# China's Investment in African Industrial Zones:

Prospects, Challenges and Opportunities for Africa

Deborah Brautigam and Tang Xiaoyang January 6, 2010

# Context for the Zones: I. China: "Going Global"

- Chinese FDI overseas
- New markets
- Chinese MNC champions ("Dragon heads")



Holley
Pharmaceutical's
Artemisinin
Factory,
Tanzania.

Enugu, Nigeria: Joint Venture Tire Factory (under construction)



# II. China's Push for Industrial Restructuring at Home

- Chinese Leader Cites Need for 'Industrial Restructuring' – WSJ June '09
- China's drive to move up the value chain and away from low-end processing --
- China's Stimulus Package Boosts Industrial Restructuring – May '09

### Restructuring Policies in China

- Flat export tax on each garment: 2005
- Export licenses for 216 textile products
- End of export rebates for some products
- Higher minimum wages & benefits
- Appreciating currency
- Crackdown on emissions, energy use
- Financial crisis: slower, but not derailed

### Nnewi, Nigeria





Nnewi, Nigeria: Instant Noodle Factory (JV)



# "China will build 50 overseas trade & economic cooperation zones"

- 2006 announcement
- Part of 11<sup>th</sup> Five Year Plan

### Why 50 Overseas Zones?

- 1. Reduce trade frictions and barriers
- 2. Assist China's domestic restructuring
- Increase demand for Chinese machinery,
   & boost local supply of construction
   materials
- 4. Economies of scale for overseas FDI
- 5. Allow SMEs to venture overseas "in groups"
- 6. Diplomacy: transfer China's success

"Our cooperation with Africa today, as well as aid, has shifted from direct financial assistance to the output of development experience."

### Process: Two Competitive Tenders

#### 2006: 60 submissions of interest

30 companies invited to submit proposals

12 invited to Beijing => panel

8 selected (Zambia, Mauritius, Ogun)

#### 2007: 50 submissions of interest

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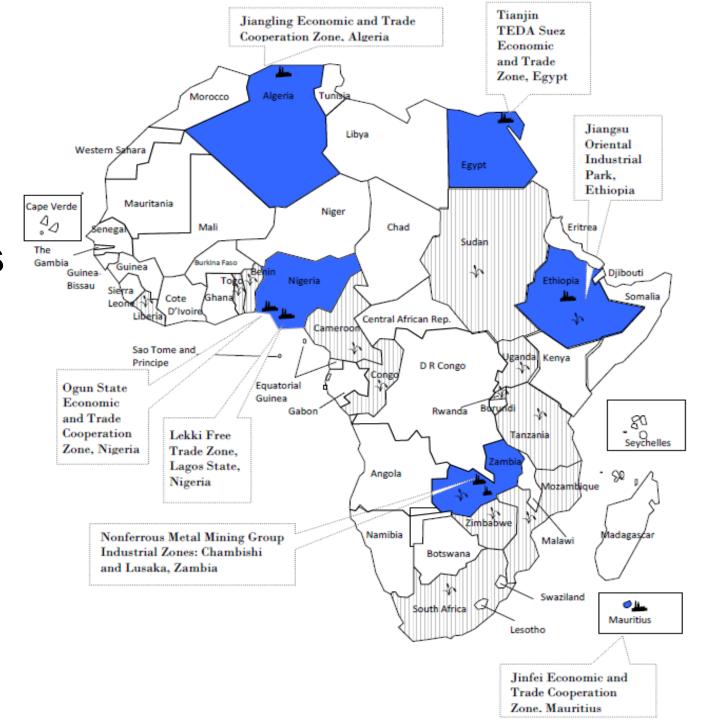
new requirement: minimum turnover of US\$2

20 invited to submit proposals

11 selected (Algeria, Egypt, Ethiopia, Lekki)

