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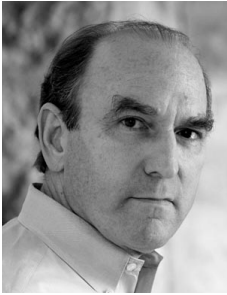
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shaping today’s international agenda.*

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foreign policy debate by writing books,
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important challenges facing the United
States and the world.*

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Senior Fellow for Middle Eastern Studies

Former senior director for democracy and human rights, senior director for the Near East, and deputy national security adviser handling Middle East affairs in the George W. Bush administration. Former assistant secretary of state for UN affairs, human rights, and Latin America in the Reagan administration.



EXPERTISE

- U.S. policy in the Middle East
- Israel-Palestinian affairs
- democracy promotion
- human rights policy
- U.S. foreign policy

EXPERIENCE

Member, U.S. Holocaust Memorial Council (2009–present); Deputy Assistant to the President and Deputy National Security Adviser for Global Democracy Strategy (2005–2009); Special Assistant to the President and Senior Director of the National Security Council for Near East and North African Affairs (2002–2005); Special Assistant to the President and Senior Director of the National Security Council for Democracy, Human Rights, and International Organizations (2001–2002); Member (1999–2001) and Chairman (2000–2001), U.S. Commission on International Religious Freedom; President, Ethics & Public Policy Center (1996–2001); Senior Fellow, Hudson Institute (1989–96); Assistant Secretary of State for Inter-American Affairs (1985–89); Assistant Secretary of State for Human Rights and Humanitarian Affairs (1981–85); Assistant Secretary of State for International Organization Affairs (1981); Special Counsel, then Chief of Staff to Senator Daniel P. Moynihan (1977–79); Special Counsel to Senator Henry M. Jackson (1975–76); Assistant Counsel, U.S. Senate Permanent Subcommittee on Investigations (1975)

LANGUAGES

French (fluent), Spanish (fluent)

HONORS

Secretary of State's Distinguished Service Award (1988)

SELECTED PUBLICATIONS

Undue Process (1993); *Security and Sacrifice* (1995); *Faith or Fear: How Jews Can Survive in a Christian America* (1997); *Close Calls: Intervention, Terrorism, Missile Defense and "Just War" Today* (editor); *Honor Among Nations: Intangible Interests and Foreign Policy* (editor); *The Influence of Faith: Religion and American Foreign Policy* (editor)

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Director and senior strategist for commodity cross-asset strategy at Citigroup and adjunct assistant professor at Columbia University School of International and Public Affairs. Current research focuses on energy, finance, and international economics.



New York, NY

EXPERTISE

- international finance
- global economy
- energy security

EXPERIENCE

Head of Commodity Portfolio Strategy, Citigroup; Assistant Professor, Columbia University; previously Head of U.S. Economics Research, Citadel Investment Group; Portfolio Engineer, Barclays Capital; Energy Economist, Lehman Brothers; Research Associate, National Bureau of Economic Research; Teaching Assistant, Harvard University

LANGUAGES

English, French, Korean, limited Japanese

HONORS

Starr Fellowship, Harvard University; Harvard University Presidential Fellowship

SELECTED PUBLICATIONS

“Financial Flows and Commodity Price Behavior,” Lehman Brothers Research Special Report; “Improving Energy Market Regulation: Domestic and International Issues,” Council on Foreign Relations Working Paper; “Crude or Refined: Understanding Oil Dynamics through Crack Spreads,” Columbia University Working Paper (with Leonid Kogan); “Revisiting the 1970s Stagflation: Oil Shocks or Monetary Policy?” Federal Reserve Bank of New York Working Paper (with Robert Rich)

Edward Alden

Bernard L. Schwartz Senior Fellow

Former Washington bureau chief at the *Financial Times*. Latest book, *The Closing of the American Border*, examines U.S. visa and border policies in the wake of the terrorist attacks of September 11, 2001. Director of the CFR Renewing America publication series.



EXPERTISE

- U.S. economic competitiveness
- U.S. trade policy
- visa and immigration policy

HONORS

Finalist, J. Anthony Lukas Book Prize (2009); Society of Publishers in Asia Award for Editorial Excellence in Explanatory Reporting, for stories on China's RMB revaluation in the *Financial Times* (2006); British Columbia Newspaper Award for General Excellence, "The New Face of Labor," *Vancouver Sun* (1997); Canadian National Magazine Awards, silver medal (1986), gold medal (1984); Institute on Global Conflict and Cooperation Fellowship (1989); MacArthur Foundation Graduate Fellowship (1986); Mellon Fellowship in the Humanities (1986)

SELECTED PUBLICATIONS

U.S. Trade and Investment Policy, CFR-sponsored Independent Task Force report (codirector, Council on Foreign Relations Press, 2011); *U.S. Immigration Policy*, CFR-sponsored Independent Task Force report (director, Council on Foreign Relations Press, 2009); *The Closing of the American Border: Terrorism, Immigration, and Security Since 9/11* (HarperCollins, 2008)

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Vice president of energy research at IHS Cambridge Energy Research Associates (IHS CERA).
Current work focuses on energy and national security issues.



EXPERTISE

- energy, natural resources
- gas, oil solar energy
- climate change
- energy and national security

EXPERIENCE

Vice President of Energy Research, IHS
Cambridge Energy Research Associates (IHS
CERA); Chief Adviser of Energy and Climate
Policy, BP

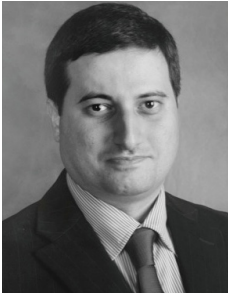
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Mohamad Bazzi

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Journalism professor at New York University. Former Middle East bureau chief at *Newsday*. Currently working on a project about sectarian politics in the Middle East.



EXPERTISE

- Islamic militancy
- Shiite politics
- Regional politics in the Arab world
- U.S. policy in the Middle East

REGIONAL FOCUS

- Lebanon
- Syria
- Iraq

EXPERIENCE

Assistant Professor, New York University (2007–present); Edward R. Murrow Press Fellow, Council on Foreign Relations (2007–2008); Middle East Bureau Chief, *Newsday* (2003–2007); United Nations Bureau Chief, *Newsday* (2002); Staff Writer, *Newsday* (1998–2001)

HONORS

Arthur Ross Award for Distinguished Reporting and Analysis on Foreign Affairs, American Academy of Diplomacy (2008); Award for Best In-Depth Reporting on Religion, American Academy of Religion (2008); Elizabeth Neuffer Memorial Prize, United Nations Correspondents Association (2005); James Aronson Award for Social Justice Journalism (2004); News Analysis Award, New York Society of the Silurians (2004); Daniel Pearl Award for Outstanding Reporting on South Asia, South Asian Journalists Association (2002)

SELECTED PUBLICATIONS

“Welcome to the Counter-Jihad,” *New York Times* (September 9, 2011); “We Don’t Want to Lose You, But We Think You Ought to Go,” *London Review of Books* (June 2011); “What Did Qaddafi’s Green Book Really Say?” *New York Times* (May 29, 2011); “Dark Days for Syria,” *Nation* (April 27, 2011); “Khomeini’s Long Shadow,” *ForeignAffairs.com* (June 21, 2010); “The Syrian Crackdown,” *Nation* (February 26, 2010)

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Rachel Beer

National Intelligence Fellow

Senior intelligence analyst on national security effects of climate change, with experience in Middle East politics and counterterrorism. Current work examines Middle East regional dynamics and political and security effects of climate and environmental stresses.



EXPERTISE

- intelligence
- climate change/global warming

REGIONAL FOCUS

- Middle East

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John B. Bellinger III

Adjunct Senior Fellow for International and National Security Law

Partner at Arnold & Porter, LLP. Former legal adviser for the U.S. Department of State and National Security Council. Currently directing a roundtable series on international and national security law.



EXPERTISE

- international law and international criminal justice
- international humanitarian law and human rights law
- international criminal tribunals, including the International Criminal Court
- treaty law
- international and domestic law applicable to counterterrorism operations, including detention policies
- intelligence law and covert action
- U.S. national security organization and process
- U.S. national security statutes

EXPERIENCE

Legal Adviser, Department of State (2005–2009); Senior Associate Counsel to the President and Legal Adviser, National Security Council (2001–2005); Counsel for National Security Matters, Department of Justice (1997–2001); Of Counsel, Senate Select Committee on Intelligence (1996); General Counsel, Commission on the Roles and Capabilities of the U.S. Intelligence Community (1995–96); Special Assistant to the Director of Central Intelligence (1988–91)

HONORS

Secretary's Distinguished Service Award, Department of State (2009)

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Washington, DC

Captain Melissa Bert, USCG

Military Fellow, U.S. Coast Guard

Most recently commanded the U.S. Coast Guard Sector Juneau as captain of the port for Southeastern Alaska, responsible for maritime operations throughout the region. During previous tours, served as special assistant to the commandant, Admiral Thad Allen, and deputy staff judge advocate for the Coast Guard Southeastern Region of the U.S. and Caribbean, as well as other operational assignments both at sea and ashore. Graduate of the Coast Guard Academy, George Washington University School of Law, and Naval War College. Previously a national security fellow at the Harvard Kennedy School.



EXPERTISE

- maritime international law
- arctic environmental protection and security

EXPERIENCE

Commander, Coast Guard Sector Juneau, with statutory responsibilities as Captain of the Port, Federal Maritime Security Coordinator, Federal Oil Spill Response Coordinator, and Officer in Charge of Marine Inspection for Southeast Alaska; Speechwriter/Strategic Communications Officer for former Coast Guard Commandant Admiral Thad Allen; Judge Advocate, including assignments as a military prosecutor and judge; Deck Watch Officer; Navigator and Executive Officer; Criminal Justice Adjunct Professor, George Washington University

SELECTED PUBLICATIONS

“The Arctic in Transition: A Call to Action,” *Journal of Law and Commerce* (coauthor, October 2009); “Ratifying the Law of the Sea Convention,” *Boston Globe* (coauthor, March 16, 2009); “Don’t Deep Six Law of Sea Pact,” *St. Petersburg Times* (coauthor, February 26, 2009); “United States would benefit from Sea Rules Treaty,” *Florida Sun Sentinel* (coauthor, March 11, 2009)

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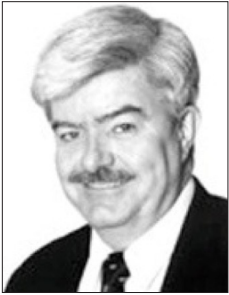
HONORS

Military decorations, including three Meritorious Service Medals; Judge Advocates Association Outstanding Career Armed Services Attorney (2006); United Way American Values Award Recipient (2004); American Bar Association Young Military Lawyer of the Year, U.S. Coast Guard (1997)

Richard K. Betts

Adjunct Senior Fellow for National Security Studies

Author of *American Force: Dangers, Delusions, and Dilemmas in National Security* and professor at Columbia University. Commissioner to the National Commission on Terrorism and former staff member of the Senate Intelligence Committee. Current work examines the U.S. national security agenda.



EXPERTISE

- intelligence and U.S. defense policy
- military strategy
- political and military intelligence
- international conflict
- terrorism

EXPERIENCE

Professor of Political Science and Director of the Saltzman Institute of War and Peace Studies, Columbia University (current); Member, National Commission on Terrorism (1999–2000); Member, National Security Advisory Panel of the Director of Central Intelligence (1993–99); Senior Fellow, Brookings Institution (1981–90); Staff Member, National Security Council (1977); Staff Member, Senate Select Committee on Intelligence (1975–76)

SELECTED PUBLICATIONS

American Force (Columbia University Press, 2012); *Conflict After the Cold War*, 3rd ed. (editor, Pearson, 2008); *Enemies of Intelligence* (Columbia University Press, 2007); *Paradoxes of Strategic Intelligence* (coeditor, Cass, 2003); *Military Readiness* (Brookings Institution Press, 1995); *Soldiers, Statesmen, and Cold War Crises*, 2nd ed. (Columbia University Press, 1991); *Nuclear Blackmail and Nuclear Balance* (Brookings Institution Press, 1987); *Surprise Attack* (Brookings Institution Press, 1982); *Cruise Missiles: Technology, Strategy, Politics* (editor, Brookings Institution Press, 1981); *The Irony of Vietnam* (coauthor, Brookings Institution Press, 1979)

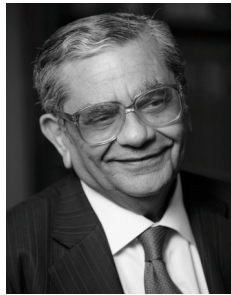
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Author of *In Defense of Globalization*, special adviser to the UN and the World Trade Organization, and professor of economics and law at Columbia University. Latest book, *Termites in the Trading System*, discusses the deleterious effects of preferential trade agreements.



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EXPERTISE

- international trade
- economic policy reforms
- immigration

REGIONAL FOCUS

- India

EXPERIENCE

University Professor, Columbia University (current); Member, UN Secretary-General Kofi Annan's High-level Advisory Group of the NEPAD Process in Africa; External Adviser to the Director-General of the WTO (2001); Special Policy Adviser to the UN on Globalization (2000); Economic Policy Adviser to the Director-General of the General Agreement of Tariffs and Trade (1991–93); Ford International Professor of Economics, Massachusetts Institute of Technology (1968–80)

LANGUAGES

Gujarati, Hindi

HONORS

Order of the Rising Sun, Gold and Silver Star (Japan, 2006); Seidman Distinguished Award in International Political Economy (1998); Freedom Prize (Switzerland); Kenan Enterprise Award (United States); Bernhard Harms Prize (Germany); Mahalanobis Memorial Medal (India); John R. Commons Award (United States); Honorary Degrees from Sussex, Rotterdam, London School of Economics, and other universities

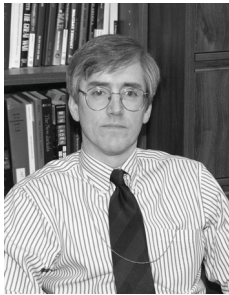
SELECTED PUBLICATIONS

Skilled Migration Today: Prospects, Problems and Policies (Oxford University Press, 2009); *Offshoring of American Jobs: What Responses from U.S. Economic Policy?* (MIT Press, 2009); *In Defense of Globalization* (Oxford University Press, 2004); *Free Trade Today* (Princeton University Press, 2002); *The Wind of the Hundred Days* (MIT Press, 2000); *A Stream of Windows: Unsettling Reflections on Trade, Immigration, and Democracy* (MIT Press, 1998); *India in Transition: Freeing the Economy* (Oxford University Press USA, 1993); *World Trading System at Risk* (Prentice Hall Europe, 1991); *Protectionism* (MIT Press, 1988); *Economics & Politics* (founder and editor); *Journal of International Economics* (founder)

Stephen Biddle

Roger Hertog Senior Fellow for Defense Policy

Award-winning author of *Military Power: Explaining Victory and Defeat in Modern Battle*. Former Elihu Root chair of military studies at the U.S. Army War College Strategic Studies Institute. Current work examines U.S. defense policy and strategy.



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EXPERTISE

- U.S. national security policy
- counterinsurgency in Afghanistan and Iraq
- military strategy and the conduct of war
- technology in modern warfare
- recent operations in the war on terror

EXPERIENCE

Elihu Root Chair of Military Studies, U.S. Army War College, Strategic Studies Institute (2006); Associate Professor of National Security Studies, U.S. Army War College, Strategic Studies Institute (2001–2005); Assistant Professor, Department of Political Science, University of North Carolina at Chapel Hill (1998–2002); research staff member, Institute for Defense Analyses (1987–97)

HONORS

Arthur Ross Book Award Silver Medal, Council on Foreign Relations (2005); Huntington Prize, Harvard University (2005); Koopman Prize, Institute for Operations Research and Management Science (2005); Madigan Award, Army War College Foundation (2005); U.S. Army Superior Civilian Service Medal (2003 and 2006); U.S. Army Commander's Award for Public Service (2007); Rist Prize, Military Operations Research Society (2000); Impact Prize, Military Operations Research Society (1999); Barchi Prize, Military Operations Research Society (1997)

SELECTED PUBLICATIONS

"The Difference Two Years Make," *American Interest* (September/October 2011); "Defining Success in Afghanistan," *Foreign Affairs* (July/August 2010); "Is It Worth It? The Difficult Case for War in Afghanistan," *American Interest* (July/August 2009); "The 2006 Lebanon Campaign and the Future of Warfare: Implications for Army and Defense Policy," Strategic Studies Institute (U.S. Army War College, September 2008); "Speed Kills: Reevaluating The Role of Speed, Precision, and Situation Awareness in the Fall of Saddam," *Journal of Strategic Studies* (February 2007); "Seeing Baghdad, Thinking Saigon: The Perils of Refighting Vietnam in Iraq," *Foreign Affairs* (March/April 2006); "Allies, Air Power, and Modern Warfare," *International Security* (Winter 2005–2006); *Military Power: Explaining Victory and Defeat in Modern Battle* (Princeton University Press, 2004); "Democracy and Military Effectiveness: A Deeper Look," *Journal of Conflict Resolution* (August 2004); "Afghanistan and the Future of Warfare," *Foreign Affairs* (March/April 2003); "Victory Misunderstood: What the Gulf War Tells Us About the Future of Conflict," *International Security* (Fall 1996); "Technology, Civil-Military Relations, and Warfare in the Developing World," *Journal of Strategic Studies* (June 1996)

Robert D. Blackwill

Henry A. Kissinger Senior Fellow for U.S. Foreign Policy

Former deputy assistant to the president, deputy national security adviser for strategic planning, and presidential envoy to Iraq under George W. Bush. U.S. ambassador to India from 2001 to 2003. Current work focuses on American foreign policy writ large as well as American foreign policy toward India, Pakistan, and Afghanistan.



