



2001 – 02 BUDGET STATEMENTS

Volume 1

BUDGET PAPER NO. 2



PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 13 SEPTEMBER 2001

2001–02 Budget Statements
(Budget Paper No. 2 Volume 1)
© Government of Western Australia

Excerpts from this publication may be reproduced, with appropriate acknowledgement,
as permitted under the Copyright Act.

For further information please contact:

Department of Treasury and Finance
197 St George's Terrace
Perth WA 6000

Telephone: +61 8 9222 9222

Facsimile: +61 8 9222 9342

Website: <http://budget.treasury.wa.gov.au>

Published September 2001

John A. Strijk, Government Printer

ISSN 1442–2913

Printed on Australian Paper

BUDGET 2001-02

BUDGET STATEMENTS

TABLE OF CONTENTS

	Volume	Page
A Guide for Readers	1	i
Chapter 1: Consolidated Fund Expenditure Estimates	1	1
Chapter 2: Net Appropriation Determinations	1	25
Chapter 3: Agency Information in Support of the Estimates	1	37
PART 1 – PARLIAMENT		
Parliament	1	41
Parliamentary Commissioner for Administrative Investigations	1	62
PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS		
Premier and Cabinet	1	75
Anti-Corruption Commission	1	101
Governor's Establishment	1	110
Office of the Public Sector Standards Commissioner	1	118
Salaries and Allowances Tribunal	1	132
PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY		
Treasury and Finance	1	143
Office of the Auditor General	1	175
WA Independent Gas Pipelines Access Regulator.....	1	185
Western Australian Treasury Corporation	1	186
Office of Energy	1	187
Perth International Centre for Application of Solar Energy	1	208
Western Power Corporation	1	220
PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN		
Agriculture	1	225
Agriculture Protection Board	1	252
Meat Industry Authority	1	262
Perth Market Authority	1	263
Rural Business Development Corporation	1	264
Fisheries	1	273
Forest Products Commission	1	297
Mid West Development Commission	1	298
Wheatbelt Development Commission	1	311
Great Southern Development Commission	1	322

	Volume	Page
PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE		
Housing and Works	1	339
Country Housing Authority	1	351
Government Employees' Housing Authority	1	352
State Housing Commission	1	353
State Supply Commission	1	356
Western Australian Building Management Authority	1	369
Local Government and Regional Development	1	382
Fremantle Cemetery Board	1	397
Metropolitan Cemeteries Board	1	398
Kimberley Development Commission	1	400
Pilbara Development Commission	1	414
Gascoyne Development Commission	1	426
 PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING		
Consumer and Employment Protection	2	445
Commissioner of Workplace Agreements	2	468
Registrar, Western Australian Industrial Relations Commission	2	476
Training	2	486
 PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST		
Justice	2	507
Commissioner for Equal Opportunity	2	545
Law Reform Commission	2	556
Office of the Director of Public Prosecutions	2	564
Office of the Information Commissioner	2	574
Office of the Inspector of Custodial Services	2	584
Western Australian Electoral Commission	2	592
Peel Development Commission	2	606
South West Development Commission	2	616
 PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE		
Conservation and Land Management	2	633
Botanic Gardens and Parks Authority	2	652
Environmental Protection	2	665
Office of Water Regulation	2	685
Swan River Trust	2	698
Water and Rivers Commission	2	711
Zoological Gardens Board	2	732
Heritage Council of Western Australia	2	743
National Trust of Australia (WA)	2	753
 PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE		
Police Service	2	767
Fire and Emergency Services Authority of Western Australia	2	795
Eastern Goldfields Transport Board	2	811

	Volume	Page
PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE		
Planning and Infrastructure	2	815
East Perth Redevelopment Authority	2	845
Land Administration	2	846
Main Roads	2	869
Midland Redevelopment Authority	2	891
Subiaco Redevelopment Authority	2	893
Transport	2	894
Albany Port Authority	2	906
Broome Port Authority.....	2	907
Bunbury Port Authority.....	2	909
Dampier Port Authority.....	2	910
Esperance Port Authority	2	911
Fremantle Port Authority	2	912
Geraldton Port Authority.....	2	914
Port Hedland Port Authority	2	915
Western Australian Government Railways Commission	2	916
Western Australian Land Authority	2	918
Western Australian Planning Commission.....	2	921
PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS		
Industry and Technology	3	945
Mineral and Petroleum Resources	3	968
Minerals and Energy Research Institute of Western Australia	3	1008
Rottneest Island Authority	3	1016
Western Australian Tourism Commission	3	1017
Small Business Development Corporation	3	1045
PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS		
Education	3	1057
Country High School Hostels Authority	3	1079
Curriculum Council	3	1088
Education Services	3	1099
Recreation Camps and Reserves Board	3	1114
Sport and Recreation	3	1123
Western Australian Sports Centre Trust	3	1136
Indigenous Affairs	3	1147
PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS		
Community Development	3	1163
Disability Services Commission	3	1190
Culture and the Arts	3	1207
PART 14 – MINISTER FOR HEALTH		
Health	3	1237

	Volume	Page
PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS- ESPERANCE		
Racing, Gaming and Liquor	3	1275
Totalisator Agency Board	3	1287
Western Australian Greyhound Racing Authority	3	1289
Bunbury Water Board	3	1290
Busselton Water Board	3	1291
Gold Corporation	3	1292
Insurance Commission of Western Australia.....	3	1293
Lotteries Commission	3	1295
Water Corporation	3	1297
Goldfields-Esperance Development Commission	3	1299

A GUIDE FOR READERS

INTRODUCTION

This *Guide* summarises the current status of the Government's financial reform agenda and includes a brief outline of the structure and content of Budget Paper No. 2.

FINANCIAL REFORM

Accrual Appropriations

The 2001-02 Budget has been developed and presented to reflect accrual appropriations. Briefly, accrual appropriations recognise the full annual cost of outputs, including expenses such as depreciation and leave entitlements, which are incurred in the year of appropriation but paid in a later year. Superannuation expense is now also included in the appropriation to Departments. This is the final stage in the accrual output based management initiative and enables agencies to align all their financial management processes - planning, resourcing, monitoring and reporting – on a consistent basis. Appropriating on an accrual basis will also provide a better fit to the accrual accounting and management environment than the previous cash-based regime and will encourage managers to keep and use accrual accounts for enhanced resource management purposes.

In reporting the cost of outputs, the 2001-02 Budget also includes the impact of a capital user charge for the first time. Capital employed by agencies has an opportunity cost in that these funds could be spent on other government priorities. The cost of the capital employed is also a significant element of the full cost of the outputs provided by agencies which to date has not been explicitly reflected. A capital charging arrangement allows measurement of the full cost of agency outputs, as well as enhancement of the management of agency capital.

Apart from accrual appropriations and a capital user charge, the State Budget continues to be presented on the basis of information relating to outputs and government desired outcomes. The budget presentation contains output measures relating to the quantity, quality, timeliness and cost of each output and includes details of major initiatives and major achievements by output. To enhance the disclosure of performance information, the budget papers also include key effectiveness indicators linked to outcomes, together with a cross-reference to additional effectiveness indicators in agency annual reports.

The emphasis on outputs and outcomes is important to the way government is managed. Outputs and outcomes information seeks to clarify the purpose for which funding is being sought, as well as the performance of agencies in delivering services.

The output based management initiative is part of a package of inter-related financial management reforms, which enhance the transparency, accountability and performance of government and agencies.

Agency information reported in the Budget Statements continues to form the basis of Resource Agreements. For the 2001-02 Budget, parties to the Resource Agreement are the Minister, as purchaser of outputs on behalf of the Government; the agency Chief Executive Officer, as the output provider and accountable officer; and the Treasurer, as representative of the funder and owner. In the case of statutory authorities, a representative of the accountable authority (usually the chairperson) is also required to sign the agreement. These agreements provide a mechanism for the formal endorsement of budget decisions regarding outputs to be purchased, desired outcomes, and the Government's ownership interest as reflected in the agency projected financial plan. The agreement provides an accountability framework for resource decisions.

Responsibility for the identification of government desired outcomes and specification of relevant outputs rests properly with agencies and Ministers. The refining of agency output structures is a continuous improvement process and recognises that flexibility to meet changing circumstances is a key component of output based management.

As part of its responsibilities, the Department of Treasury and Finance continues to provide ongoing advice and assistance to agencies, and issues guidelines and other publications as appropriate. To assist with the most recent budget reforms, Treasury and Finance released a publication titled *Accrual Appropriations and Capital User Charge – A User Manual* in June 2001.

Future Developments

A key step in progressing the reform agenda is better articulation of the strategic goals and desired outcomes of government. This will further enhance consideration of resourcing issues against whole-of-government outcomes and priorities, many of which extend beyond the boundaries of individual agencies. This exercise will be undertaken as part of a broader review and critical assessment of the output based management initiative.

A review of the *Financial Administration and Audit Act* is also being progressed by the Department of Treasury and Finance. The purpose of this review is to ascertain the changes necessary so that the legislation better reflects the current financial management and accountability framework.

ENHANCEMENTS TO BUDGET PAPER NO. 2

The most significant change in budget presentation for 2001-02 is that of appropriations on an accrual basis and the inclusion of a capital user charge as part of the total cost of outputs for each agency. The accrual appropriations mean that funding appropriated by Parliament reflects both the cash and non-cash costs of agency outputs. In addition, the budget papers clearly disclose that there are 3 distinct types of appropriation, namely for the purchase of outputs; grants, subsidies and transfer payments; and a capital contribution (where required) to expand the asset base of an agency.

The budget papers also contain an additional column of information titled "2000-01 Budget", which was inserted to allow for a comparison between the Budget Estimate and the Estimated Actual for 2000-01. This additional column was recommended by the Public Accounts Committee in its report titled *State Budget Estimates Information and Process in the Legislative Assembly*, and has resulted in the change to A4 size paper.

In order to enhance the disclosure of performance information, the budget papers include key effectiveness indicators related to outcomes. These indicators provide information on the extent to which outcomes have been achieved through the funding and production of agreed outputs. Due to space limitations, the budget papers contain only key effectiveness indicators. Readers are encouraged to refer to agency annual reports for more information regarding effectiveness.

To maintain consistency with machinery of government reforms and Parliamentary Standing Orders, agency information is reported by Part and Portfolio. This contrasts with the previous year when agency information in Chapter 3 was reported in alphabetical order. To assist readers, a summary of relevant agencies is reported at the beginning of each portfolio.

In addition to the portfolio based content page, the budget paper contains an alphabetical index to enable readers to quickly locate budget information for particular agencies. As in the preceding year, the 2001-02 Budget Paper No. 2 is published in three volumes.

STRUCTURE AND CONTENT OF BUDGET PAPER NO. 2

Chapter 1, Consolidated Fund Expenditure Estimates

The Consolidated Fund Expenditure Estimates present, in summary form, details of appropriations as required by the Standing Orders of the Legislative Assembly.

Chapter 2, Net Appropriation Determinations

This chapter contains summary details of net appropriation revenue by agency for the six year period 1999-2000 to 2004-05. The estimated net appropriation revenues are to be retained by agencies in accordance with section 23A of the *Financial Administration and Audit Act*.

Chapter 3, Agency Information in Support of the Estimates

The financial information in this chapter is for each agency and relates to the six year period from 1999-2000 to 2004-05.

Agency information in support of the estimates is presented on a portfolio basis. A summary of portfolio appropriations for the purchase of outputs, administered grants, subsidies and transfer payments, and capital is provided for 2000-01 (Budget), 2000-01 (Estimated Actual) and 2001-02 (Budget Estimate).

The information for each Consolidated Fund agency is structured as follows:

Agency Level Information

- **Appropriation and Forward Estimates** provides details of controlled funding to be provided to the agency for the purchase of outputs; administered grants, subsidies and transfer payments; capital; appropriations to Trust Funds; and standing appropriations made under other statutes. The amount shown for purchase of outputs is net of retained revenues.
- **Mission** is a statement of purpose or an agency's reason for existence, that is, the chief role that an organisation is to perform.
- **Significant Issues and Trends** are factors that have or are likely to have a material impact on an agency's effectiveness and efficiency.
- **Major Policy Decisions** describes the significant policy decisions impacting on the agency's operating statement since the last Budget on 11 May 2000, and includes financial details of these initiatives. This information is dis-aggregated into decisions taken prior to and since the State election on 10 February 2001.
- **Output and Appropriation Summary** provides details on the purchase of outputs, administered grants, subsidies and transfer payments; and capital contribution to meet equity needs. Aggregate information is also disclosed. The purchase of outputs is reported on a total cost of outputs basis, with operating revenues deducted to arrive at the net cost of outputs. This amount is reconciled to the appropriation provided to purchase outputs by adjusting (where appropriate) for cash balances and other accrual movements.
- **Resource Agreement** indicates that the outcome, output and financial information are the subject of a signed agreement between the relevant parties.

Output Level Information – Outcomes, Outputs and Performance Information

- The **Outcome** is the Government desired effect or impact on the community or target clients of the output(s).
- **Key Effectiveness Indicators** are disclosed, providing information on the extent to which outcomes have been achieved through the funding and production of agreed outputs.
- The **Output Title** is listed.
- **Output Description** is a concise statement providing an explanation of the services being delivered, the method of delivery and identification of client groups. Outputs are described in terms of what they are, not what they are for, and may be of a tangible nature such as number of student places or nursing home bed days, or of an intangible nature such as policy advice to Ministers.
- **Net Cost of Output** information is provided for 2001-02 (Budget Estimate) and the two prior years. This information reflects the full accrual cost of the output, adjusted for any operating revenues such as fees and charges for services provided. The net cost of output figure is then adjusted (where appropriate) for cash balances and other accrual movements, to derive the appropriation for purchase of output.
- **Output Measures** of *quantity, quality, timeliness and cost* are required for each output (1999-2000 Actual, 2000-01 Estimated and 2001-02 Target). The *quantity* measures describe outputs in terms of how much or how many units are planned to be produced. *Quality* measures usually reflect service standards based on customer needs and include the dimensions of accuracy, completeness, accessibility and acceptability. The *timeliness* measures provide parameters for how often or within what time frame outputs are to be produced. *Cost* measures reflect the full accrual cost of producing each output. An important focus is the cost per unit of output, which forms the basis of the efficiency indicators reported in agency annual reports.
- **Major Achievements for 2000-01** describes major projects, initiatives, etc. within each output, that commenced or were completed during that financial year.
- **Major Initiatives for 2001-02** outlines significant initiatives, within each output, expected to be undertaken during the budget year.

- **Capital Works Program** details the agency's planned capital works program for 2001-02 and provides financial information against Works in Progress, Completed Works and New Works.
- **Capital Contribution** information is presented on the capital contribution required to meet an agency's equity needs. The total cost of an agency's capital works program plus working capital requirements is adjusted for other sources of funding to derive the capital contribution.

Financial Statements

A Statement of Financial Performance, Statement of Financial Position, and Statement of Cash Flows, is presented for both the controlled and administered activities of each agency. These statements show Actual for 1999-2000, Budget and Estimated Actual for 2000-01, and estimates for the four year period from 2001-02 to 2004-05.

The format of the controlled financial statements generally follows that of the statements provided in annual reports of agencies and the underlying information is produced under the Australian Accounting Standards and Concepts. One key change from 2001-02 is that capital appropriations are no longer counted as revenue in the Statement of Financial Performance. This makes the *change in equity* more meaningful. The financial data is reported on an accrual accounting basis and takes into account non-cash transactions such as depreciation, revenue received in advance, debtors and creditors.

- **Statement of Financial Performance** provides information on budget and forecast agency revenue and expenses, and includes cash and non-cash transactions. In this statement, operating expenses are summed to give the *total cost of services*, which is then adjusted for operating revenues including user charges and fees, interest and net profit on asset disposal to arrive at *net cost of services*. The difference between *net cost of services* and *total revenues from government* is the *change in equity resulting from operations* (also known as the operating surplus or deficit).
- **Statement of Financial Position** is the "balance sheet". It provides information on forecast assets and liabilities of the agency, the difference between total assets and total liabilities providing the "equity" or accumulated surplus/deficit of the agency.
- **Statement of Cash Flows** details the forecast movement of cash, that is, all cash inflows and outflows for the agency. Cashflows are classified as resulting from operating, investing and financing activities, and from government. The bottom line of this statement is the "cash (on hand) at the end of the reporting period".
- **Reconciliation of Net Cost of Services to Net Cash from Operating Activities** statement reconciles the net cost of services figure on the controlled statement of financial performance to the net cash from operating activities figure on the controlled statement of cash flows by adjusting for non-cash items and movements in assets and liabilities.

Administered statements of financial performance, financial position and cash flows disclose summary details of transactions, assets and liabilities administered by agencies on behalf of government.

Details of Controlled Grants, Subsidies and Transfer Payments

This section provides details on the composition of annual expenses on grants, subsidies and transfer payments for the agency.

Details of the Administered Transactions Expenses

This table details administered transactions expenses for the agency.

Details of the Administered Transactions Revenue

In cases where agencies collect revenue which is paid to the Consolidated Fund rather than retained, details of administered transactions revenues are shown.

Trust Account Details

This section applies to those agencies that are responsible for administering transactions against Trust Accounts established for specific purposes, eg. the Western Australian Family Foundation Trust Account which is administered by the Department for Community Development.

Net Appropriation Determination

The determination describes those monies that may be received and retained by the agency, in accordance with Section 23A of the *Financial Administration and Audit Act*, and applied to the agency's outputs as specified in the Budget Statements.

Non Consolidated Fund Agencies

Statutory authorities which do not receive appropriations from the Consolidated Fund, but which are planning or undertaking a capital works program are reported in the agency section of the Budget Statements. Relevant details include the authority's capital works projects and the funding sources.

NOTES

The following style conventions have been used in this budget paper:

- Figures in tables and text have been rounded. Discrepancies in tables between totals and sums of components are due to rounding. Percentage changes in all tables are based on the underlying unrounded amounts and not the rounded amounts.
- Unless otherwise stated a negative sign indicates a deficit while no sign indicates a surplus.
- The shading within tables is intended to draw the reader's attention to the 2001-02 Budget Estimate.
- The following notations are used:

-	Nil
\$m	\$ million
\$'000	\$ thousand
na	Not available

CHAPTER 1

CONSOLIDATED FUND EXPENDITURE ESTIMATES

CHAPTER 1

CONSOLIDATED FUND EXPENDITURE ESTIMATES ^(a)

Page Vol	Division	Item	Details
			PART 1 – PARLIAMENT
41 V1	1		Parliament
			– Legislative Council
		1	Net amount appropriated to purchase outputs
			Capital Contribution
			Salaries and Allowances Act 1975
			– Legislative Assembly
		2	Net amount appropriated to purchase outputs
			Capital Contribution
			Salaries and Allowances Act 1975
			– Joint House Committee
		3	Net amount appropriated to purchase outputs
		118	Capital Contribution
			Total
62 V1	2		Parliamentary Commissioner for Administrative Investigations
		4	– Net amount appropriated to purchase outputs
		119	– Capital Contribution.....
			– Parliamentary Commissioner Act 1971.....
			Total
			TOTAL – PART 1.....
			PART 2 – PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS
75 V1	3		Premier and Cabinet
		5	– Net amount appropriated to purchase outputs
		6	– Administered Grants, Subsidies and Transfer Payments.....
		120	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
101 V1	4		Anti-Corruption Commission
		7	– Net amount appropriated to purchase outputs
		121	– Capital Contribution.....
			Total
110 V1	5		Governor’s Establishment
		8	– Net amount appropriated to purchase outputs
		122	– Capital Contribution.....
			– Governor’s Establishment Act 1992
			– Salaries and Allowances Act 1975
			Total
118 V1	6		Office of the Public Sector Standards Commissioner
		9	– Net amount appropriated to purchase outputs
		123	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
132 V1	7		Salaries and Allowances Tribunal
		10	– Net amount appropriated to purchase outputs
		124	– Capital Contribution.....
			Total
			TOTAL – PART 2.....

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
2,048	1,815	1,810	1,818	1,784	1,799	1,843
66	82	-	-	-	-	-
5,266	5,426	5,633	5,640	5,640	5,640	5,640
2,503	2,548	2,580	2,896	2,893	2,931	2,985
75	58	-	-	-	-	-
8,815	9,125	9,470	9,480	9,480	9,480	9,480
10,369	10,722	10,905	11,393	11,581	12,157	12,182
2,306	2,919	3,077	1,724	1,850	1,470	-
31,448	32,695	33,475	32,951	33,228	33,477	32,130
2,403	2,348	2,505	2,321	2,362	2,382	2,429
63	99	50	68	82	67	29
286	296	301	305	305	305	305
2,752	2,743	2,856	2,694	2,749	2,754	2,763
34,200	35,438	36,331	35,645	35,977	36,231	34,893
78,883	76,621	84,190	75,138	74,206	76,631	74,017
4,500	4,800	250	9,750	10,000	-	-
2,065	2,971	4,120	2,294	378	250	-
500	500	500	500	500	500	500
85,948	84,892	89,060	87,682	85,084	77,381	74,517
10,740	10,979	11,276	11,284	11,036	11,070	10,985
-	541	400	422	780	273	-
10,740	11,520	11,676	11,706	11,816	11,343	10,985
1,902	1,876	1,839	1,821	1,919	1,923	1,965
350	232	232	270	1,510	800	-
926	936	936	1,091	1,113	1,150	1,150
97	105	118	141	141	141	141
3,275	3,149	3,125	3,323	4,683	4,014	3,256
2,675	2,493	2,584	2,545	2,577	2,748	2,818
56	106	90	70	90	519	-
185	185	224	232	232	232	232
2,916	2,784	2,898	2,847	2,899	3,499	3,050
335	332	395	362	362	361	361
-	3	28	6	6	6	6
335	335	423	368	368	367	367
103,214	102,680	107,182	105,926	104,850	96,604	92,175

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY
143 V1	8		Treasury and Finance
		11	– Net amount appropriated to purchase outputs
		12	– Electricity Corporation.....
		13	– Forest Products Commission.....
		14	– Water Corporation of Western Australia.....
		15	– Western Australian Government Railways Commission
		16	– Western Australian Land Authority
		17	– Administered Grants, Subsidies and Transfer Payments.....
		18	– Albany Port Authority.....
		19	– Broome Port Authority.....
		20	– Forest Products Commission.....
		21	– GST Administration Costs
		22	– HIH Insurance Rescue Package.....
		23	– Midland Redevelopment Authority.....
		24	– National Rail Network Funding Grant
			– Payments to the Government Employees Superannuation Board for the WestState Super Scheme
		26	– Provision for unfunded liabilities in the Government Insurance Fund.....
		27	– Rail Access Regulator.....
			– State Housing Commission – Aboriginal Communities Strategic Investment Program
		29	– State Housing Commission – Essential Services Maintenance Program.....
		30	– State Housing Commission – Matching Funding and Pensioner Rentals.....
		31	– State Housing Commission – Subsidies for Housing.....
		32	– Water Corporation of Western Australia.....
		125	– Capital Contribution.....
		126	– Fremantle Port Authority
		127	– State Housing Commission
		128	– Western Australian Government Railways Commission
		129	– Western Australian Land Authority
			– Dampier Port Authority.....
			– Gold Corporation
			– Fremantle Port Authority
			– State Housing Commission – First Home Owners Buyers Scheme
			– Broome Port Authority.....
			– Electricity Corporation.....
			– Salaries and Allowances Act 1975.....
			– Financial Agreement Act 1995-Interest
			– Loan (Financial Agreement) Act 1991
			- Interest.....
			- Loan Guarantee Fees
			– Gold Corporation Act 1987.....
			– Judges’ Salaries and Pensions Act 1950
			– Parliamentary Superannuation Act 1970.....
			– State Superannuation Act 2000
			– Unclaimed Money Act 1990
			– Western Australian Treasury Corporation Act 1986
			- Interest.....
			- Loan Guarantee Fees
			– Financial Agreements Act 1995 - Sinking Fund
			– Loan (Financial Agreement) Act 1991 – Capital Repayments
			– Western Australian Treasury Corporation Act 1986 – Capital Repayments
			Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
48,686	49,536	50,809	53,992	53,784	54,190	55,354
29,917	29,278	22,387	32,131	33,074	33,944	34,723
-	-	-	500	500	230	-
206,864	218,632	225,967	238,781	252,307	262,107	268,877
23,494	32,499	39,747	49,843	51,678	52,301	53,829
1,656	11,724	16,283	23,114	41,002	35,909	23,918
207,942	187,403	176,407	177,014	159,763	162,583	164,272
-	154	-	173	173	173	173
-	-	-	52	-	-	-
-	-	-	1,285	1,287	1,289	1,291
-	80,000	97,800	51,200	37,000	36,700	36,400
-	-	-	3,000	3,000	-	-
1,534	-	350	300	250	200	-
-	-	-	18,000	-	-	-
131,552	141,700	167,276	16,838	-	-	-
36,440	10,000	10,000	8,300	6,660	4,896	3,537
-	-	-	1,200	695	640	640
8,900	3,000	3,000	4,832	2,788	2,788	2,782
4,050	4,050	4,050	3,823	3,763	3,764	3,754
-	5,980	2,500	3,300	5,000	10,000	20,000
-	3,480	3,480	3,480	3,480	3,480	3,480
-	-	-	400	1,000	1,400	-
1,506	2,278	3,085	3,300	1,678	2,000	-
-	-	72	4,042	215	200	183
-	-	-	15,180	-	-	-
-	-	-	80,100	110,050	98,850	3,250
-	-	-	15,000	5,000	5,000	5,000
-	-	-	-	520	520	520
-	-	245	-	-	-	-
-	212	-	-	-	-	-
444	-	-	-	-	-	-
2,000	-	-	-	-	-	-
3,940	-	-	-	-	-	-
327	327	327	799	799	799	799
30,381	10,108	10,107	1,412	428	290	1
12,888	22,477	21,897	22,191	21,510	21,505	19,745
358	628	626	680	657	636	610
50	60	46	62	64	64	64
-	-	2,775	3,050	3,157	3,267	3,381
2,868	15,567	10,990	4,005	4,156	4,213	15,304
363,120	396,854	382,777	401,204	417,829	427,719	437,881
337	300	115	400	450	500	500
65,312	61,594	64,491	72,358	69,679	50,534	47,206
1,385	1,434	1,237	1,027	1,390	2,177	2,678
10,041	9,925	12,299	16,207	70	8,020	-
5,986	10,416	10,380	11,421	11,678	11,940	12,208
87,840	-	76,161	2,886	67,451	39,264	37,992
1,289,818	1,309,616	1,417,686	1,346,882	1,373,985	1,344,092	1,260,352

