Curriculum Vitae of PAMELA BROOKS GANN July 2010

Current Position: President, Claremont McKenna College

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Date and Place of Birth: November 2, 1948

Monroe, North Carolina

Education Background:

Elementary and secondary education in public schools in North Carolina (graduated first in class)

A.B., Mathematics, University of North Carolina at Chapel Hill, 1970 Phi Beta Kappa (Junior Year)

J.D., Duke University, 1973 Order of the Coif Articles Editor, *Duke Law Journal*

Employment:

Administrative Appointments

1988-1999: Dean

Duke University School of Law

Durham, North Carolina

1999-Present: President

Claremont McKenna College

Claremont, California

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Academic Appointments

1975-1978: Assistant Professor of Law

Duke University School of Law

Durham, North Carolina

1978-1981: Associate Professor of Law

Duke University School of Law

Durham, North Carolina

1981-1999: Professor of Law

Duke University School of Law

Durham, North Carolina

1999-Present Professor of Legal Studies

Claremont McKenna College

Claremont, California

Visiting Appointments:

Summer 1977: Visiting Assistant Professor of Law

Washington University, St. Louis, Missouri

Fall 1977: Visiting Assistant Professor of Law

University of Michigan

Summer 1980: Visiting Associate Professor of Law

University of Colorado

Fall 1980: Visiting Associate Professor of Law

University of Virginia

Summer 1981: Visiting Professor of Law

University of San Diego

International Teaching:

Summer 1982: Visiting Professor of Law (International Business

Transactions)

Institute of International and Comparative Law

(sponsored by University of San Diego)

Paris, France

Summer 1985: Lecturer (International Investment)

Summer Program in American Law

Jilin University, Changchun, People's Republic of

China

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Summer 1986: Founder, Director, and Professor of Law

Duke Summer Institute in Transnational Law University of Copenhagen, Copenhagen, Denmark (International Taxation and European Economic

Community)

Summer 1986: Faculty, Seminar in American Law and Legal

Institutions

The Salzburg Seminar, Salzburg, Austria (U.S. Trade Law and U.S. Investment Policy)

Summer 1988: Faculty, Duke Summer Institute in Transnational

Law

ISS Centre, Copenhagen, Denmark

(International Tax Treaties)

Spring 1997: Faculty, Seminar in International Trade, Vietnam

Ministry of Trade, Hanoi, Vietnam

Guest Lectures:

Fall 1985: Guest Lecturer for eight weeks on Bilateral Income

Tax Treaties Internal Revenue Service,

Washington, DC

Private Practice

1973: Associate

King & Spalding Atlanta, Georgia

1973-1975: Associate

Robinson, Bradshaw & Hinson, P.A.

Charlotte, North Carolina

Professional and Academic Associations and Committees:

Elected Memberships:

- American Law Institute, since 1980
- Council on Foreign Relations, since 1989
- Pacific Council on International Policy, since 1999
- Society of International Business Fellows, since 1991
- American Bar Foundation Fellows, since 1991
- International Women's Forum, since 1992; President, North Carolina Chapter, 1995-1999
- The Trusteeship, since 1999 (California)

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Boards:

- Board of Trustees, Council on Foreign Relations, since 2010
- Board of Trustees, Southwestern Law School, since 2008
- NCAA Division III Presidents Council, 2005-2009
- Board of Directors, Institute for the International Education of Students, since 2005
- Board of Trustees of the Committee for Economic Development, since 2003
- Board of Directors, Academic Search Consultation Service, 2000-2006;
 Vice Chair, 2004-2006
- Board of Governors, Center for Creative Leadership, 1998-2004
- Board of Directors, First Union National Bank (regional), 1994-1999
- Board of Directors, Research Triangle Institute, 1992-1997

Bar Associations and Committees:

- American Bar Association, 1973-1982, and since 1988
- Admitted to Georgia State Bar in 1973 and remained a member through 1982
- Admitted to North Carolina State Bar in 1974 and have remained a member since then
- Member, Standards Review Committee, Legal Education Section of American Bar Association, 2002-2006
- Member, Commission on Status of Women in the Legal Profession, and chair of the Committee on Types of Practice and Compensation Issues, North Carolina Bar Association, 1990-1993
- Member, Standing Committee on Lawyers' Public Service Responsibility, American Bar Association, 1989-1991
- Member, Bench, Bar, Law School Liaison Committee of North Carolina Bar Association, since 1988
- Committee on Affiliated and Related Corporations, Tax Section of American Bar Association, 1979-1982
- Committee on Corporate Stockholders Relationships, Tax Section of American Bar Association, 1978-1982

