



TRI COMMAND VISION

***NORAD, USNORTHCOM, and Canada COM:
Strong and reliable partners, working together to protect
and defend our nations, peoples, values, and ways of life***

INTRODUCTION

Canada and the United States have a long history of defense and security cooperation reflecting our shared interests, geography, international commitments, and common understanding of the threats and vulnerabilities facing our two countries. The creation of North American Aerospace Defense Command (NORAD) in 1958 and more recently the establishment of United States Northern Command (USNORTHCOM) and Canada Command (Canada COM) clearly demonstrate our nations' resolve to protect our citizens and territory.

As Canada and the United States face the challenges of the 21st Century, NORAD, USNORTHCOM, and Canada COM will continue to seek cooperative approaches to defend and protect our nations. Consistent with our own mandates, national interests and sovereignty, we will work to enhance our ability to act in a timely and coordinated fashion to defend Canada and the United States. We will also work effectively in support of civilian departments and agencies to ensure the safety and security of our citizens.

This Tri Command Vision reflects the views of the Commanders NORAD, USNORTHCOM and Canada COM, applies to our Commands and all subordinate elements and, along with other national and Command guidance, serves as a basis for future Command priorities.

THE ENVIRONMENT

NORAD, USNORTHCOM, and Canada COM operate in a dynamic and uncertain security environment containing a range of threats, extending into every domain including potential attacks on information and space systems. Globalization creates opportunities for economic growth and an impetus for expanding political freedoms, but

also has the capacity to increase the incidence and spread of disease, Weapons of Mass Destruction (WMD) technology, extremist ideologies, and terrorism.

The threat of terrorists obtaining and using WMD is of particular concern as chemical, biological, radiological, nuclear and high-yield explosive weapons become increasingly available to adversaries. We also face the challenge of illicit trafficking activities, as well as natural and man-made disasters where defense-related capabilities can play a key supporting role.

Emerging threats will present greater challenges as many of today's adversaries are unpredictable, diverse, and decentralized, yet increasingly networked. To avoid exploitation by adversaries and meet the threats and challenges associated with an interconnected world, our Commands must identify and address potential seams and vulnerabilities associated with overlapping responsibilities and capabilities.

MISSIONS

NORAD, USNORTHCOM, and Canada COM have complementary missions and work closely together to meet their responsibilities for the defense and security of North America.

NORAD Mission: NORAD conducts persistent aerospace and maritime warning, and aerospace control to defend North America.

USNORTHCOM Mission: USNORTHCOM anticipates and conducts Homeland Defense and Civil Support operations within the assigned area of responsibility to defend, protect, and secure the United States and its interests.

Canada COM Mission: Canada COM conducts operations to detect, deter, prevent, preempt, and defeat threats and aggression aimed at Canada within the area of responsibility. When requested, Canada COM will provide military assistance to civil authorities including consequence management, in order to protect and defend Canada.

MOVING FORWARD

NORAD, USNORTHCOM, and Canada COM will be synonymous with excellence in defense of our nations and support to civil authorities.

As we look to the future, it is imperative that our roles and responsibilities remain clearly defined and understood. We will constantly challenge ourselves to evolve "the way it is" in favor of "the way it ought to be" and will continually evaluate our processes, procedures and organizations to ensure the most effective defense and security of our nations through the best possible investment of available resources.

Collaboration remains a fundamental cornerstone of every aspect of combined operations. The Commands shall develop and share comprehensive, situational awareness and a common operating picture, and must strive to interact seamlessly with each other and with our respective civil authorities, non-governmental organizations and other mission partners. We will look to improve our capability to support our civilian partners and to enhance the collaboration required to successfully accomplish our

missions. We will also continue to profit from the experience, expertise, and capabilities of our partners, using these to inform and improve our plans, training, exercises, and operations.

TRI-COMMAND STRATEGIC GOALS

Meeting the following strategic goals will contribute to stronger continental defense and security, and strengthen the Commands' abilities to act in a timely and coordinated fashion, consistent with each nation's interests and sovereignty. The goals are consistent with and support each nation's legal and policy guidelines, as well as international law.

Goal 1 - Strengthen our collective ability to detect, deter, defend against, and defeat threats to our nations.

Goal 2 - Improve unity of effort with each other and with our respective mission partners.

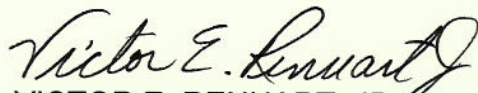
Goal 3 - Develop a culture of continuous collaboration and cooperation in planning, execution, training, information management, and innovation.

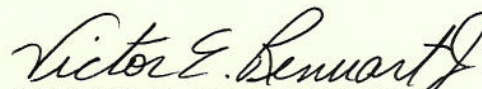
Goal 4 - Enhance intelligence and information sharing and fusion to support mission accomplishment.

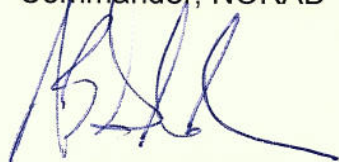
Goal 5 - Strengthen our collective ability to provide appropriate, timely and effective support to civil authorities.

OUR ENDURING MESSAGE

It is our highest honor to defend and secure our two great countries. NORAD, USNORTHCOM, and Canada COM stand ready to lead or support operations, with the ultimate goal of contributing to the defense and security of our nations, protecting and reinforcing sovereignty, saving lives, and preventing or mitigating suffering. Our Vision and our missions demand the highest standards of service, integrity, and excellence – standards that we will meet every day.


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