



Chapter 3 – Effective interventions

This chapter considers a range of interventions to address some of the issues and problems identified in Chapter 2. Reflecting the complex mix of factors that contribute to social exclusion, it comprises a number of different elements including prescribed government policy, evidence of effective interventions and promising approaches. It also reflects the guiding principles laid out by the Social Exclusion Task Force, in that it aims to:

- identify and target those at most risk of social exclusion and encourage early intervention
- identify 'what works best' and share that knowledge
- promote multi-agency working, for example through LAAs
- ensure individuals understand their right and responsibilities.

It should be noted that it is primarily focused on flagging up ideas, some of which may not be amenable to conventional intervention research.

Key

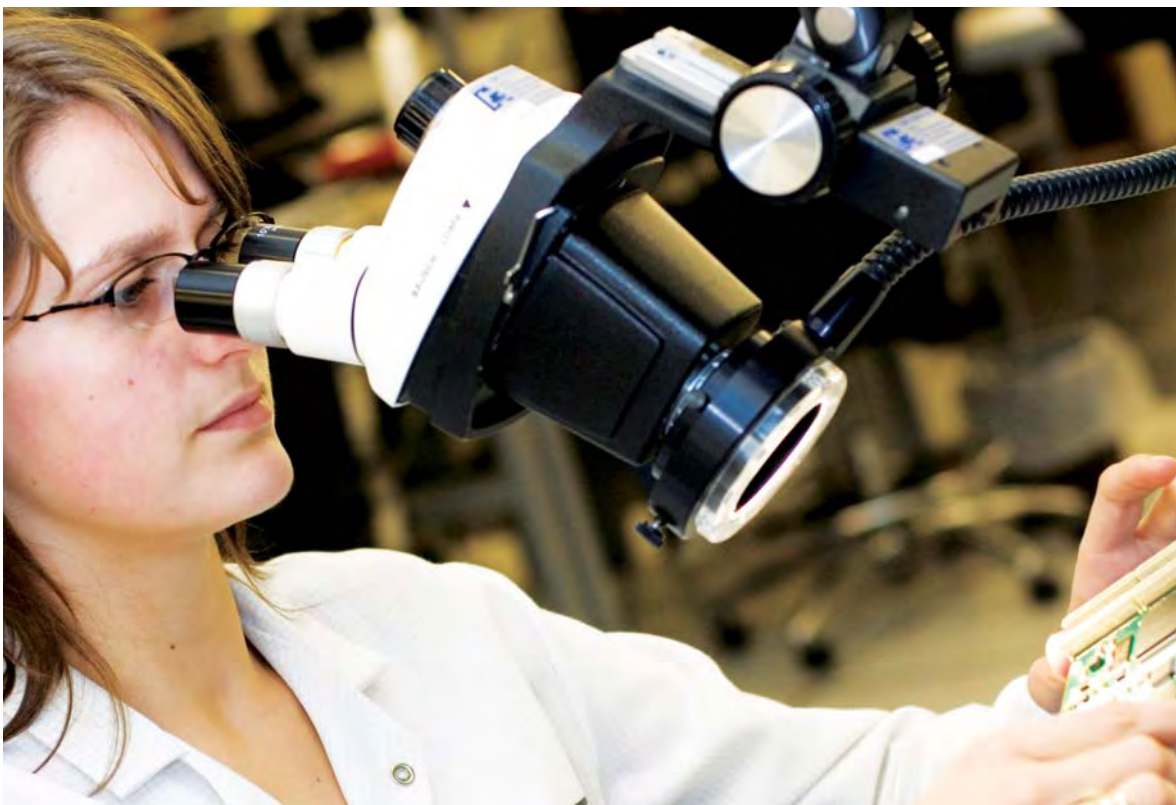
Where described interventions feature in the current action plan, these are colour-coded with a reference to the relevant objective and action. 'SO1: 2, 3', for example, relates to actions 2 and 3 under Strategic Objective 1.

3.1 – SO1: To tackle poverty and reduce income inequalities

As shown in Chapter 2, poverty and discrimination are at the heart of social exclusion. However, many of the policies that directly enhance the income of those in poverty are the remit of central Government and are beyond the scope of this strategy.

In terms of regional and local policies, there are five main types of intervention that can help tackle poverty:

1. policies and actions to promote economic development, investment, enterprise, **job and wealth creation, particularly in deprived areas and for disadvantaged groups (SO1: 1)**, eg through the Investing in Communities (iC) programme and LAAs
2. mainstream services such as health and social care, civil justice resolution, childcare and housing that minimise the social impacts of poverty and support people in need. Some of these areas are examined separately in other sections of this strategy
3. local provision of free and subsidised services and activities
4. policies and provision that target income maximisation, **personal indebtedness and financial inclusion (SO1: 2, 3)**
5. policies and practice to tackle discrimination and **promote equality and diversity (SO1: 4)**.



Case study 1

Norfolk's Local Area Agreement (LAA)

Members of the Norfolk County Strategic Partnership have developed a pilot scheme in Great Yarmouth, as part of their LAA, to look at defining the number of low income families in over-indebtedness and increasing the take-up of welfare benefits.

When clients make contact with Great Yarmouth Citizens Advice Bureau, Norwich Citizens Advice Bureau (which also delivers services in Great Yarmouth) or Great Yarmouth Borough Council Welfare Rights Team advisors check their benefit entitlement and ensure this is being claimed. In the first six months of the scheme this amounted to an average of £300 additional income per client.

In addition, clients who contact these agencies with debt problems are asked anonymously to provide information, which is helping to build up a picture of levels of over-indebtedness in the Great Yarmouth area. This will inform future service provision in the area.

The Government Office for the East of England (GO-East) has cited this pilot as an example of good practice and recommended its wider implementation. Similar projects are now run by Citizens Advice in other areas, including parts of Cambridgeshire and Essex, one receiving the following recent endorsement from a client:

I am writing to thank you sincerely for your help in completing the Incapacity Benefit form. Your explanation of the system was hugely helpful and left me feeling a great deal more confident and much less anxious about the way it all works.

You were very reassuring at a time when my confidence is low... In addition, your letter was very clear and coming so speedily after our meeting was so helpful in clarifying everything.

3.1 – SO2: To promote access to work, tackle low pay and improve conditions of work

Since employment is the single most effective means of tackling poverty and social exclusion, improving access to the labour market is a key challenge for regional policy. Yet, it is not about providing jobs per se. More specifically, it is well-paid, secure employment that helps to move people out of persistent poverty.

i) Labour market interventions

Appropriate interventions should reflect the needs of individuals but could include approaches which:

- increase the take-up of both welfare-to-work and in-work benefits and allowances
- promote employment as an essential part of the recovery process especially for people with mental health needs (SO2: 10). This should be done primarily but not exclusively through health systems
- offer debt and financial literacy advice and access to sources of credit
- assess and address basic literacy, numeracy and ESOL (SO2: 2) needs
- improve 'employability' through skills analysis and training support (SO2: 3, 5)

- promote Jobcentre Plus disability employment advisors and services offered through Access to Work to people with health conditions and disabilities
- promote Jobcentre Plus New Deal lone parent advisors and support offered to lone parents with training, job search and childcare provision
- promote intermediate labour markets and social enterprise to facilitate entry into the job market for disadvantaged individuals
- promote diversity in the workplace (SO1: 4 and SO2: 1, 2, 3, 6)
- remove barriers to employment for those with caring responsibilities (SO2: 7)
- create sustainable jobs as part of economic development strategies
- improve skills and quality of workforce development for those in low-value jobs (SO2: 1, 2, 4) through vocational training and employment practices in the workplace
- promote the benefits of volunteering (SO4: 4 and SO6: 12) in terms of improving an individual's skills and confidence and providing a valuable 'stepping-stone' to future (paid) employment opportunities
- promote healthy workplaces (SO2: 9).

While such interventions clearly benefit the individual, there are also longer-term benefits for the community as a whole in terms of increased productivity and reduced dependency on welfare benefits.

Case study 2

Pathways to Work

The green paper *Pathways to Work: helping people into employment* was published in November 2002, leading directly to the setting up of the Pathways to Work pilots, which included Essex in the East of England.

Under Pathways to Work customers making a new or repeat claim to Incapacity Benefit attend an interview with a trained advisor who explains the features of the Condition Management Programme (CMP). CMP is a partnership between Jobcentre Plus and the NHS and provides support for customers with certain health problems. This voluntary programme does not try to treat the illness but aims to improve the customer's understanding of their condition and offers help and support in dealing with the condition.

To complement the role of the CMP providers, job brokers also help customers to look for work. Since the pilot in Essex was launched in April 2004 over 3,500 have found work.

Jobcentre Plus and primary care trusts in Bedfordshire and Luton have developed an Investing in Communities funded project, Healthy Steps to Employment, which is based on the CMP model, and which aims to help 850 people move from Incapacity Benefit into work over a three-year period.

As part of the Government's wider welfare reforms, Pathways to Work is to be made available nationally from December 2007.

Case study 3

South Essex Partnership NHS Foundation Trust

South Essex Partnership NHS Foundation Trust is using an individual placement and support approach with four community mental health teams (CMHTs) and the Forensic Services Community Team.

An employment specialist is based within the clinical team and co-works with community psychiatric nurses and social workers to achieve the aims of the individual's care plan in relation to social inclusion through paid employment, vocational education and voluntary work.

Any service user of the CMHT who expresses the desire to return to work is offered the support of the employment specialist. This support takes the form of initial discussion about work history, employment goals, skills and training, negative experiences at work to be avoided, whether job retention is required, and how many hours of work are desired. As soon as clear actions are identified, the job search begins, usually within a month of the first meeting.



Case study 4

Migrant workers' information portal

In response to the issue of access to information highlighted in *Migrant Workers in the East of England*, EEDA, 2005, a project has been established to provide information and advice to migrant workers through a single 'gateway'. The project is delivered by Advice for Life in Cambridge and Keystone Development Trust in Thetford.

Activities include:

- a telephone action line providing essential information to migrant workers in six key community languages
- provision of information to migrant workers through weekly live-chat sessions
- a telephone action line providing essential information to employers, trade unions and practitioners working with migrants
- a website providing information, advice and guidance for migrants and employers.

The project aims to rationalise the sources and diversity of information by providing a single gateway to what is available. This is in line with good practice thinking across Europe.

For more information visit: www.migrantgateway.eu.

Case study 5

The Enterprising Women project

Although the East of England is one of the fastest growing regions in the country, only a third of its new businesses are set up by women. The Enterprising Women project, funded by EEDA's Investing in Communities programme, and delivered by a group of business support organisations, sets out to redress the balance.

Enterprising Women delivers a variety of high quality, tailored training at every stage of a company's development. Some topics are particularly relevant to women, such as confidence, fear of failure and risk, and others are key challenges for all growing companies, such as increasing sales, growth, pricing and value.

The project's website, www.enterprising-women.org, features profiles of women-owned businesses in the region, along with resources and information. In addition, Enterprising Women runs events all over the region, bringing women together around common themes and encouraging new contacts and relationships.

Women have a pivotal role to play in the region's continued growth and EEDA along with partners must tackle the barriers that are stopping as many women as men setting-up their own business.

