



AND PROFESSIONALLY IN OUR MODERN WORLD.

Cover illustration by Mark Monlux Can You Read Me? page 3 •



Graphic Artists Guild 90 John Street, Suite 403 New York, NY 10038

Financial Tips

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ALSO INSIDE: Putting on a Portfolio Show

## Spotlight

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LA member, Gary Baseman,

had his first, animated, feature

film, "Teacher's Pet," based on his Emmy award winning animated TV series, open nationwide on January 16th. This is one of the first times that a major entertainment corporation, Walt Disney Pictures, has produced an animated feature based on a well-known contemporary artist's style and creation. All the

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backgrounds were painted on canvas to emulate Gary's paintings. • Jeffrey Lanners, Portland Chapter President, is recovering from quintriple bypass heart surgery. Doctors discovered Jeffrey's heart trouble when he went to the hospital complaining of a small stinging in his chest. He is recovering nicely and get well wishes can be sent to mordarte@spiritone.com.

## 2003 Election Results

Molly K. Knappen is the new Guild President and will serve from 2004-2006. Her first column appears on page 6. ExComm member, Scott Bakal was named as Vice President, the spot vacated by Molly when she was elected to President, Sara Love continues as Communications Chair, Lisa Shaftel is the new Advocacy Chair, and Susan Mathews is the new At Large ExComm member. All will serve until 2006.

## **Copyright Awareness** Month 2004

 ${f T}$ wo years ago, The Copyright Society of the USA launched Copyright Awareness Week; in April 2004, it is launching Copyright Awareness Month. The mission of Copyright Awareness Month is to create a greater awareness among the youth of America about the protection and use of creative works. During Copyright Awareness Month, copyright experts and educators throughout the country will seek to teach people about the basic purpose of copyright as articulated in our Constitution-to promote the advancement of the arts by providing creators with the exclusive rights to their works for limited terms. A public that has a basic understanding of copyright law and its relationship to the artsincluding its fair use exceptionsis far more likely to respect and comply with the law, than one that functions on misinformation The Copyright Society of the

USA is a non-profit educational organization with 900 members located in Chapters throughout the United States. Their primary function is the gathering, dissemination and interchange of information concerning the protection and use of creative works, such as music, movies, television, books, illustrations, sculptures, paintings and photographs. The Society seeks to promote a better understanding of copyright through its lectures, publications, panel discussions and meetings, and to enhance dialogue among educators, industry groups, creators, and users of works protected by copyriaht.

Now more than ever, familiarity with copyright will play a crucial role in maintaining the vitality of the arts in the United States. Music, literature, theatre, television, film, illustration, and the fine arts enhance our lives. These crafts tell us who we have been and help us to define who we are. It is impossible to imagine life without the arts. What kind of world would it be if no one could make a living writing songs or books, drawing pictures and in which producers dared not invest in new playwrights, or publishers in novelists?

Copyright law ensures that the creators of our cultural heritage will be fairly compensated for their works. It enables the cre-

Guild's Number: 212-791-3400

ators, producers, publishers, and distributors of artistic works to control whether how and when their works of art are used. Copyright provides incentives to creators by reassuring them and those who invest in their works that others will not use the fruits of their imaginations without fair compensation and/or rightful credit.

Copyright law takes on a particularly important role in the digital age, now that the consumer can copy music, books, films, illustrations and other creative works at home more easily than buying them in the store. If copyrights are to be protected in the digital age, copyright law needs to be understood and respected. This is particularly true with the younger generations. It is the society's belief that, by fostering an understanding of copyright law, including those activities which are prohibited, and those that are permitted as fair use, a greater respect for copyright and the creators it protects will naturally follow.

Copyright Awareness Month will target students and educators. Copyright Society members will be called upon to speak in local schools, colleges, universities, libraries, arts, and educational associations and other organizations about the importance of copyright. Throughout the nation, copyright experts and educators will distribute materials and speak in schools and other educational institutions about the importance of copyright law in our society.



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GULD News is published four times a year for 512 per year by the Graphic Artists Guild, 90 John St., New York, NY 10038-3202. Periodicals postage paid at New York, NY, and additional mailing offices. Postmaster: Send address channet the New York, NY, and ild Ne 90 John St., NY, NY 10038-3202

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#### GUILD NEWS SUBSCRIPTIONS

Subscriptions to the Guild News, published four times a year, are available for \$12. You may order a subscription by writing to the National Office, 90 John St., Suite 403, New York, NY 10038.

# Can You Read Me?

Constant contact is the key to building relationships with clients (and prospective clients). Email newsletters provide a free and easy way to stay in touch.

w often have you lost touch with someone who said they wanted to work with you but weren't quite ready? And wasn't it because you didn't have a system in place, an ongoing marketing vehicle, to keep you top of mind without too much effort?

Well, those days are gone-because email mar keting is here. Don't worry. This isn't about spam. It's simply the process of using email to keep in touch with-and keep your name in front of-those with whom you have (or would like to have) a relationship. This includes past, current and possibly future cus tomers, as well as vendors and colleagues, even friends and family because you never know where the work is going to come from. These people want to hear from you. In fact, designers who use this marketing tool are often surprised by the positive feedback they get from their networks in response to their email newsletters

An email marketing campaign accomplishes many things at once. It's the ideal medium to show case your creativity, share your knowledge and build credibility, while also spreading the word about your services and distinguishing you from other designers. Email newsletters also drive traffic to your Web site in a much more reliable and controllable way than search engines. And best of all, email serves as a prompt for your recipients. When they get a message from you, it encourages them to reach out.

### **Creating Content**

The major challenge to creating an email newsletter is deciding what to send and then gathering (or creat ing) that content. But if you start with a simple strategy, it will be easier to fit into your life. Here are four different approaches used by designers around the country:



#### Show off your work. This is the most obvious strate-

gy, but instead of just showing a pretty picture, use an email cam paign to tell a story that describes a problem you solved for a client. Here's an example:

#### Be Design

For three years, the team at Be Design, based in San Rafael, CA, used a direct-mail postcard cam-

#### by Ilise Benun

paign to keep in touch with their network. But in 2002, they replaced that effort with an email campaign and for almost a year they've been sending their "E-Note" to 800 clients, prospects and press contacts every four to six weeks. The strategy, according to Linda Nero, marketing director of Be Design, is to be in constant dialogue with the firm's network remain top-of-mind and build awareness of its work

The "E-Note" is simple, informative and memorable, and most often includes recent projects present ed in case-study format. It's generated in HTML, and the subject line of each issue-recent examples include Fantastic Presence. Creative Presence and Essential Presence-is tied to the firm's tagline, "We create brands with presence."

