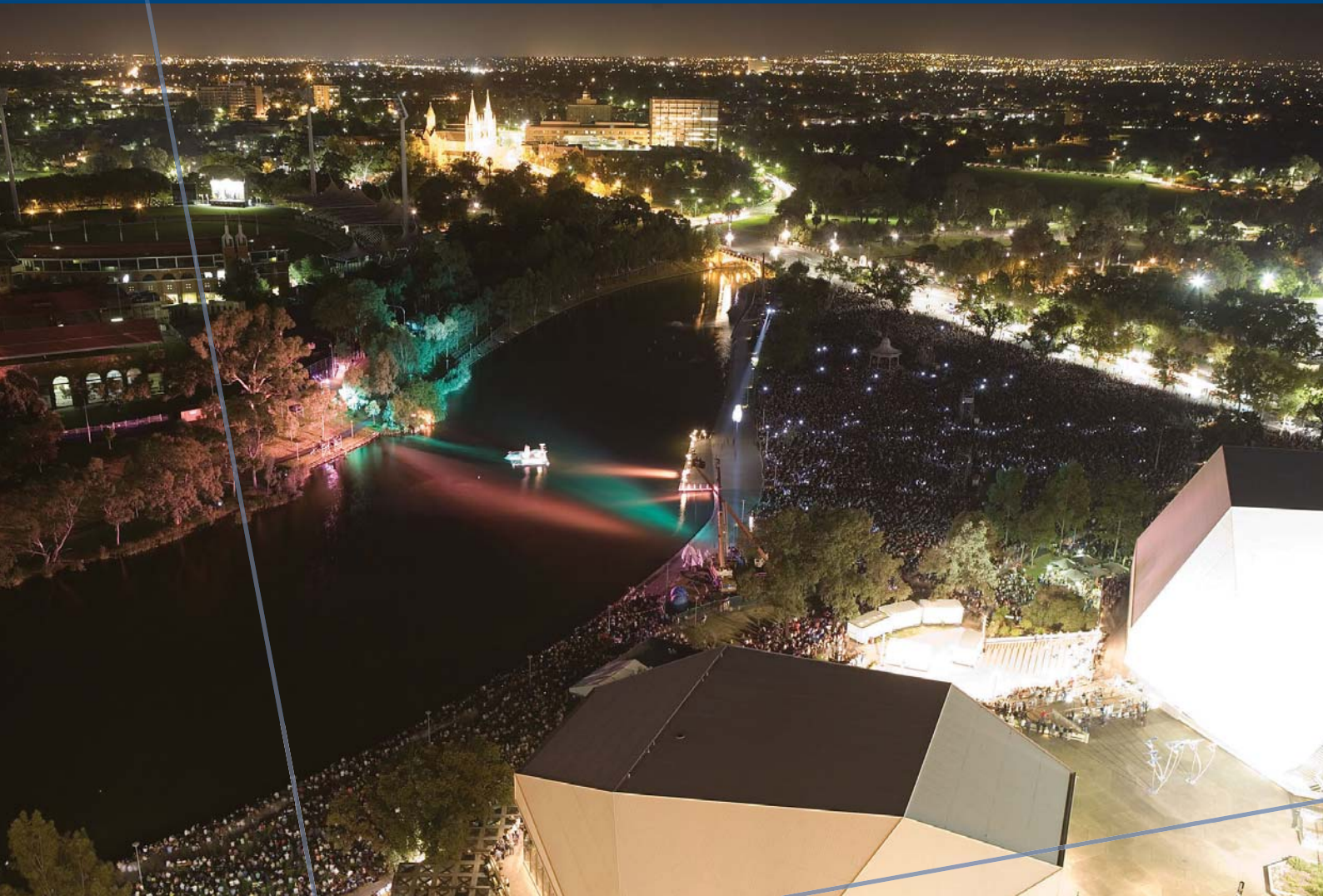


2006/07



ANNUAL REPORT

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River Torrens with Convention Centre in foreground



Adelaide looking northwest over the centre of the City area

CITY PROFILE

Area	15.57 square kilometres
Estimated average daytime population	190,000
Estimated overnight population	23,800
Estimated permanent residents	18,400
Visitors resident overnight	5,400
Workers	108,000
Students enrolled in City institutions	75,000
Visitors (daily from metro area)	75,000
Number of dwellings	9,900
Office space	1,183,825 square metres

(Statistics sourced from the ABS, Council surveys and the Australian Property Council July 1 2007 Office Market Report).



North Terrace redevelopment



National Tree Day

LORD MAYOR'S MESSAGE



The new City of Adelaide Development Plan, which was approved in early 2006, represented the biggest change to development rules in the City for 30 years.

The enormous changes to Adelaide's skyline that we have seen over the last couple of years are in no small part a result of these significant changes.

Development applications continue to break records and there is no sign of this slowing. For the first quarter of 2007 a record \$202 million worth of applications were lodged.

These developments not only transform Adelaide and accommodate the growing numbers of City workers, but many adopt environmentally sustainable features, another principle encouraged in the Development Plan.

A modern, lively city also requires permanent residents and Adelaide is no different. Permanent residents add life to a city especially after-hours and on weekends.

To this end, Council has been keen to ensure residential numbers in the City increase along with workers and visitors. This focus has paid off with Adelaide City having the fastest growth rate of any local government area in the Adelaide Statistical Division.

New accommodation continues to be built, with apartment sales commencing on the old Balfours site which is land that was previously owned by Council, so the future looks bright for still more residents.

While Council continues to drive increased visitor, worker, resident and student numbers, we also carry out the functions that keeps a city operating. Upgrades to major roads and footpaths as well as the continuation of the Park Lands Trail were undertaken this year.

Improved safety features such as the West End Managed Taxi Rank have been implemented and improved recreational facilities have been completed.

A number of major projects have also been undertaken this year to improve our growing city. The Riverbank Event Space provides greater flexibility for events held along the Torrens, the second stage of the award winning North Terrace redevelopment continues to improve the amenity of our main cultural boulevard and Adelaide's new bus station and car parking on Franklin Street is nearing completion.

Adelaide is a city that continues to grow – commercial developments provide office space for city workers, new apartments continue to be built to meet demand for city living and major projects are improving city facilities and vibrancy.

The next 12 months look to be just as busy, as Council continues to build a city for the future. I look forward to watching the changing skyline of Adelaide and to promoting Adelaide as a modern and exciting city.

Michael Harbison

Lord Mayor



VISION

The City of Adelaide, as the Capital City of South Australia, will be a vibrant and populous central place for work, study, leisure and living, invigorating the cultural, commercial, educational and community life of the State.



Music in the Squares in Victoria Square



Relaxing after work



Australia Day Parade crowd

PRIMARY STRATEGY

Increasing the number and mix of people in the City centre to an optimum level to sustain activity and vitality is essential to achieving the vision. Additional residents, workers, students and visitors will make a wider range of services, facilities and attractions viable. This will create a more vibrant City with a stronger community and cultural life and a more robust, innovative economy.

Increased capacity and vitality in the City will directly support the target of the *South Australian Strategic Plan* to increase South Australia's population to two million by 2050, with an interim target of 1.64 million by 2014. (*South Australia Strategic Plan target T1.22*)

The Council's primary strategy is therefore to:

"Increase the number of people living, visiting, working and learning in the City to an optimum sustainable level."

This can only be achieved through Council and State leadership and active engagement with the private sector and the community.

It requires the development of cultural, economic, social and environmental programs and infrastructure to create the conditions for sustainable activity that will attract people to Adelaide and generate the work, study and lifestyle opportunities so that people choose to stay.



Inner City construction

GUIDING PRINCIPLES

The Adelaide City Council has established guiding principles to create the conditions for sustainable activity and quality of life for the City. The principles guide all decisions of the Council and are reflected throughout the Strategic Management Plan and Annual Business Plan and Budget.

CULTURALLY VIBRANT

Recognising indigenous, migrant and other contemporary Australian cultures. Generating cultural and artistic activity, creativity and diversity to enrich the life of the City and bring vitality to its public spaces.

SOCIALLY JUST

Providing opportunities for people of different backgrounds, ages and abilities to live, work, learn and enjoy leisure in the City.

ENVIRONMENTALLY SUSTAINABLE

Meeting the needs of the present without compromising the needs of future generations in development of the City's built form, management of its Park Lands and public spaces and in the management of activities that consume non-renewable natural resources.

ECONOMICALLY VIABLE

Fostering conditions that support sustainable economic activity.

OUTWARD LOOKING

Responsive to the community, other Councils, the State and wider ideas and influences. Communicating and celebrating the things we do well.

Christmas in the City



Southwest Community Centre



Torrens riverbank upgrade



THE COUNCIL

Michael Harbison, Lord Mayor



Michael Harbison was elected as Lord Mayor of Adelaide in May 2003 and has been a Councillor since 1998.

An experienced businessman, Michael has managed well-known companies such as Woodroofes and Malcolm Reid.

As a keen advocate of information technology, he played an integral part in our "wired city" as we know it today. He was the founder and former Managing Director of Ngapartji Multimedia Centre, which provided a hub for multimedia and internet facilities to our State.

Michael was a founding Board member of Adelaide 21, the founding Chairman of the East End Coordination Group and for 10 years was a Governor of the Adelaide Festival of Arts. He published a weekly arts and community magazine in London and is a member of the Property Council of Australia, Australian Institute of Urban Studies and many other community and advisory bodies.

Dr Creston Magasdi, Councillor



Councillor Magasdi was born in Budapest, Hungary, and immigrated to Australia in 1951, and became naturalised three years later. He studied science at the University of Adelaide then transferred to medicine, graduating with distinction. In 1962 he won the Thomas Davis Scholarship and Cleveland Prize in Pathology, was an intern at the QEH, with subsequent studies in surgery and orthopaedics in London and the USA.

He was a Flt Lt in the RAAF and was attached for three years to the United States Forces as Flight Surgeon, with further studies at Bowman Gray School of Medicine, Dukes University, NC. He commenced his surgery and general practice in 1970 and has been a medico/legal consultant since 1982 in North Adelaide.

He has been a Branch President of the AMA and SA President of the General Practitioners' Society. He was first elected to Council in 1995 and re-elected in 1997 and 2003. During his time on Council he was Chair of the Community and Development Services Committee, the Adelaide Austin Sister City Committee, the Sister Cities Controlling Authority, the Traffic Management Task Force, and Deputy Chair of the Aquatic Centre Controlling Authority. Dr Magasdi is a Rotarian and was President of the North Adelaide Rotary from 2002/2003. He is a Paul Harris Fellow, a Member of the RSL, the Naval Military and Air Force Club, the RACGP, the AMA and the North Adelaide Society. He currently serves on the Adelaide City Council Audit Committee, Adelaide Park Lands Authority, Member of the Murray Darling River Commission Board and has recently been re-elected as Deputy Chair of the Australia Day Board of SA. Dr Magasdi was Deputy Lord Mayor from February 2005 to May 2007.

He has been a resident of North Adelaide for 30 years.



Robert (Bob) Angove AM, B.Ec, Councillor



Bob was first elected to Council in 1980 and during his 27 years of unbroken service has held the positions of Alderman and Deputy Lord Mayor.

Born in 1940, Bob is married to Helen and has been a North Adelaide resident since 1966. He was made a Member of the Order of Australia in the 2000 New Year's Honours List. He is Treasurer of the SA Branch of the Order of Australia Association.

Bob, a retired statistician, has served the Council and Community in many spheres. He has chaired many Council Committees and is a former Vice President of the Local Government Association. His membership of the Board of the Adelaide Festival of Arts Corporation concluded in August 2006 after three separate periods during the past three decades. Other Board memberships have included the SA Libraries Board, the SA Dental Services Board and the River Torrens Catchment Water Management Board. He is also a past Council nominee on the North Adelaide Community Centre Management Committee.

He is a former Elder of Scots Church and former member of the Council of the Maughan Uniting Church. He is also a past president of his Rotary Club and is a Rotary Paul Harris Fellow. Bob's love of music has seen him participate with the South Australian State Opera Chorus over many years and perform for many community groups.

Dr Judith Brine AM, Councillor



Dr Brine has been a Councillor since 1998 and is a Life Fellow of the Royal Australian Institute of Architects, a Fellow of the Royal Australian Planning Institute and an Honorary Life Member of the Society of Architectural Historians of Australia and New Zealand.

Between 1972 and 1988 she worked at the University of Adelaide and advised governments on planning and heritage. In 1988 she took up a post at the University of Canberra as Dean and Acting Vice Chancellor while working on the South East Economic Development Council, the ACT Electricity and Water Authority, and then as a Director of ACT Electricity and Water Corporation. She returned to the University of Adelaide in 1997 as an Executive Dean and then Pro Vice-Chancellor, before retiring in 2002.

Currently, as well as being an Elected Member of the Adelaide City Council and Co-Chairperson of the Adelaide City Council's Reconciliation Committee, Dr Brine is a Commissioner of the Environment and Development Court, Deputy Chair of the SA Heritage Council, Chair of the Board of the University of Adelaide's Senior Secondary College, and a Member of the Migration Museum's Foundation Committee.



Susan Clearihan, Councillor



Susan Clearihan has been a resident of the City of Adelaide for over 30 years. She worked as a teacher for 22 years (1973-1995) including four years as an Education Officer at the Art Gallery of SA (1984-1987) and from 1996-1997 worked as a community engagement consultant for various organisations including Adelaide City Council.

From 1997-2004 Susan co-ordinated the Crime Prevention and Community Safety program for a large metropolitan Council. She worked with business, developers, residents, government and agencies to address crime and safety concerns in the community.

As an active community minded person over many years, Susan's extensive involvement includes; Spokesperson for the North Adelaide Residents Group (1993-1996); Coordinator, Area 313 Neighbourhood Watch (1994-1997); foundation Chairperson, North Adelaide Community Centre (1998-2002); Committee member, North Adelaide Society (1996-1997); Board member, Bowden Brompton Community Legal Service (1998-2001) and Board member of the Come Out Festival.

Susan was elected to Adelaide City Council in 2003 and was appointed Chair of the Adelaide Park Lands Committee and is now a member of the Adelaide Park Lands Authority. She is Chair of the Corporate and Financial Services Committee, Deputy Chair of the Policy and Strategy Committee and Adelaide Central Market Committee and is the Council representative on the North Adelaide Community Centre Management Committee.

Susan is also the Local Government Association representative on the Board of the Adelaide Cemeteries Authority and a member of the Local Government Association Emergency Management Group and also the State Mitigation Advisory Group for Emergency Management.

Peter Darley, Deputy Lord Mayor



Councillor Darley was elected as an Adelaide City Councillor in 2003 and in his first term of office he has seen the growth of business in Adelaide. The continued commercial development is a pleasing aspect of his tenure.

He is a business person and was actively involved in the hotel industry. Peter has business interests in the CBD and North Adelaide, and is an inaugural member of the Grote Street Business Association.

Currently he is the Council nominee on the Adelaide Convention and Tourism Authority, and sits on the Adelaide City Council Reconciliation Committee. He has a strong empathy for and with the homeless and indigenous people, and works to better their situation. He is a Member of the Adelaide Park Lands Authority.

Peter played for the South Adelaide Football Club, and represented the State on numerous occasions. A 1964 Premiership at Adelaide Oval was a highlight of his sporting career. Peter is a Life Member of the South Adelaide Football Club, and the South Australian National Football League, and was recently inducted into their Hall of Fame.

He believes he is a commonsense person who relates well with people.

Richard Hayward, Councillor



Elected to Council in 1998, Richard has owned and operated several successful businesses. Currently he owns and operates a food manufacturing business, Cornucopia Fine Foods Pty Ltd and Cornucopia Mobile Delis Pty Ltd. Richard is also a board member of several private companies.

He is a Governor of the American Chamber of Commerce in South Australia and was Chair of the Helping Hand Development Appeal.

Richard is Chair of the City and Community Services Committee and Deputy Chair of the Corporate and Financial Services Committee of the Adelaide City Council. He was a Board Member of the 2007 World Police and Fire Games. Richard has been appointed as a Trustee and Council representative to the Adelaide Festival Centre Trust. Richard was Deputy Lord Mayor from 2003-2005.

Anne Moran, Councillor



Anne has been a City Councillor since 1995 and lives in North Adelaide. She gained a Bachelor of Arts and a Diploma of Education from the University of Adelaide and taught senior English and Modern History. Since 1995 she has devoted herself full time to council duties.

Anne has chaired the Central Market Authority, has been a member of the Adelaide Aquatic Centre Authority and the State Heritage Authority, and sits on the Capital City Committee. She has been Deputy Lord Mayor and apart from the Council Committees she is also on the Board of the Adelaide Festival Centre Trust, the SA Motor Sport Board, and is a Member of the Development Assessment Panel.

Bert Taylor AM JP, Councillor



Bert has had over 24 year's Local Government experience, including 14 years as an elected member of the City of Adelaide. He is also a Past Chairman of the District Council of Tatiara and was a member of that Council for 10 years.

Bert has previously served a term as Deputy Lord Mayor of the Adelaide City Council, and was formerly the Chair of the Sister City Authority, a board member of the Adelaide International Horse Trials, the Adelaide Aquatic Centre Authority and the Hutt Street Precinct Group and is a past President of the Rotary Club of Prospect. He was Deputy Chair of the Local Government Finance Authority and a past president of the Australia Malaysia Business Council of South Australia.

Bert Taylor was appointed a Member of the Order of Australia in the Queen's Birthday 1999 Honours, in recognition of his service to Local Government.

EXECUTIVE MANAGEMENT TEAM

As at June 2007



Stuart Moseley
Chief Executive Officer



Justin Lynch
General Manager
City Services



Carol Burkevics
Acting General Manager
Policy and Strategy



Michael Sedgman
General Manager
Corporate and Financial
Performance



Mark van der Pennen
Acting General Manager
City Assets



PERFORMANCE AT A GLANCE

Overall, 94% of the 47 Annual Objectives set by Council for 2006-07 were either achieved (75%) or significantly progressed (19%).

The Adelaide City Council achieved growth in the City's residential and overnight populations and the number of permanent residents has now met the 2006 target, and has also grown by over 40% since it was set in 2001.

Adelaide City has the fastest growth rate of any local government area in the Adelaide Statistical Division.

... student numbers have already exceeded the 2010 target...

Growth in student numbers has already exceeded the 2010 target with 75,398 students enrolled in institutional learning and a further 35,787 in lifelong learning. According to commissioned research the outlook for student growth in South Australia and the City still remains very positive.

This growth has been supported by an additional 336 student accommodation places that have been created in 2006-07 and will be further supported by the additional 270 student places that were approved by the Development Assessment Panel in the April - June 2007 quarter.

The interim population growth target for 2006 set in the Strategic Management Plan for the City workforce has been exceeded and is now close to achieving the 2010 target of 111,000.

The July 2007 Office Market Report shows that there has been an overall net gain of over 58,000sqm of office space in 2006-07, with the last six months yielding the biggest supply on record.

The Visitor Growth Plan adopted by the Council in June 2006 establishes a thoroughly researched program to increase visitor numbers. It builds on a range of key initiatives that are already completed or well-advanced, including the Rundle Street Market, Rundle Mall café and master plan, North Terrace upgrade, Hindmarsh Square playspace and the streets and squares entertainment program.

The Plan also adopted a revised key measure of progress and target for 2010 based on the activity level measured by the digital movement counters installed in Rundle Mall in 2003. This better tracks the actual levels of visitor activity in the heart of the City and is already showing an above-target result. The average monthly Rundle Mall pedestrian movement counts show an increase from 3.9 million in 2005-06 to 4.1 million in 2006-07. The average monthly movement count is 4.8% higher than the 2005-06 financial year.

At June 30 figures from the Green Building Council of Australia showed that Adelaide has the largest quantity of Green Star certified office floor space with 80,882sqm, compared to Victoria who was runner up with 67,717sqm. Adelaide has a further 104,715sqm planned in the near future with this anticipated growth attracting global interest.

A number of projects to improve biodiversity in the City included The Biodiversity Living City Program to increase the number of native plants and The Biodiversity Wirranendi Bush Restoration Program involving tree planting and a frog census.

Council has delivered a record value of capital works in the City and in turn the City has experienced a record value in development supported by the adoption of a progressive development plan.

Council has also provided a range of services for City residents, workers, students and visitors including new car parks, improved safety and accessibility, well-maintained assets, roads, lighting, footpaths and Park Land improvements, new libraries and upgraded recreational facilities.

In the last 12 months, the Adelaide City Council has received the following awards:

- Winner of the Property Council of Australia's National Award for Excellence and Innovation in Local Government;
- Rundle Mall Visitor Information Centre awarded the annual Visitor Information Centre Award of Excellence for customer service by the South Australian Tourism Commission;
- Winner of three Planning Institute of Australia (SA Division) awards for excellence in social and development planning for the new City development plan; and
- Winner of the 2006 Planning Institute Australia with RAIA and AILA, (Royal Australian Institute of Architects; Australian Institute of Landscape Architects) Australia Award for Urban Design.

Cultural achievements include the installation of audio interpretive sound posts onto the flag poles for the Aboriginal and Australian flags in Victoria Square Tarndanyangga, a commemorative artwork for Kurna Elder Doris Graham was installed in Elder Park and the Annual Aboriginal Flag Raising Ceremony was held at the Town Hall during NAIDOC Week.

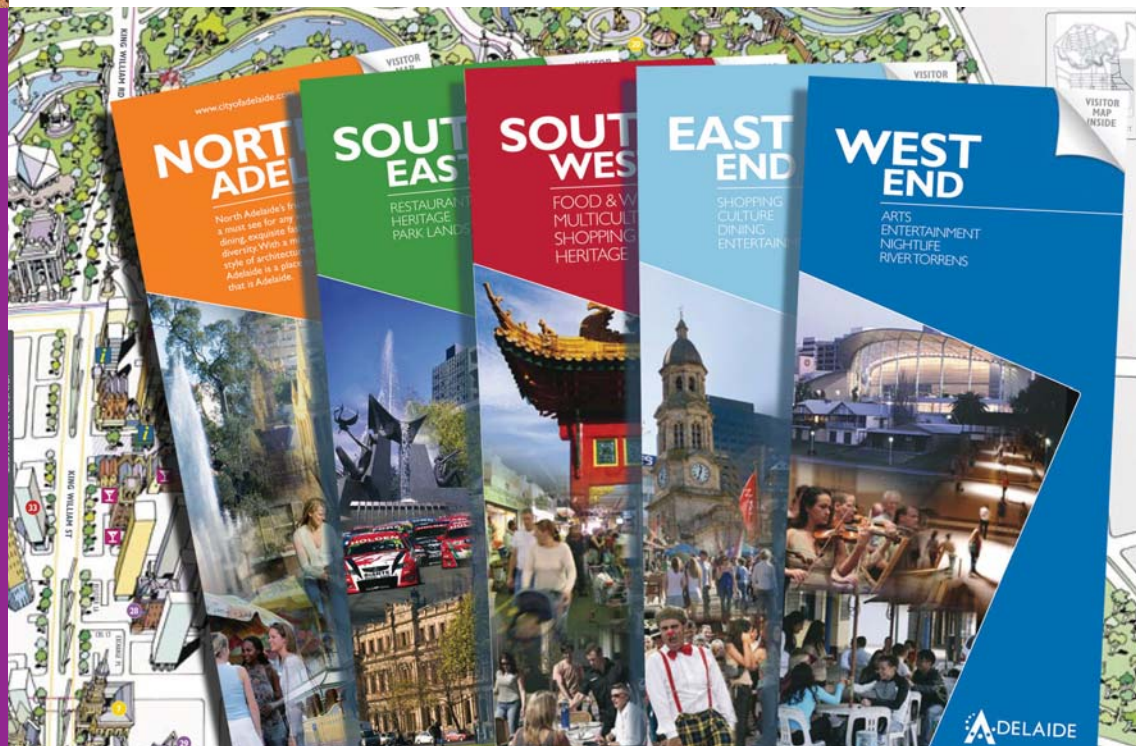
In line with the targets for 2006-07, public art initiatives for the Adelaide City Council included the installation of artworks in Pilgrim Lane, installation of a bust on North Terrace (including an oral history), and the Wobbler lighting artwork in Rundle Mall.

NAIDOC Week



National Tree Day

Visitor Maps





A PLACE TO LIVE

The revised Estimated Resident Population (ERP) released by the Australian Bureau of Statistics show residents numbering 17,723 persons as at 30 June 2006. This represents a residential growth rate of over 40% since the target was set in 2001.

The median age of residents in Adelaide City has decreased and is 31.9. This is below the state median age of 38.7, and down from the median age of 37 recorded for Adelaide City residents in the 2001 Census. Much of this can be attributed to the substantial rise in student accommodation available in the City.

... Adelaide ranked 6th most liveable City in the world...

According to the 2006 Census data 43.5% of our residents are from lone person households compared to 41.1% of families.

The most common type of family (over 50%) are couples with no children.

The 2007 Residential Segmentation Study shows that the percentage of residents living in flats/apartments/attached dwellings has increased. This increase is consistent with the numbers of apartments that have been built in the City over the past year compared to the small number of detached houses that have been built and augurs well for future population growth.

The Residential Segmentation Study also shows that there has been a small increase in residents aged 15-24 and a large increase in residents aged 55 or more, highlighting the City's attractiveness as a lifestyle choice for students, career-starters and those in and approaching retirement age.

The Economist Intelligence Unit's Quality of Life Index, released in June 2007, ranks Adelaide as the sixth most liveable city in the world. This index takes 29 factors into account which are weighted into categories of stability (threats of crime or terrorism), health care, culture and environment, education and infrastructure.

Residential Growth Plan actions are continuing, with the Council's strategic development program providing the most direct means to achieve targeted residential development outcomes. Impending development at the Bus Station / Balfours sites has already generated significant interest from buyers. Supporting initiatives to facilitate private development and conversions, including managing noise issues in mixed use areas and improving resident safety to support local communities, are continuing.

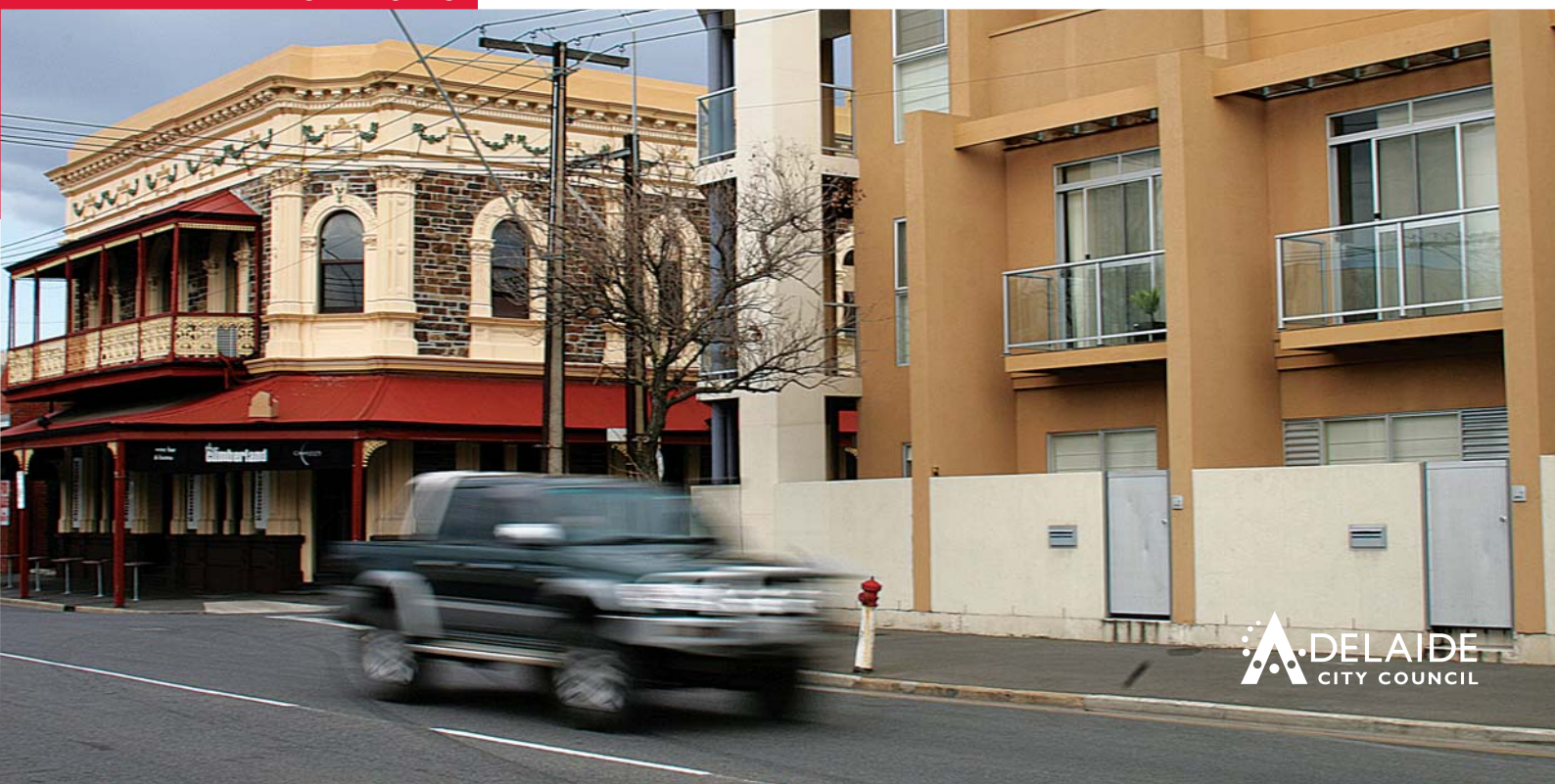


Students in University Village

Noise reduction utilising double glazing

Key Achievements

- The Noise Management Incentive Scheme was approved by Council to provide free preliminary advice from a qualified acoustic engineer, and the opportunity to receive financial assistance of up to \$400 for approved work to reduce the impact of noise in residential dwellings, which is an Australian first. The scheme helps ensure that all residents have every opportunity to resolve any concerns regarding noise in their homes;
- Major residential development projects completed include:
 - > 16-22 Hindley St, Adelaide (student accommodation);
 - > 30-40 Gilbert St, Adelaide (18, two and three storey townhouses);
 - > 281-286 North Terrace, Palais Apartments (Council Strategic project);
 - > 61-114 Kermod Street, North Adelaide, St Marks College, (student accommodation);
 - > UV Apartments, King William Street (student accommodation);
 - > Sky Student Information Centre, Currie St (student accommodation);
 - > 223 North Terrace (North block), Martins Towers; and
 - > 133 South Terrace, Adelaide, Marquee Building.
- Over 170 grant applications through the Council's Heritage Incentive Scheme were processed in 2006-07 totalling \$864,000;
- The Adelaide Central Bus Station project included provision for 39 affordable housing units to be sold to 'Common Ground' – the newly created State Government housing entity;
- In 2006-07 an additional 336 student accommodation places have been created; and
- The Development Assessment Panel approved three new student accommodation developments in April - June 2007 quarter. The three developments (Flinders Street, Waymouth Street and MacKinnon Parade) will offer a total of over 270 student places.





