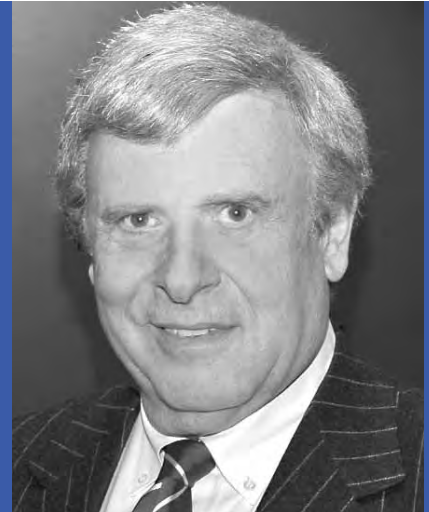
Our successful Washington events—many drawing live broadcast coverage from numerous television and radio networks including C-SPAN, Fox News, and Voice of America—garnered press coverage in many U.S. and international newspapers. Hudson's New York Briefing



ALLAN R. TESSLER



KENNETH R. WEINSTEIN



HERBERT I. LONDON

Council hosted an impressive series of high-profile guests who engaged in thoughtful dialogue with its membership. The Institute's publications, most notably Hudson's signature *Index of Global Philanthropy and Remittances* and *Current Trends in Islamist Ideology*, were definitive sources for major media outlets, policymakers, and educators around the world.

We note with sorrow the passing of two Hudson stalwarts, longtime Research Fellow Mary C. FitzGerald and Senior Fellow Laurent Murawiec. FitzGerald pioneered research on the revolution in military affairs, earning her a civilian medal from the U.S. Army. Murawiec's intellectual legacy includes pioneering research on Islamic radicalism, the future of Asia, the revolution in military affairs, and cyber-warfare; he was well known as a forthright analyst among strategic thinkers in the United States, Europe, and Asia. Finally this year, we mourned the loss of longtime friend and former trustee Irving Kristol, noted writer, editor, and social critic. They will be sorely missed.

As we start to make plans for our fiftieth anniversary

in 2011, we are taking stock of our present, past, and future directions. From our beginnings in Croton-on-Hudson with founders Herman Kahn and Max Singer, our venture into the American heartland in Indianapolis, to our present headquarters in the nation's capital—and a significant presence in New York—we are proud to be steering Hudson at this important time.

The need for Hudson's unique future-oriented approach to public policy, based on a strong appreciation of national security and market-based economic policies, is greater today than ever before. Even in these tough economic times, we continue to share Herman Kahn's guarded optimism about the future. We remain guided by a skepticism toward the conventional wisdom, a nuanced understanding of the dynamics of global affairs, a strong appreciation of the role of cultures in politics, and recognition of the catalytic power of innovation as an engine of global economic progress. Hudson Institute will continue to cultivate public policies that promote global freedom, prosperity, and security.

ALLAN R. TESSLER

Chairman of the Board of Trustees

A handwritten signature in cursive script, appearing to read "Allan R. Tessler".

KENNETH R. WEINSTEIN

Chief Executive Officer

A handwritten signature in cursive script, appearing to read "Kenneth R. Weinstein".

HERBERT I. LONDON

President

A handwritten signature in cursive script, appearing to read "Herbert I. London".

International Security and Foreign Affairs

In 2009, against a backdrop of significant challenges to U.S. foreign policy in such regions as Northeast Asia and the Middle East, Hudson's experts on international affairs, security policy, and strategy continued the Institute's near fifty-year tradition of exploring the dimensions and dynamics of current challenges and opportunities in the international arena.

Hudson's work on the Islamic world—and especially on the evolution of radical Islamism—remains an area of deep expertise. Hudson's journal, *Current Trends in Islamist Ideology*, has rapidly emerged as one of the Institute's signature research products and has been praised widely as the world's preeminent journal of its kind.

Hudson specialists conducted incisive original research, assisted strategic decision-making and intelligence assessments for governments and the private sector, participated in various commissions and task forces, and appeared frequently as experts in the world's major media.

In the tradition of Hudson founder Herman Kahn, our scholars helped American national security and defense planners understand the shape and character of armed conflict and ways to prevent it. Their advice was sought on the particularly complex questions of how to deter unconventional or ideological nuclear actors. Their work on the implications of a nuclear Iran was salient and timely.

Also timely was the inauguration of a new effort to examine the strategic and operational implications of a rapid and profound diminution in the size of the U.S. Navy.

Hudson's research provided important contributions to our understanding of the politics, cultures, economies, societies, and security issues in Africa, Asia, China, Canada, Europe, Latin America, the Middle East, and Russia. Hudson Scholars highlighted the strategic connective tissue that transcends countries and regions through analyses of energy security and resource competition, changing political and security coalitions and relationships, the spread of transnational ideologies, the advent of new technologies and enhanced military capabilities, and the evolution of grand strategy among both adversaries and allies.

(Hudson Institute's focus on international affairs can also be found in sections on Human Rights and Religious Freedom, page 22, and Foreign Aid and International Development, page 29.)

National Security

As America and its allies faced a complex global security situation in 2009, Hudson's stable of distinguished national security scholars produced a wide array of research and briefings for key officials on issues ranging from the

Hudson Institute is one of America's foremost policy research centers, known and respected around the globe, a leader in innovative thinking and creative solutions for challenges of the present and future. —HENRY KISSINGER



threat of proliferation of weapons of mass destruction to the war in Afghanistan and Middle East policy. Hudson's input to the policy process was manifold, from studies produced for the U.S. Department of Defense, to articles for leading publications such as the *Wall Street Journal*, the *New York Times*, and *Foreign Policy*, to briefings on Capitol Hill for members of Congress and their staffs.

¶ The Center for National Security Strategies, directed by Senior Fellow Douglas Feith, completed the first phase of a project on organizing the U.S. government to counter hostile ideologies—in particular, Islamist extremism. While the U.S. government has taken effective action against the terrorist threat using military, law enforcement, and economic means, the effort to counter the enemy's ideology remains the least developed element of the U.S. war on terrorism.

¶ In May, Hudson Institute hosted a conference discussing the future of the U.S. Navy in light of likely budget costs, the increased costs of shipbuilding, and continued decommissionings. What would a 200-ship navy look like, and what would be the long-term consequences for the United States, its allies, and international security? This conference featured keynote addresses by John Lehman, former Secretary of the Navy, and Congressman Joe Sestak (D-PA), as well as a panel discussion that featured Hudson Senior Fellow Seth Cropsey, Professor Aaron Friedberg of

Princeton, Professor James Clad of the National Defense University, and S. Enders Wimbush, Senior Vice President for International Programs and Policy at Hudson.

¶ At a March conference sponsored by Hudson's Center for Political-Military Analysis, former Deputy Assistant to the President and Deputy National Security Advisor for Combating Terrorism Juan Carlos Zarate discussed the state of the War on Terror, the changes in policy announced by the Obama administration, and the persistent challenges likely to face the new national security team. Zarate reviewed the evolution of al-Qaeda and the variety of terrorist and emerging transnational threats to the United States, as well as how these developments will affect the Obama administration's ability to reshape American domestic and foreign policy related to transnational threats.

¶ Hudson Institute welcomed Senior Fellow Gabriel Schoenfeld, the noted author and Senior Editor of *Commentary*, who completed work on his new book, *Necessary Secrets: National Security, the Media, and the Rule of Law* (Norton, 2010).

¶ Hudson continued to assist the Project on National Security Reform (PNSR), a nonpartisan organization working to modernize and improve the U.S. national security system. Supported by Congress, foundations, corporations,



LEWIS LIBBY



JOHN LEHMAN, FORMER SECRETARY OF THE NAVY



S. ENDERS WIMBUSH

and other think tanks, PNSR has carried out one of the most comprehensive studies of the U.S. national security system in American history. Hudson CEO Kenneth Weinstein, a member of the PNSR guiding coalition, provided advice on how to strengthen U.S. foreign and defense policies. Hudson Institute Senior Fellow Richard Weitz helped draft *Turning Ideas into Action*, which updated many of the PNSR recommendations to account for developments during the first year of the Obama administration.

¶ Hudson Institute, in conjunction with the Jerusalem Center for Public Affairs, hosted a two-day conference in December to examine the legal challenges that have confronted nations as they struggle to reconcile traditional concepts of law—both domestic and international—with counterterrorism campaigns. The event featured Senior Fellow and Director of the Center for Technology and Global Security Christopher Ford, Adjunct Fellow John Shenefield, and Visiting Fellow Elizabeth Samson, among others.

Nonproliferation

¶ In February, the Institute, in conjunction with the Nonproliferation Policy Education Center, hosted an event analyzing Albert and Roberta Wohlstetter’s writings and the future of U.S. national strategy. What role, if any, might

nuclear weapons play in bolstering existing and future U.S. security alliances? Andrew Marshall, director of the United States Department of Defense’s Office of Net Assessment, and former trustee Richard Perle assessed the continuing relevance of the Wohlstetters’ strategic insights.

¶ Hudson Institute published a paper in July on START treaty arms control negotiations, co-edited by Senior Fellows Jack David, Douglas Feith, and Abram Shulsky. Setting out key U.S. strategic arms goals, the paper provides background and crucial provisions of the START treaty renewal. Jack David won praise on the Senate floor, as Senator Jon Kyl (R-AZ) cited the paper.

¶ In October, Hudson Institute held a conference on Capitol Hill with leading U.S. strategic analysts as well as prominent members of Congress to discuss the issues raised by the Congressional Commission on the Strategic Posture of the United States, especially in light of President Obama’s April Prague speech calling for a new nuclear strategy. Hudson Institute scholars Douglas Feith, Christopher Ford, Abram Shulsky, and Jack David participated in the event, which featured a keynote address from Representative Michael Turner (R-OH).

¶ Richard Weitz, Senior Fellow and Director of the Center for Political-Military Analysis, in conjunction with the Partnership for a Secure America, hosted Ambassador



SETH CROPSEY



REPRESENTATIVE JOE SESTAK



CHRISTOPHER FORD

Linton Brooks and Ambassador Steven Pifer to examine the future of U.S.-Russia arms control efforts and how disarmament talks might evolve.

United Nations

¶ In April, Senior Fellow Anne Bayefsky organized a major conference in Geneva to challenge the United Nations’ Durban II conference and condemn its racism and intolerance. Participants included Hudson Senior Fellow Zeyno Baran, Alan Dershowitz, Father Patrick Desbois, Natan Sharansky, author Shelby Steele, Jon Voight, and Elie Wiesel. The panel garnered worldwide media attention.

¶ Throughout the year, EYEontheUN.org continued to report on a wide range of UN actions that threaten international peace and security, leave human rights victims defenseless, and contribute to antisemitism and the demonization of Israel. It also paid close attention to U.S. policies relating to the UN, particularly in the context of combating terrorism, protecting human rights, and the expenditure of American taxpayer dollars.

¶ In November, after Anne Bayefsky spoke out against the UN General Assembly’s embrace of the Goldstone Report, her UN pass was confiscated. An editorial in the

Wall Street Journal highlighted her expulsion from the UN and supported her criticism of the report.

Islam

Hudson Institute is a leader in cutting-edge strategy and policy-relevant research on Islam, Islamist movements, and the possibilities for reform in the Islamic world. Hudson’s scholars, drawing on their expertise in Islamic thought and theology and their knowledge of regional dynamics in the Middle East, Europe, and throughout Asia, have conducted a comprehensive program of research.

¶ Since 2005, Hudson’s Center on Islam, Democracy, and the Future of the Muslim World, directed by Senior Fellow Hillel Fradkin, has published *Current Trends in Islamist Ideology*, a journal that is read by thousands of policymakers—in foreign, domestic, and intelligence agencies—as well as Islam specialists in the United States, Europe, the Middle East, and Asia. Through its incisive and objective analyses by international scholars, *Current Trends* also fills a critical gap in the contemporary academic study of Islam, and is increasingly used to teach the next generation of national security professionals in classrooms worldwide. (*For more details on Current Trends, see page 35.*)



DOUGLAS FEITH

AFGHANI PRESIDENTIAL CANDIDATE MASSOUDA JALAL AND JOURNALIST MARIAM NAWABI

CHARLES HORNER

¶ Hudson researchers have also conducted pioneering field research on U.S. strategy in the war of ideas that has laid the groundwork for a major international initiative to contest radical Islam and strengthen moderate alternatives across the globe.