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 3 – DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY (continued)
175 V1	9	33 130	Office of the Auditor General – Net amount appropriated to purchase outputs – Capital Contribution..... – Financial Administration and Audit Act 1985
			Total
187 V1	10	34 131	Office of Energy – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
208 V1	11	35 132	Perth International Centre for Application of Solar Energy – Net amount appropriated to purchase outputs – Capital Contribution.....
			Total
			TOTAL – PART 3
			PART 4 – MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN
225 V1	12	36 37 133	Agriculture – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
252 V1	13	38	Agriculture Protection Board – Net amount appropriated to purchase outputs – Agriculture and Related Resources Protection Act 1976
			Total
264 V1	14	39	Rural Business Development Corporation – Net amount appropriated to purchase outputs
			Total
273 V1	15	40 134	Fisheries – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975
			Total
298 V1	16	41 135	Mid West Development Commission – Net amount appropriated to purchase outputs – Capital Contribution.....
			Total
311 V1	17	42 136	Wheatbelt Development Commission – Net amount appropriated to purchase outputs – Capital Contribution.....
			Total
322 V1	18	43 137	Great Southern Development Commission – Net amount appropriated to purchase outputs – Capital Contribution
			Total
			TOTAL – PART 4

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
7,615	7,477	7,509	7,560	7,752	7,970	8,293
302	434	434	379	29	65	-
178	145	180	145	145	145	145
8,095	8,056	8,123	8,084	7,926	8,180	8,438
14,110	14,149	14,800	15,515	14,956	15,103	14,541
-	-	1,555	-	-	-	-
258	369	208	247	-	-	-
145	145	152	159	159	159	159
14,513	14,663	16,715	15,921	15,115	15,262	14,700
1,042	983	989	787	754	756	753
2	-	-	24	24	24	24
1,044	983	989	811	778	780	777
1,313,470	1,333,318	1,443,513	1,371,698	1,397,804	1,368,314	1,284,267
126,178	129,004	146,254	130,292	129,513	125,843	127,251
1,185	1,178	9,934	1,178	1,178	1,178	1,178
5,015	8,833	8,891	4,250	2,099	2,849	582
150	150	150	150	150	150	150
132,528	139,165	165,229	135,870	132,940	130,020	129,161
2,343	1,809	1,729	1,774	1,697	1,616	1,559
512	512	512	512	512	512	512
2,855	2,321	2,241	2,286	2,209	2,128	2,071
176	176	176	160	158	158	158
176	176	176	160	158	158	158
21,394	20,989	20,628	21,248	21,016	21,671	22,725
1,735	2,863	2,863	4,769	3,136	9,000	7,450
110	110	110	110	110	110	110
23,239	23,962	23,601	26,127	24,262	30,781	30,285
7,240	3,445	3,182	1,481	1,225	1,260	1,288
3,048	1,964	1,964	30	30	30	-
10,288	5,409	5,146	1,511	1,255	1,290	1,288
1,291	1,279	1,287	1,238	1,246	1,332	1,365
218	322	300	56	46	7	-
1,509	1,601	1,587	1,294	1,292	1,339	1,365
1,296	1,858	1,902	1,657	1,594	2,185	1,385
83	80	16	30	-	-	-
1,379	1,938	1,918	1,687	1,594	2,185	1,385
171,974	174,572	199,898	168,935	163,710	167,901	165,713

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE
339 V1	19		Housing and Works
		44	– Net amount appropriated to purchase outputs
		45	– Administered Grants, Subsidies and Transfer Payments
		138	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
356 V1	20		State Supply Commission
		46	– Net amount appropriated to purchase outputs
		139	– Capital Contribution.....
			Total
369 V1	21		Western Australian Building Management Authority
		47	– Net amount appropriated to purchase outputs
		140	– Capital Contribution.....
			Total
382 V1	22		Local Government and Regional Development
		48	– Net amount appropriated to purchase outputs
		49	– Administered Capital Grants, Subsidies and Transfer Payments
		141	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
400 V1	23		Kimberley Development Commission
		50	– Net amount appropriated to purchase outputs
		142	– Capital Contribution.....
			Total
414 V1	24		Pilbara Development Commission
		51	– Net amount appropriated to purchase outputs
		143	– Capital Contribution.....
			Total
426 V1	25		Gascoyne Development Commission
		52	– Net amount appropriated to purchase outputs
		144	– Capital Contribution.....
			Total
			TOTAL – PART 5
			PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING
445 V2	26		Consumer and Employment Protection
		53	– Net amount appropriated to purchase outputs
			– Administered Grants, Subsidies and Transfer Payments.....
		145	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
468 V2	27		Commissioner of Workplace Agreements
		54	– Net amount appropriated to purchase outputs
			– Capital Contribution.....
			Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
1,758	2,730	3,015	3,838	2,246	941	930
1,363	500	911	6,849	58,013	63,961	-
4,337	24,280	24,265	2,715	1,246	586	586
120	122	122	124	126	128	128
7,578	27,632	28,313	13,526	61,631	65,616	1,644
1,618	1,507	36,995	1,501	1,514	1,537	1,565
-	88	197	15	36	-	-
1,618	1,595	37,192	1,516	1,550	1,537	1,565
18,674	18,846	20,116	16,087	14,485	11,555	10,266
8,534	9,656	6,913	5,059	7,132	7,389	7,659
27,208	28,502	27,029	21,146	21,617	18,944	17,925
18,967	18,712	24,059	39,818	28,751	33,835	28,923
1,000	2,480	2,543	2,800	2,800	3,230	300
30	213	165	136	-	-	-
137	138	146	138	138	138	138
20,134	21,543	26,913	42,892	31,689	37,203	29,361
1,494	1,507	1,560	1,430	1,425	1,423	1,438
187	29	29	30	-	-	-
1,681	1,536	1,589	1,460	1,425	1,423	1,438
2,879	2,077	2,133	2,341	1,737	1,417	1,447
22	94	57	30	50	45	-
2,901	2,171	2,190	2,371	1,787	1,462	1,447
2,285	1,868	1,778	2,761	2,835	2,218	1,251
1,120	620	620	25	25	40	-
3,405	2,488	2,398	2,786	2,860	2,258	1,251
64,525	85,467	125,624	85,697	122,559	128,443	54,631
33,113	30,269	41,773	37,603	40,249	41,498	45,901
2,000	2,000	1,710	-	-	-	-
3,330	1,792	988	3,213	465	485	-
112	221	221	118	118	118	118
38,555	34,282	44,692	40,934	40,832	42,101	46,019
1,956	2,035	2,715	1,654	-	-	-
123	187	187	-	-	-	-
2,079	2,222	2,902	1,654	-	-	-

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 6 – MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING (continued)
476 V2	28	55 146	Registrar, Western Australian Industrial Relations Commission – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
486 V2	29	56	Training – Net amount appropriated to purchase outputs – Salaries and Allowances Act 1975..... Total
			TOTAL – PART 6.....
			PART 7 – ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST
507 V2	30	57 147	Justice – Net amount appropriated to purchase outputs – Capital Contribution..... – Children's Court of Western Australia Act 1988..... – Criminal Injuries Compensation Act 1985..... – District Court of Western Australia Act 1969..... – Judges' Salaries and Pensions Act 1950..... – Solicitor General Act 1969..... – Suitor's Fund Act 1964..... – Salaries and Allowances Act 1975..... Total
545 V2	31	58 148	Commissioner for Equal Opportunity – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
556 V2	32	59 149	Law Reform Commission – Net amount appropriated to purchase outputs – Capital Contribution..... Total
564 V2	33	60 150	Office of the Director of Public Prosecutions – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
574 V2	34	61 151	Office of the Information Commissioner – Net amount appropriated to purchase outputs – Capital Contribution..... – Freedom of Information Act 1992..... Total
584 V2	35	62	Office of Inspector of Custodial Services – Net amount appropriated to purchase outputs – Salaries and Allowances Act 1975..... Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
7,153	7,621	7,587	7,814	7,940	8,175	8,634
115	40	40	150	254	423	-
99	99	99	109	109	109	109
7,367	7,760	7,726	8,073	8,303	8,707	8,743
286,761	297,536	297,693	326,082	319,335	310,817	302,899
185	185	192	192	192	192	192
286,946	297,721	297,885	326,274	319,527	311,009	303,091
334,947	341,985	353,205	376,935	368,662	361,817	357,853
373,190	399,966	414,519	441,743	441,194	462,619	447,376
97,601	54,276	33,176	31,340	2,881	16,432	51,800
197	200	218	218	218	218	218
14,200	14,330	13,265	15,220	16,578	17,058	17,058
4,357	4,312	5,237	5,300	5,300	5,300	5,300
6,936	6,659	4,219	4,600	4,600	4,600	4,600
205	209	229	228	228	228	228
30	30	10	30	30	30	30
11,203	11,407	11,842	12,157	12,157	12,157	12,157
507,919	491,389	482,715	510,836	483,186	518,642	538,767
1,662	1,878	1,966	1,885	1,891	1,970	2,024
95	51	51	53	57	77	-
113	112	128	128	128	128	128
1,870	2,041	2,145	2,066	2,076	2,175	2,152
824	836	860	841	835	867	885
19	12	15	10	-	-	-
843	848	875	851	835	867	885
10,923	10,853	10,824	11,155	11,292	11,546	11,767
150	216	206	257	102	48	-
496	496	547	496	496	496	496
11,569	11,565	11,577	11,908	11,890	12,090	12,263
1,177	1,083	1,078	1,044	1,031	1,044	1,073
30	59	59	25	-	-	-
154	185	185	151	151	151	151
1,361	1,327	1,322	1,220	1,182	1,195	1,224
77	1,232	1,228	1,228	1,252	1,265	1,271
-	-	-	167	167	167	167
77	1,232	1,228	1,395	1,419	1,432	1,438

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 7 – ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST (continued)
592 V2	36	63 152	Western Australian Electoral Commission – Net amount appropriated to purchase outputs – Capital Contribution..... – Electoral Act 1907 – Industrial Relations Act 1979..... Total
606 V2	37	64 153	Peel Development Commission – Net amount appropriated to purchase outputs – Capital Contribution..... Total
616 V2	38	65 154	South West Development Commission – Net amount appropriated to purchase outputs – Capital Contribution..... Total
			TOTAL – PART 7
			PART 8 – MINISTER FOR THE ENVIRONMENT AND HERITAGE
633 V2	39	66 155	Conservation and Land Management – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975 Total
652 V2	40	67	Botanic Gardens and Parks Authority – Net amount appropriated to purchase outputs – Capital Contribution..... Total
665 V2	41	68 156	Environmental Protection – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975 Total
685 V2	42	69 157	Office of Water Regulation – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975 Total
698 V2	43	70 158	Swan River Trust – Net amount appropriated to purchase outputs – Capital Contribution..... Total
711 V2	44	71 159	Water and Rivers Commission – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975 Total
732 V2	45	72 160	Zoological Gardens Board – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975 Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
2,235	12,652	12,916	2,383	5,417	2,036	13,084
410	7	-	26	171	371	-
199	198	198	198	198	198	198
21	56	56	56	56	56	56
2,865	12,913	13,170	2,663	5,842	2,661	13,338
2,014	1,901	1,962	1,708	1,646	1,746	1,276
22	47	29	30	50	67	-
2,036	1,948	1,991	1,738	1,696	1,813	1,276
4,378	4,333	4,333	5,491	4,313	3,528	5,989
14	3,923	3,923	807	806	851	818
4,392	8,256	8,256	6,298	5,119	4,379	6,807
532,932	531,519	523,279	538,975	513,245	545,254	578,150
100,358	79,021	78,291	102,255	101,659	93,940	95,784
17,954	10,484	16,494	7,365	8,680	6,157	2,673
159	139	193	173	173	173	173
118,471	89,644	94,978	109,793	110,512	100,270	98,630
7,075	7,986	7,758	7,816	7,862	8,220	8,284
1,321	8,177	7,688	-	9,614	1,148	245
8,396	16,163	15,446	7,816	17,476	9,368	8,529
22,249	21,664	23,367	25,277	21,603	22,005	22,841
545	1,172	1,019	800	-	-	-
143	126	155	155	155	155	155
22,937	22,962	24,541	26,232	21,758	22,160	22,996
3,023	2,749	2,974	3,190	3,125	3,245	3,283
200	75	75	55	81	40	29
116	116	116	116	116	116	116
3,339	2,940	3,165	3,361	3,322	3,401	3,428
5,193	5,314	5,316	5,189	5,133	5,247	5,328
154	88	88	68	8	58	8
5,347	5,402	5,404	5,257	5,141	5,305	5,336
43,484	45,220	47,899	55,585	55,906	56,623	57,257
1,157	1,613	1,118	2,700	1,900	1,400	200
140	140	140	140	140	140	140
44,781	46,973	49,157	58,425	57,946	58,163	57,597
5,974	6,908	6,577	7,418	7,387	7,766	8,098
-	624	600	640	670	680	700
81	134	131	131	131	131	131
6,055	7,666	7,308	8,189	8,188	8,577	8,929

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
PART 8 – MINISTER FOR THE ENVIRONMENT AND HERITAGE (continued)			
743 V2	46	73	Heritage Council of Western Australia – Net amount appropriated to purchase outputs – Capital Contribution..... Total
753 V2	47	74 161	National Trust of Australia (WA) – Net amount appropriated to purchase outputs – Capital Contribution..... Total
TOTAL – PART 8.....			
PART 9 – MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE			
767 V2	48	75 162	Police Service – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
795 V2	49	76 77 163	Fire and Emergency Services Authority of Western Australia – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Fire Brigades Act 1942 Total
TOTAL – PART 9.....			
PART 10 – MINISTER FOR PLANNING AND INFRASTRUCTURE			
815 V2	50	78 79 80 164	Planning and Infrastructure – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Western Australian Coastal Shipping Commission..... – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
846 V2	51	81 165	Land Administration – Net amount appropriated to purchase outputs – Capital Contribution..... – Transfer of Land Act 1893..... – Salaries and Allowances Act 1975..... Total
869 V2	52	82 166	Main Roads – Net amount appropriated to purchase outputs – Capital Contribution..... – Road Traffic Act 1974 Total
894 V2	53	83 167	Transport – Net amount appropriated to purchase outputs – Capital Contribution..... Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
3,264	3,151	3,217	3,404	3,149	3,104	3,138
19	7	-	-	-	18	18
3,283	3,158	3,217	3,404	3,149	3,122	3,156
1,273	1,342	2,766	5,515	4,435	2,118	2,041
229	270	270	382	382	400	-
1,502	1,612	3,036	5,897	4,817	2,518	2,041
214,111	196,520	206,252	228,374	232,309	212,884	210,642
450,832	440,642	460,756	488,365	502,924	521,492	534,579
468	-	-	-	-	-	-
30,481	48,158	68,422	25,988	12,715	23,707	7,716
1,468	1,475	1,495	1,475	1,475	1,475	1,475
483,249	490,275	530,673	515,828	517,114	546,674	543,770
28,399	17,717	27,311	18,674	18,340	18,762	19,624
1	1	1	1	1	1	1
1,916	2,324	2,354	1,431	814	765	660
15,503	16,197	16,216	17,336	17,743	18,342	19,000
45,819	36,239	45,882	37,442	36,898	37,870	39,285
529,068	526,514	576,555	553,270	554,012	584,544	583,055
324,098	339,822	368,366	388,964	374,006	400,675	445,036
-	-	-	1,500	1,000	-	-
6,395	6,369	6,019	6,350	6,350	6,400	6,400
15,531	22,398	81,969	13,451	20,797	23,523	15,397
317	317	317	360	360	360	360
346,341	368,906	456,671	410,625	402,513	430,958	467,193
38,420	39,231	39,619	33,418	35,445	36,063	35,442
8,736	8,890	6,993	5,391	2,705	10,569	500
128	-	-	-	-	-	-
242	255	311	249	249	249	249
47,526	48,376	46,923	39,058	38,399	46,881	36,191
254,411	233,891	251,411	226,347	240,829	219,868	229,307
155,928	125,397	119,969	142,863	66,703	103,119	103,251
226,183	251,270	237,835	251,156	265,687	281,463	298,314
636,522	610,558	609,215	620,366	573,219	604,450	630,872
15,501	12,953	19,799	14,395	13,060	13,060	13,060
2,577	400	1,411	6,361	-	-	-
18,078	13,353	21,210	20,756	13,060	13,060	13,060

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
PART 10 – MINISTER FOR PLANNING AND INFRASTRUCTURE (continued)			
921 V2	54	84 168	Western Australian Planning Commission – Net amount appropriated to purchase outputs – Capital Contribution..... – Metropolitan Region Improvement Tax Act 1959 – Town Planning and Development Act 1928..... Total
TOTAL – PART 10			
PART 11 – MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS			
945 V3	55	85 86 169	Industry and Technology – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
968 V3	56	87 88 170	Mineral and Petroleum Resources – Net amount appropriated to purchase outputs – Administered Grants, Subsidies and Transfer Payments..... – Capital Contribution..... – Petroleum (Submerged Lands) Act 1982 – Salaries and Allowances Act 1975..... Total
1008 V3	57	89	Minerals and Energy Research Institute of Western Australia – Net amount appropriated to purchase outputs Total
1017 V3	58	90 91 171	Western Australian Tourism Commission – Net amount appropriated to purchase outputs – Rottneest Island Authority – Capital Contribution..... Total
1045 V3	59	92 172	Small Business Development Corporation – Net amount appropriated to purchase outputs – Capital Contribution..... – Small Business Guarantees Act 1984..... Total
TOTAL – PART 11			
PART 12 – MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS			
1057 V3	60	93 173	Education – Net amount appropriated to purchase outputs – Capital Contribution..... – Salaries and Allowances Act 1975..... Total
1079 V3	61	94 174	Country High School Hostels Authority – Net amount appropriated to purchase outputs – Capital Contribution..... Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
31,103	33,861	33,515	37,786	41,339	45,099	45,097
5,250	19,000	19,000	7,000	7,000	7,000	7,000
32,229	33,700	36,198	39,000	40,500	43,000	46,000
856	843	905	831	821	811	811
69,438	87,404	89,618	84,617	89,660	95,910	98,908
1,117,905	1,128,597	1,223,637	1,175,422	1,116,851	1,191,259	1,246,224
54,645	71,619	60,988	69,781	67,024	68,793	67,545
29,999	38,204	29,955	86,951	33,862	12,349	10,449
14,176	1,033	11,336	10,328	3,306	2,595	3,365
152	152	152	174	174	174	174
98,972	111,008	102,431	167,234	104,366	83,911	81,533
62,245	63,161	65,634	70,700	65,968	64,901	66,277
13,554	13,625	13,304	19,899	8,869	10,069	8,069
3,235	5,616	1,639	4,055	2,814	314	314
12,600	12,800	15,364	14,400	14,200	9,500	5,900
342	346	350	350	354	354	354
91,976	95,548	96,291	109,404	92,205	85,138	80,914
886	897	907	875	882	901	905
886	897	907	875	882	901	905
35,372	31,383	32,439	31,994	31,806	32,990	33,357
3,090	2,075	2,067	1,732	1,727	1,715	-
1,206	2,612	2,540	482	32	15	-
39,668	36,070	37,046	34,208	33,565	34,720	33,357
8,953	8,742	8,912	8,366	8,338	8,361	8,463
50	96	50	120	196	97	-
9	250	-	250	250	250	250
9,012	9,088	8,962	8,736	8,784	8,708	8,713
240,514	252,611	245,637	320,457	239,802	213,378	205,422
1,713,102	1,864,964	1,873,924	1,925,449	1,993,651	2,072,436	2,128,696
103,051	111,050	92,595	88,961	80,036	78,029	88,631
220	212	212	212	212	212	212
1,816,373	1,976,226	1,966,731	2,014,622	2,073,899	2,150,677	2,217,539
4,668	5,001	5,389	5,031	5,328	5,401	5,437
1,094	1,745	1,447	571	587	557	557
5,762	6,746	6,836	5,602	5,915	5,958	5,994

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 12 – MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS (continued)
1088 V3	62		Curriculum Council
		95	– Net amount appropriated to purchase outputs
		175	– Capital Contribution.....
			Total
1099 V3	63		Education Services
		96	– Net amount appropriated to purchase outputs
		97	– Administered Grants, Subsidies and Transfer Payments.....
		176	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
1114 V3	64		Recreation Camps and Reserves Board
		98	– Net amount appropriated to purchase outputs
		177	– Capital Contribution.....
			Total
1123 V3	65		Sport and Recreation
		99	– Net amount appropriated to purchase outputs
		100	– Contribution to Community Sporting and Recreation Facilities Fund
		178	– Capital Contribution.....
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975
			Total
1136 V3	66		Western Australian Sports Centre Trust
		101	– Net amount appropriated to purchase outputs
		179	– Capital Contribution.....
			Total
1147 V3	67		Indigenous Affairs
		102	– Net amount appropriated to purchase outputs
		180	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
			TOTAL – PART 12
			PART 13 – MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN’S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS
1163 V3	68		Community Development
		103	– Net amount appropriated to purchase outputs
		104	– Contribution to Western Australian Family Foundation Trust Account.....
		181	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total
1190 V3	69		Disability Services Commission
		105	– Net amount appropriated to purchase outputs
		106	– Administered Grants, Subsidies and Transfer Payments.....
		182	– Capital Contribution.....
			– Salaries and Allowances Act 1975
			Total

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
8,141	8,924	8,899	8,955	9,129	9,324	9,485
171	118	118	1,136	9	9	9
8,312	9,042	9,017	10,091	9,138	9,333	9,494
8,391	10,200	10,251	9,300	10,977	13,067	14,644
137,464	155,230	151,230	169,038	178,377	196,993	219,214
39	145	11	50	-	-	-
140	140	140	140	140	140	140
146,034	165,715	161,632	178,528	189,494	210,200	233,998
899	1,672	1,914	1,971	2,035	1,941	1,762
123	131	129	127	15	15	-
1,022	1,803	2,043	2,098	2,050	1,956	1,762
9,701	8,613	9,349	14,105	11,422	12,769	11,385
7,750	7,750	7,750	9,000	9,000	9,000	9,000
1,350	682	450	190	20	-	30
8,685	8,400	8,984	8,900	9,000	9,000	9,000
99	135	135	135	135	135	135
27,585	25,580	26,668	32,330	29,577	30,904	29,550
11,730	11,790	13,560	12,498	12,841	13,150	13,333
16,149	3,300	6,261	1,336	-	-	-
27,879	15,090	19,821	13,834	12,841	13,150	13,333
18,108	18,192	18,592	17,121	16,780	17,162	17,520
450	314	14	630	-	-	-
160	160	160	160	160	160	160
18,718	18,666	18,766	17,911	16,940	17,322	17,680
2,051,685	2,218,868	2,211,514	2,275,016	2,339,854	2,439,500	2,529,350
156,394	162,019	164,429	171,925	171,296	174,145	173,129
560	560	560	560	560	560	560
1,604	4,597	4,553	4,817	1,462	3,563	-
170	122	189	189	189	189	189
158,728	167,298	169,731	177,491	173,507	178,457	173,878
151,340	166,661	167,237	182,974	192,095	201,995	212,507
-	-	-	1,000	-	-	-
5,012	870	557	620	625	5,011	511
152	152	159	159	159	159	159
156,504	167,683	167,953	184,753	192,879	207,165	213,177