A PLACE TO WORK

The City's workforce is continuing to grow. The 2006 Land Use and Employment Survey found the number of jobs is 108,007 which is an estimated growth of 19,000 positions since the targets were set in 2001, and another step towards achieving the 2010 target of 111,000.

Office jobs continue to be the prominent type of employment (51.6%) of all of the jobs in the City. Over a quarter of office workers in the City are in government administration (27%) excluding schools, hospitals and the police. The other main areas of office work are within business services such as accountants, advertising and business services (11.6%) followed by financial services (9.9%) and legal services (6.4%).

This highlights the City's key role as the economic powerhouse of the State, providing the bulk of the essential services needed by the State's economy.

Community service jobs have increased to represent 15.9% of all jobs in the City; over half of these jobs are in the City hospitals. Education jobs have increased coinciding with increased student enrolments in the City. Manufacturing is declining and is now mainly composed of manufacturers supporting the medical professions, manufacturing jewellers and printing/publishing.

There has been an overall net gain of over 58,000sqm in office space in 2006-07, with the last six months yielding the biggest supply on record. A total of 62,068sqm of Five Green Star (Australian excellence) rated floor space was recorded in 2006-07.

Since the Council's Workforce Growth Plan was endorsed two years ago a number of major initiatives have been implemented that have sought to attract investment, grow existing businesses and develop further commercial accommodation options.

While the plan had foreseen a potential shortfall of space to accommodate new workers, the risk of this has now significantly reduced with over 100,000sqm of space constructed in the CBD over the past two years.

The Workforce Growth Plan also encouraged the refurbishment of older buildings and some significant projects are currently underway including the Reserve Bank building, the former Australian Credit Union building and Opalfield House with others approved including the Westpac building on North Terrace.

...Community service jobs have increased to represent 15.9% of all jobs in the City...

Medical research*North Terrace*

Through the successful Workforce Relocation and Expansion Program, 11 organisations have been relocated to the City employing approximately 410 staff. Enterprise Adelaide has assisted over 1,000 businesses with advice and support about starting, growing or relocating a business in the City of Adelaide which has created an estimated additional 748 jobs.

Key Achievements

- The new Santos building was opened on the Flinders Link site in July 2007. The building, which was constructed on Council-owned land, accommodates approximately 600 workers and is the first in Australia to be awarded a five star green rating;
- The value of new development applications lodged in the June 2007 quarter was the highest on record. 282 new planning applications worth \$258.6 million making the first six months of 2007 already higher than the three year average;
- A number of major office developments have been approved. These include:
 - > An 11 storey office building at 416-420 King William Street;
 - > A 12 storey residential and office building at 1-9 Gilles Street;
 - > Three multi storey buildings of up to 10 storeys on the corner of Angas and Pulteney Streets; and
 - > One 15 storey and one 17 storey office building at 42-56 Franklin Street.
- A consortium of Councils across Australia, led by the Adelaide City Council, with the support of Federal Government funding, launched an on-line tool which provides businesses with the opportunity to access information and track the progress of a development application on-line; and
- Enterprise Adelaide delivered 18 workshops which included information for people starting a business in the City. The workshops were attended by approximately 300 people.

Major development on King William Street



A PLACE TO STUDY & LEARN

Latest figures show that the 2010 target for student numbers has already been exceeded, with 75,398 students enrolled in institutional learning and a further 35,787 in lifelong learning.

... 2010 target for student numbers has already been exceeded...

A key driver of growth in the City's education sector is the continuing increase in numbers of international students choosing Adelaide and SA as a study destination.

The preliminary figures for 2007 show that South Australia has 16,837 international students; an increase of 13.8% from the same period last year. South Australia has the third highest growth in the international student market, behind Northern Territory who experienced 28.4% growth and Victoria with 18.4% growth. The average growth rate across Australia was 12.5%.

South Australia's share of international students in 2007 is 5.6% of the national total, up from 5.4% in 2006, 5.2% in 2005 and 4.8% in 2004, with the City contributing the lion's share of this.

Accommodation has been a key factor in maintaining growth in overseas students. One of South Australia's advantages in attracting overseas students has been affordable, accessible and quality accommodation. Growth in student numbers, and particularly in overseas students, has resulted in growth in the supply of conveniently located student accommodation in the City. International students currently utilise a third of central Adelaide's rental market.

Adelaide City Council's Customer Satisfaction survey shows that student satisfaction with support services available in the City and their overall satisfaction continues to increase.

In implementing the Student Growth Plan adopted by Council in October 2005 priorities over 2006-07 have been:

- The Educational Institution Attraction Program with a focus on:
 - > Attracting education institutions not currently in South Australia or Adelaide to locate in the City (a number of new institutions are scheduled to start up in 2007-08). This work includes ongoing support for Carnegie Mellon University and the establishment of Cranfield University;
 - > Assisting existing education institutions to increase their capacity; and
 - > Case management of existing client institutions for which assistance with relocation and expansion under program guidelines has been implemented in 2006-07.

- Continuing support for Education Adelaide in marketing Adelaide for overseas students which included in-bound hosting of representatives from major and emerging source countries and staging and promotion of events which saw the participation of 3,300 international students; and
- Ongoing collaboration with the State Government through the Department of the Premier and Cabinet, DFEEST, DECS the Capital City Committee and external agencies to support international institution attraction increasing accommodation supply and promoting student growth in the City.

Key Achievements

- A Safety Audit was undertaken by Council in July 2007 focusing on young women who study, go out or work in the West End, to determine how safe they felt when out alone or with a small group in the precinct at night. Following the audit, recommendations to improve safety in the West End have been developed and an action plan to target specific areas generated;
- A joint research project with the University of South Australia and the Adelaide University which commenced in 2005 saw results in 2006-07. The project looked at the significant increase in overseas students living and studying in the City and the attitudes of City residents to this growth were assessed. The majority of residents viewed student residents positively with 78% of respondents agreeing that students add to the vibrancy of the city. The results from this research are to be formally presented at the State of Australian Cities Conference in Adelaide in November 2007;
- A joint research project with Adelaide University, which involved assessing issues for international, rural and interstate students studying in Adelaide was finalised in 2006-07. Key results from this work have helped to shape a number of Council activities including the Rural and Interstate Student Support Program. The findings showed that for rural, interstate, and international students creating new friendships and a sense of belonging in the City can be extremely daunting. Rural and regional students often chose to study in Adelaide for the relative convenience of its location to home. For the international students the two key factors which made Adelaide more appealing than other capital cities in Australia were the cost of living and the quality of the courses offered;
- 216 dwellings and 336 student places were completed in 2006-07; and
- Adelaide City Council's Development Assessment Panel also gave provisional approval for a \$48.9m project by the University of Adelaide to develop a new eight storey engineering building at its North Terrace campus which will further strengthen the attraction for students in the City.



UniSA

Student accommodation UniSA





A PLACE TO VISIT

Christmas, New Year's Eve and eventful March celebrations aptly showcased not only the City's beautiful Park Lands and vibrant centre but a Capital City that thrives on managing and executing major events. A number of other Council initiatives and a focus on the centrepiece of the City, Rundle Mall, contributed to strong visitor numbers in 2006-07.

... strong growth in the Rundle Mall pedestrian counts...

Digital movement counters installed in Rundle Mall, provide a direct measure of the level of on-street activity in the heart of the City and effectively track trends in visitor activity.

Overall there was strong growth in the Rundle Mall pedestrian counts for 2006-07. Every single month in 2006-07 experienced growth when compared to 2005-06.

UPark patronage figures for 2006-07 shows that a total of 4,174,913 people visited the car parks. This figure is 9% higher on the previous best year in 1999-2000. This includes the massive growth experienced in "Free Sunday" parking in the Central Market UPark. Since the free parking was introduced average patronage on a Sunday has increased from 600 cars to 1,668 cars.

Key Achievements

- Through the Adelaide City Council's funding contribution to the Adelaide Convention and Tourism Authority, 44 new events with an estimated economic impact of \$95.5 million were won during 2006-07;
- Adelaide's suitability as a meetings destination was recognised during the year with a move up the international conference rankings to hold 56th place – from 47th in 2005;



Rundle Mall Sand Sculpture

Par 3 golf course lighting



Hindmarsh Square Ashes live screening

- The Australia Day Concert held in Elder Park was a successful event with approximately 12,000 people in attendance. The event included an Australia Day Parade from Victoria Square to King William Street, the flag raising ceremony and cake cutting formalities. An Australia Day Concert was staged featuring pop band Human Nature. The event also included a Citizenship Ceremony in the Adelaide Town Hall;
- The Lord Mayor's New Year's Eve Party was an outstanding success with approximately 15,000 people attending the fireworks at midnight;
- Rundle Mall's new restaurant began trading in December. "Buskers" is located at the western (King William Street) end of the Mall and was opened in time for the lead-up to the Christmas period;
- A new lighting system was installed at the Adelaide City Council's par 3 golf course providing the opportunity for keen golfers to play after work or longer hours during the weekend;
- Successful event management of the Rundle Mall Sand and Light sculpture including Rundle Mall Christmas activities. This event included the installation of a novel sand and light sculpture in Rundle Mall for the duration of the Christmas period, attracting significant public interest;
- Safety audits to address identified safety issues were conducted in 12 locations including Gawler Place, North Terrace, South Terrace and the Hutt Street areas and resultant actions have now been followed up in four locations in the City and Park Lands;
- Established in September 2006, the Rundle Street Market has become an attraction for city visitors, locals and tourists on a Sunday, with stalls featuring a range of quality South Australian products;
- Significant capital works progressed in 2006-07 include:
 - > The Adelaide Central Bus Station / Car Park project including provision for 638 car spaces, a new bus terminal, and 39 affordable housing units to be sold to 'Common Ground' – the newly created State Government housing entity;
 - > The North Terrace upgrade (Pulteney Street to Frome Road);
 - > The Grote Street upgrade;
 - > The Riverbank Events space upgrade included connection with North Terrace;
 - > The continuation of the Park Lands Trail; and
 - > General works in the Central Market.

Christmas in the City tree in Victoria Square



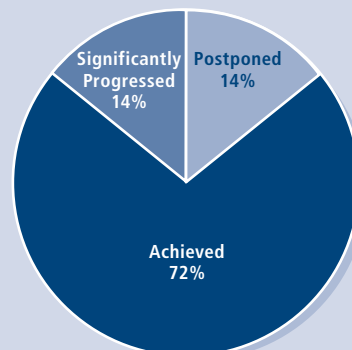
LEGISLATIVE INFORMATION

By 2006 Adelaide will have an overnight population of 25,000 including at least 17,000 permanent residents.

By 2010 Adelaide will have an overnight population of 34,000 including at least 26,000 permanent residents.

Resident Population – Adopted Annual Objective for 2006-07

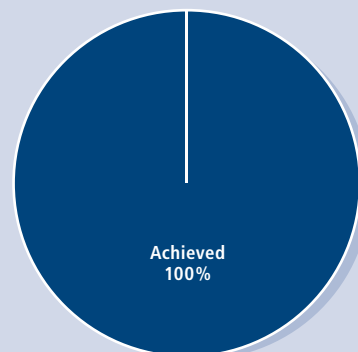
Symbol	Status	Definition
✓	Achieved	Action has been completed and the outcome achieved.
×	Not achieved - Significant Progress	Outcome was not achieved due to issues beyond Council control and/or conflicting priorities, although significant progress was made.
☒	Not Achieved	Outcome was not achieved.
⊖	Postponed	Postponed by Council resolution.
⊘	Ceased	Ceased following Council resolution.



Adopted Annual Objective	Status	
Registration of Interest process completed for mixed use / residential development of the Council's Strategic Property Portfolio site on Waymouth Street.	Complete with preferred development partner identified and development agreement currently under negotiation.	
On-line City rental and house sharing information service maintained with at least 2,000 visits over the year.	The Adelaide Living Online City Living rental website has undergone enhancements to its security and share accommodation posting ability. The refined site was uploaded in May 2007. Funding has now been allocated and spent on the marketing and promotion of the site through press and radio.	✓
A residential owner-occupier grant of \$175 to support population growth in the City which will broadly maintain the policy intent of the residential rate relief rebate which must end under current State legislation.	3227 Residential Grants approved for a total of \$564,725.	✓
At least one additional land banking site settled and one or more potential sites for affordable housing development brought forward for Council consideration.	Settlement on two properties. Total budget allocation not required for these purchases.	✓
City-wide Community Contacts Booklet distributed by June 2007.	Informal consultation has highlighted an approach which will complement The Adelaide City Business and Community Phone Book 2007. A draft booklet with a focus on homeless services is ready for printing.	✓
Development Approval secured for Stage 1 of the Balfours site redevelopment by February 2007.	Detailed design plan for Balfours Stage 1 has received vendor approval and four month extension of time granted, however the Development Approval which was lodged with the Development Assessment Commission is still pending. Construction is due to commence in October 2007. This project will be carried forward to 07/08.	×
Construction of 28 apartments designed to high environmental standards commenced by March 2007 on the Council's Strategic Property Portfolio site on Whitmore Square.	Planning consent application lodged with DAP. Architect completed 70% documentation in accordance with the design/construct contract. ROI called for purposes of short listing builders for tender. Tender call waiting planning consent. Project carried over to 07/08.	⊖

Workforce Population – Adopted Annual Objectives for 2006-07

Symbol	Status	Definition
✓	Achieved	Action has been completed and the outcome achieved.
×	Not achieved - Significant Progress	Outcome was not achieved due to issues beyond Council control and/or conflicting priorities, although significant progress was made.
☒	Not Achieved	Outcome was not achieved.
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Adopted Annual Objective	Status	
At least 100 new workers employed in the City and assistance provided to at least 200 City-based businesses through the activities of Enterprise Adelaide.	During the final quarter of the year (April-June 2007) Enterprise Adelaide's business clients reported 129 new full time jobs and 38 part time jobs generated in their businesses. Total new employment recorded for 2006-07 is 468. Between April and June Enterprise Adelaide has seen 230 different target businesses and has provided information and advice to a further 286 small businesses. Total number of different target businesses seen in 2006-07 is 581. Additionally, for the financial year, over 737 business enquiries have been attended to by telephone, by email or directly with people coming to the office. 613 people attended 59 workshop sessions delivered by Enterprise Adelaide over the year. In addition 18 workshops aimed at people starting in business have also been delivered, attended by approximately 300 attendees.	✓
At least one public sector agency committed to relocate in the City through the Public Sector Employment Program.	Centrelink IT Centre confirmed for CBD employing approximately 100 staff. State Government decision on DTEI relocation deferred. Decision pending on SA Film Corporation although this appears unlikely to be located in City. Regular meetings held with DTEI regarding public sector accommodation requirements.	✓
At least 400 workers attracted to the City through the Workforce Relocation and Expansion Program.	Eleven firms employing approximately 410 employees committed to City during 2006-07. Work continuing with 18 companies employing about 800 staff in relocation process. Lead identification work completed with West Australian resource firms.	✓
Design guide for Mixed Use Development produced by June 2007 and work with owners of at least two sites to bring about a coordinated approach to the development of these sites completed through the Strategic Site Facilitation Program.	Draft Mixed Use Design Guide briefing conducted on 28 June and draft of guide completed. From 2007-08 Economic Development Unit coordinating implementation of Strategic Site Facilitation Program. Strategic Property Projects have liaised with Australia Post regarding that site with early stage discussions held with other property owners in the western part of Adelaide regarding integrated development options for their properties.	✓
Viable concept plans for refurbishment and tenancy prepared for at least one lower grade commercial building through the Office Refurbishment Program by April 2007.	Concept plans prepared for 18-20 King William Street. Economic Development Unit staff presented at Property Council's green refurbishment seminar in late May.	✓

A PLACE TO STUDY & LEARN

By 2006 Adelaide will have at least 58,000 students in institutional learning.

By 2010 Adelaide will have at least 66,000 students in institutional learning.

Student Population – Adopted Annual Objectives for 2006-07

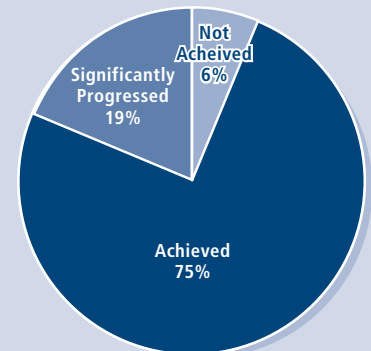
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Adopted Annual Objective	Status	
At least three educational institutions targeted to locate or expand in the City through the Education Institution Attraction Program.	Currently working with ten institutions regarding the establishment of training facilities in Adelaide. Targeted assistance has now been provided to five institutions to either relocate and/or expand in the City. Cambridge International College Adelaide is now operational and is offering courses in Multi Media, Pre Press Design and Community Welfare. Anticipated enrolments for 2007 will be 100.	✓
100 apartments targeted for student residential accommodation completed on the Palais site on North Terrace through land release from the Council's Strategic Property Portfolio.	Official opening by Lord Mayor and Kyren of Stage 2 Palais Apartment inc student accommodation and completed undercover part of Paxton's Walk held 7/03/07. Car park lease executed.	✓
Growth in overseas student numbers sustained through ongoing support for Education Adelaide.	Funding support provided. Successful collaboration with Education Adelaide and the Dept of Premier and Cabinet on the development of a global forecast model on student mobility undertaken by BDA. Forecasts from this model were presented to a group of 60 stakeholders and outlined trends, influences and challenges to growth in SA's share of the international student market. Latest Australian Education International figures show SA has exceeded its previous predicted year end total by November 2006 with 20,539 overseas students, a rise of approximately 2,000 on the previous year.	✓
At least 150 new students welcomed to the City through the rural and Interstate Student Welcoming Activities Program by June 2007.	93 Students from rural and interstate areas participated in the 'Get on the Bus' welcoming event in Feb 07. The trial interactive mobile phone game 'U R Here' targeting new rural students commenced 25 March 07 with 128 participants registered. Research and evaluation of current strategies has resulted in the development of a new student support program for Council's delivery of 2007-08. A promotional 'roadshow' has been developed for rural/regional areas to promote ACC as a place to study and to create and maintain personal relationships with potential students. Visits to three regions, Yorketown, Kadina and Port Pirie have resulted in 390 students engaged in presentations on what the City has to offer and with 173 students signed up to the database to remain in contact with Council. More tours are planned for 2007-08.	✓

Visitor Population – Adopted Annual Objectives for 2006-07

Symbol	Status	Definition
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Adopted Annual Objective	Status	
Weekly street market established in Rundle Street by September 2006 with at least 60 stalls initially.	<p>East End Rundle Street Market successfully launched on Saturday 2 September 2006 with over 100 stalls and 10,000 visitors.</p> <p>An average of 3,394 visitors have attended the Market each week since the launch on 2 September 2006 until 30 June 2007. Whilst crowd attendance spiked during the March event season, visitor numbers have remained consistent throughout this time. The initial business plan nominated a weekly target of 2,500 Market visitors of 107,000 from September 2006 to June 2007. This target was exceeded by 38,000 with a total of 145,522 attending the Market over 43 Market days for this period.</p> <p>The initial Business Plan targeted 80 Stall holders to attend the Market on a weekly basis. A range of factors inhibited the achievement of this target. At the request of the East End Traders, the Market now trades on Sundays. A significant number of stall holders were already committed to other Sunday Markets and could not attend the Rundle Street Market on a Sunday. A strong emphasis has been placed on Stall holder recruitment and it is envisaged that the Market should achieve this target in its second year of operation. The Market currently offers an average 45 to 50 stall holders each week and 70 filled sites.</p>	✓
\$1 million sponsorship and support provided for successful staging of major events in the City.	<p>Council has sponsored a total of 28 events in both Round One and Round Two of the 2006-07 Sponsorship Program. The total committed funds for the sponsorship program in 2006-07 is \$1.382m, with \$55,600 accounting for Round two. Sponsored events for the April-June 2007 quarter include the Australian HPV Pedal Prix, Glendi Greek Festival, Come Out Festival, Windmill Performing Arts Annual Season and the Adelaide Symphony Orchestra Annual Season. Adelaide City Council's sponsorship of events creates an exciting program of City activity throughout the year that increases visitation and significantly contributes to the vitality and attraction of the City.</p>	✓
City Bike Scheme maintained with 80 bicycles supplied free of charge to assist visitors, workers, students and residents to move freely around the City.	<p>June 07 – 295 bikes hired for a total of 1,022 hours</p> <p>June 06 – 176 bikes hired at a total of 723 hours</p> <p>An increase of 68% for the month compared to last year.</p> <p>2007 End of Year 2,208 bikes hired at a total of 6,673.5 hours. An increase of 55% EOY compared to last year.</p> <p>80 bikes are currently in circulation.</p>	✓

Adopted Annual Objective	Status	
UPark patronage increased over the 2005-06 level to arrest recent decline.	UPark patronage increased over the 2005-06 level to arrest recent decline. June 2007 – 328,042 June 2006 – 312,957 Increase of 15,085 MTD Increase of 4.65% YTD This has been the best year ever for UPark with 3.84m transactions, an increase of 4.65%.	✓
International Busking Festival successfully held.	The Adelaide International Buskers Festival was successfully held Thursday 15 March - Sunday 18 March. The Adelaide International Buskers Festival involved a fully-managed event bringing street performance, pavement artists and roving theatre to create a high energy four day program. Culminated in the People's Choice Award which the Lord Mayor presented to International artists, 'PopEyed' at the finals, held on the main stage at the Fringe Family Day. Anticipated attendances at the event over the four day program were approximately 30,000.	✓
At least three public art initiatives implemented over the year.	Annual Public Art Plan projects completed to date: - Wobbler delivered in Rundle Mall in April 2007; - Dowie Bust installed, oral history completed and audio information incorporated, launched 16 November 2006; - Pilgrim Lane artworks installed September 2006 and lease for 2007-08 secured; - Advertiser Building lighting artwork displayed nightly between 2-29 January 2007; - 'Simpson and Donkey' concept Marquette completed and presented to Brigadier Atkinson and a further financial contribution provided to the Royal Australian Army Medical Corps to deliver detailed design; - Eternal Flame: The preferred concept by the Jam Factory presented to Council for feedback in March 2007 will be considered by Council for Commission in the 2007-08 Public Art Plan; and - Tram stop art; additional outcome to the Annual Public Art Plan has resulted in the integration of art into the paving at each new tram stop. Projects in progress: 1. Whitmore Square 'Afghan Heritage' art work site works to start in September for completion in November 2007. 2. Sound/kinetic sculpture concept development: three concepts were presented for Council's consideration at a briefing on 14 June 2007. 3. Central Bus Station LED artwork concept approved by Council 25 June 2007. 4. 'Wireless' project not delivered due to timing constraints in seeking external funding. A hybrid media art project will be brought to Council for development in 2007-08.	✓
Concept design for the section of the Park Lands Trail through West Terrace Cemetery developed by December 2006 and works completed by June 2007.	Trail through cemetery is complete.	✓
Construction of the Central Bus Station and Grote Street car park on track for completion by October 2007.	Land division application approved for new Bowen Street. Substantial commencement (being 85% of building works) achieved. External cladding well underway at Franklin Street end. Internal cladding of SAHT apartment building in progress. Structural steel works well underway at Grote Street end with canopy being installed.	✓

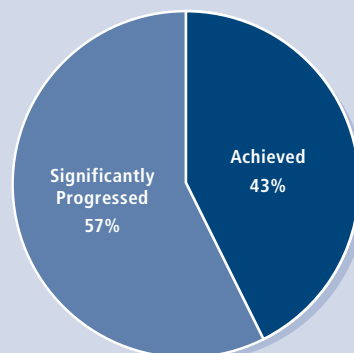
Master Plan for restoration of alienated Park Lands in the Torrens River precinct west of Morphett Street Bridge developed by the end of May 2007.	Final master plan was endorsed by City Policy and Strategy Committee on 12 June 2007.	✓
North Terrace program of activities maintained throughout the year.	Secured 2006-07 Partnership Agreement with the SA Museum to deliver the program. 20,505 people attended the program to date. Coffee Cart commenced operation January 07 each Sunday to 30 June as vendors available. Kids Market successfully held 25 February, with 110 registrations, 80 stall holders on the day, resulting in an est. 2000 visitors (inc. in total numbers above). Guest performance during World Police and Fire Games of the 'Cappy Smart Band' from Calgary, Canada. Received South Australian Museum 6 month Progress Report and interim End of Year Report in May.	✓
Music in the Squares program held maintaining activities through the year in the City Squares.	The Music in the Squares event was successfully held between Sunday 6 May to Sunday 10 June 2007. Four heats were held in the City's Squares including Whitmore Square, Hurtle Square, Hindmarsh Square and Light Square. The Grand Final event was held in Victoria Square on Sunday, 10 June 2007 and was viewed by approximately 1,000 spectators throughout the course of the day. 27 schools participated in this event from both metropolitan and rural areas.	✓
Golf Links patronage increased by 7.5% over the 2005-06 level.	A 6.6% increase in patronage was experienced during 2006-07 F/Y when compared to the previous year. During 2007/08 F/Y the Golf Links is expected to show even greater business growth as a direct result of improved services and facilities and increased marketing. MTD Patronage; 6520 – June 2007 MTD Patronage; 6048 – June 2006 MTD Patronage; 5594 – June 2005 An 8% increase on the previous year's MTD patronage. Strategic target was 7.5%. YTD Patronage; 89331 – June 2007 YTD Patronage; 83737 – June 2006 YTD Patronage; 89105 – June 2005 A 6.6% increase on the previous year's YTD patronage. Strategic target was 7.5%	×
Large scale digital public information screen installed at Rundle Mall intersection with Pulteney Street.	Further development of the Fusion Rundle Convergence concept has occurred (as requested through a decision of Council April 2007). The results were presented to Council in late July 2007 seeking approval to commence the detailed documentation stage.	×
Landscaping works completed to establish a new city park off Frome Road.	Delays have resulted from unforeseen land contamination issues requiring consultation with the ABG, Health Department and EPA. Site remediation report completed and reviewed by the ABG, Health Department and EPA. Remediation design and documentation is completed and tendered. Landscape design is finalised and documentation being finalised for tender.	×
North Terrace enhancement works completed between Pulteney and Frome Streets.	Work on the southern side of North Terrace commenced late July 2006 with completion in mid May 2007 apart from tree planting and light poles installation with these to be completed by end of August 2007. Following a request by the State Government to alter the approved design, agreement was reached with the State Government in November 2006 to proceed with work on the north side in accordance with the original design. Work commenced on the north side in early January 2007. Due to major works on the University of South Australia Brookman Building's façade which will deny access for the North Terrace works there will now be a staged handover. Works adjacent to the University of Adelaide are scheduled for completion late September 2007 and some works on UniSA land are unlikely to be completed until late 2008.	×

INNOVATION & QUALITY IN LOCAL GOVERNMENT SERVICES

According to the Strategic Management Plan, 'Innovation and Quality in Local Government Services' is the internal focus on Adelaide City Council. The Council must ensure that it has the right people, processes, systems and culture in place if it aims to achieve all of the goals and milestones outlined in the Strategic Management Plan.