David Marlow, Chief Executive, EEDA.

ii) Corporate social responsibility

The business sector has a key role to play in tackling deprivation and social exclusion. **There is scope to improve our capacity to harness private sector investment and innovation in the regeneration of deprived communities (SO2: 8)**, which can also pay dividends in terms of business success. For example, there is increased recognition of the positive role of businesses as ‘corporate citizens’, committed to socially responsible practices in recruitment, investment, vocational training and procurement.

Public sector corporate practices also offer many opportunities to tackle exclusion, and together with procurement policies can support local employment and help to keep money within local economies. For example, the NHS spends £5.5 billion per annum on purchasing goods, facilities and services in the region (*Health & Social Care and Sustainable Development Study*, NHS, 2004).

Case study 6

The Yard Project, Lowestoft

Barclays' Banking on Brighter Futures initiative supports the Yard Project in Lowestoft to work with 16 – 24-year-olds who are not in education, employment or training.

The 18 young people currently in the project are transforming a derelict builder's yard into a training centre and community resource. At the same time they are acquiring essential work experience and skills, and will also receive help and support to move on to permanent employment when they are ready to do so.

It is anticipated that ultimately 160 families and members of the community will benefit in some way from the project. Indeed, the project already enjoys wide support from local residents, with one couple donating fresh water from their own tap each morning, in the absence of a mains supply!

3.1 – SO3: To improve the life chances of children from disadvantaged families and support vulnerable young people in the transition to adulthood

Policy solutions need to encompass the risk factors that can cause children and young people to be vulnerable to exclusion. The following factors have been shown to have a significant impact and therefore should be a focus of policy:

- early childhood interventions, targeted at the most disadvantaged (SO3: 3, 5, 6, 9, 10, 11, 14)
- measures to raise the quality of childcare and early childhood education for pre-school age children (SO3: 4, 7, 10, 12)
- access to good quality play opportunities, which are essential to mental and physical well-being, learning and development (SO3: 4)
- targeted interventions to support the most vulnerable children and young people through their development and focused at key transition points of their lives (SO3: 2, 3, 8)
- support to parents to encourage them in their parenting roles with targeted and specialist support for parents of children requiring additional support (SO3: 7, 12)

- raising educational attainment of children and young people (SO3: 2, 3, 11)
- providing additional opportunities for all young people to develop social skills and knowledge for transition to adulthood but using a range of specialist interventions for those most vulnerable to exclusion (SO3: 3, 12, 13)
- targeted interventions within a system which is about helping every child or young person achieve his or her potential (SO3: 5, 6, 9, 10, 14)
- increased access to employment opportunities for lone parents, to redress child poverty (SO3: 1).

In particular, there is strong evidence to support the cost-effectiveness of early childhood interventions. Because early investments lay the groundwork for later success, the benefits of pre-school interventions accumulate and are compounded over time. Surestart is an example of public policy, implemented at a local level, which provides comprehensive support for families in disadvantaged communities.

Educational attainment is an important tool for overcoming childhood disadvantage. This is particularly evident where programmes are accompanied by measures to support parental involvement, enhance community provision of health and social care (as in the full-service extended schools/children's centre model (SO3: 12) and stimulate and extend children and young people's life experiences through after-school and holiday activities. The provision of integrated services is especially important for children with multiple disadvantage or complex needs.



Case study 7

Young Community Champions

Laura McPartlin successfully applied for a Pathfinder Young Community Champions award. Her grant enabled her to undertake training in creative musical techniques, building on skills gained during her drama degree. Subsequently she has been organising workshops in Peterborough which target disadvantaged young people from a range of ethnic backgrounds. As well as using drama and movement to help build relationships within the group and confidence within individuals, the workshops are also used to explore aspects of healthy living and other issues affecting young people.

Fusing different performance styles can build a creative understanding within the group you are working with and can open people's minds to the diversity in the world around us and enable them to develop as members of their community.

Laura McPartlin, Pathfinder Young Community Champion

Case study 8

Young people and culture

In Wisbech headteachers are keen to ensure that their children and young people make full use of the cultural opportunities on their doorstep. They are working together with Cambridgeshire Community Services and Museums, Libraries and Archives East of England to define what is 'on offer' culturally in the locality and to maximise the potential of local collections, places and people in drawing communities together.

This encourages children and young people to grow up understanding where the people who make up their community come from, their stories and their traditions, helping them to develop their own sense of identity as well as providing role models to inspire active citizens of the future.

This model is also being trialled in Lowestoft, Thurrock and Stanway.

Policy context

When the Government consulted children, young people and their families, they wanted an approach which was about every child achieving his or her full potential and in which children, families, communities and professionals worked together.

There was a broad agreement that the following five key outcomes really matter for children and young people's well-being:

1. being healthy: enjoying good physical and mental health and living a healthy life-style
2. staying safe: being protected from harm and neglect and growing up able to look after themselves

3. enjoying and achieving: getting the most out of life and developing broad skills for adulthood
4. making a positive contribution: to the community and to society and not engaging in anti-social or offending behaviour
5. economic well-being: overcoming socio-economic disadvantages to achieve their full potential in life.

(*Every Child Matters*, 2003)

Raising aspirations is a key priority for improving the life chances of young people and supporting the transition to adulthood, but they cannot be expected to work on their own. Family relationships and family life have a significant influence, family policies need to be considered alongside youth and education policies (SO3: 12).

Enhancing personal and social development for young people is an area in which the voluntary and statutory youth services have particular expertise.

Case study 9

Romsey Mill's Young Parents' Programme

Romsey Mill is a Cambridge charity which specialises in work with socially excluded youngsters and developing activities with families in the surrounding community.

Their Young Parents' Programme equips teenage parents with the skills required to break the cycle of exclusion that entraps them and their children. The programme teaches teenage parents and expecting parents through home visits and tailored courses and provides the ongoing support required for them to progress. Courses also contain embedded learning on literacy and IT use.

I wish school had been like this. It feels nice and small and comfortable and I get talked to like an adult. Reckon I would have got my GCSEs if it had been like this, but I bunked off all the time.

Programme participant

Youth services within the East of England region have a range of activities and services which work effectively with young people around substance misuse, teenage pregnancy, anti-social and risky behaviour as well as providing a wide range of opportunities for all young people. This expertise has been put to good use in the holiday activity programme Positive Activities for Young People where the target groups are those at risk of offending, or poor school attainment and the programme activities encourage community cohesion in areas where inter-racial tensions are apparent.

Sport and access to nature are also very effective means of tackling social exclusion and promoting well-being. The Regional Woodland Strategy promotes the establishment of a number of forest schools (SO3: 3) in the region, a concept that has developed from the important role of play in learning. The forest school provides a permanent, natural but safe setting, in which children have the freedom to roam and to experience the natural world through practical activities. They are mainly aimed at pre-school age and Key Stage 1 children, but older, disaffected children and those with learning difficulties can thrive in the positive atmosphere.

More generally, the relationship between children and young people and their environment, creating a sense of ownership and place, is now recognised as an important element of education. The Government's Sustainable Schools Programme aims to integrate high standards of achievement and behaviour with goals of healthy living, environmental awareness, community involvement and citizenship.

Positive Futures is a Home Office managed programme that aims to address social exclusion by using sport to engage and work with marginalised young people. It seeks to have a positive influence on a participating individual's drug use, physical activity and offending behaviour by widening horizons and access to lifestyle, education and employment opportunities.

Every Child Matters (2003) is changing the landscape and the culture of the delivery of services for children and young people in England. The structural and practice changes it proposes to drive forward better services for children are designed to enhance the protection of all 0-19 year olds and promote their well-being through developing preventative work and better shared information about children's needs. It also aims to maximise potential, especially by improving educational attainment, reducing youth offending, **improving children's health, particularly mental health (SO3: 9)**, and reducing teenage pregnancy. Underpinning all this work is a commitment to consult and involve children and young people, as well as their families, in the design delivery and evaluation of the services provided to them.



Case study 10

Braintree Community Sports Project

This is a social inclusion project run by Braintree District Council in partnership with Nacro. The project uses sport, predominantly football, as a tool to engage young people who are excluded from school, have particularly challenging backgrounds or behavioural and learning difficulties.

Through structured opportunities for young people to take part in sport and physical activity, the project aims to reduce anti-social and nuisance behaviour, increase self-esteem, communication and team-working skills and provide positive role models.

It has given me patience and respect and made me better at football and I have learned to respect the other people on the pitch and hopefully I can use the skill I have learned like patience and respect in my classroom so that I don't get into trouble.

14-year-old project participant

Government's policy focuses on four main areas:

1. supporting parents and carers with better universal services (eg schools, health), in addition to targeted and specialist services and some compulsory orders to help combat youth offending
2. early intervention and effective prevention, with improved information sharing, common assessment, a clear lead professional for children using services and multi-disciplinary teams working closer to the communities in which children and young people live
3. accountability and integration locally, regionally and nationally, with children's services directors accountable for local authority education and social services; a lead council member for children; key services integrated into children's trusts and local safeguarding children's boards to improve child protection services
4. **workforce reform to improve the recruitment, training and retention of children and young people's workers (SO3: 13)**, supported by a workforce reform strategy.

(*Every Child Matters*, 2003)

i) Education

The key policy areas for children and young people's learning and education that impact most on social exclusion are:

- early years education
- consistently high standards of teaching and learning
- support for times of transition, primary to secondary and post-16
- the integration of disadvantaged pupils and those at risk of exclusion
- opportunities for informal learning through high quality youth work and personal development opportunities, especially with vulnerable and disaffected young people

- education in the wider community.

The following interventions have been shown to be effective:

early years education

- Access to pre-school education increases attainment in national assessment tests as well as having a positive impact on 'school commitment', thereby reducing the risk of disaffection and delinquency during schooling in later years
- The integration of family support with education (SO3: 12), as in the developing children's centres programme, and in full-service extended schools
- Access to high quality educational provision in early years, which will typically include small numbers of pupils, a balanced curriculum and well-trained staff.

consistently high standards of teaching and learning

- A range of educational interventions to promote the development of best practice, often by linking schools together as in education action zones and excellence clusters
- Specific initiatives to encourage the recruitment and retention of quality teaching staff aimed at areas of deprivation where this can be problematic
- A whole school approach to being, for example, a 'specialist school' in IT (information technology), sports or arts or by becoming a 'healthy school'. The National Healthy Schools Standard has been shown to contribute to school achievement and other social outcomes: an accredited local healthy school partnership can be the delivery agent for a range of interventions
- Programmes of learning in schools, which offer more variety and flexibility for individual pupils, particularly at Key Stage 4, such as 14-16 vocational GCSEs or the flexibility to mix work experience, academic study and community learning within the proposed 14-19 curriculum strategy.

Case study 11

Junior Youth Inclusion Project

Suffolk County Council's Extended Schools Western Area team has successfully piloted a Junior Youth Inclusion Project for Mid-Suffolk in partnership with the Youth Offending Service. The project targets youngsters between the ages of eight and 13 who are in danger of being excluded from school, and aims to prevent and reduce their involvement in youth crime and anti-social behaviour. Parents are also offered support in dealing with their children.

The project provides a structured programme of activities through the summer holiday and one or two evenings a week during term time. These include art, drama and music workshops, games, sports, movie-making, play sessions and visits to attractions such as Colchester Zoo and Thorpe Woodlands.