The body of the message contains a two-to three-word headline, a bold image of the work and a short 30-50-word message describing the project's challenge and the firm's solution. In an effort to drive recipients to the Web site and engage them in the work, the image is linked directly to the Be Design homepage (www.bedesign.net). "We handle the distribution of the 'E-Note' in-house with a customized version of Filemaker Pro and our contact list, which is linked to our email client (Eudora)," Nero says, "We're able to distribute this campaign quickly and efficiently."

Educate your recipients. When you use your email marketing campaign to educate your net -

work on a specific topic, you simultaneously position

yourself as an expert. Once readers see how knowledgeable you are, you'll be their first choice for the next project that requires that expertise. For an even greater impact, consider combining the power of email and the Web with print to establish your firm as an authority in a new or expanded niche. A case in point.

#### Savage Design Group

Houston-based Savage Design Group has specialized in annual-report design for more than 30 years, but way back in 1998, the firm recognized the potential for using both print and the Web to meet the needs of its annual-report clients. Although studies showed that more and more investors were using the Internet to make investment decisions, Savage Design was hav ing trouble convincing clients to integrate the new technology into their projects. So it developed a marketing strategy, dubbed "Annual Reports for the 21st Century" (AR21), that would both educate and sell clients on the use of digital technology for annual reports and investor relations.

That strategy called for the creation of a print newsletter and companion Web site, which together would show (rather than tell) investor-relations professionals how digital technologies could serve them and their customers

Each issue of the quarterly, tabloid-size, print newsletter-22in.x17in. folded to 11in.x17in. and shrink-wrapped for mailing-stands out because of its colorful graphics and large, bold headlines. It offers

in-depth articles about multimedia-design solutions and resources for online annual reports, design trends and Securities and Exchange Commission rulings.

The same information is posted on the companion Web site (www.ar21.com). taking advantage of the medium to demonstrate interactive video, infographics, panoramic photos, push technology and real-time charts and graphs.

The AR21 newsletter is sent via snail mail to 900 corporate-communications and investor-relations professionals, names culled from the firm's existing database of prospects and clients, then supplemented with a list (that was compiled in-house) of communicators at Fortune 500 companies. Although the Web site is an integral part of the campaign, Savage won't abandon the print Continued on page 7

## **Building Your Email** Marketing List

By Ilise Benun

More is not necessarily better when it comes to your email list, which should be composed only of those who know you or those who ha ve agreed to ve your messa ges.And the most rece valuable names are those of qualified prospects who may one day hire you, so make sure an yone who's expressed interest in your work is on your list.

"My list includes almost e veryone I've ever met," says Lauri Baramprin cipal of Clifton Park NY-based Panarama Design. When she started sending out her monthly email newsletters in 2002,she sorted her email inbox in alphabetical order and

chose clients colle ques and friends she thought might be interested. Then she went through her (off-line) Rolodex as well as a directory of the local chapter of the American Marketing Assn..adding only people who would recognize her name

Now, as she makes new contacts, she adds them to her list, which is always gr owing."As a follow-up to meeting someone at a networking ge and ask event. I send a recent messa if they want to be on the list. They usu ally agree because they know that I'm sending personal content, not a spam campaign." The best way to expa your list is to always be in list-grow mode . When talking to an yone about owing your work,whether in person,on the phone or via email,offer to keep in touch by adding them to your list. Ste ve Hill, of hair on fire creative mar

keting in Santa Clarita, CA, often says to a new contact,"You sound lik eone who could benefit from some fresh marketing ideas.I ha ve an email newsletter that I send out e very very month that has articles and case stud ies about marketing geared for small business owners.If you'd lik e,Icanad d your name to my list."

#### 5 List-Building Tips

- . Send a one-time email messa ge to ever yone you know inviting them to be on your list. You don't need on to do that, pr ovided permiss . they really know you.
- 2. Mention your newsletter e ver ywher e, including in your signatur file and when an yone asks about your business

- 3 Make it easy to sign up on you Web site . Encoura ge visitors to subscribe on your homepa ge and anywhere else that makes sense
- 4 Encoura ge viral marketing.At the bottom of e very messa ge in your campaign,include an easy way fo people to forward the messa ge to others who may benefit.Also include an easy way to unsub
- 5. Don't assume you ha ve permiss just because you ha ve someo email address.If you want to ad meone' someone to your list but aren' sure if they'll welcome your emails, send them an introduct messa ge, tell them how they'll benefit and then wait for their

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# Things to Consider If You're Thinking of Putting on a Portfolio Show

A n illustration marketplace provides a place for artists to display their artwork and promote themselves and for sponsors to display and

sponsors to uspay and market their product or services. Art directors and buyers get to view the work in an environment that's both relaxing and stimulating. Soft music, light snacks, and drinks allow art directors and buyers to socialize while

viewing portfolios and chatting with the artists. The event provides a service for all these folks: It stimulates business.

Another important factor when producing a successful portfolio event is the ability to sell table space to interested folks. The location of the Chapter and the number of illustrators in the Chapter who are interested in participating are vital. The New York Chapter has been fortunate to have sellout shows for all its marketplaces that have featured only illustration. ArtJam in Seattle includes not only illustration portfolios but photography as well.

Selecting a theme for the event sets the tone, creates a buzz, and stimulates excitement. This was the first year the New York Chapter incorporated a theme, "Picture Show," into its portfolio event. Seattle's ArtJam has a different theme every year. Northern California's portfolio show in 2000 had a great theme, "Peepshow." Folks attended the event to participate in a happening as well as to view portfolios.

I've helped produce seven illustration marketplaces in New York City in the past eight years. My experiences, both positive and negative, may help those of you who are considering putting on your own shows.

#### Be Prepared: Get Plenty of Volunteer Help throughout the Year!

The first show I worked on was in 1995, held at the old Art Directors Club. I spent 40 hours on that show, helping with prepress, arranging for mailing permits, and taking the show down. The 1996 Marketplace was held at the Puck Building. Setting up additional lights was a major complication at that event. That year and the next three years, I spent over 300 hours working on the show. We moved it to the Metropolitan Pavilion in 2000, a grand space that did not require additional lighting. But that was a tough show to put on, mainly because we couldn't find enough volunteers, so it fell on the shoulders of staff and me.

There was no illustration marketplace in 2001 because there were too few volunteers. In the fall of 2001 Guild illustrator Peter Gunther stepped up to volunteer as the Marketplace Chair. At that point there seemed to be enough Guild members to put together a new, improved event. After a few brainstorming sessions, illustrator Jean Tuttle came up with the name "Picture Show," and the 2002 illustration marketplace was on its way.



