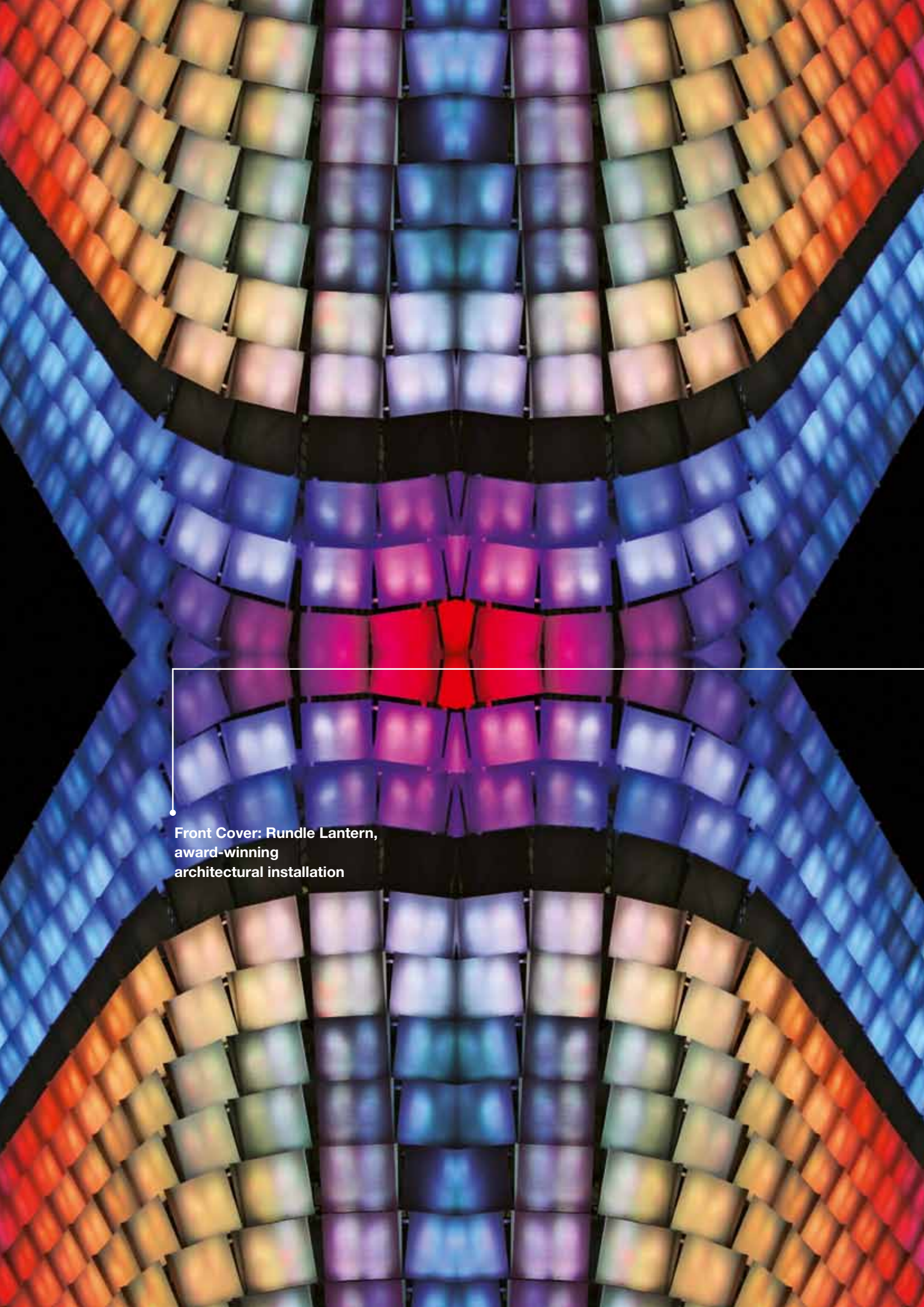


Annual Report 08/09





Front Cover: Rundle Lantern,
award-winning
architectural installation

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● Area
15.57 square kilometres

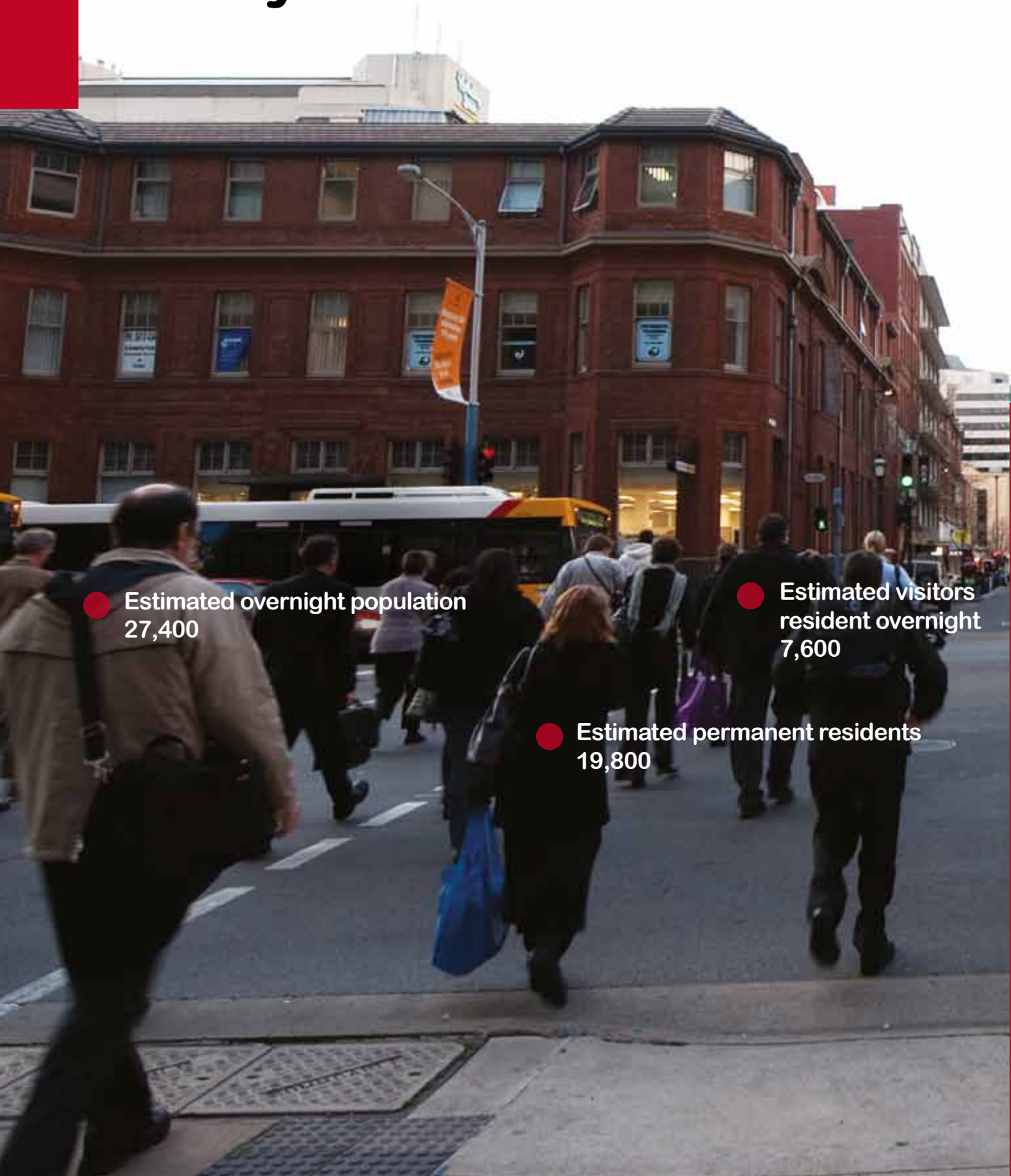
City Profile

● Estimated average daily population
205,000

● Estimated overnight population
27,400

● Estimated visitors
resident overnight
7,600

● Estimated permanent residents
19,800



● Number of dwellings*
11,338

● Total office space
1,442,657 square metres

● Workers
118,500

● Visitors (daily from metro area)
74,000

● Students enrolled in
City institutions
86,700

Please Note: *Demolitions not accounted for. Figures rounded off.
Statistics sourced from the ABS, Council surveys and the
Australian Property Council, July 2009 Office Market Report.

Lord Mayor's Message

At the core of Council's vision for the City of Adelaide is a determination to re-craft our City, to create a sustainable heart for South Australia.

Council believes that the City of Adelaide must provide opportunity and excitement for the next generation of South Australians and beyond.

To do this, Council is striving to achieve a working and living population in the City centre, of sufficient density to create a sustainable capital City for this State.

City employment numbers now approach an unprecedented 118,500 and overnight residential numbers of home owners, tenants and visitors have grown to 27,400.

Together, these increased numbers have made our streets safer, businesses more viable and Council's revenue for community work has increased.

“At the core of Council's vision is a determination to re-craft our City”

Council's role in the changing of Adelaide has been to approve, to encourage, to fund and to build, the houses, the offices, the streets and the parks – and to manage and encourage the many human activities in this environment.

Notable among Council's achievements this financial year has been the completion of the North Terrace redevelopment Stage 2, the Rundle Lantern, the commencement of Victoria Park redevelopment, an unrivalled events season and continuation of an unprecedented rate of City development.

This report contains a detailed account of Council's activities during the financial year. I thank my Councillors and the Council staff for their efforts and I commend this report to you.



Michael Harbison
Lord Mayor

Adelaide must provide
opportunity and excitement
for the next generation of
South Australians and beyond



Councillors & Management



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Michael Sedgman

General Manager City Services & People & Culture

Tara McKnight

General Manager City Strategy

Debra Just



City at a Glance

The City Today

The City of Adelaide has experienced strong economic and residential growth over the past decade.

The impact of the global financial crisis in Adelaide has led to a slowing of business development, the deferral of commercial construction and a decline in consumer confidence and demand. However, office vacancy rates in the City remain one of the lowest across Australian Capital Cities at 5.5 per cent as at July 2009, and motel and hotel occupancy rates are high at around 80 per cent.

Past gains and recent developments have built a strong foundation from which both the State and the City can respond to opportunities associated with slow economic growth, as well as further opportunities that will emerge when the economy strengthens.

The temporary increase in the Federal Government's First Home Owner Grant, coupled with lower interest rates, is easing the effect of the slowdown on the residential property market, which has been particularly helpful for buyers new to the property market.

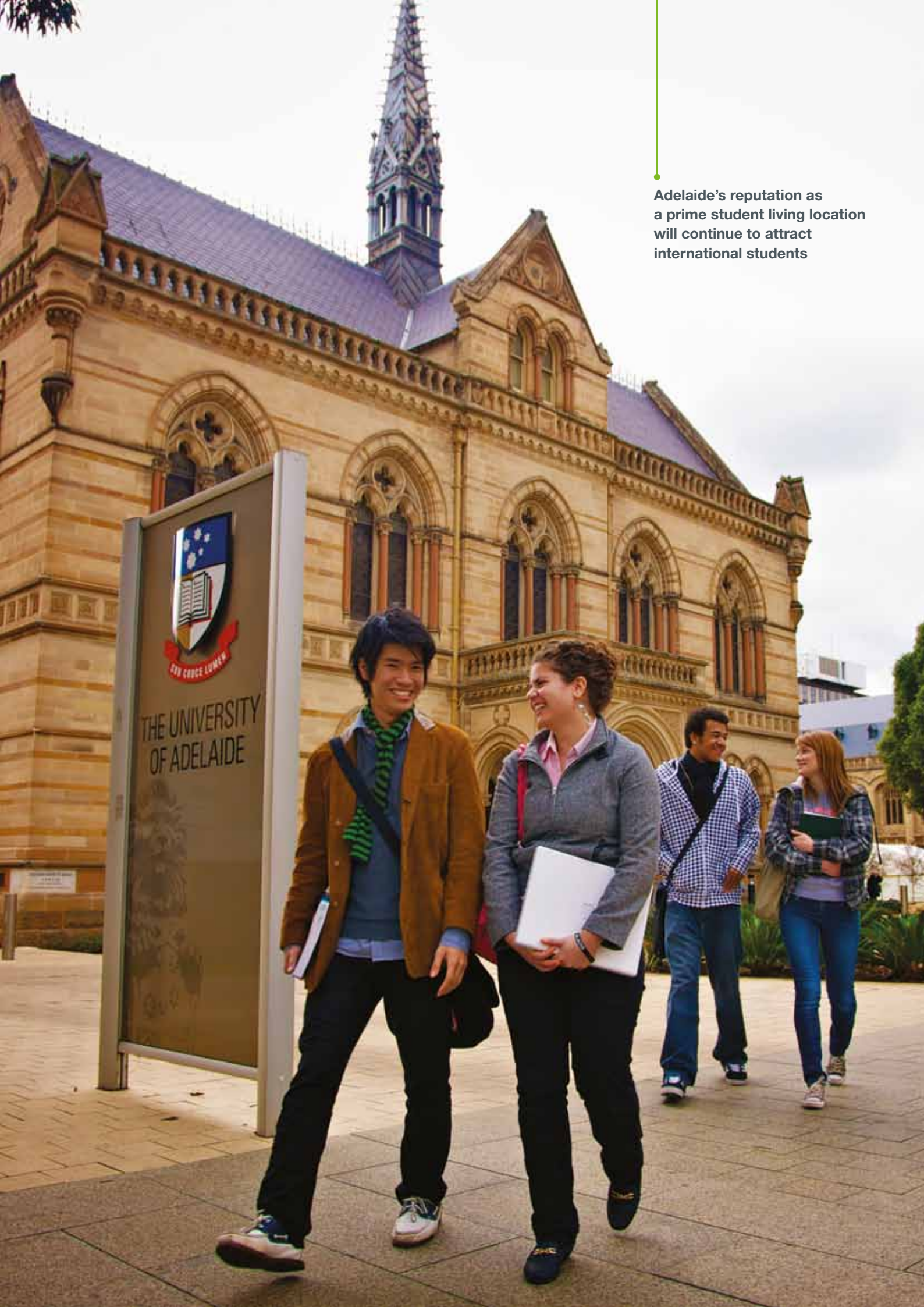
Unemployment, which usually lags in the economic cycle, is forcing people to take a precautionary approach to their budgets, delaying large purchases and reducing discretionary spending. Most economic commentators are forecasting that unemployment will increase into 2010, and this is expected to lead to subdued consumer confidence in the months ahead.

A subsequent increase in demand for social services is expected to follow if unemployment rises rapidly.

Affordable events, free events, and use of free community facilities in the City are expected to attract more attendees as people seek alternative entertainment with minimum expense.

Adelaide's reputation as a prime institutional and student living location will continue to attract international students due to its reputation for quality education, affordability and safety.

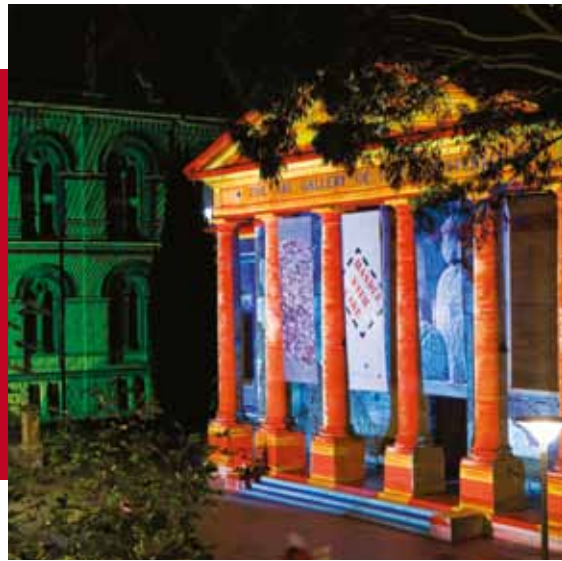
“Office vacancy rates in the City remain one of the lowest across Australian Capital Cities”



Adelaide's reputation as a prime student living location will continue to attract international students



Gouger Street is one of Adelaide's key eating streets, set next to the Adelaide Central Market



Although climate change continues to be a major concern, debate over the timing of the Carbon Pollution Reduction Scheme and Emission Trading Scheme will become more intense with lobbyists urging the Australian Government to delay introduction until after the economic downturn.

The State Government's proposed *30-Year Plan for Greater Adelaide* will provide the region with a desirable balance between nature and City, creating a flexible planned urban environment.

The State's investment in public transport and water infrastructure, including the tramline extension and Glenelg to Adelaide Water Reuse Pipeline will provide opportunities for the City.

The number of people living in the City as at June 2009 was estimated at 27,476, a 38 per cent growth compared to 2001 (19,902). Between July 2008 and June 2009 an estimated 843 permanent residents moved to the City, bringing the total figure to 19,833, a 49 per cent increase since 2001 (13,289).

City educational and vocational training institutions have seen a strong growth in the number of

enrolled students from around 50,000 in 2001 to over 86,000 in 2008 – a 72 per cent increase.

The number of people based in the City for work has increased from 89,000 in 2001 to 118,500 at the latest count in 2008 – a boost of 33 per cent.

Adelaide's program of festivals and major events draws thousands of visitors to the City, enhances the City's image worldwide and contributes greatly to the quality of life enjoyed by local people. Attendance at events has been increasing with the Fringe and WOMADelaide now annual festivals augmented by the Tour Down Under, which has been recognised as a Pro Tour race.

Adelaide's heritage buildings provide continuity with the past and are an essential part of the distinctive character and charm of the City. There are currently 417 State Heritage Places and 1,450 Local Heritage Places listed in the City.

The relatively flat topography of the City and its integration with the Park Lands make walking and cycling pleasant, environmentally sound and healthy options for many.

City Vision

A vibrant, populous and sustainable Capital City built upon Adelaide's heritage and lifestyle.

The City's vibrancy will flow from creating diverse communities that actively participate in every aspect of City life. People who work and study in the City will live and play in the City. Residents and visitors alike will enjoy the beautiful open spaces and facilities of the Park Lands, an exciting built form which respects our heritage, shapes our future and is environmentally sustainable.

People of all ages and cultures will continue to come to the City to enjoy shopping, entertainment and socialising in cafés and other meeting places. Events and artistic activities will provide a wide range of opportunities to participate in the excitement of City life.

A strong economy will drive and support employment, education and social opportunities, new artworks and public place developments and support environmental innovation.

The City will be a magnet which attracts talent, develops skills and innovation and invests in the education of its people.

Adelaide will lead the way in addressing climate change and the conservation of energy, water and natural resources. It will be a City of walkers and cyclists. A City where public transport is highly patronised and powered by the sun and other renewable sources of energy.

Council will vigorously pursue a vibrant Capital City that is a destination for visitors, that underpins the State's prosperity and meets the aspirations of future generations of South Australians and those who choose to make Adelaide their home.

“People who work and study in the City will live and play in the City”



City Priority to 2012

Adelaide City Council's leadership will secure an exciting future for the Capital City that will deliver benefits for all South Australians.

Sustainability will underpin our activities with Council's climate change initiatives driving a 60 per cent reduction in CO² emissions from its operations by 2012. Additional water reuse will occur in the Aquatic Centre, Council buildings and in landscaping and greening the Park Lands.

Driving residential growth is a primary leadership role for Council. Council will actively strive to achieve 1,700 overnight residents per year. A further 28,000 permanent residents can be accommodated in the City largely in the central area through developments that will also cater for social and business uses. The amenity and character of residential areas will be further

Victoria Park/Bakkabakkandi and Victoria Square/Tarndanyangga.

Improved traffic, parking and public transport options, the completion of the southern loop of the Park Lands Trail and the on-road cycle network, will promote leisure and green transport.

Adelaide will build as a tourist destination. New businesses will continue to be attracted to the City and supported together with hundreds more workers. Exciting enhancements to Rundle Mall and the Central Market will confirm the City as the State's premier retail precinct. The City will continue to deliver a strong business environment that creates employment and prosperity for future generations.

“City vibrancy and cultural vitality will be bolstered by more than 900 festivals and events”

protected through policy changes and incentives. More people living in the City will ensure City viability and mean increased vibrancy and reduced pressure on land, transport, water and energy in the wider Adelaide area.

Investment in affordable housing and greater density in residential developments, including Council's own projects in Sturt Street and Whitmore Square, will promote housing choice and diverse communities within a short walk of the City's Park Lands and Squares.

Council will celebrate and reinvigorate the City's built heritage through incentives, advice, promotion and policy, including the local heritage listing of additional buildings, and restoration projects.

City vibrancy and cultural vitality will be bolstered by more than 900 festivals and events and sponsorship in excess of \$1.1 million each year. Exciting art and public space projects will enrich the City, including North Terrace,

With a further 3,200 students anticipated by 2012, Council will continue to promote quality student accommodation and support for education and training institutions seeking to locate or expand in the City. Adelaide will be a hub for skilled workforce development.

Safety will be further improved through lighting, CCTVs, audits, planning and a campaign to improve the management of licensed late night entertainment venues. Council will clean, present and maintain a City that shines.

Further collaboration with the Federal and State Governments, our Local Government counterparts, businesses, key stakeholders and the wider community will be forged to ensure a positive future for Adelaide.

Council will listen to its diverse communities and actively seek their engagement in the delivery of valued projects and services.



Adelaide City Council's leadership will secure an exciting future for the Capital City

Our Response

The City's priorities have been established by Council through an analysis of the opportunities and challenges that face the City and with the benefit of community views expressed during consultation in March-April 2008.

Six Outcomes desired for the future of the City have been adopted to guide strategy development and the identification of key projects and services.

Outcome 1

Populous Capital City

A Capital City that has grown to achieve a sustainable critical mass.

Strategic Directions

Increase resident population density and activity in the central City.

Promote housing choice.

Context

A populous Capital City is essential to support a prosperous State economy. The City centre is a key element in the identity and image of Adelaide and South Australia. Its heritage character, layout, scale, accessibility and Park Lands setting distinguish Adelaide from other cities and contribute to an enviable lifestyle.

Increasing the number and mix of people living in the City centre to an optimum level to sustain activity and vitality is essential to achieving Council's vision, and will also directly support the aim of the SA Strategic Plan to increase South Australia's population to two million by 2050.

Council initiatives supporting residential growth, together with demographic change, lifestyle preferences favouring City living and an influx of overseas students, have helped make the City of Adelaide one of the fastest growing local government areas in South Australia.

The number of people living in the City as at June 2009 was estimated at 27,476 a 38 per cent growth compared to 2001 which was at 19,902. Between July 2008 and June 2009 an estimated 843 permanent residents moved to the City, bringing

total figures to 19,833 a 49 per cent increase over the 13,289 in 2001. Less than one third of current City residents lived here in 2001 and there are three times as many young people living in the City than in metropolitan Adelaide, primarily due to its student population.

This increase in activity is helping to generate the vitality and creativity needed to sustain a vigorous cultural life and support viable new enterprise and employment. It is also contributing towards a more environmentally sustainable pattern of development for metropolitan Adelaide by helping to reduce the need for travel and making best use of the public transport network.

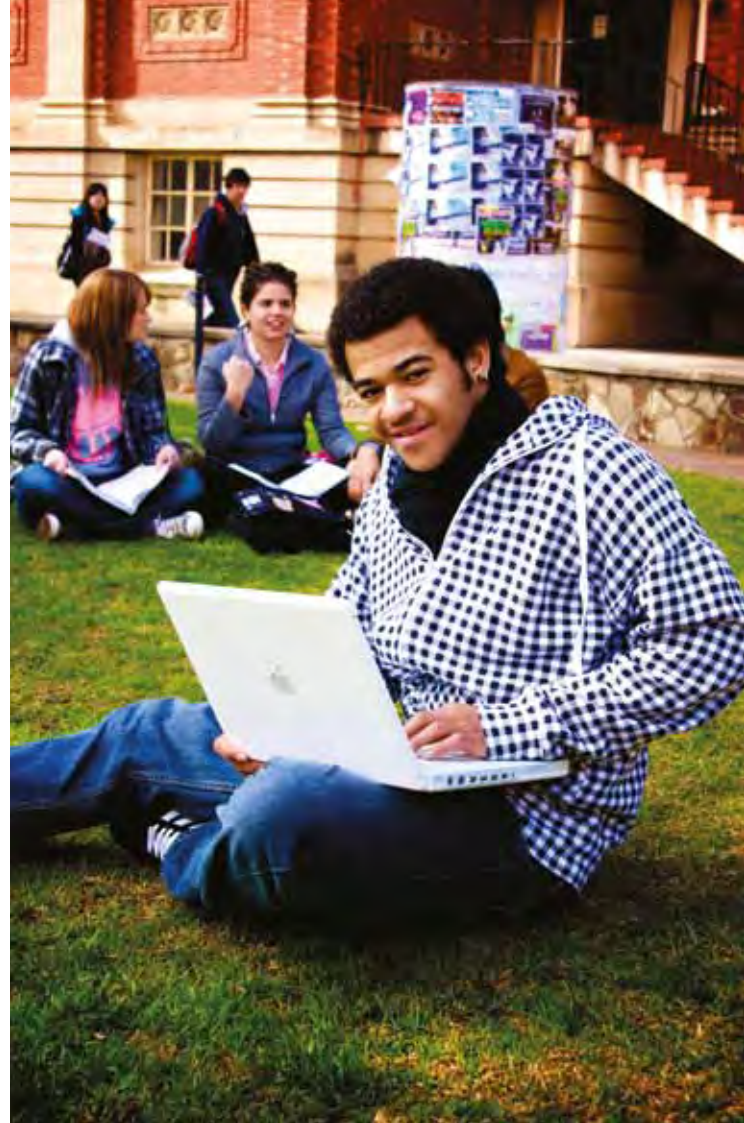
Growth will be affected by local and international economic conditions, however long-term prospects for continued growth are good. The private development market is responding to changing housing demand as the City's demographic profile shifts, with an ageing population overall and an influx of younger adults, students and households without children. However, the market is not able to meet all needs at a viable price.

A populous Capital City
is essential to support a
prosperous State economy



Challenges/Opportunities

- Continuing past progress in attracting and supporting residents and students to the City.
- Housing affordability continues to be a challenge in all Australian capital cities, with lower-earning key workers (eg, hospitality staff, retail workers) increasingly priced out of the inner City housing market. While the housing market will respond to develop additional stocks meeting new demand, government intervention will be needed to extend access to people on lower incomes who need a City location but cannot afford the market price or rent.
- Increasing the range of housing types and sizes to accommodate social, income and age mix, decreasing household size and an ageing population.
- The *30-Year Plan for Greater Adelaide* being developed by State Government provides opportunity to demonstrate the growth potential of the CBD.
- Opportunities as a result of increased density in the City contribute to positive environmentally sustainable outcomes as it acts as a hub for business, residential and student activity.



“The private development market is responding to changing housing demand as the City’s demographic profile shifts”

Key Actions	2008-09 Achievements
<p>Progressing Residential Growth initiatives which include:</p> <ul style="list-style-type: none"> • facilitating the increase of affordable housing dwellings in the City; • establishment of an Affordable Housing Entity as a joint initiative with State and Commonwealth Governments; and • Investigation of potential sites for affordable housing development. <p>Continue offering the Residential Owner/Occupier Grant.</p>	<p>Construction complete at Logan Street, where Council contributed \$50k to the development of 16 affordable housing outcomes. Housing SA has obtained Development Approval and completed the tender process to engage a builder for 36 affordable housing outcomes on the former Flinders Street School of Music site.</p> <p>Discussions continue with the Australian Government on opportunities to access appropriate grant funding such as the National Rental Assistance Scheme and Housing Affordability Fund in collaboration with the Council of Capital City Lord Mayors, to support affordable housing in inner City areas.</p> <p>During the year a total of 3,001 Residential Owner/ Occupier Grants were approved for a total of \$522k.</p>
<p>Development of a 3D computer-generated City model that will help Council visualise the City's future, particularly in relation to growth scenarios and land use planning.</p>	<p>Stage 1 of the 3D computer-generated City Model has been developed and may now be used to assist in assessment of development applications for new buildings, enabling accurate overshadowing, overlooking and simulation of how the building will look within the City context.</p>
<p>A review of the City of Adelaide Development Plan, as required periodically under the Development Act 1993.</p>	<p>The Development Plan Review Report, with its strong focus on strengthening environmental sustainability by growing the City and improving building design, has been adopted by Council and has been submitted for the Minister for Urban Development and Planning's consideration.</p>

Outcome 2

Unique Heritage, Park Lands and City Design

An outstanding City of distinctive character and exciting design.

A Capital City that is proud and protective of its heritage and historic character buildings.

Excellence and innovation are hallmarks of contemporary City infrastructure, artworks, buildings and the public realm.

Vibrant City streets and public spaces.

Accessible Park Lands that are treasured by all for their outstanding design, outdoor activities and diverse landscapes.

A sparkling City with clean streets and public places that are well presented and maintained.

Strategic Directions

Protect, celebrate and reinvigorate Adelaide's historic buildings, character and layout.

Promote high quality design and construction in public and private developments.

Activate the City's Park Lands and Squares.

Enliven City spaces and streets.

Clean, present and maintain the City to an exemplary standard.



An outstanding City of distinctive character and exciting design





Context

The quality of the City's streets and public spaces, together with its buildings, has a strong influence in forming people's impressions and experience of Adelaide. It helps to shape whether they find the City interesting, comfortable and safe, and reflects the pride that local people take in their City. It is a key element in the distinctive identity of the City. As such, it is also a significant factor in the choices people make about spending time in the City and whether to shop, study, work, live or invest here.

Adelaide's heritage buildings provide a direct link to the past and are an essential part of the distinctive character and charm of the City. As Adelaide has generally experienced more modest 'boom' periods of development than have other mainland Australian capital cities, and has adopted relatively enlightened heritage policies, it has conserved its heritage qualities better than most.

Similarly, the scale and quality of new development within the framework of Colonel Light's planned layout of the City is integral to its character. Future development needs, especially planned higher density in and near the commercial centre, will present challenges in protecting these valued qualities.

Through its management of the streets, squares and the Park Lands, Council controls approximately 70 per cent of the land within the City of Adelaide and 25-30 per cent of the land within the built-up area. Over the past 10 years or so, Council has budgeted net expenditure averaging just under \$10 million per year for capital enhancement projects depending on finances year by year.

Through its design of public spaces, Council seeks to create an attractive, safe and comfortable environment by careful management of the interface with traffic and application of the well-established Crime Prevention through Environmental Design (CPTED) principles. Similarly, Council is able to set design standards in redevelopment of key sites through its Strategic Property Program.

Together with the River Torrens, the Park Lands provide the most significant recreational asset and natural habitat in the City. Remnant native vegetation is widely dispersed throughout the Park Lands with 15 plants and 21 animals of conservation significance identified. The Adelaide Park Lands Authority, established under the *Adelaide Park Lands Act 2005*, reflects the wider public interest in the Park Lands.

“Through its design of public spaces, Council seeks to create an attractive, safe and comfortable environment”

Challenges/Opportunities

- Encouraging the restoration and re-use of heritage buildings in the City while facilitating future population increases and economic activity.
- Securing and managing funding for significant public-realm projects as well as enhancement of the City’s Park Lands.

Key Actions	2008-09 Achievements
Promotion of heritage buildings and their re-use through Development Plan listings, heritage incentives, advice and plaques.	<p>The Minister for Urban Development and Planning agreed to Council’s Statements of Intent for two Development Plan Amendments for additional local heritage places, which will be the subject of public consultation in 2009/2010.</p> <p>A total of 140 Heritage Incentive Scheme grants amounting to \$730k were approved by Council during the year.</p> <p>A total of 54 heritage plaques have been installed.</p>
Increasing focus on City Design and Master Planning.	<p>Stage 2 of the North Terrace redevelopment completed.</p> <p>Masterplan for Victoria Park/Bakkabakkandi endorsed in December 2008, including landscaping, path network, sportsfields and facilities.</p> <p>Masterplan design for Victoria Square/Tarndanyangga commenced in May 2009 following a Community Ideas Prize which generated 115 entries.</p> <p>The Rundle Lantern was completed in October 2008, which won three awards at the 2009 Australian Institute of Architects Awards in recognition of its unique and innovative design.</p> <p>Continuation of the Grote Street upgrade including footpath works, storm water drainage upgrade, public lighting, kerb and watertable, median and road resurfacing.</p> <p>Completion of Stage One powerline undergrounding works in West Terrace.</p>
Support for the Adelaide Park Lands Authority (APLA), including preparation of the Adelaide Park Lands Management Strategy.	<p>The Adelaide Park Lands Management Strategy was adopted by Council in June 2009.</p> <p>All memberships of the Board have been filled and APLA has adopted its Business Plan and Budget for 2009-10.</p>
Implementation of \$1.2 million in Park Lands capital improvements.	<p>A total of \$4.7 million was spent for capital improvements in the Park Lands, including construction of the next stage of the Park Lands Trail.</p>

Outcome 3

Accessible and Connected Capital City

An accessible City with sustainable transport.

Advanced telecommunication services.

A walkable City.

A cycling City.

An efficient public transport system.

Strategic Directions

Ensure good transport and telecommunications connections within and beyond the City.

Ensure transport modes meet the needs of visitors, commuters, residents and businesses while reducing greenhouse gas emissions.

Context

Adelaide's reputation as a '20-minute City' no longer holds true for most people as suburban spread and increased congestion have slowed journey times. Nevertheless, the relatively short travel times for commuters and business meetings are an important economic advantage for the City compared with larger, more congested cities on the eastern seaboard.

Easy access to the City centre by a choice of transport modes is essential to its vitality, while reducing the greenhouse gas emissions generated by travel is an important objective for sustainability.

Challenges/Opportunities

- Balancing priorities on our roads between public transport, bicycles and private vehicles, between business, commuting, parking and pedestrian needs.
- Using sustainable transport while supporting population and economic growth objectives.
- The Tour Down Under is not just a crowd-drawing event – it has also been developed into an effective opportunity to promote cycling, particularly in the City. This is complemented by the Copenhagen-style bike lanes planned for strategic City locations such as Sturt Street.

“Easy access to the City centre by a choice of transport modes is essential to its vitality”

Recent research demonstrates that there are substantial benefits of increasing the numbers of people living and working in the City centre in terms of reducing energy consumed for travel, and consequently reducing greenhouse gas emissions.

Adelaide is contributing towards a more environmentally sustainable pattern of development for metropolitan Adelaide by helping to reduce the need for travel and making best use of the public transport network.

- Broadband infrastructure is expected to sharply improve private/public sector initiatives. The Federal Government's \$15 billion National Broadband Network is currently being rolled out, while Telstra has identified Adelaide as one of its target markets for broadband network upgrade.

Key Actions	2008-09 Achievements
Improving the City's transport network by investigating and advocating for future tram line extensions (jointly with western metropolitan councils).	Supported State Government in progressing implementation of next stage of tramline extension.
Providing additional cycle lanes and bike racks.	Implementation of the Bicycle Action Plan, resulting in 40 new bike racks and an additional 21 kilometres of bike lanes in the City.
Continuing the Adelaide Connector bus service.	Adelaide Connector Bus continues to provide a service to approximately 12,000 passengers per month including the use of Tindo the Solar Electric Bus on the service.
Expanding the Free City Bikes Scheme.	<p>The Free City Bike Scheme has a total of 80 bikes in operation across five nodes with an average of 851 bike hires and 3,000 hours of cycling each month.</p> <p>The fifth node has been established at the Adelaide Railway Station.</p>
Investigations to commence the review of the Integrated Movement Strategy.	Preliminary investigations for the Integrated Movement Strategy review progressed during the year with the completion of three studies: pedestrian and cycling counts; audit of pedestrian conditions; and a pedestrian intercept study.