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
			PART 13 – MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS (continued)
1207 V3	70		Culture and the Arts
		107	– Net amount appropriated to purchase outputs
		108	– Art Gallery of Western Australia
		109	– Library Board of Western Australia
		110	– Perth Theatre Trust.....
		111	– Western Australian Museum.....
			– Administered Grants, Subsidies and Transfer Payments.....
		183	– Capital Contribution.....
		184	– Art Gallery of Western Australia
		185	– Library Board of Western Australia
		186	– Perth Theatre Trust.....
		187	– Western Australian Museum.....
			– Lotteries Commission Act 1990.....
			– Salaries and Allowances Act 1975
			Total
			TOTAL – PART 13
			PART 14 – MINISTER FOR HEALTH
1237 V3	71		Health
		112	– Net amount appropriated to purchase outputs
		113	– Contribution to Hospital Fund.....
		114	– Office of Health Review
		188	– Capital Contribution.....
			– Lotteries Commission Act 1990.....
			– Tobacco Control Act 1990
			– Salaries and Allowances Act 1975
			Total
			TOTAL – PART 14
			PART 15 – MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE
1275 V3	72		Racing, Gaming and Liquor
		115	– Net amount appropriated to purchase outputs
		116	– Administered Grants, Subsidies and Transfer Payments.....
		189	– Capital Contribution.....
			– Liquor Licensing Act 1988
			– Salaries and Allowances Act 1975
			Total
1299 V3	73	117	Goldfields–Esperance Development Commission
			– Net amount appropriated to purchase outputs
			– Capital Contribution.....
			Total
			TOTAL – PART 15

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
31,076	31,464	33,302	41,653	94,572	98,808	94,256
11,815	12,037	12,336	12,717	-	-	-
22,623	22,181	23,269	22,922	-	-	-
3,692	4,392	5,071	3,713	-	-	-
7,442	7,534	8,360	9,773	-	-	-
600	600	600	-	-	-	-
830	704	583	2,588	3,740	4,741	1,741
688	888	888	910	-	-	-
10,511	10,257	10,257	10,352	-	-	-
1,555	1,250	1,250	500	-	-	-
1,682	1,610	1,610	1,800	-	-	-
8,685	8,400	8,984	8,900	9,000	9,000	9,000
478	490	490	490	490	490	490
101,677	101,807	107,000	116,318	107,802	113,039	105,487
416,909	436,788	444,684	478,562	474,188	498,661	492,542
221,527	229,459	233,118	261,402	267,660	272,019	280,799
1,684,812	1,711,649	1,812,570	1,868,241	1,910,940	1,974,953	2,076,300
872	900	900	983	1,006	1,030	1,053
77,490	116,707	112,878	101,578	81,214	70,364	69,584
69,000	66,800	72,163	67,400	67,600	67,600	67,600
15,338	15,721	15,721	16,114	16,517	16,930	17,336
630	630	630	630	630	630	630
2,069,669	2,141,866	2,247,980	2,316,348	2,345,567	2,403,526	2,513,302
2,069,669	2,141,866	2,247,980	2,316,348	2,345,567	2,403,526	2,513,302
1,522	2,141	1,860	2,465	2,522	2,776	2,932
-	54,300	53,831	61,600	62,850	65,000	65,800
1,100	443	550	454	34	55	33
9,170	10,300	10,117	10,100	10,500	11,000	11,500
117	119	119	119	119	119	119
11,909	67,303	66,477	74,738	76,025	78,950	80,384
1,386	1,354	1,397	1,577	1,524	1,536	1,565
10	310	310	-	-	-	-
1,396	1,664	1,707	1,577	1,524	1,536	1,565
13,305	68,967	68,184	76,315	77,549	80,486	81,949

CONSOLIDATED FUND EXPENDITURE ESTIMATES (continued) ^(a)

Page Vol	Division	Item	Details
GRAND TOTAL			
Total Appropriation Bill No.1 – Recurrent Services			
Total Appropriation Bill No.2 – Capital Purposes			
Authorised by Other Statutes			
– Recurrent Services			
– Capital Purposes.....			
– Financing.....			
Total Authorised by Other Statutes			
GRAND TOTAL			

(a) The 1999-00 actuals and 2000-01 estimated actuals have been adjusted, where necessary, to be on a comparable basis with 2001-02 budget estimates.

1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
9,208,428	9,575,710	10,013,475	10,107,575	10,086,939	10,328,802	10,430,168
7,545,088	7,926,086	8,261,720	8,449,552	8,524,328	8,733,248	8,920,972
622,801	633,299	674,246	622,282	446,437	492,173	380,559
850,722	885,200	873,606	908,044	979,348	954,296	985,818
85,950	110,784	105,063	97,183	57,627	89,861	92,619
103,867	20,341	98,840	30,514	79,199	59,224	50,200
1,040,539	1,016,325	1,077,509	1,035,741	1,116,174	1,103,381	1,128,637
9,208,428	9,575,710	10,013,475	10,107,575	10,086,939	10,328,802	10,430,168

CHAPTER 2

NET APPROPRIATION DETERMINATIONS

NET APPROPRIATION DETERMINATIONS

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
PART 1 - PARLIAMENT							
PARLIAMENT							
Legislative Council:							
GST input credits	-	84	84	61	65	65	65
Services and Refunds	11	2	-	2	-	-	-
Legislative Assembly:							
GST input credits	-	117	50	85	90	90	90
Sale of Publications and Other Revenue ..	8	10	21	10	8	8	8
Joint House Committee:							
GST input credits	-	617	566	475	500	500	500
Stationery Supplies and Other Revenue..	20	78	12	78	15	15	15
PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS							
Indian Ocean Territories Program	5	10	8	6	6	6	6
GST input credits	-	56	56	56	56	56	56
Other Receipts.....	-	-	13	17	24	10	-
PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS							
PREMIER AND CABINET							
GST input credits	-	2,500	-	-	-	-	-
State Law Publisher	2,669	2,749	2,823	2,748	2,955	2,945	2,953
Other Revenue	1,155	961	5,611	1,246	1,400	1,378	1,341
ANTI-CORRUPTION COMMISSION							
GST input credits	-	450	259	370	360	390	497
Interest	190	80	275	270	200	170	120
GST receipts on sales.....	-	-	6	-	-	-	-
Other Revenue	9	-	66	25	25	25	25
GOVERNOR'S ESTABLISHMENT							
Ballroom Hire	9	20	19	20	20	20	20
GST input credits	-	63	58	63	56	57	57
OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER							
GST input credits	-	45	93	84	69	99	58
Other Revenue	101	50	48	36	36	36	36
SALARIES AND ALLOWANCES TRIBUNAL							
Other Revenue	-	2	-	-	-	-	-
GST Input Credit	-	-	1	1	-	-	-

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY							
TREASURY AND FINANCE							
GST input credits	-	5,751	514	40	45	45	45
GST receipts on sales	-	5,227	9,053	1,000	1,100	1,100	1,100
Land Tax Liability Enquiry Fees	2,208	1,695	1,404	2,000	2,100	2,100	2,100
State Fleet Revenue	42,087	50,668	49,644	-	-	-	-
EVS Treasury	33	35	37	35	35	35	35
Other Revenue	1,391	134	598	179	150	150	150
OFFICE OF THE AUDITOR GENERAL							
Audit Fees	2,819	2,588	2,911	2,793	2,849	2,906	2,964
GST input credits	-	250	164	100	69	67	76
GST receipts on sales	-	258	229	279	285	291	296
Other Revenue	25	12	115	20	20	20	20
OFFICE OF ENERGY							
Electrical and Gas Licensing Services	1,078	1,241	1,721	1,563	1,838	1,910	1,702
Mines Electrical Inspection Services	391	-	-	-	-	-	-
Contributions towards WA Energy							
Efficiency Awards	33	20	44	20	20	20	20
Gas Trading and Distribution Licences	23	23	25	23	23	23	23
Other	478	-	467	-	-	-	-
Revenues from Commonwealth for							
Renewable Energy Initiatives	361	-	915	5,700	5,000	5,000	5,000
Sale of Technical and Safety Publications .	31	-	32	-	-	-	-
GST input credits	-	106	142	280	240	240	240
PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN							
AGRICULTURE							
Direct Mail Services	74	66	60	86	86	86	86
Land Management Services	246	451	177	110	110	110	110
Animal Health Services	1,040	948	1,682	2,067	2,067	2,067	2,067
Seed Quality Services	592	765	432	1,016	1,016	1,016	1,016
Research Support Unit Operations	4,029	2,717	3,531	3,199	3,352	3,423	3,469
Services to Industry	20,704	19,990	21,725	18,230	18,671	18,252	18,962
Services to the Commonwealth	34,790	27,704	28,364	31,939	33,772	34,804	26,579
Consultancy Services	182	330	145	365	380	400	400
Sale of Intellectual or Genetic Property	1,511	900	1,291	900	950	1,000	1,000
Services to the Agriculture Produce							
Commission	-	-	1,655	1,533	1,437	1,451	1,451
Services to the Rural Business							
Development Corporation	8,792	13,806	12,619	23,642	4,851	756	-
Services to the Agriculture Protection							
Board	15,056	17,052	19,258	4,566	5,132	4,758	4,558

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	\$'000	Estimate	Estimate	Estimate	Estimate
				\$'000	\$'000	\$'000	\$'000
AGRICULTURE (continued)							
Industry and Market Development.....	474	108	240	232	232	232	232
Agriculture Protection.....	1,775	485	997	1,847	1,853	1,865	1,865
Sustainable Rural Development.....	928	-	1,224	418	418	418	418
GST Receipts on Sales.....	-	3,500	5,243	5,917	3,193	3,222	3,222
Miscellaneous Revenue	1,167	390	1,596	1,973	1,305	1,405	1,405
GST input credits	-	4,500	6,529	7,281	6,638	5,970	5,931
FISHERIES							
GST input credits	-	1,834	1,834	2,000	2,000	2,000	2000
GST receipts on sales.....	-	328	300	328	328	328	328
Sundry Revenue.....	25	25	38	35	35	35	35
PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE							
HOUSING AND WORKS							
Executive Vehicle Scheme.....	2	2	2	2	2	2	2
Project Management Fee.....	100	350	-	-	-	-	-
GST input credits	-	2,230	1,069	1,657	314	90	96
GST receipt on sales	-	238	114	177	34	10	10
LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT							
Executive Vehicle Scheme and other miscellaneous revenues	81	8	99	8	8	8	8
Funds provided by the Commonwealth	-	35	-	-	-	-	-
GST input credits	-	307	213	236	149	150	150
Indian Ocean Territories Program.....	196	196	200	196	196	196	196
Westlink Satellite Communication Service.....	466	807	807	527	527	527	520
PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING							
CONSUMER AND EMPLOYMENT PROTECTION							
Bill of Sale	18	10	18	12	12	13	13
Business Names Certificates.....	33	15	28	40	41	42	43
Business Names Data.....	15	40	40	20	20	21	21
Business Names Searches	835	700	905	750	767	784	802
Corporate Fees	96	60	112	100	102	105	107
Departmental – Miscellaneous.....	675	335	457	209	212	212	215
Education Kit for Landlords	21	15	11	14	14	15	15
Federal Investigation and Advisory Service.....	265	265	265	265	265	265	265
GST input credits	-	1,189	1,206	1,426	1,431	1,432	1,435
GST receipts on sales.....	-	48	67	309	307	308	310
Licences and other regulatory fees.....	749	307	912	461	461	461	491
Indian Ocean Territories	94	80	137	100	102	105	107

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
CONSUMER AND EMPLOYMENT PROTECTION (continued)							
Recoups from Rental Accommodation Fund.....	1,224	1,100	1,344	1,632	1,669	1,706	1,745
Register of Encumbered Vehicles (REVS)	1,702	1,693	1,660	1,674	1,712	1,750	1,790
Registration Fees for Office of Censorship	126	120	129	120	120	120	170
Real Estate and Business Agents Supervisory Board and the Settlement Agents Supervisory Board.....	4,050	3,920	4,854	5,067	5,181	5,298	5,417
Retail Trading Hours Exemptions	-	-	-	80	80	80	80
Trade Measurement	200	150	201	202	207	211	216
REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION							
Service Charges, Transcript and Award Sales and Other Revenue	153	79	132	79	119	118	121
Fee for service – Australian Industrial Registry.....	375	375	286	-	-	-	-
GST input credits.....	-	177	212	312	312	312	312
GST receipts on sales	-	41	28	3	3	3	3
TRAINING							
Proceeds from Commercial Activities of Institutions	11,616	10,543	12,279	11,500	11,802	11,905	11,905
Proceeds from Departmental Business Units	448	498	418	430	430	430	430
Proceeds from other 'Miscellaneous' Revenue	426	426	2,759	1,169	959	959	959
Commonwealth Specific Purpose Programs:							
Adult Migrant Education Programs.....	673	673	619	673	673	673	673
Aboriginal Programs.....	3,266	3,366	3,278	3,700	3,700	3,700	3,700
Employment Related Programs	1,250	1,300	657	1,300	1,300	1,300	1,300
Vocational Education and Training	71,453	72,375	70,151	83,592	86,484	93,233	93,603
Vocational Education and Training Capital Program.....	16,899	15,583	15,269	16,670	15,329	18,840	22,150
GST input credits.....	-	6,325	6,165	7,224	7,224	7,224	7,224
GST receipts on sales	-	275	582	959	959	959	959
PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST							
JUSTICE							
Supreme Court Fees	1,607	1,770	1,770	1,770	1,770	1,770	1,770
District Court Fees.....	1,966	1,840	1,840	1,840	1,840	1,840	1,840
Magistrate Court Fees.....	11,719	11,228	11,228	11,228	11,228	11,228	11,228
Sheriff's and District Court Bailiff Fees.....	153	246	246	246	246	246	246

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
JUSTICE (continued)							
Tribunal's Fees	87	80	80	80	80	80	80
Family Law Court of Western Australia....	8,338	7,910	7,910	7,910	7,910	7,910	7,910
Indian Ocean Territories Program.....	267	300	300	300	300	300	300
Registrar General's Fees	3,195	3,336	3,336	3,336	3,336	3,336	3,336
Personal Prisoner Services.....	3,309	3,100	3,100	3,100	3,100	3,100	3,100
Sale of Prison Produce.....	1,553	1,100	1,100	1,100	1,100	1,100	1,100
Public Trustee Fees	5,614	5,551	5,551	5,551	5,551	5,551	5,551
Surplus Public Trust Common Fund							
Interest	2,816	2,368	2,368	2,368	2,368	2,368	2,368
Legal Services Fees	2,163	2,000	2,000	2,000	2,000	2,000	2,000
Workers' Compensation Tribunal							
Recoveries.....	173	150	150	150	150	150	150
Recovery of Legal Costs	306	300	300	300	300	300	300
Recoup of Residential Tenancies							
Payments	896	450	450	450	450	450	450
Recoup of Workers' Compensation							
Payments	2,203	385	385	385	385	385	385
Recovery of Criminal Injuries Awards	1,133	700	700	700	700	700	700
Auctioneers Licences	160	100	100	100	100	100	100
Schools Assistance Grants	135	130	130	130	130	130	130
Public Advocate.....	4	7	7	7	7	7	7
GST input credits.....	-	1,474	-	1,474	1,474	1,474	1,474
GST receipts on sales.....	-	151	-	100	100	100	100
Other Revenue	3,203	335	335	335	335	335	335
COMMISSIONER FOR EQUAL OPPORTUNITY							
Community Education Services	134	110	110	110	110	110	110
Human Rights Commission	260	-	-	-	-	-	-
GST input credits	-	62	16	62	62	62	62
GST receipts on sales	-	-	-	10	10	10	10
OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS							
Executive Vehicle Scheme.....	20	20	25	20	20	20	20
Miscellaneous Revenue	4	4	9	4	4	4	4
GST input credits.....	-	280	307	280	280	280	280
GST receipts on sales.....	-	2	4	2	2	2	2
OFFICE OF THE INFORMATION COMMISSIONER							
Executive Vehicle Scheme.....	4	4	4	4	4	4	4
GST input credits.....	-	22	19	12	12	12	12
Other receipts.....	1	-	1	-	-	-	-

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES							
GST Input credits.....	-	40	10	42	42	42	42
Employee entitlements received on transfer of staff to the Office.....	-	-	144	-	-	-	-
Executive Vehicle Scheme.....	-	-	2	2	2	2	2
ELECTORAL COMMISSION							
Extraneous Election	26	20	66	20	-	-	-
Sale of Rolls and Maps	11	20	16	20	-	-	-
Local Government Recoups	856	-	928	2,000	-	-	-
Head Office Relocation	216	-	104	-	-	-	-
Sundries	24	3	83	3	-	-	-
GST input credits.....	-	1,000	716	80	150	80	80
GST receipts on sales.....	-	4	98	7	-	-	-
User fees and charges.....	-	-	-	-	43	2,043	2,043
PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE							
CONSERVATION AND LAND MANAGEMENT							
Sale of Real Property	727	1,500	1,611	-	-	-	-
Sale of Equipment	392	300	445	300	300	300	300
Apiary Site Rentals	103	100	103	100	100	100	100
Forest Leases	72	56	28	28	28	28	28
Wildlife Fees	104	110	99	100	100	100	100
Communication Site Fees	-	105	233	80	80	80	80
Commissions	18	12	9	10	10	10	10
GST input credits.....	-	4,900	1,103	1,000	1,000	1,000	1,000
GST receipts on sales.....	-	3,100	6,084	6,000	6,000	6,000	6,000
Timber Inspection Fees.....	45	-	31	-	-	-	-
Proceeds from contract of sale of forest produces – sections 88(1)(b) and 92(2) Conservation and Land Management Act.....	114,932	-	55,272	-	-	-	-
ENVIRONMENTAL PROTECTION							
Grants from Industries	3,139	2,389	3,574	3,311	1,835	485	430
Waste Management Recycling Fund	5,446	4,600	5,230	4,620	4,600	4,400	4,000
Waste Management WA	2,110	1,800	67	2,600	-	2,600	-
GST input credits.....	-	2,143	1,010	1,077	1,077	1,077	1,077
GST receipts on sales.....	-	42	116	123	123	123	123
Other User Charges	408	34	850	434	234	34	34
OFFICE OF WATER REGULATION							
Licence Application Fees	4	1	424	1	-	-	-
Proceeds from Industry – WA WIA.....	42	50	55	-	-	-	-
GST input credits.....	-	556	525	374	356	356	356

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE							
POLICE SERVICE							
Licences	2,710	3,123	2,838	3,984	3,139	3,049	3,049
Departmental.....	15,129	7,665	13,724	11,007	10,677	10,679	10,679
Commonwealth.....	570	905	985	731	876	636	636
GST input credits.....	-	11,662	12,621	11,012	9,676	10,835	9,523
GST receipts on sales.....	-	3,629	1,002	1,513	1,355	1,394	1,388
PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE							
PLANNING AND INFRASTRUCTURE							
Services to the Western Australian							
Planning Commission	3,008	2,630	2,875	3,111	3,020	3,120	3,170
Indian Ocean Territories Program.....	60	60	50	60	60	60	60
Other Revenue	102	16	36	20	20	20	20
GST input credits.....	-	456	456	429	456	460	460
Boat Registration Fees	4,801	5,057	5,000	5,542	5,542	5,542	5,542
Jetty Licences.....	238	211	249	220	220	220	220
Multi-Rider Fares.....	28,959	26,850	29,726	33,183	33,183	33,183	33,183
Cash Fares.....	36,165	35,500	33,145	34,243	34,243	34,243	34,243
Marine Examinations	105	128	99	5	5	5	5
GST input credits.....	-	43,000	34,767	33,767	34,227	34,227	34,227
GST receipts on sales.....	-	8,000	10,104	10,104	10,104	10,104	10,104
LAND ADMINISTRATION							
Land Titles Management Services	38,790	37,788	35,575	38,813	38,417	38,982	38,455
Sales of Maps and Plans	1,586	1,273	1,478	1,400	1,386	1,406	1,387
International Consultancy Services.....	969	1,485	157	-	-	-	-
Remote Sensing Satellite Imagery							
Services	625	852	491	623	617	626	617
Rental Properties	1,064	990	991	990	980	994	981
WA Land Information System	171	55	103	86	85	86	85
Mapping and Survey Services	66	57	113	49	49	49	49
Interest from Land Sales	34	25	13	21	21	21	21
Government Property Register							
Information.....	52	80	3	25	25	25	25
Special Leases.....	275	15	15	20	20	20	20
Sale of Public Property	42	15	71	9	9	9	9
Worker's Compensation Recoups.....	1	1	1	1	1	1	1
Executive Vehicle Scheme	33	25	48	25	25	25	25
Other Revenue	469	336	681	367	363	369	364
GST input credits.....	-	2,950	3,219	4,355	3,284	4,389	3,350
GST receipts on sales.....	-	1,008	2,407	4,355	2,456	4,389	2,500
Pastoral Leases	463	710	769	784	776	787	777
National Dry Salinity Program.....	490	-	846	-	-	-	-

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
LAND ADMINISTRATION (continued)							
Land Claims Mapping Unit.....	98	-	405	410	406	412	406
Valuation and Property Information Services	4,842	3,873	4,938	6,766	6,697	6,795	6,704
TRANSPORT							
Special Series Number Plates	5,023	2,022	5,223	5,925	5,925	5,925	5,925
Temporary Permits.....	435	263	437	263	263	263	263
Motor Vehicles	9,136	15,124	10,326	11,546	11,546	11,546	11,546
Motor Drivers	4,073	4,292	4,479	4,347	4,347	4,347	4,347
Proof of Age Card.....	35	41	43	41	41	41	41
Recoups for Services Provided	2,762	5,625	6,323	5,550	5,550	5,550	5,550
PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS							
MINERAL AND PETROLEUM RESOURCES							
Dangerous Goods and Explosives Regulations.....	995	1,012	956	1,012	1,012	1,012	1,012
Department of Industry and Science – Funding for Wood and Paper Industry Strategy	265	-	-	-	-	-	-
Departmental fees and charges	1,414	1,616	1,651	1,596	1,596	1,596	1,596
GST input credits.....	-	2791	2750	3171	2555	2302	2354
GST receipts on sales.....	138	4,683	3,299	2,835	2,819	2,829	2,836
Other Revenue	1,362	10	460	35	-	-	-
Petroleum Permits and Licences	4,146	4,000	5,672	4,100	4,100	4,100	4,100
Prospecting, Exploration and Other Mining Licences.....	2,771	3,400	2,640	4,100	3,400	3,400	3,400
Scientific Investigative and Advisory Services	5,572	6,275	5,093	5,807	6,234	6,480	6,485
PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS							
EDUCATION							
Departmental							
Fees - Senior Colleges.....	2,394	2,300	2,566	2,400	2,400	2,400	2,400
Fees - Agricultural Colleges.....	2,404	2,800	2,258	2,540	2,571	2,571	2,571
Fees - Swimming Classes.....	-	-	-	1,143	1,143	1,143	1,143
Fees – Other	349	126	425	505	505	505	505
Farm School Revenue	1,316	1,500	1592	2,500	2,500	2,500	2,500
Physical Education Camp Schools Revenue	1,391	1,344	1,341	1,386	1,402	1,402	1,402
Recoveries and Refunds – Teachers Salaries	963	641	1,350	900	900	900	900
Refunds - Workers Compensation	1,317	650	851	900	900	900	900
Revenue – Other.....	3,536	1,825	3,751	1,987	1,997	2,297	2,487
Revenue - Other Capital.....	1,762	-	2,693	4,000	-	-	-