To produce the event, we had a Marketplace Chair and Co-Chair, Sponsorship Chair, Marketing Chair and Co-Chair, Events Coordinator, Events Treasurer, Web Master/Designer, Art Director/Designer, and a Communications Coordinator. These key folks spent between 50 and 300 hours each to help put together a successful show.

classy illustration marketplace held at the Art Directors Club of New York on October 22, 2002. The space was great for the event: plenty of gallery lighting, a good working kitchen, and ample floor space. Many of the participants claimed it was the best place yet for the event.

#### Marketing

To market Picture Show we mailed out four printed promo pieces with images that evoked movies and displayed logos of sponsors. A Show Booklet handed out at the event included an article on illustration, ads, and a list of the participating illustrators. Linda Modica, our Art Director/Designer, worked on most of the pieces. Finding a printer who was willing to donate services by becoming a sponsor or providing a big discount was a huge plus; we used a local printer who gave us a 15 percent discount. We e-mailed a mailing list to a mailing house, which sent out the promo pieces as well as an e-mail broadcast the day before the event.

#### The Web Site

Alain Khadem, our Web Master, designed and built a beautiful, functional "Picture Show" Web site. Its main feature was a Flash preview reel that showed off work of some of the 90 illustrators who participated in the show.

#### Refreshments & Entertainment

Peter used his catering connections to secure a great kitchen crew who created many visually appealing and tasty appetizers. We enlisted volunteers to serve appetizers, as well as red and white wine and sparkling

mineral water, to the art directors/buyers and illustrators. We even served popcorn and candy in keeping with the Picture Show theme. A live jazz combo played in the background, along with a video tape on illustration.

#### The Bottom Line

As in previous years, the 2002 Picture Show netted a profit for the New York Chapter. We were able to raise more than \$15,000 that year—our best year yet!—but only because we were fortunate enough to have a very efficient team. The first years I worked on the market-place were financial duds due to some poor decisions, and they only netted about \$2,000. In the more recent past we made between \$6,000 and \$12,000.

Don't let the numbers scare you off from doing a marketplace. Let's face it: New York is like no other Chapter. Netting \$1,000, which is what Seattle's ArtJam 5 raised in 2001, for example, was a huge success when you consider that Seattle has a much smaller membership and art buying community than New York. All it takes is careful planning (see sidebar).

It should be noted that the years we had a large enough team we were able to secure a good amount of sponsorship money—between \$6,000 and \$9,000. The concept was that the table cost would pay for the entire production of the event and that the sponsorship money would be the net. I think we could take a page from the Boston meeting, "Baseman Sucks!," where they were able to get sponsors to cover most of the costs of printing, space, and refreshments.

Making a profit is good, but cutting corners to achieve a greater profit isn't. For example, don't use paper tablecloths on have cheap refreshments. Spend \$12 on cloth tablecloths and provide a good spread not just the usual cheese and crackers. The presentation of the event should reflect quality and professionalism in keeping with the Guild's image in the industry. One of the essentials of holding an annual art show is to build a following so that art directors/buyers want to return year after year.

Doing a marketplace has other advantages, like providing excellent public relations for the Guild. Like no other New York activity, the marketplace is a viable program on a wide screen in living color that benefits Guild illustrators, thereby promoting membership and membership retention. More money needs to be invested back into the event so it will continue to develop and improve.

#### Wrapping Things Up

A few things were still needed before we put the 2002 Picture Show in the can. Follow-up included send-



In Follow-up included sending a list of attendees and surveys to participating illustrators, as well as thank you letters to the sponsors. We needed to update the Picture Show Web site by adding pictures and text about the event. And there are probably a few other things we didn't think of.

Hosting an illustration marketplace can be an

excellent event for Chapters. If held annually, it is a constant that people rely on. It attracts Guild members and generates great interest from the arts community. People anticipate it each year. To help attract illustrators and art directors/buyers to New York's 2002 event, we gave out great door prizes amounting to more than \$3,000. But still the most important factor is having a dedicated team of volunteers. To have these volunteers return and to enlist new volunteers on an annual basis, you need to praise and reward them.

Illustrator and designer George Chiang was co-chair of Picture Show, New York's 2002 illustration marketplace.

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## When Planning a Show

 fyour Chapter is thinking of putting togeth er a portfolio show, the first thing you must have is enough volunteers who are willing to commit a certain number of hours toward the when a job comes inmarketplace duties are putwhen a job comes inmarketplace duties are shift, and the committee has to be flexible and adaptable.

#### **Picking a Location**

After various subcommittees and their tasks are established, the next important item to secure is the location. Then you need to become familiar with the event space. The Art Directors Club worked well for us for many reasons many art directors were already familiar with the place, it's dose to Penn Station and subways, and there's parking across the street. Other marketplaces that I've been to were held in hotels or special exhibit centers. Northern California's was held in the Yerba Buena Art Center:

#### Get the Word Out Early

Marketing and promoting the event need to be strategically planned. More than one printed piece that's art-directed and welldesigned is advised, and a great looking Web site is also helpful. Our Web site helped us secure quite a few sponsors.Clearly communicate to the sponsors what they will receive in exchange for their money and/or services. A good set of negotiating skills is always helpful.

#### Startup Money

Having startup money is critical You need to place a deposit on the space and print and mail that first promo place to potential participants. Or take a page from Boston and enroll sponsors to cover such costs as printing-space, and refreshments. Money should also be invested back into the event, so its easier to produce on an annual basis—providing there are enough volunteers.

## Guild International/National Board of Directors Votes Unanimously to End UAW Affiliation

Below is a copy of a recently mailed package from Guild President, Molly K. Knappen, to Guild members outlining the disaffiliation motion that was put before the Guild's International/National Board of Directors on February 9, 2004. On April 10, 2004, ballots will be mailed to all voting Guild members in good standing asking them to ratify this resolution. The ballots will have to be returned to the International/National office no later than May 10,2004.



Submitted: Lloyd Dangle 1/21/04 Second: Simms Taback

#### Motion:

It is resolved that the Graphic Artists Guild disaffiliate from the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America, UAW as soon as possible.

#### Background:

In 1999 the Graphic Artists Guild affiliated with the International Union, United Automobile, Aerospace and Agricultural Implement Workers of America, UAW.

The intention of the affiliation was to improve and strengthen the Guild through growth in the members base, financial assistance, legal and legislative assistance, help in obtaining health care for our members, preferential hiring, access to the UAW research department and many other benefits.

