

2009

PACIFIC AVIATION MUSEUM
PEARL HARBOR
**ANNUAL
REPORT**



**DC3 LEWIS
CHICAGO, ILLINOIS**

Mission Statement

Pacific Aviation Museum Pearl Harbor is a 501(c) 3 non-profit organization. Its mission is to develop and maintain an internationally recognized aviation museum on historic Ford Island that educates young and old alike, honors aviators and their support personnel who defended freedom in The Pacific Region, and preserves Pacific aviation history.

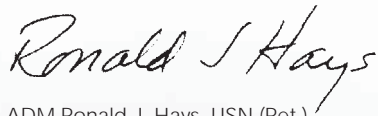


The ailing economy of 2009 proved to be a depressant for both businesses and the quality of life for the public at large. Non-profits, whose very survival depends on philanthropy, were especially challenged during this troubled year. There were exceptions of note to this downward trend, though, where fundamental traits of leadership, risk avoidance, and teamwork among employees and volunteers were solidly in place, enabling the organization to cope even in the worst of times. We are proud to report that in the case of Pacific Aviation Museum Pearl Harbor it was a matter of *"steady as she goes."* Our momentum was sustained!

The rate of development was not optimal, but progress has been made. Our marketing effectiveness has taken a huge leap forward. Awareness of our existence among Hawaii's millions of tourists has grown markedly. Paid visitor count has soared, and the detailed design for the displays and exhibits of the second of our three hangars, the huge 86,000 square foot pre- World War II hangar, has been completed. Additionally, repairs and modifications have begun on the historic hangar; our aircraft inventory has increased to include several warbirds; and with income from our increasing ticket sales we manage to pay our bills on time. As the accountants put it, *"we are a going concern"*. Equally important, our visitors' laudatory comments in describing their museum experience are encouraging feedback.

Verification of all this progress occurred just recently from an unexpected source, the TripAdvisor website, which is the most frequently viewed travel site in the country. To benefit travelers, the TripAdvisor website heralds America's top ten aviation museums (out of hundreds that exist). Getting the number one vote is, of course, the Smithsonian Udvar Hazy Museum, but Pacific Aviation Museum Pearl Harbor came at a highly respectable number eight. With only the first phase of four to offer visitors now, just think of the impact when all four phases are completed!

Sincerely,



ADM Ronald J. Hays, USN (Ret.)
Board of Directors Chairman



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What a year 2009 was. This was our third year in operation and will certainly be one long remembered in the history of Pacific Aviation Museum Pearl Harbor. We encountered many challenges and ended the year with many successes and memories, the Museum now stands among the top 25 visitor sites in Hawaii.

While the nation battled with an economy not seen since the 1930s, our docent guides showed over 165,700 visitors our diorama exhibits and newly added aircraft. This large increase in visitation was accomplished by a combination of hard work, teamwork, and partnerships. Our marketing department orchestrated more advertisements, public service announcements, radio and television spots, and brochures that worked well in attracting guests. Our partnership with the Pearl Harbor Historic Sites, and literally an act of Congress, made possible the joint ticketing office at the Arizona Memorial Visitor Center where Battleship Missouri, Bowfin Submarine, and Pacific Aviation Museum Pearl Harbor combination ticket is sold next to the free Arizona Memorial ticket. Visitors now experience the story of December 7th from the perspectives of the start and end of WWII, and the rich stories from the surface war, the underwater war, and the air war.

The Museum expanded its aircraft collection. We moved four aircraft from Hickam Field to Hangar 79. Again this was with extraordinary teamwork between our Restoration staff and volunteers, Hawaii Air National Guard, the Navy, and Pearl Harbor Shipyard. We have added the McDonald Douglas F-4 Phantom, North American F-86E Sabre and Convair F-102 Delta Dagger. The National Museum of the United States Air Force also loaned our museum the Polish built Mikoyan-Gurevich MiG-15 Fagot. Before placing the aircraft in Hangar 79, we painted the ceiling and restored the original overhead crane system.

Our education department worked with BAE, the University of Hawaii, and Department of Education in creating our traveling Barnstorming Program. We built a folding P-40 simulator and wind tunnel to take into sixth grade classrooms to teach physics and flight principles. That program was rolled out to pilot schools with great success.

We continued our Adult Lecture series with five superb presentations including Tuskegee Airmen, the return of the WASP pilots, and Bill Riddle who reviewed his book, *Dead Downwind*, an exciting fiction story of John Rogers' life and historic flight of the NC9-1 from San Francisco to Lihue.

In addition, we upgraded the Education Flight Lab simulators with dual screens and control boards that made the flight training even more real for over 5,500 students that visited our inside program.

Joe Moore wrote another play for production of Pacific Aviation Museum Pearl Harbor *Righteous Revenge* was the true story of America's first strike at Japan following the attack on Pearl Harbor. Hangar 37's gallery was transformed into a stage and the play went on in front of a crowd of over 400 in April.

Our two big events of the year were both tremendous successes. Our Biggest Little Airshow on Ford Island hosted 3,600 fans who watched 50 remote control airplanes flown by the Birds of Paradise Club pilots. Our 3rd Anniversary Dinner with Medal of Honor Recipient Captain Tom Hudner was a grand event to end the year.

What we achieved in this past year has again been due to our Board of Directors' support, our staff and volunteers' hard work, and our partnerships. Pacific Aviation Museum Pearl Harbor is set to enter the next stage of development, and with your help, we will be successful.



Thank you

Ken DeHoff



National Campaign Report 2009

Our National Capital Campaign continues to build momentum towards our goal of \$100 million. Located in our Calabasas, California office, my team and I have set up the National Campaign committee that covers the spectrum of public, private business leaders, aviation philanthropists, and government leaders all focused on raising money for our Phase 2 Control Tower, Phase 3 Hangar 79, Phase 4 Hangar 54 Restoration & Design, and the acquisition of vintage aircraft needed for display.

The Board of Directors has once again contributed 100% to the annual campaign, bringing the total raised to over \$25 million our \$100 million goal. Senator Ted Stevens of Alaska and David Murdock of Dole Foods and Castle & Cooke co-chaired our first annual Daniel K. Inouye Patriot Award Gala, raising \$1 million. It was attended by national leaders representing the finest of corporate America including Hunt Building Corporation, Parsons Corporation, Cubic Corporation, Robison International, Inc., Triwest Healthcare Alliance, Bank of America, Bank of Hawaii, First Hawaiian Bank, Honeywell International Inc., Lockheed Martin Corporation, and many more.