¶ Director of the Center for Eurasian Policy and Senior Fellow Zeyno Baran chaired a Hudson panel in April on tolerance and intolerance in the Islamic world at the UN Durban Review Conference in Geneva.

¶ In September, Baran joined Danish author Jytte Klausen and Senior Fellow Nina Shea to discuss blasphemy and the controversial Danish newspaper cartoons depicting the Prophet Muhammad. The event, covered by C-SPAN, featured a public showing of the cartoons.

¶ Hillel Fradkin, with the assistance of Eric Brown, submitted to the Department of Defense’s Office of Net Assessment in September the second part of a two-year study that examined the history of the rivalry between Sunnis and Shiites and the potential geostrategic implications of the rivalry today.

¶ In 2009, the Center on Islam, Democracy, and the Future of the Muslim World published *Said Qutb and the Koran*, by Michael Ebsen, and Isaac Hasson’s *Polemics between Neo-Wahhabis and Post-Khomeinist Shiites*.

These monographs are the product of an ongoing collaborative research project between the Institute for Policy and Strategy and Hudson Institute. The center additionally published Stephen Merley’s *The Muslim Brotherhood in the United States* and Israel Elad Altman’s *Strategies of the Muslim Brotherhood Movement, 1928-2007*.

¶ Senior Advisor Lewis Libby’s research has included a close examination of changing geostrategic dynamics within the Islamic world, the consequences such changes may have for America’s role in the greater Middle East, and possible national security strategies advancing U.S. interests in this challenging environment. In 2009, Libby regularly convened working groups—devoting special attention to the possibility of a nuclear Iran—that drew on a wide range of the Institute’s scholars with expertise in the Islamic world, radical Islamic movements, European and Asian involvement with the region, Israeli national security policy, and policy tools that the United States might bring to the task.

¶ In 2009, Zeyno Baran edited *The Other Muslims: Moderate and Secular* (Palgrave, 2010). The book features alternative Muslim voices from a variety of backgrounds such as academia, theology, acting, and activism. The contributors speak for a silent majority that many in the West desperately want to hear. The authors discuss a wide range



ISRAELI AMBASSADOR MICHAEL OREN



MEYRAV WURMSER, GEORGETOWN'S AVI BEKER, RONALD RADOSH, ALLIS RADOSH, GEORGETOWN'S ROBERT LIEBER, AND ARCHIVIST ALLEN WEINSTEIN

of issues, from theology to the personal struggles of being a Muslim in a non-Muslim setting. The contributors stress that Islamism, or political Islam, is a serious threat to secular democracy and urge Western governments not to support Islamists in Europe and the United States.

¶ Baran's second book, *Turkey: Secular Founders, Islamist Inheritors?* (Hoover Institution, 2010), focuses on the recent debate about whether Turkey is drifting away from the West. In her book, Baran points out that although Turks have always moved toward the West since the dawn of their civilization (literally by migrations, and figuratively by adopting the culture, principles, and technology of the West), this journey has from time to time come to abrupt stops due to revivals of Islamism. Baran demonstrates that Turkey is currently going through another such period.

¶ The Center on Islam, Democracy, and the Future of the Muslim World held a major conference on the future of the Muslim Brotherhood. A number of recent developments—the rise of an Islamist government in Gaza, the “Islamic turn” in Turkish political life, Iran’s new assertiveness, ongoing tensions between Shia and Sunni, and al-Qaeda’s setbacks in Iraq and other places in the Arab world—have dramatically affected the operating environments and internal dynamics of Islamist political movements in the Middle East and elsewhere. This con-

ference featured Hudson scholars Hillel Fradkin, Zeyno Baran, Eric Brown, and Hassan Mneimneh.

Middle East

The Center for Middle East Policy, directed by Senior Fellow Meyrav Wurmser, continued its work focusing on the trends that shape this critical region’s political climate, pulling together policymakers from the United States and Middle Eastern governments for important discussions.

¶ In March, Hudson Institute gathered several well-known analysts and opposition leaders to discuss the challenges and opportunities created by engagement with Damascus, both within Syria and throughout the greater Middle East. The conference featured a keynote address from Hudson Visiting Fellow Lee Smith.

¶ In May, Hudson held an event for the new book, *A Safe Haven: Harry S. Truman and the Founding of Israel* (HarperCollins), coauthored by historians Allis Radosh and Ronald Radosh, a Hudson Adjunct Fellow. The book provides a detailed account of the events leading up to the creation of the Jewish homeland, as well as President Truman’s controversial decision to recognize the state in 1948. Hudson Senior Fellow Meyrav Wurmser moderated the event.



¶ The Center for Middle East Policy conducted an all-day conference in October examining the challenges to the “special relationship” between the United States and Israel. This conference featured a keynote address from Michael Oren, the Israeli Ambassador to the United States. Participants included Hudson scholars Douglas Feith, Gabriel Schoenfeld, Tevi Troy, Abram Shulsky, and Amy Kauffman, as well as Aaron David Miller of the Woodrow Wilson Center, Elliott Abrams of the Council on Foreign Relations, Martin Indyk of the Brookings Institution, and Peter Beinart of the New America Foundation.

Asia

A half-century tradition of forward-looking policy analysis makes Hudson Institute an international leader in the study of Asia. Hudson founder Herman Kahn was among the first Western observers to note what has since been termed the “rise of Asia,” when, in the mid-1960s, he predicted the rise of Japan—then recovering from the devastation of World War II—as a global economic superpower.

¶ Asia’s rise is now nearly a cliché that masks important dynamics deserving our attention. China—the primary driver of Asia’s ascent—could prove more fragile than its astonishing growth rates suggest. Crisscrossed by multiple fault lines—e.g., ethnic unrest, urban-rural dislocations, an HIV/AIDS epidemic, numerous environmental breakdowns, a rising level of public dissent, looming demographic catastrophes, and excess labor that cannot be easily absorbed, among others—China begs the question made explicit by Hudson Visiting Fellow John Lee’s new edition of *Will China Fail?* (CIS Press, 2009).

¶ In 2009, Hudson Institute focused on the complicated relationships among the nations of East Asia, Central Asia, South and Southeast Asia, and West Asia. Intra-Asian relations have now replaced intra-European relations as the largest single influence on the shape of world politics.

¶ The greater Middle East is usually viewed as a region shaped by an eastward-looking West but, in the next twenty years, Hudson scholars contend that we will also be facing the prospect of a westward-looking East. Hudson also foresees a huge movement of capital from the Gulf States to both China and India, and new energy connections that will link Central and West Asia to South Asia in unprecedented ways, different from the international energy grid of today.

¶ In May, Senior Fellow Charles Horner published *Rising China and Its Postmodern Fate* (University of Georgia Press), since nominated for the prestigious Edgar S. Furniss Book Award. Horner's book is the first major interpretation of the rise of China in the context of changes in world history over the past thirty years. He argues that China, seeing itself as the complex and thriving result of the old and the new, is poised to change the world.

¶ Horner and Hudson Research Fellow Eric Brown have embarked on a wholly new field of inquiry—the relationship between China and the Islamic world, a relationship that is already having profound implications for the global balance of power. The analytic depth of Hudson's research can be seen in our work on these far-ranging dynamics as well as in our more traditional research on U.S. relations with Japan, China, Taiwan, and North and South Korea.

¶ Drawing on nearly a quarter-century of experience as a policymaker with a focus on Northeast Asia, Senior Advisor Lewis Libby played a critical role in Hudson's research on the future of Asia and U.S. relations with important Asian nations including Japan, China, and Taiwan. His research and outreach focused on Asia's growing role in the Middle East, the role of Islam in Asia, the challenge of the North Korean nuclear program, the evolution of strategic thinking in Asia, shifting political dynamics in Japan, and the changing role of the United States in the region.

¶ In April, the Center on Islam, Democracy, and the Future of the Muslim World hosted Massouda Jalal, the first





JOHN WALTERS



MARTIN INDYK, BROOKINGS, AND ELLIOT ABRAMS, CFR



MONGOLIAN PRIME MINISTER BATBOLD SUKHBAATAR GREETS KENNETH WEINSTEIN

woman to run for President of Afghanistan, at an event entitled “Elections, Democracy, and the Future of Afghanistan.” Hudson Senior Fellow Hillel Fradkin moderated the discussion.

¶ In July, the Obama administration defeated congressional attempts to reverse the administration’s April decision to end production of the F-22, currently the world’s only fifth-generation fighter. With Russia and China developing their own fifth-generation fighter programs, the United States could find itself ceding its aerial dominance to Asia. In September, Senior Fellow Seth Cropsey assembled a panel of experts to discuss the strategic implications for U.S. airpower in Asia.

¶ In October, Hudson hosted Kin-Ichi Yoshihara, Executive Vice President of the Asian Forum Japan, who presented a paper on regime change in Tokyo following the historical defeat of Japan’s Liberal Democratic Party in the 2009 election.

¶ To mark the thirtieth anniversary of the Taiwan Relations Act in May, Hudson Institute hosted a panel discussion on Asia and Greater China. The event focused on the new shape of Asia and featured former Australian ambassador to China Richard Smith and Hudson scholars Charles Horner and Eric Brown.

¶ On the twentieth anniversary of the Tiananmen Square massacre, Senior Fellow Michael Horowitz spoke at an event on the West Lawn of the Capitol about his hope for China to become a free and open democracy.

¶ 2009 saw the launch of a new initiative on Mongolia, focusing on the relations of that historically critical, mineral rich, democratic nation’s relations with its neighbors China and Russia, as well as with Japan and the United States.

¶ On the eve of then-Mongolian Foreign Minister Batbold Sukhbaatar’s June meeting with Secretary of State Hillary Clinton, his first stop was Hudson Institute, where he offered his views on Mongolia’s evolving relations with China, Russia, the United States, and Japan. Foreign Minister Sukhbaatar has since become his nation’s prime minister.

Latin America

The spread of Venezuelan-style populism has continued to imperil democratic institutions and the dynamics of international trade in Latin America. At the same time, organized crime, drug trade, and gang violence continue



HERBERT LONDON AND HENRY KISSINGER

VENEZUELAN POLITICIAN MANUEL ROSALES AND JAIME DAREMBLUM

JUN ISOMURA

to affect regional security. Russia, China, and Iran are actively promoting their agendas in Latin America with little opposition from the United States. The Russian military's joint operations with Venezuela, Iran's mounting influence on Latin American politics, and China's continued economic investment in the region all play into Venezuelan President Hugo Chávez's radical brand of populism. The growing influence of these regimes undermines democracy in the region.

¶ Standing up as a champion of liberty for Latin America is Jaime Darembum, former Costa Rican Ambassador to the United States, Hudson Senior Fellow, and Director of the Center for Latin American Studies. In Washington, Darembum is a driving force focusing attention on this often-overlooked but important region, through organizing events, holding briefings, and providing frequent commentary to American and Latin American media outlets, including CNN, *La Nación*, and *The Weekly Standard*. His columns are widely syndicated throughout Latin America and Spain.

¶ Darembum's 2009 testimony to Congress included briefing members of the House Foreign Relations Committee on the political crisis in Honduras. He also testified before the House Committee on Foreign Affairs on the future of U.S.-Bolivian relations in light of Bolivian

President Evo Morales' continuing alliance with Chávez and their increasing ties to Iran.

¶ During 2009, the Center for Latin American Studies examined radical populism in Latin America through a series of public events, attended by an impressive array of current and former diplomats, government officials, and media. The Center hosted numerous foreign dignitaries and government officials from Latin America.

