



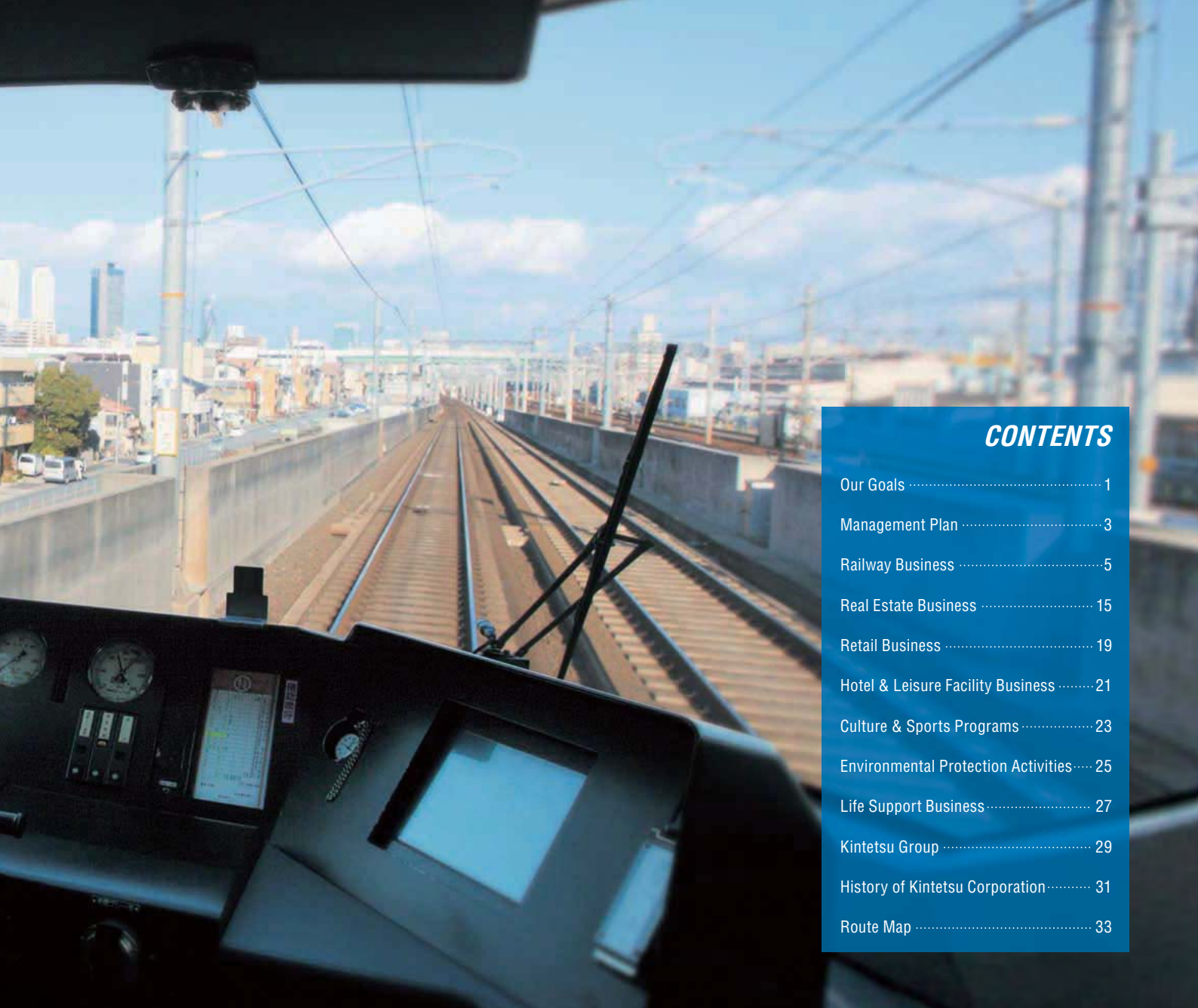


What we are aiming for:

We hope to earn people's trust while contributing to the development of society through our progressive spirit and sincere corporate activities.

Corporate Code of Conduct

- We shall act in good faith with high ethical standards as well as observing national legislation.
- We shall prioritize customer safety above all.
- Humbly accepting customers' comments and standing on their side, we shall provide the merchandise and service that they really want.
- As a positive corporate citizen, we shall contribute to the development of our local community.
- We address the issue of environmental preservation with sincerity.
- Through continuous management innovation, we strive to expand our corporate values and meet investors' expectations.
- We disclose sufficient information as required to ensure management transparency.
- Respecting each employee's personality, we endeavor to make the workplace cheerful and full of smiles with harmonious labor relations.



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Based on the Corporate Code of Conduct, we have established the following four guidelines for high-quality services and business activities.

*Legal and Ethical
Guidelines*

Safety Policy

*Customer
Satisfaction Policy*

*Environmental
Policy*



Kintetsu Group management plan (Fiscal 2010 to 2014)

Period of the management plan and its position

We have formulated a new management plan for the period from this fiscal year, which is the 100th anniversary of our foundation, to fiscal 2014. This plan establishes the period ending fiscal 2014 (when the Abenobashi terminal building is scheduled to begin operation) as the “foundation strengthening period.” During this period, we will steadily implement various projects to obtain the desired results and promote structural reform in order to establish new revenue bases.



Basic policy

Based on the original mission for railway companies, to provide reliable and comfortable transportation services, we will focus on the development of the areas along the railway lines mainly through the provision of our rail service and the completion of three major terminal projects by fiscal 2014. We will leverage our 100-year history and the rich cultural and tourism resources along the lines to develop businesses that enhance the convenience and attractiveness of the areas along the lines through the concerted efforts of the whole group.

To respond to changes in market conditions, such as the declining birthrate, aging populace and shrinking population, we will review the mechanism established during Japan's period of economic growth and steadily promote structural reform that will ensure adequate profits in all businesses, while endeavoring to create businesses with new revenue bases by designing new growth strategies.

In the group management, we will enhance strategic and management functions and implement measures and reorganization efforts to improve the total strength of the group.

Numerical goal (for fiscal 2014)

Operating revenue	1,100 billion yen
Operating profit	60 billion yen
(Consolidated) Net earnings	20 billion yen
Interest-bearing debt	1,280 billion yen
Interest-bearing debt/EBITDA ratio	11.0

* EBITDA = Operating profit + Depreciation cost
We aim to reduce our interest-bearing debt and lower the interest-bearing debt/EBITDA ratio from April 2011.

Promotion of business creation

We will promote businesses that support the people who live along our railway lines, using the total strength of the Kintetsu Group, and develop new services that match the lifecycle and lifestyle of these people. In addition, we will study businesses that make effective use of idle assets.

Strengthening of the business promotion system

We must respond quickly and flexibly to the dramatically changing economic and social environment that includes declining birthrate and aging as well as shrinking population. To this end, we have established a new business strategy committee under the direct control of the president to further enhance the management system and promote fundamental structural reform in all businesses, and have developed a system to create new businesses.

Kintetsu Group enhanced management

We will implement measures and reorganization efforts that increase the total strength of the group, with the aim of enhancing the management base by improving our profitability and financial strength.

As the specific activities, we restructured the group's catering and Japanese inn businesses in September 2010, and set up an intermediate holding company in June 2011 to reorganize the group's railway engineering companies.

We also established our basic strategy in September 2011 for the future growth of the group's retail business. We will promote initiatives to accelerate growth in both sales and profits through “strengthening of consolidated governance and interaction between companies” and through “partnerships with distribution companies outside the group”.

The relevant measures we have taken include unification of the strategic functions dispersed over each company, establishment of a new retail business management committee, joint development of an information system by Kintetsu Department Store Co., Ltd. and H2O Retailing Corporation, and capital and business alliance between Kinsho Store Co., Ltd. and Seven & i Holdings Group. We also integrated the cards of group companies into the KIPS Card and launched a group common point service for the card in November 2011 for the integration of the customer base of the group and customer retention.

Main measures

(1) Three major terminal projects

Project title		Principal use	Total floor area, etc.	Schedule
Improvement of the Abenobashi terminal building (Abeno Harukas)		Department store, offices, hotel, art museum, observation deck	Approx. 212,000 m ² Approx. 300 m high 60 stories above ground and 5 below	To be opened in spring 2014
Improvement of the Uehommachi terminal (Uehommachi YUFURA)		Theater (Osaka Shinkabukiza), commercial facilities, offices	Approx. 38,000 m ² 13 stories above ground and 1 below	Opened on August, 26, 2010
Improvement of the Kyoto station terminal	Integration of the ticket gates and construction of the new No.4 line	Station	—	Integration of the ticket gates completed in October 2008 Construction of the new No. 4 line to be completed in spring 2012
	Renovation of the "Kintetsu Meiten-gai Miyako-michi" shopping mall	41 stores including retailers, services and restaurants	Approx. 3,400 m ²	Reopened on October 9, 2008
	Construction of "Hotel Kintetsu Kyoto Station" (accommodation-oriented hotel)	Hotel	Approx. 13,500 m ² 8 stories above ground, 368 rooms	Opened on October 1, 2011



Drawing of the Abeno Harukas



Uehommachi YUFURA



Hotel kintetsu Kyoto Station

(2) Railway business

To ensure reliability and adequate profits, we will establish a more efficient operating system through software-oriented improvements.

