

THE GREAT BOOK THE STATE OF THE SHARE OF THE

BY JOSHUAH BEARMAN ILLUSTRATIONS BY TIM BURGARD









November 4, 1979,

began like any other day at the US embassy in Tehran. The staff filtered in under gray skies, the marines manned their posts, and the daily crush of anti-American protestors massed outside the gate chanting, "Allahu akbar! Marg bar Amrika!" ¶ Mark and Cora Lijek, a young couple serving in their first foreign service post, knew the slogans—"God is great! Death to America!"—and had learned to ignore the din as they went about their duties. But today, the protest sounded louder than usual. And when some of the local employees came in and said there was "a problem at the gate," they knew this morning would be different. Militant students were soon scaling the walls of the embassy complex. Someone forced open the front gate, and the trickle of invaders became a flood. The mob quickly fanned across the 27-acre compound, waving posters of the Ayatollah Khomeini. They took the ambassador's residence, then set upon the chancery, the citadel of the embassy where most of the staff was stationed. ¶ At first, the Lijeks hoped the consulate building where they worked would escape notice.

Because of recent renovations, the ground floor was mostly empty. Perhaps no one would suspect that 12 Americans and a few dozen Iranian employees and visa applicants were upstairs. The group included consular officer Joseph Stafford, his assistant and wife, Kathleen, and Robert Anders, a senior officer in the visa department.

They tried to keep calm, and even to continue working. But then the power went out and panic spread throughout the building. The Iranian employees, who knew the revolutionary forces' predilection for firing squads, braced for the worst. "There's someone on the roof," one Iranian worker said, trembling. Another smelled smoke. People began to weep in the dark, convinced the militants would try to burn down the building. Outside, the roar of the victorious mob grew louder. There were occasional gunshots. It was time to flee.

The Americans destroyed the plates used to make visa stamps, organized an evacuation plan, and ushered everyone to the back door. "We'll leave in groups of five or six,"

the marine sergeant on duty said. "Locals first. Then the married couples. Then the rest." The consulate building was the only structure in the compound with an exit on the street. The goal was to make it to the British embassy about six blocks away.

It was pouring rain when they opened the heavy roll-down steel doors. The street was mercifully empty. One group turned north, only to be captured moments later and marched back to the embassy at gunpoint.

Heading west, the Staffords, the Lijeks, Anders, and several Iranians avoided detection. They had almost reached the British embassy when they encountered yet another demonstration. A local in their group gave some quick advice—"Don't go that way"—and then she melted into the crowd. The group zigzagged to Anders' nearby apartment, at one point sneaking single-file past an office used by the komiteh, one of the gunwielding, self-appointed bands of revolutionaries that controlled much of Tehran.

They locked the door and switched on Anders' lunch-box radio, a standard-issue

"escape and evade" device that could connect with the embassy's radio network. Marines were squawking frantically, trying to coordinate with one another. Someone calling himself Codename Palm Tree was relaying a bird's-eye view of the takeover: "There are rifles and weapons being brought into the compound." This was Henry Lee Schatz, an agricultural attaché who was watching the scene from his sixth-floor office in a building across the street from the compound. "They're being unloaded from trucks."

The Iran hostage crisis, which would go on for 444 days, shaking America's confidence and sinking President Jimmy Carter's reelection campaign, had begun. Americans would soon be haunted by Khomeini's grim visage, and well-armed Islamic militants would parade blindfolded hostages across the nightly news and threaten trials for the "spies" that they'd captured. Everyone remembers the 52 Americans trapped at the embassy and the failed rescue attempt a few months later that ended with a disastrous Army helicopter crash in the Iranian desert. But not many know the longclassified details of the CIA's involvement in the escape of the other group—thrust into a hostile city in the throes of revolution.

By 3 o'clock that afternoon, the five people huddled in Anders' one-bedroom apartment realized they were in serious trouble. As the militants seized control, there were fewer English speakers on the radio net. Codename Palm Tree had fled. After the last holdouts in the chancery's vault radioed their surrender, the only voices coming through the box were speaking in Farsi. The embassy was lost. The escapees were on their own.





