

Halifax 2014 Commonwealth Games Candidate City Society

Supplemental information

Halifax 2014 Commonwealth Games Candidate City Society

Supporting schedules of revenues and expenses

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UNAUDITED

**Halifax 2014 Commonwealth Games Candidate City Society
Schedule of Revenues and Expenditures
17 1/2 month period ended May 31, 2007
as at November 1, 2007**

*Reference
(Tab)*

	Budget	Actual	
REVENUES			
<i>Public Financing</i>			
Federal Government Grant	\$ 3,500,000	\$ 2,012,702	
Nova Scotia Government Grant	3,500,000	\$ 3,500,000	
Halifax Regionality Municipality Grant	3,000,000	\$ 3,000,000	
Employment Program	25,200	-	
	\$ 10,025,200	\$ 8,512,702	
<i>Sponsorships</i>			
Lottery	\$ 3,230,000	\$ 508,184	
Friends' Program	500,000	\$ 500,000	
Other Revenue	500,000	-	
Interest Revenue	30,000	\$ 62,352	
	25,000	\$ 50,346	
	\$ 14,310,200	\$ 9,633,585	
Total revenues			

EXPENDITURES

Bid Marketing

Partnership			
Visit to Countries/Events	\$ 1,099,955	\$ 1,009,251	1
Site visit by the CGA's	515,356	\$ 53,197	2
CGA Support Program	700,000	\$ 8,956	
Gifts	10,000	\$ 5,323	
Meeting Costs and other Expenses	48,000	\$ 11,285	
Uniforms	54,065	\$ 17,338	
	\$ 2,427,376	\$ 1,105,350	

Sponsorship

Pageantry and Signage Warehouse	\$ 232,928	\$ -	
Research	23,680	\$ 21,188	
Services to Sponsor	295,000	\$ 168,560	3
Friends' Program	50,000	\$ 33	
Merchandise	7,500	\$ 2,351	
Meeting Costs and Other Expenses	2,000	\$ 124	
Promotional Events	141,500	\$ 40,730	3
Exhibition, Salon and Gala	24,000	\$ 1,731	
Educational Program and Press Conference	58,500	\$ 32,218	
Promotional Tool Production	401,050	\$ 285,343	3
Advertising	144,000	\$ 86,178	
Corporate Image	95,000	\$ 68,069	
Publications	181,400	\$ 110,779	
Meeting Costs and Other Expenses	2,000	\$ 1,708	
Communication Materials	410,000	\$ 7,753	
	\$ 2,068,558	\$ 826,765	

UNAUDITED


Halifax 2014 Commonwealth Games Candidate City Society
 Schedule of Revenues and Expenditures
 17 1/2 month period ended May 31, 2007
 as at November 1, 2007

*Reference
(Tab)*

<i>Core Services</i>	Budget	Actual
People		
Salaries & Benefits	\$ 3,406,500	\$ 2,667,947
Meeting Costs and other expenses	311,612	\$ 180,782
	<u>\$ 3,718,112</u>	<u>\$ 2,848,729</u>
Finance, Administration		
Employment Program	\$ 25,200	\$ -
Financial Services	79,025	\$ 163,007
Legal Services	85,035	\$ 64,022
Insurance	49,000	\$ 26,334
Human Resources	84,410	\$ 29,274
Equipment and Office Supplies	182,150	\$ 158,570
Office Space Management	316,370	\$ 382,611
Volunteer Meals	12,500	\$ -
Telecommunications	107,688	\$ 107,161
Computers	195,700	\$ 46,945
Photocopier and Audio-Visual Equipment	21,500	\$ 16,825
Meeting Costs and Other Expenses	2,000	\$ 1,124
Contingencies	689,998	\$ -
Non-recoverable Harmonized Sales Tax	788,996	\$ 397,922
	<u>\$ 2,639,572</u>	<u>\$ 1,393,795</u>
Games Planning		
Bid Book		
Consultant	\$ 1,074,514	\$ 997,181
Bid Book Production	270,500	\$ 121,579
Professional Fees	1,938,750	\$ 2,168,753
Meetings and Other Expenses	97,818	\$ 99,766
Bid Legacies	75,000	\$ -
	<u>\$ 3,456,582</u>	<u>\$ 3,387,280</u>
Total expenditures	<u>\$ 14,310,200</u>	<u>\$ 9,561,918</u>
Excess of revenues over expenditures	<u>\$ -</u>	<u>\$ 71,667</u>

4

6
5



 Gerald J. Goneau, Liquidator



 Date

TAB 1

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Visit to CGA's - Africa	158,041	schedule
Visit to CGA's - Asia	13,029	schedule
Visit to CGA's - Caribbean	31,752	schedule
Visit to CGA's - Europe	33,720	schedule
Visit to CGA's - Oceania	41,926	schedule
Visit to meetings & Conferences - Africa	38,541	schedule
Visit to meetings & Conferences - Caribbean	15,073	schedule
Visit to meetings & Conferences - International	70,404	schedule
Visit to meetings & Conferences - Oceania	6,433	schedule
Visit to Sporting Event - Africa	17,425	schedule
Visit to Sporting Event - America	6,784	schedule
Visit to Sporting Event - Asia	65,364	schedule
Visit to Sporting Event - Caribbean	5,037	schedule
Visit to Sporting Event - Oceania	5,000	schedule
Visit to Melbourne 2006	487,736	already released
Visit to Sri Lanka prior	2,408	
London Bid Lodgement	160	
Miscellaneous	10,418	
	<u>1,009,251</u>	

Halifax 2014 Commonwealth Games Candidate City Society
Summary of travel information

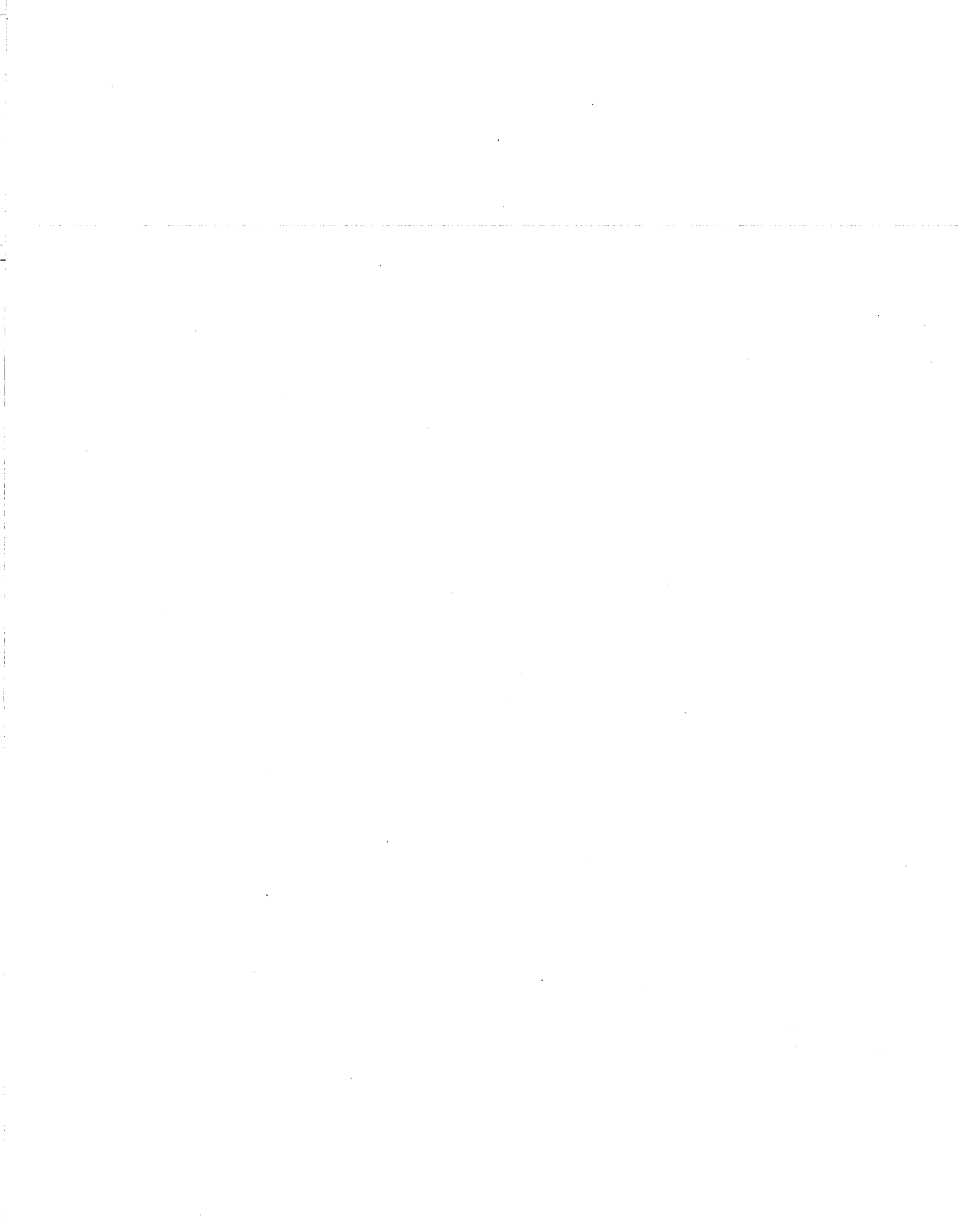
Travel costs are incurred in accordance with the travel policy as approved by the executive committee

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Travel classes are often referred to by codes as follows:

<u>Class</u>	<u>Ticket codes</u>
Business	C, J or Z
Economy	T, L, K, M, S, Y, U
Frequent flyer points	W

Depending on the airline practices, some plane ticket information does not specify the travel class



Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

CGA - Africa

Individuals on CGA Trip

	Beginning of Trip	End of Trip	Days Away
Amarok Training Services Ltd. (Patrick Jarvis)	5-Dec-06	16-Dec-06	11
Trevino Betty	5-Nov-06	11-Nov-06	6
Dr. Andrew Pipe	9-Feb-07	15-Feb-07	6
Fred MacGillivray	5-Nov-06	18-Nov-06	13
Kate Randall (Trip 1)	28-Sep-06	3-Oct-06	5
Kate Randall (Trip 2)	27-Nov-06	14-Dec-06	17
Kate Randall (Trip 3)	27-Jan-07	15-Feb-07	19
Kate Randall (Trip 4)	Feb trip		
Scott Logan	28-Sep-06	3-Oct-06	5
Thomas Jones (Trip 1)	2-Dec-06	17-Dec-06	15
Thomas Jones (Trip 2)	26-Jan-07	10-Feb-07	15
Thomas Jones (Trip 3)	Feb trip		