Innovation and Quality – Adopted Annual Objectives for 2006-07

Symbol	Status	Definition
✓	Achieved	Action has been completed and the outcome achieved.
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Adopted Annual Objective	Status	
At least \$1.4 million renewal works to the City's Park Lands and Squares, and \$300,000 in Park Lands improvement works, completed over the year.	Monthly reports are presented to Council on the physical and financial progress of each project and the overall capital works program. \$4.524m of Park Lands and Squares works delivered for the 2006-07 financial year, therefore achieving the target.	✓
Total of \$16 million in asset renewal works completed over the year.	Monthly reports are presented to Council on the physical and financial progress of each project and the overall capital works program. \$15.963m of the asset renewal program was completed in the 2006-07 financial year. This is only \$37K (0.2%) short of the target, therefore essentially was achieved.	✓
Good overall mean customer satisfaction ratings (at least 6.5 out of 10) maintained for each of the City's resident, business, worker, student and visitor population groups.	The annual results for customer satisfaction mainly show that all segments met the target of 6.5 with the exception of residents who fell just short. The results were: Residents = 6.4; Businesses = 6.6; Workers and Students = 7.0; Visitors = 7.0.	Bus ✓ Wrk ✓ Stu ✓ Vis ✓ Res ×
At least \$1.4 million renewal works to the City's lighting and electrical assets completed over the year including new street lighting for improved safety.	Monthly reports are presented to Council on the physical and financial progress of each project and the overall capital works program. \$1.234m of the lighting and electrical works were completed in the 2006-07 financial year, therefore not achieving the target of \$1.4m.	×
At least \$4.8 million renewal works to the City transportation system completed over the year, including road and footpath renewals and pedestrian safety works.	Monthly reports are presented to Council on the physical and financial progress of each project and the overall capital works program. \$3.764m of the transportation works were completed against a \$4.325m budget, therefore not achieving the target of \$4.8m.	×
Maintain median cycle time for delegated and Development Assessment Panel (DAP) decisions of no more than 40 calendar days and 90 calendar days respectively (including requirements of new Development Plan).	The average result for 2006-07 for delegated decisions was 37 days, therefore achieving the target. Development Assessment Panel decisions were just outside of the target range with an average of 97 days.	×
Resident and Business satisfaction rates maintained at a high level (customer satisfaction survey rating of at least 8.0 out of 10) regarding recent contact with Council staff.	The 2006-07 Annual Customer Satisfaction Report card shows that ratings among businesses and residents for contact with Council staff are unchanged from the mid-year report. The final result for businesses was below target at 6.9 and residents fell just short of the 8.0 target with a result of 7.9.	Res ×
		Bus ☒

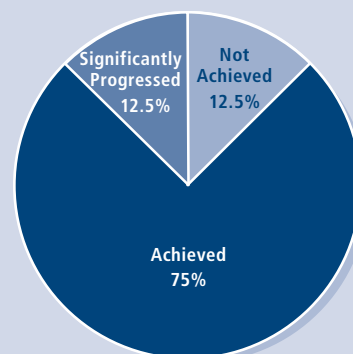
GUIDING PRINCIPLES

To create the conditions for sustainable activity and quality of life the Council will be guided by the principles that the City must be:

- Culturally Vibrant
- Socially Just
- Environmentally Sustainable
- Economically Viable
- Outward Looking

Guiding Principles – Adopted Annual Objectives for 2006-07

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Adopted Annual Objective	Status	
Park Lands Planning documents developed for the consideration of Council to ensure Council meets statutory requirements: <ul style="list-style-type: none"> • Community Land Management Plans (CLMPs) for all Park Lands and Squares presented to Council by November 2006, except Victoria Park which is due by April 2008. 	CLMPs for all parks and squares (except Victoria Park) presented to Council for consideration. Victoria Park/Bakkabakkandi (Park 16) CLMP extended to April 2008 due to the State Governments redevelopment proposal.	✓
Review of Park Lands Management Strategy scoped and presented to Council (via new Park Lands Authority) within six months of establishment of Authority.	A new Park Lands Authority has been formed providing a catalyst to commence scoping of review of the Strategy. Following the scoping a report detailing a process for reviewing the Adelaide Park Lands Management Strategy including engagement with the State Government was presented to the Authority in March 2007. The Park Lands Management Strategy scope was presented to APLA and Council in March 2007. The draft project brief including communication and consultation program was presented to APLA in July 2007.	✓
Financial support provided to precinct groups and Lord Mayor's Precinct Forum held quarterly from August 2006.	All groups have received funding. Groups have received new insurance policies via a pooling arrangement to ensure a consistent approach to cover. The Lord Mayor's Precinct Forum was held on 14 August, 15 November 2006, 28 February 2007 and 23 May 2007. All Groups were in regular contact with Community Development Officers.	✓
Adelaide Prize awarded, recognising a built project of excellence and innovation that enhances the public realm of the City.	The Royal Australian Institute for Architects delivered the Adelaide Prize in 2006-07 as part of their awards event on 29 June 2007. The prize was awarded to Woods Bagot Architects for City Central Tower One.	✓

Adopted Annual Objective	Status	
Four projects implemented by the end of June 2007 to improve biodiversity in the City.	<p>*The Biodiversity Living City Program completed with information sessions held, native plant packs distributed and fact sheets provided.</p> <p>*The Biodiversity Tuttangga – Trees for Life Site. Program completed with an extra volunteer joining the program and management of the 1.25 hectare remnant vegetation site continuing including control of invasive weeds.</p> <p>*The Biodiversity Wirranendi Bush Restoration Program complete with schools, volunteers and rotary groups involved in the planting and frog census works.</p> <p>*The Biodiversity Tainmundilla Bush Restoration Program complete with a draft concept plan being developed. Funding support from Santos for on site works secured. Plantings undertaken by volunteers.</p>	✓
Heritage conservation outcomes supported by allocating \$1,000,000 to promotional and advisory initiatives and grants to property owners undertaking conservation works through the Heritage Incentive Scheme.	In 2006-07, total grant allocations were \$864k and 295 plaques were installed. The Heritage Advisory Service was funded and supported and promotional activities were completed including History Week (over 5500 visitors), distribution of historical walking trail brochures, updates to six technical specifications drafted and the North Adelaide History Book substantially prepared.	✓
<p>Cross-park policies and guidelines developed via endorsed Council policy process:</p> <ul style="list-style-type: none"> • Design guidelines for buildings and structures by July 2007. • Park Lands Paths and Trails Policy (including horse trails) by May 2007. • Car parking by June 2007. • Recreation and sports infrastructure by April 2007. 	<p>Draft guidelines have been developed but are now to be expanded to include consideration of toilets and shade structures.</p> <p>The revised draft Park Lands Paths and Trails Policy and Operating Guidelines are currently being finalised with an expected completion date in 2007-08.</p> <p>The principles for car parking in the Park Lands Policy were trialled through incorporation into a number of Community Land Management Plans, which were the subject of consultation. The policy will be finalised in early 2008.</p> <p>An audit of recreation facilities and a survey of sporting lease licence holders was completed in March 2007.</p>	<p>×</p> <p>×</p> <p>×</p> <p>✓</p>
Electric solar powered bus in operation on the Adelaide Connector service by May 2007.	<p>The bus was unable to be delivered as planned as a consequence of technical issues. This involved the decision to adopt newer battery technology which became available during the course of the bus fabrication. Whilst this has resulted in delays to final delivery, it is considered to be of greater value to adopt the latest technology.</p> <p>The bus is now expected to be delivered by October 07. It will be available for promotional use at this time and go in to operation with the Connector Bus service early in 2008.</p>	☒

ALLOWANCES

Council Members Allowances

The Lord Mayor and Councillors received the following annual allowance from the Council for performing and discharging official functions and duties.

Council Member	Allowance
Lord Mayor - Michael Harbison	\$104,510
Deputy Lord Mayor - Councillor Creston Magasdi (until 13.05.07) - Councillor Peter Darley (from 14.05.07)	\$22,395
Councillors - Councillor Robert (Bob) Angove - Councillor Judith Brine - Councillor Susan Clearihan - Councillor Peter Darley (until 13.05.07) - Councillor Richard Hayward - Councillor Creston Magasdi (from 14.05.07) - Councillor Anne Moran - Councillor Bert Taylor	\$14,930
*Note – A Councillor appointed to the position of Deputy Lord Mayor is entitled to the Deputy Lord Mayor Allowance only during the period of appointment.	

Remuneration for Audit Committee Members

The Presiding Member of the Audit Committee receives an allowance of \$500.00 per meeting.

The Independent Member of the Audit Committee receives an allowance of \$250.00 per meeting.

No allowances were paid to Council Members sitting on the Audit Committee.

Remuneration for Adelaide Park Lands Authority Members

With the exception of the Presiding Member and any officers or employees of the Council and/ or the State who have been appointed as Board Members, all other Board Members shall be eligible for payment or other such allowances a the Council shall approve from time to time.

Full hour	\$40.00
Up to 15 minutes	\$10.00
15 – 30 minutes	\$20.00
30 – 45 minutes	\$30.00
45 – 60 minutes	\$40.00

Remuneration for Development Assessment Panel Members

The Presiding Member of the Development Assessment Panel receives an allowance of \$120.00 per hour, per meeting.

The Members of the Development Assessment Panel receive \$90.00 per hour, per meeting.

Training and Development Activities available for members of the Council

In accordance with the Training and Development for the Lord Mayor and Councillors Policy, Council members were provided with the opportunity to undertake training and development activities during 2006-07. Most of the training opportunities were provided through the Local Government Association.

Council members also had the opportunity to attend conferences and other development opportunities subject to approval by the Council.

STAFF ALLOWANCES AND BENEFITS

Adelaide City Council's Executive Officers in 2006-07 were:

First Name	Surname	Title	Occupancy Status
Mal	Hemmerling	Chief Executive Officer	N
Stuart	Moseley	Chief Executive Officer	A & N
Tom	McCready	Exec Mgr City Businesses	N
Michael	Leyland	GM City Assets	N
Mark	Van Der Pennen	GM City Assets	A
Justin	Lynch	GM City Services	N
Michael	Sedgman	GM Corporate & Financial Performance	N
Helen	Bailey	GM Culture & Communication	N
Stuart	Moseley	GM Policy & Strategy	N
Carol	Burkevics	GM Policy & Strategy	A
Paula	Mifsud	Marketing Operations Manager	N
Katherine	Bidstrup	Media & Communications Manager	N
Mark	van der Pennen	Mgr Capital Works	N
Michael	Blythe	Mgr Capital Works	A
Peter	Sossic	Mgr City Operations	N
Paul	Murphy	Mgr City Operations	A
Kate	O'Neill	Mgr Corporate Governance	N
Carol	Burkevics	Mgr Corporate Strat Planning	N
David	Finlay	Mgr Corporate Strat Planning	A
Paul	Thorne	Mgr Customer Service	N
Don	Donaldson	Mgr Development Planning	N
Greg	Ratsch	Mgr Economic Development	N
Mike	Barkway	Mgr Engineering & Environmental Services	N
Michael	Carey	Mgr Finance	N
Trevor	Stutley	Mgr Human Resources	N
Luu	Nguyen	Mgr Information Management	N
David	Banks	Mgr Infrastructure & Property Management	N
Andrew	Macdonald	Mgr Leisure Services	N
Megan	Berghuis	Mgr Libraries & Community Services	N
Jill	Andrews	Mgr Libraries & Community Services	T
Daryl	Buckingham	Mgr Marketing Services	N
Megan	Grey	Mgr Office Of The LM & CEO	N
Kevin	Lowe	Mgr Park Lands & Sustainability	N
Mike	Thomas	Mgr Regulatory Services	N
Sabine	Jung	Mgr Social Development	N
Alan	Faunt	Mgr Strategic Property Projects	N
Michael	Weaver	Mgr U-Park	N
Geoff	Barbaro	Snr Strat Communications Advisor	N
Karen	Shelton	Venue Mgr – Adelaide Town Hall	N

NOTE: T = Temporary transfer, N = Nominal, A = Acting

Remuneration packages may vary but can be summarised as:

- All packages contain the nine percent compulsory superannuation;
- All packages include the option of a motor vehicle for unrestricted private use;
- All packages include an allowance for membership fees for two relevant professional associations;
- General Managers' and some Managers' packages include the option of a bonus based on performance; and
- All Managers are allocated \$2,000 per annum for their professional development.

The Council offers flexibility by allowing senior officers to choose how their remuneration package is constructed within a predetermined set total.

HUMAN RESOURCE MANAGEMENT

Organisational Development

As a progressive, forward thinking Council, the Adelaide City Council recognises and values the strengths and diversity of our skilled workforce and strives to be a high performing and innovative team that delivers Council's vision for Adelaide through our people and with our partners.

The ongoing Corporate Organisational Development program at Council is called ViVa and features five values, put in place to achieve Council's vision. They are:

- Innovation - finding a better way to deliver
- Customer Commitment - understanding and meeting the needs of others
- Achievement - delivering Council's outcomes
- Collaboration - working with others
- Integrity - honesty, trust, respect and ethics

Underpinning these values are four core competencies:

- Change Management
- Customer Service Skills
- Leadership
- Project Management

Another Corporate Organisational Development program, one which aims to build on Council's Customer Service Skills competency, is currently being delivered through the Customer First project. The project provides employees with practical tools to develop a high standard of service delivery. When implemented, the program will contribute to ensuring that all workers, students and visitors to the City of Adelaide receive timely, high quality customer service.

Our employees are supported and encouraged to develop their skills and knowledge through a variety of professional, personal development and mentoring programs.

A broad range of training initiatives have been delivered throughout the year, enabling professional, personal and technical development of our workforce.

Notably, within the Adelaide City Council's Disability Access Action Plan, the Human Resources Unit was given an action to add to the ongoing program of staff training for front line staff (including volunteers, Customer Service, City Operations, City Businesses etc) a component relating to meeting the needs of customers with disabilities. In March 2007, the unit was successful in training the majority of the front-line staff in the areas relating to delivering exceptional service and equal opportunities for internal and external customers with disabilities.

'Fair Treatment in the Workplace' refresher courses were also held by the Equal Opportunity Commission for

employees and managers. The Contact Officer Network within the Adelaide City Council continued to meet on a regular basis.

The ongoing development of our employees also continues to be supported by Council's successful internal mentoring program which is now in its sixth year of operation.

A 'Climate Communication and Culture' Survey is conducted quarterly whereby staff satisfaction on a range of issues is measured and recorded in line with Council's commitment to listen and respond to its employees. Under this initiative, feedback received through the anonymous telephone or hard-copy survey, provides insight into employees' perceptions, allowing targeted and continuous improvement.

Leadership Development

Leadership Development continues to be a key priority for Council and during 2006-07 employees from Council have been supported to participate in external development programs. These include the University of Adelaide's "Professional Management Program", the Local Government Managers Association (LGMA) "Emerging Leaders Program" and the coveted LGMA Challenge in which the team representing the Adelaide City Council finished first in the State and third nationally. All programs have a strong focus on transferable learning and practical work based assignments that ensure a strong return on Council's investment.

The 'InfoHRmalls' leadership learning series also continued in the organisation as an opportunity for leaders to network and learn in a relaxed atmosphere. Guest speakers were invited to lead a discussion group with our leaders, introducing them to new leadership concepts and practices and allowing the group to learn from each other's experiences. Additionally, managers have also undertaken 360 degree feedback sessions in 2006-07.

Throughout the year, the Human Resources Unit has also responded to individual business unit or team training requirements and has scoped tailored programs for such areas.

Providing Cultural Development

An Aboriginal Employment Policy and Action Plan is currently being developed demonstrating the Council's strong commitment to Aboriginal and Torres Strait Islander communities. Both the *Reconciliation Vision* of Council, its many Reconciliation Initiatives, and this Policy and Action Plan recognise the richness of Aboriginal culture and the unique skills and knowledge that Aboriginal staff bring to the Adelaide City Council. Through this Policy and Action Plan, Adelaide City Council demonstrates its commitment to the improvement of social and economic opportunities for Aboriginal people through employment and development opportunities.

DECISION MAKING STRUCTURE OF COUNCIL

PURSUANT TO THE *LOCAL GOVERNMENT ACT, 1999*

Council

The Council is the main decision making body.

The Council pursuant to Section 41 of the *Local Government Act, 1999* may establish committees:

- to assist the council in the performance of its functions;
- to inquire into and report to the council on matters within the ambit of the council's responsibilities;
- to provide advice to the council; and
- to exercise, perform or discharge delegated powers, functions or duties.

Council when establishing a Committee, determines the reporting and other accountability requirements that are to apply to the Committee.

All meetings of the Council or a Committee are open to the public unless the meeting decided to exclude the public having given consideration and taken into account the relevant requirements of the *Local Government Act, 1999*.

Documentation for each meeting [Agenda with reports/ attachments and Minutes] were accessible on the website - www.adelaidecitycouncil.com

Ten hard copy Agenda [with reports/attachments] were available from the Customer Centre and the meeting rooms for Council and Committee prior to the meeting and ten hard copy Minutes were available from the Customer Centre within five days of the meeting.

Key Committees

The Adelaide City Council established four Key Committees, comprised of the Lord Mayor and all [8] Councillors to support the decision making responsibilities of the Lord Mayor and Councillors.

On behalf of the Council, each Key Committee exercised, performed, and discharged responsibilities for the provision of services in respect to the matters identified below:

City Strategy and Policy Committee

Presiding Member: The Lord Mayor [Michael Harbison]
Deputy Presiding Member: Councillor Clearihan

Overall City strategic and policy directions and performance relating to:

- Corporate Strategic Planning;
- Social Development (including visitor growth);
- Strategic Property Projects (including resident growth);
- Environment and Sustainability;
- Economic Development (including workforce and student growth); and
- Development Planning (transport planning, heritage management, planning policy and urban design policy)

Capital Works, Assets and Projects Committee

Presiding Member: Councillor Moran
Deputy Presiding Member: Councillor Darley

Overall Capital, Assets and Projects strategy and policy direction, initiatives and performance relating to:

- Asset Management, including Central Markets and Property;
- City Operations;
- Capital Works; and
- Wingfield Waste Management.

City and Community Services Committee

Presiding Member: Councillor Hayward
Deputy Presiding Member: Councillor Darley

Overall City and Community Services strategy and policy direction, initiatives and performance relating to:

- City Services, including U-Park, Adelaide Town Hall, Adelaide Golf Links and Adelaide Aquatic Centre;
- Customer Service;
- Regulatory Services; and
- Library and Community Centres.

Corporate and Financial Services Committee

Presiding Member: Councillor Clearihan
Deputy Presiding Member: Councillor Hayward

Overall Corporate and Finance strategy and policy direction, initiatives and performance relating to:

- Marketing Services;
- Finance;
- Human Resources;
- Corporate Governance; and
- Information Management.

The Agenda for each Key Committee was structured to focus the deliberation of items under headings aligned with the role of the Lord Mayor and Councillors, including strategy / policy, performance monitoring, and the operational aspect of the Council.

Meetings of the Council and each Key Committee operated in accordance with the provisions of the *Local Government Act, 1999* and the provisions of Part 1 and 4 and in particular Part 2 – Meetings of Councils and Key Committee contained in the *Local Government (Procedures at Meetings) Regulations 2000*.

With the exception of those matters that Council may not delegate (Division 4 – Delegations – Section 44 (3) of the *Local Government Act, 1999*) the Key Committee described here-in were delegated such of the powers, functions or duties of the Council under the *Local Government Act, 1999*, the *City of Adelaide Act, 1998* or any other Act to enable it to perform and discharge its responsibilities.

Other Committees

Adelaide City Council Reconciliation Committee

Co-Chairs: Syd Sparrow and Councillor Judith Brine
Deputy Co-Chairs: Ivan Copley [for Co-Chair Syd Sparrow] and Brian Varcoe (deceased) [for Co-Chair Judith Brine]

Membership of 19 - 17 individuals representing Aboriginal and Torres Strait Islander communities and two Councillors

Responsibility:

To address reconciliation in a meaningful way with Aboriginal communities, raise awareness of the process, provide strategic advice to Council and make recommendations to the Council.

The Reconciliation Committee operated in accordance with the provisions of the *Local Government Act, 1999* and the provisions of Part 1, 3 and 4 – Meetings of Councils and Key Committees contained in the *Local Government (Procedures at Meetings) Regulations 2000*.

Adelaide Park Lands Committee

[14/7/2003 > 26/2/2007]

Presiding Member: Councillor Clearihan
Deputy Presiding Member: Councillor Moran

The Adelaide Park Lands Committee, comprised the Lord Mayor and all [8] Councillors and was delegated the responsibility to make recommendations to the Council to protect and enhance the Adelaide City Park Lands.

The Adelaide Park Lands Committee operated in accordance with the provisions of the *Local Government Act, 1999* and the provisions of Part 2 – Meetings of Councils and Key Committees contained in the *Local Government (Procedures at Meetings) Regulations 2000*.

Audit Committee

Presiding Member: Mr Allen Bolaffi
Deputy Presiding Member: Councillor Magasdi

The Audit Committee comprised the Lord Mayor (*ex officio*), one Councillor and two independent representatives.

Responsibility:

Assist the Corporate and Financial Services Committee in the effective conduct of its responsibilities for financial reporting, management of risk, maintaining a reliable system of internal control and facilitating the organisations ethical development.

The Audit Committee conducted business in accordance with Parts 1, 3 and 4 of the *Local Government (Procedures at Meetings) Regulations 2000*.

Adelaide Central Market Sub-Committee

Presiding Member: Councillor Moran
Deputy Presiding Member: Councillor Clearihan

The Sub-Committee comprised the Lord Mayor (*ex officio*), three Councillors, the General Manager City Assets, and the Manager Infrastructure and Property Management and Mr George Charlesworth. Deputies - Mr Ross Savvas, Mr David Wong, Ms Deb Lavis and Mr Mark Gleeson be appointed as Deputies.

Responsibility:

To assist the Capital Works, Assets and Projects Committee through the provision of advice and recommendations on planning, strategy, policies and monitoring processes in relation to the Adelaide Central Market.



PURSUANT TO THE DEVELOPMENT ACT 1993

Relevant Authority

To facilitate the expeditious assessment of applications made to the council, Council has established the **City of Adelaide Development Assessment Panel** as the relevant authority to exercise or perform its powers and functions in accordance with the *Development Act, 1993*.

The *Local Government Act, 1999* does not apply to, or in relation to, the Development Assessment Panel (including with respect to its members when acting under Section 56A or its processes or procedures).

The Panel has Terms of Reference, Code of Practice, Instrument of Delegation and a Policy for Applying Delegations which was determined by the Council and is reviewed annually by the Council. All meetings of the Panel are open to the public unless the meeting decided to exclude the public having taken into account the relevant requirements of the *Development Act, 1993*. Documentation for each meeting [Agenda with reports/ attachments and Minutes] were accessible on the website - www.adelaidecitycouncil.com ten hard copy Agenda [with reports/attachments] were available from the Customer Centre and the meeting room for the Panel prior to the meeting and ten hard copy Minutes were available from the Customer Centre within five days of the meeting.

Composition – July 2006 to end of November 2006

Nine Adelaide City Council Members; one person with experience and expertise in architecture and/or urban design; one person with experience and expertise in environmental and/or heritage management; one person with experience and expertise in property management and/or development.

Presiding Member: Councillor Moran
(1 June 2006 to 30 November 2006)

Deputy Presiding Member: Mr Cheesman
(1 June 2006 to 30 November 2006)

Independent Members:

Lasse Kaukoma (architecture and/or urban design)
(1 December 2005 to 30 November 2006)

Rob Cheesman (environmental and/or heritage management) (1 December 2005 to 30 November 2006)

Brenton Burman (property management and/or development) (1 June 2006 to 30 November 2006)

Composition – December 2006 >

Three Adelaide City Council Members effective 1 December 2006 - the Lord Mayor, Councillor Moran and Councillor Brine.

Presiding Member: Brenton Burman
(1 December 2006 to 30 June 2007)

Deputy Presiding Member: Mr Cheesman
(4 December 2006 to 30 June 2007)

For a 12 month period from 1 December 2006 - four non-Councillors (Brenton Burman, Rob Cheesman, Michael Doherty and David Grieve), each having experience and expertise in one or more of the following disciplines:

- Architecture and/or urban design;
- Environmental and/or heritage management;
- Property management and/or development;
- Planning or Environmental Law and/or Corporate Governance; and
- Strategic, transport, infrastructure and/or Social Planning.

PURSUANT TO THE ADELAIDE PARK LANDS ACT, 2005 and LOCAL GOVERNMENT ACT, 1999

Subsidiary

The Adelaide Park Lands Authority was established by Section 5 of the Park Lands Act and is taken to be a single council Subsidiary of the Council under Section 42 of the LG Act.

Purpose for which the Adelaide Park Lands Authority is established:

The Council and the State Government of South Australia are committed to protecting, and enhancing the Adelaide Park Lands for the benefit of all South Australians.

The Adelaide Park Lands Authority is a key advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

The Council, on behalf of the communities of the City of Adelaide and the State, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

In this context the Authority is established by Statute to undertake in accordance with the powers conferred by its Charter, the Functions of the Authority as set out at Section 9 of the Park Lands Act. Board meetings of the Adelaide Park Lands Authority commenced operation in February 2007.

Composition:

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by the Adelaide City Council; and

(a) four other members appointed by the Council; and

(b) five members appointed by the Minister.

Membership:

Presiding Member:

The Right Honourable the LORD MAYOR

Deputy Presiding Member: Ms Catherine KING

Board Members: Councillor Sue CLEARIHAN

Councillor Peter DARLEY

Councillor Creston MAGASDI

Councillor Anne MORAN

Ms Michelle GRADY

Mr Frank BLEVINS

Dr Jane JAMES

Mr Ian GILFILLAN

The Authority conducted business in accordance with its Charter and Parts 2 of the *Local Government (Procedures at Meetings) Regulations 2000*.

All meetings of the Authority are open to the public unless the meeting decided to exclude the public having given consideration and taken into account the relevant requirements of the *Local Government Act, 1999*.

Five hard copy Agenda, [Reports with Attachments] were available at the Customer Centre, website and in the meeting room free of charge for Board meetings of the Adelaide Park Lands Authority. Minutes of Board meetings were also available in hard copy at the Customer Centre free of charge.

Documentation for special meetings of the Authority were posted to the website and made available at the Customer Centre in accordance with the Charter and *Local Government Act, 1999*. Minutes for all Special meetings of the Board were made available within five days of the meeting.

Ordinary Meetings of the Council, Committees and Development Assessment Panel

Council, four Key Committees and the Development Assessment Panel met within a fortnightly cycle on a Monday starting at 5.30pm. The Panel met in the alternate week to Council and the Key Committees.

Other Committees established by the Council met as and when required.

The Adelaide Park Lands Authority met as a minimum monthly on a Tuesday starting at 5.30pm.

The Agenda [Reports with Attachments] for scheduled meetings were posted to the website www.adelaidecitycouncil.com on the Wednesday or Thursday prior to the scheduled Monday meeting.

The Agenda [Reports with Attachments] for scheduled and Special meetings of the Board of the Adelaide Park Lands were posted to the website www.adelaidecitycouncil.com on the Friday prior to the scheduled Tuesday meeting.

Minutes of the scheduled meetings were posted to the website on the Friday of each Monday or Monday/Tuesday meeting week.

Public Forum

Each ordinary meeting of the Council provided the opportunity for the Lord Mayor and Councillors to hear members of the public in a formal setting, in relation to issues in which the Council has a direct interest or responsibility. Guidelines and Registration Form for the Public Forum were available on the website.

Ten hard copies of the Agenda, [Reports with Attachments] were available at the Customer Centre and in the meeting room free of charge. Minutes of the meetings were also available in hard copy at the Customer Centre free of charge.

Documentation for special meetings of the Council, a Committee or Panel were posted to the website and made available at the Customer Centre in accordance with the *Local Government Act, 1999*, the Terms of Reference and Code of Practice for the Panel or the determination of the Committee. Minutes for all Special meetings were made available within five days of the meeting.

Ordinary meetings of the Council were held in the Council Chamber, Town Hall, Adelaide. Special meetings of the Council were held in the Council Chamber or Colonel Light Room, Town Hall. All meetings of Committee and the Panel were held in the Colonel Light Room, Town Hall, Adelaide.

CONFIDENTIALITY PROVISIONS

PURSUANT TO THE LOCAL GOVERNMENT ACT, 1999

The Adelaide City Council is fully committed to the principle of open and accountable government. A commitment which recognises that on some occasions it may be necessary to restrict public access to discussion or documents. Due diligence and professional consideration is applied to ensure that this principle is complied with.

In accordance with Section 90(1) of the *Local Government Act, 1999* all meetings held of Council and its Committees were conducted in a place open to the public.

Section 90(2) of the *Local Government Act, 1999* enabled a meeting of the Council or a Committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive, discuss or consider in confidence any information or matter as prescribed in Section 90(3) of the Act.

On every occasion that the provision to exclude within Section 90(2) of the *Local Government Act, 1999* was exercised the Minutes of every meeting included the proceedings making an order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The Adelaide City Council found that possible embarrassment or loss of confidence in the Council or a Committee as irrelevant when considering whether or not to exclude the public from a meeting.

Section 91(7) of the Act enabled a Council or Committee to make a confidentiality order and also instruct on requirements [duration of order, review date and delegation to review/revoke] as identified in Section 91(9) of the Act.

The majority of reports that Adelaide City Council considered in confidence were business matters where the Council competes in the private marketplace, including strategic property matters and performance monitoring of business matters. Adelaide City Council is considerably more active in the commercial business environment, compared to other local councils.

Use of Confidentiality Provisions – Local Government Act, 1999

When determining whether to order that the public be excluded from attendance at a meeting the Council or the Committee considered whether it was necessary and appropriate to act in a meeting closed to the public in order to receive, discuss or consider a matter in confidence.

When a matter was listed with a request for consideration in confidence on the grounds listed in Section 90(3) (b), (d) and (j) of the Act, the meeting of the Council or the Committee also determined whether the consideration

of the matter in a meeting open to the public would, on balance, be contrary to the public interest.

Section 90(3) of the Act, lists the following information and matters that may be received, discussed or considered in confidence -

(a)	information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead);
(b)	information the disclosure of which - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest;
(c)	information the disclosure of which would reveal a trade secret;
(d)	commercial information of a confidential nature (not being a trade secret) the disclosure of which - (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest;
(e)	matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person;
(f)	information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial;
(g)	matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;
(h)	legal advice;
(i)	information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council;

(j)	information the disclosure of which - (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person); (ii) would, on balance, be contrary to the public interest;
(k)	tenders for the supply of goods, the provision of services or the carrying out of works;
(m)	information relating to a proposed amendment to a Development Plan under the <i>Development Act, 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act;
(n)	information relevant to the review of a determination of a council under the <i>Freedom of Information Act, 1991</i> .

On 59 occasions in this period an order that the public be excluded from attendance at a meeting was implemented to receive, consider or determine a matter in confidence after identifying the relevant provision within the *Local Government Act, 1999*.

One matter listed on an Agenda for a meeting for consideration in confidence was withdrawn.

One matter listed on an Agenda for a meeting for consideration in confidence was not required.

One matter considered in confidence became public immediately and was included in the Minutes of the relevant meeting in its entirety.

One matter listed on an Agenda for a meeting for consideration in confidence was considered in public.

One matter considered in confidence resulted in two confidentiality orders.

56 matters of the 59 matters received and considered in confidence have a confidentiality order placed on all or part of the matter.

Part of the proceedings in relation to five of the 57 matters subject to confidentiality orders, became public immediately and were included in the Minutes of the relevant meeting.

The Minutes for all meetings of the Council or a Council Committee included a confidentiality order made by a meeting in accordance with S91(9) of the *Act*.

The table below indicates the number of times and the provision identified as the relevant grounds on which to exclude the public.

Local Government Act, 1999 Section 90(3) - information and matters utilised to receive, discuss or consider in confidence	[62]
(a)	5
(b)	3
(c)	-
(d)	-
(b) & (d)	46
(e)	1
(f)	-
(g)	-
(h)	-
(i)	-
(j)	1
(k)	1
(m)	-
(n)	-
(b), (d) & (i)	4
(b), (d) & (e)	1

The table below indicates the number of times and the relevant meeting at which the public were excluded from attendance.

S90(2) – Local Government Act, 1999	Utilised [59]
Council	19
City Strategy and Policy Committee	6
Capital Works, Assets and Projects Committee	14
City and Community Services Committee	8
Corporate and Financial Services Committee	4
Adelaide Central Market Sub-Committee	3
Audit Committee	5

The table below indicates the number of times the relevant meeting utilised S91(7) of the *Local Government Act, 1999* to make a confidentiality order and also instruct on requirements [duration of order, review date and delegation to review/revoke] as identified in Section 91(9) of the Act.

Confidentiality Orders Made	[57]
Council	18
City Strategy and Policy Committee	6
Capital Works, Assets and Projects Committee	14
City and Community Services Committee	8
Corporate and Financial Services Committee	4
Adelaide Central Market Sub-Committee	1
Audit Committee	6

The table below indicates the number of times the relevant meeting in utilising S91(7) of the *Local Government Act, 1999* to make a confidentiality order also instructed that part of the proceedings the subject of a confidentiality order become public immediately and included in the Minutes of the relevant meeting.

No. of times part of proceedings became public and included in the Minutes of the meeting	[5]
Council	2
Capital Works, Assets and Projects Committee	1
Audit Committee	2

PURSUANT TO THE DEVELOPMENT ACT, 1993

Use of Confidentiality Provisions – Development Act, 1993

The *Local Government Act, 1999* does not apply to, or in relation to, the Development Assessment Panel (including with respect to its members when acting under Section 56A or its processes or procedures).