Specifically, we have implemented or plan to implement continuous streamlining of stations, operations, facilities and other sections, and organizational restructuring as well as revision of the time schedule to make an appropriate train operation plan based on demand. We have also started to restructure our operation policy and system on many aspects including strengthening of limited express-related measures, such as the limited express network and service, and tourism services in cooperation with local players.

Meanwhile, in line with the ceremony of Ise Jingu Shrine to transfer the deity to the new shrine scheduled in 2013, we are preparing for the introduction of a new "tourist limited express" that offers innovative railroad trips, and have decided on the outline of the facilities and services.

(3) Other businesses

[1] Real estate business

Along the Keihanna line opened in March 2006 (between Ikoma and Gakken-Nara-Tomigaoka), we are developing housing land and constructing convenient facilities mainly for the communities in the areas around the stations. In particular, a large development project to construct single houses, condominiums, commercial facilities and other establishments is underway in the area west of Gakken-Nara-Tomigaoka station.

To develop the former Ayameike Amusement Park site, we are promoting construction of a multi-functional complex, which takes advantage of the rich nature in the area and offers high-quality houses, educational facilities and other useful facilities. Part of the complex was opened in April 2010, and residents began to move into the single houses, etc. in December while the facility for 'house wedding' and the clinic mall started their operation in 2011. The town development is thus progressing steadily.

[2] Retail business

We are strengthening the management base of our group's retail business including department stores and supermarkets and also stores in station premises. In September 2011, we established our basic strategy for unification of the strategic functions of the group's retail businesses so as to achieve total optimization and further accelerate growth in sales and profits.

Through store development in station premises, we are promoting establishment of major stations as shopping malls, such as Time's Place Kyoto which was opened in September 2011.

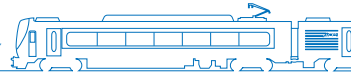
[3] Hotel & leisure facility business

We will enhance the competitiveness of our hotel business with Osaka Marriott Miyako Hotel in Abeno Harukas which is scheduled to open in 2014, and Hotel Kintetsu Kyoto Station which started its operation in October 2011, as well as through the renovation of existing hotels.

In addition, the group will strengthen its operation in Nara, a city which has been making continuous efforts to attract tourists after the 1300th anniversary of Heijo-kyo Capital, and in the Ise-Shima area which is receiving attention for the planned ceremony of Ise Jingu Shrine to transfer the deity to the new shrine in 2013.

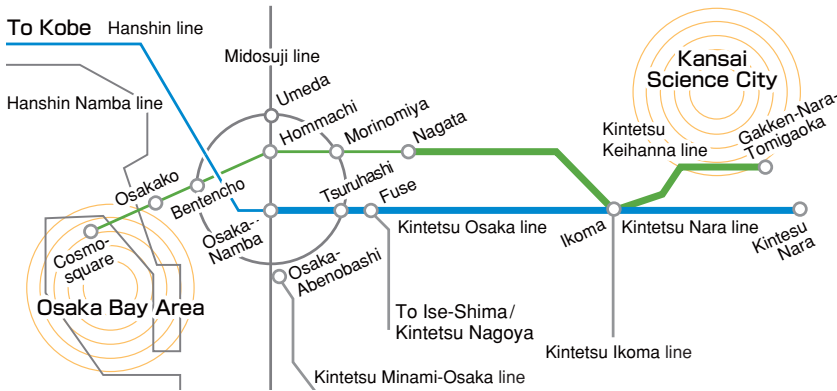
With our comprehensive transportation network and capacity, we will connect towns with towns and people with people.





Transportation Capacity

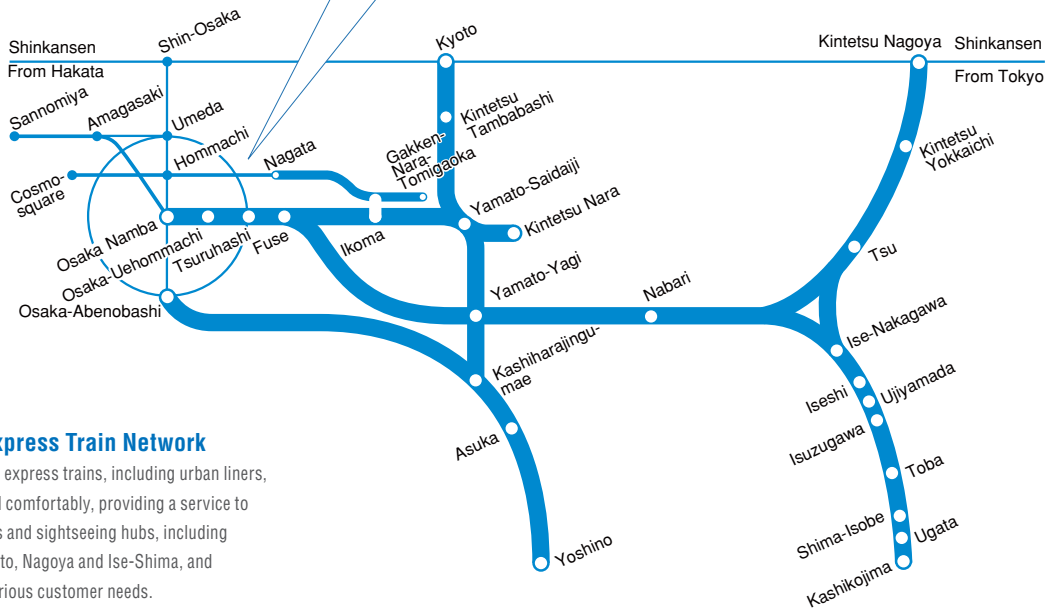
We possess approximately 1,952 railcars, running on a total railroad length of 508.1 km and with a daily passenger volume of 1.6 million. The Kintetsu Railway travels between the major cities and sightseeing spots of the Kinki and Tokai regions, providing transportation for commuters and tourists alike. We strive proactively to improve the safety and reliability of our operation, and ensure the smooth operation of trains while providing a safe and appropriate rail service.



Left: Train of Hanshin / Right: Train of Kintetsu

Interurban Network

With the launch of the Keihanna line in March 2006, Kintetsu achieved a direct connection between the Kansai Science City and the northern part of Nara, and the Osaka bay area via downtown Osaka, thus contributing to the cooperation and revitalization of the cities along the railway line. In addition, a direct service without the need for transit between Sannomiya Station and Nara Station was established in March 2009 jointly with the Hanshin Electric Railway, allowing Nara, Osaka and Kobe to be connected via a single track.



Limited Express Train Network

Kintetsu limited express trains, including urban liners, travel rapidly and comfortably, providing a service to connect business and sightseeing hubs, including Osaka, Nara, Kyoto, Nagoya and Ise-Shima, and responding to various customer needs.



Railcar

In addition to the "Urban Liner Next" and "Urban Liner Plus," we have adopted a variety of limited express trains such as the "Ise-Shima Liner," "Sakura Liner" and "Vista EX," as well as the new train "ACE," successfully providing comfortable travel for all our customers. As for the regular trains, "Series 21," which is a type of car involving a barrier-free public transportation system, environmental issues and energy savings, has been operating the service.

As our natural mission and responsibility,
we strive vigorously to ensure safe and reliable operation.





Safety Management

Careful inspection and maintenance are implemented in all our train depots and inspection sheds, where we pride ourselves on our high standards in both technology and equipment. In addition, we strive to provide our customers with comfort and a sense of security while ensuring a safe and reliable service through regular maintenance and safety checks of equipment, such as overhead wires, rails and signals, thereby reflecting our mission as a railway company.



Traffic control system for the Nagoya Area "KRONOS"

Safety Control System

We have completed the installation of train traffic control systems including ATS (automatic train stop system), ATC (automatic train control) and train radio systems on all our lines (excluding some sections). In addition, we have introduced a GPS-based driver support system and an emergency earthquake advanced-warning system. We have also installed an obstruction detector and a push-button alarm system at railroad crossings, and promoted the installation of emergency call devices on platforms and fall prevention covers at railcar couplings, in order to improve the safety and reliability of our operation.



Accident and disaster restoration training



Emergency task force established in our Headquarters



Area in the vicinity of Kawachi-Hanazono Station on the Nara Line

Overhead Crossing Project

To provide further safety railway services and solve traffic congestion, we have been promoting an overhead crossing construction. This project has been implemented as an urban planning and road project, implemented by the local government as a primary contractor while financed by road tolls, local public authorities and our own company.

Emergency response training

We implement company-wide drills in preparation for train accidents and other major disasters with a focus on the establishment of communication and initial response systems. In addition to emergency response training in the railway section, we also conduct various drills in preparation for unexpected accidents and disasters, such as fire or chemical terrorism, in stations and terminals.

Striving to provide cordial railway services so that everyone can use our stations with a smile.





Barrier-free Facilities

We have wheelchair accessible facilities within the station premises including automatic ticket gates wide enough for wheelchairs to traverse without problem, ticket vending machines with space for persons in wheelchairs to put their leg rests, elevators and ramps for wheelchairs, as well as multi-functional lavatories with ostomate facilities and textured paving blocks to guide people with visual disabilities. Wheelchair accessible spaces have also been introduced to our regular trains, and limited express trains are equipped with seats for persons in wheelchairs and multi-functional lavatories.