Chairman Admiral Ronald J. Hays and President Clint Churchill have each made countless trips to the Mainland to help foster relationships with scores of national CEOs and philanthropists. Our National Committee now numbers twenty strong and includes such notables as: Ed Bolen (CEO of NBAA), Linden Blue (CEO of General Atomics), Clay Lacy (Clay Lacy Aviation), David Murdock (Dole Foods and Castle & Cooke), John Nordstrom (Nordstrom Department Stores), Si Robin (Sensor Systems), and Fred Smith (FedEx) to mention a few.

Admiral Hays and President Churchill have attended key events in San Diego, Orange County, Los Angeles, Montecito, San Francisco, Palo Alto, Seattle, and Washington D.C., and with National Campaign staff attended EAA AirVenture Oshkosh in Wisconsin, Reno Air Races in Nevada, Planes of Fame in Chino, Sun and Fun in Florida, and the Camarillo Air Show where the Museum hosted its first exhibition booth.

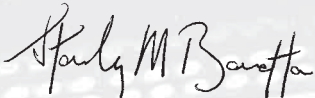
In addition to the National Committee, under Admiral Ronald J. Hays, they have established the Chairman's Counsel to further identify areas of support for museum fundraising, which includes national representatives from SAIC, EADS North America, Oshkosh Truck Corporation, Rolls-Royce, Northrop Grumman, FedEx, General Atomics, General Dynamics, GE Aviation, and many others. These individuals and their companies remain steadfast in their support of Pacific Aviation Museum Pearl Harbor and will continue to work nationwide on our behalf.

We are optimistic that the foundation we have laid will yield the balance of our goal as we continue our efforts with our leadership in both Hawaii and on the Mainland.

Thank you again to members of the Board of Directors and the Board Development Committee.

We also want to give special recognition to the memory of our friend and champion Senator Ted Stevens who will be genuinely missed by all of us at Pacific Aviation Museum Pearl Harbor.

Stan Baratta



National Campaign Executive Director



National Campaign Committee

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 Si Robin
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Pacific Aviation Museum Pearl Harbor

Statement of Financial Position (Audited) for the Calendar Year Ending 12/31/08

Assets

Current Assets

Cash and Investments	\$	804,263
Contributions and Grants Receivable		334,738
Museum Fees Receivable		346,867
Prepaid Expenses and Other Current Assets		96,426

Total Current Assets	\$	1,582,294
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Property and Equipment		
Leasehold Improvements and Exhibits	\$	10,731,895
Museum Collections		3,016,223
Equipment, Furniture, and Fixtures		405,371

Subtotal	\$	14,153,489
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Less Accumulated Depreciation		-879,346
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Total Property and Equipment		13,274,143
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Total Assets	\$	14,856,437
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Liabilities and Net Assets

Liabilities

Accounts Payable and Accrued Liabilities	\$	801,464
Notes Payable		1,318
Deferred Revenue		49,108

Total Liabilities	\$	851,890
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Net Assets

Unrestricted	\$	9,587,585
Temporarily Restricted		4,416,962

Net Assets	\$	14,004,547
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Total Liabilities and Net Assets	\$	14,856,437
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Pacific Aviation Museum Pearl Harbor

Statement of Activities (Audited) for the Calendar Year Ending 12/31/08

	Unrestricted Net Assets	Temporarily Restricted Net Assets	Total of All Activities
Support and Revenue			
Museum Fees and Sales	\$ 2,213,288		\$ 2,213,288
Direct Mail Contributions	1,792,763		1,792,763
Other Contributions, Grants, and Fees	179,735	1,416,776	1,596,511
Non-cash Contributions Received	1,189,000		1,189,000
Grants	798,906		798,906
All Other Revenue	180,118		180,118
Total Support and Revenue	\$ 6,353,810	\$ 1,416,776	\$ 7,770,586
Net Assets Release from Restrictions	668,016	-668,016	
Expenses			
Program Services			
Salaries and Wages	\$ 1,149,672		\$ 1,149,672
Utilities and Shuttle Bus	402,164		402,164
Depreciation	291,300		291,300
Advertising and Commissions	315,105		315,105
Professional Services	288,188		288,188
Insurance	202,201		202,201
All Other Expenses	895,995		895,995
Total Program Services	\$ 3,544,625		\$ 3,544,625
Management and General Expenses	\$ 179,576		\$ 179,576
Fundraising			
Direct Mail Expenses	\$ 1,236,522		\$ 1,236,522
All Other Fundraising Expenses	1,029,861		1,029,861
Total Fundraising Expenses	\$ 2,266,383		\$ 2,266,383
Total Expenses	\$ 5,990,584		\$ 5,990,584
Excess of Support and Revenue Over Expenses	\$ 1,031,242	\$ 748,760	\$ 1,780,002



Pacific Aviation Museum Aircraft Collection

(as of December, 2009)

B-25J Mitchell	UH-1H Huey	F-86E Sabre	PBY Catalina
A6M2 Zero	AH-1S Cobra	F-86L Sabre (restoration project)	F-4U Corsair
F4F-3 Wildcat	UH-3 Sea King	F-102A Delta Dagger	P-38 Lightning
SBD-4 Dauntless (replica)	O-2 Super Skymaster (restoration project)	F-4C Phantom (restoration project)	C-47 Skytrain
P-40 Warhawk (replica)	L-5 Stinson (restoration project)	MIG 15 Fagot	A-20 Havoc
Stearman N2S-3 Kaydet	F-14D Tomcat	J2F Duck	TBF/M Avenger
Aeronca TC-65	F-15A Eagle	P-39 Airacobra	F6F Hellcat
B-52 Stratofortress nose section			P-47 Thunderbolt
			P-51 Mustang

The Biggest Little Airshow on Ford Island

March 21, 2009 / August 8 & 9, 2009

Visitors were up close and personal with the F-14 Tomcat fighter plane on the tarmac at Pacific Aviation Museum Pearl Harbor as the Birds of Paradise flew their massive remote controlled 1:5 scale planes for the crowd attending "The Biggest Little Airshow on Ford Island." Visitors were also able to take tours of the Restoration Hangar and its helicopters and fighter planes, visit the Museum, fly combat simulators, and enter to win prizes.

