McCom It's all good" Fast facts

McCain Foods Limited is an international leader in the frozen food industry, employing 19,000 people and operating 50 production facilities on **six continents**. A privately owned Canadian company, McCain generates annual sales in excess of **CDN\$6 billion**. While potatoes are at the heart of our offering, we also produce many other food products, including pizza, appetizers, oven meals, juice and desserts. The company's products can be found in thousands of restaurants and supermarket freezers in more than 160 **countries** around the world. McCain also owns The Day & Ross Transportation Group, one of the largest transportation companies in Canada.

#### Headquarters

#### Corporate Executive Headquarters McCain Foods Limited

431 King Street West, 3rd Floor Toronto, Ontario, Canada M5V 1K4 Phone: (416) 955-1700 Fax: (416) 955-1750 contactus@mccain.com www.mccain.com Global Headquarters McCain Foods Canada 8800 Main Street Florenceville-Bristol, New Brunsiwck, Canada E7L 1B2 The Day & Ross Transportation Group 398 Main Street Hartland, New Brunswick Canada E7P 1C6 Phone: 1-800-561-0013 www.dayrossgroup.com

#### McCain Produce

317 Main Street Florenceville, New Brunswick Canada E7L 3G8 Phone: (506) 392-3036

Products & Services

# McCain is a leading manufacturer of French fries

and frozen potato specialties. We also produce other foods, including pizza, appetizers, oven meals, vegetables and juice for both the retail and foodservice industries.

#### Day & Ross Transportation

**Group** and its divisions provide general freight, courier and warehousing services across North America.

McCain Produce grows and sells seed potatoes globally.

## One of every three French fries around the world is a McCain fry.

Operations

#### McCain Foods:

- Across six continents50 manufacturing
  - facilities
- 44 sales offices
- 36,700 supplier partners
- 3,200 grower partners

### Day & Ross Transportation Group:

- 80 terminals across Canada
- Operations across North America and globally

#### **McCain Produce:**

Foreston Elite Seed
Potato Farm in New
Brunswick,
Canada

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Global Sales	CDN\$6 billion. Our food products are sold in more than 160 countries.
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Corporate Structure	<b>Privately held company.</b> McCain's shareowners are members of the McCain family. Two Boards oversee the company: <b>Holdco</b> (McCain Foods Group Inc., the family holding company) and <b>Opco</b> (McCain Foods Limited, the operating company). Four independent directors sit on the Opco Board, providing additional oversight to the company's professional management team and
	business operations.
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Employees	<b>19,000 across six continents.</b> More than 4,000 of these employees are with The Day & Ross Transportation Group.
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Strategy	Creating Our Future: Our business strategy is designed to drive sustainable, profitable growth. Led by the commitment
	of our talented people, our vision is to grow McCain by making food people love while contributing to the wellbeing of our stakeholders. We are creating our future today:
	1. Creating one aligned global organization
	2. Leveraging scale, technology and science for competitive advantage and differentiation
	3. Bringing the goodness of McCain potatoes and value-added food products to all
	4. Transforming Day & Ross into a full service transportation company
	Our strategy is built on our philosophy of <b>McCain It's All Good.</b> We are growing our business by creating the future we want driven by good people, making good food from good ingredients that make people feel good.
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