Trip Costs

		Notes
Airfare - Amorok Training Services Ltd.	5,980	1
Airfare - Trevino Betty	12,272	2
Airfare - Dr. Andrew Pipe	14,491	3
Airfare - Fred MacGillivray	12,266	4
Airfare - Kate Randall	36,609	5
Airfare - Scott Logan	19,858	6
Airfare - Thomas Jones	30,800	7
Other Air Travel Costs	3,551	8
Accommodations	19,243	9
Transportation	688	
Meals/Per Diems	834	
Hosting / Entertainment	936	10
Varied Goods & Services	512	11
	<u>158,041</u>	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users

Notes

- 1 Trip 1 **3,979.50** December 5, 2006 to December 12, 2006
Durban - Johannesburg - Windhoek - Johannesburg - Gaborone - Johannesburg - Dar Es
Salaam - Johannesburg -Mahe Island
12/05/06 ~ Durban to Johannesburg
12/05/06 ~ Johannesburg to Windhoek
12/07/06 ~ Windhoek to Johannesburg
12/07/06 ~ Johannesburg to Gaborone
12/09/06 ~ Gaborone to Johannesburg
12/10/06 ~ Johannesburg to Dar Es Salaam
12/11/06 ~ Dar Es Salaam to Johannesburg
12/12/06 ~ Johannesburg to Mahe Island
** Itinerary does does not specify flight class*
- Trip 2 **2,000.60** December 14, 2006 to December 16, 2006
Mahe Island - Mauritius -Johannesburg
12/14/06 ~ Mahe Island to Mauritius
12/16/06 ~ Mauritius to Johannesburg ~ Johannesburg to Durban
** Itinerary does does not specify flight class*
- 2 Trip 1 **12,271.80** November 5, 2006 to November 11, 2006
Toronto - Heathrow - Johannesburg - Lilongwe Malawi - Blantyre Malawi -
Johannesburg - Heathrow -Toronto
11/5/06 - Toronto to Heathrow - Executive Class
11/6/06 - Heathrow to Johannesburg - Executive Class
11/7/06 - Johannesburg to Lilongwe Malawi - Economy Class
11/7/06 - Lilongwe Malawi to to Blantyre Malawi - Economy Class
11/10/06 - Blantyre Malawi to Johannesburg - Economy Class
11/10/06 - Johannesburg to Heathrow - Business Class
11/11/06 - Heathrow to Toronto - Economy Class
- 3 Trip 1 **14,490.80** February 9, 2007 to February 15, 2007
Toronto - Zurcih - Nairobi - Douala - Yaounde - Nairobi - Johannesburg - Zurich -
Toronto - Ottawa
2/9/07 - Toronto to Zurcih - Executive Class
2/10/07 - Zurich to Nairobi - Business Class
2/12/07 - Nairobi to Douala - Economy Class

- 2/13/07 - Yaounde to Nairobi - Economy Class
 2/14/07 - Nairobi to Johannesburg - Z Class
 2/14/07 - Johannesburg to Zurich - Business Class
 2/15/07 - Zurich to Toronto - Business Class
 2/15/07 - Toronto to Ottawa - Business Class
- 4 Trip 1 **12,266.47** November 5, 2006 to November 18, 2006
 Halifax - Heathrow - Johannesburg - Lilongwe Malawi - Blantyre Malawi -
 Johannesburg - Manzini - Johannesburg - Maputo - Johannesburg - Lusaka -
 Johannesburg - Heathrow - Halifax
 11/5/06 - Halifax to Heathrow - Business Class
 11/6/06 - Heathrow to Johannesburg - Executive Class
 11/7/06 - Johannesburg to Lilongwe Malawi - T Class
 11/7/06 - Lilongwe Malawi to Blantyre Malawi - Economy Class
 11/12/06 - Blantyre Malawi to Johannesburg - Economy Class
 11/12/06 - Johannesburg to Manzini - Economy Class
 11/14/06 - Manzini to Johannesburg - M Class
 11/14/06 - Johannesburg to Maputo - K Class
 11/16/06 - Maputo to Johannesburg - Economy Class
 11/16/06 - Johannesburg to Lusaka - L Class
 11/17/06 - Lusaka to Johannesburg - L Class
 11/17/06 - Johannesburg to Heathrow - Business Class
 11/18/06 - Heathrow to Halifax - Business Class
- 5 Trip 1 **12,609.26** September 28, 2006 to October 13, 2006
 Halifax - Heathrow - Johannesburg - Maseru - Perth - Brisbane - Honaria - Port Vila -
 Nadi - Los Angeles - Toronto - Halifax
 9/28/06 - Halifax to Heathrow - Business Class
 9/29/06 - Heathrow to Johannesburg - Executive Class
 9/30/06 - Johannesburg to Maseru - Economy Class
 10/3/06 - Maseru to Perth - Economy Class
 10/4/06 - Perth to Brisbane - Economy Class
 10/7/06 - Brisbane to Honaria - Economy Class
 10/10/06 - Honaria to Port Vila - Economy Class
 10/11/06 - Port Vila to Nadi - Economy Class
 10/12/06 - Nadi to Los Angeles - Business Class
 10/13/06 - Los Angeles to Toronto - Business Class
 10/13/06 - Toronto to Halifax - Business Class

- Trip 2 **11,725.37** January 27, 2006 to February 15, 2007
Heathrow - Cairo - Entebbe - Nairobi - Dakar - Banjul Gambia - Accra - Nairobi -
Douala - Yaounde - Nairobi - Heathrow
1/27/07 - Heathrow to Cairo - Business Class
1/27/07 - Cairo to Entebbe- Business Class
1/30/07 - Entebbe to Nairobi - S Class
1/30/07 - Nairobi to Dakar - Economy Class
2/4/07 - Dakar to Banjul Gambia - Economy Class
2/9/07 - Accra to Nairobi - Economy Class
2/12/07 - Nairobi to Douala - S Class
2/13/07 - Yaounde to Nairobi - S Class
2/14/07 - Nairobi to Heathrow - Economy Class
2/14/07 - Heathrow to Toronto - M Class
2/15/07 - Toronto to Ottawa - M Class
2/15/07 - Ottawa to Halifax - Economy Class
- Trip 3 **5,757.35** December 7, 2006 to December 14, 2006
Windhoek - Johannesburg - Gaborone - Johannesburg - Dar Es Salaam - Johannesburg -
Mahe Island - Mauritius - Dubai - Sydney
12/07/06 - Windhoek to Johannesburg
12/07/06 - Johannesburg to Gaborone
12/09/06 - Gaborone to Johannesburg
12/10/06 - Johannesburg to Dar Es Salaam
12/11/06 - Dar Es Salaam to Johannesburg
12/12/06 - Johannesburg to Mahe Island
12/14/06 - Mahe Island to Mauritius
12/16/06 - Mauritius to Dubai
12/18/06 - Dubai to Sydney
** Itinerary does not specify flight class*
- Trip 4 **2,672.70** January 8, 2007 to January 8, 2007
Melbourne - Los Angeles - Toronto - Halifax
01/08/07 - Melbourne - Los Angeles
01/08/07 - Los Angeles - Toronto
01/08/07 - Toronto - Halifax
** Itinerary does not specify flight class*
- Trip 4 **2,790.50** November 27, 2006 to December 5, 2007
Halifax - London - Doha - Nairobi - Johannesburg - Windhoek

11/27/06 - Halifax to London
11/28/06 - London to Doha
12/3/06 - Doha to Nairobi
12/5/07 - Nairobi to Johannesburg
12/5/07 - Johannesburg to Windhoek

** Itinerary does does not specify flight class*

Note - 50% of total flight charged to CGA Africa

- Trip 5 **1,054.26** Payment of flights for Kate Randall and Thomas Jones in Africa - February 2007
- 6 Trip 1 **19,858.20** September 28, 2006 to October 13, 2006
Halifax - Heathrow - Johannesburg - Maseru - Johannesburg
Perth to Brisbane - Honaria - Port Vila - Nadi - Los Angeles - Toronto - Halifax
9/28/06 - Halifax to Heathrow - Business Class
9/29/06 - Heathrow to Johannesburg - Executive Class
9/30/06 - Johannesburg to Maseru - Economy Class
10/2/06 - Johannesburg to Sydney - flight class not given
10/3/06 - Maseru to Johannesburg - Depart Oct 3/06 - Economy Class
10/4/06 - Perth to Brisbane - Economy Class
10/7/06 - Brisbane to Honaria - Economy Class
10/10/06 - Honaria to Port Vila - Economy Class
10/11/06 - Port Vila to Nadi - Economy Class
10/12/06 - Nadi to Los Angeles - Business Class
10/13/06 - Los Angeles to Toronto - Business Class
10/13/06 - Toronto to Halifax - Business Class
- 7 Trip 1 **16,723.10** December 2, 2006 to December 17, 2006
Ottawa - London - Nairobi - Johannesburg - Windhoek - Johannesburg - Gaborone -
Johannesburg - Dar Es Salaam - Johannesburg - Mahe Island - Mauritius - London -
Ottawa
12/2/06 - Ottawa to London
12/3/06 - London to Nairobi
12/5/06 - Nairobi to Johannesburg
12/5/06 - Johannesburg to Windhoek
12/7/06 - Windhoek to Johannesburg; Johannesburg to Gaborone
12/9/06 - Gaborone to Johannesburg
12/10/06 - Johannesburg to Dar Es Salaam
12/11/06 - Dar Es Salaam to Johannesburg
12/12/06 - Johannesburg to Mahe Island

12/14/07 - London to Johannesburg
 12/14/06 - Mahe Island to Mauritius
 12/16/06 - Mauritius to London
 12/17/06 - London to Ottawa
 Trip 2 **13,022.50** January 26, 2006 to February 10, 2006
 Halifax - Heathrow - Cairo - Entebbe - Nairobi - Dakar - Banjul Gambia - Accra -
 Heathrow - Ottawa
 01/26/07 - Halifax to Heathrow - Executive Class
 01/27/07 - Heathrow to Cairo - Business Class
 01/30/07 - Entebbe to Nairobi - S Class
 01/30/07 - Nairobi Dakar - S Class
 01/4/07 - Dakar to Banjul Gambia - Economy Class
 02/9/07 - Accra to Heathrow - Economy Class
 02/10/07 - Heathrow to Ottawa - M Class
 Trip 3 **1,054.26** Payment of flights for Kate Randall and Thomas Jones in Africa - February 2007

