The PBH Managed Care Experience

A Comparison to Non-Managed Care Local Managed Entities

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NC Division of Mental Health, Developmental Disabilities and Substance Abuse Services

The PBH Managed Care Experience: A Comparison to Non-Managed Care Local Management Entities

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In June 2011 the North Carolina General Assembly passed House Bill 916, which instructed the Department of Health and Human Services to expand statewide the Medicaid 1915(b)(c) waiver that currently is in operation in the PBH Local Management Entity (LME) serving Cabarrus, Davidson, Rowan, Stanly, and Union counties. As this expansion begins, DHHS has received requests for information about the performance and outcomes of the PBH waiver experience in comparison to the other LMEs in the state not operating the waiver. The following tables address the most frequently requested areas of information: Access to Services, Expenditures, and Effectiveness.

Access to Services

Measure 1: Persons Receiving Services by Disability

The tables below present information on the number of persons in need of services and supports, the number of persons served, and the percentage of the population in need who received services (penetration rate) by age and disability group. For the past two report years PBH has exceeded the state average for the percentage of the population in need who received services for every age and disability category.

SOURCE: PBH Claims, Medicaid Fee-For-Service Claims, and State-funded Service Claims data, as reported in the Fourth Quarter SFY 2010 and SFY 2011 *Community Systems Progress Reports*. Individuals were counted once within each disability group based on the LME and age at first service in the year. Persons with multiple disabilities (e.g. MH and SA, MH and DD, etc.) were counted in all applicable columns.

| | | | Adult Mei | ntal Health | 1 | Child Mental Health | | | | | | | |
|------|-----------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|--|
| | РВН | | | St | State Average* | | | РВН | | | State Average* | | |
| SFY | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | |
| 2010 | 30,297 | 23,367 | 77% | 386,353 | 195,827 | 51% | 17,883 | 11,011 | 62% | 222,796 | 112,674 | 51% | |
| 2011 | 30,313 | 24,293 | 80% | 393,208 | 208,474 | 53% | 16,903 | 11,405 | 67% | 203,416 | 115,265 | 57% | |

| | | | Adult | Developn | nental Disa | ability | Child Developmental Disability | | | | | | | |
|---|------|-----------------|-------------------|------------------------------|-----------------|-------------------|--------------------------------|-----------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|--|
| | | РВН | | | Si | State Average* | | | РВН | | | State Average* | | |
| | SFY | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | |
| Ī | 2010 | 4,360 | 2,563 | 59% | 56,087 | 23,245 | 41% | 4,753 | 1,429 | 30% | 59,383 | 12,862 | 22% | |
| Ī | 2011 | 4,441 | 2,863 | 64% | 59,084 | 24,085 | 41% | 5,068 | 1,836 | 36% | 61,218 | 13,306 | 22% | |

| | | A | dult Subst | ance Abu | se | Child Substance Abuse | | | | | | |
|------|--------------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|-----------------|-------------------|------------------------------|--------------------|-------------------|------------------------------|
| | PBH State Average* | | | | e* | | PBH | | St | ate Averag | e* | |
| SFY | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served | Persons in Need | Persons Served | Percent in Need Served |
| 2010 | 46,885 | 7,661 | 16% | 606,710 | 63,700 | 10% | 4,249 | 538 | 13% | 51,290 | 4,442 | 9% |
| 2011 | 46,377 | 8,182 | 18% | 609,513 | 69,647 | 11% | 4,147 | 462 | 11% | 48,000 | 4,524 | 9% |

^{*} State Averages include PBH.

Measure 2: Persons with Intellectual and Developmental Disabilities Served and Waiting for Services

Currently the state provides support services for individuals with intellectual and developmental delays (I/DD) who qualify for Medicaid and have needs that could require institutional care through a CAP MR-DD waiver. PBH also offers support services for individuals meeting those criteria through a waiver program called Innovations. Because the NC General Assembly provides funding for a limited number of "slots", both the CAP MR-DD waiver and the Innovations waiver have waiting lists. Below is a comparison of numbers of individuals served and on the waiting lists for the Innovations waiver and the CAP MR-DD waiver. Through its outreach efforts and the availability of B-3 services under the Waiver, PBH has identified a higher percentage of people in need of I/DD services than the rest of the state. As a result, PBH is both serving a greater proportion of its Medicaid population with I/DD than the rest of the state and also has more individuals waiting for I/DD services.

SOURCE: Wait List Data Source is DMH/DD/SAS LME I/DD Waitlist report, 8/2011; Population Data Source is NC Office of State Budget and Management http://www.osbm.state.nc.us/ncosbm/facts_and_figures/socioeconomic_data/population_estimates/demog/countytotals_2010_2019.html

| | Individuals Receiving and Waiting for I/DD Services ¹ | | | | | | | | | |
|-----------|--|---|---------------------------------|---|------------------------------|--|--|--|--|--|
| LME | Medicaid Enrollees 7/1/10 | Individuals Receiving I/DD Services | Rate Per 10,000 Enrollees | Individuals Waiting for Any I/DD Services | Rate Per 10,000 Enrollees | | | | | |
| PBH | 111,371 | 4,699 | 413.2 | 914 | 82.1 | | | | | |
| Statewide | 1,573,015 | 37,391 | 237.7 | 10,076 | 64.1 | | | | | |

¹Individuals in the PBH catchment area are waiting for NC Innovations slots, state-funded (IPRS) or B-3 services. Statewide, individuals are waiting for CAP slots or state-funded (IPRS) services.