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
EDUCATION (continued)							
Departmental							
SGIC Workers' Compensation Refunds..	-	-	2,468	-	-	-	-
Commonwealth							
Schools Assistance	142,960	136,198	154,007	151,949	155,499	160,238	165,539
Special Projects	2,743	3,360	6,412	2,483	2,483	2,483	2,483
Aboriginal Education	8,259	8,960	8,552	8,844	8,604	8,604	8,604
Indian Ocean Territories	6,283	6,508	5,932	6,665	6,665	6,665	6,665
Contributions							
Commonwealth Schools Capital							
Program	22,482	22,582	22,587	22,891	23,000	23,000	23,000
Other							
GST input credits	-	13,900	27,656	12,190	11,990	11,990	11,990
GST receipts on sales	-	90	967	-	-	-	-
EDUCATION SERVICES							
Registration Fees	24	44	21	44	44	44	44
Aboriginal Education and Training							
Council	-	325	502	325	325	325	325
Borrowings from WA Treasury							
Corporation	26,500	36,500	36,500	36,500	26,500	26,500	26,500
Interest Repayments	1,925	5,325	2,721	6,840	8,241	9,529	10,693
Principal Repayments	3,300	4,689	5,301	7,801	10,301	12,801	15,301
Miscellaneous revenue	65	6	135	120	120	120	120
GST input credits	-	800	14,829	14,850	14,850	14,850	14,850
Commonwealth Specific Purpose							
Program The Millenium Indigenous							
Teacher Scholarship Program	-	-	-	200	200	200	200
GST Receipts	-	-	15	15	15	15	15
RECREATION CAMPS AND RESERVES BOARD							
Accommodation and Recreation							
Programs	1,686	1,593	1,676	1,650	1,659	1,671	1,680
GST input credits	-	172	193	209	213	206	208
GST receipts on sales	-	160	143	152	152	153	154
SPORT AND RECREATION							
Sport Participation Services to the							
Commonwealth	750	-	796	-	-	-	-
Sport Development Services to Industry							
Bodies	59	180	85	45	45	45	45
Other Revenue	5	6	1,302	83	83	83	83
GST input credits	-	2,038	615	995	812	808	810
GST receipts on sales	-	11	11	11	11	11	11
INDIGENOUS AFFAIRS							
GST input credits	-	90	1,003	877	781	830	1,027
Other receipts	133	90	90	100	100	100	100
Commonwealth grants	-	-	60	-	-	-	-

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated	Budget	Forward	Forward	Forward
	\$'000	\$'000	Actual	Estimate	Estimate	Estimate	Estimate
			\$'000	\$'000	\$'000	\$'000	\$'000
PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS							
COMMUNITY DEVELOPMENT							
Departmental Services	1,632	945	3,155	1,984	2,895	3,154	878
Children's Services.....	251	384	250	380	383	383	383
Family Court of Western Australia.....	1,084	1,190	905	1,190	1,190	1,190	1,190
GST input credits.....	496	9,887	8,783	8,400	8,400	8,400	8,400
GST receipts on sales.....	-	-	92	100	100	100	100
Christmas/Cocos Island	129	130	-	-	-	-	-
Supported Accommodation Assistance Program.....	12,240	12,305	15,394	15,202	15,696	16,088	16,490
Natural Disaster Relief.....	123	-	-	-	-	-	-
Unattached Refugee Children	18	18	34	16	16	16	16
Centre for Positive Ageing.....	2,400	-	-	-	-	-	-
Youth grants.....	-	-	-	120	-	-	-
Aboriginal and Torres Straight Islander Employment Strategy.....	99	109	36	-	-	-	-
Aboriginal Child Care Training	39	39	40	39	39	39	39
CULTURE AND THE ARTS							
King Street Arts Centre rental income	200	200	31	30	30	30	30
Return of Investments under the Arts Venture Capital Scheme	100	100	33	32	30	30	30
GST input credits.....	-	5,138	4,748	4,859	4,705	4,979	4,979
GST receipts on sales.....	-	994	1,384	1,425	1,355	1,486	1,486
Other Revenue	350	-	-	-	-	-	-
PART 14 - MINISTER FOR HEALTH							
HEALTH							
Health Statistics Branch	14	10	65	10	10	10	10
Environmental Health Services	992	840	1,351	838	838	838	838
Community Support Services	1,264	1,263	978	1,263	1,263	1,263	1,263
Health Promotion Services	716	670	506	670	670	670	670
Miscellaneous Services	919	666	1,438	830	830	830	830
Drug Abuse Strategy Services	351	351	514	75	75	75	75
GST input credits	-	28,176	35,384	37,153	39,011	40,961	43,009
GST receipts on sales	-	288	752	790	830	871	915
Services provided on behalf of the Commonwealth	85,658	86,503	92,259	102,731	99,990	96,296	96,172

NET APPROPRIATION DETERMINATIONS (CONTINUED)

	1999-00	2000-01	2000-01	2001-02	2002-03	2003-04	2004-05
	Actual	Budget	Estimated Actual	Budget Estimate	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS- ESPERANCE							
RACING, GAMING AND LIQUOR							
Services to the Racing and Gaming							
Industries	3,562	3,416	2,941	2,929	3,003	3,078	3,078
Indian Ocean Territories Program.....	196	190	177	197	202	207	207
Liquor Fees Revenue	1,174	1,100	1,445	1,350	1,350	1,350	1,350
Other Revenue	-	4	2	2	2	2	2
GST input credits	-	205	-	-	-	-	-
TOTALS	970,782	1,027,975	1,171,133	1,013,133	1,033,988	1,056,054	1,053,019

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 1 – Part 5

Part 1

Parliament

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
41	Parliament			
	– Purchase of Outputs	29,636	30,398	31,227
	– Capital Contribution	3,059	3,077	1,724
	Total	32,695	33,475	32,951
62	Parliamentary Commissioner for Administrative Investigations			
	– Purchase of Outputs	2,644	2,806	2,626
	– Capital Contribution	99	50	68
	Total	2,743	2,856	2,694
	GRAND TOTAL			
	– Purchase of Outputs	32,280	33,204	33,853
	– Capital Contribution	3,158	3,127	1,792
	Total	35,438	36,331	35,645

PARLIAMENT

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Legislative Council							
Item 1 Net amount appropriated to purchase outputs.....	2,048	1,815	1,810	1,818	1,784	1,799	1,843
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	5,266	5,426	5,633	5,640	5,640	5,640	5,640
Total appropriations provided to purchase outputs.....	7,314	7,241	7,443	7,458	7,424	7,439	7,483
Legislative Assembly							
Item 2 Net amount appropriated to purchase outputs.....	2,503	2,548	2,580	2,896	2,893	2,931	2,985
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	8,815	9,125	9,470	9,480	9,480	9,480	9,480
Total appropriations provided to purchase outputs.....	11,318	11,673	12,050	12,376	12,373	12,411	12,465
Joint House Committee							
Item 3 Net amount appropriated to purchase outputs.....	10,369	10,722	10,905	11,393	11,581	12,157	12,182
Total appropriations provided to purchase outputs.....	10,369	10,722	10,905	11,393	11,581	12,157	12,182
Total Purchase of Outputs.....	29,001	29,636	30,398	31,227	31,378	32,007	32,130
CAPITAL							
Legislative Council							
Capital Contribution.....	66	82	-	-	-	-	-
Legislative Assembly							
Capital Contribution.....	75	58	-	-	-	-	-
Joint House Committee							
Item 118 Capital Contribution.....	2,306	2,919	3,077	1,724	1,850	1,470	-
Total Capital Contribution	2,447	3,059	3,077	1,724	1,850	1,470	-
GRAND TOTAL.....	31,448	32,695	33,475	32,951	33,228	33,477	32,130

LEGISLATIVE COUNCIL

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 1 Net amount appropriated to purchase outputs.....	2,048	1,815	1,810	1,818	1,784	1,799	1,843
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	5,266	5,426	5,633	5,640	5,640	5,640	5,640
Total appropriations provided to purchase outputs.....	7,314	7,241	7,443	7,458	7,424	7,439	7,483
CAPITAL							
Capital Contribution.....	66	82	-	-	-	-	-
GRAND TOTAL.....	7,380	7,323	7,443	7,458	7,424	7,439	7,483

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide professional, advisory and administrative support to the President, Ministers, Members and Officers of the Legislative Council and its Committees

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	5	(5)	(6)	19

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Administrative and Procedural Support to the Legislative Council, its Members and Committees.....							
	11,717	11,402	12,256	12,454			
Total Cost of Outputs	11,717	11,402	12,256	12,454	12,516	12,573	12,744
<i>Less Operating revenues</i>	3,493	3,300	3,600	4,200	4,300	4,400	4,517
Net Cost of Outputs	8,224	8,102	8,656	8,254	8,216	8,173	8,227
Adjustments ^(b)	(910)	(861)	(1,213)	(796)	(792)	(734)	(744)
Appropriations provided to purchase Outputs	7,314	7,241	7,443	7,458	7,424	7,439	7,483
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)							
	66	82	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	7,380	7,323	7,443	7,458	7,424	7,439	7,483

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The effective, independent and apolitical provision of procedural and administrative support to the members of the Legislative Council and its committees

Output 1: Administrative and Procedural Support to the Legislative Council, its Members and Committees.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	11,717	11,402	12,256	12,454	
<i>Less Operating Revenue</i> ^(b)	3,493	3,300	3,600	4,200	
Net Cost of Output	8,224	8,102	8,656	8,254	
Adjustments ^(c)	(910)	(861)	(1,213)	(796)	
Appropriation for purchase of Output 1	7,314	7,241	7,443	7,458	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	66	-	-	-	-	-	-
Working capital requirement							
Leave Liability	-	82	-	-	-	-	-
Capital Contribution	66	82	-	-	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	6,361	6,325	6,557	6,579	6,601	6,574	6,647
Superannuation	1,091	1,005	973	885	890	895	895
Accommodation	152	138	169	140	140	140	140
Depreciation	145	135	56	50	50	50	50
Administration	3,926	3,873	4,500	4,800	4,835	4,914	5,012
Net loss on disposal of non-current assets	-	-	1	-	-	-	-
TOTAL COST OF SERVICES	11,675	11,476	12,256	12,454	12,516	12,573	12,744
Revenues from ordinary activities							
User charges and fees ^(b)	3,481	3,300	3,600	4,200	4,300	4,400	4,517
Net Profit on disposal of non-current assets	1	-	-	-	-	-	-
Other Revenue	11	-	-	-	-	-	-
Total Revenues from Ordinary Activities	3,493	3,300	3,600	4,200	4,300	4,400	4,517
NET COST OF SERVICES	8,182	8,176	8,656	8,254	8,216	8,173	8,227
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	7,075	7,085	7,292	7,458	7,424	7,439	7,483
Receipts paid into Consolidated Fund	(2)	-	-	-	-	-	-
Liabilities assumed by the Treasurer	1,091	1,005	973	785	785	785	785
TOTAL REVENUES FROM GOVERNMENT	8,164	8,090	8,265	8,243	8,209	8,224	8,268
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(18)	(86)	(391)	(11)	(7)	51	41

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 26 and 26 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	201	11	286	21	26	31	36
Cash resources held in Trust.....	30	21	21	21	21	21	21
Receivables.....	-	-	14	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	50	100	150	200
Prepayments.....	5	43	-	-	-	10	10
Total current assets.....	236	75	321	92	147	212	267
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	273	213	216	166	116	66	16
Other non-current assets.....	18	18	18	18	18	18	18
Total non-current assets.....	291	231	234	184	134	84	34
TOTAL ASSETS	527	306	555	276	281	296	301
CURRENT LIABILITIES							
Employee Entitlements.....	195	122	195	180	190	175	160
Payables.....	64	52	482	229	221	205	189
Other Liabilities.....	30	25	31	31	36	41	46
Total current liabilities.....	289	199	708	440	447	421	395
NON-CURRENT LIABILITIES							
Employee Entitlements.....	79	70	79	79	84	74	64
Total non-current liabilities.....	79	70	79	79	84	74	64
TOTAL LIABILITIES	368	269	787	519	531	495	459
EQUITY							
Accumulated surplus/(deficit).....	159	37	(232)	(243)	(250)	(199)	(158)
Total equity	159	37	(232)	(243)	(250)	(199)	(158)
TOTAL LIABILITIES AND EQUITY	527	306	555	276	281	296	301

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	7,009	7,085	7,292	7,408	7,374	7,389	7,433
Capital Contribution	66	-	-	-	-	-	-
Receipts paid into Consolidated Fund	(2)	-	-	-	-	-	-
Net cash provided by government	7,073	7,085	7,292	7,408	7,374	7,389	7,433
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(6,302)	(6,349)	(6,576)	(6,589)	(6,579)	(6,598)	(6,625)
Superannuation payments	-	-	-	(100)	(105)	(110)	(110)
Accommodation	(141)	(138)	(146)	(140)	(140)	(140)	(140)
Administration	(427)	(593)	(494)	(844)	(545)	(536)	(553)
Goods and Services Tax	-	(84)	(84)	(61)	(61)	(61)	(61)
Receipts							
Goods and Services Tax	-	84	84	61	61	61	61
Other receipts	11	-	-	-	-	-	-
Net cash from operating activities	(6,859)	(7,080)	(7,216)	(7,673)	(7,369)	(7,384)	(7,428)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(203)	-	-	-	-	-	-
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(202)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(12)	5	76	(265)	5	5	5
Cash assets at the beginning of the reporting period	219	27	231	307	42	47	52
Cash assets at the end of the reporting period	231	32	307	42	47	52	57

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	8,656	8,254	8,216	8,173	8,227
Adjustment for non-cash items:					
Depreciation	(56)	(50)	(50)	(50)	(50)
(Increase)/decrease in salaries and related costs	(1)	15	(20)	20	20
Increase/(decrease) in accounts receivable	14	(14)	-	-	-
(Increase)/decrease in accounts payable	(418)	253	8	16	16
Increase/(decrease) in prepayments	(5)	-	-	10	-
Profit/(loss) on sale of assets	(1)	-	-	-	-
Other accrued expenditure	(973)	(785)	(785)	(785)	(785)
Net Cash from Operating Activities	7,216	7,673	7,369	7,384	7,428

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Services and Refunds	11	2	-	2
GST input credits	-	84	84	61
TOTAL	11	86	84	63

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

LEGISLATIVE ASSEMBLY

PART 1 - PARLIAMENT

DIVISION 1

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 2 Net amount appropriated to purchase outputs.....	2,503	2,548	2,580	2,896	2,893	2,931	2,985
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	8,815	9,125	9,470	9,480	9,480	9,480	9,480
Total appropriations provided to purchase outputs.....	11,318	11,673	12,050	12,376	12,373	12,411	12,465
CAPITAL							
Capital Contribution.....	75	58	-	-	-	-	-
GRAND TOTAL.....	11,393	11,731	12,050	12,376	12,373	12,411	12,465

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide effective, efficient and professional support to the Assembly, its Committees and individual Members.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	22	26	31	70

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.....							
	19,186	18,919	20,343	21,173			
Total Cost of Outputs	19,186	18,919	20,343	21,173	21,383	21,710	21,921
<i>Less Operating revenues</i>	5,840	5,510	6,022	7,010	7,210	7,410	7,610
Net Cost of Outputs	13,346	13,409	14,321	14,163	14,173	14,300	14,311
Adjustments ^(b)	(2,028)	(1,736)	(2,271)	(1,787)	(1,800)	(1,889)	(1,846)
Appropriations provided to purchase Outputs	11,318	11,673	12,050	12,376	12,373	12,411	12,465
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	75	58	-	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	11,393	11,731	12,050	12,376	12,373	12,411	12,465

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Professional, procedural and administrative support to the members of the Legislative Assembly and its committees.

Output 1: Administrative and Procedural Support to the Legislative Assembly, its Members and Committees.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	19,186	18,919	20,343	21,173	
<i>Less Operating Revenue</i> ^(b)	5,840	5,510	6,022	7,010	
Net Cost of Output	13,346	13,409	14,321	14,163	
Adjustments ^(c)	(2,028)	(1,736)	(2,271)	(1,787)	
Appropriation for purchase of Output 1	11,318	11,673	12,050	12,376	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	75	-	-	-	-	-	-
Working capital requirement							
Leave Liability	-	58	-	-	-	-	-
Capital Contribution	75	58	-	-	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	10,060	10,049	10,376	10,454	10,451	10,483	10,840
Superannuation	1,924	1,850	1,850	1,900	1,950	2,000	2,000
Depreciation	138	95	83	60	60	50	50
Administration	7,012	6,963	8,027	8,759	8,922	9,177	9,031
TOTAL COST OF SERVICES	19,134	18,957	20,336	21,173	21,383	21,710	21,921
Revenues from ordinary activities							
User charges and fees ^(b)	5,832	5,500	6,000	7,000	7,200	7,400	7,600
Net Profit on disposal of non-current assets.....	-	-	1	-	-	-	-
Other Revenue	8	10	21	10	10	10	10
Total Revenues from Ordinary Activities	5,840	5,510	6,022	7,010	7,210	7,410	7,610
NET COST OF SERVICES	13,294	13,447	14,314	14,163	14,173	14,300	14,311
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	11,081	11,516	11,861	12,376	12,373	12,411	12,465
Liabilities assumed by the Treasurer.....	1,924	1,850	1,850	1,780	1,820	1,860	1,860
TOTAL REVENUES FROM GOVERNMENT	13,005	13,366	13,711	14,156	14,193	14,271	14,325
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(289)	(81)	(603)	(7)	20	(29)	14

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 27 and 28 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	464	8	609	17	21	25	39
Cash resources held in Trust.....	27	23	23	23	23	23	23
Receivables.....	-	-	12	12	12	12	12
Inventories.....	39	31	39	49	54	44	44
Amounts receivable for outputs ^(a)	-	-	-	60	120	170	220
Prepayments.....	9	66	3	3	3	3	3
Total current assets.....	539	128	686	164	233	277	341
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	311	263	229	169	109	59	9
Other non-current assets.....	71	71	71	71	71	71	71
Total non-current assets.....	382	334	300	240	180	130	80
TOTAL ASSETS	921	462	986	404	413	407	421
CURRENT LIABILITIES							
Employee Entitlements.....	221	136	221	225	215	221	221
Payables.....	172	35	837	260	254	267	267
Other Liabilities.....	27	23	30	28	30	32	32
Total current liabilities.....	420	194	1,088	513	499	520	520
NON-CURRENT LIABILITIES							
Employee Entitlements.....	119	146	119	119	122	124	124
Total non-current liabilities.....	119	146	119	119	122	124	124
TOTAL LIABILITIES	539	340	1,207	632	621	644	644
EQUITY							
Accumulated surplus/(deficit).....	382	122	(221)	(228)	(208)	(237)	(223)
Total equity	382	122	(221)	(228)	(208)	(237)	(223)
TOTAL LIABILITIES AND EQUITY	921	462	986	404	413	407	421

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	11,006	11,516	11,861	12,316	12,313	12,361	12,415
Capital Contribution	75	-	-	-	-	-	-
Net cash provided by government	11,081	11,516	11,861	12,316	12,313	12,361	12,415
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(10,010)	(10,064)	(10,263)	(10,458)	(10,462)	(10,485)	(10,840)
Superannuation payments	-	-	-	(120)	(130)	(140)	(140)
Administration	(1,034)	(1,458)	(1,471)	(2,340)	(1,727)	(1,742)	(1,431)
Goods and Services Tax	-	(117)	(50)	(85)	(85)	(85)	(85)
Receipts							
Goods and Services Tax	-	117	42	85	85	85	85
Other receipts	8	10	21	10	10	10	10
Net cash from operating activities	(11,036)	(11,512)	(11,721)	(12,908)	(12,309)	(12,357)	(12,401)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(27)	-	-	-	-	-	-
Proceeds from sale of non-current assets	-	-	1	-	-	-	-
Net cash from investing activities	(27)	-	1	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	18	4	141	(592)	4	4	14
Cash assets at the beginning of the reporting period	473	27	491	632	40	44	48
Cash assets at the end of the reporting period	491	31	632	40	44	48	62

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	14,314	14,163	14,173	14,300	14,311
Adjustment for non-cash items:					
Depreciation.....	(83)	(60)	(60)	(50)	(50)
(Increase)/decrease in salaries and related costs.....	(3)	(2)	5	(10)	-
Increase/(decrease) in accounts receivable.....	12	-	-	-	-
(Increase)/decrease in accounts payable.....	(665)	577	6	(13)	-
Increase/(decrease) in inventories.....		10	5	(10)	-
Increase/(decrease) in prepayments.....	(6)	-	-	-	-
Profit/(loss) on sale of assets.....	2	-	-	-	-
Other accrued expenditure.....	(1,850)	(1,780)	(1,820)	(1,860)	(1,860)
Net Cash from Operating Activities	11,721	12,908	12,309	12,357	12,401

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Sale of Publications and Other Revenue.....	8	10	21	10
GST input credits.....	-	117	50	85
TOTAL	8	127	71	95

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

JOINT HOUSE COMMITTEE ^(a)
PARLIAMENTARY SERVICES DEPARTMENT

PART 1 - PARLIAMENT**DIVISION 1****APPROPRIATION AND FORWARD ESTIMATES**

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 3 Net amount appropriated to purchase outputs	10,369	10,722	10,905	11,393	11,581	12,157	12,182
Total appropriations provided to purchase outputs	10,369	10,722	10,905	11,393	11,581	12,157	12,182
CAPITAL							
Item 118 Capital Contribution	2,306	2,919	3,077	1,724	1,850	1,470	-
GRAND TOTAL	12,675	13,641	13,982	13,117	13,431	13,627	12,182

- (a) Following a review during 1997-98 of the support areas of Parliament an amalgamation resulted of the functions of the Joint House Committee, the Joint Printing Committee and the Joint Library Committee. Operationally, the combined Departments will be referred to as Parliamentary Services, however, for the purposes of budgetary appropriations, until amendments are enacted to the Financial Administration and Audit Act (1985) the name Joint House Committee will need to be utilised in Budget Statements.
- (b) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To ensure the provision of an appropriate environment and ancillary services to Members of Parliament, Chamber Departments, Parliamentary staff and other users.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy	116	127	117	198

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Parliamentary Administrative and Support Services	11,097	10,661	11,537	11,391			
Total Cost of Outputs	11,097	10,661	11,537	11,391	11,814	11,997	12,191
<i>Less Operating revenues</i>	38	35	12	35	35	35	35
Net Cost of Outputs	11,059	10,626	11,525	11,356	11,779	11,962	12,156
Adjustments ^(b)	(690)	96	(620)	37	(198)	195	26
Appropriations provided to purchase Outputs	10,369	10,722	10,905	11,393	11,581	12,157	12,182
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	2,306	2,919	3,077	1,724	1,850	1,470	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	12,675	13,641	13,982	13,117	13,431	13,627	12,182

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Professional and effective support services to facilitate the operations of the Western Australian Legislature.