The Flightline opened with a traditional military color guard and all aircraft on display. The Airshow featured 1:5 scale motorized-flyable models of military aircraft dating from WWII to the present, along with period military vehicles courtesy of the Hawaii Historic Arms Association and the Hawaii Military Vehicle Preservation Association.

Due to the popularity of the initial event a repeat performance was held on August 8th and 9th. Visitors to Ford Island were greeted by the F-14 Tomcat on the tarmac and the SNJ-T 6 Texan Advanced Trainer plane in front of the red and white Control Tower at Pacific Aviation Museum Pearl Harbor. The August show was expanded with 150 planes and helicopters, lots of dogfights, warbird reenactments, and two days of fun, food, prize drawings and festivities.

At the event visitors were able to pilot a remote control aircraft with the Birds of Paradise as their co-pilots. There were tours of the Restoration Hangar that still bears the bullet holes of the December 7, 1941 attack. Inside, they saw helicopters, fighter planes, and a 1941 machine shop busy restoring the Museum's aircraft. The event was sponsored in part by Clear Channel Radio.

An estimated 3,600 people attended the two-day event. The Civil Air Patrol, the Sea Cadets, and Museum volunteers and staff helped to make the event successful. As a bonus, the national media picked up the local news coverage giving us extensive nationwide exposure.



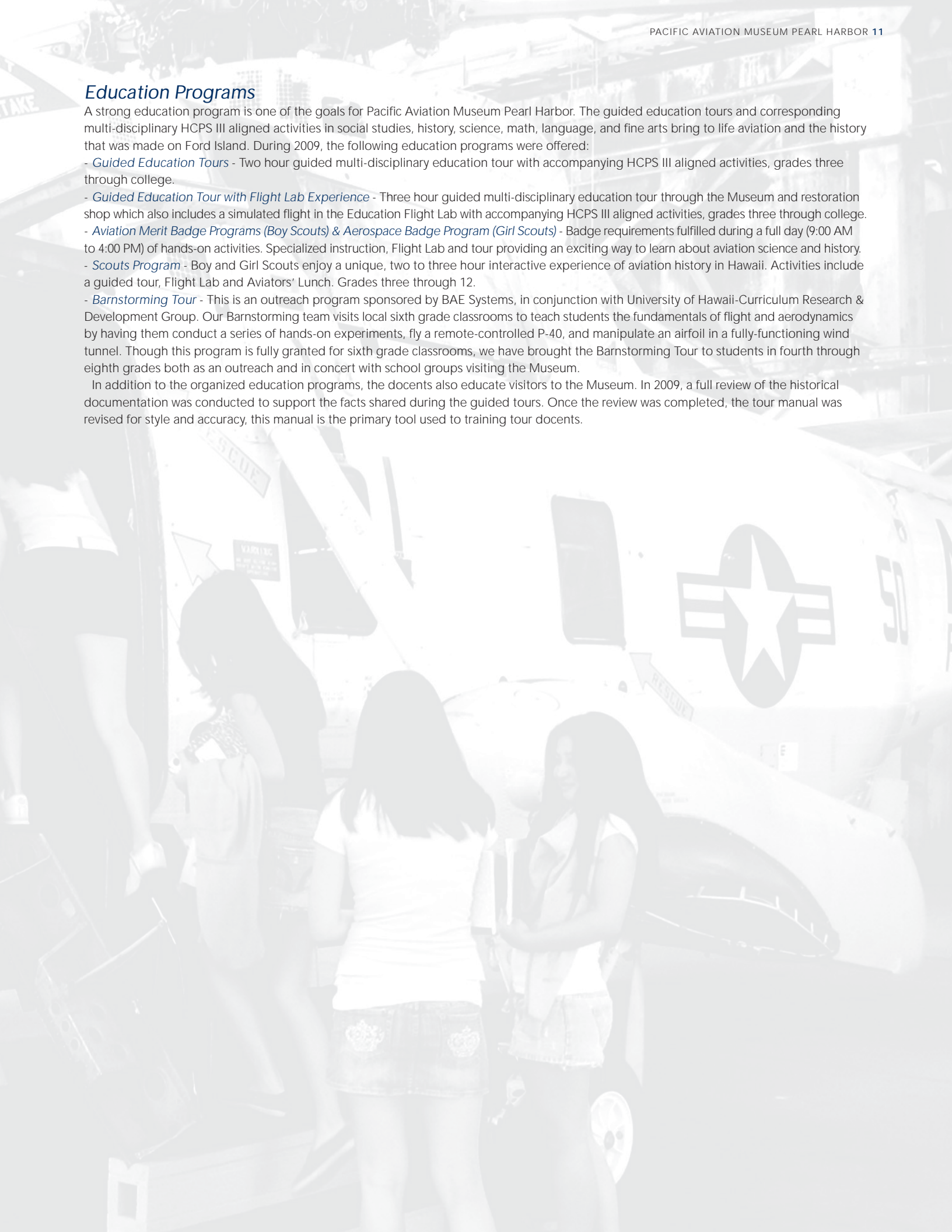


Education Programs

A strong education program is one of the goals for Pacific Aviation Museum Pearl Harbor. The guided education tours and corresponding multi-disciplinary HCPS III aligned activities in social studies, history, science, math, language, and fine arts bring to life aviation and the history that was made on Ford Island. During 2009, the following education programs were offered:

- *Guided Education Tours* - Two hour guided multi-disciplinary education tour with accompanying HCPS III aligned activities, grades three through college.
- *Guided Education Tour with Flight Lab Experience* - Three hour guided multi-disciplinary education tour through the Museum and restoration shop which also includes a simulated flight in the Education Flight Lab with accompanying HCPS III aligned activities, grades three through college.
- *Aviation Merit Badge Programs (Boy Scouts) & Aerospace Badge Program (Girl Scouts)* - Badge requirements fulfilled during a full day (9:00 AM to 4:00 PM) of hands-on activities. Specialized instruction, Flight Lab and tour providing an exciting way to learn about aviation science and history.
- *Scouts Program* - Boy and Girl Scouts enjoy a unique, two to three hour interactive experience of aviation history in Hawaii. Activities include a guided tour, Flight Lab and Aviators' Lunch. Grades three through 12.
- *Barnstorming Tour* - This is an outreach program sponsored by BAE Systems, in conjunction with University of Hawaii-Curriculum Research & Development Group. Our Barnstorming team visits local sixth grade classrooms to teach students the fundamentals of flight and aerodynamics by having them conduct a series of hands-on experiments, fly a remote-controlled P-40, and manipulate an airfoil in a fully-functioning wind tunnel. Though this program is fully granted for sixth grade classrooms, we have brought the Barnstorming Tour to students in fourth through eighth grades both as an outreach and in concert with school groups visiting the Museum.