8 Consists of the following items:

- ~Change fees for airfare
- ~Visa entrance and departure charges - Tom and Kate
- ~Excess Baggage Costs
- ~Terminal Fees

9 For 75 hotel room nights

10 Two Separate Hosting Events

- 1) 213.02 SBM Domaine Anna Restaurant
- 2) 723.00 Banquet in Botswana

11 Consists of the following items:

- ~Map of southern Africa region for IR department
- ~Medical bills
- ~Entry Visa fees
- ~Medical Visits
- ~Internet Access
- ~Supplies



Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

CGA - Asia

<i>Individuals on CGA Trip</i>	Beginning of Trip	End of Trip	Days Away
Kate Randall	14-Aug-06	25-Aug-06	11
Eric Savard	14-Aug-06	25-Aug-06	11
Thomas Jones	14-Aug-06	25-Aug-06	11
Fred MacGillivray	14-Aug-06	25-Aug-06	11

Trip Costs

Airfare (Kate Randall)	3,045
Airfare (Fred MacGillivray)	3,045
Accommodations	6,185
Transportation	124
Hospitality	31
Credit Card Charges	65
Parcel Services	40
Varied Services	494
	<u>13,029</u>

Notes

1

1

2

3

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 3,044.73 August 14, 2006 to August 25, 2006

Halifax - Toronto - Frankfurt - Colombo - Maldives -

Dubai - Larnaca - Frankfurt - Toronto - Halifax

All flights ~ economy class

Aug 14/06 - Halifax to Toronto - Economy Class

Aug 14/06 - Toronto to Frankfurt - Economy Class

Aug 15/06 - Sheraton Hotel - One Night

Aug 15/06 - Frankfurt to Columbo - Economy Class

Aug 21/06 - Columbo to Maldives - Economy Class

Aug 23/06 - Maldives to Dubai - Economy Class

Aug 23/06 - Dubai to Larnaca Economy Class

Aug 25/06 - Larnaca to Frankfurt - Economy Class

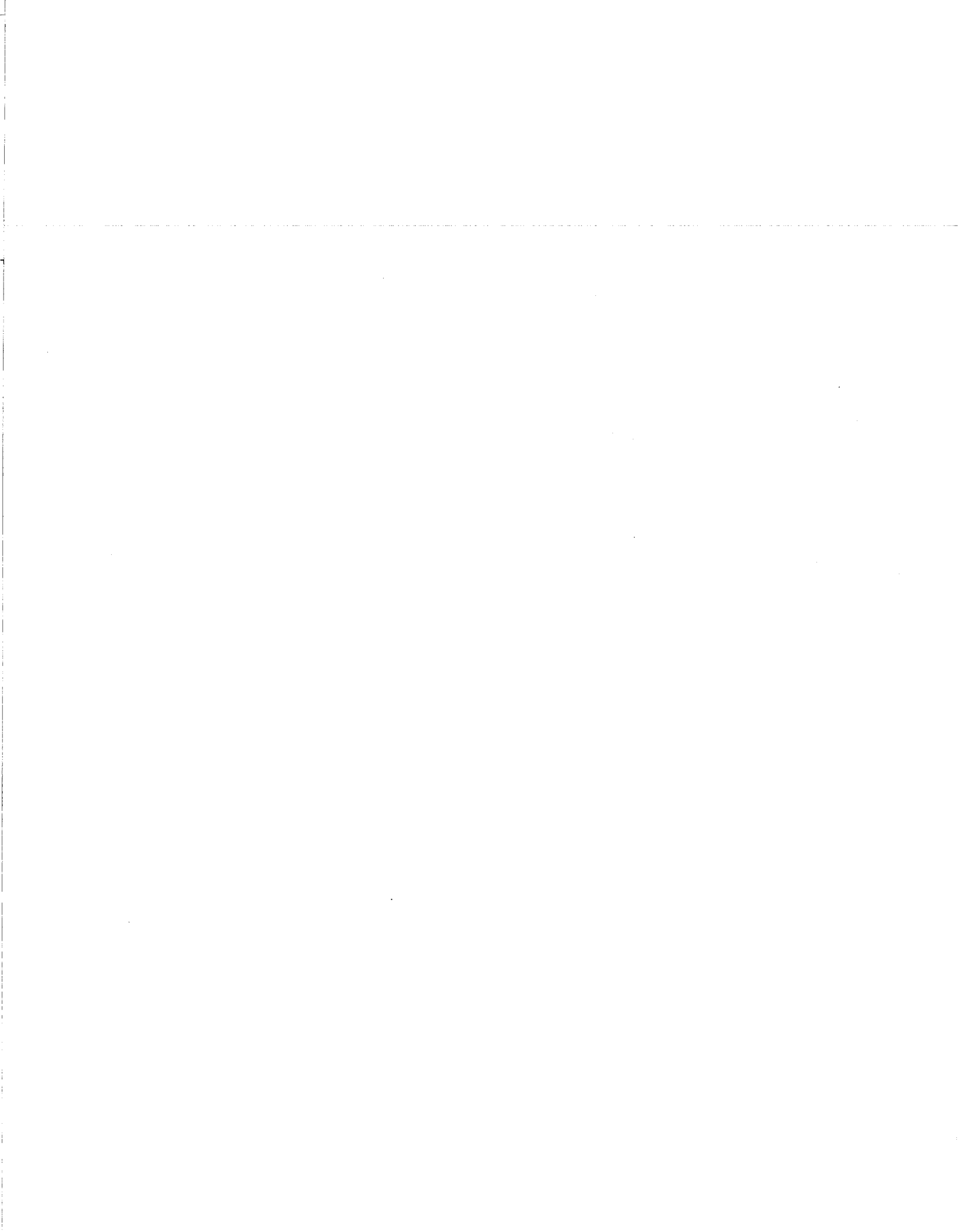
Aug 25/06 - Frankfurt to Toronto - Economy Class

Aug 25/06 - Toronto to Halifax - Economy Class

Note: Total Invoice Amount of \$9,147.26 with 1/3 allocated to Asia CGA Visit.

2 Total of 23 hotel room nights; comprised of bookings for Kate Randall, Fred MacGillivray, Eric Savard and Thomas Jones.

3 Includes processing of travel visas for Eric Savard and Fred MacGillivray for amount of \$481.13.



Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

CGA - Carribean

Individuals on CGA Trip to Carribean	<u>Beginning of Trip</u>	<u>End of Trip</u>	<u>Days Away</u>
Kate Randall (Trip 1)	31-Aug-06	5-Sep-06	5
Kate Randall (Trip 2)	19-Feb-07	4-Mar-07	13
Scott Logan	19-Feb-07	4-Mar-07	13
			<u>31</u>

Trip Costs

		<u>Notes</u>
Airfare (Kate Randall Trip 1)	2,258	1
Airfare (Kate Randall Trip 2)	6,457	2
Airfare (Scott Logan)	6,457	2
Other Air Travel Costs	1,517	3
Accomodations	8,499	4
Transportation	716	
Meals/Per Diems	1,982	
Hosting and Entertainment	3,414	5
Hospitality Gifts	412	
Varied Goods & Services	40	
	<u>31,752</u>	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

- 1 Trip 1 August 31, 2006 - September 5, 2006
Halifax-New York-Grenada-St. Vincent-St. Lucia-Dominica-San Juan-Newark-Halifax
Aug 31/06 Halifax to New York N Class
Aug 31/06 New York to Grenada Economy Class
Sep 1/06 Grenada to St. Vincent Q Class
Sep 2/06 St. Vincent to St. Lucia Q Class
Sep 4/06 St. Lucia to Dominica V Class
Sep 5/06 Dominica to San Juan W Class
Sep 5/06 San Juan to Newark Economy Class
Sep 5/06 Newark to Halifax Economy Class
- 2 Trip 2 February 19, 2007 - March 4, 2007
Halifax-Toronto-Barbados-Antigua-Montserrat-Antigua-St. Kitts-St. Maarten-
Anguilla-San Juan-Beef Island-St. Maarten-Kingston-Montego Bay-Grand
Cayman-Miami-Providenciales-Miami-Belize-Miami-New York-Bermuda-New
York-Halifax
All flights ~ economy class
- 3 Airport fees, service charges and taxes
- 4 55 Hotel Room Nights
- 5 Hosting and Entertainments costs consists of the following:
2,265 Accra Beach Hotel
1,149 Other various restaurants (4 separate dining occasions)

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

CGA - Europe

<i>Individuals on CGA Trip to Europe</i>	Beginning of Trip	End of Trip	Days Away
Kate Randall (Trip 1)	14-Aug-06	25-Aug-06	11
Kate Randall (Trip 2)	12-Sep-06	22-Sep-06	10
Kate Randall (Trip 3)	14-Jan-07	22-Jan-07	8
Fred MacGillivray (Trip 1)	14-Aug-06	25-Aug-06	11
Fred MacGillivray (Trip 2)	12-Sep-06	22-Sep-06	10
Fred MacGillivray (Trip 3)	14-Jan-07	23-Jan-07	9

Trip Costs

Airfare (Kate Randall)	10,518
Airfare (Fred MacGillivray)	11,930
Accomodations	10,737
Transportation	91
Meals / Per Diems	338
Hospitality Gifts	106
	<u>33,720</u>