One of the project's opening events was a street art competition in Stowmarket Town Square which was attended by the young people, their families, council dignitaries and education personnel.

support for times of transition, primary to secondary and post-16

- Programmes tailored to support the transition phase and to maintain levels of achievement (SO3: 2, 3, 8) are already established: extra-reading support, programmes to improve social skills and tackle risky behaviour, additional curriculum support after transition as in the Key Stage 3 improvement programme, individual mentors or personal advisors as provided by the Connexions Service.

the integration of disadvantaged pupils and those at risk of exclusion

- Access for all pupils to full-time education that takes account of their particular needs, including pupils with physical impairments, learning and multiple disabilities, those liable to exclusion; those from BME backgrounds, those from Gypsy and Traveller families (SO3: 6), those with English as a second language, including those who have experienced trauma as refugees and asylum seekers and separation from their own parents (SO3: 5)
- Specific intervention projects when pupils fall behind, for whatever reason, to accelerate their educational achievement. These include behaviour programmes and support around attendance such as the Behaviour Improvement Programme. Connexions offers a youth support service for 13 – 19-year-olds, which integrates support programmes for young people including those who are linked to the Youth Offending Team (YOT) or Social Services.

opportunities for informal education and education in the wider community

- A range of youth work activities, such as arts and sports, to re-engage young people who have become socially excluded as well as providing diversionary work for those who are at risk
- Activities which develop confidence and social skills as well as challenging risky behaviour. These may be linked to volunteering or active citizenship and may provide opportunities to gain accredited qualifications in informal and community settings when young people have become excluded from mainstream opportunities. Examples of this are the Youth Inclusion and Support Panel (YISP) programmes developed by YOTs and the Neighbourhood Support Fund programme, operating in community settings, with success at re-engaging young people in education and employment, or providing learning in informal settings for young parents
- Multi-agency approaches for referral and support for children and young people, which strengthen the effect of this work, and initiatives which link more formal statutory services with their communities, such as full-service extended schools
- Flexible approaches to address the challenge of delivering learning to mobile pupils including Gypsies and Travellers and those who miss schooling for significant periods, such as those with chronic illnesses.

Case study 12

The Speak Out project

For young Travellers, racist bullying, fear of racist bullying and a conviction that nothing will be done to counter it when it occurs are serious barriers to access and retention in schools. After consultation with young Travellers, 68% of whom stated they had experienced racism or prejudice, Cambridgeshire's Race Equality and Diversity Service set up the Speak Out project.

Speak Out has helped to raise awareness of this issue and has enabled parents, young people, school staff and other professionals to work together to explore solutions. The project has also produced a CD, *Atch Poggering Mande (Stop Bullying Me)**, with young people, their families and schools that can be used at local and national level to illustrate issues of racism and strategies for challenging and tackling it.

One of the many positive outcomes of the project is that Traveller parents and their families have reported feeling more valued, which in turn has had a positive impact on children's learning.

* Copies of the CD can be requested from: Team for Traveller Education, Cambridge Professional Development Centre, Foster Road, Trumpington, Cambridge, CB2 2NL, Tel. (01223) 508 700.

ii) Child poverty

Jobcentre Plus' New Deal Lone Parent Advisors have contributed to a reduction in lone parents claiming Income Support in the East of England. (SO3: 1) Since 2000 the number of lone parent claimants has fallen by over 9,000 to under 55,000.

Childcare remains a key issue for all parents returning to work or training. To increase the take-up of formal childcare and introduce more parents to children's centres, Jobcentre Plus has introduced childcare partnership managers, who are raising awareness of local provision and increasing access to Jobcentre Plus services from children's centres.

One such childcare partnership manager in Norfolk reports that 'many parents find it daunting to access our services in the formal environment of our offices. The Government's aspiration to provide a children's centre in every community by 2010 has enabled us to engage positively with our customers in a more informal and child-friendly environment.'

iii) Parenting

Parenting is a key element of the new Department for Children, Schools and Families' strategy for addressing disadvantage and exclusion. As a precursor to this, in October 2006 the Government published parenting support guidance for local authorities in England, in which they were asked to:

- develop a strategic and 'joined up' approach to the design and delivery of parenting support services, ideally through a parenting support strategy (SO3: 7)
- view support for parents as a continuum, from early intervention and preventative services through to the use of enforcement measures

- identify a single commissioner of parenting support services and commission parenting support services that are evidence based and draw on relevant guidance.

In early 2007 the Government announced an additional £7.5 million to support local authorities to develop and implement local parenting support strategies. At a regional level, the Government Office parent support lead is now working with local authorities to take forward the parenting support agenda.

Some recent parenting support developments include:

- a Commissioner's Toolkit developed for single commissioners of parenting support in local authorities and others in similar roles across England. This is a searchable database of information on the most effective and replicable parenting programmes. For more information visit www.toolkit.parentinguk.org
- **transition information sessions (TIS) (SO3: 8)** providing information and advice for parents at key transition points in their children's lives. TIS are for all parents of the new intake of pupils joining a school, usually in Reception or Year 7. They also form part of the core parenting support offer in extended schools and can cover a number of topics, including school-based issues, healthy eating, bullying and substance misuse. For more information visit www.teachernet.gov.uk/transition
- a two-year pilot in Cambridgeshire and other areas around the country to provide parent support advisors (PSAs). PSAs will have a preventative school-based role to support parents, particularly around their children's behaviour and attendance
- family intervention projects piloted in Southend and Ipswich and other parts of the country. These involve intensive tailored action with supervision and clear sanctions to improve the behaviour of persistently anti-social households.

vi) Health

The potentially devastating impact of life-threatening or life-limiting illnesses on children and their families can be ameliorated by **holistic, family-centred care in hospices, the family home and other settings (SO3:10)**.

Case study 13

East Anglia Children's Hospices (EACH)

EACH offer a range of services to support children and young people with life-threatening and life-limiting conditions and their families. An individual care plan is written for every child, in agreement with their parents. This is then put into action by a multi-disciplinary team, liaising closely with each other and with other professionals involved in supporting the family to ensure continuity of care and that all needs are met, whether physical, emotional, social or spiritual.

EACH acknowledges that the family are the experts in their child's care and are guided by their knowledge, endeavouring to continue their chosen pattern of care. Families can use either hospice or community care options, the latter providing a family support service and a community palliative care service. For more information visit www.each.org.uk.

3.1 – SO4: To improve the life chances of adults through learning and skills development

There are many adults in the region with literacy, language, ESOL (SO4: 2) and numeracy (SO4: 1) needs that prevent them from getting jobs, progressing at work, helping their children learn and being active in their local communities.

i) Skills for Life

Skills for Life (SfL), the national strategy for improving adult literacy, language and numeracy skills, was launched in 2001 and aims to improve the basic skills of 2.25 million adults between 2001 and 2010, with a milestone of 1.5 million by 2007.

The focus of SfL is broad, covering literacy, numeracy and ESOL provision for adults ranging from pre-entry to Level 2 (see Framework of National Standards for Literacy and Numeracy, page 29).

The Learning and Skills Council (LSC) is committed to reducing the number of adults and young people in the region with skills gaps and needs and increasing the number with SfL qualifications. The LSC's *East of England Skills for Life Strategy (2007)* states that all learners in the East of England should be entitled to:

- access to initial and diagnostic assessment
- an individual learning plan setting out learning aims, goals and the smaller steps that the learner will take in order to achieve their goals
- flexible programmes to meet their individual learning needs
- teachers who give regular, constructive and recorded feedback and who are able to use a range of teaching approaches
- opportunities to take recognised national qualifications at the appropriate level
- guidance to help plan progression into other learning, training and employment opportunities.

The strategy also states that all SfL programmes in the region should seek to:

- offer a positive learning experience for learners
- extend the reach of SfL to new audiences
- provide support to learners to improve completion and achievement rates across a range of programmes
- boost the confidence of learners to take up progression opportunities
- increase the number of individuals accessing and achieving national qualifications
- increase the achievement and completion rates of all learners on all types of programmes
- promote links to other learning and employment opportunities.

National performance

Between 2001 and October 2006, 1.6 million learners achieved at least one qualification that counted towards the targets and 4.7 million learners took up 10.4 million learning opportunities.

Regional performance

In the East of England since 2001, 424,246 Sfl learners have taken up 818,724 learning opportunities resulting in 131,074 people gaining qualifications that count towards the national target. By July 2006 the LSC had achieved 79% of its regional 2007 milestone for the target to improve basic skills.

Case study 14

Inspiring Skills for Life learners

Museums, Libraries and Archives East of England developed the All Aboard! programme to explore how museums, libraries and archives and Skills for Life providers could work in partnership to benefit learners. Six pilot projects, addressing either literacy, ESOL or numeracy, took place around the region in areas of skills need such as Great Yarmouth, Lowestoft and Luton.

Projects included partnerships with further education colleges and family learning initiatives. They focused on developing activities at a museum, library or archive that would embed Skills for Life learning. These included using the People's Network of Computers, specially selected book collections, object handling sessions, research into local history and family numeracy trails.

The projects enabled many learners to experience museum, library and archive services for the first time. An evaluation showed that learners and tutors felt motivated and inspired and that the understanding of concepts was enhanced by applying them to real-life contexts. Many students talked about continuing their studies and sharing their learning experiences with families.

Case study 15

Embedded Skills for Life support

West Suffolk College provides Skills for Life courses in adult literacy, numeracy and IT which address some of the social and educational issues surrounding learning and personal development. Vocational tutors offer embedded Skills for Life support, either in class or at other arranged times. This might be in college or in a community setting such as work-based learning.

ii) The East of England Skills and Competitiveness Partnership (EESCP)

EESCP was established in September 2005 to lead a step-change in the region's skills base by better co-ordinating resources and activity between a range of delivery partners. As a working partnership EESCP brings together the people, businesses and investment needed to achieve world-class skills, jobs and growth in line with the East of England Regional Economic Strategy. EESCP's Framework for Action 2006-2009 sets out the partnership's four strategic goals:

1. strengthen the East of England's business base (SO4: 3, 4, 5, 6)
2. develop a culture of lifelong learning (to include developing the skills base of disadvantaged groups) (SO4: 1, 2, 3, 4, 5, 7, 8)

3. **create opportunities for disadvantaged groups and communities (SO4: 5, 7, 8)** (by targeting efforts on disadvantaged localities and groups where the employment rate is low, including people with disabilities and longer-term illnesses, lone parents, Black and minority ethnic groups and older adults)
4. **invest in sustainable economic growth (SO4: 4, 5, 6)** (to include investing in disadvantaged communities).

These goals will be achieved largely through six core work programmes:

1. implementing Sector Skills Agreements

EESCP will work with sector skills councils to implement all approved regional sector skills agreements (SSAs). The construction SSA is already in place and being used as a pilot.

2. delivering Train to Gain

Train to Gain is a programme to help businesses get the advice about the quality training and funding needed to boost productivity. This can include free training to help low skilled employees gain their first full Level 2 qualification and first Skills for Life numeracy and literacy qualification. In the East of England EESCP has played a key role in the design and development of Train to Gain and will help to co-ordinate delivery of the service.

3. improved 16-19 progression

Progression from Level 2 qualifications at age 16 to Level 3 qualifications at age 19 is well below that of other regions, leading to low participation rates in further education (FE) and higher education (HE). EESCP is working towards improved access to impartial advice and guidance, demonstrable improvements in participation and achievement rates for disadvantaged groups and increased FE and HE participation and learning.