The CIA was in chaos when Tony Mendez arrived at his desk the next morning. People dashed through the halls, clutching files and papers. Desks were piling up with "flash" cables—the highest-priority messages, reserved for wartime situations.

Mendez, 38, had been at the agency during the Vietnam War. But this seemed worse. At least then the US had another government to talk to. In Iran, the Ayatollah Khomeini and the Revolutionary Council refused to negotiate. With no diplomatic channels open, clandestine efforts were the last hope. But since the revolution had begun a year earlier, most of the CIA's intelligence infrastructure in Iran had been destroyed. As former head of the Disguise Section and current authentication chief of the CIA's Graphics and Authentication Division, Mendez oversaw logistical operations behind the tens of thousands of false identities the CIA was running. He knew there were only three field agents in Iran and that they had all been captured at the embassy.

At first, Mendez thought his job was to free the hostages. He started suiting up agents to penetrate Iran, and he spent a whirlwind 90 hours straight working on a plan called Operation Bodyguard in which a dead body double for the Shah would be used to arrange for the hostages' release. It was a gorgeous plan, he thought. But the White House rejected it.

Then, a few weeks after the takeover of the embassy, Mendez received a memorandum from the State Department marked as secret. The news was startling: Not everyone in the embassy had been captured. A few had escaped and were hiding somewhere in Tehran. Only a handful of government

officials knew the details because Carter's advisers and the State Department didn't want to tip off the Iranians.

Mendez had spent 14 years in the CIA's Office of Technical Service—the part of the spy shop known for trying to plant explosives in Fidel's cigars and wiring cats with microphones for eavesdropping. His specialty was using "identity transformation" to get people out of sticky situations. He'd once transformed a black CIA officer and an Asian diplomat into Caucasian businessmen—using masks that made them ringers for Victor Mature and Rex Harrison—so they could arrange a meeting in the capital of Laos, a country under strict martial law. When a Russian engineer needed to deliver

film canisters with extraordinarily sensitive details about the new super-MiG jet, Mendez helped his CIA handlers throw off their KGB tails by outfitting them with a "jack-in-the-box." An officer would wait for a moment of confusion to sneak out of a

car. As soon as he did, a spring-loaded mannequin would pop up to give the impression that he was still sitting in the passenger seat. Mendez had helped hundreds of friendly assets escape danger undetected.

For the operation in Tehran, his strategy was straightforward: The Americans would take on false identities, walk right out through Mehrabad Airport, and board a plane. Of course, for this plan to work,

someone would have to sneak into Iran, connect with the escapees, equip them with their false identities, and lead them to safety past the increasingly treacherous Iranian security apparatus. And that someone was him.

On the run in Tehran, the escapees were obvious targets. They couldn't sneak out on their own; they'd be spotted on the roads and certainly questioned in the airport. If they presented diplomatic passports, they'd be hustled back to the embassy and interrogated at gunpoint with the rest of the "spies."

For the first few days, they quietly slipped between temporary hideouts, including the empty houses of those trapped at the

THIS IS THE CIA UNIT THAT ONCE
WIRED A CAT FOR EAVESDROPPING
AND TRIED TO BLOW UP CASTRO'S
CIGARS. NOW THEY HAD TO DEVISE
A PLAN TO FREE THE AMERICANS.

embassy. They sometimes slept in their clothes in case they had to run. Using a phone was dangerous; the imams had tapped into the vast listening network the Shah had used to suppress dissent. Each place they stayed seemed increasingly vulnerable. Eventually, Anders rang John Sheardown, a friend at the Canadian embassy. "Why didn't you call sooner?" Sheardown said. "Of course we can take you in."