Section 56A(12) of the *Development Assessment Act, 1993* contains the provision enabling the Development Assessment Panel to exclude the public from attendance at a meeting for specified information or matters and retain confidentiality.

Section 56A(16)(b) contains the provision enabling a development assessment panel to, before it releases a copy of any minutes, exclude from the minutes information about any matter dealt with on a confidential basis by the panel.

Section 56A(12) of the *Development Act, 1993* identifies that a development assessment panel may exclude the public from attendance during so much of a meeting as is necessary to receive, discuss or consider on a confidential basis any of the information or matters listed in the table below:

56A(12)(a)(i)	information that would, if disclosed, confer a commercial advantage on a person with whom a council is conducting (or proposes to conduct) business, or prejudice the commercial position of a council;
56A(12)(a)(ii)	commercial information of a confidential nature that would, if disclosed - (A) prejudice the commercial position of the person who supplied it; or (B) confer a commercial advantage on a third party; or (C) reveal a trade secret;
56A(12)(a)(iii)	matters affecting the security of any person or property;
56A(12)(a)(iv)	matters that must be considered in confidence in order to ensure that the panel does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;
56A(12)(a)(v)	legal advice, or advice from a person who is providing specialist professional advice;
56A(12)(a)(vi)	information provided by a public official or authority (not being an employee of a council, or a person engaged by a council) with a request or direction by that public official or authority that it be treated as confidential;

On one occasion in this period the Development Assessment Panel excluded the public from attendance at a meeting for specified information or matters, namely that contained within 56A(12)(a)(v) of the *Development Act, 1993*. The Panel excluded from the minutes information about this matter which was dealt with on a confidential basis by the Panel.

LIST OF REGISTERS

List of registers required to be kept under the *Local Government Act, 1999* [LGA 99], *Local Government Elections Act* [LGEA 99] and the *City of Adelaide Act, 1998* [CoA 98].

- Members Register of Interests [CoA 98]
- Members Register of Allowances and Benefits [LGA 99]
- Officers Register of Remuneration, Salaries and Benefits (*Register of Salaries*) [LGA 99]
- Officers Register of Interests [LGA 99]
- Campaign Donations Returns [LGEA 99]
- Community Land [LGA 99]
- Register of Public Roads [LGA 99]
- By-Laws and Certified Copies [LGA 99]

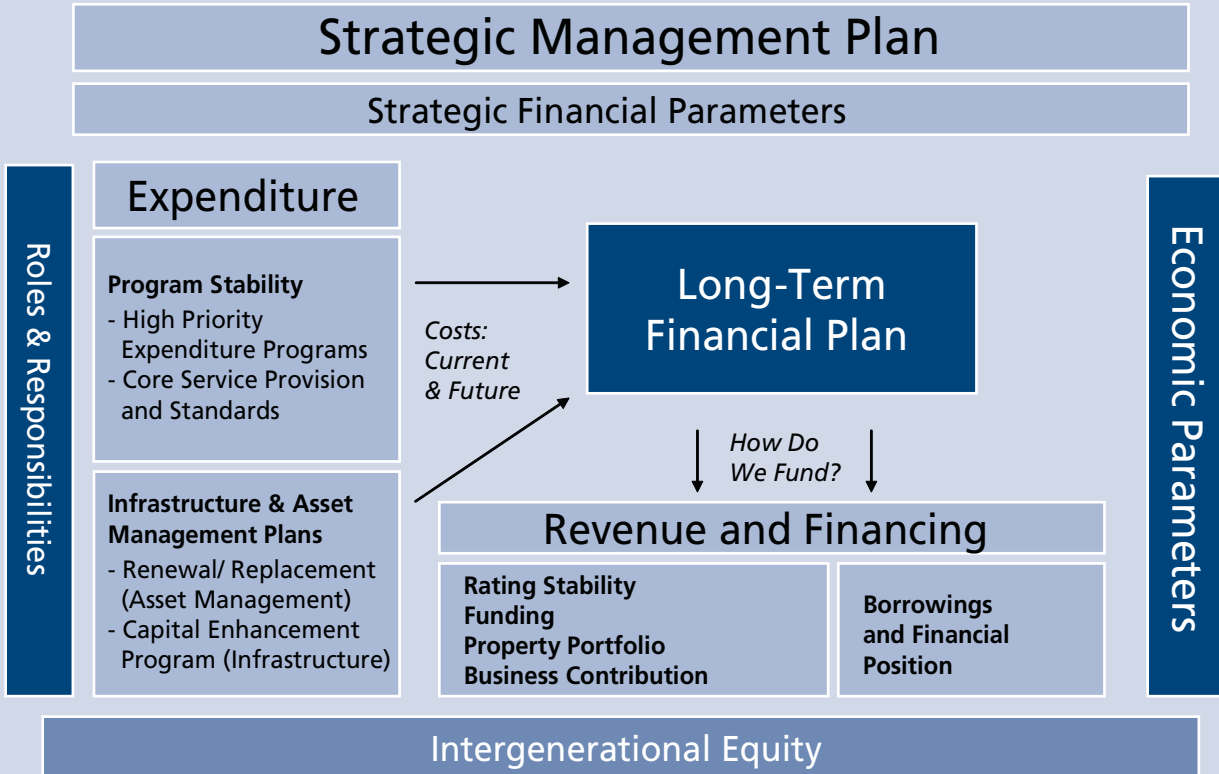
LIST OF CODES OF CONDUCT OR PRACTICE

List of Codes of Conduct or Practice required to be kept under the *Local Government Act, 1999*, *Local Government Elections Act*, *City of Adelaide Act, 1998*, *Adelaide Park Lands Authority Charter* and the *Development Act, 1993*.

- Code of Conduct: Lord Mayor and Councillors [CofA98]
- Code of Practice for Access to Meetings and Documents [LGA 99]
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2000 are varied [LGA 99]
- Employee Code of Conduct [LGA 99]
- Code of Conduct (Board members of the Adelaide Park Lands Authority) [LGA 99 and Adelaide Park Lands Authority Charter]
- Code of Conduct (Development Assessment Panel) [DA93]



RELATIONSHIP BETWEEN CORPORATE PLAN, RATING POLICY, GENERAL REVENUE RAISING POLICIES AND EXPENDITURE POLICIES



The Strategic Management Plan (Corporate Plan) sets out the Council’s vision for the future of the City and the way in which the Adelaide City Council will work towards this vision. The Strategic Management Framework consists of various strategies, growth plans and policies which work together to achieve the outcomes of the Plan.

As part of this framework, the Council’s determination of their roles and responsibilities in terms of individual growth plans and other expenditure policies, along with their agreed targets, will impact on the total amount of expenditure required to meet those targets. This will set the overall amount that will be required from Revenue Raising and Funding Policies to fund the agreed expenditure policies. An important element of this is the Rating Policy. In addition, borrowings in line with the Treasury Policy will also be used as a funding source to address funding and intergenerational issues.

The Long-Term Financial Plan summarises the financial impacts of the goals and objectives of the Strategic Management Plan and determines the sustainability of these plans. The population growth targets contained in the current Strategic Management Plan are challenging, requiring a more interventionist role and a corresponding increase in financial commitment to deliver the required outcomes. This has, and will continue to, put pressure on rating, borrowings and other revenue sources over the coming years. In addition, Council has developed Strategic Financial Parameters to provide a more robust medium term financial framework, in line with recommendations from the 2005 independent Financial Sustainability Review of SA Councils initiated by the LGA.

FREEDOM OF INFORMATION

There were 30 requests for information from 1 July 2006 to 30 June 2007 made under the *Freedom of Information Act*.

In summary:

No of Applications	30
Access granted in full	14
Access granted in part	8
Access refused	6
Transferred	0
Closed/Withdrawn	1
Undetermined at 30 June	1

Enquiries or requests for information under the *Act*, should be forwarded to:

Freedom of Information Request
Adelaide City Council GPO Box 2252
Adelaide SA 5000

Freedom of Information Statement

Introduction

This information Statement has been prepared to meet the requirements of Section 9(1a) of the *Freedom of Information Act, 1991*. The purpose of the Information Statement is to provide the public with:

1. A description of the structure and functions of the Council and any committee or other body that is part of or advises the Council;
2. A description of the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public;
3. A description of any arrangements that exist to enable members of the public to participate in the formulation of the agency's policy and the exercise of the agency's functions;
4. A description of the various kinds of documents that are usually held by and are available from the Council;
5. A description of the arrangements that exist to enable a member of the public to obtain access to the Council's documents and to seek amendment of the Council's records concerning his or her personal affairs;
6. A description of the procedures of the Council in relation to the giving of access to the Council's documents and to the amendment of the Council's records concerning the personal affairs of a member of the public, including-
 - (i) The designation of the officer or officers to whom inquiries should be made; and
 - (ii) The address or addresses at which applications under this *Act* should be lodged

THE STRUCTURE AND FUNCTIONS OF THE COUNCIL

History of the Adelaide City Council

The Adelaide City Council was founded on 4th November 1840, following the *Colonial Municipal Act* of the same year. Nineteen Common Council men (the Mayor and three Aldermen being selected by the members from among their numbers) attended a meeting in a room in a Hindley Street hotel, and marked the beginning of local government in Australia. The Corporation became legally defunct in September 1843, but reformed by Act of Parliament in 1852. In 1861 the Mayor was first elected by the citizens.

In June 2006, the State Government passed the *City of Adelaide (Representation Review) Amendment Act, 2006*. The *Act* allows Adelaide City Council to carry out a Representation Review to establish if the community would benefit from amendments to the electoral structure of Council.

The outcome of the Representation Review resulted in a change to the Council structure. In the 2007 Elections, the Council will be elected from 12 positions as follows;

- Lord Mayor
- Five (5) Area Councillors
- Six (6) Ward Councillors (two Councillors from three wards)

An election will be held in October 2007 and the term of office will be three (3) years. Following this, the Council term will be four (4) years, in line with the rest of Local Government.

The role of the Council is to administer the affairs of the City by maintaining and, where necessary, renewing the infrastructure and responding to the needs of residents, workers, visitors and city users. It services an area of 15.57 square kilometres represented by 20,873 electors.

The Council has adopted the following Vision:

"The City of Adelaide, as the Capital City of South Australia, will be a vibrant and populous central place for work, study, leisure and living, invigorating the cultural, commercial, educational and community life of the State."

The functions of Council are carried out to benefit the community. The services and infrastructure provided are done so to provide for the welfare, well-being and interests of individuals and groups within Council's community. Council is responsive to the needs, interests and aspirations of individuals and groups within the Adelaide City Council community.

Council and Committee Meetings

All meetings are open to the public, except when confidential reports are being discussed and copies of the Agendas and Minutes of the meetings can be easily obtained from:

- Customer Centre, 25 Pirie Street Adelaide; and
- Adelaide City Council website www.adelaidecitycouncil.com

Council and Committee meetings are conducted in accordance with the relevant Regulations under the *Local Government Act, 1999* (S.81-86) and the Local Government (Procedures at Meetings) Regulations, 2000. Council is bound by all relevant Australian law, both State and Federal.

Council Meetings

Council Meetings are held on the second and fourth Monday of every month. When the Monday is a public holiday, the meetings are held on the following Tuesday.

- Council commences at 5.30pm in the Council Chambers, Town Hall, King William Street, Adelaide.
- The four key Committee meetings commence at the conclusion of the Council meeting and are held in the Colonel Light Room, Town Hall, King William Street, Adelaide.

Key Committee Meetings

The four key Committee meetings, the City Strategy and Policy Committee, the Capital Works, Assets and Projects Committee, the City and Community Services Committee and the Corporate and Financial Services Committee are held, if required, on the second and fourth Monday of every month. When the Monday is a public holiday, the meetings are held on the following Tuesday. They commence after the Council meeting in the Colonel Light Room, Town Hall, King William Street, Adelaide.

City Strategy and Policy Committee

Presiding Member: The Lord Mayor
Deputy Presiding Member: Councillor Clearihan

Overall City strategic and policy directions and performance relating to:

- Corporate Strategic Planning;
- Social Development (including visitor growth);
- Strategic Property Projects (including resident growth);
- Environment and Sustainability;
- Economic Development (including workforce and student growth); and
- Development Planning (transport planning, heritage management, planning policy and urban design policy).

Capital Works, Assets and Projects Committee

Presiding Member: Councillor Moran
Deputy Presiding Member: Councillor Darley

Overall Capital, Assets and Projects strategy and policy direction, initiatives and performance relating to:

- Asset Management, including Central Market and Property;
- City Operations;
- Capital Works; and
- Wingfield Waste Management.

City and Community Services Committee

Presiding Member: Councillor Hayward
Deputy Presiding Member: Councillor Darley

Overall City and Community Services strategy and policy direction, initiatives and performance relating to:

- City Services, including U-Park, Adelaide Town Hall, Adelaide Golf Links and Adelaide Aquatic Centre;
- Customer Service;
- Regulatory Services; and
- Library and Community Centres.

Corporate and Financial Services Committee

Presiding Member: Councillor Clearihan
Deputy Presiding Member: Councillor Hayward

Overall Corporate and Finance strategy and policy direction, initiatives and performance relating to:

- Marketing Services;
- Finance;
- Human Resources;
- Corporate Governance; and
- Information Management.

Adelaide City Council Reconciliation Committee

Dual Chair: Councillor Brine and Sydney Sparrow
Deputy Dual Chair (to the person): Ivan Copley (to Sydney Sparrow)

Meetings of the Adelaide City Council Reconciliation Committee are held monthly in the Colonel Light Room, Town Hall, Adelaide on a Thursday between the hours of 10:00 am and 12:00 noon (if required)

- To provide strategic advice to Council and make recommendations to the Council;
- To oversee the development, implementation and monitoring of an annual schedule of reconciliation projects;

- To provide input to policy development, planning and advice to Council across all areas where there is likely to be an impact on Aboriginal people;
- To actively promote and facilitate reconciliation between Aboriginal people and Council, City residents and those who visit the City for work, to conduct business, to shop, to study, to socialise or for other purposes;
- To advocate to ensure that the Guiding Principles of Council's Reconciliation Vision Statement are implemented across the Corporation;
- Be the primary body for the provision of relevant advice and guidance to consultants engaged by the Corporation to implement projects that involve the City's Park Lands and other areas of cultural and historical importance to Aboriginal people;
- To determine the composition of the 17 individuals representing Aboriginal and Torres Strait Islander communities and to select and appoint individuals when vacancies in membership arise;
- Aboriginal and Torres Strait Islander communities or representative groups are to advise the Chief Executive Officer in writing to identify who the person will be to represent the community or group at each meeting of the Adelaide City Council Reconciliation Committee.

Adelaide Park Lands Authority

Presiding Member: Lord Mayor

Deputy Presiding Member: Catherine King

The Adelaide Park Lands Authority ("the Authority") has been established by Section 5 of the *Park Lands Authority Act, 2005* and is taken to be a single Council Subsidiary of the Council under Section 42 of the *Local Government Act, 1999*. The Authority is a key advisor to both the Council and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands.

Adelaide City Council Audit Committee

Presiding Member: Mr Allen Bolaffi

Deputy Presiding Member: Councillor Magasdi

Responsible for assisting the Corporate and Financial Performance Committee in the effective conduct of its responsibilities for financial reporting, management of risk, maintaining a reliable system of internal controls and facilitating the organization's ethical development.

Development Assessment Panel

Presiding Member: Mr Brenton Burman

Deputy Presiding Member: Mr Rob Cheesman

In addition to Committees, in order to facilitate the expeditious assessment of applications made to the council, Council has established the City of Adelaide Development Assessment Panel as the relevant authority to exercise or perform, its powers and functions in accordance with the *Development Act, 1993*.

The Development Assessment Panel meets on the first and third Monday of every month. When the Monday is a public holiday, the meetings are held on the following Tuesday. They commence at 5.30pm in the Colonel Light Room, Town Hall, King William Street, Adelaide unless otherwise indicated on the Notice of Meeting.

To exercise, perform and discharge the following responsibilities on behalf of the Council:

- The consideration of matters submitted by the Administration relating to assessment and determination of applications for planning consent;
- The provision of comment or advice to the Development Assessment Commission on major matters submitted to the Council by the Commission;
- The consideration of proposals for settlement on matters subject to appeal to the Environment Resources and Development Court;
- The consideration of such other assessment matters as may be referred to the Panel by the Administration or as may be initiated by the Panel on its own volition.
- The City of Adelaide Development Assessment Panel will hear only as follows:
 - > All Category 3 representers who request to be heard (or their nominees);
 - > At the Panel's discretion, Category 2 representers who request to be heard (or their nominees) (Note: The Panel determined on 29/1/2002 that all Category 2 representers who request to be heard (or their nominees) will be heard by the Panel);
 - > In any case where representers are heard, the Panel will give the applicant (or their nominee) the opportunity to respond;
 - > At its discretion, the Panel will call for and hear specialist technical/professional advice related to assessment.

Round Tables

A number of Round Tables comprising of the Lord Mayor, Councillors, Council staff and / or the public have been established to investigate or provide advice on particular issues. Currently these include the Rundle Mall Round Table, Central Market Precinct Round Table and the Public Art Round Table.

Delegations

A number of Committees and the Chief Executive Officer have been delegated authority from Council to make decisions on a number of specified administrative and policy matters. The Chief Executive Officer has further delegated some authority to various Council Officers. These delegations are listed in the Council's Instruments of Delegation and are reviewed annually by Council.

Services to the Community

The services Council currently provide include:

Policy & Strategy:

- Development Assessment;
- Development Policy;
- Social Development;
- Strategic Property Projects;
- Corporate Strategic Planning;
- Economic Development; and
- Park Lands & Sustainability.

City Assets:

- Engineering & Environmental Services;
- City Operations
- Infrastructure & Property Management; and
- Capital Works.

City Services:

- Marketing Services;
- Customer Service;
- Media & Communications;
- City Businesses (including U-Park, Leisure Services & Adelaide Town Hall);
- Regulatory Services; and
- Library & Community Services.

Corporate Strategy & Performance

- Information Management;
- Finance;
- Human Resources; and
- Corporate Governance.

Council Meetings

A Public Forum provides an opportunity for the Lord Mayor and Councillors of the Adelaide City Council to hear members of the public in a formal setting, in relation to issues in which the Council has a direct interest or responsibility. An application form to participate in the Public Forum is available from the Adelaide City Council website.

Members of the public can contact the Elected Members of Council to discuss any issue relevant to Council.

Written requests for information can be made by members of the public to Council regarding any Council policy, service or activity.

Community Consultation

Adelaide City Council is committed to open, responsive and accountable government; being sensitive to the needs, interests and aspirations of individuals and groups within the community; and seeking to ensure a proper balance within the community between economic, social, environmental and cultural considerations.

Council's Public Communication and Consultation Policy ensures Council's responsibilities to effectively communicate and consult with stakeholders are fulfilled. This policy is available on the Adelaide City Council website.



ACCESS TO COUNCIL DOCUMENTS

Council documents (Policies and Strategies / Brochures) are available on the internet. Documents required by legislation are available for public inspection at the Adelaide City Council Customer Centre:

In person: 25 Pirie Street Adelaide
Telephone: 08 8203 7203
Fax: 08 8203 7575
Email: city@adelaidecitycouncil.com
Internet: www.adelaidecitycouncil.com
Mail: GPO Box 2252, Adelaide SA 5001

Policies and Strategies

- Access Adelaide - Disability Access Plan 2006-2010
- Adelaide Rental Housing Program Policy
- Ageing Well in Adelaide (Older Persons Policy and Action Plan)
- Application of Delegations
- Asset Management Policy
- Building Inspection Policy
- Built Heritage Management
- Busking Operating Guideline
- By-Laws
 - > By-Law 1 - Permits and Penalties
 - > By-Law 2 - Dogs and Cats
 - > By-Law 3 - Local Government Land
 - > By-Law 4 - Roads
 - > By-Law 5 - Lodging Houses
- Cabling and Communications
- Central Market Tenancy
- Children's Playspaces
- City Arts and Living Culture Strategy 2003-2007
- City Works Guidelines Booklet
- Code of Conduct - Lord Mayor and Councillors
- Code of Tendering
- Community Safety Strategy 2003-2007
- Community Services Policy
- Companion Animal Policy and Operating Guideline
- Competitive Tendering Policy
- Contaminated Land Management Strategy
- Corporate Complaint Handling Policy
- Council Policy Framework
- Credit Policy
- Crime Prevention Through Environmental Design Policy
- Declaration of the City of Adelaide as a Nuclear Free Zone
- Development Assessment Panel Terms of Reference
- Development Plan
 - *(available from the Planning SA website)
- Dilapidated Buildings and Vacant Allotments
- Elected Member Expenses, Facilities and Support
- Elected Members' Private Use of Council Facilities and Services
- Elections Administrative Caretaker Operating Guideline
- Election Signs - Control Of
- Employee Code of Conduct Operating Guideline
- Encroachments Policy
- Encroachments Operating Guideline
- Environmental Management Plan
- Economic Development Strategy
- Environmental Policy
- Flags and Banners Policy
- Footpath Paving Policy
- Graffiti and Bill Poster Management
- Grievance Policy and Procedures
- Integrated Movement Strategy
- International Relations Policy
- Investment Policy
- Lighting Policy
- Liquor Licensing Policy
- Litter Management Policy
- Local Area Parking Action Plan - City South East
- Mixed Use Management Policy
- Memorials and Monuments Policy
- North Adelaide Public Realm Policy
- North Adelaide Public Realm Operating Guideline
- Objects on Public Footpaths Policy and Operating Guidelines Policy
- On Street Parking
- Order Making Policy
- Outdoor Dining Policy
- Park Lands Management Strategy
- Park Lands Olive Management Plan
- Park Lands Signage Plan
- Placement of Small Monuments in Park Lands and Squares
- Precinct Licensing Statements
- Public Art Plan 2006/07
- Public Art Policy - "Watch This Place 2006-2008"
- Public Communication and Consultation Policy
- Public Convenience
- Purchasing Policy
- Rating Policy (Full)
- Recreation and Sport Plan - Light'n Up in Adelaide
- Recreation and Sport Park Lands Facilities
- Resident Permit and Visitor Permit Guidelines
- Residential Growth Plan
- Residential Owner Occupier Grant - Operating Guideline

- Retail Action Plan 2003
- Road Naming
- Sale and Disposal of Land and Other Assets Policy
- Smoking Ban in Pubs and Clubs 1 November 2007 Action Plan
- Social Development Strategy
- Sponsorship and Grants Scheme
- Strategic Management Plan
- Street Tree Planting
- Student Growth Plan
- Sustainable Energy and Greenhouse Action Plan
- Training and Development of Lord Mayor and Councillors
- Treasury Policy
- Undergrounding (Overhead Electricity and Telecommunication Cables) Policy
- Urban Design Framework
- Use of Council's Civic Rooms
- Visitor Growth Plan
- Volunteers Guidelines
- Volunteer Policy
- Workforce Growth plan
- Workforce Growth Plan - Operating Guideline
- Youth Policy - 'The Time Of Your Life'

Brochures

- Adelaide City Council Information Booklet 2004-05
- Adelaide Connector Bus Service Route Map
- Adelaide Connector Bus Service Timetable
- Adelaide City Map / Adelaide Attraction
- Adelaide Is... A Guide to Marketing Adelaide
- Ask About Adelaide
- Adelaide Greeters
- City Parking and You
- Dogs in the Park Lands Brochure
- Environmental Health Requirements for Outdoor Events Poster
- (New) Food Premises - Guidelines for Establishment
- Food Safety Poster
- Graffiti Hotline Flyer
- Grants and Sponsorship Handbook 2004-2005
- Grants and Sponsorship Handbook 2005-2006
- Greenwaste Recycling Centre Brochure
- Heritage Incentive Scheme (Includes Application Form)
- Himeji Garden
- Rymill Park
- Picnic Parks

- Bonython Park
- Historic Layout - City of Adelaide
- Historic South West Corner Booklet
- Homeless in the City
- Keeping Adelaide a Safe City
- Outdoor Dining Permit Application Guide
- Personal Safety in the City
- Rose Garden Walking Trail
- Rundle Mall Guide
- Sharing Our Paths and Our City
- South West City Community, A Chronicle Of
- Sponsorship and Grants Handbook 2002-03
- Study In Adelaide
- Torrens Lake Blue Green Algae
- Historical Walking Trails Brochure
- West and East End Theatre Heritage Walk
- Multicultural Walking Trail
- Rundle Mall Directory
- Adelaide Town Hall
- Adelaide Town Hall Discover the History
- Adelaide for Kids
- Access Adelaide Guide
- Seniors Discounts Rundle Mall
- Fast Track (A quick way to find Youth Services)
- Adelaide Aquatic Centre
- Adelaide Golf Links General Information
- Adelaide South West Community Centre
- South East (Hutt Street) Visitor Map
- South West (Gouger and Grote) Visitor Map
- West End Visitor Map
- East End Visitor Map
- North Adelaide Visitor Map
- Household Green Organics
- 10 Easy Steps for Effective Waste Management

Other brochures produced by the Adelaide City Council are available at the Customer Centre.

Documents Required by Legislation

Adelaide City Council is required to make the following documents available to the public under various Acts. These are all available via the website or through the Customer Centre and most are free to inspect but to obtain an extract, payment of a fee will be required.

Document	Details
Annual Business Plan and Budget	Customer Centre and Website
Annual Report	Customer Centre and Website
Assessment Record	View at Customer Centre - copies on payment of fee
Audited Financial Statements	Contained within Annual Report
Code of Conduct (Elected Members)	View at Customer Centre* and Website
Community Land Management Plans – Park Lands	Website
Community Land Management Plans - Buildings and Property	In development - not available
Contract and Tender Policies	Website
Council / Committee Agenda	Customer Centre and Website
Council / Committee Minutes	Customer Centre and Website
Delegated Authorities	Via request to Senior Risk Analyst
Freedom of Information Statement	Customer Centre* and Website
List of Fees and Charges	Customer Centre* and Website
Notice and Agenda for Meetings	Customer Centre and Website
Order Making Policy	Website
Public Consultation Policy	Customer Centre and Website
Rating Policy	Customer Centre, Website and Annual Report
Recommendations adopted by Council	Customer Centre and Website (recorded in minutes)
Reimbursement of Members' Expenses Policy	Website
Register of Allowances and Benefits	Customer Centre*
Register of By-Laws and Certified Copies	Customer Centre - Certified copies on payment of fee and Website
Register of Community Land	In draft - not available
Register of Expenditure and Campaign Donations	Customer Centre*
Register of Interests (Elected Members)	Customer Centre*
Register of Public Roads	Customer Centre* - extracts available on request
Salaries Register	Customer Centre - copies on payment of fee \$40.00 (CPI applied)
Strategic Management Plan	Customer Centre and Website

*Copies subject to photocopying fee

Other Information Requests

Requests for other information not referred to in this document will be considered in accordance with the *Freedom of Information Act, 1991*.

Freedom of Information applications should be submitted using the correct form and be as specific as possible to enable the correct documents to be identified. An application fee of \$25.75 must accompany the application. Application forms are available from the Customer Centre or from www.adelaidecitycouncil.com via the home page. Applications under this legislation will be dealt with as soon as practicable (and in any case, within 30 days) after receipt.

Fees and charges will be waived for persons demonstrating financial hardship.

Freedom of Information requests should be addressed to:

Freedom of Information Officer
Adelaide City Council
GPO Box 2252
ADELAIDE SA 5001

Amendment to Council Records

Under the *Freedom of Information Act*, a person may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

Where the documents require amending, details of the changes should be lodged with Council's Freedom of Information Officer.

There are no fees or charges for the lodgement or processing of this application and where significant correction of personal records is required and the mistakes were not the applicants, all fees and charges paid for the original application will be fully refunded.

LIST OF CURRENT STRATEGIES, GROWTH PLANS, ACTION PLANS AND POLICIES

Adelaide on the Move - Integrated Movement Strategy for the City of Adelaide

The City of Adelaide Movement Strategy brings together the various Council and State Government strategies and initiatives to maintain the advantages in Adelaide and further enhance the movement system.

Adelaide Rental Housing Program Policy

This policy sets criteria for the leasing and management of dwellings owned by the Council under the Adelaide Rental Housing Program with the aim of developing a growing stock of affordable rental housing in the City to accommodate young people under the age of 30 years on low and moderate incomes.

Ageing Well in Adelaide (Older Persons Policy and Action Plan)

This policy and accompanying action plan outline the ways in which Council plans to prepare for the challenges and opportunities of ageing resident, visitor, worker and life-long learning populations.

Annual Public Art Plan 2006-07

This document outlines the Public Art Plan for 2006-07, including categories (as per the Public Art Policy), outcomes and budget information.

Application of Delegations Policy

This policy provides a framework in which Council staff can exercise their delegated powers and functions in accordance with the directives from Council, the instruments of delegation and prescribed legislative requirements.

Building Inspection Policy

The objectives of this policy are to ensure buildings constructed comply with the Development Approval and associated conditions, ensure that existing buildings are safe to occupy and to ensure that all buildings are appropriate for their approved use.

Built Heritage Management Policy

Council considers that the preservation, enhancement and management of heritage places has economic, social, environmental and cultural benefits for the communities that live in and visit the City.

Busking Operating Guidelines

These guidelines provide direction for the issuing of permits and conditions relating to activities of a busking nature.

Cabling and Communications Policy

This policy outlines the provision and recording of cabling technology throughout the City of Adelaide.

Central Market Tenancy Policy

This policy establishes principles against which proposals to change the existing use of Central Market stalls and shops should be considered prior to approval.

Children's Playspaces Policy

This policy outlines ways in which Council will provide fun and stimulating playspaces in the City that engage the community, foster growth and development of children and encourage an active lifestyle by residents and visitors.

City Arts and Living Culture Strategy 2003-2007

This strategy sets out the ways in which the development of the City's arts and living culture will directly assist in achieving Council's goals.

City Works Guidelines

These guidelines set out requirements for safely carrying out activities in the public realm (City streets, Park Lands and footpaths). It aims to minimise the impact to the local environment from these activities and to provide consistent requirements for all contractors, developers and builders, especially with respect to safety when undertaking work in the public realm.

Code of Conduct Policy - Lord Mayor and Councillors

Adelaide City Council is committed to providing an open, responsive and accountable government. This document outlines the Code of Conduct of the Members of the Adelaide City Council.

Code of Tendering

This Code has been developed as a guide to good practice in tendering for the Council and potential tenderers. The objectives of the Code are to ensure high quality works, goods and/or services are obtained that are value for money and that the Council aims to treat tenders in a fair and timely manner. The Code sets out the Council's expectations of tenderers and the steps that the Council will follow when tendering for goods, services or works.