Notes**1****2****3**

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users

Notes

- 1 Trip 1 3,044.73 August 14th, 2006 to August 25th, 2006
Halifax-Toronto-Frankfurt-Columbo-Maldives-Dubai-Larnaca-Frankfurt-Toronto-Halifax
All flights ~ economy class
Note: Only 1/3 of total cost allocated to Europe CGA Visit
- Trip 2 2,135.91 September 12th, 2006 to September 22nd, 2006
Halifax-Heathrow-Glasgow-Cardiff-Belfast-Isle de Man-Heathrow-Halifax
Sep12'06 - Halifax to Heathrow - Q Class
Sep13'06 - Heathrow to Glasgow - V Class
Sep17'06 - Glasgow to Cardiff
Sep18'06 - Cardiff to Belfast
Sep19'06 - Belfast to Isle of Man
Sep21'06 - Isle of Man to London - Economy Class
Sep22'06 - Heathrow to Halifax - A Class
- Trip 3 5,336.90 January 14th, 2007 to January 22, 2007
Halifax-London-Gibraltar-London-Guernsey-Jersey-London-Malta-London
Jan14'07 - Halifax to Heathrow - Executive Class
Jan15'07 - London to Gibraltar - L Class
Jan17'07 - Gibraltar to London; London to Guernsey - L Class; S Class
Jan19'07 - Guernsey to Jersey - S Class
Jan20'07 - Jersey to London; London to Malta - Economy Class; K Class
Jan22'07 - Malta to London - M Class
- 2 Trip 1 3,044.73 August 14th, 2006 to August 25th, 2006
Halifax-Toronto-Frankfurt-Columbo-Maldives-Dubai-Larnaca-Frankfurt-Toronto-Halifax
All flights ~ economy class
Note: Only 1/3 of total cost allocated to Europe CGA Visit
- Trip 2 2,135.91 September 12th, 2006 to September 22nd, 2006
Halifax-Heathrow-Glasgow-Cardiff-Belfast-Isle de Man-Heathrow-Halifax
Sep12'06 - Halifax to Heathrow - Q Class
Sep13'06 - Heathrow to Glasgow - V Class
Sep17'06 - Glasgow to Cardiff
Sep18'06 - Cardiff to Belfast

Sep19'06 - Belfast to Isle of Man

Sep21'06 - Isle of Man to London - Economy Class

Sep22'06 - Heathrow to Halifax - A Class

Trip 3 6,749.40 January 14th, 2007 to January 23, 2007

Halifax-London-Gibraltar-London-Guernsey-Jersey-London-Malta-London-Halifax

Jan14'07 - Halifax to Heathrow - Executive Class

Jan15'07 - London to Gibraltar - M Class

Jan17'07 - Gibraltar to London; London to Guernsey - L Class; S Class

Jan19'07 - Guernsey to Jersey - S Class

Jan20'07 - Jersey to London; London to Malta - Economy Class; K Class

Jan22'07 - Malta to London - M Class

Jan23'07 - Heathrow to Halifax - M Class

3 Total of 46 hotel room nights; comprised of bookings for both Kate Randall and Fred MacGillivray

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

CGA - Oceania

<i>Individuals on CGA Trip</i>	Beginning of Trip	End of Trip	Days Away	
Kate Randall (Trip 1)	2-Jul-06	24-Jul-06	27	
Kate Randall (Trip 2)	21-Aug-06	22-Aug-06	1	
Kate Randall (Trip 3)	5-Oct-06	6-Oct-06	1	
Thomas Jones	2-Jul-06	15-Jul-06	13	
Tony Holding	12-Sep-06	22-Sep-06	10	
Scott Logan	1-Jul-06	25-Jul-06	24	
			<hr/>	
			76	
<i>Trip Costs</i>				<u>Notes</u>
Airfare (Kate Randall)			11,037	1
Airfare (Thomas Jones)			3,246	2
Airfare (Tony Holding)			4,519	3
Airfare (Scott Logan)			5,635	4
Other Air Travel Costs			301	
Accomodations			10,209	5
Transportation			1,309	
Meals / Per Diems			1,186	
Hosting / Entertainment			888	6
Hospitality Gifts			2,688	
			<hr/>	
			41,926	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

- 1 Trip 1 6,700.67 July 2, 2006 to July 24, 2006
Sydney - Nadi - Suva - Nadi - Auckland - Norfolk Island - Sydney -
Melbourne - Sydney - Brisbane - Port Moresby - Brisbane - Nadi - Apia -
Tongatapu - Auckland - Sydney
Jul2'06 - Sydney to Nadi - Economy Class
Jul3'06 - Nadi to Suva - Economy Class
Jul4'06 - Suva to Nadi; Nadi to Auckland - Economy Class
Jul5'06 - Auckland to Norfolk Island - Economy Class
Jul8'06 - Norfolk Island to Sydney; Sydney to Melbourne - H Class & Economy Class
Jul14'06 - Melbourne to Sydney - K Class
Jul16'06 - Sydney to Brisbane; Brisbane to Port Moresby - Economy Class
Jul18'06 - Port Moresby to Brisbane; Brisbane to Nadi; Nadi to Apia - Economy Class & M Class
Jul20'06 - Apia to Tongatapu - Economy Class
Jul22'06 - Tongatapu to Auckland - H Class
Jul24'06 - Auckland to Sydney - Economy Class
- Trip 2 3,147.20 July 29, 2006 and August 21, 2006
Jul29'06 - Sydney Australia to Vancouver; Vancouver to Toronto; Toronto to Halifax - Economy Class
Aug21'06 - Halifax to Vancouver; Vancouver to Sydney - Economy Class
- Trip 3 1,189.57 October 5, 2006 to October 6, 2006
Oct5'06 - Brisbane to Canberra - Economy Class
Oct6'06 - Canberra to Brisbane - Economy Class
- 2 3,245.52 July 2, 2006 to July 15, 2006
Ottawa - Montreal - Frankfurt - Delhi - Singapore - Melbourne - Hong
Kong - Delhi - Munich - Montreal - Ottawa
Jul2'06 - Ottawa to Montreal - Economy Class
Jul2'06 - Montreal to Frankfurt *
Jul3'06 - Frankfurt to Delhi *
Jul5'06 - Delhi to Singapore *
Jul7'06 - Singapore to Melbourne *
Jul14'06 - Melbourne to Hong Kong; Hong Kong to Delhi *
Jul15'06 - Delhi to Munich; Munich Montreal *

Jul15'06 - Montreal to Ottawa - Economy Class

** Itinerary does not specify flight class*

Note: Only 1/2 of total cost allocated to Oceania CGA Visit

3

4,518.70 July 14, 2006 to July 19, 2006

Melbourne - Hong Kong - Dhaka - Kuala Lumpur - Colombo - Hong Kong - Melbourne

Jul14'06 - Melbourne to Hong Kong; Hong Kong to Dhaka

Jul16'06 - Dhaka to Kuala Lumpur; Kuala Lumpur to Colombo

Jul19'06 - Colombo to Hong Kong; Hong Kong to Melbourne

** Itinerary does not specify flight class*

4

5,635.14 *July 1, 2006 to July 25, 2006*

Halifax - Montreal - Los Angeles - Nadi - Suva - Nadi - Auckland - Norfolk Island -

Sydney - Melbourne - Sydney - Brisbane - Port Moresby - Brisbane - Nadi - Apia -

Tongatapu - Auckland - Los Angeles - Toronto - Halifax

Jul1'06 - Halifax to Montreal; Montreal to Los Angeles; Los Angeles to Nadi - V Class

Jul3'06 - Nadi to Suva - Economy Class

Jul4'06 - Suva to Nadi; Nadi to Auckland - Economy Class & V Class

Jul5'06 - Auckland to Norfolk Island - Economy Class

Jul8'06 - Norfolk Island to Sydney; Sydney to Melbourne - Economy Class & K Class

Jul14'06 - Melbourne to Sydney - K Class

Jul16'06 - Sydney to Brisbane; Brisbane to Port Moresby - K Class & Economy Class

Jul18'06 - Port Moresby to Brisbane; Brisbane to Nadi; Nadi to Apia - Economy Class & M Class

Jul20'06 - Apia to Tongatapu - Economy Class

Jul22'06 - Tongatapu to Auckland - Economy Class

Jul24'06 - Auckland to Los Angeles; Los Angeles to Toronto - W Class & Q Class

Jul25'06 - Toronto to Halifax - Q Class

Note: Only 65% of total cost allocated to Oceania CGA Visit

5 Total of 40 hotel room nights

6 Hosting of Media Conference (~ 22 people)

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Meeting & Conference ~ Africa

<i>Individuals on CGA Trip</i>	Beginning of Trip	End of Trip	Days Away	
Kate Randall	27-Oct-06	18-Nov-06	22	
Fred MacGillivray	5-Nov-06	18-Nov-06	13	
			<hr/>	
			35	
<i>Trip Costs</i>				<u>Notes</u>
Airfare (Kate Randall)			14,157	1
Airfare (Fred MacGillivray)			4,089	2
Accommodations			7,636	3
Transportation			76	
Meals			34	
Parcel Services			50	
Promotion Materials			10,325	4
Varied Goods and Services			2,174	5
			<hr/>	
			38,541	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 14,156.80 October 27, 2006 to November 18, 2006

Halifax - London - Doha - Johannesburg - Linonge Malawi - Blantyre Malawi - Johannesburg -
- Manzini - Johannesburg - Maputo - Johannesburg - Lusaka - Johannesburg - London -
Halifax

Oct 27/06	Halifax to London	A Class
Oct 31/06	London to Doha	Business Class
Nov 6/06	Doha to Johannesburg	Business Class
Nov 7/06	Johannesburg to Lilongwe Malawi	T Class
Nov 7/06	Lilongwe Malawi to Blantyre Malawi	Economy Class
Nov 12/06	Johannesburg to Manzini	Economy Class
Nov 12/06	Blantyre Malawi to Johannesburg	Economy Class
Nov 14/06	Johannesburg to Maputo	K Class
Nov 14/06	Manzini to Johannesburg	K Class
Nov 16/06	Maputo to Johannesburg	Economy Class
Nov 16/06	Johannesburg to Lusaka	L Class
Nov 17/06	Lusaka to Johannesburg	L Class
Nov 17/06	Johannesburg to London	Business Class
Nov 18/06	London to Halifax	A Class

2 4,088.82 November 5, 2006 to November 18, 2006

Halifax - London - Johannesburg - Linonge Malawi - Blantyre Malawi - Johannesburg -
Manzini - Johannesburg - Maputo - Johannesburg - Lusaka - Johannesburg - London - Halifax

Nov 5/06	Halifax to London	Business Class
Nov 6/06	London to Johannesburg	Executive Class
Nov 7/06	Johannesburg to Lilongwe Malawi	T Class
Nov 7/06	Lilongwe Malawi to Blantyre Malawi	Economy Class
Nov 12/06	Blantyre Malawi to Johannesburg	Economy Class
Nov 12/06	Johannesburg to Manzini	Economy Class
Nov 14/06	Manzini to Johannesburg	M Class
Nov 14/06	Johannesburg to Maputo	K Class
Nov 16/06	Maputo to Johannesburg	Economy Class