To minimize the risk,

the group was split between the Sheardowns' house and the official residence of the Canadian ambassador, Ken Taylor. Both homes were in the fashionable Shemiran district in northern Tehran. The Qajar dynasty buried its kings here, in the foothills of the Elburz Mountains, and the district was now home to merchants, diplomats, wealthy civil servants—and a half-dozen diplomatic refugees in hiding: the five from the consulate and Henry Lee Schatz, the Codename Palm Tree broadcaster. He had hidden in a Swedish diplomatic residence for weeks before making his way to the Sheardowns. The accommodations were luxurious. There were books, English-language newspapers, and plenty of beer, wine, and scotch. But the guests could never leave their quarters. As the weeks went by, a quiet routine developed. They cooked elaborate dinners, read, played cards. Their biggest daily concern was how to assemble teams for bridge—and whether they'd be captured and potentially executed. ¶ As time passed, the threat of discovery was mounting. The militants had been combing embassy records and figuring out who was CIA. They had even hired teams of carpet weavers to successfully reassemble shredded documents. (The recovered papers would later be published by the Iranian CIA cover stories are generally designed to be mundane and unlikely to attract attention. That's how Mendez's plan started out. He would use Canadian documentation for the Americans, because of the common language and similar culture—and, well, everybody loves Canadians. But Mendez still had to figure out an excuse for a half-dozen Canucks to be wandering through Iran's theocratic upheaval. There were plenty of North American journalists, humanitarians, and oil industry advisers in country. But they were either heavily monitored or well known to authorities. The State Department thought they could masquerade as unemployed teachers, until someone realized that the English-language schools were all closed.





government in a series of books called *Documents From the US Espionage Den.*) They might eventually figure out the true number of embassy staff, count heads, and come up short. Outside, the Revolutionary Guards had recently been making a show of force in Shemiran, menacing the streets where foreigners lived and coming very close to both hideouts. Once, the Americans had to dive away from the windows when a military helicopter buzzed the Sheardowns' house. And everyone was spooked when an anonymous caller to the Taylor residence asked to speak with Joe and Kathy Stafford and then hung up.

Back home, the US and Canadian governments were nervous, too. Hints about the escapees had leaked, and several journalists were on the verge of piecing together the story. Even as the CIA worked to free the six, a wild array of unofficial rescue plans surfaced, mostly involving overland routes and smugglers. The CIA held discussions with Ross Perot, who'd just snuck two of his Electronic Data Systems employees out of a jail in Tehran. At a NATO meeting in December, an antsy Flora MacDonald, Canada's minister of external affairs, confronted US secretary of state Cyrus Vance and suggested having the six Americans make for the Turkish border—on bicycles if necessary.

The Americans sensed the stagnation and growing peril. On January 10, 1980—nearly nine weeks after going into hiding—Mark Lijek and Anders drafted a cable for Ken Taylor to send to Washington on their behalf. Mark later paraphrased its contents: "We need to get out of here."

When the Canadian government suggested nutritionists inspecting crops, Mendez dismissed the idea as preposterous: "Have you been to Tehran in January? There's snow on the ground. And certainly no agriculture."

He was stuck. For about a week, no one in Washington or Ottawa could invent a reason for anyone to be in Tehran. Then Mendez hit upon an unusual but strangely credible plan: He'd become Kevin Costa Harkins, an Irish film producer leading his preproduction crew through Iran to do some location scouting for a big-budget Hollywood epic. Mendez had contacts in Hollywood from past collaborations. (After all, they were in the same business of creating false realities.) And it wouldn't be surprising, Mendez thought, that a handful of eccentrics from Tinseltown might be oblivious to the

political situation in revolutionary Iran. The Iranian government, incredibly, was trying to encourage international business in the country. They needed the hard currency, and a film production could mean millions of US dollars.

Mendez gave his superiors an operations plan, with an analysis of the target, mission, and logistics. The task was so difficult that his bosses had signaled that they'd be reluctant to sign off on anything but an airtight exfiltration mission. But this proposal was detailed enough to be approved by them and the White House. Plausibility, as they say in the espionage business, was good.

To build his cover, Mendez put \$10,000 into his briefcase and flew to Los Angeles. He

they were seeing each night on television and quickly declared they were in.

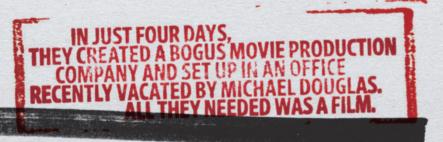
Mendez knew they had to plan the ruse down to the last detail. "If anyone checks," he said, "we need that foundation to be there." If they were exposed, it could embarrass the government, compromise the agency, and imperil their lives and the lives of the hostages in the embassy. The militants had said from the beginning that any attempted rescue would lead to executions.