Furthermore, as part of its improved service, Kintetsu Corporation has been encouraging all station staff to obtain the care-fitter qualification. About 400 members of the station staff have obtained this qualification so far.

* As of the end of October 2011



Wide aisle ticket gate



Wheelchair accessible ticket vending machines



Elevator

To create a more comfortable station environment, we have been proactively promoting the installation of elevators. We have introduced a new model of elevator called a walk-through type that allows a wheelchair user to get on the elevator facing in the direction of travel and alight through the door on the other side with this elevator, removing the need to turn around.



Wheelchair accessible spaces in trains

To facilitate the comfort of passengers in wheelchairs, our trains have wheelchair accessible spaces.

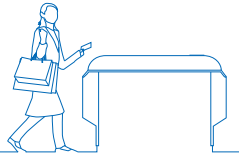


Multi-functional lavatories with ostomate facilities

We provide large multi-functional lavatories with push-button automatic doors, handrails, baby seats and beds. Reflecting the introduction of the universal design concept, it is comfortable and user-friendly for all, including the elderly, pregnant women and those with babies, as well as disabled people.

Providing what people want in the form of services that leave them fully satisfied.





IC Card Service

Passengers of Kintetsu Railway can use PiTaPa, an IC card of Surutto KANSAI, and also JR-West IC card ICOCA. We also provide fare discounts via the PiTaPa post-paid service. Kintetsu will start sales of ICOCA and ICOCA commuter passes in autumn 2012.

KIPS PiTaPa Card

We have issued the KIPS PiTaPa card, a convenient all-in-one IC card that can be used either alone or with the KIPS card which is the credit card of the Kintetsu Group. The KIPS PiTaPa card is a convenient way to make payments simply by touch and can be used at stores such as K PLAT (convenience stores at stations), outlets of the Nara Kotsu group and at Kintetsu restaurants, as well as to pay the fares for railway and bus services. In addition, KIPS points are awarded to passengers who ride Kintetsu trains using the KIPS PiTaPa card.



KIPS PiTaPa Card

Group common point service

In November 2011, we launched the Kintetsu Group common point service to award group common points for usage of the KIPS credit card. The KIPS points provided can be used in the facilities of Kintetsu Group companies including the railway service, department stores and other stores as well as in hotels. We also plan to release the KIPS ICOCA card, an all-in-one point card integrated with the ICOCA IC card, in autumn 2012.



KIPS Credit Card



Internet

We have "K's PLAZA," a website for the use of the Kintetsu Railway and information on the areas along the lines (<http://www.kintetsu.co.jp/>), and a corporate information website (<http://www.kintetsu.jp/>), and provide online information on our railway service including timetables and the ability to check fares, as well as corporate information such as news releases, our company profile and IR information. We also have a mobile phone website "Kintetsu Railway," via which users can check railway information, reserve commuter passes, and reserve and purchase limited express train tickets.



Limited express ticketless service

The online booking and purchase of limited express tickets is available via our mobile phone website. Payment can be made in two ways, via credit card or cash in advance. With the limited express ticketless service, you can take the limited express train you booked without having a ticket issued in advance, simply by showing the mobile phone screen with the seating information.

Through offering train trips that connect customers to scenic walks, we hope to help customers build fond memories.



■ Ise Jingu

The history of the Ise Jingu shrine dates back two millennia, and has been known as Oise-san since long ago. The shrine is officially known as Jingu or The Shrine, and is comprised of 125 individual shrines centered on the inner sanctuary (Naiku or Kotaijingu) and the outer sanctuary (Geku or Toyoukedaijingu). The shrine buildings are reconstructed every 20 years. The 62nd Shikinen Sengu (reconstruction) ceremony is currently underway, and various events are scheduled leading up to the transferring of the symbol of the kami to the new sanctuary building in 2013.



■ Okage Yokocho

Okage Yokocho is a mini town which recreates the flavor of Ise between the late Edo and early Meiji periods. There are many stores, including the museum Okage-za, handling woodland delicacies from Ise, seafood from Shima and other local specialties.



■ Ago Bay

Ago Bay is one of the major spots of the Ise-Shima National Park. The beautiful sunset over Ago Bay creates romantic atmosphere, with its deeply indented coastlines and the reflection of large and small islands along the bay bathed in the evening glow.



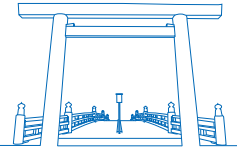
■ Futamigaura

As well as the famous Meotoiwa (wedded-rocks) known as the symbol of happy marriage and marital ties, Futamigaura encompasses the beautiful beach of Futamigaura coast selected as Japan's best 100 beaches, and is hence visited by many people.



■ Toba

Toba is a bustling tourist city with many hotels and Japanese-style inns, and is the base for travelling in the Ise-Shima area. You can enjoy marine-related facilities such as Mikimoto Pearl Island and Toba Aquarium. Various sightseeing boats also provide cruises in Toba Bay.



Nara Park Area

This area accommodates the world heritage site "Historic Monuments of Ancient Nara" which consists of the five temples of Todai-ji, Kofuku-ji, Yakushi-ji, Toshodai-ji and Gangou-ji, as well as Kasuga-taisha (Kasuga Grand shrine), Heijokyo-ato (Imperial Palace) and Kasugayama Primeval Forest. In the vast surrounds of Nara Park, you can experience the harmony of nature and enjoy watching the local deer.



Toshodai-ji Temple

Nishinokyo Area

Nishinokyo, which literally meaning "West of the Imperial Palace", is the area located on the west side of the Suzaku Avenue. Toshodai-ji and Yakushi-ji Temples are the symbols of the area. As the home of many national treasures and important cultural properties including the Kondo (Main Hall) and Kodo Lecture Hall of Toshodai-ji and the Yakushi Sanzon statues and Toto (East Tower) of Yakushi-ji, Nishinokyo conveys the great Buddhist culture to the present.



Ikaruga Area

The Horyu-ji Temple is Japans first World Heritage Site entitled: Buddhist Monuments in the Horyu-ji Area, approved in 1993, along with the Himeji Castle and others. The temple has retained its original appearance over 1400 years, helping enhance understanding of the Japanese culture.



Ishibutai Kofun

Asuka Area

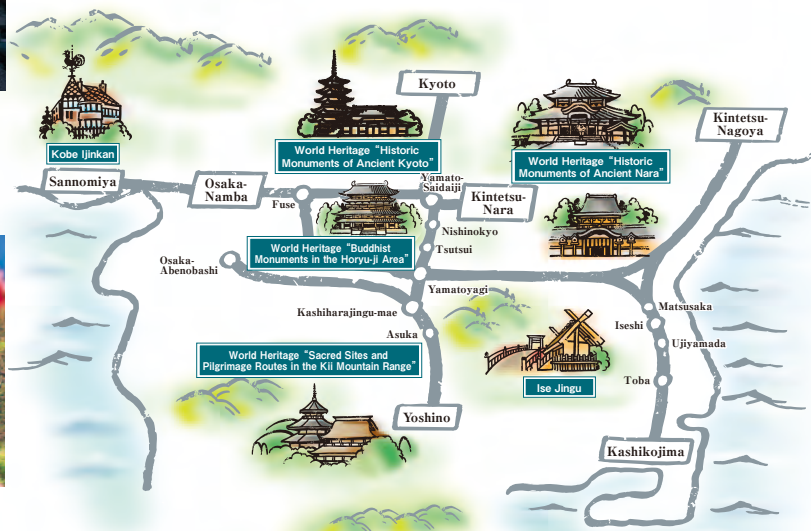
Asuka flourished as the center of Japan's ancient politics and is also the place of birth of Ritsuryo Kokka, when the country was ruled based upon the legal codes of the Nara and Heian eras. Appearing in many poems from Manyoshu, Japan's oldest anthology of poems, this area is continuously loved by fans who seek the romance of history. Ishibutai Kofun, which is the largest rectangular tomb in Japan and traditionally believed to have been the tomb of Soga no Umako, an ancient politician of the Soga clan during the Asuka era, is also located in this area.



Zaodo Hall of Kimpusen-ji Temple

Yoshino Area

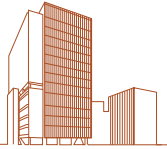
In 2004, various sites, including Yoshino, Omine, Koyasan, Kumano Sanzan and Kumano Kodo - the sacred sites of shugendo, which literally means "the path of training and testing and focusing on ascetic, mountain-dwelling lifestyles, incorporating teachings from other eastern philosophies and with a historic and rich natural environment were collectively registered as a World Heritage Site entitled, Sacred Sites and Pilgrimage Routes in the Kii Mountain Range. Above all, Mt. Yoshino is known as a major cherry blossom-viewing spot and the sight of 30,000 cherry trees blooming is overwhelming, categorized as shimosenbon (lower thousand trees), nakasenbon (middle thousand trees), kamisenbon (top thousand trees) and okusenbon (thousand tree at the heart of the mountain), starting from the foot of the mountain, with the full moon stage at various times, depending on the location. The railway line area bursting with beauty We endeavor to bring you closer to history Todai-ji.



With more amusing and convenient terminals,
we aim to move people's hearts.