Output 1: Parliamentary Administrative and Support Services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	11,097	10,661	11,537	11,391	
<i>Less Operating Revenue</i> ^(c)	38	35	12	35	
Net Cost of Output	11,059	10,626	11,525	11,356	
Adjustments ^(d)	(690)	96	(620)	37	
Appropriation for purchase of Output 1	10,369	10,722	10,905	11,393	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

CAPITAL WORKS PROGRAM

The Parliamentary Services Department capital works program for 2001-02 is \$2.911 million. These funds will be used primarily to:

- Relocate the Parliamentary Library;
- Upgrade Computer Hardware/Software and Information Systems;
- Continue building refurbishment and upgrades; and
- Finalise the relocation of the Legislative Assembly Committee Rooms.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Building Refurbishment and Upgrade - Facilities Management and Upgrade.....	129	27	27	102
Airconditioning of Offices.....	300	252	102	-
Carpet Replacement.....	750	250	250	250
Office Curtains Replacement.....	350	112	62	138
Emergency generator.....	150	31	31	119
Office Furniture Replacement.....	700	552	252	100
Security System Upgrade.....	80	20	-	40
Committee Rooms - Relocation.....	1,000	228	228	772
Computer Hardware and Software - 2000-01 Program.....	212	183	183	29
Furniture and Equipment - 2000-01 Program - Joint Printing Committee.....	151	77	77	74
Information and Communication Systems - Information Management Plan - Implementation.....	941	592	592	349
COMPLETED WORKS				
Building Refurbishment and Upgrade - Dining Room and Bars Airconditioning Replacement.....	50	50	50	-
Computer Hardware and Software - Software Upgrade Project.....	430	430	319	-
Computer Hardware and Software - 1998-99 Program - Joint House Committee.....	146	146	26	-
Computer Hardware and Software - 1999-00 Program - Joint House Committee.....	470	470	380	-
Joint Library Committee.....	18	18	18	-
Joint Printing Committee.....	104	104	104	-
Information and Communication Systems - Parliamentary Information Plan.....	200	200	131	-
Building Refurbishment and Upgrade - Toilets Upgrade.....	300	300	165	-
Furniture and Equipment - 2000-01 Program - Joint House Committee.....	10	10	10	-
NEW WORKS				
Computer Hardware and Software - 2001-02 Program.....	618	-	-	618
Information and Communication Systems - CD ROM Network Upgrade.....	21	-	-	21
TV Facilities in Members' Offices.....	49	-	-	49
Building Refurbishment and Upgrade - Relocate Parliamentary Library.....	250	-	-	250
	7,429	4,052	3,007	2,911

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	2,132	2,898	3,007	2,911	1,650	1,470	-
Working capital requirement							
Leave Liability	174	21	-	-	200	-	-
	2,306	2,919	3,007	2,911	1,850	1,470	-
LESS							
Internal Funds and Balances	-	-	(70)	1,187	-	-	-
Capital Contribution	2,306	2,919	3,077	1,724	1,850	1,470	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,134	4,123	4,174	4,244	4,352	4,426	4,532
Superannuation	364	390	322	400	410	410	410
Supplies and services	1,387	1,278	1,970	1,300	1,352	1,340	1,340
Accommodation	1,340	1,088	1,353	1,110	1,111	1,082	1,082
Capital User Charge.....	-	-	-	1,907	1,974	2,100	2,100
Depreciation	798	1,025	1,038	1,350	1,500	1,500	1,500
Administration.....	269	177	177	187	187	202	290
Consumable Supplies	686	490	217	525	560	569	569
Equipment repairs and maintenance	98	150	150	150	150	150	150
Net loss on disposal of non-current assets	-	-	8	-	-	-	-
Other expenses.....	245	218	168	218	218	218	218
TOTAL COST OF SERVICES	9,321	8,939	9,577	11,391	11,814	11,997	12,191
Revenues from ordinary activities							
User charges and fees ^(b)	18	20	9	20	20	20	20
Net Profit on disposal of non-current assets.....	9	-	-	-	-	-	-
Other Revenue.....	11	15	3	15	15	15	15
Total Revenues from Ordinary Activities	38	35	12	35	35	35	35
NET COST OF SERVICES	9,283	8,904	9,565	11,356	11,779	11,962	12,156
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	9,563	10,483	10,662	11,393	11,581	12,157	12,182
Liabilities assumed by the Treasurer.....	364	390	322	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	9,927	10,873	10,984	11,393	11,581	12,157	12,182
CHANGE IN EQUITY RESULTING FROM OPERATIONS	644	1,969	1,419	37	(198)	195	26

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 95 and 95 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,191	14	2,095	70	70	70	70
Cash resources held in Trust.....	74	60	101	101	107	113	119
Receivables.....	3	4	89	89	89	89	89
Amounts receivable for outputs ^(a)	-	-	-	1,350	2,850	4,494	5,994
Prepayments.....	53	100	60	60	60	60	60
Total current assets.....	1,321	178	2,345	1,670	3,176	4,826	6,332
NON-CURRENT ASSETS							
Land and Buildings.....	19,153	18,396	21,520	22,040	22,550	22,310	22,070
Plant, equipment and vehicles.....	2,569	3,737	1,833	1,687	1,327	1,512	252
Other non-current assets.....	340	340	342	342	342	367	342
Total non-current assets.....	22,062	22,473	23,695	24,069	24,219	24,189	22,664
TOTAL ASSETS	23,383	22,651	26,040	25,739	27,395	29,015	28,996
CURRENT LIABILITIES							
Employee Entitlements.....	574	461	574	589	578	553	528
Payables.....	931	203	2,160	108	128	103	78
Other Liabilities.....	102	107	111	101	111	121	131
Total current liabilities.....	1,607	771	2,845	798	817	777	737
NON-CURRENT LIABILITIES							
Employee Entitlements.....	348	272	348	333	318	313	308
Total non-current liabilities.....	348	272	348	333	318	313	308
TOTAL LIABILITIES	1,955	1,043	3,193	1,131	1,135	1,090	1,045
EQUITY							
Contributed Equity.....	-	-	-	1,724	3,574	5,044	5,044
Accumulated surplus/(deficit).....	4,681	7,185	6,100	6,137	5,939	6,134	6,160
Asset revaluation reserve.....	16,747	14,423	16,747	16,747	16,747	16,747	16,747
Total equity	21,428	21,608	22,847	24,608	26,260	27,925	27,951
TOTAL LIABILITIES AND EQUITY	23,383	22,651	26,040	25,739	27,395	29,015	28,996

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	7,431	7,585	7,585	10,043	10,081	10,513	10,682
Capital Contribution	2,132	2,898	3,077	1,724	1,850	1,470	-
Net cash provided by government	9,563	10,483	10,662	11,767	11,931	11,983	10,682
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(4,076)	(4,158)	(4,158)	(4,254)	(4,368)	(4,446)	(4,527)
Superannuation payments.....	-	-	-	(400)	(410)	(410)	(410)
Supplies and services.....	(1,718)	(1,670)	(1,102)	(1,870)	(1,897)	(1,910)	(1,910)
Accommodation	(1,238)	(1,188)	(1,223)	(1,240)	(1,201)	(1,201)	(1,201)
Administration.....	(147)	(210)	(210)	(220)	(210)	(210)	(298)
Equipment repairs and maintenance	(81)	(150)	(150)	(150)	(150)	(150)	(150)
Capital User Charge Payment.....	-	-	-	(1,907)	(1,974)	(2,100)	(2,100)
Goods and Services Tax	-	(617)	(566)	(475)	(468)	(475)	(475)
Other payments.....	(50)	(218)	(145)	(100)	(80)	(95)	(95)
Receipts							
Goods and Services Tax	-	617	477	475	468	475	475
Other receipts	15	15	15	15	15	15	15
Net cash from operating activities	(7,295)	(7,579)	(7,062)	(10,126)	(10,275)	(10,507)	(10,676)
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts from disposal of non current assets...	9	-	-	-	-	-	-
Purchase of non-current assets.....	(1,472)	(2,898)	(2,669)	(3,666)	(1,650)	(1,470)	-
Net cash from investing activities	(1,463)	(2,898)	(2,669)	(3,666)	(1,650)	(1,470)	-
NET INCREASE/(DECREASE) IN CASH HELD							
	805	6	931	(2,025)	6	6	6
Cash assets at the beginning of the reporting period	460	68	1,265	2,196	171	177	183
Cash assets at the end of the reporting period	1,265	74	2,196	171	177	183	189

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	9,565	11,356	11,779	11,962	12,156
Adjustment for non-cash items:					
Depreciation.....	(1,038)	(1,350)	(1,500)	(1,500)	(1,500)
(Increase)/decrease in salaries and related costs.....	(9)	10	16	20	20
Increase/(decrease) in accounts receivable.....	86	-	-	-	-
(Increase)/decrease in accounts payable.....	(1,219)	110	(20)	25	-
Increase/(decrease) in prepayments.....	7	-	-	-	-
Profit/(loss) on sale of assets.....	(8)	-	-	-	-
Other accrued expenditure.....	(322)	-	-	-	-
Net Cash from Operating Activities	7,062	10,126	10,275	10,507	10,676

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from Stationery Supplies and Other Revenue.....	20	78	12	78
GST input credits.....	-	617	566	475
TOTAL	20	695	578	553

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

PARLIAMENTARY COMMISSIONER FOR ADMINISTRATIVE INVESTIGATIONS

PART 1 - PARLIAMENT

DIVISION 2

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 4 Net amount appropriated to purchase outputs.....	2,403	2,348	2,505	2,321	2,362	2,382	2,429
Amount Authorised by Other Statutes - Parliamentary Commissioner Act 1971 ...	286	296	301	305	305	305	305
Total appropriations provided to purchase outputs.....	2,689	2,644	2,806	2,626	2,667	2,687	2,734
CAPITAL							
Item 119 Capital Contribution	63	99	50	68	82	67	29
GRAND TOTAL.....	2,752	2,743	2,856	2,694	2,749	2,754	2,763

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To assist the Parliament of Western Australia to be confident that the public sector of the State is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.

SIGNIFICANT ISSUES AND TRENDS

- The time taken to finalise investigations of complaints continues to be a significant issue. The average time taken to finalise complaints is expected to increase in the coming year.
- Identified need to encourage public sector agencies to develop effective internal complaint handling systems and to assist the implementation of such systems.
- The proposed Royal Commission into policing matters is expected to require a commitment of resources that would otherwise be devoted to complaint handling.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	4	13	11	15
Priority and Assurance Dividend.....	(138)	(172)	(176)	(176)
Travel, advertising and consultancy savings.....	(2)	(3)	(2)	(3)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Police Service and Railway Special							
Constables	1,375	1,449	1,406	1,271			
Output 2:							
Other Public Sector Organisations.....							
	1,383	1,292	1,367	1,397			
Output 3:							
Telecommunications Interception Audit.....							
	49	52	39	41			
Total Cost of Outputs.....	2,807	2,793	2,812	2,709	2,739	2,791	2,838
<i>Less Operating revenues.....</i>	<i>59</i>	<i>100</i>	<i>76</i>	<i>65</i>	<i>70</i>	<i>75</i>	<i>75</i>
Net Cost of Outputs.....	2,748	2,693	2,736	2,644	2,669	2,716	2,763
Adjustments ^(b)	(59)	(49)	70	(18)	(2)	(29)	(29)
Appropriations provided to purchase Outputs.....	2,689	2,644	2,806	2,626	2,667	2,687	2,734
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....							
	63	99	50	68	82	67	29
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,752	2,743	2,856	2,694	2,749	2,754	2,763

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Percentage of allegations finalised where complainants received some form of assistance.....	70	65	52	55	The basis of calculation has changed from 2000-01

- (a) More details of effectiveness indicators in annual report.

Output 1: Police Service and Railway Special Constables

Provide an effective and efficient system of investigating, and reviewing the adequacy of internal investigations of, complaints about the Police Service and railway special constables.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,375	1,449	1,406	1,271	
Less Operating Revenue ^(b)	30	52	38	32	
Net Cost of Output	1,345	1,397	1,368	1,239	
Adjustments ^(c)	(29)	(24)	35	(9)	
Appropriation for purchase of Output 1	1,316	1,373	1,403	1,230	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Allegations finalised.....	1,991	2,200	2,113	2,200	
Quality					
Matters judged by external reviewer to have been handled satisfactorily.....	na	80%	na	80%	
Timeliness					
Average time taken to finalise (days)	130	105	148	150	
Allegations finalised within 3 months	54%	55%	50%	55%	
Cost					
Average cost per allegation finalised.....	\$689	\$658	\$665	\$578	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 15 and is estimated to be 14 for the 2001-02 Budget.

Major Achievement For 2000-01

- Improved consultation arrangements between the Office and police internal investigators.

Major Initiative For 2001-02

- Continued liaison arrangements with internal investigators to further improve completion times for internal investigations.

Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Percentage of allegations finalised where the complainant received some form of assistance	79	75	60	65	The basis of calculation has changed from 2000-01

(a) More details of effectiveness indicators in annual report.

Output 2: Other Public Sector Organisations

Provide an effective and efficient system of investigating complaints about public sector organisations other than the Police Service and railway special constables.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,383	1,292	1,367	1,397	
Less Operating Revenue ^(b)	29	46	38	33	
Net Cost of Output	1,354	1,246	1,329	1,364	
Adjustments ^(c)	(30)	(24)	35	(9)	
Appropriation for purchase of Output 2	1,324	1,222	1,364	1,355	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Allegations finalised.....	1,798	1,650	1,732	1,700	
Quality					
Matters judged by external viewer to have been handled satisfactorily.....	na	80%	na	80%	
Timeliness					
Allegations finalised within 3 months	77%	70%	77%	75%	
Average time taken to finalise (days)	73	91	72	80	
Cost					
Average cost per allegation finalised.....	\$768	\$783	\$789	\$822	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 14 and is estimated to be 14 for the 2001-02 Budget.

Major Achievement For 2000-01

- Publication of a report into deaths in prisons and preparation of a Complaint Services Directory.

Major Initiative For 2001-02

- Continue emphasis on finalising aged complaints and finalising all complaints in a timely manner.

Outcome: The public sector of Western Australia is accountable for, and is improving the standard of, administrative decision-making, practices and conduct.

Key Effectiveness Indicator

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
To be developed					

Output 3: Telecommunications Interception Audit

Perform the duties of Principal Inspector and Inspectors under the Telecommunications (Interception) Western Australia Act 1996.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	49	52	39	41	
Less Operating Revenue ^(b)	-	2	-	-	
Net Cost of Output	49	50	39	41	
Adjustments ^(c)	-	(1)	-	-	
Appropriation for purchase of Output 3	49	49	39	41	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Audit reports required by legislation	1	2	1	2	Interceptions by Anti-Corruption Commission expected to commence in 2001-02
Quality					
Ombudsman satisfied with inspection reports and draft ministerial reports	100%	100%	100%	100%	
Timeliness					
Statutory time limits met	100%	100%	100%	100%	
Cost					
Total cost of function	\$49,344	\$52,000	\$39,000	\$41,000	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 1 for the 2001-02 Budget.

Major Achievement For 2000-01

- Successful implementation of inspection program and reporting to Ministers.

Major Initiative For 2001-02

- Preparation for, and implementation of, an inspection program of telecommunications interceptions by the Anti-Corruption Commission.

CAPITAL WORKS PROGRAM

The Office's Capital Works Program is primarily based on an asset replacement schedule generated from the agency's asset register, and relates to the ongoing replacement of computing and office equipment and furniture.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer Hardware and Software - 2000-01 Program	41	41	41	-
Furniture and Equipment - 2000-01 Program	12	12	12	-
Computer Hardware and Software - 1999-00 Program	55	55	17	-
Furniture and Equipment - 1999-00 Program	13	13	3	-
NEW WORKS				
Computer Hardware and Software - 2001-02 Program	50	-	-	50
	171	121	73	50

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	63	50	73	50	80	38	-
Working capital requirement							
Leave Liability	-	49	-	18	2	29	29
	63	99	73	68	82	67	29
LESS							
Internal Funds and Balances	-	-	23	-	-	-	-
Capital Contribution	63	99	50	68	82	67	29

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,950	1,935	2,032	1,909	1,917	1,951	1,995
Superannuation	208	156	211	183	186	190	194
Supplies and services	287	155	270	120	125	130	130
Accommodation	128	266	111	283	302	311	311
Capital User Charge.....	-	-	-	-	-	4	6
Depreciation	49	50	59	72	87	80	72
Consumable Supplies	56	55	75	55	55	55	55
Other expenses.....	9	176	54	87	67	70	75
TOTAL COST OF SERVICES	2,687	2,793	2,812	2,709	2,739	2,791	2,838
Revenues from ordinary activities							
User charges and fees ^(b)	54	100	54	65	70	75	75
Grants and subsidies	3	-	-	-	-	-	-
Other Revenue	2	-	22	-	-	-	-
Total Revenues from Ordinary Activities.....	59	100	76	65	70	75	75
NET COST OF SERVICES.....	2,628	2,693	2,736	2,644	2,669	2,716	2,763
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	2,436	2,537	2,541	2,626	2,667	2,687	2,734
Liabilities assumed by the Treasurer.....	208	156	211	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	2,644	2,693	2,752	2,626	2,667	2,687	2,734
CHANGE IN EQUITY RESULTING FROM OPERATIONS	16	-	16	(18)	(2)	(29)	(29)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	16	-	16	(18)	(2)	(29)	(29)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 30 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	339	234	276	275	272	246	240
Cash resources held in Trust.....	36	44	46	53	60	66	-
Receivables.....	-	-	2	2	2	2	2
Prepayments.....	2	-	-	-	-	-	-
Total current assets.....	377	278	324	330	334	314	242
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	72	159	239	311
Plant, equipment and vehicles.....	81	99	175	153	146	104	32
Total non-current assets.....	81	99	175	225	305	343	343
TOTAL ASSETS.....	458	377	499	555	639	657	585
CURRENT LIABILITIES							
Employee Entitlements.....	312	260	335	335	335	335	335
Payables.....	34	10	5	22	22	24	22
Other Liabilities.....	41	28	50	57	63	70	29
Total current liabilities.....	387	298	390	414	420	429	386
NON-CURRENT LIABILITIES							
Employee Entitlements.....	186	189	208	190	188	159	130
Total non-current liabilities.....	186	189	208	190	188	159	130
TOTAL LIABILITIES.....	573	487	598	604	608	588	516
EQUITY							
Contributed Equity.....	-	-	-	68	150	217	246
Accumulated surplus/(deficit).....	(120)	(115)	(104)	(122)	(124)	(153)	(182)
Asset revaluation reserve.....	5	5	5	5	5	5	5
Total equity.....	(115)	(110)	(99)	(49)	31	69	69
TOTAL LIABILITIES AND EQUITY.....	458	377	499	555	639	657	585

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	2,373	2,487	2,491	2,554	2,580	2,607	2,662
Capital Contribution	63	50	50	68	82	67	29
Net cash provided by government	2,436	2,537	2,541	2,622	2,662	2,674	2,691
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(1,881)	(1,974)	(2,037)	(1,855)	(1,837)	(1,879)	(1,965)
Superannuation payments.....	-	-	-	(183)	(186)	(190)	(194)
Supplies and services.....	(288)	-	(299)	(155)	(171)	(170)	(170)
Accommodation	(118)	-	(110)	(283)	(302)	(311)	(311)
Capital User Charge Payment.....	-	-	-	-	-	(4)	(6)
Goods and Services Tax	-	(56)	(57)	(56)	(56)	(56)	(56)
Other payments.....	(9)	(523)	-	(113)	(112)	(118)	(123)
Receipts							
User charges and fees	-	10	21	6	6	6	6
Goods and Services Tax	-	56	56	56	56	56	56
Grants and subsidies	3	-	-	-	-	-	-
Other receipts	2	-	-	17	24	10	-
Net cash from operating activities	(2,291)	(2,487)	(2,426)	(2,566)	(2,578)	(2,656)	(2,763)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(48)	(50)	(168)	(50)	(80)	(38)	-
Net cash from investing activities	(48)	(50)	(168)	(50)	(80)	(38)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	97	-	(53)	6	4	(20)	(72)
Cash assets at the beginning of the reporting period	278	278	375	322	328	332	312
Cash assets at the end of the reporting period	375	278	322	328	332	312	240

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,736	2,644	2,669	2,716	2,763
Adjustment for non-cash items:					
Depreciation	(59)	(72)	(87)	(80)	(72)
Superannuation	(211)	-	-	-	-
(Increase)/decrease in salaries and related costs	(45)	18	2	29	29
Increase/(decrease) in accounts receivable	2	-	-	-	-
(Increase)/decrease in accounts payable	29	(17)	-	(2)	2
Increase/(decrease) in prepayments	(2)	-	-	-	-
Increase/(decrease) in other liabilities	(9)	(7)	(6)	(7)	70
Other accrued expenditure	(15)	-	-	-	(29)
Net Cash from Operating Activities	2,426	2,566	2,578	2,656	2,763

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Agency:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Indian Ocean Territories Program	5	10	8	6
GST Input Credits	-	56	56	56
Other Receipts	-	-	13	17
TOTAL	5	66	77	79

The moneys received and retained are to be applied to the Agencies outputs as specified in the Budget Statements.

Part 2

Premier; Minister for Public Sector Management; Federal Affairs; Science; Citizenship and Multicultural Interests

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
75	Premier and Cabinet			
	– Purchase of Outputs	77,121	84,690	75,638
	– Administered Grants, Subsidies and Transfer Payments	4,800	250	9,750
	– Capital Contribution	2,971	4,120	2,294
	Total	84,892	89,060	87,682
101	Anti-Corruption Commission			
	– Purchase of Outputs	10,979	11,276	11,284
	– Capital Contribution	541	400	422
	Total	11,520	11,676	11,706
110	Governor's Establishment			
	– Purchase of Outputs	2,917	2,893	3,053
	– Capital Contribution	232	232	270
	Total	3,149	3,125	3,323
118	Office of the Public Sector Standards Commissioner			
	– Purchase of Outputs	2,678	2,808	2,777
	– Capital Contribution	106	90	70
	Total	2,784	2,898	2,847
132	Salaries and Allowances Tribunal			
	– Purchase of Outputs	332	395	362
	– Capital Contribution	3	28	6
	Total	335	423	368
	GRAND TOTAL			
	– Purchase of Outputs	94,027	102,062	93,114
	– Administered Grants, Subsidies and Transfer Payments	4,800	250	9,750
	– Capital Contribution	3,853	4,870	3,062
	Total	102,680	107,182	105,926

PREMIER AND CABINET

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 3

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) ^(b) \$'000	2000-01 Budget ^(a) ^(b) \$'000	2000-01 Estimated Actual ^(a) ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 5 Net amount appropriated to purchase outputs.....	78,883	76,621	84,190	75,138	74,206	76,631	74,017
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	500	500	500	500	500	500	500
Total appropriations provided to purchase outputs.....	79,383	77,121	84,690	75,638	74,706	77,131	74,517
ADMINISTERED							
Item 6 Amount provided for Administered Grants, Subsidies and Transfer Payments	4,500	4,800	250	9,750	10,000	-	-
CAPITAL							
Item 120 Capital Contribution.....	2,065	2,971	4,120	2,294	378	250	-
GRAND TOTAL.....	85,948	84,892	89,060	87,682	85,084	77,381	74,517

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Includes comparable data for the Office of Citizenship and Multicultural Interests.

MISSION

To ensure the Premier's requirements and those of Cabinet are met.

SIGNIFICANT ISSUES AND TRENDS

- The Machinery of Government Taskforce recommendations are far-reaching and will affect the majority of public sector entities. The Department has a pivotal role in assisting departments and agencies to implement changes in accordance with the endorsed recommendations that will involve significant restructuring and consequent staffing reductions.
- Accountability measures including the Ministerial Code of Conduct, comprehensive Parliamentary Travel Reporting and the proposed Cabinet Decision Register support the Government's framework for enhanced Ministerial and Parliamentary accountability.
- Following the election of the Gallop Government, major policy change has taken place in the approach to the resolution of native title matters. The most significant is the pursuit of negotiated and mediated settlements rather than litigation. This change involves greater consultation with Aboriginal interests to produce more equitable outcomes, and collaboration with mining industry representatives to reduce the backlog of tenement applications subject to the *Native Title Act* processes.

- The trend towards direct funding of community organisations by the Commonwealth Government has led to expectations that State Government will match Commonwealth funding. Examples include Commonwealth Government funding under the natural heritage trust, the national action plan for salinity and water quality in Australia, the greenhouse gas abatement program and youth action pathways. This trend is likely to lead to greater demands on the State budget.
- Crime prevention through strong partnerships with the community to improve the coordination and collaboration between the community, local government, the Police Service and other government agencies to reduce the incidence of crime in the community is central to the Government's Crime Prevention Strategy.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Anti-Racism Strategy	111	270	245	265
Citizenship Community Self Evaluation Model and Benchmark Study.....	-	17	15	15
Citizenship Directory.....	100	70	70	50
Citizenship Strategy.....	20	20	20	20
Crime Prevention Office.....	125	125	125	125
Crime Prevention Projects.....	698	698	698	698
Cultural Diversity	25	35	35	35
Electorate Offices Information System.....	100	100	100	100
Ministerial Air Charter	740	740	740	740
National Harmony Day.....	50	50	50	50
Senior Executive Service (SES) reduction.....	(99)	(99)	(99)	(99)
Online WA Multicultural communities	159	134	124	124
Parity and Wages Policy Adjustments.....	128	(56)	(242)	346
Priority and Assurance Dividend savings.....	(3,276)	(3,293)	(3,297)	(3,297)
Reduction in size of the Ministry.....	(3,465)	(3,645)	(3,645)	(3,645)
Support for Cabinet Sub Committees	1,000	1,000	1,000	1,000
Travel, advertising and consultancy savings.....	(625)	(625)	(626)	(626)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) ^(b) \$'000	2000-01 Budget ^(a) ^(b) \$'000	2000-01 Estimated Actual ^(a) ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Support for the Premier as Head of Government	10,228	9,578	11,877	9,890			
Output 2:							
Management of matters of State	48,729	51,192	57,155	50,504			
Output 3:							
Support for the Premier as Minister for Public Sector Management	5,615	5,041	5,068	7,554			
Output 4:							
Management of policy.....	6,044	6,406	9,428	9,600			
Output 5:							
Parliamentary, statutory and legislative publishing services	2,933	3,208	2,836	3,300			
Output 6:							
Constitutional Centre.....	753	1,371	1,100	1,358			
Output 7:							
Multicultural Issues	4,497	2,704	4,732	2,462			

	1999-00 Actual ^{(a) (b)} \$'000	2000-01 Budget ^{(a) (b)} \$'000	2000-01 Estimated Actual ^{(a) (b)} \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Output 8:							
Native Title.....	1,032	1,359	1,482	3,066			
Total Cost of Outputs.....	79,831	80,859	93,678	87,734	80,111	83,684	80,309
<i>Less Operating revenues.....</i>	<i>6,252</i>	<i>4,381</i>	<i>9,806</i>	<i>4,641</i>	<i>5,004</i>	<i>4,967</i>	<i>4,940</i>
Net Cost of Outputs.....	73,579	76,478	83,872	83,093	75,107	78,717	75,369
Adjustments ^(c)	5,804	643	818	(7,455)	(401)	(1,586)	(852)
Appropriations provided to purchase Outputs.....	79,383	77,121	84,690	75,638	74,706	77,131	74,517
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	4,500	4,800	250	9,750	10,000	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(d).....	2,065	2,971	4,120	2,294	378	250	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	85,948	84,892	89,060	87,682	85,084	77,381	74,517

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Includes comparative data for the Office of Citizenship and Multicultural Interests.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (d) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The Premier's requirements and those of Cabinet are met.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target
Satisfaction survey (quality and timeliness combined) of Premier's Office and 13 Ministerial Offices				
Well above expectations.....	17%	29%	7%	7%
Above expectations.....	41%	42%	14%	21%
Met expectations.....	35%	29%	54%	58%
Below expectations.....	7%	0%	4%	0%
Did not respond	na	na	21%	14%

- (a) More details of the effectiveness indicator are provided in the Department's annual report.

