

Fact File
As of July 2003

NISSAN
MOTOR COMPANY



2002-2003

Nissan: Enriching people's lives

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The contents of this Fact File are available at Nissan corporate website.
<http://www.nissan-global.com>

Vision

Nissan:Enriching people's lives

Mission

Nissan provides unique and innovative automotive products and services that deliver superior measurable values to all stakeholders* in alliance with Renault.


*Our stakeholders include customers, shareholders, employees, dealers, suppliers, as well as the communities where we work and operate.

Guiding Principles

SUCCESS


Seeking Profitable Growth
Unique and Innovative: “Bold and Thoughtful”
Customer-Focused and Environmental Friendly
Cross-Functional and Global
Earnings and Profit Driven
Speed
Stretch

Nissan Brand Symbol



Brand Symbol represents the Nissan brand to promote the products, sales activities and services. It is used as the central core of the brand communications to the customers.

Nissan Corporate Wordmark



Corporate Wordmark represents Nissan as a corporation managing and operating global business for today and in the future and certifies its business activities.

Corporate Data

As of March 31, 2003

Company Name	NISSAN MOTOR CO., LTD.		
Registered Head Office	2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa 220-8623, Japan		
Headquarters	17-1, Ginza 6-chome, Chuo-ku, Tokyo 104-8023, Japan Phone: 81(0)3-3543-5523		
Date of Establishment	December 26, 1933		
Business Outline	Manufacturing, sales and related business of automotive products, industrial machinery and marine equipment.		
Paid-in Capital	¥605,813 million		
Stock Information	Number of authorized shares:	6,000,000,000	
	Common stock (issued and outstanding):	4,520,715,112	
	Number of shareholders:	119,440	
Number of Employees	127,625 (Consolidated) 31,128 (Non-Consolidated)		
The Origin of the Nissan Name	The company was jointly established on December 26, 1933, as Jidosha Seizo Co., Ltd. (president: Yoshisuke Aikawa), by Nihon Sangyo Co. and Tobata Imono Co., to manufacture and sell Datsun cars and parts. On June 1, 1934, Nihon Sangyo (Nissan) became the company's sole owner and changed the company name to Nissan Motor Co., Ltd.		

Consolidated Financial Results

(¥Billion)

Item	For the years ended		
	2000 March 31, 2001	2001 March 31, 2002	2002 March 31, 2003
Net Sales	6,089.6	6,196.2	6,828.6
Operations Income	290.3	489.2	737.2
Ordinary Income	282.3	414.7	710.1
Net Income	331.1	372.3	495.2
Total Assets	6,451.2	7,215.0	7,349.2
Shareholders' Equity	957.9	1,620.8	1,808.3

Global Retail Sales

(Units, %)

Region	For the years ended		
	2000 March 31, 2001		2001 March 31, 2002
	Units	Percent Change	Units
Global	2,633,463	104.1	2,597,491
Japan	732,582	96.4	713,521
Overseas*1	1,900,881	107.4	1,883,970

*1 Calendar year (some countries)

Global Production

(Units, %)

Region	For the years ended		
	2000 March 31, 2001		2001 March 31, 2002
	Units	Percent Change	Units
Global	2,613,948	108.8	2,498,523
Japan	1,313,527	98.3	1,272,851
Overseas	1,300,421	122.1	1,225,672

Board of Directors and Auditors

As of July 2003

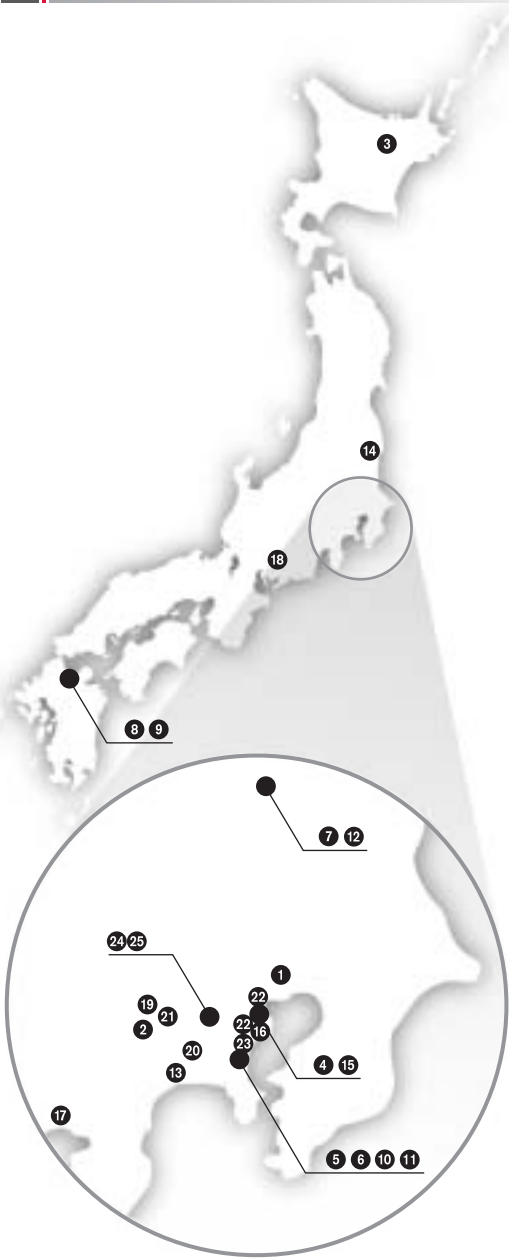
Representative Board Members	Board Members	Auditors
<i>Carlos Ghosn</i> President Co-Chairman of Board of Directors	<i>Norio Matsumura</i> <i>Nobuo Okubo</i> <i>Patrick Pélata</i> <i>Tadao Takahashi</i> <i>Shemaya Lévy</i> Co-Chairman of Board of Directors	<i>Keishi Imamura</i> <i>Hiroshi Moriyama</i> <i>Hideo Nakamura</i> <i>Haruhiko Takenaka</i>

Corporate Officers

As of July 2003

President Chief Executive Officer <i>Carlos Ghosn</i>	Senior Vice Presidents <i>Eiichi Abe</i> FCV Engineering Nissan Research Center	<i>Shiro Nakamura</i> Design
Executive Vice Presidents <i>Itaru Koeda</i> Purchasing Administration for Affiliated Companies	<i>Eiji Imai</i> Program Director Customer Service	<i>Alain-Pierre Raynaud</i> Global Controller Budget and Accounting Cost and Profit Management Global IS
<i>Norio Matsumura</i> Global Sales & Marketing Global Aftersales Business North American Operations	<i>Hidetoshi Imazu</i> Manufacturing and Industrial Engineering Yokohama Plant Oppama Plant Tochigi Plant Kyushu Plant Iwaki Plant	<i>Bernard Rey</i> Purchasing Strategy
<i>Nobuo Okubo</i> Research Technology and Engineering Cost Engineering	<i>Shigeo Ishida</i> Powertrain Engineering	<i>Hiroto Saikawa</i> Purchasing
<i>Patrick Pélata</i> Planning and Design European Operations	<i>Hiroyasu Kan</i> Environment and Safety Engineering Technology Planning Materials Engineering Measurement Engineering Advanced Vehicle Engineering Electronics Engineering	<i>Sadao Sekiyama</i> Vehicle Production Engineering
<i>Tadao Takahashi</i> Manufacturing SCM (Supply Chain Management) Industrial Machinery Marine	<i>Yukio Kitahora</i> Sales (Japan)	<i>Toshiyuki Shiga</i> General Overseas Market Operations
Vice Chairman <i>Takeshi Isayama</i> External and Government Affairs	<i>Jean-Jacques Le Goff</i> Global Marketing General Nissan Sales & Service Way (NSSW)	<i>Kazuhiko Toida</i> Global Aftersales
		<i>Shiro Tomii</i> Marketing (Japan)
		<i>Kuniyuki Watanabe</i> Human Resources
		<i>Shuji Yamagata</i> Vehicle Design Engineering

Major Offices, Facilities and Sales Network <Japan>



Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address		Operations Commenced	Land Area (thousand sq. meters) *1	2002 Vehicle Production *2	Number of Employees *1	Major Operations / Products
Headquarters	Nissan Motor Co., Ltd.	17-1, Ginza 6-chome, Chuo-ku, Tokyo	104-8023	Jan 1968	10		2,300	Management and strategic operations of Nissan's business activities
R&D	Nissan Technical Center	560-2, Okatsukoku, Atsugi-shi, Kanagawa	243-0192	Nov 1981	1,358			Technology and product development, Procurement of components
	Hokkaido Proving Ground	48-1, Aza-Rinnai, Rikubetsu-cho, Ashoro-gun, Hokkaido	089-4356	Jan 1992	7,076			Vehicle testing and evaluation
	Powertrain Engineering Division	6-1, Daikoku-cho, Tsurumi-ku, Yokohama-shi, Kanagawa	230-0053	Jul 1948	72			Powertrain development
	Oppama Proving Ground	1, Natsushima-cho, Yokosuka-shi, Kanagawa	237-8523	Jun 1961				Vehicle testing and evaluation
	Nissan Research Center	1, Natsushima-cho, Yokosuka-shi, Kanagawa	237-8523	Apr 1961				Basic research and development
	Tochigi Proving Ground	2500, Kamigamou, Kaminokawa-machi, Kawachi-gun, Tochigi	329-0692	Oct 1973				Vehicle testing and evaluation
Production	Kyushu Plant	1-3, Shinhama-cho, Kanda-machi, Miyako-gun, Fukuoka	800-0395	Apr 1975	2,362	435,800	4,700	Presage, Teana, Bluebird Sylphy, X-TRAIL, Sunny, Primera, Murano Assembly of axles and machining
	Kanda Wharf			May 1991				Vehicle shipment for domestic and overseas markets
	Oppama Plant	1, Natsushima-cho, Yokosuka-shi, Kanagawa	237-8523	Oct 1961	1,707 *3	438,300	4,700 *3	March, Cube, Fairlady Z, Infiniti I35
	Oppama Wharf	2-23, Natsushima-cho, Yokosuka-shi, Kanagawa	237-8523	May1983				Vehicle shipment for domestic and overseas markets
	Tochigi Plant	2500, Kamigamou, Kaminokawa-machi, Tochigi	329-0692	Oct 1968	2,926 *4	188,000	6,100 *4	Cima, Cedric, Gloria, Skyline, Stagea, Serena Assembly of axles and machining, Casting
	Nissan Shatai Co., Ltd.	10-1, Amanuma, Hiratsuka-shi, Kanagawa	254-8610	Apr 1949 *5	941	349,000	4,300	Elgrand, Safari, Liberty, Avenir, Wingroad, Caravan, Expert, Civilian, Infiniti FX45/FX35
	Iwaki Plant	386, Shimokawa-aza-Otsurugi, Izumi-cho, Iwaki-shi, Fukushima	971-8183	Jan 1994	207		600	Assembly of engines and machining, Casting
	Yokohama Plant	2, Takara-cho, Kanagawa-ku, Yokohama-shi, Kanagawa	220-8623	Apr 1935	572		3,800	Manufacturing of engines, axles, catalytic parts, forged parts, aluminum parts and stamping parts
	Honmoku Wharf	8, Nishiki-cho, Naka-ku, Yokohama-shi, Kanagawa	231-0812	Jun 1967	331		220	Vehicles and parts shipment for overseas markets, Packaging and shipping of KD units
	JATCO Ltd.	700-1, Imaizumi, Fuji-shi, Shizuoka	417-8585	Oct 1999 *5	909		5,900	Development, production and sales of transmissions
	Aichi Machine Industry Co., Ltd.	2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi	456-8601	May 1949 *5	526		2,400	Production and sales of engines and transmissions
	Sagamihara Parts Center	4-1, Asamizodai 1-chome, Sagamihara-shi, Kanagawa	228-8523	Apr 1972	427		340	Procurement and shipment of service parts for domestic and overseas markets
	Nissan Kohki Co., Ltd.	6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa	253-0105	Sep 1964 *5	173		900	Production and sales of engine, axles, marine and industrial equipment engines
	Others	Zama Operations Center	10-1, Hironodai 2-chome, Zama-shi, Kanagawa	228-8502	Dec 1964	770		1,300
Customer Service Division		17-1, Shin-Koyasu 1-chome, Kanagawa-ku, Yokohama-shi, Kanagawa	220-0013	Jun 1995	5		320 *6	Customers' research, Domestic and overseas service business Quality assurance of Nissan vehicles
		6-32, Takashima 2-chome, Nishi-ku, Yokohama-shi, Kanagawa	220-0011	May 2003			100 *6	
Nissan Service Development Center		3-7, Fukuura, Kanazawa-ku, Yokohama-shi, Kanagawa	236-0004	Oct 1985	17		80	Development of service manuals and vehicle diagnosis system, Training of bodywork and painting for Nissan Group employees
Nissan Business College		910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa	241-0014	May 1962	63		100	Training and education programs for dealers, Service training for overseas Nissan group companies
Nissan Institute of Mechanic and Business	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa	241-0014	May 1989	Training for service engineers				