Washington, DC

EXPERTISE

- U.S. foreign policy
- transatlantic relations
- the United States and Asia
- Russia and the West
- the United States and the Middle East

EXPERIENCE

Senior Fellow, RAND Corporation (2008–2010); President, BGR International (2004–2008); Deputy Assistant to the President and Deputy National Security Adviser for Strategic Planning at the National Security Council, Presidential Envoy to Iraq, and Coordinator for U.S. policies regarding Afghanistan and Iran in the administration of President George W. Bush (2003–2004); U.S. Ambassador to India (2001–2003); Associate Dean and Faculty Chair for Executive Training Programs, Belfer Lecturer (1983–85, 1987–2001), John F. Kennedy School of Government, Harvard University; Special Assistant to President George H.W. Bush for European and Soviet Affairs (1989–90); former U.S. Ambassador to Conventional Arms Negotiations with the Warsaw Pact; Director for European Affairs at the National Security Council; Principal Deputy Assistant Secretary of State for Political-Military Affairs; Principal Deputy Assistant Secretary of State for European Affairs

HONORS

Bridge-Builder Award for role in transforming U.S.-India relations (2007); Commander's Cross of the Order of Merit, awarded by the Federal Republic of Germany (1990)

SELECTED PUBLICATIONS

Israel: A Strategic Asset for the United States (Washington Institute for Near East Policy, November 2011); *Russia and U.S. National Interests: Why Should Americans Care?* (Center for the National Interest/Belfer Center for Science and International Affairs, October 2011); *The United States and India: A Shared Strategic Future* (CFR–Aspen Institute India Joint Study Group Report, September 2011); *The Future of Transatlantic Relations*, CFR-sponsored Independent Task Force (director, Council on Foreign Relations Press, 1999); *Allies Divided: Transatlantic Policies for the Greater Middle East* (1997); *Arms Control and the U.S.-Russian Relationship*, CFR-sponsored Independent Task Force (director, Council on Foreign Relations Press, 1996)

Thomas J. Bollyky

Senior Fellow for Global Health, Economics, and Development

Expert on legal and regulatory issues in global health, technological innovation and delivery, and international trade. Adjunct professor of law, former U.S. trade negotiator.



EXPERTISE

- international law and regulatory policy
- tobacco and non-communicable diseases
- technological innovation and delivery
- international trade and investment
- intellectual property
- clinical trials
- import safety

EXPERIENCE

Consultant, Bill & Melinda Gates Foundation (2011–present); Adjunct Professor of Law, Georgetown Law Center; Member, Committee on Strengthening Food and Drug Regulation in Developing Countries, Institute of Medicine, National Academy of Sciences (2011–present); Research Fellow, Center for Global Development (2009–2011); Temporary Legal Adviser, World Health Organization (2010); Director, Intellectual Property and Innovation, Office of the United States Trade Representative (2005–2008); Debevoise & Plimpton LLP (2002–2005); Staff Attorney, AIDS Law Project, South Africa (2001–2002); Law Clerk, Chief Judge Edward R. Korman (2000–2001)

LANGUAGES

Hungarian (proficient)

HONORS

International Affairs Fellow, Council on Foreign Relations (2005); Fulbright Scholar, South Africa (2001)

SELECTED PUBLICATIONS

“Strategies for Sustainable Access to Treatment for the World’s Poorest,” *Stanford Journal of Law, Science, and Policy* (2011); “U.S. Engagement in Global Tobacco Control: Proposals for Comprehensive Funding and Strategies,” *Journal of the American Medical Association* (with Lawrence O. Gostin, 2010); “FDA’s Role in Improving the Development Pathway for Neglected Disease Therapies,” Testimony before the U.S. Senate Appropriations Subcommittee on Agriculture, Rural Development, the Food and Drug Administration, and Related Agencies (June 23, 2010); *Global Health Interventions for U.S. Food and Drug Safety* (Center for Strategic and International Studies, 2009); *Intellectual Property Rights and Climate Change: Principles for Innovation and Access to Low-Carbon Technology* (Center for Global Development, 2009); “R if C > P + B: A Paradigm for Judicial Redress of Socioeconomic Rights Violations,” *South African Journal on Human Rights* (2002)

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Max Boot

Jeane J. Kirkpatrick Senior Fellow for National Security Studies

Award-winning author, military historian, and adviser to military commanders and presidential candidates. Author of *War Made New: Technology, Warfare, and the Course of History, 1500 to Today* and *The Savage Wars of Peace: Small Wars and the Rise of American Power* and contributing editor to the *Los Angeles Times*. He is now finishing *Invisible Armies: An Epic History of Guerrilla Warfare from Ancient Times to the Present*, which will be released by W.W. Norton & Co. in January 2013.



EXPERTISE

- defense policy
- defense budget
- military history
- U.S. foreign policy
- terrorism and guerilla warfare

EXPERIENCE

Contributing Editor, *Weekly Standard* (current); Contributing Editor, *Los Angeles Times* (current); Defense Policy Adviser to Mitt Romney's 2012 presidential campaign; Senior Foreign Policy Adviser to John McCain's 2008 presidential campaign; Editorial Features Editor, *Wall Street Journal* (1997–2002); Writer and Editor, *Wall Street Journal* (1994–97); Writer and Editor, *Christian Science Monitor* (1992–94)

HONORS

Eric Breindel Award for Excellence in Journalism (2007); named one of “the 500 most influential people in the United States in the field of foreign policy,” World Affairs Councils of America (2004); Wallace M. Greene Award for best nonfiction book on the Marine Corps (2003); *Savage Wars of Peace* selected as one of the best books by the *Los Angeles Times*, *Washington Post*, and *Christian Science Monitor* (2002); two-time finalist, Gerald A. Loeb Award for Business Journalism

SELECTED PUBLICATIONS

Invisible Armies: An Epic History of Guerrilla Warfare from Ancient Times to the Present (W.W. Norton & Co, expected 2013); *War Made New: Technology, Warfare, and the Course of History, 1500 to Today* (Gotham Books, 2006); *The Savage Wars of Peace: Small Wars and the Rise of American Power* (Basic Books, 2002); *Out of Order: Arrogance, Corruption and Incompetence on the Bench* (Basic Books, 1998); regular contributions to the *New York Times*, *Washington Post*, *Wall Street Journal*, *Los Angeles Times*, *Commentary Magazine*, *Financial Times*, *Time*, *Weekly Standard*, and other publications.

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Karen Brooks

Adjunct Senior Fellow for Asia

Former director for Asian affairs on the staff of the National Security Council. Leading architect of U.S. policy toward Indonesia during the administrations of Presidents Bill Clinton and George W. Bush. Currently directing a roundtable series that focuses on Asia.



EXPERTISE

- democracy building
- conflict resolution
- trade agreements

REGIONAL FOCUS

- Asia
- Southeast Asia
- Indonesia

EXPERIENCE

President, KBC, LLC, and Senior Adviser, Northstar Equity Partners; Founder and Partner, BrooksBower Asia; Director for Asian Affairs, National Security Council (2001–2004); Member of the Policy Planning Staff in charge of Asia, U.S. Department of State (1999–2001); Special Adviser to the Assistant Secretary for East Asian and Pacific Affairs (1998–99)

LANGUAGES

Indonesian, Javanese, Mandarin, Thai

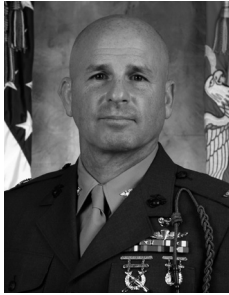
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Washington, DC

Colonel Willard A. Buhl, USMC

Military Fellow, U.S. Marine Corps

Recently commanded the Fifth Marine Regiment. Has served in a variety of command positions, including 3rd Battalion, 1st Marines in Iraq and Operation Al-Fajr. Previously served in the Office of the Secretary of Defense for Asian and Pacific Affairs, and has served in Iceland, Somalia, Panama, and throughout the Middle East.



EXPERTISE

- national military strategy
- national security strategy and policy
- counterinsurgency operations
- intelligence

REGIONAL FOCUS

- Southwest and Central Asia

EXPERIENCE

Eight unit deployments overseas to include four amphibious Marine Expeditionary Unit (MEU) deployments to the Mediterranean, Persian Gulf, and the Pacific.

LANGUAGES

Conversational German

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New York, NY

Colonel Kathryn A. Burba, USA

Military Fellow, U.S. Army

Recently deployed for one year to Afghanistan as logistics officer for the NATO Training Mission. Commanded a logistics Company, Battalion, and Brigade in the Republic of Korea over three tours. Served as the military aide to the secretary of the army and served twice on the Joint staff.



EXPERTISE

- national security
- logistics
- organizational leadership

REGIONAL FOCUS

- Asia

EXPERIENCE

Supply Platoon Leader in the 3rd Infantry Division, Germany; Battalion Logistics Officer in support of Operation Desert Shield/Desert Storm, Saudi Arabia; Company Commander of a supply company in 2nd Infantry Division, Korea; Logistician for the Chairman of the Joint Chiefs of Staff, Pentagon; Operations Officer for the Deputy Chief of Staff for Logistics at the Department of the Army Headquarters, Pentagon; Aide de Camp to the Secretary of the Army, Pentagon; Support Operations Officer and Executive Officer in the 1st Cavalry Division, Texas; Operational War Planner for the Chairman of the Joint Chiefs of Staff, Pentagon; Battalion Commander of a Support Battalion, 2nd Infantry Division, Korea; Chief of the Commanding General's Initiatives Group, Army Materiel Command, Virginia; Sustainment Brigade Commander, Korea; Coalition and Joint Logistics Officer for the Commander of the NATO Training Mission, Afghanistan

HONORS

President's National Security Medal from the Republic of Korea; Legion of Merit; two Bronze Stars; four Meritorious Service Medals; several other awards and decorations of varying degrees

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John Campbell

Ralph Bunche Senior Fellow for Africa Policy Studies

Career Foreign Service officer and former ambassador to Nigeria, 2004–2007. Political counselor at the U.S. Embassy in Pretoria during South Africa’s first nonracial elections, 1993–96. Book *Nigeria: Dancing on the Brink* published by Rowman & Littlefield, November 2010.



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EXPERTISE

- politics, conflict, and security
- health and education
- U.S.-Africa relations
- regional institutions
- globalization
- governance, democracy, and elections

REGIONAL FOCUS

- sub-Saharan Africa
- Nigeria
- South Africa

EXPERIENCE

U.S. Department of State Foreign Service Officer (1975–2007), including service twice in Nigeria: Political Counselor (1988–90); Ambassador (2004–2007); first accredited U.S. Ambassador to the Economic Community of West African States (2005–2007); additional overseas postings in Lyon, Paris, Geneva, and Pretoria; Deputy Assistant Secretary for Human Resources; Dean, School of Language Studies, Foreign Service Institute; Director, Office of UN Political Affairs; Visiting Professor of International Relations, University of Wisconsin–Madison (2007–2008); U.S. Department of State Mid-Career Fellow, Woodrow Wilson School, Princeton University; Lecturer, British and French History, Mary Baldwin College; Member, Board of Directors, American University of Nigeria, Yola, Nigeria (current); Member, Board of Directors, Col. Arthur D. Simons Center for the Study of Interagency Cooperation, Fort Leavenworth, KS (current)

HONORS

Superior and Meretorious Honor Awards, U.S. Department of State

SELECTED PUBLICATIONS

“Nigeria’s Battle for Stability” (*National Interest*, March–April 2012); Author: *Nigeria: Dancing on the Brink* (Rowman & Littlefield, 2010); Blog: Africa in Transition: Politics and Security in Today’s Africa, <http://blogs.cfr.org/campbell>; Author: “Electoral Violence in Nigeria” (Council on Foreign Relations Press, September 2010)

Blake Clayton

Fellow for Energy and National Security

Writing a book on market psychology and the global oil market. Current research focuses on energy markets and security as part of the program on energy and national security.



EXPERTISE

- energy markets, security, and policy
- commodities markets
- natural resource economics

EXPERIENCE

Senior Commodities Analyst and Head of Oil Research, Louis Capital Markets; Special Assistant to Matthew R. Simmons, Chairman Emeritus of Simmons & Company International; Researcher at the Oxford Institute for Energy Studies; Instructor in finance and economics, Oxford University

HONORS

Oxford University Doctoral Fellowship; University of Chicago Endowed Fellowship

SELECTED PUBLICATIONS

“Addressing the Risk of a Cuban Oil Spill” (coauthor, Council on Foreign Relations Press, March 2012); Blog: Energy, Security, and Climate, <http://blog.cfr.org/levi>

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Douglas Climan

Cyrus Vance Fellow in Diplomatic Studies

Senior State Department officer with experience in South Asia, Latin America's Southern Cone, and general development economics. Current work examines Afghan/Pakistan regional dynamics and international assistance paradigms.



EXPERTISE

- emerging market civil reconstruction
- peacekeeping
- rule of law in civil society development

EXPERIENCE

Principal Officer and U.S. Senior Civilian Representative to ISAF Regional Command–North, U.S. Consulate Mazar-e Sharif, Afghanistan (2009–2011); Economic Counselor, U.S. Embassy Buenos Aires (2006–2009); Economic Counselor, U.S. Embassy Kabul (2005–2006); Economic and Commercial Counselor, U.S. Embassy Islamabad (2002–2004)

LANGUAGES

Spanish (fluent), Portuguese (familiar)

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Jared Cohen

Adjunct Senior Fellow

Director of Google Ideas, Google Inc. Former member of the policy planning staff under both Secretaries of State Condoleezza Rice and Hillary Clinton.



EXPERTISE

- terrorism
- radicalization
- impact of connection technologies on twenty-first-century statecraft

REGIONAL FOCUS

- Iran

EXPERIENCE

Director of Google Ideas, Google Inc. (October 2010–present); Member of the Secretary of State’s Policy Planning Staff (September 2006–September 2010)

LANGUAGES

Swahili (fluent); Maa (conversant); Spanish (conversant); Arabic (limited); Farsi (limited)

HONORS

Secretary of State’s Meritorious Honor Award (summer 2010); Tribeca Film Festival Innovation Award (spring 2010); Secretary of State’s Meritorious Honor Award (fall 2008); Rhodes Scholarship (2004–2006)

SELECTED PUBLICATIONS

Children of Jihad: A Young American’s Travels Among the Youth of the Middle East (Gotham/Penguin, 2007); *One Hundred Days of Silence: America and the Rwanda Genocide* (Rowman & Littlefield, 2007); “Diverting the Radicalization Track” *Policy Review* (Fall 2009); “Iran’s Young Opposition: Youth in Post-Revolutionary Iran,” *SAIS Review of International Affairs*; “Iran’s Passive Revolution: Is Political Resistance Dead or Alive in Iran?” *Hoover Digest*

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New York, NY

Jerome A. Cohen

Adjunct Senior Fellow for Asia Studies

Internationally renowned expert on the Chinese legal system and professor at NYU School of Law. Current work examines the role of law in Asian countries.



EXPERTISE

- legal and business transactions in Asia
- international relations of East Asia
- international law

REGIONAL FOCUS

- China

EXPERIENCE

Professor, New York University School of Law (current); Senior Partner, Paul, Weiss, Rifkind, Wharton & Garrison (current); Professor, Director of East Asian Legal Studies and Associate Dean, Harvard University Law School (1964–81); Professor of Law, University of California, Berkeley, School of Law (1959–64)

SELECTED PUBLICATIONS

Investment Laws in Vietnam (Longman, 1990); *Contract Laws of the People's Republic of China* (coauthor, Longman, 1988); *People's China and International Law* (coauthor, Longman, 1974); *Taiwan and American Policy: The Dilemma in U.S.-China Relations* (Praeger, 1971); *The Criminal Process in the People's Republic of China: 1949–1963* (Harvard University Press, 1968)

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New York, NY

Isobel Coleman

Senior Fellow for U.S. Foreign Policy; Director of the Civil Society, Markets, and Democracy Initiative; and Director of the Women and Foreign Policy Program

Author of the book *Paradise Beneath Her Feet: How Women are Transforming the Middle East*.

Contributing author to *Restoring the Balance: A Middle East Strategy for the Next President*.

Coauthor of *Strategic Foreign Assistance: Civil Society in International Security*.