4. implementing the regional business support strategy

EESCP has steered the development of the *Better for Business* regional business support strategy, which will provide a more coherent, integrated and accessible range of services to the region's business community. Among its priorities, the strategy has recognised the need to provide adequate support for under-represented groups who could potentially become more entrepreneurial.

5. supporting local area agreements

EESCP has identified that the 'economic development and enterprise' theme of LAAs provides an opportunity for regional and local partners to align funding and deliver to improve skills, education, employment and competitiveness against agreed objectives. **The partnership will work towards encouraging local partners to reflect EESCP priorities for improving skills, education, employment and competitiveness within their LAAs (SO4: 6)** and identifying an LAA pilot to test how EESCP and local partners can work together effectively to achieve the best results at a local level.

6. a compelling higher education offer

On the basis of places per capita, the East of England has the lowest higher education provision in the country. In response, the region has embarked on a major HE capital expansion programme, particularly to increase HE provision in parts of the region where participation is low. University Campus Suffolk is the most advanced example to date with developments and plans being progressed at Southend, Peterborough, Thurrock, Harlow/Standed and Bedford.

Case study 16

Dining with a Difference

EESCP recently hosted Dining with a Difference, a special dinner event to celebrate and raise awareness of the benefits of employing disabled people.

The event provided a leading disability consultancy with the opportunity to take employers through a four course meal, highlighting at each course how disability affects their employees, their customers and clients and the communities in which they do business. Diners were encouraged to share personal experiences and views and consider in practical terms what needs to be done if their companies are to build on their achievements.

Anne McGuire, Minister for Disabled People, who attended the event, said

Dining with a Difference has enabled employers to take the time out and explore the positive benefits of being a 'disability confident' organisation. If employers take on the role of championing disability issues it will go a long way to help address barriers that disabled people face within the labour market.

Anne McGuire also spoke about the changing demographics in the region and the convincing case for the business benefits a flexible approach to workforce diversity brings.

Comments from guests included:

I was genuinely moved and educated. The scale of the needs and indeed the value of economic inclusion of this 'forgotten' section of work-capable society was brought to our attention in a delicate yet forceful way.

3.1 – SO5: To promote active ageing and reduce social exclusion of older people

'Active ageing' is a concept championed by the World Health Organisation, as the central theme of a policy framework to promote healthy and active lives. It is defined as 'the process of optimising opportunities for health participation and security in order to enhance quality of life as people age.'

This can include [participation of older people in social, economic, cultural, spiritual and civic affairs \(SO5: 1\)](#), as well as the ability to be physically active and to participate in the labour force ([SO1: 4](#) and [SO2: 6](#)).

While not all older people will experience social exclusion, some of its causes can also be a barrier to active ageing, such as difficulties in accessing services, including transport.

i) Housing and health

Making the links between housing, health and social care is crucial to ensuring holistic service provision for those older people most vulnerable to social exclusion. Housing specifically designed to meet the needs of older people may enable them to live independently for longer. The *Regional Housing Strategy for the East of England: 2005-2010* (EERA, 2005) recommends [an increase in the availability of Home Improvement Agency \(HIA\) services across the region \(SO6: 3\)](#). HIAs assist vulnerable homeowners or private sector tenants who are older, disabled or on low income to repair, improve, maintain or adapt their homes. By improving people's living conditions their quality of life is enhanced and they are able to remain in their homes in greater comfort and security.

Research has suggested a number of other ways in which housing policy can help to minimise the effects of social exclusion (*The Implications of an Ageing Population for the Sustainable Development of the East of England*, Population Ageing Associates, 2003):

- use of demographic information in the planning of public and private housing and associated infrastructure
- as identified in the Sustainable Communities Plan, ensuring an inclusive approach to the planning of growth areas that takes account of **the needs of older people as well as other disadvantaged groups in need of affordable housing (SO6: 2)**
- Lifetime Homes incorporating design principles that enable people to remain in their home following a change in circumstances such as developing a disability
- Smart Homes with technological measures to prevent falls and other accidents, assisting older people to stay in their homes as long as they wish.



Case study 17**Home Shield Suffolk**

This is a service provided by a partnership of organisations who work together to provide for all the unmet needs of vulnerable older people who are visited in their homes by a person from one of the partnership organisations. Simple and cheap to run, the only significant cost is that of providing a co-ordinator.

Vulnerable older people benefit greatly from this integrated service. For example, if a client was visited by the Pension Service to help them claim for Attendance Allowance, the visitor might notice that the client's front door is not secure, or that there is no smoke detector or that the client has not seen anyone for weeks. One referral through Home Shield will put other relevant organisations in touch with the client, so they can benefit from services such as Key Safe from the local Handy Van scheme, ten-year smoke alarms from the Fire Service and befriending through Age Concern.

Case study 18**Supported housing for older people**

Built in partnership with Hertfordshire County Council and Welwyn Garden City Housing Association, Swan Field Court is a fully self-contained purpose-built supported housing scheme for older people with mild to moderate dementia.

Located in the grounds of the Queen Victoria Memorial Hospital, the building contains ten flats. Eight are one-bedroom and two are two-bedroom properties, suitable for couples or a single person living with a carer. Every resident referred to the unit had been occupying an acute or community hospital bed.

This is the first unit of its kind in Hertfordshire.

With regard to housing conditions, the UK Fuel Poverty Strategy together with winter fuel payments and other energy efficiency measures aim to end fuel poverty among the elderly by 2010 (*UK Fuel Poverty Strategy, 4th Annual Progress Report, 2006*).

Case study 19

Warmer homes for older people

Western Suffolk Local Strategic Partnership is in the process of developing a targeted referral system for vulnerable older people who are suffering from fuel poverty.

The project will provide a single referral point to access help through the Government's Warm Front scheme, ultimately aiming to alleviate fuel poverty. Home visitors, including those who refer through Home Shield (Case Study 17 above), will be trained to recognise fuel poverty and to advise on help which is available.

A similar scheme has been set up by Luton Borough Council and partners and is underpinned by the Borough's Affordable Warmth Strategy. Building on the success of this project, Luton Borough Council now advises other local authorities on setting up affordable warmth schemes and is a member of the Government's Fuel Poverty Advisory Group. The importance of the project has been acknowledged by the fact that Luton's local area agreement now contains three targets relating to affordable warmth.

The Government has set out a series of National Service Frameworks intended to drive up standards in health and social services. The National Service Framework for Older People was established in 2001 and aims to improve services for older people by focusing on:

- rooting out age discrimination (SO5: 2)
- providing person-centred care
- promoting older people's health and independence (SO5: 4)
- fitting services around people's needs (SO5: 1).

The Social Services Inspectorate has since identified the need for further work by Social Services departments to address the gaps in provision for certain groups such as older people with mental health difficulties, visual and other sensory impairments and older people from ethnic minorities (*Health Inequalities: a programme for action*, Department of Health, 2003).

Many local authorities operate 'passport to leisure' schemes or offer concessionary rates for older people wanting to remain active. There are also a number of examples around the region of sports centres working in partnership with local primary care trusts (PCTs) and other health agencies to offer a range of sports and recreational facilities (SO5: 4).

ii) Income

Given the increased risk of poverty for those people who stop working before state retirement age, there is a general policy shift towards promoting the participation of older people in the labour market (SO2: 6).

The Government has proposed making later retirement more financially attractive by increasing the public sector retirement age and giving employers greater flexibility in determining retirement age. Other organisations such as PRIME are working to help over-50s to set up in business.

To successfully include older people in the labour market, employers and policy makers must consider offering jobs which are geared to the circumstances, needs and financial objectives of the over 50s. It is essential to have opportunities for career change including advice, re-training and re-skilling, both for those already in employment and those wishing to return.

Appropriate advice at the right time is also key to helping people make the right decisions about their finances as they get older. For women in particular, advice needs to take into account the patterns of their lives, such as the fact that more women are in part-time work and may not be members of their employer's pension scheme.

The current pension system is complex, with means testing used to identify those entitled to additional support. Credits are available where individuals have not been able to make pension contributions through paid employment. Age Concern has called for the reform of the pensions system so that all contributions, no matter how small (including those who choose caring over their career) are rewarded.

As far as older people from Black and minority ethnic communities are concerned, research suggests a variety of measures can help overcome the barriers to claiming benefits to which they are entitled (*Delivering Benefits & Services for Black and Minority Ethnic Older People*, Barnard & Pettigrew, London, DWP, 2003):

- a specific strategy for benefits services aimed at understanding individual communities
- partnership working between the Government, local authority and voluntary and community sector
- outreach and face-to-face service provision
- language-specific helplines and use of community specific media
- voluntary sector resourcing
- measures to reach isolated older people.

iii) Communities

Voluntary and community work offers a range of opportunities for older people to develop both their skills and wider social networks. People who stop work before the state retirement age and do not find alternative employment are particularly vulnerable to social exclusion. Yet, in general, they are not replacing paid work with community activities despite the benefits that may be derived in respect of personal confidence, social contact and learning new skills. Several interventions have been suggested to increase community involvement amongst older people (*Winning the Generation Game*, PIU, 2000):

- diversity and flexibility in employment, including reducing hours in the last years of employment, which will also create time for volunteering (SO5: 3)
- introduction of national and regional schemes for volunteering (SO6: 12), offering more attractive opportunities to put their experience to good use, for example through mentoring and befriending
- introduction of pilot schemes to recognise and reward volunteering activity, including through small stipends and in-kind benefits

Case study 20

St Margaret's Befrienders

Gill Jackson successfully applied for a Community Champions Fund Award to set up St Margaret's Befrienders, following her experience of befriending an elderly person in her community over a nine-year period.

During this time the elderly person befriended by Gill moved from sheltered accommodation to a residential home and latterly to a nursing home. This gave Gill an insight into the various institutions and services available for elderly people and highlighted the need for befriending schemes.

St Margaret's Befrienders has now been running for over two years and currently provides volunteers to visit 15 housebound elderly people, most of whom have few other visitors and may not have left their homes for many weeks. In addition, they have also extended a 'listening ear' to up to 30 other elderly people, some of whom may need regular visitors in the future, but who are more mobile at present. For these people they run coffee mornings, providing transport and refreshments.

However, it is not just the elderly people who are visited that benefit from the scheme. As Gill says:

The unexpected benefit has been the confidence volunteers gain from their role, many of whom have not been employed for some years.



Case study 21

Social activities for older people

In partnership with Age Concern Hertfordshire and Adult Care Services, Welwyn Hatfield District Council has set up an Asian Elders Lunch Club.

By providing free door-to-door transport the club enables older Asian residents to meet once a week, enjoy a meal together and get support from an Asian community worker. Members of the group are able to join in with activities and socialise with other service users.

Another partnership between the council and Age Concern provides computer training to older people and the facilities for them to use the internet in a purpose-built computer suite in a local community centre.

The council also runs a popular Shopper Hopper scheme which helps older people who find using public transport difficult remain independent by taking them to the local supermarket once a week and providing help with carrying the bags of shopping to the front door. Wheelchair accessible buses take people from the surrounding villages to the main towns and the trip becomes a social occasion as well as a means of stocking up on essentials. This service has recently been extended to include support for older people to visit relatives in local hospitals.