In just four days, Mendez, Chambers, and Sidell created a fake Hollywood production company. They designed business cards and concocted identities for the six members of the location-scouting party, including all their former credits. The pro-

Geller had purchased the rights to Roger Zelazny's science fiction novel, Lord of Light, written his own treatment, raised a few million dollars in starting capital from wealthy investors, and hired Jack Kirby, the famous comic book artist who cocreated X-Men, to do concept drawings. Along the way, Geller imagined a Colorado theme park based on Kirby's set designs that would be called Science Fiction Land; it would include a 300-foottall Ferris wheel, voice-operated mag-lev cars, a "planetary control room" staffed by robots, and a heated dome almost twice as tall as the Empire State Building. Geller had announced his grand plan in November at a press conference attended by Jack







called his friend John Chambers, the veteran makeup artist who had won a 1969 Academy Award for *Planet of the Apes* and also happened to be one of Mendez's longtime CIA collaborators. Chambers brought in a special effects colleague, Bob Sidell. They all met in mid-January and Mendez briefed the pair on the situation and his scheme. Chambers and Sidell thought about the hostages

duction company's offices would be set up in a suite at Sunset Gower Studios on what was formerly the Columbia lot, in a space vacated by Michael Douglas after he finished *The China Syndrome*.

All they needed now was a film—and Chambers had the perfect script. Months before, he had received a call from a would-be producer named Barry Geller.

Kirby, former football star and prospective cast member Rosey Grier, and several people dressed like visitors from the future. Shortly thereafter, Geller's second-in-command was arrested for embezzling production funds, and the *Lord of Light* film project evaporated.

Since Chambers had been hired by Geller to do makeup for the film, he still had the script and drawings at his house. The story, a tale of Hindu-inspired mystical science fiction, took place on a colonized planet. Iran's landscape could provide many of the rugged settings required by the script. A famous underground bazaar in Tehran even matched one of the necessary locations. "This is perfect," Mendez said. He removed the cover and gave the script a new name, *Argo*—like the vessel used by

Jason on his daring voyage across the world to retrieve the Golden Fleece.

The new production company outfitted its office with phone lines, typewriters, film posters and canisters, and a sign on the door: STUDIO SIX PRODUCTIONS, named for the six Americans awaiting rescue. Sidell read the script and sketched out a schedule for a month's worth of shooting. Mendez and Chambers designed a full-page ad for the film and bought space in *Variety* and *The Hollywood Reporter*. The night before Mendez returned to Washington, Studio Six threw a small party at the Brown Derby, where they toasted their "production" and

in Bonn. "I have a business meeting with my company associates," he explained to Iranian authorities in Germany. "They're flying in from Hong Kong tomorrow and are expecting me." Mendez had broken into a cold sweat in the airport—even professionals have their moments of doubt—but he knew there was no turning back. He put his faith in the strength of his cover story.

As a specialist in forgery and counterfeiting, Mendez arrived with his watercolor kit and tools. But the rest of the exfiltration supplies had been sent ahead through diplomatic pouch and awaited him at the Canadian embassy. Mendez included every-

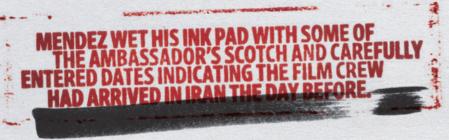
office, retrieved the Canadian passports, and imprinted them with Iranian visas. His ink pad was dry from the trip, so he wet it with some of the ambassador's scotch and carefully entered dates indicating that the six members of the film crew had arrived in Iran the day before.

That night the Staffords, the Lijeks, Schatz, and Anders dined with the ambassadors of Denmark and New Zealand, along with some staff, at the Sheardown residence. The Americans had lit a fire, set out the hors d'oeuvres, and were already drinking when Taylor arrived with a surprise guest.