Measure 3: Appeals

Within a managed care waiver environment Medicaid recipients have very clear appeals and due process rights that are protected by state and federal law. In addition to the current state Fair Hearings process PBH, as a waiver site, has a process called Reconsideration. Recipients must use the Reconsideration process before being able to use the State Fair Hearing process. A Local Management Entity-Managed Care Organization (LME-MCO) that denies, reduces, suspends, or terminates a service must notify the consumer. The consumer then has the right to appeal. Reconsideration involves a record review by the LME-MCO and must be conducted by a licensed professional who had no role in the original decision to reduce, deny, suspend, or terminate the service that is being appealed. During the process the consumer may examine his/her medical records and have discussions with the LME-MCO reviewer. Reconsideration can result in agreements on the types and amount of services and supports the consumer can receive.

The table below provides information on the results of the PBH reconsideration process.

| PBH Reconsideration by Decision Type | | | | | | | | |
|--------------------------------------|----------|----------|----------|--|--|--|--|--|
| Decision Type | SFY 2009 | SFY 2010 | SFY 2011 | | | | | |
| Overturned Initial Decision | 23 | 18 | 24 | | | | | |
| Upheld Initial Decision | 31 | 74 | 13 | | | | | |
| Modified Initial Decision | 6 | 5 | 0 | | | | | |
| Withdrew Appeal | 2 | 3 | 1 | | | | | |
| Total | 62 | 100 | 38 | | | | | |

SOURCE: PBH Reconsideration data.

If the reconsideration process is unsuccessful the individual is offered the opportunity to accept Mediation. If Mediation is declined or is unsuccessful, the appeal proceeds to a hearing at the Office of Administrative Hearings (OAH). After the hearing an administrative law judge will make a recommendation regarding the case. The North Carolina Division of Medical Assistance (DMA) reviews the entire process and the recommendation from the OAH hearing. DMA will uphold or reverse the OAH decision and issue a written Final Agency Decision.

The tables below show the number of formal hearing requests and resolutions for PBH consumers for each stage of the appeals process. Because of differences between a managed care and non-managed care environment in this process, no standardized comparison of PBH to the rest of the state is possible.

| PBH Mediation Decisions by Decision Type | | | | | | | | |
|--|----------|----------|----------|--|--|--|--|--|
| Decision Type | SFY 2009 | SFY 2010 | SFY 2011 | | | | | |
| Declined to Mediate | 0 | 0 | 0 | | | | | |
| Modified Initial Decision | 0 | 0 | 0 | | | | | |
| Petitioner did not Participate | 0 | 1 | 1 | | | | | |
| Petitioner Unavailable | 0 | 0 | 0 | | | | | |
| Referred to Formal Hearing | 0 | 4 | 3 | | | | | |
| Upheld Initial Decision | 0 | 0 | 0 | | | | | |
| Voluntary Dismissal | 2 | 14 | 2 | | | | | |
| Total | 2 | 19 | 6 | | | | | |

| PBH Formal Hearing Decision by Decision Type | | | | | | | |
|--|----------|----------|----------|--|--|--|--|
| Decision Type | SFY 2009 | SFY 2010 | SFY 2011 | | | | |
| Overturned Initial Decision | 0 | 3 | 0 | | | | |
| Upheld Initial Decision | 0 | 3 | 0 | | | | |
| Voluntary Dismissal | 0 | 0 | 0 | | | | |
| Total | 0 | 6 | 0 | | | | |

| PBH Final Agency Decisions by Decision Type | | | | | | | |
|---|----------|----------|----------|--|--|--|--|
| Decision Type | SFY 2009 | SFY 2010 | SFY 2011 | | | | |
| Overturned Initial Decision | 0 | 1 | 0 | | | | |
| Upheld Initial Decision | 0 | 3 | 0 | | | | |
| Total | 0 | 4 | 0 | | | | |

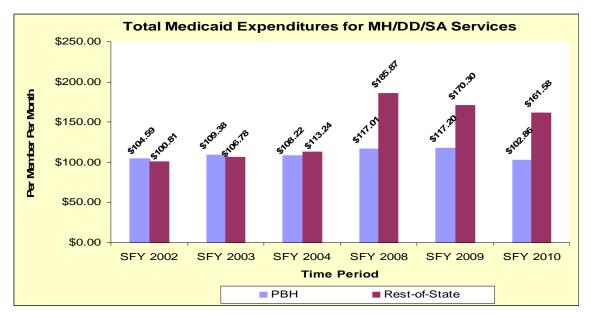
SOURCE: DMA appeals data.

Expenditures

One of the goals of the 1915(b)(c) waiver is to provide services and supports in a cost effective manner. This can be looked at in several different ways: 1) the average cost to the State for care per member per month (PMPM), 2) the funds spent for each disability group, 3) funds spent on administration compared to funds spent on services, and how savings achieved under the waiver have been spent or "reinvested".

Measure 1: DHHS Medicaid Expenditures for PBH Compared to the Rest of the State

The graph below displays the State's total service expenditures for behavioral health and intellectual /developmental disability services, comparing PBH with the rest of the state over time. There is a substantial difference in the average expenditures for care beginning in 2008, with expenditures remaining relatively stable at PBH, while expenditures soared across the rest of the state. The difference was due primarily to expenses associated with Community Support Services. PBH was able to manage and limit these services under a waiver while other LMEs did not have the management tools available in the 1915(b)(c) waiver.



SOURCE: Medicaid Service Claims data for time period specified in the table. Data for rest of State PMPM reflects an Incurred but Not Reported (IBNR) adjustment.

Measure 2: Total Funds Spent Per Disability Group

The table below details total spending by PBH over a five year period on each population group, excluding the cost of services in state facilities.