The anticipated growth in the membershin base was that the membership would grow no less than 10% annually from a full membership base of approximately 2083. The financial aspect of the affiliation provided the Guild with two forms of subsidies, roughly \$124K per year in cash for five years to pay for staff and expenses related to organizing and growing the organization. The other subsidy came in the form of a graduated schedule of per-capita dues payments (the portion of your dues that goes directly to the International Union's administrative office). In 1999 the portion was approximately 12% and over the five years it was to step up to what the Guild believed would be a maximum of





February 10th, 2004

Dear Graphic Artist Guild Member,

On February 9th, 2004 our National/International Board of Directors voted unanimously to disaffiliate the Guild from the UAW.To that end, ballots shall be mailed to all voting members on April 10th, 2004. The ballots will have to be received in the Guild office no later than May 10th 2004. If more than 60% of the ballots received affirm disaffiliation, the Guild will once again be an independent union of artists.

The motion to disaffiliate was set forth by Lloyd Dangle and seconded by Simms Taback, both former Guild Presidents. The full motion, as presented to the National/International Board of Directors is attached hereto.

Disaffiliation is a serious question affecting the future of our organization. You may be contacted by people wishing to influence your vote either for or against disaffiliation. While this contact may be inconvenient, there is passion surrounding this issue and some campaigning is to be expected. I encourage you to attend chapter meetings, discuss the matter with other members, ask questions, research the consequences of this choice and mail your ballot promptly.

No choice is without drawbacks, but I trust you will vote in the best interests of the Graphic Artists Guild.

With Sincerity and Best Wishes,

Molly K.Knappen President, Graphic Artists Guild

For the affiliation to work financially, it was predicated on the idea that the Guild would grow significantly over the subsidized period and would absorb the higher per capita dues through a much larger pool of dues revenues. Growth was the anticipated result from subsidies and increased benefits offered to the

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32% in year six.

The reality is that growth did not happen the way we had hoped. As of the 28th of January 2004 the Guild only had 1832 full members. As a result, the obligation to pay for

Guild and its members.

organizers, their associated fees and expenses, the escalating costs of the per capita dues, and the additional accounting and financial book keeping costs have contributed to an overall reduction of activity in the Guild and reduced services that we could offer our members. The Guild has been unable to provide the financial support to the local chapters in as though there is not enough funding to go around. Despite deep cuts in the cost of our adminis tration, the Guild is and will continue to be unable to support our chapters and members at the local

level with the escalating costs and expenses of affiliation

To date the Guild has received \$ 506,000 in cash subsidies from the International Union and has paid back \$205,637 in per capita dues and CAP council fees. We were obligated to hire staff organizers for which we paid out a total of approximately \$260,550 in wages and organizing related expenses. It should also be noted that to date the International Union has paid for only four (4) of the five (5) years of subsidies provided for in our affiliation agreement.

(See attached spreadsheets for further detail).

The affiliation agreement was effective as of the 1st of January 1999. The agreement provides for a process for disaffiliation. I propose to disaffiliate from the International UAW in accordance with such process.

While ending the affiliation is certain to be a setback for the Guild in the loss of some benefits, particularly in the advocacy/legislative arena, and it can be debated whether the benefits we received measured up to our expectations, we simply cannot afford it.

## **President's Report**

#### **Dear Graphic Artist Guild Members,**

ith great enthusiasm. I accept your election to the position of International President of the Graphic Artist Guild It is an honor opportunity and great responsibility to serve as President, I appreciate the trust of those who voted for me and endeavor to earn the trust of those who did not

The Guild is the strongest voice for working artists in North C. We must defend and America. It is my purpose as President, advanced in both my candidate statement and discus sions with individual members.to achieve first a fiscally strong organization, and then a legacy of improved industry conditions thereby ensuring the average commercial artist an opportunity to earn a reasonable living.

The rising rates of copyright theft, stock art sales and outsourced art departments as well as increasingly miserly re-numeration all result directly from the consolidation and growth of corporate power. Like many vital and beneficial organizations, the Guild is incorporated. While the corporate structure is not inherently bad, any significant power devoid of direct public accountability remains clearly and historically dangerous. Our industry's problems are but symptoms of a massive and systemic movement of power into private hands

These are tough times Individual creators cannot possibly F. negotiate fairly with corporate entities wielding economic power in excess of nations. Those buyers and employers offering the greatest opportunity for honest negotiation, small agencies, and busi nesses, now turn to stock art and design templates. Recent court decisions indicate that publishers may reuse our work without fee. These are thorny and difficult problems.impossible to solve as individuals.

As a union of artists, we have the opportunity to set into motion real solutions to the challenges that we face professionally, as an organization and a society, challenges that other organizations are too unwieldy or conventional to approach. By helping ourselves, we are helping our culture address larger issues of power distribution.Organizing artists has been likened to herding cats. Yet again and again we have come together and improved our situation. It is vitally important that we come together now

#### As an organization:

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- A. We must cut any expense that does not provide substantive benefit and return that money to the chapter level.
- B. We must engage other working artists.Engagement

happens on an individual level with art jams, pub nights, newsletters.seminars.and speaker's bureaus.Every member no matter how far flung, must personally benefit from Guild membership Industry unity and Guild growth do not happen accidentally

- strengthen copyright laws both domestically and abroad, through legislative, regulatory and judicial channels. To this end, we must also foster stronger relationships with related organizations interested in defending copyright.
- D. We must be leaders in our industry, working to forge a set of industry standards and base contractual requirements. Standard practices and expectations should be understood and applied regardless of the skill or experience level of the individual creator
- F. We must work to integrate basic business,copyright,and pricing curriculum into university art programs. Young artists often undervalue their work to the detriment of our entire industry
- We must support the financial and physical health of our members by continuing in our efforts to provide access to affordable health care and assisting members with griev ances and contract disputes.
- G.Finally, we must build stronger internal ties between the chapters and international committees. There is exceptional work happening at every level of this organization. We all need to know about it.

As President,I am grateful for the opportunity to engage in this important work. However, your decisions will impact the future of the Graphic Artists Guild far more than my service. Ask guestions! Attend a local event! Get involved! Little things add up - writing thank you notes, working at an event, talking to students,and explaining issues to legislators are equally vital volunteer activities.Email your Chapter President or an International Committee Chair and ask to help. Specify your time commitment and your interests. You have the power to make change happen

**Best Wishes** Moll v K. Knappen President.Graphic Artists Guild

## "Yellow Dog....."

the time of the Civil War, union ctivism was beginning to take root in the United States. This movement strengthened with the advancement of "nation-wide" commerce in America, fueled by the completion of the transcontinental railroad in 1869. Thus, in 1869, the first truly "national" organization of American workers was born.

