**Financial Statements** 

Year ended 31 July 2010

# **BALLIOL COLLEGE Financial Statements Contents**

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# Report of the Governing Body

The Governing Body of Balliol College presents the Annual Report and Financial Statements for the year ended 31st July 2010.

#### Status

The Master and Scholars of Balliol College in the University of Oxford are a charitable body corporate having that name. The College was founded in the 13<sup>th</sup> Century and is an exempt charity under s3(5a)Charities Act 1993 (as listed in Schedule 2(b) to that Act).

Objects

The College exists to provide and promote undergraduate and graduate education within the University of Oxford, and also to provide and promote University academic research. Within these Objects, the College also has various permanently endowed trust funds held for special purposes in connection with the development of College facilities and for scholarships, bursaries, prizes and other educational purposes.

#### Governance

The Governing Body of the College comprises the Master and the Fellows of the College, exclusive of Emeritus Fellows, Supernumerary Fellows, Honorary Fellows and Foundation Fellows. This Body is constituted and regulated in accordance with the College Statutes, which are as made from time to time by order of Her Majesty in Council in accordance with the Universities of Oxford and Cambridge Act 1923. The Governing Body holds to itself the responsibilities for the ongoing strategic direction of the College, for its administration and for the management of its finances and assets. It meets regularly under the chairmanship of the Master and is advised by a range of committees which include the Academic Committee and the Executive Committee. These two committees have delegated powers with an appeal procedure, if necessary. Tutorial Board also has delegated powers to deal with the affairs of students.

Scope of the Financial Statements

The Financial Statements consolidate the accounts of Balliol College and its subsidiary undertaking, Balliol College Developments Ltd. Balliol College Developments Ltd is the wholly-owned vehicle for the building activities of Balliol College. The Appeal Trustees' Funds, which until this year had also been a subsidiary undertaking, has with the agreement of the College and the approval of the Appeal Funds Trustees been brought fully under College financial control. At the request of the College the former Trustees of the Appeal Funds have agreed to act as part of an advisory committee for the administration of the Funds.

**Review of Operations and Finance** 

For the year ended 31st July 2010, the College reported its fifth successive surplus after a number of years of deficits. This was due to the continuing successes of fundraising through the Annual Fund and the constant management of cost-savings and economy measures.

The College continues to carry-out forward looking financial exercises in order to improve its ability to identify and budget for its key cost items in future years. Whilst this gives some confidence that positive financial outcomes can be maintained in the very near term, it also underlines the financial burdens that colleges like Balliol will face in the future. Academic and support costs have risen meaningfully, and continue to outpace Retail Price Index. Maintaining Balliol's academic excellence and the tutorial system — with all its many advantages — will remain costly. Allowing more of the endowment income to be used for academic purposes and the provision of scholarship and bursaries remains a commitment. A number of costs which the College cannot control, such as energy, food and utility bills are growing at rates well in excess of our growth in income. The continuing expense of maintaining all of Balliol's buildings represent an ongoing draw on funds that we must manage for the near and long term future. Most critically, the likelihood of significant reductions in Government financial support to UK universities requires the College to be very cautious about the future and to anticipate ever greater financial pressures.

## Investment Performance

The College has a total return policy for investment income, and in the previous year introduced a new spending rule which is based on the weighted and indexed average of the endowment over a four year period using the value as at the 31<sup>st</sup> March each year. It draws 4% pa from the endowment based on this average value and for this year the contribution from College capital was £1,450k. In the year ended 31<sup>st</sup> July 2010, reflecting the upturn in the markets in which we are invested, the overall increase in the value of Balliol's endowment was 8.4%. The impact of the spending rule reflects the higher endowment values in the first two years, and provides an additional contribution from capital of £30k this year. Going forward, of course, average values will reflect market cycles, which in turn determine our investment performance. The spending rule, in the opinion of the Governing Body, is similar to policies currently in place at leading educational institutions.