Total = 19 Zones selected as experiments

China's
First
Seven
Overseas
Zones in
Africa



Country	Total Investment	Size	Initiation	Status
Zambia Chambishi	US\$ 410m	11.58 km² (7.98 km²) startup 2km²	2003	In Operation & Construction
Zambia Lusaka	(subzone)	5 km <sup>2</sup>		Construction
Egypt Suez	US\$ 80 m	5.08 km <sup>2</sup> , startup 1.07 km <sup>2</sup>	1998	In Operation & Construction
Nigeria Lekki	US\$ 264 m for 2-3 years, RMB 2.52b (US\$ 369 m) in total	30 km², Phase I 10 km². Start up 3.5 km²	2003	Under construction
Nigeria Ogun	RMB 1.5 b (US\$ 220 m) for startup, US\$ 500 m for whole 1 <sup>st</sup> phase	100 km <sup>2</sup> , 1st phase 20 km <sup>2</sup> , startup 2.5 km <sup>2</sup>	early 2004	Construction
Mauritius Originally Tianli, renamed Jinfei	1 <sup>st</sup> phase RMB 1.5 b (US\$ 220 m) , Total US\$ 720 m	2.11 km <sup>2</sup> Startup 0.75 km <sup>2</sup>	2006-2007	Construction
Ethiopia Oriental (Eastern)	RMB 690 m (US\$ 101 m)	2 km <sup>2</sup> , startup 1 km <sup>2</sup> with 10 km <sup>2</sup> reservation area	2006-2007	Construction
Algeria Jiangling	RMB 3.8 b (US\$ 556 m)	5 km², 1st phase 1.2 km²	2006-2007	Planning

#### Zambia-China Economic and Trade Cooperation Zone

Investors: China Nonferrous Mining Co. >95%

Zambia state-owned mining company< 5%

#### Chambishi zone:

- Focuses on copper & cobalt mining and processing
- Currently 13 enterprises, all belong to CNMC group
- Employ 700 Chinese, and 3,300 Zambians



Opening ceremony by Hu Jintao & Mwanawasa Feb. 2007

#### Zambia – Lusaka sub-zone:

 Focuses on service and light industries,

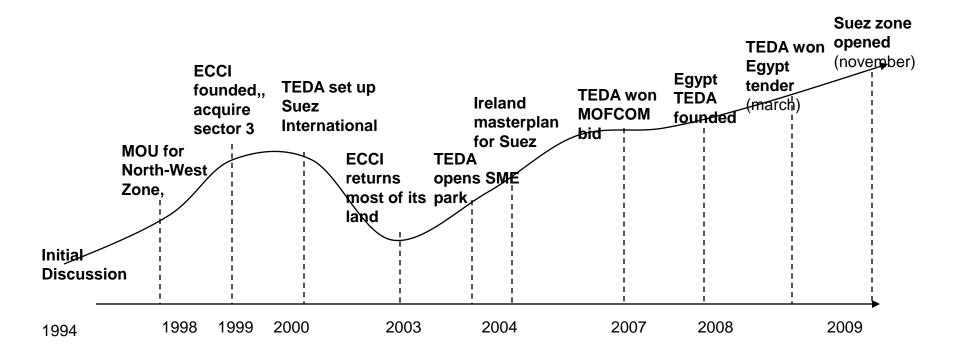
 Launched (Symbolically) in Jan. 2009





#### Egypt Suez Economic and Trade Cooperation Zone

Investors: Chinese >80%, Tianjin TEDA +CADF
 Egyptian <20%, Banks+Suez Canal Authority</li>



Alex

**Damietta** 

Port Said

Sokhna Port

#### **Egypt Suez**

Focuses on 1) textile & garments, 2) petroleum equipment,
 3) assembly of automobiles and 4) electrical equipment.

 high-tech (electronics) and heavy industries to be added in the 2nd phase

•Status (Nov 2009): 16 companies, 1850 local jobs



#### Ethiopia Oriental Industrial Park

- Investors: 100% Chinese owned, Qiyuan Group (steel) + two small companies.
- Zhangjiagang Free Trade Zone as a technical partner
- Former major shareholder Yonggang quitted early 2009
- Substantial change
  - Area: 5 sqkm to 2 sqkm,
  - Investment: RMB 1 bn to RMB 690 million
- Focuses on construction materials, steel products (plates and pipes) and others.

#### Mauritius JinFei Economic and Trade Cooperation Zone

- Investors: 100% Chinese owned, Tianli + two big SOEs, CADF may join.
- Delayed because of financial difficulty, started in Sept.
   2009
- Manufacturing and service base for Sino- Africa business.
- •2nd phase (up to 2016): multi-function hub Solar energy, Healthcare, Real estate etc.



#### Nigeria Lekki Free Trade Zone

Investors: Chinese 60%, four companies + CADF
 Nigerian 40%, mainly Lagos State Gov.

•Focuses on automobile, textile & light industry, home

appliances and others

•Construction behind schedule, companies to move in early 2010





#### Nigeria Ogun-Guangdong Free Trade Zone

- Investors:
  - Chinese Consortium based in Guangdong (82%) Ogun State Government (18%)
- Focuses on light manufacturing, may be a high-tech agricultural demonstration park
- Originally sited in Imo State, relocated to Ogun State, because of high administration fees and insecurity
- Project delayed and construction began in the first half of 2009.