¶ The Center hosted a conference in February on democracy in Central America. The influence of Venezuelan President Chávez and his populist policies, as well as Iranian adventurism, organized crime and drug trafficking, and the worldwide economic downturn, are endangering democratic gains in Central America. Among others, Hudson's Executive Vice President John Walters, who served as President George W. Bush's "Drug Czar," spoke on the challenges to democracy caused by narco-trafficking and organized crime in Central America.

¶ In April, the Center held a conference on Bolivia, a country that continues to be deeply divided. Evo Morales, the country's first indigenous president, has not emerged as the great unifier that many initially believed he would be. The event featured former Bolivian diplomats and John Walters.



HILLEL FRADKIN, AUTHOR CHRISTOPHER CALDWELL, AND BROOKINGS' JUSTIN VAISSE



YOSHIKI HIDAKA, KENNETH WEINSTEIN, AND ASSISTANT SECRETARY OF STATE KURT CAMPBELL

¶ The Center hosted Spanish statesman Gustavo de Arístegui for a conference in June on populism, Islamism, and “Indigenismo” to discuss how Russia, China, and Iran are actively promoting their agendas in Latin America with little opposition from the United States.

¶ In December, the Center hosted Manuel Rosales, exiled Venezuelan politician, educator, and primary political opponent of Chávez. His appearance at Hudson, his only public speech in Washington, was covered widely by Latin American media. The United States was criticized by Chávez for allowing Rosales to enter the country and speak at Hudson.

Europe

Hudson asks: What kind of project is the European Union? That question is in more minds and the subject of more research and speculation than at any time in the last several decades. Governance by “Europe” from Brussels has not yet taken root, and a vibrant European identity is not yet widely embraced. Europe’s fiscal house is in disarray, with several states’ economic problems seemingly beyond a “European” solution. Many of Europe’s dominant cities boast large and growing Muslim

populations that in several cases will become majorities in the near future. Meanwhile, Europe’s demographic crisis, already the most profound in modern history, deepens. What kind of policies should the United States champion to secure its own interests for the longer term in a Europe that tends to focus inward? These dynamics and others were a focus for Hudson researchers.

¶ In April, Hudson Senior Fellow Diana Furchtgott-Roth hosted Klaus F. Zimmerman, President of the German Institute of Economic Research (DIW), for an event that analyzed the decline in the German economy and its effect on the European Union.

¶ Hudson Institute hosted author Christopher Caldwell in September to discuss his latest book, *Reflections on the Revolution in Europe: Immigration, Islam, and the West* (Doubleday). Hudson scholars Hillel Fradkin and Hassan Mneimneh, along with the Brookings Institution’s Justin Vaissé, provided commentary on the book and on Islam in Europe.

¶ Hudson President Herbert London visited Normandy on the sixty-fifth anniversary of D-Day and published a moving account in the *Wall Street Journal* of his visit and of the lasting legacy of the fight for freedom and democracy in Europe.



RICHARD WEITZ, DAVID SATTER, AND ANDREI PIONTKOVSKY



KENNETH WEINSTEIN AND FORMER JAPANESE PRIME MINISTER SHINZO ABE

¶ Hudson CEO Kenneth Weinstein began regular contributions to a *Le Monde* blog in 2009. Writing in French, Weinstein provides analysis of U.S.-European political issues for a foreign audience. Weinstein was invited by the President of the French National Assembly, Jean-François Copé, to offer an address at the National Assembly on the direction of President Obama’s foreign policy.

Russia and Eurasia

America’s “reset” of relations with Russia has been the subject of much debate and discussion at Hudson. Russia continues to dominate Eurasia, as it demonstrated during its invasion of Georgia in August 2008. Its leaders have sent clear signals that Russia will contest all encroachments into what it considers to be its strategic space, namely most of the former USSR. These signals—the war in Georgia being the most dramatic—were aimed not just at former Soviet republics that seek greater distance from Moscow, but also at outsiders like China and the United States whose agendas Russia sees as antithetical to its interests.

¶ On the eve of President Obama’s first visit to Russia in June, a debate raged on whether the United States should

seek accommodation with Russia, and if so, on whose terms. To discuss the future of U.S.-Russian relations, Hudson hosted a panel discussion featuring Visiting Fellow Andrei Piontkovsky and Senior Fellow David Satter.

¶ In 2009, having been exonerated in Moscow of “extremism” charges, Hudson Visiting Fellow Andrei Piontkovsky returned to Russia to carry on the struggle for democracy and civil rights in his native country. In attendance at a farewell event honoring his service to Hudson were policymakers appreciative of his expertise, including the National Security Council’s Michael McFaul.

¶ An August conference assessed Russian political-military activities, covering defense reform efforts and Russian concepts of national security. S. Enders Wimbush, Senior Vice President for International Programs and Policy, organized the conference as a tribute to Mary C. FitzGerald, a Hudson scholar who passed away in April. The conference brought together distinguished defense analysts who had worked with FitzGerald, a Sino-Russian military affairs expert.

¶ Senior Fellow and Director of Hudson’s Center for Political-Military Analysis Richard Weitz wrote a book on Russian foreign and defense policy, *Global Security Watch—Russia: A Reference Handbook* (Praeger). The

book's thesis is that Russia has completed three traumatic transitions that confronted the country during the 1990s: the transition from single-party rule to a multi-party state, the conversion of a command economy to one based on largely market principles, and the loss of a worldwide empire and the withdrawal of the Russian military to the territory of the Russian Federation and certain former Soviet republics.

¶ With the seventeen-year-old START treaty set to expire at the beginning of December, Hudson Institute, in conjunction with the Partnership for a Secure America, hosted Ambassador Linton Brooks and Ambassador Steven Pifer to discuss the future of U.S.-Russia arms control efforts, the road to START replacement, and what might come next for the two nations.

¶ Eurasia, a longtime focus of Hudson research, is facing complex issues central to our study of security and strategy. The Eurasia in which Russia was once the unrivaled hegemon now boasts actors in Central Asia and the Caucasus who view Moscow with caution, if not hostility. Senior Fellow and Director of Hudson's Center for Eurasian Policy Zeyno Baran actively commented in the mainstream media, including the *New York Times*, on regional struggles over energy.

¶ Acceptance of Turkey into the EU seems increasingly unlikely, despite strong support from the United States for Turkey's membership. What happens to Turkey, NATO's second-largest military force, and indeed to NATO itself, if Turkey seeks strategic alliance in another direction? Zeyno Baran's research focused on whether Turkey is turning away from the West.

Africa

Africa has increasingly been embraced by a number of outside actors as part of their grand strategies for projecting power and influence beyond their immediate spheres of influence. China, for example, is concentrating its commercial and resource-gathering attention—often

a surrogate for state policy—across the continent: in the Horn, in the sub-Saharan states, and in North African states like Algeria. Terrorists, too, increasingly find Africa a convenient platform for their regional and global operations. Energy competition for Africa's large reserves of hydrocarbons is heating up, luring many new players with strategies of their own.

¶ The Center for Religious Freedom renewed emphasis on advocacy for Sudan in 2009. As South Sudan prepares for a referendum under the 2005 Comprehensive Peace Agreement on the question of secession, Center Director and Senior Fellow Nina Shea briefed the National Security Council's Samantha Power; Assistant Secretary of State for Human Rights Michael Posner; U.S. Special Envoy to Sudan Gen. Scott Gration; and others in the administration on the gravity of the situation. In the fall, the Center also sponsored three public briefings featuring important leaders from South Sudan. (*For more on the Center for Religious Freedom, see page 22.*)

¶ In August, Hudson CEO Kenneth Weinstein and the Center for Global Prosperity, directed by Senior Fellow Carol Adelman, hosted Mamadou Koulibaly, the noted economist and President of the National Assembly of the Ivory Coast. They discussed establishing property rights to promote prosperity in Africa. (*For more on the Center for Global Prosperity, see page 29.*)

¶ In November, Senior Fellow Jeremiah Norris gave a presentation in Dar es Salaam, Tanzania, at a Novartis African Regional Conference on cancer in Africa.

Canada and North America

Hudson Institute has long focused on the critical importance of the U.S.-Canadian relationship. The United States and Canada are the world's largest trading partners and share the world's longest border. Under the direction of Senior Fellow Christopher Sands, Hudson maintains



an active program of research on Canada and U.S.-Canadian relations, focused on economics, trade, homeland security, and foreign policy.

¶ Throughout 2009, visiting Canadian leaders, including Prime Minister Stephen Harper and Ministers for Finance and Foreign Affairs, sought meetings with Hudson scholars Marie-Josée Kravis, Kenneth Weinstein, Christopher Sands, and John Weicher. Sands was asked to brief Secretary of Homeland Security Janet Napolitano, new U.S. Ambassador to Canada David Jacobson, and National Security Council staff preparing President Obama for the North American Leaders' summit in August.

¶ In June, Sands gave testimony at a meeting of the North American Commission on Environmental Cooperation in Quebec City. He addressed the Obama administration's proposals for a cap-and-trade regime for carbon control in the United States and the likely impact of such a system on trade within North America and on regional climate agreements such as the Western Climate Initiative. Also in June, Sands hosted a panel discussion on the crisis in the auto industry, its causes, and the consequences for U.S. economic recovery.

¶ Sands authored a report, *Toward a New Frontier: Improving the U.S.-Canadian Border*, published in July by the Brookings Institution, which analyzes the pre- and post-2001 U.S. management of the northern border and recommends a return to greater local stakeholder input in border policies.

¶ With health care reform dominating headlines in November, Sands hosted a panel discussion, featuring Visiting Senior Fellow Tevi Troy, examining what the Canadian model reveals about government control of health care, and how it is managed by politicians. (*For more on health care, see page 20.*)



Economic Policy

Research at Hudson Institute on economics and finance has always been guided by a realistic but guarded optimism in the long-term ability of markets and technology to shape a more prosperous future. In a year of unprecedented economic turmoil, Hudson scholars continued to influence economic policy in important ways, providing commentary on current economic conditions, analysis of proposed regulatory and legislative changes to economic policy, and projections of future economic trends.

Hudson's economic team, composed of senior-level economists with distinguished records of public service, focused in 2009 on an array of topics including tax, fiscal, employment and housing policies, financial sector reform, international trade, energy, and regulation. They examined the housing crisis, the affordability of rental housing, higher education and economic mobility, income inequality between men and women, the global energy crisis, job creation in an ever-changing global economy, the role of China in the future of economic policy, government intervention into the financial and health care markets, and the effects of human activity and natural cycles on worldwide climate.

Our team of economic scholars was very active in media outreach. Director of Economic Policy Studies

and Senior Fellow Irwin Stelzer was a frequent guest of many leading television programs throughout the year. He appeared on the BBC and CNN, as well as hosting the *Squawk Box* on CNBC. He has a weekly column in the *Sunday Times* (London), the *Wall Street Journal Europe*, and the *Washington Examiner*; and writes frequently for *The Weekly Standard*. In addition to publishing a regular column for *RealClearMarkets.com* and *Reuters.com*, Senior Fellow and Director of the Center for Employment Policy Diana Furchtgott-Roth appeared on Fox News, CNN, CNBC, C-SPAN, and many national radio programs.

¶ Furchtgott-Roth, along with Senior Fellows Irwin Stelzer and John Weicher, produced a weekly economic report read by business leaders, policymakers, and the general public. This report analyzes each week's new economic data and presents them in an easy-to-read graphic form, along with a one-page analysis.

Employment

¶ Senior Fellow and Director of the Center for Employment Policy Diana Furchtgott-Roth testified before Congress on numerous occasions. To the Joint Economic Committee she explained how the gender pay gap is insignificant when factors such as education and field of



work are taken into consideration. She testified on the effects of health reform proposals on women before the Senate Committee on Health, Education, Labor, and Pensions. She also testified on medical debt and bankruptcy before a subcommittee of the Senate Committee on the Judiciary. Finally, Furchtgott-Roth testified on the American Samoa Protection of Industry, Resources, and Employment Act.