Nov 16/06	Johannesburg to Lusaka	L Class
Nov 17/06	Lusaka to Johannesburg	L Class
Nov 17/06	Johannesburg to London	Business Class
Nov 18/06	London to Halifax	Business Class

Note: 25% of \$16,355.30 total invoice amount allocated to conference

3 Total of 37 hotel room nights

4 ~Advertisements in magaazines ~ \$2,555.21

~Creation of international powerpoint presentation ~ \$7,769.31

5 Consists of various expenditures, such as:

~Pre-travel consultation

~Phone card

~Pre-travel medical

~Participation fees

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Meeting & Conference ~ Caribbean

<i>Individuals on CGA Trip</i>	Beginning of Trip	End of Trip	Days Away
Scott Logan	9-Nov-06	12-Nov-06	4
Tony Holding	9-Nov-06	12-Nov-06	4
			<hr/> 8
 <i>Trip Costs</i>			
Airfare (Scott Logan)			3,478
Airfare (Tony Holding)			1,403
Accommodations			3,232
Transportation			61
Meals			290
Hosting & Entertainment			65
Production of Promotional Video			6,119
Varied Services			425
			<hr/> 15,073

Notes

1

2

3

5

4

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

- | | | | |
|---|---|----------|---|
| 1 | Trip 1 | 2,192.18 | November 9, 2006 to November 12, 2006
Halifax - Toronto - Nassau - Toronto - Halifax
All flights ~ Economy Class
Nov9'06 - Halifax to Toronto to Nassau
Nov12'06 - Nassau to Toronto to Halifax |
| | Trip 2 | 1,285.89 | |
| 2 | Trip 1 | 1,402.74 | November 9, 2006 to November 12, 2006
All flights ~ Economy Class
Nov9'06 - Halifax to Toronto to Nassau
Nov12'06 - Nassau to Toronto to Halifax |
| 3 | 13 people nights | | |
| 4 | Immunization cost | | |
| 5 | International Video ~ creative concept, editing, and production | | |



**Halifax 2014 Commonwealth Games Candidate City Society
 Bid Marketing (Partnership) Expenditures
 Visit Mgt & Conf International**

<i>Individuals on Trips</i>	Beginning of Trip	End of Trip	Days Away
Frank Garner	22-Apr-07	27-Apr-07	6
Fred MacGillivray	3-Apr-06	7-Apr-06	7
Fred MacGillivray	24-May-06	30-May-06	6
Eric Savard	12-Sep-06	17-Sep-06	6
Tony Holding	12-Sep-06	16-Sep-06	5
Ken Bagnell	10-Sep-06	17-Sep-06	8
			38

Trip Costs

Airfare - Frank Garner	2,403
Airfare - Fred MacGillivray	4,651
Airfare - Eric Savard	1,737
Airfare - Tony Holding	2,270
Airfare - Ken Bagnell	674
Other Travel Costs	1,665
Accommodations	5,015
Transportation	1,270
Meals	892
Promotional Materials	737
Promotional Video	23,387
Hospitality Gifts	3,872
Sport Conference Sponsorship	21,255
Varied Services	576
	70,404

Notes

- 1**
- 2**
- 3**
- 4**
- 5**
- 6**
- 7**
- 8**
- 9**
- 10**
- 11**

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

- 1 2,403.10 April 22, 2007 to April 27, 2007

 Apr22'07 - Halifax to Toronto to Beijing
 Apr27'07 - Beijing to Toronto to Halifax
- 2 Trip 1 2,510.90 April 3, 2007 to April 7, 2007
 Halifax - Boston - Atlanta - Seoul - Atlanta - Tampa
 Apr3'06 - Halifax to Boston to Atlanta to Seoul
 Apr7'06 - Seoul to Atlanta to Tampa
- Trip 2 2,139.94 May 24, 2006 to May 40, 2006
 Halifax - New York - Buenos Aries - Sao Paulo - Toronto - Saskatoon
 May24'06 - Halifax to New York to Buenos Aries
 May29'06 - Buenos Aries to Sao Paulo to Toronto
 May30'06 - Toronto to Saskatoon
- 3 1,736.70 September 12, 2006 to September 17, 2006
 Sept12'06 - Halifax to London to Glasgow
 Sept17'06 - Glasgow to London to Halifax
- 4 2,270.18 September 12, 2006 to September 16, 2006
 Sept12'06 - Halifax to London to Glasgow
 Sept16'06 - Glasgow to London to Halifax
- 5 673.50 September 10, 2006 to September 17, 2006
 Halifax - Calgary - London - Glasgow - London - Toronto - Halifax
 Sep10'06 - Halifax to Calgary
 Sep13'06 - Calgary to London
 Sep14'06 - London to Glasgow
 Sep17'06 - Glasgow to London to Toronto to Halifax

6 Includes \$1,257.75 Korea Customs and Storage charges

7 22 nights accomodation

8 Consists of car rentals, gas, train, cab rides, etc.

9 Silver Sponsor at Sport Accord Sport Conference 2006 - Seoul

10 2,000 Bid lapel pins

11 Production of Promotional Video, Powerpoint, Brochures

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Visit Mgt & Conf Oceania

<i>Individuals on CGA Trip</i>	Beginning of Trip	End of Trip	Days Away
Kate Randall	8-Jul-06	14-Jul-06	7
	24-Jul-06	25-Jul-06	1
			<u>8</u>
<i>Trip Costs</i>			
Accommodations			757
Transportation			96
Meals			411
Hospitality Gifts			133
Promotional Video			5,000
Varied Services			37
			<u>6,433</u>

Notes

1

2

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 Accomodation for 7 nights

2 Gifts for Norfolk Island CGA and Fiji CGA - social functions

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Sporting Event - Africa

Individuals on Sporting Event Trip to Africa

	Beginning of Trip	End of Trip	Days Away
Dr. Andrew Pipe	27-Jun-06	3-Jul-06	6
Scott Logan	22-May-06	23-May-06	1
			<hr/>
			7

Trip Costs

Airfare	4,559
Airfare	2,093
Accomodations	242
Meals / Per Diems	280
Hosting / Entertainment	170
Promotional Materials	10,000
Varied Goods & Services	81
	<hr/>
	17,425

Notes

1

2

3

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 Trip 1 3,129.90
June 27/06 Montreal to London
June 28/06 London to Johannesburg
June 29/06 Johannesburg to Windhoek
July 2/06 Windhoek to Johannesburg
July 2/06 Johannesburg to London
July 3/06 London to Ottawa
Trip 2 1,429.00

2 Trip 1 2,092.50
May 22, 2006 to May 23, 2006
Miami

** Details of flight class not provided on flight itinerary*

3 Development of International Bid Collateral Materials (development of creative concept, editing and production of: ~Video ~ PowerPoint Presentation ~ Brochure

Halifax 2014 Commonwealth Games Candidate City Society			
Bid Marketing - Partnership			
Visit to Countries/Events			
<i>Sporting Event - America</i>			
<i>Individuals on Sporting Event Trip to America</i>			
	Beginning of Trip	End of Trip	Days Away
Frank Garner (Trip 1)	21-Feb-06	26-Feb-06	5
Frank Garner (Trip 2)	25-Jun-06	30-Jun-06	5
			10
<i>Trip Costs</i>			
	Airfare (Frank Garner)		1,784
	Promotional Materials		5,000
			6,784

Notes

1

2

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 Trip 1	464.34
Jun 25/06	Halifax to Ottawa
Jun 30/06	Ottawa to Halifax
Trip 2	1,319.44
Feb 21/06	Halifax to Ottawa
Feb 21/06	Ottawa to Vancouver
Feb 21/06	Vancouver to Whitehorse
Feb 26/06	Whitehorse to Vancouver
Feb 26/06	Vancouver to Toronto
Feb 26/06	Toronto to Halifax

* *All flights ~ economy class*

- 2 Development of International Bid Collateral Materials ~ development of creative concept, editing and production of:
Video ~ PowerPoint Presentation ~ Brochure

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Sporting Event - Asia

Individuals on Sporting Event Trip to Asia

	Beginning of Trip	End of Trip	Days Away
Kate Randall (Trip 1)	14-Aug-06	25-Aug-06	11
Kate Randall (Trip 2)	27-Nov-06	4-Dec-06	7
Fred MacGillivray (Trip 1)	2-Jul-06	21-Jul-06	19
Fred MacGillivray (Trip 2)	14-Aug-06	25-Aug-06	11
Fred MacGillivray (Trip 3)	27-Nov-06	3-Dec-06	6
Patrick Jarvis (Trip 1)	17-Nov-06	21-Dec-06	14

Trip Costs

		<u>Notes</u>
Airfare (Kate Randall)	7,504	1
Airfare (Fred MacGillivray)	21,469	2
Airfare (Patrick Jarvis)	3,041	3
Airfare	4,096	7
Accomodations	7,951	4
Transportation	1,422	
Meals / Per Diems	522	
Hosting / Entertainment	9,348	6
Promotional Materials	10,000	5
Varied Goods and Services	12	
	65,364	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Notes

1 Trip 1 ~ August 14, 2006 - August 25, 2007 3,045.64

Halifax - Toronto - Frankfurt - Columbo - Maldives - Dubai -
Larnaca - Frankfurt - Toronto - Halifax

All flights ~ economy class

Aug14'06 - Halifax to Toronto; Toronto to Frankfurt - Economy Class

Aug15'06 - Sheraton Hotels Frankfurt 1 Night

Aug15'06 - Frankfurt to Colombo - Economy Class

Aug21'06 - Colombo to Maldives - Economy Class

Aug23'06 - Maldives to Dubai; Dubai to Larnaca - Economy Class; Economy Class

Aug25'06 - Larnaca to Frankfurt; Frankfurt to Toronto; Toronto to Halifax - Economy Class;