EXPERTISE

- economic development
- democratization
- civil society
- Islam

REGIONAL FOCUS

- Middle East
- Afghanistan
- Pakistan

EXPERIENCE

Adviser, Clinton Global Initiative (2010–present); former CEO and Chairman of a health-care services company (2000–2002); Partner, McKinsey & Company (1992–2000); Research Fellow, Brookings Institution (1990–91)

LANGUAGES

Japanese and Spanish (familiar)

HONORS

Marshall Scholar, Oxford University (1987–90); Brookings Research Fellow (1990–91)

SELECTED PUBLICATIONS

“Middle East: The Future of Women,” *Chatham House* (August 2011); “On the Front Lines of Change: Women in the Arab Uprisings,” *Project on Middle East Democracy* (July 2011); “Women’s Driving Protest May Signal Changes in Saudi Arabia,” *Washington Post* (June 2011); “Are the Mideast Revolutions Bad for Women’s Rights?” *Washington Post* (February 2011); “Women Are the New Global Growth Engine,” *Forbes* online (September 2010); “Glimmers of Hope on HIV,” *Huffington Post* (July 2010); “The Global Glass Ceiling,” *Foreign Affairs* (May/June 2010); “What’s the Matter with Yemen?” *Washington Post* (April 2010); “The Better Half,” *Foreign Affairs* (January/February 2010); “The Kingdom’s Clock,” *Foreign Policy* (coauthor, September/October 2006); *Strategic Foreign Assistance: Civil Society in International Security* (coauthor, Hoover Institution Press, 2006); “Women, Islam, and the New Iraq,” *Foreign Affairs* (January/February 2006); “The Arab World is Experiencing the First Tremors of a Youthquake,” *Dallas Morning News* (February 2006); “Iran’s Bitter Lessons for Iraq,” *International Herald Tribune* (coauthor, February 2005); “The Payoff From Women’s Rights,” *Foreign Affairs* (May/June 2004)

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Steven A. Cook

Hasib J. Sabbagh Senior Fellow for Middle Eastern Studies

Author of *The Struggle for Egypt: From Nasser to Tahrir Square* and *Ruling But Not Governing: The Military and Political Development in Egypt, Algeria, and Turkey*. Director of the CFR-sponsored Independent Task Force on Turkey.



EXPERTISE

- politics in the Arab world
- U.S.-Middle East policy
- Turkish politics
- civil-military relations in the Middle East
- Arab-Israeli conflict

REGIONAL FOCUS

- Middle East
- North Africa

EXPERIENCE

Part-time Faculty, George Washington University; Instructor, University of Pennsylvania (2004); Research Fellow, Brookings Institution (2001–2002); Soref Research Fellow, Washington Institute for Near East Policy (1995–96)

LANGUAGES

Arabic (fluent), Turkish (working knowledge), French (reading comprehension)

HONORS

Brookings Research Fellowship (2001–2002); Institute of Turkish Studies Research/Writing Fellowship (2001–2002); Boren Fellowship (1999–2000)

SELECTED PUBLICATIONS

Blog: From the Potomac to the Euphrates, <http://blogs.cfr.org/cook>; “Tarnished Brass,” (op-ed, *Foreign Policy*, August 2, 2011); *The Struggle for Egypt: From Nasser to Tahrir Square* (Oxford University Press, 2011); “Adrift on the Nile,” *Foreign Affairs* (March/April 2009); “America’s Radical Idealists Strike Again,” (*The American Interest*, July, 2011); *Ruling But Not Governing* (The Johns Hopkins University Press, 2007)

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Washington, DC

Robert M. Danin

Eni Enrico Mattei Senior Fellow for Middle East and Africa Studies

Former head, Office of Quartet Representative Tony Blair, Jerusalem. Former State Department and National Security Council official with over twenty years government experience specializing in the Middle East. Currently researching and writing on the Israeli-Palestinian conflict and U.S. interests in the Middle East. Advises Quartet Representative Tony Blair.



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Blog:
Middle East Matters

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EXPERTISE

- U.S. foreign policy in the Middle East
- the Levant
- Israeli-Palestinian affairs

REGIONAL FOCUS

- Middle East
- Syria
- Lebanon
- Jordan
- Egypt
- North Africa

EXPERIENCE

Head, Office of the Quartet Representative, Jerusalem (2008–2010); Deputy Assistant Secretary of State for Near Eastern Affairs responsible for Israeli-Palestinian affairs, Lebanon, Syria, Jordan, and Egypt (2005–2008); Director for the Levant and Israeli-Palestinian affairs, White House/National Security Council, then Acting Senior Director for Near East and North African Affairs (2003–2005); Middle East and Gulf specialist in Secretary of State’s Policy Planning Staff (2001–2003); over twenty years’ Middle East experience at Department of State

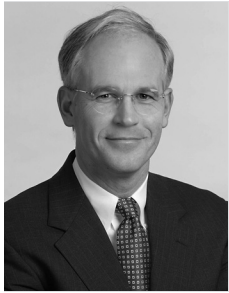
SELECTED PUBLICATIONS

Blog: Middle East Matters, <http://blogs.cfr.org/danin>; “To Resolve Syria, Send Annan to Moscow,” CNN Global Public Square (March 7, 2012); “ Hamas Breaks from Syria,” CNN Global Public Square (February 29, 2012); “Should the World Ask for Russia’s Help in Syria,” *Atlantic* (February 11, 2012); “The Doha Palestinian Unity Agreement: Now the Hard Part,” CNN.com (February 7, 2012); “How to Help Syria Without Intervening Militaril,” CNN Global Public Square (January 22, 2012); “At Last, the Arab League Hears the Voice of the People,” CNN.com (December 1, 2011); “Is Saudi Arabia Next?” *Atlantic* (December 4, 2012); “The UN Vote and Palestinian Statehood,” *Foreign Affairs* (September 14, 2011); “A Third Way to Palestine,” *Foreign Affairs* (January/February 2011); “A Bold New Palestinian Approach Can Succeed,” *Financial Times* (January 11, 2011); “NastyLeaks,” *Foreign Policy* (January 24, 2011); “Where is Israel’s Peace Plan?” *Los Angeles Times* (November 10, 2010); “Clock is Ticking on Israeli-Palestinian Negotiations,” *Los Angeles Times* (July 5, 2010); “Obama’s Wilsonian Call Will Invite Skepticism,” CNN.com (May 19, 2011); “What Egypt Means for Syria,” *The Mark* (February 2, 2011)

James P. Dougherty

Adjunct Senior Fellow for Business and Foreign Policy

Corporate executive and entrepreneur with extensive experience in high technology and international political economy. Currently directing a roundtable series on technology, innovation, American primacy, and cybersecurity.



EXPERTISE

- American economic competitiveness
- technological innovation and foreign policy
- business and technology

EXPERIENCE

Cofounder, Madaket Health (current); CEO, Meta Matrix; Executive Vice President, Garnet Inc. (2002–2004); Member, Board of Directors, Foreign Policy Association (current); CEO, Intralinks (1999–2002); CEO, Prodigy’s Software Division; CEO and Founder, Prodigy’s Small Business ISP (1997–99); Founder and General Manager, Internet Applications Division, Lotus (1987–96)

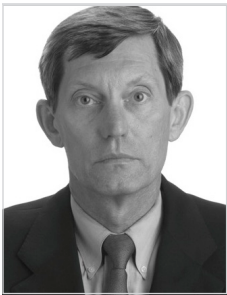
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Steven Dunaway

Adjunct Senior Fellow for International Economics

Former deputy director of the Asia and Pacific department at the International Monetary Fund. Author of the Council Special Report *Global Imbalances and the Financial Crisis*.



EXPERTISE

- international economics and finance
- International Monetary Fund

REGIONAL FOCUS

- China
- United States
- Asia and the Pacific

SELECTED PUBLICATIONS

“The Gloomy Prospects for World Growth”
(Council on Foreign Relations Press, September 2009); *Global Imbalances and the Financial Crisis* (Council on Foreign Relations Press, March 2009)

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Washington, DC

Elizabeth C. Economy

C. V. Starr Senior Fellow and Director for Asia Studies

Award-winning author of *The River Runs Black: The Environmental Challenges to China's Future*. Currently completing a book on the implications of China's rise and coauthoring another on China's global quest for natural resources with CFR Senior Fellow Michael A. Levi.



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EXPERTISE

- Chinese domestic and foreign policy
- U.S.-China relations
- Global environmental issues

REGIONAL FOCUS

- China

EXPERIENCE

Member, Board of Councilors, China-U.S. Center for Sustainable Development; Member, Global Agenda Council on the Future of China, World Economic Forum; Member, National Committee on U.S.-China Relations; Member, Research Council, Institute for International Research at the Hopkins-Nanjing Center for Chinese and American Studies (2000–2002); Member, Selection Committee for the Woodrow Wilson Center's International Scholars Program (1999–2000); Co-chair, Woodrow Wilson Center Working Group on China and the Environment (1997–99); Member, Selection Committee of MacArthur Foundation Research Writing Competition (1996–98); periodically consults for agencies of the U.S. government; Professorial Lecturer, SAIS, Johns Hopkins University (1997); Research Fellow, Columbia University (1994); Visiting Assistant Professor of Chinese Foreign Policy, University of Washington (1993–94)

LANGUAGES

Chinese and Russian (familiar)

HONORS

Received honorary degree from Vermont Law School (2008); profiled in the *National Journal's* special report on people whose ideas will help shape important policy issues after the 2004 presidential election (2004); for *The River Runs Black*: International Convention on Asia Scholars Award for the best social sciences book published on Asia (2005), one of the *Globalist* Top 10 books of 2004, one of the Cambridge Top 50 sustainability books of 2008, one of Booz Allen Hamilton's *strategy+business* magazine's best business books on China of 2010

SELECTED PUBLICATIONS

The River Runs Black: The Environmental Challenge to China's Future (Cornell University Press, 2004; 2nd edition, 2010; Japanese edition, 2005; Chinese edition, 2011); Blog: Asia Unbound, <http://blogs.cfr.org/asia>; *China Joins the World: Progress and Prospects* (coeditor, Council on Foreign Relations Press, 1999); *The Internationalization of Environmental Protection* (coeditor, Cambridge University Press, 1997); "China's Growing Water Crisis," *World Politics Review* (August 9, 2011); "The End of the 'Peaceful Rise'?" *Foreign Policy* (December 2010); "Globalizing the Energy Revolution," *Foreign Affairs* (coauthor, November/December 2010); "The Game Changer: Coping with China's Foreign Policy Revolution," *Foreign Affairs* (November/December 2010); "The G-2 Mirage," *Foreign Affairs* (coauthor, May/June 2009); "Time for a Strategic Reset," *Americas Quarterly* (Winter 2012); "Scorched Earth: Will Environmental Risks in China Overwhelm Its Opportunities?" *Harvard Business Review* (June 2007)

Richard A. Falkenrath

Shelby Cullom and Kathryn W. Davis Adjunct Senior Fellow for Counterterrorism and Homeland Security

Expert on counterterrorism and national security issues. Former deputy commissioner for counterterrorism with the New York City Police Department.



EXPERTISE

- foreign policy and U.S. national security affairs
- biological, chemical, and nuclear terrorism
- critical infrastructure protection
- government reorganizations and merging of agencies
- intelligence and information sharing
- crisis and risk management

SELECTED PUBLICATIONS

“From Bullets to Megabytes,” *New York Times* (January 2011); “Texting with Terrorists,” *New York Times* (August 2010); *America’s Achilles’ Heel: Nuclear, Biological, and Chemical Terrorism and Covert Attack* (MIT Press, 1998); *Avoiding Nuclear Anarchy* (MIT Press, 1996); *Shaping Europe’s Military Order* (MIT Press, 1995)

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New York, NY

EXPERIENCE

Deputy Commissioner for Counterterrorism, New York City Police Department (2006–2010); Deputy Homeland Security Adviser and Deputy Assistant to the President (2002–2004); Director for Proliferation Strategy, National Security Council (2001)

Evan A. Feigenbaum

Adjunct Senior Fellow for East, Central, and South Asia

Former deputy assistant secretary of state for South Asia, deputy assistant secretary of state for Central Asia, and member of the secretary of state's policy planning staff for East Asia and the Pacific. Now executive director of the Henry M. Paulson Institute, an independent center located at the University of Chicago.



EXPERTISE

- Chinese foreign, domestic, and economic policies
- U.S.-Asia relations
- Indian foreign, domestic, and economic policies
- economic integration in East Central and South Asia
- U.S. foreign policy
- new global and Asian regional architecture

REGIONAL FOCUS

- Asia
- China
- India
- Central Asia
- Japan
- North and South Korea

EXPERIENCE

Executive Director, Henry M. Paulson Institute (2011–present); Head, Asia Practice Group, Eurasia Group (2010–2011); Deputy Assistant Secretary of State for South Asia (2007–2009); Deputy Assistant Secretary of State for Central Asia (2006–2007); Member (China, Japan, Korea, Southeast Asia), Secretary of State's Policy Planning Staff (2001–2006); Executive Director, Asia-Pacific Security Initiative, John F. Kennedy School of Government, Harvard University (2000–2001); Program Chair, Chinese Security Studies Program, John F. Kennedy School of Government, Harvard University (1999–2001); Lecturer on Government, Faculty of Arts and Sciences, Harvard University (1998–99); Belfer Fellow in Science and Technology Policy, Harvard University (1998–2000); Olin Fellow in National Security, Harvard University (1997–98); Lecturer of National Security Affairs, U.S. Naval Postgraduate

School (1994–95); Consultant, RAND Corporation (1992–93)

LANGUAGES

Chinese (fluent), French (familiar), Japanese, Korean, Russian (basic)

HONORS

Superior Honor Award, U.S. Department of State (2002, 2003, 2006, 2008, 2009)

SELECTED PUBLICATIONS

“China's Great Rebalancing Act,” Eurasia Group (August 2011); “Why America No Longer Gets Asia,” *Washington Quarterly* (Spring 2011); “Strengthening Fragile Partnerships: An Agenda for the Future of U.S.-Central Asia Relations,” Project 2049 Institute (February 2011); “Continental and Maritime in U.S.-India Ties,” *Business Standard* (November 2010); “Reluctant Warriors,” *Foreign Policy* (October 2010); “Beijing's Billions,” *Foreign Policy* (May 2010); “India's Rise, America's Interest,” *Foreign Affairs* (March/April 2010); *The United States in the New Asia* (Council on Foreign Relations Press, 2009); “America Risks Being Left Behind in Asia,” *Financial Times* (November 2009)

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Jendayi Frazer

Adjunct Senior Fellow for Africa Studies

Distinguished public service professor at Carnegie Mellon University. Former assistant secretary of state for African affairs, U.S. ambassador to South Africa, and special assistant to the president and senior director for African affairs in the George W. Bush administration.



EXPERTISE

- Africa policy
- U.S. foreign policy
- regional security affairs
- conflict resolution
- civil-military relations
- international development policy governance
- political development

REGIONAL FOCUS

- Africa

EXPERIENCE

Distinguished Public Service Professor, Carnegie Mellon University (2009–present); Director, Center for International Policy and Innovation, Carnegie Mellon University (2009–present); Assistant Secretary of State for African Affairs (2005–2009); U.S. Ambassador to South Africa (2004–2005); Special Assistant to the President and Senior Director for African Affairs, National Security Council (2001–2004); Director of African Affairs, National Security Council (1999); Political-Military Planner, Joint Chiefs of Staff, Department of Defense (1998–99); Assistant Professor of Public Policy, Kennedy School of Government, Harvard University (1995–2002); Editor, *Africa Today* (1993–96); Assistant Professor, Graduate School of International Studies, University of Denver (1993–95)

LANGUAGES

Kiswahili (familiar)

HONORS

Republic of Liberia's Dame Grand Commander in the Humane Order of African Redemption (2010); Secretary of State's Distinguished Service Award (2009); Boston University's African Presidential Archives and Research Center Distinguished Leadership Award (2008); Constituency for Africa's Constituency of the Year (2003)

SELECTED PUBLICATIONS

Preventing Electoral Violence in Africa (editor, with E. Gyimah-Boadi, Carnegie Mellon Press, 2011); "Africa Policy: A Record of Success," in Claudia Anyaso, ed., *Fifty Years of U.S. Africa Policy* (Xlibris, May 2011); "Reflections on U.S. Policy in Africa, 2001–2009," *Fletcher Forum of World Affairs* (Winter 2010)

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Laurie Garrett

Senior Fellow for Global Health

Pulitzer Prize winner and author of the CFR report *HIV and National Security: Where Are the Links?* Presently writing a book examining the global impact of infectious disease.