In addition to the organized education programs, the docents also educate visitors to the Museum. In 2009, a full review of the historical documentation was conducted to support the facts shared during the guided tours. Once the review was completed, the tour manual was revised for style and accuracy, this manual is the primary tool used to training tour docents.





A Night to Remember / 3rd Anniversary Gala Fundraiser / December 3, 2009

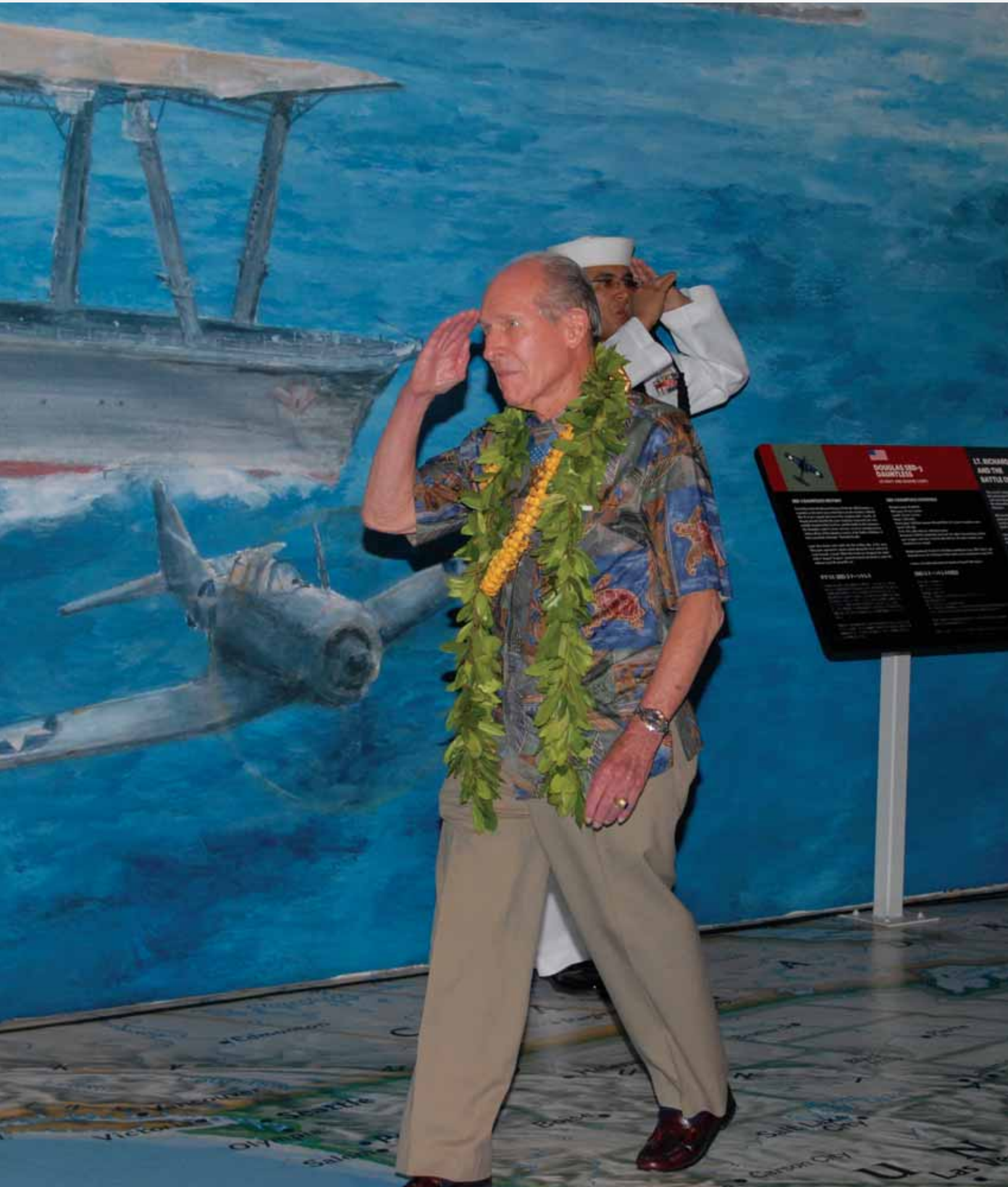
Guests gathered for a wonderful gala fundraising event celebrating the 3rd anniversary of Pacific Aviation Museum Pearl Harbor. The event honored Medal of Honor Recipient Captain Thomas J. Hudner, Jr., USN (Ret.). The event was held in the Museum, giving guests the opportunity to get up close and personal with part of the Museum's collection of planes. It was a perfect setting to hear Hudner's amazing saga of bravery. (see insert)

The rain at the beginning of the evening gave guests a chance to socialize under tents at the entrance to the Museum. As guests entered the dining area, they were greeted by the cheerful Master of Ceremonies for the evening, Bo Irvine. Everyone agreed that the spectacular buffet created by Chef Chai Chaowasaree of Chai's Island Bistro was a highlight of the evening.

Needing to raise funds for the Museum, but not wanting to have a silent or live auction, Board Member Chuck Cotton developed the Windsock Game. Everyone who attended the event was given an entry into the game and additional entries were available with each donation made throughout the evening. Handsome men in flight suits circulated among the guest to collect donations. The Windsock Game was a huge success and no one had to wait in long lines for silent auction checkout.

Another highlight of the evening was the appearance of Honorary Event Chair, Jim Nabors. He thrilled us with an outtake video from the Gomer Pyle, *U.S.M.C* television show. With his southern charm, he regaled us with stories of his exploits from his lengthy entertainment career. The evening ended on a high note with the beauty and vocal performance of former Miss Hawaii.





Captain Thomas J. Hudner, Jr. *US Navy / Korean War, Medal of Honor*

In 1946, Tom Hudner graduated from the U.S. Naval Academy. Early in his military career, the young officer was assigned to a shore billet in Hawaii. Unhappy about not being at sea, he put in a request for flight training. He was accepted and reported to Pensacola Naval Air Station in Florida for flight school. Upon completion, he went for advanced training with the Corsair F4U in Corpus Christi, Texas. He received his aviator wings in 1949 and was eventually stationed at Quonset Point, Rhode Island.