3.1 – SO6: To support the development of sustainable communities

i) Housing

While housing policy can both trigger and reinforce social exclusion, it can also make a significant contribution to **creating mixed, sustainable communities (SO6: 1)**. The following themes provide the policy focus for achieving long-term change:

- increasing supply to provide quality, affordable homes for those in need
- promoting, mixed sustainable communities
- supporting residents, tenants and the community.

The Government's long-term programme for delivering sustainable communities – places where people want to live and work, now and in the future - is set out in the Sustainable Communities Plan (2003). This identifies four growth areas, three of which are wholly or partly in the East of England. The aim of these is sustainably to provide 200,000 additional homes above previously planned levels by 2016.

The three main themes of the current *Regional Housing Strategy* (2005-2010) reflect housing's central role in promoting sustainable communities: more, sustainable housing provision; high, quality homes and environments; creating inclusive communities.

EERA's Housing & Sustainable Communities Panel performs the functions of the Regional Housing Board and has recently submitted to Government the East of England Housing Investment Plan 2008-11. This sets out EERA's recommendations to ministers on how to allocate housing capital investment in the region during 2008-11. The plan's recommendations were informed by the *Regional Housing Strategy* and advice received from the housing sub-regions.

Increasing supply to provide quality, affordable homes for those in need

The region's highest priority is **the provision of new, affordable housing (SO6: 2)**, reflected in the allocation of 85% of housing capital investment during 2006-08. Yet, the funding will deliver half the identified need of 11,000 new, affordable homes per year. In recognition of the region's acute housing stress, EERA has recommended to Government that the bulk of the housing investment during 2008-11 is again allocated to the provision of new, affordable housing, and for **new and refurbished pitches for Gypsies and Travellers (SO6: 5)**.

Maximising the use of existing stock also helps to increase supply. For example, by bringing back into use empty homes and investment in the private rented sector stock. EERA has recommended that 5.17% of housing capital investment during 2008-11 is targeted at achieving and maintaining the Government's PSA7 target that by 2010 at least 70% of vulnerable households in the private sector have decent homes. It proposes to establish a fund to support interventions at a regional scale, drawing on the advice of the region's Private Sector Working Group and national and regional good practice. The advantage of such an approach is the option of integrating other funding streams such as DEFRA's (Department for Environment, Food and Rural Affairs) Warm Front. It is also proposed to explore loan/equity release schemes that enable the 'recycling' of funds as well as to target a proportion of the funding in response to sub-regional bids, with a strong emphasis on the Decent Homes agenda. The region is on target to meet the Decent Homes standard in public sector housing stock by 2010, with all stock-holding local authorities having completed appraisals in 2005 demonstrating how the standard would be met.

The most effective means of tackling homelessness is to strengthen prevention measures and increase housing supply (SO6: 4). The Homelessness Act 2002 strengthened rights for homeless households and placed increased duties on local authorities, including the duty to develop a homelessness strategy. The purpose of such strategies is to prevent homelessness and ensure that accommodation and support is available for people who are homeless or at risk of homelessness. Building on the development of more mature sub-regional housing structures and relationships, a number of sub-regions are exploring the option of developing sub-regional homelessness strategies.

Recent research (*Homelessness Statistics June 2007 and Local Authority Survey of Homelessness Prevention – Policy Briefing 19*, Communities and Local Government, 2007) reflects the shift in emphasis towards prevention of homelessness. The five most successful prevention measures (in order) were rent deposit schemes, mediation, advice on housing options, dialogue with landlords and home visiting. The top three reported by local authorities in the East of England mirrored the national picture (rent deposit 60%; advice on housing options 40%; home visits 29%).

The Regional Homelessness Advisory Panel (RHAP) was established in July 2006 with the aim of providing a regional focus for homelessness issues, including effective regional communication and co-ordination across agencies and strategies and the sharing of good practice. The RHAP is one of a number of task groups that support implementation and delivery of the Regional Housing Strategy and is expected to play an important role in contributing to the evidence base for the next Regional Housing Strategy to be published in 2010.

Promoting mixed sustainable communities

Nationally, two-thirds of social housing is still located within areas originally built as council estates (*Ends and Means: The future roles of social housing in England*, Hills, ESRC Research Centre for Analysis of Social Exclusion, 2007). Over the past ten years social landlords have introduced a range of initiatives to promote mixed tenure on both new and existing developments to support increased household mix and reduced stigmatisation – the key to long-term sustainability. The recently published *Planning Policy Statement 3, Housing* (2006) provides the planning framework for achieving these objectives. Specific outcomes include a mix of affordable and open market housing, particularly in terms of tenure and price to support a wide variety of households in both urban and rural areas, and housing developments in suitable locations, which offer a good range of community facilities and with good access to jobs, key services and infrastructure.

A feature of the housing market in recent years has been the growth of the 'intermediate housing market' which reflects the growing affordability problem. In 2005 the Government's five-year sustainable communities plan, *Homes for All*, established HomeBuy, a low cost home ownership programme aimed at people on lower incomes who cannot afford to buy without this support. It builds on and incorporates the Key Worker Living Programme which was launched in 2004 and targeted public sector key workers such as teachers and nurses.

The Government is currently supporting a number of mixed communities demonstration projects that build on the learning from programmes such as the New Deal for Communities and aim to tackle the three main drivers of area deprivation: a weak economic base, poor housing and local environment and poorly performing public services. EERA has recommended that a proportion of housing investment during 2008-11 is allocated to support innovative projects that contribute to the promotion of mixed, sustainable communities, drawing on the learning and good practice emerging from the demonstration projects.

Case study 22

Re-development of the former De Havilland airfield

The redevelopment by a multi-agency partnership of the De Havilland airfield in Hertfordshire won an award for excellence in delivering mixed communities.

The project, which is the largest brownfield development in the county, has now attracted a number of multi-national and local businesses, together with proposals for 2,200 homes. Of these, approximately a third will be available for rent and low cost ownership.

The project partners have also contributed towards a community development fund which has supported a number of initiatives, including a very popular tree-planting day which saw the local community take ownership of 100 trees and 300 metres of hedging. Funding has also been secured for a full-time sustainable communities worker, who has been instrumental in helping to set up a thriving local residents' association.

A new community school and community hall are currently under construction and the project partners have commissioned jointly with residents three major pieces of public art to celebrate the development and create a sense of place for the newly forming community.

Promoting independence and housing choice, particularly for vulnerable groups, can prevent or delay the need for costly intensive services as well as improve the quality of life and engagement with the community. The design of homes is vital to promoting good health and wellbeing for all age groups but particularly in enabling older people to live independently. It has been calculated (www.jrf.org.uk/housingandcare/lifetimehomes, JRF, 2007) that building Lifetime Homes could save the country over £5 billion over sixty years. The idea is simple: build a house that suits people at different stages in their life, thereby reducing the number of costly adaptations to general needs housing and the need for people to move to residential care. Lifetime Homes are included in the new Code for Sustainable Homes (2006). All new, affordable housing delivered through the Housing Corporation's National Affordable Housing Programme must meet Level 3 of the Code from April 2008.

To reflect the region's higher than average proportion of the population living in rural locations, and a greater than average rural population growth rate, EERA has recommended that a minimum of 1,000 affordable homes are delivered in rural areas during 2008-11. 75% will be focused in settlements of below 3,000 population and 25% will be focused in settlements from 3,001 to 10,000 population.

In contrast to traditional housing allocation systems, choice-based lettings (CBL) schemes enable housing applicants to choose between and apply for available to-let properties. The shift in emphasis towards a customer-led service is supported by the Government's 2010 target for all local authorities to have introduced CBL schemes. The region is making good progress towards achieving the target, with most local authorities choosing to adopt a sub-regional approach towards implementing schemes.

Case study 23

Addressing rural homelessness

Homelessness is often considered primarily an urban phenomenon because homeless people are greater in number and more visible in urban areas, but homelessness is also pervasive in rural areas.

Increases in house prices in some remoter areas have made fewer homes affordable for local families. The consequence of not providing affordable housing in these rural areas means they will increasingly become places where only the rich can afford to live and young families, the elderly and young people on moderate incomes find themselves priced out of their local community.

In order to address the issue of rural homelessness Maldon District Council has secured funding to work more closely with the Rural Community Council of Essex who work with rural communities to assess housing needs at parish level. Through this partnership Maldon District Council aims to identify need through community participation and village appraisals and address the lack of accommodation through small developments of affordable homes for local people.

Supporting residents, tenants and the community

Statutory and non-statutory supported housing services are key elements in thriving and sustainable communities. Adequate support for vulnerable members of society can prevent chaotic lifestyles, anti-social behaviour and criminality.

The supported housing sector provides an important safety net for individuals (SO6: 6). The sector has a proven track record in delivering high quality outputs, outcomes and value for money. Evidence also shows that increased supported housing investment has a critical role to play in achieving progress across a broad range of government aims, objectives and targets. Notwithstanding planned increases in affordable housing, the most vulnerable in society will continue to require supported housing provision.

The Supporting People programme was set up in 2003 to fund a range of housing-related support services to ensure that some of society's most vulnerable people receive help to live independently. Funding provides a range of support such as warden services, adaptations to cope with disability, assistance for residents such as older people in sheltered housing, vulnerable young people and people with learning difficulties or mental health problems. It also enables the provision of 'floating support', which is an important mechanism for breaking the cycle of repeat homelessness by enabling vulnerable individuals to sustain their tenancies.

Supporting People has made an important contribution to the Government's objectives of promoting equality of opportunity and social inclusion by helping to reduce homelessness, re-offending and enabling older people to remain in their own homes. Future challenges for the programme are highlighted in the National Supporting People Strategy, *Independence and Opportunity* (June 2007). These are to keep service users at the heart of the programme, to enhance partnership working with the 'Third' sector, to deliver the programme within new local government initiatives such as local area agreements, whilst at the same time increasing efficiency and reducing bureaucracy.

The Supporting People East Region Group (SPERG) consists of the ten authorities in the East of England with responsibility for commissioning and procuring support services. Each year more than £120 million is invested in this region ensuring that the most vulnerable are given the assistance they need. SPERG has introduced a regional accreditation process that providers have to pass before they can gain access to funding. The process was set up to ensure a consistent approach to monitoring high quality services across the east.

SPERG will publish a Regional Supporting People Strategy in the autumn of 2007. This document will outline their strategic priorities for 2008-11.



Case study 24

Norfolk Offender Accommodation Forum (NOAF)

NOAF is a multi-agency group of voluntary and statutory organisations that works strategically and operationally to highlight and address the accommodation and housing support needs of offenders in Norfolk. It includes representatives from Norfolk Probation, Norfolk Supporting People, Drug and Alcohol Action Team, Space East, Broadland District Council and Norfolk County Council.

NOAF aims to promote the rehabilitation of offenders, increase public protection, prevent homelessness and reduce levels of re-offending. NOAF has clearly defined terms of reference and plays a vital role in bringing together local agencies and organisations that can promote change, challenge social exclusion and promote inclusion for offenders.

NOAF has recently secured funding through the Norfolk Local Area Agreement for a Strategy Implementation Officer to deliver its challenging multi-agency action plan.

ii) Neighbourhoods and the environment

There is a growing body of evidence that demonstrates the strong links between nature and social well-being. The natural environment where biodiversity thrives is an essential part of the quality of life of local communities and has an important role to play in 'liveability' improvements. There are also opportunities in towns and cities to create habitats through new development, with some innovative schemes showing that biodiversity can be conserved and even enhanced as a consequence of urbanisation and development.

