

# oneworld AT A GLANCE STATISTICS

As at 18 September 2011

	Today	AA	BA	IB	CX	AY	JL	LA	MA	MX	QF	RJ	S7	IT	AB	MH	With recruits
Flight code	°O																°O
Countries	147	54	81	43	32	31	20	20	33	15	17	37	23	9	44	31	149
Destinations	766	276	172	124	78	66	76	74	53	70	77	56	84	68	158	89	916
Daily departures	8,455	3,400	800	1,000	326	286	700	408	68	434	725	116	192	392	719	483	10,049
Passengers ('000)	303,707	105,163	30,573	26,000	26,796	7,139	39,734	17,293	3,053	11,100	27,907	3,022	5,927	12,046	33,593	15,700	365,046
RPKs (sched, millions)	690,411	201,950	106,078	49,612	96,558	19,222	62,785	33,147	3,428	17,887	78,947	7,805	12,992	12,046	45,244	32,894	780,595
ASKs (sched, millions)	876,088	246,617	136,640	62,158	115,748	25,127	91,635	42,335	5,115	25,233	97,523	10,986	16,971	13,062	58,780	47,838	995,768
Passenger load factor	78.8%	81.9%	77.6%	79.8%	83.4%	76.5%	68.5%	78.3%	67.0%	70.9%	81.0%	71.0%	76.6%	81.0%	76.8%	68.8%	78.4%
Fleet (operated)	2,315	914	240	176	159	63	250	118	22	114	189	29	41	66	169	125	2,675
Employees	277,754	78,250	35,778	20,435	21,592	7,578	46,287	18,967	1,171	8,450	32,489	4,608	2,149	7,400	8,900	20,000	314,054
Total revenue (m)		US\$22,170	EUR 12,318	HK\$ 89,524	EUR 2,023	JPY1,362,284	US\$ 4,523	HUF 88,164			AS 14,894	JD 685	RUB 39,822	INR52,710	EUR 3,723	MYR 13,500	
Total revenue (US\$ m)	4,976	22,170	16,488	11,477	2,685	16,379	4,523	420			15,955	966	1,312	1,171	4,976	4,500	103,022
Passenger revenue (m)		US\$ 19,087	EUR 14,798	HK\$ 59,354	EUR 1,179	JPY1,138,712 (Note)	US\$ 3,110	HUF 61,152			AS 12,042	JD 541	RUB 36,791	INR50,679	EUR 3,408	MYR 13,500	
Passenger revenue (US\$ m)	4,553	19,087	14,798	9,808	1,564	13,691 (Note)	3,110	292			12,900	763	1,212	1,126	4,553	4,500	76,524
Operating profit (m)		US\$308	EUR 225	HK\$ 14,086	(EUR 13)	JPY188,434	US\$ 623	(HUF 20,595)			AS 644	JD 16	(RUB 2,764)	(INR9,135)	EUR -9	MYR 264	
Operating profit (US\$ m)	-12	308	301	1,806	-17	2,266	623	-98			690	23	-91	-203	-12	88	5,696
Net profit (m)		(US\$471)	EUR 100	HK\$14,233	(EUR 33)	JPY188,434 (Note)	US\$ 420	(HUF 24,562)			AS 552	JD 10	RUB 97	(INR16,472)	EUR -97	MYR 599	
Net profit (US\$ m)	-130	-471	134	1,825	-44	2,266 (Note)	420	-117			591	14	3	-366	-130	175	2,164
Frequent flyer programme		AAdvantage	Executive Club	Iberia Plus	Marco Polo Club / Asia Miles	Finnair Plus	JAL Mileage Bank	Duna Club		Mexicana GO	Qantas Frequent Flyer	Royal Plus	S7 Priority	King Club	topbonus	Enrich	
Total FFP members (m)	110	67		4	4.5	0.6	21	3.6	0.2	0	8	0.2	0.4	1.6	2.4	TBA	111
Airport lounges		Admirals Club and Flagship Lounges	Galleries	Salas VIP	Cathay Pacific First and Business	Finnair Lounges	JAL First, Sakura, JAL Lounge, Arrival, Diamond Premier	LANPASS	Millennium+J2m, Malev	MexicanaElite	Qantas Club, First and Business	Crown Lounge	S7 Lounge	Kingfisher Lounge	airberlin Lounge	Golden Lounge	
Number of lounges	506	49	114	36	66	23	54	8	47	15	38	25	2	0	17	9	506
Main IT platform		Sabre moving to HP Jetstream	Amadeus	Amadeus	Moving to Amadeus	Amadeus	Axess	Amadeus, moving to Sabre	Amadeus	Amadeus	Amadeus	SITA	SITA	Sabre	Amadeus/Blank	SITA	
Chief Executive	Bruce Ashby	Gerard Arpey	Keith Williams	Rafael Sánchez-Lorenzo	John Slosar	Mika Vehviläinen	Masaru Onishi	Enrique Cuesto Plaza	Lorant Limburger	Alejandro Rodriguez	Alan Joyce	Hussein Dabbas	Vladimir Obyedkov	Sanjay Aggarwal	Hartmut Mehdorn	Ahmad Jauhari Yahya	Bruce Ashby
Headquarters	New York, USA	Fort Worth, Texas, USA	London, UK	Madrid, Spain	Hong Kong	Helsinki, Finland	Tokyo, Japan	Santiago, Chile	Budapest, Hungary	Mexico City, Mexico	Sydney, NSW, Australia	Amman, Jordan	Moscow, Russia	Mumbai, India	Berlin, Germany	Kuala Lumpur, Malaysia	New York, USA