That union, the Knights of Labor, was in actuality more of a secret society. Secrecy was necessitated by the management practice of blackballing employees, refusing to hire anyone affiliated with organized labor, a practice instituted by employers after the US Supreme Court ruled in Massachusetts v Hunt that the iudiciary could not be used to quell unionism among those already employed.

As a result of the inability of the Knights of Labor to collectively bargain with manage ment in an effective manner -due in part to fears of exposure among its secret membership- the Federation of Organized Trades and Labor Unions (later known as "American Federation of Labor") was born in 1881. Throughout its formative years, the growth of the new organization was stunted by the continuing practice of blackballing

Not content, however, to rely on blackballing as the sole means to eradicate unionism,employers began making it a condition of employment for workers to sign an agreement in which the employee indicated that he or she was not a member of a labor union, and that joining a labor union in the future would be sufficient grounds for dismissal. This insidious instrument became known as the "YELLOW DOG CONTRACT," so named because—as union organizers trumpeted-only cowering mongrels would debase themselves by signing one. The infamous contracts were also known as "Iron Clad" agreements.

In increasing numbers, employees could not find jobs unless they signed a Yellow Dog Agreement.Moreover, the courts began approving their use as a "legitimate" way to strip rights from workers, who were ruled to have "voluntarily" waived by contract the protections afforded in Massachusetts v. Hunt.In fact, court-ordered injunctions were commonly issued against unions that tried to organize workers in locations where the employees had signed Yellow Dog Agreements. An injunction is a court order compelling a person to refrain from engaging in a particular activity, and is commonly issued by a court on an ex parte basis (without notice or an opportunity for a hearing by the party being enjoined). Essentially, unions were bound to the court issued order without the opportunity to articulate their stance on the facts involved.

In Gompers v. Bucks Stove and Range Company (1911), a federal court issued an injunction ordering the AFL to eliminate the Bucks Stove and Range Co. from its unfair employer list and to cease from promoting an unlawful boycott against the employer. Additionally, in Bedford Cut Stone and Company v. Journeymen Stonecutters (1927), the court-ordered injunction barred unions from "attempting to organize workers" who had signed Yellow-Dog contracts.Public outrage over these cases and others led to the conservative Hoover Administration's endorse ment of The Norris-LaGuardia Act of 1932. This Act was one of the first laws enacted to protect the rights of workers to engage in union activities. It gave labor unions the right to organize, strike, and use other forms of lever age against management without the interference of federal courts.Specifically, the act forbid federal courts from issuing injunctions against specifically described union activity, and most significantly, outlawed the judicial enforcement of Yellow Dog contracts. The Act also gave unions the right to support other unions

#### in strikes

The passage of the Norris LaGuardia Act of 1932 was the first real American victory for unionism. As a result, the labor movement began to gain momentum during the Great Depression, at a time when workers needed the protection of unions more than ever before. The Act did not create any new rights for workers or unions. but focused on limiting the authority that the federal judiciary could play in labor disputes. Owing to the progressive political climate of the time ushered in by Roosevelt's New Deal, most states enacted analogous laws to limit state courts from picking up where the federal courts dropped off.

So, the question is, do employ-ers still include "Yellow Dog" language in their employment agree ments? Unbelievably, more than seventy years after their enforcement was outlawed...some still do! Are they LEGAL? Hard to say. But far more importantly, ARE THEY ENFORCEABLE? The answer; under current law is an emphatic "NO!"

#### CITE: 29USC 103 TITLE 29-1 ABOR

CHAPTER 6-JURISDICTION OF COURTS IN MATTERS AFFECTING EMPLOYER AND EMPLOYEE: Section 103. Non-enforceability of undertakings in conflict with public policy; "yellow dog" contracts.

"Any undertaking or promise, such as is described in this section, or any other undertaking or promise in conflict with the public policy declared in section 102 of this title is declared to be contrary to the public policy of the United States, shall not be enforceable in any court of the United States and shall not afford any basis for the granting of legal or equitable relief by any such court,including specifically the following:

Every undertaking or promise hereafter made, whether written or oral, express or implied, constituting or contained in any contract or agreement of hiring or employment between any individual, firm.company, association, or corporation, and any employee or prospective employee of the same, whereby (a) Either party to such contract or agree-

- ment undertakes or promises not to join, become, or remain a member of any labor organization or of any employer organization;or
- (b) Either party to such contract or agreement undertakes or promises that he will withdraw from an employment relation in the event that he joins, becomes, or remains a member of any labor organization or of any employer organization."...

So, if you are faced with an employment agreement that contains "Yellow Dog" language what does one do? It all depends on your bargaining power...either ask them to remove the section...or sign it knowing that if they invoke the provisions that you have standing. Most certainly, you should call the Guild office so that we are apprised of the situation. Best of luck!

#### Staciellen Stev Heasle y, Executive Director and

General Counsel Graphic Artists Guild

JA. Sel

## **Helpful Financial Tips** For 2004 by Susan F. Lee, EA. CFP

#### Financial check list

Here are some basic questions to ask vourself about your financial life:

- Do you have an adequate emergency fund?
- Are you satisfied with how you spend your money?
- Have you thought about your top three financial goals and planned how you're going to achieve them?
- Are you funding a retirement plan?
- Are you saving what you feel you should be, and is this amount enough to achieve your goals?
- Have you recently analyzed the money that you have invested recently to see that it's invested and allocated in the ways you want and need?
- Do you have sufficient protection against the risks of living and doing business (medical, life, dis ability, homeowners/renters and business owners insurance)?
- Is your career satisfying you financially and in other ways that are important to you?
- Do you have an up-to-date will? Are you current with your tax filings and payments?
- If vou're in debt, are you paying it off or incurring more?
- Do you have a plan that will allow you to live as you wish to live?

### 100 Percent Health Insurance **Deduction for** Self-Employed

The most significant change for the 2003 tax year in deductions for a selfemployed person, with a net profit reported on Schedule C, is that you may deduct 100 percent of the amount paid for medical and dental insurance and qualified long-term care insurance paid for you, your spouse and your dependents on line 29 of Form 1040. The insurance plan must be established under vour business.

The deduction is limited to your net profit on the Schedule C. If all or part of the health insurance amount is not allowed in this section, the balance may be deducted on Schedule A under medical expenses subject to the 7.5% percent minimum.

No deduction is allowed for any month that you were eligible to participate in any subsidized health plan maintained by your or your spouse's employer

Qualified long-term care insurance premiums may be included in this health insurance deduction up to the following amounts:

age 40 or younger: \$250; age 41 to 50: \$470; age 51 to 60: \$940: age 61 to 70: \$2.510: age 71 or older: \$3,310.