Sales Network and Service Facilities

As of March 31, 2003

	Models*7		Sales Channel	Number of Dealers	Outlets (incl. those for used vehicles)	Service Facilities	Number of Employees
Blue Stage	Cima, Cedric, Cedric Sedan, Teana, Crew, Bluebird Sylphy, March, Cube, Moco, Stagea, Avenir, Wingroad, Safari, X-TRAIL, Caravan, Vanette, Expert, AD Van, Atlas,	Elgrand, Presage, Liberty, Civilian	Nissan	58	1,110	971	18,700
			Motor	19	353	308	6,100
Red Stage	Cima, Gloria, Cedric Sedan, Skyline, Skyline Coupe, Primera, Sunny, Wingroad, March, Cube, Moco, Fairlady Z, Safari, Elgrand, Vanette, Serena, AD Van, Atlas	Primera Wagon, Caravan, Expert,	Satio	50	780	705	11,600
			Prince Cherry	42	882	744	15,100
Total				169	3,125	2,728	51,500

*1 As of March 31, 2003
*2 April 2002 through March 2003
*3 Including Nissan Research Center, Oppama Proving Ground and Oppama Wharf
*4 Including Tochigi Proving Ground
*5 Date of establishment
*6 As of May 2003
*7 As of April 1, 2003

Major Offices Facilities, and Sales Network <North America>

Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	2002 Vehicle Production *3	Number of Employees *1	Major Operations / Products
Regional Headquarters	Nissan North America, Inc.	18501 South Figueroa St., Gardena, CA 90248, U.S.A.	Sep 1960		100.0		2,400	Headquarters for management of North American operations
R&D	Nissan Technical Center North America, Inc.	39001 Sunrise Dr. Farmington Hills, MI 48331-3487, U.S.A.	Jul 1983		100.0			Vehicle and unit development
	Nissan Technical Center North America, Inc. Arizona Testing Center	7815 North White and Parker Road, Stanfield, AZ 85272-9642, U.S.A.	Apr 1986					Vehicle testing and evaluation
Design	Nissan Design America, Inc.	9800 Campus Point Drive, San Diego, CA 92121, U.S.A.	Apr 1979					Vehicle design
Production	Nissan North America, Inc. Smyrna	Nissan Drive, Smyrna, TN 37167, U.S.A.	Jun 1983	483		392,587	5,800	Frontier, Xterra, Altima, Maxima
	Nissan North America, Inc. Decherd	520 Warren Chapel Road, Decherd, TN 37324, U.S.A.	May 1997	86			500	Production of engines and transmissions
	Nissan North America, Inc. Canton	300 Nissan Drive, Canton, MS 39046, U.S.A.	May 2003	325			5,300 *4	Quest, Pathfinder Armada *5, Titan *6 (King Cab, Crew Cab), Infiniti full-size SUV *7, Altima *8
Consumer finance	Nissan Motor Acceptance Corporation	990 West 190th Street, Torrance, CA 90502, U.S.A.	Nov 1981		100.0		650	Financing and leasing services for Nissan products
	Nissan Canada Finance Inc.	5290 Orbitor Drive, Mississauga, Ontario, L4W 4Z5, Canada	Sep 1990		100.0		60	Financing and leasing services for Nissan products

Sales Network

	Company (Sales Channel)	Address	Establishment	Unit Sales 2002 *3
U.S.A.	Nissan North America, Inc. · Nissan · Infiniti	18501 South Figueroa St., Gardena, CA 90248, U.S.A.	Sep 1960	726,359
Canada	Nissan Canada, Inc. · Nissan · Infiniti	5290 Orbitor Drive, Mississauga, Ontario, L4W 4Z5, Canada	Jan 1965	66,385

Main Models	
Nissan	Maxima, Altima, Sentra, Pathfinder, Pathfinder Armada *5, Xterra, Frontier, Quest, 350Z , Murano, Titan *6
Infiniti	Infiniti Q45, Infiniti I35, Infiniti QX4, Infiniti G35 Sport Sedan, Infiniti M45, Infiniti FX45, Infiniti FX35, Infiniti G35 Sport Coupe, Infiniti full-size SUV *7

*1 As of March 31, 2003
*2 Nissan and its consolidated subsidiaries' combined shareholdings.
*3 April 2002 through March 2003
*4 At full production (Middle of 2004)
*5 Pathfinder Armada will be on sale in September 2003.
*6 Titan will be on sale in December 2003.
*7 Infiniti full-size SUV will be on sale in March 2004.
*8 Altima will be in production in April 2004.

Major Offices, Facilities and Sales Network <Europe>

Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address		Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	2002 Vehicle Production *3	Number of Employees *1	Major Operations / Products
Regional Headquarters	Nissan Europe S.A.S.(France)	Parc de Pissaloup, 13 Avenue Jean d'Alembert,	B.P.123, 78194, Trappes Cedex, France	Nov 2002 *4		100.0		310	Headquarters for management of European operations
R&D	Nissan Technical Centre Europe, Ltd. (UK)	Cranfield Technology Park, Moulsoe Road, Cranfield,	Bedfordshire, MK43 0DB, U.K.	May 1988		100.0			Vehicle development
Design	Nissan Design Europe, Ltd. (UK)	Lotanda, 181 Harrow Road, London, W2 6NB,	U.K.	Jan 2003					Vehicle design
Production	Nissan Motor Manufacturing (UK) Ltd.	Washington Road, Sunderland, Tyne & Wear,	SR5 3NS, U.K.	Jul 1986	2,976	100.0	303,411	4,700	Primera, Almera, Micra
	Nissan Motor Iberica, S.A. (Spain)	Sector B, Calle 3, no. 77-111, Zona Franca,	08040, Barcelona, Spain	Jan 1983	1,005	99.7	96,218	3,600	Terrano, Almera Tino, Primastar

Sales Network (5,000 unit sales in 2002 or over)

	Company	Address		Establishment	Unit Sales CY 2002
U.K.	Nissan Motor (GB) Ltd.	The Rivers Office Park, Denham Way,	Maple Cross, Rickmansworth Hertfordshire, WD3 2YS, U.K.	Mar 1991	106,583
Germany	Renault Nissn Deutschland AG	Renault Straße 20 D-50321 Bruhl, Germany		Jun 1973	64,295
Italy	Nissan Italia S.p.A	Via Tiberina Km. 15,740, 00060 Capena,	Roma, Italy	Jan 1988	59,616
Spain	Nissan Motor Espana S.A.	C/General Almirante 4-10, Torre Nissan-Plaza	Cerda, 08014 Barcelona, Spain	Jan 1995	56,525
France	Nissan France S.A.	Parc de Pissaloup, 13 Avenue Jean d'Alembert,	B.P.123, 78194, Trappes Cedex, France	Feb 1969	35,800
Ireland	Nissan Ireland Ltd.	Nissan House, P.O. BOX 910, Naas Road,	Dublin 12, Ireland	1977	19,076
Greece	Nic. J. Theocarakis	169 Leoforos Athinon, Athens 10447,	Greece	1961	16,251
Netherlands	Renault Nissan Nederland N.V.	Boeing Avenue 275, Postbus 75784,	1119 PD, Schiphol-Rijk, Amsterdam, Netherlands	Jul 2001	14,229
Belgium	N.V. Nissan Belgium S.A.	Boomsesteenweg 42, Postbus 17, B-2630	Aartselaar, Belgium	Sep 1966	10,831*5
Finland	Aro-Yhtymä Oy	Ristipellontie 1-9, 00390 Helsinki, Finland		1934	8,910
Portugal	Entrepосто Comercial-Veiculos e Máquinas, S.A.	Plaçа José Queiroós 1, 1801-Lisboa Codex,	Portugal	Dec 1967	7,952
Sweden	Nissan Sverige AB	Vagogatan 6, Kista, P.O. BOX 1003, SE-164 21	Kista, Sweden	Sep 1994	7,429
Poland	Nissan Poland Ltd. Sp. z o. o.	ul. Muszkieterów 15, 02-273, Warszawa,	Poland	1991	7,404
Austria	Renault Nissan Österreich GmbH	Tarbuk Business Park 1, A-2320 Schwechat,	Austria	May 2003	7,050
Switzerland	Renault Nissan Suisse S.A.	Bergermoosstrasse 4, CH-8902, Urdorf,	Switzerland	Jul 2001	6,676
Denmark	Nissan Denmark AS	Vibe Alle 4, DK-2980 Kokkedal, Denmark		1968	5,792

*1 As of March 31, 2003

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

*3 April 2002 through March 2003

*4 Nissan Europe N.V. (Nissan Europe S.A.S.'s predecessor) began its operation in April 1989.

*5 Including Luxembourg

*6 350Z will be on sale in September 2003.