Community Safety Strategy 2003-2007

This strategy identifies the ways in which Council will provide leadership by creating a safer environment for everyone.

Companion Animal Policy and Operating Guidelines

This policy seeks to manage the presence of companion animals in the City. The operating guidelines provide general comments on dealing with all companion animals but specifically dog management.

Competitive Tendering Policy

This policy outlines the criteria for ensuring a fair and transparent tender process for Council.

Contaminated Land Management Strategy

Establishes processes for management of risks arising from land contamination.

Corporate Complaint Handling Policy

This policy and procedure covers all complaints received by the Corporation whatever the source or nature of the complaint.

Council Policy Framework

Policy to establish a "Council Policy Framework" providing a structure for future review and development of policy documents.

Credit Policy

This policy sets out the Corporation's principles in relation to the provision of credit and the management of related debt.

Crime Prevention through Environmental Design Policy

This policy ensures effective application of design principles and guidelines to reduce potential for crime in the City by specifying when principles of Crime Prevention through Environmental Design should be applied.

Declaration of the City of Adelaide as a Nuclear Free Zone Policy

This policy declares the City of Adelaide a Nuclear Free Zone.

Dilapidated Buildings and Vacant Allotments Policy

The objective of this policy is to minimise the number of dilapidated buildings and vacant allotments to maintain a high quality of visual amenity and optimise development and occupancy of land in the City.

Disability Access Action Plan

This Action Plan is the result of Council's efforts to foster a socially just city and address the needs of people with disabilities. The plan seeks to remove barriers, improve accessibility and enrich equity in the community, ensuring that the City is open to everyone.

Elected Member Expenses, Facilities and Support Policy

The policy identifies expenses that will be paid, and facilities and support that will be provided, to the Lord Mayor and Councillors in relation to the performance or discharge of their official functions and duties on the business of the Council.

Elected Members' Private Use of Council Facilities and Services Policy

This policy will ensure that the private use by elected members of the Council's facilities and services is accountable and transparent, and in accordance with the *City of Adelaide Act, 1998*.

Election Administrative Caretaker Operating Guidelines

This operating guideline is to provide the Adelaide City Council administration with a clear approach regarding ongoing Council business operations and responsibilities within an Election Period.

Election - Control of Election Signs Policy and Operating Guidelines

Policy for the control of signs for Federal, State and Local Government elections, referenda and polls.

Encroachments Policy

Encroachments comprise any structure erected or installed in, on, across, under or over Council land. This policy provides criteria for managing different types of encroachments to ensure that they contribute positively but do not impinge on public safety or amenity.

Environmental Policy

The purpose of this policy is to establish guidelines for the implementation of Council's Environmental Management Plan - Local Agenda 21.

Environmental Management Strategy

The Environmental Management Plan - Local Agenda 21, forms the basis of the City's Environment Policy with a clear vision focussed on the protection and enhancement of the environment.

Flags and Banners Policy and Operating Guidelines

This policy provides the basis for flying flags and banners in several designated locations, as well as underpinning operational guidelines for policy implementation.

Footpath Paving Policy

This policy aims to provide design principles that will guide the creation of a high quality pedestrian environment and further contribute to the development of an attractive and vibrant public realm for the City of Adelaide.

Graffiti and Bill Poster Management Policy

This policy seeks to enhance the City's environment by controlling and minimising the impact of graffiti and bill posters.

Grievance Policy and Procedure

The Adelaide City Council's Grievance Policy and Procedure has been developed and adopted in accordance with Section 270 of the *Local Government Act, 1999* to deal with complaints that cannot be resolved under the Complaint Handling Policy.

Integrated Movement Strategy

The City of Adelaide Movement Strategy brings together the various Council and State Government strategies and initiatives to maintain our advantages and further enhance the movement system.

International Relations Policy

This policy outlines ways in which Council can promote the interests of the City, metropolitan Adelaide, and the State of South Australia and establish international relationships which further the Council's strategic directions.

Investment Policy

This Investment Policy forms part of an overall Corporate Treasury Policy, encompassing investments, loans, cash management and associated reporting.

Lighting Policy

This policy establishes a cohesive framework within which the installation of new lighting and upgrade or replacement of existing elements of the City's lighting infrastructure, will more effectively enhance the City's quality, consistency and efficiency of night lighting in public places as well as visual appeal, safety and utility.

Litter Management Policy

This policy ensures there is adequate provision of facilities for the collection of litter and encouragement for people to discard litter in a controlled manner.

Local Area Parking Action Plan - City South East

This plan will manage existing parking and planning for additional parking needs of the City South East using on-street kerbside space and off-street parking facilities.

Memorials and Monuments Policy

This policy provides the framework for memorials and monuments in the City to ensure that appropriate commemoration is encouraged, the integrity of the City is upheld, and fair and balanced decisions are made.

Objects on Public Footpaths Policy and Operating Guidelines

This Policy and the accompanying Operating Guidelines provide criteria for the commercial use of public footpaths to ensure that such use does not impinge on public safety or amenity.

On-Street Parking Policy

To optimise the use of on-street space available for parking in a manner that best meets local needs and complements the role of available off-street parking.

Order Making Policy

The Council is committed to using the order making powers available to it under the *Local Government Act, 1999* in such a way as to facilitate a safe and healthy environment and to maintain and improve amenities within the City.

Outdoor Dining Policy

To facilitate outdoor dining, Council has a process of issuing permits to cafes, restaurants and delicatessens for the use of part of the footpath space in front of their premises. The policy also considers other competing uses of City footpaths and establishes a practical balance among the various user groups.

Park Lands Management Strategy

Sets a clear direction of the community, cultural and recreational use of the Park Lands and Squares and their environmental management.

Park Land Olive Management Plan

This document outlines the management of the olive trees.

Park Lands Signage Plan

The Signage Plan deals with the placement and design of signs, specifically all naming, interpretative, information and regulatory signs controlled by Council throughout the Park Lands.

Placement of Small Memorials in Park Lands and Squares

These guidelines provide Council with a consistent approach to requests for the placement of small memorials in the Park Lands and Squares of the City of Adelaide that commemorate an event or person(s).

Precinct Licensing Statements

A series of agreements of the Council position regarding licensing conditions to be sought.

Public Art Policy - “Watch this Place 2006-2008”

The Public Art Policy overview formalises the Council’s approach to commissioning, managing and promoting public art.

Public Communication and Consultation Policy

The purpose of this policy is to ensure that the Council’s responsibilities; to effectively communicate and consult with stakeholders, are fulfilled.

Public Conveniences Policy

This policy is intended to cover the provision of all public conveniences in the City in which the Corporation has some level of involvement.

Purchasing Policy

This policy provides direction to management, staff and the Corporation in relation to the purchasing of all goods, services and works by the Corporation and establishes a decision framework for purchasing.

Rating Policy

This policy presents the Council’s rate valuations, charges, rebates, payment and more.

Recreation and Sport Plan - Light’n Up in Adelaide

The Plan sets direction for the future of recreation and sport provision in the City and identifies strategies and projects in a recreation and sport agenda.

Residential Growth Plan

The document elaborates the approach outlined in the Strategic Management Plan, and sets out actions by which Council intends to pursue its vision for residential growth in the City.

Retail Action Plan 2003

This Action Plan includes short-term and long-term projects developed to help the retail sector build on strengths that ensure the most attractive retail “offer” possible.

Road Naming Policy

This policy provides a framework for selecting and adopting new and replacement names for roads.

Sale and Disposal of Land and Other Assets Policy

This policy ensures Adelaide City Council’s processes for calling of tenders for the sale and disposal of land and other assets, are fair and transparent and define those circumstances with reasons for sale and disposal methods other than by tender.

Sponsorship and Grants Scheme Policy

This policy provides Council with strategic direction and guidance on an overarching sponsorship and grants scheme that offers support for services, events and activities. It also provides direction for actively engaging City communities in the development and implementation of solutions that address heritage, noise and environmental issues relevant to the City.

Social Development Strategy

Contributing to the City’s future and population growth, this Strategy answers key questions: 1. What kind of communities do we want? 2. Who will come to the City and what will they need? 3. How can different groups use the City in a harmonious way?

Strategic Management Plan 2004-2007

Sets out the Council’s long-term goals for the City and the key actions by which it means to work towards them over the period of the plan.

Street Tree Planting Policy

This policy covers the provision of street trees in the City including the squares.

Student Growth Plan

Growing numbers of students will contribute greatly to the vibrancy of Adelaide as a place of interaction and ideas. Location of institutions in the City maximises accessibility for students, minimising the need for travel by car and helping achieve a more sustainable metropolitan form.

Sustainable Energy and Greenhouse Action Plan

This plan outlines the prospects for sustainable energy and reduction of greenhouse gases.

Training and Development for the Lord Mayor and Councillors Policy

This policy supports the Council’s ongoing commitment to provide training and development for the Lord Mayor and Councillors.

Treasury Policy

This policy underpins the Council's decision-making in the funding of Council's operations in the context of cash flow, budgeting, borrowings and investments.

Urban Design Framework

This strategy sets design guidelines for the public realm.

Use of Council's Civic Rooms Policy

This policy outlines the requirements for use of Council's Civic Rooms.

Visitor Growth Plan

The Visitor Growth Plan builds on a range of established initiatives and adds new ones, progressively strengthening the qualities of Adelaide as a 'good city'. It provides clear focus to prioritise actions up to 2010. Together with the Growth Plans for Residential, Workforce and Student populations and other supporting strategies reinforcing guiding economic, environmental, social and cultural principles, it sets out the means by which Council intends to pursue its vision for the City.

Workforce Growth Plan

This plan outlines the strategies and actions for Council to achieve its target of 111,000 workers in the City by 2010.

Youth Policy "The Time of Your Life" and Action Plan

This document outlines Council's youth policy and projects.



COMPETITIVE TENDERING AND LOCAL PURCHASING

The Council has a Purchasing Policy, which covers all activities associated with the purchasing of all goods, services and works by the Council; a Code of Tendering (part of the Purchasing Policy), which sets out the conditions which apply to all public and selected tenders; and a Competitive Tendering Policy, which more specifically applies when works or services currently performed by the Council employees are publicly tendered.

Purchasing Policy

This Purchasing Policy will provide clear direction to management, staff and the Corporation in relation to the purchasing function and establishes a decision framework that:

- Ensures purchases are made in an open, fair and transparent manner;
- Delivers best value;
- Ensures open and effective competition;
- Supports environmental procurement and sustainability;
- Appropriately manages risk;
- Promotes efficient purchasing practices and their continuous improvement;
- Encourages local suppliers and manufacturers;
- Ensures Council's purchasing activities are in accordance with its legislative and common law responsibilities.

The Corporation will usually call for tenders for the supply of goods, the provision of services, or the carrying out of works in circumstances where the level of estimated gross value of expenditure exceeds \$50,000.

Council reserve the right to undertake open or selected tenders whenever considered appropriate by the Council.

In circumstances where the Corporation enters into purchasing contracts other than those resulting from a tender process, the Corporation will record the reasons for entering into those contracts.

For the supply of goods, the provision of services, or the carrying out of works in circumstances where the level of estimated gross value of expenditure amounts between \$10,000 and \$50,000, formal quotations will usually be obtained.

Code of Tendering

The Adelaide City Council is committed to achieving value for money for its community. The Council is committed to values of continual improvement, increased productivity, safe and healthy workplaces, enhanced performance and high quality works and services to support the economic, environmental,

culture and social life of the City. The ethics that govern best-practice tendering procedures underpin this Code, and this Code reflects the Council's commitment to these values. This Council believes significant benefits will flow to the community from encouraging high ethical standards in tendering.

This Code has been developed as a guide to good practice in tendering for the Council and potential tenderers. The objectives of the Code are to ensure high quality works, goods and/or services are obtained that are value for money. The Council aims to treat tenders in a fair and timely manner. The Code sets out the Council's expectations of tenderers and the steps that Council will follow when tendering for goods, services or works.

This Code applies to all tendering which the Council undertakes. The Code gives guidance on the process of tendering and registrations of interest. Other standards, codes and guidelines may be relevant to the Council's tendering. The principles on this Code of Tendering are consistent with national codes and standards.

Local Business

To enhance the opportunities for local business and industry (which operates and have businesses situated within the Corporation's geographical area), local suppliers will be considered for Council business on the basis of value for money, capability and efficient purchasing practices, in conjunction with the requirements of the Purchasing Policy and Code of Tendering.



COMPETITIVE NEUTRALITY

Significant Business Activities – 2006-07 Financial Year

Category One:	Business Activity	Council/ Subsidiary/ Joint Subsidiary	*CRP/ COR/ COM	Comments
	UPark	Council	COM	Providing 6,152 car parking spaces at nine multi-storey and one open lot / at grade Car Parks
	Wingfield Waste Management Centre	Council	COM	Plays a major role in waste management for the wider Adelaide metropolitan area
	Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility
	Adelaide Golf Links	Council	COM	Three courses (two 18-hole courses and one par three course) and clubhouse
	Central Market	Council	COM	A world renowned food market with 85 stalls

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

The Council also operates the Adelaide Town Hall - which is hired for a range of events and functions.

All Council business activities include checks for competitive neutrality. In setting fees and charges the Council has taken into account:

- Relevant Government legislation and policies;
- Community service obligations and impact on residents, ratepayers and visitors to the City of Adelaide;
- Efficient allocation of Council resources and funds to reflect best value practices;
- Impact on competitors - actual and potential - and local, State and national economies; and
- Council policies, including competitive tendering.

Category Two:	Business Activity	Council / Subsidiary / Joint Subsidiary	CRP/ COR/ COM	Comments
	Waste Care SA	Regional Subsidiary	COM	Joint subsidiary of six councils to operate a transfer station for waste

Category 2 applies to all other significant business activities.

Competitive Neutrality Complaints – 2006-07 Financial Year

Complaints mechanism in place (Yes/No)	Yes
Complaints received	No
Complaints referred to State Competition Commissioner	No
Complaints in progress	No

COMMUNICATION AND CONSULTATION

The purpose of the Council's Public Communication and Consultation Policy is to ensure that the Council's responsibilities, to effectively communicate and consult with stakeholders, are fulfilled.

The policy outlines the Council's commitment to consultation, including:

- Council recognises the important relationship it has with its community, the need to communicate clearly about those matters which affect them and the need to consult in a meaningful way when decisions need to be informed by community input;
- The Council recognises that communication and consultation are an important part of the democratic process. Communication keeps the community and stakeholders informed about the Council's activity and process. Consultation enables the Council Members and staff to be confident that the views of the community and stakeholders are considered and those activities will meet their requirements, while also meeting technical constraints;
- Consultation complements, but does not replace, the decision making role of Council. Whether community or stakeholder opinion is divided or overwhelmingly in one direction, it still rests with Council to make the decision; and
- Council undertakes to effectively communicate and consult with its community to achieve informed decision-making.

Key approaches to communicating with the public include a commitment to:

- Be clear about the subject and the purpose of the contact;
- Use clear and suitable language;
- Use different methods for different situations;
- Use processes that are open and accountable;
- Listen with an open mind and treat the public with respect;
- Allow sufficient time and a range of ways for the public to respond;
- Identify others who are likely to be affected and talk with them;
- Always give a contact name and number;
- Have fair and clear complaint and conflict resolution processes;
- Tell the public what happened and why; and
- Continue to learn and improve the approach.

Copies of the policy are available for inspection at no cost at the Customer Centre, 25 Pirie Street and may be downloaded from Council's website.

Other Information: Meeting notices, agendas, minutes and reports are supplied to members of the public and can be viewed on the Council website.



COMMUNITY LAND

Community Land Management Plans

Adelaide City Council is required under the *Local Government Act, 1999* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under a Council's care, control or management.

The CLMPs aim to ensure the consistent and coherent management of the community land. The CLMPs identify appropriate land uses, provide clear guidance on maintenance and management and ensure that the future needs of the community are adequately considered.

The CLMPs reflect community values and wishes and result in:

- Enhancement and preservation of environmental, cultural, social and economic values;
- Forward planning for capital works and maintenance;
- Better decision making;
- Anticipation of future community needs; and
- Sustainable land uses and management practices.

Other CLMPs are currently being prepared for the remaining parcels of Community Land. Public consultation has commenced on a number of these properties.



Status of CLMP (as at 30 June 2007)	Park Name
Adopted as a final Plan	<ul style="list-style-type: none"> o Piltawodli (Park 1) o Padipadinyilla (Park 2) o Kandarilla (Park 3) o Kangattilla (Park 4) o Ngampa Yerta (Park 5) o Nanto Womma (Park 6) o Kuntingga (Park 7) o Barngettilla (Park 8) o Tidlangga (Park 9) o Warnpangga (Park 10) o Tainmundilla (Park 11) o Karrawirra (Park 12) o Rundle Park/Kadlitpinna o Rymill Park/Mullawirraburka o Ityamaitpinna (Park 15) o Tuttangga (Park 17) o Wita Wirra (Park 18) o Pityarrilla (Park 19) o Kurrangga (Park 20) o Walyo Yerta (Park 21) o Tambawodli (Park 24) o Narnungga (Park 25) o Tulya Wodli (Park 27) o Palmer Gardens/Pangki Pangki o Brougham Gardens/Tandotittingga o Frome Road Park Land o Hindmarsh Square o Hurtle Square o Light Square o Wellington Square o Whitmore Square
Adopted as a draft plan	<ul style="list-style-type: none"> o Minno Wirra (Park 21W) o Wikaparndo Wirra (Park 22) o Wirranendi (Park 23) o Victoria Square/Tarndanyangga

RATING POLICY

Council acknowledges that rates constitute a system of taxation for Local Government purposes, as required by the *Local Government Act, 1999*. Rates are determined by reference to the Assessed Annual Value and the Rate in the dollar.

Council's 2006-07 Rating Policy builds on, and is a refinement of the 2005/2006 Rating Policy, including any changes to the *City of Adelaide Act, 1998*, the *Local Government Act, 1999*, and feedback from the community.

A summary version of the Rating Policy is included with the Valuation and Rate Notice sent to ratepayers each year. Copies of the complete policy are available for inspection or a copy may be obtained from Council's Customer Centre, Ground Floor, 25 Pirie Street, Adelaide.

Policy Statement 1 - Strategic Focus, Annual Business Plan, and Budget

Reason for the Policy

The Adelaide City Council is required to publish a Rating Policy for each financial year to meet the requirements of the *City of Adelaide Act, 1998* and the *Local Government Act, 1999*. This policy sets out how Council will determine and collect rates from its community.

Council believes that the rating structure should provide relative certainty and continuity for city ratepayers.

Explanation

Considerations

In formulating the Rating Policy for 2006-07, Council has taken into account the impact of the rates structure on key parameters including Council's Strategic Focus and Annual Business Plan and Budget Documents.

This Rating Policy has been formulated within Council's strategic financial parameters, in particular having regard to the maintenance of rating stability.

This framework allows Council to develop a rates structure that takes into consideration both the Strategic Focus and service delivery of Council.

In setting its rates for the 2006-07 financial year, Council has considered the amount of revenue required to fund the delivery of services and activities set out in the Annual Business Plan and Budget and to meet the goals and objectives of Council's strategic directions. Council has also taken into account other sources of revenue and how the rate burden is distributed between various categories of ratepayers including businesses.

Prior to its decision-making process, Council prepared informative documentation about the Annual Business Plan and Budget and invited submissions from the public in order to consider community feedback.

Business Impact Statement

Council has considered the impact of rates on all sectors of the community when setting the annual budget for 2006-07.

Businesses are vital to the economic development, financial health and vitality of the City and therefore Council has considered the impact of rates on businesses in its areas. A comprehensive series of Business Segmentation Studies has been conducted annually between 2003 and 2006. Information from these studies assists Council to develop strategies to achieve business and workforce growth. The studies survey business owners and managers and the initial study in 2003 also included surveys with commercial property investors.

Among current business owners who were surveyed in 2006, very few (just 2%) cited high Council rates as a disadvantage of being located in the City. Notably 20% said there were no disadvantages. More detailed examination of the results shows that rates remained a minimal issue even among those businesses planning, at that stage, to close or relocate out of the City. When businesses were asked in the 2003 study what Council could do to help them grow their business, the top responses were parking related (40%), followed by "nothing" (17%). All other responses were visited by fewer than 10% of current businesses including reducing rates (suggested by 6%).

Although business owners and commercial property investors did not consider council rates so high that they were a barrier to running a business or owning commercial property in the City, Council recognises that an increase in council rates will affect business and aims to continue supporting the business community by maintaining and implementing strategies to grow businesses.

Between July 1 2003 and June 30 2006 Council was able to provide Relief Rebate against the substantial increase of rates payable by ratepayers due to the introduction of the Differential General Residential Rate and the loss of the Owner/ Occupier Residential Rate Rebate in 2003/2004. The Relief Rebate was introduced on 1 July 2003 under Section 166(1)(I) of the Act and in accordance with Section 161(3a) the Relief Rebate ended after three years.

Council's position on financial incentives for residential owner occupiers indicates a strategic commitment to encouraging residential owner occupation in the City. This has been achieved in previous years by using rate rebates to provide a financial incentive relative to other forms of occupation.

Council wishes to continue providing this financial incentive to residential owner occupiers in order to help increase the permanent residential population of the City. As there are no rating measures available to do this, Council has determined that it will offer a Residential Owner Occupier Grant in 2006-07.

Historical Trends

Over recent years, Council has been able to keep the rate in the dollar relatively stable. Total rate revenue has increased due to new city developments and the increase in the real value of some assessed annual values.

Total rates revenue is calculated for each year by multiplying the total assessed annual value of rateable property in the City by the relevant differential and separate rates in the dollar.

Policy Statement 2 - Valuation Method

Reason for the Policy

Council has adopted the 'Annual Value' valuation method. Council reviews the valuation method as part of its yearly Rating Policy review to determine whether Annual Value continues to be the most appropriate method to distribute the rate tax burden amongst Council's ratepayers. As Adelaide's property base changes, the valuation method must continue to reflect relative changes to the tax base, growth in existing values and the mix of new property developments.

Council employs its own property valuers to undertake an annual valuation program to ensure that rating valuations are equitable. This is achieved by ensuring that the valuations are assessed on the basis of the most recent market evidence and are consistent across the Council area.

The 'Annual Value' will continue to be adopted for the following reasons:

- For the majority of Council's ratepayers, it is a suitable valuation measure taking into account their ability to pay according to the income earning capacity of the property;
- Based on the predominant non-residential land use for the city, Assessed Annual Value has been used for many years and is understood by the city's ratepayers;
- The availability of a significant amount of market annual rental information makes the Assessed Annual Value method efficient to administer; and
- The method is considered consistent with the equity, ability to pay, efficiency and simplicity principles of taxation.

Explanation

'Annual Value' is a valuation methodology principally based on the annual rental potential of the property.

The Valuation of Land Act, 1971 defines annual value:

A value computed as three-quarters of the gross annual rental that the land might reasonably be expected to realise if leased upon condition that the landlord were liable for all rates, taxes and other imposts on the land and the insurance and other outgoings necessary to

maintain the value of the land, or as five per cent of the capital value of the land ...

Example A Residential Property: This illustration demonstrates how residential differential rates payable is calculated using a property that has an assessed annual value of \$10,000 per annum. $10,000 \times 0.115 = \$1,150$ per annum.

Example B Non-Residential Property: This illustration demonstrates how the differential rates payable is calculated using a non-residential property that has an assessed annual value of \$10,000. $10,000 \times 0.133 = \$1,330$ per annum.

Ratepayers who wish to dispute the valuation of their property may lodge an objection within sixty days after the date of service of the Notice of Valuation (Valuation and Rate Notice). The objection must be made to the council in writing (setting out a full and detailed statement of the grounds on which the objection is based).

Upon receipt of an objection, the Council's valuer will inspect the property and reconsider the valuation. The ratepayer will be notified of the valuer's determination of value. Should the ratepayer be dissatisfied with this decision they may request Council to refer the valuation to the Valuer-General for further review by an independent Valuer.

If an objector, or the council, is dissatisfied with the valuation after the further review, the objector or the council may, in accordance with the appropriate rules of court, appeal against the valuation to the Land and Valuation Court.

It is important to note that the lodgement of an objection does not change the last date for payment of quarterly instalments of council rates.

Historical Trends

The adopted 'Annual Value' of rateable property for the City in 2006-07 is \$462.2m compared to \$431.9m in 2005/2006.

Policy Statement 3 - Exemptions

Reason for the Policy

Adelaide City Council's practice is to identify and value all land in the council area. Once identified each separate piece of land is assessed for rateability. Section 147 of the *Local Government Act, 1999*, specifies those types of properties which shall be exempt from council rates.

Adelaide City Council has the highest proportion of 'rate-exempt' property of any Council in South Australia.

Properties can be identified as exempt from council rates in certain circumstances:

- Crown Land - public properties used or held by the Crown for a public purpose;

- University Land - properties occupied by a University;
- Recreation Grounds - properties satisfying the criteria set out in the *Recreation Grounds Rates and Taxes Exemption Act, 1981*;
- Council Land - public properties occupied or held by the Council; and
- Another Act - properties specifically exempted from council rates by virtue of another Act (either Commonwealth or State).

Explanation

Crown land is exempt from council rates if it is used for a public purpose (including an educational purpose) except any land held from the Crown under lease or licence or where the property is used for residential purposes.

University land is exempt from council rates when the university has been established by statute, excepting any residential or domestic land use.

The Recreation Grounds Rates and Taxes Exemption Act, 1981 specifies that recreation grounds shall be exempt from rates where the land is occupied under a lease, licence or permit granted by a council and is used by the occupier for the purposes of sport or recreation.

Council land is exempt from council rates where it is occupied or held by the council, except any such land held from the council under a lease or licence.

There are a number of Acts of Parliament which specifically exempt properties from paying council rates.

Council is mindful that wherever properties are exempt from paying council rates, or where a rebate is applied, those rates foregone must be contributed by the rest of the community. The principles of equity dictate that Council remains diligent in only awarding exemptions where they are warranted.

Historical Trends

In recent years it has been Council's practice to adopt valuations for exempt properties. Where exempt properties become rateable part of the way through the financial year, rates are then calculated and recovered.

Policy Statement 4 – Differential General Rates

Reason for the Policy

Council has determined that Differential General Rates will be applied to all rateable properties based on their predominant land use.

The rates in the dollar for 2006-07 are:

- Residential 0.115
- Non-Residential 0.133

In formulating the Rating Policy for 2006-07, Council has considered issues of consistency and comparability across council areas in the imposition of rates on various sectors of the business and wider community.

The *Local Government Act, 1999* allows Council to differentiate rates based on the use of the land. Definitions of the use of the land are prescribed by regulation and the current definitions are:

1. Residential
 2. Commercial - Shop
 3. Commercial - Office
 4. Commercial - Other
 5. Industrial - Light
 6. Industrial - Other
 7. Primary Production
 8. Vacant Land
 9. Other
- Non-Residential

The 2006-07 Rating Policy has been formulated so that there is effectively one rate in the dollar for property falling within the defined residential land use and another rate in the dollar for all other property.

A change in the use of land after differential rates are declared for the particular year does not affect the calculation of the rates.

Ratepayers who wish to dispute the land use ascribed to their property may lodge a written objection within sixty days of the date of service of the Valuation and Rate Notice.

Lodgement of an objection to land use does not affect the last date for payment of quarterly instalments of council rates.

Explanation

Local Government utilises a property valuation taxation methodology. Implied in the application of that methodology is that the property valuation should be the basis by which the community's rates contribution for the Council is apportioned.

The property value approximates income or wealth, and therefore ratepayers in high value properties should have a greater *ability-to-pay* than ratepayers in low value properties. Because the value of the rates payable is linked to the property value, the tax meets the *efficiency* principle. A 'Differential General Rate' tax is simple, understandable and unavoidable and therefore meets the *simplicity* principle.

The *equity* and *ability to pay* principles, with the property valuation taxation methodology, imply that an equitable distribution of the rates burden is achieved through the use of a General Rate.

The application of a Differential General Rate is generally intended to alter the amount payable by particular land

uses, often to approximate the *benefit* principle; i.e. that certain ratepayers benefit more or less in respect to the level of services consumed. In the Adelaide City Council area it has been determined that the differentiation between residential and non-residential shall be 86.5%; that is, the residential rate in the dollar is 86.5% that of the non-residential rate in the dollar.

It is expected that the Residential Differential General Rate will raise gross rate revenue in the order of \$10.58m in 2006-07.

It is expected that the Non-Residential Differential Residential Rate will raise gross rate revenue in the order of \$49.2m in 2006-07.

Historical Trends

Differential General Rates have been in place since 2003/2004. Public Consultation was undertaken prior to the introduction of the Differential Rate and Council considered the views of the community in reaching its determination. Council has also considered the equity, benefit, efficiency and simplicity principles of taxation in making its determination.

Policy Statement 5 – Separate Rates

Reason for the Policy

Council has determined that the use and level of the separate rate provision should be limited to the use of a Separate Rate for:

- Marketing the Rundle Mall Environs; and
- Recovery of funding requirements of the Natural Resource Management Board.

A key issue for the future of Rundle Mall is the ongoing marketing of the Mall in all forms of media. Council supports the unique marketing effort for the Rundle Mall environs.

The *Natural Resources Management Act, 2004* imposes the duty on Councils to declare a separate rate under Chapter 10 of the *Local Government Act, 1999*, on rateable land in the catchment area of the board. Such a rate must be fixed and calculated to raise the same amount as the Council's share to be contributed to the board (taking into account any rebates under Sections 159 to 166 and any remissions under Section 182 of the *Local Government Act, 1999*).

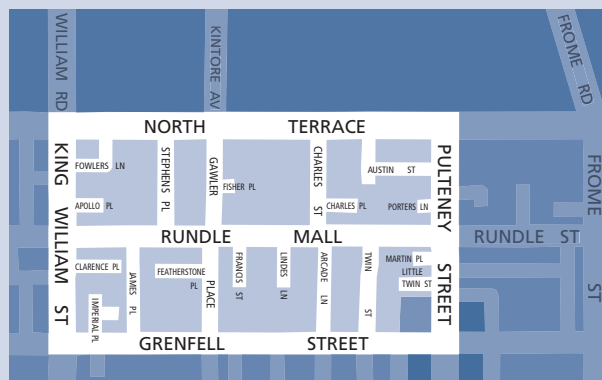
Explanation

Rundle Mall Differential Separate Rate

Council, having taken into account the general principles of rating outlined in Section 150 of the *Local Government Act, 1999*, continues to apply a differential separate rate in the dollar of 0.0264. This applies to all land uses except residential within the Rundle Mall environs. The purpose

of the separate rate is marketing the Rundle Mall environs, following guidance set out in Section 154(1) of the *Local Government Act, 1999*.