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EXPERTISE

- global health systems
- chronic and infectious diseases
- bioterrorism
- public health and its effects on foreign policy and national security
- global health

EXPERIENCE

Senior Fellow for Global Health, Council on Foreign Relations (2004–present); Health and Science Writer, *Newsday* (1988–2005); Visiting Fellow, Harvard School of Public Health (1992–93); Science Correspondent, National Public Radio; Department of Food and Agriculture, State of California; Science Reporter, KPFA Radio Station; freelance reporter and correspondent for multiple print and broadcast media outlets

HONORS

American Society of Topical Medicine and Hygiene Honorable Mention for “The Path of a Pandemic,” *Newsweek* (2009); National Association of Science Writers Science-in-Society Journalism Award (2006) for “The Next Pandemic?” *Foreign Affairs* (July/August 2005); *Newsday* Publisher’s Award for Outstanding Specialty Reporting (2003); First Prize in the 2002 Medical Book Competition of the British Medical Association for *Betrayal of Trust*; George C. Polk Award for Best Book of 2000 for *Betrayal of Trust*; Madeleine Dane Ross Award for Best Reporting in Any Media on the Human Condition, Overseas Press Club of America, for *Betrayal of Trust* (2000); *Newsday* Publisher’s Award for Outstanding Specialist Reporting for “AIDS in Africa” (2000); Public Health Hero Award, NYC Department of Health (2000); George C. Polk Award for International Reporting, for

“Crumbled Empire, Shattered Health” (1998); finalist, Pulitzer Prize for Beat Reporting, for “Crumbled Empire, Shattered Health” (1998); named “Champion of Prevention” by the Centers of Disease Control and Prevention (1997); Eighteenth Annual Joseph Mountin Lecturer for the Centers for Disease Control and Prevention (1997); winner, Pulitzer Prize for Explanatory Journalism, for “Ebola” (1996); finalist, Pulitzer Prize for International Reporting, for “Ebola” (1996); Presidential Citation, American Public Health Association (1996); Madeleine Dane Ross Award for Best Reporting in Any Media on the Human Condition, Overseas Press Club of America, for “Ebola” (1995)

SELECTED PUBLICATIONS

I Heard the Sirens Scream: How Americans Responded to the 9/11 and Anthrax Attacks (self-published, 2011); *Beyond Humanitarianism* (contributing author, Council on Foreign Relations Press, 2007); *HIV and National Security: Where are the Links?* (Council on Foreign Relations Press, 2005); “The Lessons of HIV/AIDS,” *Foreign Affairs* (July/August 2005); *Betrayal of Trust: The Collapse of Global Public Health* (Hyperion Press, 2000); *Epidemic! The World of Infectious Diseases* (contributor, W. W. Norton & Company, 1999); *The Coming Plague: Newly Emerging Diseases in a World Out of Balance* (Farrar, Straus and Giroux, 1994); *Diseases in Evolution: Global Changes and the Emergence of Infectious Diseases* (contributor, New York Academy of Sciences, 1994); *AIDS: Prevention through Education: A World View* (contributor, Oxford University Press, 1992); *AIDS in the World: A Global Report* (contributor, Harvard University Press, 1992); *AIDS: The Women* (contributor, Cleis Press, 1988)

Leslie H. Gelb

President Emeritus and Board Senior Fellow

Pulitzer Prize winner, former correspondent for the *New York Times*, and senior official in State and Defense Departments. Expert on U.S. foreign policy and national security. Author of the book *Power Rules: How Common Sense Can Rescue Foreign Policy* (HarperCollins, March 2009).



EXPERTISE

- U.S. foreign policy
- national security

REGIONAL FOCUS

- Russia
- Middle East
- South Asia
- China

EXPERIENCE

Columnist, Deputy Editorial Page Editor, Op-ed Page Editor, National Security Correspondent, Diplomatic Correspondent, *New York Times* (1981–93); Senior Associate, Carnegie Endowment for International Peace (1980–81); Assistant Secretary of State for Political-Military Affairs (1977–79); Senior Fellow, Brookings Institution (1969–73); Visiting Professor, Georgetown University (1969–73); Director of Policy Planning and Arms Control for International Security Affairs, Department of Defense (1967–69); Executive Assistant, U.S. Senator Jacob K. Javits (1966–67)

HONORS

Pulitzer Prize in Explanatory Journalism (1985); American Political Science Association Woodrow Wilson Award for the best book on international relations (1981); Fellow, American Academy of Arts and Sciences; highest awards for performance in the U.S. State and Defense Departments

SELECTED PUBLICATIONS

Power Rules: How Common Sense Can Rescue Foreign Policy (HarperCollins, 2009); *Anglo-American Relations, 1945–1950: Toward a Theory of Alliances* (Taylor & Francis, 1988); *Claiming the Heavens: The New York Times Complete Guide to the Star Wars Debate* (coauthor, Crown Publishing Group, 1988); *Our Own Worst Enemy: The Unmaking of American Foreign Policy* (coauthor, Simon & Schuster, 1984); *The Irony of Vietnam: The System Worked* (coauthor, Brookings Institution Press, 1980)

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Richard N. Haass

President, Council on Foreign Relations

Former State Department director of policy planning and lead U.S. official on Afghanistan and Northern Ireland (2001–2003) and principal Middle East adviser to President George H.W. Bush (1989–93). Author or editor of eleven books on U.S. foreign policy, including *War of Necessity, War of Choice: A Memoir of Two Iraq Wars*.



EXPERTISE

- U.S. foreign policy
- international security
- globalization

REGIONAL FOCUS

- Asia
- Middle East

EXPERIENCE

President, Council on Foreign Relations (2003–present); Director of Policy Planning, U.S. Department of State (2001–2003); U.S. Special Envoy to Northern Ireland (2001–2003); U.S. Coordinator for the Future of Afghanistan (2001–2002); Special Assistant to President George H.W. Bush and Senior Director for Near East and South Asian Affairs, National Security Council (1989–93); previously Vice President and Director of Foreign Policy Studies, Brookings Institution; Sol M. Linowitz Visiting Professor of International Studies, Hamilton College; Lecturer in Public Policy, Kennedy School of Government, Harvard University; Senior Associate, Carnegie Endowment for International Peace

HONORS

Presidential Citizens Medal; State Department’s Distinguished Honor Award; Rhodes Scholar; Honorary Doctorates from Hamilton College, Franklin & Marshall College, Georgetown University, Oberlin College, and Central College

SELECTED PUBLICATIONS

“Bringing Our Foreign Policy Home,” *Time* (July 2011); “American Profligacy and American Power,” *Foreign Affairs* (November/December 2010); *War of Necessity, War of Choice: A Memoir of Two Iraq Wars* (Simon & Schuster, 2009); *The Opportunity: America’s Moment to Alter History’s Course* (PublicAffairs, 2005); *Honey and Vinegar: Incentives, Sanctions, and Foreign Policy* (Brookings Institution Press, 2000); *The Bureaucratic Entrepreneur: How to Be Effective in Any Unruly Organization* (Brookings Institution Press, 1999); *The Reluctant Sheriff: The United States After the Cold War* (Council on Foreign Relations Press, 1997); *Intervention: The Use of American Military Force in the Post-Cold War World* (Carnegie Endowment for International Peace, 1994)

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Public affairs strategic consultant and former vice president for public affairs and policy at Pfizer Inc. Currently leading a global coalition on aging and health to drive public policy changes on international agendas.



EXPERTISE

- international health, regulatory, and trade policies
- international organizations
- policy advocacy
- European affairs

EXPERIENCE

Corporate Public Affairs Division and International Public Affairs, Pfizer, Inc.; Foreign and Trade Policy, Office of Senator Daniel Patrick Moynihan; Visiting Scholar, Brookings Institution; Coro Fellowship; Adjunct Professor, Columbia University and Georgetown University

SELECTED PUBLICATIONS

Blog: *Fiscal Times*, www.thefiscaltimes.com/authors/h/michael-hodin.aspx; *A National Policy for Organized Free Trade: The Case of U.S. Foreign Trade Policy for Steel* (Garland, 1987)

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James F. Hoge Jr.

Counselor

Former editor of *Foreign Affairs*, the premier journal on international affairs and foreign policy, former editor of the *Chicago Sun-Times*, and former publisher of the *New York Daily News*. Expert on U.S. foreign policy and media issues.



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EXPERTISE

- U.S. foreign policy
- media issues
- international trends

EXPERIENCE

Chairman, Human Rights Watch (October 2010–present); Editor, *Foreign Affairs* (1992–2010); Director, International Center for Journalists and former Chairman (2002–2010); Chairman, Program Committee, American Ditchley Foundation (1997–present); currently Director, Center for Global Affairs, New York University; Overseer, Watson Institute for International Studies, Brown University; Director, Foundation for a Civil Society; Publisher and President, *New York Daily News* (1984–91); Washington Correspondent, Editor in Chief, and Publisher, *Chicago Sun-Times* (1958–84); Senior Fellow, Freedom Forum Media Studies Center, Columbia University (1992); Fellow, John F. Kennedy School of Government, Harvard University (1991); Congressional Fellow, American Political Science Association (1962); Vice Chairman, Chicago Council on Foreign Relations (1982–84); Director, Council on Foreign Relations (1980–84); Chairman, Adlai Stevenson International Center (1973–76)

HONORS

Public Service Award, University of Chicago (1970); six Pulitzer Prizes awarded to the *Chicago Sun-Times* for journalistic excellence and one awarded to the *New York Daily News* under his leadership

SELECTED PUBLICATIONS

Articles in the *New Republic*, *Nieman Reports*, *Media Studies Journal*, and *Foreign Affairs*; *How Did This Happen? Terrorism and the New War* (coeditor, HarperCollins, 2001); *The American Encounter: The United States and the Making of the Modern World* (coeditor, Basic Books, 1997)

Yanzhong Huang

Senior Fellow for Global Health

Founding editor of the journal *Global Health Governance*. Currently researching the roles of emerging powers and nonstate actors in shaping global health governance. Forthcoming book looks at public health and health governance issues in contemporary China.



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EXPERTISE

- global health governance
- public health and health-care reform in China
- health diplomacy
- universal health coverage and health system strengthening

EXPERIENCE

Senior Fellow, Council on Foreign Relations (2010–present); Associate Professor, John C. Whitehead School of Diplomacy and International Relations, Seton Hall University (2008–present); Visiting Associate Professor, Barnard College (spring 2010); Adjunct Assistant/Associate Professor, School of International and Public Affairs, Columbia University (2007–2010); previously Visiting Senior Research Fellow, East Asian Institute, National University of Singapore; Visiting Fellow, Center for Strategic and International Studies

LANGUAGES

Chinese

HONORS

Named to Top Brainiest People in New Jersey by the *Star Ledger's Inside Jersey* magazine, 2012; Research Associate, National Asia Research Program; Visiting Professor, Nanjing Medical University; Research Associate, East Asian Institute (Singapore); Fellow, Public Intellectuals Program, National Committee on U.S.-China Relations; Associate Fellow, Asia Society; Term Member, Council on Foreign Relations

SELECTED PUBLICATIONS

“World Momentum Builds for Universal Health Coverage,” *YaleGlobal* (March 2012); “Universal Healthcare is Within Reach,” *China Daily* (January 2012); “The Sick Man of Asia,” *Foreign Affairs* (November/December 2011); “Is China Facing a Health Care Crisis? Health Costs Outstrip G.D.P. Growth,” *New York Times* (November 2011); “Domestic Factors and China’s Health Aid Programs in Africa,” Center for Strategic and International Studies (November 2011); “The Fight Against Chronic Disease,” *New York Times International Weekly* (August 2011); “Globalized Food Conundrum,” *Beijing Review* (June 2011); “Managing Biosecurity Threats in China,” *Biosecurity and Bioterrorism* (2011); “Comparing the H1N1 Crises and Responses in the US and China,” NTS Working Paper Series, Singapore (2010); “China’s Response to Pandemics: From Inaction to Overreaction,” *Eurasian Geography and Economics* (coauthor, 2010); “Pursuing Health as Foreign Policy: The Case of China,” *Indiana Journal of Global Legal Studies* (2010); “The H1N1 Virus: Varied Local Responses to a Global Spread,” *YaleGlobal Online* (2009); “In-Flew-Enza: Pandemic Flu and Its Security Implications,” *Innovation in Global Health Governance: Critical Cases* (Ashgate, 2009); “Epidemic of Fear: SARS and the Political Economy of Contagion,” *Innovation in Global Health Governance: Critical Cases* (coauthor, Ashgate, 2009); *Demography of HIV/AIDS in China* (coauthor, CSIS, July 2007); “The Sources and Limits of Chinese Soft Power,” *Survival* (coauthor, 2006); “Population Control and State Coercion in China,” *Holding China Together: Diversity and National Integration in the Post-Deng Era* (coauthor, Cambridge, 2004); “The Politics of China’s SARS Crisis,” *Harvard Asia Quarterly* (2003)

Ed Husain

Senior Fellow for Middle Eastern Studies

Author of *The Islamist* (Penguin, 2007). Former founding director of Quilliam, the British counterextremism think tank. Previously a member and strategist for radical Islamist organizations in London.



EXPERTISE

- Islamist ideologies
- Islamist political movements in the greater Middle East
- Salafism, Sufism
- civil society counterradicalization strategies
- government counterterrorism policies

EXPERIENCE

Quilliam (2007–2010); British Council in Syria and Saudi Arabia (2003–2005)

LANGUAGES

Arabic (fluent), Bengali (fluent), Urdu (familiar), Hindi (familiar)

SELECTED PUBLICATIONS

The Islamist (Penguin, 2007), shortlisted for the George Orwell Prize for best British political writing; “We Intervene in Syria at Our Peril,” *Atlantic* (February 2012); “Egypt’s Revolt and the American Model,” *Wall Street Journal* (January 2012); “Why Assad Need Not Fear Gaddafi’s Fate,” *Financial Times* (August 2011); “Low Bar Set in U.S. Counterradicalization Strategy,” CFR.org (August 2011); “Did U.S. Botch Message With bin Laden Videos?” CNN.com (May 2011); “Feuding Brothers,” *Foreign Policy* (April 2011)

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Frank G. Klotz

Senior Fellow for Strategic Studies and Arms Control

Lieutenant General, USAF (Retired). Former commander of Air Force Global Strike Command. Previously defense attaché to Moscow and director for nuclear policy and arms control on the National Security Council staff. Current work examines the way ahead for the nuclear agenda.



EXPERTISE

- U.S. defense policy
- nuclear and space issues
- U.S.-Russia relations
- arms control negotiations and treaty implementation
- polar regions

EXPERIENCE

Commander, Air Force Global Strike Command (2009–2011); Assistant Vice Chief of Staff and Director of the Air Staff, Headquarters Air Force (2007–2009); Vice Commander, Air Force Space Command (2005–2007); Commander, Twentieth Air Force (2003–2005); Director for Nuclear Policy and Arms Control, National Security Council (2001–2003); Defense Attaché, U.S. Embassy Moscow (1999–2001); Russian Language Training (1998–99); Military Fellow, Council on Foreign Relations (1997–98); Director of Logistics, Air Force Space Command (1996–97); Commander, 91st Missile Group/91st Missile Wing (1995–96)

LANGUAGES

French (familiar), Russian (familiar)

HONORS

Awarded the 2011 General Larry D. Welch Award by the Air Force Association for the most significant impact by an individual on the overall operations, safety, security, and effectiveness of the Air Force nuclear mission; Awarded the General Thomas D. White Trophy by the Air Force Association for the most outstanding contribution to progress in aerospace (2006); military awards and decorations include the Distinguished Service Medal, Defense Superior Service Medal, and the Legion of Merit

SELECTED PUBLICATIONS

“Military Bases and the American Community,” *National Interest* (February 15, 2012); “American Interests in Antarctica,” *National Interest* (January 17, 2012); “India, Pakistan, and Nuclear Confidence Building,” CFR.org (December 23, 2011); “Unfinished Business,” *International Herald Tribune* (with Susan Koch and Franklin Miller, December 14, 2011); “Obama’s Nuclear Arms Control Agenda: Progress and Prospects,” CFR.org (October 17, 2011); “The Future of Strategic Deterrence and the Intercontinental Ballistic Missile,” *High Frontier* (August 2006); *Space, Commerce, and National Security* (Council on Foreign Relations Press, 1998); *America on the Ice: Antarctic Policy Issues* (National Defense University Press, 1990)

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Matthew H. Kroenig

Stanton Nuclear Security Fellow

Assistant professor of government at Georgetown University. Recent CFR international affairs fellow and former strategist in the Office of the Secretary of Defense. Author of *Exporting the Bomb: Technology Transfer and the Spread of Nuclear Weapons* (Cornell University Press, 2010).



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EXPERTISE

- U.S. foreign policy
- international security
- nuclear proliferation
- nuclear posture
- terrorism

REGIONAL FOCUS

- Middle East
- Asia

EXPERIENCE

Stanton Nuclear Security Fellow, Council on Foreign Relations (2011–present); Assistant Professor of Government, Georgetown University (2008–present); Special Adviser, Office of the Secretary of Defense (2010–2011); International Affairs Fellow, Council on Foreign Relations (2010–2011); Fellow, Belfer Center for Science and International Affairs, Harvard University (2007–2008); Fellow, Center for International Security and Cooperation, Stanford University (2006–2007); Strategist, Office of the Secretary of Defense (2005); Military Analyst, Central Intelligence Agency (2004)

LANGUAGES

Italian (fluent)

HONORS

Office of the Secretary of Defense Award for Outstanding Achievement

SELECTED PUBLICATIONS

“Nuclear Zero? Why Not Nuclear Infinity?” *Wall Street Journal* (July 2011); *The Causes and Consequences of Nuclear Proliferation* (Routledge, 2011); *Exporting the Bomb: Technology Transfer and the Spread of Nuclear Weapons* (Cornell University Press, 2010); “Correspondence: Civilian Nuclear Cooperation and the Proliferation of Nuclear Weapons,” *International Security* (Summer 2010); “Taking Soft Power Seriously,” *Comparative Strategy* (November 2010); “Look at the Bright Side,” *USA Today* (May 2009); “A Strategic Approach to Nuclear Proliferation,” *Journal of Conflict Resolution* (April 2009); “Importing the Bomb: Sensitive Nuclear Assistance and Nuclear Proliferation,” *Journal of Conflict Resolution* (April 2009); “Exporting the Bomb: Why States Provide Sensitive Nuclear Assistance,” *American Political Science Review* (February 2009); *The Handbook of National Legislatures: A Global Survey* (Cambridge University Press, 2009); “Kenya’s Real Problem (It’s Not Ethnic),” *Washington Post* (January 2008); “How Globalization Went Bad,” *Foreign Policy* (January/February 2007); “War Makes the State, but Not as It Pleases: Homeland Security and American Anti-Statism,” *Security Studies* (April–June 2006)

Charles A. Kupchan

Whitney Shepardson Senior Fellow

Professor of international affairs at Georgetown University and former director for European affairs at the National Security Council. Currently writing a book on global change and international order, *No One's World: The West, The Rising Rest, and the Coming Global Turn*, which will be published in spring 2012.