Main Models
Micra, Almera, Almera Tino, Primera, Maxima QX, 350Z *6, X-TRAIL, Terrano, Pathfinder, Patrol GR, Pickup, Kubistar, Primastar, Interstar, Cabstar E, Atleon

Major Offices, Facilities and Sales Network <Asia>

Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address		Operations Commenced	Share by NML(%) ^{*1,2}	2002 Vehicle Production ^{*3}	Number of Employees ^{*1}	Major Operations / Products
Production	Dongfeng Motor Co., Ltd.	No. 29 Baiye Road, Wuhan Economic and Development Zone, Wuhan, Hubei, PRC	Technological	Jul 2003	50.0		26,000	Commercial vehicles (Trucks, Buses, etc.) Passenger vehicles (Bluebird, Sunny)
	Siam Nissan Automobile Co., Ltd.	74 Moo 2, Bagna-Trad Road, KM21 Tambol King Amphur Bangsaathong, Samuthprakarn	Srisajorakeyai, 10540, Thailand	Sep 1977		36,519	1,200	Frontier
	Siam Motors & Nissan Co., Ltd.			Aug 1962			400	Cefiro, Almera, Sunny, Wingroad
	Aeolus Automobile Co., Ltd.	No.8 Fengshen Road, Huadu District, Guangzhou City,	Guangdong Province, PRC	Mar 2000		76,000	2,500	Bluebird, Sunny
	Zhengzhou Nissan Automobile Co., Ltd.	No. 62 East Long Hai Road, Zhengzhou,	Henan 450004, PRC	Oct 1995			1,800	Pickup, Paladin
	Yulon Motor Co., Ltd.	39-1 Po Kung Keng Shi Hu Tsuen, San Yi Miao Li Hsien,	Taiwan R.O.C.	Mar 1959	25.0	63,842	2,100	Cefiro, Sentra, March, Cabstar, Serena, X-TRAIL,
	Nissan Motor Philippines, Inc.	Barangay Pulong Sta. Cruz, Sta. Rosa, 4026	Laguna, Philippines	Jun 1983		1,667	300	Cefiro, Sentra
	Universal Motors Corporation ^{*4}	2232 Pasong Tamo Avenue, Makati City 1200,	Metro Manila, Philippines	Jan 1972			140	Frontier, Patrol, Terrano, Urvan
	Tan Chong Motor Assemblies Sdn. Bhd.	249 Jalan Segambut, 51200 Kuala Lumpur,	Malaysia	Aug 1976			740	Cefiro, Sentra, Vanette, Serena, X-TRAIL
	PT. Nissan Motor Indonesia	Kawasan Industri Kota Bukit Indah block A III Lot Jawa Barat, Indonesia	1-14, Purwakarta 41181,	Oct 1996		1,930	300	Terrano, X-TRAIL
	Ghandhara Nissan Ltd.	Ghandhara House 109/2, Clifton, P.O. BOX No. 3812	Karachi-75600, Pakistan	Jan 1997			130	Sunny
Others	Nissan Motor Co., Ltd. Beijing office	Rm. 802, the Exchange-Beijing, No.118 Chaoyang District, Beijing, 100022, PRC	Jian Guo Lu Yi,	Mar 1985				Negotiations with government organizations as well as business affiliates and partners, market information gathering, support for projects in China

Sales Network (3,000 unit sales in 2002 or over)

	Company/Office/Facility	Address		Establishment	Unit Sales CY 2002
China	Nissan Motor (China) Ltd.	Rm. 3302, 33rd Floor, Hennessy Center, Causeway Bay, Hong Kong	500 Hennessy Road,	Aug 1994	78,000 ^{*3}
	Honest Motors Ltd. (Hong Kong)	9/F, 20 Kai Cheung Rd., Kowloon Bay,	Kowloon, Hong Kong	1964	
	Zhengzhou Nissan Automobile Co., Ltd.	No.62 East Long Hai Rd, Zhengzhou, Henan,	PRC	Mar 1993	
	Aeolus Automobile Co., Ltd.	No.8 Fengshen Road, Huadu District, Guangzhou City,	Guangdong Province, PRC	Mar 2000	
Taiwan	Yulon Motor Co., Ltd.	39-1 Po Kung Keng Shi Hu Tsuen, San Yi Miao Li Hsien,	Taiwan R.O.C.	Mar 1959	56,376
Thailand	Siam Nissan Automobile Co., Ltd.	74 Moo 2, Bagna-Trad Road, KM21 Tambol King Amphur Bangsaathong, Samuthprakarn	Srisajorakeyai, 10540, Thailand	Nov 1973	44,354
Malaysia	Tan Chong Motor Co.	21, Jalan Ipoh Kecil 50350 Kuala Lumpur,	Malaysia	Jul 1958	15,250
Singapore	Tan Chong Motor Sales Pte. Ltd.	911 Bukit Timah Road, Singapore 5896 22		Jul 1958	13,151
Philippines	Nissan Motor Philippines, Inc.	Barangay Pulong Sta. Cruz, Sta. Rosa, 4026	Laguna, Philippines	Apr 1982	7,620
	Universal Motors Corporation	2232 Pasong Tamo Avenue, Makati City 1200,	Metro Manila, Philippines	Apr 1954	
Indonesia	PT. Nissan Motor Distributor Indonesia	Wisma Indomobil Lt.3 Jl. Letjen M.T. Haryono Kav.8,	Jakarta 13330, Indonesia	Aug 2001	3,559

*1 As of March 31, 2003

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

*3 April 2002 through March 2003

*4 Consignment production at Star Manufacturing Industries Inc.

Main Models
Wingroad, Frontier, Urvan, Sunny Neo, Cefiro, X-TRAIL, Urvan, Civilian, Patrol, Pickup, Paladin, Bluebird, Sentra, March, Cabstar, Serena, Verita, Frontier, Vanette, Infiniti I30, Terrano, Infiniti Q45, Sunny, Sunny VIP, Prairie, Primera, Cedric Taxi, Cabstar, Elgrand, Gloria, 350Z

Major Offices, Facilities and Sales Network <Oceania>



Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address		Operations Commenced	Share by NML(%) ^{*1,2}	Number of Employees ^{*1}	Major Operations / Products
Regional Company	Nissan Motor Co. (Australia) Pty. Ltd.	260-284 Frankston-Dandenong Road,	Dandenong, Victoria 3175, Australia	May 1966	100.0	230	Headquarters for management of Oceania operations, sales promotion in Australia
	Nissan New Zealand Ltd.	261 Roscommon Road, Wiri, Auckland,	New Zealand	Dec 1975	100.0	40	Headquarters for management of Oceania operations, sales promotion in New Zealand
Production	Nissan Casting Australia Pty. Ltd.	209-235 Frankston-Dandenong Road,	Dandenong, Victoria 3175, Australia	Oct 1982		160	Production and sales of cast aluminium parts

Sales Network (5,000 unit sales in FY 2002 or over)

	Company	Address		Establishment	Unit Sales FY 2002
Australia	Nissan Motor Co. (Australia) Pty. Ltd.	260-284 Frankston-Dandenong Road,	Dandenong, Victoria 3175, Australia	May 1966	50,637
New Zealand	Nissan New Zealand Ltd.	261 Roscommon Road, Wiri, Auckland,	New Zealand	Dec 1975	5,844

Main Models
Pulsar, Pulsar Wagon, Maxima, Navara, X-TRAIL, Pathfinder, Patrol, Primera, 350Z

^{*1} As of March 31, 2003

^{*2} Nissan and its consolidated subsidiaries' combined shareholdings.

Major Offices, Facilities and Sales Network <Mexico, Latin America & Caribbean>



Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address		Operations Commenced	Land Area (thousand sq. meters) ^{*1}	Share by NML(%) ^{*1,2}	2002 Vehicle Production ^{*3}	Number of Employees ^{*1}	Major Operations / Products
Regional Company	Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida, C.P.	01030, Mexico, D.F.	Sep 1961		100.0			Production and sales of vehicles and parts
Production	Nissan Mexicana, S.A. de C.V. Aguascalientes	Km. 7.5, Carretera Fed. Lagos de Moreno-Jalisco,	C.P.20290, Aguascalientes, Ags., Mexico	July 1983	1,800		337,631	8,300	Sentra, Platina, Renault Clio
	Nissan Mexicana, S.A. de C.V. Cuernavaca	Paseo Cuauhnahuac Km. 4.5, C.P. 65550, Jiutepec,	Morenos, Mexico	Oct 1966	400				Tsuru, Tsubame, Sentra, Pickup, Renault Scenic
	Renault Curitiba Plant	Av. Renault, 1300-Borda do Campo CEP	83073-900, São José dos Pinhais-PR, Brasil	Dec 1998	2,500			2,700	Frontier Pickup, Xterra (Renault vehicles : Clio, Scenic, Megane, Master Van)
Others	Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300-Borda do Campo CEP	83073-900, São José dos Pinhais-PR, Brasil	Oct 2000				60	Product planning, corporate communications, industrial suppot, import/export of CBU, KD parts and spare parts

Sales Network (3,000 unit sales in 2002 or over)

	Company	Address		Establishment	Unit Sales CY 2002
Mexico	Nissan Mexicana, S.A. de C.V.	Av. Insurgentes Sur No.1958 Col. Florida C.P.	01030, Mexico, D.F.	Sep 1961	211,648
Puerto Rico	Motorambar, Inc.	Ave. Kennedy Km.3.2, San Juan, P.R.	00920, Puerto Rico	Oct 1969	7,894
Chile	Nissan Marubeni Ltda.	Av. Vicuña Mackenna 3300, Macul Santiago,	Chile	Mar 1979	5,594
	Cidef S.A.	Amunátegui No.178, Piso 3, Santiago,	Chile	Oct 1976	
Brazil	Nissan do Brasil Automóveis Ltda.	Av. Renault, 1300-Borda do Campo CEP	83070-900, São José dos Pinhais-PR, Brasil	Oct 2000	4,412
Dominica	Santo Domingo Motors Company, C. Por A.	Autopista Duarte Km.6.5, Apartado 800,	Santo Domingo, República Dominicana	Sep 1920	3,557
Panama	Panameña de Motores, S.A.	Viá Transísmica y Calle Harry Eno Panamá,	República de Panamá	Jun 1982	3,337

^{*1} As of March 31, 2003

^{*2} Nissan and its consolidated subsidiaries' combined shareholdings.

^{*3} April 2002 through March 2003

Main Models
Sentra, Platina, Maxima, Altima, Urvan, X-TRAIL, Pathfinder, Xterra, Frontier Pickup, Almera, Infiniti I35, Infiniti G35, Infiniti G35 Coupe, Infiniti M45, Infiniti Q45, Infiniti FX45, Patrol, 350Z, Primera, W41 (Civilian), Terrano, Murano

Major Offices, Facilities and Sales Network <Middle East, Gulf States>

Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	Number of Employees *1	Major Operations / Products
Regional Headquarters	Nissan Middle East FZE	P.O. BOX 61111, Jebel Ali, Dubai, U.A.E.	Oct 1994		100.0	60	Promotion of vehicle sales and regional management in the Middle East
Production	S. A. I. P. A. Co.	Karaj Special Road KM13 Teheran, Iran	Feb 1983	480		6,900	Junior
	Pars Khodro Co.	Karaj Special Road KM7 Teheran, Iran	Feb 1987	589		1,930	Patrol, Pickup, Maxima, Paladin

Sales Network (2,000 unit sales in 2002 or over)

	Company	Address	Establishment	Unit Sales CY 2002
Saudi Arabia	Alhamrani United Co.	P.O.BOX 6543 Jeedah 21452, Saudi Arabia	1953	34,405
UAE	Arabian Automobiles Co.	P.O.BOX 2128 Dubai, U.A.E.	1968	17,159
	Al Masaood Automobiles	P.O.BOX 322 Abu Dhabi, U.A.E.	1929	
Kuwait	Abdulmohsen Abdulaziz Al-Babtain Co.	P.O.BOX 2198 Safat, Kuwait	1948	10,819
	Abbas Ahmad Al-Shawaf Bros. Co., W.L.L.	P.O.BOX 1902 Safat, Kuwait	1952	
Qatar	Saleh Alhamad Almana Co.	P.O.BOX 91 Doha, Qatar	1950	4,257
Bahrain	Y.K. Almoayyed & Sons B.S.C.(C)	P.O.BOX 143 Manama, Bahrain	1941	2,939
Oman	Al-hashar & Company	P.O.BOX 28 Muttrah Muscat, Sultanate of Oman	1971	2,814
Lebanon	Rasamny Younis Motor Co., S.A.L.	P.O.BOX 2737 Beirut, Lebanon	1968	2,423

*1 As of March 31, 2003

*2 Nissan and its consolidated subsidiaries' combined shareholdings.