“Adelaide’s vibrant cultural life is highlighted by the festivals and major events”

Outcome 4

Culturally Vibrant City

The State’s hub for creativity, recreation, cultural and artistic activity and exciting events.

People of all ages, cultures and means form strong communities in a safe City.

A Council that effectively engages with its communities and stakeholders.

Strategic Directions

Foster creativity, recreation, cultural and artistic activities and events.

Promote participation, volunteering and strong community life.

Create a safer City.

Effectively engage and communicate with communities.

Context

Adelaide’s vibrant cultural life is highlighted by the festivals and major events that draw thousands of visitors to the City, enhance the City’s image worldwide and contribute greatly to the exceptional quality of life enjoyed by local people.

Augmenting the established program, the Fringe and WOMAdelaide have now been successfully established as annual events and the Tour Down Under has been recognised as a Pro Tour race. The Clipsal 500 continues to be recognised as one of the best motor racing festivals in the world.

The City’s street life and café culture have gathered strength as the population has grown. Cafés and bars now spill out onto the streets all around the central area, providing opportunities to socialise and relax.

A growing population living in, working in, studying in and visiting the City of Adelaide is generating renewed vitality in the streets and public spaces. Adelaide is a safe City by world standards with sound infrastructure, good emergency services and relatively low rates of crime. This is an important factor in our enviable quality of life – ranked 11th most liveable City in the world by *The Economist* in 2009. It is also an important advantage for the City’s ability to continue to attract visitors, residents, skilled migrants, investors, students, and tourists. However, like other major cities, Adelaide faces challenges to public safety and changing patterns of criminal and anti-social behaviour that call for an effective coordinated response.

TREE
URDAY SEPTEMBER

The City's street life and café culture have gathered strength as the population has grown





“The Fringe and WOMADelaide have now been successfully established as annual events”

Challenges/Opportunities

- Strengthening the City as the preferred destination for a broad range of events, recreation and socialising, with increased competition locally and interstate.
- Attracting a broad range of creative artists to work, perform and exhibit in the City.
- Achieving a sense of belonging and participation in community life among the diverse age and cultural groups living in the City.
- Meeting the housing, service, health and recreation needs of our population as it ages.
- Continuing to improve safety in the City.
- Free events and activities will become more attractive as people seek alternative entertainment to minimise their expenses. This includes the use of public areas such as playgrounds, picnic areas, libraries and community centres.
- Reduced discretionary spending among both private and public organisations will impact on City events.

Key Actions	2008-09 Achievements
Provision of grants for arts, culture, recreation and sport.	2008-09 Grant Scheme completed with over \$550k allocated: <ul style="list-style-type: none"> • 17 Community Development Grants approved totalling \$343k. • 20 Arts & Living Culture Grants approved totalling \$126k. • 7 Recreation & Sport Grants approved totalling \$82k.
Event management and infrastructure to support events in the City.	Conducted various annual events in the City including ANZAC Day (25,000 attendance), Australia Day Flag Raising and Citizenship Ceremony (10,000 attendance), Busking Festival (up to 25,000 attendance during the Fringe Family Day Celebrations), Dreams on Wheels (1,000 attendance), NAIDOC (200 guests), New Year's Eve Elder Park Celebrations (40,000 attendance), Olympic and Para Olympic Parade (4,000 attendance).
Delivery of public art initiatives.	The Rundle Lantern was launched in October 2008, winning three awards at the 2009 Australian Institute of Architects Awards in recognition of its unique and innovative design. The Eternal Flame Memorial/Ataturk artwork was launched at Remembrance Day in November 2008.
Library, volunteer, and community services.	A total of 25,464 participated in the Adelaide South West Community Centre programs. The North Adelaide Community Centre had similar success with more than 21,000 participating in its various programs. The Box Factory Community Centre was opened in May 2009 with 1,115 people attending community programs. More than 30,000 students used the City Classroom facilities during the year. Over 900,000 loans were made from Council libraries with 665,458 people visiting in person and more than two million online.
Regional students' information networks and support activities to orient and welcome them to Adelaide.	In the Rural and Interstate Student Support Program, 265 rural and interstate students participated in two bus orientation tours of the City. Five promotional roadshows were conducted in 30 regional schools to 850 students with an additional 180 attending Council's information stall at University SA Open Day. Four electronic news alerts have been distributed to 1,310 rural students.
Support for youth initiatives including the implementation of key actions in the Youth Policy Action Plan and the development of youth employment attraction and retention strategies.	The Youth Employment Programme resulted in 28 employment outcomes with a total of 42 young unemployed individuals participating.
Ensuring the public realm is clean and safe, including improved pedestrian and security lighting and City Safety projects.	Major safety initiatives undertaken including: <ul style="list-style-type: none"> • 15 safety audits conducted in localities across the City. • Successful 8 Point Safety Action Plan for Gouger Street implemented over January-June 2009. • Hindley Street temporary street closure trial conducted and evaluated over February-March 2009.
Strengthening Council's relationship with Aboriginal communities.	Reconciliation Action Plan was endorsed by Council on 22 September 2008 and lodged with Reconciliation Australia. Reconciliation Australia use Council's Plan as an example to guide other organisations in developing their own Plans.

Outcome 5

Economically Prosperous City

A vibrant Capital City that supports the State's prosperity.

A prosperous Capital City which is the State hub for retailing, business services, education and entertainment.

A strong business environment which provides employment, attracts talent and investment and develops skills and innovation.

A City that has taken its place in the international economy.

Strategic Directions

Promote conditions for employment and economic prosperity.

Support education and training providers.

Enhance tourism opportunities and experiences.

Context

About 20 per cent of all metropolitan Adelaide workers are employed in the City, which is home to about 5,500 business establishments. City workers commute from all parts of the metropolitan area and beyond. Between 2001 and 2008, workforce population increased 33 per cent to 118,500.

The impact of the Global Financial Crisis in Adelaide has led to a slowing of business development, the deferral of commercial construction and a decline in consumer confidence and demand. However, office vacancy rates in the City remain one of the lowest across Australian Capital Cities at 5.5 per cent as at July 2009 and motel and hotel occupancy rates are high at around 80 per cent. Past gains and recent developments have built a strong foundation for both the State and the City to respond to opportunities associated with slow economic growth as well as those which will emerge when the economy strengthens.

Strategic development projects initiated by Council have contributed directly to growth, including:

- the Flinders Link development completed in early 2007 which has added 32,000 square metres of high grade office space and created a new pedestrian link between Flinders and Pirie Streets; and
- the new Bus Station fronting Grote Street, which now provides an attractive modern entry to Adelaide or interstate and country passengers as well as additional parking for the Central Market.

Unemployment, which usually lags in the economic cycle, is forcing people to take a precautionary approach to their budgets, delaying large purchases and reducing discretionary spending. Most economic commentators are forecasting that unemployment will increase into 2010. This is expected to lead to subdued consumer confidence

“Council has worked to maintain a supportive environment... fostering the growth of small business”

Council has worked to maintain a supportive environment for business development, pursuing inward investment through its Workforce Growth Plan and fostering the growth of small businesses through the advisory services provided by Enterprise Adelaide (jointly funded with the State Government).

in the months ahead. A subsequent increase in demand for social services is expected to follow if unemployment rises rapidly. Adelaide's reputation as a prime institutional and student living location will continue to attract international students due to its reputation for quality education, affordability and safety.

Key Actions

Attracting and expanding businesses and educational institutions to the City, including providing case management and tailored assistance to organisations looking to expand or relocate.

Establishing a Rundle Mall Subsidiary with responsibility for Rundle Mall management: its operations, marketing and business development.

2008-09 Achievements

Council worked with nine education providers to establish and/or grow in the City. Flinders University has committed to establishing operations in the former Reserve Bank Building.

Enterprise Adelaide extended its services to 784 businesses during the year, conducting 37 workshops and seven evening seminars attended by more than 700 people. Of these, 73 were operating businesses in a start-up phase and an additional 186 were intending to start a business in the City. During the year, 425 additional employment positions were recorded in businesses seen by Enterprise Adelaide.

The Workforce Growth Program resulted in eight organisations employing a total of 1,055 people committed to move to the City.

The Rundle Mall Management Authority was established in October 2008.



Challenges/Opportunities

- International student enrolments continue to be encouraging despite the global financial crisis with increases in international student numbers in South Australia growing at a higher rate than the national average.
- Attracting and retaining a skilled workforce, including South Australia's youth, given significant national and international competition, an ageing population and relatively low productivity and educational attainment.
- Attracting and expanding businesses and office space in a slowing economy.
- Growing the City's retail share in the face of competition from regional centres and an economic downturn.
- Capitalising on the opportunities associated with growth in mining, defence and other industries.

Outcome 6

Environmentally Sustainable City

The City's ecological systems and habitats thrive and enrich the City.

Climate change is addressed and water, energy and natural resources are conserved.

People in the City use fewer resources and generate fewer greenhouse gases.

A City that continues to adapt to climate change and has transitioned from oil dependency.

Strategic Directions

Pursue environmental sustainability.

Address climate change.

Enhance water quality, ecological systems and biodiversity in the City.

Context

The importance of environmental sustainability and climate change has been recognised by Council, and significant improvements have been achieved in recent years.

In 2007, the City of Adelaide's community greenhouse gas emissions totalled 1.7 million tonnes of CO₂. Emissions from commercial buildings and the transport sector account for 51 per cent and 41 per cent respectively of the City's greenhouse gas emissions.

“Council has reduced greenhouse gas emissions from its corporate operations by 35 per cent”

In terms of emissions from commercial buildings, Adelaide has been among the leading cities in addressing the issue. The City Central, Flinders Link, and SA Water developments are setting new benchmarks for sustainability in commercial development in Adelaide. More stringent government leasing requirements and higher environmental standards incorporated in the revised Development Plan for the City are now helping to establish such expectations as the norm. Living and working in the City centre leads to reduced energy consumed for travel, and consequently reduced greenhouse gas emissions.

Although Adelaide City Council is responsible for less than 0.5 per cent of Adelaide's greenhouse gas emissions, Council has reduced greenhouse gas emissions from its corporate operations by 35 per cent and is recognised for its leadership in this field.

The State Government's proposed *30-Year Plan for Greater Adelaide* will provide the region with a spatial blueprint for addressing economic and environmental issues. The state's investment in public transport and water infrastructure, including the tramline extension and the Glenelg to Adelaide Water Reuse Pipeline, will provide opportunities for the City.



Challenges/Opportunities

- Expanding the City's population and economic competitiveness while improving environmental outcomes and reducing the City's relative contribution to carbon emissions.
- The long-term climate outlook for South Australia is one of increasing temperature and evaporation, high frequency of days above 35C, reduced rainfall, and unpredictable weather events including flooding.
- Maintaining quality City squares and Park Lands while managing water use.
- Increasing awareness of businesses on environmentally sustainable business practices and the impact of a rising cost of energy and water will mean more opportunities for programs such as Green CBDs.



“The importance of environmental sustainability... has been recognised by Council”

Key Actions	2008-09 Achievements
Promoting energy, water and natural resource management conservation.	<p>The Native Vegetation Grant was established during the year, with \$3,000 provided for community engagement in remnant vegetation protection in the Park Lands.</p> <p>The Tainmundilla Riparian Restoration Project was progressed.</p> <p>Earth Hour was successfully held in March 2009, with approximately 6,700 individuals participating.</p> <p>In June 2009, the Lord Mayor hosted business leaders at a CitySwitch Green Office Civic Reception, where 17 signatories were presented with certificates. Total floor area committed to date is approximately 55,000 square metres, which greatly exceeds Adelaide's target.</p> <p>Preparation of irrigation plans and completion of infrastructure upgrades to support the Glenelg Recycled Waste Water Project for irrigation of the Park Lands.</p> <p>Climate Change Action Initiatives Fund delivered the following projects:</p> <ul style="list-style-type: none"> • Lighting projects in Council's UParks, saving approximately 200 tonnes of carbon emissions per annum. • Installation of a 50kW solar panel installation on top of the Rundle UPark, generating enough electricity to power the Rundle Lantern and feed additional electricity back into the grid. • Incorporation of energy saving technologies into a King William Street public lighting project, enabling the dimming of lights late at night while maintaining safety levels. • The purchase of Green Power, now equating to 40 per cent of Council's electricity consumption. • Installation of approximately 30 kilometres of new bike lanes and 100 new bike racks, all of which support people to drive less, reducing transport-related carbon emissions. • Completion of an energy audit to inform energy-saving projects at the Central Market and works to air-conditioning system and lighting, which save approximately 60 tonnes of carbon emissions per annum.
Torrens River and Lake water quality management.	<p>Completion of the Torrens Lake Biological Filtration Trial in August 2008.</p>
Waste and recycling collection services.	<p>The three-bin system was rolled out, and within six months waste going to landfill was reduced by 36 per cent.</p> <p>Successful completion of the Residential Hazardous Waste Collection Program in October 2008, with 142 cars delivering a range of household hazardous waste for safe and proper disposal.</p> <p>The Butt Out and Clean Up Australia events were rolled out during the year. Additional Butt Out bins have been purchased with many already installed.</p>

Delivering our Future: The Way Forward







Delivering Our Future: The Way Forward

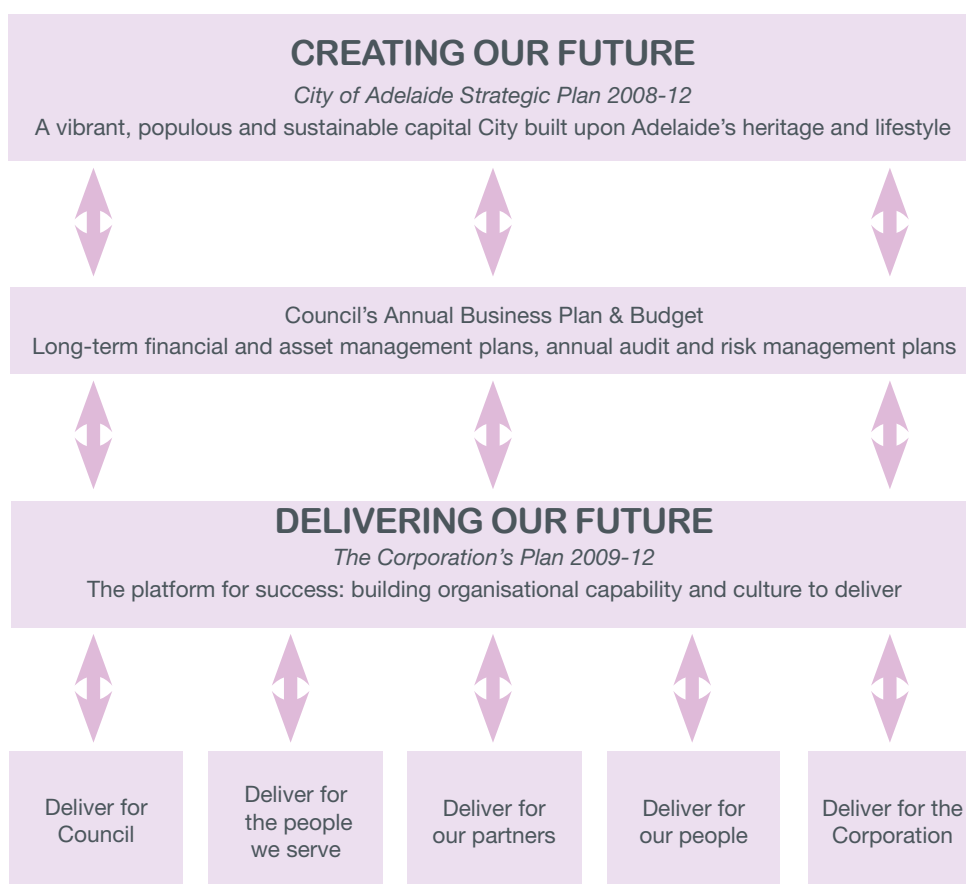
Council's Strategic Plan

Creating Our Future: City of Adelaide Strategic Plan 2008-2012 outlines Council's vision for the City of Adelaide. The Strategic Plan was developed by the Adelaide City Council under the umbrella of *Creating Our Future*, which has been the vehicle for wide consultation with communities, partners and other interest groups. As a result, the Strategic Plan reflects not just Council's views but has also been shaped by the views of the wider community. The process to chart a vibrant and sustainable future for South Australia's capital City is ongoing and collaborative.

Council's Strategic Plan guides actions for the next four years towards realising the longer term vision for the City. Its objectives and measures are aligned with South Australia's Strategic Plan.

The Corporation's Plan

Adelaide City Council and the Corporation that supports it are two arms of an authority charged with particular legislative responsibilities for the City of Adelaide. *Delivering Our Future* is the Corporation's plan underpinning Council's Strategic Plan and other key documents such as Council's Business Plan and Budget. *Delivering Our Future* aims to position the Corporation as a successful and effective implementer of Council's priorities. The Plan is about the changes to our capability and culture that we need to make to deliver for the people of Adelaide, whether residents, business owners, workers, students or visitors. It is our job, together with others, to make sure that the City of Adelaide works for people, that it continues to flourish and that it continues to make a special and enduring contribution to the well-being of South Australians as our capital City.



Outcome	Key Actions	2008-09 Achievements
<p>Deliver for Council An exemplar, contemporary local government administration that supports Council in effective and accountable governance for the City of Adelaide.</p>	<p>Support for Council in creating and delivering plans for the future.</p> <p>Coordination of Council's intergovernmental relations.</p>	<p>Council's Strategic Plan 2008-12 developed and adopted by Council.</p> <p>2008-09 Business Plan outcomes delivered with net savings of \$405k to budget (preliminary results)</p> <ul style="list-style-type: none"> • Of the 63 Annual Objectives set by Council, 43 (68 per cent) have been completed, 19 (30 per cent) have been significantly progressed while one (two per cent) has been deferred by Council decision. • Of the 96 Operating Projects, 79 (82 per cent) have been completed while the remaining 14 (18 per cent) have been significantly progressed. • Of the 246 actions of General Operating Services, 202 (82 per cent) actions were completed and 44 (18 per cent) were significantly progressed. <p>Development Plan Review Report adopted by Council in January 2009.</p> <p>Successful completion of Adelaide's term as Chair of Capital City Council of Lord Mayors.</p> <p>Support for Council's participation in the Capital City Committee and Local Government Association State Executive.</p>
<p>Deliver for the people we serve Provide services that people value and that deliver results.</p>	<p>Effective and efficient processes that meet customers' needs.</p>	<p>Overall resident satisfaction rating was increased to 6.8 (out of 10) from 6.4 in June 2008.</p> <p>Median cycle time for assessment applications by delegated decisions averaged 23 days exceeding the target of 40 days.</p> <p>Over 80 per cent of telephone calls to Council's Customer Centre resolved at first point of contact.</p> <p>First phase of the customer service strategy (Customer First) developed and delivered across the organisation.</p>
<p>Deliver for our partners Easy to do business with and build relationships that bring new opportunities.</p>	<p>Federal and State Governments' engagement.</p> <p>Identification, coordination and maximisation of external funding opportunities.</p>	<p>Council's affordable housing policy was progressed via negotiations with State Government as well as Commonwealth's National Rental Affordability Scheme.</p> <p>City Council and State Government worked together on projects such as the Hindley Street closure trial, North Terrace, tramline extension, and the O-Bahn study.</p> <p>Secured \$8.8 million in external funding for 67 partnership projects.</p>

Outcome	Key Actions	2008-09 Achievements
<p>Deliver for our people A diverse and collaborative organisation that acts as one team in delivering real results for Council and for our community.</p>	<p>Support for ongoing growth and development of staff.</p> <p>Commitment to Aboriginal and Torres Strait Islander communities.</p> <p>Promotion of health and safety in the organisation.</p>	<p>Delivery of Adelaide City Council's Mentoring Program, which aims to motivate and develop staff through partnering mentees with mentors who can provide advice, support, direction and assistance in relation to both career and personal development. Twelve partnerships were commenced during the year.</p> <p>In partnership with a registered training organisation, Council embarked on a 12-month training program for nearly 60 potential leaders across the organisation.</p> <p>An Aboriginal Employment Project Officer was engaged as part of the Council's Aboriginal Employment Policy and Action Plan.</p> <p>The number of Aboriginal and Torres Strait Islander employees has now increased from five to 11 since the commencement of the Action Plan in September 2008.</p> <p>Increased participation in the Corporation's Healthy Lifestyle Program.</p> <p>Review of OH&S Area Committee Structure and representation.</p> <p>Review and development of Incident Management systems and guidelines.</p> <p>Review of contractor guidelines and documents.</p>
<p>Deliver for the Corporation A modern, sustainable organisation that is flexible and forward-looking but also remains true to our public service values and ethos.</p>	<p>Effective and efficient administration that delivers Council's agenda.</p> <p>Minimising environmental footprint.</p>	<p>Adoption of the Corporation's Plan, <i>Delivering Our Future</i>.</p> <p>Rollout of the One Team Change Management Program to progress the Corporation's ambition of becoming 'a modern, high performing organisation that is endorsed by others'.</p> <p>Project Management Framework developed to ensure improvement in project management skills, delivery timeframes and quality of outcomes.</p> <p>A Green IT Action Plan was developed and is currently being rolled out, including actions to reduce Council's paper usage by up to 1.1 million pages (21 per cent).</p>

Governance

Decision Making Structure

Adelaide City Council has established various Committees and Subsidiaries to assist in its decision-making functions. The administrative arm of Council also has various advisory groups to inform decision-making. The relationships between these bodies are designed to ensure the appropriate governance of Council, and are illustrated in the diagram opposite.

All meetings for the purpose of decision-making of Council or a Committee were open to the public unless the meeting decided to exclude the public, having given consideration and taken into account the relevant requirements of the *Local Government Act 1999*.

Documentation for each meeting (Agenda with reports/attachments and Minutes) was accessible on the website (www.adelaidecitycouncil.com). Hard copy Agendas (with reports/attachments) were available from the Customer Centre and the meeting rooms for Council and Committee prior to the meeting, and hard copy Minutes were available from the Customer Centre within five days of the meeting without charge.

Council, Key Committees and the Development Assessment Panel met within a fortnightly cycle on a Monday starting at 5.30pm. The Panel met in the alternate week to Council and the Key Committees. The Adelaide Park Lands Authority met as a minimum monthly. Other Committees established by Council met as and when required.

Council is the main decision-making body.

Council, pursuant to Section 41 of the *Local Government Act 1999*, may establish committees:

- to assist Council in the performance of its functions;
- to inquire into and report Council on matters within the ambit of Council's responsibilities;
- to provide advice to Council; and
- to exercise, perform or discharge delegated powers, functions or duties.

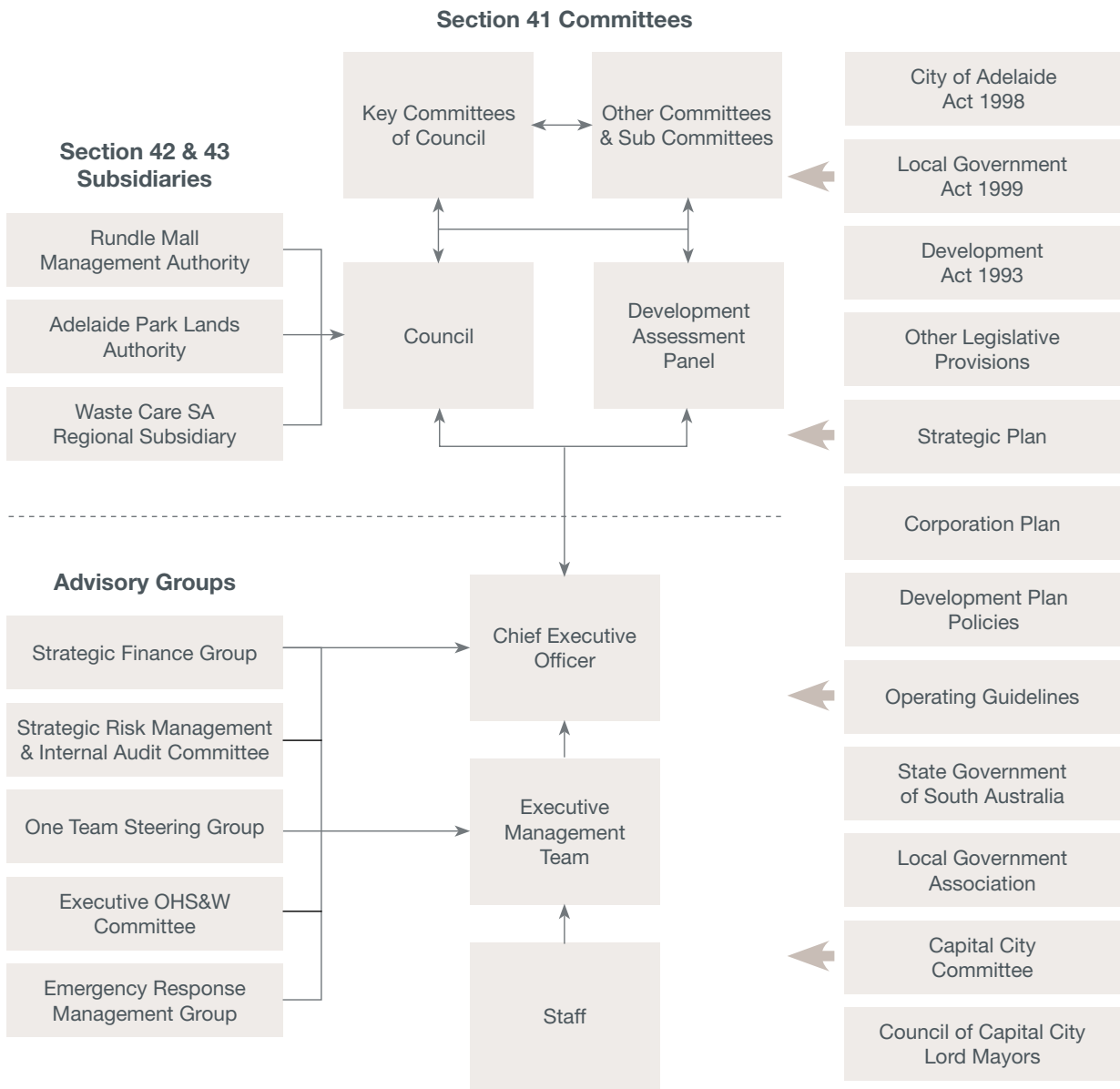
Council, when establishing a Committee, determines the reporting and other accountability requirements that are to apply to the Committee. Adelaide City Council established three Key Committees, comprised of the Lord Mayor and all [11] Councillors to support the decision-making responsibilities of the Lord Mayor and Councillors.

Public Forum

In addition to requests to be heard as a Deputation, each ordinary meeting of Council provided the opportunity for the Lord Mayor and Councillors to hear members of the public in a formal setting, in relation to issues in which Council has a direct interest or responsibility. Guidelines and Registration Form for the Public Forum were available on the website.

Ordinary meetings of Council were held in the Council Chamber, Town Hall, Adelaide. Special meetings of Council were held in the Council Chamber or Colonel Light Room, Town Hall. All meetings of Committee and the Panel were held in the Colonel Light Room, Town Hall, Adelaide.

Meetings of the Adelaide Park Lands Authority were held in the Colonel Light Room, Town Hall, Adelaide. Other Committees established by Council met as and when required in a place determined by the Committee and as notified in the Notice of Meeting.



Council

Presiding Member:

The Lord Mayor

Deputy Presiding Member:

Councillor Stephen Yarwood
(from 12 November 2008)

Councillor Sue Clearihan
(until 11 November 2008)

Role

The Adelaide City Council is established to provide for the government and management of the Adelaide City Council area at the local level and, in particular:

- to act as a representative, informed and responsible decision-maker in the interests of its community; and
- to provide and coordinate various public services and facilities and to develop its community and resources in a socially just and ecologically sustainable manner; and
- to encourage and develop initiatives within its community for improving the quality of life of the community; and
- to represent the interests of its community to the wider community; and
- to exercise, perform and discharge the powers, functions and duties of local government in relation to its area.



Attendance

As at 30 June 2009, 41 meetings of Council had been held. The attendance record is below.

Members	Meetings Held	Attended	On Leave	Apology
The Lord Mayor (Presiding)	41	41	-	-
Councillor Clarke	41	34	-	7
Councillor Clearihan	41	34	-	7
Councillor Cullen	41	40	-	1
Councillor Hayward	41	31	1	9
Councillor Henningsen	41	38	2	1
Councillor Moran	41	39	-	2
Councillor Plumridge	41	37	2	2
Councillor Wilkinson (Deputy)	41	36	-	5
Councillor Wong	41	27	5	9
Councillor Yarwood	41	38	-	3
Councillor Zaharis	41	25	-	16





Key Committees

The Agenda for each Key Committee was structured to focus the deliberation of items under headings aligned with the role of the Lord Mayor and Councillors, including strategy/policy, performance monitoring, and the operational aspect of Council.

Meetings of Council and each Key Committee operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of Part 1 and 4 and in particular Part 2 – Meetings of Councils and Key Committee contained in the *Local Government (Procedures at Meetings) Regulations 2000*.

With the exception of those matters that Council may not delegate (Division 4 – Delegations – Section 44 (3) of the *Local Government Act 1999*) the Key Committee described herein were delegated such of the powers, functions or duties of Council under the *Local Government Act, 1999*, the *City of Adelaide Act, 1998* or any other Act to enable it to perform and discharge its responsibilities.

City Strategy Committee

Presiding Member:

The Lord Mayor

Deputy Presiding Member:

Councillor Wilkinson

(From 12 November 2008 to June 2009)

Councillor Yarwood

(From July 2008 to 11 November 2008)

Role

Overall City strategic and policy directions (inclusive of strategic planning and development policy issues), capital works, assets and projects strategy and policy direction, initiatives and performance relating to:

- Development Assessment (excluding DAP matters);
- Development Policy;
- Social Development;
- Park Lands & Sustainability;
- Economic Development;
- Capital Works;
- Asset Management; and
- City Design.

Attendance

As at 30 June 2009, 22 meetings of the City Strategy Committee had been held. The attendance record is below.



Members	Meetings Held	Attended	On Leave	Apology
The Lord Mayor (Presiding)	22	22	-	-
Councillor Clarke	22	20	-	2
Councillor Clearihan	22	19	-	3
Councillor Cullen	22	22	-	-
Councillor Hayward	22	16	1	5
Councillor Henningsen	22	20	2	-
Councillor Moran	22	22	-	-
Councillor Plumridge	22	21	1	-
Councillor Wilkinson (Deputy)	22	22	-	-
Councillor Wong	22	16	5	1
Councillor Yarwood	22	19	-	3
Councillor Zaharis	22	16	-	6

City Services & Facilities Committee

Presiding Member:

Councillor Cullen (from 12 November 2008)

Councillor Plumridge

(from July 2008 to 11 November 2008)

Deputy Presiding Member:

Councillor Clearihan

(from 12 November 2008)

Councillor Cullen

(from July 2008 to 11 November 2008)

Role

Overall City and community services strategy and policy direction, initiatives and performance relating to:

- City Businesses;
- Strategic Property Projects;

- Corporate Real Estate Management;
- Media & Communications;
- Marketing & Events;
- Citywide Services;
- Development & Environmental Services;
- Customer Service; and
- Library & Community Services.

Attendance

As at 30 June 2009, 19 meetings of the City Services & Facilities Committee had been held. The attendance record is below.

Members	Meetings Held	Attended	On Leave	Apology
The Lord Mayor	19	19	-	-
Councillor Clarke	19	18	-	1
Councillor Clearihan (Deputy)	19	18	-	1
Councillor Cullen (Presiding)	19	19	-	-
Councillor Hayward	19	13	1	5
Councillor Henningsen	19	17	2	-
Councillor Moran	19	18	-	1
Councillor Plumridge	19	18	1	-
Councillor Wilkinson	19	19	-	-
Councillor Wong	19	14	4	1
Councillor Yarwood	19	15	1	3
Councillor Zaharis	19	9	-	10



Corporate Strategy & Performance Committee

Presiding Member:

Councillor Moran

Deputy Presiding Member:

Councillor Clarke

Role

Overall corporate strategic planning and finance strategy and policy direction, initiatives and performance relating to:

- Office of the Lord Mayor;
- Human Resources;

- Finance;
- Information Management;
- Corporate Governance; and
- Corporate Planning & Performance.

Attendance

As at 30 June 2009, 16 meetings of the Corporate Strategy & Performance Committee had been held. The attendance record is below.

Members	Meetings Held	Attended	On Leave	Apology
The Lord Mayor	16	16	-	-
Councillor Clarke (Deputy)	16	14	-	2
Councillor Clearihan	16	13	-	3
Councillor Cullen	16	16	-	-
Councillor Hayward	16	11	1	4
Councillor Henningsen	16	15	1	-
Councillor Moran (Presiding)	16	16	-	-
Councillor Plumridge	16	15	1	-
Councillor Wilkinson	16	16	-	-
Councillor Wong	16	11	4	1
Councillor Yarwood	16	12	-	4
Councillor Zaharis	16	9	-	7

Other Committees

Adelaide City Council Reconciliation Committee

The Adelaide City Council Reconciliation Committee had a membership of 11, comprising the Lord Mayor (Ex Officio), three (3) Council Members, three (3) strategic agency representatives, three (3) Aboriginal and/or Torres Strait Islander representatives and one (1) Kurna representative.

Dual Chair:

Lord Mayor & Ivan Copley
(Community Representative)

Deputy Chair:

Shane Wanganeen (Community Representative)

Joe Cullen (Councillor), Ceilia Divakaran (South Australian Government Reconciliation Reference Committee), Ribnga Green to November 2008 (Aboriginal Affairs & Reconciliation Division),

Joan Lamont (Kurna Native Title Management Committee), Sharon Meagher (Community Representative), David Plumridge (Councillor), Andrew Smith from April 2009 (Strategic Agency Representative) Shane Wanganeen (Deputy Chairperson) (Community Representative), Sharron Williams (Reconciliation South Australia), Francis Wong (Councillor).

Role

The purpose of the Reconciliation Committee is to enable Council to facilitate the engagement of City communities in the process of reconciliation, and provide a platform for Council's facilitation of Aboriginal and Torres Strait Islander involvement in City.

The Reconciliation Committee operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of Part 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2000*.



Audit Committee

The Audit Committee comprised the Lord Mayor, one (1) Councillor and three (3) independent representatives.

Presiding Member:

Mr Allen Bolaffi

Deputy Presiding Member:

Councillor Zaharis

The Lord Mayor
Mr Ross Haslam
Mr Dafydd Llewelyn

Proxies:

Councillor Plumridge (for the Lord Mayor)
Councillor Clarke (for Councillor Zaharis)

Role

The Audit Committee is responsible for reporting to and providing advice and recommendations to Council on matters relating to financial reporting, internal control and risk management systems, whistle blowing, internal audit and external audit.

The Audit Committee conducted business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Part 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2000*.

Adelaide Central Market Committee

Up to 15 June 2009 the Adelaide Central Market Committee comprised the Lord Mayor, three (3) Councillors, the General Manager City Businesses, the Manager Corporate Real Estate Management and a Central Market Trader representative. During this period the title of the Manager with the responsibility for the Adelaide Central Market portfolio changed to Executive Manager, Corporate Real Estate.

Effective 15 June 2009 the Adelaide Central Market Committee comprised the Lord Mayor, four (4) Councillors and a Central Market Trader representative.