Research suggests that contact with nature makes an important contribution to our mental well-being, such as in reducing stress levels (SO6: 7). The planting of trees and woodlands along roads can help to mitigate some of the effects of air pollution, especially in deprived areas. There is a need to increase levels of visual contact with 'nature' by creating gardens and urban tree planting, for example. These issues are considered in more depth in both the Regional Environment Strategy and Regional Woodland Strategy, which include specific actions relating to the promotion of social inclusion.

With the benefits of diverse greenspace around housing well proven, Natural England has developed the Accessible Natural Greenspace model. This recognises the importance of quality and accessibility in the use of greenspace by local communities (SO6: 8), especially for certain groups such as children, young people, older people and disabled people. The model aims to encourage local planning authorities to ensure that no person need live further than 300m from quality natural greenspace, particularly contributing to the improvement of areas of deprivation which tend to be associated with poorer quality environment. A toolkit has also been developed to assist authorities in assessing the quality and quantity of natural greenspaces in their area and to help them develop a strategy to address deficiencies and maximise opportunities.

Planning and design are important mechanisms for improving community health, quality of life and creating a safe living environment that promotes social capital. The Towns and Cities Strategy highlights a range of innovative approaches to making the region's towns places where people will want to live, work, play and invest. To support the implementation of the Sustainable Communities Plan in the region, Communities and Local Government and the Department of Health (through the Regional Public Health Group) are working together to explore how the design of the built environment can promote healthy, sustainable communities.

Case study 25

Oakwood Road Community Field

Situated in the heart of the Whitton estate in South Lowestoft, Oakwood Community Field is now a picturesque 'pocket park'. Until recently, however, it was an under-used open space, surrounded by housing, which had become the subject of anti-social behaviour, and fly tipping.

The local tenants' association, Neighbourhood Watch and Whitton Life (a local community-based support group) have worked with Waveney District Council and Suffolk Police to transform the area into a welcoming and well-used local amenity.

Community involvement from the outset has been critical to the success of the project, which has been driven by the vision of local people. Children from the local school were involved in the creation of a colourful mosaic, which is the centrepiece of the paved area. Since the project was completed several successful events have been held at the park, including an Easter egg treasure hunt, attended by well over 200 local people.

In recognition of its success Oakwood Road Community Field has won a national award that recognises high quality green spaces that are managed by voluntary and community groups.

Jo McCallum, Community Development Officer at Waveney District Council said:

This project demonstrates how by working in partnership communities can make a real difference to their local areas, and have the ability to bring about a positive change which will benefit everyone.

Before



After



Case study 26

The Green Light Trust

The Green Light Trust is a Suffolk-based charity which works by invitation around the country, helping to establish community-owned woodlands.

Community groups are formed in each participating parish or area, and members of the local community take part in planting and other events. Provision often includes links to local schools, disabled access and informative talks about the woods.

With independence and self-sufficiency as goals, the Trust works with both urban and rural communities to find land, design, plant and manage their own woodland. The Trust bases all its work on four thematic cornerstones: children, community spirit, biodiversity and global kinship. It aims to hand on to others the practical experience gained since starting its paradigm project in Suffolk in 1993.

The Trust currently has 33 rural and urban projects in eight counties, 28 of which are in the East of England, with a total of 55.9 hectares planted to date.



As well as benefiting from access to the natural environment, sustainable communities need to take into account their impact on the environment, particularly where this contributes to climate change and its potentially catastrophic consequences. (SO6: 9)

This will involve pursuing such initiatives as low-carbon building, environmentally sensitive waste disposal, re-cycling, water-efficiency, raising awareness of sustainable lifestyle behaviours and ensuring that developments are designed and located to cope with climate-related impacts, such as flooding and increased temperatures.

At the time of writing, the East of England Climate Change Partnership is in the process of developing an action plan to help the region to develop sustainably in a continually changing climate.

Case study 27

The Foundry; an award-winning carbon neutral building

The Foundry is the headquarters of Suffolk-based charity, the Green Light Trust. Completed in 2006, after over 2,445 hours of volunteer help, it was awarded the East Sustainability Award by the Royal Institute of British Architects.

The building was deemed sustainable because of its 'deep green', carbon neutral construction methods. Another factor in achieving the award was the Green Light Trust's ethos of local volunteer engagement and the use of the project as a training tool for construction workers. The Foundry is as near autonomous as possible, using natural energy systems and creating no waste.

The Foundry is already being used as a local heritage and environmental education centre, promoting issues of sustainability, past and future, and involving local residents with knowledge of the building's agricultural use and the surrounding land.

The Green Light Trust hosts schools from a 25-mile radius to learn about traditional land management techniques and the contemporary use of traditional materials employed in The Foundry's re-build. The Foundry is also a place for business people to broaden their understanding of environmental and social responsibility issues and explore how their local actions affect the bigger picture of global sustainable development and climate change.

Case study 28

The Choose2Reuse campaign

In January 2007 Cambridge Community Reuse and Recycle Network launched the Choose2Reuse campaign, inviting members of the public to donate unwanted, duplicate or replacement gifts to a 'Green Santa', for distribution to charity shops and furniture projects. As well as promoting the environmental benefits of recycling, the aim was to provide a source of good quality affordable gifts for retail at a time of year which can be particularly isolating for those with limited financial means.

A regional media campaign and roadshow generated an overwhelming response, both in terms of items donated and the sheer enthusiasm and diversity of those who volunteered to run the campaign. A spin-off benefit for many of these volunteers was the work experience and confidence they developed during the campaign, in some cases leading to permanent employment within furniture projects and elsewhere.

As well as receiving goods for resale, the campaign also produced and distributed pledge cards which resulted in 1,500 additional offers of donations. Most local authorities who took part in the campaign have continued to produce and promote the pledge cards in their areas.

The Government has also put in place a raft of measures to tackle anti-social behaviour and in *Living Places, Cleaner, Safer, Greener*, sets out its vision for public space (ODPM, 2002). Combining these initiatives with effective housing management brings together the resident, housing and environmental elements, supporting the development of sustainable communities. The agenda to tackle anti-social behaviour has been further strengthened with the launch in 2005 of the cross-governmental Respect Task Force. This group works closely with local areas to develop policy and ensure that the Respect programme is delivered successfully across the country. Key measures of the Respect programme include:

- a new approach to tackling problem families through intensive family intervention programmes
- a wide-ranging programme to address poor parenting
- strengthening communities through more responsive public services
- improving behaviour and attendance in schools
- the funding of constructive activities for young people, such as youth intervention projects and sports programmes.

Speed restrictions in areas of high pedestrian activity have been shown to help prevent road traffic deaths and injuries. The National Institute for Health and Clinical Excellence is working with local authorities to support the implementation of 20mph zones in disadvantaged areas to reduce the disproportionate toll of road injuries suffered by these communities. Policy initiatives to cut down on car use include the Government's action plan for 'reducing car use on the school run', which aims to help reduce congestion and the associated slowing down of buses and increased car noise and pollution, and also to contribute to children's activity levels and reduce traffic accidents.

iii) Cultural opportunities

The importance of cultural opportunities in creating sustainable communities is recognised in the Joint Agreement on Culture and Sustainable Communities between the chief executives of the five leading national cultural agencies and the Department for Culture, Media and Sport, and Communities and Local Government, which was signed in July 2006. At the time of writing a Regional Action Plan to support the Joint Agreement is being developed.

iv) Crime

The Government places partnership working at the heart of tackling crime and disorder and the misuse of drugs (SO6: 10). The 1998 Crime and Disorder Act established Crime and Disorder Reduction Partnerships which draw membership from the police, local authorities, Probation Service, PCTs, the voluntary sector and local residents and businesses. This multi-agency membership enables crime to be placed within the context of the broader social exclusion agenda. While the work of the 48 partnerships around the region is focused primarily on crime reduction, it impacts on many other areas.

Similarly, each of the agencies represented have committed themselves to aligning strategies. For example, many local Health Improvement Plans include a section that outlines the PCT's contribution to the crime agenda and the clear links between their work and the impact they can have in reducing crime. Indeed the Police Reform Act 2002 reinforces this point by making PCTs responsible authorities.

As far as drugs misuse is concerned, the Home Office's Drug Strategy has nationally proved very successful. The strategy is underpinned by three main targets:

- reduce the harm caused by illegal drugs, including substantially increasing the number of drug-misusing offenders entering treatment through the criminal justice system
- reduce the use of Class A drugs and the frequent use of any illicit drug by all young people under the age of 25, especially the most vulnerable
- increase the numbers of problematic drug users in treatment by 100% by 2008, and increase year-on-year the proportion of users successfully sustaining or completing treatment.

As a result of the Drug Strategy, in 2004 there were 54% more drug users in treatment than in 1998, and the launch of an anonymous interactive drugs information portal (Talk to Frank) has been extremely successful nationwide, with 3.5 million website visits, and 675,000 phone calls between May 2003 and December 2004. In addition to this, drug-related crime has fallen, and in 2004/5 was a fifth lower than in 2002/3.

Case study 29

Bobbies on the Beat

The Bedfordshire Police Partnership Trust, a charity which works with the North Bedfordshire Community Safety Partnership, has been operating a Bobby Scheme since 1997 to support elderly and vulnerable victims of repeat crime.

The scheme has targeted five areas which are among the most deprived in the borough in terms of low income, poor education, skills and training, barriers to housing services and child poverty.

As well as providing general crime reduction advice and reassurance, the scheme offers a free service which includes a home security survey and installation of security equipment.

Since its launch, in cases where the Bobby Scheme has responded, repeat victimisation has dropped to 1% across the county. Nationally, the percentage of repeat victimisation is 14%. According to the *Bedfordshire Crime Study 2005*, the rate of repeat victimisation for Bedfordshire is an average of 9%.

v) Health

In recent years national health policies have recognised the need to improve social inclusion to improve the overall health of the population.

Choosing Health

The public health white paper *Choosing Health*, which was launched in November 2004, recommends that health improvement and tackling inequalities should become integral to NHS mainstream planning and delivery of services. There is a particular emphasis on health inequalities and mental health issues including the mental health of children, older people and Black and ethnic minorities.

The *Choosing Health* delivery plan highlights how the Department of Health and the NHS with other partners, within the framework of government policies, will help more people make more healthy choices and reduce health inequalities. It outlines the priorities for delivery at national, regional and local levels and how these will be achieved.

Our Health, Our Care, Our Say: a new direction for community services

The white paper *Our Health, Our Care, Our Say: a new direction for community services*, published in January 2006, sets a new direction for the health and social care system. It confirms the vision set out in the Department of Health green paper, *Independence, Well-being and Choice* and proposes a shift in the way in which services are delivered, ensuring that they are more personalised and that they fit into people's busy lives. The white paper aims to achieve four main goals:

- better prevention services with earlier intervention
- people to have more choice and a louder voice
- more to be done to tackle inequalities and improve access to community services
- more support for people with long-term needs.

The implementation plan stresses the importance of PCTs working with local authorities to deliver the white paper through local strategic partnerships and local area agreements.

Local area agreements (LAAs)

An underpinning theme for LAAs is about **reducing inequalities in health through interventions which include both health care and broader determinants (SO6: 11)**.

LAAs have some mandatory indicators to improve community cohesion. They also have indicators to reflect the needs of some socially excluded groups such as those with mental illness and the elderly, depending on local needs. There is a mandatory indicator on reducing inequalities in health in terms of 'all age all cause' mortality rates.