Output 1: Support for the Premier as Head of Government

The Department provides administrative support and advice responsive to the Premier's requirements as Head of Government. This output also includes the promotion of Western Australia's interests overseas and communicating Government policies and activities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	10,228	9,578	11,877	9,890	
Less Operating Revenue ^(c)	459	120	391	55	
Net Cost of Output	9,769	9,458	11,486	9,835	
Adjustments ^(d)	1,888	543	263	(422)	
Appropriation for purchase of Output 1	11,657	10,001	11,749	9,413	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Overseas agencies supported	4	4	4	4	
Office supported	1	1	1	1	
Media and communication clients serviced	17	17	16	14	Reduction in the size of the Gallop Government Ministry
Graffiti removals initiated by Task Force	19,250	15,000	18,467	-	Activity transferred to Output 4
Quality					
Premier's Office satisfaction with quality of support provided	4.0	4.0	4.0	4.0	^(b)
Client satisfaction with quality of media and communication services	3.5	4.0	3.5	3.6	^(b)
Timeliness					
Premier's Office satisfaction with timeliness of support provided	3.0	4.0	3.0	3.5	^(b)
Client satisfaction with timeliness of media and communication services	3.6	4.0	3.4	3.5	^(b)
Cost ^(c)					
Average cost per overseas agency supported	\$714,506	\$861,024	\$932,007	\$1,033,340	Significant increase projected for 2001-02 due to adverse exchange rates.
Average cost per office supported	\$3,001,248	\$3,101,215	\$3,355,858	\$3,429,547	
Average media and communication cost per client	\$165,610	\$149,156	\$202,547	\$166,249	Total expenditure reduced in accordance with Government policy.
Average cost per graffiti removal	\$34	\$33	\$42	-	Activity transferred to Output 4 effective from 1 July 2001.

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 72 and is estimated to be 60 for the 2001-02 Budget.
(b) Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" " obtained from standard survey instrument issued to the Premier's Office and 13 Ministerial Offices. As remaining transitional issues are resolved during 2001-02, it is anticipated that client satisfaction levels will rise.
(c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge. Severance costs associated with staff turnover following the State General Election have been excluded from relevant cost measures for this output.

Major Achievements For 2000-01

- The North Asia Office fostered agreements between North West Shelf gas producers and Japanese Power and Gas utilities leading to a decision to proceed with construction of the new LNG production train. The Office also coordinated support for the conduct of a large-scale gas-processing feasibility study by a Japanese Consortium led by Mitsubishi Gas Chemical.
- The North Asia Office managed a wine and food promotion in Tokyo in March 2001 that involved nine Western Australian exporters.
- The European office participated in the Offshore Northern Seas 2000 oil and gas exhibition and provided support to a Western Australian Business Mission attending the event. Western Australian resource sector investment opportunities were promoted to European business organisations. The Office continued to liaise with PGS Atlantic Power which, in association with Clough Engineering Ltd have been selected to provide operating and maintenance services for the Syntroleum GTL project.
- The European Office organised a major promotional program for the Western Australian olive oil industry to assist them to promote their products and technology in Europe. The Office made representations to the European Union that resulted in a temporary tariff reduction for the export of Western Australian prawns and also supported representation of the Western Australian wine industry at shows and exhibitions across Europe.
- Western Australia was promoted as a sound investment location for European information and technology companies. Jointly with the Department of Commerce and Trade (now Department of Industry and Technology), the European Office promoted the state and its technology industry at CeBIT 2001 in Hanover.
- The Graffiti Program coordinated expansion of volunteer graffiti reporting and removal initiatives. In consultation with other organisations, the Program implemented National Standards for Graffiti removal and established the Graffitishare network. This network is comprised of public and private sector organisations with the objective of providing a forum for the exchange of information and ideas.
- A number of major Government media campaigns were coordinated throughout the year including the Drug Free and Swan River Pollution messages and the Home Invasion campaign.

Major Initiatives For 2001-02

- The North Asia Office will provide support for high-level visits between Western Australia and Hyogo during the year of the 20th anniversary of the Sister-State agreement, and for the economically important Mitsubishi Gas Chemical feasibility study.
- The Premier will deliver the keynote address at a major investment seminar to be held in conjunction with the Offshore Europe 2001 Oil and Gas Exhibition in September 2001. The European Office will provide local support for his visit and represent Western Australia at the exhibition.
- The European Office will represent Western Australia at the Gas Commercialisation Conference in June, and promote the resource opportunities afforded by investment in Western Australia at other major conferences during the year.
- The European Office will continue to promote Western Australian primary products at events such as the Speciality and Fine Foods exhibition in September 2001, the London International Wine and Spirit Fair 2002 and Aquaculture Europe 2001.

Outcome: The Premier's requirements and those of Cabinet are met.

Output 2: Management of matters of State

The Department provides a range of services on behalf of the Premier including support for the functions of Executive Government; administration of entitlements for Members of Parliament; and support for Ministerial Offices and the Leaders of the Opposition Parties. This output also includes the corporate services function provided to the Office of the Public Sector Standards Commissioner, the Anti-Corruption Commission, the Governor's Establishment and the Parliamentary Commissioner for Administrative Investigations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	48,729	51,192	57,155	50,504	
Less Operating Revenue ^(c)	453	444	3,850	416	
Net Cost of Output	48,276	50,748	53,305	50,088	
Adjustments ^(d)	319	(241)	1,454	(4,081)	
Appropriation for purchase of Output 2	48,595	50,507	54,759	46,007	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerial Offices supported (including the Leaders of the Opposition)	17	17	16	15	Reduction in Gallop Government Ministry to 13, plus 2 Leaders of the Opposition parties.
Members of Parliament provided with entitlements	91	91	91	91	
Executive Government Services provided	292	282	245	273	Decrease in sitting days; chauffeur services and official functions and visits in Election year 2000-01.
Responses provided to the public on behalf of the Premier	24,697	24,000	17,818	15,400	Major issues that would have elicited public response did not arise in 2000-01, and are not anticipated during 2001-02.
Quality					
Ministerial Office satisfaction with quality of service provided	3.7	4.0	3.2	3.5 ^(b)	
Members of Parliament satisfaction with quality of service provided	3.5	4.0	2.9	3.0 ^(b)	
Client satisfaction with quality of Executive Government and correspondence services provided	3.8	4.0	3.3	3.5 ^(b)	
Timeliness					
Ministerial Office satisfaction with timeliness of service provided	3.7	4.0	3.1	3.5 ^(b)	
Members of Parliament satisfaction with timeliness of service provided	3.5	4.0	2.9	3.0 ^(b)	
Client satisfaction with timeliness of Executive Government and correspondence services provided	3.4	4.0	3.3	3.5 ^(b)	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost ^(c)					
Average operating cost per Ministerial Office (including the Leaders of the Opposition).....	\$1,453,955	\$1,334,528	\$1,397,667	\$1,406,409	
Average cost of administration per Ministerial Office (including the Leaders of the Opposition).....	\$165,879	\$474,065	\$273,849	\$352,141	Reflects increased air charter costs for 2001-02.
Average cost of administration per Member of Parliament.....	\$163,983	\$168,178	\$170,532	\$187,138	
Average entitlement cost per Member of Parliament.....	\$8,730	-	\$8,013	\$8,443	
Average cost per Executive Government Service.....	\$13,013	\$12,166	\$15,789	\$14,299	
Average cost per response provided to the public on behalf of the Premier.....	\$22	\$27	\$37	\$45	Reduction in projected number of responses but overheads constant.
Corporate Services provided to external agencies ^(d)	\$720,988	\$1,055,042	\$1,008,312	\$757,817	All services to Government Projects Office and WA Drug Abuse Strategy Office and some services to Treasury ceased with effect 1 July 2001.
Support provided to Inquiries and Community Service Obligations.....	\$323,559	-	\$3,844,739	\$979,590	KEMH Inquiry scheduled to conclude during 2001-02. Royal Commissions have been excluded in 2001-02 and are treated as administered funds.

- (a) The Full Time Equivalent Staffing (FTEs) allocated to this output during 2000-2001 was 435 and is estimated to be 413 for the 2001-02 Budget. These estimates include 156 FTEs allocated to the Parliamentary Electorate Offices for 2000-01 and 2001-02.
- (b) Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" obtained from standard survey instrument issued to the Premier's Office, 13 Ministerial Offices and 91 Members of Parliament. As remaining transitional issues are resolved during 2001-02, it is anticipated that client satisfaction levels will rise.
- (c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge. Severance costs associated with staff turnover following the State General Election have been excluded from relevant cost measures for this output.
- (d) The transfer of Treasury Department to Department of Treasury and Finance, Government Projects Office to Department of Housing and Works and WA Drug Abuse Strategy Office to Health Department has increased the proportion of corporate service costs allocated to outputs. As those costs are allocated on an FTE basis, a significant proportion of the additional cost has been charged to Output 2 that has approximately 55% of the Departmental FTEs.

Major Achievements For 2000-01

- The Department oversaw the Caretaker Conventions during the General Election period in January and February 2001.
- The Department arranged the constitutional formalities associated with the prorogation of the 4th Session of the 35th Parliament, the dissolution of the Legislative Assembly, the calling of the 2001 State General Election and the opening of the 1st session of the 36th Parliament.
- The first Gallop Ministry was sworn in on 16 February 2001. The Department coordinated all formalities associated with the change in government.
- In accordance with the Gallop Government's Accountability Measures, a Ministerial Code of Conduct was implemented. Responsibility for record keeping and administration of the Code was assigned to the senior public service position of Cabinet Secretary.
- The Department coordinated arrangements for the visit to Western Australia by Her Royal Highness, The Princess Royal from 6-7 July 2000.
- The Department coordinated arrangements for the swearing in of Lieutenant General John Sanderson AC to the Office of Governor of Western Australia on 18 August 2000. Events to welcome the Governor and Mrs Sanderson included a Parliamentary Reception and civic welcomes by Perth and Fremantle City Councils.

- In conjunction with the City of Perth, the Department coordinated arrangements for the State/civic welcomes for Western Australian participants in the Sydney 2000 Olympic and Paralympic Games.
- The Department coordinated arrangements for the launch of the International Year of Volunteers 2001 in Western Australia by his Excellency the Governor, at a garden party for 750 volunteers hosted by the Premier on 5 December 2000.
- Following the 2001 State General Election, the Department managed a peak workload in supporting Executive Government processes and administered entitlements for Members of Parliament.
- Web sites were established for the incoming Premier and Ministers.

Major Initiatives For 2001-02

- The Department will coordinate a prospective visit in October 2001 by His Excellency Mr Toshitami Kaihara, Governor of Hyogo Prefecture, Japan to mark the twentieth anniversary of the Sister-State relationship between Hyogo and Western Australia.
- A program of relocations and establishment of parliamentary electorate offices resulting from the 2001 State General Election will be coordinated by the Department.
- The Department will coordinate arrangements for the Premier's visits to China and the United Kingdom.

Outcome: The Premier's requirements and those of Cabinet are met.

Output 3: Support for the Premier as Minister for Public Sector Management

The Department provides advice, assistance and support to the Minister for Public Sector Management and the public sector on a range of public sector management matters, including:

- functions under the Public Sector Management Act, including as the employer of Chief Executive Officers (CEOs) and manager of the Senior Executive Service (SES);
- quality human resource management and change, including redeployment and recruitment programs;
- whole of Government reporting on public sector workforce demographics, trends and management issues; and
- support for organisational restructuring following the Machinery of Government review.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,615	5,041	5,068	7,554	
Less Operating Revenue ^(c)	1,225	680	1,306	726	
Net Cost of Output	4,390	4,361	3,762	6,828	
Adjustments ^(d)	166	(40)	847	(653)	
Appropriation for purchase of Output 3	4,556	4,321	4,609	6,175	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Senior Executive Service members managed (including CEO's)	418	420	423	380	Anticipated reduction in number of SES members in accordance with Government Policy.
Publications provided for the public sector.....	32	32	38	36	
Public Sector Management recruitment and redeployment services	1,185	1,300	1,117	1,275	} Activity transferred from Output 4 with effect from 1 July 2001.
Provision of information (hours)	-	-	-	1,150	
Policy coordination and review (hours).....	-	-	-	1,700	
Policy development (hours).....	-	-	-	1,400	
Project management (hours).....	-	-	-	7,600	
Quality					
Premier's Office satisfaction with quality of support as employer of public sector CEO's and Manager of the SES	3.0	4.0	5.0	5.0 ^(b)	
User satisfaction with quality of publications provided for the public sector	86%	80%	na	83%	No survey conducted in 2000-01
Agency satisfaction with quality of Public Sector Management recruitment and redeployment services	3.1	3.5	3.3	3.5 ^(b)	
Timeliness					
Premier's Office satisfaction with timeliness of support as employer of public sector CEO's and manager of the SES.....	3.0	4.0	5.0	5.0 ^(b)	
Publications produced within required timeframe.....	100%	100%	100%	100%	
Agency satisfaction with timeliness of Public Sector Management recruitment and redeployment services	3.2	3.5	3.3	3.5 ^(b)	
Cost ^(c)					
Average cost per Senior Executive Service member (including CEOs).....	\$4,259	\$3,861	\$3,334	\$4,240	
Average cost per publication issued for the public sector	\$49,369	\$49,590	\$40,189	\$49,598	Increase due to reduction in projected number of publications in 2001-02 while overheads remain constant.
Average cost per Public Sector Management recruitment and redeployment service	\$1,905	\$1,409	\$1,721	\$1,618	
Average cost per hour of provision of information ^(d)	-	-	-	\$65	} Activity transferred from Output 4 with effect from 1 July 2001.
Average cost per hour of policy co-ordination and review ^(d)	-	-	-	\$70	
Average cost per hour of policy development ^(d)	-	-	-	\$107	
Average cost per hour of project management ^(d)	-	-	-	\$151	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 45 and is estimated to be 50 for the 2001-02 Budget.
- (b) Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" obtained from standard survey instrument issued to the Premier's Office and 42 agency chief executives.
- (c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge. Severance costs associated with staff turnover following the State General Election have been excluded from relevant cost measures for this output.
- (d) Cost measures exclude estimated cost of copyright of \$600,000 to be administered for Government in 2001-02.

Major Achievements For 2000-01

- A Public Sector Training Package, which enables youth trainees to obtain nationally recognised qualifications, was launched and implemented.
- A framework to provide permanent status to eligible level one contract officers was developed and implemented. An extension of this framework to enable the conversion of graduate trainees to permanent status was also implemented.

- A streamlined reappointment process for Chief Executive Officers was presented to the Premier and approved by Cabinet.
- An agreement was negotiated with the Commonwealth for partial funding of indigenous trainees in the Western Australian public sector. This initiative facilitated the employment of 40 trainees in 2000-01.
- A Retirement Intentions survey of employees aged 45 years and older was conducted. Results were summarised in the 'Workforce Beyond 2000 series – Paper 2: Retirement Intentions', and will be used to develop workforce planning strategies.

Major Initiatives For 2001-02

- The Department will have a pivotal role in the implementation of Machinery of Government reform.
- A Strategic Management Council chaired by the Premier comprising the chief executive officers of the twenty three departments of State will be established. The Council will play a key role in the development and implementation of a State Strategic Plan with indicators to demonstrate progress towards agreed objectives.
- Current public sector management policies will be reviewed to ensure consistency with Government objectives
- The 2001 Premier's Awards program, which is managed and coordinated by the Department, will be expanded to include a number of new categories.
- Strategies will be developed and implemented to retain experienced mature-age workers, and increase representation of youth in the public sector.
- Systems will be developed and implemented to enable the on-line entry of trainee and entry-level applications for employment, and to simplify selection of applicants for interview.

Outcome: The Premier's requirements and those of Cabinet are met.

Output 4: Management of policy

The Department provides advice to and coordination for the Premier and Cabinet on key policy matters to ensure an effective government- wide perspective in the following areas:

- federal affairs;
- constitutional affairs;
- citizens and civic matters;
- Indian Ocean Territories;
- Cabinet Standing Committees; and
- crime prevention.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	6,044	6,406	9,428	9,600	
Less Operating Revenue ^(c)	543	242	531	493	
Net Cost of Output	5,501	6,164	8,897	9,107	
Adjustments ^(d)	2,204	241	(1,477)	(1,228)	
Appropriation for purchase of Output 4	7,705	6,405	7,420	7,879	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Provision of information (hours)	17,762	17,800	16,007	13,000	Hours reduced following transfer of Public Sector Review function to Output 3 and Native Title to Output 8.
Policy coordination and review (hours)	20,964	21,000	20,707	19,000	
Policy development (hours)	14,564	14,600	17,478	11,000	
Project management (hours)	13,378	13,400	13,847	6,000	
Graffiti removals initiated by Task Force	-	-	-	16,500	Activity transferred from Output 1.
Quality					
Premier's Office satisfaction with quality of services provided	3.0	4.0	5.0	5.0	^(b)
Ministerial Office satisfaction with quality of services provided	3.4	4.0	2.9	3.3	^(b)
Timeliness					
Premier's Office satisfaction with timeliness of services provided	3.0	4.0	4.0	4.0	^(b)
Ministerial Office satisfaction with timeliness of services provided	3.4	4.0	2.6	3.3	^(b)
Cost ^(c)					
Average cost per hour of provision of information	\$80	\$117	\$61	\$90	^(d)
Average cost per hour of policy coordination and review	\$68	\$120	\$87	\$149	^(d)
Average cost per hour of policy development .	\$107	\$117	\$113	\$188	^(d)
Average cost per hour of project management	\$99	\$109	\$135	\$103	^(d)
Value of grants excluded ^(e)	\$1,327,668	-	\$3,503,670	\$2,093,000	^(e)
Average cost per graffiti removal ^(f)	-	-	-	\$50	Number of graffiti removals projected to decrease by 10% in 2001-02 but overheads constant.

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 50 and is estimated to be 60 for the 2001-02 Budget.
- (b) Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" obtained from standard survey instrument issued to the Premier's Office and 13 Ministerial Offices. As remaining transitional issues are resolved during 2001-02, it is anticipated that client satisfaction levels will rise.
- (c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge. Severance costs associated with staff turnover following the State General Election have been excluded from relevant cost measures for this output.
- (d) The basis of FTE allocation to each of these measures changed significantly following the second 2000-01 sample recording period in May-June 2001 due to the new directions, activities and responsibilities assumed by the Policy Office following the change in government. As a result, comparisons with prior periods may be unreliable.
- (e) Value of grants of \$2,093,000 to be administered by this output during 2001-02 comprises:
- Citizenship grants \$228,000
 - Crime Prevention grants \$1,835,000
 - Grants to government agencies \$30,000
- (f) For prior period comparisons, see Output 1. Estimated actual for 2000-01 is \$42 per removal.

Major Achievements For 2000-01

- The Department facilitated and assisted with funding for the construction of the Australian Prospectors and Miners Hall of Fame.
- The Department coordinated and prepared briefings for the Premier covering issues of national significance discussed at Leaders' Forums and the Council of Australian Governments. One such issue was the Western Australian Government position on gambling
- The Department negotiated with the Commonwealth Government for the expanded Defence Training Area at Lancelin and decommissioning of naval vessels for recreational and commercial use.
- The Department provided advice to the Premier on Western Australia's capability to undertake the refits and maintenance of the six Collins Class submarines home ported at HMAS STIRLING in Rockingham.

- The Department played a role in the development of the National Gene Technology Regulatory Scheme which came into effect in June 2001. The scheme regulates the use and potential release of genetically modified organisms into the environment and enables Western Australia to enact its own complementary legislation.
- The Department managed the Indian Ocean Territories Program through the development, monitoring, coordination and review of services that are provided by Western Australian Government agencies to the Commonwealth Indian Ocean Territories of Christmas and the Cocos (Keeling) Islands.
- Support was provided for the Cabinet Standing Committees formed in February 2001. Standing Committees have been established to address key priorities including the development of policy to achieve social, environmental, economic and regional objectives. The Cabinet Standing Committee on Regional Policy, chaired by the Premier was established.
- The Department took a lead role in the implementation of a collaborative case management pilot project, Strong Families, in the Albany and Midland Districts.
- Support was provided to the SAFER WA Council that is the Government's peak law and order advisory body. As part of its program of regional visits the SAFER WA Council held meetings in Geraldton, Northam and Albany.
- Major achievements in Native Title that were undertaken as part of this output are reported as part of Output 8.

Major Initiatives For 2001-02

- The Department will provide briefings to the Premier to assist in ensuring that Western Australian marine industrial capability is recognised by the Commonwealth as well as internationally.
- Briefings will be provided for the Premier on issues of national significance to be discussed at Leaders' Forums and the Council of Australian Governments meetings.
- A strategic framework to monitor and improve Commonwealth Special Purpose Payments (SPPs) to Western Australia will be developed and implemented in conjunction with Treasury.
- An Office of Crime Prevention and the Department will support a review of crime prevention activities across the state, and the development of a state crime prevention strategy.
- Indicators will be developed to assist in measuring the effectiveness of public policy objectives and strategies.
- A policy will be prepared on the use of private-public partnerships as a financing mechanism for the establishment of social infrastructure.
- A Citizens and Civics unit will be created to develop citizens and civic policy, strategy and initiatives.
- In recognition of the importance of Regional Policy matters, all Cabinet submissions will be required to include a Regional Impact Analysis and a Budget Regional Impact Statement.

Outcome: The Premier's requirements and those of Cabinet are met.**Output 5: Parliamentary, statutory and legislative publishing services**

Through the State Law Publisher, the Department provides a secure, confidential and time critical publishing service to meet the needs of Parliament and Government.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,933	3,208	2,836	3,300	
Less Operating Revenue ^(c)	3,489	2,749	2,847	2,811	
Net Cost of Output	(556)	459	(11)	489	
Adjustments ^(d)	769	(145)	269	(474)	
Appropriation for purchase of Output 5	213	314	258	15	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Printing images produced	13,879,025	11,500,000	12,147,319	12,500,000	Approval obtained for State Law Publisher to seek additional work.
Publications sold	467,802	500,000	407,335	400,000	Number of publications sold continues to decline with rise in electronic publishing.
Quality					
Client satisfaction with quality of service provided	96%	92%	92%	92%	^(b)
Timeliness					
Parliamentary documents produced on time	99.6%	100%	99.7%	100%	
Cost ^(c)					
Average cost per printing image produced	\$0.11	\$0.19	\$0.12	\$0.15	^(b)
Average cost per publication sold	\$2.98	\$1.94	\$3.32	\$3.69	Increase in cost related to declining number of hard copy publications sold.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 29 and is estimated to be 29 for the 2001-02 Budget.

(b) Client satisfaction measure obtained from independent survey of State Law Publisher clients.

(c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge.

(d) State Law Publisher installed new equipment in 2000-01. User charges for that equipment have contributed to the projected increase in cost in 2001-02.

Major Achievements For 2000-01

- The legislation reprints program conducted in conjunction with the Parliamentary Counsel's Office resulted in 129 titles of legislation being consolidated and reprinted during the past financial year. This project, designed to provide more user-friendly, affordable and standardised legislation will continue until all Western Australian legislation titles have been through the reprint process.
- An on-line retailing facility was made available for clients wishing to purchase electronic copies of legislation via the Internet. The CAMS Salesnet facilities are utilised to process the financial transactions for these sales in a secure environment.