For the I/DD population the amount of both Medicaid and State funds spent increased each year, as did the percentage of funds dedicated to I/DD services compared to the total service funding for all three population groups. Although Medicaid expenditures for the mental health population rose over the five year period, state expenditures fell, as did the percentage of funds dedicated to mental health services for both funding sources. Expenditures for substance abuse services have increased over the five years as has the percentage of funds dedicated to substance abuse services.

Total PBH Service Expenditures for SFY 2006 – SFY 2010

| Disability Service Expense | ; | SFY 2006 | % of Total | SFY 2007 | % of Total | ; | SFY 2008 | | SFY 2009 | % of Total | SFY 2010 | | % of Total |
|-------------------------------|------|--------------|---------------|---------------|---------------|----|------------|------|---------------|---------------|----------|------------|---------------|
| Intellectual and De | velo | pmental Disa | abilities | | | | | | | | | | |
| Medicaid | \$ | 32,984,224 | 48% | \$ 38,517,752 | 50% | \$ | 44,528,935 | 54% | \$ 46,690,213 | 54% | \$ | 45,657,771 | 53% |
| State | \$ | 7,226,244 | 31% | \$ 7,514,745 | 33% | \$ | 8,756,500 | 36% | \$ 6,012,369 | 35% | \$ | 5,659,534 | 39% |
| Mental Health | | | | | | | | | | | | | |
| Medicaid | \$ | 34,761,967 | 50% | \$ 35,947,762 | 47% | \$ | 36,131,993 | 44% | \$ 37,959,134 | 44% | \$ | 38,334,250 | 44% |
| State | \$ | 13,485,182 | 57% | \$ 12,008,902 | 52% | \$ | 11,576,539 | 48% | \$ 8,337,637 | 48% | \$ | 5,911,123 | 41% |
| Substance Abuse | | | | | | | | | | | | | |
| Medicaid | \$ | 1,497,376 | 2% | \$ 1,866,825 | 2% | \$ | 1,909,787 | 2% | \$ 2,316,380 | 3% | \$ | 2,660,930 | 3% |
| State | \$ | 2,826,274 | 12% | \$ 3,564,986 | 15% | \$ | 3,932,731 | 16% | \$ 3,055,791 | 18% | \$ | 2,897,328 | 20% |
| Total | | | | | | | | | | | | | |
| Medicaid | \$ | 69,243,567 | 100% | \$ 76,332,339 | 100% | \$ | 82,570,715 | 100% | \$ 86,965,727 | 100% | \$ | 86,652,951 | 100% |
| State | \$ | 23,537,700 | 100% | \$ 23,088,633 | 100% | \$ | 24,265,770 | 100% | \$ 17,405,797 | 100% | \$ | 14,467,985 | 100% |

SOURCE: PBH paid claims, excluding cost of services provided in state facilities.. Individuals were counted once within each disability group. Persons with multiple disabilities (e.g. MH and SA, MH and DD, etc.) were included only in their primary disability category.

The table below compares the numbers of individuals served and the average cost of service per person in PBH and the rest of the state for SFY 2009 and SFY 2010. For all three disabilities, the average expenditure per person is lower in PBH than the rest of the state.

PBH and Other LMEs' Expenditures per Person for SFY 2009 and SFY 2010

| | РВН | | | | | Rest o | f State | |
|-----------------------------------|-----|--------|----|----------|----|---------|---------|---------|
| Disability | SF | Y 2009 | , | SFY 2010 | S | FY 2009 | S | FY 2010 |
| Developmental Disability | | | | | | | | |
| Medicaid Services | | | | | | | | |
| Number Served | | 1,271 | | 1,346 | | 25,507 | | 28,952 |
| Average Expenditures per Person | \$ | 36,735 | \$ | 33,921 | \$ | 40,005 | \$ | 36,284 |
| State Services | | | | | | | | |
| Number Served | | 1,109 | | 1,140 | | 12,739 | | 11,475 |
| Average Expenditures per Person** | \$ | 5,421 | \$ | 4,965 | \$ | 11,102 | \$ | 9,059 |
| Mental Health | | | | | | | | |
| Medicaid Services | | | | | | | | |
| Number Served | | 10,359 | | 11,302 | | 202,238 | | 214,694 |
| Average Expenditures per Person | \$ | 3,664 | \$ | 3,392 | \$ | 5,611 | \$ | 5,152 |
| State Services | | | | | | | | |
| Number Served | | 9,079 | | 7,727 | | 63,215 | | 66,221 |
| Average Expenditures per Person** | \$ | 918 | \$ | 765 | \$ | 1,485 | \$ | 1,372 |
| Substance Abuse | | | | | | | | |
| Medicaid Services | | | | | | | | |
| Number Served | | 1,522 | | 1,820 | | 16,382 | | 19,462 |
| Average Expenditures per Person | \$ | 1,522 | \$ | 1,462 | \$ | 2,188 | \$ | 2,240 |
| State Services | | | | | | | | |
| Number Served | | 3,527 | | 3,434 | | 27,063 | | 27,888 |
| Average Expenditures per Person** | \$ | 866 | \$ | 844 | \$ | 1,754 | \$ | 1,740 |

SOURCE: PBH paid claims, Medicaid Fee-For-Service claims, and State-funded service claims data reported in IPRS. Excludes cost of services provided in state facilities. Average expenditures per person reflect amount spent over a 12 month period for all individuals served regardless of length of time served. "Rest of State Average Expenditures per Person" based on data reported to MMIS and IPRS, which exclude non-unit-cost-reimbursements.