Presiding Member:

Councillor Moran

Deputy Presiding Member:

Councillor Cullen

The Lord Mayor
Councillor Zaharis
Councillor Yarwood (Deputy Lord Mayor)
(From 15 June 2009)
General Manager City Businesses

(Up to 15 June 2009)

Executive Manager, Corporate Real Estate

(Up to 15 June 2009)

Mr Mark Gleeson (Central Market Trader representative) (From 8 September 2008)

Role

The Adelaide Central Market Committee is responsible for assisting the City Services & Facilities Committee through the provision of advice and recommendations on planning, strategy, policies and monitoring processes in relation to the Adelaide Central Market.

The Adelaide Central Market Committee operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of Part 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2000*.

Budget & Finance Review Sub-Committee

The Budget & Finance Review Sub-Committee comprised the Lord Mayor and three (3) Councillors.

Presiding Member:

Councillor Plumridge (From 11 August 2008)

The Lord Mayor (14 July 2008 to 10 August 2008)

Deputy Presiding Member:

Councillor Clarke (From 11 August 2008)

Councillor Cullen (14 July 2008 to 10 August 2008)

Role

Effective 27 January 2009 the purpose of the Sub-Committee was to review and monitor Council's resources and services to promote effectiveness and efficiency in Council Services and Operations by increasing understanding of demand, satisfaction and assessment of the value of Council Services and cost effectiveness and efficiency of service delivery.

Up to 27 January 2009 the purpose of the Sub-Committee was to review and monitor Council's resources and services, through oversight of the Service Improvement (Best Value) Program, to promote effectiveness and efficiency in Council Services and Operations by increasing understanding of;

- Demand, satisfaction and assessment of the value of Council Services; and
- Cost effectiveness and efficiency of service delivery.

The Budget & Finance Review Sub-Committee operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of Part 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2000*.



Development Assessment Panel

Up to 30 November 2008 DAP comprised four (4) Council members and five (5) independent members, each independent member having experience and expertise in one or more of the following disciplines:

- i. architecture and/or urban design
- ii. environmental and/or heritage management
- iii. property management and/or development
- iv. planning or environmental law and/or corporate governance
- v. strategic, transport, infrastructure and/or social planning.

Effective 1 December 2008 the DAP comprised four (4) Council members, and five (5) independent members, each independent member having qualifications and expertise in one or more of the following disciplines:

- i. urban planning
- ii. architecture and/or urban design
- iii. environmental and/or heritage management
- iv. property management and/or development
- v. planning law or environmental law and/or corporate governance
- vi. strategic, transport, infrastructure and/or social planning

Presiding Member:

Shanti Ditter (From 1 December 2008)

Mr Rob Cheesman (Up to 30 November 2008)

Deputy Presiding Member:

Mr Rob Cheesman (From 1 December 2008)

Mr Brenton Burman (Up to 30 November 2008)

Up to 30 November 2008 the following individuals were DAP Members:

- Council members – the Lord Mayor, Councillor Henningsen, Councillor Plumridge and Councillor Wilkinson.
- Independent members – Brenton Burman, Rob Cheesman, David Grieve, Deb Lavis and Mads Gaardboe.

From 1 December 2008 the following individuals were DAP Members:

- Council members – Councillors Henningsen, Wilkinson, Moran and Plumridge.
- Independent members – Rob Cheesman, Mads Gaardboe, David Grieve, Shanti Ditter and Alpana Sivam.

Role

To facilitate the expeditious assessment of applications made to Council, Council has established the City of Adelaide Development Assessment Panel as the relevant authority to exercise or perform its powers and functions in accordance with the *Development Act 1993*.

The *Local Government Act 1999* does not apply to, or in relation to, the Development Assessment Panel (including with respect to its members when acting under Section 56A or its processes or procedures).

The Panel has Terms of Reference, Code of Practice, Instrument of Delegation and a Policy for Applying Delegations which was determined by Council and is reviewed annually by Council.

All meetings of the Panel were open to the public unless the meeting decided to exclude the public having taken into account the relevant requirements of the *Development Act 1993*.

Documentation for each meeting [Agenda with reports/attachments and Minutes] were accessible on the website – www.adelaidecitycouncil.com. Hard copy Agenda [with reports/attachments] were available from the Customer Centre and the meeting room for the Panel prior to the meeting and hard copy Minutes were available from the Customer Centre within five days of the meeting.

The City of Adelaide Development Assessment Panel operated in accordance with the provisions of the *Development Act 1993*, its Terms of Reference, Code of Practice, Instrument of Delegation and a Policy for Applying Delegations.

Adelaide Park Lands Authority – Subsidiary

Presiding Member:

The Lord Mayor

Deputy Presiding Member:

Professor Jane James (From March 2009)

Members:

Councillor Clarke

Councillor Henningsen

Councillor Plumridge

Councillor Moran

Ms Michelle Grady (Ceased July 2008)

Mr Frank Blevins

Ms Jane Chapman (From March 2009)

Professor Jane James

(Board member to March 2009 and then Deputy Presiding Member)

Mr Ian Gilfillan

Ms Mary Marsland (From March 2009)

Role

The Adelaide Park Lands Authority (“the Authority”) has been established by Section 5 of the *Park Lands Act 2005* and is taken to be a single Council Subsidiary of the Council under Section 42 of the *Local Government Act 1999*.

The Authority, on behalf of the communities of the City of Adelaide and the State, is committed to ensuring that Council and the State Government deliver maximum benefits for the future of Adelaide’s Park Lands as the City’s defining feature. In this context the Authority is established by Statute in accordance with the powers conferred by its Charter, to undertake the Functions as set out at Section 9 of the *Adelaide Park Lands Act 2005*. The Adelaide Park Lands Authority is a key advisor to both Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Board meetings of the Authority operated in accordance with the provisions of its Charter, relevant provisions of the *Local Government Act 1999*, and the provisions of Part 2 – Meetings of Councils and Key Committees contained in the *Local Government (Procedures at Meetings) Regulations 2000*.

All Board meetings of the Authority were open to the public unless the meeting decided to exclude the public having given consideration and taken into account the relevant requirements of the *Local Government Act 1999* referenced within its Charter.

Hard copy Agenda, [Reports with Attachments] were available at the Customer Centre, website

and in the meeting room free of charge for Board meetings of the Adelaide Park Lands Authority. Minutes of Board meetings were also available in hard copy at the Customer Centre free of charge.

Administration

Council and Committees are supported by the Chief Executive Officer and Council staff who provide advice on decision making, the implementation of Council strategy and decisions within delegations, procedures and administrative support.



Measuring Success – Key Council Priorities

Council's overall priority for 2008-09 is to implement initiatives which advance Council's aim of building a vibrant, populous and sustainable City for current and future generations, including:

- An emphasis on sustainability and adapting to climate change including energy, waste, water and Park Lands management;
- Population growth in the inner area of the City without compromising Adelaide's unique historic character and appeal;
- Strengthening heritage protection while accommodating new development;
- Shaping the public realm with major streetscape and Park Land enhancements;
- Investing in quality services that achieve City cleansing and presentation to an exemplary standard; and
- Prudent financial management.

Highlights of achievement for 2008-09 include:

- Stage One of the **3D computer-generated City Model** has been completed. Tasks associated with the launch of the model on the public website, and its application in the development assessment process were finalised in August 2009.
- Council endorsement of the masterplan for **Victoria Park/Bakkabakkandi** in December 2008.
- The **Rundle Lantern** was launched in October 2008, winning three awards at the 2009 Australian Institute of Architects Awards in recognition of its unique and innovative design.
- A total of 140 **Heritage Incentive Scheme grants** amounting to \$730k were approved by Council during the year.
- A total of \$4.7 million was spent for **capital improvements in the Park Lands**, including construction of the next stage of the Park Lands Trail.
- Implementation of the **Bicycle Action Plan** resulting in 40 new bike racks and an additional 21kms of bike lanes in the City in 2008/09.
- The **Adelaide Connector Bus** continues to provide a service to approximately 12,000 passengers per month including the use of Tindo, the Solar Electric Bus.
- The free **Adelaide City Bikes** scheme has a total of 80 bikes in operation across five nodes with an average of 851 bike hires and 3,000 hours of cycling each month.
- A total of 25,464 people participated in the Adelaide South West **Community Centre programs**. The North Adelaide Community Centre had similar success with more than 21,000 people participating in its various programs.
- More than 80,000 people attended **Council-managed events** including the Elder Park New Year's Eve Celebration, the Australia Day Flag Raising Ceremony and Concert, Christmas Pageant activities and the Adelaide International Buskers Festival.
- **Reconciliation Action Plan** was endorsed by Council on 22 September 2008 and lodged with Reconciliation Australia.
- For the year 2008-09, **Enterprise Adelaide** provided service to a total of 784 different businesses, of which 647 businesses are located in the Adelaide City Council area. Seventy-three of these were businesses in a start-up phase and an additional 186 were intending to start a business in the City. During the year, 425 additional employment positions were recorded in businesses seen by Enterprise Adelaide.
- The **three-bin system** was rolled out, and within six months waste going to landfill had been reduced by 36 per cent.
- **Carbon Neutral Council Action Plan 2008-2012** developed, endorsed, funded and implemented.
- Council adopted the **Environmental Sustainability Strategy 2009-2012** at its 24 August 2009 meeting.
- **Climate Change Action Initiatives** implemented to help achieve Council's goal of being carbon-neutral by 2020.
- *Creating Our Future*, the City of Adelaide **Strategic Plan 2008-12** was adopted by Council in January 2009
- Council adopted the **Development Plan Review Report** in January 2009. It has been submitted for the Minister's receipt.
- Successful completion of Adelaide's term as Chair of **Capital City Council of Lord Mayors**.
- A total of **\$8.8m of external funding** was sourced by 30 June 2009 as a direct result of closer relationships with Government Departments and Agencies, improved internal project delivery and the ability to transition key relationships.

Creating Our Future, the City of Adelaide Strategic Plan 2008-2012 outlines seven key priority areas. Progress on the identified measures is reported below:

Priority	Measure of Success	Progress	Status
Sustainability	Reduce carbon emissions from Council operations by 60 per cent by 2012.	Since 1994 greenhouse gas emissions from Council operations have reduced by 35 per cent. Council's Carbon Neutral Action Plan is expected to result in an estimated 10,525 tonnes further reduction by 2012. This initiative alone represents a further 30 per cent reduction against the 36,578 tonnes in 1994.	On track
	Reduce Council's mains and River Torrens water use by 60 per cent by 2012.	Use of mains water in the calendar year 2008 (preliminary) was measured at 732 megalitres (ML), a decrease of 330 ML or 31 per cent from 2006. In 2008, Council use of the River Torrens was measured at 297.7 kilolitres (kL). Since 2001, Council has reduced dependency from Torrens River water by a total of 17 per cent.	On track
Residential Population Growth	Lead the growth in the permanent residential population by 1,300 persons per year to achieve a total permanent residential population of 25,500 by 2012.	Estimated at 19,833 as at June 2009 – an increase of 4 per cent (843 persons) over the June 2008 figure. (To achieve the 25,500 by 2012 will require an annual increase of 1,889 permanent residents in the next three years).	Risk that target may not be achieved
	Lead the growth in the overnight residential population by 1,700 persons per year to achieve a total overnight population of 34,500 by 2012.	Estimated at 27,476 as at June 2009 – an increase of 4 per cent (1,073 persons) over the June 2008 figure. (To achieve the 34,500 by 2012 will require an annual increase of 2,341 overnight residents in the next three years)	Risk that target may not be achieved
Heritage Conservation	Complete the listing of heritage buildings and associated Development Plan Amendments by 2012.	The Minister for Urban Development and Planning agreed to the Statements of Intent in February 2009. Investigations have been progressing, with consultation with government agencies recently undertaken.	On track
Workforce Growth	Increase the number of people employed in the City to 125,000 by 2012.	Results of the 2008 Adelaide City Council Land Use and Employment Census show the number of people based in the City for work is 118,487, a 10 per cent increase on 2006 figures.	On track
Affordable Housing	Deliver a total of 150 affordable housing units by 2012.	During the year Council has assisted the construction of 16 affordable housing units. An Affordable Housing Policy has been developed and work is progressing with other Capital Cities to secure appropriate funding via the Commonwealth's National Rental Affordability Scheme.	On track
Victoria Park Upgrade	Complete packages 1, 2 and 3 of the Victoria Park/ Bakkabakkandi masterplan by 2012, including landscaping, path network, playgrounds, sports fields and facilities.	The final Masterplan (as part of the Community Land Management Plan) for Victoria Park/ Bakkabakkandi was endorsed by Council on 8 December 2008. Design documentation for the first two works packages is currently underway, with a view to completion by June 2010.	On track
Victoria Square Upgrade	Complete planning and design for the upgrading of Victoria Square/ Tarndanyangga and commence Stage 1 works by 2012.	The master plan design for Victoria Square/ Tarndanyangga commenced in May 2009 and is scheduled to be completed in the first half of 2009/2010 financial year. The Consultant Design Team and Design Review Panel have been appointed. The Project Reference Group (PRG) has met three times and Adelaide City Council is working collaboratively at an administrative level with State Government.	On track

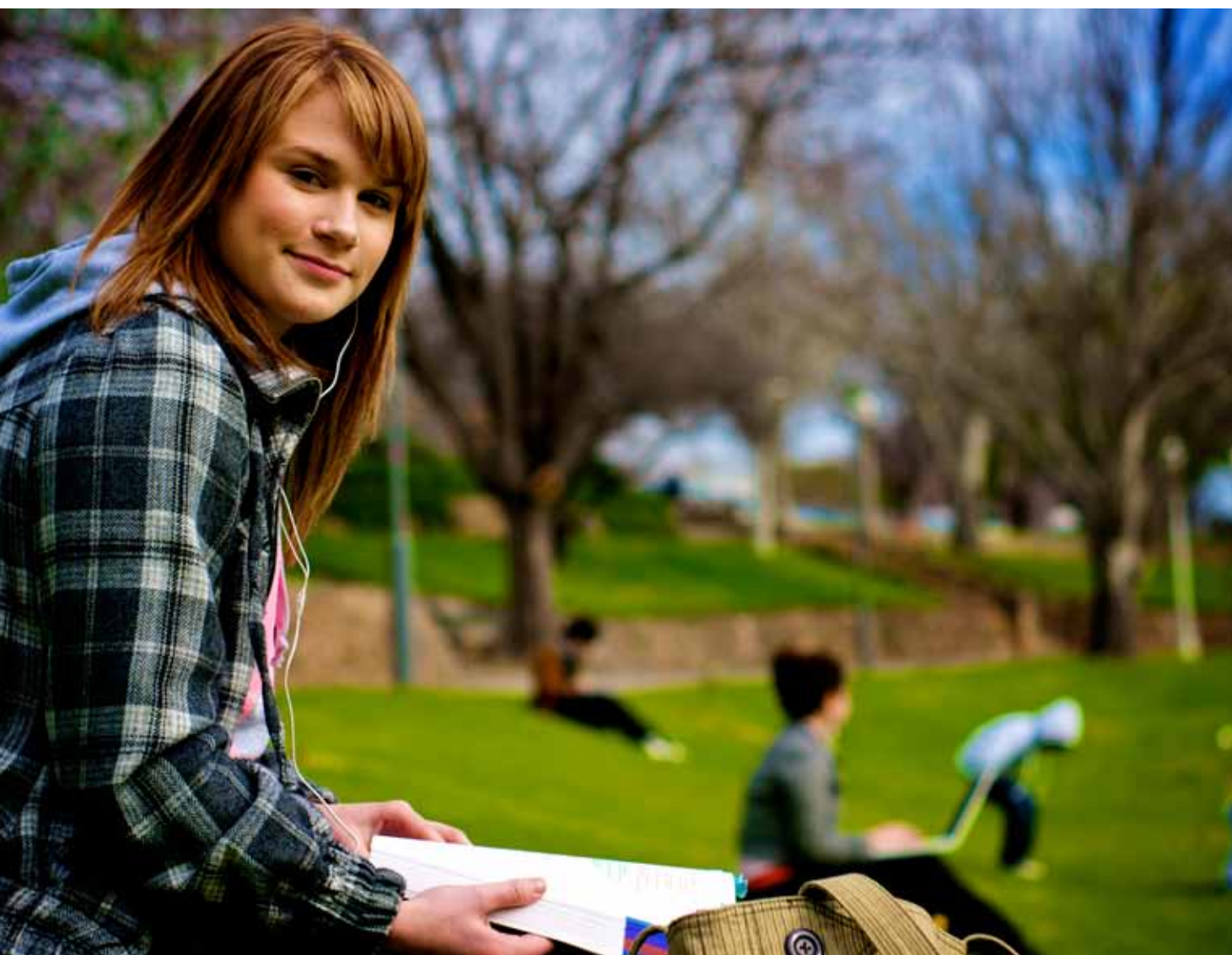
Council's Representation Quota

The total representation quota is the number of electors for each Elected Member, including the Lord Mayor. In June 2008 the representation quota was 1:1,838 with 22,064 electors on the combined Council and State Roll. In June 2009, the total representation quota was 1:1,838 and the total number of electors was 22,056. Adelaide City Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

The representative structure is as follows: Lord Mayor to be elected at large and 11 Councillors elected as representative of three wards and the area as a whole. Each ward is to be represented by two Councillors and the area as a whole is to be represented by five Area Councillors.

The next review of the representative structure is due in 2013 at which time the community will be invited to participate and make submissions in accordance with Council's Public Communication and Consultation Policy.

Council	Number of Electors	Representation
Adelaide	22,056	1:1,838
Charles Sturt	88,689	1:5,217
Marion	66,378	1:5,106
Port Adelaide Enfield	87,917	1:4,884
Salisbury	97,204	1:5,717
Tea Tree Gully	78,386	1:6,029
Onkaparinga	124,409	1:5,924



Confidentiality Provisions

PURSUANT TO THE LOCAL GOVERNMENT ACT 1999

The Adelaide City Council is fully committed to the principle of open and accountable government; a commitment which recognises that on some occasions it may be necessary to restrict public access to discussion or documents. Due diligence and professional consideration is applied to ensure that this principle is complied with.

In accordance with Section 90(1) of the *Local Government Act 1999* all meetings held of Council and its Committees were conducted in a place open to the public.

On every occasion that the provision to exclude within Section 90(2) of the *Local Government Act 1999* was exercised the Minutes of every meeting included the proceedings making an order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The Adelaide City Council found that possible embarrassment or loss of confidence in the Council or a Committee as irrelevant when considering whether or not to exclude the public from a meeting.

On every occasion that the relevant meeting utilised the provision contained in S91(7) of

the *Local Government Act 1999* to order that a document or part be kept confidential, each order contained an instruction on requirements [duration of order, review date and delegation to review/ revoke] as identified in Section 91(9) of the Act.

Use of Confidentiality Provisions – Local Government Act 1999

Section 90(2) of the *Local Government Act 1999* enables a meeting of Council or a Committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive, discuss or consider in confidence any information or matter as prescribed in Section 90(3) of the Act. The first table below identifies the meeting at which the public were excluded from attendance.

On 114 occasions in this period an order that the public be excluded from attendance at a meeting was utilised to receive, consider or determine a matter in confidence after identifying the relevant provision within the *Local Government Act 1999*.

The second table below indicates the number of times the relevant meeting ordered that a document or part be kept confidential.

(Note: Council made two (2) orders in relation to one (1) matter for which the public were excluded from attendance.)

S90(2) – Local Government Act 1999	Utilised [114]
Council	47
City Strategy Committee	10
City Services & Facilities Committee	9
Corporate Strategy & Performance Committee	5
Audit Committee	24
Adelaide Central Market Committee	3
Budget & Finance Review Sub-Committee	16

S91(7) & (9) – Local Government Act 1999	[115]
Council	48
City Strategy Committee	10
City Services & Facilities Committee	9
Corporate Strategy & Performance Committee	5
Audit Committee	24
Adelaide Central Market Committee	3
Budget & Finance Review Sub-Committee	16

The table below identifies the number of times a provision was utilised to exclude the public.

Local Government Act 1999

Section 90 (3) Information and matters utilised to receive, discuss or consider in confidence:

(a)	information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);	3
(b)	information the disclosure of which— (i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council; and (ii) would, on balance, be contrary to the public interest;	6
(c)	information the disclosure of which would reveal a trade secret;	-
(d)	(i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;	1
(e)	matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person;	-
(f)	information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial;	-
(g)	matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;	-
(h)	legal advice;	-
(i)	information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council;	8
(j)	information the disclosure of which— (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person); (ii) would, on balance, be contrary to the public interest;	2
(k)	tenders for the supply of goods, the provision of services or the carrying out of works;	-
(m)	information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;	6
(n)	information relevant to the review of a determination of a Council under the <i>Freedom of Information Act 1991</i> .	-
(f)(h)(i)		8
(b)(d)	Combination of provisions above	77
(b)(d)(f)(h)(i)	Combination of provisions above	1
(a)(h)(i)	Combination of provisions above	1
(e)(j)	Combination of provisions above	1
(b)(d)(h)(i)	Combination of provisions above	1

Note: Multiple provisions may be utilised to exclude the public for one matter.



Allowances

Council Member's Allowances

The Lord Mayor and Councillors received the following annual allowance from Council for performing and discharging official functions and duties.

Council Member	Allowance
Lord Mayor - Michael Harbison	\$104,510
Deputy Lord Mayor	
- Councillor Sue Clearihan until 11 November 2008	\$17,980
- Councillor Stephen Yarwood from 12 November 2008	\$19,345
Councillors	\$14,930
- Councillor Anne Moran	
- Councillor Sandy Wilkinson	
- Councillor Bill Zaharis	
- Councillor Richard Hayward	
- Councillor Michael Henningsen	
- Councillor Joe Cullen	
- Councillor Francis Wong	
- Councillor David Plumridge	
- Councillor Ralph Clarke	
*Note – A Councillor appointed to the position of Deputy Lord Mayor is entitled to the Deputy Lord Mayor Allowance only during the period of appointment.	

Remuneration for Audit Committee Members

The Presiding Member of the Audit Committee receives an allowance of \$500.00 per meeting.

The Independent Members of the Audit Committee receive an allowance of \$250.00 per meeting. No allowances were paid to Council Members sitting on the Audit Committee.

Remuneration for Adelaide Park Lands Authority Members

With the exception of the Presiding Member and any officers or employees of Council and/or the State who have been appointed as Board Members, all other Board Members shall be eligible for payment or other such allowances as Council shall approve from time to time.

Full hour	\$51.50
Up to 30 minutes	\$25.75

Remuneration for Development Assessment Panel Members

At 30 June 2009, the Presiding Member of the Development Assessment Panel received an allowance of \$500.00 per meeting. The Members of the Development Assessment Panel received \$400.00 per meeting. The Members of the Development Assessment Panel received an attendance fee to briefings/workshops of \$100.00 per briefing or workshop.



Training and Development Activities Available for Members of Council

In accordance with the Training and Development for the Lord Mayor and Councillors Policy, Council members were provided with the opportunity to undertake training and development activities during 2008-09 as per the report below:

Name	Date	Details
Clr Ralph Clarke	7 Aug 08	Stormwater Seminar
	23-24 Oct 08	LGA AGM & Dinner
	31 Oct 08	The Adelaide Forum 31/10
	31 Mar 09	Climate Change and Local Government Seminar
	23 Apr 09	LGA Conference Day One Registration Fees
	12 Jun 09	Property Council Transport Oriented Developments Seminar
	18 Jun 09	Dunstan Environment Dialogues
	21-25 Jun 09	National General Assembly of Local Government Canberra
Clr Susan Clearihan	26 Oct-4 Nov 08	Hong Kong Forum representing the Lord Mayor
	5 Mar 09	UNIFEM Breakfast
	23 Apr 09	2009 LGA Conference
Clr David Plumridge	26 Sep 08	Australian Institute of Urban Studies X&Yrs Vision Seminar
	24 Oct 08	LGA AGM
	31 Oct 08	The Adelaide Forum
	31 Mar 09	Climate Change and Local Government Seminar
	6-7 May 09	The 2009 Future of Local Government Summit – Melbourne
Clr Sandy Wilkinson	31 Oct 08	The Adelaide Forum
	7 Nov 08	Planning Institute of Australia: Planning Report Card launch breakfast
	7 Nov 08	Winds of Change Seminar
	1 Dec 08	LGA Planning Reforms Course
	25 Feb 09	UniSA 60 Years of Planning Reunion Dinner
	15 Mar 09	Mainstreet Conference – Perth
	20 Apr 09	Department of Planning & Local Government – “Planning in SA – a Sustainable Future” Forum
	23 Apr 09	2009 LGA Conference – Day One
Clr Francis Wong	12 Jun 09	Property Council Transport Oriented Developments Seminar
	11 Jul 08	SA Great Annual Dinner
	30 Sep 08	Exporters’ Club Lunch with the Governor
	20 Oct 08	Aust China Business Council SA AGM & Luncheon
	24 Oct 08	Business SA Annual Dinner & Export Awards
Clr Stephen Yarwood	21-24 Jun 09	National General Assembly of Local Government CBR
	12 Aug 08	SA Great Professional Services
	13 Aug 08	SA Great Speakers in Schools Industry Briefing
	24 Sep 08	SA Great Arts & Events in Increasing Business in SA Briefing
	12 Nov 08	City South Business Networking Lunch
	1 Dec 08	LGA Planning Reforms Course
	20 Jan 09	2009 SA Architecture Awards Launch
	22 Jan 09	Chinese Organisations Dinner with Senator Wong
	27 Feb 09	AIUS Seminar
	15 Mar 09	Mainstreet Conference – Perth
31 Mar 09	Climate Change and Local Government Seminar	
3 Jun 09	CEDA – Economy of the Future Conference	

Human Resource Management

With the commencement of the new Chief Executive Officer, a new People and Culture Division has been established to provide strategic people advice and drive the organisational change program so as to deliver on our new organisational Corporation Plan, via the following key outcomes:

- **Constructive Organisational Culture:** to lead the development of a culture where staff understand the vision and values of the organisation and are motivated, engaged, enjoy working at Adelaide City Council, and are achievement-oriented.
- **People Strategy:** to work alongside all levels of management, acting as expert advisor to the organisation on human resource strategy, coordinating and driving responsible practice through all areas of the organisation through education, recommendation and advice, facilitation and management of human resource strategy and initiatives.
- **Talent Management:** to ensure the attraction and retention of high quality staff to fill senior and key roles and to develop and build workforce capability to meet both current and future objectives and the achievement of the organisation's strategy.
- **People & Performance:** to lead the development of a high performing and constructive culture and to build and share understanding of responsibility and accountability throughout the workforce.
- **Learning & Growth:** to ensure staff capability is continually developed to achieve in line with Corporate Plan & Council's Strategic Plan outcomes.
- **Change Management:** to work alongside all levels of management to educate, facilitate and create a sustainable change agenda that creates an environment of adaptability and agility across the organisation.
- **Customer First Program:** to influence and promote a focus on service delivery across the organisation.
- **OHS&W:** to provide for the safety and well-being of all employees and stakeholders.
- **Industrial Relations:** to ensure compliance with statutory and regulatory obligations.

Equal Employment Program

The Adelaide City Council's Aboriginal Employment Policy and Action Plan, which is committed to the improvement of social and economic opportunities for Aboriginal people through employment and development opportunities, has been successfully implemented. The number of Aboriginal and Torres Strait Islander employees has now increased from 5 to 11 since the commencement of the Action Plan.

Preliminary work has also commenced for the implementation of Cultural Awareness training, to be rolled out in 2009/10.



Staff Allowances and Benefits

Adelaide City Council's Executive Officers at 30 June 2009 were:

Name	Title
Peter Smith	Chief Executive Officer
Doug Schmidt	General Manager City Places and Projects
Debra Just	General Manager City Strategy
Michael Sedgman	General Manager Corporate Strategy and Performance
Tara McKnight	General Manager City Services and People and Culture
Mike Weaver	Executive Manager City Services
Tom McCready	Executive Manager Citywide Services
Malcolm Downie	Executive Manager Corporate Property
Adam Thomson	Executive Manager Strategic Communications and Marketing
Simon Alder	Manager Customer Service
David Bailey	Manager City and Park Lands Planning
Mike Barkway	Manager Asset Management
Megan Berghuis	Manager Libraries and Community Services
Mike Blythe	Manager Capital Works
Carol Burkevics	Manager Corporate Planning and Performance
Mike Carey	Manager Finance
Don Donaldson	Manager Development Assessment
Megan Grey	Manager Organisational Change and Development
Sabine Jung	Manager Social Development
Shona Lombardozzi	Manager People and Culture Projects
Andrew MacDonald	Manager Leisure Services
Paula Mifsud	Manager Marketing and Event Services
Luu Nguyen	Manager Information Management
Kate O'Neill	Manager Corporate Governance
Jason Pruszinski	Manager City Design
Greg Ratsch	Manager Economic Development
Trish Semple	Manager Office of the Lord Mayor
Adrian Stokes	Manager Sustainability
Trevor Stutley	Manager Human Resources
Mike Thomas	Manager Development and Environmental Services
Heg Wirthensohn	Manager Strategic Property

As at 30 June 2009 there were 31 Executive Officers of Council, including the Chief Executive Officer.

Remuneration packages for these Executive Officers, which range from \$108,000 to \$335,000, may vary but can be summarised as:

- All packages contain the nine per cent compulsory superannuation;
- All packages include the option of a motor vehicle for unrestricted private use;
- All packages include an allowance for membership fees for two relevant professional associations; and
- All Managers are allocated \$2,000 per annum for their professional development.

Council offers flexibility by allowing Executive Officers to choose how their remuneration package is constructed within a predetermined set total.

As at 30 June 2009, Council employed a total of 999 staff, including 640 full-time employees, 118 part-time employees and 241 casual employees.

Employee Numbers by Status Division	Casual	Full Time	Part Time	Total
City Places and Projects		258	5	263
City Strategy		73	26	99
City Services	225	172	67	464
Corporate Strategy and Performance	15	114	16	145
People and Culture	1	23	4	28
Total	241	640	118	999

Employee Numbers by Gender Division		Casual	Full Time	Part Time	Total
City Places and Projects	Male		223	2	225
	Female		35	3	38
City Strategy	Male		33	5	38
	Female		40	21	61
City Services	Male	96	88	10	194
	Female	129	84	57	270
Corporate Strategy and Performance	Male	6	62	2	70
	Female	9	52	14	75
People and Culture	Male	1	9		10
	Female		14	4	18
Total		241	640	118	999



Adelaide City Council employees benefit from:

- A values-based culture and a supportive, friendly work environment;
- The opportunity to contribute to the community;
- Flexible working arrangements;
- Family friendly conditions;
- Competitive remuneration packages and employee benefits;
- Diversity of roles;
- Training and development opportunities (including tertiary study assistance);
- Corporate healthy lifestyle programs;
- Advanced IT and support;
- 24/7 Employee Assistance Program; and
- An active social club.



List of registers

List of registers required to be kept under the *Local Government Act 1999* [LGA 99], *Local Government Elections Act* [LGEA 99] and the *City of Adelaide Act, 1998* [CoA 98].

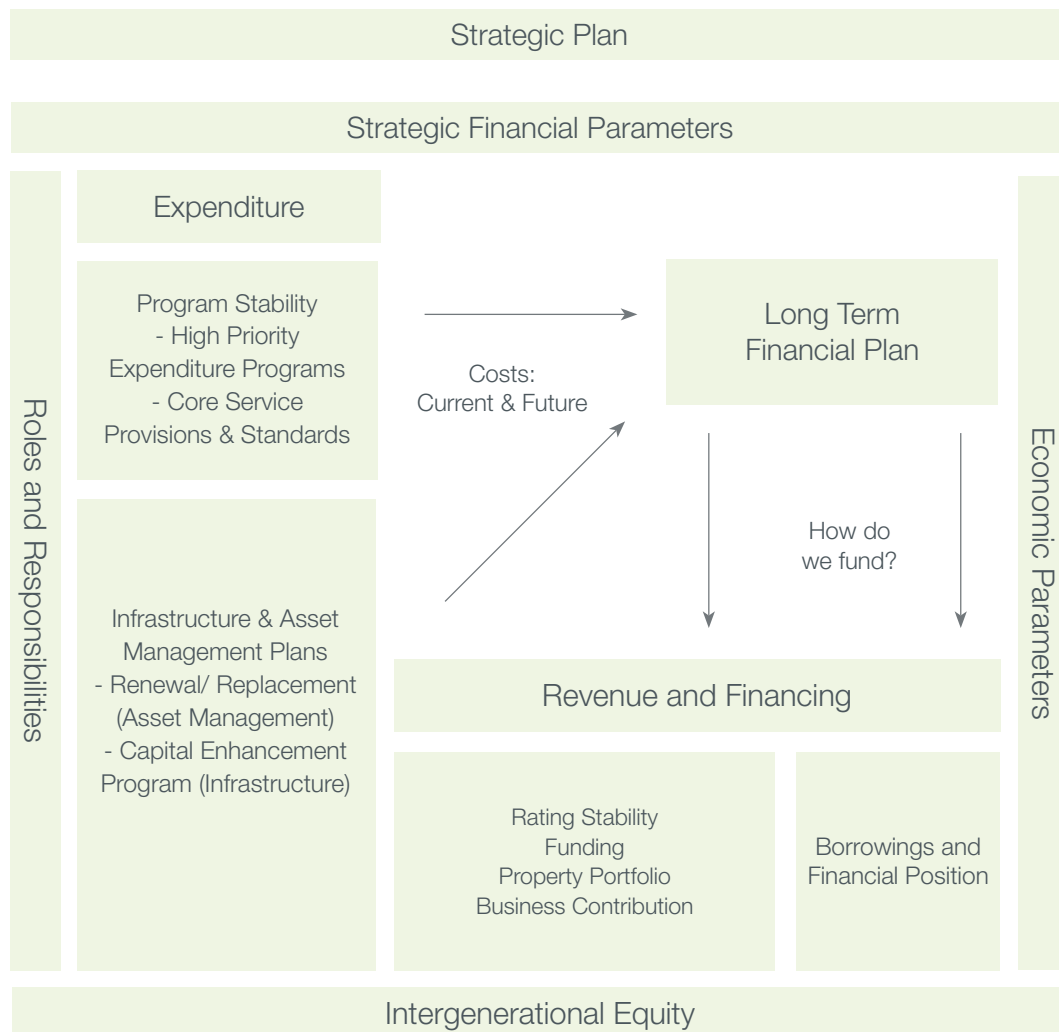
- Members Register of Interests [CoA 98]
- Members Register of Allowances and Benefits [LGA 99]
- Officers Register of Remuneration, Salaries and Benefits (*Register of Salaries*) [LGA 99]
- Officers Register of Interests [LGA 99]
- Campaign Donations Returns [LGEA 99]
- Community Land [LGA 99]
- Register of Public Roads [LGA 99]
- By-Laws and Certified Copies [LGA 99]

List of codes of conduct or practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999*, *Local Government Elections Act*, *City of Adelaide Act, 1998*, *Adelaide Park Lands Authority Charter* and the *Development Act 1993* [DA 93].

- Code of Conduct: Lord Mayor and Councillors [CoA 98]
- Code of Practice for Access to Meetings and Documents [LGA 99]
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2000 are varied [LGA 99]
- Employee Code of Conduct [LGA 99]
- Code of Conduct (Board members of the Adelaide Park Lands Authority) [LGA 99 and Adelaide Park Lands Authority Charter]
- Code of Conduct (Development Assessment Panel) [DA 93]

Relationship Between Corporate Plan, Rating Policy, General Revenue Raising Policies and Expenditure Policies



Creating our Future, the City of Adelaide Strategic Plan 2008-12, sets out Council’s vision for the future of the City and the way in which Adelaide City Council will work towards this vision. The Strategic Management Framework consists of various strategies, growth plans and policies which work together to achieve the outcomes of the Plan.