#### Useful Tax and **Financial Websites**

Ever have a question about tax or financial issues that you wanted an answer to?

Here are some sites that you might find helpful to find those answers

www.irs.gov: If you have a question for the IRS or need a form for this year or a former year, you can go the IRS site for answers to frequently asked questions, publications that are comparatively easy to read and forms that may be looked at on-line or downloaded. You can also figure your withholding allowances using its W-4 calculator. States also have websites. New York's is www.tax.state.ny.us.

www.bigcharts.com. If you need to know the quote for a stock or mutual fund in the past as well as currently, you can find it here.

There are many useful financial sites on the web, often part of a magazine, television channel, or financial business like mutual fund, www.smartmoney.com, www.kiplinger.com, and www.msn.com, all have financial information and arrays of financial tools that you can take advantage of. Mutual fund companies not only have information on their mutual funds (e.g. www.vanguard.com) but often also have financial tools that you can use.

You can do basic retirement planning and college planning on many of the general sites. When you want more specialized information on college planning, for instance, you can go to www.savingforcollege.com.

www.morningstar.com has up-todate information on mutual funds and stocks. You can get an in depth analysis of each fund and stock you own as well as asset allocation tools.

The trick is not to become overloaded. Also, don't be sidetracked by the proprietary offerings on whatever site you're on. If, for instance, you want debt reduction information, you can go to www.quicken.com, which has a lot of general information on it and which also has a debt reduction tool on it that may you find informative

For mortgage information, go to www.hsh.com to figure out how much mortgage you qualify for as well, how much you can afford, is it worth it to refinance as well as how much will a particular loan cost per month.

Be aware that each financial tool is based on assumptions. The tool is only as good as the assumptions you put into it. For instance, if you say that you will get an 8% return on your money until you retire and you only get 4%, your calculations will be off.

Susan Lee, EA, CFP, is a tax and financial planner who specializes in freelancers and who has often written for this newsletter. She is available for your questions at 212 633 1516

## **Can You Read Me?**

inued from bage3

element. "We feel that people, especially at the executive level, are more likely to read print and then use the Web to gather additional information," says Sayage's marketing director Bethany Andell. That's one of the reasons why they use a direct-mail postcard, instead of an email message, to drive people to the Web site. Plus, they don't want their message to be lost in a sea of spam, especially to people who might not recognize the name Savage Design Group in their inbox.

Offer tips on a topic of interest to your clients. An alternative to elaborate, content-heavy publications like the one created by Savage Design, is to send out simple tipswhich are easy to write and easy to read-on topics of interest to your network, which will also position you as a specialist in that area. For example:

#### hair on fire communications

Steve Hill, creative guru and owner of the one-person firm hair on fire communications in Santa Clarita, CA, considers himself a marketing communications specialist, not a Web or graphic designer. His target market is made up of small-business owners who need help with promotion. So, via his email newsletter sent monthly to 2 300 people, he shares tips and articles they can use. "The idea is that by giving away information, clients will see me as an expert and come to me to resolve their marketing problems, not just when they need a brochure or Web site," he says,

The focus of the "hofcommunique" is short, how-to articles, some written by Hill, some by other profes sionals and linked from their Web sites. For example, a recent issue featured Hill's own "5 Dumb Marketing Mistakes" and "7 Tips to Generate Leads" from Grokdotcom.com

The newsletter is sent in HTML. format, and each article in the newsletter is actually a paragraph or two of teaser copy with a link to the full text posted on the hof Web site (www.hofcommunications.com). This technique of forcing recipients to click for content allows Hill to track who clicks where, which gives him useful information about what his readers are interested in. He also caters to users by inserting a plain text link at the top of the message directing those who can't view the images to a Web page where they can.

Help them get to know you. For email marketing to be effective, it must be personal. That's the strategy used by Panarama Design's principal Lauri Baram. "I'm doing it to build a relationship, to give people more information and insight into who I am," she says. "So I want my email message to be on topics I find interest ing and want to share."

Baram initiated her email-marketing campaign upon her return from the 2002 HOW Design Conference in Orlando, FL, because she wanted to

share what she'd learned with her net work of prospects, colleagues and clients. The response was so positive that this single effort quickly became a monthly email newsletter.

Finding her content style took a little while. Baram didn't want to send marketing advice because half of her network is made up of marketing professionals. And she didn't want to send design advice because the rest of the list is made up of designers and artists. She did, however, want it to be useful. though not specifically tip-oriented.

What has evolved is a personal perspective that's also an effective way to reach out to multiple audiences with content of interest to everyone. Each issue is different: taken together they cover a wide range of topics. In a recent issue, Baram wrote about how the film "Frida" inspired her creativity.

Another carried the subject line, "Are you working too hard for your own good?" and provided an excerpt from a recent book that Baram found useful. Another covered the cost of improperly prepared graphic files and offered a checklist of how to avoid prepress problems to save money.

#### **Distributing your** Newsletter

There are many ways to distribute your email newsletters. You can do it yourself from your own software-but only if your list is small, as many Internet service providers (ISPs) won't allow you to send to a large number of recipients at once. As your list grows, you can use either a free online list-distri bution service (like those offered by Yahoo and Topica) or a fee-based service (such as MailerMailer or Constant Contact.) To convey a professional appearance, it's better to use the feebased services; the free services add their own advertising messages to yours and can be mistaken for spam.

Choose a service that allows you to track clicks because you can learn a lot about your market and then use that information to give recipients more of what they want. Hill, for example, who sees traffic to his Web site jump 500% on the two days fol lowing delivery of the newsletter, has learned that most people prefer to link from the email itself, and not jump from the Web-page version.

Baram has learned that when she offers something to her recipients-a checklist or more information on the topic-they often initiate a conversation. These casual exchanges have netted her an invitation to lead a brain storming session for a client and anoth er to give a presentation on creativity at a local college.

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Hoboken-NJ based consultant Ilise Benun is the author of Self-Promotion Online and Designing Websites for Every Audience (HOW Design Books, 800/289-0963). She teaches creatives how to fit marketing into their daily lives. www.artofselfpromotion.com

# chapter events and calendar

For specific information regarding location, time, and fees, call the appropriate Chapter contact (listed in masthead). If information is not available in time for publication, the notation TBA stands for "to be announced "

#### albany

For complete event informa-tion or directions, visit the Chapter Website at albany.gag.org or call hotline at 800.406.1689. All Chapter meetings first Monday of month at 6 PM at Sage/J e/JCA Campus Center, Room 101, 347 New Scotland Ave., Albany, unless otherwise noted. All welcome.