Professional and Academic Associations and Committees:

- Southern California Intercollegiate Athletic Conference (SCIAC), Chair, 2010-2012
- American Council on Education (ACE), Board of Directors, since 2008
- Deloitte Council on the Advancement of Women, since 2003
- Association of Independent California Colleges and Universities, member of the Executive Committee, since 2000-2008
- California Chamber of Commerce, Board of Directors, 2000-2001
- American Bar Association, Section on Legal Education, Committee on Law

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- School Development, 1997-1999
- American Law Deans Association, Board of Directors, 1997-1999
- Association of American Law Schools, Committee on Electronic Publication of Legal Scholarship, Chair, 1999-2001
- Association of American Law Schools, Section on Deans, 1998-2000, Chair, 1999
- Association of American Law Schools Executive Committee, 1997-2000
- American Bar Association Committee on Graduate Legal Education, 1995-2000
- Association of American Law Schools and American Bar Association, Member of Special Commission on Financing of Legal Education: Balancing Mission and Resources, 1993-1998
- American Bar Association, Section on Legal Education, Chair, New Deans Workshop, February 1992
- Association of American Law Schools, Member of Accreditation Committee, 1992-1995
- Association of American Law Schools, Member of Committee on Status of Deanships, 1989-1992 (wrote a book publication on law school deaning)
- American Law Institute, Consultant, Federal Income Tax Project: United States Income Tax Treaties, 1988-1991
- Council on Foreign Relations, Member, Selection Committee for International Affairs Fellows, 1987-1991
- Internal Revenue Service, Committee on Continuing Professional Education, Board Member, 1985-1988
- International Fiscal Association, Member since 1981, and Member of Council, 1984-1988
- Association of American Law Schools, Tax Section Chair 1984-1985;
 Member, Tax Section Executive Committee, 1981-1985
- American Association of University Professors, Member, Tax Committee, 1977-1989

Grants, Fellowships, Institutes and Awards:

- 2004 Award of Distinction, Women of Achievement, YWCA San Gabriel Valley, California
- 1999 Governor of North Carolina Award for outstanding service
- 1989 Woman of the Year, NC Association of Women Attorneys
- International Affairs Fellow, Council on Foreign Relations, 1984 (during the fellowship, I spent January-July 1984 at the Office of U.S. Trade Representative and August- December 1984 at the Fiscal Affairs Department, International Monetary Fund)
- Research Council Grant, <u>Duke University</u>, 1981-1982 (international tax research)
- Faculty Course Development and Research Grant from Canadian Studies,
 Summer 1982 (international tax research)
- Research Council Fellowship, <u>Duke University</u>, Summer 1980 (research grant for purposes of preparing a paper on the topic of problems in choosing the appropriate tax unit)
- Faculty Course Development and Research Grant from Canadian Studies

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and Quebec Studies, Summer 1979 (comparative tax research of the United States, Canada, and the Province of Quebec)

 Economics Institute for Law Professors, Law and Economics Center, University of Miami School of Law, Summer 1976

Higher Education Accreditation, External Review Committees, and Visiting Committees:

Committee to Visit the Harvard Law School, 2003-2009

Advisory Committee to the Chancellor, University of California at Riverside, to develop a plan for a new law school, 1999-2000

Provost's External Review Committee, University of Southern California, 2000

Provost's External Review Committee, Emory Law School, 1998

American Bar Association, Section on Legal Education, and Association of American Law Schools, site evaluators for reaccreditation: University of Pennsylvania Law School, 1989; Georgetown University Law School, 1990; New York University Law School, 1993; New York University Law School, 2001

Examples of Speeches and Presentations:

Forum on Effective University Leadership, sponsored by Wake Forest University and the Center for Creative Leadership, September 2004, "Crisis in Waiting: A Future Challenge for University Presidents"

Los Angeles Rotary Club, September 28, 2001, "Higher Education and Globalization"

Tammasat University, Bangkok, Thailand, June 26, 2001, "Global Bridges through Higher Education: United States-Asian Partnerships in the Twenty-First Century"

Asia Society of Hong Kong, June 21, 2001, "United States Foreign Policy and Globalization: Perspectives from Washington, D.C., California, and U.S. Higher Education"