¶ In January, the Center for Employment Policy published *Pathways to Boosting the Earnings of Low-Income Students by Increasing Their Educational Attainment*. This report identified educational pathways to high-paying careers that may improve social mobility for students coming from low-income households. Then, in September, the Pew Foundation published *Strengthening Community Colleges' Influence on Economic Mobility*, coauthored by Furchtgott-Roth. Both papers examined low-income students in Florida to see the effects on personal earnings that a community college education can provide.

¶ In September, Furchtgott-Roth and researcher Andrew Brown published *Comparing Union-Sponsored and Private Pension Plans: How Safe Are Workers' Retirements?* This edition updated her 2008 report, documenting the increasing disparities between union and non-union pension plans from 2005 to 2006—even before the

stock market crash—and calling on union members to recognize their leaders' responsibility to close that gap. Furchtgott-Roth has shown in her report and op-ed columns that the pressure to increase the number of unionized workers in the economy is substantially due to the need to make union pension plans actuarially sound.

Housing and Finance

Hudson Institute, building on its reputation as the first think tank to sound the alarm on the U.S. housing crisis, continued significant research in this area.

¶ Center for Housing and Financial Markets Director and Senior Fellow John Weicher testified at a hearing before the U.S. Commission on Civil Rights on civil rights issues emerging from the mortgage crisis. Throughout the year he presented papers and delivered major speeches on affordable housing and the financial services bailout.

Energy, Food, Environment

¶ Director of the Center for Eurasian Policy and Senior Fellow Zeyno Baran continued her research on the geopolitics of energy supplies and was quoted in a front-page



DENNIS AVERY



DIANA FURCHTGOTT-ROTH



TEVI TROY

New York Times article about the Nord Stream pipeline crossing Eastern Europe from Russia to Germany.

¶ Director of the Center for Global Food Issues and Senior Fellow Dennis Avery gave numerous speeches and interviews on *Unstoppable Global Warming: Every 1,500 Years* (Rowman & Littlefield, 2007), a book he coauthored with atmospheric physicist S. Fred Singer. The book has sold more than 200,000 copies and has been distributed to elected officials throughout the United States.

¶ Dennis Avery continued to comment on television, radio, and in print on the natural, long-term, moderate cycle that the Earth’s climate is currently experiencing. The growing skepticism about global warming, fueled by the East Anglia University listserv scandal, has given Avery’s long-held views a more favorable reception despite the scientific community’s general reluctance to allow dissent from the conventional wisdom.

¶ Alex Avery of the Center for Global Food Issues continued to write and speak widely on the necessity to double the world’s food production by the year 2050. Although food production has increased, Avery warns that the challenge facing farmers is the greatest ever due to the strains placed on farm land worldwide.

Health Care

The debate over health care reform was a major agenda item on Capitol Hill in 2009. Hudson scholars played an important role analyzing numerous reform proposals, challenging initiatives designed to massively expand the size and scope of the federal government, and offering alternative plans that would reduce the costs associated with malpractice insurance and limited insurance pools.

¶ Hudson scholars contributed to major media outlets—including CNN, Fox News, the *New York Times*, and the *Washington Post*—throughout the year as the national debate on health care reform raged on. In high demand were Senior Fellow and Director of the Center for Employment Policy Diana Furchtgott-Roth, Senior Visiting Fellow Tevi Troy (the former Deputy Secretary of Health and Human Services), Senior Fellow and Director of Economic Policy Studies Irwin Stelzer, Visiting Fellow Hanns Kuttner (a former White House health care advisor), Adjunct Fellow Betsy McCaughey, and others.

¶ As the debate over health care reform neared floor votes in Congress, Hudson’s Center for Science in Public Policy held an event in October on the viability of health cooperatives as an alternative to a publicly funded health



CHRISTOPHER SANDS



HANNS KUTTNER AND JAMES CAPRETTA



COLUMNIST CHARLES KRAUTHAMMER SPOKE TO TRUSTEES



care system as proposed by the White House. Senior Fellow and Center Director Jeremiah Norris gave remarks and Tevi Troy moderated the panel.

¶ Senior Fellow Christopher Sands held an event in November about the Canadian brand of health care and what the United States could learn from its northern neighbor, providing insights into the likely consequences of what a public plan would mean for the American taxpayer.

¶ In June, Hanns Kuttner hosted a panel discussion, including Adjunct Fellow James Capretta, to look at the long-term fiscal impact of health care reform. The central theme of this event was a paper written by Kuttner that examined the strain on the federal budget by a reformed health care system.

¶ Jeremiah Norris was involved in numerous conferences worldwide that probed the rise of substandard and counterfeit drugs in developing nations. He visited Brazil, Portugal, and various cities in the United States to discuss the dangers these drugs pose.



Religious Freedom and Human Rights

Following Hudson’s long tradition of promoting human rights, in 2009 Hudson scholars continued to press for religious freedom, human rights—ranging from fighting human trafficking to prison reform—and combating Internet censorship.

Religious Freedom

Hudson’s Center for Religious Freedom actively follows the religious persecution and intolerance roiling the Muslim world today. Throughout the Muslim Middle East, Jews, Christians, Hindus, Zoroastrians, Bahais, Mandaeans, Yazidis, and liberal Muslims are violently persecuted and often driven out en masse. State-enforced Islamic blasphemy and apostasy rules are now making an appearance in the West under the guise of so-called “hate speech” bans.

The very definition of free speech in democratic societies is under threat, as Western Europe, Canada, and Australia—whose own anti-Christian blasphemy laws fell into disuse decades ago—now arrest and try political leaders, cartoonists, journalists, and writers who criticize Islam. America’s foreign policy establishment has mostly been silent about the coercion of religious conformity in

the Muslim Middle East and the related threat to free speech in the West.

¶ Hudson’s Center for Religious Freedom is speaking out on this issue through analytic policy research and a wide-ranging seminar series featuring, among others, dissidents from Islamic nations. Within the Washington policy community, Hudson leads the way in exposing the violent religious educational curriculum spread worldwide by Saudi Arabia; in defending religious minorities abroad; in providing a platform for pro-freedom Muslims; in airing free debate about the radical Islamic policies adopted by the governments of nations such as Nigeria, Sudan, Egypt, Pakistan, Saudi Arabia, and others; and in carrying out a major program exposing the danger of Islamic apostasy and blasphemy rules.

¶ In the fall, the Center for Religious Freedom, under the direction of Senior Fellow Nina Shea, held a lecture series entitled “Lifting the Theocratic Iron Curtain: Examining the Application of Muslim Blasphemy and Apostasy Rules in the Contemporary World.” The eight events looked at apostasy, blasphemy, and other issues surrounding religious freedom in nations such as Australia, Turkey, Pakistan, the U.K., and Morocco. One highlight of the series was the lecture by Anglican Bishop Michael Nazir-Ali, who has become a champion of religious freedom in the United Kingdom through



his challenge to European Muslims to renounce the death penalty for apostasy.

¶ Center for Religious Freedom Senior Fellow Paul Marshall joined with Nina Shea in December to complete a 200,000-word manuscript on contemporary Muslim blasphemy and apostasy rules. The manuscript includes an extensive survey of blasphemy cases in Muslim-majority countries over the past twenty years. The Center's research shows that there is no single definition of Muslim blasphemy; rather, it is an amorphous concept that is used to silence not only irreverent cartoonists, but more tolerant Muslim scholars, political and social reformers, and religious minorities.

¶ The Center's five-year project to collect, translate, analyze, and expose violent teachings in Saudi textbooks played a crucial role in convincing the Saudi embassy to substantially change the religious textbooks used in its academy in Northern Virginia, the Islamic Saudi Academy (ISA). Though more needs to be done to reform Saudi educational materials, the Center recently confirmed that virtually every objectionable passage included in the checklist from its 2006 and 2008 studies had been removed from ISA's religious textbooks.

¶ In June, Shea met with Secretary of State Hillary Clinton to discuss radical Saudi textbooks and U.S. policy.

Shea also briefed the new American ambassador to Saudi Arabia and the new Assistant Secretary of State for Human Rights, Michael Posner.

¶ As a member of the United States Commission on International Religious Freedom, Nina Shea testified in October before the Tom Lantos Human Rights Commission of the House Committee on Foreign Affairs on Pakistan's draconian blasphemy laws.

¶ Over the course of 2009, the book *Blind Spot: When Journalists Don't Get Religion* (Oxford), co-edited by Center Senior Fellow Paul Marshall (with Center Adjunct Fellow Lela Gilbert and Roberta Green Ahmanson), received two major book awards. *Blind Spot* argues that the frequent failure of journalists to take religion seriously means they miss or misunderstand major "secular" news stories. It won the Book of the Year 2009 Award from the Religious Communication Association and the 2009 Wilbur Award from the Religion Communicators Council.

¶ Senior Fellow Michael Horowitz also worked on a range of religious freedom issues during 2009. Serving as a principal advisor to the International Religious Freedom Commission, Horowitz helped ensure that their initiatives were effective, strategic, and aimed toward making the protection of religious freedom a core tenet of U.S. foreign policy.



MICHAEL HOROWITZ



EMORY LAW SCHOOL'S ABDULLAHI AHMED AN-NA'IM AND PAUL MARSHALL



ANGLICAN BISHOP MICHAEL NAZIR-ALI

Internet Freedom

¶ Senior Fellow Michael Horowitz undertook a major effort in 2009 to make opening access to the Internet in closed societies, such as Iran and China, a priority for U.S. foreign policy. Horowitz’ efforts inspired op-ed pieces in the *New York Times* and the *Wall Street Journal* and editorials in the *Washington Post* on the critical importance of breaking down firewalls created by dictatorial regimes that prohibit free communications.

¶ Horowitz played a major role in organizing leaders of pro-democracy movements in China, Iran, Burma, Vietnam, Syria, Cuba, Laos, and other closed societies to take up the cause of Internet freedom. His work helped secure congressional appropriation of \$30 million for a major Internet freedom initiative. The funds were directed at expansion of Internet access against regime firewalls, fostering openness and hope for a democratic future.



Human Rights

¶ Over the past few years, Senior Fellow Michael Horowitz has worked on an array of critical human rights issues, forging a bipartisan, left-right, working consensus promoting concrete results on issues including the elimination of sex trafficking, fistula treatment and prevention, and the fight against prison rape. Thanks in part to Horowitz’ efforts, stopping sex trafficking—a modern form of slavery in which indigent women from around the world are induced into commercial sex—has become a major priority for American foreign policy and for numerous federal agencies.

¶ Drawing on the broad-based coalition he helped foster to fight the scourge of sex trafficking—which included the World Evangelical Federation, the Religious Action Center of Reform Judaism, Concerned Women for America, and the NAACP—Horowitz teamed with Dr. Lewis Wall, the world’s principal fistula surgery and policy expert, to craft a strategy endorsed by a broad left-right coalition of leaders to fight fistula. A horrendous childbirth or rape injury suffered by millions of poor women, fistula is found mostly among women in sub-Saharan Africa and Asia. Horowitz’ important initiative has been highlighted by *New York Times* columnist Nicholas



SOUTH SUDANESE GOVERNOR LT GENERAL CLEMENT WANI KONGA

ZEYNO BARAN, DANISH AUTHOR JYTTE KLAUSEN, AND NINA SHEA

Kristof and *ABC News Nightline*. The plan designates a major U.S. medical school to train African physicians to treat this condition and promote education campaigns.

¶ Horowitz' leadership in past years led to the creation of a federal Prison Rape Elimination Commission charged with establishing domestic prison reforms to reduce the epidemic of prison rape, guaranteeing inmates fundamental rights to safety, dignity, and justice. Horowitz continues to push for other prison reforms such as predator isolation, vulnerable victim protection, improved staff training, and performance audits. He has also been instrumental in promoting international prison reform, working with George Soros' Open Society Institute to put together a major initiative ensuring baseline humanitarian standards in prisons in the underdeveloped world. He has called for making international prison reform a requirement to qualify for U.S. foreign aid packages.