Measure 3: B3 Service Expenditures

One of the opportunities available in the 1915(b)(c) waiver is the ability to reinvest savings into providing services that Medicaid would not pay for outside of the waiver. These services are called "b3 services," which references the section of Medicaid policy that allows for these additional services to be offered. B3 services offered by PBH include the following:

- Respite, Supported Employment
- Personal Care/Individual Support
- One-time Transitional Costs
- Psychosocial Rehabilitation/Peer Supports
- Physician Consultation
- De-Institutionalization service array.

The table below shows the (b)3 service expenditures and number of people served for SFY 2008 – SFY 2010.

SOURCE: PBH claims and financial data.

| PBH's 1915(b)3 Service Expenditures per Annual Financial Statements & Number Served By State Fiscal Year | | | | | | | | |
|---|------------------|---------------|--|--|--|--|--|--|
| SFY | Service Expenses | Number Served | | | | | | |
| 2008 | \$ 625,99 | 6 203 | | | | | | |
| 2009 | \$ 2,251,28 | 1 374 | | | | | | |
| 2010 | \$ 3,593,37 | 0 574 | | | | | | |

Measure 4: Expenditures for Services and Administration

The table below provides a comparison between Medicaid expenditures on services and Medicaid administrative costs of the last five years. Over the five year period, service expenditures and administrative expenditures increased by approximately one-third, while case management / care coordination expenditures decreased by half. Administrative costs averaged 8.9% of service expenditures over the five year period.

SOURCE: PBH financial statements. For more information see the PBH Annual Report at www.pbhsolutions.org/annual/...

PBH Medicaid Expenditures by Fiscal Year

| | SFY 2006 | % of Total | SFY 2007* | % of Total | SFY 2008** | % of Total | SFY 2009 | % of Total | SFY 2010 | % of Total |
|-----------------------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Service Expenditures: | | | | | | | | | | |
| | 74,213,160 | 84.7% | 84,604,219 | 88.5% | 95,752,238 | 90.2% | 100,568,490 | 88.5% | 99,640,134 | 88.0% |
| Case Management / Ca | re Coordination | n Expenditu | ıres: | | | | | | | |
| Targeted Case Management | 5,572,782 | 6.4% | 2,020,481 | 2.1% | - | | - | | - | |
| Care Coordination | - | | - | | 2,513,843 | 2.4% | 2,586,175 | 2.3% | 2,631,322 | 2.3% |
| Administrative Expend | itures: | | | | | | | | | |
| | 7,862,980 | 9.0% | 8,932,307 | 9.3% | 7,861,928 | 7.4% | 10,423,040 | 9.2% | 10,971,456 | 9.7% |
| Grand Medicaid Total: | | | | | | | | | | |
| | \$ 87,648,923 | 100.0% | \$ 95,557,007 | 100.0% | \$106,128,009 | 100.0% | \$113,577,705 | 100.0% | \$113,242,912 | 100.0% |
| | | | | | | | | | | |

NOTE: *MH/SA Case Management was divested. ** Innovations Waiver Renewal - change to Administrative Case Management (Care Coordination)

The table below provides a comparison between State-funded expenditures for services and administrative costs of the last five years. Total State expenditures on both services and administration decreased by about \$4.8 million (-13%) over the five year period due to reductions in state funding. The increase in administrative expenditures during this period reflects the inclusion of care coordination starting in SFY 2007.

SOURCE: PBH financial statements. For more information see the PBH Annual Report at www.pbhsolutions.org/annual/...

PBH State-Funded Expenditures by Fiscal Year

| | SFY 2006 | % of Total | SFY 2007* | % of Total | SFY 2008** | % of Total | SFY 2009 | % of Total | SFY 2010 | % of Total |
|-----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Service Expenditures: | | | | | | | | | | |
| | 34,528,478 | 90.4% | 34,982,735 | 90.8% | 34,844,256 | 91.5% | 31,384,940 | 90.6% | 29,848,005 | 89.4% |
| Case Management Exp | enses | | | | | | | | | |
| | 688,771 | 1.8% | 249,722 | 0.6% | - | | - | | - | |
| Administrative Expend | litures: | | | | | | | | | |
| | 2,972,447 | 7.8% | 3,297,297 | 8.6% | 3,229,256 | 8.5% | 3,272,740 | 9.4% | 3,556,083 | 10.6% |
| Grand State Total | | | | | | | | | | |
| | \$ 38,189,696 | 100.0% | \$ 38,529,754 | 100.0% | \$ 38,073,512 | 100.0% | \$ 34,657,680 | 100.0% | \$ 33,404,088 | 100.0% |

NOTE: *MH/SA Case Management was divested in 2006. Administrative case management / care coordination began in SFY 2007 and are reflected in administrative costs.

System Effectiveness

Measure 1: System Performance – Access to Services

Measures related to access to services include 1) timely access to emergent care within 2 hours, urgent care within 48 hours and routine care within 14 days; 2) timely initiation in service (having 2 visits within 14 days); and 3) timely engagement in service (an additional 2 visits within the next 30 days) can be found in the table below. For the measure of Timely Access to Care, PBH and the state average met the stated goal for emergent care. While the state average showed a slight decrease in access to urgent care (84% to 81% from 2010 to 2011), PBH has seen access to urgent care increase from 76% in 2010 to 88% in 2011. Both PBH and rest of the state have seen a slight decrease in access to routine care, with PBH falling by 2% to 92%. This however, is significantly higher than the state average of 75%.

For timely initiation in service PBH is consistently higher than the rest of the state. PBH has seen a slight decrease for the time period for the Mental Health and I/DD populations (only 1%) but still is higher than the state average. For timely engagement in services PBH is above the state average for Mental Health population and below the state average for the I/DD and Substance Abuse populations for both years. Both PBH and the state average saw little or no gains in performance from 2010 to 2011.