EXPERTISE

- transatlantic relations
- U.S. foreign policy
- international security

REGIONAL FOCUS

- Europe
- the Balkans

EXPERIENCE

Professor of International Relations, Edmund A. Walsh School of Foreign Service, Georgetown University (current); Director for European Affairs, National Security Council (1993–94); Assistant Professor of Politics, Princeton University (1986–92)

SELECTED PUBLICATIONS

How Enemies Become Friends (Princeton University Press, 2010); *The End of the American Era: U.S. Foreign Policy and the Geopolitics of the Twenty-first Century* (Knopf, 2002); *Power in Transition: The Peaceful Change of International Order* (coauthor, United Nations University Press, 2001); *Civic Engagement in the Atlantic Community* (coeditor, Bertelsmann Foundation Publishers, 1999); *Atlantic Security: Contending Visions* (editor, Council on Foreign Relations Press, 1998); *Nationalism and Nationalities in the New Europe* (coeditor, Cornell University Press, 1995); *The Vulnerability of Empire* (Cornell University Press, 1994); *The Persian Gulf and the West: The Dilemma of Security* (Unwin Hyman, 1987)

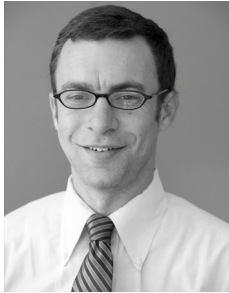
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Joshua Kurlantzick

Fellow for Southeast Asia

Former foreign correspondent covering Southeast Asia. Current research focuses on the decline of democracy in Southeast Asia and other developing regions, on reinvigorating U.S. policy toward Southeast Asia, on China's strategy toward Southeast Asia, and on Thailand's political crisis. Author of the forthcoming book *Democracy in Decline*, as well as of *Charm Offensive: How China's Soft Power is Transforming the World* and numerous articles and briefs on Southeast Asia, China, and democratization.



EXPERTISE

- democratization in the developing world
- U.S. policy toward Southeast Asia
- Southeast Asian politics
- Asian regionalism

REGIONAL FOCUS

- Southeast Asia
- China

EXPERIENCE

Former Visiting Fellow, Carnegie Endowment for International Peace (2006–2009); Foreign Editor, *New Republic* (2002–2005); International Economics Correspondent, *U.S. News and World Report* (2001–2002); Bangkok Correspondent, *Economist* (1999–2001); Luce Scholar, Bangkok (1998)

LANGUAGES

Thai (fluent)

HONORS

Luce Scholar; 2008 CFR Arthur Ross Book Award finalist

SELECTED PUBLICATIONS

Charm Offensive: How China's Soft Power is Transforming the World (Yale University Press, 2007)

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Mark P. Lagon

Adjunct Senior Fellow for Human Rights

Concentration chair and visiting professor in the master of science in foreign service program at Georgetown University. Former ambassador-at-large to combat trafficking in persons and deputy assistant secretary for international organization affairs at the U.S. Department of State.



EXPERTISE

- human rights
- human trafficking
- democracy promotion
- humanitarian affairs and intervention
- United Nations
- multilateral politics
- global governance
- corporate social responsibility

EXPERIENCE

Concentration Chair for International Relations and Security and Visiting Professor in the Master of Science in Foreign Service Program, Edmund J. Walsh School of Foreign Service, Georgetown University (2010–present); Executive Director and CEO, Polaris Project (2009–2010); Ambassador-at-Large and Director of the Office to Monitor and Combat Trafficking in Persons, U.S. Department of State (2007–2009); Deputy Assistant Secretary for International Organization Affairs, U.S. Department of State (2004–2007); Member of the Policy Planning Staff, U.S. Department of State (2002–2004); Senior Professional Staff Member, U.S. Senate Foreign Relations Committee (1999–2002); Council on Foreign Relations International Affairs Fellow (1998–99); Deputy Director and Senior Analyst, U.S. House Republican Policy Committee (1995–98); Research Associate and Chief Aide to Ambassador Jeane Kirkpatrick, American Enterprise Institute (1993–95); Visiting Assistant Professor of Government, Georgetown University (1991–93)

LANGUAGES

French (familiar)

HONORS

Selected to deliver the William V. O'Brien Lecture in International Law and Morality, “Combating Human Trafficking: Migration, International Law, and Human Dignity,” Georgetown University (April 9, 2008); U.S. Department of State Superior Honor Award for negotiation completing UN Convention for Persons with Disabilities (2007); U.S. Department of State Superior Honor Award for Report and Delegation presenting on Convention Against Torture (2006); U.S. Department of State Commendation as runner-up for Department Swanee Hunt Award for Advancing the Role of Women (2006); U.S. Department of State Meritorious Honor Award for leading delegation to World Conference Against Disaster Reduction in Kobe, Japan, after the Asian tsunami (2005)

SELECTED PUBLICATIONS

“The Value of Values: Soft Power Under Obama,” *World Affairs* (September/October 2011); “The Global Abortion of Human Trafficking,” *Georgetown Journal of International Affairs* (Winter/Spring 2011); “Trafficking and Human Dignity,” *Policy Review* (December 2008–January 2009); “America and the United Nations,” *Survival* (with David Shorr, June 2007); “Visions of Globalization,” *World Affairs* (Winter 2009); “The ‘Shanghai Coalition’: The Chattering Classes and China” *Perspectives on Political Science* (Spring 2000); “The Illusions of Collective Security,” *National Interest* (Summer 1995); *The Reagan Doctrine: Sources of American Conduct in the Cold War’s Last Chapter* (Praeger Publishers, 1994); “The International System and the Reagan Doctrine: Can Realism Explain Aid to ‘Freedom Fighters’?” *British Journal of Political Science* (Winter 1991–92)

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Terra Lawson-Remer

Fellow for Civil Society, Markets, and Democracy

Directing the CFR-sponsored study on the political economy of transitions. She is also assistant professor of international affairs at the New School University in New York City and serves as chair of the university's advisory committee on investor responsibility.



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EXPERTISE

- opportunity and exclusion in the global economy
- poverty and economic development
- property rights
- natural resources
- global economic governance
- fragile states
- emerging economies
- transitions
- rule of law

REGIONAL FOCUS

- Latin America
- North and East Africa
- Asia
- South Pacific

EXPERIENCE

Fellow for Civil Society, Markets, and Democracy Initiative, Council on Foreign Relations (2011–present); Assistant Professor of International Affairs, The New School (2009–present); Co-Founder and Co-Director, Economic and Social Rights Empowerment Initiative (2008–present); Chair, Advisory Committee on Investor Responsibility, The New School (2008–present); Consultant, World Bank (2009–present); Senior Advisor for International Affairs, U.S. Department of Treasury (2010–2011); Sharepower Director and Legal Fellow, Amnesty International (2006–2007); Summer Associate, Latham & Watkins, LLP (2005); Organizer, Action Coordinator, Media Relations Director, Ruckus Society and Operation Sybil (2001 and 2004–2006); Founder, Director of Finance and Communications, Strategy Trainer, Students Transforming and Resisting Corporations (STARC) (1999–2004); Staff Assistant, San Diego City Council, Councilmember Juan Vargas (District 8) (summers 1995, 1996, 1997)

LANGUAGES

Spanish

HONORS

International Affairs Fellow at the Council on Foreign Relations; Dean's Merit Scholar at New York University School of Law; Doctoral Fellow at the United Nations' World Institute for Development Economics Research; Public Interest Fellow for American Constitutional Society; Global Justice Fellow for New York University School of Law; Staff Editor at the Environmental Law Journal at New York University School of Law; Presidential Management Fellow (declined); World Bank Young Professional (declined); two-time National Science Foundation Grant Recipient

SELECTED PUBLICATIONS

"Do Stronger Collective Property Rights Improve Household Welfare? Evidence from Fiji," *World Development* (forthcoming); "Property Insecurity," *Brooklyn Journal of International Law* (forthcoming); "Security of Property Rights for Whom?" UNU-WIDER (November 2011); "Economic and Social Rights Fulfillment Index: Country Scores and Rankings," *Journal of Human Rights* (August 2010); "An Index of Economic and Social Rights Fulfillment," *Journal of Human Rights* (September 2009); "A Role for the IFC in Integrating Environmental & Human Rights Standards into Core Project Covenants: A Case Study of the Baku-Tbilisi-Ceyhan Oil Pipeline Project," Hart Publishing (2007); "NAFTA, GATS, and the Propertization of Resources," *New York University Environmental Law Journal* (2006)

Gayle Tzemach Lemmon

Fellow and Deputy Director of the Women and Foreign Policy Program

Journalist and researcher focusing on U.S. foreign policy, international development, women and economic development, and global entrepreneurship. Contributing editor-at-large for *Newsweek* and the *Daily Beast* and author of the *New York Times* best seller *The Dressmaker of Khair Khana*, about a young woman whose business supported her family and her community during the Taliban years.



EXPERTISE

- economic growth and development
- economics and fiscal policy
- development and the role of women
- maternal and reproductive health
- women in Afghanistan
- entrepreneurship and role of business environment
- women and nation-building
- military and economic development
- role of international institutions in women’s empowerment

REGIONAL FOCUS

- Afghanistan
- Iraq
- Liberia
- Pakistan

EXPERIENCE

Consultant, World Bank Gender Division; Producer, ABC News Political Unit; Producer, ABC News’s *This Week with George Stephanopoulos*; Fellow, *Wall Street Journal* Berlin Bureau; Associate Producer, ABC News Political Unit/ABCNews.com; Vice President, Emerging Markets Product Manager, and Public Policy Analyst, PIMCO; Associate Producer, CNN.com

LANGUAGES

French, German, Spanish (conversant), Dari (intermediate)

HONORS

Fulbright Scholar; Robert Bosch Foundation Fellow; 2006 Harvard Business School Dean’s Award

SELECTED PUBLICATIONS

Dressmaker of Khair Khana (HarperCollins, 2011); “Afghan People are Still Fighting the Good Fight,” *USA Today* (August 2011); “The Hillary Doctrine,” *Newsweek* (March 2011); *Family Planning and U.S. Foreign Policy* (Council on Foreign Relations Press, April 2011); “Women Help Each Other Start Businesses in Afghanistan,” *New York Times/International Herald Tribune* (January 2011); “When Raisins Give Hope to Afghan Farmers,” *New York Times* Global Edition (October 2010); “U.S. Military Experiments with Empowering Afghan Businesswomen,” *New York Times* Global Edition (January 2010); “Amid War Afghanistan Trains Thousands of New Midwives,” *Christian Science Monitor* (November 2009); “Extending the Horizon for Woman’s Aid Projects in Afghanistan,” *New York Times* Global Edition (August 2009)

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*David M. Rubenstein Senior Fellow for Energy and the Environment and
Director of the Program on Energy Security and Climate Change*

Writing books on the future of U.S. energy and on China's global quest for natural resources (with CFR Senior Fellow Elizabeth C. Economy). Directed the 2008 CFR-sponsored Independent Task Force on Climate Change. Author of *On Nuclear Terrorism*, published in November 2007.



EXPERTISE

- climate change
- energy policy
- energy security
- weapons of mass destruction
- homeland security
- arms control and proliferation
- technology and foreign policy

EXPERIENCE

Fellow for Science and Technology, Council on Foreign Relations (2006–2008); Nonresident Science Fellow, Foreign Policy Studies, Brookings Institution (2003–2004); Director, Strategic Security Project, Federation of American Scientists (2001–2003); Deputy Director, Strategic Security Project, Federation of American Scientists (2001)

SELECTED PUBLICATIONS

Blog: Energy, Security, and Climate, <http://blog.cfr.org/levi>; “How to Talk Down Tehran’s Nuclear Ambitions,” *Wall Street Journal* (February 2012); “The Flaws in a Global Climate Treaty Fixation,” *Financial Times* (November 2011); “A Short-sighted Victory in Delaying the Keystone Pipeline,” *New York Times* (November 2011); “A Crude Predicament,” *Foreign Affairs* (coauthor, July/August 2011); “Concerns Overshadow Shale Boom,” *Houston Chronicle* (April 2011); “5 Myths About Nuclear Energy,” *Washington Post* (March 2011); “Prepare Now for a Saudi Oil Price Shock,” *Financial Times* (February 2011); “The Key to Cancun,” *Wall Street Journal* (November 2010); “Globalizing the Energy Revolution,” *Foreign Affairs* (November/December 2010); *Energy Innovation* (coauthor, Council on Foreign Relations, November 2010); “Understanding the Scale of Investment for Universal Energy Access,” *Geopolitics of Energy* (coauthor, October/November 2010); “Copenhagen’s Inconvenient Truth,” *Foreign Affairs* (September/October 2009)

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Senior Vice President, Director of Studies, and Maurice R. Greenberg Chair

Award-winning coauthor of *America Unbound: The Bush Revolution in Foreign Policy* and former director for global issues and multilateral affairs at the National Security Council. Author of the blog “The Water’s Edge” (<http://blogs.cfr.org/lindsay>).



EXPERTISE

- U.S. foreign policy
- Congress
- domestic politics
- news media and public opinion

EXPERIENCE

Director, Robert S. Strauss Center for International Security and Law and Tom Slick Chair for International Affairs, Lyndon B. Johnson School of Public Affairs, University of Texas at Austin (2006–2009); Vice President, Director of Studies, and Maurice R. Greenberg Chair, Council on Foreign Relations (2003–2006); Deputy Director and Senior Fellow in Foreign Policy Studies, Brookings Institution (1999–2003); Consultant to the United States Commission on National Security/21st Century, Hart-Rudman Commission (2000–2001); Professor of Political Science, University of Iowa (1987–99); Director for Global Issues and Multilateral Affairs, National Security Council (1996–97)

HONORS

Winner of the 2003 Lionel Gelber Prize for *America Unbound: The Bush Revolution in Foreign Policy*, chosen by the *Economist* as one of the best books of 2003; International Affairs Fellowship, Council on Foreign Relations (1995); Pew Faculty Fellowship in International Affairs (1990)

SELECTED PUBLICATIONS

“George W. Bush, Barack Obama, and the Future of U.S. Global Leadership,” *International Affairs* (July 2011); “After Iran Gets the Bomb,” *Foreign Affairs* (coauthored with Ray Takeyh, March/April 2010); “The Case for a Concert of Democracies,” *Ethics & International Affairs* (Spring 2009); *America Unbound: The Bush Revolution in Foreign Policy* (coauthor, Brookings Institution Press, 2003); *Agenda for the Nation* (coeditor, Brookings Institution Press, 2003); *Defending America: The Case for Limited National Missile Defense* (coauthor, Brookings Institution Press, 2001); *Congress and the Politics of U.S. Foreign Policy* (Johns Hopkins University Press, 1994); *Congress and Nuclear Weapons* (Johns Hopkins University Press, 1991)

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Sebastian Mallaby

Director of the Maurice R. Greenberg Center for Geoeconomic Studies and
Paul A. Volcker Senior Fellow for International Economics

Contributing editor for the *Financial Times*. Author of the book *More Money Than God: Hedge Funds and the Making of a New Elite*, released in June 2010.



EXPERTISE

- globalization
- trade
- foreign assistance
- hedge funds
- finance and economics

EXPERIENCE

Columnist, *Washington Post* (1999–2010); Editorial Board Member, *Washington Post* (1999–2007); Washington Bureau Chief, *Economist* (1997–99); Tokyo Bureau Chief, *Economist* (1993–96); International Finance Correspondent, *Economist* (1991–92); Africa Correspondent, *Economist* (1987–91)

LANGUAGES

French (fluent)

SELECTED PUBLICATIONS

More Money Than God: Hedge Funds and the Making of a New Elite (Penguin Press, 2010); “Hands off Hedge Funds,” *Foreign Affairs* (2007); “Saving the World Bank,” *Foreign Affairs* (2005); “How NGOs Hurt the Poor,” *Foreign Policy* (2004); *The World’s Banker: A Story of Failed States, Financial Crises and the Wealth and Poverty of Nations* (Penguin Press, 2004); *After Apartheid: The Future of South Africa* (Times Books, 1992)

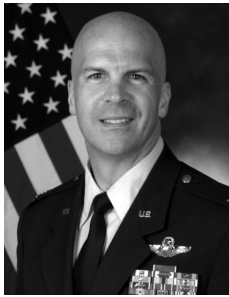
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Colonel Chad T. Manske, USAF

Military Fellow, U.S. Air Force

Career air mobility pilot (KC-135, KC-10, C-17, C-5) who most recently served as commander of the 100th Air Refueling Wing, Royal Air Force, Mildenhall, England. Also commanded the 7th Airlift Squadron, 385th Air Expeditionary Group, and 406th Air Expeditionary Wing for Operations Odyssey Dawn and Unified Protector. Was a strategist to the commander of U.S. Joint Forces Command, Headquarters U.S. Air Force strategy division chief, and national defense fellow at Harvard University's Weatherhead Center for International Affairs.