¶ Horowitz was also at the center of engaging and educating the Korean-American community to use their political power to influence U.S. policy toward North Korea. He has encouraged Korean-Americans to emulate the American Jewish community's campaign for Soviet Jewry as well as the African-American community's campaign against South Africa's apartheid regime.



Philanthropy, Society, and Culture

Hudson Institute research has always been guided by the importance of culture, religion, the rule of law, and an abiding respect for constitutionalism, all of which help to define the United States and other liberal democratic societies. Our commitment to the flourishing of democratic societies around the world is the basis for our work on civil society, culture, foreign aid, philanthropy, and the law.

Hudson Institute is preeminent among Washington think tanks on issues relating to philanthropy, civic renewal, and legal reform. Our renowned scholars work to promote a vital civil society through applied research that examines contemporary policy debates through the prism of American citizenship, patriotism, and civic education.

American Society

¶ One of Executive Vice President John Walters's activities this year has been to advise higher education programs on the theory and practice of politics. He has also appeared frequently in major media outlets—including CNN's Anderson Cooper, Fox News, and the *Wall Street*

Journal—to discuss the deleterious effects of illegal drugs on American society.

¶ In March, Director of the Center for American Common Culture and Senior Fellow John Fonte was instrumental in organizing a new sovereignty network, a working group of policy experts who are involved in issues defending American democratic sovereignty. Fonte maintains an active schedule of speeches and commentary on American sovereignty, national identity, and immigrant assimilation.

¶ Senior Fellow Michael Horowitz joined Fonte to testify before the House Immigration Subcommittee of the Judiciary Committee on contemporary analysis of the Wartime Treatment Study Act.

¶ Herbert London, President of Hudson Institute, had an active program of speeches and commentary on education, citizenship, and American culture. In June, London was the 2009 recipient of the Center for Security Policy's prestigious Freedom Flame Award and was honored with a dinner where he presented a speech, "Loss and Remembrance—Recapturing the American Spirit."

¶ Following on the success of her book, *Giving Well, Doing Good: Reading for Thoughtful Philanthropists*



(Indiana University Press, 2008), Senior Fellow Amy Kass continued her work on developing the virtues that are necessary to sustain and promote the American creed and a positive national identity.

Law

Robert Bork has been this nation's most eloquent and compelling Cassandra. Whether America rediscovers and retains what has made it great depends on whether we finally listen, and look within. — Andrew C. McCarthy, *New Criterion*

¶ Distinguished Fellow Judge Robert H. Bork's latest book, *A Time to Speak* (Intercollegiate Studies Institute), is a fascinating collection of articles, opinions, briefs, and oral arguments covering topics ranging from constitutional interpretation to the death penalty, from international law to the Sherman Act. *A Time to Speak* was critically acclaimed in 2009 by *The Weekly Standard*, *The New Criterion*, the *Washington Times*, *City Journal*, and *National Review*.

¶ Judge Bork has continued his work on constitutional law, legal history, antitrust law, and the Supreme Court.

In the run-up to and during the confirmation hearings of Sonya Sotomayor to be an Associate Justice of the Supreme Court, Judge Bork commented on Fox News, CNN, and Fox Business News.

¶ Since September 11, policymakers and legal scholars have struggled to understand how to apply traditional legal frameworks to counterterrorist conflicts, and they have debated the degree to which such frameworks suit modern terrorist threats. Senior Fellow and Director of the Center for Technology and Global Security Christopher Ford, in conjunction with the Jerusalem Center for Public Affairs, hosted a two-day conference on counterterrorism in December. The event, which featured Visiting Fellow Elizabeth Samson and Adjunct Fellow John Shenefield, examined the legal challenges that have confronted nations while conducting counterterrorism activities.

¶ Visiting Fellow Samson wrote a number of op-eds and journal articles—including pieces in the *Jerusalem Post* and the *American University International Law Review*—on the topics of international law, the United Nations, and detainee rights at Guantanamo Bay. Several media outlets called upon Samson to explain the legal impact of the failed Christmas Day airplane bombing.



AMY KAUFFMAN AND WALTER P. STERN, CHAIRMAN EMERITUS



CAROL ADELMAN WITH AUTHORS MATTHEW BISHOP AND MICHAEL EDWARDS



JOHN SHENEFIELD



INDIANA GOVERNOR MITCH DANIELS TALKS TO REPORTERS AT THE BRADLEY SYMPOSIUM



REPRESENTATIVE PAUL RYAN

Civic Renewal and Philanthropy

Hudson's Bradley Center is the only place in which more light than heat gets generated on subjects that truly matter to the future of our field.

—Joel Orosz, Kellogg Foundation advisor

¶ Over the course of 2009, the Bradley Center for Philanthropy and Civic Renewal hosted a series of insightful debates on current issues in philanthropy, featuring more than fifty prominent opinion leaders in the nonprofit sector. Topics for discussion included the implications of the Social Innovation Fund and other Obama administration initiatives affecting nonprofits, the philanthropic legacy of Irving Kristol, and the pros and cons of a more market-like approach to philanthropy.

¶ Bradley Center Director and Senior Fellow William Schambra published widely in 2009 in the *Wall Street Journal*, *The Chronicle of Philanthropy*, and the inaugural issue of *National Affairs*. Syndicated *Washington Post* columnist David Broder devoted an entire column to analyzing Schambra's essay from *National Affairs*.

¶ In June, the Bradley Center held its fifth annual Bradley Symposium on the future and credibility of conser-



NORMAN PODHORETZ



COLUMNIST WILLIAM RASBERRY, REV. "BUSTER" SOARIES, AND WILLIAM SCHAMBRA



HEIDI METCALF LITTLE, IVORIAN ASSEMBLY PRES. MAMADOU KOULIBALY, AND JEREMIAH NORRIS

vatism. The event featured Indiana Governor and former Hudson Institute CEO Mitch Daniels and Congressman Paul Ryan (R-WI). The symposium was carried on C-SPAN and covered in major newspapers and blogs, including the *Chicago Tribune*, the *Washington Examiner*, the *Los Angeles Times*, and the *Washington Post*.

Foreign Aid and International Development

¶ The 2009 *Index of Global Philanthropy and Remittances*, the most comprehensive annual measurement of global private giving, is a testament to the impact of Hudson's analytical research. When the *Index* was created in 2006, the development "establishment" downplayed the importance of private giving. Thanks to the work of Senior Fellow Carol Adelman and the Center for Global Prosperity, almost every major international economic institution—from the IMF to the World Bank—now admits that private development aid is a critical way to bring growth and prosperity to the developing world.

¶ The fourth edition of the *Index* broke new ground by gathering improved private giving numbers for eleven donor countries in addition to the United States, result-

ing in significantly higher private giving numbers than previously reported. For the first time the *Index* presented regional and sectoral data for U.S. private giving. (For more information on the *Index*, see page 38.)

¶ Joining the Center in 2009 was new Hudson Senior Fellow and Deputy Director Heidi Metcalf Little. She teamed with Adelman to promote the significant findings of the 2009 *Index* to an audience that included the State Department, USAID, the Council on Foreign Relations, New York University, and major media outlets such as Fox Business News and *The Weekly Standard*.



Hudson New York

Herbert London, President of Hudson Institute, oversees an active program of events and outreach in New York, Washington, and abroad. A frequent commentator on television and radio, London also publishes regularly in a variety of print and online media, from the *Wall Street Journal* to *Pajamas Media*. He is the author of numerous books, and gives lectures throughout the world.

New York Briefing Council

A subscription-only public policy lecture series, Hudson New York's Briefing Council held spring and fall sessions in 2009. Hosted by Herbert London, the series featured distinguished guest speakers addressing a wide range of current public policy concerns.

Hudson New York Website (HudsonNY.org)

The website of Hudson Institute's New York office provides a forum for commentary on topics including human rights, religion, international affairs, security, and energy. The site aims to amplify dissident voices worldwide that stress the need for reforms in rule of law, property rights, free-market opportunities, freedom of speech, freedom of the press, and other institutions of liberal democracy.

The site also links to Hudson New York's program, *EYEontheUN.org*, directed by Senior Fellow Anne Bayefsky, who covers UN activities for Hudson Institute (see page 7).



EBRAHIM MOUSAZADEH, GEN. DAVID PETRAEUS, WILLIAM SIEGEL, AND HERBERT LONDON

Guest Speakers in 2009

Tucker Carlson, *New Style Politics*
Andrew Bostom, *The Fight for Europe*
Tony Blankley, *Obama's Gamble*
David Horowitz, *On Campus*
Robert Spencer, *Intimidation*
Gordon Chang, *China's Economy*
Elie Wiesel, *Moral Clarity*
Amir Taheri, *Iran's High-Wire Act*
Robert Bernstein, *The Hidden China*
Betsy McCaughey, *Health Care Reform*
Michael Barone, *What's Ahead*
Henry Kissinger, *Critical Threats*
Willie Soon, "Real" *Global Warming*
Mortimer Zuckerman, *The Marketplace*
Dore Gold, *The Rise of Nuclear Iran*
Norman Podhoretz, *Why Are Jews Liberals?*
Frank Luntz, *What Americans Really Want*
John Bolton, *What Next?*
Jordi Gual, *Economic Recovery after the G20*
Michael Nazir-Ali, *Islam in the U.K.*
Ben-Dror Yemini, *The Goldstone Report*
Geert Wilders, *Death to Free Speech*
John Fund, *Obama's First Year: An Assessment*
Shoaib Choudhury, *Southeast Asia*
Tevi Troy, *Obama's Health Care*
Gen. David Petraeus, *Afghanistan*
Itamar Marcus, *Jerusalem Under Abbas*
Wafa Sultan, *A God Who Hates*
Ralph Peters, *Russia*
Karl Rove, *Where Are We Now?*



Hudson Founder Herman Kahn

I'm against ignorance. I'm against sloppy, emotional thinking. I'm against fashionable thinking. I am against the whole cliché of the moment. —Herman Kahn

Kahn's Continuing Legacy

With Hudson's fiftieth anniversary rapidly approaching in 2011, Hudson Institute is building on Herman Kahn's powerful vision through fearless questioning, a healthy skepticism of conventional wisdom, careful and comprehensive analyses, and global outreach to the leaders of government, public opinion, and commerce.

When Kahn (1922–1983), the nuclear strategist and futurist, founded Hudson Institute in 1961, he had a grand and powerful long-term vision for his nascent think tank. In the short term, he expressed the hope that the Institute would help “to raise the level of debate” over critical issues affecting national security and international order.

Under Kahn's leadership, Hudson Institute became a research organization of national and global significance. Hudson emerged as a think tank that tackles policy problems of the present, but also foresees the challenges gathering on the horizon.

The Institute's “future studies” research cut through the pervasive pessimism of the late 1960s and 1970s and reminded America—and the world at large—of the promise and possibilities that markets, technological innovation, and optimism could bring.

Hudson, “the House that Herman Built,” helped the United States and its allies to craft the near-term foreign and defense policies, as well as the long-term comprehensive strategies, that would undermine the Iron Curtain.

On Escalation



Forty-five years after its original publication, Kahn's *On Escalation* was reprinted by Transaction Publishers. In this widely discussed and influential book, Kahn probed the dynamics of escalation through the metaphor of an escalation ladder. According to Kahn, thermonuclear annihilation is unlikely to come by accident;

instead, thermonuclear conflagration is likely to occur in various stages. *On Escalation* attempts to minimize misunderstandings in dealing with this challenge.

The Essential Herman Kahn

The Essential Herman Kahn, a new compendium of Kahn's essays edited by Hudson Institute CEO Kenneth Weinstein and Adjunct Fellow Paul Dragos Aligica, brings together the most relevant and consequential themes, ideas, and arguments of Kahn's work, in order to answer the question, “What can today's strategists, scholars, policymakers, and politicians learn from Kahn's prolific work?” In December, to commemorate the release of this book, Hudson hosted a panel discussion that was covered by C-SPAN's *Book TV* and shown repeatedly to a public eager to learn about Hudson's legendary founder.