The Investment Committee continues to review the strategy that the College put in place: generation of capital growth, risk reduction, diversification and the building of returns which reflect Balliol's financial requirements, and have seen a number of reasons to continue our existing strategies in 2010. As the Accounts demonstrate, the greater part of the endowment is invested in well-diversified holdings in the capital markets; 55% is held in a pooled fund-of-funds with the Oxford Investment Partnership, 13.5% in a multi-asset class portfolio with Partners Capital, 14% continues to be held in equity tracking funds with RCM and Morgan Stanley, 6.5% in UK property by means of units in the Charities Property Fund and the Schroders Property Fund, 4.2% in Schroders Bond Fund, and the remaining 6.8% is held in a range of smaller investments and cash.

Going forward, the Investments Committee will monitor and review the portfolios, and will effect adjustments to it which best protect the College's financial condition.

# BALLIOL COLLEGE Report of the Governing Body (cont)

#### Reserves

The balance on consolidated reserves at the end of the year amounted to £19.3m. After allowing for the amounts invested in or committed to tangible fixed assets and the designated reserves for special purposes, the consolidated and the College's general reserve was £2.2m. When the governing body reviewed the reserves of the College last year it concluded that a general reserve of at least £750k should be maintained to allow the College to be managed efficiently and to provide a buffer for uninterrupted services. This equates to approximately one month's expenditure. In addition, the College maintains a designated reserve of £1.5m for repairs, maintenance and housing.

Risk Management

Because the Governing Body as a whole has a responsibility for overseeing Risk Management within the College, it receives reports from Executive Committee in Michaelmas Term each year. Executive Committee charges each of the College committees to consider potential risks to the College within their area of responsibility. The committees consider the risks and take steps to mitigate them. The major risks to which the College is exposed, as identified by Governing Body, have in this way been reviewed, and systems have been established to mitigate them. (The "major" risks are considered to be those that would prevent the College from carrying out its charitable objects permanently).

Responsibilities of the Governing Body

In accordance with the College's Statutes, the Governing Body (GB) is responsible for the administration and management of the College's affairs.

The GB is responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The GB is responsible for preparing financial statements for each financial year which give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the College and group and of the surplus or deficit of the College and group for that period. In preparing those financial statements, the GB is required to:

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the College will continue in business.

The GB confirm that they have complied with the above requirements in preparing the financial statements.

The GB is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the College and the group and enable them to ensure that the financial statements comply with the provisions of Statute XV made by the Universities of Oxford and Cambridge Act 1923, and of regulations for the accounts of the Colleges made thereunder. It is also responsible for safeguarding the assets of the College and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The GB is responsible for the maintenance and integrity of the corporate and financial information included on the College's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

So far as each member of GB is aware, there is no relevant audit information of which the College's auditors are unaware, and he/she has taken all the steps they ought to have taken as a member of GB in order to make themselves aware of any relevant audit information and to establish that the College's auditors are aware of the information.

Approved	by	Governing	Body	on	$10^{th}$	Novem	ber	201	10
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Master

# Independent Auditors' Report to the Governing Body

We have audited the financial statements of Balliol College and its subsidiaries for the year ended 31 July 2010 which comprise the consolidated income and expenditure account, the consolidated statement of total recognised gains and losses, the consolidated and College balance sheets, the consolidated cash flow statement and the related notes. The financial statements have been prepared under the accounting policies set out therein.

Respective responsibilities of Governing Body and Auditors

The Governing Body's responsibilities for preparing the financial statements in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the accounts of the colleges made thereunder and applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Responsibilities of the Governing Body.