SOURCE: "Timely Access to Care" measures are based on LMEs' self-reports submitted to the Division of MH/DD/SAS each quarter. All other measures are based on PBH Claims, Medicaid Fee-For-Service claims, and State-funded service claims data. Details on all measures are reported in the Fourth Quarter SFY 2010 and SFY 2011 *Community Systems Progress Reports*. Details for the measures can be found in the Appendices of these reports.

| ۰ | | | |
|---|--|--|--|
| | | | |

| Access to Services | | | | | | | | | | | |
|-----------------------|-----------------------|-----------------|----------|--------|---------|----------|--------|---------|--|--|--|
| Measure | Expected Trend for | 4 th | | РВН | | State | | | | | |
| incusure | Measure | QTR | Emergent | Urgent | Routine | Emergent | Urgent | Routine | | | |
| Timely Agges to Core | • | 2010 | 87% | 76% | 94% | 98% | 84% | 77% | | | |
| Timely Access to Care | | 2011 | 100% | 88% | 92% | 100% | 81% | 75% | | | |

| | Initiation and Engagement in Services | | | | | | | | | | |
|---|---------------------------------------|------------------------|-----|-----|-------|-----|-------|-----|--|--|--|
| Measure | Expected Trend for | 4 th QTR | | РВН | | | State | | | | |
| | Measure | WIIN | МН | DD | SA | МН | DD | SA | | | |
| Timely Initiation in Service: | • | 2010 | 70% | 71% | 83% | 42% | 62% | 62% | | | |
| 2 Visits within 14 Days | | 2011 | 69% | 72% | 87% | 43% | 61% | 64% | | | |
| Measure | Expected Trend for | 4th QTR | | РВН | State | | | | | | |
| | Measure | | МН | DD | SA | МН | DD | SA | | | |
| Timely Engagement in Service: 4 Visits within 45 | • | 2010 | 31% | 40% | 41% | 26% | 46% | 44% | | | |
| Days | | 2011 | 31% | 40% | 42% | 27% | 48% | 46% | | | |

Goal is to increase the percentage | Goal is to decrease the percentage

Measure 2: System Performance – Inpatient Services

Measures pertaining to inpatient care include 1) the effective use of state psychiatric hospitals as evidenced by the reduction of short term (1-7 day); 2) state psychiatric hospital readmissions; and 3) timely follow-up (within 7 days) after inpatient care can be found in the table below. As shown by the blue shaded cells, for short term hospital stays of 1-7 days PBH was close to the state average in 2010, but was more effective than the rest of the state in 2011 (16% received this short stay in PBH compared to the state average of 22%).

In 2010, readmissions within 30 and 180 days were both somewhat better for PBH than the state average; however, the opposite is true in 2011. For timely follow-up to care after release from an ADATC, both PBH and the state as a whole showed a decline over the two-year time period. In 2010, PBH performed significantly better than the state average in follow-up care after release from an ADATC (75% for PBH compared to state average of 44%). In the 4th quarter of 2011, only one person from PBH was admitted to an ADATC. For state psychiatric hospitals, PBH has performed above the state average for both years but there has been a decrease in follow-up care over the two-year period for both PBH and the state as a whole.

SOURCE: The information on effective use of state hospitals and timely follow-up after inpatient care comes from Medicaid, PBH, and State Service Claims data for the time period specified in the table. The information on state hospital readmissions comes from the Healthcare Enterprise Accounts Receivable Tracking System (HEARTS) for discharges in the time period specified.

In the charts below, ↑ Goal is to increase the percentage ↓ Goal is to decrease the percentage

| Use of State Psychiatric Hospitals | | | | | | | | | |
|------------------------------------|--|------|-----|-----|--|--|--|--|--|
| Measure | Measure Expected Trend for Measure Use of State Hospitals: 2010 | | | | | | | | |
| Effective Use of State Hospitals: | I | 2010 | 33% | 34% | | | | | |
| 7 Days of Care or Less | \ | 2011 | 16% | 22% | | | | | |

| State Psychiatric Hospital Readmissions | | | | | | | | | | |
|---|-------------------|---------|---------------------------|-------------------------------|---------------------------|-------------------------------|--|--|--|--|
| | Expected | | PE | Н | State | | | | | |
| Measure | Trend for Measure | 4th QTR | Readmitted w/i 30 Days | Readmitted w/i 180 Days | Readmitted w/i 30 Days | Readmitted w/i 180 Days | | | | |
| State Hospital Readmissions | ı | 2010 | 4% | 12% | 7% | 18% | | | | |
| State Hospital Readmissions | | 2011 | 13% | 20% | 6% | 16% | | | | |

| Follow-Up After Inpatient Care | | | | | | | | | |
|----------------------------------|----------------------|---------|-------------------------------|-----|--------------------|------|--|--|--|
| Manager | Expected | 445 OTD | PE | зн | Sta | tate | | | |
| Measure | Trend for Measure | 4th QTR | ADATCS State Hospitals ADATCS | | State Hospitals | | | | |
| Timely Follow-Up After Inpatient | | 2010 | 75% | 76% | 44% | 53% | | | |
| Care: Seen within 7 Days | 1 | 2011 | Insufficient cases | 61% | 41% | 50% | | | |

Measure 3: System Performance – Emergency Department Admissions for SFY 2007 – SFY 2010

The table below compares PBH with the rest of the state by the rate at which individuals with a MH, DD, and/or SA diagnosis required an admission to an emergency department. A lower rate is preferable because it suggests that individuals are receiving supports in community settings. PBH admissions for mental health started out at a higher rate in 2007 and have decreased over time to slightly below the state rate. The admission rate for individuals with I/DD has increased for both the state and PBH, but the rate for PBH is higher. For substance abuse admissions, the rate has increased for both the state and PBH, but the PBH rate is lower.