EXPERTISE

- U.S. Air Force/defense matters
- military strategy
- national security

EXPERIENCE

Commander, 100th Air Refueling Wing, Royal Air Force, Mildenhall, England (2009–2011); Chief, Strategy and Integration Division, Headquarters U.S. Air Force, Washington, DC (2008–2009); National Defense Fellow, Weatherhead Center for International Affairs, Harvard University (2007–2008); Vice Commander, 436th Airlift Wing, Dover Air Force Base, DE (December 2006–April 2007); Deputy Director, U.S. Central Command Deployment and Distribution Operations Center, Southwest Asia (2005–2007); Commander, 7th Airlift Squadron, and Deputy Commander, 62nd Operations Group, McChord Air Force Base, WA (2004–2005); Special Assistant to Commander, U.S. Joint Forces Command and Supreme Allied Commander Transformation (NATO), Norfolk, VA (2002–2004); Student, Air Command and Staff College, and Student, School of Advanced Airpower Studies, Maxwell Air Force Base, AL (2000–2002); C-17A Aircraft/Flight Commander, 17th Airlift Squadron, Charleston Air Force Base, SC (1998–2000); KC-10 Instructor Pilot, 32nd Air Refueling Squadron, McGuire Air Force Base, NJ (1994–98); KC-10 pilot, 32nd Air Refueling Squadron, Barksdale Air Force Base, LA (1994); KC-135R Pilot, 91st and 97th Air Refueling Squadrons, Malmstrom Air Force Base, MT (1991–93); Student, Undergraduate Pilot Training, Columbus Air Force Base, MS (1990–91)

SELECTED PUBLICATIONS

The Machinery of Government Needs a Tune-Up: Lessons for the US National Security Council from the British Committee of Imperial Defence (Air University Press, 2009); *Transforming the National Security Culture: A Report of the Harvard Kennedy School's Defense Leadership Project* (Harvard Kennedy School Center for Public Leadership, 2009); *Unmanned Airlift: A Viable Option for Meeting the Strategic Airlift Shortfall* (Air University Press, 2004); "Looking Ahead at the Future of Airlift: A Capabilities-Based Approach at Designing the Next Generation Airlifter" (*Air Force Journal of Logistics*, 2001)

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Daniel Markey

Senior Fellow for India, Pakistan, and South Asia

Former State Department policy planning staff member specializing in U.S. policy toward South Asia. Currently writing a book on the future of U.S. relations with Pakistan.



EXPERTISE

- U.S. foreign policy
- international security
- international relations theory

REGIONAL FOCUS

- Pakistan
- South Asia

EXPERIENCE

Policy Planning Staff Member, South and Central Asia Portfolio, U.S. Department of State (2003–2007); Lecturer, Department of Politics, Princeton University (2001–2003); Executive Director, Research Program in International Security, Princeton University (2001–2003)

HONORS

John M. Olin Fellowship, Harvard University (2000–2001); Princeton Woodrow Wilson Fellowship (1999–2000); Princeton University Fellowship (1995–99); Beneficial-Hodson Fellowship (1991–95)

SELECTED PUBLICATIONS

“Pakistan Contingencies,” in *Managing Instability on China’s Periphery* (Council on Foreign Relations Press, 2011); “Next Steps for Pakistan Strategy,” (Council on Foreign Relations Press, 2011); *Beyond Bin Laden: America and the Future of Terror* (contributor, Random House, 2011); “Pakistan,” in *Climate Change and National Security: A Country-Level Analysis* (Georgetown University Press, 2011); *U.S. Strategy for Pakistan and Afghanistan*, CFR-sponsored Independent Task Force report (director, Council on Foreign Relations Press, 2010); “Terrorism and Indo-Pakistani Escalation” (Council on Foreign Relations Press, 2010); “Developing India’s Foreign Policy ‘Software,’” *Asia Policy* (July 2009); *Securing Pakistan’s Tribal Belt* (Council on Foreign Relations Press, 2008); “A False Choice in Pakistan,” *Foreign Affairs* (July/August 2007)

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Cobb Mixer

International Affairs Fellow in Residence

Former deputy assistant secretary of the treasury for legislative affairs, international. Former adviser on East Asia and the Pacific on the House Foreign Affairs Committee.



EXPERTISE

- U.S. Congress
- international financial institutions

REGIONAL FOCUS

- East Asia
- China

EXPERIENCE

Managing Director for China Operations, U.S. Department of the Treasury (2011); Deputy Assistant Secretary of the Treasury for Legislative Affairs, International (2009–2010); Professional Staff Member, U.S. House Committee on Foreign Affairs (2007–2009); Asia Analyst, Lehman Brothers Inc. (2005–2007); Research Associate, Council on Foreign Relations (2003–2005)

LANGUAGES

Chinese (advanced)

HONORS

Distinguished Service Award, U.S. Department of the Treasury

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Shannon K. O’Neil

Douglas Dillon Fellow for Latin America Studies

Director of the CFR-sponsored Independent Task Force on U.S. Policy Toward Latin America. Former emerging markets financial analyst. Author of the forthcoming book *Two Nations Indivisible: Mexico, the United States, and the Road Ahead*, the transformations Mexico has undergone and what it means for the United States.



EXPERTISE

- Latin America
- immigration
- security
- trade
- energy
- economic development

REGIONAL FOCUS

- Latin America
- Mexico
- Brazil
- Argentina
- Venezuela

EXPERIENCE

Adjunct Assistant Professor of Political Science and Visiting Scholar, Institute of Latin American Studies, Columbia University; Fulbright Scholar in Mexico and Argentina; Justice, Welfare and Economics Fellow, Harvard University; Equity Analyst, Indosuez Capital Latin America and Credit Lyonnais Securities

LANGUAGES

Spanish, Portuguese (conversational)

HONORS

Welfare and Economics Program Fellow, Harvard University; Fulbright Grant, Institute of International Education

SELECTED PUBLICATIONS

Blog: Latin America’s Moment, <http://blogs.cfr.org/oneil>; “Illegal Immigration and the 2012 Campaign,” CNN Public Square (February 2012); “The Real War in Mexico,” *Foreign Affairs* (July/August 2009); “Mexico-U.S. Relations: What’s Next?” *Americas Quarterly* (Spring 2010); “Brazil as an Emerging Power: The View from the United States,” South African Institute of International Affairs (February 2010); *U.S.-Latin America Relations: A New Direction for a New Reality*, CFR-sponsored Independent Task Force report (director, Council on Foreign Relations Press, 2008)

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Peter R. Orszag

Distinguished Visiting Fellow

Former director of the Office of Management and Budget under President Barack Obama and former director of the Congressional Budget Office under President George W. Bush.



EXPERTISE

- economics
- macroeconomics
- U.S. budgetary policy
- tax policy
- health care

EXPERIENCE

Vice Chairman, Citigroup (January 2011–present); Columnist, Bloomberg View (May 2011–present); Director, Office of Management and Budget (January 2009–July 2010); Director, Congressional Budget Office (January 2007–December 2008); Brookings Institution (2001–2007): Senior Fellow in Economic Studies (August 2001–January 2007), Joseph A. Pechman Fellow in Tax and Fiscal Policy (October 2001–January 2007), Codirector, Tax Policy Center (February 2003–January 2007), Deputy Director of Economic Studies (July 2006–January 2007), Director, Hamilton Project, February 2005–January 2007), Director, Retirement Security Project (January 2004–January 2007); Research Professor, Georgetown University (January 2005–January 2007); Director, Competition Policy Associates, Inc. (May 2003–January 2007); Senior Director (March 2002–January 2007), President (August 1998–February 2002), Sebago Associates, Inc.; Lecturer, University of California, Berkeley (January 1999–December 2000); Consultant, McKinsey & Company (June 1998–August 1998); Special Assistant to the President for Economic Policy, National Economic Council (November 1997–May 1998); Senior Economic Adviser (January 1997–October 1997); Senior Adviser to the Council, Council of Economic Advisers (May 1996–November 1996); Senior Economist (July 1995–May 1996), Professional Research Staff (October 1994–June 1995), Centre

for Economic Performance, London School of Economics; Staff Economist, Council of Economic Advisers (August 1993–July 1994); Economic Adviser, Macroeconomic and Fiscal Unit, Ministry of Finance, Russian Government (January 1993–August 1993); Research Officer, Centre for Economic Performance (September 1992–August 1993)

SELECTED PUBLICATIONS

“How Health Care Can Save or Sink America,” *Foreign Affairs* (July/August 2011); *Protecting the Homeland 2006/7* (with Michael D’Arcy, Michael O’Hanlon, Jeremy Shapiro, and James Steinberg, Brookings Institution Press, 2006); *Aging Gracefully: Ideas to Improve Retirement Security in America* (with William G. Gale and J. Mark Iwry, Century Foundation Press, 2006); *Saving Social Security: A Balanced Approach* (with Peter A. Diamond, Brookings Institution Press, 2004 and 2005); *Protecting the American Homeland: One Year On* (with Michael O’Hanlon, Ivo Daalder, Mac Destler, David Gunter, James M. Lindsay, Robert Litan, and James Steinberg, Brookings Institution Press, 2003); *Protecting the American Homeland: A Preliminary Analysis* (with Michael O’Hanlon, Ivo Daalder, Mac Destler, David Gunter, Robert Litan, and James Steinberg, Brookings Institution Press, 2002); *American Economic Policy in the 1990s* (coedited with Jeffrey Frankel, MIT Press, 2002)

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New York, NY and
Washington, DC

Meghan L. O’Sullivan

Adjunct Senior Fellow

Jeane Kirkpatrick professor of international affairs at Harvard University’s Kennedy School. Former deputy national security adviser for Iraq and Afghanistan, former adviser to the Coalition Provisional Authority in Baghdad, former member of State Department policy planning staff handling Northern Ireland peace process, Iran, Syria, and relations with the Muslim world.



EXPERTISE

- U.S. foreign policy
- international security
- energy and international politics
- counterinsurgency
- nation-building
- sanctions

REGIONAL FOCUS

- Middle East
- South Asia

EXPERIENCE

Jeane Kirkpatrick Professor of International Affairs, Harvard Kennedy School (present); Special Assistant to the President and Deputy National Security Adviser for Iraq and Afghanistan, National Security Council (2005–2007); Senior Director for Strategic Planning and Southwest Asia, National Security Council (2004–2005); Deputy Director of Governance, Coalition Provisional Authority, Baghdad (2003–2004); Member, Policy Planning Staff, Department of State (2001–2003); Fellow, Brookings Institution (1997–2001)

HONORS

Selected by *Esquire* magazine as one of the 75 Most Influential People of the Century (October 2008); Medal for Distinguished Public Service, Department of Defense; Medal for Service in Iraq (2003–2004); *Choice* Outstanding Academic Title Award for *Shrewd Sanctions* (2003); Superior Honor Awards, U.S. State Department (March 2002, October 2002, November 2003); former Henry Luce Fellow in Indonesia

SELECTED PUBLICATIONS

“Why U.S. Troops Should Stay in Iraq,” *Washington Post* (September 9, 2011); “To Exit Afghanistan, We Should Say We Will Stay,” *Bloomberg.com* (August 3, 2011); “Will Libya Become Obama’s Iraq?” *Washington Post* (March 28, 2011); “Iran and the Great Sanctions Debate,” *Washington Quarterly* (October 2010); *Shrewd Sanctions: Statecraft and State Sponsors of Terrorism* (Brookings Institution Press, 2003); *Honey and Vinegar: Incentives, Sanctions, and Foreign Policy* (editor, with Richard N. Haass, Brookings Institution Press, 2000)

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Ned Parker

Edward R. Murrow Press Fellow

Foreign correspondent with the *Los Angeles Times* who recently served as the paper's Baghdad bureau chief. Covered the 2011 popular uprisings in Egypt, Bahrain, and Libya. Currently researching Iraq, the Arab Spring, and U.S. foreign policy in the Middle East.



EXPERTISE

- Iraq
- regional politics in the Middle East
- 2011 Arab Spring

EXPERIENCE

Baghdad Bureau Chief, *Los Angeles Times* (2009–2011); Baghdad Correspondent, *Los Angeles Times* (March 2007–2009); Baghdad Correspondent, *Times of London* (May 2006–March 2007); Reporter and Editor in Iraq, Cyprus, Israel, and the Gaza Strip, Agence France-Presse (November 2000–May 2006)

HONORS

2006 Narrative Prize from *Narrative* magazine for a new or emerging writer; 2010 finalist for the Bayeux-Calvados Award for War Correspondents

SELECTED PUBLICATIONS

“Libyan rebel’s story shows links to Taliban, Al Qaeda, NATO,” *Los Angeles Times* (April 17, 2011); “In Bahrain, Sunni activist’s plight seen as a cautionary tale,” *Los Angeles Times* (February 25, 2011); “New breed of Islamists emerges in Egypt,” *Los Angeles Times* (February 14, 2011); “Secret prison revealed in Baghdad,” *Los Angeles Times* (April 19, 2010); “Sadr sees star rise again in Iraq,” *Los Angeles Times* (November 25, 2010); “Machiavelli in Mesopotamia: Nouri al-Maliki Builds the Body Politic,” *World Policy Journal* (Spring 2009); “Interior Ministry mirrors chaos of a fractured Iraq,” *Los Angeles Times*, July 30, 2007

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Stewart M. Patrick

Senior Fellow and Director, International Institutions and Global Governance Program

Former State Department policy planning staff member. Current work focuses on U.S. policy toward global governance. Author or editor of five books, including *Weak Links: Fragile States, Global Threats, and International Security*. Writes “The Internationalist,” a CFR blog on the future of world order, state sovereignty, and multilateral cooperation.



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EXPERTISE

- multilateral cooperation and global governance
- rising powers
- United Nations
- the G8 and G20
- weak and failing states
- foreign aid and postconflict reconstruction
- transnational threats
- U.S. foreign policy
- diplomatic history

EXPERIENCE

Research Fellow, Center for Global Development (2005–2008); Policy Planning Staff Member, Afghanistan, Postconflict, and Global Affairs Portfolios, U.S. Department of State (2002–2005); Research Associate, Center on International Cooperation, New York University (1997–2002)

LANGUAGES

French (proficient)

HONORS

State Department Superior Honor and Franklin Awards; CFR International Affairs Fellow; Rhodes Scholar; Brookings Research Fellow; Research Fellowship, Norwegian Nobel Institute

SELECTED PUBLICATIONS

Weak Links: Fragile States, Global Threats, and International Security (Oxford University Press, 2011); “Libya and the Future of Humanitarian Intervention,” *ForeignAffairs.com* (August 2011); “The Brutal Truth,” *Foreign Policy* (July/August 2011); “Irresponsible Stakeholders? The Challenge of Integrating Rising Powers,” *Foreign Affairs* (Nov/Dec 2010); “Prix Fixe and à la Carte: Avoiding False Multilateral Choices,” *Washington Quarterly* (October 2009); *UN Security Council Enlargement and U.S. Interests* (Council on Foreign Relations Press, 2010); *The Best Laid Plans: The Origins of American Multilateralism and the Dawn of the Cold War* (Rowman & Littlefield, 2009); “‘The Mission Determines the Coalition’: The United States and Multilateral Cooperation after 9/11,” in *Cooperating for Peace and Security* (Cambridge University Press, 2010); “U.S. Policy toward Fragile States: An Integrated Approach to Security and Development,” in *The White House and the World* (Center for Global Development, 2008); “Index of State Weakness in the Developing World,” Brookings Institution (2008); *Greater than the Sum of Its Parts: Assessing “Whole of Government” Approaches toward Fragile States* (coauthor, International Peace Academy, 2007); *Multilateralism and U.S. Foreign Policy: Ambivalent Engagement* (coeditor, Lynne Rienner, 2002); *Good Intentions: Pledges of Aid for Post-Conflict Recovery* (coeditor, Lynne Rienner, 2000)

Linda Robinson

Adjunct Senior Fellow for U.S. National Security and Foreign Policy

Bestselling author and analyst on national security and foreign policy issues. Member of the U.S. Army War College Board of Visitors and former senior adviser, Afghanistan-Pakistan Center, U.S. Central Command; senior writer, *U.S. News & World Report*; and senior editor, *Foreign Affairs* magazine. Currently working on a book on special operations forces (SOF) in Afghanistan and a study on the future of SOF.