We have been appointed as auditors under section 43 of the Charities Act 1993 and report in accordance with regulations made under that Act. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the Governors as a body in accordance with Regulation 30 of The Charities (Accounts and Reports) Regulations 2008 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the provisions of Statute XV made by the University of Oxford under the Universities of Oxford and Cambridge Act, 1923, and of Regulations for the accounts of the colleges made thereunder. We also report to you if, in our opinion, the Governing Body report is not consistent with the financial statements, if the charity has not kept proper accounting records, if the charity's financial statements are not in agreement with these accounting records or if we have not received all the information and explanations we require for our audit.

We read the other information contained in the Annual Report and consider whether it is consistent with the audited financial statements. The other information comprises only the Report of the Governing Body and all of the other information listed on the contents page. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies within the financial statements. Our responsibilities do not extend to other information.

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Governing Body in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements:

- give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of the College, and the College consolidated with its subsidiaries and connected entities, as at 31 July 2010 and of its net incoming resources and application of resources, including its cash flows, for the year then ended;
- have been properly prepared in accordance with the provisions of Statute XV made by the
  University of Oxford under the Universities of Oxford and Cambridge Act 1923, and of regulations
  for the accounts of the Colleges made thereunder, and
- show that in all material respects, the income received from the University of Oxford out of grants
  from the Higher Education Funding Council for England during the year ended 31 July 2010 has
  been applied for the purposes for which it was received.

PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Reading 26<sup>th</sup> November 2010

# **Statement of Principal Accounting Policies**

#### Basis of preparation

The financial statements have been prepared under the historical cost convention as modified by the revaluation of endowment asset investments and in accordance with applicable accounting standards and according to the University of Oxford Statute XV to meet specific requirements imposed by University and College statutes.

These specific requirements reflect the provisions set out in the Statement of Recommended Practice ("SORP"): Accounting for Further and Higher Education issued in July 2003 but have not been updated for the introduction of the amended version of this SORP issued in July 2007. Due to the proposed future movement of the College financial statements to the Charities SORP, which is expected to be implemented in conjunction with the registration of the Oxford Colleges with the Charity Commission, the University of Oxford College Accounts Committee has concluded that there is no benefit in amending the specific requirements this year. The financial statements consolidate the accounts of the College and its subsidiary and connected entities, Balliol College Developments Limited and Balliol College Appeal Funds.

#### Recognition of income

Fees and other income for services provided are credited to the income and expenditure account on a receivable basis. Income from specific and general endowments and other investment income are also credited to the income and expenditure on a receivable basis. In addition, income from general endowments is calculated according to a sustainable spend rate, currently 4%, and is based on the weighted and indexed average value of the endowment over a four year period using the values as at the 31<sup>st</sup> March each year. Any deficit on income receivable is credited to income and expenditure through the statement of total recognised gains and losses.

#### **General donations**

Unrestricted donations and benefactions are credited to income and expenditure account on a receivable basis. New endowment income is credited to total recognised gains and losses.

#### Pensions costs

Contributions to the pension schemes provided for employees of the College are charged to the income and expenditure account as incurred.

## Tangible fixed assets

Tangible fixed assets are stated at cost and are depreciated on a straight line basis over the following periods:

Freehold buildings

50 years

Freehold land is not depreciated.

The cost of major renovation projects which increase the service potential of buildings is capitalised and depreciated over the applicable period.

The College operates a de minimis limit of £10,000 for the capitalisation of expenditure on items of equipment. Certain assets regarded as inalienable are not included in the financial statements. This includes the cost of freehold land and buildings associated with the main historic site of Balliol College.

Prior to 1 August 2002 it was the practice of the College, in common with other Oxford colleges, not to capitalise building costs. Cost in these accounts represents the College's best estimate of the historical cost, net of accumulated depreciation, of the relevant buildings based on the information available to the College.

#### Investments

Investments in subsidiary undertakings are valued at cost. All other investments are valued at market value.

#### Stocks

Stocks are stated at the lower of their cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

### Maintenance of premises

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

#### **Provisions**

Provisions are recognised when the College has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the obligation.