SOURCE: North Carolina Disease Event Tracking and Epidemiological Collection Tool (NC DETECT). Data are submitted by 111 of the 114 the community hospitals in North Carolina with emergency departments. All of the hospitals in the PBH catchment area are included.

| Admission Rates Per 10,000 Population for Individuals With Any (Primary or Co-Occurring) ¹ Behavioral Health Diagnosis | | | | | | | | | |
|---|-------|-------|-----|-------|------|-------|--|--|--|
| 4 th QTR Mental Health Developmental Disabilities Substance Abuse | | | | | | | | | |
| | PBH | State | PBH | State | PBH | State | | | |
| 2007 | 93.9 | 85.3 | * | * | 26.4 | 29.8 | | | |
| 2008 | 99.3 | 92.9 | * | * | 31.3 | 31.3 | | | |
| 2009 | 106.4 | 104.3 | 8.2 | 7.7 | 27.7 | 31.8 | | | |
| 2010 | 108.3 | 110.4 | 9.8 | 8.9 | 29.5 | 34.4 | | | |

¹Primary or Co-occurring behavioral health diagnosis indicates that the behavioral health diagnosis can appear as one of any eleven ICD-9 diagnostic codes that can be reported from the emergency department visit.

Measure 4: I/DD Consumers' and Families' Perceptions of Care for SFY 2010

The National Core Indicator surveys were developed to measure the quality of services, as reported by people aged 18 years and older with developmental disabilities and their families.

The following tables show results on a few core indicators for PBH and all other LMEs. Overall, PBH performed better than other LMEs, as shown by the blue shaded cells, with the exception of one measure in each of the three domains,.

SOURCE: SFY 2010 National Core Indicators Adult Consumer Survey. The information comes from a report prepared by Human Services Research Institute (HSRI) comparing PBH to all other LMEs for the 2009-10 survey year. For more information on the National Core Indicators project, visit http://www.hsri.org/project/national-core-indicators/overview/.

| Selection | of National Core Indic | ator Survey Results: PBH Compared to All Other Li | MEs (Survey | Year 2009-1 | 0) |
|--------------------------------|---|---|----------------------------------|-------------|-----------------|
| Domain | Subdomain | Indicator | Expected Trend for Measure | РВН | All Other LMEs* |
| | Community Inclusion (Section II) | The proportion of people who go out on errands or appointments | ↑ | 86% | 79% |
| Consumer | | The proportion of people who chose(or had input in choosing) the place where they live | ↑ | 68% | 42% |
| Outcomes | Choice and Decision- Making (Section II) | The proportion of people who chose (or had input) in choosing their job | 1 | 60% | 76% |
| | | The proportion of people who chose (or had input in choosing) the staff who help them at work | 1 | 67% | 65% |
| | Service Coordination (Section I) | The proportion of people who report participating in their Person-Centered plan | 1 | 88% | 80% |
| System Performance | | The proportion of people who report that they do not get the services they need (Section II) | \ | 41% | 26% |
| | Access | The proportion of people who report having adequate transportation when they want to go somewhere (Section I) | 1 | 88% | 80% |
| | Safety (Section I) | The proportion of people who report that they feel safe at home | ↑ | 88% | 95% |
| Health, Welfare, and Rights | Health (Background) | The proportion of people who saw their dentist in the past six months | 1 | 84% | 78% |
| | Wellness (Background) | The proportion of people who are physically inactive | | 32% | 43% |

^{*}Note: "All other LMEs excludes PBH.

Measure 5: NC-TOPPS Service Outcomes for Substance Abuse Consumers SFY 2006 v. SFY 2010

The tables below present consumer-level outcomes for adolescents and adults receiving substance abuse services. A shaded cell indicates that the item is only applicable at one point in time (i.e. not asked at the initial interview). The table indicates when less than 20 consumers responded to the question. For such low numbers, percentages are not calculated. In 2006, PBH had less than 20 adolescent substance abuse consumers entered in NCTOPPS for all of the measures and less than 20 adult substance abuse consumers for certain measures. This has improved over the past couple of years so that data was available for both consumer groups for the most recent year (2010).

As there were not enough cases for analysis in 2006, comparisons between PBH and the state can only be made for 2010. For the majority of the measures below, adolescent SA consumers in PBH reported better rates at the Initial and Update interviews than the state as a whole. However, for the quality of life measures (physical health, emotional health, and family relationships) PBH did not show improvement while the state average did see some improvement from the Initial to the 3-Month Update. The state also showed higher rates than PBH on all three helpfulness of services measures. While there was not much difference between PBH and the state average on emergency room use, PBH did not show the same level of improvement as the state average on the alcohol, other drug and tobacco use measures.

For adult SA consumers, PBH did not show as much improvement as the state from the Initial to the 3-Month Update in the three quality of life measures. As with adolescent consumers, the state showed higher rates than PBH on all three helpfulness of services measures and there was not much difference when compared with the state average on the measures related to emergency room use, and alcohol, other drug, and tobacco use.

SOURCE: This information comes from NC-TOPPS data for the time period specified in the table. For more data on consumer outcomes for substance abuse consumers, visit the "NC-TOPPS Outcomes at a Glance" dashboard located on the NC-TOPPS home page at http://www.ncdhhs.gov/mhddsas/nc-topps/.