ABENO
HARUKAS



Improvement of the Abenobashi terminal building

We are promoting improvement projects of three major terminals based on the Kintetsu Group management plan (fiscal 2010 to 2014). For the Abenobashi terminal, which is the largest terminal for Kintetsu, we are now constructing Abeno Harukas, the tallest skyscraper complex in Japan with a height of 300 meters. Scheduled to be completed in spring 2014, the building will accommodate Kintetsu Department Store, which will be one of the largest stores in Japan, and Osaka Marriott Miyako Hotel, which will be operated in partnership with a leading hotel brand in the world, as well as state-of-the-art offices. An urban art museum will also be created in the building to allow people easy access to art and culture.



Kintetsu Department Store (multi-story space)

Open observation deck

Osaka Marriott Miyako Hotel (lobby)

Urban art museum (lobby)



Offices (lobby)



Uehommachi YUFURA

Improvement of the Uehommachi terminal

In Uehommachi, the place where Kintetsu was founded, the “Uehommachi YUFURA” complex was opened in August 2010. The complex combines the “Osaka Shinkabukiza” theater with shopping facilities and offices.



Hotel Kintetsu Kyoto Station

Improvement of the Kyoto station terminal

The shopping mall under the elevated railway tracks “Kintetsu Meiten-gai Miyako-michi” was reopened in October 2008, and Hotel Kintetsu Kyoto Station, an accommodation-oriented hotel right above the station, was opened in October 2011. We are also scheduled to complete construction work to increase the number of railway tracks to four in spring 2012, which will further enhance the station as an attractive base for both tourism and business activities.

People-friendly, environmentally-friendly and future-oriented town development.





Development of the former Ayameike Amusement Park site

We are promoting development of the Kintetsu Ayameike Residential Property to create a multi-functional town complex including high-quality houses, educational facilities and other convenient facilities. As the whole town is committed to CO₂ reduction measures through using natural energy sources such as photovoltaic systems, this project has been selected by the Ministry of Infrastructure, Land, Transport and Tourism as one of the Model Projects Promoting Low CO₂ Emissions for Houses & Buildings for the first time as a housing land development project to construct individual houses and collective housing in Japan.



Kizugawadai Residential Property

Residence Business

Based on the wish to promote town development and keep a community-based climate and landscape in mind, Kintetsu provides an enriching residential and living environment. In Kansai Science City, which is a national project, we developed the Kizugawadai Residential Property; launched by the private sector for the very first time. We propose modern style and rich culture coexisting in harmony to match the advanced town.



Kintetsu Shin-Namba Building

Building Business

We manage the terminal buildings of Abenobashi, Nagoya, Nara and Yokkaichi stations as well as the industrial buildings in front of the stations of the Kintetsu railway lines, striving to develop affluent towns with the railway station the focal point. In addition, we also operate urban buildings.



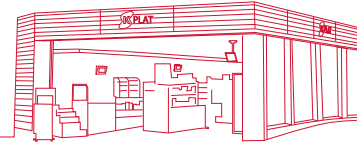
Laurel Square Gakken-Nara-Tomigaoka

Condominium Development

Kintetsu makes a suggestion of fresh plans to build housing on the railway line, in response to changing lifestyles. We have thus been engaged in constructing two condominium projects around the Gakken-Nara-Tomigaoka Station of the Keihanna line, forming the core of the urban planning.

Increased variety to meet people's demands
We are looking to achieve an even higher level of convenience.





Stores within the station premises

We operate shops of various types including high-quality delicatessens, convenience stores, shops selling women's supplies and cafes within the station premises, in addition to shopping malls inside terminal stations. To meet the diversified needs of customers, we strive to supply more convenient and comfortable services and products.



Time's Place Saidaiji



K PLAT (Osaka Abenobashi Station)



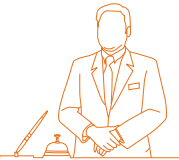
Kariya Highway Oasis

Restaurants in rest areas

We operate restaurants under direct management such as Hamanako-Kintetsu Restaurant on the Tomei Expressway, Amagozen-Kintetsu Restaurant on the Hokuriku Expressway, Biwako-Kintetsu Restaurant on the Meishin Expressway and Nara-Kintetsu Restaurant in the Kashiba Service Area. In addition, we run the Kintetsu Rest House at the Kariya Highway Oasis on the Ise-Wangan Expressway.

Comfortable space that heals your heart
We always offer top quality hospitality services.





■ Shima Kanko Hotel Bay Suites

We operate the Miyako Hotels & Resorts hotel chain in major Japanese cities such as Tokyo, Osaka, Kyoto, Fukuoka and Okinawa and other areas along the Kintetsu railway lines such as Ise-Shima, as well as overseas hotels in Los Angeles. Our hotels offer superior amenities and high class services so that guests can fully enjoy their stay.

Shima Kanko Hotel Bay Suites was built on the hill west of Shima Kanko Hotel The Classic in Shima, Mie Prefecture as a symbol of the Kintetsu Ise-Shima Project, and opened in autumn 2008. The hotel consists of five stories above ground and one below, and all of the 51 rooms are suite rooms with an area of approximately 100 m², making them some of the most spacious rooms in resort hotels across Japan.



■ The Westin Miyako Kyoto

The Westin Miyako Kyoto, is located in the Sanjo area of the city, a perfect Kyoto sightseeing region and welcomes many guests to enjoy its hospitality.



■ Sheraton Miyako Hotel Tokyo

Miyako Hotel Tokyo is a high grade city hotel located in Shiroganedai, Minato-ku, and blessed with the colorful natural environment of four seasons despite its urban location. As a cozy hide-away sheltered from the bustle of the city, we provide you with the most pleasurable moments.



■ Miyako Hotel New Archaic

Amagasaki is a city with easy access to Osaka, Kobe and Nara and located on the route connecting Osaka International Airport and Kansai International Airport. Hotel New Archaic on Route 2 in the city is a 100-meter high building with 22 stories above ground, and serves as a landmark in the area between Osaka and Kobe. Having reopened with the new name Miyako Hotel New Archaic in April 2011, the hotel delivers the superior service and quality of the Kintetsu and Miyako Hotel brands.



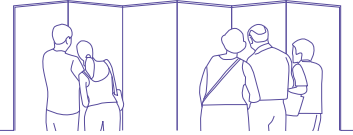
© S.S.V.

■ Shima Spain Village (PARQUE ESPAÑA)

The Shima Spain Village is a Spanish-themed amusement park full of the charms and joy of this Mediterranean country, as well as fantastic food and attractions. Once you enter the park, you become part of a festival of Spain, a country of sunshine and passion. You can enjoy the parades and shows of various characters and entertainers as well as attractions such as the underwater adventure and various other thrilling rides. There are also numerous restaurants and candy stores serving authentic Spanish cuisine and sweets, and various retail shops.

Committed to creating and handing down culture
We are looking to add new value.





■ The Museum Yamato Bunkakan

The museum was reopened as a better exhibition space in 2010 to celebrate its 50th anniversary. The Museum Yamato Bunkakan stores artwork such as Oriental paintings, calligraphy, sculpture, ceramics, Japanese lacquer-work, metalwork, textile dyeing work, and glasswork mainly from Japan, China and Korea from ancient times to today and shown to the public in the form of various exhibitions. The collection numbers approximately 2,000 pieces, including 4 national treasures and 31 important cultural properties.



The Museum Yamato Bunkakan



Shouhaku Art Museum

■ Shouhaku Art Museum

Shouhaku Art Museum collects and exhibits paintings, rough drafts and drawings sketched from nature; mainly based on the artwork of Uemura Shoen, Uemura Shoko and Uemura Atsushi. To disseminate Japanese paintings and the fostering of young artists, special and publicly subscribed exhibitions have also been held.



Shouhaku Art Museum



■ Kintetsu Liners (Kintetsu Rugby Football Team)

The Kintetsu Liners is the rugby football team of Kintetsu and plays in the Japan Rugby Top League. The Liners have a long and prestigious record since their inception in 1929, and have contributed many players to Japan's representative side. With a glorious history spanning more than 80 years, the Liners always strive to be the best.

We are continuously committed to providing environmentally-conscious measures and an earth-friendly railway service.



Environmental Protection Activities



Energy saving train operations

Energy-saving railcars have been introduced to reduce power consumption, including VVVF trains, which can cut electricity usage by about 35%. These new railcars employ aluminum bodies and bolsterless trucks to lower their weight.

Kintetsu has acquired a high environmental rating in the environmental rating loan system

We received an environmental rating loan in March 2011 from the Development Bank of Japan (DBJ), which described our commitment to environmental activities as being advanced.



Our activities and past record for the prevention of global warming



Our project was selected by the Ministry of Infrastructure, Land, Transport and Tourism as a Model Project Promoting Low CO₂ Emissions for Houses & Buildings

The Ministry of Infrastructure, Land, Transport and Tourism selects Model Projects Promoting Low CO₂ Emissions for Houses & Buildings to subsidize part of the development costs of the most feasible leading projects with the aim of promoting reduced CO₂ emissions from houses and buildings. Our project to reduce CO₂ emissions from the Abenobashi terminal building has been adopted in the category of newly constructed buildings (except houses), and the former Ayameike Amusement Park site development project in the category of collective housing and individual houses. The latter was selected for the first time as a housing land development project that constructs individual houses and collective housing in Japan.