Valuing People: a new strategy for learning disability for the 21st century

The Government published its white paper, *Valuing People*, in 2001. *Valuing People* recognises rights, independence, choice, and inclusion as key principles for services for learning disability and recommends that the services need to be tailored to individual needs.

Gypsies and Travellers

Since Traveller poor health has been identified as one of the biggest areas of health inequalities in the region (*A Review of the Health Needs of Gypsy Travellers in the East of England*, GO-East, 2006), Government Office and the Regional Public Health Group have undertaken to champion Traveller health issues, lead on the spread of good practice and continue to raise the profile of existing gaps in information needed for monitoring Travellers' health. **This will be achieved through the local area agreement process, working in partnership with the voluntary and community sector (SO6: 11)** and by influencing the single issue review of Travellers' sites for the Regional Spatial Strategy.

Climate change

Climate change poses a global health threat through an increased incidence of:

- heat-related deaths and illness
- food poisoning
- injuries during storm events
- air pollution
- skin cancer.

(*Climate Change and Human Health: risks and responses*, World Health Organisation, 2003)

In the East of England in particular there is an additional increased risk of flooding, due to its large low-lying areas. Flooding leads to disruption and displacement of communities and increased risk of disease and injury. Vulnerability to these impacts of climate change will depend on a range of factors including population density, existing health status, age and socio-economic status.

For this reason The Regional Health Strategy, *Healthy Futures* (EERA, 2005), identifies **the need to 'understand and plan for the impacts of climate change and the more sustainable use of resources within the region, in terms of health and health inequalities issues' (SO6: 9)**.

3.1 – SO7: To improve access to services, especially for disadvantaged groups

Promoting access in its broadest sense is fundamental to achieving social inclusion. A variety of mechanisms can be used to improve access to services, and so increase take-up of services.

Improving access is often a case of reducing the need to travel by maximising the number of services provided within a local community.

For example:

- in rural areas mobile units such as mobile libraries carry community information as well as delivering a range of healthcare provision such as podiatry and screening services. Yet, mobile units are only effective if everyone in the community, including those with a physical disability, is able to access the vehicle. Advances in ICT mean there is scope to widen this range further to enable access to job opportunities through virtual job centres, on-line training, shopping and banking
- the concept of the 'one-stop shop' reduces the need for services to be located separately. Village halls and community centres are again becoming hubs of community activity with a range of services being delivered. The village hall may include a local shop or Post Office service and in some rural communities the local pub has become the focus for service provision, including access to a cash point, if not other banking services
- to thrive, market towns need to adapt to the demands of those living there and in the surrounding area. They can be effective and sustainable hubs for retail and professional service provision, helping to address social exclusion in the neighbouring hinterland. It is important not to overlook the role of the private sector in delivering services such as local shops and pubs.

DEFRA's Rural Services Standard sets out the levels of access to services which rural communities can expect to achieve. It followed publication of the Rural White Paper in Nov 2000, which set out the Government's plan to deliver equitable access to everyday public services for people who live in rural areas. In 2003, the Government introduced a target to improve rural services, focusing on primary healthcare, post-16 education, **public and community transport (SO7: 4)**, access to cash and e-Government information.

Again partnerships are key to delivering many of the innovative schemes and initiatives already in place. In particular, partnerships involving the private sector to ensure that policies provide effective incentives and disincentives encouraging providers to be both proactive and responsible in their provision for disadvantaged consumers (*Everyday Essentials: meeting basic needs*, National Consumer Council, 2003).

Case study 30

The Participation Networks Forum (PNF)

The PNF is a group of Essex voluntary organisations which aims to give a voice to adult social care service users and their carers. These include those with physical, sensory, learning and mental impairments. Sponsored and supported by Essex County Council's Adult Social Care team, the PNF has been effective in influencing service improvements within the Council, for the benefit of people with disabilities and the wider community.

A major piece of their work has been to develop the Disability Equality Scheme with Essex County Council. The PNF will be monitoring the effectiveness of the scheme during the next three years.

i) Financial services

The Treasury-led *Policy Action Team Report 14* has led to a number of important developments to improve access to banking. These are reflected in the range of local initiatives across the region that aim to encourage people to save, provide financial literacy training and access to loan finance at affordable rates (SO7: 1, 2, 3). Successful credit unions can help improve choice and access to financial services by offering fair, helpful and personalised services to all parts of the community. Many local Post Offices are now offering basic bank accounts following the introduction of direct credit transfer for the payment of welfare benefits.

The Financial Inclusion Taskforce (FIT) was launched in 2005 to monitor progress on government objectives relating to financial inclusion. FIT has drawn up the following framework for action:

- access to banking
- affordable credit
- face-to-face advice.

This is consistent with the experience of Citizens Advice, which states that successful financial inclusion activities require three key elements:

- delivery of financial literacy programmes
- access to debt advice
- access to affordable financial services (such as credit unions).

Case study 31

Moneysense Project

This financial literacy programme funded by Essex County Council targeted junior schools, secondary schools, sixth forms, special needs schools and exclusion units in the Basildon area. Its aim was to help young people build on their sometimes limited knowledge of the financial world, equipping them to make more informed financial choices as they grow up.

Through a series of presentations and workshops the programme explored such issues as how bank accounts and credit cards work, and some of the potential pitfalls of the latter. Older children were also taught about earning a salary, budgeting, paying rent and avoiding debt.

Case study 32

Region's credit unions respond to Farepak collapse

Following the collapse of the Farepak Christmas savings club in 2006, credit unions in the East of England met to discuss how best to support Farepak customers the following year.

Having drawn up a profile of Farepak customers and their requirements, the credit unions developed the Lock it Away Christmas savings account, which is regulated and protected by the Financial Services Authority. After a nominal joining fee customers are able to pay into their account using a PayPoint card, cheque, or standing order, at Post Offices or other participating retailers.

The Lock it Away savings campaign has been marketed across the region by staff from existing credit unions, which hope to help 4,000 new members save a total of £1 million over the 12 months to Christmas 2007.

ii) Information and advice services

In an inclusive society individuals need to be empowered as much as possible to help themselves (SO7: 6). Voluntary sector advice services across the region provide good quality information, advice, support, advocacy and representation services to people concerning their legal rights and responsibilities. This may include advice on welfare benefit entitlements, dealing with debt, discrimination or for those who are threatened with homelessness. In 2006/7, for example, the Citizens Advice Bureaux in the region handled 164,593 enquiries relating to welfare benefits (National Association of Citizens Advice Bureaux, East of England branch).

The advice sector is diverse, reflecting the diversity in society, and includes both national organisations and local independent advice centres rooted in their communities. There are more than 150 advice agencies in the region providing generalist to specialist services on a range of social welfare law subjects.

Information and advice also needs to be provided in an accessible format, which means giving consideration to the presentation of material as well as the content, which should meet the Crystal Standard of plain English. It may be that other media are more appropriate, for example virtual, film, oral or hand-signing.

ICT has an increasingly important role in improving access to services. As well as a generic source of information, ICT also has a key role in the delivery of public services, making them more accessible and creating more efficient, joined up services centred on the needs of customers. The Government is working towards having more of its services available online and has set several targets for ICT access.

Due to national and regional changes, there are continued pressures on the advice sector. Forthcoming changes that will have considerable impact include:

- changes in government policy in relation to the Community Legal Service that will affect the way that legal advice services are funded and organised
- changes in legislation, for example around disability discrimination, welfare reform and mental health, that are likely to result in increased advice enquiries
- the housing programme in the region that will result in increased demand for infrastructure services, including advice.

To deal with the changing funding profile for advice the sector's infrastructure organisations have come together as a regional consortium to form Advice Alliance East, broadly adopting a regional version of the national advice umbrella, Advice Alliance.

Advice Alliance East is working to ensure that regional and local government and other public bodies recognise the essential role played by advice and information services in promoting social justice and inclusion by enabling people to exercise their rights and to take up their responsibilities as citizens. In addition, Advice Alliance East aims to ensure that policy makers and funders take into account the voluntary advice sector's contribution to the local community and provide adequate support for the sector.



iii) Transport services

Transport is important both in enabling people to access services, but also as a service in itself. To improve access to transport, we need to provide more efficient and effective transport options (SO7: 4), building on existing mechanisms such as concessionary fares, car pools and community transport schemes. These might include:

- dedicated transport provision for specific groups such as jobseekers and people on training schemes
- travel vouchers to promote flexibility and responsiveness to passenger needs
- subsidised vehicle loans or hire, and payment for driving lessons conditional on participation in education or employment programmes
- improved mechanisms for providing travel information and advice
- pay-as-you-drive vehicle insurance to lower costs for low-mileage drivers
- car pools that can help to share the costs of vehicle ownership.

The main mechanisms for achieving the above include:

- effective partnerships, for example LSPs and the rural transport partnerships currently operating in each county, to provide community transport solutions
- local authority transport plans, which provide an important mechanism for ensuring appropriate links are made between transport access and the planning and delivery of services
- cross-boundary working to maximise the opportunities for improved integration
- regional planning guidance which incorporates accessibility targets to ensure minimum public transport service levels.

Case study 33

Quality Taxi Partnership

In 2006, the Quality Taxi Partnership was established to improve taxi services in Basildon District and to encourage independent living amongst disadvantaged and socially isolated groups. One of only a few in England, the scheme's initiatives include:

- a subsidised taxi scheme for a wide range of excluded groups, run by Basildon District Council in conjunction with the primary care trust, Connexions, local housing associations and schools
- driver training including passenger assistance, disability awareness and legal considerations
- provision of new and improved infrastructure, including new rank, shelters, improvements to routes and signage
- opening of bus lanes to taxi and private hire operators
- piloting the use of CCTV in taxi and private hire vehicles.



3.1 – SO8: To develop social networks, community assets and promote community cohesion

i) Social networks

Social inclusion is also about prospects, networks and life chances. Developing community assets and building social networks can contribute to reducing social exclusion or its effects on individuals or society.

Social capital is a new concept, which is variously defined but includes:

- the level of social trust (how much people trust each other in general)
- the level of participation in political and civic action by members of the community
- the level of reciprocity (how much give and take there is between individuals within communities)
- the degree to which the social networks people have access to are extensive and supportive.

It would appear that building social capital could help mitigate the effects of exclusion throughout the lifecycle. For example, encouraging young people to be involved in community, civic and political life will help widen their social networks. It is equally important to ensure that older people can continue to make new, enriching, reciprocal relationships. The region scores highly on social support indicators compared with other regions in the UK. Sixty-six per cent of people reported having five or more people they could turn to in a crisis, compared with an average of 58% for the country as a whole (*People's Perceptions of their Neighbourhood and Community Involvement*, Coulthard et al, London, Office for National Statistics, 2002).

Possible mechanisms for building social capital include:

1. encouraging the development of reciprocal relationships through:

- Investing in activities which encourage socially excluded individuals to engage in community and voluntary activity
- Regeneration teams building more reciprocal relationships between officers and community members (employing local people, officers more embedded within the community, co-mentoring schemes)
- Encouraging Time Banks, credit unions and local exchange trading schemes and community investment projects, particularly in regeneration areas.

2. encouraging wide social networks through:

- Regional and local planning guidance encouraging civic space planning
- Supporting self-help groups and other collective community action.