Economy Class; Economy Class

Note: Only 33% of total airfare cost allocated to this particular trip

Trip 2 ~ November 27, 2006 - December 4, 2006 4,458.49

Halifax - London - Doha - Johannesburg - Windhoek

Class of flights not specified on flight itinerary

Nov27'06 - Halifax to London

Nov28'06 - London to Doha

Dec4'06 - Doha to Johannesburg; Johannesburg to Windhoek

Note: Only 50% of total airfare cost allocated to this particular trip

2 Trip 1 ~ July 2, 2006 - July 21, 2006 8,324.25

Halifax - Montreal - Frankfurt - Delhi India - Singapore -
Melbourne - Singapore - Dhaka - Kuala Lumpur - Colombo -
Kuala Lumpur - Delhi India - Munich - Montreal - Halifax

Class of flights not specified on flight itinerary

Jul2'06 - Halifax to Montreal to Delhi India

Jul3'06 - Frankfurt to Delhi India

Jul5'06 - Delhi India to Singapore

Jul7'06 - Singapore to Melbourne

Jul14'07 - Melbourne to Singapore to Dhaka

Jul16'06 - Dhaka to Kuala Lumpur to Colombo

Jul19'06 - Colombo to Kuala Lumpur

Jul20'06 - Kuala Lumpur to Delhi India

Jul21'06 - Delhi India to Munich to Montreal to Halifax

Trip 2 ~ August 14, 2006 - August 25, 2007 3,045.64

Halifax - Toronto - Frankfurt - Columbo - Maldives - Dubai -
Larnaca - Frankfurt - Toronto - Halifax

All flights ~ economy class

Aug14'06 - Halifax to Toronto; Toronto to Frankfurt - Economy Class

Aug15'06 - Sheraton Hotels Frankfurt 1 Night

Aug15'06 - Frankfurt to Colombo - Economy Class

Aug21'06 - Colombo to Maldives - Economy Class

Aug23'06 - Maldives to Dubai; Dubai to Larnaca - Economy Class; Economy Class

Aug25'06 - Larnaca to Frankfurt; Frankfurt to Toronto; Toronto to Halifax - Economy Class;

Economy Class; Economy Class

Note: Only 33% of total airfare cost allocated to this particular trip

Trip 3 ~ November 27, 2006 - December , 2006 10,099.20

Halifax - London - Doha - London - Halifax

Class of flights not specified on flight itinerary

	Nov27'06 - Halifax to London	
	Nov28'06 - London to Doha	
	Dec2'06 - Doha to London	
	Dec3'06 - London to Halifax	
3	~November 17, 2006 - Kuala Lumpur to Dubai	1,397.40
	~December 21, 2006 - Dubai to Kuala Lumpur	1,643.40
4	29 hotel room nights	
5	Development of International Bid Collateral Materials (development of creative concept, editing and production of: ~Video ~ PowerPoint Presentation ~ Brochure	
6	Event Planning, coordination, and management; as well as Ceremonies Tickets	
	Event #2:	
	Event #2: similar event	
7	Trip 1 ~ March 3, 2006	4,095.90
	Halifax - Toronto - Vancouver - Sydney	

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Sporting Event - Carribean

Promotional Materials

Cost

5,937 *

5,937

* Development of International Bid Collateral Materials ~ development of creative concept, editing and production of: Video ~ PowerPoint Presentation ~ Brochure

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing - Partnership

Visit to Countries/Events

Sporting Event - Oceania

Promotional Materials

<u>Cost</u>
5,000 *
<hr/>
5,000

* Development of International Bid Collateral Materials ~ development of creative concept, editing and production of: Video ~ PowerPoint Presentation ~ Brochure

Tab 2

Halifax 2014 Commonwealth Games Candidate City Society
Bid Marketing (Partnership) Expenditures
~Commonwealth Games Association Site Visits

	<u>Actual</u>	<u>Notes</u>
Accommodations	3,097	
Airfare	10,858	
Communication Supplies	640	
Sporting Event Consulting	662	
Commonwealth Games Canada (Note 3)	8,000	3
Gifts	2,411	
Meals, Entertainment and Hosting (Note 1)	17,386	1
Other Supplies	103	
Photo Shoot	3,800	
Transportation & Parking (Note 2)	5,773	2
Varied Goods	300	
Varied Services	167	
	<u>53,197</u>	

Some travel costs are paid by individuals on behalf of other representatives of Halifax 2014 Commonwealth Games Candidate City Society users.

Note 1 - Meals, Entertainment, and Hosting

Individual Meal Allowances	1,120.59	
Hosting - Major Events		
Casino Nova Scotia Hotel	1,507.08	1-A
Murphy's on the Water	1,575.90	1-B
Windows	5,491.25	1-C
World Trade & Convention Centre	4,987.75	1-D
World Trade & Convention Centre	1,251.50	1-E
Hosting - Minor Events		
Old Triangle & Alehouse	279.40	
Organisports	463.68	
Quickies	140.54	
Scanway Catering Limited	160.74	
Seven Restaurant	407.85	
	<hr/>	
	17,386.28	

1-A Banquet food and 15 fruit baskets - approximately 35 individuals in attendance

1-B Chartering the MarII on October 22, 2006; includes charter rate, wine, cheese and other snacks

1-C CGC Annual meeting and hosting CGF President & CEO

Meal for 98 individuals - October 21, 2006

1-D Meeting Space for CGC Board Meeting (including 2 meals - lunch & supper) held in January

2006 -approximately 40 individuals in attendance for Board of Directors functions

1-E Lobster for Dinner for 50 people (110 lbs of lobster @\$9.75/lb) in January 21, 2006

Note 2 - Transportation and Parking

A World Class Limousine Company Ltd	2,881.29
Car Rental	269.48
Parking	211.15

Taxi / Mileage	2,136.00
White's Transit	<u>275.00</u>
	5,772.92

Note 3 - Commonwealth Games Canada

H2014 had contractual obligations to reimburse costs related to the bid that Sport Canada did not reimburse. Executive committee has approved reimbursement to CGC of \$8,000 to cover costs related to Board Meetings, Transfer of Knowledge Meetings, and Administrative Costs ~ to cover post April 1, 2007 costs.

Tab 3

Halifax 2014 Commonwealth Games Candidate City Society**Bid Marketing ~ Sponsorship****~Promotional Tools Production**

<u>Vendor</u>	<u>Amount</u>	<u>Notes</u>
Bristol	57,060	1
Colour Creative Persuasion Inc	14,824	2
Concepts to Applause	2,813	3
Cossette Atlantic	136,599	4
Department of Justice	196	5
Dubb Masters	493	6
Filet Post Production Services Inc.	1,685	
Hammond Productions Total	3,093	8
Impact Promotional Products Inc	45,954	9
Michael Creagen Photographer	810	10
MT&L Public Relations Limited	1,979	11
Nova Scotia Communications	835	12
Paul Darrow Photographer	2,810	13
Shannon Hennigar Photographer Studio	3,650	14
Stand Sure Solutions	6,981	15
The Flag Shop	5,500	16
Other	61	
	<u>285,343</u>	

Notes

- 1 \$27.3K for editing/recording on video, \$7.5K for International Bid print ad, \$22.2K for website development and maintenance.
- 2 \$14.7K for video footage (of city, CGC AGM and CGF Exec visit, Athlete interview) and photography (brochures, bid book production), \$100 for video copies, and power point presentation data.
- 3 \$1.9K for Power Point Presentation images, \$950 for video dubbing and coping.
- 4 \$11.8K for bench park ad design, \$6.3K for Fall Ad campaign video, \$570 for Print Ad for Sport Quarterly, \$49K for billboards, and banner ads, \$68.7K for development, maintenance of website.
- 5 Copying video from beta cam tapes to DVD
- 6 DVD duplication

- 8 Video shoots at various locations in Halifax
- 9 Promotional clothing, key chains, stickers, pins, pens, thunder sticks, temporary tattoos, hats, flyers.
- 10 Photography of Shannon Park Dinner
- 11 Multimedia discs of Stakeholder Breakfast (June 06) and multimedia discs of brochures.
- 12 Videotape breakfast meeting and bridge walk
- 13 Photography for Keith's Announcement, Funding announcement at Pier 21, WTCC luncheon, CGC AGM, for the Downtown window campaign, NS Sport group photo, and other banners and billboards for buses and ferries.
- 14 Committee photo shoot
- 15 Newsletter creation, website testing, updates of the plan, budget, venues, and Sports & The Games.
- 16 5,000 Flags

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing ~ Sponsorship

~Services to Sponsor

<u>Vendor</u>	<u>Amount</u>	<u>Notes</u>
AVW-Telav Inc.	2,527	1
Bristol	9,589	2
Bristol	59,410	3
Bristol	3,842	5
Colour Creative Persuasion Inc	30,504	7
Colour Creative Persuasion Inc	616	8
SAS Restaurants Ltd	400	9
Vogue Men's Wear	200	10
Other	61,029	
Whet	242	11
Total	168,359	

Notes

- 1 Audio Equipment Rental
 - 2 Sponsor Recognition and Thank You Lunch ~ Monday, February 13th, 2006
 - 3 Professional Services as per contract (Partnership Agreement / Sponsorship Sales) ~ Nine Months of Fees
 - 5 Sponsor Benefits Brochure
 - 7 Commonwealth & Keith's Media Event - Professional Fees (client service fees, production management, account planning, design, & copywriting) and Direct Expenses (courier/delivery, video recording services, printing, supplies, stock photography, translation services, outside professional fees, and video editing services)
 - 8 Professional Fees~production management, courier & delivery, and printing
 - 9 Founding Partner Kick-Off ~ Beverages, staffing, and gratuities
 - 10 Uniforms
 - 11 Catering - 1 year anniversary lunch (10 people)
-

Halifax 2014 Commonwealth Games Candidate City Society

Bid Marketing ~ Sponsorship

~Promotional Events

<u>Vendor</u>	<u>Amount</u>	<u>Notes</u>
Colour Creative Persuasion Inc	5,921	1
Concepts to Applause	3,240	2
Cossette Atlantic	11,099	3
Cossette Atlantic	2,430	4
Cossette Atlantic	9,850	5
Cossette Atlantic	1,450	6
Expenses reimbursed	12	
Queen Street Studios Inc.	1,890	
Expenses reimbursed	40	
Vinyl FX Ltd.	567	7
Vinyl FX Ltd.	4,189	8
Other	42	
Total	<u>40,730</u>	

Notes

- 1 Design and production of banners, stickers, and podium sign
- 2 Photo research, design, formatting and stocking totaling 21 hours of work.
- 3 Billboards, posters, stickers, banners for Ferries and transit stations.
- 4 Creation of image reference library put on CDs
- 5 Window decals in English and French
- 6 Design of park bench advertising
- 7 Reprint banners to correct website address
- 8 Bridge banners