It was at Quonset Point that Hudner first met Ensign Jesse Brown. Brown was the Navy's first African-American aviator. Both were assigned to the USS *Leyte*. The ship was positioned off the east coast of Korea on October 8, 1950. The *Leyte* joined three other carriers to provide close group support to U.S. troops. Ground support missions were generally left to the Corsairs and Skyraiders.

On December 4, 1950, Hudner, Brown and four other Corsair pilots left the *Leyte* to fly an armed reconnaissance mission over the northwestern part of the Chosin Reservoir. During the flight, Brown suddenly lost oil pressure and power and had to make a hard crash landing. The other pilots, including Hudner, first thought Brown had been killed due to the hard landing. They soon saw Brown waving from the damaged aircraft. It was obvious that he was trapped in the smoking plane and needed immediate help to survive.

Hudner radioed the rest of his formation and said he was going in to save his friend. Hudner said that there was silence on the radio after that and no one tried to talk him out of what he knew he had to do. The crash landing on the frozen ground broke his windscreen and injured his back. When he reached Brown, he found that he was trapped between the bent fuselage and the instrument column.

A helicopter was dispatched to rescue Brown and Hudner. Unfortunately, Brown was not able to be freed from the wreckage and gave his life in defense of his country.

On April 13, 1951, President Harry S Truman presented Hudner with the Medal of Honor in a White House ceremony before family and friends. Brown was posthumously awarded the Distinguished Flying Cross for his Korean War combat service.





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Paul Brown Salon & Day Spa
University of Hawaii Athletics Department
Swede Olson
Sheraton Waikiki Resort
Swiss Colony



Our “Best Little Museum” Grows and Delights Guests

While other Pearl Harbor attractions are a draw, in 1999 Pacific Aviation Museum Pearl Harbor began to be recognized as something unique, something more: A world-class visitor destination. Due in part to the excellent coverage we received in the national press over the year. And also a result of visitors sharing their photos, videos, tweets, and blogs about their visits with us. It's our people who make this happen. Our staff and volunteer docents who deliver an unbelievably moving, warm, and historic experience for our guests are the reason we're such a must-visit destination this year.

We were named the “*Best Little Museum You Haven't Been to Yet*” in the March 2009 “*Best of Honolulu*” issue of Honolulu magazine. This was an editor's pick and quite an honor for the “*Best of*” staff to choose our 3-year young Museum. Living up to that honor, we produced the “*Biggest Little Airshow on Ford Island*” on March 21, where the Birds of Paradise Airshow Team provided a family-friendly aerial show with remote control model airplanes. Over 1,000 people attended that event. It was such an overwhelming success that the Museum held a second “*Biggest Little Airshow*” on August 8 and 9, extending it to two days of aviation fun, with 3,600 attending.

On June 19, a Dauntless Dive Bomber, which crashed during WWII, was recovered from Lake Michigan and is being restored at the National Naval Aviation Museum. Once restored, the aircraft will be displayed at our Museum. In the meantime, on loan from the museum in Pensacola, Fla., where it's being restored, we have another “*Jig Dog Ramage*” Dauntless on the floor of Hangar 37. Jig Dog himself attended the dedication of the aircraft.

While waiting on the Dauntless, the Museum continued to expand in 2009, acquiring five more aircraft on November 18 and 19, including two F-86 Sabres, an F-4 Phantom, an F-102 Delta Dagger, and a Soviet MiG-15. Our aircraft collection is quite exciting to our guests who can now experience two hangars filled with aviation history.

“I've been to aviation museums throughout the Pacific and Europe and this museum is the best presented and conflict specific aviation museum I've been to. Well done to the team that organizes and administers the museum. I'd love to revisit the museum when the expansion is complete, the plans are very impressive,” said Alan and Nicole on TripAdvisor January 27, 2009.

“Paid a visit to this museum that opened in 2006 while visiting all the Pearl Harbor sites. While only Phase 1 of 4 is complete, the exhibits are put together well and provide a lot of interesting information. The restaurant and museum store are the best of all the Pearl Harbor sites, so plan on spending some time there. Worth the Trip!” said Scott on TripAdvisor July 27, 2009.

“Ted (Lt. Ted Shealy) is my great grandpa. We're all proud of the great work the museum is doing...” said Lauren Baker on Facebook June 6, referring to Lt. Ted Shealy's Restoration Shop which opened in Hangar 79 with a grant from Shealy's family. A 1940s Carrier Aircraft Service Unit rebuilt to wartime authenticity, guests can explore the Shealy Restoration Shop, shoot a rivet, and get a souvenir of their trip-all on the Aviator's Tour.

All of this great buzz wouldn't be possible if our Museum were not growing into its potential, becoming a must-visit experience for those who treasure history and love aviation. Growing from a “*Best Little Museum*” to a larger, impressive, world-class one.

Righteous Revenge / Joe Moore / April 18, 2009

Local media icon Joe Moore spent three years writing *Righteous Revenge*, the account of the Doolittle Raid. When he was writing the play, Moore knew when and where he wanted the first production to be held - on April 18, 2009, the 67th anniversary of the first retaliation by the United States against Japan for the bombing of Pearl Harbor. He wanted it to be held at Pacific Aviation Museum Pearl Harbor next to the restored B-25 plane.

The well-received full cast reading was presented as a fundraiser for the Museum. The cast included: Joe Moore as Jimmy Doolittle, Kirk Matthews as Dick Cole - Doolittle's co-pilot on the raid, Justin Cruz as the young Dick Cole, Bill Ogilvie as General Hap Arnold, and many other well-known local actors and personalities.

Jonna Doolittle Hoppes, granddaughter of Jimmy Doolittle and author of *Calculated Risk*, was on hand for a book signing before the play reading.





“KEEP ‘EM FLYING”

With a Gift of Support / Alexander “Sandy” Gaston

All who know Sandy Gaston would describe him as a true patriotic American. He is well known for his support of places and events important to the history of the United States. Recently when doing his estate planning, he decided to leave his Aiea home to Pacific Aviation Museum Pearl Harbor upon his death.

“It was the perfectly logical thing to do,” said Gaston when asked about his gift.

“I have never married and have no children. I believe that the Museum fulfills a strong historical need in Hawaii and our national. I know that the funds that will result from the sale of my home will add to what this young museum has been able to do thus far. I want my gift to make a lasting impact.”