As part of this framework, Council’s determination of their roles and responsibilities in terms of individual growth plans and other expenditure policies, along with their agreed targets, will impact on the total amount of expenditure required to meet those targets. This will set the overall amount that will be required from Revenue Raising and Funding Policies to fund the agreed expenditure policies. An important element of this is the Rating Policy. In addition, borrowings in line with the Treasury Policy will also be used as a funding source to address funding and intergenerational issues.

The Long Term Financial Plan summarises the financial impacts of the goals and objectives of the Strategic Management Plans and determines the sustainability of these plans. The population growth targets contained in the current Strategic Plan are challenging, requiring a more interventionist role and a corresponding increase in financial commitment to deliver the required outcomes. This has, and will continue to, put pressure on rating, borrowings and other revenue sources over the coming years. In addition, Council has developed Strategic Financial Parameters to provide a more robust medium term financial framework, in line with recommendations from the 2005 independent Financial Sustainability Review of SA Councils initiated by the LGA.



List of Current Strategies, Growth Plans, Action Plans and Policies

Aboriginal Employment Policy and Action Plan

This policy and associated Action Plan recognise the richness of Aboriginal cultures and the unique skills and knowledge that Aboriginal staff bring to Adelaide City Council and to the City. Through this policy, Council demonstrates its commitment to the improvement of social and economic opportunities for Aboriginal people through employment and development opportunities.

Adelaide on the Move – Integrated Movement Strategy for the City of Adelaide

The City of Adelaide Movement Strategy brings together the various Council and State Government strategies and initiatives to maintain the advantages in Adelaide and further enhance the movement system.

Adelaide Park Lands Building Design Guidelines

The purpose of the Adelaide Park Lands Building Design Guidelines is to provide guidance to new buildings or alterations to existing buildings within the Adelaide Park Lands.

Adelaide Rental Housing Program Policy

This policy sets criteria for the leasing and management of dwellings owned by Council under the Adelaide Rental Housing Program with the aim of developing a growing stock of affordable rental housing in the City to accommodate young people under the age of 30 years on low and moderate incomes.

Ageing Well in Adelaide (Older Persons Policy and Action Plan)

This policy and accompanying action plan outline the ways in which Council plans to prepare for the challenges and opportunities of ageing resident, visitor, worker and life-long learning populations.

Application of Delegations Policy

This policy provides a framework in which Council staff can exercise their delegated powers and functions in accordance with the directives from Council, the instruments of delegation and prescribed legislative requirements.

Asset Management Policy

The purpose of this policy document is to provide a framework within which the City of Adelaide will

undertake the management of its vast portfolio of assets. The overriding objective for the adoption of best appropriate Asset Management practices is to provide the most appropriate service delivery for the benefit of the user of the City.

Bicycle Action Plan 2008-2011

The Bicycle Action Plan 2008-2011 is an exciting move forward for current and potential cyclists. The Plan demonstrates Council's leadership and commitment to both sustainable transport and reducing greenhouse gas emissions in support of Council's aspirations for an accessible carbon-neutral City.

Building Inspection Policy

The objectives of this policy are to ensure that buildings constructed comply with the Development Approval and associated conditions, ensure that existing buildings are safe to occupy and to ensure that all buildings are appropriate for their approved use.

Built Heritage Management Policy

Council considers that the preservation, enhancement and management of heritage places has economic, social, environmental and cultural benefits for the communities that live in and visit the City.

Busking Operating Guidelines

These guidelines provide direction for the issuing of permits and conditions relating to activities of a busking nature.

Cabling and Communications Policy

This policy outlines the provision and recording of cabling technology throughout the City of Adelaide.

Carbon Neutral Council Action Plan 2008-2012

Adelaide City Council is strongly committed to reducing its carbon emissions. The Action Plan aims to achieve a 60 per cent reduction in carbon emissions by 2012 on the road to becoming carbon neutral by 2020.

Central Market Tenancy Policy

This policy establishes principles against which proposals to change the existing use of Central Market stalls and shops should be considered prior to approval.

Children’s Playspaces Policy

This policy outlines ways in which Council will provide fun and stimulating playspaces in the City that engage the community, foster growth and development of children and encourage an active lifestyle by residents and visitors.

City Arts and Living Culture Strategy 2003-2007

This strategy sets out the ways in which the development of the City’s arts and living culture will directly assist in achieving Council’s goals.

City Works Guidelines

These guidelines set out requirements for safely carrying out activities in the public realm (City streets, Park Lands and footpaths). It aims to minimise the impact to the local environment from these activities and to provide consistent requirements for all contractors, developers and builders, especially with respect to safety when undertaking work in the public realm.

Code of Conduct – Lord Mayor and Councillors

Adelaide City Council is committed to providing an open, responsive and accountable government. This document outlines the Code of Conduct of the Members of the Adelaide City Council.

Code of Practice – Access to Meetings and Documents

This code sets out the commitment of the Adelaide City Council to provide public access to Council and Council Committee meetings and associated documents. It also outlines why and how the Adelaide City Council will use the provisions of the Act in meetings of Council or Committee to restrict public access.

Community Safety Strategy 2003-2007

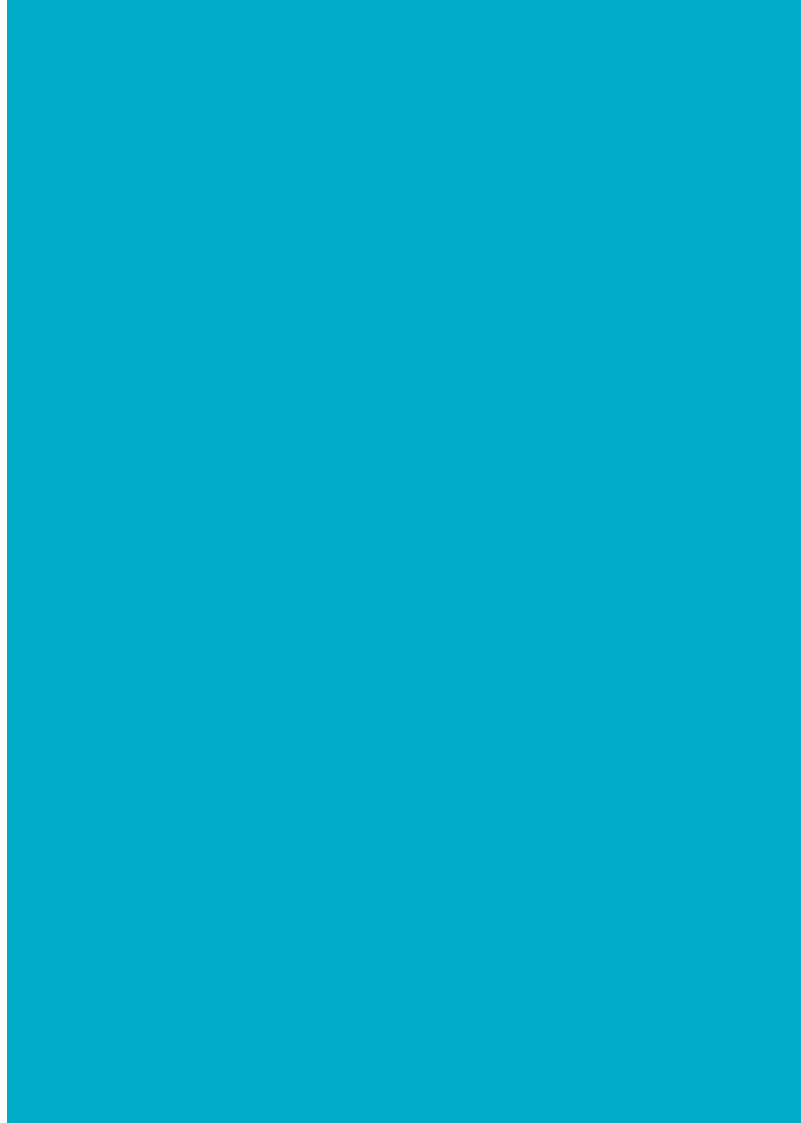
This strategy identifies the ways in which Council will provide leadership by creating a safer environment for everyone.

Community Services Policy

This policy provides a strategic framework and direction for current and future community service provision.

Companion Animal Policy and Operating Guidelines

This policy seeks to manage the presence of companion animals in the City. The Operating Guidelines provide general comments on dealing with all companion animals but specifically dog management.



Competitive Tendering Policy

This policy outlines the criteria for ensuring a fair and transparent tender process for Council when works or services currently performed by Council employees are publicly tendered.

Contaminated Land Policy

This policy provides sound guiding principles and procedures to ensure Council minimises its risk and develops a culture of best practice in the field of managing contaminated sites.

Corporate Complaint Handling Policy

This policy and procedure covers all complaints received by the Corporation, whatever the source or nature of the complaint.

Council Member Expenses, Facilities & Support Policy

The policy identifies expenses that will be paid, and facilities and support that will be provided, to the Lord Mayor and Councillors in relation to the performance or discharge of their official functions and duties on the business of Council.

Council Members' Private Use of Council Facilities and Services Policy

This policy will ensure that the private use by elected members of the Council's facilities and services is accountable and transparent, and in accordance with the City of Adelaide Act 1998.

Council Policy Framework

Policy to establish a "Council Policy Framework" providing a structure for future review and development of policy documents.

Creating Our Future, City of Adelaide Strategic Plan 2008-2012

This Strategic Plan outlines what Council will do during its term in office to contribute to the Vision sought for the City. It identifies Strategic Directions, Strategies and Key Projects and Services that Council will deliver over a four-year period.

Crime Prevention through Environmental Design Policy

This policy ensures effective application of design principles and guidelines to reduce potential for crime in the City by specifying when principles of Crime Prevention Through Environmental Design should be applied.

Debt Management Policy

This policy provides Adelaide City Council Administration with a clear approach to providing credit, invoicing and the recovery of outstanding debt.

Declaration of the City of Adelaide as a Nuclear Free Zone Policy

This policy declares the City of Adelaide a nuclear-free zone.

Dilapidated Buildings and Vacant Allotments Policy

The objective of this policy is to minimise the number of dilapidated buildings and vacant allotments to maintain a high quality of visual amenity and optimise development and occupancy of land in the City.

Disability Access Action Plan

This Action Plan is the result of Council's efforts to foster a socially just City and address the needs of people with disabilities. The Action Plan seeks to remove barriers, improve accessibility and enrich equity in the community, ensuring that the City is open to everyone.

Discretionary Rate Rebate Policy

This policy sets out the types of land use which Council may grant a rebate of rates and the percentage that rebate may be, and those types of land use where Council has discretion to grant a rebate of rates.

Election Administrative Caretaker Operating Guidelines

This operating guideline is to provide Adelaide City Council Administration with a clear approach regarding ongoing Council business operations and responsibilities within an Election Period.

Election – Control of Election Signs Policy and Operating Guidelines

Policy for the control of signs for Federal, State and Local Government elections, referenda and polls.

Employee Code of Conduct Operating Guideline

Adelaide City Council (ACC) is committed to its employees acting honestly and with reasonable care and diligence in the performance and discharge of official duties and at all times to behave in a way that upholds the ACC values and the integrity and good reputation of ACC. This document outlines the Code of Conduct of the employees of Adelaide City Council.

Encroachments Policy

Encroachments comprise any structure erected or installed in, on, across, under or over Council land. This policy provides criteria for managing different types of encroachments to ensure that they contribute positively but do not impinge on public safety or amenity.

Environmental Management Plan

The Environmental Management Plan – Local Agenda 21 forms the basis of the City’s Environment Policy with a clear vision focused on the protection and enhancement of the environment.

Environmental Policy

The purpose of this policy is to establish guidelines for the implementation of Council’s Environmental Management Plan – Local Agenda 21.

Flags and Banners Policy and Operating Guidelines

This policy provides the basis for flying flags and banners in several designated locations, as well as underpinning operational guidelines for policy implementation.

Footpath Paving Policy

This policy aims to provide design principles that will guide the creation of a high quality pedestrian environment and further contribute to the development of an attractive and vibrant public realm for the City of Adelaide.

Graffiti and Bill Poster Management Policy

This policy seeks to enhance the City’s environment by controlling and minimising the impact of graffiti and bill posters.

Grievance Policy and Procedure

The Adelaide City Council’s Grievance Policy and Procedure has been developed and adopted in accordance with Section 270 of the *Local Government Act 1999* to deal with complaints that cannot be resolved under the Complaint Handling Policy.

Infrastructure Asset Management Plans

These Infrastructure and Asset Management Plans have been developed to ensure that Council continues to provide effective and comprehensive management of its infrastructure asset portfolios that provide services to all City users.

International Relations Policy

This policy outlines ways in which Council can promote the interests of the City, metropolitan Adelaide, and the State of South Australia and establish international relationships which further Council’s strategic directions.

Large Multi-Media Displays Policy

The objective of the Large Multi-Media Displays Policy is to encourage the implementation of large multi-media displays in the public realm, which will contribute to a culturally vibrant City.



Lighting Policy

This policy establishes a cohesive framework within which the installation of new lighting and upgrade or replacement of existing elements of the City's lighting infrastructure, will more effectively enhance the City's quality, consistency and efficiency of night lighting in public places as well as visual appeal, safety and utility.

Liquor Licensing Policy

This policy establishes a framework to guide Council in representations before the Licensing Authority. The Licensing Authority will have due regard to Council's position expressed in this Policy but it is not bound by them. This Policy supports the attainment of the Desired Character of the City's Zones and Policy Areas as set out in the Adelaide (City) Development Plan.

Litter Management Policy

This policy ensures there is adequate provision of facilities for the collection of litter and encouragement for people to discard litter in a controlled manner.

Local Area Parking Action Plan – City South East

This plan will manage existing parking and planning for additional parking needs of the City South East using on-street kerbside space and off-street parking facilities.

Mixed Use Management Policy

This policy supports Council's aim to actively pursue a multiple approach of creating successful mixed use communities.

Memorials and Monuments Policy

This policy provides the framework for memorials and monuments in the City to ensure that appropriate commemoration is encouraged, the integrity of the City is upheld, and fair and balanced decisions are made.

North Adelaide Public Realm Policy

This policy will ensure that any Council works in the public realm that would impact on heritage values are the subject of heritage assessment and determination by Council.

North Adelaide Public Realm Operating Guidelines

These Operating Guidelines accompany the North Adelaide Public Realm Policy.

Objects on Public Footpaths Policy and Operating Guidelines

This policy and the accompanying Operating Guidelines provide criteria for the commercial use of public footpaths to ensure that such use does not impinge on public safety or amenity.

On Street Parking Policy

To optimise the use of on-street space available for parking in a manner that best meets local needs and complements the role of available off-street parking.

Order Making Policy

Council is committed to using the order making powers available to it under the *Local Government Act 1999* in such a way as to facilitate a safe and healthy environment and to maintain and improve amenities within the City.

Outdoor Dining Policy and Operating Guidelines

To facilitate outdoor dining, Council has a process of issuing permits to cafés, restaurants and delicatessens for the use of part of the footpath space in front of their premises. The policy also considers other competing uses of City footpaths and establishes a practical balance among the various user groups.

Park Lands Management Strategy

Sets a clear direction of the community, cultural and recreational use of the Park Lands and squares and their environmental management.

Park Lands Olive Management Plan

This document outlines the management of the olive trees.

Park Lands Signage Plan

The Signage Plan deals with the placement and design of signs, specifically all naming, interpretative, information and regulatory signs controlled by Council throughout the Park Lands.

Placement of Small Memorials in Park Lands and Squares

These guidelines provide Council with a consistent approach to requests for the placement of small memorials in the Park Lands and squares of the City of Adelaide that commemorate an event or person(s).

Privacy Policy

This policy forms the basis for the practices and procedures of Council in relation to the collection, use, storage and disclosure of personal information by all Council employees and the Lord Mayor and Councillors.

Public Access to Council Records Operating Guidelines

The purpose of these Operating Guidelines is to provide the requirements associated with providing the public with access to Council records.

Public Art Plan 2008-2013

This document outlines the Public Art Plan for 2008-2013, including categories (as per the Public Art Policy), outcomes and budget information.

Public Art Policy

The Public Art Policy overview formalises Council's approach to commissioning, managing and promoting Public Art.

Public Communication and Consultation Policy

The purpose of this Policy is to ensure that Council's responsibilities to effectively communicate and consult with stakeholders are fulfilled.

Public Conveniences Policy

This policy is intended to cover the provision of all public conveniences in the City in which the Corporation has some level of involvement.

Purchasing Policy & Code of Tendering

This policy sets out Council's principles in relation to all activities associated with the purchasing and payment for goods and services.

Rating Policy

This policy presents Council's rate valuations, charges, rebates, payment and more.

Recreation and Sport Plan – Light'n Up in Adelaide

The plan sets direction for the future of recreation and sport provision in the City and identifies strategies and projects in a recreation and sport agenda.

Recreation and Sport Park Lands Facilities Policy

The vision of the Park Lands Management Strategy is that the "The Park Lands will be a model of excellence for the provision, maintenance and development of ... a diverse range of recreational (and sport) opportunities..." This vision has guided the development of the Recreation and Sport Park Lands Facilities Policy.

Residential Growth Plan

The document elaborates the approach outlined in the Strategic Management Plan, and sets out actions by which Council intends to pursue its vision for residential growth in the City.

Residential Owner Occupier Grant Operating Guidelines

This operating guideline sets out the legislative framework and criteria for the Residential Owner Occupier Grant.

Retail Action Plan 2003

This Action Plan includes short-term and long-term projects developed to help the retail sector build on strengths that ensure the most attractive "retail" offer possible.

Road Naming Policy

This policy provides a framework for selecting and adopting new and replacement names for roads.

Rundle Lantern Operating Guidelines

The intent of these Operating Guidelines is to protect Council's discretion over the public realm. They will provide Council with an annual program of approved content and a responsive and manageable decision-making process for external requests to mount Rundle Lantern content displays.

Sale and Disposal of Land and Other Assets Policy

This policy ensures Adelaide City Council's processes for calling of tenders for the sale and disposal of land and other assets are fair and transparent and define those circumstances with reasons for sale and disposal methods other than by tender.





Smoking Ban in Pubs and Clubs 1 November 2007 Action Plan

This Plan is a guide to Council in managing the implications of the 1 November 2007 ban on smoking in pubs and clubs and will assist City businesses in considering the needs of City users.

Social Development Strategy

Contributing to the City's future and population growth, this Strategy answers key questions:

1. What kind of communities do we want?
2. Who will come to the City and what will they need?
3. How can different groups use the City in a harmonious way?

Sponsorship & Grants Scheme Policy

This policy provides Council with strategic direction and guidance on an overarching sponsorship and grants scheme that offers support for services, events and activities. It also provides direction for actively engaging City communities in the development and implementation of solutions that address heritage, noise and environmental issues relevant to the City.

Strategic Resource Plan 2008-2012

The key objective of the Strategic Resource Plan 2008-2012 is to ensure sustainability of Council services while also demonstrating that delivering strategic activities outlined in the Strategic Plan is achievable.

Street Tree Planting Policy

This policy covers the provision of street trees in the City including the squares.

Student Growth Plan

Growing numbers of students will contribute greatly to the vibrancy of Adelaide as a place of interaction and ideas. Location of institutions in the City maximises accessibility for students, minimising the need for travel by car and helping achieve a more sustainable metropolitan form.

Sustainable Energy and Greenhouse Action Plan

This plan outlines the prospects for sustainable energy and reduction of greenhouse gases.



Training & Development for the Lord Mayor and Councillors Policy

This policy supports Council's ongoing commitment to provide training and development for the Lord Mayor and Councillors.

Treasury Policy

This policy underpins Council's decision making in the funding of Council's operations in the context of cash flow, budgeting, borrowings and investments.

Undergrounding (Overhead Electricity & Telecommunication Cables) Policy

This policy establishes a cohesive framework for the undergrounding of overhead electricity and telecommunication cables including supporting infrastructure within the whole of the City of Adelaide over time.

Urban Design Framework

This strategy sets design guidelines for the public realm.

Use of Council's Civic Rooms Policy

This policy outlines the requirements for use of Council's Civic Rooms.

Visitor Growth Plan

The Visitor Growth Plan builds on a range of established initiatives and adds new ones, progressively strengthening the qualities of Adelaide as a good City. It provides clear focus to prioritise actions up to 2010. Together with the Growth Plans for Residential, Workforce and Student populations and other supporting strategies reinforcing guiding economic, environmental, social and cultural principles, it sets out the means by which Council intends to pursue its vision for the City.

Volunteer Policy

The objective of the Volunteer Policy is to outline the scope of the Corporation-wide volunteer program run by Council including the role and contribution of volunteers to Council programs and services and Council's commitment to volunteers.

Workforce Growth Plan

This plan outlines the strategies and actions for Council to achieve its target of 111,000 workers in the City by 2010.

Youth Policy "The Time of Your Life"

This document outlines Council's youth policy and projects.



Competitive Tendering and Local Purchasing

Council has a Purchasing Policy which: covers all activities associated with the purchasing of all goods, services and works by Council either by expenditure or income related contracts; includes a Code of Tendering (Appendix 1 of the Purchasing Policy); and which sets out the conditions which apply to all public and selected tenders; and a Competitive Tendering Policy, which more specifically applies when works or services currently performed by Council employees are publicly tendered.

Purchasing Policy

This Purchasing Policy provides clear direction to management, staff and the Corporation in relation to the purchasing function and establishes a decision framework that:

- Ensures purchases are made in an open, fair and transparent manner;
- Delivers best value;
- Ensures open and effective competition;
- Supports environmental procurement and sustainability;
- Appropriately manages risk;
- Promotes efficient purchasing practices and their continuous improvement;
- Encourages local suppliers and manufacturers; and
- Ensures Council's purchasing activities are in accordance with its legislative and common law responsibilities.

The Purchasing Policy covers competitive tendering.

The Corporation will usually call for tenders for the supply of goods, the provision of services, or the carrying out of works in circumstances where the level of estimated gross value of expenditure exceeds \$50,000.

Council reserves the right to undertake open or selected tenders whenever considered appropriate by Council.

In circumstances where the Corporation enters into purchasing contracts other than those resulting from a tender process, the Corporation will record the reasons for entering into those contracts.

For the supply of goods, the provision of services, or the carrying out of works in circumstances where the level of estimated gross value of expenditure amounts between \$10,000 and \$50,000, formal quotations will usually be obtained.

Code of Tendering

Adelaide City Council is committed to achieving value for money for its community. Council is committed to values of continual improvement, increased productivity, safe and healthy workplaces, enhanced performance and high-quality works and services to support the economic, environmental, culture and social life of the City. The ethics that govern best-practice tendering procedures underpin this Code, and this Code reflects Council's commitment to these values. This Council believes significant benefits will flow to the community from encouraging high ethical standards in tendering.

This Code has been developed as a guide to good practice in tendering for the Council and potential tenderers. The objectives of the Code are to ensure high quality works, goods and/or services are obtained that are value for money. Council aims to treat tenders in a fair and timely manner. The Code sets out Council's expectations of tenderers and the steps that Council will follow when tendering for goods, services or works.

This Code applies to all tendering which Council undertakes. The Code gives guidance on the process of tendering and registrations of interest. Other standards, codes and guidelines may be relevant to Council's tendering. The principals on this Code of Tendering are consistent with national codes and standards.

Local Business

To enhance the opportunities for local business and industry (which operates and have businesses situated within the Corporation's geographical area), local suppliers will be considered for Council business on the basis of value for money, capability and efficient purchasing practices, in conjunction with the requirements of the Purchasing Policy and Code of Tendering.



Competitive Neutrality

Significant Business Activities – 2008-09 Financial Year

In the 2008-09 financial year, there has been no commencement or cessation of significant business activities controlled by Council and the competitive neutrality measure applied to each significant business activity has continued.

Category 1

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

Business Activity	Council / Subsidiary / Joint Subsidiary	CRP / COR / COM*	Comments
UPark	Council	COM	Providing 6,991 car parking spaces at ten multi-storey and one open lot/at-grade car parks.
Wingfield Waste & Recycling Centre	Council	COM	Plays a major role in waste management for the wider Adelaide metropolitan area.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
Adelaide Golf Links	Council	COM	Three courses (two 18-hole courses and one par three course) and clubhouse.
Central Market	Council	COM	A world-renowned food market with 85 stalls.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Council also operates the Adelaide Town Hall which is hired for a range of events and functions. All Council business activities include checks for competitive neutrality. In setting fees and charges, Council has taken into account:

- Relevant Government legislation and policies;
- Community service obligations and impact on residents, ratepayers and visitors to the City of Adelaide;
- Efficient allocation of Council resources and funds to reflect best value practices;
- Impact on competitors – actual and potential – and local, State and national economies; and
- Council policies, including competitive tendering.



Category 2

Category 2 applies to all other significant business activities.

Business Activity	Council / Subsidiary / Joint Subsidiary	CRP / COR / COM*	Comments
Waste Care SA	Regional Subsidiary	COM	Joint subsidiary of six councils to operate a transfer station for waste.

Competitive Neutrality Complaints – 2008-09 Financial Year

Members	Meetings Held
Complaints mechanism in place (Yes/No)	Yes
Complaints received	Nil
Complaints referred to State Competition Commissioner	Nil
Complaints in progress	Nil

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Communication and Consultation

The purpose of Council's Public Communication and Consultation Policy is to ensure that Council's responsibilities, to effectively communicate and consult with stakeholders, are fulfilled.

The policy outlines Council's commitment to consultation, including:

- Council recognises the important relationship it has with its community, the need to communicate clearly about those matters which affect them and the need to consult in a meaningful way when decisions need to be informed by community input;
- Council recognises that communication and consultation are an important part of the democratic process. Communication keeps the community and stakeholders informed about Council's activity and process. Consultation enables Council Members and staff to be confident that the views of the community and stakeholders are considered and those activities will meet their requirements, while also meeting technical constraints;
- Consultation complements, but does not replace, the decision making role of Council. Whether community or stakeholder opinion is divided or overwhelmingly in one direction, it still rests with Council to make the decision; and
- Council undertakes to effectively communicate and consult with its community to achieve informed decision-making.

Key approaches to communicating with the public include a commitment to:

- Be clear about the subject and the purpose of the contact;
- Use clear and suitable language;
- Use different methods for different situations;
- Use processes that are open and accountable;
- Listen with an open mind and treat the public with respect;
- Allow sufficient time and a range of ways for the public to respond;
- Identify others who are likely to be affected and talk with them;
- Always give a contact name and number;
- Have fair and clear complaint and conflict resolution processes;
- Tell the public what happened and why; and
- Continue to learn and improve the approach.

Copies of the policy are available for inspection at no cost at the Customer Centre, 25 Pirie Street and may be downloaded from Council's website.

Other information (meeting notices, agendas, minutes and reports) are supplied to members of the public and can be viewed on the Adelaide City Council website.

Community Land

Community Land Management Plans

Adelaide City Council is required under the *Local Government Act 1999* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under a Council's care, control or management.

The CLMPs aim to ensure the consistent and coherent management of the community land. The CLMPs identify appropriate land uses, provide clear guidance on maintenance and management and ensure that the future needs of the community are adequately considered.

The CLMPs reflect community values and wishes and result in:

- Enhancement and preservation of environmental, cultural, social and economic values;
- Forward planning for capital works and maintenance;
- Better decision making;
- Anticipation of future community needs; and
- Sustainable land uses and management practices.

Status of CLMP (as at 30 June 2009)	Park Name
Adopted as a final Plan during 2008-09	Victoria Park/Bakkabakkandi (Park 16)
Draft Plan referred to APLA for advice	Tarndanya Womma (Park 26)
Future Plans	Victoria Square/Tarndanyangga



Grievances

During the 2008/2009 financial year, Council received three (3) applications for the review of decisions made under Section 270 of the *Local Government Act 1999*.

The details of the reviews conducted pursuant to Section 270 of the *Local Government Act* are as follows:

Date	Matter	Outcome
June 2009	Tender Process	Council Officers acted appropriately when awarding the tender and no conduct on the part of any officer which could be classified as inappropriate or improper.
May 2009	Dog Attack Expiation	Council Officers acted in accordance with their delegated authority and within policy requirements.
March 2009	Outdoor Dining Permit	Council Officer responsible for Outdoor Dining Permits acted in accordance with their delegated authority and within policy requirements.

Freedom of Information

There were 34 active requests for information from 1 July 2008 to 30 June 2009 made under the Freedom of Information Act.

In summary:

Date	Matter
Number of Applications	34
Access granted in full	16
Access granted in part	12
Access refused	4
Transferred	0
Closed/Withdrawn	0
Undetermined at 30 June	1
Internal Review – Decision Confirmed	1

Enquiries or requests for information under the Act should be forwarded to:

Freedom of Information Request

Adelaide City Council

GPO Box 2252

Adelaide SA 5000

Freedom of Information Statement

Introduction

This information Statement has been prepared to meet the requirements of Section 9(1a) of the *Freedom of Information Act 1991*. The purpose of the Information Statement is to provide the public with:

1. A description of the structure and functions of Council and any committee or other body that is part of or advises Council;
2. A description of the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public;
3. A description of any arrangements that exist to enable members of the public to participate in the formulation of the agency's policy and the exercise of the agency's functions;
4. A description of the various kinds of documents that are usually held by and are available from Council;
5. A description of the arrangements that exist to enable a member of the public to obtain access to Council's documents and to seek amendment of Council's records concerning his or her personal affairs; and
6. A description of the procedures of Council in relation to the giving of access to Council's documents and to the amendment of Council's records concerning the personal affairs of a member of the public.

amendments to the electoral structure of Council. The outcome of the Representation Review resulted in a change to Council structure. In the October 2007 Elections, Council was elected from 12 positions as follows;

- Lord Mayor
- Five (5) Area Councillors
- Six (6) Ward Councillors (two Councillors from three wards)

The term of office will be three (3) years. Following this, the Council term will be four (4) years, in line with the rest of Local Government.

The role of the Council is to administer the affairs of the City by maintaining and, where necessary, renewing the infrastructure and responding to the needs of residents, workers, visitors and City users. It services an area of 15.57 square kilometres represented by 22,056 electors.

Council has adopted the following Vision:

"A vibrant, populous and sustainable Capital City built upon Adelaide's heritage and lifestyle."

The functions of Council are carried out to benefit the community. The services and infrastructure provided are done so to provide for the welfare, well-being and interests of individuals and groups within Council's community. Council is responsive to the needs, interests and aspirations of individuals and groups within the Adelaide City Council community.

The Structure & Functions of Council

History of the Adelaide City Council

Adelaide City Council was founded on 4th November 1840, following the Colonial Municipal Act of the same year. Nineteen Common Council men (the Mayor and three Aldermen being selected by the members from among their numbers) attended a meeting in a room in a Hindley Street hotel, and marked the beginning of local government in Australia. The Corporation became legally defunct in September 1843, but reformed by Act of Parliament in 1852. In 1861 the Mayor was first elected by the citizens.

In June 2006, the State Government passed the *City of Adelaide (Representation Review) Amendment Act 2006*. The Act allows Adelaide City Council to carry out a Representation Review to establish if the community would benefit from





Council Decision Making Structure

All meetings are open to the public, except when confidential reports are being discussed and copies of the Agendas and Minutes of the meetings can be easily obtained from:

- Customer Centre, 25 Pirie Street Adelaide; and
- Adelaide City Council website
www.adelaidecitycouncil.com

Council and Committee meetings are conducted in accordance with the relevant Regulations under the *Local Government Act, 1999* (S.81-86) and the *Local Government (Procedures at Meetings) Regulations, 2000*. Council is bound by all relevant Australian law, both State and Federal.

Council, Key Committee & Development Assessment Panel (DAP) meetings are held within a fortnightly meeting cycle, meeting twice each calendar month on a Monday.

DAP is held on the Monday in the alternate week to Council and the Key Committees.

Monday is a public holiday, the meetings may be held on the following Tuesday.

- Council commences at 5.30pm in the Council Chamber, Town Hall, King William Street, Adelaide.
- The three Key Committee meetings, if required, commence at the conclusion of the Council meeting and are held in the Colonel Light Room, Town Hall, King William Street, Adelaide.
- Other Committees determine meeting schedules and meeting place having taken into account the availability of members of the Committee and the nature and purpose of the Committee.
- DAP commences at 5.30pm in the Colonel Light Room, Town Hall, King William Street, Adelaide, in the alternate week to Council.

Adelaide City Council Membership

Presiding Member:

The Right Honourable the Lord Mayor
(Mr Michael Harbison)

Deputy Lord Mayor:

Councillor Stephen Yarwood –
Central Ward Councillor

Area Councillors:

Councillor Ralph Clarke
Councillor Richard Hayward
Councillor Anne Moran
Councillor David Plumridge
Councillor Francis Wong

South Ward Councillors:

Councillor Joe Cullen
Councillor Michael Henningsen

Central Ward Councillors:

Councillor Bill Zaharis

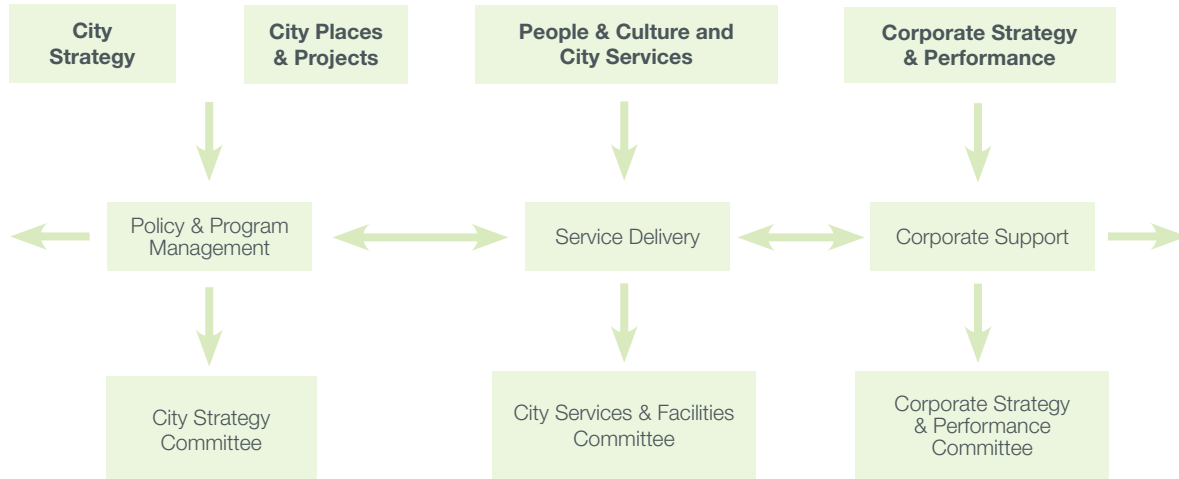
North Ward Councillors:

Councillor Sandy Wilkinson
Councillor Sue Clearihan

Key Committees

The three key Committee meetings are the City Strategy Committee, the City Services & Facilities Committee and the Corporate Strategy & Performance Committee.

The strategic linkage and reporting line for divisions within the organisation is displayed below:



City Strategy Committee

Overall City strategic and policy directions (inclusive of strategic planning and development policy issues), capital works, assets and projects strategy and policy direction, initiatives and performance relating to:

- Development Assessment (excluding DAP matters);
- Development Policy;
- Social Development;
- Park Lands & Sustainability;
- Economic Development;
- Capital Works;
- Asset Management; and
- City Design.

City Services & Facilities Committee

Overall City and community services strategy and policy direction, initiatives and performance relating to:

- City Businesses;
- Strategic Property Projects;
- Corporate Real Estate Management;
- Media & Communications;
- Marketing & Events;

- City Operational Services;
- Development & Environmental Services;
- Customer Service; and
- Library & Community Services.