"We have prepared for your escape," Mendez announced during dinner. He then explained the cover story and presented Kirby's drawings, the script, the ad in Variety, and the telephone number of the Studio Six office back on Sunset Boulevard. Mendez handed out the business cards and passports. Cora Lijek would become Teresa Harris, the writer. Mark was the transportation coordinator. Kathy Stafford was the set designer. Joe Stafford was an associate producer. Anders was the director. Schatz, the party's cameraman, received the scoping lens and detailed specs on how to operate a Panaflex camera. Mark Lijek noticed that Mendez wore a distinctively British Harris tweed sport coat, in keeping with his alias as an Irish film producer.

"What about the airport controls?" Joe Stafford asked.

It was a good question. Mendez knew there were no foolproof operations, and this one could hit a significant snag. Iranian immigration used a dual-copy embarkation/disembarkation form. There were matching yellow and white sheets. Upon entry, immigration kept the white copy, which was supposed



Mendez grabbed some matchbooks as additional props to boost his Hollywood bona fides. Shortly thereafter, the *Argo* ads appeared, announcing that principal photography would commence in March. The film's title was rendered in distressed lettering against a black background. Next to it was a bullet hole. Below it was the tagline "A Cosmic Conflagration."

Mendez slipped into Iran on January 25, 1980, after receiving a cable from the CIA director indicating President Carter's personal approval that read, "You may proceed. Good luck." He flew in from Europe, where he'd obtained a visa at the Iranian consulate

thing he could think of: health cards and driver's licenses, maple leaf pins, receipts from restaurants in Toronto and Montreal, the Studio Six business cards, a lens for the cinematographer, and the Argo production materials. The six passports were what Mendez called "real fakes": genuine documents that the Canadian government prepared for the Hollywood aliases devised by the CIA. Acquiring those passports had been a coup for Mendez; Canadian law prohibits such falsification, but the country's parliament held an emergency secret session, the first since World War II, to make an exception. Mendez rendezvoused with ambassador Ken Taylor in his





to be compared with the yellow copy when someone left. A CIA contact at the Mehrabad Airport had provided the forms, and it had been no problem for Mendez to forge the yellow copy. Recent intelligence suggested that immigration agents often didn't bother to match the forms.

The Americans were initially nervous about the plan. "Let me just show you how this kind of operation works," Mendez said, picking up two corks from the many opened wine bottles. He put the corks between his thumbs and forefingers in two interlocking D shapes. "Here's the bad guys," he said, showing that they couldn't be separated, "and here's us." With a sudden sleight of hand, he pulled them apart.

It was parlor magic—but somehow extraordinarily comforting. The six felt they had a competent leader. "It's going to be that easy," Mendez said, sensing the group's growing confidence. "We'll be able to fool them all."

Studio Six was busy back home as well. Bob Sidell and his wife, Andi, were manning the production office. They had three phone lines. One was an unpublished number known only to the CIA. If it ever rang, it meant that Mendez and the rest of the *Argo* crew were either in deep trouble or home free. Andi answered the other two lines, which were ringing constantly.

When the ads appeared, Hollywood Reporter and Variety writers called, generating small news articles in each magazine. "Two noted Hollywood makeup artists one an Oscar winner—have turned producers," read an article in the January 25, 1980, Hollywood Reporter. "Their first motion picture being Argo, a science fantasy fiction, from a story by Teresa Harris ... Shooting will begin in the south of France, and then move to the Mideast ... depending on the political climate." About the cast, Bob Sidell was quoted as saying, "We will use substantial names. At the moment we are sworn to secrecy." The coverage in turn generated further interest in this new Hollywood player soon to start filming in the Middle East.

Sidell, who had been working in Hollywood for nearly 25 years, always said the whole town ran on BS, but even he was surprised by how easily the fictional universe of Studio Six took on the force of apparent reality. It was not | CONTINUED ON PAGE 176

Flight From Iran

27 YEARS ON, WE ASKED KEY PLAYERS TO RECALL THE OPERATION. THIS IS WHAT THEY SAID.

ROBERT ANDERS

FSCAPFF

I served in a lot of places: Manila, Oslo, Kingston, Rangoon. I'm interested in all of them but Iran remains the most vivid in many ways, for obvious reasons. Things are different when you're on the run, in a dangerous situation. We didn't know what to do. Calling John Sheardown changed everything. Years later, Alan Golacinski, the security officer of the embassy who was taken hostage and got out much later than we did, was running a course on terrorism at the Foreign Service Institute. He asked me: What are the lessons? I thought about it and said, "Wherever you go in the world. if you're going to be there awhile, be sure to make friends with the Canadians."