Installation of photovoltaic power generation systems

Sheraton Miyako Hotel, Osaka introduced the largest photovoltaic power generation system of any hotel in Japan in February 2009. We have also installed a photovoltaic power generation system in the Miyako Hybrid Hotel Torrance California, a hotel operated in the United States, and solar panels on the exterior walls of HOOP, a commercial complex in Abenobashi, Osaka.



Environmental activities in the Abenobashi terminal building improvement project

The Abenobashi terminal building improvement plan strongly promotes CO₂ reduction measures, and includes a biogas power generation system that is the first of its kind to be introduced in a high-rise building in Japan. This leading environmentally-conscious project was selected by the Ministry of Infrastructure, Land, Transport and Tourism as one of its second Model Projects Promoting Low CO₂ Emissions for Houses & Buildings in 2008. The terminal building has also been awarded the highest "S" rank under CASBEE Osaka, and has been rated platinum under the DBJ Green Building Certification System.

Installation of regenerative power absorption equipment

When a train equipped with a regenerative brake maintains a steady speed or slows down, the motor is used as a power generator to convert the kinetic energy released from the resistor as heat into electric energy, which is effectively used as power for lighting and air conditioning in stations.

CSR report

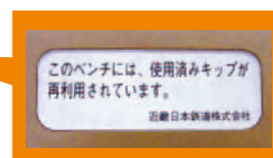
We publish a CSR report under the company profile section of our website, which summarizes our volunteer activities and the overall social responsibility of the Kintetsu Group, including the contents of our Safety Report and Environmental Report.



Effective use of resources

Promotion of recycling

Benches made of used tickets have been placed in Osaka Uehommachi Station. Paper tickets are recycled as raw materials for building materials and toilet paper. We have introduced a system to turn used commuter passes and cards into polyester materials and recycle them as fibers, which is the first project of its kind in the railway industry. The fibers are used as the fabric for the uniforms of station workers.



Recycled benches (Osaka Uehommachi Station)

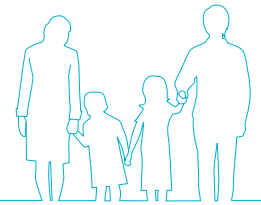
As a “conciierge of life,” we will help people live a convenient and comfortable life.

The Kintetsu “Raku-Genki” Life business was launched to provide the services that support the elderly and middle-aged as well as young families. The services offered fall into seven categories: life assistance, housekeeping, shopping, nursing care, parental care, hobbies and entertainment, and safety and security. We also provide consultations on a wide range of problems from real estate issues such as moving, renovations and land use, to insurance, family budgeting and small domestic issues.

近鉄 楽・元気 生活

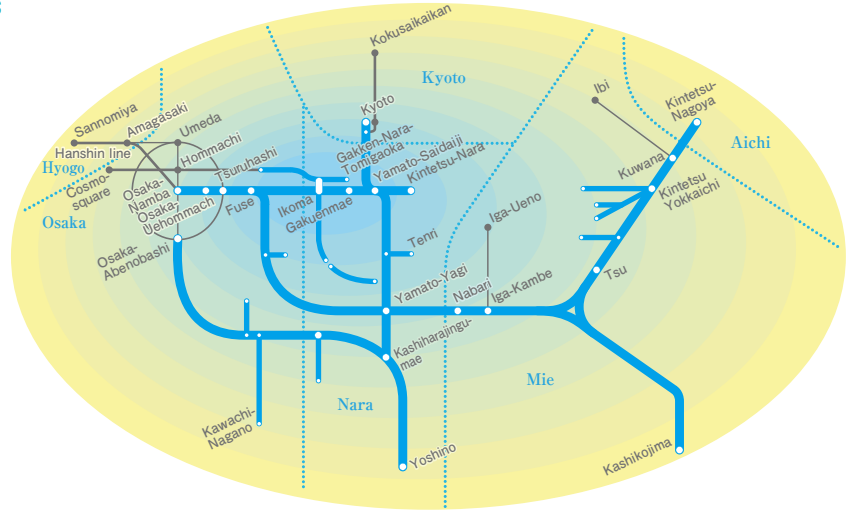
Kintetsu “Raku-Genki” Life services





Expansion of the coverage area of services

The Kintetsu “Raku-Genki” Life business was initially launched in the area covering the northern part of Nara Prefecture and the southern part of Kyoto Prefecture. The coverage area will be expanded along our railway lines in the future. While collecting detailed information on the demands of local residents, we will prepare a list of services to offer that meets the local characteristics and provide services suitable for each locality.



Transmission of information

To help many people know and understand our services and efforts in the Kintetsu “Raku-Genki” Life business, we have prepared and distributed pamphlets, fliers and posters. We have also produced a video to introduce the services more comprehensively and broadcast it on a local information program of cable television as well as via our website.



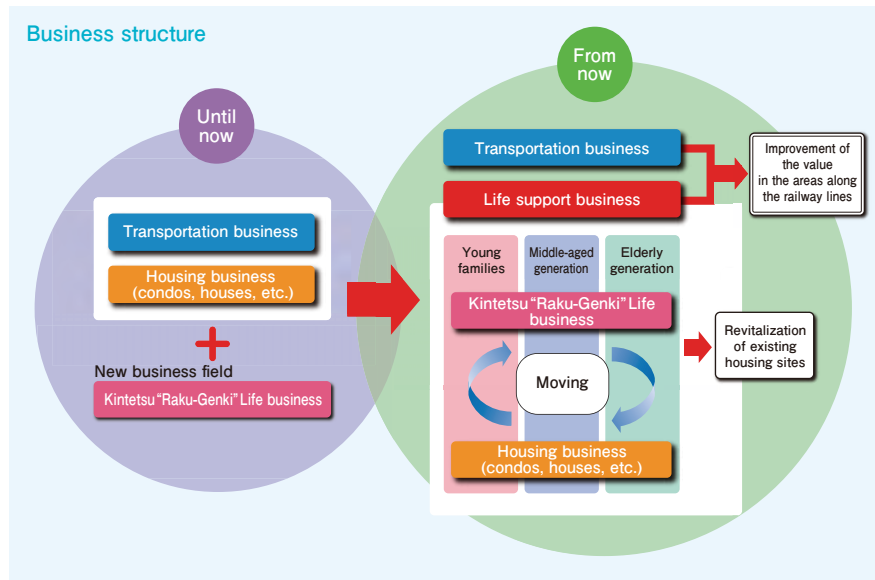
Coordination with KIPS card

We will work to improve the convenience and advantage of Kintetsu “Raku-Genki” Life services through collaboration with the KIPS card, which is the credit card of the Kintetsu Group. The collaboration plan includes the development of unique services available only to cardholders as well as access to discounts and other benefits.



Promotion of moving

The Kintetsu “Raku-Genki” Life business serves as a “concierge of life” by providing various services and consultations on a wide range of issues. At the same time, our real estate business, which is involved in the sales of newly built houses and condominiums, as well as renovation and asset utilization, works as a “concierge of housing.” We will integrate these two businesses in the future to enhance the attractiveness of the areas along our railway lines as: places favored by young families; places in which middle-aged persons want to live for many years; and places where elderly people can live comfortably in their own condo in front of the station or house for the elderly. Then, we will increase the value of the areas along the lines through the synergetic effect of the life support business, which has the two concierge functions, and the transportation business centering on the railway service.



The Kintetsu group network spread across the town and people's livelihoods

The Kintetsu group comprises about 130 companies. While our primary focus is to provide a first-rate transportation service, we have also developed a wide range of lifestyle-oriented businesses such as hotels and leisure facilities, and retail and real estate services, with the aim of revitalizing the areas along the railway lines and creating cities of comfort.

Transportation Division

In addition to the railway business mainly developed in the Kinki and Tokai regions, we operate buses, taxis, trucks, ferries and air cargo services.



Kintetsu Bus



Nara Kotsu Bus Lines



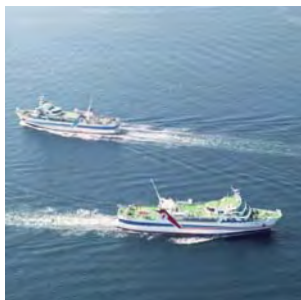
Kintetsu Taxi



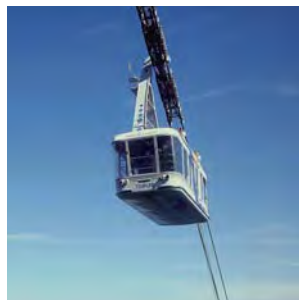
Fukuyama Transporting



Kintetsu World Express



Kokudo Kushi Ferry



Beppu Ropeway



Kinki Nippon Rent-a-Car

Retail Division

We operate a broad range of retail stores of various styles, including department stores and supermarkets. We service the needs of a variety of customers and support their rich quality of life.



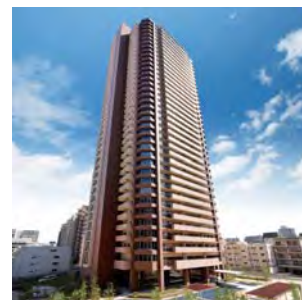
Kintetsu Department Store
(Commercial Facilities "Hoop")



Stern Minoh (Mercedes-Benz Morinomiya)



Kintetsu Real Estate
(Laurel Square Gakken-Nara-Tomigaoka)



Kintetsu Real Estate (The Uehommachi Tower)



Kinsho Store (Harves, food specialty store)



Kintetsu Retail Service (Restaurant "Tsukihitei")



Kintetsu Real Estate Housing
(Nishi-Shiraniwadai Garden Hills)



Kintetsu Housing Management

Real Estate Division

Under our long-term vision, we undertake socially significant development including the construction of large-scale tower condominiums.