EXPERTISE

- U.S. national security and foreign policy
- political-military strategy
- special operations forces
- counterinsurgency and stability operations
- insurgencies, wars, and political transitions

REGIONAL FOCUS

- South Asia
- Middle East
- Latin America

EXPERIENCE

U.S. Army War College Board of Visitors (2010–2012); Senior Adviser, Afghanistan-Pakistan Center of Excellence, U.S. Central Command (2009–2011); Author in Residence, Johns Hopkins School of Advanced International Studies' Philip Merrill Center for Strategic Studies (2008); Senior Writer, National Security and Terrorism, *U.S. News & World Report* (2001–2007); Nieman Fellow, Harvard University (2000–2001); Latin America Bureau Chief, *U.S. News & World Report* (1989–2000); Senior Consulting Fellow, International Institute for Strategic Studies (2002–2003); Senior Editor and Associate Editor, *Foreign Affairs* magazine (1983–89)

HONORS

Gerald R. Ford Prize for Reporting on National Defense; Maria Moors Cabot Prize and Cabot Prize Board, Columbia University Graduate School of Journalism; Pedro Joaquin Chamorro Award; Nieman Fellowship, Harvard University

SELECTED PUBLICATIONS

Tell Me How This Ends: General David Petraeus and the Search for a Way Out of Iraq (PublicAffairs Books, 2008); *Masters of Chaos: The Secret History of the Special Forces* (PublicAffairs Books, 2004); *Intervention or Neglect: The United States and Central America Beyond the 1980s* (Council on Foreign Relations Press, 1991); "How Afghanistan Ends," *Small Wars Journal* (December 2010); "Inside the 'New' Special Operations Forces," *Proceedings* (July 2009); "Strategic Counterinsurgency: Lessons and Legacies from Iraq and Afghanistan," in a forthcoming volume edited by Seyom Brown; "Iraq Endgame: Internal and Regional Stability" in *Global Strategic Assessment 2009: America's Security Role in a Changing World* (edited by Patrick M. Cronin, NDU Press, 2009); "The End of El Salvador's War," *Survival* (1991)

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Gideon Rose

Editor and Peter G. Peterson Chair, Foreign Affairs

Former National Security Council official in the Clinton administration; expert on national security and terrorism. Author of *How Wars End* (Simon & Schuster, October 2010).



EXPERTISE

- international conflict
- terrorism
- economic sanctions
- national security

REGIONAL FOCUS

- Middle East
- Persian Gulf
- South Asia

EXPERIENCE

Editor, *Foreign Affairs* (2010–present);
Managing Editor, *Foreign Affairs* (2000–2010);
Olin Senior Fellow and Deputy Director of
National Security Studies, Council on Foreign
Relations (1995–2000); Associate Director for
Near East and South Asian Affairs, National
Security Council (1994–95)

SELECTED PUBLICATIONS

“Democracy Promotion and American Foreign Policy,” *International Security* (Winter 2000/2001); “Conservatism and American Foreign Policy: Present Laughter vs. Utopian Bliss,” *National Interest* (Fall 1999); “It Could Happen Here: Facing the New Terrorism,” *Foreign Affairs* (March/April 1999); “The Rollback Fantasy,” *Foreign Affairs* (with Daniel Byman and Kenneth Pollack, January/February 1999); “The Exit Strategy Delusion,” *Foreign Affairs* (January/February 1998); *Understanding the War on Terror* (edited with James F. Hoge Jr., 2005); *America and the World* (edited with James F. Hoge Jr., 2002); *How Did This Happen?* (edited with James F. Hoge Jr., 2001)

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Captain Bradley S. Russell, USN

Military Fellow, U.S. Navy

Recently served as chief of staff, U.S. Naval Central Command/FIFTH Fleet in Bahrain. Held positions as the commander, Electronic Attack Wing, U.S. Pacific Fleet; as commanding officer, Electronic Attack Squadron ONE FOUR ZERO; and division chief at the National Counterterrorism Center. Career includes over 4,000 flight hours, 925 carrier arrested landings, and over 100 combat missions.



EXPERTISE

- homeland security
- national security and defense
- information warfare
- intelligence
- NATO
- wars and warfare
- U.S. strategy and politics
- Congress and foreign policy

REGIONAL FOCUS

- Middle East
- Bahrain
- Egypt
- Iran
- Iraq
- Israel
- Jordan
- Kuwait
- Oman
- Qatar
- Saudi Arabia
- Syria
- United Arab Emirates
- Yemen

EXPERIENCE

Extensive engagement with political and military leaders of several Middle Eastern countries, including Iraq, Bahrain, Kuwait, UAE, Oman, Qatar, and Yemen. Over twenty-six years of operational experience in naval aviation, consisting of deployments to Iraq (Operations Desert Shield, Desert Storm, Southern Watch, and Iraqi Freedom), Afghanistan (Operation Enduring Freedom), Bosnia (Operation Deny Flight), and Kosovo/Serbia (Operation Allied Force)

HONORS

Distinguished Flying Cross, Operation Desert Storm

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Todd S. Sechser

Stanton Nuclear Security Fellow

Assistant professor of politics at the University of Virginia. Former research fellow at Stanford University and Harvard University and former nuclear proliferation specialist at the Carnegie Endowment for International Peace. Author of several op-eds and research articles on nuclear weapons and international security. PhD in political science from Stanford University.



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EXPERTISE

- international security
- nuclear proliferation
- U.S. foreign policy and grand strategy
- defense/homeland security
- defense strategy
- wars and warfare
- international peace and security
- proliferation
- arms control and disarmament
- weapons of mass destruction
- U.S. strategy and politics
- foreign policy history
- grand strategy

EXPERIENCE

Assistant Professor of Politics, University of Virginia (2006–present); John M. Olin National Security Fellow, Harvard University (2006–2007); International Security Fellow, Kennedy School of Government, Harvard University (2004–2006); International Security Fellow, Center for International Security and Cooperation, Stanford University (2003–2004); Nonproliferation Junior Fellow, Carnegie Endowment for International Peace (1999–2000)

HONORS

Walter Isard Award for Best Dissertation, Peace Science Society; Richard S. Goldsmith Writing Prize in Dispute Resolution, Stanford University; Truman Scholar

SELECTED PUBLICATIONS

“Militarized Compellent Threats, 1918–2001,” *Conflict Management and Peace Science* (September 2011); “Would a Nuclear Iran Really Be So Dangerous?” *Christian Science Monitor* (January 2011); “Goliath’s Curse: Coercive Threats and Asymmetric Power,” *International Organization* (October 2010); “The Army You Have: The Determinants of Military Mechanization,” *International Studies Quarterly* (June 2010); “Are Soldiers Less War-Prone than Statesmen?” *Journal of Conflict Resolution* (October 2004); “Nuclear Stalemate in South Asia,” *Boston Globe* (March 2000); “How to Live with the Bomb,” *Wall Street Journal* (September 1998)

Adam Segal

Ira A. Lipman Senior Fellow for Counterterrorism and National Security Studies

Currently leading study groups on cyber conflict and cybersecurity, Asian innovation, and technological entrepreneurship. Author of *Advantage: How American Innovation Can Overcome the Asian Challenge*. Previously the project director for a CFR-sponsored Independent Task Force on Chinese Military Modernization.



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EXPERTISE

- technology and development in China and India
- East Asian security
- Chinese domestic and foreign policy
- cyber conflict
- cybersecurity

REGIONAL FOCUS

- China
- East Asia

EXPERIENCE

Arms Control Analyst, China Project, Union of Concerned Scientists (1999–2001);
Visiting Scholar, Center for International Studies, Massachusetts Institute of Technology (1998–2001)

LANGUAGES

Chinese (fluent)

HONORS

Mellon Fellowship, Department of Government, Cornell University (1998–99); MacArthur Foundation Fellowship in Technology and Security (1996–97); Foreign Language Area Studies Fellowship, Cornell University (Summer 1995); Austin Barclay Fellowship for Academic Excellence, Fletcher School of Law and Diplomacy, Tufts University (1992)

SELECTED PUBLICATIONS

“Chinese Computer Games,” *Foreign Affairs* (March/April 2012); “Chinese Hacking May Slow, But ...” *SC Magazine* (February 2012); “Curbing Chinese Cyber Espionage,” CNN.com (May 2011); “The Great Invention Race,” *Foreign Policy* (January 2011); *Advantage: How American Innovation Can Overcome the Asian Challenge* (W. W. Norton & Company, 2011); “The Chinese Internet Century,” *Foreign Policy* (January 2010); “China’s Innovation Wall,” *ForeignAffairs.com* (September 2010); “Efforts for a Secure Cyberspace,” *Economic Times India* (November 2010); “The G-2 Mirage,” *Foreign Affairs* (with Elizabeth C. Economy, May/June 2009); “Autonomy, Security, and Inequality: China, India, the United States, and the Globalization of Science and Technology,” *Technology in Society* (August 2008); “The Siren Song of Technonationalism,” *Far Eastern Economic Review* (March 2006); *Digital Dragon: High Technology Enterprises in China* (Cornell University Press, 2003)

Stephen Sestanovich

George F. Kennan Senior Fellow for Russian and Eurasian Studies

Former ambassador-at-large and special adviser to the secretary of state for policy toward the states of the former Soviet Union. Directed the CFR-sponsored Independent Task Force that produced the report *Russia's Wrong Direction: What the United States Can and Should Do*.



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EXPERTISE

- U.S.-Russia relations
- U.S. foreign policy

REGIONAL FOCUS

- Russia and the former Soviet Union

EXPERIENCE

Kathryn and Shelby Cullom Davis Professor in the Practice of International Diplomacy, Columbia University (2001–present); Ambassador-at-Large and Special Adviser to the Secretary of State for the New Independent States, U.S. Department of State (1997–2001); Vice President for Russian and Eurasian Affairs, Carnegie Endowment for International Peace (1994–97); Director of Soviet and East European Studies (then Russian and Eurasian Studies), Center for Strategic and International Studies (1987–94); Senior Director for Policy Development, National Security Council (1985–87); Director of Political-Military Affairs, National Security Council (1984–85); Member, Policy Planning Staff, U.S. Department of State (1981–84); Senior Legislative Assistant for Foreign Policy, Office of Senator Daniel Patrick Moynihan (1980–81); Visiting Assistant Professor of Political Science, Columbia University (1979–80); Assistant Professor of Political Science, Graduate Faculty, New School for Social Research (1978–80)

LANGUAGES

Russian, German, and Spanish (familiar)

SELECTED PUBLICATIONS

Russia's Wrong Direction: What the United States Can and Should Do, CFR-sponsored Independent Task Force report (director, Council on Foreign Relations Press, 2006); "Evaluating the Reset: Is It Time for a Pause?" Testimony before the U.S. House Foreign Affairs Committee (July 2011); "Is It Time to Repeal Jackson-Vanik for Russia?" Testimony before the U.S. House of Representatives Committee on Foreign Affairs Subcommittee on Terrorism, Nonproliferation, and Trade (April 2010); "What Has Moscow Done?" *Foreign Affairs* (November/December 2008); "What Biden Should Have Said," *Washington Post* (August 2009); "America's Facile, Self-Congratulatory Response to Wikileaks," *New Republic* (December 2010); "Is the Devil to Blame for American Foreign Policy?" *New Republic* (October 2010); "How Do Long Wars Become So Long?" *New Republic* (September 2010); "Look Who Thinks America Is Cool Again," *New Republic* (July 2010); "Hostile Territory," *Washington Post* (April 2009); "The Dinner Guest," *American Interest* (March/April 2010); "Cold War Leftovers," *New York Times* (May 2009)

Matthew J. Slaughter

Adjunct Senior Fellow for Business and Globalization

Associate dean and the Signal Companies' professor of management at the Tuck School of Business at Dartmouth College, research associate at the National Bureau of Economic Research, and former member of the Council of Economic Advisers. Coauthor of the Council Special Report *Global FDI Policy* and codirector of the CFR-sponsored Independent Task Force on U.S. Trade and Investment Policy.



EXPERTISE

- economics and politics of globalization
- multinational firms and capital markets
- immigration
- technological innovation
- causes and consequences of the globalization backlash
- globalization

EXPERIENCE

Signal Companies' Professor of Management, Tuck School of Business, Dartmouth College (2008–present); Associate Dean and Professor of International Economics, Tuck School of Business, Dartmouth College (2002–present); Research Associate, National Bureau of Economic Research (2002–present); Member, Conference on Research in Income and Wealth, National Bureau of Economic Research (2006–present); Board of Academic Advisors, International Tax Policy Forum (2005–present); Board of Academic Advisors, Tuck Center for Private Equity and Entrepreneurship (2005–present); Member, Council of Economic Advisers, Executive Office of the President (2005–2007); Assistant and Associate Professor of Economics, Dartmouth College (1994–2002); Faculty Research Fellow, National Bureau of Economic Research (1995–2002); Term Member, Council on Foreign Relations (2000–2005); Visiting Fellow, Institute for International Economics (1997–present); Panel Member, National Academy of Sciences (2004–2005); Visiting Scholar, Federal Reserve Board (1998, 2002); Visiting Scholar, International Monetary Fund (1996–97); Consultant, World Bank (1995–97, 2000, 2002); Board of Economists, *Time* magazine (2004); Consultant to individual and groups of multinational firms (various)

LANGUAGES

French (familiar)

SELECTED PUBLICATIONS

“Public Finance and Individual Preferences Over Globalization Strategies,” *Economics and Politics* (with Gordon H. Hanson and Kenneth F. Scheve, 2007); “Vertical Production Networks in Multinational Firms,” *Review of Economics and Statistics* (with Gordon H. Hanson and Raymond J. Mataloni Jr., 2005); “Economic Insecurity and the Globalization of Production,” *American Journal of Political Science* (with Kenneth F. Scheve, 2004); *Globalization and the Perceptions of American Workers* (with Kenneth F. Scheve, Institute for International Economics, 2001)

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Hanover, NH

Sheila A. Smith

Senior Fellow for Japan Studies

Expert on Japan and Asian international relations. Currently directing the project “China and India as Emerging Powers: Challenge or Opportunity for the United States and Japan?”



EXPERTISE

- Japanese domestic politics and foreign policy
- Northeast Asian regional security
- international relations of the Asia Pacific

REGIONAL FOCUS

- Japan
- Asia

EXPERIENCE

Research Fellow, Politics, Governance and Security, East-West Center (2001–2007); Assistant Professor, Department of International Relations, Boston University (1994–2000); Visiting Associate Professor, International Institute for Japanese Studies, Kyoto, Japan (1998–99); Visiting Research Fellow, College of Law and Letters, University of the Ryukyus, Okinawa, Japan (1998); Research Fellow (1993–94) and Japan Fellow (1991–92), East Asian Institute, Columbia University

LANGUAGES

Japanese (fluent), French (reading)

SELECTED PUBLICATIONS

“Japan’s New Prime Minister: Staying in Power for the Long Haul,” *ForeignAffairs.com* (August 30, 2011); “Japan’s Nuclear Quandary,” *East Asia Forum* (August 9, 2011); “Take Opportunity to Build Better Society,” *Nikkei Shimbun* (June 20, 2011); “U.S.-Japan Relations: Enduring Ties, Recent Developments,” Testimony before the U.S. House of Representatives Committee on Foreign Affairs, Subcommittee on Asia, the Pacific, and the Global Environment (March 17, 2010); “Reshaping an Asian Partnership,” *Washington Post* (November 12, 2009); *Shifting Terrain: The Domestic Politics of the U.S. Military Presence in Asia* (East-West Center, 2006); “A Place Apart: Okinawa in Japan’s Postwar Peace” in *Partnership: The United States and Japan, 1951–2001* (Kodansha International, 2001); *Local Voices, National Issues: The Impact of Local Initiative in Japanese Policy-Making* (University of Michigan Press, 2000)

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Scott A. Snyder

Senior Fellow for Korea Studies and Director of the Program on U.S.-Korea Policy

Former senior associate at the Asia Foundation and Pacific Forum CSIS and founder of the Center for U.S.-Korea Policy. Editor of *The U.S.-South Korea Alliance: Meeting New Security Challenges* (Lynne Rienner Publishers, forthcoming 2012).



EXPERTISE

- politics and foreign policy of South Korea and North Korea
- U.S.-Korea relations
- Northeast Asian security
- U.S.-Asia relations

REGIONAL FOCUS

- North Korea
- South Korea

EXPERIENCE

Director, Center for U.S.-Korea Policy, Asia Foundation (2009–2011); Director, CFR Independent Task Force on U.S. Policy Toward the Korean Peninsula (2009–2010); Pantech Fellow, Shorenstein Asia-Pacific Research Center, Stanford University (2005–2006); Country Representative, Asia Foundation, Seoul, Korea (2000–2004); Program Officer, Research and Studies Program, U.S. Institute of Peace (1994–99); Acting Director, Contemporary Affairs Department, Asia Society

LANGUAGES

Korean (proficient)

HONORS

Pantech Fellowship, Stanford University
Shorenstein Asia-Pacific Research Center (2005–2006); Abe Fellowship, Social Sciences Research Council (1999); Thomas G. Watson Fellowship (1987–88)

SELECTED PUBLICATIONS

China's Rise and the Two Koreas: Politics, Economics, Security (Lynne Rienner Publishers, 2009); *Paved With Good Intentions: The NGO Experience in North Korea* (coedited with L. Gordon Flake, Greenwood Publishing Group, 2003); *Negotiating on the Edge: North Korean Negotiating Behavior* (USIP, 1999)

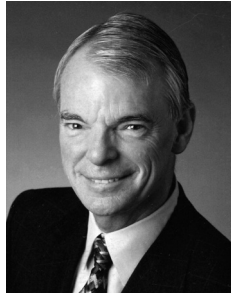
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A. Michael Spence

Distinguished Visiting Fellow

Economist and recipient of the Nobel Prize in economics in 2001. Chairman of the Commission on Growth and Development. Author of *The Next Convergence*, released in May 2011.