Major Initiatives For 2001-02

- In conjunction with the Parliamentary Counsel's Office, the accelerated reprints program will be maintained. This program will provide more user-friendly and affordable copies of legislation for clients while standardising the format of all Western Australian legislation.
- A project will be undertaken jointly with the Parliament to enable the electronic lodgment and dissemination via the Internet of all papers tabled in the Parliament.

Outcome: The Premier's requirements and those of Cabinet are met.

Output 6: Constitutional Centre

The Government is committed to helping educate the community on the Western Australian and Commonwealth Constitutions and the Federal system of government through the provision of exhibitions and programs at the Constitutional Centre.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	753	1,371	1,100	1,358	
Less Operating Revenue ^(c)	38	50	85	25	
Net Cost of Output	715	1,321	1,015	1,333	
Adjustments ^(d)	606	55	305	(292)	
Appropriation for purchase of Output 6	1,321	1,376	1,320	1,041	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Customers of the Constitutional Centre.....	25,054	40,000	53,021	55,000	
Quality					
Customer satisfaction with the Constitutional Centre programs	na	90%	4.6	4.6 ^(b)	
Timeliness					
Customer satisfaction with timeliness of services provided	na	85%	4.6	4.6 ^(b)	
Cost ^(c)					
Average cost per customer of the Constitutional Centre	\$30	\$34	\$21	\$25	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 6 for the 2001-02 Budget.

(b) New survey instrument adopted during 2000-01 consistent with other departmental forms. Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" obtained from survey forms made available to all visitors to the Centre.

(c) All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, and allocation of Capital User Charge. Severance costs associated with staff turnover following the State General Election have been excluded from relevant cost measures for this output.

Major Achievements For 2000-01

- Participation in Constitutional Centre programs was doubled compared with the previous year.
- The annual Schools Constitutional Convention was conducted and new educational programs relating to Constitutional matters were developed for primary and secondary students.
- New travelling versions of all Constitutional Centre exhibitions were developed for use in outreach programs in metropolitan and country centres.

Major Initiative For 2001-02

- An outreach program for regional and remote areas will be established. The program will employ travelling exhibitions, Internet programs, and the extension to regional areas of the Schools Constitutional Convention.
- New interactive programs will be planned and installed in the Western Australian Constitution Room.
- In conjunction with Celebrate WA, the Western Australian History Foundation and the Historical Society, an event to celebrate Proclamation Day will be developed and conducted.

Outcome: The Premier's requirements and those of Cabinet are met.

Key Effectiveness Indicators ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target
Premier's satisfaction with support provided (annual survey)	6.2	na	6.0	6.0
Satisfied	100%	100%	100%	100%

(a) More details of the effectiveness indicator are provided in OCMI's annual report.

Output 7: Multicultural Issues

The Department provides services to Government and the community to enhance participation of all citizens in community activities and the democratic process through:

- development, coordination and implementation of multicultural policies;
- provision of information to community organisations;
- support for participation in community events and promotional programs; and
- fostering enhanced community relations and awareness of economic and social benefits of cultural diversity.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	4,497	2,704	4,732	2,462	
Less Operating Revenue ^(c)	45	86	787	90	
Net Cost of Output	4,452	2,618	3,945	2,372	
Adjustments ^(d)	(424)	354	(1,226)	(33)	
Appropriation for purchase of Output 7	4,028	2,972	2,719	2,339	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Routine policy advice	833	830	808	700	} Citizenship function transferred to output 4.
Strategic policy advice	-	23	28	18	
Publications issued	21	20	27	15	
Promotional programs and major events coordinated	19	20	28	14	
Grants administered.....	95	90	134	98	Centenary of Federation function transferred to CAMS in 2000-01.
Quality					
Premier's satisfaction with policy advice (strategic and routine).....	6.2	6	6	6	
Stakeholder satisfaction with advice.....	-	6	96%	75% ^(b)	
Stakeholder satisfaction with publications issued.....	5	70%	94%	75% ^(b)	
Stakeholder satisfaction with promotional programs and major events	-	70%	94%	75% ^(b)	
Stakeholder satisfaction with grants administration	-	70%	100%	75% ^(b)	
Timeliness					
Policy advice provided by required date.....	-	96%	96%	96%	
Publications issued within agreed timeframes .	-	90%	90%	90%	
Promotional programs and major events coordinated within agreed timeframes	-	90%	90%	90%	
Grants administered within agreed timeframes	-	100%	100%	100%	
Cost ^(c)					
Cost per unit of routine policy advice.....	\$591	\$325	\$387	\$690	
Cost per unit of strategic policy advice.....	\$2,219	\$19,500	\$17,285	\$18,484	
Average cost per consultative hour.....	\$167	-	-	-	Measure deleted – number of measures reduced in 2000-01
Average cost of publications	\$28,510	\$16,500	\$13,245	\$22,983	
Average cost of promotional programs and major events	\$44,580	\$30,000	\$49,488	\$43,092	
Average cost of administration per grant/sponsorship administered ^(e)	\$1,250	(inc grants) \$11,722	\$1,863	\$2,454	
Value of grants administered ^(e)	\$2,356,059	-	\$1,420,780	\$458,000 ^{(d) (f)}	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 20 and is estimated to be 19 for the 2001-02 Budget.
- (b) Satisfaction measures provided by independent survey. The majority of measures reported are percentage-based with exception of the Premier's satisfaction measure that is obtained by way of a standard survey instrument (values range from 1-7, ie "very dissatisfied" to "very satisfied").
- (c) Cost measures have been derived from data supplied using the Department's standard approach to performance indicators that may not be consistent with the methodology used by OCMI in past years. Effective 1/7/2001, the citizenship functions previously undertaken by OCMI were transferred to output 4 increasing the value of overhead cost allocated to the remaining activities. Therefore, cost estimates for 2001-02 may not be consistent with those for prior periods. All cost measures have increased in 2001-02 due to the inclusion of superannuation on-cost in leave liability, the allocation of Capital User Charge and the cost of corporate services previously provided by CAMS free of charge.
- (d) Total value of grants/sponsorships administered in 2000-01 was \$1,420,780
- Multicultural grants/sponsorships \$779,578
 - Centenary of Federation grants \$641,202
- (e) Centenary of Federation transferred to CAMS in December 2000. \$523,236 in grant funds and contingency expenses excluded from this Output measure.
- (f) Total value of grants/sponsorships administered 2001-02 reduced substantially due to transfer of Centenary of Federation to CAMS (now Department of Industry and Technology) in December 2000, and citizenship functions to Output 4 effective 1 July 2001.

Major Achievements For 2000-01

- The development of a citizenship policy was continued through extensive community consultation. A series of recommendations entitled 'Citizenship Building a Shared Future - The Way Forward' was published in October 2000. A summary of recommendations and projects outlined in this policy document were initiated and developed.
- Substantial research, scoping and community consultation was undertaken to progress anti-racism strategies for Western Australia.
- The Online WA Multicultural Communities project was supported and promoted, and the number of sites available for community use increased from 50 to 400.

- Several major State and National events for the Centenary of Federation were planned and coordinated and grant funds administered prior to the transfer of the function to CAMS in December 2000. These events included the Western Australian float for the New Year's Day parade in Sydney, the Youth Envoys Project and the east-west rail link commemorative journey "Tracks to Federation".
- A position paper on immigration was developed and submitted to Cabinet for consideration.

Major Initiatives For 2001-02

- An anti-racism strategy will be developed and anti-racism activities including the National Harmony Day, publications, workshops and seminars will be conducted.
- Support to the community and government agencies will continue to be provided through projects such as Online WA Multicultural Communities, updating and promoting the Cultural Diversity Information Kit, publication and promotion of the Harmony Newsletter and the continued promotion of the Language Services Policy.

Output 8: Native Title

- The Department provides services to the Minister and Cabinet on Native Title matters including:
 - preparation of policy advice;
 - coordination of negotiations on native title claims; and
 - coordination of Government's handling of projects and initiatives affected by the Native Title Act.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,032	1,359	1,482	3,066	
Less Operating Revenue ^(c)	-	10	9	25	
Net Cost of Output	1,032	1,349	1,473	3,041	
Adjustments ^(d)	276	(124)	383	(272)	
Appropriation for purchase of Output 8	1,308	1,225	1,856	2,769	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Provision of information (hours)	-	-	-	2,600 ^(b)	
Policy coordination and review (hours)	-	-	-	1,900 ^(b)	
Policy development (hours)	-	-	-	1,900 ^(b)	
Project management (hours)	-	-	-	4,000 ^(b)	
Quality					
Premier's Office satisfaction with quality of services provided	-	-	-	3.5 ^{(b)(d)}	
Timeliness					
Premier's Office satisfaction with timeliness of services provided	-	-	-	3.5 ^{(b)(d)}	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost^(c)					
Average cost per hour of provision of information				\$122 ^(b)	
Average cost per hour of policy coordination and review				\$126 ^(b)	
Average cost per hour of policy development .				\$120 ^(b)	
Average cost per hour of project management				\$120 ^(b)	
Value of grants excluded				\$1,802,000	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 0 and is estimated to be 10 for the 2001-02 Budget.
- (b) As this new output was established with effect 1 July 2001, there are no comparative results available for 1999-2000 or 2000-01. The existing Output 4 indicators have been adopted as an interim measure.
- (c) Cost measures in 2001-02 include superannuation on-cost as part of leave liability, and allocation of Capital User Charge.
- (d) Value point along a continuum that ranges from 1 that indicates "well below expectations" to 5 that indicates "well above expectations" obtained from a standard survey instrument issued at the Premier's Office.

Major Achievements For 2000-01

- The Yamatji Cooperative Planning Agreement was developed to jointly plan for settlement of native title claims in the Murchison – Gascoyne region.
- The determinations of the Nganawongka Wadjari & Ngarla and Spinifex native title claims were coordinated.
- A technical taskforce was established to examine options for reducing the backlog of mineral tenement and land title applications; and a review team was established to review the State Government Guidelines for the negotiation and determination of native title claims.

Major Initiatives For 2001-02

- The Department will develop and apply new principles for settlement of native title claims that focus on mediation rather than litigation.
- The Government will negotiate determinations of native title.
- The Department will, in conjunction with key stakeholders (including Native Title Representative bodies and the Federal Court), undertake a review to determine:
 - the progress/status of claims;
 - the major issues involved in each claim; and
 - the prospects for mediation.

The outcome of this review and the application of new principles for settlement of native title claims that focus on mediation rather than litigation will be significant factors in delivering successful Native Title outcomes.

CAPITAL WORKS PROGRAM

Capital expenditure for the Department mainly relates to its asset replacement program and the fitout costs associated with Parliamentary electorate offices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Asset Replacement / Upgrade -				
Cabinet Services Refurbishment	800	113	-	-
Electorate Offices Equipment Upgrade -				
1999-00 Program	200	157	143	43
Partitioning and Accommodation -				
1998-99 Program	162	72	1	90
1999-00 Program	200	-	-	200
Native Title Agreements - Infrastructure -				
1999-2003 Program	3,820	368	354	1,802
COMPLETED WORKS				
Asset Replacement / Upgrade -				
Computer Hardware and Software -				
1999-00 Program	200	200	48	-
2000-01 Program	500	500	500	-
2000-01 (OMI)	12	12	12	-
Office Equipment Upgrade (OMI)	11	11	11	-
Asset Management -				
Barrack Square-				
Barrack Square Redevelopment	20,081	20,081	14,094	-
Capital City Development -				
Refurbishment and Documentation	7,910	7,910	320	-
Special Projects Funding	5,536	5,536	116	-
Streetscape Projects	6,668	6,668	147	-
NEW WORKS				
Asset Replacement / Upgrade -				
Partitioning and Accommodation -				
2000-01 Program	250	-	-	250
2001-02 Program	250	-	-	250
Computer Hardware and Software -				
2001-02 Program	586	-	-	569
Electorate Offices Equipment Upgrade -				
2000-01 Program	200	-	-	200
2001-02 Program	200	-	-	200
2001-02 Program (Additional)	800	-	-	600
Office Equipment and Furniture	45	-	-	15
Electorate Office Fitouts	1,000	-	-	800
	49,431	41,628	15,746	5,019

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	7,484	6,763	15,746	5,019	3,769	4,065	-
Working capital requirement							
Leave Liability	-	-	1,329	-	-	-	-
	7,484	6,763	17,075	5,019	3,769	4,065	-
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	1,150	1,650	2,350	-
Funding included in administered appropriations	4,500	-	-	-	-	-	-
Holding Account ^(c)	-	-	-	-	982	1,465	-
Internal Funds and Balances	919	3,792	12,955	1,575	759	-	-
Capital Contribution	2,065	2,971	4,120	2,294	378	250	-

- (a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
(b) Capital works expensed through the Statement of Financial Performance.
(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	40,942	40,467	46,833	40,885	39,430	40,417	38,624
Superannuation	3,864	4,143	3,875	3,710	3,770	3,844	3,829
Grants, subsidies and transfer payments ^(b)	5,273	3,554	6,192	5,046	4,813	5,513	3,165
Supplies and services	15,819	18,302	21,913	17,330	11,549	13,019	13,200
Accommodation	9,319	8,950	9,853	8,624	8,661	9,088	9,537
Capital User Charge	-	-	-	540	417	445	466
Depreciation	1,959	2,460	2,120	2,804	2,560	2,498	2,581
Advertising and promotion	22	-	40	30	219	169	216
Consumable Supplies	3,314	2,983	3,271	8,765	8,692	8,691	8,691
Net loss on disposal of non-current assets	-	-	47	-	-	-	-
Other expenses	-	-	-	-	-	-	-
TOTAL COST OF SERVICES	80,512	80,859	94,144	87,734	80,111	83,684	80,309
Revenues from ordinary activities							
User charges and fees ^(c)	763	671	5,226	4,112	4,481	4,434	4,417
Grants and subsidies	-	-	658	-	-	-	-
Other Revenue	5,489	3,710	3,922	529	523	533	523
Total Revenues from Ordinary Activities	6,252	4,381	9,806	4,641	5,004	4,967	4,940
NET COST OF SERVICES	74,260	76,478	84,338	83,093	75,107	78,717	75,369
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	75,157	72,581	82,551	75,638	74,706	77,131	74,517
Liabilities assumed by the Treasurer	3,864	4,143	3,875	1,016	1,033	1,054	1,050
TOTAL REVENUES FROM GOVERNMENT	79,021	76,724	86,426	76,654	75,739	78,185	75,567
Change in Equity arising from transfer of assets/liabilities	(2,057)	-	(14,617)	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	2,704	246	(12,529)	(6,439)	632	(532)	198
Abnormal items	(31)	-	-	-	-	-	-
Extraordinary items	1	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	2,674	246	(12,529)	(6,439)	632	(532)	198

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 222 and 234 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	24,962	4,663	8,813	2,103	1,806	1,092	1,147
Cash resources held in Trust.....	798	1,018	935	1,066	1,198	1,330	31
Receivables.....	515	280	1,016	646	596	612	587
Inventories.....	191	254	191	191	191	191	191
Amounts receivable for outputs ^(a)	-	-	-	982	1,465	-	-
Prepayments.....	673	594	2,235	548	568	553	561
Total current assets.....	27,139	6,809	13,190	5,536	5,824	3,778	2,517
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	4,016	5,550	8,860	10,764
Land and Buildings.....	-	17,986	-	-	-	-	-
Plant, equipment and vehicles.....	2,967	3,437	3,094	4,112	3,757	3,644	2,191
Other non-current assets.....	1,375	1,575	935	1,667	1,773	1,397	564
Total non-current assets.....	4,342	22,998	4,029	9,795	11,030	13,901	13,519
TOTAL ASSETS.....	31,481	29,807	17,219	15,331	16,854	17,679	16,036
CURRENT LIABILITIES							
Provision for employee entitlements.....	6,405	6,700	5,540	7,050	7,148	7,596	6,995
Payables.....	1,181	905	816	865	890	875	882
Interest-bearing liabilities (borrowings).....	-	55	58	58	58	58	58
Other Liabilities.....	858	910	761	835	965	1,225	55
Total current liabilities.....	8,444	8,570	7,175	8,808	9,061	9,754	7,990
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,787	1,935	1,323	1,947	2,207	2,621	2,544
Total non-current liabilities.....	1,787	1,935	1,323	1,947	2,207	2,621	2,544
TOTAL LIABILITIES.....	10,231	10,505	8,498	10,755	11,268	12,375	10,534
EQUITY							
Contributed Equity.....	-	-	-	2,294	2,672	2,922	2,922
Accumulated surplus/(deficit).....	20,382	18,434	7,853	1,414	2,046	1,514	1,712
Asset revaluation reserve.....	868	868	868	868	868	868	868
Total equity.....	21,250	19,302	8,721	4,576	5,586	5,304	5,502
TOTAL LIABILITIES AND EQUITY.....	31,481	29,807	17,219	15,331	16,854	17,679	16,036

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output appropriation.....	75,142	69,610	79,760	70,640	71,757	73,771	72,614
Capital Contribution	15	2,971	2,791	2,294	378	250	-
Holding Account	-	-	-	-	982	1,465	-
Net cash provided by government	75,157	72,581	82,551	72,934	73,117	75,486	72,614
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(40,589)	(40,364)	(48,200)	(38,678)	(38,942)	(39,294)	(40,472)
Superannuation payments	-	-	-	(2,694)	(2,737)	(2,790)	(2,779)
Grants, subsidies and transfer payments	(5,237)	(600)	(6,192)	(5,046)	(4,813)	(5,513)	(3,165)
Supplies and services.....	(18,253)	(19,704)	(26,297)	(24,076)	(19,582)	(21,063)	(21,242)
Accommodation	(9,572)	(8,950)	(9,964)	(8,254)	(8,661)	(9,088)	(9,537)
Administration.....	(27)	(875)	(40)	(30)	(219)	(169)	(216)
Equipment repairs and maintenance	(56)	-	(6)	(4)	(4)	(4)	(4)
Capital User Charge.....	-	-	-	(540)	(417)	(445)	(466)
Goods and Services Tax	-	(2,645)	(5,668)	(5,418)	(4,688)	(4,922)	(4,589)
Other payments.....	(1,534)	-	-	-	-	-	-
Receipts							
User charges and fees	22	-	4,240	3,715	3,827	3,795	3,768
Goods and Services Tax	-	2,645	5,238	5,472	4,743	4,902	4,616
Grants and subsidies	-	-	658	-	-	-	-
Other receipts	5,478	3,680	4,127	592	523	533	523
Net cash from operating activities	(69,768)	(66,813)	(82,104)	(74,961)	(70,970)	(74,058)	(73,563)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,557)	(8,455)	(1,842)	(4,552)	(2,312)	(2,010)	(295)
Other investing activities - payments.....	4	-	-	-	-	-	-
Proceeds from sale of non-current assets	17	-	-	-	-	-	-
Net cash from investing activities	(2,536)	(8,455)	(1,842)	(4,552)	(2,312)	(2,010)	(295)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other proceeds from financing activities	3	-	-	-	-	-	-
Net cash from financing activities	3	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,856	(2,687)	(1,395)	(6,579)	(165)	(582)	(1,244)
Cash assets at the beginning of the reporting period	21,865	8,368	25,760	9,748	3,169	3,004	2,422
Net cash transferred to/from other agencies.....	1,039	-	(14,617)	-	-	-	-
Cash assets at the end of the reporting period	25,760	5,681	9,748	3,169	3,004	2,422	1,178

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	84,338	83,093	75,107	78,717	75,369
Adjustment for non-cash items:					
Depreciation.....	(2,120)	(2,804)	(2,560)	(2,498)	(2,581)
Superannuation	(3,875)	(1,016)	(1,033)	(1,054)	(1,050)
(Increase)/decrease in salaries and related costs.....	1,329	(2,134)	(358)	(862)	678
Increase/(decrease) in accounts receivable	501	(370)	(50)	16	(25)
(Increase)/decrease in accounts payable.....	365	(49)	(25)	15	(7)
Increase/(decrease) in prepayments.....	1,562	(1,687)	20	(15)	8
Profit/(loss) on sale of assets.....	(47)	-	-	-	-
(Increase)/decrease in other liabilities	97	(74)	(130)	(260)	1,170
Other accrued revenue.....	(46)	-	(1)	(1)	-
Other accrued expenditure	-	2	-	-	1
Net Cash from Operating Activities	82,104	74,961	70,970	74,058	73,563

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Salaries and Allowances	-	-	60	768	-	-	-
Grants, subsidies and transfer payments	-	4,800	-	-	-	-	-
Supplies and services.....	-	-	210	8,758	10,000	-	-
Accommodation	-	-	5	-	-	-	-
Depreciation	-	-	2	51	-	-	-
Consumable Supplies	-	-	46	-	-	-	-
Transfer of Assets/Liabilities.....	-	-	-	(20,084)	(100)	-	-
TOTAL ADMINISTERED EXPENSES ^(a)..	-	4,800	323	(10,507)	9,900	-	-
REVENUES							
Appropriations.....	4,500	4,800	250	9,750	10,000	-	-
Transfer of Assets/Liabilities.....	(1,490)	-	(14,094)	-	-	-	-
TOTAL ADMINISTERED REVENUES	3,010	4,800	(13,844)	9,750	10,000	-	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Multicultural Interests	1,990	417	1,055	458	460	462	464
Community Grants	391	266	548	386	315	317	317
Celebrate WA	326	326	326	188	176	172	172
Australia Day Council	40	40	40	40	40	40	40
Centenary of Federation grants.....	750	-	-	-	-	-	-
Australian Prospectors' and Miners Hall of Fame	495	2,005	2,500	-	-	-	-
Graffiti Program - Grants	154	-	116	87	87	87	87
Safer WA Program - grants	764	500	797	-	-	-	-
Aboriginal Employment - Training grants.....	330	-	250	250	250	250	250
Native Title Agreements.....	33	-	560	1,802	1,650	2,350	-
Crime Prevention.....	-	-	-	1,835	1,835	1,835	1,835
TOTAL	5,273	3,554	6,192	5,046	4,813	5,513	3,165

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Royal Commission into Finance Broking Industry.....	-	-	250	4,750	-	-	-
Royal Commission Police Services	-	-	-	5,000	10,000	-	-
TOTAL	-	-	250	9,750	10,000	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Royal Commission into Finance Broking	-	-	250	4,750	-	-	-
Royal Commission Police Services	-	-	-	5,000	10,000	-	-
TOTAL	-	-	250	9,750	10,000	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
State Law Publisher.....	2,669	2,749	2,823	2,748
Other Revenue.....	1,155	961	5,611	1,246
GST input credits	-	2,500	-	-
TOTAL.....	3,824	6,210	8,434	3,994

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

ANTI-CORRUPTION COMMISSION

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 4

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 7 Net amount appropriated to purchase outputs.....	10,740	10,979	11,276	11,284	11,036	11,070	10,985
Total appropriations provided to purchase outputs.....	10,740	10,979	11,276	11,284	11,036	11,070	10,985
CAPITAL							
Item 121 Capital Contribution	-	541	400	422	780	273	-
GRAND TOTAL.....	10,740	11,520	11,676	11,706	11,816	11,343	10,985

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To expose corruption by holders of Western Australian public office in order to provide the community with better public services and administration.

SIGNIFICANT ISSUES AND TRENDS

- A significant number of protracted investigations into historical matters, which have been difficult to address because of the passage of time, have now been largely concluded.
- Methods are being pursued to reduce the time taken to investigate current allegations, which continue to be complex and resource intensive.
- A pro-active investigation approach is increasingly being taken in respect of current allegations reported.
- Framework infrastructure, policy and procedures are being developed to enable the timely introduction of public hearings, as proposed by government.
- The Commission is exploring ways in which it can best support the government's commitment to conducting a Royal Commission into corruption in the Police Service.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend.....	(594)	(736)	(737)	(737)
Travel, advertising and consultancy savings.....	(35)	(35)	(35)	(35)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Assessments, investigations, reviews and audits of external investigations.....	9,697	11,834	9,676	12,211			
Total Cost of Outputs.....	9,697	11,834	9,676	12,211	12,478	12,912	13,078
<i>Less Operating revenues.....</i>	<i>326</i>	<i>580</i>	<i>481</i>	<i>437</i>	<i>370</i>	<i>340</i>	<i>292</i>
Net Cost of Outputs.....	9,371	11,254	9,195	11,774	12,108	12,572	12,786
Adjustments ^(b)	1,369	(275)	2,081	(490)	(1,072)	(1,502)	(1,801)
Appropriations provided to purchase Outputs.....	10,740	10,979	11,276	11,284	11,036	11,070	10,985
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	-	541	400	422	780	273	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	10,740	11,520	11,676	11,706	11,816	11,343	10,985

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Allegations of corruption, criminal or serious improper conduct are effectively addressed.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Conclusions drawn in investigations reports that are substantially accepted by the Commission.....	na	na	na	85%	Refinement of effectiveness indicator resulting from redevelopment of corporate plan. Previous years information not comparable with redefined indicator for 2001-02.