March 3, Monday. Chapter Meeting,6:00 pm,Sage College of Albany, Room 101. Contact mathew vs@nvcap.rr.com

March 31, Wednesday. Three March 31, Wednesday. Th Artist Panel and Mohawk Paj Show (Paper Show, 5:30 pm; Artist Panel,6:30 pm),Picott Hall,324 State St.,Albany. Hotline: 800.406.1689. vk Papei

April 5, Monday. Chapte Meeting,6:00 pm,Sage College of Albany, Room 101. Contact smathews@nycap rr.com

April 17, Saturday. Chap Board Retreat. Watch e-ma ch e-mail fo

details.Contact smathews@nycap.rr.com.

April 19, Monday. Deadline for Officer Nominations.

smathews@nycap.rr.com

April 27, Tuesday. AdFacs Business Expo, 10:00 am to 5:00 pm.Albany Marriott Hotel, 189 Wolf Road. Contact lmw@alum.rpi.edu

April 27, Tuesday. The Marketing Campaign:A Don't Do It Yourself Project a semir ted by the Albam Chapter of the Guild AdFacs Business Expo (see AdFacs Program Guide for time an room #). Contact lmw@alum.rpi.edu

May 3, Monday. Chapter Meeting,6:00 pm,Sage College of Albany, Room 101. Contact smathews@nycap.rr.com

At Large Chapter The At Large Board meets teleconference because its

#### ers are so spread out Any At Large member is wel-come to attend. For dialing

instructions or more info, contact Sherrell Medbery at at indiana.gag.org

Monthly Chapter Board meet ings last Wed. of every month are posted on the Web at http://boston.gag.org. If you are interested in attend-ing board meeting contact rose@illustrations.com

Website also has latest calen dar update or email and rew@ lawrencedesign.com.

Shop Talk Meetings: Second

202.554.3070 or

Roston

smguild@erols.com.

Wed. of every month. Join our group of professionals meeting on such topics as promotion, Web strategies, networking skills, and other important business subjects.

### Chicago For info visit our Web site at chicago.gag.org. Members Bring a prospective memb

to Chapter meetings and receive credit as their spo sor; sponsors receive rebates valued at \$25 on Chicago events for each prospective member who ioi DC/Baltimore

ct Mona Kielv For info contact Mona Tel: 410-772-6190 or mona@mmdgi.com

#### Indiana

For info on monthly lunch and/or dinner meetings, con-tact Sara Love at 317.925 2000 317.925.3275. See Web page

Los Angeles

For info about Chapter activi-ties, call hotline at 323.682.4026. If you are not

receiving e-mail or postal mail updates, contact chapter secretary Terese Harris at la.guild.info@earthlink.net. New York

#### Meetings are held, unless another location is given, either at the Guild office at 90 John St., Suite 403. between Cliff & Gold Sts.

near Fulton St. and the South Street Seaport, or at Optimum Design & Consulting, 19 W. 44th St. (between 5th & 6th Aves.) Suite 1500. Subways to Guild: 1, 2, 3, 4, 5 to Fulton St. Subways to Optimum: 4, 5, 6 to Grand Central or any train to 42nd St

For class registration either visit Chapter Web site (gag.org/newyork) or mail check payable to Graphic Artists Guild of New York to address (zip 10038-3202).

Attach note with your full name, name of class, and email address: confirmation

will be e-mailed.

Learn more about your mem bership and meet fellow artists at our new member orientation; renewing mem-bers and prospects are also welcome. We invite nonmen bers to a committee meeting of their choice before join-

For further info, refer to mittees section on our

Committees section on oui Web page (gag.org/newyork/calendar). Our programs are works in progress; something new is always being added. Stay cur-rent by reading our newslet-av- The Indate. For other ter, The Update. For other info, contact Chapter Coordinator, Mari-Ann Spinelli, at ny@gag.org or 212.791.0330. ext. 103.

Northern California The Chanter serves members

from Monterey to the Oregor border and has monthly com e meetings and a ittee Steering Committee meets on the 1st Wed. of each month

in San Francisco, and m bers are welcome to attend. Working committees (Advoc cv. Communications (Advocate), Communications, Image & Outreach, Luncheon and Membership) meet regu-larly, and all members are invited to serve.

To volunteer and for info, contact Suzi Lee Musgrove suzi@slmcreative.com. More

info at norcal.gag.org. Chapter luncheons meet the 3rd Tues, of every other on to 2 PM month from 12 n at Gordon Biersch Restaurant in San Francisco (2 Harris St. at Embarcadero). Memi \$20, nonmembers ndero). Members bers

\$30 (includes meal with choice of entrée); cash or check payable at the door Seating is limited so RSVP by the Friday before the lunch eon to sharman@value.net or to hotline at 415.995.4905. Include membership status, name, phone, and choice of entrée. No-shows will be billed in full.

For other chapter ev news, visit our Web site at norcal.gag.org. If you have questions, e-mail suzi@slm creative.com.

Members interested in events in the Sacramento area con tact Gordon Dean at 916 443 2018

#### Philadelphia

Chapter Executive Committee meetings, open to all, are vally held at 7 PM on the 3rd Wed. of every month;

location varies and is announced via the Chapter's email list a few days before. Monthly social soirees and

general members meetings and bimonthly educational workshops (locations vary) are also announced via ema For timely announcements of all upcoming events and other matters of interest to

regional graphic artists, send e-mail subscription request to phillygagsubscribe@

vahoogroups.com. All chapter yahoogroups.com. All chapte events are open to all mem -bers, who are encouraged to bring nonmembers. For more info contact Barbara Torode at Tel: 215-242-8442 or torode@earthlink.net Committee descriptions and volunteer opportunities can be found at Chapter Web site http://philadelphia.gag.org/

#### Portland

ar monthly meetings 3rd Thurs., 5:45-9 PM. Check Chapter URL for location and specifics—portland.gag.org— or call Chapter president Jeffrey Lanners for current events at 503.236.5942.

#### SPGA/Seattle

Luncheon meetings are held monthly at Rock Salt Steakhouse (formerly Steakhouse (formerly Latitude 47), 1232 Westlake Ave. N., Seattle (west side of Lake Union), 12-2 PM, on the last Wed. of each month, except Aug. and Nov, Dec (evening events occasionally substitute for luncheons). Make reservations or car lations (on or before the Fri. prior to the next meeting) by

calling the Guild hotline at 1.888.632.8883. Groups of 3 or more must give a credit card number for advance reservation. Meal choices may be recorded on hotling

Adu students \$20, nonmembers \$25 (\$5 extra without reservations). Walk-ins are welcome. Join the Guild at the come. Join the Guild at the event, and your meal is only \$15! There is a large, 2-hour free parking lot, in front of the restaurant, and all along the waterfront of Lake Union.