# **BALLIOL COLLEGE Statement of Principal Accounting Policies**

#### Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at year-end rates of exchange or, where there are related forward foreign exchange contracts, at contract rates. The resultant exchange differences are included in the income and expenditure account for the year.

#### **Taxation status**

As an exempt charity within the meaning of Schedule 2 of the Charities Act 1993, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The College receives no similar exemption in respect of Value Added Tax.

#### **College Contribution Scheme**

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contribution is calculated annually in accordance with regulations made by Council.

# BALLIOL COLLEGE Consolidated Income and Expenditure Account Year ended 31 July 2010

N	lotes	2010 £000's	2009 £000's
INCOME			
Academic fees and tuition income	1	2,534	2,536
Other operating income	2	5,037	4,119
Endowment return and interest receivable	3	2,644	2,931
Total income		10,215	9,586
EXPENDITURE			
Staff costs	4	5,163	5,011
Depreciation		225	225
Other operating expenses		4,514	3,866
Contribution under Statute XV		90	43
Total expenditure	6	9,992	9,145
Surplus for the year	7	223	441
Consolidated Statement of Total Recognised Gains and Losses Year ended 31 July 2010			
		2010 £000's	2009 £000's
Į.	Votes		
Reserves			
Surplus for the year	4=	223	441
Transferred from/(to) endowments	15	199	(2,662)
Appreciation/(depreciation) of fixed asset investments	15 15	201 125	(747) (489)
Appreciation/(depreciation) of short term investments  Endowments	10	120	(409)
Income receivable from endowment asset investments	14	994	1,172
Endowment return transferred to income and expenditure account	14	(2,444)	(2,731)
Endowment transferred (to)/from reserves	14	(199)	2,662
Appreciation/(depreciation) of endowment asset investments	14	4,748	(10,129)
New endowments received	14	1,424	947
,			
Total recognised losses relating to the year		5,271	(11,536)
Opening fund balances		72,039	83,575

# BALLIOL COLLEGE Balance Sheets As at 31 July 2010

		CONSOL		COLLI	
		2010 £000's	2009 £000's	2010 £000's	2009 £000's
	Notes		2,0005	20003	10003
Fixed assets					
Tangible assets	8	9,583	9,496	9,583	9,496
Investments	9	3,408	3,207	3,408	3,207
		12,991	12,703	12,991	12,703
			-		
Endowment asset investments					
Securities and cash deposits		53,777	49,728	53,777	34,963
Land and property		4,254	3,780	4,254	3,780
	10	58,031	53,508	58,031	38,743
Current assets:					
Stocks		41	53	41	53
Debtors	11	990	895	990	1,382
Short term investments	19	4,785	4,064	4,785	4,064
Cash at bank and in hand	19	1,420 7,236	1,877 6,889	1,420 7,236	1,329 6,828
Creditors:		. ,255	•	. ,	
Amounts falling due within one year	12	(948)	(1,061)	(948)	(1,053)
Net current assets		6,288	5,828	6,288	5,775
TOTAL ASSETS LESS CURRENT LIABILITIES		77,310	72,039	77,310	57,221
10,7,2,7002.10 22.00 20.0		,	•	ŕ	•
Creditors:  Amounts falling due after more than one year	13		<u>-</u>	-	(2,096)
Altoures family due diter more than one year	,,,				<b>(</b> -,,
TOTAL NET ASSETS		77,310	72,039	77,310	55,125
			<u> </u>		
For discovery and to					
Endowments Specific		28,513	26,762	28,513	25,580
General		29,518	26,746	29,518	13,163
Salar	14		53,508	58,031	38,743
Reserves					
Designated reserves	15	8,619	8,627	8,619	6,478
Revaluation reserve	15		145	346	145
General reserves	15		9,759	10,314	9,759
		19,279	18,531	19,279	16,382
TOTAL FUNDS		77,310	72,039	77,310	55,125

The financial statements on pages 5 to 15 were approved by the Governing Body of Balliol College on 10th November 2010.