Hudson Outreach

Hudson Institute's extensive research output and incisive commentary are disseminated worldwide on a regular basis to opinion leaders, policymakers, business executives, and members of the media. Hudson scholars offer briefings and counsel to policymakers and officials on critical issues on a timely basis, both in the United States and around the globe.

¶ To circulate policy recommendations to key decision makers, to help inform the public of alternative policy options, and to spread Hudson's innovative and practical ideas, Hudson Institute hosts numerous events, produces a variety of publications, and reaches out to experts in government and the media.

¶ *Hudson Headlines*, Hudson Institute's e-newsletter, is sent to thousands of recipients each week, providing a round-up of events, op-eds, new publications, media citations, testimony, transcripts, and YouTube clips.

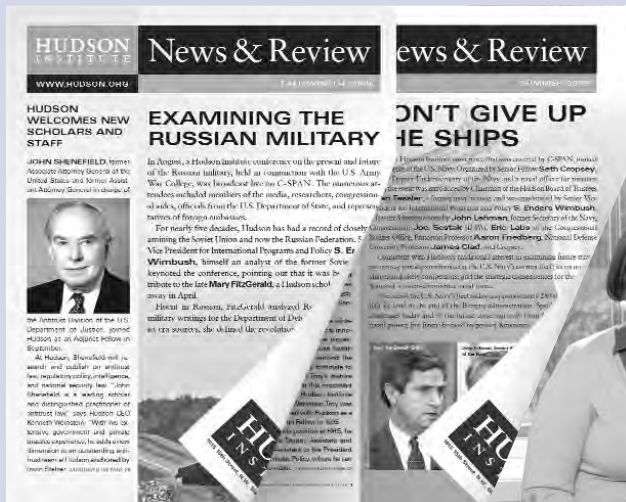
¶ Hudson's *News and Review* is a newsletter that provides a cumulative compilation of our progress and impact. Each issue features event summaries, new publication and report descriptions, excerpts of testimony and op-eds, a scholar profile, and stories on the Institute's most recent and prominent developments.

Expanding Hudson Online

¶ *Hudson.org* provides links to all scholars, centers, and programs affiliated with the Institute. In 2009 Hudson Institute expanded the dissemination of its materials through social media outlets. A dedicated YouTube page features interviews with Hudson scholars and highlights from Hudson events. Hudson's Facebook page provides an alternative to Hudson's website, where fans of Hudson can keep abreast of the latest events, publications, and outreach from Hudson. Hudson also has an increasing presence on Twitter, where Hudson Institute has a dedicated feed, and where CEO Kenneth Weinstein and Senior Fellows Carol Adelman, Gabriel Schoenfeld, and Christopher Sands maintain their own feeds.

¶ Numerous Hudson Institute scholars and centers also maintain their own websites which are tied into the main *Hudson.org*. Examples are *CurrentTrends.org*, *CGFI.org* (Center for Global Food Issues), and *EyeOnTheUN.org*.

¶ In 2009, Carol Adelman's Center for Global Prosperity became the first Hudson center to create its own blog, *Private Actors in International Development*, or PAID (*Hudson.org/PAIDblog*). This blog focuses on the role of corporations, foundations, charities, religious organ-



News & Review flanked by the Communications Department: Kim Bowling, James Bologna, Ioannis Saratsis, Philip Ross, and Grace Paine Terzian

izations, NGOs, individuals, and remittance senders in international development.

Internship Program

¶ This year, more than 200 students from an array of universities in the United States and abroad—including Harvard, Yale, Princeton, Cornell, University of Chicago, Swarthmore, Cambridge, Oxford, Penn State, Quinnipiac, and Pepperdine—provided research and administrative support to Hudson scholars and staff. Through their internships, these students gain valuable experience and insight in public policy, communications, and administration.

¶ Past Hudson interns have been hired by the federal government, Washington think tanks, congressional offices, and foreign governments and think tanks overseas.

Media and Press Coverage

¶ In 2009, Hudson garnered press coverage in a wide spectrum of high-profile global print and online outlets. Articles by Hudson scholars were published in leading publications such as the *Wall Street Journal*, the *New York*

Times, the *Washington Post*, *Forbes*, the *New York Post*, *The Weekly Standard*, the *New Republic*, and many others. Moreover, Hudson’s research continued to serve as a resource for citation and background at these and other leading national and local publications.

¶ Hudson scholars appeared on every major U.S. news channel and a variety of foreign outlets to provide their expertise on pressing issues and debates. Appearances included PBS NewsHour, CNN, Fox News, C-SPAN, CNBC, Fox Business, France 24, BBC, CTV Canada, NHK, CNN en Español, and Voice of America stations around the world.

Government Relations

¶ Hudson Institute has a long history of welcoming officials from government to its ranks. In 2009, Hudson welcomed former cabinet-level Director of the White House Office of National Drug Control Policy (ONDCP) John P. Walters as Executive Vice President.

¶ The Institute also welcomed as new Hudson scholars Charles P. Blahous, former Deputy Director of President Bush’s National Economic Council; Jack David, former

HUDSON ON THE NEWS



Deputy Assistant Secretary of Defense for Combating Weapons of Mass Destruction and Negotiations Policy; Heidi Metcalf Little, former Chief of Staff in the Office of the Assistant Secretary for the U.S. Department of Health and Human Services' Administration for Children and Families; Mario Mancuso, former Under Secretary of Commerce; and Tevi Troy, former Deputy Secretary of the U.S. Department of Health and Human Services.

¶ Hudson scholars were nominated by President Barack Obama to serve on numerous federal advisory commissions. In October, the president announced his intent to nominate Senior Fellow Charles Blahous as a member of the Board of Trustees of the Social Security Trust Funds. That same month, he also announced his intent to nominate Senior Fellow Rod Hunter, a former National Security Council official in the George W. Bush administration, to be a member of the Board of Directors of the Export-Import Bank of the United States. In November, the president announced his intent to nominate Hudson Senior Vice President for International Programs and Policy S. Enders Wimbush to serve as a member of the Broadcasting Board of Governors.

¶ Aside from service in government, Hudson scholars were called to testify before congressional committees on numerous topics, including U.S. policy in Latin America, the Wartime Treatment Study Act, gender pay gaps, civil rights, and the mortgage crisis. Their testimony was frequently televised on C-SPAN. Detailed descriptions of our scholars' testimony are chronicled throughout the pages of this report.

¶ Leaders of government agencies also frequently call upon Hudson scholars for their expertise. In 2009, Hudson scholars briefed leading members of Congress of both parties, Cabinet and subcabinet officials, as well as White House staffers. Hudson researchers also briefed dozens of leading officials from foreign governments.



Books and Reports

Hudson Institute disseminates in-depth research through an array of books, white papers, reports, briefing papers, and serial journals each year. In 2009, more than two dozen new publications covered a variety of topics.

¶ *Current Trends in Islamist Ideology*, which has become Hudson's signature publication on Islam, is increasingly viewed by specialists as the world's leading publication for analyzing radical Islam. The journal, which analyzes the character of radical movements, is relied upon by domestic and foreign offices and intelligence agencies around the globe. After the December 2008 attacks in India, for instance, *Current Trends* was sought out by reporters and policymakers, as it was the only publication that had produced a report on Lashkar-E-Taiba, the group responsible for the Mumbai atrocities.

¶ The eighth volume of *Current Trends in Islamist Ideology*, published by Hudson's Center on Islam, Democracy, and the Future of the Muslim World, appeared in June. It analyzes contemporary Shiite Islamism, with essays examining, among other topics, contemporary dynamics within Iran, the resurgence of political Mahdism in Shiite populations throughout the Middle East, the Iranian-led Shiite religious revival in Central Asia, and Hezbollah.

¶ The ninth volume of *Current Trends* examines the Muslim Brotherhood and its future, with essays analyzing the ongoing feud between the Brotherhood and al-Qaeda, Hamas' rule in Gaza, and the Brotherhood's divided response to Iran's resurgence, among others.

¶ In 2009, the Center on Islam, Democracy, and the Future of the Muslim World inaugurated the second series of research monographs on Islamist strategies.

¶ *Strategies of the Muslim Brotherhood Movement, 1928-2007*, by Israel Elad Altman, looks at the Muslim Brotherhood movement in contemporary Egypt, Syria, Jordan, and Gaza, and details the evolving range of jihadist, political, and ideological strategies the movement has employed in its pursuit of power since its creation in Egypt in 1928.

¶ *The Muslim Brotherhood in the United States*, by Stephen Merley, probes the Muslim Brotherhood movement and its method of jihad aimed at destroying the United States from within. Since the early 1960s, the Brotherhood has constructed an elaborate covert organizational infrastructure on which was built a set of public or "front" organizations to further their goals.

¶ *Contemporary Polemics Between Neo-Wahhabis and Post-Khomeinist Shiites*, by Isaac Hasson, examines the historical

Hudson in Print

HUDSON INSTITUTE CENTER FOR EMPLOYMENT POLICY

PATHWAYS TO BOOSTING THE EARNINGS OF LOW-INCOME STUDENTS BY INCREASING THEIR EDUCATIONAL ATTAINMENT

by Louis Jacobson and Christine Mokher

Comparing Union-Sponsored and Private Pension Plans: How Safe Are Workers' Retirements?

DIANA FURCHTOTT-ROTH AND ANDREW BROWN
Hudson Institute

Current Trends in Islamist Ideology

VOLUME 8

- THE PARADOXES OF ISHIKISM / Habib F. Ibrahim
- THE RETURN OF POLITICAL MARXISM / Christopher Hill
- THE ARAB RECEPTION OF VILAYAT-E-TAQIHI / Hassan Moneim
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- TASHAWUF IN CENTRAL ASIA AND KYRGYSTAN / Gene Tansky

HUDSON INSTITUTE
Center for Islam, Democracy, and the Future of the Muslim World

The Index of Global Philanthropy and Remittances
2009

THE ESSENTIAL HERMAN KAHN
in defense of thinking

edited by Paul Dragos Aligica and Kenneth R. Weinstein

Why Are Jews Liberals?

Author of *WORLD WAR IV*

Norman Podhoretz

Will CHINA FAIL?

The Limits and Contradictions of Market Socialism
2nd edition

JOHN LEE

Richard Weitz
GLOBAL SECURITY WATCH
A Reference Handbook

RUSSIA

The Limits and Contradictions of Market Socialism
2nd edition

MEMOIRS OF PAUL LEE
IN A NEW GLOBAL CONTEXT

Rising China & Its Postmodern Fate

CHRISTOPHER HILL

START TREATY RENEWAL AND AMERICA'S STRATEGIC POSTURE

(summarizing through excerpts the *Final Report of the Congressional Commission on the Strategic Posture of the United States*)

Douglas J. Feith
Abram Slivsky
Jack Orend

July 2, 2009

HUDSON INSTITUTE

Strategies of the Muslim Brotherhood Movement 1928-2007

ISRAEL ELAD ALTMAN

President's Monograph on the Muslim Brotherhood
Series No. 4, Phase No. 2, February 2009
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THE STRATEGY AND DEMANDS OF THE FUTURE OF THE MUSLIM WORLD

Toward a New Frontier
Improving the U.S.-Canadian Border

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sources and contemporary expressions of the vitriolic and often quite violent dispute between radical Sunnis and Shiites over religious and political authority.

¶ *In the Shadows of the Koran: Said Qutb's Views of Jews and Christians as Reflected in His Koran Commentary*, by Michael Epstein, considers Said Qutb (1906-1966), who was one of the most important and original Islamic thinkers of the twentieth century. His profound influence among Islamic fundamentalist movements of the modern era makes it critical to attempt an understanding of his teachings.