Hotel and Leisure Facility Division

We are engaged in a wide range of businesses including the hotel/Japanese inn business and tourism as well as the operation of amusement parks and movie theaters, and create and propose intangible value of comfort and relaxation.



Kinki Nippon Tourist (KNT Group shop)



Kintetsu Leisure Service (Shima Spain Village)



Kintetsu Leisure Service (Kashikojima Hojoen)



Kin-Ei (Apollo Cinema 8)



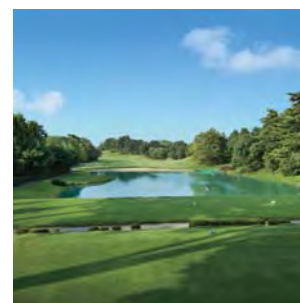
Club Tourism International



Shima Marine Leisure



Kintetsu Enterprises of America
(Miyako Hybrid Hotel Torrance California)



Asuka Golf

Other Divisions

To meet customer demands that change over time, we operate diverse businesses including the manufacturing of railcars, a cable television business, an Internet service provider business and a nursing care service.



Kintetsu Cable Network
(KCN Higashi-Ikoma Studio)



Kintetsu Smile Supply (Kikyoaka Care Center)



The Kinki Sharyo
(Manufacture of railcars for Shinkansen)



Kintetsu Information System

September 16, 1910 Foundation of Nara Kido Co., Ltd.

October 15, 1910 Company name changed to Osaka Electric Railway Co. Ltd.

April 18, 1914 Completion of the Ikoma Tunnel.

April 30, 1914 Opening of the railway line between Osaka and Nara.

January 1, 1921 Acquisition of Tenri Light Railway Corporation.

January 25, 1922 Consolidation of Ikoma Funicular Co., Ltd.

March 21, 1923 Opening of the railway line between Saidaiji and Kashiharajingu-mae.

June 11, 1926 Opening of Ayameike Amusement Park.

August 31, 1926 Completion of the Daiki Building.

September 28, 1927 Establishment of Sangukyuko Electric Railway Co., Ltd.

January 5, 1929 Opening of the entire length of the railway line between Fuse and Sakurai.

March 27, 1929 Opening of Skyland Ikoma.

March 31, 1929 Consolidation of Iga Electric Railway Co., Ltd.

May 25, 1929 Start of the Nara Kasuga-Okuyama excursion bus service.

August 1, 1929 Consolidation of Yoshino Railway Co., Ltd.

November 22, 1929 Opening of Hanazono Rugby Ground.

August 16, 1930 Completion of the Aoyama Tunnel.

December 15, 1930 Opening of the railway line between Yamamoto and Shigisanguchi.

March 17, 1931 Opening of the entire railway line between Uehommachi and Ujiyamada.

September 15, 1936 Sangukyuko Electric Railway Co., Ltd. consolidated with Ise Electric Railway Co., Ltd.

March 15, 1937 Completion of the railway track elevation work between Tsuruhashi and Imazato.

June 26, 1938 Kansai Kyuko Electric Railway Co., Ltd. commenced service between Kuwana and Nagoya.

Opening of the entire railway line between Osaka and Nagoya.

January 1, 1940 Sangukyuko Electric Railway Co., Ltd. consolidated with Kansai Kyuko Electric Railway Co., Ltd.

March 15, 1941 Sangukyuko Electric Railway Co., Ltd. was consolidated and renamed as Kansai Kyuko Railway Co., Ltd.

February 1, 1943 Consolidation of Osaka Railway Co., Ltd.

April 1, 1944 Consolidation of Shigisankyuko Electric Railway Co., Ltd., Nanwa Electric Railway Co., Ltd. and Daitetsu Department Stores, Inc.

June 1, 1944 Merger with Nankai Electric Railway Co., Ltd. to establish Kintetsu Corporation.

October 8, 1947 Start of the operation of limited express trains between Osaka and Nagoya, and introduction of a system to allow only a fixed number of passengers.

December 1, 1949 Establishment of the Kintetsu baseball club.

July 26, 1950 Launch of the development of the Gakuenmae residential property.

December 8, 1956 Completion and start of a four-track railway line between Uehommachi and Fuse.

July 11, 1958 Start of the operation of the first double-decker "Vista Car" between Osaka and Ujiyamada.

August 6, 1958 Opening of the Mt. Ikoma Expressway.

November 27, 1959 Completion of the construction work to introduce standard broad-gauge track in the Nagoya line.

December 12, 1959 Start of the direct operation between Uehommachi and Nagoya with the second Vista Car.

November 1, 1960 Opening of the Museum Yamato Bunkakan.

April 4, 1962 Start of the service of Aozora, a group charter train.



Opening of the railway line between Osaka and Nara (1914)



Start of the Nara Kasuga-Okuyama excursion bus service (1929)



Kansai Kyuko Electric Railway Co., Ltd. commenced service between Kuwana and Nagoya (1938)



Start of the operation of the double-decker "Vista Car" (1958)

April 8, 1963 Opening of the railway line between Suzukashi and Hiratacho.

October 1, 1963 Consolidation of Nara Electric Railway Co., Ltd.

July 23, 1964 Completion of the New Ikoma Tunnel, and start of the operation of heavy vehicles between Uehommachi and Ikoma.

October 1, 1964 Consolidation of Shigi-Ikoma Electric Railway Co., Ltd.

October 1, 1964 Start of the limited express service between Kyoto and Kashiharajingu-mae.

April 1, 1965 Consolidation of Mie Electric Railway Co., Ltd.

November 23, 1966 Opening of the Nagoya Kintetsu Building.

March 26, 1967 Start of the service of Katsuragisan Ropeway.

July 10, 1967 The rail track near Hyotan-yama station switched to an elevated railway.

December 1, 1967 Completion of the Nagoya station improvement work.

February 15, 1968 Opening of San Francisco Miyako Hotel in San Francisco.

April 1, 1968 Subcontracting of the land and housing development business to Kintetsu Real Estate Co., Ltd. and Kintetsu Building Co., Ltd.

September 13, 1969 The rail track between Kyoto and Toji switched to an elevated railway as part of the continuous overhead crossing project.

September 21, 1969 Increase of the voltage from 600 to 1,500 V for the Nara, Kyoto, Kashihara, Tenri, Ikoma and Tawaramoto electrical train lines.

September 26, 1969 The rail track near Yaenosato station switched to an elevated railway.

November 23, 1969 Completion of the first stage of the Uehommachi terminal building construction work, and opening of the annex of Uehommachi Kintetsu Department Store.

December 9, 1969 The rail track between Aburasaka and Nara switched to an underground railway.

March 1, 1970 Opening of the entire rail track between Ujiyamada and Toba.

Completion of the Shima line improvement work.

March 11, 1970 Opening of the Nara Kintetsu Building.

March 15, 1970 Opening of the rail track between Uehommachi and Namba.

Start of the ropeway service at the Japan World Exposition, Osaka.

May 18, 1970 The rail track near Kyuhojiguchi station switched to an elevated railway.

February 24, 1971 The rail track near Onji station switched to an elevated railway.

June 1, 1972 Transfer of the department store business to Kintetsu Department Store Co., Ltd.

June 14, 1973 Completion of the second stage of the Uehommachi terminal building construction work.

July 3, 1974 The rail track near Yokkaichi station switched to an elevated railway.

September 14, 1975 Completion of the overhead crossing construction work for the rail track between Uehommachi and Tsuruhashi and the rail track separation work between Tsuruhashi and Fuse.

November 23, 1975 Start of double track operation on the entire Osaka line.

December 20, 1975 Start of double track operation on the entire Toba line.

February 21, 1976 The rail track near Yata station switched to an elevated railway.

April 1, 1976 Discontinuance of the railway service between Nishi-Hino and Ise-Hachioji.

June 5, 1977 The rail track near Tsutsui station switched to an elevated railway.

June 26, 1977 The rail track near Fuse station switched to an elevated railway.

December 17, 1978 The rail track near Yao station switched to an elevated railway.

December 30, 1978 Start of the operation of the third Vista Car.

February 26, 1980 Completion of the Kintetsu Namba Building.

September 12, 1982 The rail track near Kawanishi station switched to an elevated railway.

October 5, 1982 Completion of the Goido Workshop with Railcar Maintenance Facilities.

March 18, 1983 Opening of Higashi-Aoyama Shiki-no-Sato.

September 1, 1983 Discontinuance of the service on the Higashi-Shigi funicular line.



Completion of the New Ikoma Tunnel (1964)



Completion of the Nagoya station improvement work (1967)



Completion of the Shima line improvement work (1970)



Start of double track operation on the entire Osaka line (1975)

September 27, 1985 Completion of the Uehommachi terminal building improvement project.

Opening of Miyako Hotel Osaka, Kintetsu Theater and Kintetsu Small Theater.

October 1, 1986 Opening of the Higashi-Osaka line between Ikoma and Nagata.

February 1, 1987 Start of the operation of the limited express seat reservation system "ASUKA."