AWM Graham Master RH Collier Finance Bursar

# BALLIOL COLLEGE Consolidated Cashflow Statement Year ended 31 July 2010

	Notes	2010 £000's	2009 £000's
Net cash outflow from operating activities	18	(2,392)	(1,448)
Returns on investments and servicing of finance Income from endowments received Other income from investments and interest received		994 200	1,172 200
Net cash inflow from returns on investments and servicing of finance		1,194	1,372
Capital expenditure and financial investment Net acquisition of tangible fixed assets Net (acquisition)/realisation of fixed asset investments Net realisation/(acquisition) of short term investments Net realisation/(acquisition) of endowment asset investments Endowments received		(312) - 125 225 1,424	(1,032) 105 (489) (2,050) 947
Net cash (outflow)/inflow from capital expenditure and financial investment		1,462	(2,519)
Increase/(decrease) in cash		264	(2,595)
Reconciliation of net cash flow to movement in net funds			
Decrease in cash for the year Increase/(decrease) in current asset investments		(457) 721	(397) (2,198)
Change in net funds Net funds at 1 August		264 5,941	(2,595) 8,536
Net funds at 31 July	19	6,205	5,941

	2010	2009
	£000's	£000's
1 ACADEMIC FEES AND TUITION INCOME		
Tuition fees from UK and European Union students	1,377	1,389
Tuition fees from overseas students	617	563
Other tuition income and HEFCE support	540	584
	2,534	2,536

The above analysis includes support from the University from HEFCE funds amounting to £1,671k (2009: £1,707k)

2 OTHER OPERATING INCOME Residential income from college members Conference and function income Grants and donations Other income	2010 £000's 2,212 464 2,330 31	2009 £000's 2,073 511 1,524 11 4,119
3 ENDOWMENT RETURN AND INTEREST RECEIVABLE Transferred from specific endowments Transferred from general endowments Other interest receivable	2010 £000's 399 2,045 200	2009 £000's 499 2,232 200
4 STAFF COSTS Gross pay Social Security costs Other pension costs Other benefits Outside contracts and services	2010 £000's 4,017 295 554 97 200	2009 £000's 3,902 284 522 89 214

#### **5 PENSION SCHEMES**

The College participate in two principal pension schemes for its staff - the Universities Superannuation Scheme (USS) and the University of Oxford Staff Pension Scheme (OSPS). Both schemes are contributory defined benefit schemes (i.e. they provide benefits based on length of service and final pensionable salary), and are contracted out from the State Second Pension Scheme. The assets of USS and OSPS are each held in separate trustee-administered funds. Both schemes are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, in accordance with the accounting standard FRS17 "Retirement Benefits", the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the income and expenditure account represents the contributions payable to the schemes in respect of the accounting period.

In the event of the withdrawal of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot be otherwise recovered) in respect of that employer will be spread across the remaining participating employers and reflected in the next actuarial valuation of the scheme. However, in OSPS, the amount of any pension funding shortfall in respect of any withdrawing participating employer will be charged to that employer.

The Schemes are periodically valued by qualified actuaries. Both USS and OSPS were valued using the "projected unit" method, embracing a market value approach. The resulting levels of contribution take account of actuarial surpluses or deficits in each scheme. The financial assumptions were derived from market conditions prevailing at the valuation date. The assumptions which have the most significant effect on the result of the latest valuations and the determination of the contribution levels were as follows. USS: The latest actuarial valuation of the scheme was at 31 March 2008. It was assumed that salary increases would be 4.3% per annum and pensions would increase by 3.3% per annum. In relation to past service liabilities it was assumed that the valuation rate of return would be 4.4% per annum, and in relation to future service liabilities it was assumed that the valuation rate of interest would be 6.1% per annum.

