



Philippe Camus, Chairman

Philippe Camus will be Alcatel-Lucent's non-executive Chairman as of October 1st 2008.

Philippe Camus (60) is co-managing partner of the Lagardère Group and Senior Managing Director of Evercore Partners.

He began his career in 1972 in the Finance Department of the Caisse des Dépôts et Consignations. After being Financial Analyst and Portfolio Manager, he was appointed Head of the Fixed Income Directorate in 1976. Under his leadership the Caisse des Dépôts et Consignations improved its operating efficiency on the bond market generating higher profit and modernizing the French bond market. He joined the Lagardère Group in 1992 and Chairman of the Supervisory Board of Banque Arjil until 1993. He was appointed Managing Director of the Lagardère Group in 1993 and is co-managing partner of Lagardère SCA since 1998.

As managing Director of Lagardère, he managed the restructuring of the Matra Group (Aerospace and High technology) by implementing a tight financial and reporting governance structure and by divesting units to focus the activities on the core business. He personally managed every acquisition, merger, partnership or divestiture realized by Matra from 1982 until 1998. Starting in 1986, he engineered the transformation of Matra and Hachette into an integrated company, thus founding the Lagardère Group. As part of this, he managed the rescue of the Hachette Group after the bankruptcy of one of its ventures in television broadcasting (La Cinq).

His expertise in international negotiations and management, led him to conduct and oversee the work bringing about the creation of EADS, the 2nd largest aerospace company worldwide.

First named Chief Operating Officer, then Chief Executive Officer of Aérospatiale - Matra in 1999, he was Chief Executive Officer of EADS from 2000 until 2005.

Philippe Camus was a member of the French supervisory authority for the financial markets from 1996 to 2001. He is a board member of the Institut d'Expertise et de Prospective of the Ecole Normale Supérieure and has been President of GIFAS

(French Aerospace Industries Association) from 2001 to 2005. He is director of Crédit Agricole since 2005, of Accor since 2006 and of Schlumberger since 2007.

In July 2005, Philippe Camus was made Officier of the French Légion d'Honneur and in May 2004, he was awarded the Cross of the German Merit Order (Verdienstkreuz - 1 Klasse).

Philippe Camus has an Economics and Finance degree from the Institut d'Etudes Politiques de Paris, a Physics degree from the Ecole Normale Supérieure (rue d'Ulm) and a doctorate in Actuarial Sciences.