Main Models

Infiniti Q45, Maxima, Primera, Sunny, Pickup, Terrano, Pathfinder, X-TRAIL, Civilian, Urvan, Patrol, Patrol Pickup, Infiniti QX4

Major Offices, Facilities and Sales Network <Africa>

Major Offices and Facilities

As of July 31, 2003

Function	Company/Office/Facility	Address	Operations Commenced	Land Area (thousand sq. meters) *1	Share by NML(%) *1,2	2002 Vehicle Production *3	Number of Employees *1	Major Operations / Products
Production	Nissan Motor Company South Africa (Proprietary) Ltd. *4	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963		99.4	25,774	2,360	Almera, 1400 Pickup, Hardbody
	Kenya Vehicle Manufacturers Ltd.	P.O. BOX 1436, Thika, Kenya	Jan 1978				400	Urvan
	Willowvale Mazda Motor Industries (Pvt.) Ltd.	Dagenham Road, Willowvale, Harare, Zimbabwe	Jun 1999				250	Hardbody
	Nissan Egypt S. A. E.	6th October City, 3rd Industrial Zone, 6, 7 District, Egypt	Dec 1997	100			330	Pickup

Sales Network (1,000 unit sales in 2002 or over)

	Company	Address	Establishment	Unit Sales CY 2002
South Africa	Nissan Motor Company South Africa (Proprietary) Ltd. *4	Ernest Oppenheimer Street, Rosslyn, Pretoria 0200, Republic of South Africa	1963	29,931
Egypt	Modern Motors Trading & Distribution S.A.E.	11, Oqba Street, Dokki, Cairo, Egypt	1975	2,687
Ghana	Japan Motors Trading Co., Ltd.	Graphic Road, P.O. BOX 5216, Accra, Ghana	Jan 1954	1,246
	Auto Parts Ltd.	P.O. BOX 629, Accra, Ghana	1941	
Zimbabwe	Nissan Zimbabwe (1996)(Pvt) Ltd.	Office Block #9, Arundel Office Park, Norfolk Road, Mount Pleasant, Harare P.O. BOX MP1074, Zimbabwe	May 1996	1,132

Main Models
Almera, X-TRAIL, Patrol, Sunny, Sunny Truck, Datsun, Pickup, Hardbody, Terrano, Urvan, Civilian, Maxima, Cabstar E, Atleon

*1 As of March 31, 2003
*2 Nissan and its consolidated subsidiaries' combined shareholdings.
*3 April 2002 through March 2003
*4 Holding company of Nissan South Africa (Pty) Ltd.

2 | Business Overview <2000~2002>

Consolidated Financial Information

(¥Billion)

For the years ended		2000	2001	2002
Item		March 31, 2001	March 31, 2002	March 31, 2003
Net Sales*1		6,089.6(1.9%)	6,196.2(1.8%)	6,828.6(10.2%)
	Japan	3,917.8(-)	3,829.1(▲ 2.3%)	4,320.5(12.8%)
	North America	2,255.4(-)	2,382.8(5.6%)	2,633.7(10.5%)
	Europe	840.4(-)	851.5(1.3%)	990.2(16.3%)
	General Overseas Market	745.9(-)	929.4(24.6%)	948.0(2.0%)
	Subtotal	7,759.5(-)	7,992.8(3.0%)	8,892.4(11.3%)
	Adjustment	▲ 1,669.9(-)	▲ 1,796.6(-)	▲ 2,068.3(-)
Operating Income*1		290.3(251.6%)	489.2(68.5%)	737.2(50.7%)
	Japan	174.3(-)	289.7(66.2%)	390.6(34.8%)
	North America	113.4(-)	158.9(40.1%)	242.0(52.3%)
	Europe	▲ 27.3(-)	3.2(-)	21.9(584.4%)
	General Overseas Market	▲ 42.2(-)	57.8(37.0%)	77.6(34.3%)
	Subtotal	302.6(-)	509.6(68.4%)	732.1(43.7%)
	Adjustment	▲ 12.3(-)	▲ 20.4(-)	5.1(-)
Ordinary Income		282.3(-)	414.7(46.9%)	710.1(71.2%)
Net Income		331.1(-)	372.3(12.4%)	495.2(33.0%)
Capital Expenditure		205.6	293.8	377.9
Depreciation		206.2	199.5	204.2
Research & Development		231.7	262.1	300.3
	Debt Outstanding (Automotive Business)	1,236.0	704.5	371.1
	Cash & Repo (Automotive Business)	▲ 283.0	▲ 272.8	▲ 263.1
	Net Debt (Automotive Business)*2	953.0	431.7	(▲ 8.6)108.0
	Debt Outstanding (Retail Finance Business)	1,596.0	2,325.3	2,547.4
	Cash & Repo (Retail Finance Business)	▲ 5.0	▲ 6.9	▲ 6.7
	Net Debt (Retail Finance Business)	1,591.0	2,318.4	2,540.7
Total Net Debt		2,544.0	2,750.1	2,648.7
Total Assets		6,451.2	7,215.0	7,349.2
Shareholders' Equity		957.9	1,620.8	1,808.3
Equity Ratio		14.8%	22.5%	24.6%
Shareholders' Equity Per Share		¥241.07	¥358.84	¥434.11
Foreign Exchange Rate		¥110.6/US\$	¥125.1/US\$	¥122.0/US\$
		¥99.6/EUR	¥108.8/EUR	¥118.1/EUR

Notes:
*The % figures, unless otherwise described, show the changes over the same period of the previous fiscal year.
*1 In geographical segment information: Segmentation of countries and regions are different from what is applied in preparation of statutory disclosed financial statements.
(Figures for current result and previous results have been restated in compliance with the above segmentation.)
Major countries and regions included in each segment are:
North America: U.S.A., Canada
Europe: France, U.K., Spain and other European countries
General Overseas Market: Asia, Oceania, Middle East, Mexico, Middle & South American countries, South Africa
*2 Italic figures are the debt amount excluding New Canton Plant related debt.

Global Production

(Units, %)

For the years ended		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
Region		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global		2,613,948	108.7	2,498,523	95.6	2,761,375	110.5
	Japan	1,313,527	98.3	1,272,851	96.9	1,444,314	113.5
	Overseas	1,300,421	122.1	1,225,672	94.3	1,317,061	107.5
	U.S.	352,927	101.4	363,366	103.0	392,587	108.0
	Mexico	334,061	154.6	329,091	98.5	337,631	102.6
	U.K.	332,532	115.9	290,046	87.2	303,411	104.6
	Spain	153,807	146.1	109,813	71.4	96,218	87.6
	Others *1	127,094	116.7	133,356	104.9	187,214	140.4

*1 Others include production in Taiwan, Thailand, Philippines, South Africa. Indonesia and China excluding CKD production.

Production by Division

(Units, %)

For the years ended		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
Region		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global	Passenger Cars	2,036,834	109.3	1,974,197	96.9	2,241,196	113.5
	Commercial Vehicle	577,114	106.6	524,326	90.9	520,179	99.2
Japan	Passenger Cars	1,135,753	97.6	1,080,841	95.2	1,243,251	115.0
	Commercial Vehicle	177,774	102.3	192,010	108.0	201,063	104.7
Overseas	Passenger Cars	901,081	128.7	893,356	99.1	997,945	111.7
	Commercial Vehicle	399,340	108.7	332,316	83.2	319,116	96.0

Global Retail Sales

(Units, %)

For the years ended		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Global		2,633,463	104.1	2,597,491	98.6	2,770,658	106.7
	Japan	732,582	96.4	713,521	97.4	815,593	114.3
	U.S./Canada/Mexico	966,080	108.8	968,386	98.0	1,004,391	103.7
	Europe *1	534,833	103.8	493,075	90.0	474,176	96.2
	Others *2	399,968	109.0	422,509	109.5	476,498	112.8

*1 Calendar year
*2 Calendar year (some countries)

Domestic Sales and Market Share

(Units, %)

For the years ended		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Sales *1	Passenger Cars	495,061	91.9	486,343	98.2	539,031	110.8
	Commercial Vehicle	237,521	107.4	227,178	95.6	229,205	100.9
	Total	732,582	96.4	713,521	97.4	768,236	107.7
Market Share (Excluding Mini Vehicles)		17.8		17.9		19.0	
Total Demand (Excluding Mini Vehicles)		4,120,432		3,979,828		4,044,345	
Market Share (Including Mini Vehicles)		12.2		12.2		13.9	
Total Demand (Including Mini Vehicles)		5,981,313		5,824,852		5,869,053	

* Retail sales basis

*1 Domestic sales include models from overseas production bases.

Export from Japan

(Units, %)

For the years ended		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
		Units	Percent Change	Units	Percent Change	Units	Percent Change
Exports	Passenger Cars	516,268	99.2	469,505	90.9	576,955	122.9
	Commercial Vehicle	88,598	96.5	107,614	121.5	116,788	108.5
	Total	604,866	98.8	577,119	95.4	693,743	120.2
Ratio to total production		46.0		45.3		48.0	

Export from Japan by Region

(Units, %)

For the years ended Region		2000		2001		2002	
		March 31, 2001		March 31, 2002		March 31, 2003	
		Units	% of Total	Units	% of Total	Units	% of Total
	North America	284,342	47.0	259,427	45.0	314,790	45.4
	Europe	86,313	14.3	58,938	10.2	89,480	12.9
	Asia	83,820	13.9	59,517	10.3	73,720	10.6
	Latin America and Caribbean	23,441	3.9	24,905	4.3	42,654	6.1
	Middle East	67,583	11.2	114,781	19.9	98,286	14.2
	Oceania	51,822	8.6	43,325	7.5	55,662	8.0
	Africa	7,020	1.2	15,483	2.7	18,564	2.7
	Others	525	0.1	743	0.1	587	0.1
Total		604,866	100.0	577,119	100.0	693,743	100.0

Cumulative Production, Export and Domestic Sales Totals

As of March 31, 2003

Total (Units)	
Global Total Production	89,915,551
Domestic Production	72,410,678
Overseas Production	17,504,873
Export from Japan	32,360,720
Domestic Sales*1	39,775,027

* Retail sales basis

*1 Domestic sales include models from overseas production bases.

Domestic Sales by Model

Japan <Top 10>

Model	FY 2002 (Apr '02–Mar '03)
March	158,651
Cube	93,791
Serena	55,220
Wingroad	48,592
Moco	47,331
Sunny	46,594
Elgrand	45,940
AD Van	37,608
Bluebird Sylphy	33,260
X-TRAIL	29,088

International Sales by Model

U.S. <Top 5>

Model	FY 2002 (Apr '02–Mar '03)
Altima	204,403
Sentra	101,537
Maxima	81,657
Xterra	73,431
Frontier	70,407

Europe <Top 5>

Model	CY 2002 (Jan '02–Dec '02)
Micra	108,140
Almera	99,618
Primera	85,367
X-TRAIL	35,166
Pickup	30,977

* Turkey and Israel are included into Europe from April 2002.