OSPS: The latest actuarial valuation of the scheme was at 31 July 2007. It was assumed that salary increases would be 4.8% per annum and pensions would increase by 3.3% per annum. It was assumed that the valuation rate of interest would be 6.9% per annum in relation to the period up to retirement and 4.9% per annum in relation to the period after retirement.

#### 5 PENSION SCHEMES (Continued)

Results of the latest actuarial valuations of the two schemes are	Regults of the	latest actuarial	valuations of	the two s	chemes are:
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	USS	OSPS
Date of valuation	31/3/08	31/7/07
Value of liabilities	£28,135m	£322m
Value of assets	£28,842m	£279m
Funding Surplus/(Deficit)	£707m	(£43m)
Funding Ratios:		
Technical Provisions basis	103%	87%
Statutory Pension Protection Fund basis	107%	95%
"Buy-out" basis	79%	71%
Estimated FRS17 basis	104%	89%
Recommended Employer's contribution rate (as % of pensionable salaries)	16%	21.5%

#### Universities Superannuation Scheme (USS)

The USS actuary will undertake an actuarial valuation of the Scheme as at 31 March 2011, the results of which are not expected to be finalised until December 2011, with publication of the final results in 2012.

In the light of the considerable swings in markets since the valuation date, the nature of the demographic and financial assumptions used in the ongoing and solvency valuations, the significant positive cash flows and equity orientated investment strategy, USS' actuary recommended, and the Trustee agreed, that the small ongoing funding surplus should be carried forward to the next valuation. Since 31 March 2008, global investment markets have continued to fluctuate and the actuary has estimated that the funding level has fallen from 103% at 31 March 2008 to 91% (a deficit of £3,065m) at 31 March 2010. This estimate is based on the funding level at 31 March 2008, adjusted to reflect the fund's actual investment performance over the two years and changes in market conditions (market conditions affect both the valuation rate of intrerest and also the inflation assumption which in turn impacts on the salary and pension increase assumptions). On the FRS17 basis, the actuary estimated that the funding level at 31 March 2010 was 80% and on a buy out basis was approximately 57%.

The USS employer contribution rate required for future benefits alone at the date of the valuation was 16.0% of total pensionable salaries and the Trustee company, on the advice of the actuary, decided to implement the increase from 14% to 16% on 1 October 2009. The pension charge recorded by the College during the accounting period was equal to the contributions payable of £247k (2009: £216k).

# University of Oxford Staff Pension Scheme (OSPS)

The OSPS actuarial valuation as at 31 July 2007 identified a required long-term employer contribution rate of 17.85% of total pensionable salaries, but also a funding deficit of £43.2m. The University, on behalf of all employers participating in the scheme, has agreed with the trustees of OSPS to address this deficit by increasing the employer contribution rate to the previously agreed rate of 21.5% of total pensionable salaries with effect from 1 August 2008. The actuary has certified that the additional 3.65% contribution should eliminate the deficit by 31 July 2025.

The contributions payable by the College during the accounting period were equal to 21.5% of total pensionable salaries and the pension charge recorded by the College during the accounting period was equal to the contributions payable of £307k (2009: £306k).

6 ANALYSIS OF EXPENDITURE			Other		
			operating	2010	2009
	Staff costs	Depreciation	expenses	Total	Total
	£000's	£000's	£000's	s'000£	£000's
Academic	2,354	-	1,293	3,647	3,602
Residences, catering and conferences	1,429	-	943	2,372	2,526
Premises	428	225	1,860	2,513	1,644
College administration	464	<u>.</u>	113	577	626
Fundraising	385	-	277	662	546
Other	103	-	28	131	158
	5,163	225	4,514	9,902	9,102
Contribution under Statute XV				90	43
Total expenditure				9,992	9,145
Other operating expenses include:					
auditors remuneration in respect of the	ese financial st	atements	-	29	27