Sandy allowed us to share the news of his generous donation with others in hopes that others will be moved to become members of the Wings Legacy Society. He wanted us to stress that gifts of any size are welcome and hopes you will join him when making your estate plans.



Ways to give

Every gift to Pacific Aviation Museum Pearl Harbor is vital to the advancement of the Museum. As a recognized 501(c)3 non-profit organization, the value of all gifts is tax deductible as allowed by law. There are many ways you might consider supporting Pacific Aviation Museum Pearl Harbor, and they include:

Cash Gifts

You may make gifts by cash, check or credit card.

Gifts-in-Kind

The Museum welcomes donations of items from our *“wish list”* and other items which would be helpful to the Museum program. On occasion, the Museum may also accept an item which will be sold and thereby benefit the Museum. The Museum does not assign a dollar value to gifts-in-kind; the donor may establish tax value with purchase receipts, appraisals or other means.

Stocks or Securities

A gift of appreciated stock may offer a two-fold tax saving: providing an income tax deduction on the full market value at the time of the gift, and avoiding capital gains on the increased value of the stock.

Matching Corporate Gifts

Many employers match employee charitable gifts, making this a way to leverage your gift into an even larger contribution. Check with the human resources department of your employer to determine if the matching gift option is available to you.

2009 Donation List

\$100,000 & Above

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\$10,000 & Above

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Mr. & Mrs. Eric Mifkovic
Navy League of the United States
Richard H. Robb
Rotary Club of Pearl Harbor
Ken Schwartz
Evelyn Casey Steen
Robert L. Washburn

\$1,000 & Above

Robert H. Armstrong
Architects Hawaii Ltd
Barnard A. Baer
CWO Edward C. Baltz
George W. Bermant
Richard Boresen
CAPT Jerry & Susan Coffee
Edgar L. Culpepper
Opal Deneke
Glenn Dethloff
Elbie W. Eiland
J.W. Fagan
CAPT & Mrs. John H. Ford
Mrs. Grant L. Graeber
Richard L. Hanchett
Claudine Harris
Robert Hayden
David & Nery Heenan
Galen I. Ho
Oakah Jones
Mark Kadzielski

Arthur Kennedy
Jim Knuppe
Dr. Thomas & Mi Kosasa
George W. Krewson
David B. LeFevre
Ralph Luciano
Alfred Lutter, Jr.
McDonald's Restaurants of Hawaii, Inc.
Ruby L. Montgomery
Garland V. Moore
MW Group
Gene Patterson
Raymond Perry
Jim R. Porter
Thomas Rabito
Jentra L. Reid
Ms. Elizabeth Schafer
Gerald Schemmel
Gus Schimanke
Ina Schlichtmann
Ben C. Sciamie
Margaret St John
Fred L. Turner
John E. Walsh
CAPT Robert M. Wicklund
Bert F. Winston, Jr.

\$500 & Above

Anonymous
Richard A. Anderson, Sr.
Merlin Anderson
Frederick Anderson
SMSgt Warren D. Bailey
COL David Barnhart
Francis A. Barszczewski
Jim Bartolomucci
Edward A. Beamish
Douglas Behling
Donald R. Bell
Robert Bernasconi
Leslie D. Bigler
Ms. Betty Blades
Richard Blankenburg
Bill M. Brady
Albert W. Braid
James Bramsen
Robert A. Brevard
Robert W. Brown
Ronald J. Carberry
Blanche Carpenter
Carl D. Carver
CAPT & Mrs. A.W. Chandler
William J. Chastain
Shirley Chuchain
Clinton R. Churchill
Curtis A. Clarke
Richard Clauss
Clements Foundation
Adam Coffey
Shelby Collinsworth
Robert M. Cooper
Louis G. Corsiglia
CAPT Thomas G. Craft
Larry Crittenden

Edward L. Davis
 James E. Doddato
 John Dugan
 George C. Dupree
 Paul Duvauchelle
 Gene Eaton
 Mr. & Mrs. Victor Elder
 Michael V. Elsberry
 Clinton O. Erickson
 William R. Erwin
 Gary Fryer
 Raymond Gaylord
 Gentry Homes Ltd
 CAPT F.D. "Gooch" Goetschius
 Charles Gorges
 Ray Greene
 Anthony Guerra
 Robert & Alice Guild
 Rick Guth
 CAPT Jesse B. Hall, Jr.
 LtCol Richard Hall
 LtCol Tokio Harada
 Howard Harvey
 Robert Hatfield
 Thomas D. Hawk
 Ray M. Hawkins
 Charles Heide
 Leon Victor Heim
 Estelle H. Hendrickson
 Hickam Officers Spouses Club
 John B. Holmes
 David Hood
 Mr. & Mrs. Robert E. Hopper
 COL Robert P. Horn
 Arlan Hudson
 Gloria M. Hull
 Edward C. Jedrey, Jr.
 Elizabeth O. Johnston
 James Juliana
 Audrey L. Kalkstine
 Marvin Kaplan
 Michael Kiernan
 LCDR Joseph S. Kiraly
 Dale Kohler
 Charles Kruger
 Michael Kukla
 Sheri A. Layton
 Robert Lesnett
 Robert Lum
 Steven Mack
 James P. Martindale
 Duncan L. Matteson, Sr.
 Albert R. Mazza
 Paul H. McCament
 Mr. & Mrs. Craig McDonald
 Gary N. McGinnis
 Barbara Michie
 I.A.Morris
 Donald F. Muszynski
 CAPT & Mrs. Ross A. Myers
 Harry H. Newton
 Robert Nilsson
 Oceanit

Richard D. Ohlinger
 Stan Osserman
 D. Eugene Overton
 Maj James Paradis
 James Parolski
 Les Paulick
 John Payeur
 George Peabody
 George Raslovick, Jr.
 Bill Remsen
 S. Vance Renshaw
 James Rink
 Jean Rinn
 ADCS Robert W. Roddy
 Stephen J. Rogers
 Jean E. Rolles
 Robert L. Rowe
 Patrick Rutherford
 Wayne Ryan
 Betty Salomon
 Joseph W. Samm
 Helen M. Sammons
 Joseph N. Sandman
 Jose Santiago
 Theodore C. Schneider
 Edward Schreiber
 Donald C. Seeley
 Edwin A. Seipp
 Buster Senn
 Donald Sherman
 Hezekiah Shinault
 TSgt Robert N. Sims
 Bernard F. Sipes
 Gmg1 Richard Duane Siven
 John Thune Slater
 Peter M. Smith
 Reed M. Snyder
 William H. Somers
 LCDR Douglas W. Speirs
 Roger Spiker
 John States
 Gary G. Steele
 Richard C. Stevens
 Richard Swenson
 Edward Swofford
 Steve Talutis
 Henry Tanio
 LtCol & Mrs. Alan B. Thomas
 Andrew Travnicek
 LCDR Michael R. Trerotola
 Charles Updegraff
 Howard E. Varner
 RADM Edward Keith Walker, Jr.
 Eugene Warner
 Paul A. Wasserbauer
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 Nick Windus
 SMSgt Donald Wollin
 Davis Wood
 Archie Workman
 John G. Zeratsky
 Mr. & Mrs. Louis Zorko, Jr.