Model Lineups <Japan>

Models		Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant	Model Type
		F R	F F	4 W D	C V T	A T	M T				
JAPAN	Passenger Cars	CIMA	○		○		○	VK45DD, VQ30DET	5	Tochigi	F50
		CEDRIC/GLORIA	○		○	○ ^{*1}	○	VQ30DET, VQ30DD, VQ25DD, RB25DET	5	Tochigi	Y34
		CEDRIC SEDAN	○				○	NA20P	5, 6	Nissan Shatai	Y31
		TEANA		○	○	○	○	VQ35DE, VQ23DE, QR25DE	5	Kyushu	J31
		SKYLINE	○		○	○ ^{*1}	○	VQ35DE, VQ30DD, VQ25DD	5	Tochigi	V35
		SKYLINE COUPE	○				○	VQ35DE	4	Tochigi	V35
		CREW	○				○	NA20P	5	Nissan Shatai	K30
		PRIMERA		○	○	○	○	QR25DD, QR20DE, QG18DE	5	Kyushu	P12
		BLUEBIRD SYLPHY		○	○	○	○	QR20DD, QG18DE, QG15DE	5	Kyushu	G10
		SUNNY		○	○		○	QG15DE, QG13DE	5	Kyushu	B15
		CUBE		○	○	○	○	CR14DE	5	Oppama	Z11
		MARCH		○	○		○	CR14DE, CR12DE	5	Oppama	K12
		MOCO ^{*2}		○	○		○	K6A, K6A (inter-cooler turbo)	4	Suzuki	MG21S
		STAGEA	○		○		○	VQ30DD, VQ25DET, VQ25DD	5	Tochigi	M35
		AVENIR		○	○	○	○	QR20DE, QG18DE	5	Nissan Shatai	W11
		WINGROAD		○	○	○	○	QR20DE, QG18DE, QG15DE	5	Nissan Shatai	Y11
		ELGRAND	○		○		○	VQ35DE	7, 8	Nissan Shatai	E51
		PRESAGE		○	○	○	○	VQ35DE, QR25DE	8	Kyushu	U31
		SERENA		○	○	○	○	QR25DE, QR20DE	7, 8	Tochigi	C24
		LIBERTY		○	○	○	○	QR20DE	7	Nissan Shatai	M12
	Commercial Vehicles	FAIRLADY Z	○				○	VQ35DE	2	Oppama	Z33
		SAFARI			○		○	TB48DE	7	Nissan Shatai	Y61
		X-TRAIL		○	○		○	SR20VET, QR20DE	5	Kyushu	T30
		EXPERT		○	○		○	QG18DE, YD22DD	2, 5	Nissan Shatai	W11
		AD VAN		○	○		○	QG18DE, QG15DE, QG13DE, YD22DD	2, 5	Nissan Shatai	Y11
		CARAVAN	○		○		○	KA24DE, KA20DE, ZD30DD, ZD30DDT	2~12	Nissan Shatai	E25
		VANETTE ^{*3} (Van/Truck)	○		○		○	F8, R2	2~6	Mazda	S21
		ATLAS(1-1.5t)	○		○		○	KA20DE, QD32, TD27	3, 6	Nissan Diesel	F23
		ATLAS(2-4t) ^{*4}	○		○		○	4HK1-T, 4HJ1, 4HL1, 4HL1N, 4JG2	3~7	Isuzu	H42
		CIVILIAN	○				○	TD42T, TD42	19~54	Nissan Shatai	W41

^{*1} Extroid CVT
^{*2} Supplied from Suzuki Motor Corp. under an OEM (Original Equipment Manufacturing) agreement
^{*3} Supplied from Mazda Motor Corp. under an OEM agreement
^{*4} Supplied from Isuzu Motor Ltd. under an OEM agreement

Model Lineups <North America, Europe>

Models		Powertrain Configuration			Transmission			Engine	Passenger Capacity	Production Plant	Model Type
		F R	F F	4 W D	C V T	A T	M T				
NORTH AMERICA	SENTRA		○			○	○	QR25DE, QG18DE	5	Aguascalientes/Mexico	B15
	ALTIMA		○			○	○	VQ35DE, QR25DE	5	Smyrna/USA	L31
	MAXIMA		○			○	○	VQ35DE	5	Smyrna/USA	A34
	350Z	○				○	○	VQ35DE	2	Oppama	Z33
	FRONTIER	○		○		○	○	VG33E, VG33ER, KA24DE	4, 5	Smyrna/USA	D22
	XTERRA	○		○		○	○	VG33E, VG33ER, KA24DE	5	Smyrna/USA	WD22
	PATHFINDER	○		○		○		VQ35DE	5	Kyushu	R50
	QUEST		○			○		VQ35DE	7	Canton/USA	V42
	MURANO		○	○	○			VQ35DE	5	Kyushu	Z50
	INFINITI Q45	○				○		VK45DE	5	Tochigi	F50
	INFINITI M45	○				○		VK45DE	5	Tochigi	Y34
	INFINITI I35		○			○		VQ35DE	5	Oppama	A33
	INFINITI G35 SPORT SEDAN	○				○	○	VQ35DE	5	Tochigi	V35
	INFINITI G35 SPORT COUPE	○				○	○	VQ35DE	4	Tochigi	V35
	INFINITI FX45/35	○		○		○		VQ45DE, VQ35DE	5	Nissan Shatai	S50
	INFINITI QX4	○		○		○		VQ35DE	5	Kyushu	JR50
EUROPE ^{*1}	MICRA		○			○	○	CR10DE, CR12DE, CR14DE, K9K ^{*2}	5	Sunderland/UK	K12
	ALMERA		○			○	○	QG18DE, QG15DE, YD22DDTi, K9K ^{*2} , F9Q ^{*2}	5	Sunderland/UK	N16
	ALMERA TINO		○		○	○		QG18DE, YD22DDTi	5	Barcelona/Spain	V10
	PRIMERA		○		○	○	○	QR20DE, QG18DE, QG16DE, YD22DDTi, F9Q ^{*2}	5	Sunderland/UK	P12
	MAXIMA QX		○			○	○	VQ30DE, VQ20DE	5	Oppama	A33
	350Z ^{*3}	○					○	VQ35	2	Oppama	Z33
	X-TRAIL		○	○		○	○	QR25DE, QR20DE, YD22DDTi	5	Kyushu	T30
	TERRANO	○		○		○	○	ZD30Ti, TD27T	5, 7	Barcelona/Spain	R20
	PATHFINDER	○		○		○	○	VQ35DE	5	Kyushu	R50
	PATROL GR	○		○		○	○	ZD30DDTi	5, 7	Nissan Shatai	Y61
	PICKUP	○		○			○	KA24E, YD25DDTi	2, 3, 5	Nissan Shatai	D22
	KUBISTAR ^{*4}		○			○	○	D7F, D4F, K4M, K9K, F8Q	5	Renault	X76
	PRIMASTAR		○				○	F4R, F9Q82, F9Q100, G9U	2, 3, 5, 6, 8, 9	Barcelona/Spain	X83
	INTERSTAR		○				○	F9Q, G9T, G9U	2, 3, 6, 9, 16	Renault	X70
	CABSTAR E	○					○	BD30Ti, TD27T	3, 6	Avila/Spain	TL0
	ATLEON	○					○	B660TiL, B660TiH, B440Ti, BD30TiH	2, 3	Avila/Spain	TK0

^{*1} Some minor models are not included.
^{*2} Supplied from Renault.
^{*3} On sale in September 2003.
^{*4} On sale in October 2003.

Model Changes in Japan

1931-1959

As of July 31, 2003

Model		Date of Sale																																																																									
		1931	1932	1933	1934	1935	1936	1937	1938	1939	1940	1941	1942	1943	1944	1945	1946	1947	1948	1949	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959																																													
Datsun	(Passenger car)	▶ August Datsun		▶ March (Model 10) Datsun										January discontinued										▶ November (Model DA) ▶ March (Model DB)					▶ September (Model DS)					December discontinued					▶ January (Model 110)		▶ October (Model 210)		▶ Model 5211 Datsun Sports		▶ August (Model 310) Datsun Bluebird																														
	(Bluebird)	▶ August Datsun																						▶ July Reintroduced (Model 151)					▶ January (Model DC3) Sports														▶ August (Model 310) Datsun Bluebird																																
	(Truck)													▶ July (Model 10T) Datsun										December discontinued										▶ November (Model 1121)					▶ January (Model 120)					▶ November (Model 220)																															
	(Cablight)																																											▶ August (Model A20)																															
Nissan	(Junior)																																											▶ August (Model B40)					▶ January, '62 (Model 40)					▶ October, '70 (Model 140)					▶ '82 discontinued																
	(Caball)																																																▶ December (Model C40)																										
	(Patrol)																																											▶ September (Model 4W60)																															
	(Passenger car)													▶ June (Model 70)										December discontinued																																																			
	(Truck)													▶ June (Model 80)										▶ February (Model 180)															▶ February (Model 390)					▶ February (Model 480)					▶ March (Model 580)					▶ May (Model 680)					▶ February '69 (Model 780)					▶ '76 discontinued											
Prince	(Bus)													▶ June (Model 90)										▶ February (Model 190)															▶ February (Model 290)					▶ February (Model 390)					▶ May (Model 490)					▶ December (Model 590)					▶ May (Model 690)					▶ '72 discontinued											
	(Passenger car)																																						▶ May (Model E4S/EMS)Tama electric car					▶ March (Model AISH) passenger car										▶ April (Model ALSI) Skyline																					
	(Gloria)																																																										▶ February (Model BLSI) Prince Gloria																
Prince	(Truck)																																											▶ March (Model AFTF) truck																															
	(Miller)																																																										▶ September (Model ARTH)					▶ August '82 (Model T430)					▶ '67 (Model T446)					▶ '70 discontinued	
	(Cabovertruck)																																																										▶ May (Model AKTG) Cabover truck					▶ October (Model AQTI)					Nissan Prince Miller						

1960-2003

As of July 31, 2003

[illegible]

*1 Lucino (Model B14): Introduced as a 2-door Sunny coupe in May 1994, discontinued in April 1999.
*2 S-RV (Model N15): Introduced as the Pulsar Serie S-RV in May 1996.

1960 - 2002

As of July 31, 2003

[illegible]

OEM

Company Name	Provide	Supplied
Mazda	AD Van (August 1994)	Bongo Vans and Trucks (April 1994) (marketed under the name of Vanette Vans and Trucks)
Isuzu	Civilian (August 1993) Atlas 1 ton (June 1995) Caravan (August 1995)	Elf 2-4 tons (June 1995) (marketed under the name of Atlas 2-4 tons)
Suzuki		MR Wagon (April 2002) (marketed under the name of Moco)

- *3 Avenir Salut: Renamed wagon model after minor change in August 1995.
- *4 Avenir Cargo: Renamed as Expert after full model change in June 1999.
- *5 Sunny California: Changed to Model WY10 in October 1990. After a minor change, Sunny California and AD Wagon were integrated into one model, Wingroad (model Y10) in May 1996.
- *6 Homy (model E24): Integrated into Caravan in June 1999.
- *7 Liberty: Renamed in May 2001.

- *8 Terrano Regulus (model JR50) was introduced in August 1996.
- *9 AD Van: Sunny AD Van, Pulsar AD Van and Datsun AD Van were integrated into one model in May 1988.
- *10 Vanette: Sunny Vanette and Cherry Vanette were launched in November 1978.
- *11 Atlas (H41): Standard cabin grade was fully changed and launched in October 1991. Wide cabin grade was fully changed and launched in January 1992.