¶ Hudson CEO Kenneth Weinstein, along with Adjunct Fellow Paul Dragos Aligica, edited an anthology consisting of the best of Herman Kahn's influential work. *The Essential Herman Kahn: In Defense of Thinking* (Lexington Books) brings together, out of the several thousands of pages Kahn published in his lifetime, the most relevant and consequential themes, ideas, and arguments of his work in areas such as international relations, public policy, environmentalism, strategic thinking, and futurology.

¶ In *Comparing Union-Sponsored and Private Pension Plans: How Safe Are Workers' Retirements?* Senior Fellow and Director of the Center for Employment Policy Diana Furchtgott-Roth reports that collectively bargained union pension plans perform poorly when compared to plans sponsored by single employers for nonunion employees.

¶ Diana Furchtgott-Roth published a paper, commissioned by the Pew Charitable Trusts, entitled *Strengthening Community Colleges' Influence on Economic Mobility*. This paper examines the important but often underappreciated role community colleges play in increasing the earning power of students, especially those with low incomes. Using a unique database tracking the education and work experience of more than 84,000 Florida twelfth graders in 2000, the paper analyzes precisely how the economic returns to postsecondary education vary.

¶ Hudson's Center for Employment Policy released a study entitled *Pathways to Boosting the Earnings of Low-Income Students by Increasing Their Educational Attainment* by

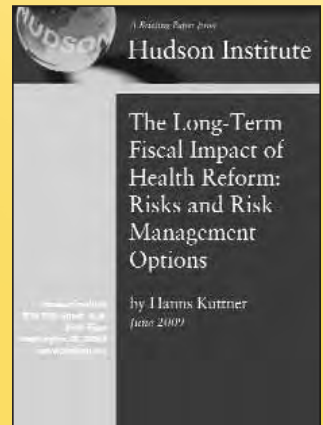
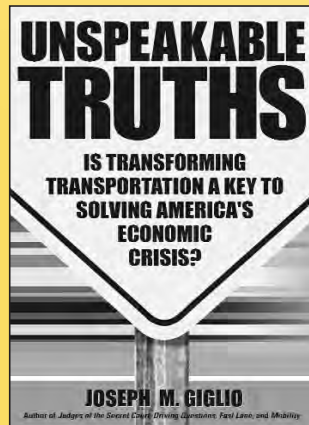
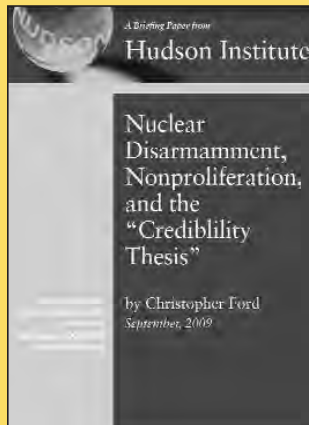
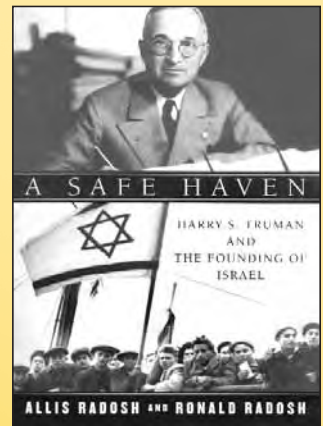
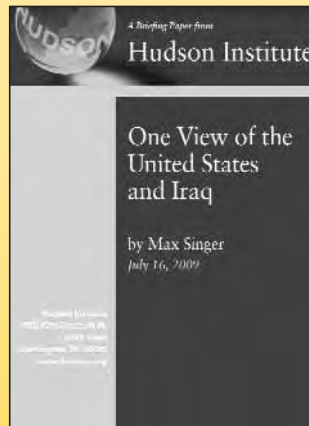
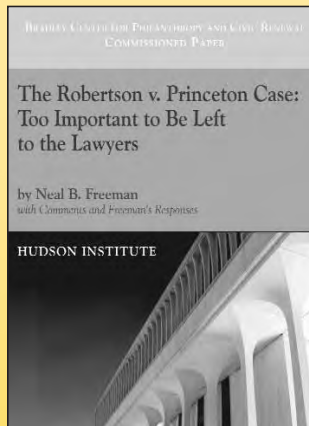
economists Louis Jacobson and Christine Mokher. Funded by the Bill and Melinda Gates Foundation, the paper examines case studies of almost 145,000 ninth-grade students in the state of Florida from 1996 to 2007 and presents new evidence that relates educational achievement to earnings. This study is the largest ever to correlate education and income levels. The conclusion: a two-year degree in the health care field holds the promise of a well-paying career for students of many degrees of ability.

¶ Adjunct Fellow Norman Podhoretz published his newest book, *Why Are Jews Liberals?* (Doubleday), in which he offers a historical account of antisemitism in the West to show why Jews concluded that they had much more to fear from the right than the left. But since the Six Day War of 1967, he argues, this position has no longer made sense. The book was featured on the cover of the *New York Times Book Review*.

¶ Senior Fellow Christopher Sands published a report, *Toward a New Frontier: Improving the U.S.-Canadian Border*, commissioned by the Brookings Institution, which analyzes the pre- and post-2001 U.S. management of the northern border and recommends a return to greater local stakeholder input in border policies.

¶ In *Global Security Watch—Russia: A Reference Handbook* (Praeger), Senior Fellow Richard Weitz provides a comprehensive overview of the main foreign and defense policies of the Russian Federation. Although the text provides some coverage of the Soviet period, the focus is on political-military developments since Russia became an independent country following the Soviet Union's collapse.

¶ John Lee, Hudson Visiting Fellow, authored an updated edition of his book, *Will China Fail? The Limits and Contradictions of Market Socialism*. This second edition, published by the Centre for Independent Studies of Australia, argues that the Chinese Communist Party is no longer able or willing to pursue further fundamental reforms. Rather than moving toward a modern, successful civil society, as Japan, Taiwan, and South Korea have, China is taking a more dangerous and unpredictable path.



¶ In *START Treaty Renewal and America's Strategic Posture*, Hudson Senior Fellows Jack David, Douglas Feith, and Abram Shulsky summarized the work done by the bipartisan Congressional Commission on the Strategic Posture of the United States in order to shed light on potential U.S. strategies for the forthcoming START negotiations with Russia.

¶ In the 2009 edition of the *Index of Global Philanthropy and Global Remittances*, Hudson's Center for Global Prosperity shows that philanthropic giving to developing countries from developed countries increased to \$49 billion in 2007. Despite the loss of assets in 2008, giving abroad by foundations, corporations, charities, churches, and individuals was not expected to take a sharp downward turn in 2009, according to *Index* analysis. Remittances may be the most recession-resilient means to help alleviate poverty in underdeveloped countries. Even with the economic downturn, remittances grew 9 percent in 2008 and were expected to decline by less than 10 percent in 2009.

¶ Senior Fellow Charles Horner published his latest book, *Rising China and Its Postmodern Fate* (University of Georgia Press), in which he explains how China, now seeing itself as the complex and thriving result of the old and the new, is poised to change the world.

¶ *Blind Spot: When Journalists Don't Get Religion* (Oxford Press), coauthored by Hudson Senior Fellow Paul Marshall and Adjunct Fellow Lela Gilbert, with Roberta Green Ahmanson, examines how the media frequently miss or misunderstand stories on religion. To the extent that journalists do not grasp events' religious dimensions, both global and local, the authors argue they are hindered from, and sometimes incapable of, describing what is happening.

¶ In *The Robertson v. Princeton Case: Too Important to Be Left to the Lawyers*, a paper commissioned by Hudson Institute's Bradley Center for Philanthropy and Civic

Renewal, foundation management consultant Neal Freeman gives an insider's analysis of the settlement of *Robertson v. Princeton University*, arguably the most important court case on donor intent in a generation. Freeman's essay is followed by comments from opinion leaders in philanthropy.

¶ The cascading financial meltdown of 2008–09 has left us with an economic crisis that has changed the way our economy works. In his fourth book in four years, *Unspeakable Truths: Is Transforming Transportation a Key to Solving America's Economic Crisis?* (Hudson Institute), Northeastern University professor and Hudson Trustee Emeritus Joseph M. Giglio unravels the makings of the crisis and argues that our thinking about transforming transportation in America must evolve to reflect these dramatic changes.

¶ In their new book, *A Safe Haven: Harry S. Truman and the Founding of Israel* (HarperCollins), historians Allis Radosh and Adjunct Fellow Ronald Radosh provide a detailed account of the events leading up to the creation of the Jewish homeland, as well as Truman's controversial decision to recognize the state. The book won the prestigious 2009 Washington Institute for Near East Policy Book Prize.

New Administration Transition Papers

¶ Hudson's *Perspectives for the New Administration* is a wide-ranging series of short policy papers aimed at advising the Obama administration on a host of critical global and domestic issues. Policy topics include the new "Greater Middle East," challenges in Latin America, repairing public diplomacy, regulatory policy, health care, housing, infrastructure, and more. Authors include Seth Cropsey, Jaime Daremblum, Douglas Feith, Christopher Ford, Hillel Fradkin, Diana Furchtgott-Roth, Charles Horner, Hanns Kuttner, Herbert London, Hassan Mneimneh, Laurent Murawiec, Nina Shea, Irwin Stelzer, John Weicher, Kenneth Weinstein, and S. Enders Wimbush.

Briefing Papers

¶ A new series of online and limited-print publications, entitled *Hudson Briefing Papers*, has provided opportunities for wide electronic dissemination of scholar research.

¶ Visiting Fellow John Lee's briefing paper, *Understanding and Preserving the Foundations of America's Advantage in Asia*, looks at the question of maintaining U.S. dominance in Asia, particularly vis-à-vis rising Chinese power and influence, and offers analysis and prescriptions on how the United States can prolong and even enhance its strategic primacy in the region.

¶ Hudson Senior Fellow, Cofounder, and Trustee Max Singer published a briefing paper in July. His report, *One View of the United States and Iraq*, is an integrated view of the reasons for going into Iraq, the major mistake in changing from liberators to occupiers, and why the U.S. made that mistake. Singer explains why most people thought the United States was doomed to fail, and how their expectations turned out to be wrong.

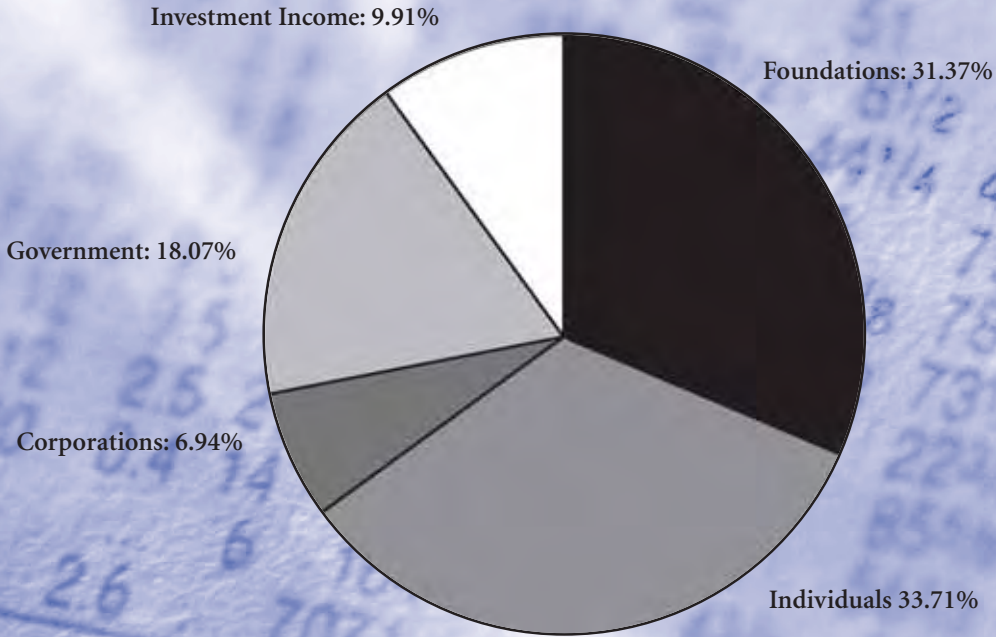
¶ Visiting Fellow Hanns Kuttner's briefing paper compares how health care reform options dealt with fiscal risk against a set of scenarios. In *The Long-Term Fiscal Impact of Health Reform: Risks and Risk Management Options*, Kuttner argues that in the most optimistic scenario, all the financing for new subsidies comes from within the health care sector.