Tab 4

Halifax 2014 Commonwealth Games Candidate City Society

Core Services – People

Salaries and Benefits

<u>Position</u>	<u>Annualized Salary</u>	<u>Months of Employment</u>
CEO	169,261	18
Officer ~ Communications & Partner Relations (1)	55,000	4
Executive Assistant to the CEO	55,000	18
Senior Director ~ Finance & Administration	120,000	16
Officer ~ Budget & Business Plan	84,870	16
Officer ~ Venue Planning	72,000	16
Project Manager	66,000	10
Executive Assistant	55,890	16
Administrative Professional Assistant	38,215	11
Director ~ Sport (Note 1)	87,500	20
Officer ~ Project (Note 1)	50,000	19
Director ~ Communications	110,000	14
Senior Director ~ Strategic Relations	120,000	17
Officer ~ Operations Planning	80,000	9
Officer ~ Financial (1)	78,000	8
Officer ~ Sport	75,000	11
Officer ~ Graphics & Website	64,000	6
Officer ~ International Relations	70,000	13
Director ~ Communications & Partner Relations	108,000	4
Officer ~ Communications & Partner Relations (1)	60,000	14
Officer ~ Communications & Partner Relations (2)	60,000	11
Officer ~ Bid Partnership	58,000	10
Officer ~ CGA Partnership Program	54,500	6
Financial Assistant	35,000	11
Reception/Administrative Assistant	32,000	12
Administrative Assistant (1)	32,000	12
Administrative Assistant (2)	32,000	11
Communications Co-op Student	28,500	5
Officer ~ Financial (Note 2)	80,000	6
Director of Venue and Operations Planning (Note 3)	109,169	
Other Salaries and Benefits Costs		
Base Benefits (Note 2)	208,000	
Employer Portion of CPP & EI	64,143	
Amounts Due to Commonwealth Games Canada (Note 4)		
Temporary Workers	4,374	
Other Benefits	13,511	
Additional benefits paid relating to moving costs	36,417	

Note 1: *75% of employees' salary paid by ACOA; 25% of salary paid by H2014*

Note 2: *Approximated to be 10% of salary for contract employees*

Note 3: *This position was filled by a consultant. Position ended in January 2007.*

Note 4: *Salaries that CGC incurred for which H2014 was responsible pre-March 2006 and post-April 1, 2007 (before and after Sport Canada was not covering the expense)*

**Halifax 2014 Commonwealth Games Candidate City Society
Salary Continuation**

As per a motion approved on April 18, 2007, the Executive Committee approved the following salary continuation provisions:

Tony Holding - the equivalent of four additional months
Deborah Hashey - the equivalent of two additional months
Frank Garner - the equivalent of two additional months
Patrick Jarvis - the equivalent of one additional month
Kate Randall - the equivalent of one additional month

Tab 5

**Halifax 2014 Commonwealth Games Candidate City Society
 Games Planning ~ Venues, Games Operations and Bid Book
 ~Professional Fees**

Vendor	Amount	<u>Note</u>
Archer Group Inc.	1,500	1
Asbell Sport Management Innovations	8,597	2
Cantwell & Company Consulting Ltd.	46,681	3
Coliers International Realty	3,205	4
Eastern Abstract Services Limited	83	5
Enviro Waste Ltd.	270	6
J. Roy	3,000	8
M. Kulich	5,000	9
O'Halloran Campbell Consultants Ltd.	25,691	10
R. Desrochers	3,000	11
The Bagogloo Team	4,500	12
Expenses reimbursed	75	7
WHW Architects (See Schedule 1)	2,066,710	13
Miscellaneous	442	
	2,168,753	

Note

- 1 Bid Society - Transportation Review & Report
- 2 Phase 1 - Legacy Business Plan
- 3 Commonwealth Games Real Estate Strategy
- 4 ~Report
~Appraisal Fee
- 5 Venue Construction Land - RE: Shannon Park - Wrights Cove
- 6 Venue Tour with Miki Hooper & Mike Fennel
- 7 Taxi/Parking
- 8 Halifax 2014 Bid Committee - Overlay Budget
- 9 Consultation and Report on Ceremonies and Festivals Programs
- 10 ~Commonwealth Games Park Compendium
~Engineering Fees
- 11 ~Evaluation and Gap Analysis - existing overlay budget
~Provide revised overlay budget amount for bid presentation
~Provide final report - budget, process and format gap analysis, commodity pricing structure and item costs
~Recommendations on next step
- 12 Power Point Presentations - August 7, 2006
- 13 ~This vendor was awarded the contract after meeting the requirements established within the procurement policy.
~Seven vendors expressed intent to tender; however, only 2 bids were received, one of which was not complete. Following an assessment of the WHW proposal, WHW was awarded the contract on June 7, 2006.

2014 Halifax Commonwealth Games Candidate City

Summary of WHW Costs

All \$ amounts are pre-HST

Architect Fees	1,677,424
(See Appendix A)	
Additional Studies	233,192
(See Appendix B)	
Reimbursable Expenses	156,093
(See Appendix C)	
Total	<u><u>2,066,710</u></u>

NOTE:

~This vendor was awarded the contract after meeting the requirements established within the procurement policy.

Seven Vendors expressed intent to tender, however, only 2 bids were received, one of which was not complete. Following an assessment of the WHW proposal, WHW was awarded the contract on June 7, 2006

2014 Halifax Commonwealth Games Candidate City

Summary of WHW ~ Architect Fees

Appendix A

Description of Services	Actual \$ Cost
<i>Master Plans and Site Plans</i>	
Project Mobilization	167,206
Preliminary Shannon Park review	117,676
Shannon Park Master Plan	154,005
Shannon Park Site Access & Transportation Infrastructure	7,268
Class C Estimates	58,035
Class D Estimate	120,430
Class C Estimate - Shannon Park	6,301
Class C Estimate - Sport Venues Off Park	5,869
Class C Estimate - Non-Sport Cultural Venue	500
Document - Inventory and Distribution	19,673
Generation of Block Plans	165,709
Shannon Park - Geotech. & Env. Test.	126,161
Sustainability	48,659
Other	59,405
	1,056,896
<i>Venue Planning</i>	
Shannon Park - Stadium	134,110
Shannon Park - Multi-Sport Facility	24,611
Athletes Village	120,230
St. Mary's - Netball	22,488
Wanderer's Grounds - Lawnbowls	27,161
Metro Centre - Gymnastics	25,923
Halifax Forum - Boxing	30,846
Shed 23 (Port) - Table Tennis	26,501
MSVU/Armories - Weightlifting	29,556
Dartmouth Sportsplex - Wrestling	14,914
Bedford Loop - Cycling	17,640
Lake Banook - Triathlon	28,949
Bull Meadow/Bedford - Shooting	6,613
Training Venues	183
Non-sport Venues	73
Bid Document Support	293
Dalhousie - Basketball	31,630
Rugby 7's	1,183
Field Hockey	20,744
Squash	10,693
37	1,230
	575,568
<i>Set up of Project Management Office</i>	14,875
<i>Concept Design - Athletes Village</i>	1,969
<i>Other</i>	28,117
Total Total Hours	1,677,424

2014 Halifax Commonwealth Games Candidate City

Summary of WHW ~ Additional Studies

Appendix B

Additional Studies	<u>Amount</u>
1. Shannon Park Site Analysis Clayton Research Approved Fee \$16,000	17,190
2. Shannon Park Archaeological Resource Impact Assessment Davis App. Fee \$6,000	4,670
3. Shannon Park - Geotechnical Investigation O'Halloran Campbell Approved Fee \$50,000	50,000
4. Supplementary Services for Aerial Photography Approved Fee \$6,250	5,604
5. Solar Study Green Power Labs Inc Approved Fee \$5,500	5,500
6. Transportation Master Plan O'Halloran Campbell Approved fee \$65,000	67,231
7. Relocation of transmission lines O'Halloran Campbell Approved fee \$5,000	1,089
8. Marine/Bentec Survey Jacques Whitford Limited Approved fee \$11,500	11,500
9. District Heating Study Report ADI Limited Approved fee \$10,900	10,900
10. ADI Geotechnical Investigation O'Halloran Campbell Approved fee \$20,000	19,956
11. Mechanical and Electrical Engineering Overview Various consultants Approved fee \$36,750	30,341
12. Design and facilitate Games Workshop	9,213
Total \$ ~ Additional Studies	<u>233,192</u>

11/1/2007

2014 Halifax Commonwealth Games Candidate City
Summary of WHW ~ Reimbursable Expenses
Appendix C

Reimbursable Expenses	<u>Amount</u>
Project Management Office	77,639
WHW Consultants' Out-of-Pocket Expenses	74,302
Administration and Other	<u>4,152</u>
Total	<u>156,093</u>

Tab 6

**Halifax 2014 Commonwealth Games Candidate City Society
Games Planning – Venues, Games Operations and Bid Book
~Consultants**

		<u>Notes</u>
<i>Executive Management</i>		
Amarok Training Services Ltd.	14,000	1
Out-of-pocket Expenses		
Airfare	3,387	
Accommodations	4,084	
Transportation and Parking	401	
Meals	1,208	
Total	23,080	
<i>Finance and Administration</i>		
A. F. Howell	4,500	2
Consultants B.L.B. Inc.	8,874	3
D. McDonald	21,703	4
MarketPULSE	9,750	5
OGP Consulting	56,625	6
R. Puskar-Zutic	182	7
The Barrington Consulting Group Inc.	11,250	8
Out-of-pocket Expenses		
Airfare	7,350	
Accommodations	8,830	
Transportation and Parking	681	
Meals	1,635	
Total	131,381	
<i>Communications</i>		
A. Bennet	450	9
C. Porter	2,145	10
Colour Creative Persuasion Inc.	4,163	11
Corporate Research	10,600	12
Cossette Atlantic	97,801	13
Decima Research	1,850	14
Ethos Communications	12,488	15
MacMillan Lynch	2,897	16
MT&L Public Relations Limited	12,841	17
Queen Street Studios Inc.	3,500	18
Airfare	366	
Accommodations	215	
Transportation and Parking	272	
Total	149,587	
<i>Games</i>		
Asbell Sport Management Innovations	39,166	19
Cantwell & Company Consulting Ltd.	375	20