7	SURPLUS FOR THE YEAR	2010 £000's	2009 £000's
	College's surplus for the year	223	441
		223	441

## 8 TANGIBLE FIXED ASSETS

CONSOLIDATED AND COLLEGE

	Freehold
	Land & buildings
	£000's
Cost	
At start of year	11,840
Additions	1,417
Impairment charge	(1,105)
At end of year	12,152
	<del></del>
Depreciation	
At start of year	2,344
Charge for period	225
g	
At end of year	2,569
The different years	<del>2</del>
Net book value	
	9,583
At end of year	9,505
	0.400
At start of year	9,496

# 9 FIXED ASSET INVESTMENTS

At start of year Net investments	CONSOLIDATED £000's 3,207 201			COLLEGE £000's 3,207 201
At end of year		3,408		3,408
	CONSOLIDATED COI		LLEGE	
	2010	2009	2010	2009
	£000's	s'000£	£000's	£000's
Investments stated at market value				
Properties	100	100	100	100
Listed securities	3,308	3,107	3,308	3,107
Total at end of year	3,408	3,207	3,408	3,207

The College owns 100% of the issued share capital of Balliol Developments Limited, a company incorporated in England and Wales. The principal business activity of Balliol Developments Limited is the construction and project management of new student accommodation for Balliol College.

10	<b>ENDOWMENT</b>	ASSET	INVESTMENTS
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10 ENDOWMENT ASSET INVEST	MENTS					
	C	ONSOLIDATE	D		COLLEGE	
	Securities	Land &		Securities	Land &	
	& cash	property	Total	& cash	property	Total
	£000's	£000's	£000's	£000's	£000's	£000's
At market value	40 7700	0.700	F0 F00	04.000	2.700	20.742
At start of year	49,728	3,780	53,508	34,963	3,780	38,743
Appeal Funds transfer to College	-	-	- 985	14,765 985	_	14,765 985
Purchases at cost	985 (1,203)	-	(1,203)	(1,203)	_	(1,203)
Decrease in cash held Revaluation gains	4,267	474	4,741	4,267	474	4,741
Revaluation gail is				<u></u>	<del></del>	
At end of year	53,777	4,254	58,031	53,777	4,254	58,031
Analysed as:						
Equities (listed)	39,897			39,897		
Cash	2,143			2,143		
Other net assets	11,737			11,737		
	53,777			53,777		
Historical cost at end of year	55,726			55,726		
11 DEBTORS				OOLIDATED	00	U FOF
•				SOLIDATED	2010	LLEGE 2009
			2010 £000's	2009 £000's	£000's	£000's
Amounts falling due within one ye	ar					,
Trade debtors			95	88	95	88
Amounts owed by College men			139	126	139	126
Amounts owed by group under			_	-	-	489
Prepayments and accrued inco	me		756	681	756	679
			990	895	990	1,382
12 CREDITORS: AMOUNT FALLI	NG DUE WITH	IIN ONE YEA		SOLIDATED	CO	LLEGE
			2010	2009	2010	2009
			£000's	£000's	£000's	£000's
Trade creditors			112	354	112	354
College Contribution			150	131	150	131
Social security and other taxation			114	104	114	104
Accruals and deferred income			225	187	225	179
Other creditors			347	285	347	285
			948	1,061	948	1,053
13 CREDITORS: AMOUNT FALLI	NG DUE AFTI	ER MORE TH			00	LLEGE
			2010	ISOLIDATED 2009	2010	2009
			2010 £000's	2009 £000's	£000's	£000's
Other creditors			77700 9	2000 8	20003	2,096
Other oradiois						
						2,096