#### Algeria-China Jiangling Free Trade Zone

- Investors:
  - Jiangling Automobile Group
  - **Zhongding International Group (Construction)**
- Focuses on automobiles and construction materials.
- 2009 reform in Algeria's investment regime, requiring joint-ventures with Algerian partners as majority shareholders
- Negotiation still ongoing

#### **Unofficial Chinese Overseas Zones**

 Six zones in operation or under construction: Sierra Leone, Nigeria (2), Guinea, Botswana, South Africa

- Smaller; focus on textile, construction materials light industries; some mainly trade-oriented
- Other proposals: earlier stage or failed to begin

### Chinese Developers are Firms

- Provincial & Municipal SOEs
  - Shanxi -- Guangdong -- Jiangxi
  - TianjinJiangsu
- Minying ("private" firms)
  - -- Qiyuan -- Beiya
- National SOEs
  - -- CCECC -- China Railways
  - -- CNMC

# Transfer of Expertise from China's Zones: Three Models

- Initial Developer (Egypt)
  - Tianjin Economic-Technological Development Area (TEDA)
- Investment Partner (Nigeria-Lekki)
   Nanjing Jiangning Development Zone
- Technical Partner (Ethiopia)
   Zhangjiagang Free Trade Zone

#### Who Gets In?

- Agreements Vary
  - Zambia target of 40 Chinese, 10 non-Chinese (including locals) by 2011
  - Mauritius govt. refused to allow locals
- Other foreign firms welcome in theory ...
  - ... but in practice? Egypt, Nigeria-Lekki
- Profit motive versus language, insularity

### Design of Zones

- Infrastructure, energy at world-class standards (?)
- Can be export processing, import substitution, services – no fixed model
- Both PPP Model & "Private"
- Planned Living areas





Mauritius Jinfei

# Chinese Developmental State's Benefits for Chinese Developers

- Grants: RMB 200 to 300 million (\$29 to \$44 m)
- Long-term loans .. up to RMB 2 billion (\$294 m)
- Trade and Economic Coop. Zone Dev. Fund
  - Subsidizes up to 30 % of some dev't. costs
- Economic and Technical Coop. Special Fund
  - Partial rebates on interest for Chinese bank loans
- Subsidized moving costs for Chinese investors

# Support from Provinces & Municipalities

- Ethiopia: Jiangsu & Suzhou
  - > 100 million RMB (\$ 14.6 million) grant
- Egypt: Tianjin
  - subsidized 5 % of investment cost
  - paid rent & utilities for service firms
  - paid FDI & overseas pers. accident insur. for 3 yrs
  - 10,000 RMB (\$1470) food subsidy for each Chinese employee, first year

### Support from African Government: No Standard Package

Zambia: Multi-facility Economic Zones

Egypt: Northwest Special Economic Zone

Nigeria: Export Processing Zones of NEPZA

Mauritius: Free Port

Ethiopia: Sustainable Development and Poverty Reduction Program and per negotiation

different preferential policies regarding income tax, import duty, VAT, profit repatriation, FX, etc.

### Preliminary Assessment

- Plan Implementation
  - Six zones out of seven began construction
  - Ethiopia and Mauritius substantially modified plans because developers were hit by economic crisis
  - Economic fluctuation in host countries did not affect much, as the zones are long-term investment
  - Chinese government plays an important role in guaranteeing implementation, e.g. Mauritius

#### Concerns from Chinese side

- •Different Levels of enthusiasm and support from African government
- Poor infrastructure outside the zones





Meles and Hu Jintao

Outside of Egypt Suez Zone

#### Concerns from Chinese side

- "Bureaucracy" and unfulfilled promises
- •Frequent change of economic policies
- Land acquisition
- Foreign exchange



#### Potential Issues from African side

- Transparency & Expectations
- Employment & Chinese Workers?
- Technology diffusion & cluster strategy
- Competition with local firms
- Learning Process & eventual takeover?
- Social & environmental responsibility?
- Resettlement and compensation
- Zones used for transshipments?

### Conclusion

#### Risks:

- History of failed zones in Africa
- Enclaves
- Labor standards
- Global economic crisis

#### Opportunities:

- New policy frameworks
- Some govt. commitment
- Leverage Chinese know-how, interest