American Bar Association, Section on Legal Education, Dean's Workshop, February 16, 2001, "Relationship Between Presidents and Deans in Universities"

CASE District VII, San Diego, November 30, 2000, President's Perspective on Alumni Relations

Convocation, Grinnell College, September 7, 2000, "Leadership Opportunities for Liberal Arts Colleges"

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American Council on Education Fellows Workshop, San Diego, February 2000, "President's Perspective on Fundraising"

Publications:

Books and Book Supplements:

Corporate Taxation and Taxation of Partnerships and Partners (with D. Kahn) (West Publishing Co. 1979) (approximately 1200 pages)

Corporate Taxation and Taxation of Partnerships and Partners (with D. Kahn) (West Publishing Co., 2d ed. 1984) (approximately 1200 pages)

Corporate Taxation and Taxation of Partnerships and Partners (with D. Kahn) (West Publishing Co., 3d ed. 1989)

Supplement to Corporate Taxation and Taxation of Partnerships and Partners (with D. Kahn) (1981, 1983, 1987, 1988, and 1991)

Report of the AALS Special Committee on the State of the Law School Deanship, Law Deanship Manual (with other committee members) (November 1993)

Articles:

"Taxation of Stock Rights and Other Options: Another Look at the Persistence of *Palmer v. Commissioner*," 1979 Duke L.J. 911

"Abandoning Marital Status as a Factor in Allocating Income Tax Burdens," 59 *Texas L. Rev.* 1 (1980)

"The Concept of an Independent Treaty Foreign Tax Credit," 38 *Tax L. Rev.* 1 (1982)

"U.S. Report, Tax Avoidance/Tax Evasion," LXVIIIa Cahiers de Droit Fiscal International 333 (1983) (with J. Bischel & S. Klein)

"The Earned Income Deduction: Congress's 1981 Response to the 'Marriage Penalty' Tax," 68 *Cornell L. Rev.* (1983)

"Proceedings of the Univ. of San Diego Corporate Tax Conference, Miscellaneous Foreign Provisions," 22 San Diego L. Rev. 257 (1985)

"Taxation of Capital Income under Three Tax Reform Plans, *Tax Notes* 187 (Jan. 14, 1985)

"Compensation Standard for Expropriation," 32 *Colum. J.Transnat'l Law* 615 (1985)

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"Neutral Taxation of Capital Income: An Achievable Goal?," 48 Law & Contemp. Probs. 77 (1985)

"The U.S. Bilateral Investment Treaty Program," 21 Stan. J. Int'l L. 373 (1985)

"Foreword: Issues in Extraterritoriality," 50 Law & Contemp. Probs. 1 (1987) (special editor, P. Gann)

"What Has Happened to the Tax Legislative Process," 86 Mich. L. Rev. 1196 (1988)

"Globalization and Its Impact on Legal Education," 30 *Int'l Society of Barristers* 414 (October 1995)

"Facing the Challenges of a Turbulent Economy." *The Presidency.* The American Council on Education's Magazine for Higher Education Leaders. Vol. 12, No. 1 (Winter 2009)

Book Reviews:

"Tax Planning for Educators 1987 and 1987 Tax Guide for College Teachers," 74 Academe 50 (1988)

Miscellaneous Commentary:

"Corporate Taxation" Workshop on Teaching Federal Taxation 10 (Assoc. of American Law Schools, 1981)

"Tax Case Raises Major Issues of Federalism, Jurisdiction" (South Carolina v. Regan), Preview of U.S. Supreme Court Cases at 23 (October 7, 1983)

"Percentage Depletion Deductions under the 1975 Tax Reduction Act" (*Commissioner v. Engle; Farmer v. United States*), Preview of U.S. Supreme Court Cases at 45 (October 14, 1983)

"The Westinghouse Case: When Do State Taxes Impermissibly Burden Interstate Commerce?" (*Westinghouse Electric Co. v. Tully*), Preview of U.S. Supreme Court cases at 85 (October 28, 1983)

"Are American Citizens Working for the Panama Canal Commission Exempt from U.S. Taxation?" (*O'Connor v. United States*), Preview of U.S. Supreme Court Cases at 37 (October 17, 1986)

"The Deans' Roundtable: Encouraging Public Service," N.C. Bar Q., Fall 1990

"Encouraging Public Service," Duke L. Mag., Winter 1992