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EXPERTISE

- emerging economy growth
- advanced economy growth, employment, and change
- financial regulation and stability
- informational structure of markets
- labor markets
- global economy glance and evolution

REGIONAL FOCUS

- China
- Asia
- India
- Brazil
- developing countries and their economies
- United States and Europe on growth, employment, and structural change issues

EXPERIENCE

Chairman, Independent Commission on Growth and Development (2006–2010); Dean, Faculty of Arts and Science, Harvard (1984–90); Dean, Stanford Business School (1990–99); Senior Adviser, Oak Hill Investment Management; Consultant to PIMCO; Adviser to Government of China on growth, development, and policy issues

LANGUAGES

Italian (familiar)

HONORS

Nobel Prize in Economics; John Bates Clark Medal; Galbraith Prize for excellence in teaching, Harvard University

SELECTED PUBLICATIONS

The Next Convergence: The Future of Economic Growth in a Multispeed World (Farrar, Straus and Giroux, 2010); “Globalization and Unemployment,” *Foreign Affairs* (July/August 2011); “The Evolving Structure of the American Economy and the Employment Challenge” (with Sandile Hlatshwayo, Council on Foreign Relations Press, 2011)

Paul B. Stares

*General John W. Vessey Senior Fellow for Conflict Prevention and
Director of the Center for Preventive Action*

Expert on emerging regional and international security challenges. Led the bipartisan genocide prevention task force's expert group on preventive diplomacy. Currently focusing on how the United States can make preventive action the centerpiece of a new twenty-first-century security strategy.



EXPERTISE

- U.S. national security policy
- conflict prevention strategies
- U.S. intelligence policy/early warning
- Northeast Asian security
- crisis management

EXPERIENCE

Vice President, Center for Conflict Analysis and Prevention, United States Institute of Peace (2002–2007); Associate Director and Senior Research Scholar, Center for International Security and Cooperation, Stanford University (2000–2002); Senior Research Fellow, Japan Institute of International Affairs and Director of Studies, Japan Center for International Exchange (1996–2000); Senior Fellow and Research Associate, Foreign Policy Studies Program, Brookings Institution; NATO Fellow; Scholar-in-Residence, MacArthur Foundation, Moscow Office; Rockefeller International Relations Fellow; Adjunct Professor, Georgetown University

SELECTED PUBLICATIONS

Partners in Preventive Action (Council on Foreign Relations Press, 2011); “Enhancing U.S. Crisis Preparedness” (Council on Foreign Relations Press, 2011); “Military Escalation in Korea” (Council on Foreign Relations Press, 2010); *Enhancing U.S. Preventive Action* (Council on Foreign Relations Press, 2009); *Preparing for Sudden Change in North Korea* (Council on Foreign Relations Press, 2009); *Rethinking the ‘War on Terror’: New Approaches to Conflict Prevention and Management in the Post-9/11 World* (USIP Press 2007); *Rethinking Energy Security in East Asia* (JCIE, 2000); *The New Security Agenda: A Global Survey* (JCIE, 1998); *Global Habit: The Drug Problem in a Borderless World* (Brookings, 1996)

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Benn Steil

Senior Fellow and Director of International Economics

Award-winning writer and editor of the scholarly journal *International Finance*. Most recent book, *Money, Markets, and Sovereignty*, which earned the 2010 Hayek Book Prize, analyzes the historical relationship between money and national sovereignty and its importance in understanding contemporary globalization. Currently completing a major historical narrative on Bretton Woods.



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EXPERTISE

- international finance
- financial markets
- economic policy

EXPERIENCE

Editor, *International Finance* (current); Columnist, Dow Jones' *Financial News* (current); Cofounder and Managing Member, Efficient Frontiers LLC, financial markets consultancy (current); Pew Financial Reform Project Task Force (2009–2010); Director, International Economics Program, Royal Institute of International Affairs (1992–98)

LANGUAGES

French (familiar)

HONORS

Hayek Book Prize (2010); Fellow, British-American Project

SELECTED PUBLICATIONS

Lessons of the Financial Crisis (Council on Foreign Relations Press, 2009); *Money, Markets, and Sovereignty* (Yale University Press, 2009); *Financial Statecraft* (Yale University Press, 2006); *Building a Transatlantic Securities Market* (Council on Foreign Relations Press, 2002); *Technological Innovation and Economic Performance* (coeditor, Princeton University Press, 2002); *Institutional Investors* (coauthor, MIT Press, 2001); *Antitrust Goes Global: What Future for Transatlantic Cooperation?* (coeditor, Royal Institute of International Affairs, 2000); "Automation, Trading Costs, and the Structure of the Securities Trading Industry," *Brookings-Wharton Papers on Financial Services* (coauthor, January 1999); *The European Equity Markets* (Royal Institute of International Affairs, 1996); *International Financial Market Regulation* (John Wiley & Sons, 1994); numerous articles in journals and periodicals such as *Economica*, *Foreign Affairs*, *Wall Street Journal*, and *Financial Times*

Julia E. Sweig

Nelson and David Rockefeller Senior Fellow for Latin America Studies and Director for Latin America Studies

Award-winning author of *Inside the Cuban Revolution: Fidel Castro and the Urban Underground*, the critically acclaimed *Friendly Fire: Losing Friends and Making Enemies in the Anti-American Century*, and *Cuba: What Everyone Needs to Know*. Currently conducting research on the regional and global dimensions of Brazil's rise.



EXPERTISE

- U.S.-Latin America policy
- anti-Americanism

REGIONAL FOCUS

- Latin America
- Cuba
- Brazil

EXPERIENCE

Director, Latin America Studies, Council on Foreign Relations (2005–present); Director, Global Brazil Initiative, Council on Foreign Relations (2010–present); Director, CFR-sponsored Independent Task Force on Brazil (2011); Editorial Board, *Foreign Affairs Latinoamérica* (current); Sol M. Linowitz Professor of International Relations, Hamilton College (2011); Consultant, Aspen Institute Congressional Program (1999–present); Senior Adviser, CFR-sponsored Independent Task Force on U.S.-Latin America Relations (2008); Director, CFR Center for Preventive Action Commission on Andean Region (2004); Director, CFR-sponsored Independent Task Force on Cuba (2001); Professorial Lecturer, Johns Hopkins University School of Advanced International Studies

LANGUAGES

Spanish (fluent); Portuguese (familiar)

HONORS

Alumni Achievement Award, University of California, Santa Cruz (2011); Herbert Feis Award for Best Book of the Year for *Inside the Cuban Revolution: Fidel Castro and the Urban Underground*, American Historical Association (2003)

SELECTED PUBLICATIONS

“A New Global Player: Brazil’s Far-Flung Agenda,” *Foreign Affairs* (November/December 2010); “The Hemispheric Divide,” *National Interest* (March/April 2009); *Cuba: What Everyone Needs to Know* (Oxford University Press, 2009); “Fidel’s Final Victory,” *Foreign Affairs* (January/February 2007); *Friendly Fire: Losing Friends and Making Enemies in the Anti-American Century* (PublicAffairs, 2006); “What Kind of War for Colombia?” *Foreign Affairs* (September/October 2002); *Inside the Cuban Revolution: Fidel Castro and the Urban Underground* (Harvard University Press, 2002)

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Ray Takeyh

Senior Fellow for Middle Eastern Studies

Author of *The Guardians of the Revolution: Iran's Approach to the World* (Oxford University Press, 2009). Served as senior adviser to the special adviser for the Gulf and Southwest Asia at the U.S. Department of State.



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EXPERTISE

– Persian Gulf and U.S. foreign policy

REGIONAL FOCUS

– Iran

EXPERIENCE

Senior Adviser to Special Adviser for Gulf and Southwest Asia, Department of State; Contributing Editor, *National Interest*; Professor of National Security Studies, National War College; Professor and Director of Studies, Near East and South Asia Center for Strategic Studies, National Defense University; Fellow in International Security Studies, Yale University; Fellow, Washington Institute for Near East Policy

LANGUAGES

Persian (fluent), Arabic (working knowledge)

HONORS

Carnegie Grant; John M. Olin Fellowship; Sir Raymond Carr Award; Arnold Bryce and Read Award in Modern History, Oxford University

SELECTED PUBLICATIONS

Hidden Iran: Paradox and Power in the Islamic Republic (Henry Holt, 2006); *The Receding Shadow of the Prophet: The Rise and Fall of Radical Political Islam* (Praeger Publishers, 2004); *The Origins of the Eisenhower Doctrine: The United States, Britain and Nasser's Egypt, 1953–1957* (St. Martin's Press, 2000); articles published in *Foreign Affairs*, *Foreign Policy*, *National Interest*, *Survival*, *Washington Quarterly*, *Orbis*, *World Policy Journal*, *Middle East Journal*, *Middle East Policy*, *New York Times*, *Washington Post*, *Los Angeles Times*, *Financial Times*, *International Herald Tribune*

Victoria Taylor

International Affairs Fellow in Residence

Career Foreign Service officer at the U.S. Department of State. Comes to CFR from Department of State's Office of Southern European Affairs. As the Turkey desk and Southern European economic affairs officer, has managed a wide range of bilateral policy issues with Turkey and has worked to promote U.S. economic interests in Turkey, Greece, and Cyprus.



EXPERTISE

- U.S. foreign policy
- economic analysis
- trade and investment policy
- sanctions policy

EXPERIENCE

Turkey Desk and Southern European Economic Affairs Officer, U.S. Department of State (2009–2011); Iran Desk Officer, U.S. Department of State (2008–2009); Economic Officer, U.S. Embassy Tunis, Tunisia (2006–2008); Political/Economic/Consular Officer, U.S. Consulate Lahore, Pakistan (2006); Vice Consul, U.S. Embassy Islamabad, Pakistan (2005–2006)

LANGUAGES

French (fluent), Urdu (advanced proficiency), Mandarin (proficient)

HONORS

U.S. Department of State Meritorious Honor Awards (2007, 2010)

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Washington, DC

Jonathan Tepperman

Managing Editor, Foreign Affairs

Former deputy editor of *Newsweek International* and director at Eurasia Group.



EXPERTISE

- U.S. foreign policy
- national security
- international law
- UN

REGIONAL FOCUS

- Middle East

EXPERIENCE

Managing Editor, *Foreign Affairs* (spring 2011–present); Managing Editor and Director, Eurasia Group (2010); Deputy Editor, *Newsweek International* (2007–2009); Deputy Managing Editor, *Foreign Affairs* (1998–2006)

HONORS

“Why Obama Should Learn to Love the Bomb,” *Newsweek* (September 7, 2009); “Time of the Tough Guys,” *Newsweek* (June 23, 2008); “Foxes and Hedgehogs,” *New York Times* (October 16, 2005); “The Anti-Anti-Americans,” *New York Times* (December 12, 2004); “After Abu Ghraib: An American in the Hague,” *New York Times* (June 10, 2004); “Complicating the Race,” *New York Times Magazine* (April 28, 2002); “Truth and Consequences,” *Foreign Affairs* (March/April 2002); *The U.S. vs al Qaeda: A History of the War on Terror* (coedited with Gideon Rose, Council on Foreign Relations, 2011)

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Paul M. Hammaker associate professor of business administration at the Darden Business School, University of Virginia. Former senior economist at the Board of Governors of the Federal Reserve System. Author of the CFR report “How Dangerous Is U.S. Government Debt?”



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EXPERTISE

- international capital flows
- international portfolio allocation
- financial sector development

EXPERIENCE

Paul M. Hammaker Associate Professor of Business Administration, Darden Graduate School of Business, University of Virginia (2004–present); Research Associate, National Bureau of Economic Research (2006–present); Senior Fellow, Globalization and Monetary Policy Institute, Federal Reserve Bank of Dallas (2008–present); Consultant and External Adviser, Inter-American Development Bank (2008–present); Research Associate, Institute for International Integration Studies, Trinity College Dublin (2005–present); Visiting Professor, Asian Institute of Management (2010); Consultant, International Policy Analysis Division, European Central Bank (2007, 2010); Consultant, Development Innovations Group (2007–2010); Consultant, World Bank/IFC (2007–2009); Research Fellow, Hong Kong Monetary Authority (2006); Consultant, International Monetary Fund (2005–2006); Dissertation Fellow, Economist, and Senior Economist, International Finance Division, Board of Governors of the Federal Reserve System (1998–2005); Adjunct Assistant Professor, Walsh School of Foreign Service, Georgetown University (2001–2004); Treasurer, Friends of Malawi (2001–2004); Adjunct Assistant Professor, Department of Economics, Georgetown University (2000)

LANGUAGES

German (previously fluent), Chichewa (familiar)

SELECTED PUBLICATIONS

“U.S. International Equity Investment And Past and Prospective Returns” *American Economic Review* (with Stephanie Curcuru, Charles Thomas, and Jon Wongswan, 2011); “Sudden Flight and True Sudden Stops” *Review of International Economics* (with Alex Rothenberg, 2011); “External Capital Structures and Oil Price Volatility” *Journal of Business, Finance and Economics in Emerging Economies* (with John Burger, Alessandro Rebucci, and Veronica Cacdac Warnock, 2010); “Is Home Bias in Assets Related to Home Bias in Goods?” *Journal of International Money and Finance* (with Eric van Wincoop, 2010); “International Capital Flows and U.S. Interest Rates,” *Journal of International Money and Finance* (with Veronica Cacdac Warnock, 2009); “Do Foreigners Invest Less in Poorly Governed Firms?” *Review of Financial Studies* (with Christian Leuz and Karl Lins, 2009); “Financial Globalization, Governance, and the Evolution of the Home Bias,” *Journal of Accounting Research* (with Bong-Chan Kho and Rene M. Stulz, 2009); “Cross-Border Returns Differentials,” *Quarterly Journal of Economics* (with Stephanie E. Curcuru and Tomas Dvorak, 2008); “Decomposing the U.S. External Returns Differential,” *Journal of International Economics* (with Stephanie E. Curcuru and Tomas Dvorak, 2010); “Markets and Housing Finance,” *Journal of Housing Economics* (with Veronica Cacdac Warnock, 2008); “Local Currency Bond Markets,” IMF Staff Papers (with John D. Burger, 2006)

Matthew C. Waxman

Adjunct Senior Fellow for Law and Foreign Policy

Former State Department and Defense Department senior official and National Security Council staff member. Professor of international law and national security law at Columbia University.



EXPERTISE

- international law and national security law
- law and terrorism
- counterterrorism
- international security
- presidential powers and foreign policy
- cybersecurity
- military intervention

EXPERIENCE

International Affairs Fellow, Council on Foreign Relations (2007–2008); Principal Deputy Director, U.S. State Department’s Policy Planning Staff; Deputy Assistant Secretary of Defense for Detainee Affairs; Director of Security and Justice Affairs, Iraq Coalition Provisional Authority, Washington, DC; Director for Contingency Planning and International Justice at the National Security Council; Special Assistant to National Security Adviser Condoleezza Rice; Clerk for U.S. Supreme Court Justice David Souter (2000–2001) and Judge Joel Flaum, U.S. Court of Appeals (7th Circuit, 1999–2000); Consultant, RAND Corporation; Member, Hoover Institution Task Force on National Security and Law

HONORS

Fulbright Scholar, Department of War Studies, University of London, King’s College (1994–95); Townsend and Gherini Prizes for outstanding scholarship in international law while editor of the *Yale Law Journal*

SELECTED PUBLICATIONS

“Cyber-Attacks and the Use of Force: Back to the Future of Article 2(4)” *Yale Journal of International Law* (2011); “9/11 Lessons: Terrorist Detention Policy,” CFR.org (Aug. 26, 2011); “Libya Limbo,” *Foreign Policy* online (with Daniel Byman, June 2, 2011); “The Debate Over U.S. Libya Intervention,” CFR.org (March 28, 2011); “Terrorism Trials and Detention’s Future,” CFR.org (November 23, 2010); *Intervention to Stop Genocide and Mass Atrocities* (Council on Foreign Relations Press, October 2009); *The Dynamics of Coercion: American Foreign Policy and the Limits of Military Might* (Cambridge University Press, 2002)

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Micah Zenko

Fellow for Conflict Prevention

Political scientist with expertise in national security issues. Currently researching and writing on the proliferation of unmanned armed vehicles, counterterrorism operations, and space policy. His book, *Between Threats and War: U.S. Discrete Military Operations in the Post–Cold War World*, was released in September 2010. Writes the blog Politics, Power, and Preventive Action, which covers U.S. national security policy, international security, and conflict prevention. Named by *Foreign Policy* as one of “The FP Twitterati 100.”



EXPERTISE

- conflict prevention
- U.S. national security policy
- military planning and operations
- nuclear weapons policy
- security

EXPERIENCE

Fellow, Council on Foreign Relations; Kennedy School of Government, Harvard University; Brookings Institution; Congressional Research Service; Office of Policy Planning, State Department

SELECTED PUBLICATIONS

“Clear and Present Safety,” *Foreign Affairs* (2012); *Partners in Preventive Action* (Council on Foreign Relations Press, 2011); “UN Early Warning for Preventing Conflict,” *International Peacekeeping* (2011); *Toward Deeper Reductions in U.S. and Russian Nuclear Weapons* (Council on Foreign Relations Press, 2010); *Between Threats and War: U.S. Discrete Military Operations in the Post–Cold War World* (Stanford University Press, 2010); *Enhancing U.S. Preventive Action* (Council on Foreign Relations Press, 2009); “Foregoing Limited Force: The George W. Bush Administration’s Decision Not to Attack Ansar Al-Islam,” *Journal of Strategic Studies* (August 2009); “Intelligence Estimates of Nuclear Terrorism,” *Annals of the American Academy of Political and Social Science* (September 2006)

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