October 22, 1987 The rail track near Okubo station switched to an elevated railway.

October 25, 1987 Start of double track operation between Kishi and Tondabayashi.

December 6, 1987 The rail track between Osaka-Abenobashi and Harinakano switched to an elevated railway.

March 18, 1988 Start of the operation of Urban Liner.

August 28, 1988 Start of the mutual extension operation with the Kyoto Municipal Subway Karasuma line.

November 11, 1988 Opening of the annex of the Abenobashi terminal building.

June 1, 1989 Start of the operation without onboard conductors on the Utsube and Hachioji lines.

March 8, 1990 The rail track between Toda and Fushiya switched to an elevated railway.

March 15, 1990 Start of the operation of Sakura Liner.

November 23, 1990 Start of the service of Raku, a group charter train.

March 19, 1992 Start of the operation without onboard conductors on the Tawaramoto line.

July 31, 1992 Opening of the annex of Tennoji Miyako Hotel.

October 4, 1992 Reopening of Kintetsu Hanazono Rugby Ground.

December 13, 1992 The rail track near Nabata station switched to an elevated railway.

March 17, 1993 Start of double track operation between Higashiyama and Haginodai.

September 11, 1993 Start of double track operation between Kamo and Gochi.

February 10, 1994 Start of double track operation between Nabata and Ikoma.

March 15, 1994 Start of operation of Ise-Shima Liner.

March 22, 1994 Opening of Shouhaku Art Museum.

April 22, 1994 Opening of Shima Spain Village.

August 1, 1996 Discontinuance of the car load freight service.

October 4, 1996 Start of the operation without onboard conductors on some of the trains between Kashiharajingu-mae and Yoshinoguchi.

March 18, 1997 Introduction of the weekend timetable for all railway lines.

June 13, 1998 Start of the operation without onboard conductors on the Suzuka line.

July 28, 1998 Establishment of Nara Ikoma Rapid Railway Co., Ltd.

March 16, 1999 Start of the operation without onboard conductors on the Gose, Domyoji and Yunoyama lines.

September 3, 1999 Opening of Le Ciel Gakuenmae.

October 1, 1999 Transfer of the omnibus and chartered bus service operations to Kintetsu Bus Co., Ltd. and Kintetsu Kanko Bus Co., Ltd. respectively.

November 27, 1999 The rail track between Toji and Takeda switched to an elevated railway.

March 15, 2000 Start of the operation of Series 21 railcars.

September 1, 2000 Opening of "Hoop" on the south side of Osaka-Abenobashi station.

February 1, 2001 Start of the operation of the stored fare value system.

May 30, 2001 Start of the operation without onboard conductors on the Yamada, Toba and Shima lines.

October 1, 2001 Spin-off of part of the field engineering section.



Completion of the Uehommachi terminal building improvement project (1985)



Completion of the Abenobashi terminal building (1988)



Start of the operation of Sakura Liner (1990)



Opening of Shima Spain Village (1994)



Opening of "Hoop" (2000)

October 14, 2001 Start of the use of J-Through Card, JR West's prepaid card, on the main railway lines west of Aoyamacho.

March 20, 2002 Start of the operation without onboard conductors on some of the trains between Furuichi and Kashiharajingu-mae.

April 1, 2002 Consolidation of Kintetsu Real Estate Co., Ltd., Kyokin Land Co., Ltd. and Kintetsu Building Co., Ltd. The retail business operation within the station premises transferred from Kintetsu Kanko Co., Ltd. and subcontracted to Kintetsu Retail Service Co., Ltd.

January 31, 2003 Closure of Fushimi-Momoyama Castle Land.

March 6, 2003 Start of the operation of Urban Liner Next.

April 1, 2003 Transfer of the railway operations of the Hokusei line to Sangi Railway Co., Ltd.

June 28, 2003 Subcontracting of railway station operation and other services to Kintetsu Station Service Co., Ltd.

September 13, 2003 The rail track between Furuichi and Kishi switched to an elevated railway.

February 1, 2004 Closure of Kintetsu Small Theater.

February 4, 2004 Closure of Kintetsu Theater.

March 15, 2004 Goido Workshop with Railcar Maintenance Facilities obtained ISO 14001 certification.

March 18, 2004 Start of the operation without onboard conductors on some of the trains between Shiratsuka and Miyamachi and on the Ikoma line.

April 1, 2004 Establishment of "What we are aiming for" and the "Corporate Code of Conduct."

June 6, 2004 Closure of Ayameike Amusement Park.

November 30, 2004 Osaka Buffaloes Co., Ltd. transferred the operations of its professional baseball club to ORIX Baseball Club Co., Ltd.

January 31, 2005 Closure of Fujiidera Stadium.

April 1, 2005 Consolidation of Kintetsu Hotel Systems Co., Ltd. to directly manage the hotel business.

May 21, 2005 The rail track between Fushiya and Kogane switched to an elevated railway.

August 6, 2005 The rail track near Mikiyama station on the Kyoto line switched to an elevated railway.

March 1, 2006 Start of direct management of the railway station operation and other services subcontracted to Kintetsu Station Service Co., Ltd.

March 27, 2006 Opening of the Keihanna line between Ikoma and Gakken-Nara-Tomigaoka. Higashi-Osaka line renamed as the Keihanna line. Start of the operation without onboard conductors on the Keihanna line.

August 28, 2006 Opening of the commercial complex "SOLTE Shiraniwadai."

February 14, 2007 Establishment of Yoro Railway Co., Ltd.

February 28, 2007 Closure of Kyoto Kintetsu Department Store (Platz Kintetsu).

March 26, 2007 Opening of the commercial complex "Recolax Tomigaoka." Establishment of Iga Railway Co., Ltd.

April 1, 2007 Start of the railway IC card service.

July 20, 2007 Opening of Hotel Kintetsu Aquavilla Ise-Shima.

October 1, 2007 Yoro Railway Co., Ltd. started the transport service on the Yoro line, and Iga Railway Co., Ltd. started the transport service on the Iga line.

March 20, 2009 Start of the mutual extension operation with Hanshin Electric Railway Co., Ltd. between Kintetsu Nara and Sannomiya.

May 30, 2010 The rail track on the outbound lane between Yaenosato and Hyotan-yama switched to an elevated railway.

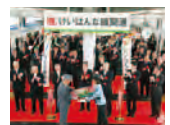
August 26, 2010 Opening of the building complex "Uehommachi YUFURA."

October 1, 2011 Opening of Hotel Kintetsu Kyoto Station

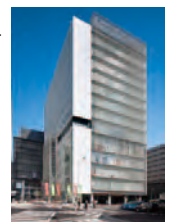
November 16, 2011 Start of the Kintetsu Group common point service



Start of the operation of Urban Liner Next (2003)



Opening of the Keihanna line between Ikoma and Gakken-Nara-Tomigaoka (2006)