Chapter Board Meetings are on the first Wed. of every month at 9:30 AM at the Starbucks Cafe inside Barnes & Noble Bookstore, at University Village in Seattle (unless listed otherwise). All Guild members are welcome.

For more info and schedule of upcoming events, call hot-line, send e-mail to webmas-ter@seattleguild.org, or visit our Web site at http://seattleauild.org

Feb 25 12 -2 PM Graphic Art Bookkeeping Issues, by and Company. RSVP by Feb 20

Mar. 3, 9:30 AM: Board

Mar. 6. 10:00 AM: Artlam 7 Committee Meeting (same loca-tion as Board Meetings).

Mar. 31, 12 -2 PM: Topic and Speaker TBA.RSVP by Mar. 26. Apr. 3. 10:00 AM: Artiam 7

Committee Meeting (sar tion as Board Meetings). Apr. 7, 9:30 AM: Board

Apr. 28, 12 -2 PM: Motion Graphics and Video, by Steve Crandall of Promotion Arts. RSVP by Apr. 23.

## Welcome New Members

The following people joined the Guild between October 2003 and December 2003.

#### ALBANY

Doug Bartow Graphic Design Barry Batinkoff Dimensional

Illustration leather Barclay Davis Computer Arts

Renata Dmytrowski Graphic Design Christina Erendits Graphic Design Neil Fryzer Cartoonir Tony Spinelli Graphic Design

#### AT LARGE

AI LARGE Mike Allen Graphic Design Kevin M.Beard Animation Clayton Bunce Graphic Design Julye P. Calder-Spinelli Scenic

Designer Chablis Carmona Graphic Design David Chestnutt Illustration Daniel A Child Dimensiona

Ron Cla Ron Clowney Illustration Jennifer Farrell Graphic Design Sasha Fernandez Graphic Design Mark Gale Animation Danny Garwick Art Direction

Alexis Godschalk Graphic Design Mary Ann Hanson-Germond Illustration Sharon L.Harrington Animation

Sharon LHarrington Anima Erin Hurley Illustration Gary Imhoff Graphic Design Kristi Jonikas Graphic Design Greg Kalajian Illustration Herb Leonhard Graphic Design Bret Morey Art Direction Richard Nichols Illustration Thomas Nielsen Teaching

Professiona Professional Robert Owens Art Direction John A. Pesonen Graphic Design Maurice Plaza Art Direction Kristen Reed Computer Arts Mitch Samuels Computer Arts John Sandford Illustration . Pat Shapiro Computer Art Shaun Stewart Art Directi Sarah Sturm Graphic Design Elaine Tate Art Buver Leo D. Rios Uribe Art Direction Jeffrey S. Vasquez Illustration Randall Vaughn Illustration Amy Wilkin Graphic Design Jeff Wood Graphic Design Christian W. Zagarskas Multimedia BOSTON

to Graphic Design Anier Acevedo Graphic Design Susan Avishai Illustration Laurie A.Carlson Illustration David Cecchi Graphic Design Adam K.Gesuero Graphic Design Ashley Lazonick Graphic Design Lauren Recchia Graphic Desig Linda Wilkes Graphic Design Arna Zucker Animatio

#### CHICAGO

an Computer Arts Sheila Coleman Computer Arts Jeanne Gomoll Graphic Design Tommy Jerrigan Graphic Design

#### DC/BALTIMORE

Conor Casey Cartooning Barbara Newsome Graphic Design Rick Reinhard Photography

#### 

Steve Helming Graphic Design Scott Nitza Illustration

#### LOS ANGELES

enda Buffallen Graphic Design leff Llovd Clark Graphic Desig David Fukumoto Graphic Design David Fukumoto Graphic Design Ric Gallego Graphic Design Patrick James Gillogly Cartooning Fontaine Jacobs Art Direction C. David Joyce Computer Support Lisa Pearson Graphic Design Ellen Perry Animation Jennifer Shea Graphic Design Steven Lee Stinnett Illustration

#### N. CALIFORNIA

Sandy Anderson Web Design Anna Bosina Web Design Lori A.Cheung Photography Dan Fowler Graphic Design Cindy Ann Gananden Illustration Marna Hill Surface Design eb Desig Anastasia Hockinson Graphic Design Dianna Jacobsen Graphic Design Allen Kent Web Design Innosanto Nagara Graphic Design Innosanto Nagara Graphic Design Sandra Ragan Graphic Design Holly Savas Graphic Design Alix Seifert Web Design Catherine Watts Graphic Design Starr Wilson Graphic Design

#### NEW YORK

Gregory F. Argese Illustration Alan Barris Graphic Design

David Beinlich Graphic Design Iris Berman Graphic Design Iris Berman Graphic Design Heather Cairns Graphic Design Leslie Coath Art Direction Bruce Cohen Graphic Design Marylou A.Conley Graphic Design Jesse Conover Graphic Design Edward Del Rosario Illustration Christopher Ford Animation Thomas Genese Graphic Desig ique Gillain-Regney Gr Don

Design Jade Hankinson Phot Jade Hankinson Photography Stephanie Hopson Art Direction Christopher EJohnson Illustration Kathryn Ann Klepacki Graphic

Design Kevin Lepow Anim Sari Lisch Graphic Design iel Lish Illust Daniel Lish Illustration Jack Edward Loft Graphic Design Denis Luzuriagh Illustration Michael Perry Graphic Design Lawrence Petraccaro Graphic De Loretta A.Reill y Art Direction Rebecca Rose Graphic Design Michelle Segre Fine Arts Carol Sikora Graphic Design Karolyn Silver Graphic Design Robert Slater N/A Robert Slater N/A Steve Sonnack Art Direction Jessica Sparwell Illustration Antoinette Stam Art Direction Zachary NStass Illustration Steven Sterman Graphic Design Danny Vale Graphic Design Shannon Walsh Illustratio Barry Wells Graphic Design Mark Ziemann Fine Arts

## PHILADELPHIA

Andrew S. Wolfe Graphic Design SEATTLE

Ezzie Anderson Graphic Design Justeen Brown Illustration Christine Castigliano Web Design Christine Castigliano Web Desig Hideo Fujita Cartooning Sharon Grader Graphic Design Kathleen Kinney Graphic Design Rain Longson Art Direction Morten KNilsen Pre Production Laura Sisti Illustration Amy Wheeler Graphic Design Alan Yu Animatior lames Zvon Graphic Design