C. Morrissey	8,100	21
Deloitte & Touche LLP	8,400	22
D. E. Henry	1,500	23
DPHC Pty Ltd.	4,000	24
Ethos Communications	4,500	25
Integrated Event Technology Pty Ltd.	6,500	26
John Lade Consulting	50,541	27
K. L. Copeland	4,000	28
Larry Sengstock Management & Investment	31,510	29
Marshall Macklin Monaghan	10,851	30
M. Kulich	3,750	30
M. Pryde	70,500	31
Mommentum Media Company	2,500	32
Murdoch Consulting Pty Ltd.	69,150	33
Oglov Business Development Inc.	4,408	34
OGP Consulting	34,875	35
Pearce International Limited	5,250	36
Samir Office Solutions	2,410	37
S. Nye Doyon	24,750	38
Vancouver 2010 Integrated Security	1,477	39
Yikes! TV	14,250	40
Out-of-pocket Epenses		
Airfare	47,663	
Accomodations	31,093	
Transportation and Parking	3,205	
Meals	12,193	
Receiver General	31,938	41
Other	2,437	
Total	531,293	
<i>International Relations</i>		
Amarok Training Services Ltd.	61,879	42
Birchwood Productions Inc.	35,470	43
Colour Creative Persuasion Inc.	1,740	44
Oglov Business Development Inc.	18,181	45
S. S. Stewart	16,550	46
T. Holding	12,163	47
Out-of-pocket Epenses		
Airfare	9,952	
Accomodations	3,205	
Transportation and Parking	712	
Meals	968	
Other	304	
Total	161,124	
Other	716	
Total Consulting	997,181	

Notes

- 1 On-going professional services contract as consultant to Halifax 2014 Commonwealth Games Bid Society~
Service in the capacity of Senior Director, responsible for:
 - ~Directing the completion of the Candidature File
 - ~Supervising preparation and coordination of CGF Evaluation Commission and CGA in-bound visits
 - ~Supervising preparation and coordination of Sri Lanka Presentation
- 2 Independent Review of Games Operating Estimates
- 3 Business Plan
- 4 Games Workforce Planning and Organizational Structure
- 5 Strategic Direction and Ticketing
- 6 Games Budget
- 7 Bid Budget Consulting
- 8 Project Management
- 9 Writing Assignments (meeting, correspondence, background & prep work for bid book writing assignment)
- 10 Event Logistics Activities
- 11 Advertising, marketing, and communications counsel and services, as follows:
 - ~Development of International Bid Collateral & Marketing Materials
 - ~2006 AGM Video Shoot
 - ~Communications / Public Relations Counsel
- 12
General Population Survey of 400 HRM Residents and Focus Group
- 13 ~Production Art
 - ~Strategic & Media Planning, Creative & Art Direction, Copywriting
 - ~Website Information, HTML Integration, Programming, etc.
 - ~Artwork
 - ~Advertising materials
 - ~Media cost to research Pattison sponsorship
 - ~Account (creative and production) Management
- 14 Access National Omnibus Survey
- 15 Professional Communications Services - Communications and public relations counsel and services
- 16 Final design of bid book draft
- 17 Communications and Public Relations Counsel
- 18 Final design of bid book draft
- 19 Phase 1 Legacy Business Concept Plan for Halifax Commonwealth Games Tri-Plex Facility
 - ~Establish strategy, approach, and direction for a viable and sustainable operation
 - ~Development of work plan to properly address the critical aspects associated with the set up and functioning of a multi-million dollar sport complex
 - ~Key Elements of the plan will assist in guiding and directing the overall governance, management and operations of the Legacy Business during the critical transition years after conversion from Games hosting requirements.
- 20 Consulting - Athlete's Village
- 21 Consulting - Venue Operations
- 22 Professional Services Rendered
- 23 Queen's Baton Consulting
- 24 Catering Service Agreement
- 25 Communications Services

- 26 Overall technology budget for the Halifax 2014 bid, with a corresponding description and rationale
- 27 ~Village Master Plan
 ~Housing Options
 ~Overlay Requirements
 ~Developer Considerations
 ~Budgets
 ~Strategic Advice on development options / CGA considerations, etc.
 ~Finalizing the Game mode and the Post Game mode indicative Master Plans for the Games Village
 ~Preparing indicative floor plans of typical accommodation units
 ~Preparing a development cost Plan for the Games Village site
 ~Undertake financial modeling sufficient to estimate the financial contribution H2014 or its agencies amu need to make to initiate the Games Village project to be undertaken by the owner/Developer
 ~Complete the costing of the Games Village Overlay
 ~Other work as required to Complete the Games Village Report and Budget
- 28 Advisory services for the 2014 Commonwealth Games Seminar; Preparation of Medical Program materials for bid
- 29 H2014 Strategic Requirements (tactical and plan development); Provision of advice to the sports, venues, and operations departments
- 30 Review of the capital budget program and provide an oversight opinion on the capital program consolidation process
 ~Complete and provide technical advice on the overlay and operational issues surrounding the Athletes
- 31 Village
 ~Provide advice and technical background information on all processed and selected venues, as necessary
 ~Attend design and architectural meetings to provide technical and games operation expertise, as required
 ~Represent Director of Venue and Operational Planning (VOP's), as required
 ~Prepare reports and technical advice on CGF Games Manual and Technical requirements for all sports and the Athletes Village
 ~Ensure the flow of Athletes to and from the Village to the Sports Village works
 ~Work closely with Sports Department, VOP's, Society Architect, and other Halifax 2014 staff to ensure venues and their operational plans meet CGF minimum requirements, provide prudent legacy opportunities, and are financially responsible in design
 ~Undertake, in detail, technical reviews of all Games Village site plans, floor plans, and block plans to ensure are logistically sound from an operational perspective; assist with all bid requirements of the CGF Games Manual as it relates to Sport and the Athletes Village (including, but not limited to, the Technical Officials Vill
 ~Work with the Director of VOP's on various consulting studies
 ~Act as the Functional Area Lead to coordinate responses to selected Village, Media, Technology, Security and Transportation related questions from the Commonwealth Games Federation Questionnaire in support of the Client's bid to host the 2014 Commonwealth Games in Halifax
- 32 Phase 1-look and signage budget generation
 ~Develop a conceptual budget and and scope of work for all aspects of a signage and pagentry program
- 33 Consulting - Venue Operations
 ~Complete and provide technical advice on the overlay and operational issues surrounding proposed venues
 ~Provide advice and technical background information on all proposed and selected venues
 ~Provide SWOT analysis for various venues and properties
 ~Attend design and architectural meetings to provide technical and games operation expertise, as required
 ~Represent Director of Venue and Operational Planning (VOP's), as required
 ~Prepare reports and technical advice on CGF Games Manual and Technical requirements for all sites
 ~Carry out on-site investigations of proposed sites and venues

- ~Work with Sports Department, VOP's, Society Architect, and others to ensure venues and thier operational plans meet CGF minimum requirements, provide prudent legacy opportunities, and are financially responsible in design
 - ~Undertake, in detail, technical reviews of all site plans, floor plans, and block plans to ensure are logistically sound
 - ~Assist with all bid requirements of the CGF Games Manual
 - ~Work with the Director of VOP's on various consulting studies
 - ~Ensure that all Block Plans produced for the Bid Book submission meet all technical requirements of the CGF. This is the number one priority of the Contractor
- 34 Marketing and broadcast strategy
- 35 Legacy business plan
- 36 Consulting - Media Operations Theme
- ~Advice, direction, and feedback to Halifax 2014 with regard to the production of point form responses tp selected Media and Venue related questions from the Commonwealth Games Federation Questionnaire in support of the Client's bid to host the 2014 Commonwealth Games
 - ~Write the introductory section and additional text within the Media Operation Theme
- 37 Power Point Presentation
- ~Assist with the CGF Visits in Halifax
- 38
- ~Provide advice and technical background information on all proposed and selected venues
 - ~Represent Director of Venue and Operational Planning (VOP's), as required
 - ~Prepare reports and technical advice on CGF Games Manual and Technical requirements for all sites
 - ~Work closely with Sports Department, VOP's, Society Architect, and otherHalifax 2014 staff to ensure venues and thier operational plans meet CGF minimum requirements, provide prudent legacy opportunities, and are financially responsible in design
 - ~Assist with all bid requirements of the CGF Candidature File Submission
 - ~Work with the Director of VOP's on various consulting studies and the sizzle compoment of the Bid
 - ~Ensure that all Block Plans produced for the Bid Book submission meet all technical requirements of the CGF
 - ~Assist Director in preparing work packages for future work in the Society Architect
- 39 Games Security Consulting ~ Out-of-pocket expenses (meals, accomodations, and parking)
- 40
- Television production consulting ~ advice, direction and feedback to Halifax 2014 with regard to the production of point form responses to selected Host Broadcaster related questions from the Commonwealth Games Federation Questionnaire in support of the Client's bid to host the 2014 Commonwealth Games.
- 41 Remittance of non-resident withholding tax
- 42 On-going professional services contract as consultant to Halifax 2014 Comonwealth Games Bid Society~
- Service in the capacity of Senior Director, responsible for:
- ~Directing the completion of the Candidature File
 - ~Supervising preparation and coordination of CGF Evaluation COMmission and CGA in-bound visits
 - ~Supervising preparation and coordination of Sri Lanka Presentation
- 43
- Candidature File Production ~ coordinate the assembly, writing, printing, and lodging of the Bid Book and associated documents required to support the Client's bid to host the 2014 Commonwealth Games in Halifax.
- 44 Advertising, marketing, and communications counsel and services
- 45 Consulting Services - International Relations
- 46 Strategic Planning
- ~Prepare plan and coordination implementation of plan for preparation of the Bid Book and associated documents required to support the Client's bid to host the 2014 Commonwealth Games in Halifax
 - ~Act as technical writer of the Bid Book, utilizing the information gathered through the implementation of the

approved plan

~Faciliate the creation of the final draft of the Bid Book and associated documents by providing assistance and advice to the Creative Writer and Editor of the Bid Book and Bid Book Executive Summary

~Coorindate and provide direction to Client with regard to management of the assembly, printing, and lodging of the finished Bid Book.

47 Consulting services at the Sport Accord Conference in Seoul