The map below identifies the Rundle Mall Levy area.



Natural Resource Management Levy

The Natural Resource Management (NRM) Board determines the total amount of revenue required from Adelaide City Council ratepayers on an annual basis. The Council acts as a revenue collector for the Adelaide and Mount Lofty Ranges Natural Resources Management Board in this regard (under the *Natural Resources Management Act, 2004*). Council does not retain this revenue or determine how the revenue is spent by the Board.

The annual rate is calculated based upon the assessed annual value of land. The rate in the dollar for 2006-07 for the Adelaide and Mount Lofty Ranges NRM Board is 0.00131.

Historical Trends

Council has used the Separate Rate provisions of the *Local Government Act* since 1997 to collect Water Catchment levies, and since 1999 to collect the Rundle Mall Environs Rate.

Policy Statement 6 – Rating Equity

Reason for the Policy

Council has determined that issues concerning equity within the community and the impact of rates across the area are addressed by this Rating Policy. These have regard to the equity, benefit, ability-to-pay, efficiency and simplicity principles of taxation.

Based on a review of the impact on the ratepayers of the City of Adelaide, Council has determined that it should ensure that all relevant land is assessed for rates, and that the provisions of the *Local Government Act, 1999* should be applied fairly and equitably to all landowners. In applying this law Council should act fairly and equitably so that identical land uses will be treated in the same manner.

Some properties are exempt from paying council rates. In certain circumstances rates levied against some properties are rebated according to mandatory provisions of the *Local Government Act*. Rates foregone through exemption or rebates must be contributed equitably across the remainder of the ratepayer base. Council acts responsibly to only award exemptions and mandatory rebates where they are warranted so as to minimise this impact on the general community.

Equity and impact issues are best dealt with when considering all facets of Rating Policy, including valuation, rating and collection policies.

Explanation

An assessment for the purposes of rating may be against any piece of land subject to separate ownership or occupation or any aggregation of contiguous land subject to the same ownership or occupation. In this context land has been defined to include buildings, structures or improvements. For example, this may include automatic teller machines, showcases, signage rights, advertising signs, radio and mobile telecommunication masts.

Historical Trends

Adelaide City Council's practice is to assess all rateable property in the City and to ensure that up-to-date information is used. New evidence is acted upon when received.

Policy Statement 7 – Payment of Rates

Reason for the Policy

Council, in accordance with the provisions of the *Local Government Act, 1999*, is required to provide a quarterly billing option for the 2006-07 financial year.

Based on a review of the impact on the ratepayers of the City of Adelaide, the quarterly billing cycle has been found to allow for a balance between the cash flow of most ratepayers and the need to ensure sufficient funds for the Council.

Council offers a range of payment options for the convenience of ratepayers.

Explanation

Council rates are calculated annually and are payable quarterly. The last day for payment of each of the instalments shall be the first working day of September, December, March and June respectively.

At least thirty days prior to the last day for quarterly payment, Council will send a Valuation and Rate Notice to the principal ratepayer of each property where a rates liability has been declared.

Where a ratepayer has entered into a special arrangement with the Council the instalment periods for payment of council rates may, as part of the agreement, be varied.

Payment Methods

Council accepts payments of rates via cash, cheque, money order, Visa card, Bankcard, MasterCard, electronic funds transfer, or EFTPOS. Council Rates may be paid over the counter at the Customer Centre (25 Pirie Street, Adelaide) or at any Post Office, by telephone, by Internet through BPay, Australia Post Bill Pay or by using Australia Post Billmanager.

Full details of the various payment methods will be printed on every Valuation and Rate Notice.

Policy Statement 8 – Rate Rebates

Reason for the Policy

The *Local Government Act* provides for rebates on Council rates as follows:

- Mandatory Rebates Sections 159 to 165
- Discretionary Rebates Section 166

Council applies mandatory rebates amounting to either 75% or 100% of council rates in accordance with legislation.

Discretionary rebates are considered on a case by case basis. Note that it is the use of the land that gives rise to the rebate and it is the predominant land use which must satisfy the eligibility criteria. As such, the determination of the predominant land use may necessitate a property inspection and/or consultation of legal opinion.

Explanation

Mandatory Rebates

Rebates of rates will be granted to ratepayers when the application satisfies the eligibility criteria for Mandatory Rebates under Sections 159 to Section 165 of the *Local Government Act, 1999*. Specific provisions are made for land used for health services, community services, religious purposes, the Royal Zoological Society and educational purposes. Where applications do not meet the eligibility criteria for a mandatory rebate, an applicant may apply for a rebate of rates under the discretionary rebate criteria.

Discretionary Rebates

Discretionary rebates are reviewed on a case-by-case basis and may only be granted where applicants meet at least one of the prescribed eligibility criteria set out at Section 166 of the *Local Government Act 1999*. Applications must be made in writing, explaining the need for financial assistance. Sufficient information and supporting documentary evidence so as to satisfy the statutory and assessment criteria must be included. Applications must be received by Council before 1 May prior to the

commencement of the financial year for which the rebate has been sought. Retrospective applications will not be considered.

Section 166 of the *Local Government Act, 1999* states:

“(1) A council may grant a rebate of rates or service charges in any of the following cases (not being cases that fall within a preceding provision of this Division):

- a. where the rebate is desirable for the purpose of securing the proper development of the area (or a part of the area);
- b. where the rebate is desirable for the purpose of assisting or supporting a business in its area;
- c. where the rebate will conduce to the preservation of buildings or places of historic significance;
- d. where the land is being used for educational purposes;
- e. where the land is being used for agricultural, horticultural or floricultural exhibitions;
- f. where the land is being used for a hospital or health centre;
- g. where the land is being used to provide facilities or services for children or young persons;
- h. where the land is being used to provide accommodation for the aged or disabled;
- i. where the land is being used for a residential aged care facility that is approved for Commonwealth funding under the *Aged Care Act, 1997* (Cwlth) or a day therapy centre;
- j. where the land is being used by an organisation, which, in the opinion of the council, provides a benefit or service to the local community;
- k. where the rebate relates to common property or land vested in a community corporation under the *Community Titles Act, 1996* over which the public has a free and unrestricted right of access and enjoyment; and
- l. where the rebate is considered by the council to be appropriate to provide relief against what would otherwise amount to a substantial change in rates payable by a ratepayer due to -
 - (i) a redistribution of the rates burden within the community arising from a change to the basis or structure of the council’s rates; or
 - (ii) a change to the basis on which land is valued for the purpose of rating, rapid changes in valuations, or anomalies in valuations.”

Applicants should be aware that other criteria might also be considered in determining eligibility under this section including:

1. Whether the organisation previously benefited from an exemption of rates at the property address under the Local Government Act 1934 and was subsequently gazetted for 100% rebate to 30 June 2005;
2. Whether or not the organisation is profit making;
3. Whether any existing grants, rebates or services are already provided to the organisation by council, or any which could be provided, and their extent;
4. The nature of the distribution of the organisation’s assets in the event of the winding up;
5. The nature of the distribution of the organisation’s retained income;
6. Whether the service provided by the organisation is provided, in the majority, to community members from within the Council area and/or whether the service provided by the applicant contributes to the furthering of Council’s community and strategic objectives;
7. Whether the service rendered by the organisation is openly offered to the community at large or is restricted to the members of an organisation; and
8. Whether the organisation has previously satisfied a set of stringent criteria for government assistance, and the nature of that assistance and the eligibility criteria satisfied.

All assessment criteria will be applied fairly and equitably to each application on a case-by-case basis.

For applications falling under categories marked with shading on the previous column, where an organisation is eligible for a 75% mandatory rebate, they may also be granted a 25% discretionary rebate under delegation to the Chief Executive Officer.

Any person or body who is aggrieved by a determination of the delegated officer in respect of an application for a rebate may seek a review of that decision in accordance with Policy Statement 13 - Grievance Procedure.

Historical Trends

Mandatory and Discretionary Rebate provisions were introduced in 1999 with the commencement of a new *Local Government Act*.

The *Local Government (Implementation) Act, 1999* conferred a five year 100% rebate for certain properties proclaimed in the Gazette Notice of 24 June 1999. Council has received a significantly higher number of rebate applications since the proclamation ended on 30 June 2005. Many organisations who previously received 100% mandatory rebate by proclamation

have now been assessed to receive only 75% since the proclamation has expired. The delegation under Section 166 is necessary to apply discretionary rebates fairly and equitably to overcome this problem.

Between July 1 2003 and June 30 2006 Council was able to provide the Relief Rebate against the substantial increase of rates payable by ratepayers due to the introduction of the Differential General Residential Rate and the loss of the Owner/Occupier Residential Rate Rebate in 2003/2004. The Relief Rebate was introduced on July 1 2003 under Section 166(1)(l) of the Act and in accordance with Section 161(3a) the Relief Rebate ended after three years.

Policy Statement 9 - Postponement of Rates

Reason for the Policy

Council has determined that discretionary postponements shall be applied, as required, in cases of proven hardship, or other circumstances in accordance with Section 182 of the *Local Government Act*. From 2007/2008, a new Section 182A will provide for postponement of rates for seniors who meet certain eligibility criteria.

Explanation

Where an application from a ratepayer demonstrates that payment of rates in accordance with this policy would cause hardship, the Council may postpone payment of rates in whole or in part for such period as Council thinks fit.

A postponement may be granted such that the ratepayer pays interest on the amount affected by the postponement at the cash advance debenture rate.

Council has discretion to revoke the postponement, in which case Council must give the ratepayer at least thirty days written notice of the revocation before taking action to recover rates affected by the postponement.

The postponement ceases to operate as soon as the ratepayer ceases to own the land in respect of which the rates are imposed (in which case the rates are immediately payable). Where an owner vacates a property (for example, moves into a nursing home) the postponed rates may remain unpaid and continue accruing interest, but rates from the date the property was vacant or otherwise occupied will immediately become due and payable.

Financial Hardship

Ratepayers who are experiencing financial difficulties and are unable to make their rate payment by the last day are encouraged to contact Council's rates staff at the earliest opportunity to discuss a revised instalment payment scheme to suit their particular circumstances. The Council has delegated to the Chief Executive Officer, the authority to enter into alternative payment arrangements and all discussions relating to payment difficulties will be treated in the strictest confidence.

Applications for postponement of rates based on financial hardship should be submitted, in writing and will only be considered:

- Where the applicant owns and occupies the rated property as their principal place of residence;
- Where the property has not been transferred for consideration since 1 July 2004;
- The applicants have demonstrated the emergency nature of their situation and produced evidence in support; and
- For long-term postponement, where the rated property is not subject to any mortgages, and remains fully insured at all times.

Where rates have been postponed, the total payable is the postponed rate plus interest at the prescribed rate, in accordance with this policy.

It is important to note that seeking a remission does not change the payment date for Council rates.

Historical Trends

Council has rarely needed to consider applications for postponements due to financial hardship. The provisions of the *Local Government Act* have been mainly used to postpone rates for short periods so as to allow for payment of outstanding rates over a period that is suited to particular short-term circumstances.

Policy Statement 10 - Remission of Rates

Reason for the Policy

Council has determined that those ratepayers who are in receipt of a Pensioner Concession administered by SA Water, a Self Funded Retiree Concession administered by Revenue SA or a hardship payment administered by Families SA (formerly Children Youth and Family Services) will be entitled to a further remission funded by the Council.

Explanation

Section 182(4) of the *Local Government Act* allows Council to grant an additional remission of rates to those ratepayers who are currently receiving a concession. This Council has determined that this remission will apply to ratepayers who are currently receiving a Pensioner Concession, a Self Funded Retiree Concession or a Hardship Concession.

Pensioner Remission

If you have satisfied the eligibility criteria of SA Water and currently receive the Pensioner Concession, Council has determined you will also receive (on application) a Pensioner Remission to a maximum of \$100 for the 2006-07 financial year.

Self Funded Retiree Remission

If you have satisfied the eligibility criteria of Revenue SA and currently receive the Self-Funded Retiree Concession, Council has determined you will also receive (on application) a Self-Funded Retiree Remission to a maximum of \$50 for the 2006-07 financial year.

Hardship Remission

If you have satisfied the eligibility criteria of Families SA and currently receive a hardship benefit, Council has determined you will also receive (on application) a Hardship Remission to a maximum of \$100 for the 2006-07 financial year.

Financial Hardship

In addition to the remission for pensioners, self funded retirees and financial hardship beneficiaries, applications for remission of rates based on financial hardship will be considered on merit. An applicant who meets the criteria set by the definition of hardship does not automatically become eligible for a remission of rates. If appropriate, and where possible, consideration will be given to flexible payment options.

Council has adopted the definition of Hardship as defined in Occasional Paper No. 4: *hardship in Australia - An analysis of financial stress indicators in the 1998-9 Australian Bureau of Statistics Household Expenditure Survey (2001)* which states:

"Hardship – being unable to afford heating and meals, or having had to pawn or sell possessions, or needed assistance from community organisations."

Applications for remission of rates based on financial hardship should be submitted, in writing, and will be considered on a case-by-case basis.

Ratepayers who are experiencing financial difficulties and are unable to make their rate payment by the last date are encouraged to contact Council's rates staff at the earliest opportunity to discuss a revised instalment payment scheme to suit their particular circumstances. The Council has delegated authority to the Chief Executive Officer to enter into alternative payment arrangements and all discussions relating to payment difficulties will be treated in the strictest confidence.

Historical Trends

Council first resolved to supplement the State Government concessions granted under the *Rates and Land Tax Remission Act, 1986* in 2004/2005. Council has resolved to continue its policy of "topping up" the State Government funded concessions.

Council has rarely needed to consider applications for remissions due to financial hardship. The provisions of the *Local Government Act* have been mainly used to postpone rates for short periods so as to allow for payment of outstanding rates over a period that is suited to particular short-term circumstances.

Policy Statement II - Late Payment of Rates

Reason for the Policy

Based on a review of the impact on the ratepayers of the City of Adelaide, late payment fines and penalties will be applied to any outstanding rates not paid by the last day to pay.

To alleviate debate or discussion in respect to postal delays, a period of one business day's grace will be allowed.

Council may take legal action to recover any overdue amounts, fines and interest if an amount payable by way of rates in respect of land has been in arrears for three years or more.

Council may sell the land in accordance with Section 184 of the *Local Government Act 1999*. A formal resolution of the Council is required before any sale of land (to recover rates) is commenced.

Explanation

Late payment fines are calculated in accordance with Section 181(8) of the *Local Government Act*, currently 2% of the instalment amount overdue. Once fines are calculated, they are recoverable as rates.

Council has limited options to ensure all ratepayers pay promptly, and so enforcement of the 2% fine is considered reasonable.

On the expiration of each full month after the last day to pay, interest shall be calculated on any overdue rates (including the amount of any previous unpaid fine but excluding interest from any previous month).

The interest rate is prescribed in Section 181(17) of the *Local Government Act*, and is calculated:

$$P = \frac{\text{CADR} + 3\%}{12}$$

Where **P** is the prescribed percentage

CADR is the cash advance debenture rate for that financial year.

Should circumstances justify, the Chief Executive Officer has delegated authority to consider the waiving of fines and/or interest incurred as a result of Council's policy. A request for fines to be waived must be received in writing, setting out detailed reasons as to why a remission has been requested.

For administrative convenience, at the end of each financial year, the Chief Executive Officer has delegated authority to write off small amounts of rates which would otherwise need to be accrued and carried forward into the new financial year.

Council acknowledges that organisation and individual financial circumstances can change. If difficulties are anticipated, individuals and organisations should promptly initiate discussions seeking alternative payment arrangements.

Ratepayers who are experiencing financial difficulties and are unable to make their rate payments by the last day should contact Council's rates staff at the earliest opportunity to discuss a revised instalment payment scheme to suit their particular circumstances. The Council has delegated authority to the Chief Executive Officer to enter into alternative payment arrangements and all discussions relating to payment difficulties will be treated in the strictest confidence.

Historical Trends

Council has consistently imposed fines and interest in accordance with the *Local Government Act, 1999* in order to be fair and equitable to the vast majority of ratepayers who pay on time.

Policy Statement 12 – State Government Concessions

Reason for the Policy

Council continues to administer the State Government funded concessions on council rates which are applied under the *Rates and Land Tax Remission Act, 1986*.

Explanation

Ratepayers who are pensioners, self funded retirees or suffering financial hardship may be entitled to a concession on council rates. Please note that seeking a concession does not alter the last date for payment of rates.

Pensioner Concessions

Eligible pensioners may be entitled to a State Government remission on their rates to a maximum of \$190. The applications should be lodged with SA Water for assessment of eligibility.

Pensioners who do not own the property in which they live, but are responsible for paying rates on that property should seek advice from SA Water about a Rates and Taxes Agreement.

Self Funded Retiree Concession

Eligible self funded retirees who hold a State Seniors Card, may be entitled to a State Government remission on their rates to a maximum of \$100. Applications should be lodged with Revenue SA for assessment of eligibility.

Hardship Concession

Families SA may provide a State Government concession on council rates to a maximum of \$190 for those ratepayers suffering financial hardship. Applications should be lodged with Families SA for assessment of eligibility.

Policy Statement 13 - Grievance Procedure

Reason for the Policy

Council is committed to transparent decision-making processes and to providing access to a fair and objective procedure for the review of decisions. Council's Grievance Procedure has been adopted in accordance with Section 270 of the *Local Government Act, 1999*.

Explanation

If a ratepayer has any queries or concerns about the Rating Policy or their Valuation and Rate Notice they should, in the first instance, contact the Council's rates staff. All attempts will be made to resolve concerns quickly and efficiently without the need for a formal grievance application to be lodged. If, however, the ratepayer feels that their concerns are not being adequately dealt with, this Grievance Procedure allows them to seek further clarification or redress.

Grievance Process

A formal grievance should only be lodged with the Council if a ratepayer feels that their initial contact with the Council's rates staff was unsatisfactory. The Grievance Procedure applies to requests for review of decisions of Council, its employees or persons acting on behalf of the Council. It also applies in response to an unsatisfactory resolution of a complaint.

The Grievance Procedure is initiated by a formal grievance application. The ratepayer must send this application in writing, to the Chief Executive Officer clearly outlining their concerns. Assistance can be provided by Council where necessary, including providing an interpreter, assistance for people with disabilities, or referring applicants to an advocate to help prepare a written application.

The Chief Executive Officer will assess the request and determine the appropriate action, which may include:

- mediation;
- independent review; or
- representation at a meeting of Council.

Should the Chief Executive Officer be directly involved in the initial decision under review, another Contact Officer will be appointed to handle the grievance.

Grievance applications will be acknowledged by Council within five working days of receipt. In most cases, grievance applications will be considered within 21 days, although some may take longer. In all cases, applicants will be kept informed about the progress of the grievance application, and advised in writing of the outcome.

Council may refuse to accept a grievance application if the application is frivolous or vexatious; or if the applicant does not have a sufficient interest in the matter.

The State Ombudsman

If the ratepayer feels that their application has not been dealt with satisfactorily by Council, they can take their concerns to the State Ombudsman. The Ombudsman has comprehensive powers to investigate the actions of Local Government. Concerns can be taken to the Ombudsman at any time during the grievance application review process. If a grievance application is taken to the Ombudsman while the Council review is also in progress, Council's review may be suspended until the outcome of the Ombudsman's review has been considered. The Ombudsman may decline to investigate matters where the applicant has been aware of them for more than twelve months.

Finally, it remains the right of ratepayers to commence legal action against Council, in accordance with the *Limitation of Actions Act, 1936*.

Disclaimer

A rate cannot be challenged on the basis of non-compliance with this policy and must be paid in accordance with the required payment provisions.

COUNCIL'S RATE REBATES

The following table provides information about the cost of all rate rebates provided by the Council in 2006-07. The total amount of rebates provided for the financial year comprised 4.67% of gross rate income.

Type of Rebate/Remission	Amount (\$)
Rebate - Education	757,501
Rebate - Religious	545,815
Rebate - Community Service	284,281
Rebate - Royal Zoological Society	62,815
Rebate - Hospital or Health	930,968
Remissions - Resident	58,506
Provision for Discretionary Rebates	151,995
Total Rebates/Remissions	2,791,881

Council has a commitment to encourage residential owner occupation in the City. In previous years this was achieved by using rate rebates to provide a financial incentive relative to other forms of occupation.

Council continues to provide a financial incentive to residential owner occupiers in order to increase the permanent residential population of the City. As no rating measures are available in order to do this, Council determined that it would offer a Residential Owner Occupier Grant in 2006-07. This grant benefited 3,253 residential owner occupiers who received up to \$175. The total cost of the grant was \$560,211.



COUNCIL'S REPRESENTATION QUOTA

The total representation quota is the number of electors for each Elected Member, including the Lord Mayor. In February 2003, when the last election was held, the total representation quota was 1:2,193 and the total number of electors was 19,740. In February 2007 the representation quota was 1:2,319 with 20,873 electors on the combined Council and State Roll.

Adelaide City Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as follows:

Council	Number of Electors	Representation Quota
Adelaide	20,873	1:2,319
Charles Sturt	86,822	1:5,107
Marion	65,975	1:5,075
Port Adelaide Enfield	84,097	1:4,672
Salisbury	91,960	1:5,409
Tea Tree Gully	77,060	1:5,927
Onkaparinga	118,801	1:5,657

Eligible voters were given an opportunity to participate in a review of the representative structure during two comprehensive public consultation periods in November/December 2006 and March/April 2007. As a result of the consultation, Council has adopted the following representative structure; Lord Mayor to be elected at large and eleven Councillors elected as representative of three wards and the area as a whole. Each ward is to be represented by two Councillors and the area as a whole is to be represented by five Area Councillors.

The next review of the representative structure is due in 2013 at which time the community will be invited to participate.

SUBSIDIARIES

Waste Care SA

Waste Care SA is a regional subsidiary under section 43 and schedule 2 of the *Local Government Act, 1999* and given that Adelaide City Council is a constituent council it is a subsidiary by definition of the *Local Government Act*. Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville and in conjunction with Waste Management Pacific (SA) Pty Ltd operates a Resource Recovery Waste Transfer Station (RRWTS) on land leased from Adelaide City Council at Wingfield.

For the Waste Care SA Annual Report and Financial Statements please refer to the following pages.

Adelaide Park Lands Authority

The Adelaide Park Lands Authority was enacted on 14 December 2006 as a subsidiary of Council with its primary role of providing policy and advice to Council and the State Government in regard to the management of the Park Lands.

Given that the first year of operation was for a part year largely involving the set up of the Authority with incidental costs, the Council recorded all transactions relating to the Authority within its own books of account. However, for the 2007/08 year it is anticipated that transactions relating to the operations of the Authority will be recorded and accounted for separately within the Authority.

Waste Care SA facility



INTERNAL CONTROLS AND RISK MANAGEMENT STATEMENT

The Adelaide City Council is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description of internal controls and risk management, contributing to the governance of Council.

The Adelaide City Council manages strategic and emerging, operational, and financial risks through its Risk Management Framework in accordance with Australian Standards AS/NZS 4360:2004 and the following elements. This ensures risks and internal controls are identified, assessed and properly managed and reported on and that policies and operating guidelines are in place. Such a process ensures that the Council is able to achieve the Strategic Management Plan and that the Lord Mayor and Councillors fulfil their legislative roles.

The Council's Risk Management Framework provides for annual risk and on-going assessments of business plans and initiatives. Risks identified through this process are managed and mitigated through the inclusion in various work plans and programs of the Council for implementation throughout the ensuing financial year, including the Internal Audit function.

The **Audit Committee** was established pursuant to Section 126 of the *Local Government Act, 1999*, to assist the Council discharge its responsibilities. Reporting to the Corporate and Financial Services Committee of Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by the Committee and Council in regards to financial reporting, internal control and risk management, whistleblower protection, internal audit and external audit.

The Adelaide City Council maintains an **Internal Audit** function, which reports to management and the Audit Committee. Ernst and Young are the current Internal Auditors. The role of the Internal Auditor is to assist the Lord Mayor, Councillors and the Executive Management Team meet their assurance obligations relating to corporate governance, systems of internal controls and identifying more efficient and effective processes. The internal audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the Audit findings each quarter.

Pursuant to Section 128 of the *Local Government Act*, the **External Auditors** appointed by Council are PKF Chartered Accountants and Business Advisers. The Audit Committee reviews the scope and progress of the annual audit.

GENERAL PURPOSE FINANCIAL REPORTS

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INCOME STATEMENT

for the year ended 30 June 2007

	Notes	2007 \$'000	2006 \$'000
INCOME			
Rates	3	58,000	54,119
Statutory charges	3	9,419	8,942
User charges	3	46,114	42,655
Grants, subsidies and contributions	3	3,299	4,028
Investment income	3	382	196
Reimbursements	3	818	1,457
Other revenues	3	544	279
Total Revenues		118,576	111,676
EXPENSES			
Employee costs	4	44,125	41,437
Materials, contracts & other expenses	4	50,689	45,448
Finance costs	4	1,679	1,113
Depreciation, amortisation & impairment	4	17,754	16,593
Share of loss - joint ventures & associates	19	6	34
Total Expenses		114,253	104,625
OPERATING SURPLUS / (DEFICIT) BEFORE CAPITAL AMOUNTS		4,323	7,051
Net gain / (loss) on disposal or revaluation of assets	5	(1,216)	4,213
Write Back/(Expensing) Remediation Provision		7,786	(5,790)
Amounts specifically for new or upgraded assets	3	5,147	609
NET SURPLUS (DEFICIT)		16,040	6,083

This Statement is to be read in conjunction with the attached Notes.

BALANCE SHEET

as at 30 June 2007

		2007	2006
		\$'000	\$'000
ASSETS	Notes		
Current Assets			
Cash and cash equivalents	6	2,623	2,769
Trade & other receivables	6	8,536	7,521
Inventories	6	274	187
		11,433	10,477
Non-current Assets held for Sale	8	21,798	14,925
Total Current Assets		33,231	25,402
Non-current Assets			
Financial Assets	7	10	30
Infrastructure, Property, Plant & Equipment	8	1,059,999	941,078
Total Non-current Assets		1,060,009	941,108
Total Assets		1,093,240	966,510
LIABILITIES			
Current Liabilities			
Trade & Other Payables	9	20,394	13,554
Borrowings	9	4,707	13,814
Short-term Provisions	9	5,045	6,343
Total Current Liabilities		30,146	33,711
Non-current Liabilities			
Long-term Borrowings	9	35,893	7,130
Long-term Provisions	9	4,449	11,847
Total Non-current Liabilities		40,342	18,977
Total Liabilities		70,488	52,688
NET ASSETS		1,022,752	913,822
EQUITY			
Accumulated Surplus		736,410	720,370
Asset Revaluation Reserve	10	286,342	193,452
TOTAL EQUITY		1,022,752	913,822

This Statement is to be read in conjunction with the attached Notes.

STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June 2007

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	Notes	2007 \$'000	2006 \$'000
ACCUMULATED SURPLUS			
Balance at end of previous reporting period		720,370	714,290
Net Result for Year		16,040	6,083
Transfers from Other Reserves		-	(3)
Balance at end of period		736,410	720,370
ASSET REVALUATION RESERVE			
Balance at end of previous reporting period	10	193,452	193,449
Gain on revaluation of infrastructure, property, plant & equipment		92,890	-
Transfer to Accumulated Surplus on sale of infrastructure, property, plant & equipment		-	3
Balance at end of period		286,342	193,452
TOTAL EQUITY AT END OF REPORTING PERIOD		1,022,752	913,822
<i>Total of all revenues recognised directly in Equity</i>		92,890	3
<i>Total of all expenses recognised directly in Equity</i>		-	-
NET CHANGE IN EQUITY		92,890	3

This Statement is to be read in conjunction with the attached Notes

CASH FLOW STATEMENT

for the year ended 30 June 2007

	Notes	2007 \$'000	2006 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates - general & other			
Fees & other charges			
Operating receipts		117,180	110,388
Investment receipts		382	196
Grants utilised for operating purposes			
Payments			
Operating payments to suppliers & employees		(86,253)	(84,240)
Finance payments		(1,679)	(1,113)
Net Cash provided by (or used in) Operating Activities	12	29,630	25,231
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Grants specifically for new or upgraded assets		5,147	609
Sale of replaced assets		817	1,231
Sale of surplus assets		-	4,840
Repayments of loans by community groups		19	43
Payments			
Expenditure on renewal/replacement of assets		(18,150)	(19,729)
Expenditure on new/upgraded assets		(37,265)	(14,307)
Net Cash provided by (or used in) Investing Activities		(49,432)	(27,313)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings		31,470	-
Payments			
Repayments of Borrowings		(9,814)	(326)
Net Cash provided by (or used in) Financing Activities		21,656	(326)
Net Increase (Decrease) in cash held		1,854	(2,408)
Cash & cash equivalents at beginning of period		(1,231)	1,177
Cash & cash equivalents at end of period		623	(1,231)

This Statement is to be read in conjunction with the attached Notes

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2007

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board and relevant South Australian legislation.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is recognised when the Council obtains control over the assets comprising the revenue, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as revenues in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999 (as amended). Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

5 Inventories

Inventories held in respect of stores and business undertakings have been valued at the lower of cost and net realisable value.

5.1 Other Real Estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

6 Infrastructure, Property, Plant & Equipment

6.1 Transitional Provisions

Council has elected not to recognise land under roads in accordance with the deferral arrangements available under AASB 1045.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

6.2 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Items of property, plant and equipment with a total value less than \$3,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

6.4 Subsequent Recognition

Certain asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 8.

6.5 Depreciation of Non-Current Assets

Other than land and the civic collection, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets. Land is not a depreciable asset.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Furniture & Equipment	3	to	4 years
Vehicles and Road-making Equip	2	to	8 years
Other Plant & Equipment	5	to	15 years

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2007

Building & Other Structures		
Buildings – masonry	50	to 100 years
Buildings – other construction	20	to 40 years
Park Structures – masonry	50	to 100 years
Park Structures – other construction	20	to 40 years
Playground equipment	5	to 15 years
Benches, seats, etc	10	to 20 years
Infrastructure		
Sealed Roads – Surface	15	to 25 years
Sealed Roads – Structure	20	to 80 years
Bridges – Concrete	80	to 100 years
Paving & Footpaths	15	to 40 years
Kerb & Gutter	80	to 100 years
Drains		100 years
Culverts		80 years
Flood Control Structures	80	to 100 years
Reticulation Pipes – PVC	70	to 80 years
Reticulation Pipes – other	25	to 75 years
Pumps & Telemetry	15	to 25 years
Other Assets		
Library Books	4	to 7 years
Artworks		indefinite

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

6.7 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 1023 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 4, and the amount (if any) of interest revenue offset against borrowing costs in Note 3.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate 5.9% (2006, 5.9%)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently.