¶ Senior Fellow Christopher Ford published *Nuclear Disarmament, Nonproliferation, and the "Credibility Thesis,"* proving that what is known as the credibility thesis is both implausible and unsupported by the evidence available.

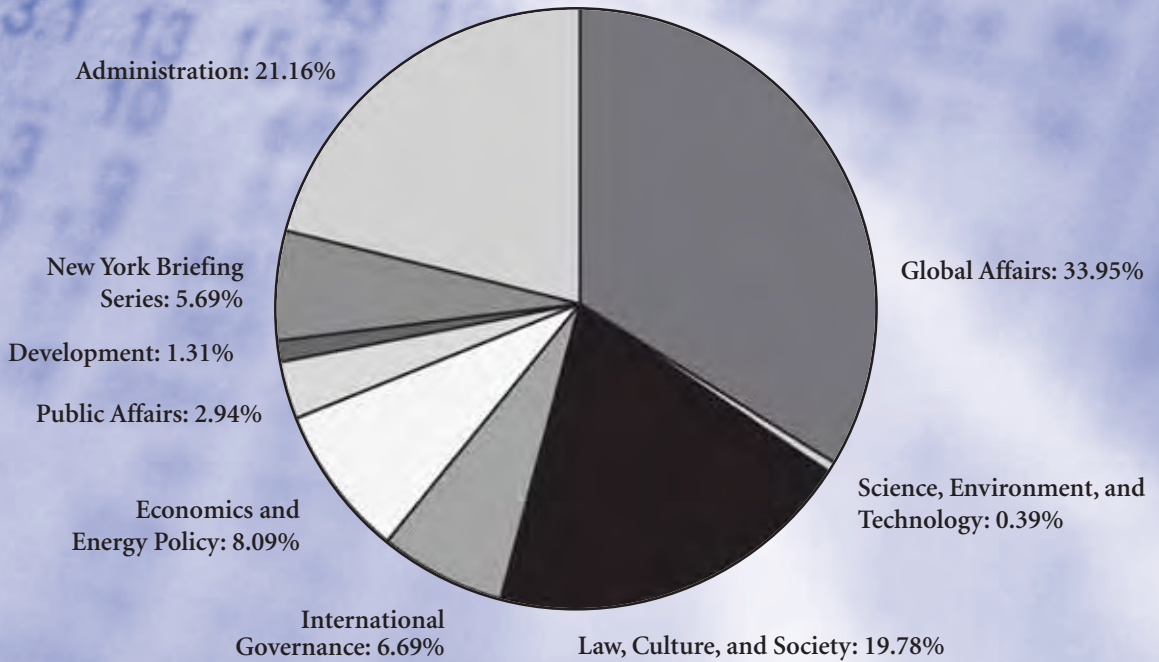
These publications can be downloaded or purchased from the Hudson Institute website: www.hudson.org.

Finances *for fiscal year ending September 30, 2009*

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Department of Development: Amanda Sokolski, Gerardo Pantoja, Kevin Searcy, and Katherine Smyth

¶ As detailed throughout this report, Hudson Institute produces innovative analysis and practical recommendations on important public policy issues—domestic and international—that promote security, prosperity, and freedom.

¶ Our distinguished experts, many of whom have held high-level positions in government, are relied upon by policymakers from around the world—from Washington to Paris, London to Jerusalem, Tokyo to Tegucigalpa.

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In Memoriam

Hudson Institute mourns the loss of three distinguished individuals in 2009



MARY C. FITZGERALD, *Research Fellow*

In April, Hudson Institute mourned the passing of Research Fellow Mary FitzGerald. From 1989 until 2009, she served as a Research Fellow in Sino-Russian military affairs at Hudson. Fluent in Russian, FitzGerald honed in on Soviet military doctrine that few in the West could access, uncovering the critical Soviet concept of “the revolution in military affairs (RMA).” Her discussion of the emergence of a new, high-tech theory of war was invaluable to the Pentagon. FitzGerald served as consultant to the White House Office of Science and Technology Policy, the Defense Science Board, the U.S.-China Economic and Security Review Commission, and various intelligence agencies. In 1993, the Chief of U.S. Army Intelligence awarded her a civilian medal for her extensive briefings to the senior Army leadership on “Russian Lessons from Desert Storm.” In 1994-1995, she served as Adjunct Professor at the Air Command and Staff College. In 2007, FitzGerald submitted testimony on China’s military strategy for space to the U.S.-China Economic and Security Review Commission.



LAURENT MURAWIEC, *Senior Fellow*

In October, Hudson Institute mourned the loss of Senior Fellow Laurent Murawiec. A big thinker who published with ease in French, German, and English, Murawiec was a well-known intellectual in France, a gadfly who challenged the conventional wisdom by drawing on an encyclopedic knowledge of history, political thought, and theology. Prior to moving to the United States, he was an advisor to the French Ministry of Defense and taught the history of economic planning at the Ecole des Hautes Etudes en Sciences Sociales (EHESS) in Paris. He also taught military analysis and cultural anthropology at the Elliott School of International Affairs at George Washington University. Before joining Hudson in 2002, he was a senior international policy analyst with the RAND Corporation. His intellectual legacy includes pioneering research on Islamic radicalism, the future of Asia, the revolution in military affairs, and cyber-warfare. He was well known as a forthright analyst among strategic thinkers in the United States, Europe, and Asia. Murawiec’s August 2002 briefing to the Defense Policy Board at the Pentagon on Saudi links to Islamic terrorism—which was later published in Europe and the United States—nearly created a major diplomatic crisis between the United States and Saudi Arabia. His work was published by the world’s finest academic publishing houses, including Odile Jacob and Cambridge University Press, which published his most recent book, *The Mind of Jihad* (2008).



IRVING KRISTOL, *Former Trustee*

In September, Hudson Institute bade farewell to longtime friend and former trustee Irving Kristol, noted writer, editor, and social critic. Kristol’s wisdom and vision led to a career as one of the most influential social philosophers of our time, and he will be greatly missed. An editor of *Commentary* magazine, cofounder of *The Public Interest*, and founder and publisher of *The National Interest*, Kristol’s distinguished career earned him the Medal of Freedom, the nation’s highest civilian honor, from President George W. Bush in 2002.

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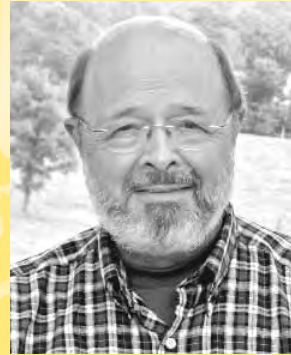
Hudson Scholars and Management



Senior Fellow **Carol Adelman** directs the Center for Global Prosperity, which produces the annual *Index of Global Philanthropy and Remittances*. She also serves as vice chair of the Advisory Committee on Voluntary Foreign Aid to the U.S. Agency for International Development (USAID), and contributes to media outlets such as the *New York Times* and *The Weekly Standard*.



Alex Avery is Director of Research and Education at Hudson's Center for Global Food Issues. Prior to joining Hudson in 1994, he was a McKnight Research Fellow at Purdue University. He is the author of *The Truth About Organic Foods* (Henderson, 2006).



Senior Fellow and Director of the Center for Global Food Issues, **Dennis Avery** is the author of *Unstoppable Global Warming: Every 1,500 Years* (Rowman & Littlefield, 2007). Previously, Avery served the U.S. Department of State as an agricultural analyst, assessing foreign policy implications of food and farming developments worldwide.



Zeyno Baran, Senior Fellow and Director of Hudson's Center for Eurasian Policy, focuses on Islamist ideology, promoting democracy, and energy processes across Europe and Eurasia. Currently, she is working on two books, *The Other Muslims: Moderate and Secular* and *Turkey: Secular Founders, Islamist Inheritors?*, both scheduled to be released in 2010.



Anne Bayefsky is a Senior Fellow focusing on international human rights law, equality rights, and constitutional human rights law. She directs *EYEontheUN.org*, which monitors the United Nations' activities. An Adjunct Professor at Touro College, she was formerly a Visiting Professor at Columbia University School of Law. Bayefsky comments frequently in the media.



Charles Blahous is a Senior Fellow who studies domestic economic policy, specializing in social security and retirement. Prior to joining Hudson Institute, he was the Deputy Director of President George W. Bush's National Economic Council.



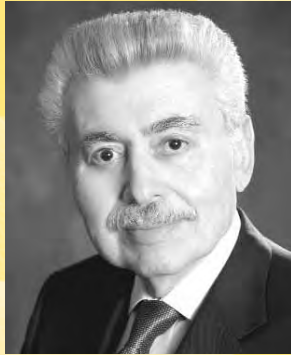
Distinguished Fellow Judge **Robert Bork** focuses on constitutional law, legal history, antitrust law, and the Supreme Court. Judge Bork formerly served as Solicitor General, acting Attorney General, and judge for the United States Court of Appeals for the District of Columbia Circuit. He is the author of several books, most recently *A Time to Speak* (ISI Books, 2008).



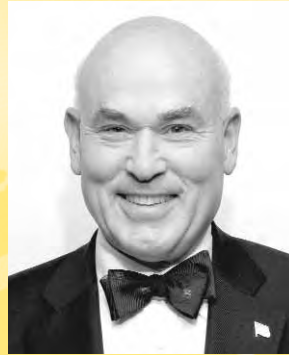
Kim Bowling is Hudson's Human Resource Administrator and Office Manager. A longtime employee of the Institute, she is responsible for overseeing day-to-day office operations, office systems and technology, and human resources.



Senior Fellow **Seth Cropsey**, an expert on military affairs and Asian policy, has published in the *Wall Street Journal*, *Washington Post*, *Washington Times*, *Foreign Affairs*, and *The Weekly Standard*, among others. Previously, he served as Deputy Undersecretary of the Navy during both the Ronald Reagan and George H.W. Bush administrations.



Ambassador **Jaime Daremblum**, Senior Fellow and Director of the Center for Latin American Studies, served as Costa Rica's Ambassador to the United States from 1998 until 2004. He has testified before Congress numerous times on U.S.–Latin American relations and is a frequent author of articles in leading publications such as the *Wall Street Journal*, the *Washington Post*, *The Weekly Standard*, and *La Nación*.



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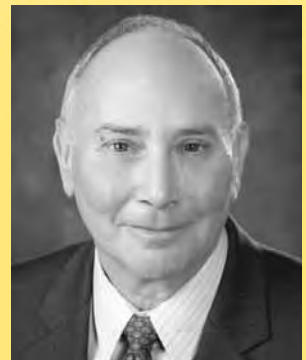
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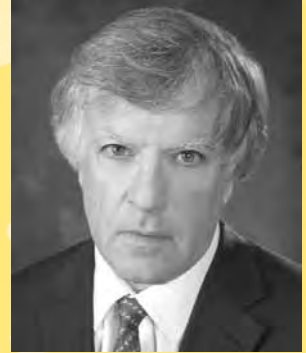
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Not Depicted: **Alex Alexiev**, Visiting Fellow; **Benjamin Balint**, Herman Kahn Fellow; **Eric Brown**, Research Fellow; **Charles Fairbanks**, Senior Fellow; **Abram Shulsky**, Senior Fellow



Kenneth R. Weinstein is Chief Executive Officer of Hudson Institute. He oversees the Institute's research, project management, external affairs, and government relations. Weinstein has written widely on international affairs, and is frequently called upon by France 24, *Le Monde*, the BBC, NHK, and numerous international TV and radio outlets. His latest book is *The Essential Herman Kahn: In Defense of Thinking* (Transaction, 2009).



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