Model Names by Markets

As of July 31, 2003

Model Type	Japan	North America	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
FY33	—	—	—	—	—	INFINITI Q45	—	—
F50	CIMA	INFINITI Q45	—	INFINITI Q45 (Hong Kong, Taiwan, Singapore)	INFINITI Q45	INFINITI Q45	—	—
Y31	CEDRIC SEDAN	—	—	CEDRIC TAXI (Singapore, Hong Kong)	—	—	—	—
Y33	—	—	—	GLORIA (Hong Kong) CEDRIC (Singapore)	—	—	—	—
Y34	CEDRIC/GLORIA	INFINITI M45	—		—	—	—	—
A33	—	INFINITI I35	MAXIMA QX	CEFIRO (Hong Kong, China, Taiwan, Malaysia, Indonesia, Philippines, Singapore, Brunei, Thailand)	INFINITI I35 (Mexico) MAXIMA	MAXIMA	MAXIMA	MAXIMA (South Africa)
A34	—	MAXIMA	—	—	—	—	—	—
J31	TEANA	—	—	—	—	—	—	—
R34	—	—	—	SKYLINE	—	—	SKYLINE (New Zealand)	—
V35	SKYLINE SKYLINE COUPE	INFINITI G35 SPORT SEDAN/COUPE	—	INFINITI G35 (Taiwan)	—	—	—	—
S50	—	INFINITI FX35/45	—	INFINITI FX35 (Taiwan)	—	—	—	—
U13	—	—	—	BLUEBIRD (China)	—	—	—	—
L31	—	ALTIMA	—	—	ALTIMA (Mexico)	—	—	—
P11	—	—	—	PRIMERA	—	PRIMERA	PRIMERA (New Zealand)	PRIMERA
P12	PRIMERA	—	PRIMERA	PRIMERA (Singapore, Brunei, Hong Kong)	PRIMERA	PRIMERA	PRIMERA WAGON (New Zealand)	—
WP11	—	—	—	—	—	—	PRIMERA WAGON (New Zealand)	—
WP12	PRIMERA WAGON	—	PRIMERA WAGON	PRIMERA WAGON (Singapore, Brunei)	PRIMERA WAGON	—	PRIMERA WAGON (New Zealand)	—
G10	BLUEBIRD SYLPHY	—	—	SUNNY (Hong Kong)	—	—	—	—
B13	—	—	—	—	SENTRA TSURU (Mexico)	—	—	—
B14	—	—	—	—	—	SUNNY	—	—
B15	SUNNY	SENTRA	—	SUNNY VIP (Singapore) SUNNY (Brunei)	SENTRA	SUNNY	—	—
N16	—	—	ALMERA	SUNNY (Singapore, Thailand, China) SENTRA (Malaysia, Taiwan, Philippines, Indonesia) ALMERA (Thailand)	ALMERA	SUNNY	PULSAR	SUNNY ALMERA (South Africa)
K11	—	—	—	MARCH (Taiwan, Philippines)	—	—	—	—
K12	MARCH	—	MICRA	MARCH (Hong Kong, Singapore, Brunei)	MARCH	MICRA	—	—
M35	STAGEA	—	—	—	—	—	—	—
H10	—	—	—	—	PLATINA	—	—	—
Z50	—	MURANO	—	—	—	—	—	—
X83	—	—	PRIMASTER	—	—	—	—	—
X70	—	—	INTERSTAR	—	—	—	—	—

As of July 31, 2003

Model Type	Japan	North America	Europe	Asia	Latin America & Caribbean	Middle East, Gulf States	Oceania	Africa
W11	AVENIR EXPERT	—	—	—	—	—	—	—
Y10	—	—	—	WINGROAD (Thailand)	AD WAGON TSUBAME (Mexico)	—	—	—
Y11	WINGROAD AD VAN	—	—	—	—	—	PULSAR WAGON (New Zealand)	—
U31	PRESAGE	—	—	—	—	—	—	—
M12	LIBERTY	—	—	PRAIRIE (Hong Kong, Singapore, Brunei)	—	—	—	—
V10	—	—	ALMERA TINO	—	—	—	—	—
Z11	CUBE	—	—	—	—	—	—	—
260	—	—	—	—	—	PATROL PATROL PICKUP	—	PATROL PATROL PICKUP
Y61	SAFARI	—	PATROL GR	PATROL (Brunei, China, Philippines, Indonesia)	PATROL	PATROL PATROL PICKUP	PATROL PATROL PICKUP	PATROL(South Africa) PATROL PICKUP
R50	—	PATHFINDER	PATHFINDER (Germany, Switzerland, Netherlands)	—	PATHFINDER	PATHFINDER	PATHFINDER (Australia)	—
WD21	—	—	—	TERRANO (Indonesia, Malaysia, Philippines)	—	—	—	—
JR50	—	INFINITI QX4	—	—	—	—	—	—
R20	—	—	TERRANO	—	TERRANO	TERRANO	—	TERRANO
V41	—	—	—	—	QUEST (Mexico)	—	—	—
V42	—	QUEST	—	—	—	—	—	—
B120	—	—	—	—	—	—	—	1400 BAKKIE (South Africa)
D21	—	—	—	—	PICKUP	PICKUP	—	—
D22	—	FRONTIER	PICKUP	FRONTIER (Philippines, Thailand, Indonesia) PICKUP (Singapore, Brunei, China)	FRONTIER	PICKUP	NAVARA	PICKUP HARDBODY (South Africa)
D22W	—	—	—	PALADIN (China)	—	PALADIN	—	—
WD22	—	XTERRA	—	—	XTERRA (Mexico)	—	—	—
TK0	—	—	ATLEON	—	—	—	—	—
F23	ATLAS	—	—	CABSTAR (Singapore, Taiwan)	—	—	—	CABSTAR (South Africa)
TL0	—	—	CABSTAR-E	—	—	—	—	—
E24	—	—	—	URVAN (Philippines)	—	—	—	URVAN
E25	CARAVAN	—	—	URVAN (Singapore, Hong Kong, Thailand, Philippines, Brunei, China)	URVAN	URVAN	—	URVAN
E50	—	—	—	ELGRAND (Hong Kong, Brunei)	—	—	—	—
C22	—	—	—	VANETTE (Malaysia)	—	—	—	—
C24	SERENA	—	—	SERENA (Malaysia, Hong Kong, Philippines, Brunei, Taiwan)	—	—	—	—
W41	CIVILIAN	—	—	CIVILIAN	W41	CIVILIAN	—	CIVILIAN
E51	ELGRAND	—	—	ELGRAND(Hong Kong, Brunei)	—	—	—	—
T30	X-TRAIL	—	X-TRAIL	X-TRAIL (Indonesia, Philippines, Taiwan, Brunei, Singapore, Hong Kong, Malaysia, China)	X-TRAIL	X-TRAIL	X-TRAIL	X-TRAIL (South Africa)
Z33	FAIRLADY Z	350Z	350Z *1	350Z (Brunei, Singapore, Hong Kong.)	350Z	—	350Z	—

*1 350Z will be on sale in September 2003

4 | Non-Automotive Businesses

Forklift Business

History

Aug '57	The first vehicle rolls off the assembly line at Nissan's Totsuka Plant
Jun '61	Shinnikkokukogyo Co., Ltd. (now called Nissan Shatai Co., Ltd.) is commissioned to design and manufacture forklifts
Nov '65	Export to the United States begins
Jul '75	R&D and manufacturing functions are consolidated at the Murayama Plant; all-inclusive and in-house operations are established
'82	Industrial Machinery Div. is established
Aug '88	Nissan acquires shares of Barrett industrial Trucks, Inc. of the United States; local manufacture of forklifts begins at Barrett Industrial Trucks, Inc. in September
Jul '89	Local manufacture of forklifts in Spain begins at Nissan Motor Ibérica, S. A.
Jan '93	Nissan Forklift Corporation, North America, which coordinates Nissan's forklift manufacturing and sales activities in North America, is established
	Sales of the J01/J02 forklifts begin (engine-driven, 1.0-3.0 ton class)
Jan '95	Nissan Froklift España, S.A. is established after separating from Nissan Motor Ibérica, S.A.
Jan '96	Nissan Froklift Europe B.V. is established after separating from Nissan Europe N.V.
	Sales of the Super BX series begin (battery-driven, counterbalanced type 1-3 to class)
Jul '96	Sales of Simple Automatic Vehicle (SAV) begin
Jan 2000	Sales of the D01/D02 forklifts begin (engine-driven, 1.5-3.0 ton class) for European Market
Jan '01	Sales of the 1Z series forklifts begin (engine-driven, 1.5-3.0 ton class) for General Overseas Market (excluding North America and Europe)
	Sales of the new Super BX series forklfts begin (battery-driven, 1.0-3.0 ton class) for General Overseas Market (excluding North America)
Apr '02	Nissan Forklift (Shanghai) Ltd. is established in P.R.C.
Jul '03	Sales of the LX series begin for General Overseas Market and Japan

Major Products

As of July 2003

Type of Vehicles		Model Types (load capacity in tons)
Gasoline- and deisel-driven		L01 (1.0-2.0), L02 (2.0-2.5), JL02 (2.75), GL02 (3.0-3.5), D01 (1.5-1.75), D02 (2.5-3.2), F04 (3.5-5.0), F05 (5.0-7.0)
Battery-driven	Counterbalanced	P01 (0.9-1.75), P02 (2.0-2.5), M02 (2.75-3.0)
	Reach	C01 (0.9-2.0), N01 (1.25-1.75), Q02 (2.0-3.0)
Towing Tractor		T01 (0.3-1.5)*1, V02 (2.0-2.5)*1

(Units, %)

For the years ended	2000 March 31, 2001		2001 March 31, 2002		2002 March 31, 2003	
	Units	Percent Change	Units	Percent Change	Units	Percent Change
Domestic Production	11,700	117.6	7,400	63.2	8,700	117.6
Domestic Sales	5,600	105.7	5,600	100.0	5,300	94.6
Exports	5,000	119.3	3,500	70.1	3,800	109.2
Overseas Production *2	21,300	106.7	18,600	87.4	17,000	91.7

*1 Towing capacity in tons

*2 Barret brand is included.

Marine Business

History

Mar 1970	Nissan introduces the first gasoline-powered inboard/out-drive engines produced in Japan and enters the marine business
Mar '71	Commercialization of marine engines begins
Jul '71	Nissan enters the marina business through such operations as the construction of Sajima Marina
Mar '76	Commercialization of motorboats, utility boats, and fishing boats begins
Mar '78	Commercialization of diesel engines begins
Feb '85	Export of marine engines begins
Mar '92	Nissan delivers 10 custom-made cruisers to Huis Ten Bosch, an amusement park in Nagasaki, and starts marketing custom-made cruisers
Jun '94	Nissan starts sales of the EX Series, boats equipped with engines
Feb '97	Nissan starts sales of the Auto Spanker, an innovative fishing product
Jan '99	Nissan starts sales of the BF Series, four-stroke outboard engines
Jul 2000	Nissan establishes Nissan Marine Co., Ltd

Major Products

Type of Product		No. of Models	Description	Outline
Motor-boats	Suncruise Series	5	Family Cruisers	22~27 feet
	Wingfisher Series	7	Stylish Fishing Boats	21~28 feet
	Joyfisher Series	3	Utility Fishing Boats	23~25 feet
	GS Series	1	Salon Cruiser	27 feet
	Sunfisher Series	2	Fishing Cruisers	27~33 feet
Engines	BF Outboard Series	37	Four-stroke. For domestic market	2~225 PS
	NS Outboard Series	69	Two-stroke. For export	2.5~140PS
Others	Auto Spanker	3	Controlling the electric motor by computer and keeping the bow windward	370AS Big Twin
	Pontoons, Gangways	4	Putting our experience to practical use	

Direct Management of Marinas*

Name	Establishment	Address	Description
Sajima Marina	Jul 1971	Sajima, Yokosuka-shi, Kanagawa	Modern marina facilities with indoor storage dock, five-story hotel, etc.
Toba Marina	Apr '73	Senga-cho, Toba-shi, Mie	Leisure boat center facing Ise-Shima Bay
Nissan Marina Tokai	Apr '75	Hazu-cho, Hazu-gun, Aichi	Best-equipped marina in the Tokai region in terms of boat storage facilities and land area
Nissan Marina Manazuru	Dec '78	Manazuru-cho, Ashigarashimo-gun, Kanagawa	Leisure boat center located in a suburb of metropolitan Tokyo

* There are many other marinas that Nissan has invested in and/or is entrusted with.