Accumulation Fund Members

The accumulation fund receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9% in 2006/07; 9% in 2005/06). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Defined Benefit Members

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. The rate is currently 9% (9% in 2005/2006) of superannuation salary. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Fund's Defined Benefit Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

10 Joint Ventures and Associated Entities

Waste Care SA is a regional subsidiary under section 43 and schedule 2 of the Local Government Act 1999. Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville in conjunction with Waste Management Pacific (SA) Pty Ltd to operate a Resource Recovery Waste Transfer Station (RRWTS) on leased land at Wingfield.

In the event of winding up the subsidiary, the City of Adelaide would receive its equity share of any net assets after payment of all expenses of the subsidiary, or be liable to pay its equity share towards all expenses associated with winding up the subsidiary's operations. To offset this potential liability an agreement for the compulsory purchase of the leased land and the purchase of the RRWTS with Waste Management Pacific (SA) has been established.

The City of Adelaide equity share is 23.75% and as at 30 June 2007 the total deficiency of Waste Care SA was \$172,107 (2006: \$144,861). The Corporation's share of accumulated losses in Waste Care SA (\$40,875) is reflected in the financial statements.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as assets under lease, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 GST Implications

In accordance with generally accepted accounting principles:

- > Receivables and Creditors include GST receivable and payable.
- > Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- > Non-current assets and capital expenditures include GST net of any recoupment.
- > Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

14 New Accounting Standards

Certain new accounting standards have been published that are not mandatory for the 30 June 2007 reporting period.

- > AASB 7 *Financial Instruments: Disclosures* and AASB 2005-10 *Amendments to AASB 132, AASB 101, AASB 114, AASB 117, AASB 133, AASB 139, AASB1, AASB4 AASB 1023 & AASB 1038*
- > AASB 2006-1 *Amendments to AASB 121*
- > AASB 2006-3 *Amendments to AASB 1045*
- > AASB 2006-4 *Amendments to AASB 134*
- > AASB 2007-1 *Amendments to AASB 2 arising from AASB Interpretation 11*
- > AASB 2007-2 *Amendments to AASB 1, AASB 117, AASB 118, AASB 120, AASB 121, AASB 127, AASB 131 & AASB 139 arising from AASB Interpretation 12*
- > AASB 8 *Operating Segments and AASB 2007-3 Amendments to AASB 5, AASB 6, AASB 102, AASB 107, AASB 119, AASB 127, AASB 134, AASB 136, AASB 1023 & AASB 1038 arising from AASB 8*
- > AASB 2007-4 *Amendments to AASB 1, 2, 3, 4, 5, 6, 7, 102, 107, 108, 110, 112, 114, 116, 117, 118, 119, 120, 121, 127, 128, 129, 130, 131, 132, 133, 134, 136, 137, 138, 139, 141, 1023 & 1038 arising from ED 151 and Other Amendments*

Council is of the view that none of the above new standards will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 2 - FUNCTIONS

	REVENUES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
	REVENUES		EXPENSES		OPERATING RESULT		GRANTS INCLUDED IN REVENUES		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Business Operations	30,570	29,054	11,831	16,850	18,739	12,204	234	726	888	801
Community & Civic Services	1,706	1,602	9,200	8,424	(7,494)	(6,822)	995	1,003	20,387	20,245
Corporate Support Services	221	172	20,596	16,442	(20,375)	(16,270)	32	-	8,019	9,140
Infrastructure Management & Maintenance Services	6,807	2,632	31,333	28,431	(24,526)	(25,799)	5,625	1,290	802,546	677,401
Treasury Management	382	196	2,021	1,403	(1,639)	(1,207)	-	-	-	1,613
Operating Projects	10,264	2,987	12,182	11,667	(1,918)	(8,680)	558	1,059	-	-
Policy & Planning Services	27	205	4,857	4,889	(4,830)	(4,684)	25	203	-	-
Property Portfolio	7,250	6,424	14,296	12,786	(7,046)	(6,362)	-	-	257,174	254,268
Regulatory & Statutory Services	74,281	69,013	9,152	5,310	65,129	63,703	977	356	4,226	3,042
TOTALS	131,508	112,285	115,468	106,202	16,040	6,083	8,446	4,637	1,093,240	966,510

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

NOTE 2 - COMPONENTS OF FUNCTIONS

The activities relating to Council Functions are as follows:

Business Operations

Adelaide Aquatic Centre, Adelaide Golf Links, Adelaide Town Hall, UPark and Wingfield Waste & Recycling Centre.

Community & Civic Services

Archives & Civic Collection Management, Civic Functions, Customer Service Centre, Event Management, Governance Support, Intergovernmental Relations, Library Services, Marketing, Public & Media Relations, Rundle Mall Marketing & Coordination and Volunteers & Community Services.

Corporate Support Services

Business Improvement, Corporate ICT Systems Management, Council & Committee Support, Employee Attraction and Retention, Financial Support Services, Graphic Services & Printing, Human Resources, Legal, Occupational Health & Safety, Records Management & Mail Processing, Risk Management and Training & Organisation Development.

Infrastructure Management & Maintenance Services

Asset Management Systems, Capital Works & Maintenance, Capital Works & Maintenance, Capital Works & Maintenance, Capital Works – Project Management, Capital Works Design, Cleansing, Depot Finance & Administration, Engineering & Environmental Services, Engineering & Environmental Services Admin, Horticulture, Infrastructure & Property Mgmt Admin, Urban Design Services and Workshop Services.

Treasury Management

Treasury Management.

Operating Projects

Residential Growth, Workforce Growth, Student Growth, Visitor Growth, Park Lands & Environment, Innovation & Quality, Marketing & Events and Guiding Principles.

Policy & Planning Services

Community & Youth Development, Community Development, Community Safety, Development and Transport Policy, Park Lands & Sustainability Policy, Reconciliation, Recreation, Arts & Culture, Recreation Arts and Culture Reconciliation, Research & Performance Monitoring, Safety & Social Planning, Social Planning, Strategic & Corporate Business Planning, Strategic Property Projects, Visitor Growth and Workforce, Student & Economic Growth.

Property Portfolio

Commercial Property and Property Management.

Regulatory & Statutory Services

Approvals, Compliance Services, Corporation Activities, Development Assessment and Systems & Support, Development Services, Environmental Health Services, On Street Parking Services and Parking Administration.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 3 - REVENUES

RATES REVENUES

General Rates

Less: Discretionary rebates, remissions & write offs

Other Rates (including service charges)

Natural Resource Management levy

Rundle Mall Separate Levy

Less: Discretionary rebates, remissions & write offs

Other Charges

Penalties for late payment

Legal & other costs recovered

STATUTORY CHARGES

Development Act fees

Animal registration fees & fines

Parking fines / expiation fees

Sundry

USER CHARGES

Adelaide Aquatic Centre charges

Golf Links charges

Off-street parking

Adelaide Town Hall

Waste Management Fees

Property rental

Parking fees

Compost sales

Sundry

INVESTMENT INCOME

Interest on investments

Local Government Finance Authority

Banks & other

	2007 \$'000	2006 \$'000
General Rates	59,830	55,876
Less: Discretionary rebates, remissions & write offs	(4,200)	(3,981)
	55,630	51,895
Other Rates (including service charges)		
Natural Resource Management levy	605	535
Rundle Mall Separate Levy	1,752	1,559
Less: Discretionary rebates, remissions & write offs	(114)	(67)
	2,243	2,027
Other Charges		
Penalties for late payment	124	197
Legal & other costs recovered	3	-
	127	197
	58,000	54,119
STATUTORY CHARGES		
Development Act fees	971	519
Animal registration fees & fines	18	18
Parking fines / expiation fees	8,388	8,363
Sundry	42	42
	9,419	8,942
USER CHARGES		
Adelaide Aquatic Centre charges	5,160	4,603
Golf Links charges	1,836	1,635
Off-street parking	20,627	19,623
Adelaide Town Hall	980	1,077
Waste Management Fees	1,329	459
Property rental	7,246	6,423
Parking fees	5,995	5,888
Compost sales	374	437
Sundry	2,567	2,510
	46,114	42,655
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	138	137
Banks & other	244	59
	382	196

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

REIMBURSEMENTS

- Wingfield Waste & Recycling Centre leasing and royalties	397	923
- for private works	267	398
- other	154	136
	<u>818</u>	<u>1,457</u>

OTHER REVENUES

Sundry	544	279
	<u>544</u>	<u>279</u>

GRANTS, SUBSIDIES, CONTRIBUTIONS

Amounts specifically for new or upgraded assets	5,147	609
Other grants, subsidies and contributions	3,299	4,028
	<u>8,446</u>	<u>4,637</u>

The functions to which these grants relate are shown in Note 2.

Sources of grants

<i>Commonwealth government</i>	594	609
<i>State government</i>	7,816	845
<i>Other</i>	36	3,183
	<u>8,446</u>	<u>4,637</u>

Conditions over grants & contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	902	790
<i>Less: expended during the current period from revenues recognised in previous reporting periods – infrastructure</i>	(623)	(266)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions – infrastructure</i>	1,173	378
Net increase (decrease) in restricted assets in the current reporting period	550	112
<i>Unexpended at the close of this reporting period and held as restricted assets</i>	<u>1,452</u>	<u>902</u>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 4 - EXPENSES

	Notes	2007 \$'000	2006 \$'000
EMPLOYEE COSTS			
Salaries and Wages		42,707	39,437
Employee leave expense		1,286	1,336
Superannuation - defined contribution plan contributions	18	2,505	2,557
Superannuation - defined benefit plan contributions	18	1,092	1,047
Workers' Compensation Insurance		1,149	1,132
Other		182	234
Less: Capitalised and distributed costs		(4,796)	(4,306)
Total Operating Employee Costs		44,125	41,437
Total Number of Employees <i>(Full time equivalent at end of reporting period)</i>			
		668	690
MATERIALS, CONTRACTS & OTHER EXPENSES			
Prescribed Expenses			
Auditor's Remuneration			
- Auditing the financial reports		42	40
Bad and Doubtful Debts		8	84
Elected members' expenses		231	231
Election expenses		6	-
Subtotal - Prescribed Expenses		287	355
Other Materials, Contracts & Expenses			
Individually Significant Items		23,932	21,722
Contractors		7,458	6,317
Parts, accessories & consumables		4,235	3,669
Professional services		4,099	4,028
Energy		3,964	3,770
Maintenance		3,248	2,864
Other		1,632	1,276
Legal Expenses		948	662
Levies paid to government			
- NRM levy		549	499
- Other Levies		337	286
Subtotal - Other Materials, Contracts & Expenses		50,402	45,093
		50,689	45,448

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

INDIVIDUALLY SIGNIFICANT ITEMS

Sponsorships, contributions and donations	4,068	3,534
Rent	3,481	3,280
Advertising and promotion	2,831	3,319
Work In Progress write-off	2,723	1,640
Water	1,687	590
Insurance	1,492	1,408
Security	1,102	988
External plant hire	1,074	1,177
Catering	828	832
Waste services	786	771
Rates and Taxes	733	706
Communications	613	655
Cleaning	608	710
Printing and postage	520	693
Training and development	513	546
Minor plant and equipment	277	309
Bank charges	222	269
Subscriptions	220	138
Registrations	154	157
	23,932	21,722

FINANCE COSTS

Interest on short-term borrowings	238	135
Interest on Loans	1,441	978
	1,679	1,113

DEPRECIATION, AMORTISATION & IMPAIRMENT

Depreciation

Land & Buildings	6,060	5,693
Infrastructure	8,244	7,239
Equipment Furniture & Fittings	3,040	3,591
Other Assets	410	70
	17,754	16,593

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 5 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2007 \$'000	2006 \$'000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
Proceeds from disposal	818	6,071
Less: Carrying amount of assets sold or disposed of	2,034	1,858
Gain (Loss) on disposal	(1,216)	4,213
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(1,216)	4,213

NOTE 6 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS

Cash on Hand and at Bank	530	1,231
Deposits at Call	2,093	1,538
	2,623	2,769

TRADE & OTHER RECEIVABLES

Rates - General & Other	2,813	2,298
Accrued Revenues	702	769
Debtors - general	3,253	3,276
GST Recoupment	1,413	745
Prepayments	425	317
Loans to community organisations	20	19
Sundry	45	224
Total	8,671	7,648
Less: Allowance for Doubtful Debts	135	127
	8,536	7,521

INVENTORIES

Stores & Materials	43	35
Trading Stock	176	118
Other	55	34
	274	187

NOTE 7 - NON-CURRENT ASSETS

FINANCIAL ASSETS

Receivables

Loans to community organisations	10	30
TOTAL FINANCIAL ASSETS	10	30

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 8 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2006 \$'000				2007 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Non-Current Assets held for Sale		14,925		14,925		21,798		21,798
Non-Current Assets								
Park Land		388,400		388,400		388,400		388,400
Park Lands Improvements	53,853	4,662	(28,809)	29,706	53,853	5,314	(29,800)	29,367
Land	76,469			76,469	73,551			73,551
Buildings	170,596		(13,733)	156,863	170,596	4,171	(18,780)	155,987
Infrastructure	42,559	209,490	(27,082)	224,967	505,753	5,009	(193,009)	317,753
Equipment Furniture & Fittings	-	31,258	(18,202)	13,056	-	32,743	(20,011)	12,732
Other - WIP		31,371	-	31,371		61,821	-	61,821
Other	3,407	18,181	(1,342)	20,246	3,771	18,370	(1,753)	20,388
	346,884	683,362	(89,168)	941,078	807,524	515,828	(263,353)	1,059,999
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	346,884	698,287	(89,168)	956,003	807,524	537,626	(263,353)	1,081,797
<i>2006 Totals</i>					346,884	698,287	(89,168)	956,003

	2006 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2007 \$'000
	CARRYING AMOUNT	Additions	Disposals	Depreciation	Impairment	Transfers	Net Revaluation	CARRYING AMOUNT
Non-Current Assets held for Sale	14,925					6,873		21,798
Non-Current Assets								
Park Land	388,400							388,400
Park Lands Improvements	29,706	651		(990)				29,367
Land	76,469	3,955				(6,873)		73,551
Buildings	156,863	4,248	(54)	(5,070)				155,987
Infrastructure	224,967	9,115	(975)	(8,244)	-	-	92,890	317,753
Equipment Furniture & Fittings	13,056	3,721	(1,005)	(3,040)	-	-	-	12,732
Other - WIP	31,371	33,173	-	-	(2,723)	-	-	61,821
Other	20,246	552	-	(410)	-	-	-	20,388
	941,078	55,415	(2,034)	(17,754)	(2,723)	(6,873)	92,890	1,059,999
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	956,003	55,415	(2,034)	(17,754)	(2,723)	-	92,890	1,081,797
<i>2006 Totals</i>	942,077	34,036	(1,857)	(16,595)	(1,658)			956,003

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2007

Note 8 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost for the purposes of AIFRS.

Land and Buildings Held for Resale

Land and Buildings held for resale are held at cost

Park Lands

Park lands, including city squares and sportsfields, were internally valued on 30 June 2003 by the Corporation's valuation staff at deemed cost.

Park Lands Improvements

Infrastructure components located within the parks were internally valued to written down replacement cost on 30 June 2003 by the Corporation's engineers.

Land & Buildings (Operating)

Land and buildings (operating), excluding Wingfield Waste Management Centre and adjacent land, were independently valued by FPD Savilles at 1 July 2003 using market value where available and written down replacement cost. Buildings on community land were internally valued by the Corporation's valuation staff using written down replacement cost

Infrastructure Assets

Infrastructure assets include road pavement, bridges, footpaths, lighting, street furniture, stormwater drainage and Torrens Lake. Road pavement values do not include the land beneath the roads. Infrastructure assets were internally valued by the Corporation's engineers on 1 April 2007. Valuation has been based on written down replacement cost discounted for age and condition.

Plant, Equipment, Furniture & Fittings

Plant, Equipment, Furniture & Fittings are held at Cost

Other Assets

Other assets include capital works in progress of \$61.8m (\$31.4m 2006), civic collection items, antiques and library stock. Civic collection items and antiques were internally valued by the Corporation's staff on the 30th June 2004 at deemed value. Library stock was internally revalued in the year ended 30 June 2004 to written down replacement cost.

Restrictions on Assets

The nature of many of the Corporation's assets, and in particular Park Land, is such that they have restricted use either because of legal restrictions, heritage or community expectations so that these assets would continue to be held for the benefit of the community. Such assets would not be readily disposed.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 9 - LIABILITIES

	2007 \$'000		2006 \$'000	
	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES				
Goods & Services	7,737	-	5,920	-
Payments received in advance	271	-	387	-
Accrued expenses - employee entitlements	2,816	-	1,258	-
Accrued expenses - other	4,790	-	2,130	-
Deposits, Retentions & Bonds	38	-	34	-
Other	4,742	-	3,825	-
	20,394	-	13,554	-
BORROWINGS				
Short term draw down facility	2,000	-	4,000	-
Loans	2,707	35,893	9,814	7,130
	4,707	35,893	13,814	7,130

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

Employee entitlements (including oncosts)	4,555	4,041	4,451	3,616
Wingfield mound remediation	255	247	1,657	8,231
Other	235	161	235	-
	5,045	4,449	6,343	11,847

**"Movements in Provisions - 2007 year only
(current & non-current)"**

	Insurance Losses	Future Reinstatement	Other Provision
Opening Balance	-	-	18,190
Add Additional amounts recognised	-	-	1,348
(Less) Payments	-	-	(2,259)
Add (Less) Remeasurement Adjustments	-	-	(7,785)
Closing Balance	0	0	9,494

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 10 - RESERVES

ASSET REVALUATION RESERVE	01/07/2006	Net Increments (Decrements)	Transfers on Sale	30/06/2007
	\$'000	\$'000	\$'000	\$'000
Land & Buildings	26,981	-	-	26,981
Infrastructure	165,468	92,890	-	258,358
Other	1,003	-	-	1,003
Total Infrastructure, Property, Plant & Equipment	193,452	92,890	-	286,342
TOTAL	193,452	92,890	-	286,342
<i>2006 Totals</i>	193,449	-	3	193,452

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets and available-for-sale financial assets.

NOTE 11 - ASSETS SUBJECT TO RESTRICTIONS

		2007	2006
CASH & FINANCIAL ASSETS	Notes	\$'000	\$'000
Other unexpended amounts from other levels of Government		1,443	79
Other		650	626
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS		2,093	705
<i>The following liabilities, included in Note 9, may be discharged from restricted assets in the first instance.</i>			
Trade & Other Payables	9	2,093	705
		2,093	705

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

NOTE 12 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

	Notes	2007 \$'000	2006 \$'000
Total cash & equivalent assets	6	2,623	2,769
Less: Short-term borrowings	BS	(2,000)	(4,000)
Balances per Cash Flow Statement		623	(1,231)

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		16,040	6,083
Non-cash and adjustment items in Income Statement			
Depreciation, amortisation & impairment		17,754	16,593
Grants for capital acquisitions treated as Investing Activity		(5,147)	(609)
Net (Gain) Loss on Disposals		1,216	(4,213)
		29,863	17,854
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		(1,014)	(1,094)
Net (increase) decrease in inventories		(87)	(12)
Net (increase) decrease in other current assets		-	-
Net increase (decrease) in trade & other payables		6,840	459
Net increase (decrease) in other provisions		(8,695)	6,366
Net increase (decrease) in other liabilities		-	-
Net (increase) decrease in Capital WIP Prior Year		2,723	1,658
Net Cash provided by (or used in) operations		29,630	25,231

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 13 - FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Terms & conditions: Deposits are at call and returning variable interest rates. Short term deposits are invested in the LGFA or, in at call bank accounts depending on the interest rates at the time of investment.</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated Charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Secured over the subject land, rates arrears attract interest of 0.85% (2006: 0.81%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Loans	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: secured over future revenues, loans may be either, repayable by equal 6 monthly instalments of principal & interest, or interest only. Loans are procured via a tender process and interest rates are secured at drawdown.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Finance Leases	<p>Accounting Policy: accounted for in accordance with AASB 117.</p>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

Liquidity Analysis

	2007	Floating Interest Rate \$'000	Fixed interest maturing in			Non- interest bearing \$'000	Total \$'000
			≤ 1 year \$'000	> 1 year ≤ 5 years \$'000	> 5 years \$'000		
Financial Assets							
Fair Value through P&L							
Cash Assets		437	-	-	-	93	530
Other Financial Assets		1,802	291	-	-	-	2,093
Loans & Receivables							
Receivables		-	-	-	-	8,536	8,536
Other Financial Assets		-	10	-	-	-	10
Total		2,239	301	-	-	8,629	11,169
<i>Weighted Average Interest Rate</i>		6.00%	6.30%				
Financial Liabilities							
Payables		-	-	-	-	7,737	7,737
Short-term Borrowings		2,000	-	-	-	-	2,000
Borrowings		-	-	14,870	23,730	-	38,600
Total		2,000	-	14,870	23,730	7,737	48,337
<i>Weighted Average Interest Rate</i>				6.70%	6.20%		
NET FINANCIAL ASSETS		239	301	(14,870)	(23,730)	892	(37,168)
	2006	Floating Interest Rate \$'000	Fixed interest maturing in			Non- interest bearing \$'000	Total \$'000
			≤ 1 year \$'000	> 1 year ≤ 5 years \$'000	> 5 years \$'000		
Financial Assets							
Fair Value through P&L							
Cash Assets		1,189	-	-	-	42	1,231
Other Financial Assets		1,252	286	-	-	-	1,538
Loans & Receivables							
Receivables		-	-	-	-	7,521	7,521
Other Financial Assets		-	-	-	-	30	30
Total		2,441	286	-	-	7,593	10,320
<i>Weighted Average Interest Rate</i>		5.50%	5.75%				
Financial Liabilities							
Payables		-	-	-	-	5,920	5,920
Short-term Borrowings		4,000	-	-	-	-	4,000
Borrowings		-	9,470	-	7,474	-	16,944
Total		4,000	9,470	-	7,474	5,920	26,864
<i>Weighted Average Interest Rate</i>		6.57%	5.91%		5.57%		
NET FINANCIAL ASSETS		(1,559)	(9,184)	-	(7,474)	1,673	(16,544)

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2007

Credit Risk Exposures

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts. Except as detailed in Notes 6 & 7 in relation to individual classes of financial assets, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Reconciliation of Financial Assets & Liabilities

	2007 \$'000	2006 \$'000
Net financial assets from above		
Financial Assets	11,169	10,320
Financial Liabilities	48,337	26,864
	(37,168)	(16,544)
Non-financial assets and liabilities		
Inventories	274	187
Infrastructure, Property, Plant & Equipment	1,081,797	956,003
Accrued Expenses	(7,606)	(3,388)
Provisions	(9,494)	(18,190)
Other Liabilities	(5,051)	(4,246)
	1,059,920	930,366
Net Assets per Balance Sheet	1,022,752	913,822

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. With the exception of investments, there is no recognised market for the financial assets of the Council.

NOTE 14 - COMMITMENTS FOR EXPENDITURE

	2007 \$'000	2006 \$'000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Not later than one year	11,170	28,667

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 15 - FINANCIAL INDICATORS

	2007	2006	2005
<p>These Financial Indicators have been calculated in accordance with Information Paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</p>			
Operating Surplus <i>Being the operating surplus (deficit) before capital amounts</i>	4,323	7,051	8,482
Operating Surplus Ratio			
Operating Surplus Rates - general & other less NRM levy <i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>	7.53%	13.16%	16.46%
Net Financial Liabilities	59,045	42,181	34,338
<p><i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council business).</i></p>			
Net Financial Liabilities Ratio			
Net Financial Liabilities Total Operating Revenue less NRM levy	50.05%	37.95%	29.88%
Interest Cover Ratio			
Net Interest Expense Total Operating Revenue less NRM levy less Investment Income	1.09%	0.82%	0.71%
Asset Sustainability Ratio			
Net Asset Renewals Depreciation Expense <i>Net asset renewals expenditure as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>	102.23%	118.90%	100.83%
Asset Consumption Ratio			
Carrying value of depreciable assets Gross value of depreciable assets <i>Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation</i>	65.41%	58.47%	59.02%

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 16 - UNIFORM PRESENTATION OF FINANCES

	2007 \$'000	2006 \$'000
Operating Revenues	118,576	111,676
<i>less Operating Expenses</i>	(114,252)	(104,625)
Operating Surplus / (Deficit) before Capital Amounts	4,324	7,051
add Capital Program Write-Off from Previous Years	2,723	-
add Write Back/(Expensing) Remediation Provision	7,786	(5,790)
Funding surplus before capital amounts	14,833	1,261
<i>less Net Outlays on Existing Assets</i>		
Capital Expenditure on renewal and replacement of Existing Assets	18,150	19,729
less Depreciation, Amortisation and Impairment	(17,754)	(16,593)
less Proceeds from Sale of Replaced Assets	(817)	(1,231)
	(421)	1,905
<i>less Net Outlays on New and Upgraded Assets</i>		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	37,265	14,307
less Amounts received specifically for New and Upgraded Assets	(5,147)	(609)
less Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	-	(4,840)
	32,118	8,858
Net Lending / (Borrowing) for Financial Year	(16,864)	(9,502)
Net Financial Liabilities at beginning of year	(42,181)	(32,679)
Net Financial Liabilities at end of year	(59,045)	(42,181)

NOTE 17 - OPERATING LEASES

Lease payment commitments of Council

At the reporting date the Corporation had the following lease obligations which have not been recognised as liabilities in the Balance Sheet:

Not later than one year	4,096	3,680
Later than one year and not later than two years	4,153	3,780
Later than two years and not later than five years	12,943	11,823
Later than five years	43,180	41,238
	64,372	60,521

These lease obligations are predominantly for the operating lease of land and buildings.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

NOTE 18 – SUPERANNUATION

Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme (the Scheme). The Scheme has two categories of membership, each of which is funded differently.

The Scheme's accumulation category, Local Super, receives both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings (9% required under Superannuation Guarantee Legislation). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Scheme.

The Scheme's Defined Benefit Plan is a multi-employer sponsored plan. As the Scheme's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable allocate benefit liabilities, assets and costs between employers. As provided under AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

Council makes employer contributions to the defined benefit category of the Scheme at rates determined by the Trustee on the advice of the Scheme's Actuary. On the basis of the results of the most recent full actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2005, the Trustee has determined that the current funding arrangements are adequate for the expected Defined Benefit Plan liabilities.

NOTE 19 - JOINT VENTURES & ASSOCIATED ENTITIES

Wastecare SA

Waste Care SA was established by a number of constituent councils comprising the Cities of Charles Sturt, Campbelltown, Adelaide, Prospect, Norwood Payneham and St Peters and the Town of Walkerville in conjunction with Waste Management Pacific (SA) Pty Ltd to operate a Resource Recovery Waste Transfer Station (RRWTS) on leased land at Wingfield.

Wastecare SA

Council's respective interests are:

- interest in outputs of the joint operation
- ownership interest in the joint operation
- the proportion of voting power in the joint operation

Movements in Investment in Joint Operation

Opening Balance
Share in Operating Result

Share in Equity of Joint Operation

Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities.

Operating Expenditures payable

Not later than one year

	2007	2006
	%	%
	23.75	23.75
	23.75	23.75
	16.67	16.67
	\$'000	\$'000
	(34)	(17)
	(6)	(17)
	(40)	(34)
	42	43
	42	43

NOTE 20 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

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1. LEGAL EXPENSES

Supreme Court SA proceedings have been commenced against the Corporation by India Pty Ltd, claiming damages and other losses in the sum of \$3.3m in addition to interest and costs.

The nature of the dispute centres around the alleged failure of the Corporation to enter into a lease agreement in respect of a ticket validation booth in a car park operated by the Corporation and leased from India Pty Ltd.

The Corporation intends to vigorously defend the action.

2. CONTINGENT ASSET

In 1998 a fire in the Derby Stand at the Victoria Park Racecourse resulted in an insurance payout to SAJC. Subsequently, Council agreed that a portion of this money would be applied to rebuilding the horse stables. The Council considers that the remaining balance of the insurance payout (estimated to be in the order of \$1 million plus interest) is being held in trust for Council by the SAJC.

As a result of a change in accounting disclosure by the SAJC and the lack of virtual certainty of the status of the underlying funds, more audit evidence is required to recognise this amount in Council's books of account in accordance with appropriate accounting standards. However, Council firmly believe that this amount is held in trust for the Council and action is being taken to verify the amount held by the SAJC and the purpose for which it is held.

NOTE 21 - ECONOMIC DEVELOPMENT

In accordance with the requirements of the City of Adelaide Act 1998, operating expenditure of \$6.7m was incurred in relation to Council's commitments under the Capital City Development Program. This represents 4.5% of total expenditure for the year ended 30 June 2007.

In accordance with the requirements of the City of Adelaide Act 1998, expenditure of \$32.2m was incurred for works, services and activities that directly related to Council's economic development program. This represents 21% of the total expenditure for the year ended 30 June 2007.

STATEMENT BY CHIEF EXECUTIVE OFFICER

I, Stuart Moseley, the person for the time being occupying the position of Chief Executive Officer for the Corporation of the City of Adelaide do hereby state that the financial statements for the 2006/2007 financial year are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act, 1999*, the Local Government (Financial Management) Regulations 1999 made under that Act and the City of Adelaide Act 1998.



Stuart Moseley

CHIEF EXECUTIVE OFFICER

Dated this 28th day of September 2007

ADOPTION STATEMENT

Laid before the Corporation of the City of Adelaide and adopted on the 15th day of October 2007.



Michael Harbison

LORD MAYOR

INDEPENDENT AUDIT REPORT TO THE LORD MAYOR AND COUNCILLORS OF THE ADELAIDE CITY COUNCIL

Scope

The financial report and Chief Executive responsibility

The financial report of the Adelaide City Council ("the Council") comprises the Statement by the Chief Executive Officer, Income Statement, Balance Sheet, Cash Flow Statement, Statement of Changes in Equity and notes to and forming part of the financial report, for the year ended 30 June 2007.

The Council's officers are responsible for the preparation and true and fair presentation of the financial report. This includes responsibility for the maintenance of adequate accounting records and internal controls that are designed to prevent and detect fraud and error, and for the accounting policies and accounting estimates inherent in the financial report.