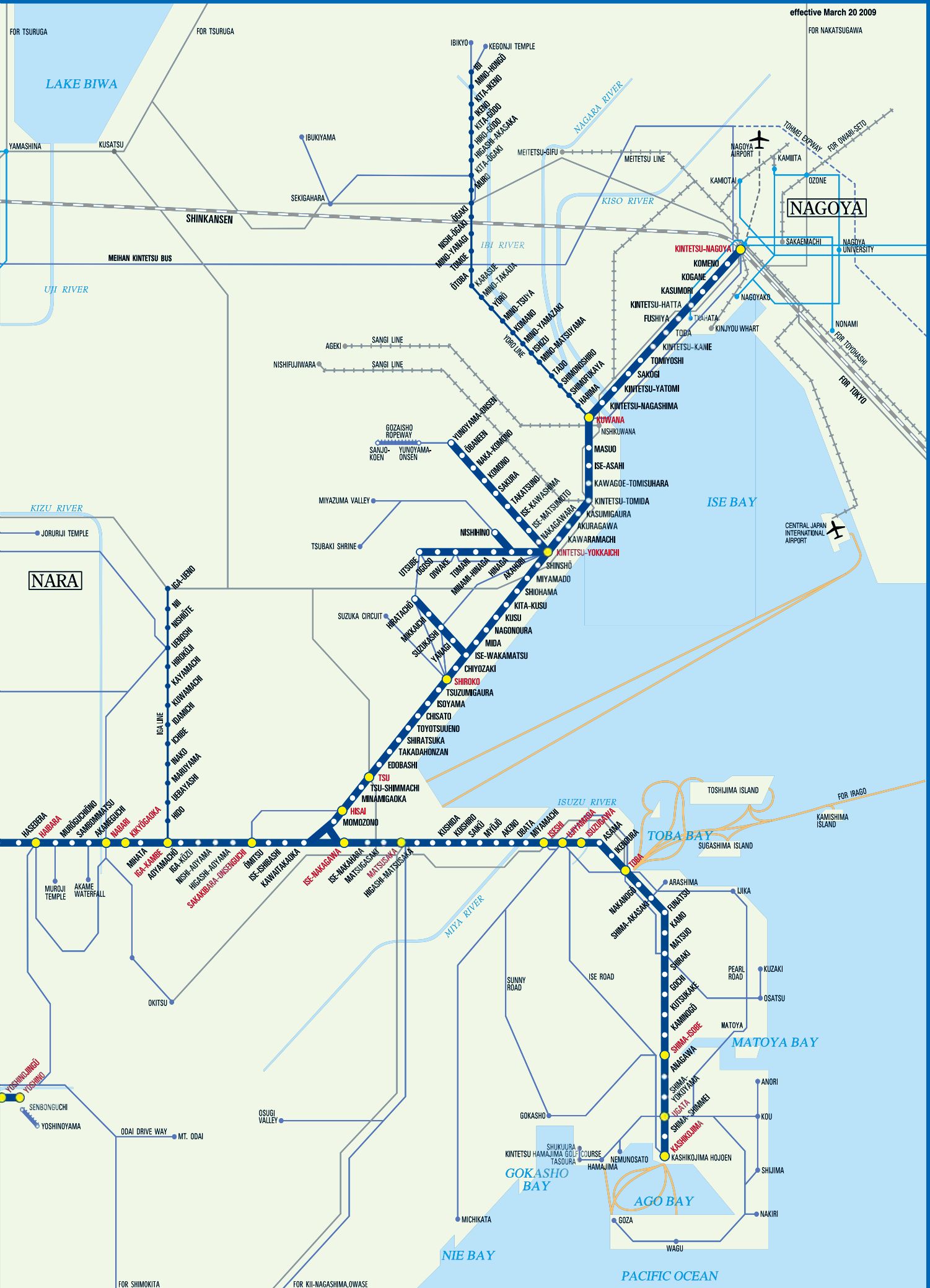


Opening of the building complex "Uehommachi YUFURA" (2010)

Route Map



	LIMITED EXPRESS STATION
	KINTETSU LINE
	KINTETSU AND SUBWAY LINE
	KINTETSU AND SUBWAY LINE
	KINTETSU AND HANSHIN LINE
	CABLE CAR
	ROPEWAY
	IGA LINE
	YODO LINE
	BUS LINE
	SUBWAY
	BOAT LINE
	JR SHINKANSEN
	JR LINE
	OTHER LINE
	AIRPORT BUS LINE



General Information

Company Name:	Kintetsu Corporation
Founded:	June 1, 1944
Headquarters:	6-1-55, Uehommachi, Tennoji-ku, Osaka 543-8585
Description of Business:	<ol style="list-style-type: none"> 1. Railway and rail track management 2. Purchase, sale and management of real estate 3. Operation of convenience stores, etc. 4. Operation of hotels, etc. 5. Operation of sightseeing, sports and cultural facilities, etc. 6. Information service business including telecommunication and cable broadcasting businesses
Capital Funds:	92,741million yen (as of March 31, 2012)
Number of employees:	8,401 (as of March 31, 2012)
Fiscal Year:	From April 1 to March 31 following year
Number of affiliate companies:	122 (as of March 31, 2012)

Railway Business

Business Regions:	Osaka, Kyoto, Nara, Mie and Aichi prefectures
Number of stations:	294 (as of March 31, 2012)
Number of passenger cars:	1,940 (as of March 31, 2012)
Business kilometers:	508.1 km (as of March 31, 2012)
Annual passengers:	Approximately 56,606 (fiscal 2011)
Daily passengers:	Approximately 1,550,000 (fiscal 2011)

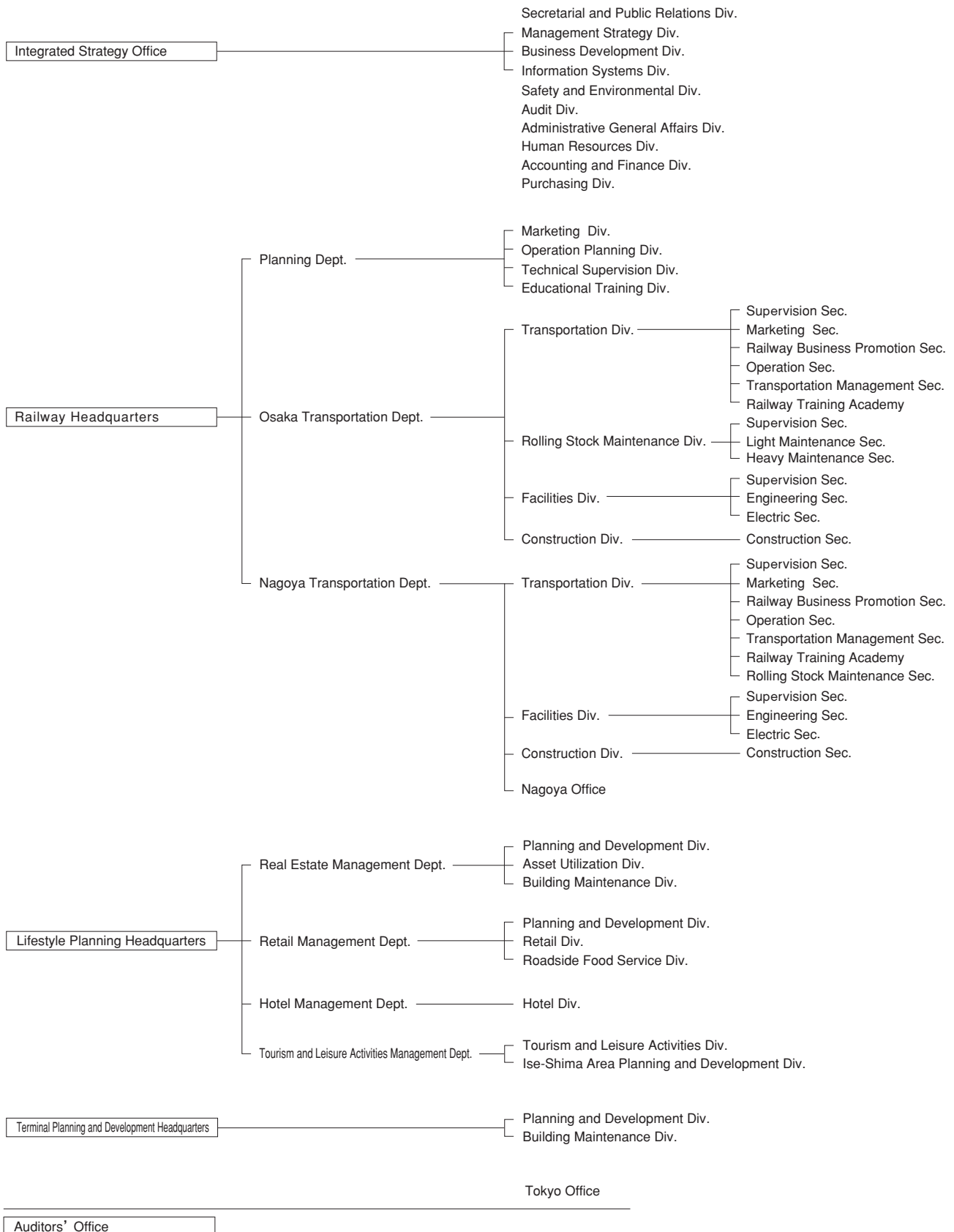
Location of Offices

Head Office:	6-1-55, Uehommachi, Tennoji-ku, Osaka 543-8585	+81-6-6775-3355
Osaka Transportation Dept., Railway Headquarters:	6-1-55, Uehommachi, Tennoji-ku, Osaka 543-8585	+81-6-6775-3512
Nagoya Transportation Dept., Railway Headquarters:	1-16-11, Unomori, Yokkaichi-shi, Mie 510-0074	+81-59-354-7002
Nagoya Transportation Dept. Railway Headquarters: Nagoya Office:	7F Kintetsu Shin-Nagoya Building, 4-5-28, Meieki, Nakamura-ku, Nagoya-shi, Aichi 450-0002	+81-52-582-3311
Tokyo Office:	7F Mitsubishi Building, 2-5-2, Marunouchi, Chiyoda-ku, Tokyo 100-0005	+81-3-3212-2051

Corporate Officers (As of June 22, 2012)

Chairman of the Board	Masanori Yamaguchi	Auditor	Ikuo Matsushita
President	Tetsuya Kobayashi	Auditor	Masahide Tsujimoto
Senior Executive Vice President	Kazuyoshi Togawa	Auditor	Yoshiya Kawamata
Senior Executive Vice President	Keiji Takamatsu	Auditor	Hirumune Nishiguchi
Senior Executive Vice President	Michiyoshi Wadabayashi	Auditor	Noriaki Goda
Director, Senior Managing Executive Officer	Hidenori Akasaka	Operating Officer	Takashi Nishimura
Director, Senior Managing Executive Officer	Kazuyasu Ueda	Operating Officer	Chiaki Kato
Director, Senior Managing Executive Officer	Takashi Miwa	Operating Officer	Yoshihisa Ueda
Director, Senior Managing Executive Officer	Hirohisa Tabuchi	Operating Officer	Kazuhide Kudo
Director, Managing Executive Officer	Takashi Futamura	Operating Officer	Munehiro Komeda
Director, Managing Executive Officer	Toshihide Ogura	Operating Officer	Takahisa Kurahashi
Director, Managing Executive Officer	Yoshihiro Yasumoto	Operating Officer	Hiroyuki Naito
Director, Managing Executive Officer	Kazuhiro Morishima		
Board of Director	Hajimu Maeda		
Board of Director	Kunie Okamoto		
Board of Director	Naotaka Obata		
Board of Director	Mikio Araki		

Business Organizational Chart (As of June 22, 2012)



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