Year of formation	1999	Traces its origins back to 1926	Traces its origins back to 1919	1927	1946	1923	1951	1929	1946	1921	1920	1963	1992	2005	1978	1947	1999
Started offering oneworld services and benefits	1-Feb-99	1-Feb-99	1-Feb-99	1-Sep-99	1-Feb-99	1-Sep-99	1-Apr-07	1-Jun-00	1-Apr-07	10-Nov-09	1-Feb-99	1-Apr-07	15-Nov-10	TBA early 2012	TBA early 2012	TBA late 2012	1-Feb-99
Ownership	100% owned by its member airlines	Wholly owned subsidiary of AMR Corporation, which is a publicly traded company on the New York Stock Exchange	100% owned by International Airlines Group (www.iairgroup.com)	Public company listed on the Hong Kong and London Stock Exchange. Major shareholders are Swire Pacific (44%) and Air China (30%)	Publicly quoted on Helsinki Stock Exchange and in SEAQ system on London Stock Exchange. Finnish Government is majority owner with 65.8% holding	Private company with majority stakes held by Enterprise Turnaround Initiative Corporation of Japan	Publicly traded company, listed on the New York and Santiago Stock Exchanges. Majority shareholders hold 61% of the stock.	96.5% owned by Hungarian state, 3.5% by Hungarian AirBridge Consortium	Owned by group of Mexican investors	Public company listed on the Australian Securities Exchange.	Public company listed on the Amman Stock Exchange. Jordanian government has 29% holding, and a company in M1 Group 19%.	Privately-owned, S7 Group has 64% of S7 Airlines, Russian state has 25%. Other private investors own a further 11%.	Part of UB Group	Public limited company	Quoted on Kuala Lumpur stock exchange. Biggest shareholder is Malaysian government	100% owned by its member airlines	
Website	oneworld.com	aa.com	ba.com	iberia.com	cathaypacific.com	finnair.com	jal.com	lan.com	malev.com	mexicana.com	qantas.com	ij.com	s7.ru	flyingfisher.com	airberlin.com	malaysiaairlines.com	oneworld.com
oneworld affiliates	#	AmericanEagle, American Connection	BA CityFlyer, Comair, Sun-Air	Iberia Regional Air Nostrum	Dragonair (KA)	0	JAL Express, J-AIR, Japan Transocean Air	LAN Argentina (4M), LAN Ecuador (XL), LAN Express (LU), LAN Peru (LP)	0	MexicanaClick, MexicanaLink	QantasLink-Airlink (National Jet Systems), Eastern Australia Airlines, Jetconnect	0	Globus	0	NIKI	#	
Figures for year to		31-Dec-10	31-Dec-10	31-Dec-09	31-Dec-10	31-Dec-10	31-Mar-11	31-Dec-10	31-Dec-10	31-Dec-09	30-Jun-11	31-Dec-10	31-Dec-10	See notes	31-Dec-10	31-Dec-10	

Notes: airberlin, Kingfisher Airlines and Malaysia Airlines are oneworld members elect and will join the alliance during 2012. Data for Mexicana is for the period immediately prior to its suspension of services in August 2010. Destinations include those announced but not yet commenced. Financial information and data on RPKs, ASKs and load factor is for each member's latest full financial year, and applies to the member airline alone and wholly-owned affiliates. All financial years end 31 December, except for JL and IT (31 March) and QF (30 June). JL has not yet published its net profit for the past year, so operating profit is given also as net, and its passenger revenue also includes other airline revenues. Qantas operational data covers the elements of the Qantas group that are part of oneworld (ie excluding Jetstar), whereas Qantas financial data is for the whole Qantas group. Kingfisher Airlines operational data for year to end March 2011, while its financial data is for the year to end March 2010.



74,142	206,044
51,470	153,048
5,189	11,392
1,747	4,328