BOB SIDELL

MAKELIP EXPERT AND HEAD OF STUDIO SIX We created a fictional universe that would stand up to scrutiny under a magnifying glass. And it would play out on two different continents. It was a hustle, sure. But the legitimacy of Studio Six is what made it possible. I didn't feel bad for the people who believed it and sent us scripts, because the whole industry is a hustle. That's one of the reasons this cover story could work. Nobody guestions anything in Hollywood. It means a great deal to me that I participated. Everyone wants to leave a mark someplace. We accomplished something that very few people ever

MARK LIJEK

ESCAPEE

We made a lot of decisions along the way-heading for the British embassy, sneaking into Bob Anders' apartment, going from house to house, and of course escaping through the airport—and we could have been compromised in any number of places. The scariest moment was the last night we were on the run before we got to the Canadians. We had this overwhelming sensation that they were going to come for us that night. There was a komiteh guy in the neighborhood, and we worried he might have seen us arrive. We didn't sleen more than two hours We left in such a panic we didn't even take all our clothes with us.

TONY MENDEZ

CIA OFFICER AND ESCAPE PLAN CREATOR

Heading into Iran, I was in the transit lounge in Zurich, alone, and I started wondering, do I really want to do this? I can remember thinking, this is not like mounting an operation in Russia. These guys are zealots. If you get caught, there's no telling what they'd do It was a strange moment But that always happens. You get the jitters. Then I thought about the planning, and things looked good, so I decided I was ready to move forward. After that rescue. the branch chief in the Near East Division said to me, "This is the only thing that's worked in our entire Iranian policy. Everything else we've tried has failed."



AT TONY MENDEZ'S MARYLAND HOME 4 MONTHS AFTER THE ESCAPE: MARK LIJEK (1), TONY MENDEZ (2), ROBERT ANDERS (3), HENRY LEE SCHATZ (4), AND UNIDENTIFIED COMPANIONS.



KEN TAYLOR FORMER CANADIAN AMBASSADOR TO IRAN

The embassy crisis was the first serious breach in diplomatic conduct since World War II. Until that time, embassies felt they could count on their host countries to solve problems. The Iranian militants—and the government—flouted the law, and it encouraged others to do the same. It was the first indication that the West was vulnerable.

We were perpetually worried. We could have been caught, labeled persona non grata, and asked to leave the country. We could have been thrown into the US embassy. Or worse. It was dimmer prospects for the Americans had they been caught. The thing I remember most is the conclusion. I was back at my residence, and Roger Lucy, my first secretary at the embassy, had been out at the airport, looking on from a distance as the Americans boarded the plane. The moment they got off the ground, he phoned me. "The party's over," he said, "and the guests have gone home."



The Great Escape CONTINUED FROM PAGE 159

long before this small CIA outpost found itself deep in the movie business.

They were always anxious that their secret third line would ring, but every call was film-related. Friends saw Sidell's name in the ads and started asking for work. "Do you have a crew yet?" they wanted to know. "When's preproduction?" Within a few weeks, Studio Six was overflowing with head shots, scripts, and pitches from producers.

"We're not shooting for a couple of months yet," he'd say. "Let's talk again in a few weeks." Several people solicited Studio Six with decent-sounding projects, so Sidell took meetings with them. One writer wanted to adapt a little-known Arthur Conan Doyle horror story about a reanimated mummy; Sidell even pursued releases from the Doyle estate—all the while knowing that, one day soon, Studio Six would disappear without a trace.