3. encouraging more equal power relationships through:

- Devolving decision-making and funding to community groups
- Ensuring inclusive local planning processes
- Employing local people as officers in regeneration schemes.

Case study 34

Anselm Community Centre project

St Edmundsbury Borough Council worked with the local community on an estate in Bury St Edmunds to deliver a new community centre. The estate had been identified as a pocket of deprivation which lacked a suitable meeting place for residents or venue for service providers.

Opened in February 2007, the centre now provides activities and facilities for:

- elderly and disabled people and their carers
- those experiencing social isolation
- women and children
- young people
- residents from Black and ethnic minorities.

Involved in the project from the start, members of the local community have also increased their knowledge, skills and confidence.

Several residents have become trustees and directors of the charity which runs the centre. Members of the local Women's Group, who were previously often isolated from the wider community, are now sitting on the management group of the centre, making decisions on its day-to-day running.



ii) Community assets

Using existing, and helping to further develop, community assets is important for achieving sustainable regeneration solutions (SO8: 2) and reducing grant dependency. Community and social enterprises can help to address poverty, unemployment and social exclusion among deprived communities in sustainable ways. As well as creating employment opportunities for those who face barriers to labour market participation, they provide goods and services to communities that can be socially excluded. They create wealth and reinvest it in disadvantaged areas.

Involving local communities in cultural activities is also very effective in helping to develop a sense of identity and community as reflected in the role it increasingly plays in regeneration projects. Many historic buildings are now being used as artists' studios, workspaces for the creative industries, craft shops and galleries, healthy living centres or local learning centres. In the short-term, local communities benefit from the inward investment; in the longer-term from the increased employment and improved vitality that the new cultural activities bring, together with the quality of the built environment.

The Government is committed to promoting civil renewal and community capacity building. The Active Citizenship Centre was launched in December 2003 and has two main aims. Firstly, to bring together policy-makers, academics and members of the public to develop new ideas and draw on lessons learned. Secondly, to help develop policy-making and provide more support for existing government efforts to involve local people in identifying and solving the problems in their communities (SO8: 1). It is complemented by the Community and Voluntary Sector Strategy to further support the infrastructure of voluntary and community organisations and enable them to help shape and deliver high quality public services (SO8: 3, 4).

Case study 35

The Old Hemp Works community land trust, Halesworth

In the face of high land costs, fragmented ownership patterns and limited opportunities for community involvement in planning community land trusts (CLTs) represent an increasingly viable mechanism for maintaining housing affordability and providing low cost workspace for local services. At the same time, CLTs capture increases in land value for the lasting benefit of the community. Giving ownership of land to local people also makes it easier to maintain thriving, sustainable communities with diverse social provision, greenspace and community facilities.

Foundation East has set up a CLT at The Old Hemp Works in Halesworth, providing a legal infrastructure for local people to own the land there in perpetuity. The local community has been given the expertise to take on the democratic control of their assets, develop the site and access finance.

After 40 years' of disrepair the property is being developed into eight small business units and a community meeting room, which research identified as critical for the area to thrive.

iii) Community cohesion

Nationally, the Government is committed to creating a cohesive society, which promotes equality and diversity and safe and strong communities for all. In *Our Shared Future* (2007) the recently-established Commission for Integration and Cohesion proposes four key principles to underpin integration and cohesion:

- a sense of 'shared futures', with an emphasis on what binds communities, rather than what divides them
- a 'new model of rights and responsibilities, clarifying the obligations and rewards of citizenship, both for individuals and groups
- an 'ethics of hospitality' which places emphasis on mutual respect and civility
- a 'commitment to equality' (SO8: 6, 8 and SO7: 7), recognising the need to deliver 'visible social justice' and build trust in the institutions which arbitrate between groups.

The latter principle will also be supported by the Government's creation of a new single Commission of Equality and Human Rights (CEHR) from 1 October 2007, as an outcome of the Equality Act 2006. The purpose of the CEHR is to reduce inequality, eliminate discrimination, strengthen good relations between people and protect human rights.

The CEHR will take on all of the powers of the existing Commissions as well as new powers to enforce legislation more effectively and promote equality for all. It will champion the diverse communities that make up modern Britain in their struggle against discrimination. It will also promote awareness and understanding of human rights and encourage good practice by public authorities in meeting their Human Rights Act obligations.

Other mechanisms for developing community cohesion at a regional level include:

- initiatives such as local and regional compacts as a means of recognising and valuing the diversity of knowledge, skills and experience of different communities and sectors
- opportunities for people from different communities to meet and discuss issues and concerns that affect them all, to understand and respect each other's cultures and to develop a shared vision for their neighbourhood (SO8: 7).

Good examples already exist around the region:

- use of local forum style meetings to explore issues of concern and to increase understanding of the UK culture and key services such as health, housing, education, legal help and welfare benefits. It is also important that different sections of the community are involved in planning and policy development as appropriate
- regional networks and public bodies acting as a conduit for good practice to ensure that different parts of the region can learn from good practice and adapt this to their area. Regional bodies help disseminate information on the Government's Community Cohesion Programme. Regional inter-faith networks have a key role in ensuring that prejudice and misconceptions about particular faiths are dispelled (SO8: 7)
- EERA's Strategic Migration Partnership (EERA-SMP) is in the process of producing a regional Refugee Integration Framework (SO7: 5)
- Peterborough's New Link centre provides a one-stop information service to asylum seekers, refugees and migrant workers, to help them integrate into the city (SO8: 5). The centre also provides advice and information to local communities on issues relating to asylum and immigration.

Case study 36

Traveller site, Cottenham

Pupils at Cottenham Village School have had lessons on the theme of conflict in the community, exploring themes of racism and prejudice towards Travellers. The lessons looked at how such prejudice is fuelled by myth, gossip, misunderstanding and the media, often leading to community conflict.

Subsequently arrangements were made for pupils from the school to visit their local Traveller site with a questionnaire for their GCSE coursework. This looked at Traveller lifestyle and how relations between Travellers and the wider community might be improved. The pupils were made very welcome and their questions were answered in detail, changing their perceptions of Travellers and Traveller sites in a positive way. The Traveller residents, who are often reluctant to allow their children to transfer to secondary school, also reported being very impressed with the pupils from the village college.

A DVD* of this project has now been produced and a number of excellent suggestions for improving community cohesion have been passed on by the pupils to members of the community with the influence to act upon them.

* Copies of the DVD can be requested from: Team for Traveller Education, Cambridge Professional Development Centre, Foster Road, Trumpington, Cambridge, CB2 2NL, Tel. (01223) 508 700.

Case study 37

Gateway Protection Programme

In December 2006 12 Congolese families from a refugee camp in Zambia started a new life in Norwich under the Gateway Protection Programme, a partnership between the UK Government and the United Nations High Commission for Refugees. Gateway provides a route to the UK for some of the most vulnerable refugees in the world, who are often also survivors of torture, rape or other severe trauma. Some of them will have spent up to ten years in a refugee camp.

Since their arrival the refugees have received co-ordinated support, advice and help from a range of local agencies, which has been an invaluable factor in their successful integration into their new communities.

Action plan

The action plan which accompanies this strategy (see inside back cover) stems from the preceding analysis and findings of the strategy review undertaken by a multi-agency project team during 2007.

Glossary

BME	Black and minority ethnic
CBL	Choice-based lettings
CDFI	Community development finance institution
CEHR	Commission for Equalities and Human Rights
CLG	Communities & Local Government (formerly ODPM)
CLT	Community land trust
COVER	Community & Voluntary Forum for the Eastern Region
DEFRA	Department for Environment, Food and Rural Affairs
DfES	Department for Education and Skill
DWP	Department for Work & Pensions
EAZ	Education action zone
EEDA	East of England Development Agency
EERA	East of England Regional Assembly
EERA-SMP	East of England Regional Assembly Strategic Migration Partnership
EESCP	East of England Skills and Competitiveness Partnership
ERPHO	Eastern Region Public Health Observatory
ESOL	English for speakers of other languages
Fte	Full-time equivalent
GO-East	Government Office for the East of England
ICT	Information and communications technology
liC	Investing in Communities
IRS	Integrated Regional Strategy

JRF	Joseph Rowntree Foundation
LAA	Local area agreement
LEA	Local education authority
LSC	Learning & Skills Council
LSP	Local strategic partnership
MENTER	Minority Ethnic Network for The Eastern Region
META	Mobile Europeans Taking Action
NHS	National Health Service
NOMS OASys	National Offender Management Service Offender Assessment System
ODPM	Office of the Deputy Prime Minister (now CLG)
OSEP	Observatories Social Exclusion Partnership
PCT	Primary care trust
PIU	Performance Innovation Unit (now Prime Minister's Strategy Unit)
PRIME	National organisation to help people over 50 set up in business
PSA	Parent support advisor
PSA7	Public Service Agreement 7
SEU	Social Exclusion Unit
SSA	Sector skills agreement
UKYP	UK Youth Parliament
YIPPEE	Youth Involvement Participation Partnership of the East of England
YOT	Youth Offending Team

Acknowledgements

EERA would like to thank the wide range of stakeholders and partners who have contributed to this second edition of the Regional Social Strategy for the East of England. Particular thanks are due to the project team which reviewed and refreshed the strategy:

- Keith Bennett (Chair, Social Inclusion Panel)
- Sara Betsworth (Big Lottery Fund)
- Nick Burfield (EERA)
- Ila Chandavarkar (MENTER)
- Andrew Cogan (COVER)
- Sally Fishwick (Natural England)
- Catherine Gregson (Public Health Group)
- Ed Hale (Citizens Advice)
- Joella Hazel (MENTER)
- Cllr Theresa Higgins (Social Inclusion Panel)
- Katerina Lagoudaki (EEDA)
- Helen Mann (Learning & Skills Council)
- John McLeod (Learning & Skills Council)
- John Meggison (Essex Police)
- Cllr John Metcalf (Social Inclusion Panel)
- Toyin Oremakinde (Public Health Group)
- Cllr Jane Pitman (Social Inclusion Panel)
- Mark Proctor (EERA)
- Chris Rowland (Care Services Improvement Partnership – Eastern Region)
- Andrew Seager (Citizens Advice)
- Vanessa Tilling (GO-East)
- Nigel Tomlinson (The Environment Agency)
- John Wilkinson (EEDA)
- Jen Wingate (Inspire East)
- Clare Witcombe (GO-East)
- David Wood (Rural Action East)
- Neil Wood (Jobcentre Plus)

Photographs

EERA would like to thank Natural England, EEDA, The Environment Agency, Welwyn Hatfield Borough Council, Waveney District Council, the Green Light Trust and St Edmundsbury Council for photographs provided.

Contact

Mark Proctor, Social Policy Officer
East of England Regional Assembly
Flempton House
Flempton
Bury St Edmunds
Suffolk
IP28 6EG
(01284) 729 449 (direct line)
(01284) 728 151 (main switchboard)
mark.proctor@eera.gov.uk
www.eera.gov.uk/socialstrategy

Please contact us if you have any difficulties accessing this document and we will do our best to help.

Design and production: Direct Approach (01733) 235 234





Printed on 9lives 55 Silk; an FSC accredited coated paper manufactured with a 55% recycled fibre content (25% post-consumer de-inked pulp FSC certified, 30% pre-consumer fibre and 45% FSC certified virgin ECF fibre from sustainable forests).