In the charts below, ↑ Goal is to increase the percentage ↓ Goal is to decrease the percentage

| | Expected Trend for Measure | | Ac | lolescent Su | bstance A | buse | Adult Substance Abuse | | | |
|--------------------------------------|----------------------------------|------|---------|-------------------|-----------|-------------------|-----------------------|-------------------|---------|-------------------|
| Measure | | | PBH | | State | | PBH | | State | |
| | | | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update |
| Consumer's Rating of Physical Health | ↑ | 2006 | < 2 | 0 cases | 29% | 28% | < 20 | O cases | 51% | 69% |
| as Good/Excellent | | 2010 | 97% | 96% | 85% | 92% | 56% | 58% | 47% | 60% |

| | Fygaatad | | Ad | olescent Su | ibstance A | buse | | Adult Subst | ance Ab | use |
|--|--------------------|------|---------|-------------------|------------|-------------------|---------|-------------------|---------|-------------------|
| Measure | Expected Trend for | Year | | PBH | St | ate | | PBH | S | State |
| illoudul o | Measure | | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update |
| Consumer's Rating of Emotional Health | * | 2006 | < 20 | O cases | 47% | 52% | < 20 | O cases | 48% | 65% |
| as Good/Excellent | | 2010 | 76% | 72% | 49% | 66% | 42% | 47% | 31% | 52% |
| Consumer's Rating of Family | ^ | 2006 | < 20 | O cases | 46% | 52% | < 20 | O cases | 45% | 68% |
| Relationships as Good/Excellent | | 2010 | 66% | 66% | 48% | 64% | 56% | 58% | 42% | 57% |
| Consumer's Rating on Helpfulness of | * | 2006 | < 20 | O cases | | 33% | < 20 |) cases | | 71% |
| Services in Improving Quality of Life | | 2010 | | 25% | | 42% | | 29% | | 58% |
| Consumer's Rating on Helpfulness of | ^ | 2006 | < 20 | O cases | | 36% | < 20 |) cases | | 62% |
| Services in Increasing Control over Life | l | 2010 | | 17% | | 40% | | 30% | | 54% |
| Consumer's Rating on Helpfulness of | ^ | 2006 | < 20 | O cases | | 39% | < 20 |) cases | | 72% |
| Services in Increasing Hope for Future | l | 2010 | | 22% | | 47% | | 36% | | 60% |
| Visits to Emergency Room | ı | 2006 | < 20 | O cases | 15% | 13% | < 20 | O cases | 22% | 16% |
| Viole to Emergency recom | + | 2010 | 13% | 7% | 12% | 7% | 20% | 13% | 25% | 15% |
| Alcohol Use | ı | 2006 | < 20 | O cases | 54% | 13% | 67% | 8% | 63% | 19% |
| 7.100.1.01.000 | + | 2010 | 46% | 13% | 46% | 11% | 63% | 18% | 64% | 19% |
| Other Drug Use | | 2006 | < 20 | O cases | 92% | 41% | 63% | 13% | 72% | 21% |
| | + | 2010 | 79% | 32% | 89% | 35% | 59% | 25% | 72% | 23% |
| Tobacco Use | | 2006 | < 20 | O cases | 58% | 39% | 83% | 75% | 75% | 62% |
| . 322333 533 | + | 2010 | 50% | 44% | 51% | 36% | 65% | 52% | 63% | 52% |

Measure 6: NC-TOPPS Service Outcomes for Mental Health Consumers SFY 2006 v. SFY 2010

The tables below present consumer-level outcomes for adolescents and adults receiving mental health services. A shaded cell indicates that the item is only applicable at one point in time (i.e. not asked at the initial interview). The table indicates when less than 20 consumers responded to the question. For such low numbers, percentages are not calculated. In 2006, PBH had less than 20 adolescent mental health consumers entered in NCTOPPS for all of the measures and less than 20 adult mental health consumers for certain measures. This has improved over the past couple of years so that data was available for both consumer groups for the most recent year (2010).

As there was not enough adolescent MH consumers entered in NC-TOPPS in 2006, comparisons between PBH and the state can only be made for 2010. As with adolescent SA consumers, for the majority of the measures below, PBH reported better rates at the Initial and Update interviews than the state as a whole for adolescent MH consumers. However, for the quality of life measures (physical health, emotional health, and family relationships) PBH did not exemplify the same rate of improvement as the state from the Initial to the 3-Month Update. The state had only slightly higher rates than PBH on all three helpfulness of services measures. PBH fared a little better than the state with increasing the percent of consumers stating their mental health symptoms improved from the Initial to the 3-Month Update interviews. There was not much difference between PBH and the state average on suicidal ideation or emergency room use.

For adult MH consumers, the performance of PBH and the state average did improve from 2006 to 2010 on the three quality of life measures but the performance on the remaining measures declined or was stagnant for both PBH and the state from 2006 to 2010. In the most recent time period (2010) for the majority of the measures below, adult MH consumers in PBH reported better rates at the Initial and Update interviews than the state as a whole. The state showed stronger performance than PBH on all three quality of life measures and had higher ratings on the helpfulness of services measures in 2010. But, PBH fared better than the state with increasing the percent of consumers stating their mental health symptoms improved from the Initial to the 3-Month Update interviews. There was not much difference between PBH and the state average on suicidal ideation or emergency room use for adult MH consumers.

SOURCE: This information comes from NC-TOPPS data for the time period specified in the table. For more data on consumer outcomes for mental health consumers, visit the "NC-TOPPS Outcomes at a Glance" dashboard located on the NC-TOPPS home page at http://www.ncdhhs.gov/mhddsas/nc-topps/.