14 ENDOWMENTS CONS		ONSOLIDATE	ISOLIDATED		COLLEGE	
	Specific	General	Total	Specific	General	Total
	£000's	£000's	£000's	£000's	£000's	£000's
At start of year	26,762	26,746	53,508	25,580	13,163	38,743
Appeal Funds transfer to College	-	-	-	1,182	13,583	14,765
Endowment transfer	(205)	205	-	(205)	205	-
New endowments received	288	1,136	1,424	288	1,136	1,424
Designated reserves transferred						
to/(from) endowment	4	(203)	(199)	4	(203)	(199)
Appreciation of endowment						
investments	1,664	3,084	4,748	1,664	3,084	4,748
Income receivable from						
endowment asset investments	399	595	994	399	595	994
Transferred to income and						
expenditure account (note 3)	(399)	(2,045)	(2,444)	(399)	(2,045)	(2,444)
At end of year	28,513	29,518	58,031	28,513	29,518	58,031

Endowments comprise those funds which are regarded as for the long term and which fundamentally underpin and sustain the operation of the College at its desired level of activity.

Specific Endowments are those bequests and gifts where the use of the capital and income, or only the income, is for a specific purpose or activity so designated by the donor and which can only be used for that purpose or activity.

General Endowments represent the corporate capital of the College and include bequests and gifts where the use of the capital and income, or only the income is for the general purposes of the College. Part of these funds may have been designated for a particular purpose by the Governing Body.

#### 15 RESERVES

CONSOLIDATED	COLLEGE	
£000's	£000's	
8,627	6,478	
•	2,149	
199	199	
(276)	(276)	
69	69	
8,619	8,619	
	£000's 8,627 - 199 (276) 69	

Designated reserves are those reserves set aside by the College to be used for a special purpose, and which do not form part of College endowments. At 31st July 2010 they comprised:

Reserve for replacement and maintenance of functional buildings Building project loan fund Trust funds accumulated balances Other designated reserves	£000's 2,051 1,542 3,552 1,474		£000's 2,051 1,542 3,552 1,474
	8,619		8,619
REVALUATION RESERVE CONSOLIDATED AND COLLEGE	2010 £000's	2009 £000's	
At start of year Appreciation/(depreciation) in value of fixed asset investments	145 201	892 (747)	
At end of year	346	145	

# 15 RESERVES (continued)

GENERAL RESERVES			
	CONSOLIDATED AND COLLEGE		
	2010 2009		
	£000's	£000's	
At start of year	9,759	9,866	
Surplus for the year	223	441	
Transfers from designated reserves	276	(335)	
Appreciation in value of short term investment	56	(213)	
At end of year	10,314	9,759	
	CONSOLIDATED AND COLLEGE		
	2010	2009	
	£000's	£000's	
Representing:			
Capital reserve	8,107	8,332	
College general reserve	2,207	1,427	
	10,314	9,759	

## **16 CAPITAL COMMITMENTS**

	CONSOLIDATED	NSOLIDATED AND COLLEGE			
	2010	2009			
	£000's	£000's			
Commitments contracted at 31 July					

# 17 RELATED PARTY TRANSACTIONS

FRS 8 "Related Party Disclosures", requires the disclosure of the details of material transactions between the reporting entity and any related parties. However, transactions between the College and its subsidiary and connected entities have not been disclosed in accordance with the exemption in FRS 8 paragraph 3(c). There were no other related party transactions.

# 18 RECONCILIATION OF CONSOLIDATED OPERATING SURPLUS TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

Surplus for the year Depreciation Endowment income and interest receivable (Increase)/decrease in stocks		2010 £000's 223 225 (2,644) 12	2009 £000's 441 225 (2,931) (18)
(Increase)/decrease in debtors		(95)	468
Increase/(decrease) in creditors		(113)	367
Net cash outflow from operating activities		(2,392)	(1,448)
19 ANALYSIS OF CHANGES IN NET FUNDS	2010 £000's	Changes £000's	2009 £000's
Cash at bank and in hand	1,420	(457)	1,877
Short term current asset investments	4,785	721	4,064
	6,205	264	5,941

# 20 ULTIMATE CONTROLLING PARTY

The Governing Body do not consider there to be an ultimate controlling party of Balliol College.