Corporate Strategy & Performance Committee

Overall corporate strategic planning and finance strategy and policy direction, initiatives and performance relating to:

- Office of the Lord Mayor;
- Human Resources;
- Finance;
- Information Management;
- Corporate Governance; and
- Corporate Planning & Performance.



Other Committees

**Adelaide City Council
Reconciliation Committee**

To enable Council to facilitate the engagement of City communities in the process of reconciliation and provide a platform for Council’s facilitation of Aboriginal and Torres Strait Islander involvement in City life.

Audit Committee

Responsible for reporting to and providing advice and recommendations to Council on matters relating to financial reporting, internal control and risk management systems, whistle blowing, internal audit and external audit.

Adelaide Central Market Committee

Responsible for assisting the City Services & Facilities Committee through the provision of advice and recommendations on planning, strategy, policies and monitoring processes in relation to the Adelaide Central Market.

Budget & Finance Review Sub-Committee

To review and monitor Council’s resources and services to promote effectiveness and efficiency in Council Services and Operations by increasing understanding of demand, satisfaction and assessment of the value of Council Services and cost effectiveness and efficiency of service delivery.

Subsidiaries

Adelaide Park Lands Authority

PRESIDING MEMBER: Lord Mayor
DEPUTY PRESIDING MEMBER: Professor Jane James

The Adelaide Park Lands Authority (“the Authority”) has been established by Section 5 of the *Adelaide Park Lands Act 2005* and is taken to be Subsidiary of the Council under Section 42 of the *Local Government Act 1999*. The Authority is a key advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park



Lands. Meetings of the Authority are held in the Colonel Light Room, Town Hall, Adelaide 5.30pm to 7pm on selected Thursdays (monthly), as set out in the meeting schedule.

Rundle Mall Management Authority

CHAIRMAN: Robert Atkins

DEPUTY CHAIRMAN: Councillor Richard Hayward

The Rundle Mall Management Authority (“the Authority”) has been established under Section 42 of the *Local Government Act 1999* as a Subsidiary of the Council. The Authority is responsible for marketing and management of the Rundle Mall precinct as defined by the area bounded by Pulteney Street, North Terrace, King William Street and Grenfell Street. Meetings of the Authority are held in the Rundle Mall Management Office in private at the discretion of the Board.

City of Adelaide Development Assessment Panel

To facilitate the expeditious assessment of applications made to Council, the City of Adelaide Development Assessment Panel is the relevant authority to exercise or perform, its powers and functions in accordance with the *Development Act 1993* namely:

- The consideration of matters submitted by the Administration relating to assessment and determination of applications for planning consent;
- The provision of comment or advice to the Development Assessment Commission on major matters submitted to the Council by the Commission;
- The consideration of proposals for settlement on matters subject to appeal to the Environment Resources and Development Court;
- The consideration of such other assessment matters as may be referred to the Panel by the Administration or as may be initiated by the Panel on its own volition.

Delegations

A number of Committees and the Chief Executive Officer have been delegated authority from Council to make decisions on a number of specified administrative and policy matters. The Chief Executive Officer has further delegated some authority to various Council Officers. These delegations are listed in the Council’s Instruments of Delegation and are reviewed annually by Council.

Services to the Community

The services Council currently provides include:

Business Operations

- Adelaide Town Hall
- Adelaide Aquatic Centre
- Adelaide Golf Links
- UPark
- Wingfield Waste & Recycling Centre

Community & Civic Services

- Archives & Civic Collection Management
- Civic Functions
- Customer Service Centre
- Event Management
- Governance Support
- Intergovernmental Relations
- Library Services
- Marketing
- Media & Communications
- Volunteer & Community Services

Corporate Support Services

- Corporate ICT System Management
- Council & Committee Support
- Creative Services
- Executive Management Support
- Financial Support Services
- Human Resources
- Rating & Grants Administration
- Records Management & Mail Processing
- Research & Performance Monitoring
- Risk Management
- Service Improvement

- Strategic & Corporate Business Planning
- Website & Content Design

Infrastructure Management & Maintenance Service

- Capital Works – Project Delivery
- Capital Works & Maintenance
- City Design Services
- Cleansing
- Depot Finance & Administration
- Horticulture
- Infrastructure Asset Management
- Workshop Services

Policy & Planning Services

- Development Policy
- Park Lands & Sustainability Policy
- Resident Growth & Affordable Housing Policy
- Social & Neighbourhood Planning
- Strategic Property Projects
- Visitor Growth & Arts and Culture
- Workforce, Student & Economic Growth

Property Portfolio

- Corporate Real Estate Management & Adelaide Central Market

Regulatory & Statutory Services

- Compliance & Technical Services
- Development Assessment
- Development Compliance & Permits Services
- Environmental Health Services
- On Street Parking Services

Treasury Management

- Treasury Management



Public Participation

Adelaide City Council provides a variety of ways for the community to participate in decisions made by Council.

Council Meetings

In addition to Deputations Council has established a Public Forum, which provides an opportunity for the Lord Mayor and Councillors of the Adelaide City Council to hear members of the public in a formal setting, in relation to issues in which Council has a direct interest or responsibility. An application form to participate in the Public Forum is available from the Adelaide City Council website.

Members of the public can contact the Elected Members of Council to discuss any issue relevant to Council.

Written requests for information can be made by members of the public to Council regarding any Council policy, service or activity.

Community Consultation

Adelaide City Council is committed to open, responsive and accountable government; being sensitive to the needs, interests and aspirations

of individuals and groups within the community; and seeking to ensure a proper balance within the community between economic, social, environmental and cultural considerations.

Council's Public Communication and Consultation Policy ensures Council's responsibilities to effectively communicate and consult with stakeholders are fulfilled. This policy is available on the Adelaide City Council website and in Council's Customer Centre.

Access to Council Documents

Council documents (Policies & Strategies / Brochures) are available for public inspection:

In person: 25 Pirie Street Adelaide
 Telephone: 08 8203 7203
 Fax: 08 8203 7575
 Email: city@adelaidecitycouncil.com
 Internet: www.adelaidecitycouncil.com
 Mail: GPO Box 2252
 Adelaide SA 5001

Policies & Strategies

- Aboriginal Employment Policy and Action Plan
- Adelaide on the Move – Integrated Movement Strategy for the City of Adelaide
- Adelaide Park Lands Building Design Guidelines
- Adelaide Rental Housing Program Policy
- Ageing Well in Adelaide (Older Persons Policy and Action Plan)
- Application of Delegations Policy
- Asset Management Policy
- Bicycle Action Plan 2008-2011
- Building Inspection Policy
- Built Heritage Management Policy
- Busking Operating Guidelines
- Cabling and Communications Policy
- Carbon Neutral Council Action Plan 2008-2012
- Central Market Tenancy Policy
- Children’s Playspaces Policy
- City Arts and Living Culture Strategy 2003-2007
- City Works Guidelines
- Code of Conduct – Lord Mayor and Councillors
- Code of Practice – Access to Meetings and Documents
- Code of Tendering
- Community Safety Strategy 2003-2007
- Community Services Policy
- Companion Animal Policy and Operating Guidelines
- Competitive Tendering Policy
- Contaminated Land Policy
- Corporate Complaint Handling Policy
- Council Member Expenses, Facilities & Support Policy
- Council Members’ Private Use of Council Facilities and Services Policy
- Council Policy Framework
- Credit Policy
- *Creating Our Future*, City of Adelaide Strategic Plan 2008-2012
- Crime Prevention through Environmental Design Policy
- Declaration of the City of Adelaide as a Nuclear-Free Zone Policy
- Dilapidated Buildings and Vacant Allotments Policy
- Disability Access Action Plan
- Discretionary Rate Rebate Policy
- Election Administrative Caretaker Operating Guidelines
- Election – Control of Election Signs Policy and Operating Guidelines
- Employee Code of Conduct Operating Guideline
- Encroachments Policy
- Environmental Management Plan
- Environmental Policy
- Flags and Banners Policy and Operating Guidelines
- Footpath Paving Policy
- Graffiti and Bill Poster Management Policy
- Grievance Policy and Procedure
- Infrastructure Asset Management Plans
- International Relations Policy
- Large Multi-Media Displays Policy
- Lighting Policy
- Liquor Licensing Policy
- Litter Management Policy
- Local Area Parking Action Plan – City South East
- Mixed Use Management Policy
- Memorials and Monuments Policy
- North Adelaide Public Realm Policy
- North Adelaide Public Realm Operating Guidelines
- Objects on Public Footpaths Policy and Operating Guidelines
- On Street Parking Policy
- Order Making Policy
- Outdoor Dining Policy and Operating Guidelines
- Park Lands Management Strategy
- Park Lands Olive Management Plan
- Park Lands Signage Plan
- Placement of Small Memorials in Park Lands and Squares
- Privacy Policy
- Public Access to Council Records Operating Guidelines

- Public Art Plan 2008 – 2013
- Public Art Policy
- Public Communication and Consultation Policy
- Public Conveniences Policy
- Purchasing & Code of Tendering Policy
- Rating Policy
- Recreation and Sport Plan – Light'n Up in Adelaide
- Recreation and Sport Park Lands Facilities Policy
- Residential Growth Plan
- Residential Owner Occupier Grant Operating Guidelines
- Retail Action Plan 2003
- Road Naming Policy
- Rundle Lantern Operating Guidelines
- Sale and Disposal of Land and Other Assets Policy
- Smoking Ban in Pubs and Clubs 1 November 2007 Action Plan
- Social Development Strategy
- Sponsorship & Grants Scheme Policy
- Strategic Resource Plan 2008-2012
- Street Tree Planting Policy
- Student Growth Plan
- Sustainable Energy and Greenhouse Action Plan
- Training & Development for the Lord Mayor and Councillors Policy
- Treasury Policy
- Undergrounding (Overhead Electricity & Telecommunication Cables) Policy
- Urban Design Framework
- Use of Council's Civic Rooms Policy
- Visitor Growth Plan
- Volunteer Policy
- Workforce Growth Plan
- Youth Policy "The Time of Your Life"



Brochures

A number of brochures regarding Adelaide City Council services, attractions, history and current issues are available from the Adelaide City Council Customer Centre, Library & Community Centres, Visitor Information Centre and the Central Market.

Documents Required by Legislation

Adelaide City Council is required to make the following documents available to the public under various Acts. These are all available either through the Customer Centre or the website and most are free to inspect, however in some instances to obtain an extract, payment of a fee will be required.

Document	Details
Annual Business Plan & Budget	Customer Centre & Website
Annual Report	Customer Centre & Website
Assessment Record	Customer Centre*
Audited Financial Statements	Contained within Annual Report
Code of Conduct (Elected Members)	Customer Centre & Website
Code of Practice – Access to Meetings & Documents	Customer Centre & Website
Community Land Management Plans	Customer Centre & Website
Contract & Tender Policies	Website
Council / Committee Agenda	Customer Centre & Website
Council / Committee Minutes	Customer Centre & Website
Council Members Expenses, Facilities & Support Policy	Website
Record of Delegations	Available on Request
Freedom of Information Statement	Contained within Annual Report
List of Fees and Charges	Customer Centre* & Website
Notice and Agenda for Meetings	Customer Centre & Website
Order Making Policy	Customer Centre & Website
Public Consultation Policy	Customer Centre & Website
Rating Policy	Customer Centre & Website
Recommendations adopted by Council	Customer Centre & Website (recorded in minutes)
Register of Allowances & Benefits	Customer Centre
Register of By-Laws and Certified Copies	Customer Centre & Website
Register of Community Land	Customer Centre
Register of Expenditure & Campaign Donations	Customer Centre
Register of Interests (Elected Members)	Customer Centre
Register of Public Roads	Customer Centre*
Salaries Register	Customer Centre*
Strategic Management Plan	Customer Centre & Website
Register of Land Management Agreements	Customer Centre
Register of Development Applications	Customer Centre & Website
*Copies/extracts subject to fee	

Other Information Requests

Requests for other information not included in 5.1, 5.2 and 5.3 above will be considered in accordance with the *Freedom of Information Act, 1991*.

Freedom of Information applications should be submitted using the correct form and be as specific as possible to enable the correct documents to be identified. An application fee of \$27.75 must accompany the application. Application forms are available from the Customer Centre or on the website www.adelaidecitycouncil.com.

Applications under this legislation will be dealt with as soon as practicable (and in any case, within 30 days) after receipt.

Fees and charges will be waived for persons demonstrating financial hardship, in accordance with the Freedom of Information (Fees and Charges) Regulations, 2003. Freedom of Information requests should be addressed to:

Freedom of Information Officer
Adelaide City Council
GPO Box 2252
ADELAIDE SA 5001

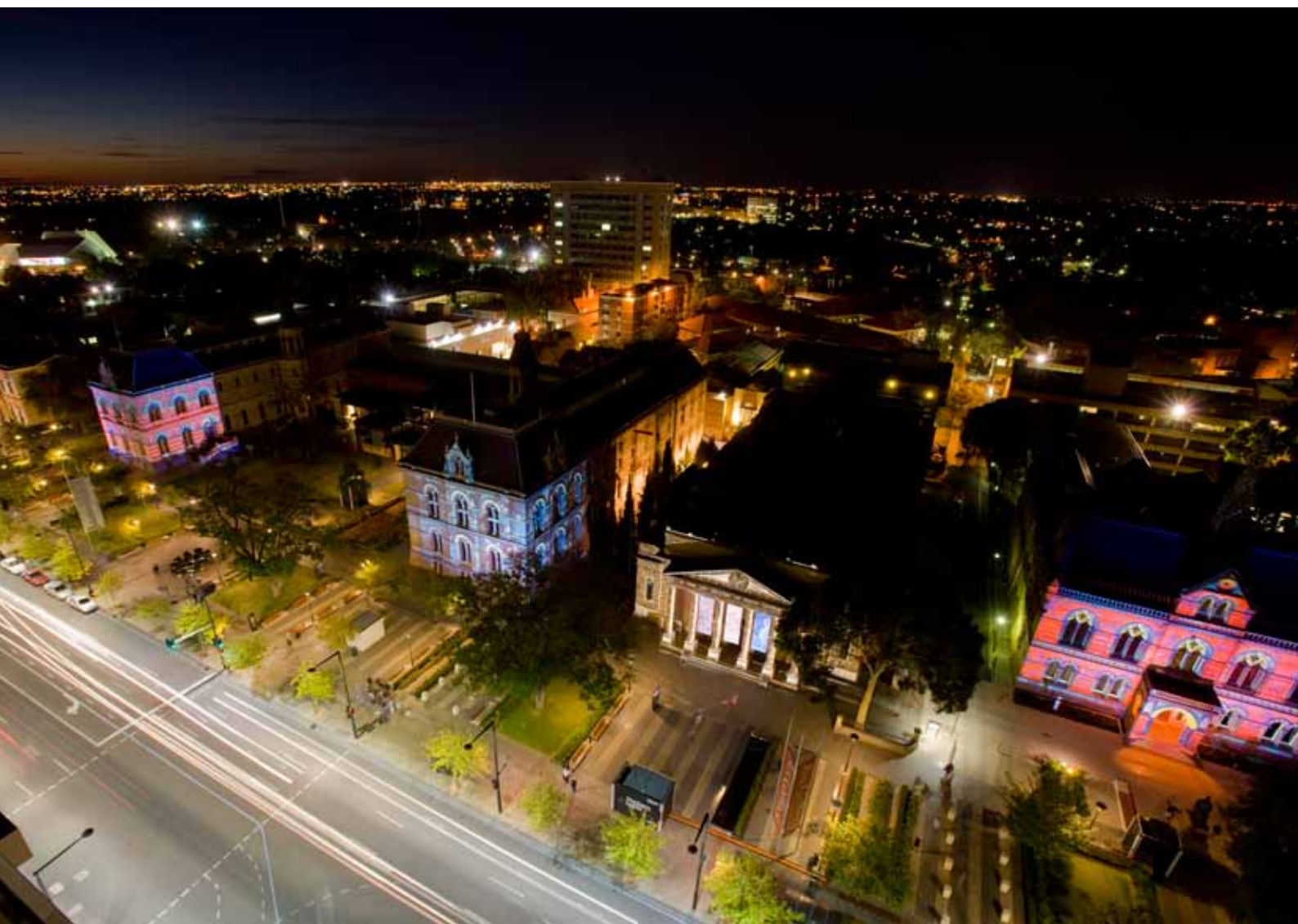
Amendment to Council Records

Under the Freedom of Information Act, a person may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

Where the documents require amending, details of the changes should be lodged with Council's Freedom of Information Officer.

There are no fees or charges for the lodgement or processing of this application and where significant correction of personal records is required and the mistakes were not the applicant's, all fees and charges paid for the original application will be fully refunded.



Internal Controls and Risk Management Statement

Adelaide City Council is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

Adelaide City Council manages strategic and emerging, operational, and financial risks through its Risk Management Framework in accordance with Australian Standards AS/NZS 4360:2004 and the following elements. This ensures risks and internal controls are identified, assessed and properly managed and reported on and that appropriate and effective policies and operating guidelines are in place. Such a process ensures that Council is able to achieve its Strategic Directions and that the Lord Mayor and Councillors fulfil their legislative roles.

The Chief Executive Officer has commissioned a comprehensive review of Adelaide City Council's Risk Management Framework which will be carried out in the 2009/2010 financial year and reflected in the 2009/2010 statement. Supporting this Framework will be a high level Risk Management Group comprising of management, Internal Auditors and Independent Representatives.

Council's Risk Management Framework provides for annual and ongoing risk assessments of business plans and initiatives. Risks identified through this process are managed and mitigated

through the inclusion in various work plans and programs of the Council for implementation throughout the financial year, including the Internal Audit function. The Audit Committee was established pursuant to Section 126 of the *Local Government Act 1999*, to assist the Council discharge its responsibilities. Reporting to the Corporate Strategy & Performance Committee of Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by the Committee and Council in regards to financial reporting, internal control and risk management, whistleblower protection, internal audit and external audit.

Adelaide City Council maintains an Internal Audit function, which reports to management and the Audit Committee. Ernst & Young are the current Internal Auditors. The role of the Internal Auditor is to assist Council and the Chief Executive Officer meet their assurance obligations relating to corporate governance, systems of internal controls and identifying more efficient and effective processes. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the Audit findings each quarter.

Pursuant to Section 128 of the *Local Government Act*, the External Auditors appointed by Council are PKF Chartered Accountants and Business Advisers. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.



Subsidiaries

Adelaide Park Lands Authority

The Adelaide Park Lands Authority was established on 14 December 2006 as a subsidiary of Council with its primary role of providing policy and advice to Council and the State Government in regard to the management of the Park Lands.

For the Adelaide Park Lands Authority Annual Report and Financial Statements please refer to the following pages.

Rundle Mall Management Authority

The Rundle Mall Management Authority (“the Authority”) has been established under Section 42 of the *Local Government Act 1999* as a Subsidiary of the Council. The Authority is responsible for marketing and management of the Rundle Mall precinct as defined by the area bounded by Pulteney Street, North Terrace, King William Street and Grenfell Street. Meetings of the Authority are held in the Rundle Mall Management Office in private at the discretion of the Board.

For the Rundle Mall Management Authority Annual Report and Financial Statements please refer to the following pages.

Waste Care SA

Waste Care SA is a regional subsidiary under section 43 and schedule 2 of the *Local Government Act 1999* and given that Adelaide City Council is a constituent council it is a subsidiary by definition of the *Local Government Act*. Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville and in conjunction with Waste Management Pacific (SA) Pty Ltd operates a Resource Recovery Waste Transfer Station (RRWTS) on land leased from Adelaide City Council at Wingfield.

For the Waste Care SA Annual Report and Financial Statements, please refer to the following pages.





Adelaide City Council

General Purpose Financial Report

For the year ended 30 June 2009

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COMMUNITY FINANCIAL REPORT

What is a community financial report?

A community financial report provides a 'plain English' summary of our audited financial statements.

What do our financial statements show?

The financial statements provide a formal insight into the Adelaide City Council's financial health. They show the value of assets held by the City of Adelaide and indicate how Council and its subsidiaries performed during the year.

What's in the financial statements?

The financial statements consist of four financial reports and explanatory notes supporting the reports.

The four financial reports are:

- Income Statement;
- Balance Sheet;
- Statement of Changes in Equity; and
- Cash Flow Statement.

Income Statement

The Income Statement summarises our financial performance for 2008-09. It shows the difference between our income for the financial year and amount we spent delivering services during the year.

Our operating surplus for the year was \$7.364 million, compared to \$6.690 million for last year. The operating surplus is then adjusted for one off capital related items and assets received free of charge to arrive at Council's net surplus.

The Income Statement also breaks down the City of Adelaide's revenue and expenses into several distinct categories. Only those costs relating to the delivery of our day-to-day services are included in the Income Statement. Costs associated with the purchase or construction of assets are added to the value of the assets shown in the Balance Sheet. The value of our assets used up during the year is shown by the depreciation expense included in the Income Statement.

Income: Where our money came from

Council received \$139.1 million in income during 2008-09. Approximately 49 per cent of Council's income was from rates. User charges such as car parking charges, properties rental income, and parking machines revenue made up a further 38 per cent of Council's revenue.

Expenses: Where our money was spent

Council operating expenditure for 2008-09 was \$131.8 million. The most significant expense component were materials, contracts and other expenses. Employee costs comprised nearly 37 per cent of Council's expenditure.

Balance Sheet: What are we worth?

The Balance Sheet shows what we own (assets), what we owe (liabilities), and our net worth (equity).

Assets: What we own

Assets are split into Current and Non-Current. Current Assets are those assets that represent benefits that will be received by the City of Adelaide within the next financial year. These include cash investments and amounts owed to Council by various debtors.

Non-Current Assets are those assets that represent benefits that will be received over future years. These include infrastructure, property, plant and equipment.

As at 30 June 2009, Council held nearly \$1.3 billion worth of assets.

Liabilities: What we owe

Liabilities are also separated into Current and Non-Current. Current Liabilities are those amounts that are due to be paid by the City of Adelaide within the next financial year. Non-Current Liabilities are those liabilities that represent amounts due to be paid over future years.

The total liabilities figure of \$67.2 million is a decrease of 11 per cent over the previous year.

The difference between our assets and our liabilities is our net worth. This is shown in the Balance Sheet as our 'Total Equity' and is calculated as:

Assets - Liabilities = Total Equity

As at 30 June 2009, our Balance Sheet shows that the Adelaide City Council had a net worth of \$1.2 billion.

Statement of Changes in Equity

The Statement of Changes in Equity summarises the changes in Adelaide City Council's net worth. Our net worth can change as a result of:

- A surplus or profit recorded in the Income Statement;
- The transfer of funds to or from our Reserves; or
- An increase in the value of non-current assets resulting from a revaluation of those assets. With re-valued assets, the increased value amount is transferred to an Asset Revaluation Reserve until the asset is sold.

Cash Flow Statement: How much cash do we have?

The Cash Flow Statement summarises our cash receipts and payments for the financial year and shows the net increase or decrease in our cash balances.

The Cash Flow Statement represents cash 'in hand', whereas the Income Statement is prepared on an accrual basis (including money not yet paid or spent). This means the values in both statements may differ.

COMMUNITY STATEMENTS

Income Statement

Summarises our financial performance

Statement of Changes in Equity

Summarises the change in the community's net worth

Cash Flow Statement

Summarises our cash receipts and payments, and shows the net increase or decrease in our cash balances

Balance Sheet

Shows what we own (assets) and what we owe (liabilities) at the end of the year. The difference between our assets and our liabilities is our net worth

Notes to and forming part of the Financial Report

The financial reports are supported by explanatory notes, which provide further detail regarding the City of Adelaide's accounting policies and the make up of the figures reported in the statements.

Chief Executive Officer's Statement

The Chief Executive Officer's Statement is a declaration from the Chief Executive Officer of Adelaide City Council, that in his opinion, the financial statements are presented fairly and have met all applicable statutory and professional reporting requirements.

Independent Auditor's Report

The Auditor's Report is an independent statement attesting to the fairness of presentation of our financial statements. The Auditor's Report also provides confirmation that our financial statements have been presented in accordance with applicable statutory and professional reporting requirements.

Our financial statements are audited by PKF Chartered Accountants and for this financial year, Adelaide City Council has received a clear audit of its financial statements.

	\$'000
INCOME STATEMENT	
Income	139,126
Operating expenses	(131,762)
Net operating result for the year	7,364
Other items	1,093
NET RESULT FOR THE YEAR	8,457
STATEMENT OF CHANGES IN EQUITY	
Balance at 1 July 2008	1,034,282
Net result for the year	8,457
Other movements	166,061
TOTAL COMMUNITY NET WORTH AT 30 JUNE 2009	1,208,800
CASH FLOW STATEMENT	
Operating activities	33,086
Investing activities	(26,435)
Borrowing repayments	(8,281)
Net increase in cash	(1,630)
Cash balances at 1 July 2008	(4,314)
CASH BALANCES AT 30 JUNE 2009	(5,944)
BALANCE SHEET	
Current assets	38,024
Non current assets	1,237,924
Total assets	1,275,948
Current liabilities	46,020
Non current liabilities	21,128
Total liabilities	67,148
Net community assets	1,208,800
Accumulated surplus	758,352
Reserves	450,448
TOTAL COMMUNITY NET WORTH AT 30 JUNE 2009	1,208,800

Income Statement

For the year ended 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
INCOME			
Rates	2	68,643	63,279
Statutory charges	2	11,729	11,090
User charges	2	52,753	48,335
Grants, subsidies and contributions	2	3,859	3,776
Investment income	2	204	745
Reimbursements	2	740	630
Other income	2	1,198	1,653
Net Gain - joint ventures & associates	19	-	21
Total Income		139,126	129,529
EXPENSES			
Employee costs	3	49,709	44,968
Materials, contracts & other expenses	3	57,125	53,953
Finance costs	3	2,386	3,032
Depreciation, amortisation & impairment	3	22,488	20,886
Net Loss - joint ventures & associates	19	54	-
Total Expenses		131,762	122,839
OPERATING SURPLUS		7,364	6,690
Net (loss) on disposal or revaluation of assets	4	(1,004)	(2,083)
Amounts received specifically for new or upgraded assets	2	2,097	1,777
Physical resources received free of charge	2	-	5,439
NET SURPLUS		8,457	11,823

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet

As at 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	5,056	4,486
Trade & other receivables	5	6,993	8,398
Inventories	5	332	412
		12,381	13,296
Non-current Assets held for Sale	7	25,643	26,413
Total Current Assets		38,024	39,709
Non-current Assets			
Equity accounted investments in Council businesses	6	306	360
Infrastructure, Property, Plant & Equipment	7	1,237,618	1,069,946
Total Non-current Assets		1,237,924	1,070,306
Total Assets		1,275,948	1,110,015
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8	17,273	20,897
Borrowings	8	23,536	17,081
Provisions	8	5,211	5,318
Total Current Liabilities		46,020	43,296
Non-current Liabilities			
Borrowings	8	15,077	27,612
Provisions	8	6,051	4,825
Total Non-current Liabilities		21,128	32,437
Total Liabilities		67,148	75,733
NET ASSETS		1,208,800	1,034,282
EQUITY			
Accumulated Surplus		758,352	748,236
Asset Revaluation Reserve	9	450,448	286,046
TOTAL EQUITY		1,208,800	1,034,282

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes in Equity

For the year ended 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
ACCUMULATED SURPLUS			
Balance at end of previous reporting period		748,236	736,410
Net Surplus for Year		8,457	11,823
Take up of prior year unreconciled Infrastructure, Property, Plant & Equipment balance		-	3
Transfers from Other Reserves		1,659	-
Balance at end of period		758,352	748,236
ASSET REVALUATION RESERVE			
	9		
Balance at end of previous reporting period		286,046	286,342
Gain / (Loss) on revaluation of infrastructure, property, plant & equipment		166,061	(129)
Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment		(1,659)	(547)
Increase on revaluation of RRWTS		-	380
Balance at end of period		450,448	286,046
TOTAL EQUITY AT END OF REPORTING PERIOD			
		1,208,800	1,034,282
Total of all revenues recognised directly in Equity		166,061	380
Total of all expenses recognised directly in Equity		-	(129)
NET CHANGE IN EQUITY		166,061	251

This Statement is to be read in conjunction with the attached Notes

Cash Flow Statement

For the year ended 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts		140,318	128,931
Investment receipts		204	745
Payments			
Operating payments to suppliers & employees		(105,050)	(94,813)
Finance payments		(2,386)	(3,032)
Net Cash provided by Operating Activities	11(b)	33,086	31,831
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Amounts specifically for new or upgraded assets		2,097	1,777
Sale of replaced assets	4	1,147	492
Sale of surplus assets	4	8,865	1,777
Repayments of loans by community groups		10	21
Payments			
Expenditure on renewal / replacement of assets		(22,679)	(20,347)
Expenditure on new / upgraded assets		(15,875)	(17,781)
Net Cash (used in) Investing Activities		(26,435)	(34,061)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments			
Repayments of Borrowings		(8,281)	(2,707)
Net Cash (used in) Financing Activities		(8,281)	(2,707)
Net (Decrease) in cash held		(1,630)	(4,937)
Cash & cash equivalents at beginning of period	11(a)	(4,314)	623
Cash & cash equivalents at end of period	11(a)	(5,944)	(4,314)

This Statement is to be read in conjunction with the attached Notes

Notes to & forming part of the Financial Statements for the year ended 30 June 2009

Note 1

Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board and relevant South Australian legislation.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2. The Local Government Reporting Entity

Adelaide City Council is incorporated under the *SA Local Government Act 1999* and has its principal place of business at 25 Pirie Street, Adelaide. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3. Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as income in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

Expiation fees are recognised as income when control over the expiation fee is obtained. Accordingly, uncollected expiation fees are not recognised as income until payment is received. This is in recognition that Council does not have control over the assets comprising the expiation fees until payment is received or awarded to Council by the judicial system.

4. Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5. Inventories

Inventories held in respect of stores and business undertakings have been valued at the lower of cost and net realisable value.

6. Infrastructure, Property, Plant & Equipment

6.1 Transitional Provisions

As at 1 July 2008, Council has elected not to recognise any values for land under roads acquired before the commencement of AASB 1051 Land Under Roads. Details of the effects of this election are given in Note 7.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

6.2 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as *infrastructure, property, plant & equipment*.

6.3 Materiality

Items of property, plant and equipment with a total value less than \$3,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

6.4 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation

calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land and the civic collection, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Asset Class	Years
<i>Plant, Furniture & Equipment</i>	
Office Furniture & Equipment	3-4
Vehicles and Road-making Equipment	2-8
Other Plant & Equipment	5-15
<i>Building & Other Structures</i>	
Buildings – masonry	50-100
Buildings – other construction	20-40
Park Structures – masonry	50-100
Park Structures – other construction	20-40
Playground equipment	5-15
Benches, seats, etc	10-20
<i>Infrastructure</i>	
Sealed Roads – Surface	15-25
Sealed Roads – Structure	20-80
Bridges – Concrete	80-100
Paving & Footpaths	15-40
Kerb & Gutter	80-100
Drains	100
Culverts	80
Flood Control Structures	80-100
Reticulation Pipes – PVC	70-80
Reticulation Pipes – other	25-75
Pumps & Telemetry	15-25
<i>Other Assets</i>	
Library Books	4-7
Artworks	indefinite

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

6.7 Borrowing Costs

The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Goods & Services are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received.

7.2 Payments Received in Advance, Deposits, Retentions & Bonds

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences (annual leave and long service leave) expected to be paid or settled within 12 months of reporting date are

accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate
5.5% (2008, 7.8%)

Weighted average settlement period
2 years (2008, 2 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

Council in respect of its employees supports two schemes, Local Government Superannuation Scheme and Corporation of the City of Adelaide Superannuation Plan. Both schemes are managed by Local Super.

Local Government Superannuation Scheme

This Scheme has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

The Scheme's Marketlink category receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Scheme.

The Scheme's Salary Link (Defined Benefit) Plan is a multi-employer sponsored plan. As the Scheme's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under AAASB 119.32(b), Council does not use defined benefit accounting for these contributions.

Corporation of the City of Adelaide Scheme

The Scheme, closed to new members, supports Defined Benefit membership only. The cost of providing benefits under the defined benefit plan is determined using the projected unit credit actuarial valuation method. Actuarial gains and losses are recognised in the income statement. Past service cost is recognised immediately to the extent that the benefits are already vested, and otherwise is amortised on a straight-line basis over the average period until the benefits become vested.

The defined benefit asset or liability recognised in the balance sheet represents the present value of the defined benefit obligation, adjusted for unrecognised past service cost, net of the fair value of the plan assets. Any asset resulting from this calculation is limited to past service cost, plus the present value of available refunds and reductions in future contributions to the scheme.

Details of the accounting policies applied and other financial information is reported in Note 18.

10. Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

11. Joint Ventures and Associated Entities

Waste Care SA is a regional subsidiary under section 43 and schedule 2 of the *Local Government Act 1999*. Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville in conjunction with Waste Management Pacific (SA) Pty Ltd to operate a Resource Recovery Waste Transfer Station (RRWTS) on leased land at Wingfield.

In the event of winding up the subsidiary, the City of Adelaide would receive its equity share of any net assets after payment of all expenses of the subsidiary, or be liable to pay its equity share towards all expenses associated with winding up the subsidiary's operations. To offset this potential liability an agreement for the compulsory purchase of the leased land and the purchase of the RRWTS with Waste Management Pacific (SA) has been established. The City of Adelaide equity share is 23.75% and as at 30 June 2009 the total equity of Waste Care SA was \$1,282,681 (2008: \$1,510,987).

The Corporation's share of equity in Waste Care SA of \$304,637 (2008: \$358,859) is reflected in the financial statements.

Adelaide Park Lands Authority was enacted on 14 December 2006 as a subsidiary of Council with its primary role of providing policy and advice to Council and the State Government in regard to the management of the Park Lands. In the event of winding up the subsidiary, the City of Adelaide would receive its equity share of any net assets after payment of all expenses of the subsidiary, or be liable to pay its equity share towards all expenses associated with winding up the subsidiary's operations.

The City of Adelaide equity share is 100% for the year to 30 June 2009 and the total surplus of Adelaide Park Lands Authority was \$nil (2008: \$1k). The Corporation's share of accumulated profits in the Adelaide Park Lands Authority of \$1k (2008: \$1k) is reflected in the financial statements.

The Rundle Mall Management Authority was enacted on 9 October 2008 as a subsidiary of Council with its primary role of promoting Rundle Mall. In the event of winding up the subsidiary, the City of Adelaide would receive its equity share of any net assets after payment of all expenses of the subsidiary, or be liable to pay its equity share towards all expenses associated with winding up the subsidiary's operations.

The City of Adelaide equity share is 100% for the period to 30 June 2009 the total surplus of the Rundle Mall Management Authority was \$nil. The Corporation's share of accumulated profits in the Rundle Mall Management Authority of \$nil is reflected in the financial statements.

12. Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

13. GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax":

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.

- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

14. Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

15. New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2009 reporting period.

- AASB 3 Business Combinations
- AASB 101 Presentation of Financial Statements
- AASB 123 Borrowing Costs
- AASB 127 Consolidated and Separate Financial Statements
- AASB 2007-6 Amendments to Australian Accounting Standards arising from AASB 123
- AASB 2007-8 & AASB 2007-10 Amendments to Australian Accounting Standards arising from AASB 101
- AASB 2008-2 Amendments to Australian Accounting Standards – Puttable Financial Instruments and Obligations arising on Liquidation
- AASB 2008-3 Amendments to Australian Accounting Standards arising from AASB 3 and AASB 127
- AASB 2008-5 & AASB 2008-6 Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB 2008-7 Amendments to Australian Accounting Standards – Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate
- AASB 2008-8 Amendments to Australian Accounting Standards – Eligible Hedged Items
- AASB 2008-9 Amendments to AASB 1049 for Consistency with AASB 101
- AASB 2008-11 Amendments to Australian Accounting Standard – Business Combinations Among Not-for-Profit Entities
- AASB 2008-12 Amendments to Australian Accounting Standards – Reclassification of Financial Assets – Effective Date and Transition
- AASB 2008-13 Amendments to Australian Accounting Standards arising from AASB Interpretation 17 – Distributions of Non-cash Assets to Owners

- Interpretation 15 Agreements for the Construction of Real Estate
- Interpretation 16 Hedges of a Net Investment in a Foreign Operation
- Interpretation 17 Distributions of Non-cash Assets to Owners
- Interpretation 18 Transfers of Assets from Customers
- Standards not affecting local government have been excluded from the above list.

Council is of the view that none of the above new standards will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

Note 2

Income

	2009	2008
	\$'000	\$'000
RATES REVENUES		
General Rates	69,499	64,068
Less: Mandatory rebates	(3,354)	(2,966)
Less: Discretionary rebates, remissions & write-offs	(274)	(319)
	65,871	60,783
Other Rates		
Natural Resource Management Levy	728	587
Rundle Mall Separate Levy	1,884	1,801
	2,612	2,388
Other Charges		
Penalties for late payment	205	134
	205	134
Less: Mandatory rebates	(2)	(1)
Less: Discretionary rebates, remissions & write-offs	(43)	(25)
	68,643	63,279
STATUTORY CHARGES		
Development Act fees	1,494	1,699
Animal registration fees & fines	18	18
Parking fines / expiation fees	9,212	8,361
Food inspections fees / fines	67	50
Section 7 searches	49	54
Encroachments fees	334	363
Outdoor dining fees	316	263
Temporary parking control permits	120	131
Mobile crane permits	31	69
Other fees, fines, penalties & expiations	88	82
	11,729	11,090
USER CHARGES		
Adelaide Aquatic Centre charges	5,915	5,470
Adelaide Golf Links charges	1,902	1,842
Off-street parking	24,927	22,465
Adelaide Town Hall charges	991	978
Waste Management Fees	1,937	1,885
Property rental	8,493	7,732
Parking fees	7,354	6,643
Compost sales	356	379
Sundry	878	941
	52,753	48,335

Note 2

Income (continued)

	2009	2008
	\$'000	\$'000
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	37	72
Banks & other	167	673
	204	745
REIMBURSEMENTS		
For private works	605	586
Other	135	44
	740	630
OTHER INCOME		
Insurance & other recoupments	525	1,375
Rebates received	196	-
Recycling refunds	124	-
Sundry	353	278
	1,198	1,653
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Amounts specifically for new or upgraded assets	2,097	1,777
Other grants, subsidies and contributions	3,859	3,776
	5,956	5,553
<i>The functions to which these grants relate are shown in Note 12.</i>		
Source of Grants		
Commonwealth Government	1,120	1,009
State Government	4,765	4,138
Other	71	406
	5,956	5,553
Conditions over grants & contributions		
Grants and contributions which were obtained on the condition that they be expended for specific purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	1,399	1,452
Less: expended during the current period from revenues recognised in previous reporting periods - Infrastructure	(817)	(855)
Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions - Infrastructure	1,806	802
Net increase (decrease) in restricted assets in the current reporting period	989	(53)
Unexpended at the close of this reporting period and held as restricted assets	2,388	1,399
PHYSICAL RESOURCES RECEIVED FREE OF CHARGE		
Land & Improvements	-	97
Infrastructure	-	4,929
Buildings	-	413
TOTAL PHYSICAL RESOURCES RECEIVED	-	5,439

Note 3

Expenses

		2009	2008
	Notes	\$'000	\$'000
EMPLOYEE COSTS			
Salaries and Wages		48,282	43,562
Employee leave expense		1,722	1,371
Superannuation – defined contribution plan contributions	18	1,982	2,524
Superannuation – defined benefit plan contributions	18	1,255	1,287
Superannuation – unfunded superannuation liability		854	-
Workers' Compensation Insurance		1,433	1,314
Income Protection Insurance		198	190
Less: Capitalised and distributed costs		(6,017)	(5,280)
Total Operating Employee Costs		49,709	44,968
Total Number of Employees			
(Full time equivalent at end of reporting period)		704	670
MATERIALS, CONTRACTS & OTHER EXPENSES			
Prescribed Expenses			
Auditor's Remuneration			
Auditing the financial reports		40	41
Financial audits of acquittal statements		18	12
Other Auditors		25	20
Bad and Doubtful Debts		33	1,000
Elected members' expenses		276	260
Election expenses		-	239
Subtotal - Prescribed Expenses		392	1,572
Other Materials, Contracts & Expenses			
Individually Significant Items		29,634	25,071
Contractors		8,409	8,288
Energy		4,695	4,162
Parts, accessories & consumables		4,314	4,373
Professional services		4,005	4,421
Maintenance		3,576	3,556
Legal expenses		977	1,032
Levies paid to government			
NRM levy		691	570
Other levies		427	392
Other		5	516
Subtotal – Other Materials, Contracts & Expenses		56,733	52,381
		57,125	53,953

Note 3

Expenses (continued)

	2009	2008
	\$'000	\$'000
INDIVIDUALLY SIGNIFICANT ITEMS		
Sponsorships, contributions and donations	4,555	3,964
Work In Progress write-off	4,209	3,093
Rent	3,917	3,556
Contributions to Rundle Mall Marketing Authority	2,375	-
Insurance	1,744	1,672
Water	1,539	1,368
Cleaning	1,448	720
Security	1,169	1,131
Catering	1,072	1,016
External plant hire	1,005	1,090
Advertising and promotion	1,001	2,178
Waste services	897	931
Rates and taxes	754	628
Training and development	627	499
Communications	620	631
Printing and postage	513	610
Cash collection	459	98
Minor plant and equipment	340	344
Contributions to Adelaide Park Lands Authority	289	95
Searches	282	180
Bank charges	275	268
Subscriptions	203	248
Entertainment – Council & civic events	174	250
Registrations	167	159
Remediation	-	342
	29,634	25,071
FINANCE COSTS		
Interest on short-term borrowings	717	613
Interest on Loans	1,669	2,419
	2,386	3,032
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Land & Buildings	8,279	7,883
Infrastructure	10,467	9,609
Equipment, furniture & fittings	3,469	2,989
Other assets	273	405
	22,488	20,886

Note 4

Disposal of Assets

	2009	2008
	\$'000	\$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
Assets renewed or directly replaced		
Proceeds from disposal	1,147	492
Less: Carrying amount of assets sold or disposed of	1,563	1,241
Gain (Loss) on disposal	(416)	(749)
Assets surplus to requirements		
Proceeds from disposal	8,865	1,777
Less: Carrying amount of assets sold or disposed of	9,453	3,111
Gain (Loss) on disposal	(588)	(1,334)
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(1,004)	(2,083)

Note 5

Current Assets

	2009	2008
	\$'000	\$'000
CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	2,270	3,181
Deposits at Call	2,786	1,305
	5,056	4,486
TRADE & OTHER RECEIVABLES		
Rates – General & Other	1,428	1,210
Accrued Revenues	492	1,235
Debtors – general	5,111	5,632
GST Recoupment	607	872
Prepayments	488	574
Loans to community organisations	-	10
Total	8,126	9,533
Less: Allowance for Doubtful Debts	1,133	1,135
	6,993	8,398
INVENTORIES		
Stores & Materials	95	98
Trading Stock	203	223
Other	34	91
	332	412

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year.

Note 6

Non-Current Assets

		2009	2008
	Notes	\$'000	\$'000
EQUITY ACCOUNTED INVESTMENTS IN COUNCIL BUSINESSES			
Adelaide Park Lands Authority	19	1	1
Waste Care SA	19	305	359
		306	360

Note 7

Infrastructure, Property & Plant & Equipment

	2008 \$'000				2009 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
CURRENT ASSETS								
Non-Current Assets held for Sale	-	26,413	-	26,413	25,643	-	-	25,643
NON-CURRENT ASSETS								
Park Lands	-	388,400	-	388,400	-	388,400	-	388,400
Park Lands Improvements	53,853	5,398	(30,898)	28,353	53,853	5,976	(31,886)	27,943
Land	72,052	-	-	72,052	138,399	-	-	138,399
Buildings	170,596	30,902	(25,101)	176,397	401,992	8,283	(143,081)	267,194
Infrastructure	505,752	16,590	(196,419)	325,923	505,753	36,083	(213,143)	328,693
Equipment Furniture & Fittings	-	28,792	(16,389)	12,403	-	32,724	(19,401)	13,323
Other – WIP	-	52,969	-	52,969	-	60,164	-	60,164
Other	3,771	11,697	(2,019)	13,449	3,771	12,023	(2,292)	13,502
	806,024	534,748	(270,826)	1,069,946	1,103,768	543,653	(409,803)	1,237,618
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	806,024	561,161	(270,826)	1,096,359	1,129,411	543,653	(409,803)	1,263,261
2008 Totals	807,524	537,626	(263,353)	1,081,797	806,024	561,161	(270,826)	1,096,359

	2008 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2009 \$'000
	CARRYING AMOUNT	Additions	Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT
CURRENT ASSETS								
Non-Current Assets held for Sale	26,413	-	(6,808)	-	-	(130)	6,168	25,643
NON-CURRENT ASSETS								
Park Lands	388,400	-	-	-	-	-	-	388,400
Park Lands Improvements	28,353	578	-	(988)	-	-	-	27,943
Land	72,052	398	(2,638)	-	-	796	67,791	138,399
Buildings	176,397	8,283	(8)	(7,291)	-	(2,289)	92,102	267,194
Infrastructure	325,923	13,237	-	(10,467)	-	-	-	328,693
Equipment Furniture & Fittings	12,403	4,283	(1,562)	(3,469)	-	1,668	-	13,323
Other – WIP	52,969	11,404	-	-	(4,209)	-	-	60,164
Other	13,449	371	-	(273)	-	(45)	-	13,502
	1,069,946	38,554	(4,208)	(22,488)	(4,209)	130	159,893	1,237,618
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	1,096,359	38,554	(11,016)	(22,488)	(4,209)	-	166,061	1,263,261
2008 Totals	1,081,798	43,567	(4,351)	(20,686)	(3,293)	-	(676)	1,096,359

Note 7: Infrastructure, Property & Plant & Equipment (continued)

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost for the purposes of AIFRS.

Park Lands

Park Lands, including City squares and sports fields, were internally valued at 30 June 2003 at deemed cost.

Park Lands Improvements

Park Lands Improvement assets were valued by Council officers at written down replacement cost during the reporting period ended 30 June 2003.

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Land assets were valued by Maloney Field Services (Australia) Pty Ltd at current market value during the reporting period ended 30 June 2009.

Buildings

Buildings assets were valued by Maloney Field Services (Australia) Pty Ltd at written down current replacement cost during the reporting period ended 30 June 2009. All acquisitions made after the respective dates of valuation are recorded at cost.

Infrastructure

Infrastructure assets such as transportation, footpaths, stormwater drainage, etc, were valued by Council officers at written down current replacement cost during the reporting period ended 30 June 2007. For assets such as significant bridges where internal expertise is not available external valuers are utilised. All acquisitions made after the respective dates of valuation are recorded at cost.

Equipment, Furniture & Fittings

Pursuant to Council's election, these assets are recognised on the cost basis.

All other assets

Pursuant to Council's election, these assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

Note 8

Liabilities

	2009		2008	
	\$'000		\$'000	
	Current	Non-Current	Current	Non-Current
TRADE & OTHER PAYABLES				
Goods & Services	6,741	-	11,147	-
Payments received in advance	586	-	260	-
Accrued expenses – employee entitlements	457	-	1,790	-
Accrued expenses – other	3,648	-	2,382	-
Deposits, Retentions & Bonds	99	-	86	-
Other	5,742	-	5,232	-
	17,273	-	20,897	-
BORROWINGS				
Short-term draw down facilities	11,000	-	8,800	-
Loans	12,536	15,077	8,281	27,612
	23,536	15,077	17,081	27,612
All interest bearing liabilities are secured over the future revenues of the Council.				
PROVISIONS				
Employee entitlements (including oncosts)	4,965	4,711	4,729	4,352
Employee entitlements – unfunded superannuation liability	-	854	-	-
Rundle Arcade Validation Booth	-	239	-	226
Wingfield remediation	246	247	246	247
Other	-	-	343	-
	5,211	6,051	5,318	4,825
Movements in Provisions - 2009 year only <i>(current & non-current)</i>				
	Insurance Losses	Future Reinstatement	Other Provisions	
Opening Balance	-	-	10,143	
Add - Additional amounts recognised	-	-	2,470	
(Less) - Payments	-	-	(1,351)	
Closing Balance	-	-	11,262	

Note 9

Reserves

	01/07/08	Net Increments (Decre- ments)	Transfers on Sale	30/06/09
	\$'000	\$'000	\$'000	\$'000
ASSET REVALUATION RESERVE				
Land & Buildings	26,305	166,061	(1,659)	190,707
Infrastructure	258,358	-	-	258,358
Other	1,383	-	-	1,383
TOTAL	286,046	166,061	(1,659)	450,448
2008 Totals	286,342	251	(547)	286,046
PURPOSES OF RESERVES				
Asset Revaluation Reserve				
The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets and available-for-sale financial assets.				

Note 10

Assets Subject to Restrictions

		2009	2008
	Notes	\$'000	\$'000
CASH & FINANCIAL ASSETS			
Other unexpended amounts from other levels of Government		2,473	1,001
Other		312	304
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS		2,785	1,305
The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance.			
Trade & Other Payables	8	2,785	1,305
		2,785	1,305

Note 11

Reconciliation to Cash Flow Statement

(A) RECONCILIATION OF CASH			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:			
		2009	2008
	Notes	\$'000	\$'000
Total cash & equivalent assets	5	5,056	4,486
Less: Short-term draw down facilities	8	(11,000)	(8,800)
Balances per Cash Flow Statement		(5,944)	(4,314)
(B) RECONCILIATION OF CHANGE IN NET ASSETS TO CASH FROM OPERATING ACTIVITIES			
Net Surplus (Deficit)		8,457	11,823
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		22,488	20,886
Equity movements in equity accounted investments (increase) decrease		54	(21)
Non-cash asset acquisitions		-	(5,439)
Grants for capital acquisitions treated as Investing Activity		(2,097)	(1,777)
Net (Gain) Loss on Disposals		1,004	2,083
		29,906	27,555
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		1,396	169
Net (increase) decrease in inventories		80	(138)
Net increase (decrease) in trade & other payables		(3,624)	503
Net increase (decrease) in other provisions		1,119	649
Net (increase) decrease in Capital WIP Prior Year		4,209	3,093
		3,180	4,276
Net Cash provided by operations		33,086	31,831
(C) NON-CASH FINANCING AND INVESTING ACTIVITIES			
Acquisition of assets by means of:			
- Physical resources received free of charge	2	-	5,439
<i>Amounts recognised in Income Statement</i>		-	5,439
		-	5,439
(D) FINANCING ARRANGEMENTS			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		500	500
Corporate Credit Cards		625	625
Council has immediate access to \$25m short-term draw-down facilities, and variable interest rate borrowings under cash advance facilities, from the Local Government Finance Authority of SA (\$10m) and Westpac (\$15m).			

Note 12

Functions

REVENUES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES										
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN REVENUES		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Business Operations	44,439	40,622	35,456	31,444	8,983	9,178	544	648	440,576	284,324
Community & Civic Services	1,057	1,079	9,180	9,291	(8,123)	(8,212)	1,989	1,378	13,503	13,449
Corporate Support Services	1,771	3,028	22,657	18,295	(20,886)	(15,267)	1,612	1,521	7,151	6,641
Infrastructure Management & Maintenance Services	2,808	2,059	36,313	35,700	(33,505)	(33,641)	1,487	1,396	812,681	803,315
Treasury Management	204	745	2,692	3,333	(2,488)	(2,588)	-	-	-	-
Operating Projects	2,350	2,553	12,097	11,994	(9,747)	(9,441)	284	521	-	-
Policy & Planning Services	18	57	4,477	4,099	(4,459)	(4,042)	14	55	-	-
Regulatory & Statutory Services	86,479	79,386	8,890	8,683	77,589	70,703	26	34	2,037	2,286
TOTALS	139,126	129,529	131,762	122,839	7,364	6,690	5,956	5,553	1,275,948	1,110,015

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Note 12: Functions (continued)

Components of Functions

The activities relating to Council functions are as follows:

Business Operations

UPark, Corporate Property, Adelaide Central Market, Adelaide Aquatic Centre, Adelaide Town Hall, Adelaide Golf Links, and Wingfield Waste & Recycling Centre.

Community & Civic Services

Archives & Civic Collection Management, Civic Functions, Customer Service Centre, Event Management, Governance Support, Library Services, Marketing, Strategic Communications, and Volunteer & Community Services.

Corporate Support Services

Corporate ICT System Management, Council & Committee Support, Creative Services, Executive Management Support, Financial Support Services, Human Resources, Rating & Grants Administration, Records Management & Mail Processing, Research & Performance Monitoring, Risk Management, Strategic & Corporate Business Planning, Website Content & Design, Depot Finance & Administration, Business Excellence, Organisational Change & Development, and Intergovernmental Relations.

Infrastructure Management & Maintenance Services

Capital Works – Project Delivery, Capital Works & Maintenance, City Design Services, Cleansing, Horticulture, Infrastructure Asset Management, and Workshop Services.

Treasury Management

Cash Flow & Debt Management.

Operating Projects

2008-09 Adopted Operating Project strategies of Populous Capital City, Unique Heritage, Park Lands and City Design, Accessibly and Connected Capital City, Culturally Vibrant City, Strong and Fair Communities, Economically Prosperous City, Environmentally Sustainable City and Leading Council.

Policy & Planning Services

Sustainability, City & Park Lands, Park Land Policy, Resident Growth & Affordable Housing Policy, Social & Neighbourhood Planning, Strategic

Property Projects, Visitors Growth & Arts and Culture and Workforce, Student & Economic Growth.

Regulatory & Statutory Services

Compliance & Technical Services, Development Assessment, Development Compliance & Permits Services, Environmental Health Services and On Street Parking Services.

Note 13

Financial Instruments

RECOGNISED FINANCIAL INSTRUMENTS	
Bank, Deposits at Call, Short-Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Terms & conditions: Deposits are at call and returning variable interest rates. Short-term deposits are invested in the LGFA or, in at call bank accounts depending on the interest rates at the time of investment.</p> <p>Carrying amount: Approximates fair value due to the short-term to maturity.</p>
Receivables <i>Rates & Associated Charges (including legals & penalties for late payment)</i>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Secured over the subject land, rates arrears attract interest of 8.25% (2008: 7.25%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: Approximates fair value (after deduction of any allowance).</p>
Receivables <i>Fees & other charges</i>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is not longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: Approximates fair value (after deduction of any allowance).</p>
Receivables <i>Other levels of government</i>	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth and the State.</p> <p>Carrying amount: Approximates fair value.</p>
Liabilities <i>Creditors and Accruals</i>	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: Approximates fair value.</p>
Liabilities <i>Interest Bearing Loans</i>	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: Secured over future revenues, loans may be either, repayable by equal six monthly instalments of principal & interest, or interest only. Loans are procured via a tender process and interest rates are secured at drawdown.</p> <p>Carrying amount: Approximates fair value.</p>
Liabilities <i>Finance Leases</i>	<p>Accounting Policy: Accounted for in accordance with AASB 117.</p>

Note 13

Financial Instruments (continued)

LIQUIDITY ANALYSIS					
2009	Receivable ≤ 1 year	Receivable > 1 year ≤ 5 years	Receivable > 5 years	Total Contractual Cash Flows	Carrying Value
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCIAL ASSETS					
Fair Value through P&L					
Cash Assets	2,270	-	-	2,270	2,270
Other Financial Assets	2,786	-	-	2,786	2,786
Loans & Receivables					
Receivables	6,993	-	-	6,993	6,993
Total	12,049	-	-	12,049	12,049
	Due ≤ 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Value
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCIAL LIABILITIES					
Payables	6,741	-	-	6,741	6,741
Short-term Borrowings	25,251	-	-	25,251	23,536
Borrowings	-	15,576	1,901	17,477	15,077
Total	31,992	15,576	1,901	49,469	45,354
NET FINANCIAL ASSETS (LIABILITIES)	(19,943)	(15,576)	(1,901)	(37,420)	(33,305)

Note 13

Financial Instruments (continued)

LIQUIDITY ANALYSIS					
2008	Receivable ≤ 1 year	Receivable > 1 year ≤ 5 years	Receivable > 5 years	Total Contractual Cash Flows	Carrying Value
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCIAL ASSETS					
Fair Value through P&L					
Cash Assets	3,181	-	-	3,181	3,181
Other Financial Assets	1,305	-	-	1,305	1,305
Loans & Receivables					
Receivables	8,398	-	-	8,398	8,398
Total	12,884	-	-	12,884	12,884
	Due ≤ 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Value
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCIAL LIABILITIES					
Payables	11,148	-	-	11,148	11,148
Short-term Borrowings	19,332	-	-	19,332	17,081
Borrowings	-	29,194	2,534	31,728	27,612
Total	30,480	29,194	2,534	62,208	55,841
NET FINANCIAL ASSETS (LIABILITIES)	(17,596)	(29,194)	(2,534)	(49,324)	(42,957)

Note 13

Financial Instruments (continued)

The following interest rates were applicable to Council's financial assets at balance date:

	30 June 2009		30 June 2008	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Other Variable Rates	2.78	2,786	7.14	1,305
		2,786		1,305

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2009		30 June 2008	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
Other Variable Rates	3.52	11,000	7.86	8,800
Fixed Interest Rates	6.39	27,613	6.40	35,893
		38,613		44,693

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. With the exception of investments, there is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts.

All Council investments are made with the SA Local Government Finance Authority (guaranteed by the SA Government), banks, or institutions with a minimum rating of A1 per Standard & Poors. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of Council's financial instruments – both assets and liabilities – are at fixed rates. Any such variations in future cash flows will not be material in effect on either Council incomes or expenditures.

Note 14

Commitments for Expenditure

	2009	2008
	\$'000	\$'000
CAPITAL COMMITMENTS		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities		
Not later than one year	11,812	4,232

Note 15

Financial Indicators

These Financial Indicators have been calculated in accordance with *Information Paper 9 – Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

	2009	2008	2007
Operating Surplus			
<i>Being the operating surplus (deficit) before capital amounts.</i>	7,364	6,690	4,329
Operating Surplus Ratio			
Operating Surplus / Rates (general & other less NRM levy)	10.84%	10.67%	7.54%
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
Net Financial Liabilities			
	54,767	62,438	59,005
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).</i>			
Net Financial Liabilities Ratio			
Net Financial Liabilities / Total Operating Revenue less NRM levy	39.57%	48.43%	50.01%
Interest Cover Ratio			
Net Interest Expense / Total Operating Revenue less NRM levy less Investment Income	1.58%	1.78%	1.10%
Asset Sustainability Ratio			
Net Asset Renewals / Depreciation Expense	95.75%	95.06%	97.62%
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			
Asset Consumption Ratio			
Carrying value of depreciable assets / Gross value of depreciable assets	63.43%	69.24%	69.43%
<i>Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.</i>			

Note 16

Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2009	2008
	\$'000	\$'000
Income	139,126	129,528
Less Expenses	(131,762)	(122,838)
Operating Surplus	7,364	6,690
Add Capital Program Write-Off from Previous Years & Net gain / (loss) - joint ventures & associates	4,209	3,093
Funding Surplus	11,573	9,783
Less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	22,679	20,347
Less Depreciation, Amortisation and Impairment	(22,488)	(20,886)
Less Proceeds from Sale of Replaced Assets	(1,147)	(492)
	(956)	(1,031)
Less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	15,875	17,781
Less Amounts received specifically for New and Upgraded Assets	(2,097)	(1,777)
Less Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	(8,865)	(1,777)
	4,913	14,227
Net Lending / (Borrowing) for Financial Year	7,616	(3,413)

Note 17

Operating Leases

Lease payment commitments of Council

At the reporting date the Corporation had the following lease obligations which have not been recognised as liabilities in the Balance Sheet:

	2009	2008
	\$'000	\$'000
Not later than one year	4,387	4,213
Later than one year and not later than five years	19,116	18,293
Later than five years	52,662	50,966
	76,165	73,472

These lease obligations are predominantly for the operating lease of land and buildings

Note 18

Superannuation

Council in respect of its employees supports two schemes, Local Government Superannuation Scheme and Corporation of the City of Adelaide Superannuation Plan. Both schemes are managed by Local Super.

Local Government Superannuation Scheme

The Scheme supporting the vast majority of Council employees, has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

The Scheme's Marketlink category, Local Super, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Scheme.

The Scheme's Salary Link (Defined Benefit) Plan is a multi-employer sponsored plan. As the Scheme's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

Actuarial Review at 30 June 2008

Council makes employer contributions to the Salary Link category of the Scheme at rates determined by the Trustee on the advice of the Scheme's Actuary. As required by the Trust Deed and superannuation law an actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2008, determined that the Fund was in a satisfactory financial position as at 30 June 2008. However, in view of the substantial fall in asset values after 30 June 2008, it was necessary to reconsider this position.

Fund Position at 30 June 2009

The Actuary also considered the Scheme position as at 30 June 2009. Due to the recent movements in investment markets the actuary has determined

that the Scheme is currently in an "unsatisfactory financial position" as that term is used under superannuation law. This means that there are currently insufficient assets to be able to pay Salarylink benefits should all existing members cease employment at the same time. Whilst it is unlikely that this will occur, the Trustee is currently liaising with the Local Government Association, on behalf of the employers in the Scheme, and the government regulator, APRA, to determine an appropriate plan of action to rectify the Scheme's financial position as soon as practicable.

In addition, the Trustee is currently reviewing the results of the actuarial review in more detail and will consider the recommendations and advise members in due course. As Council makes employer contributions to the Salary Link category of the Scheme at rates determined by the Trustee on the advice of the Scheme's Actuary, contributions may be amended to meet future obligations to enable all liabilities to be met by the fund.

Corporation of the City of Adelaide Superannuation Plan

The Scheme, closed to new members, supports Defined Benefit membership only. As at 30 June 2009 there were 15 active members.

Council makes employer contributions to the Scheme at rates determined by the Trustee on the advice of the Scheme's Actuary. On the basis of the results of the most recent full actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2008, the Trustee has determined that the current funding arrangements are inadequate for the expected Defined Benefit Plan liabilities.

The deficit within the plan is primarily attributed to poor investment returns earned by the fund for the year ending June 30 2008 and year ending 30 June 2009. In addition, based on the strength of the fund, previous actuarial reviews have supported the continuation of the contribution holiday with no contributions having been made since 1995.

Following an updated actuarial review, a liability has been recorded in the 2008/09 Financial Statements as per AASB119 requirements. The liability reflects the present value of future benefit payments expected to be made to the funds defined benefit members in respect of their membership as at 30 June 2009. It is intended that holiday contribution period be suspended in order for the fund to return to a more satisfactory financial position.

Note 18: Superannuation (continued)

Local Super - City of Adelaide Superannuation Plan: AASB119 disclosures

	Year ending 30 June 2009 \$'000	Year ending 30 June 2008 \$'000
Amount recognised in the balance sheet		
a) Defined Benefit Obligation	5,233	5,542
b) Fair Value (MV) of Assets	(4,507)	(6,131)
c) Funded Status	726	(589)
d) Unrecognised (Gain)/Loss	n/a	n/a
e) Net (Asset)/Liability	726	(589)
f) Contributions Tax Reserve	128	(104)
g) Net (Asset)/Liability Recognised in Balance Sheet (Grossed up for Contributions Tax)	854	(693)
Expense recognised in the income statement for the year to 30 June 2009		
a) Current Service Cost	134	-
b) Member Contributions	-	-
c) Interest Cost	350	
d) Expected (Return)/Loss on Assets	(459)	
e) Actuarial (Gain)/Loss	1,262	
f) Plan Expenses	28	
g) Net Expense	1,315	
h) Contributions Tax	232	
i) Total Expense	1,547	
j) Surplus not recorded in 2007/08 Income Statement	(693)	
k) Net Expense Recognised in the 2008/09 Income Statement (Grossed up for Contributions Tax)	854	
Projected expense to be recognised in the income statement for the year to 30 June 2010		
a) Current Service Cost	123	
b) Member Contributions	-	
c) Interest Cost	237	
d) Expected (Return)/Loss on Assets	(311)	
e) Actuarial (Gain)/Loss	-	
f) Plan Expenses	29	
g) Net Expense	79	
h) Contributions Tax	13	
i) Net Expense Recognised in the Income Statement (Grossed up for Contributions Tax)	92	

Note 18: Superannuation (continued)

Local Super - City of Adelaide Superannuation Plan: AASB119 disclosures

	Year ending 30 June 2009 \$'000
Reconciliation of defined benefit obligation	
a) Defined Benefit Obligation at start of year	5,542
b) Service Cost	(134)
c) Interest Cost	350
d) Member contributions	-
e) (Benefit Payments)	(758)
f) Actuarial (Gain)/Loss	(35)
g) Defined Benefit Obligation at end of year	5,233
Reconciliation of fair value of plan assets	
a) Fair Value of Plan Assets as start of year	6,131
b) Employer Contributions	-
c) Member Contributions	-
d) (Benefit Payments)	(758)
e) (Plan Expenses)	(28)
f) Contribution Tax	-
g) Expected Return on Assets	459
h) Asset Gain/(Loss)	(1,297)
i) Fair Value of Plan Assets as end of year	4,507

Local Super - City of Adelaide Superannuation Plan: AASB119 assumptions

The assumptions used to prepare the disclosure information under AASB 119 for the year ending 30 June 2009 and at 30 June 2008 are summarised below:

Financial Assumptions

Discount rate (gross) at 30 June 2009: 5.0% p.a.

The discount rate is based on the 3 and 5 year Government bond rates as at the date of calculation, (6.6% at June 30 2008, based on the 5 year bond rate).

Expected return on assets: 8.0% p.a.

A long-term assumption taken from the last actuarial investigation as at 30 June 2008.

Average Salary Increases: 4.0% p.a.

Taken from the last actuarial investigation as at 30 June 2008.

Expenses: 0.23% of assets and 2% of salary

Taken from the last actuarial investigation as at 30 June 2008.

Financial Assumptions

The demographic assumptions used are the same as those from the 30 June 2008 actuarial investigation.

Note 19

Joint Ventures & Associated Entities

Waste Care SA

Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville in conjunction with Waste Management Pacific (SA) Pty Ltd to operate a Resource Recovery Waste Transfer Station (RRWTS) on leased land at Wingfield.

	2009	2008
WASTE CARE SA		
Council's respective interests are:	%	%
Interest in outputs of the joint operation	23.75	23.75
Ownership interest in the joint operation	23.75	23.75
The proportion of voting power in the joint operation	16.67	16.67
	\$'000	\$'000
Movements in Investment in Joint Operation		
Opening Balance	359	(41)
Share in Operating Result	(54)	20
Share in revaluation of RRWTS	-	380
Share in Equity of Joint Operation	305	359
Expenditure Commitments		
<i>Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:</i>		
Operating Expenditures Payable		
Not later than one year	47	45
	47	45

Adelaide Park Lands Authority

Adelaide Park Lands Authority was established on 14 December 2006 as a subsidiary of Council with its primary role of providing policy and advice to Council and the State Government in regard to the management of the Park Lands.

	2009	2008
ADELAIDE PARK LANDS AUTHORITY		
Council's respective interests are:	%	%
Interest in outputs of the joint operation	100.00	100.00
Ownership interest in the joint operation	100.00	100.00
The proportion of voting power in the joint operation	100.00	100.00

Adelaide Park Lands Authority (continued)

	2009	2008
	\$'000	\$'000
Movements in Investment in Joint Operation		
Opening Balance	1	-
Share in Operating Result	-	1
Share in Equity of Joint Operation	1	1

Rundle Mall Management Authority

The Rundle Mall Subsidiary was enacted on 9 October 2008 as a subsidiary of Council with its primary role being the promotion of the Rundle Mall.

	2009	2008
RUNDLE MALL MANAGEMENT AUTHORITY		
Council's respective interests are:	%	%
Interest in outputs of the joint operation	100.00	-
Ownership interest in the joint operation	100.00	-
The proportion of voting power in the joint operation	100.00	-
	\$'000	\$'000
Movements in Investment in Joint Operation		
Opening Balance	-	-
Share in Operating Result	-	-
Share in Equity of Joint Operation	-	-

Note 20

Contingencies & Assets & Liabilities not recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

LEGAL EXPENSES

Supreme Court SA proceedings are ongoing against the Corporation by India Pty Ltd, claiming damages and other losses in the sum of \$3m in addition to interest and costs.

The nature of the dispute centres on the alleged failure of the Corporation to enter into a lease agreement in respect of a ticket validation booth in a car park operated by the Corporation and leased from India Pty Ltd.

The Corporation is vigorously defending the action.

Note 21

Capital City Development & Economic Development

Expenditure of \$5.7m was incurred in relation to Council's commitments under the Capital City Development Program. This represents 4.0% of total expenditure for the year ended 30 June 2009.

In accordance with the requirements of the *City of Adelaide Act 1998*, expenditure of \$20.2m was incurred for works, services and activities that directly related to Council's economic development program. This represents 14% of the total expenditure for the year ended 30 June 2009.

Statement by Chief Executive Officer and Adoption Statement Annual Financial Statements for the year ended 30 June 2009

Statement by Chief Executive Officer

I, Peter Smith, the person for the time being occupying the position of Chief Executive Officer of Adelaide City Council, do hereby state that the Financial Statements of the Council for the year ended 30 June 2009 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



Peter Smith
Chief Executive Officer

Signed at Adelaide, this 25th day of September 2009

Adoption Statement

Laid before the Corporation of the City of Adelaide and adopted on the 12th day of October 2009.



Michael Harbison
Lord Mayor

Independent Audit Report

Independent Audit Report to the Principal Member of the Adelaide City Council

We have audited the accompanying financial report of the Adelaide City Council (“the Council”), which comprises the Balance Sheet as at 30 June 2009, and the Income Statement, Statement of Changes in Equity and Cash Flow Statement for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Statement by the Chief Executive Officer.

Council’s responsibility for the Financial Report

The Council’s officers are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act, 1999* and the *Local Government (Financial Management) Regulations 1999*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances. In Note 1, the Council also states, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that compliance with Australian Equivalents to International Financial Reporting Standards as they apply to non-for-profit entities, ensures that the financial report, comprising the financial statements and notes, complies with International Financial Reporting Standards.

Auditor’s Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity’s preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our audit procedures have also included an evaluation of the compliance by Council with the *Local Government Act, 1999* together with the *Local Government (Financial Management) Regulations 1999* made under that Act.

All of these procedures have been undertaken to assess whether in all material respects the financial report presents fairly, in accordance with Australian Accounting Standards and other mandatory financial reporting requirements in Australia, a view which is consistent with our understanding of the Council’s financial position, and of its performance as represented by the results of its operations and cash flows.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion the financial report of the Adelaide City Council is properly drawn up;

- (a) to give a true and fair view of the Council's state of affairs as at 30 June 2009 and changes in equity resulting from operations and cash flows for the year ended on that date; and
- (b) the other matters required by the *Local Government Act 1999* to be dealt with in the financial statements.
- (c) according to the *Local Government Act 1999*, together with the *Local Government (Financial Management) Regulations 1999* made under that act; and
- (d) according to Australian Accounting Standards and mandatory professional reporting requirements.



PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide City Council for the year ended 30 June 2009, the Council's Auditor, PKF Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Peter Smith
Chief Executive Officer



Allen Bolaffi
Presiding Member of Audit Committee

Signed at Adelaide, this 25th day of September 2009

Auditor's Independence Declaration

Auditor's Independence Declaration Under Section 16A of the Local Government (Financial Management) Regulations 1999 To The Mayor and Councillors of The Adelaide City Council

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 1999*. In accordance with Regulation 16A of the *Local Government (Financial Management) Regulations 1999*, we state as follows:

We confirm that for the audit of the financial statements of the Adelaide City Council for the year ended 30 June 2009, we have maintained our independence in accordance with the requirements of *APES 110 – Code of Ethics for Professional Accountants, Section 290*, published by the Accounting Professional and Ethical Standards Board, and in accordance with requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009





Adelaide Park Lands Authority Annual Report and Financial Report

For the year ended 30 June 2009

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Introduction

The **Adelaide Park Lands Authority** is constituted under the provisions of the Adelaide Park Lands Act 2005 and is taken to be a subsidiary of the Adelaide City Council under Chapter 4 Part 1 Division 3 of the *Local Government Act 1999*.

The purpose of the Authority as stated in its Charter is:

To act as a key advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

The Council, on behalf of the communities of the City of Adelaide and the State, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

In this context the Authority is established by Statute to undertake in accordance with the powers conferred by its Charter, the Functions of the Authority as set out at section 9 of the *Adelaide Park Lands Act 2005*.

The functions of the Authority are:

- to undertake a key policy role with respect to the management and protection of the Adelaide Park Lands;
- to prepare, and as appropriate, to revise the Adelaide Park Lands Management Strategy in accordance with the requirements of the *Adelaide Park Lands Act 2005*;
- to provide comments and advice on any management plan prepared by the Adelaide City Council or a State Authority under the *Adelaide Park Lands Act 2005* or the *Local Government Act 1999* that relates to any part of the Adelaide Park Lands; and to monitor and, as appropriate, to provide comments, advice or reports in relation to the implementation or operation of any such plan;
- to provide comments or advice in relation to the operation of any lease, licence or other form of grant of occupation of land within the Adelaide Park Lands;
- on the basis of any request or on its own initiative, to provide advice to the Adelaide City Council or to the Minister on policy, development, heritage or management issues affecting the Adelaide Park Lands;
- to promote public awareness of the importance of the Adelaide Park Lands and the need to ensure that they are managed and used responsibly;

- to ensure that the interests of South Australians are taken into account, and that community consultation processes are established, in relation to the strategic management of the Adelaide Park Lands;
- to administer the Adelaide Park Lands Fund; and
- to undertake or support other activities that will protect or enhance the Adelaide Park Lands, or in any other way promote or advance the objects of the *Adelaide Park Lands Act*.

The inaugural meeting of the Adelaide Park Lands Authority was held on 7 February 2007.

This document reports on the work undertaken by the Authority during its second financial year from 1 July 2008 through to 30 June 2009.

Statutory Requirements for Annual Report

The Adelaide Park Lands Authority must, in accordance with its Charter as established under Schedule 2 Part 1 (3) of the *Local Government Act 1999*, submit to Council by 30 September in each financial year an annual report on its work and operations during the preceding financial year.

The annual report must detail the Authority's achievements against the aims and objectives of its Business Plan and incorporate the audited Financial Statements of the Authority and any other reports required by Council.

In accordance with Section 12 (2) of the *Adelaide Park Lands Act 2005*, the Authority must, at the time it furnished its annual report to the Adelaide City Council [also] furnish a copy of the report to the Minister.

Membership and Meetings

Membership of the Adelaide Park Lands Authority comprises:

- The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Adelaide City Council; and
- Four (4) other members appointed by Council; and
- Five (5) members appointed by the Minister.

The Authority met to conduct business on 14 separate occasions during the course of the 2008-2009 financial year in the form of 12 ordinary meetings and two special meetings.

During the 2008-2009 financial year, the following individuals served as members on the Authority:

Authority Member	Appointed by
The Right Honourable the Lord Mayor Michael Harbison	Council
Councillor Anne Moran	Council
Councillor Ralph Clarke	Council
Councillor Michael Henningsen	Council
Councillor David Plumridge AM	Council
Professor Jane James (Deputy Presiding Member)	Minister
Hon. Frank Blevins	Minister
Hon. Ian Gilfillan	Minister
Ms Michelle Grady (July 2008 only)	Minister
Ms Jane Chapman (from March 2009)	Minister
Ms Mary Marsland (from March 2009)	Minister

Attendance at meetings was recorded as follows:

Authority Member	Ordinary Meetings Attended	Ordinary Meetings Eligible to Attend	Special Meetings Attended	Special Meetings Eligible to Attend
Lord Mayor	11	12	2	2
Councillor Ralph Clarke	10	12	1	2
Councillor Michael Henningsen	11	12	1	2
Councillor David Plumridge AM	10	12	2	2
Councillor Anne Moran	12	12	2	2
Hon. Frank Blevins	11	12	2	2
Professor Jane James	5	12	2	2
Hon. Ian Gilfillan	12	12	2	2
Ms Michelle Grady	0	1	0	0
Ms Jane Chapman	4	4	0	0
Ms Mary Marsland	4	4	0	0

Ms Michelle Grady resigned on 31 July 2008. Ms Jane Chapman and Ms Mary Marsland were appointed on 12 February 2009. The Lord Mayor is the Presiding Member and Professor Jane James was appointed by the Minister as the Deputy Presiding Member on 12 February 2009.

Core Responsibility – provision of advice on strategic Park Lands matters

During the course of the 2008-2009 financial year the Authority dealt with a range of business relating to its Core Responsibility of providing advice to Council and the State Government on strategic Park Lands matters. These are summarised below.

Victoria Park / Bakkabakkandi

- Received a report on the draft Community Land Management Plan and Master Plan for Victoria Park / Bakkabakkandi.
- Further discussed the draft Community Land Management Plan and Master Plan at a Special Meeting.
- Endorsed the recommended changes contained in the revised draft and recommends its adoption by Council.
- Recommended that implementation of the playing fields in Precinct 2 be staged to commence once effective re-establishment of endangered remnant vegetation had occurred.

Proposed new Royal Adelaide Hospital (formerly known as Marjorie Jackson Nelson Hospital)

- Received a report on the Development Plan Amendment for this hospital, which is proposed for the site of the rail yards in Tulya Wodli (Park 27).
- Received a report on the future use of the existing and proposed Royal Adelaide Hospital sites.
- Advised the State Government in regards to the existing Royal Adelaide Hospital site to:
 - bring forward the preparation of a Plan of Management consistent with the Adelaide Park Lands Management Strategy;
 - consult with the Adelaide Park Lands Authority and Council in the preparation of the Plan of Management;
 - review the current set of guiding principles listed in the Minister's Report and develop a vision and more detailed set of guiding principles to inform the future use and enhancement of the site including the removal of all non-heritage-listed buildings;
 - commission a cultural heritage assessment to inform the preparation of a Plan of Management and;

- note the Authority would not support commercial activities on the Park Lands for example a hotel within the heritage buildings of the existing Royal Adelaide Hospital.
- Advised the State Government in regards to the proposed Royal Adelaide Hospital site to:
 - pursue all opportunities to return areas to Park Lands use; and
 - consult with APLA with a particular view to establishing any areas returned to Park Lands use around a 'wellness' theme including parks and plazas that support activities and respite and strengthen the Park Lands setting, consistent with the Adelaide Park Lands Management Strategy.

Glenelg to Adelaide Park Lands Recycled Water Project

- Received a presentation from representatives of SA Water on the Glenelg to Adelaide Park Lands Recycled Water Project and:
 - noted delivery of 1,300 megalitres of recycled water per annum to the Park Lands;
 - noted salinity rates will not increase salinity impacts beyond those that are occurring under current irrigation practices;
 - supported the development of a sustainable irrigation management plan; and
 - supported ongoing soil, ground water and plant monitoring in the Park Lands.

Community Land Management Plans

- Reviewed and recommended that Council, for the purposes of public consultation, adopt the draft Community Land Management Plan for Tarndanya Womma (Park 26).
- Further considered (post consultation) the draft Community Land Management Plan for Tarndanya Womma (Park 26) on two occasions and endorsed for adoption by Council subject to:
 - the land owners and licence holders within the area who did not submit a report be contacted by phone and the outcome of the contact be reported to Council.

National Heritage Listing of Adelaide Park Lands

- Received a report on the proposed inclusion of the Adelaide Park Lands and City Layout on the National Heritage Register.

Trees for Life Proposal

- Received a presentation by the CEO of Trees for Life about the proposed South Australian Children's Forest in Wirranendi (Park 23) as an opportunity for families to connect with nature.
- Recommended that Council endorse the concept in principle.

Development of a logo for the Adelaide Park Lands Authority

- Considered a range of options for a logo for promotional and marketing purposes but decided not to proceed with them.

Piltawodli (Park1)

- Received a report on the proposed lease extension by Tennis SA, and:
 - conducted a site visit;
 - gave in principle support of an extension to the fenced area; and
 - noted that the development proposal for the sheltered area had been granted Development Approval.

Tarndanya Womma (Park 26)

- Received an information report on lease arrangements for Memorial Drive Next Generation Clubs Australia.
- Received a report on lessor approval for internal repairs and alterations.
- Received a deputation from the Memorial Drive Tennis Club.
- Discussed the proposal for the upgrade of the Western Grandstand of Adelaide Oval.
- Received a report from the Presiding Member about the Tennis SA application to enter into a licence agreement with Rugby SA in the Memorial Drive complex and:
 - recommended Council approve a 5 year licensing agreement between Rugby SA and Tennis SA; and
 - noted approval of licensing agreement.

Adelaide Zoo Master Plan

- Received a presentation from the Director of Conservation Programs at Adelaide Zoo about the masterplan proposal associated with the arrival of two Pandas.

Park Lands Building Design Guidelines

- Recommended Council adopt the Park Lands Building Design Guidelines.

Karrawirra (Park 12)

- Received a report on the progress of the Aboriginal War Memorial proposed in Karrawirra (Park 12) and advised Council to give in principle support to general location of Aboriginal War Memorial in Karrawirra (Park 12).
- Received a report on the poor condition of the Prince Alfred College Rowing Shed due to white ant damage.

Garden of Unearthly Delights 6 February to 27 March

- Received a report concerning this event.
- Received an undertaking to look at reducing the 3am liquor licence to 1am during the week and link the event licence to the last show on any day.

Overview of Planning Requirements for the Park Lands

- Received a deputation from Kelly Henderson about the planning requirements for the Park Lands.

Tram Extension

- Received a report about the Coast to Coast Light Rail City West to the Adelaide Entertainment Centre extension (December 2008) and:
 - opposed any further alienation of Park Lands;
 - recommended however, if there is a decision to increase the width of the road reserve for the purposes of the tram line extension then the Authority strongly request that the amount of Park Lands sequestered be kept to a minimum; and
 - recommended the creation of a separated bicycle lane within the Park Lands on the Eastern side of Port Road.
- Received a presentation and further report about the Coast to Coast Light Rail City West to the Adelaide Entertainment Centre extension and recommended that Council:
 - support re-location of the 'Gift of Life' Garden;
 - note the State Government's stated need to remove 20 significant trees from the Park Lands along the route of the tram extension between North Terrace and Park Terrace and seek replacement plantings by the State Government as follows:

- o along the northern side of North Terrace and Port Road subject to the future landscape considerations for the frontage of the proposed Marjorie Jackson Nelson Hospital;
- o along the Port Road frontage of Narnungga (Park 25); and
- o along the Port Road frontage of Bonython Park / Tulya Wodli as part of the overall re-landscaping of that frontage.
- support the undergrounding of sewer and other services within Bonython Park/Tulya Wodli and the location of a proposed commuter cycleway over these services (running parallel with Port Road approximately 10m east of the existing kerbline), subject to there being no commuter bicycle lane included on the eastern side of the widened road/tram corridor and the provision of a detailed design;
- support in principle the re-landscaping of the Port Road frontage of Bonython Park/Tulya Wodli subject to a further detailed design based on the indicative design and adequate funding from the State Government;
- note the State Government's stated need to demolish the bluestone cottage on the SA Water site and seek to ensure that the bluestone material is retained and used to interpret the history of the site;
- support the closure of the eastern access road in to Narnungga (Park 25) from Port Road and the redesign of the internal road and access arrangements within Narnungga (Park 25), subject to funding from the State Government for a new internal access road; and
- include in its negotiations with the State Government a suitable connection for the Park Lands Trail across the Port Road rail corridor bridge.

SA Water Site

- Received a report on the State Government proposal to transfer of this site in the western Park Lands to the Council for return to Park Lands.
- Received a revised concept plan for the site and recommended for Council to retain its support of original Urban Forest proposal.
- Expressed disappointment concerning the intended demolition of the Victorian Bluestone workshop and recommended consideration by the State Government for its relocation.
- Noted the findings of the Cultural and Industrial Assessment of the SA Water Depot, Thebarton site.
- Supported the State Government's draft urban forest concept plan for redevelopment of the site.
- Supported the closure of Deviation Road to achieve the draft urban forest concept plan and to allow for the effective redevelopment of the associated land.

Tax Deductibility Status of the Park Lands Fund

- Received legal advice and options about pursuing Tax Deductibility Status.

Park Lands Creek Rehabilitation – Stage 2

- Received an initial report, requested alternate proposals.
- Received a further report and noted alternate design plans which highlighted no removal of trees and a minimisation of risk.

Veale Gardens

- Received a report about the proposed site for the community garden.
- Recommended, subject to soil and contamination testing that Council give in principle support to an in-ground community garden.

Tuttangga (Park 17)

- Received a report about the construction of a staff amenities building in this park.
- Provided no decision due to an equality of votes.

Electranet – Adelaide Central Reinforcement Program

- Received a report on this project.
- Recommended that Council give in principle support to Adelaide Central Reinforcement Program subject to:
 - a commitment from ElectraNet that there will be no risk of damage or loss to significant trees as a result of this program in the Park Lands; and
 - that the area of Park Lands affected be fully reinstated upon completion of each stage of the program.

Green Cathedral Project

- Received a presentation by the proponents about the Green Cathedral Precinct Project.

Business Plan

- Endorsed APLA's 2008-2009 Business Plan and noted Council's supporting budget, and the \$1,000 donation to the Adelaide Parklands Fund from Adelaide Parklands Preservation Association.

Presentation (record from minutes)

- The Hon Jay Weatherill MP, Minister for Environment and Conservation, attended the meeting on 18 June 2009 to discuss various Park Lands related matters with the Authority.

The Authority also dealt with various statutory and administrative matters relating to its operation and responsibilities under the *Adelaide Parklands Act 2005* and its Charter.

Core Project – Adelaide Park Lands Management Strategy

Under the provisions of the *Adelaide Park Lands Act 2005*, the Authority is charged with the responsibility of preparing the Adelaide Park Lands Management Strategy within two years of the commencement of that Act (being 14 December 2006). The Authority endorsed the draft Strategy for the purposes of public consultation on 11 December 2008. Subsequently, the Authority proposed the post-consultation draft Strategy on 21 May 2009 for adoption by Adelaide City Council and the Minister for Environment and Conservation.

Business Plan and Budget

The Authority is required to prepare a Business Plan and Budget in accordance with Schedule 2 Part 1 (8 and 9) of the *Local Government Act 1999* and its Charter. The Authority's Business Plan and Budget for the period July 2008 to June 2009 was adopted at its meeting held on 17 July 2008.

The following table summarises the Authority's achievements against the performance targets, outcomes and performance measures as set out in the detail of the Business Plan.

It should be noted that the operations of the Authority are funded entirely by Adelaide City Council, including the preparation of the Adelaide Park Lands Management Strategy. However, the Authority also operates the Adelaide Park Lands Fund which as of 30 June 2009 contained \$1000, being a donation from the Adelaide Parklands Preservation Association.

Adelaide Park Lands Authority Business Plan (extract)

Performance Target	Outcome	Performance Measure	Achievement
Provide advice and executive support as required to Council and the State Government on key strategic matters relating to the Adelaide Park Lands.	Providing advice on key matters as required such as Plans of Management and key projects.	<ol style="list-style-type: none"> At least 12 meetings of the Authority held per year. Ninety per cent of advice to Council and State Government is provided within the required time frame. 	Authority held 14 meetings (12 ordinary meetings and two special meetings) at which advice was provided within the required time frame on strategic Park Lands matters (listed above) throughout that period.
Preparation of the Adelaide Park Lands Management Strategy. <i>Adelaide Park Lands Act 2005 requires completion within two years after commencement of the Act (ie, by 14 December 2008).</i>	Endorsed Adelaide Park Lands Management Strategy.	Core project <ol style="list-style-type: none"> July 2008 Public consultation on the Draft Discussion Paper. Oct 2008 Draft Adelaide Park Lands Management Strategy presented to the Authority for the purpose of consultation. Oct-Nov 2008 Public and stakeholder consultation on draft Strategy including public meeting with key speakers. December 2008 Draft Adelaide Park Lands Management Strategy presented to the Authority. Jan 2009 Draft Strategy presented to Council and Minister for final endorsement. March 2009 Public Release. 	<ol style="list-style-type: none"> Draft Discussion Paper endorsed 3 July 2008 Draft Adelaide Park Lands Management Strategy endorsed for the purpose of public consultation 11 December 2008. Public consultation conducted Jan/Feb 2009. Revised Adelaide Park Lands Management Strategy endorsed by the Authority 21 May 2009 and proposed to Adelaide City Council and the Minister of Environment and Conservation. Proposed Adelaide Park Lands Management Strategy adopted by Adelaide City Council 15 June 2009.
Appointments to the Authority are maintained.	Authority operates with a full complement.	Supporting Responsibilities Appointments are made in a timely manner to coincide with expiry dates.	Michelle Grady resigned as at 31 July 2008. New Council appointees gazetted following newly elected Council and consultation with Minister on 8 January 2009 (term expired 13 December 2009). Two Ministerial vacancies resolved through the appointment of Mary Marsland and Jane Chapman, gazetted, along with the appointment of a Deputy Presiding Member (Ministerial Appointee) - Professor Jane James, 12 February 2009.
Business Plan and Budget is in place.	Authority operates according to its required targets, performance measures, processes and budgetary constraints.	New Business Plan is adopted prior to the expiry of that currently in operation.	Business Plan and Budget adopted at meeting on 17 July 2008.
Financial Reporting and Auditing.	Quarterly Financial Reports assist Authority to measure its performance. The Authority is audited according to the requirements of its Charter.	Quarterly Financial Reports adopted and presented to Council as required Councils external auditor and Audit. Committee is satisfied that the requirements of the Charter have been met.	Administered as part of Council's normal financial reporting system.
Operation of General Purpose Accounts.	General Purpose Accounts are operational.	Council's accounting procedure.	Council's Finance Business Unit operates the supporting accounts for APLA – see attached financial statements.
Preparation of Annual Report.		Annual Report is submitted to Council by 30 September each financial year.	Annual report for 2008 – 2009 submitted to Council on 28 September 2008.
Insurance requirements.		The Local Government Mutual Liability Scheme insures the Authority.	Insurance obligations administered through Council.

Adelaide Park Lands Authority: Financial Report



Income Statement

For the year ended 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
INCOME			
Grants, subsidies and contributions	2	289	96
Total income		289	96
EXPENSES			
Materials, contracts & other expenses	3	289	95
Total Expenses		289	95
OPERATING SURPLUS/(DEFICIT)		-	1
NET SURPLUS/(DEFICIT)		-	1

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet

As at 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
ASSETS			
Current Assets			
Cash and cash equivalents	4	1	1
Total Current Assets		1	1
Total Assets		1	1
Net Assets		1	1
EQUITY			
Accumulated Surplus		1	1
TOTAL EQUITY		1	1

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes In Equity

For the year ended 30 June 2009

	2009	2008
	\$'000	\$'000
ACCUMULATED SURPLUS		
Balance at end of previous reporting period	1	-
Net Surplus/(Deficit) for Year	-	1
Balance at end of period	1	1
TOTAL EQUITY AT END OF REPORTING PERIOD	1	1

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement

For the year ended 30 June 2009

		2009	2008
	Notes	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts		289	96
Payments			
Operating payments to suppliers & employees		(289)	(95)
Net Cash provided by (or used in) Operating Activities		-	1
Net Increase (Decrease) in cash held		-	1
Cash & cash equivalents at beginning of period		1	-
Cash & cash equivalents at end of period	5	1	1

This Statement is to be read in conjunction with the attached Notes.

Notes to & forming part of the Financial Statements for the year ended 30 June 2009

Note 1

Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

3 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 5.

4 Infrastructure, Property, Plant & Equipment

The Authority did not procure any non-current assets during the reporting period and does not hold any non-current assets as at the reporting date.

5 Employee Benefits

The Authority does not have any employees. All employees are employed through the parent entity, Adelaide City Council.

6 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax":

Receivables and Creditors include GST receivable and payable.

Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.

Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

7 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

8 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2009 reporting period.

- AASB 3 Business Combinations
- AASB 101 Presentation of Financial Statements
- AASB 123 Borrowing Costs
- AASB 127 Consolidated and Separate Financial Statements
- AASB 2007-6 Amendments to Australian Accounting Standards arising from AASB 123
- AASB 2007-8 & AASB 2007-10 Amendments to Australian Accounting Standards arising from AASB 101
- AASB 2008-2 Amendments to Australian Accounting Standards – Puttable Financial Instruments and Obligations arising on Liquidation
- AASB 2008-3 Amendments to Australian Accounting Standards arising from AASB 3 and AASB 127
- AASB 2008-5 & AASB 2008-6 Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB 2008-7 Amendments to Australian Accounting Standards – Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate
- AASB 2008-8 Amendments to Australian Accounting Standards – Eligible Hedged Items
- AASB 2008-9 Amendments to AASB 1049 for Consistency with AASB 101
- AASB 2008-11 Amendments to Australian Accounting Standard – Business Combinations Among Not-for-Profit Entities
- AASB 2008-12 Amendments to Australian Accounting Standards – Reclassification of Financial Assets – Effective Date and Transition
- AASB 2008-13 Amendments to Australian Accounting Standards arising from AASB Interpretation 17 – Distributions of Non-cash Assets to Owners
- Interpretation 15 Agreements for the Construction of Real Estate
- Interpretation 16 Hedges of a Net Investment in a Foreign Operation
- Interpretation 17 Distributions of Non-cash Assets to Owners

- Interpretation 18 Transfers of Assets from Customers
- Standards not affecting local government have been excluded from the above list.

Council is of the view that none of the above new standards will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

Note 2

Income

	2009	2008
	\$'000	\$'000
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Other Grants, Subsidies and Contributions	289	96
	289	96
Sources of Grants		
Other	289	96
	289	96

Note 3

Expenses

	2009	2008
	\$'000	\$'000
MATERIALS, CONTRACTS & OTHER EXPENSES		
Prescribed Expenses		
Auditor's Remuneration		
- Auditing the financial reports	1	-
Subtotal – Prescribed Expenses	1	-
Other Materials, Contracts & Expenses		
Contractors	234	80
Legal expenses	3	5
Insurance	11	10
Advertising	15	-
Sitting Fees	7	-
Printing	17	-
Sundry	1	-
Subtotal – Other Materials, Contracts & Expenses	288	95
	289	95

Note 4

Current Assets

	2009	2008
	\$'000	\$'000
CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	1	1
	1	1

Note 5

Reconciliation to Cash Flow Statement

		2009	2008
	Notes	\$'000	\$'000
(A) RECONCILIATION OF CASH			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet.			
Total cash & equivalent assets	4	1	1
Balances per Cash Flow Statement		1	1
(B) RECONCILIATION OF CHANGE IN NET ASSETS TO CASH FROM OPERATING ACTIVITIES			
Net Surplus (Deficit)		-	1
NET CASH PROVIDED BY (OR USED IN) OPERATIONS		-	1

Note 6

Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Adelaide Park Lands Authority prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2009	2008
	\$'000	\$'000
Income	289	96
Less Expenses	(289)	(95)
Operating Surplus	-	1
Funding Surplus	-	1
Net Lending/(Borrowing) for Financial Year	-	1

Statement by Chief Executive Officer and Adoption Statement Adelaide Park Lands Authority Annual Financial Statements for the year ended 30 June 2009

Statement by Chief Executive Officer

I, Peter Smith, the person for the time being occupying the position of Chief Executive Officer of Adelaide City Council, do hereby state that the Financial Statements of the Adelaide Park Lands Authority for the year ended 30 June 2009 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



Peter Smith
Chief Executive Officer

Signed at Adelaide, this 25th day of September 2009

Adoption Statement

Laid before the Corporation of the City of Adelaide and adopted on the 12th day of October 2009.



Michael Harbison
Lord Mayor

Independent Audit Report

Independent Auditor's Report to the Members of the Board of the Adelaide Park Lands Authority

Report on the Financial Report

We have audited the accompanying financial report of the Adelaide Park Lands Authority (Adelaide City Council subsidiary) which comprises the balance sheet as at 30 June 2009 and the income statement, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the statement by members of the board.

Board's Responsibility for the Financial Report

The board of the subsidiary is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations) and the *Local Government Act 1999*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the subsidiary, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements and the *Local Government Act and Regulations*.

Auditor's Opinion

In our opinion:

The Financial Report of the Adelaide Park Lands Authority is in accordance with the *Local Government Act 1999* and *Regulations*, including:

- i. giving a true and fair view of the Authority's financial position as at 30 June 2009 and of its performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government Act 1999* and *Regulations*.

PKF

PKF
Chartered Accountants


I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Park Lands Authority for the year ended 30 June 2009, the Council's Auditor, PKF Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Peter Smith

Chief Executive Officer



Allen Bolaffi

Presiding Member of Audit Committee

Signed at Adelaide, this 25th day of September 2009

Auditor's Independence Declaration

Auditor's Independence Declaration Under Section 16A of the *Local Government (Financial Management) Regulations 1999* To The Mayor and Councillors responsible for The Adelaide Park Lands Authority

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 1999*. In accordance with Regulation 16A of the *Local Government (Financial Management) Regulations 1999*, we state as follows:

We confirm that for the audit of the financial statements of the Adelaide Park Lands Authority for the year ended 30 June 2009, we have maintained our independence in accordance with the requirements of *APES 110 – Code of Ethics for Professional Accountants, Section 290*, published by the Accounting Professional and Ethical Standards Board, and in accordance with requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009





Rundle Mall Management Authority Annual Report and Financial Report

For the year ended 30 June 2009

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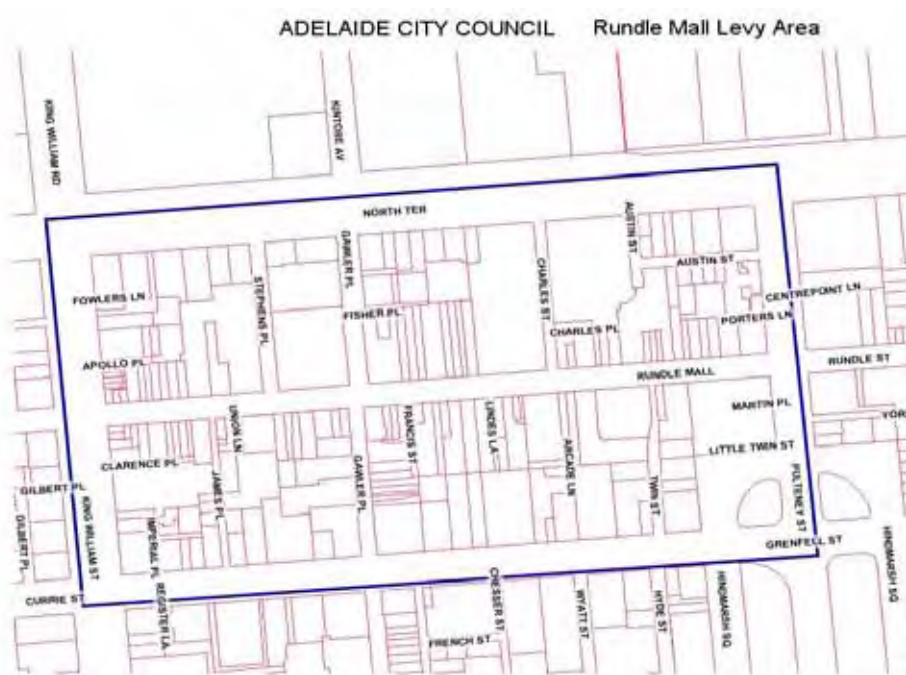
The Rundle Mall Management Authority is constituted under the provisions of the *Local Government Act 1999* as a Subsidiary of Council pursuant to Section 42.

The Rundle Mall Management Authority was established in October 2008 to meet the challenges facing Rundle Mall in an extremely competitive retail and entertainment market. The new Management Authority is managed by a Board of Directors representing business, retail, property and Council interests. The Management Authority's aim is to improve the Rundle Mall environment for businesses to ensure a sustainable future.

The Rundle Mall business precinct is defined as all properties, offices and retailers within the boundary of Grenfell Street, Pulteney Street, North Terrace and King William Street in the heart of the Adelaide CBD.

All side streets leading to the 500 metre long pedestrian Mall are included in the precinct. The new Rundle Mall Management Authority will manage the delivery of management and marketing programs for the benefit of the precinct.

The map below identifies the Rundle Mall area of responsibility:



Vision

The Board has developed a vision for Rundle Mall to provide a focus for improvement:

“Rundle Mall is the most compelling, attractive, and unique shopping experience in South Australia, as it provides a diverse, entertaining and vibrant meeting place in the heart of Adelaide City. Customers and visitors are welcomed by a diverse range of successful retailers and businesses in a well-managed precinct.”

The Charter clearly describes the key functions of the Rundle Mall Management Authority:

1. Position the Mall to sustain retail, business and economic growth and maintain economic viability.
2. Enhance and sustain the Mall as the State's premier retail and commercial shopping district.
3. Provide greater engagement and partnership with key stakeholders to achieve greater competitiveness, development and success.
4. Prepare a Strategic Management Plan. Refine and redefine the strategic management framework in response to changing circumstances.
5. Promote the Mall precinct to increase its use by residents, visitors and the community.

Statutory Requirements

The Rundle Mall Management Authority must in accordance with its Charter submit to Council an annual report on its work and operations during the preceding financial year.

The Annual Report must detail the Authority's achievements against the aims and objectives of its Business Plan and incorporate the audited Financial Statements of the Authority and any other reports required by Council.

Membership & Meetings

The Board comprises of eight directors appointed by Council as follows:

- Two directors will be members of Council
 - o One director will be the Lord Mayor or a member of Council
 - o One will be a member of Council
- Six directors will be appointed from the Business Community by a resolution of Council

The Rundle Mall Manager and Executive Manager City Businesses developed an interim Business Plan to allocate and guide the expenditure of the marketing fund until the Board was established in October 2008.

The inaugural Board established in October 2008 is:

		Term
Mr Robert Atkins (Chairman)	The Retail Group	2 years
Cr Richard Hayward (Deputy Chairman)	Adelaide City Council	For his term of Office as a Councillor
The Lord Mayor Michael Harbison	Adelaide City Council	For his term of Office as Lord Mayor (maximum 4 years)
Kiki Magro	Ella Bache Proprietor	2 years
Martin Haese	Retail IQ	1 year
Eric Granger	Secrets Shh	1 year
Peter Lee	The Myer Centre	2 years
John Samartzis	David Jones	1 year

Meeting attendances: October 2008 to June 30 2009:

Board Member	Meetings attended
Mr Robert Atkins	7
Cr Richard Hayward	8
The Lord Mayor Michael Harbison	8
Kiki Magro	9
Martin Haese	6
Eric Granger	6
Peter Lee	8
John Samartzis	8

Achievements (October 08 – June 09)

- Rundle Mall Management Office established at level 2/7 James Place with marketing and management staff employed.
- Developed a Vision for Rundle Mall.
- Developed a Strategic Plan.
- Developed a Code of Conduct Policy.
- Considered the masterplan to determine a way forward.
- Delivered significant marketing:
 - o Christmas Launch in November;
 - o Christmas program throughout December;
 - o post-Christmas sale;
 - o Weekend entertainment;
 - o Autumn Winter Fashion Launch;
 - o June Sale – South Australia’s Biggest Sale.
- Created a new website: www.rundlemall.com
- Improved security coverage to benefit customers and retailers.
- Developed a Communication Plan.
- Conducted research of all 1,000 businesses in the precinct.
- Taken on the responsibility for Casual Mall Leasing.
- Reviewed the Crowd Control Policy.
- Commenced review of the Urban Design Masterplan and submitted a request for Capital funds from Council.

- Improved the television commercial to include events & activities.
- Developed a new spring fashion event to be enhanced in future seasons.
- Identified a marketing opportunity with 27 cruise ships visiting Adelaide this cruise season.

The Board continues to review activities in the Mall to continue improvement. The Mall management staff will focus on key retail events throughout the year utilising the major media television, radio and press.

Rundle Mall Key Strategies 2009/2010

1. Engage Adelaide City Council to assist the Board to improve the business environment in Rundle Mall.
2. Actively promote the Rundle Mall 'brand' while delivering marketing activity and promotions.
3. Own key retail events/periods in South Australia.
4. Create an iconic Christmas event utilising the major points of difference.
5. Proactively manage and control Mall activities and usage.

Funding

Rundle Mall Differential Separate Rate:

The Rundle Mall business precinct is defined as all properties, offices and retailers within the boundary of Grenfell Street, Pulteney Street, North Terrace and King William Street in the heart of the Adelaide Central Business District. All side streets leading to the 500 metre long pedestrian Mall are included in the precinct.



The new Rundle Mall Management Authority will manage the delivery of programs for the benefit of the precinct.

Council, having taken into account the general principles of rating outlined in Section 150 of the *Local Government Act 1999*, continues to apply a differential separate rate in the dollar of 0.0264 cents of AAV (annual annualised value).

Over 80 per cent of the levy is contributed by retail related property or shopping centres.

The 2008/2009 levy provided \$1.877m for the purpose of delivering marketing, events and management programs to increase retail sales, improve the business and customer environment and increase visitation numbers.

The levy was transferred from Council funds to the Management Authority for delivery of programs designated by the Management Board as priorities. Council is also providing funds through an operating project to supplement the levy to support office facilities and staff.

Council Operational Budget Control

Adelaide City Council contributed \$799k to the Rundle Mall Management Authority in the 2008/2009 financial year for the operation of the office, payment of staff and provision of financial, legal and operational services. A one-off contribution of \$67k to establish and furnish the office was included in the \$799k.

Unspent funds:

The Rundle Mall Management Authority was established in October 2008. The Rundle Mall Manager working closely with the Executive Manager City Businesses maintained delivery of marketing services and events using funds generated by the separate levy.

The diligent but conservative spending pattern before the Board was established and Mall Office fully staffed meant that the marketing fund was favourable compared to budget as at June 30 2009 by \$529k. This includes \$487k unspent expenditure budget, \$7k favourable Levy income, and \$35k unbudgeted stalls fees income.

Section 3.2: Powers and Duties of the *Rundle Mall Management Authority Charter* states that: "Funds that remain unspent in relation to specific projects may be accumulated for expenditure in a later period within the Rundle Mall precinct."

Accordingly, \$494k, comprising the \$487k unspent 2008/09 expenditure budget and the \$7k favourable 2008/09 Levy income have been carried forward to be spent in 2009/10.