5 | Major Events in Nissan’s History

Major Events in Nissan’s History

Event	
1933	Dec
	Jidosha Seizo Co., Ltd., predecessor of Nissan Motor Co., Ltd., is established in Yokohama with paid-in capital of ¥10,000,000. Yoshisuke Aikawa is named the new company's president.
1934	May
	Construction of the Yokohama Plant is completed. Production of tools commences.
	Jun
1935	Apr
	The first car manufactured by a fully integrated assembly system rolls off the line at the Yokohama Plant.
	May
1940	Mar
	The first knockdown (KD) units are shipped to Dowa Jidosha Kogyo in Manchuria.
1943	Aug
	Construction of the Yoshiwara Plant is completed. (Operations begin in October 1943.)
	Dec
1944	Sep
	The head office is moved to Nihonbashi, Tokyo, and the Company name is changed to Nissan Heavy Industries, Ltd.
1945	Nov
	The first postwar-manufactured car rolls off the line.
1946	Jan
	Headquarters returns to Yokohama. Research and development of textile machinery begins.
1949	Aug
	Nissan Motor Co., Ltd. is reestablished as the Company name.
1950	May
	Nissan acquires an equity interest in Minsei Diesel Motor Co., Ltd. (now called Nissan Diesel Motor Co., Ltd.)
1952	Dec
	Nissan enters into a technological cooperation agreement with Austin Motor Co., Ltd. of the United Kingdom.
1953	Apr
	R&D on rocket motors commences.
1957	Aug
	Forklift production starts.

Event	
1958	Jun
	Export of passenger cars to the United States begins.
1959	Sep
	Datsuns are entered in the 6th Australia Mobilgas Trial, with one taking first place for the first time.
1960	Mar
	Production commences at Yulon Motor Co., Ltd. in Taiwan, the Company's first overseas KD factory.
1961	Mar
	The technological cooperation agreement with Austin Motor expires.
	Jun
1962	Sep
	Nissan wins the 10th Annual Deming Prize for excellence in industrial engineering.
1963	Sep
	Nissan Motor Corporation in U.S.A. is established.
1964	Sep
	Nissan Mexicana, S.A. de C.V. is established. (Production begins in July 1966.)
1965	Mar
	Construction of the Oppama Plant is completed. (Partial operations begin in October 1961.)
1966	May
	Construction of the Zama Plant is completed. (Partial operations begin in December 1964.)
1967	Aug
	Nissan Motor Co. (Australia) Pty. Ltd. is established. Nissan merges with Prince Motors, Ltd. of Japan; the Murayama Plant is acquired by Nissan.
1968	Jul
	Construction of the Honmoku Wharf is completed.
1969	Jan
	Headquarters operations are moved to the Company's new building in the Ginza area of Tokyo.
1970	Oct
	A business cooperation agreement is concluded with Fuji Heavy Industries, Ltd.
1971	Nov
	Cumulative exports surpass 1,000,000 units.
1972	Feb
	Lambda 4S-5 successfully launches Japan's first satellite, OHSUMI. (Nissan developed and manufactured the rocket engine and launch vehicle.)
1973	Mar
	Nissan moves into the marine engine field.
1974	Mar
	Construction of the Tochigi Plant is completed. (Partial operations begin in October 1968.)
1975	Sep
	Cumulative domestic production surpasses 10 million units.
1976	Oct
	Construction of the Sagami-hara Parts Center is completed. (Partial operations began in April 1972.)

Event	
1974	Apr
	Nissan Science Foundation is established.
1975	Jun
	Cumulative domestic sales surpass 10 million units.
1976	Mar
	Nissan Motor Manufacturing Co. (Australia) Ltd. is established and full-scale operation begins.
1977	Jun
	Construction of the Kyushu Plant is completed. (Partial operations begin in April 1975.)
	Jul
1979	Apr
	Cumulative production surpasses 20 million units.
1980	Apr
	Nissan Design International, Inc. (NDI) is established in the United States.
1981	Jan
	Nissan acquires an equity interest in Motor Ibérica, S.A. in Spain.
	Jan
1982	Jul
	Cumulative exports surpass 10 million units.
	Nissan Motor Manufacturing Corporation U.S.A. (NMMC) is established. (The first Datsun truck rolled off the line in June 1983; the first Sentra (Sunny), in March 1985.)
1983	Jun
	Construction of the Kambara Manufacturing Plant, the satellite facility of the Yoshiwara Plant, is completed, and operations begin.
	Jul
1984	Aug
	Nissan begins worldwide marketing of vehicles under the Nissan name as part of a new corporate identity program.
	Sep
1985	Nov
	Cumulative production surpasses 30 million units.
	Nissan is tied up with Volkswagen AG of West Germany to produce and market passenger cars in Japan.
1986	Nov
	The Nissan Technical Center is completed.
1987	Mar
	Construction of the Kurihama Manufacturing Plant, the satellite facility of the Yokohama Plant, is completed. (Production begins in May 1982.)
	Apr
1988	Apr
	Construction of the head office annex is completed.
	Apr
1989	Jun
	Nissan wins the Safari Rally for the fourth consecutive year.
	Jun
1990	Dec
	Nissan concludes a technical assistance agreement with Martin Marietta, U.S.A., in the aerospace sector.
	The new corporate mark is announced.
1991	Jan
	The Nissan Technical Center is completed.
	Jan
1992	Jul
	Nissan Motor Ibérica, S.A. begins production of the Patrol (Safari).
	Jul
1993	Dec
	Nissan Research & Development, Inc. is established in the United States.
	Feb
1994	Feb
	In line with its agreement with Volkswagen AG, Nissan begins production and sales of the Santana.
1995	Apr
	Nissan Motor Manufacturing (UK) Ltd. is established. (Production begins in July 1986.)

Event	
1985	May
	Cumulative domestic sales surpass 20 million units.
1986	Nov
	Construction of the Oppama Wharf is completed. (The harbor had been opened in May 1983.)
	Jul
1987	Aug
	Nissan acquires an equity interest in Yulon Motor Co., Ltd. in Taiwan.
	Oct
1988	Aug
	Cumulative production surpasses 40 million units.
	Construction of Nissan Overseas Training Center (now called Nissan Overseas Business College) is completed.
1989	Jan
	Construction of the Kawasaki Parts Distribution Center is completed. (Operations begin in February 1986.)
	Dec
1990	Dec
	New corporate philosophy and corporate principles are announced.
	Jan
1991	Jan
	The Pulsar, EXA, Langley, and Liberta Villa win the '86-'87 Japanese Car of the Year award.
	Apr
1992	May
	Cumulative exports surpass 20 million units.
	Aug
1993	Aug
	Daewoo Motor Co., Ltd., begins production and marketing of Vanette trucks in South Korea.
	The H-I rocket, featuring the fixed apogee motor designed and produced by Nissan in Japan, successfully launches the engineering test satellite KIKU-5.
1994	Apr
	Nissan's ARC-X wins the "Car Design Award 1988, Torino–Piemonte".
	Jun
1995	Jun
	Nissan European Technology Centre Ltd. is established in the United Kingdom.
	Aug
1996	Aug
	Nissan acquires equity in Barrett Industrial Truck Inc. of the United States, a manufacturer of forklifts, and decides to locally manufacture forklifts.
	Oct
1997	Oct
	The Nissan Silvia Q's win "Good Design Grand Prize" for 1988.
	Jan
1998	Jan
	The Silvia wins the '88-'89 Japanese Car of the Year award.
	Apr
1999	Apr
	Nissan Europe N.V., the Company's regional headquarters for European operations, and Nissan Distribution Service (Europe) B.V., are established in the Netherlands. (Operations begin in April 1990.)
	Jan
2000	Jan
	Nissan North America, Inc., the Company's regional headquarters for North American operations, is established in the United States. (Operations begin in April 1990.)
	Feb
2001	Feb
	Cumulative production surpasses 50 million units.
	May
2002	May
	The 300ZX (Fairlady Z) wins the 1990 Import Car of the Year award In the United States.
2003	May
	Cumulative production at the Zama Plant surpasses 10millions units.

Event	
Sep	Tokyo Design Network (TDN), a joint venture with Canon Inc., Sony Corp., NEC Corp. and Hitachi, Ltd., is established.
Nov	Nissan acquires an equity interest in Siam Motors Co., Ltd., in Thailand.
1991	
Jan	In a joint venture with Hitachi, Ltd., Nissan establishes Xanavi Informatics Corporation for the rapidly growing field of automobile information and communications systems and equipment.
Mar	A new distribution company, Nissan Motor (GB) Ltd., is established in the United Kingdom. (Operations begin in January 1992.)
Jun	Nissan announces the reorganization of its parts supplier associations, and the Nissho Kai is newly established.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins exporting its Primera 5-door Hatchback model to Japan.
1992	
Jan	The Hokkaido Proving Grounds is established in Hokkaido as a cold-weather testing facility.
Apr	New production facility at the Kyushu Plant is completed, and production begins.
Jun	Nissan Motor Manufacturing Corporation U.S.A. begins production of the Altima (Bluebird).
Jul	Nissan commences U.S. sales of the multipurpose Quest minivan, a joint project with Ford Motor Co.
Aug	Nissan Motor Manufacturing (UK) Ltd. begins production of the Micra (March).
Sep	Nissan Casting Australia Pty. Ltd. is established.
Oct	Cumulative domestic sales surpass 30 million units.
Oct	Vehicle production at Nissan Motor Manufacturing Co. (Australia) Ltd. ceases.
Nov	Nissan Design Europe GmbH is established in Germany.
Nov	The Micra (March) wins the Car of the Year 1993 award in Europe.
Dec	The March wins the '92-'93 Japanese Car of the Year award and the RJC New Car of the Year 1992-1993 award in Japan.
1993	
Feb	Nissan Motor Ibérica, S.A. begins production of a new 4WD model, the Terrano II for the European market.
Mar	Nissan and the Zhengzhou Light Truck Factory form a joint venture, Zhengzhou Nissan Automobile Co., Ltd., for the production of commercial vehicles in China.
Sep	Nissan begins production and sales of the AD Resort wagons and pickups in Thailand and Taiwan, specifically for Asian markets.
Sep	Nissan Mexicana, S.A.de C.V. begins exporting AD Vans to Japan.
Oct	Nissan separates its Textile Machinery Division and establishes Nissan Texsys Co., Ltd.
Oct	Nissan Logistics Corporation is established in U.S.A.

Event	
1994	
Jan	Production begins at the Iwaki Plant.
Feb	Nissan starts mobile and car telephone communication service
Feb	The first H-II rocket, featuring solid-fuel rocket booster (SRB) and pyrotechnics designed and produced by Nissan in Japan, is successfully launched.
Apr	Nissan Motor Ibérica, S.A. begins its shipment of the Mistral (Terrano II) to Japan.
Apr	Nissan Motor Manufacturing (UK) Ltd. earns a Queen's Award for Export Achievement for three consecutive years.
Apr	Nissan concludes a technical assistance and license agreement with South Korea's Samsung Heavy Industries Co., Ltd. on manufacturing passenger cars.
	(Samsung Motors Inc. was established in March 1995.)
Jun	Nissan Motor (China) Ltd. is established in Hong Kong to manage the distribution of vehicles and service parts to China.
Jun	Nissan Middle East FZE is established in Dubai, UAE as the Company's regional business management company for the Middle East.
Dec	Cumulative domestic production surpasses 60 million units.
Dec	Nissan concludes a technical transfer and license agreement with Nanjing Auto Works in China.
1995	
Mar	Vehicle production at the Zama Plant ceases.
May	Nissan Motor Manufacturing (UK) Ltd. begins production exports of the Micra (March) to Australia.
May	Nissan, Indomobil and Marubeni form a joint venture, P.T. Ismac Nissan Manufacturing in Indonesia.
Jun	Nissan formulates “Global Restructuring Policy” regarding promotion of globalization for production locations and expansion of imported parts, etc.
1996	
Jan	Cumulative production of VQ engines at the Iwaki Plant surpasses 500,000 units.
Oct	Cumulative overseas production surpasses 10 million units.
Oct	Year-round recruitment of technical personnel commences.
1997	
Jan	Nissan Finance (GB) Ltd., a sales finance subsidiary, is established in the United Kingdom.
Apr	Nissan decides to abolish executive managing directors system, and to establish a management strategy meeting in which all directors will participate.
May	Nissan Motor Manufacturing Corporation U.S.A. commences production at a new engine and transmission plant in Decherd.