Wings Legacy Society

The Wings Legacy Society recognizes donors, during their lifetime, who intend to make a gift supporting the future of Pacific Aviation Museum Pearl Harbor through their estate plans.

Criteria for Gift Giving in the Wings Legacy Society

The following gifts are acceptable and will qualify for membership in the Wings Legacy Society:

Bequests designated by will or living trust The easiest way to support Pacific Aviation Museum Pearl Harbor is by making a provision in your will or trust. You can designate how your gift is used by the Museum. You control the specified assets during your lifetime and can modify your bequest at any time.

Gift Annuities that provide lifetime income Through a charitable gift annuity, you can set up a fixed income for life for you or up to two individuals. The full amount of your gift passes to Pacific Aviation Museum Pearl Harbor, allowing you to take an immediate tax deduction for a portion of your gift. Your annuity payments are made from the investment income generated by your gift.

Charitable Remainder Trusts that return life income to you Your gift to Pacific Aviation Museum Pearl Harbor makes fixed annual payments to you or whomever you designate. This method of giving provides you with a stable source of income for years, an immediate tax deduction for the assets you donate to the trust, and exemption from capital gains taxes on any appreciated assets that you donate to the trust.

Charitable Lead Trusts By contributing cash, securities or real property to a trust that makes fixed annual payments to Pacific Aviation Museum Pearl Harbor, you can make a significant contribution and still pass on these assets to your heirs. When the trust ends, at a date selected by you at the inception of the trust, the assets pass on to your heirs and could be free from any capital gains tax on appreciated assets.

Retained Life Estates You can transfer your home to Pacific Aviation Museum Pearl Harbor as part of a Life Estate. You determine the length of the Life Estate and you continue to live in the home for the duration of the Life Estate. At the conclusion of the Life Estate, the home will pass to Pacific Aviation Museum Pearl Harbor. You will receive an immediate tax deduction for a portion of the appraised value of the home. You remain responsible for all applicable taxes and maintenance while you live in the home.

Life Insurance Policy Gifts Simply designate Pacific Aviation Museum Pearl Harbor as a beneficiary in any current policy or you may opt to secure a new policy with Pacific Aviation Museum Pearl Harbor as the beneficiary.

Many planned gifts are subject to existing tax laws. It is important to consult an attorney or tax advisor. Pacific Aviation Museum Pearl Harbor will not make recommendations, but can provide you with a list of estate planning attorneys in Hawaii.

Benefits of Giving

As a token of our appreciation for your commitment, generosity and farsighted planning to benefit Pacific Aviation Museum Pearl Harbor, the Wings Legacy Society offers the following benefits to each member:

- *Personalized exclusive annual message from the President*
- *Annual Wings Legacy Society Recognition Luncheon*
- *"Members Only" Annual Estate Planning Update Seminar*
- *Personal society memento*
- *Welcome listing in the newsletter*
- *Name displayed on Donor Recognition Wall*
- *The knowledge that you play an important role in the preservation of history*

PEARL HARBOR

Japan's Calculated Air Strike

A Sincere Thank You to All Our Volunteers

Volunteers

The Museum is greatly enriched by the efforts of so many volunteers who assist staff, work as docents, give school tours, restore aircraft, organize special events, and help in many other ways. Thank you to the following individuals for volunteering time to Pacific Aviation Museum Pearl Harbor in 2009.

Steve Alber	Ryan James	Kurt Redinger
Sara Alves	Randy Jaycox	Ed Reid
Shirley Alves	Gerald Joering	Steven Reid
Steve Alves	Tor Johannessen	Matthew Ryan
Jerry Barnett	Rick Kaapuni	Jerry Schemmel
Steven Bear	Nathan Kagihara	Tom Schmidt
Bob Boaldin	Arnold Kanehiro	Peter Schopperle
Harris Bonnell	Michael Kang	Scotty Scott
Merle Bonnell	Eric Kawamoto	Tracey Scott
Scudder Briggs	Mac Kempshall	Sam Sees
Beth Bugbee	Lawson Kita	John Sheehan
Jim Bugbee	Doug Kohlan	James Shepherd
Alan Burdick	Ivan Krillzarin	Mark Sherman
Sonia Burk	Anthony Larsen	David Smith
Burl Burlingame	Christine Larsen	Mel Souza
Ralph Burr	David Lau	Ted Stupak
Carlos Caban	Tommy Lau	Laughlin Tanaka
Melissa Caban	C.J. Lee	Sharon Tesoro
Angel Cabradilla	Chuck Lileikis	Schann Thompson
Dominic Calderon	Lawrence Liu	Mike Tice
Chuck Chamberland	Cole Livieratos	Bill Troegner
Henry Chang	Randy Lum	Robert Troyer
Dennis Chew	Edward Macomber	William Upham
Mel Chow	Victoria Malott	Donna Von
Giv Cornfield	Bill Maxwell	Gary Von
Maripaul Cospier	Carol May	Bob Walden
Gloriana Dacy	Stanley May	Mike Washofsky
Bob Darrow	Rick McComb	Rusty Weaver
Parce Del Castillo	Nancy McDaniel	Dylan Westvig
Ken Dewey	Matt McGuire	Bud White
Russell Dinh	Fred McKelvey	Ian Yamaguchi
Bob Dixon	William McNeelege	Alvin Yee
Gerald Dornfeld	Robert Merrill	Eddie Young
Larry Drinnen	Gary Meyers	Robbie Zane
Jay Dunn	Carol Miles	
Ford Ebesugawa	Harry Miles	
Jeffrey Fetner	Nikki Moore	
Bill Fifles	Deonne Moseley	
Dennis Fisher	Victor Moseley	
Jack Foley	Ron Murashige	
Solomon Ford	Ronald Nakamura	
David Franzel	Robert Naylor	
Elaine Funakoshi	John Newton	
Kona Galindez	W. Gregory O'Donnell	
Sandy Gaston	Randy Ogg	
Grady Geske	Gay O'Hara	
Dave Gilbert	Jan Okami	
Julia Gray	Ray Panko	
Chip Gunther	Jack Pedesky	
Norma Gunther	Leroy Perry	
Greg Hagler	Stanley Pitts	
Rinsei Haimoto	Clif Purkiser	
Akira Hirayama	Robert Racoosin	
Arnold Hori	Sue Rampey	
Robin Jackson	Scott Rasak	
	Alexander Rasmussen-Silverstein	