The funds have been applied to major promotions: Christmas, Fashion, Sale periods, Mother's Day and weekend entertainment. Increased television, radio and metropolitan press will be booked to support the promotions and increase exposure to attract more customers and visitors.



Rundle Mall Management Authority: Financial Report

Income Statement

For the year ended 30 June 2009

		2009
	Notes	\$'000
INCOME		
Grants, subsidies and contributions	2	2,376
Total income		2,376
EXPENSES		
Materials, contracts & other expenses	3	2,376
Total Expenses		2,376
OPERATING SURPLUS/(DEFICIT)		-
NET SURPLUS/(DEFICIT)		-

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet

As at 30 June 2009

		2009
	Notes	\$'000
NET ASSETS		-
TOTAL EQUITY		-

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes in Equity

For the year ended 30 June 2009

	2009
	\$'000
ACCUMULATED SURPLUS	
Balance at end of previous reporting period	-
Net Surplus/(Deficit) for Year	-
Balance at end of period	-
TOTAL EQUITY AT END OF REPORTING PERIOD	-

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement

For the year ended 30 June 2009

	2009
	\$'000
	Notes
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts	
Operating receipts	2,376
Payments	
Operating payments to suppliers & employees	(2,376)
Net Cash provided by (or used in) Operating Activities	-
Net Increase (Decrease) in cash held	-
Cash & cash equivalents at beginning of period	-
Cash & cash equivalents at end of period	-
	4

This Statement is to be read in conjunction with the attached Notes.

Notes to & forming part of the Financial Statements for the year ended 30 June 2009

Note 1

Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

3 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 5.

4 Infrastructure, Property, Plant & Equipment

The Authority did not procure any non-current assets during the reporting period and does not hold any non-current assets as at the reporting date.

5 Employee Benefits

The Authority does not have any employees. All employees are employed through the parent entity, Adelaide City Council.

6 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax":

Receivables and Creditors include GST receivable and payable.

Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.

Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

7 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

8 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2009 reporting period.

- AASB 3 Business Combinations
- AASB 101 Presentation of Financial Statements
- AASB 123 Borrowing Costs
- AASB 127 Consolidated and Separate Financial Statements
- AASB 2007-6 Amendments to Australian Accounting Standards arising from AASB 123
- AASB 2007-8 & AASB 2007-10 Amendments to Australian Accounting Standards arising from AASB 101
- AASB 2008-2 Amendments to Australian Accounting Standards – Puttable Financial Instruments and Obligations arising on Liquidation
- AASB 2008-3 Amendments to Australian Accounting Standards arising from AASB 3 and AASB 127
- AASB 2008-5 & AASB 2008-6 Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB 2008-7 Amendments to Australian Accounting Standards – Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate
- AASB 2008-8 Amendments to Australian Accounting Standards – Eligible Hedged Items
- AASB 2008-9 Amendments to AASB 1049 for Consistency with AASB 101
- AASB 2008-11 Amendments to Australian Accounting Standard – Business Combinations Among Not-for-Profit Entities
- AASB 2008-12 Amendments to Australian Accounting Standards – Reclassification of Financial Assets – Effective Date and Transition
- AASB 2008-13 Amendments to Australian Accounting Standards arising from AASB Interpretation 17 – Distributions of Non-cash Assets to Owners
- Interpretation 15 Agreements for the Construction of Real Estate
- Interpretation 16 Hedges of a Net Investment in a Foreign Operation
- Interpretation 17 Distributions of Non-cash Assets to Owners

- Interpretation 18 Transfers of Assets from Customers
- Standards not affecting local government have been excluded from the above list.

Council is of the view that none of the above new standards will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

Note 2

Income

	2009
	\$'000
GRANTS, SUBSIDIES, CONTRIBUTIONS	
Other Grants, Subsidies and Contributions	2,376
	2,376
Sources of Grants	
<i>Adelaide City Council</i>	2,376
	2,376

Note 3

Expenses

	2009
	\$'000
MATERIALS, CONTRACTS & OTHER EXPENSES	
Prescribed Expenses	
Auditor's Remuneration	
- Auditing the financial reports	4
Subtotal – Prescribed Expenses	4
Other Materials, Contracts & Expenses	
Advertising	1,337
Contractors	584
Minor Assets, Furniture & Fittings	121
Printing	113
Security	90
Premises Hire	38
Insurance	30
Plant & Equipment Hire	30
Legal Expenses	9
Stationery	7
Car Parking	3
Sundry	10
Subtotal - Other Materials, Contracts & Expenses	2,372
	2,376

Note 4

Reconciliation to Cash Flow Statement

	2009
	\$'000
(A) RECONCILIATION OF CASH	
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet.	
Balances per Cash Flow Statement	-
(B) RECONCILIATION OF CHANGE IN NET ASSETS TO CASH FROM OPERATING ACTIVITIES	
Net Surplus (Deficit)	-
NET CASH PROVIDED BY (OR USED IN) OPERATIONS	-

Note 5

Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Rundle Mall Management Authority prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2009
	\$'000
Income	2,376
less Expenses	(2,376)
Operating Surplus	-
Net Lending/(Borrowing) for Financial Year	-

Statement by Chief Executive Officer and Adoption Statement Rundle Mall Management Authority Annual Financial Statements for the year ended 30 June 2009

Statement by Chief Executive Officer

I, Peter Smith, the person for the time being occupying the position of Chief Executive Officer of Adelaide City Council, do hereby state that the Financial Statements of the Rundle Mall Management Authority for the year ended 30 June 2009 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



Peter Smith
Chief Executive Officer

Signed at Adelaide, this 25th day of September 2009

Adoption Statement

Laid before the Corporation of the City of Adelaide and adopted on the 12th day of October 2009.



Michael Harbison
Lord Mayor

Independent Audit Report

Independent Auditor's Report to the Members of the Board of the Rundle Mall Management Authority

Report on the Financial Report

We have audited the accompanying financial report of the Rundle Mall Management Authority (Adelaide City Council subsidiary) which comprises the balance sheet as at 30 June 2009 and the income statement, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the statement by members of the board.

Board's Responsibility for The Financial Report

The board of the subsidiary is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations) and the *Local Government Act 1999*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the subsidiary, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements and the *Local Government Act and Regulations*.

Auditor's Opinion

In our opinion:

The financial report of the Rundle Mall Management Authority is in accordance with the *Local Government Act 1999* and Regulations, including:

- iii. giving a true and fair view of the Authority's financial position as at 30 June 2009 and of its performance for the year ended on that date; and
- iv. complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government Act 1999* and Regulations.

PKF

PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Rundle Mall Management Authority for the year ended 30 June 2009, the Council's Auditor, PKF Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.



Peter Smith
Chief Executive Officer



Allen Bolaffi
Presiding Member of Audit Committee

Signed at Adelaide, this 25th day of September 2009

Auditor's Independence Declaration

Auditor's Independence Declaration Under Section 16A of the *Local Government (Financial Management) Regulations 1999* To The Mayor and Councillors responsible for The Rundle Mall Management Authority

In conducting our audit, we have complied with the independence requirements of the *Local Government Act 1999* and *Local Government (Financial Management) Regulations 1999*. In accordance with Regulation 16A of the *Local Government (Financial Management) Regulations 1999*, we state as follows:

We confirm that for the audit of the financial statements of the Rundle Mall Management Authority for the year ended 30 June 2009, we have maintained our independence in accordance with the requirements of *APES 110 – Code of Ethics for Professional Accountants, Section 290*, published by the Accounting Professional and Ethical Standards Board, and in accordance with requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide, this 25th day of September 2009





Waste Care Annual Report and Financial Report

For the year ended 30 June 2009

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Chairman's Report



Waste Care SA's performance over the year has exceeded the cash budget that was set prior to the Global Financial Crisis. Waste Care SA traded with a cash surplus of \$135,864 for the year despite the difficult trading conditions and a reduction in tonnages of 10-15 per cent through the Waste Care SA facility.

The Board took the advice of the Waste Care SA Audit Committee to commence depreciation of the Waste Care SA facility over the remaining term of the lease. This is to strictly conform with the accounting standards, and meant that Waste Care SA had an accounting loss of \$228,306.

It is important to note that Member Councils have directed Waste Care SA not to fully fund depreciation expense by increasing disposal rates to Member Councils, as Waste Care SA's contractor is required to maintain the facility under the contract and Waste Care SA has a put option at the end of 10 years to sell the facility for at least its original cost.

Transpacific Industries Group Ltd's (TPI) customer base has remained reasonably constant through the difficult trading period, and WCSA is confident that it can maintain a cash surplus throughout this depressed trading environment without increasing disposal fees to Member Councils above normal Consumer Price Index increases. TPI's emphasis is on resource recovery within the Waste Care SA facility and continues to recycle resources even with the depressed commodity prices currently being experienced.

Since my last Annual Report, there have been a few changes to the personnel on the Board of Waste Care SA.

Mr Rod Harvey, who ably represented the Campbelltown Council from Waste Care SA's inception on the Boards of both the Northern Alliance Group and Waste Care SA, retired in August 2008 and was replaced by Mr Kevin Lowe. Mr David Banks, from Adelaide City Council, who acted in the position of Board Member, has also been replaced by Mr Malcolm Downie as Board Member and Mr Michael Lorenz has been appointed as Deputy Board Member.

Adelaide City Council has resolved to sell its land assets at Wingfield. This decision provides Waste Care SA with the opportunity to consider purchasing freehold the land currently leased from Adelaide City Council. It may also be possible to purchase the whole Wingfield Waste and Recycling Centre precinct and become the landlord for the other tenants on the site.

This opportunity is being investigated by the Board, who have commissioned a valuation report of the precinct. The Board will determine a strategy in the best interests of Waste Care SA and then extensively consult with its Member Councils to agree a final course of action.

Waste Care SA continues to lobby on behalf of Local Government on State Government waste policy initiatives.

Waste Care SA responded to the mid-term review of Zero Waste SA and submitted a detailed submission on the proposed Environment Protection (Waste to Resources) Policy. Preliminary reports and information has also been provided to the Board on the proposed Carbon Pollution Reduction Scheme for Australia and its potential impacts on Waste Care SA and its Member Councils.

Waste Care SA's performance is regularly reviewed against its business plan and this year has seen all of the key performance indicators within the business plan achieved. Again this year I would like to express my appreciation to the Board Members for their support over the last 12 months and to TJH Management Services Pty Ltd for providing the administration and management services to Waste Care SA over the year.

I have pleasure in commending the 2008/2009 Waste Care SA Annual Report to you.

A handwritten signature in black ink, appearing to read 'Adrian Sykes'.

Adrian Sykes
Chairman

The Year In Review

As required in the Charter, the Annual Plan for the current year was approved by Member Councils. The activities and achievements of Waste Care SA for this period are set out below.

Project and Contract Management – Waste Care SA Facility

- Regular Management Committee Meetings are held and attended by Waste Care SA and TPI (including Mr Phil Carbins, General Manager Landfill Divisions, Australia, when he is visiting Adelaide).
- An asset management plan has been developed for the Waste Care SA facility, and six-monthly on-site compliance audits were conducted in August 2008 and June 2009 to ensure TPI's compliance with the Project Agreement.
- Resource recovery at the Waste Care SA facility is ongoing and significant quantities of resources are diverted for reuse and recycling with only the residual waste going to landfill.

Wingfield Waste & Recycling Centre

- The Executive Officer attends regular Market Committee Meetings at the Wingfield Waste & Recycling Centre (WWRC), where tenants of the site are involved in decision-making processes for initiatives such as development of the education centre, signage of the businesses and promotion of the WWRC including a website: www.wingfieldrecycling.com.au.
- The KESAB proposal for education at the WWRC achieves a key objective of the Waste Care SA Business Plan. It includes two full-time teachers based part-time at the WWRC education centre who will provide an educational program to school children. Waste Care SA, Adelaide City Council and other tenants have made a financial commitment for this initiative. Modifications will be made to the centre, including separate male and female toilets, landscaping and rainwater tanks. KESAB will fit the inside of the centre with educational equipment. Completion date for the modifications is expected late 2009.

Financial Management & Reporting

- The Waste Care SA Audit Committee regularly meets to discuss and review financial matters and implications to Waste Care SA that arise during the year. One such matter was the treatment of depreciation. After consideration by the Committee and the Waste SA Board, all Member Councils resolved that the interpretation of Clause 1.6.10 of the Waste Care SA charter does not require the Board to fully fund depreciation expense of the facility.
- All Member Council financial statements for the year ending June 2009 were reviewed by the Audit Committee to ensure consistency when reporting on Waste Care SA.

- Waste Care SA continues to monitor the trials conducted in Adelaide (including some Member Councils), incorporating food waste with the green organics waste stream. Waste Care SA's financial projections assume a reduction in residual waste over the coming years as this initiative gains momentum.

Administration & Governance of Waste Care SA

- **Charter Review** Board Members and Deputy Board Members attended workshops held in December 2008 and April 2009 to review the Waste Care SA charter. The amended charter has been referred to Member Councils for their review and adoption, with the Executive Officer presenting to most Member Councils to facilitate this process.
- **Outsourcing Contract** As Waste Care SA's contract with TJH Management Services Pty Ltd is due for renewal, an Outsourcing Contract Working Group was established to recommend the management model that would best fit Waste Care SA's future requirements. A public tender has been called to ensure Waste Care SA obtains the best value for its management and administration service provision.

Broader Local Government & Member Council Issues

- During the year the Executive Officer met with consultants regarding the mid-term review of the SA Waste Strategy. This was another opportunity to put forward Waste Care SA's view, consistent with its business plan, in such matters as Local Government structural reform, the financial benefits gained in the sorting of kerbside collected recyclables and the need to minimize organic processing costs with the introduction of food waste in this stream.
- In July and August 2008 the Executive Officer presented a paper on Expanded Container Deposit Legislation (including Extended Producer Responsibility) at the WMAA SA Branch Conference & Expo 2008 – A Climate for Change. It was noted at this conference that carbon emission levels had to be reported from 1 July 2008, with landfills to be included in an Emissions Trading Scheme when the legislation is passed in Parliament.
- Waste Care SA's response to the draft Environment Protection (*Waste to Resources*) policy was submitted, with copies being forwarded to the Minister for Local Government, Zero Waste SA and the SA Local Government Association. TPI is continuing to maintain a watching brief on the final form of the legislation.



Trevor Hockley
Executive Officer

Financial Summary

For The Year Ended 30 June 2009

Income Statement

	2009	2008
INCOME		
Members' Contributions	134,317	134,317
Investment Income	17,117	19,553
Commercial Activities	1,267,953	1,215,363
TOTAL INCOME	1,419,387	1,369,233
EXPENSES		
Materials Contracts & Other Services	511,156	481,205
Finance Costs	772,367	776,764
Amortisation	28,170	28,170
Depreciation	336,000	-
TOTAL EXPENSES	1,647,693	1,286,139
NET SURPLUS (DEFICIT)	(228,306)	83,094

Balance Sheet

As at 30 June 2009

ASSETS		
CURRENT ASSETS		
Cash and Cash Equivalents	179,924	55,962
Receivables	563,191	591,444
Other Current Assets	-	495
Total Current Assets	743,115	647,901
NON-CURRENT ASSETS		
Plant & Equipment	12,404,848	12,769,018
Total Non-Current Assets	12,404,848	12,769,018
TOTAL ASSETS	13,147,963	13,416,919
LIABILITIES		
CURRENT LIABILITIES		
Trade & Other Payables	564,768	619,219
Other Current Liabilities	18,914	5,113
Total Current Liabilities	583,682	624,332
NON-CURRENT LIABILITIES		
Long Term Loan	11,281,600	11,281,600
Total Non-Current Liabilities	11,281,600	11,281,600
TOTAL LIABILITIES	11,865,282	11,905,932
NET ASSETS	1,282,681	1,510,987
EQUITY		
Accumulated Deficit	(317,319)	(89,013)
Asset Revaluation Reserve	1,600,000	1,600,000
TOTAL EQUITY	1,282,681	1,510,987

This Statement is to be read in conjunction with the attached Notes.

Waste Care: Financial Report





Clean

Income Statement

For the year ended 30 June 2009

	Notes	2009	2008
INCOME			
Members' 188 Contributions		134,317	134,317
Investment Income		17,117	19,553
Commercial Activities	2	1,267,953	1,215,363
Total income		1,419,387	1,369,233
EXPENSES			
Materials, contracts & Other Services	3	511,156	481,205
Finance Costs	3	772,367	776,764
Amortisation	3	28,170	28,170
Depreciation	3	336,000	-
Total Expenses		1,647,693	1,286,139
NET SURPLUS/(DEFICIT)		(228,306)	83,094

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet

As at 30 June 2009

	Notes	2009	2008
ASSETS			
Current Assets			
Cash and Cash Equivalents		179,924	55,962
Receivables		563,191	591,444
Other Current Assets		-	495
Total Current Assets	4	743,115	647,901
Non-current Assets			
Plant & Equipment	5	12,404,848	12,769,018
Total Non-current Assets		12,404,848	12,769,018
Total Assets		13,147,963	13,416,919
LIABILITIES			
Current Liabilities			
Trade & Other Payables		564,768	619,219
Other Current Liabilities		18,914	5,113
Total Current Liabilities	6	583,682	624,332
Non-current Liabilities			
Long-Term Loan	7	11,281,600	11,281,600
Total Non-current Liabilities		11,281,600	11,281,600
Total Liabilities		11,865,282	11,905,932
NET ASSETS		1,282,681	1,510,987
EQUITY			
Accumulated Deficit		(317,319)	(89,013)
Asset Revaluation Reserve	8	1,600,000	1,600,000
TOTAL EQUITY		1,282,681	1,510,987

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes in Equity

For the year ended 30 June 2009

	Notes	2009	2008
ACCUMULATED SURPLUS / (DEFICIT)			
Balance at beginning of the Year		(89,013)	(172,107)
Net Surplus/(Deficit) for the Year		(228,306)	83,094
Balance at end of the year		(317,319)	(89,013)
ASSET REVALUATION RESERVE			
	5(a), 8		
Balance at beginning of the Year		1,600,000	-
Increase on revaluation of RRWTS		-	1,600,000
Balance at end of the Year		1,600,000	1,600,000
TOTAL EQUITY AT END OF YEAR		1,282,681	1,510,987

This Statement is to be read in conjunction with the attached Notes.

Statement of Cash Flows

For the year ended 30 June 2009

	Notes	2009	2008
CASH FLOWS FROM OPERATING ACTIVITIES			
Payments			
Members Contracts & Other Services		(507,196)	(512,105)
Receipts			
Members' Contributions		129,704	138,930
Commercial Activities		1,256,907	1,060,187
Investment Income		17,117	19,553
Net Cash provided by operating activities	9	896,532	706,566
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments			
Finance Charges		(772,570)	(777,980)
Repaid short-term loan		-	(110,000)
Net cash (Used in) other activities		(772,570)	(887,980)
Net Increase (Decrease) in cash held		123,962	(181,415)
Cash at beginning of the year		55,962	237,377
Cash at end of the year	4	179,924	55,962

This Statement is to be read in conjunction with the attached Notes.

Notes to & Forming part of the Financial Statements for the year ended 30 June 2009

Note 1

Statement of Significant Accounting Policies

The financial report is a general purpose financial report that has been prepared in accordance with applicable Accounting Standards, Australian Accounting Interpretations and other authoritative pronouncement of the Australian Accounting Standards Board and the requirements of the *Local Government Act 1999*. The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets. The accounting policies have been consistently applied, unless otherwise stated.

Waste Care SA is a Regional Subsidiary under Section 43 and Schedule 2 of the *Local Government Act 1999*. The Member Councils and their respective percentages of equity are as follows:

Constituent Council	Equity Share %
Adelaide City Council	23.75
City of Campbelltown	23.75
City of Charles Sturt	23.75
City of Norwood, Payneham & St Peters	17.81
City of Prospect	5.00
Town of Walkerville	5.94

Waste Care SA operates a Resource Recovery and Waste Transfer Station facility (RRWTS) within an Integrated Resource Management Centre (IRMC) at Wingfield, South Australia.

Accounting Policies

The following is a summary of the material accounting policies adopted by the Subsidiary in the preparation of the financial report:

(a) Income Tax

Waste Care SA operated as a Regional Subsidiary of the Member Councils pursuant to section 43 of the *Local Government Act 1999*. Accordingly, it is not liable to pay income tax.

(b) Infrastructure Plant and Equipment etc

Plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation, amortisation and impairment losses. Selected assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

The asset representing the RRWTS, being a facility within the IRMC, was revalued in accordance with AASB 116 in June 2008 and is shown at this valuation of \$12,600,000.

There is a legal agreement (Project Agreement) between Waste Care SA (the principal) and the contractors (or its related nominee entity) whereby after 10 years Waste Care SA under the Project Agreement (Section 31) may enforce a compulsory purchase of the RRWTS by the Contractors (or its nominee related entity) at its full historic cost of \$11 million. The lease with the Adelaide City Council (ACC) may also be assigned.

The Board of Waste Care SA has resolved to change its policy on depreciating the RRWTS. Depreciation expense of \$336,000 per year was charged from 1 July 2008 on a straight line basis for the remaining 37.5 years of the life of the lease with the Adelaide City Council. The revaluation of the asset will occur every three years, consistent with AASB 116.

(c) Cash Assets, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition.

(d) Leases

Lease payment for operating leases, where substantially all the risks and benefits remain with the lessor are charged as expenses in the periods in which they are incurred.

(e) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the right to receive a dividend has been established.

All revenue is stated net of the amount of Goods and Services Tax (GST).

(f) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the income statement in the period in which they are incurred.

(g) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balances sheet are shown inclusive of the GST.

(h) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(i) Financial Instruments

Recognition

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Financial assets at fair value through profit and loss

A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term or is so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges. Realised and unrealised gains and losses arising from changes in the fair value of these assets are included in the income statement in the period in which they arise.

Available-for-sale financial assets

Available-for-sale financial assets include any financial assets not included in the above categories. Available-for-sale financial assets are reflected at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity.

Financial liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Critical Accounting Estimates and Judgements

The Board of Members evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information.

Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the subsidiary.

Key Estimates – Impairment

The Subsidiary assesses impairment at each reporting date by evaluating conditions specific to the Subsidiary that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value-in-use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

Key Judgements – Doubtful Debts Allowance

Accounts receivable are reviewed at each reporting date to establish the collectability.

Going Concern Basis

The Board of Management of Waste Care SA notes the accumulated deficit of \$317,319. The objective of Waste Care SA is to minimise the cost impact of services provided to its Member Councils. Member Councils unanimously resolved to direct Waste Care SA not to increase fees to fully fund depreciation expense given the contractor is

responsible to maintain the RRWTS under the Operations Agreement. The Waste Care SA deficit is primarily as a result of depreciation expense and Waste Care SA trades profitably on a cash basis. Waste Care SA has a statutory guarantee from its Member Council to meet all financial obligations and accordingly has prepared the financial statements on a going concern basis.

Note 2

Revenues

	2009	2008
INCOME		
Gate Fees for Delivery	257,110	307,052
Commercial Contributions	992,864	888,814
Jeffries Profit Share	13,551	13,306
Sundry Income	4,428	6,191
	1,267,953	1,215,363

Note 3

Expenses

	Notes	2009	2008
MATERIALS, CONTRACTS AND OTHER SERVICES			
Prescribed Expenses			
Audit Fees		3,750	2,800
Board Fees		-	1,000
Operating Leases		189,072	183,134
Sub Total Prescribed Expenses		192,822	186,934
Other Materials, Contracts & Expenses			
Managerial Services		168,952	163,323
Council Rates		66,289	61,387
Emergency Services Levy		7,505	8,115
Consultancy Costs – Valuation Plant		10,000	3,500
Sundry		1,239	1,956
Legal Expenses		5,789	1,922
Insurance		58,560	54,068
Sub Total Other Materials, Contracts & Expenses		318,334	294,271
		511,156	481,205
FINANCE COSTS			
Loan Interest		772,130	776,460
Bank Charges		237	304
		772,367	776,764
DEPRECIATION & AMORTISATION			
Capitalised Interest	1(b)	23,608	23,608
Disbursement Sum	1(b)	4,562	4,562
Depreciation	1(b)	336,000	-
		364,170	28,170

Note 4

Current Assets

	2009	2008
Cash at Bank	179,924	55,962
Receivables	563,191	591,443
Other Current Assets Net GST Claimable:		
GST Claimable	-	42,052
GST Payable	-	(41,557)
	743,115	647,900

Note 5

Non-Current Assets

	Notes	2009	2008
PLANT & EQUIPMENT			
RRWTS - at Cost	1(b)	11,000,000	11,000,000
Revaluation	5(a)	1,600,000	1,600,000
		12,600,000	12,600,000
Disbursement - at Cost		45,612	45,612
Capitalised Interest - at Cost		236,084	236,084
		12,881,696	12,881,696
Less amortised disbursement and capitalised interest		(140,848)	(112,678)
Less depreciation	5(b)	(336,000)	-
		12,404,848	12,769,018

Note 5(a)

The revaluation was conducted by Knight Frank Valuations SA on 30 June 2008 with the revalued amount assessed as \$12.6 million. The RRWTS has been revalued in accordance with the Revaluation Model as per AASB 116.

Note 5(b)

The Board of Waste Care SA has resolved that depreciation expense be charged against the Waste Care SA facility on a straight line basis for the remaining life of the lease from 1st July 2008.

The lease with the Adelaide City Council has 37.5 years remaining that equates to a depreciation expense of \$336,000 per year that will be charged to the profit and loss account of Waste Care SA. The Project Agreement required Waste Care SA's contractor to maintain the RRWTS fair wear and tear exempted. Accordingly the Member Councils of Waste Care SA have unanimously resolved that the depreciation expense does not need to be fully funded by increasing the Member Council disposal rates. At the end of the lease term Waste Care SA believes there is no material residual value in the RRWTS.

Note 6

Current Liabilities

	2009	2008
Creditors	564,768	619,219
Net GST Payable:		
GST Payable	45,256	-
GST Claimable	(36,842)	-
	8,414	-
Other Current Liabilities	10,500	5,113
	583,682	624,332

Note 7

Non-Current Liabilities

	2009	2008
Long-Term Loans	11,281,600	11,281,600

Note 8

Asset Revaluation Reserve Related to Resource Recovery & Waste Transfer Station (RRWTS)

	Notes	2009	2008
Balance brought forward 2008		1,600,000	-
Revaluation as per AASB 116	5(a)	-	1,600,000
Closing Balance 2009		1,600,000	1,600,000

Note 9

Reconciliation of Cash Flows from Operating Activities to Net Deficit Resulting from Operations

	2009	2008
Net Surplus (Deficit) Resulting from Operations	(228,306)	83,094
Change in operating assets and liabilities		
(Increase)/Decrease in Debtors	28,253	(326,756)
Increase/(Decrease) in GST Payable	8,909	(7,042)
Increase/(Decrease) in Creditors and Provisions	(54,451)	146,006
Non-Operating/Non-Cash Items		
Amortisation	28,170	28,170
Depreciation	336,000	-
Finance Charges	772,570	777,980
Other Revenue	5,387	5,113
Net Cash provided by operating activities	896,532	706,565

Note 10

Leasing Commitments

	2009	2008
Payable not later than one year	198,465	191,184

Note 11

Financial Instruments

(a) Interest Rate Risk

The Authority's exposure to interest rate risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates, and the effective weighted average interest rates on those applicable financial assets and liabilities is as follows:

	Weighted average interest rate	Fair value of variable interest rate instruments	Fair value of fixed interest rate instruments maturing within one year	Fair value of fixed interest rate instruments maturing Due >1 less 5	Fair value of fixed interest rate instruments maturing Due > 5 year	Fair value of non-interest bearing instruments
FINANCIAL ASSETS						
Cash	2.15%	179,924	-	-	-	-
Receivables	0.00%	-	-	-	-	563,191
Total Financial Assets		179,924	-	-	-	563,191
FINANCIAL LIABILITIES						
LGFA Loan Fixed	6.84%	-	-	8,381,600	2,900,000	-
Creditors and Provisions	0.00%	-	-	-	-	564,768
Total Financial Liabilities		-	-	8,381,600	2,900,000	564,768

(b) Credit Risk

Credit risk represents the loss that would be recognised if other entities failed to perform as contracted.

The Authority's exposure to credit risk is summarised as follows;

- Trade and other debtors - the Authority's maximum exposure is disclosed in the financial statements net of any provision for doubtful debts.
- The LGFA investments included in Financial Assets above, are capital guaranteed.

(c) Net Fair Value

The net fair value of a financial instrument is defined as its value net of all costs to settle the asset or liability.

The financial assets and liabilities as stated or referred to in notes (a) and (b) above, are stated at their face value (less provision for doubtful debts if applicable).

Due to the nature of the financial instruments held by the Authority, the costs associated with their settlement would not be material, and hence, have not been considered.

Statement by Executive Officer: Waste Care Annual Financial Statements for year ended 30 June 2009

Statement By Executive Officer

I, Trevor Hockley, the person for the time being occupying the position of Executive Officer of Waste Care SA, do hereby state that the Financial Statements of Waste Care SA for the year ended 30 June 2009 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under the Act.



Trevor Hockley
Executive Officer

Dated this 10th day of September 2009

Statement by Members of the Board

The Board has determined that this general purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Members of the Board:

1. The financial statements and notes, as set out on pages 1 to 11:
 - (a) comply with Accounting Standards and the *Local Government Act 1999* and Regulations; and
 - (b) give a true and fair view of Waste Care SA's financial position as at 30 June 2009 and its performance for the year then ended.
2. There are reasonable grounds to believe that Waste Care SA will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Members of the Board by:



Member



Member

Dated this 10th day of September 2009

Statement by Presiding Member, Audit Committee

I, Adrian Sykes, the person for the time being occupying the position of Presiding Member of the Waste Care SA Audit Committee, state to the best of my knowledge and belief, the Auditor of Waste Care SA, HLB Mann Judd, has complied with Regulation 16A(1) of the *Local Government (Financial Management) Regulations 1999*, in that the Auditor for Waste Care SA has not undertaken any services to Waste Care SA outside the scope of the Auditor's functions under the *Local Government Act 1999*.



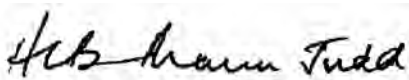
Adrian Sykes
Presiding Member, Waste Care SA Audit Committee

Dated this 10th day of September 2009

Statement of Auditor's Independence Waste Care SA – Regional Subsidiary

In accordance with Regulation 16A *Local Government (Financial Management) Regulations 1999* (as amended)

We confirm that, for the audit of the financial statements of Waste Care SA for the 2008/2009 financial year we have maintained our independence in accordance with the requirements of *APES 110 – Code of Practice for Professional Accountants, Section 290*, published by the Accounting Professional and Ethical Standards Board, and in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.



HLB Mann Judd



Trevor D Hirth
Partner

Dated this 14th day of September 2009

Independent Auditor's Report

To the Members of Waste Care SA:

We have audited the accompanying financial report of Waste Care SA (regional subsidiary), which comprises the balance sheet as at 30 June 2009, and the income statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes.

Board's Responsibility for the Financial Report

The board of the regional subsidiary is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations), the *Local Government Act 1999*, and the *Local Government (Financial Management) Regulations 1999 (Regulations)* made under that Act. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or error selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Waste Care SA, as well as evaluating the overall presentation of the financial report.

Our audit did not include an analysis of the prudence of business decisions made by the Board or management.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

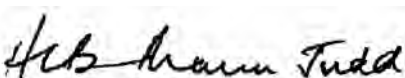
Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the *Local Government Act* and *Regulations*.

Auditor's Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Waste Care SA as at 30 June 2009 and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government Act 1999* and *Regulations*; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government Act 1999* and *Regulations*.



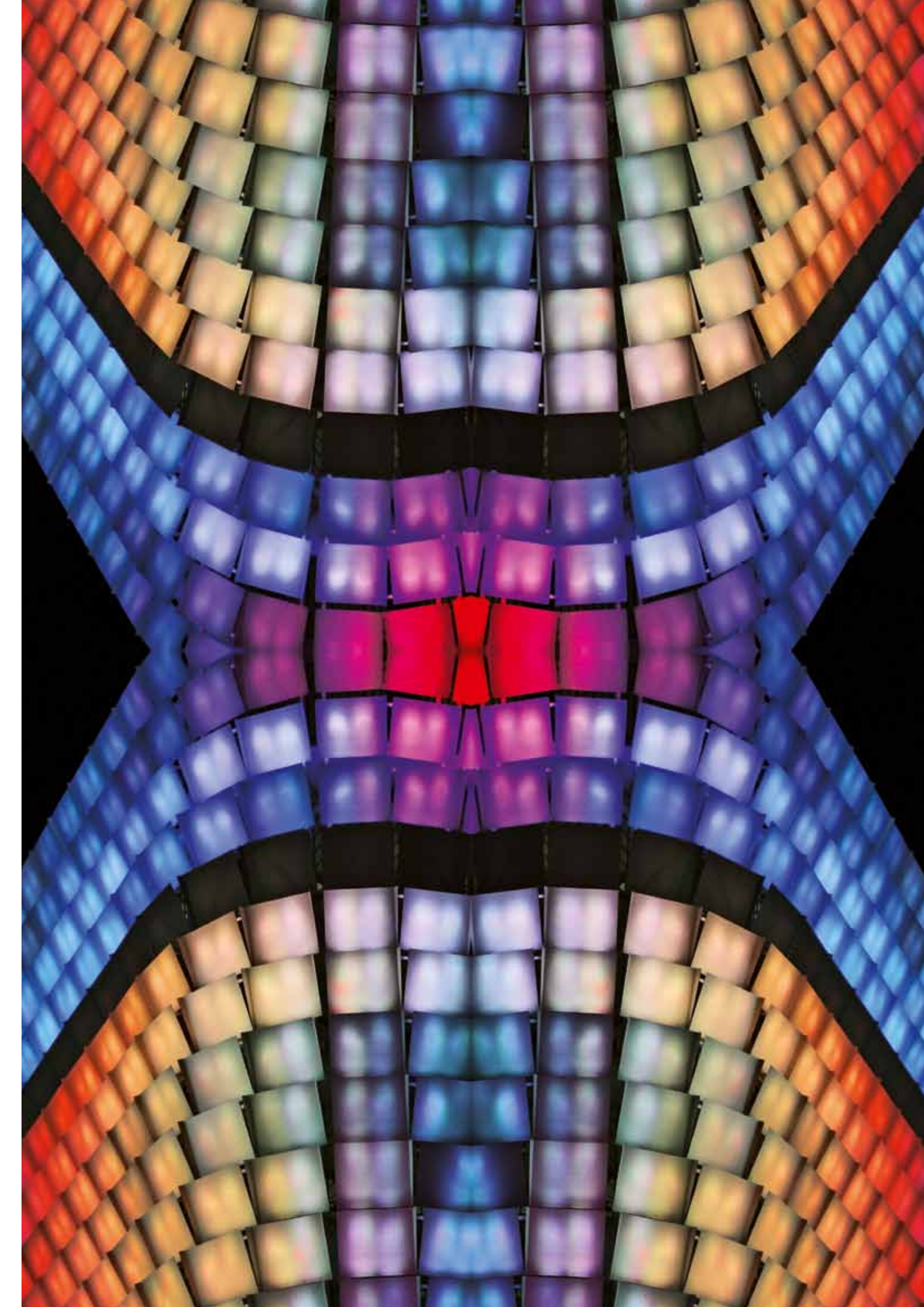
HLB Mann Judd



Trevor D Hirth
Partner

Dated this 14th day of September 2009, Adelaide





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