Event	
May	Nissan develops a “hybrid electric vehicle (HEV)” - electric vehicle with the versatile convenience of a gasoline-engine vehicle.
Jun	Nissan European Technology center (Espanã), S.A. is established.
Sep	Nissan begins sales of the Primera and Bluebird with continuously variable transmission, Hyper CVT.
Dec	Nissan introduces the Lepard with direct injection gasoline engines.
1998	
Jan	The Nissan Driving Park is opened as a permanent driving safety training facility in the Murayama Plant complex.
Apr	The Aerospace Division’s Tomioka Plant is completed and becomes operational in May.
May	Nissan formulates a Global Business Reform Plan.
Jun	A Nissan R390GT1 is placed third in the Le Mans 24-hour race.
Jun	Nissan introduces the Presage with direct injection diesel engines.
Dec	Nissan Creates Internet Customer Inquiry and Reservation System, “Clicar.”
1999	
Mar	Nissan and Renault signs an agreement for a global alliance, including equity participation.
Mar	Nissan’s 7 major domestic plants and Product Planning and Research Development Group completed to obtain ISO 14001 environmental management system certification.
Apr	Nissan transfers its Texsys’ Water Jet Textile Machinery business to Toyota Automatic Loom Works.
Apr	Nissan launches test-drive program for Tino Hybrid on public roads.
May	Nissan begins driving tests of a methanol fuel cell vehicle.
Jun	Nissan sells Fuji Plant and A/T and CVT development organization, establishes a wholly owned subsidiary, TransTechnology Ltd (now called JATCO Ltd).
Jul	Cumulative exports surpass 30 million Units.
Oct	Nissan begins sales of the Cedric/Gloria with new generation automatic transmission “Extroid CVT”.
Oct	The company announces the Nissan Revival Plan (NRP).
Nov	Cedric/Gloria wins “RJC New Car of the Year 1999-2000”; “EXTROID CVT” receives “Technology of the Year 1999-2000.”
Dec	Japan's largest auto mall, “Carest Zama” begins operations.
2000	
Feb	Nissan begins sales of the ultra-small EV Hypermini.
Feb	Nissan begins sales of the super ultra low emission vehicle (SULEV) Sentra CA in California.
Mar	Nissan evacuates from mobile and car telephon communication service.

Event	
Apr	Nissan begins sales of the Tino Hybrid through internet.
Apr	Nissan Motor Manufacturing Corporation U.S.A is merged into Nissan North America, Inc.
Apr	Nissan opens an exclusive berth for ocean-going vessels beside Kyusyu Plant.
May	Nissan starts to sell Renault vehicles through its domestic dealers.
May	Nissan announces its long-term strategy in the Mercosur market (Argentina, Brazil, Paraguay and Uruguay) with Renault support.
Sep	Nissan announces the creation of a world-wide corporate headquarters organization called Global Nissan (GNX).
Nov	Nissan 1.8 litter engine (QG18DE) of Bluebird Sylphy receives RJC the Technology of the Year Award.
2001	
Mar	Vehicle production at the Murayama Plant ceases.
Apr	Nissan and Suzuki Motor Corporation reach the agreement that Suzuki will supply mini-vehicles to Nissan on an OEM bases.
Apr	Nissan starts the construction of vehicle assembly plant in Canton, Mississippi.
Apr	Nissan launches driving tests of the Xterra FCV, a direct-hydrogen-fueled fuel cell vehicle, on public roads this month, based at a facility in Sacramento, CA in the US.
Jun	Nissan opens newly designed “Nissan Ginza Gallery” and “Nissan Head Office Gallery”.
Dec	Nissan and Renault inaugurate the first new common plant in Brazil.
2002	
Jan	Nissan Altima wins “2002 North American Car of the Year Award”.
Feb	Nissan announces NRP conclusion one year earlier than planned.
Feb	Renault raises its stake in Nissan to 44.4%.
Mar	Nissan owns 13.5% of Renault’s share capital.
Apr	Nissan enters minicar market by Moco.
May	The company announces new three-year business plan NISSAN 180.
May	Nissan increases its stake in Renault to 15%.
Jul	Nissan releases All-New Fairlady Z.
Nov	Infiniti G35 Sport Sedan and Sport Coupe win MOTOR TREND'S “2003 Car of The Year” in U.S.
2003	
Jan	Nissan opens European design centre in London.
Feb	Nissan 350Z wins “Canada Car of the Year Award”.
Mar	Nissan opens Yokohama Plant Guest Hall.
Mar	Nissan reports record profitability with 10.8% operating margin for FY 2002.
May	Nissan inaugurates new plant in Canton, Mississippi.
Jun	Nissan and Dongfeng announce the establishment of Dongfeng Motor Co., Ltd. in China.

6 | Major Subsidiaries and Affiliates

Major Subsidiaries and Affiliates in Japan

As of July 1, 2003

	Company	Major Products/Operations	Equity * Interest	Representative	Address	Phone No.
Vehicle assembly	Nissan Shatai Co., Ltd.	Vehicles (Elgrand, Liberty, Wingroad and others)	42.6%	Kazutaka Kobatake	10-1, Amanuma, Hiratsuka-shi, Kanagawa 254-8610	81(0)463-21-8001
	Nissan Diesel Motor Co., Ltd.	Vehicles (Atlas, heavy- and medium-duty trucks), diesel engines	23.1%	Iwao Nakamura	1-1, Ageo-shi, Saitama 362-8523	81(0)48-781-2301
Parts	Aichi Machine Industry Co., Ltd.	Production and sales of engines, transmissions	41.4%	Masato Nakagawa	2-12, Kawanami-cho, Atsuta-ku, Nagoya-shi, Aichi 456-8601	81(0)52-681-1111
	Calsonic Kansei Corporation	Car air conditioners, radiator, mufflers, interior and exterior components, others	32.0%	Takashi Kitajima	24-15, Minamidai 5-chome, Nakano-ku, Tokyo 164-8602	81(0)3-5385-0111
	Kinugawa Rubber Industrial Co., Ltd.	Automotive rubber, synthetic plastic parts	20.2%	Junichi Tomita	330, Naganuma-cho, Inage-ku, Chiba-shi, Chiba 263-0005	81(0)43-259-3111
	JATCO Ltd.	Development, production and sales of transmissions	81.8%	Hisayoshi Kojima	700-1, Imaizumi, Fuji-shi, Shizuoka 417-8585	81(0)545-51-0047
	Nissan Kohki Co., Ltd.	Engines, axles, marine and industrial equipment engines	91.8%	Kiyoshi Miyamoto	6-1, Okada 6-chome, Samukawa-machi, Koza-gun, Kanagawa 253-0105	81(0)467-75-1711
	Hashimoto Forming Industry Co., Ltd.	Moldings, door sashes, finisher, wheel covers	24.8%	Kunio Toda	320, Kamiyabe-cho, Totsuka-ku, Yokohama-shi, Kanagawa 245-8511	81(0)45-811-1211
Finance	Nissan Finance Co., Ltd.	Financial services for the group companies	100.0%	Yusaku Tsukimoto	2-17-20 Mita, Minato-ku, Tokyo 108-0073	81(0)3-6688-0300
	Nissan Financial Services Co., Ltd.	Auto credit, car leasing, car rental, card business	100.0%	Minoru Nakamura	WBG, 6, Nakase 2-chome, Mihama-ku, Chiba-shi, Chiba 261-7114	81(0)43-388-4102
Logistics	Nissan Motor Car Carrier Co., Ltd.	Operation of export car carriers (shipping)	60.0%	Akio Sumitomo	7F Tougeki Building, 1-1, Tsukiji 4-chome, Chuo-ku, Tokyo 104-0045	81(0)3-3543-5165
Services	e-Graphics Co., Ltd.	Printing, photoengraving, bookbinding, planning and production of information media and sales	33.4%	Yutaka Suzuki	25-28, Mure 6-chome, Mitaka-shi, Tokyo 181-0002	81(0)422-49-5523
	Autech Japan, Inc.	Development, production and sales of limited-edition vehicles (including specially equipped vehicles)	100.0%	Tsuyoshi Aibe	824-2, Hagazono, Chigasaki-shi, Kanagawa 253-8571	81(0)467-87-8001
	Creative Box Inc.	Design research and product planning for automobiles and other production	100.0%	Takeo Shibue	34-18, Jingumae 6-chome, Shibuya-ku, Tokyo 150-0001	81(0)3-3486-0791
	Nissan Arc Ltd.	Operations and consulting related to the analysis and assay of raw materials	100.0%	Kunio Funabiki	1 Natsushima-cho, Yokosuka-shi, Kanagawa 237-0061	81(0)46-867-5280
	Nissan Koe Co, Ltd.	Shop services, design and production of manufacturing facilities, printing, insurance agency and travel agency	100.0%	Masahiko Aoki	2384, Kamiyabe-cho, Totsuka-ku, Yokohama-shi, Kanagawa 245-8558	81(0)45-814-7301
	Nissan Human Resources Development Center Inc.	Education planning and implementation	100.0%	Masaaki Nishizawa	910, Ichisawa-cho, Asahi-ku, Yokohama-shi, Kanagawa 241-0014	81(0)45-373-5688
	Nissan Security Service Co, Ltd.	Security services (including machine maintenance), sales of fire protection equipment, and general administrative services for facilities	100.0%	Sotaro Mori	31-5, Shin-Koyasu 1-chome, Kanagawa-ku, Yokohama-shi, Kanagawa 221-0013	81(0)45-402-2355
	Nissan Techno Co., Ltd.	Design, drawing and translation of technical material and design drawings	100.0%	Kunihiro Matsuda	791-1, Hibarigaoka 5-chome, Zama-shi, Kanagawa 228-0003	81(0)46-256-7111
	Nissan Trading Co, Ltd.	Import and export of materials and parts	100.0%	Ryoso Kodama	Nissan Yokohama Bldg., 6-32, Takashima 2-chome, Nishi-ku, Yokohama-shi, Kanagawa 220-001	81(0)45-451-9800
	Nissan Human Information Service Co., Ltd.	Fee-based job search services (T.B.D.) supporting service for human resources related activities	100.0%	Kuniyuki Watanabe	Nissan Builnet 1, 16-9, Ginza 6-chome, Chuo-ku, Tokyo 104-0061	81(0)3-5565-2224
	Nissan Real Estate Development Corporation	Real estate business	70.5%	Kanemitsu Anraku	17-2, Ginza 7-chome, Chuo-ku, Tokyo 104-0061	81(0)3-3543-5051
	Nissan Motorsports International Co., Ltd.	Promotion of motorsports (race, auto camp, vehicle remodeling)	100.0%	Kenichi Sasaki	10-6, Minami-Oi 2-chome, Shinagawa-ku, Tokyo 140-8563	81(0)3-3763-2331
	Yokohama Marinos Ltd.	Management of soccer club and other sports-related activities	100.0%	Shigeo Hidaritomo	18-1, Shin-Koyasu 1-chome, Kanagawa-ku, Yokohama-shi, Kanagawa 221-8523	81(0)45-434-2331

* Nissan and its consolidated subsidiaries' combined shareholdings as of March 31, 2003

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