John Sterling / 2009 Volunteer of the Year

It is most appropriate that the Museum's founder, John Sterling, was selected as the first Volunteer of the Year award in 2009. John's volunteer work began with a dream for a museum that would honor and remember aviation in the Pacific.

John's vision began when he was involved with recovering Zeros from the Marshall Islands. He believes, and many agree, that the technology in World War II set the stage for what is happening in most modern technologies.

John began bringing people together that shared his vision of a new museum. They first looked at locations such as Barber's Point Naval Air Station. The State of Hawaii first suggested the hangars on Ford Island for temporary storage of planes. It quickly became apparent to John that Ford Island was the perfect location for the museum. This led him to contact the Navy. He received a letter from the Navy, dated December 26, 1996 welcoming interest in creating a "*Pacific Battles Museum*." This was the beginning of the Pacific Aviation Museum Pearl Harbor.

In May 1998, a small board of directors was formed. The small group researched other museums and set the original goals. They met with local and mainland people to begin raising funds and acquire planes to open the Museum. The Museum opened on December 7, 2006. Much of the leadership on the board today were among these first volunteers.

John's dream of the Museum came at great personal sacrifice to him and his family. A mechanic by trade, employed full-time and, with his wife Kim, were raising young children. For years, he used vacation time to attend planning meetings, and when his vacation time was exhausted, he took unpaid time away from his job. He gave countless hours and an unacknowledged amount of money to realize his dream.

John is still very active with Pacific Aviation Museum Pearl Harbor. He serves on the Board of Directors and is often seen working in Hangar 79. Congratulations to John Sterling for being the first volunteer and the 2009 Volunteer of the Year.



Kim Sterling / 2009 Employee of the Year

Kim's association with Pacific Aviation Museum Pearl Harbor began with her husband John's dream about ten years before the Museum opened in 2006. Kim says, "*There were a lot of sacrifices along the way, especially for a young family like us, but it is all worth it to see John's idea and dream become a reality. We are very protective of the Museum and proud of what it has become.*" In some ways, she considers the Museum one of her children.

What began as a labor of love as a volunteer, Kim began a new career as an Executive Assistant and one of the first employees of the Museum. In 2009, she was named the first Employee of the Year. Every organization has a go-to person that has all the answers or knows where to find them. At Pacific Aviation Museum Pearl Harbor, this person is Kim. She certainly deserves this honor.



PACIFIC
AVIATION
MUSEUM
PEARL HARBOR
HAWAII

KEEP OFF



A Story of Two Very Good Friends

Fred L. Turner, born in Des Moines, Iowa on January 6, 1933, is the former Chair and CEO of McDonald's. After serving two years in the U.S. Army, he planned on becoming a McDonald's franchisee, but instead became one of the first employees of the corporation in 1956. Rising through the ranks of McDonald's, he became a confidant of founder Ray Kroc. When Kroc retired to serve as Senior Chairman, Turner followed him as CEO from 1973 to 1987. After Kroc's death, Turner took on the role of Senior Chairman until his retirement in 2004. Since 2004 he has served as Honorary Chairman of McDonald's.

Turner wrote McDonald's original operating manual in 1956 and is seen to have been as much an influence in the operations of McDonald's as its founder. Massive worldwide expansion took place during Turner's tenure.

Turner attended Drake University from 1951 to 1954. He later received honorary doctorate degrees from Drake and Johnson & Wales University. He served as a director for Aon Corporation, Baxter International Inc, and W.W. Grainger, Inc. *Age* magazine named him as Ad Man of the Decade for the 80s. He received the Horatio Alger Award in 1991. Turner is a long time member of Sigma Phi Epsilon and was awarded the Sigma Phi Epsilon Citation, which is presented to alumni that have excelled in the business world.

It was a chance meeting at a dinner with Admiral Ronald Hays and Fred Turner that led to his interest in Pacific Aviation Museum Pearl Harbor. Learning of Turner's interest in aviation, Hays invited him to tour the Museum. During the tour, Turner indicated that he wanted to honor his dear friend, James "*Jig Dog*" Ramage. Turner and Ramage have a friendship defined by trust, admiration, mutual assistance, approval, support and affection. When Turner says the name "*Jig Dog*," he always includes "*My Hero*" in the same sentence. They have spent decades building their friendship. For over thirty years they got to know each other a few weeks every summer camping with a group of friends in the Redwoods.

As a way to honor his "*Hero*," Turner donated \$1 million to Pacific Aviation Museum Pearl Harbor, making it possible for an SBD Dauntless plane to be salvaged from Lake Michigan. Like the SBD Dauntless, Turner and Ramage are resolute, intrepid, confident, and determined.

Mahalo to Fred Turner for his generous gift that will honor his friend in perpetuity.

James "*Jig Dog*" Ramage, graduated from the United States Naval Academy in 1939. Eventually rising to the rank of U.S. Navy Rear Admiral, he is one of the most decorated individuals in the history of U.S. naval aviation. Ramage participated in 11 combat actions in the Pacific during the war, notably the Battle of the Philippine Sea. During World War II, Ramage became commander of the carrier USS *Enterprise*'s dive bomber squadron.

He has received the Navy's highest honor, the Navy Cross, as well as the Distinguished Flying Cross and the Air Medal, all for valor in combat. He has lectured on WWII Pacific campaigns in conjunction with the Smithsonian Institution. In 2001, the annual "*Jig Dog*" Ramage Award recognizing excellence in Navy carrier operations was created.

PACIFIC AVIATION MUSEUM PEARL HARBOR

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