Everyone was in costume before dawn on January 28, 1980. Cora Lijek had used sponge curlers to give herself a Shirley Temple look. She thumbed through the script as they waited. Kathy Stafford donned heavy, bohemian-looking glasses, pinned up her hair, and carried a sketch pad and folder with Kirby's concept drawings. Mark Lijek's dirty-blond beard had been darkened with mascara. Anders thought of their escape as an adventure and flung himself into his role as *Argo*'s flamboyant director: He appeared in a shirt two sizes too small, buttoned only halfway up his hairy chest to reveal an improvised silver medallion. He wore sunglasses, combed his hair over his ears, and acted slightly effeminate. Schatz played with his lens. During the previous two days, they'd done several dress rehearsals, with a Farsi-speaking staffer from the Canadian embassy dressing up in fatigues for mock interrogations, probing for cracks

in their cover. They'd learned the movie's story line and their characters' backgrounds and motivations and were now waiting, essentially, for call time. By 4 am, they'd packed, thanked their hosts, and were on their way to Mehrabad Airport.

In the van, Cora checked her pockets again to make sure they contained nothing showing her real name. She and the others started playacting their new roles. The only exception was Joe Stafford, who was ambivalent about leaving behind colleagues at the embassy. He was unenthusiastic about the plan and had refused to change his appearance. Worse, he looked nervous.

Mendez had gone ahead. His office had been testing out Mehrabad, sending agents to enter and exit the country, checking the security. But he preferred to see things for himself. Like a bank robber sizing up a heist, Mendez could tell instantly if things felt right. He'd assess the customs and immigration desks—how diligent, for example, was the staff? More worrisome than the professionals were the komiteh and Revolutionary Guards standing behind them. Armed and unpredictable, they made the airport truly dangerous.

But that morning seemed calm. There were komitehs at customs, but their attention was focused on locals trying to smuggle out rugs or gold. Mendez had picked the early morning because by 10 am, Mehrabad would become a typically anarchic developing-world transit hub, with disordered lines of people, commotion, yelling, and shoving. That's when the Revolutionary Guard would show up to have their run of the place.

When Mendez saw that the military presence was light, he signaled all-clear to his film crew. The Americans entered the airport with trepidation. They hadn't been in public, after all, in nearly 80 days. Most of the escapees had worked in the consulate, and they all knew what it was like to scrutinize official paperwork, looking for flaws. Worse yet, three of them had worked in the visa line. They'd been seen by thousands of Iranians, many of whom might harbor grudges for being turned down.

Everyone breathed easier when check-in at the Swissair counter and customs went smoothly. The group made small talk as Schatz approached immigration, presented his passport, and got his stamp. The Americans were momentarily terrified when the officer disappeared with the rest

of the crew's passports. But then he absentmindedly wandered back to the counter with some tea and waved the group on to the departure lounge without bothering to match the yellow and white forms.

The wait was agonizing. Everyone kept their heads down. Joe Stafford picked up a local paper at one point and then remembered that Canadian film crews don't read Farsi. He also kept using people's real names, giving the others serious jitters. It was getting later and brighter. The airport was filling with people. They knew there was no backup plan. Mendez wasn't even carrying a gun, and the Revolutionary Guards were arriving, wandering around in fatigues and harassing passengers. Look them in the eye, Mendez had coached the six in case anyone was questioned. Be confident but seem innocent. But he knew from the agency's reconnaissance that the guards could be tough, even subjecting people to sudden body cavity searches. A mechanical problem caused a delay, and the Revolutionary Guards were starting to turn their attention to foreign passengers.

Mendez disappeared. He had a contact at the airport and went to check on the flight status. No sooner had he learned that the delay would be short than they heard the announcement: "Swissair flight 363, ready for immediate departure." As they boarded the plane from the windy tarmac, Anders noticed the word AARGAU was printed across the fuselage—the name of the Swiss region where the plane originated was strangely similar to that of their cover story. He punched Mendez's arm and said, "You guys arrange everything, don't you?"

Mendez smiled. After the plane's wheels went up, Mendez knew he had just pulled off one of the most successful deception operations of his career. The bar opened once they left Iranian airspace, and everyone ordered Bloody Marys. Mendez leaned into the aisle, looked back at the group, and raised a toast: "We're home free."

A few hours later, Studio Six Productions got its first and last call on the secret third line. Startled, Andi picked up the phone. "It's over," an unidentified voice said. "They made it out."

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