↑ Goal is to increase the percentage ↓ Goal is to decrease the percentage

| | Expected Trend for Measure | Year | Adolescent Mental Health | | | Adult Mental Health | | | | |
|---|----------------------------------|------|--------------------------|-------------------|---------|---------------------|---------|-------------------|---------|-------------------|
| Measure | | | PBH | | State | | PBH | | State | |
| | | | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update | Initial | 3-Month Update |
| Consumer's Rating of Physical Health as Good/Excellent | 1 | 2006 | < 20 (| cases | 80% | 83% | 46% | 43% | 41% | 45% |
| | | 2010 | 85% | 83% | 77% | 81% | 43% | 45% | 30% | 40% |
| Consumer's Rating of Emotional Health as Good/Excellent | 1 | 2006 | < 20 (| cases | 39% | 53% | 48% | 42% | 30% | 42% |
| | | 2010 | 40% | 56% | 28% | 47% | 25% | 30% | 14% | 28% |
| Consumer's Rating of Family Relationships as Good/Excellent | ↑ | 2006 | < 20 (| cases | 44% | 47% | 58% | 56% | 47% | 52% |
| | | 2010 | 47% | 51% | 29% | 41% | 42% | 44% | 26% | 36% |
| Consumer's Rating on Helpfulness of Services in Improving Quality of Life | 1 | 2006 | < 20 cases | | | 44% | | 61% | | 57% |
| | | 2010 | | 34% | | 38% | | 31% | | 48% |
| Consumer's Rating on Helpfulness of Services in Increasing Control over Life | 1 | 2006 | < 20 cases | | | 35% | | 42% | | 46% |
| | | 2010 | | 32% | | 34% | | 30% | | 41% |
| Consumer's Rating on Helpfulness of Services in Increasing Hope for Future | 1 | 2006 | < 20 cases | | | 42% | | 52% | | 51% |
| | | 2010 | | 36% | | 43% | | 36% | | 50% |
| None/Mild MH Symptoms | ↑ | 2006 | < 20 cases | | 32% | 38% | 35% | 43% | 24% | 34% |
| | | 2010 | 30% | 44% | 23% | 30% | 21% | 34% | 12% | 19% |
| Experienced Suicidal Thoughts | → | 2006 | < 20 cases | | 21% | 11% | 31% | 23% | 31% | 22% |
| | | 2010 | 17% | 8% | 18% | 9% | 32% | 25% | 41% | 25% |
| Visits to Emergency Room | \ | 2006 | < 20 (| cases | 10% | 7% | 27% | 31% | 19% | 16% |
| | | 2010 | 17% | 12% | 11% | 9% | 29% | 18% | 27% | 17% |

Measure 7: MH / SA Consumers' and Families' Perceptions of Care for SFY 2008 – SFY 2010

The Consumer Perception of Care survey provides information on the quality of care in each LME's catchment area based on perceptions of individuals and their families who have received mental health and/or substance abuse services. The information is collected annually from adults (ages 18 and over), youth (ages 12-17), and parents of children under 12 years of age. Consumer satisfaction ratings are listed in the table below for the following three domains: Access to Services, Outcomes, and Treatment Planning for 2008, 2009, and 2010. In most points in time across all age groups, PBH is very comparable to the state average for the Access to Services and Treatment Planning domains. On the Outcome domain PBH started lower than the state for all age groups but has improved in the area of Adult and Youth to be or above at the current state average. They have not shown improvement for the Parent of a Child group and remain below the state average.

SOURCE: The information in the table below comes from the Consumer Perception of Care Survey for the time period specified.

| Consumer Perception of Care Survey Results by Domain | | | | | | |
|--|------------------|------|-----------------------|-------|--|--|
| Domain | Survey | Year | % Positive for Domain | | | |
| | | | PBH | State | | |
| Access to Services | Adult | 2008 | 85% | 88% | | |
| | | 2009 | 86% | 87% | | |
| | | 2010 | 85% | 88% | | |
| | Varith | 2008 | 81% | 85% | | |
| | Youth (12-17) | 2009 | 81% | 83% | | |
| | | 2010 | 74% | 84% | | |
| | Parent of | 2008 | 86% | 92% | | |
| | Child | 2009 | 88% | 91% | | |
| | Offilia | 2010 | 100% | 94% | | |
| Outcomes | Adult | 2008 | 62% | 73% | | |
| | | 2009 | 67% | 73% | | |
| | | 2010 | 76% | 76% | | |
| | Vouth | 2008 | 62% | 73% | | |
| | Youth (12-17) | 2009 | 57% | 73% | | |
| | (12-17) | 2010 | 87% | 71% | | |
| | Doront of | 2008 | 53% | 70% | | |
| | Parent of Child | 2009 | 59% | 68% | | |
| | | 2010 | 50% | 73% | | |

| Consumer Perception of Care Survey Results by Domain | | | | | | | |
|--|------------------|------|-----------------------|-------|--|--|--|
| Domain | Survey | Year | % Positive for Domain | | | | |
| | | | PBH | State | | | |
| Treatment Planning | Adult | 2008 | 84% | 86% | | | |
| | | 2009 | 84% | 85% | | | |
| | | 2010 | 82% | 87% | | | |
| | Youth (12-17) | 2008 | 80% | 81% | | | |
| | | 2009 | 77% | 81% | | | |
| | | 2010 | 89% | 78% | | | |
| | Parent of Child | 2008 | 94% | 95% | | | |
| | | 2009 | 91% | 94% | | | |
| | | 2010 | 100% | 93% | | | |