Audit approach

We have conducted an Independent audit of the financial report in order to express an opinion on them. Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance as to whether the financial report is free of material misstatement. The nature of an audit is influenced by factors such as the use of professional judgment, selective testing, the inherent limitations of internal control, and the availability of persuasive rather than conclusive evidence. Therefore, an audit cannot guarantee that all material misstatements have been detected.

Our audit procedures have also included an evaluation of the compliance by Council with the Local Government Act, 1999 together with the Local Government (Financial Management) Regulations 1999 made under that Act.

All of these procedures have been undertaken to assess whether in all material respects the financial report presents fairly, in accordance with Australian Accounting Standards and other mandatory financial reporting requirements in Australia, a view which is consistent with our understanding of the Council's financial position, and of its performance as represented by the results of its operations and cash flows.

We formed our audit opinion on the basis of these procedures, which Included:

- examining, on a test basis, information to provide evidence supporting the amounts and disclosures in the financial report, and
- assessing the appropriateness of the accounting policies and disclosures used and the reasonableness of significant accounting estimates made by the board of management.

While we considered the effectiveness of management's Internal controls over financial reporting when determining the nature and extent of our procedures, our audit was not designed to provide assurance on internal control.

Independence

In conducting our audit, we followed applicable independence requirements of Australian professional ethical pronouncements.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In our opinion the financial report of the Adelaide City Council is properly drawn up:

- a) To give a true and fair view of:-
 - i) the Council's state of affairs as at 30 June 2007 and changes in equity resulting from operations and cashflows for the year ended on that date.
 - ii) the other matters required by the Local Government Act 1999 to be dealt with in the financial statements.
- b) According to the Local Government Act 1999, together with the Local Government Act 1999 (Financial Management) Regulations 1999 made under that Act; and
- c) According to Australian Accounting Standards and mandatory professional reporting requirements.

Signed at Adelaide this 28th day of September 2007.

PKF

PKF
Chartered Accountants



I J Painter
Partner

AUDITOR'S INDEPENDENCE DECLARATION

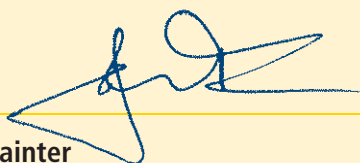
Auditor's Independence Declaration Under Section 16A of the Local Government (Financial Management) Regulations 1999 To The Mayor and Councillors of The Adelaide City Council.

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999. In accordance with Regulation 16A of the Local Government (Financial Management) Regulations 1999, we state as follows:

We confirm that for the audit of the financial statements of the Adelaide City Council for the year ended 30 June 2007, we have maintained our independence in accordance with the requirements of APES 110- Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, and in accordance with requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

PKF

PKF
Chartered Accountants



I J Painter
Partner

Signed at Adelaide this 28th day of September 2007.

CERTIFICATION STATEMENT OF INDEPENDENCE OF COUNCIL AUDITOR BY THE PRESIDING MEMBER OF AUDIT COMMITTEE

I, Allen Bolaffi, confirm that, for the audit of the financial statements of Adelaide City Council for the year ended 30 June 2007, Council's Auditor, PKF Chartered Accountants, have maintained their independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act

This statement is prepared in accordance with the requirements of Regulation 16A (2) Local Government (Financial Management) Regulations 1999.



ALLEN BOLAFFI

PRESIDING MEMBER OF AUDIT COMMITTEE

Dated this 28th day of September 2007

CERTIFICATION STATEMENT OF INDEPENDENCE OF COUNCIL AUDITOR BY CHIEF EXECUTIVE OFFICER

I, Stuart Moseley, confirm that, for the audit of the financial statements of Adelaide City Council for the year ended 30 June 2007, Council's Auditor, PKF Chartered Accountants, have maintained their independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act

This statement is prepared in accordance with the requirements of Regulation 16A (2) Local Government (Financial Management) Regulations 1999.



STUART MOSELEY

CHIEF EXECUTIVE OFFICER

Dated this 28th day of September 2007

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INCOME STATEMENT

for the year ended 30 June 2007

	Note	2007 \$	2006 \$
OPERATING REVENUE			
Members Contributions		134,317	134,317
Investment Income		18,810	25,398
Commercial Activities	2	1,117,964	981,344
TOTAL OPERATING REVENUE		1,271,090	1,141,059
OPERATING EXPENSES			
Materials contracts & other Services	3	256,816	184,693
Finance Costs	3	774,134	756,372
Amortisation	3	28,170	28,170
Designated expenses	3	239,217	246,112
TOTAL OPERATING EXPENSES		1,298,337	1,215,346
NET (DEFICIT) RESULTING FROM OPERATIONS		(27,246)	(74,287)

The accompanying notes form part of these financial statements.

BALANCE SHEET

as at 30 June 2007

	Note	2007 \$	2006 \$
ASSETS			
CURRENT ASSETS			
Cash and Cash Equivalents		237,377	268,830
Receivables		264,687	204,581
Total Current Assets	4	502,064	473,411
NON-CURRENT ASSETS			
Plant & Equipment	5	11,197,188	11,225,358
Total Non-Current Assets		11,197,188	11,225,38
Total Assets		11,699,252	11,698,769
LIABILITIES			
CURRENT LIABILITIES			
Trade & other payables		473,213	511,297
Borrowings		110,000	50,000
Other Current Liabilities		6,546	733
Total Current Liabilities	6	589,759	562,030
NON-CURRENT LIABILITIES			
Long Term Loan	7	11,281,600	11,281,600
Total Non-Current Liabilities		11,281,600	11,281,600
TOTAL LIABILITIES		11,871,359	11,843,630
NET LIABILITIES		(172,107)	(144,861)
EQUITY			
Accumulated Deficit		(172,107)	(144,861)
TOTAL (DEFICIENCY)		(172,107)	(144,861)

The accompanying notes form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2007

	2007	2006
	\$	\$
ACCUMULATED DEFICIT		
Balance at beginning of the year	(144,861)	(70,574)
Change in financial position resulting from operations	(27,246)	(74,287)
Balance at end of the year	<u>(172,107)</u>	<u>(144,861)</u>
TOTAL (DEFICIENCY)	<u>(172,107)</u>	<u>(144,861)</u>



STATEMENT OF CASH FLOWS

for the year ended 30 June 2007

	Notes	2007 \$	2006 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Payments</i>			
Contractual Services		(256,816)	(400,387)
Insurance			
Other		(239,243)	(54,713)
<i>Receipts</i>			
Members Contributions		134,317	164,947
Commercial Activities		1,022,515	964,368
Investment Income		18,810	15,453
Net cash Provided by operating activities	8	679,583	689,669
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Payments</i>			
Payments to WIP for Capital works including capitalised interest payments LGFA loan		-	(394,512)
Finance Charges		(771,036)	(751,579)
Repaid overpayment		-	(31,445)
<i>Receipts</i>			
Loan LGFA Long term		-	81,600
Over draft		60,000	50,000
Over revenue		-	9,945
Net cash (Used in) other activities		(711,036)	(1,035,991)
Net (decrease) in cash held		(31,453)	(346,323)
Cash at beginning of the year		268,830	615,153
Cash at end of the year	4	237,377	268,830

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with applicable Accounting Standards, Australian Accounting Interpretations and other authoritative pronouncement of the Australian Accounting Standards Board and the requirements of the Local Government Act 1999. The financial report has been prepared on an accruals basis and is based on historical costs and does not take into account changing money values or, except where stated, current valuations of non-current assets. Cost is based on the fair values of the consideration given in exchange for assets. The accounting policies have been consistently applied, unless otherwise stated.

Waste Care SA is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999.

The Constituent Councils and their respective percentages of equity are as follows:

Constituent Council	Equity Share%
Adelaide City Council	23.75
City of Campbelltown	23.75
City of Charles Sturt	23.75
City of Norwood, Payneham & St Peters	17.81
City of Prospect	5.00
Town of Walkerville	5.94

Waste Care SA operates a Resource Recovery and Waste Transfer Station facility (RRWTS) within an Integrated Resource Management Centre (IRMC) at Wingfield, South Australia

Accounting Policies

The following is a summary of the material accounting policies adopted by the Subsidiary in the preparation of the financial report:

(a) Income Tax

The Waste Care SA operated as a regional subsidiary of the member councils pursuant to section 43 of the *Local Government Act 1999*. Accordingly, it is not liable to pay income tax.

(b) Infrastructure Plant and Equipment etc

Plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation, amortisation and impairment losses. Selected assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

The amortisation rates are over the period of the lease.

The asset representing the Resource Recovery and Waste Transfer Station (RRWTS), being a facility within the Integrated Resource Management Centre (IRMC) is shown at historical cost, ie \$11,000,000.

There is a legal agreement (Project Agreement) between Waste Care SA (the principal) and the contractors (or its related nominee entity) whereby after 10 years Waste Care SA under the Project Agreement (Section 31) may enforce a compulsory purchase of the RRWTS by the Contractors (or its nominee related entity) at its full historic cost. The lease with the Adelaide City Council (ACC) may also be assigned.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

In accordance with Compiled Accounting Standard AASB 116 Property Plant and Equipment as amended (Sections 6 and 50, etc) in view of the guaranteed recovery of the residual value at historical cost, 10 years from the commencement date, at this stage there is no requirement to charge depreciation or to review impairment.

This matter is subject to periodic and annual review.

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(c) Cash Assets, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition.

(d) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor are charged as expenses in the periods in which they are incurred.

(e) Revenue

Revenue from the sale of services is recognised upon the delivery of the service to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

Dividend revenue is recognised when the right to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

(f) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in the income statement in the period in which they are incurred.

(g) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

(h) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

(i) Financial Instruments

Recognition

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Financial assets at fair value through profit and loss

A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term or if so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges. Realised and unrealised gains and losses arising from changes in the fair value of these assets are included in the income statement in the period in which they arise.

Available-for-sale financial assets

Available-for-sale financial assets include any financial assets not included in the above categories. Available-for-sale financial assets are reflected at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity.

Financial liabilities

Non-derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Critical Accounting Estimates and Judgments

The Board of Members evaluate estimates and judgments incorporated into the financial report based on historical knowledge and best available current information.

Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the subsidiary.

Key Estimates - Impairment

The subsidiary assesses impairment at each reporting date by evaluating conditions specific to the subsidiary that may lead to impairment of assets. Where an impairment trigger exists, the recoverable amount of the asset is determined. Value-in-use calculations performed in assessing recoverable amounts incorporate a number of key estimates.

Key Judgements - Doubtful Debts Allowance

Accounts receivable are reviewed at each reporting date to establish the collectability.

Going Concern Basis

The Board of Management note the recurrent net deficits resulting from operations, and the resultant total deficiency in the Balance Sheet. Based on the ongoing reviews of the financial performance against budget the current position was projected and future draft budgets project the Balance Sheet to progressively enter into a positive net equity position over the remaining seven years of the operations contract. The subsidiary also had access to an overdraft facility at year end. Accordingly, the financial statements have been based on an ongoing concern basis.

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

	Notes	2007 \$	2006 \$
NOTE 2: REVENUES			
Gate Fees for delivery		203,058	177,072
Commercial Contributions		895,291	802,092
Jeffries Profit Share		7,454	2,180
Rent Wingfield		5,541	-
Sundry income		6,620	-
		1,117,964	981,344
NOTE 3: EXPENSES			
MATERIALS CONTRACTS AND OTHER SERVICES			
Managerial Services		180,818	175,824
Council Rates		59,329	-
Emergency Services Levy		6,296	-
Consultancy Costs		8,990	4,814
Sundry		1,383	4,055
		256,816	184,693
FINANCE COSTS			
Loan Interest		773,909	756,144
Bank Charges		225	227
		774,134	756,371
AMORTISATION			
Capitalised Interest	1(b)	23,608	23,608
Disbursement Sum	1(b)	4,562	4,562
		28,170	28,170
DESIGNATED EXPENSES			
Legal expenses		9,868	11,654
Audit Fees		1,700	1,700
Lease Adelaide City Council	1(d)	178,058	182,081
Insurance		49,590	50,676
		239,216	246,111

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

Notes	2007 \$	2006 \$
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NOTE 4: CURRENT ASSETS

Cash at Bank	237,377	268,830
Receivables	264,687	204,581
	<u>502,064</u>	<u>473,411</u>

NOTE 5: NON CURRENT ASSETS

Plant & Equipment

RRWTS - at Cost	1(b) 11,000,000	11,000,000
Disbursement - at Cost	45,612	45,612
Capitalised Interest - at Cost	236,084	236,084
	<u>11,281,696</u>	<u>11,281,696</u>
Less amortised disbursement and capitalised interest	(84,508)	(56,338)
	<u>11,197,188</u>	<u>11,225,358</u>

NOTE 6: CURRENT LIABILITIES

Creditors	473,213	511,297
Short term borrowings	110,000	50,000
Net GST payable		
GST Payable	36,634	30,026
GST Claimable	(30,088)	(29,293)
	<u>6,546</u>	<u>733</u>
	<u>589,759</u>	<u>562,030</u>

NOTE 7: NON CURRENT LIABILITIES

Long term Loans	<u>11,281,600</u>	<u>11,281,600</u>
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NOTES TO THE FINANCIAL STATEMENTS
for the year ended 30 June 2007

NOTE 8: RECONCILIATION OF CASH FLOWS FROM OPERATING ACTIVITIES TO NET DEFICIT RESULTING FROM OPERATIONS

	2007 \$	2006 \$
Net (Deficit) Resulting from Operations	(27,246)	(74,287)
Change in operating assets and liabilities		
(Increase)/Decrease in debtors	(60,106)	30,630
Increase/(Decrease) in GST Payable	5,813	(5,583)
(Decrease) in Creditors and Provisions	(38,083)	(30,896)
Non-Operating/ Non-Cash Items		
Amortisation	28,170	28,170
Finance Charges	771,036	751,579
Other Revenue	-	(9,945)
Net cash Provided by operating activities	679,584	689,668

NOTE 9: LEASING COMMITMENTS

Payable Not later than 1 Year	186,142	178,058
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NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2007

NOTE 10: FINANCIAL INSTRUMENTS

(a) Interest Rate Risk

The Authority's exposure to interest rate risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates, and the effective weighted average interest rates on those applicable financial assets and liabilities is as follows:

	Weighted Average Interest Rate	Fair Value of variable interest rate instruments	Fair value of fixed interest rate instruments maturing within one year	Fair value of non-interest bearing instruments
Financial Assets:				
Cash	4.00%	237,377	-	-
Receivables	0.00%	-	-	264,687
Total Financial Assets		237,377	-	264,687
Financial Liabilities:				
LGFA Loan Fixed 10 yrs	6.95%	6,100,000	-	-
LGFA Loan Fixed 5 yrs	6.72%	5,181,600	-	-
LGFA Short Term Loan	7.25%	-	110,000	-
Creditors and Provisions	0.00%	-	-	473,214
Total Financial Liabilities		11,281,600	110,000	473,214

(b) Credit Risk

Credit risk represents the loss that would be recognised if other entities failed to perform as contracted.

The Authority's exposure to credit risk is summarised as follows;

- Trade and other debtors - the Authority's maximum exposure is disclosed in the financial statements net of any provision for doubtful debts.
- The LGFA investments included in Financial Assets above, are capital guaranteed.

(c) Net Fair Value

The net fair value of a financial instrument is defined as its value net of all costs to settle the asset or liability.

The financial assets and liabilities as stated or referred to in notes (a) and (b) above, are stated at their face value (less provision for doubtful debts if applicable).

Due to the nature of the financial instruments held by the Authority, the costs associated with their settlement would not be material, and hence, have not been considered.

STATEMENT BY THE EXECUTIVE OFFICER

I, Trevor Hockley, the person for the time being occupying the position of Executive Officer of Waste Care SA, do hereby state that the Financial Statements of Waste Care SA for the year ended 30 June 2007 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under the Act.



Trevor Hockley

EXECUTIVE OFFICER

Dated this 26th day of September 2007

WASTECARESA

STATEMENT BY MEMBERS OF THE BOARD

The Board have determined that this general purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Members of the Board:

1. The financial statements and notes, as set out on pages 1 to 11:
 - (a) comply with Accounting Standards and the Local Government Act 1999 and Regulations; and
 - (b) give a true and fair view of Waste Care SA's financial position as at 30 June 2007 and its performance for the year then ended.

2. There are reasonable grounds to believe that Waste Care SA will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Members of the Board by:

Member



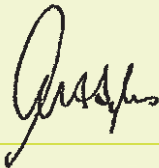
Member



Dated this 26th day of September 2007.

STATEMENT BY PRESIDING MEMBER, AUDIT COMMITTEE

I, Adrian Sykes, the person for the time being occupying the position of Presiding Member of the Waste Care SA Audit Committee, state to the best of my knowledge and belief, the Auditor of Waste Care SA, HLB Mann Judd, has complied with Regulation 16A(1) of the Local Government (Financial Management) Regulations 1999, in that the Auditor for Waste Care SA has not undertaken any services to Waste Care SA outside the scope of the Auditor's functions under the Local Government Act 1999.



Adrian Sykes

PRESIDING MEMBER, WASTE CARE SA AUDIT COMMITTEE

Dated this 26th day of September 2007

INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF THE BOARD OF WASTE CARE SA

Report on the Financial Report

We have audited the accompanying financial report of Waste Care SA (regional subsidiary) which comprises the balance sheet as at 30 June 2007 and the income statement, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the statement by members of the board.

Board's responsibility for the Financial Report

The board of the regional subsidiary is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (Including the Australian Accounting Interpretations) and the Local Government Act 1999. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the Financial Report that is free from material misstatement, whether due to fraud or selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the Financial Report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the regional subsidiary, as well as evaluating the overall presentation of the Financial Report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements and the Local Government Act and Regulations.


Auditors Opinion

In our opinion:

The Financial Report of Waste Care SA is in accordance with the Local Government Act 1999 and Regulations, including:

- i. giving a true and Fair view of the regional subsidiary's financial position as at 30 June 2007 and of their performance for the year ended on that date; and
- ii. complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and Regulations.

HLB Mann Judd (SA Partnership) incorporating DG Scott & Co
Chartered Accountants

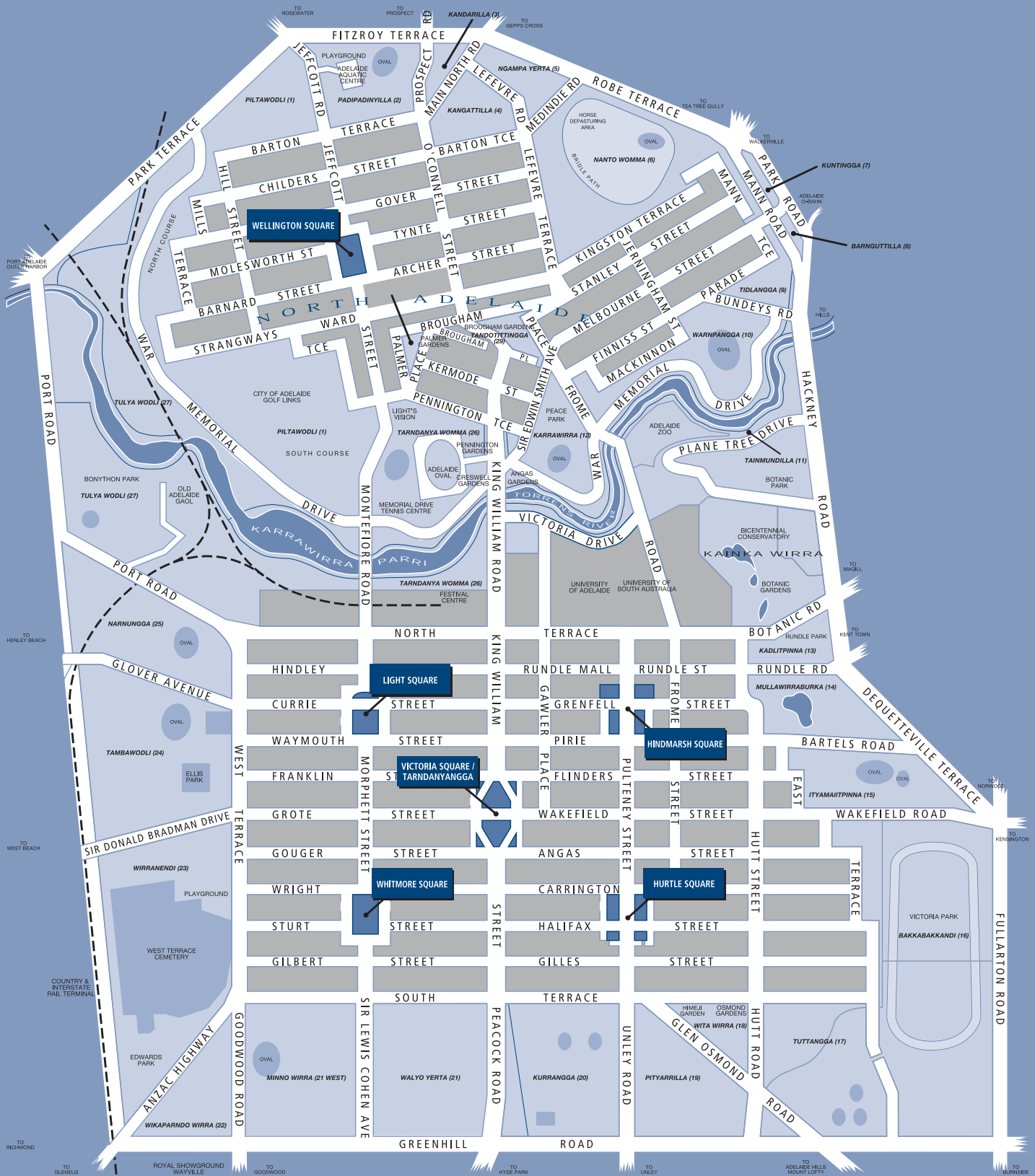


Partner - Trevor D Hirth

83 Currie Street, Adelaide SA 5000

Dated this 27th day of September 2007





WELLINGTON SQUARE

LIGHT SQUARE

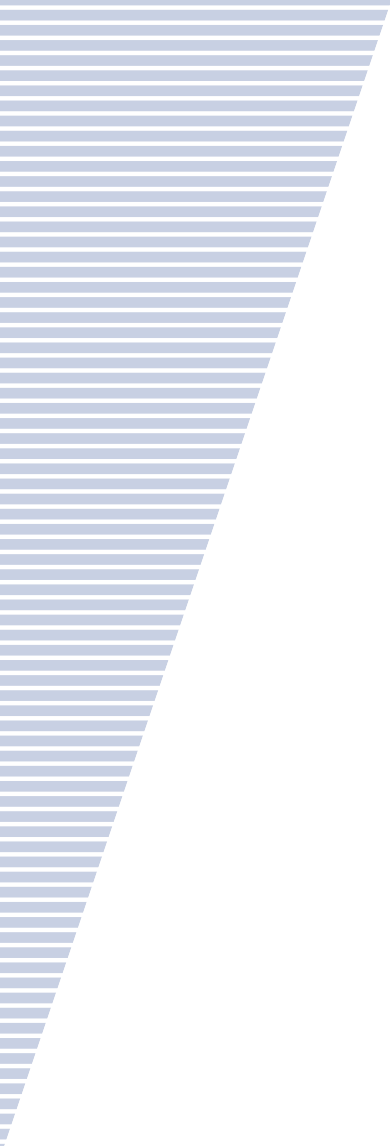
VICTORIA SQUARE /
TARNPANYANGGA

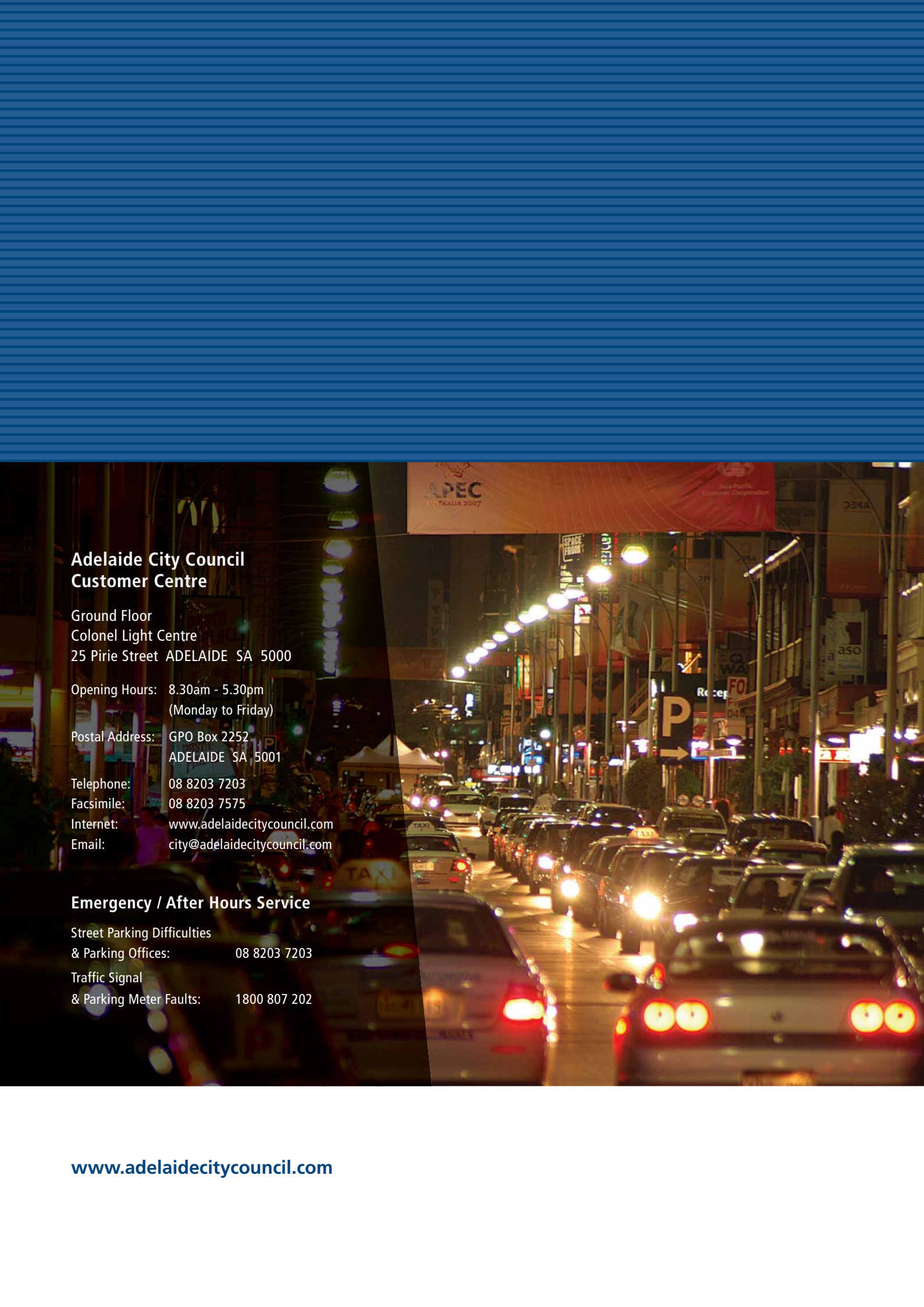
WHITMORE SQUARE

HINDMARSH SQUARE

HURTLER SQUARE

FITZROY TERRACE
KANDARILLA (3)
NGAMPA YERTA (5)
KANGATTILLA (4)
BARTON TERRACE
JEFFCOTT STREET
BARTON TCE
LEEFFRE RD
MEDINDIE RD
ROBE TERRACE
PARK TERRACE
MANN ROAD
KUNTINGGA (7)
BARNGUTTILLA (8)
WELLINGTON SQUARE
CHILDERS STREET
GOVER STREET
TYNTE STREET
ARCHER STREET
JEFFCOTT STREET
KINGSTON TERRACE
LEFFRE TERRACE
MANN ROAD
MILLS STREET
MOLESWORTH ST
BARNARD STREET
NORTH ADELAIDE
STANLEY STREET
LEFFRE STREET
MANN ROAD
STRANGWAYS TCE
PALMER PLACE
PENNINGTON TCE
KERMORE ST
FINNISS ST
MACKINNON STREET
PARADE
BUNDEYS RD
TIDLANGGA (9)
WARNPANGGA (10)
PLANE TREE DRIVE
TAINMUNDILLA (11)
BONYNTHON PARK
TULYA WODLI (27)
OLD ADELAIDE GAOL
KARRAWIRRA PARK
TARNDANYA WOMMA (26)
ADELAIDE OVAL
CRESWELL GARDENS
PENNINGTON GARDENS
ANGAS GARDENS
KARRAWIRRA (12)
PEACE PARK
ADELAIDE ZOO
UNIVERSITY OF ADELAIDE
UNIVERSITY OF SOUTH AUSTRALIA
BOTANIC GARDENS
BICENTENNIAL CONSERVATORY
KAINKA WIRRA
BOTANIC PARK
TARNDANYA WOMMA (26)
FESTIVAL CENTRE
VICTORIA PARK
KADLITPINNA (13)
MULLAWIRRABURKA (14)
HINDLEY STREET
NORTH TERRACE
RUNDLE MALL
RUNDLE ST
RUNDLE RD
CURRIE STREET
WAYMOUTH STREET
FRANKLIN ST
GROTE STREET
GOUGER STREET
WRIGHT STREET
STURT STREET
GILBERT STREET
SOUTH TERRACE
WALYO YERTA (21)
MINNO WIRRA (21 WEST)
WIKAPARINDO WIRRA (22)
TAMBAWODLI (24)
ELLIS PARK
WIRRANENDI (23)
WEST TERRACE CEMETERY
EDWARDS PARK
HURTLE SQUARE
WAKEFIELD ROAD
BARTELS ROAD
WAKEFIELD STREET
ANGAS STREET
CARRINGTON STREET
HALIFAX STREET
GILLES STREET
HURTLE SQUARE
TUTTANGGA (17)
WITA WIRRA (18)
PITYARRILLA (19)
KURRANGGA (20)
VICTORIA PARK
BAKKABAKKANDI (16)
SIR DONALD BRADMAN DRIVE
SIR LEWIS COHEN AVE
PEACOCK ROAD
UNLEY ROAD
GLEN OSMOND
HUTT ROAD
DEQUETTEVILLE TERRACE
FULLARTON ROAD
ANZAC HIGHWAY
GOODWOOD ROAD
GREENHILL ROAD
HACKNEY ROAD
BOTANIC RD
DEQUETTEVILLE TERRACE
FULLARTON ROAD





Adelaide City Council Customer Centre

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Street Parking Difficulties
& Parking Offices: 08 8203 7203

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& Parking Meter Faults: 1800 807 202

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