(a) More details of effectiveness indicators in annual report.

Output 1: Assessments, investigations, reviews and audits of external investigations.

Reports and advice are provided to individuals and/or authorities as appropriate. These relate to: assessments and investigations into allegations received, or initiated by the Commission, about corrupt, criminal or serious improper conduct by public officers; the review of investigations conducted by other organisations (to ensure effective outcomes); and the promotion of public administration policies and practices to minimise serious misconduct by public officers.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,697	11,834	9,676	12,211	Introduction of public hearings (\$767,000). Increase in Salaries and allowance for Electronic Surveillance Unit and Investigations (\$1.213 million). Increased accommodation expenses (\$420,000).
Less Operating Revenue ^(c)	326	580	481	437	
Net Cost of Output	9,371	11,254	9,195	11,774	
Adjustments ^(d)	1,369	(275)	2,081	(490)	
Appropriation for purchase of Output 1	10,740	10,979	11,276	11,284	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^{(a)(b)}

	1999-00 Actual ^(d)	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Allegations assessed	na	66	75	70	
Reviews completed.....	na	284	267	260	
Matters under investigation	na	12	17	18	
Audits completed.....	na	1	3	5	

	1999-00 Actual ^(d)	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Assessment reports accepted first time by the Commission.....	na	90%	83%	90%	2000-01 output target measures includes reports substantially accepted by the Commission
Review reports accepted first time by the Commission.....	-	90%	93%	90%	
Investigation reports accepted first time by the Commission.....	-	90%	83%	90%	
Audit reports accepted first time by the Commission.....	-	90%	100%	90%	
Timeliness					
Assessed allegations completed within the Commission's agreed timeframes.....	na	80%	80%	85%	Measures subject to review to reflect revised corporate plan.
Reviews completed within 30 days of the investigation report being received by the Commission.....	-	80%	80%	85%	
Investigations finalised within the Commission's agreed timeframe ^(c)	na	80%	80%	85%	
Audits completed within 60 days of commencement.....	-	80%	80%	80%	
Cost					
Average annual cost per allegations assessed ..	na	\$95,031	\$43,865	\$52,390	Impact of establishment of electronic surveillance capabilities
Average annual cost per reviews completed....	-	\$808	\$2,174	\$2,348	
Average annual cost per matter under investigation	-	\$443,775	\$340,368	\$439,601	Impact of establishment of electronic surveillance capabilities and public hearings
Average annual cost per audits completed.....	-	\$7,100	\$6,451	\$4,080	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 73 and is estimated to be 85 for the 2001-02 Budget.

(b) An independent measure to be developed to reflect the impact of public hearings in future budget papers.

(c) The Commission approves amendment to timeliness based on the changing status of investigations (applies to Timeliness measure "Investigations finalised within the Commission's agreed timeframe").

(d) Prior to 2000-01, the Commission was not required to prepare output measures.

Major Achievements For 2000-01

- Conclusion of a number of longstanding and far-reaching investigations, primarily involving allegations of serious misconduct by police officers.
- The continued submission of a significant number of briefs of evidence to the Director of Public Prosecutions for consideration.
- Implementation of the substantial technical, legal, policy and administrative infrastructure to enable the conduct of authorised telecommunications interception.
- Development of pro-active approaches to investigating corrupt and criminal conduct.

Major Initiatives For 2001-02

- Implementation of public hearings, in accordance with government policy.
- Implementation of telecommunications interception and related electronic surveillance activities.

- Implementation of an electronic records and document management system, as a precursor to a case management system, to ensure the integrity and enhance the management of Commission information.
- Continued preliminary consideration about means of supporting the proposed Royal Commission into corruption in the Police Service.

CAPITAL WORKS PROGRAM

The capital works program reflects continued capital expansion to conclude the establishment of a highly sophisticated electronic surveillance infrastructure. The program is also directed at enhancing security and integrity of Commission information assets. The increasing sophistication of electronic communications associated with corrupt conduct requires the Commission to have in place comparable and modern evidence detection and collection facilities. In the latter part of the program the focus shifts to asset replacement, to ensure currency.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Computer Hardware and Software - 2001-02 Program	196	-	-	196
Operational Equipment Replacement - 2001-02 Program	226	-	-	226
COMPLETED WORKS				
Computer Hardware and Software - 2000-01 Program	200	200	200	-
Operational Equipment Replacement - 2000-01 Program	200	200	200	-
	822	400	400	422

CAPITAL CONTRIBUTION

The approved 4 year funding strategy will ensure the effective delivery of Commission operations, as currently delivered. It also enables achievement of the following new initiatives, from within existing appropriations and carryover: implementation of public hearings; a records and documents management system; a case management system; and conclusion of the telecommunications interception infrastructure.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	-	400	400	422	860	592	200
Working capital requirement							
Loan repayments	-	141	-	-	-	-	-
Leave Liability	-	-	-	-	-	31	-
	-	541	400	422	860	623	200
LESS							
Holding Account ^(b)	-	-	-	-	80	350	200
Capital Contribution	-	541	400	422	780	273	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,874	6,028	4,908	5,772	5,746	5,952	6,134
Superannuation	340	380	526	643	650	650	650
Supplies and services	1,515	2,477	1,446	2,633	2,720	2,885	2,897
Accommodation	973	881	596	1,062	1,210	1,283	1,341
Capital User Charge	-	-	-	641	632	576	456
Depreciation	794	610	753	860	799	751	750
Administration	140	507	308	225	250	300	310
Consumable Supplies	277	-	199	255	265	285	290
Equipment repairs and maintenance	65	-	80	120	206	230	250
TOTAL COST OF SERVICES	8,978	10,883	8,816	12,211	12,478	12,912	13,078
Revenues from ordinary activities							
User charges and fees ^(b)	136	500	140	142	145	145	147
Interest revenue	190	80	275	270	200	170	120
Other Revenue	-	-	66	25	25	25	25
Total Revenues from Ordinary Activities	326	580	481	437	370	340	292
NET COST OF SERVICES	8,652	10,303	8,335	11,774	12,108	12,572	12,786
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	9,076	9,959	9,947	11,284	11,036	11,070	10,985
Liabilities assumed by the Treasurer	340	380	526	72	66	63	59
TOTAL REVENUES FROM GOVERNMENT	9,416	10,339	10,473	11,356	11,102	11,133	11,044
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	764	36	2,138	(418)	(1,006)	(1,439)	(1,742)
Extraordinary items	(28)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	736	36	2,138	(418)	(1,006)	(1,439)	(1,742)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 73 and 85 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	4,540	1,608	5,965	4,280	3,314	1,758	3
Cash resources held in Trust.....	96	133	195	220	220	220	-
Receivables.....	-	-	104	144	184	224	223
Amounts receivable for outputs ^(a)	-	-	-	80	350	200	200
Prepayments.....	2	60	55	45	60	60	60
Total current assets.....	4,638	1,801	6,319	4,769	4,128	2,462	486
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	949	1,402	1,953	2,503
Plant, equipment and vehicles.....	831	3,045	1,337	1,746	1,887	2,135	2,108
Other non-current assets.....	1,354	2,373	1,450	1,791	1,551	1,226	936
Total non-current assets.....	2,185	5,418	2,787	4,486	4,840	5,314	5,547
TOTAL ASSETS	6,823	7,219	9,106	9,255	8,968	7,776	6,033
CURRENT LIABILITIES							
Provision for employee entitlements.....	448	376	470	502	540	540	539
Payables.....	230	10	230	200	210	220	219
Other Liabilities.....	91	80	120	125	50	45	45
Total current liabilities.....	769	466	820	827	800	805	803
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	182	113	276	414	380	349	350
Total non-current liabilities.....	182	113	276	414	380	349	350
TOTAL LIABILITIES	951	579	1,096	1,241	1,180	1,154	1,153
EQUITY							
Contributed Equity.....	-	-	-	422	1,202	1,475	1,475
Accumulated surplus/(deficit).....	5,872	6,640	8,010	7,592	6,586	5,147	3,405
Total equity	5,872	6,640	8,010	8,014	7,788	6,622	4,880
TOTAL LIABILITIES AND EQUITY	6,823	7,219	9,106	9,255	8,968	7,776	6,033

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	9,076	9,559	9,547	10,255	10,233	10,319	10,234
Capital Contribution	-	400	400	422	780	273	-
Holding Account	-	-	-	-	80	350	200
Net cash provided by government	9,076	9,959	9,947	10,677	11,093	10,942	10,434
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(4,772)	(6,208)	(4,763)	(5,597)	(5,817)	(5,987)	(6,134)
Superannuation payments	-	-	-	(571)	(584)	(587)	(591)
Supplies and services	(1,618)	-	(1,567)	(2,766)	(2,845)	(3,015)	(3,040)
Accommodation	(874)	(860)	(596)	(1,062)	(1,210)	(1,283)	(1,341)
Administration	(66)	(2,501)	(308)	(225)	(250)	(300)	(310)
Equipment repairs and maintenance	(71)	-	(80)	(120)	(206)	(230)	(250)
Capital User Charge	-	-	-	(641)	(632)	(576)	(456)
Goods and Services Tax	-	(450)	(361)	(410)	(400)	(430)	(496)
Receipts							
Interest	198	80	275	270	200	170	120
Goods and Services Tax	-	450	265	370	360	390	497
Other receipts	-	-	66	25	25	25	25
Net cash from operating activities	(7,203)	(9,489)	(7,069)	(10,727)	(11,359)	(11,823)	(11,976)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(905)	(1,900)	(1,354)	(1,610)	(700)	(675)	(433)
Net cash from investing activities	(905)	(1,900)	(1,354)	(1,610)	(700)	(675)	(433)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	968	(1,430)	1,524	(1,660)	(966)	(1,556)	(1,975)
Cash assets at the beginning of the reporting period	3,668	3,171	4,636	6,160	4,500	3,534	1,978
Cash assets at the end of the reporting period	4,636	1,741	6,160	4,500	3,534	1,978	3

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	8,335	11,774	12,108	12,572	12,786
Adjustment for non-cash items:					
Depreciation.....	(753)	(860)	(799)	(751)	(750)
(Increase)/decrease in salaries and related costs.....	(297)	(175)	71	36	-
(Increase)/decrease in accounts payable.....	(220)	30	(10)	(10)	1
Increase/(decrease) in prepayments.....	(5)	(10)	15	-	-
Other accrued expenditure	9	(32)	(26)	(24)	(61)
Net Cash from Operating Activities	7,069	10,727	11,359	11,823	11,976

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Interest.....	190	80	275	270
GST input credits	-	450	259	370
Other	9	-	66	25
GST Receipts on sales	-	-	6	-
TOTAL	199	530	606	665

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

GOVERNOR'S ESTABLISHMENT

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 5

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 8 Net amount appropriated to purchase outputs.....	1,902	1,876	1,839	1,821	1,919	1,923	1,965
Amount Authorised by Other Statutes							
- Governor's Establishment Act 1992	926	936	936	1,091	1,113	1,150	1,150
- Salaries and Allowances Act 1975	97	105	118	141	141	141	141
Total appropriations provided to purchase outputs	2,925	2,917	2,893	3,053	3,173	3,214	3,256
CAPITAL							
Item 122 Capital Contribution	350	232	232	270	1,510	800	-
GRAND TOTAL.....	3,275	3,149	3,125	3,323	4,683	4,014	3,256

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide effective support to the Head of State and effective management of the Governor's Establishment. The objectives are to ensure the Governor's requirements as representative of the Crown are met and to support the conservation and development of the Domain as a significant heritage asset.

SIGNIFICANT ISSUES AND TRENDS

- Ongoing implementation of the gardens master plan, in accordance with the Conservation Management Plan, including renovation of the ponds (remnant of the original river foreshore), install partial reticulation system to main lawn area, restoration of the Lodge, and upgrade to service paths and garden steps for safety and security requirements (including lighting).
- Ongoing implementation of a strategic preventative maintenance plan to preserve Government House as a heritage asset.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Additional terms of appointment for the Governor.....	45	45	45	45
Visitor of the University of Western Australia	28	-	-	-

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Effective support to the Governor.....	413	929	564	834			
Output 2:							
Management of the Governor's Establishment	2,217	1,595	2,026	2,499			
Total Cost of Outputs.....	2,630	2,524	2,590	3,333	3,170	3,218	3,260
<i>Less Operating revenues.....</i>	<i>55</i>	<i>55</i>	<i>65</i>	<i>55</i>	<i>60</i>	<i>60</i>	<i>60</i>
Net Cost of Outputs.....	2,575	2,469	2,525	3,278	3,110	3,158	3,200
Adjustments ^(b)	350	448	368	(225)	63	56	56
Appropriations provided to purchase Outputs.....	2,925	2,917	2,893	3,053	3,173	3,214	3,256
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	350	232	232	270	1,510	800	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	3,275	3,149	3,125	3,323	4,683	4,014	3,256

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Support the Governor and management of the Governor's Establishment.****Output 1: Effective support to the Governor**

Support the Head of State in performing the constitutional, statutory, official, ceremonial, community and civic duties associated with the Vice Regal role.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	413	929	564	834	
<i>Less Operating Revenue ^(c).....</i>	<i>10</i>	<i>20</i>	<i>14</i>	<i>14</i>	
Net Cost of Output.....	403	909	550	820	
Adjustments ^(d)	50	200	68	(50)	
Appropriation for purchase of Output 1.....	453	1,109	618	770	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (e) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 7 and is estimated to be 7 for the 2001-02 Budget.

Major Achievements For 2000-01

- Appointment of a new Governor from 18 August 2001.
- Established a new database of patronage organisations. Organised calls on or by the Governor with patronage organisations.
- Arranged Vice Regal tours to all of the State's Regional centres. Provided support for the Governor's official visits to the regional areas.

Major Initiatives For 2001-02

- Host official functions relating to Centenary of Federation events.
- Provide official hospitality and accommodation during the first official visit to Western Australia of the new Governor-General. This is in addition to regular visits by Diplomatic, Consular and other dignitaries.

Outcome: Support the Governor and management of the Governor's Establishment.**Output 2: Management of the Governor's Establishment**

Effectively manage the financial and administrative requirements of the Establishment including capital works program, heritage building management, planning and coordinating official visits, and provision of hospitality on behalf of the State.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,217	1,595	2,026	2,499	
Less Operating Revenue ^(c)	45	35	51	41	
Net Cost of Output	2,172	1,560	1,975	2,458	
Adjustments ^(d)	300	248	300	(175)	
Appropriation for purchase of Output 2	2,472	1,808	2,275	2,283	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
 (e) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 19 and is estimated to be 19 for the 2001-02 Budget.

Major Achievements For 2000-01

- Upgrade of the garden ponds in accordance with the Gardens Master Plan. Installation of filter ponds and surrounding landscaping work.
- Completion of programmed maintenance work, including painting.
- Development and implementation of the Government House web site.

Major Initiatives For 2001-02

- Review of the Government House security and emergency detection systems and upgrade where necessary.
- Urgent restoration works for the Lodge.
- Urgent restoration works for the cellar roof and kitchen courtyard.

CAPITAL WORKS PROGRAM

The program continues restoration and refurbishment works in accordance with a conservation plan first drawn up in 1990 with works commencing in 1991.

Works in progress include the reinstatement of the ponds in the lower gardens and associated drainage works. The pond project will also incorporate an upgrade of the irrigation system for the Gardens.

New works commencing in 2001-02 consist of urgent maintenance work including the Lodge building, the cellar roof and associated repairs to walls and fences.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Government House Restoration and Refurbishment -				
Upgrade program.....	1,170	1,040	100	130
Electrical and Hot Water Systems	250	110	110	140
COMPLETED WORKS				
'The Lodge' Conservation Works.....	132	132	132	-
	1,552	1,282	342	270

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	350	232	342	270	1,510	800	-
	350	232	342	270	1,510	800	-
LESS							
Internal Funds and Balances.....	-	-	110	-	-	-	-
Capital Contribution.....	350	232	232	270	1,510	800	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,173	1,064	1,186	1,272	1,391	1,348	1,350
Superannuation	84	108	111	110	120	120	121
Cost of Goods Sold	-	-	-	32	-	-	-
Supplies and services	382	-	435	599	283	283	283
Capital User Charge	-	-	-	746	802	882	910
Depreciation	274	185	280	185	195	195	195
Administration	-	812	-	108	88	98	98
Advertising and promotion	-	-	-	10	10	11	11
Consumable Supplies	300	-	210	186	196	196	196
Equipment repairs and maintenance	392	-	-	-	-	-	-
Other expenses	-	-	135	85	85	85	96
TOTAL COST OF SERVICES	2,605	2,169	2,357	3,333	3,170	3,218	3,260
Revenues from ordinary activities							
User charges and fees ^(b)	46	35	46	35	40	40	40
Other Revenue	9	20	19	20	20	20	20
Total Revenues from Ordinary Activities	55	55	65	55	60	60	60
NET COST OF SERVICES	2,550	2,114	2,292	3,278	3,110	3,158	3,200
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	2,234	2,028	2,044	3,053	3,173	3,214	3,256
Liabilities assumed by the Treasurer	84	108	108	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	2,318	2,136	2,152	3,053	3,173	3,214	3,256
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(232)	22	(140)	(225)	63	56	56
Extraordinary items	-	-	20	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(232)	22	(120)	(225)	63	56	56

(a) The Full Time Equivalent (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 26 and 26 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	276	50	403	401	399	363	327
Cash resources held in Trust.....	24	28	30	36	42	42	42
Amounts receivable for outputs ^(a)	-	-	-	216	521	716	911
Prepayments	-	2	-	-	-	-	-
Total current assets.....	300	80	433	653	962	1,121	1,280
NON-CURRENT ASSETS							
Land and Buildings.....	7,667	7,716	8,324	8,161	9,503	10,135	9,967
Plant, equipment and vehicles.....	179	229	164	187	216	245	274
Other non-current assets	716	743	698	698	712	726	740
Total non-current assets.....	8,562	8,688	9,186	9,046	10,431	11,106	10,981
TOTAL ASSETS	8,862	8,768	9,619	9,699	11,393	12,227	12,261
CURRENT LIABILITIES							
Employee Entitlements.....	179	337	226	249	347	347	347
Payables.....	40	31	10	10	10	10	9
Other Liabilities.....	27	7	28	32	43	21	-
Total current liabilities	246	375	264	291	400	378	356
NON-CURRENT LIABILITIES							
Employee Entitlements.....	93	90	52	60	72	72	72
Total non-current liabilities	93	90	52	60	72	72	72
TOTAL LIABILITIES	339	465	316	351	472	450	428
EQUITY							
Contributed Equity	-	-	-	270	1,780	2,580	2,580
Accumulated surplus/(deficit).....	348	128	228	3	66	122	178
Asset revaluation reserve	8,175	8,175	9,075	9,075	9,075	9,075	9,075
Total equity	8,523	8,303	9,303	9,348	10,921	11,777	11,833
TOTAL LIABILITIES AND EQUITY.....	8,862	8,768	9,619	9,699	11,393	12,227	12,261

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,884	1,796	1,812	2,837	2,868	3,019	3,061
Capital Contribution	350	232	232	270	1,510	800	-
Net cash provided by government	2,234	2,028	2,044	3,107	4,378	3,819	3,061
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(1,166)	(1,029)	(1,138)	(1,237)	(1,275)	(1,375)	(1,375)
Superannuation payments	-	-	-	(110)	(120)	(120)	(121)
Supplies and services	(660)	-	(623)	(372)	(287)	(288)	(288)
Accommodation	-	-	-	(221)	-	-	-
Administration	-	(783)	(138)	(310)	(320)	(320)	(320)
Equipment repairs and maintenance	(406)	-	-	-	-	-	-
Capital User Charge Payment	-	-	-	(746)	(802)	(882)	(910)
Goods and Services Tax	-	(63)	(61)	(63)	(56)	(57)	(57)
Other payments	-	-	(20)	(82)	(10)	(20)	(33)
Receipts							
Goods and Services Tax	-	63	58	63	56	57	57
Other receipts	9	20	19	20	20	20	20
Net cash from operating activities	(2,223)	(1,792)	(1,903)	(3,058)	(2,794)	(2,985)	(3,027)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(59)	(232)	(8)	(45)	(1,580)	(870)	(70)
Net cash from investing activities	(59)	(232)	(8)	(45)	(1,580)	(870)	(70)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(48)	4	133	4	4	(36)	(36)
Cash assets at the beginning of the reporting period	348	74	300	433	437	441	405
Cash assets at the end of the reporting period	300	78	433	437	441	405	369

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,292	3,278	3,110	3,158	3,200
Adjustment for non-cash items:					
Depreciation.....	(280)	(185)	(195)	(195)	(195)
(Increase)/decrease in salaries and related costs.....	128	(35)	(121)	22	21
(Increase)/decrease in accounts payable.....	21	-	-	-	1
Increase/(decrease) in prepayments.....	(2)	-	-	-	-
Other accrued expenditure.....	(256)	-	-	-	-
Net Cash from Operating Activities	1,903	3,058	2,794	2,985	3,027

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Ballroom Hire.....	9	20	19	20
GST input credits.....	-	63	58	63
TOTAL	9	83	77	83

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE PUBLIC SECTOR STANDARDS COMMISSIONER

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 6

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 9 Net amount appropriated to purchase outputs.....	2,675	2,493	2,584	2,545	2,577	2,748	2,818
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	185	185	224	232	232	232	232
Total appropriations provided to purchase outputs.....	2,860	2,678	2,808	2,777	2,809	2,980	3,050
CAPITAL							
Item 123 Capital Contribution.....	56	106	90	70	90	519	-
GRAND TOTAL.....	2,916	2,784	2,898	2,847	2,899	3,499	3,050

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Through monitoring compliance, reporting and assisting public sector bodies enable the Commissioner to meet Parliament's need for independent and impartial opinion about merit, equity and probity in the Western Australian public sector.

SIGNIFICANT ISSUES AND TRENDS

- The implementation of the machinery of government reforms will decrease the workload in providing nominations of suitable persons for vacant chief executive officer positions.
- The revised Public Sector Standards in Human Resource Management, resulting from a comprehensive review of the Standards, will operate from 1 July 2001. These will increase the scope for chief executive officers and chief employees to develop more innovative and flexible human resource management practices.
- The introduction of the Public Sector Management (Examination and Review Procedures) Regulations 2001 place responsibility for the resolution of Breach of Standard claims with chief executive officers and chief employees. The determination of whether a Standard has been breached or not will become the responsibility of the Public Sector Standards Commissioner, rather than the independent reviewer, which is the case under the existing Public Sector Management (Review Procedures) Regulations 1995. The new Regulations operate from 1 July 2001.
- The *Equal Opportunity Act* is currently being reviewed to include sexual preference. This will require public authorities to plan and implement strategies to ensure discrimination due to sexual preference does not occur in employment in their organisation.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	2	11	23	36
Priority and Assurance Dividend.....	(154)	(193)	(192)	(192)
Travel, advertising and consultancy savings.....	(4)	(4)	(4)	(4)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Compliance monitoring and assistance.....	1,806	1,700	1,596	1,822			
<i>Output 2:</i>							
Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation	965	934	943	961			
<i>Output 3:</i>							
Independent Chief Executive Officer Selection and Reappointment Advice.....	253	251	258	275			
Total Cost of Outputs.....	3,024	2,885	2,797	3,058	2,881	3,083	3,180
<i>Less Operating revenues.....</i>	<i>164</i>	<i>207</i>	<i>111</i>	<i>100</i>	<i>101</i>	<i>102</i>	<i>103</i>
Net Cost of Outputs.....	2,860	2,678	2,686	2,958	2,780	2,981	3,077
Adjustments ^(b)	-	-	122	(181)	29	(1)	(27)
Appropriations provided to purchase Outputs.....	2,860	2,678	2,808	2,777	2,809	2,980	3,050
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	56	106	90	70	90	519	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,916	2,784	2,898	2,847	2,899	3,499	3,050

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: An informed Parliament and public sector concerning the status of merit, equity and probity.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Public sector employees satisfied about the effectiveness of the human resource management Standards	na	na	na	70%	These indicators were discontinued and replaced with those above as they reflected employee awareness of the Standards and ethical codes rather than their effectiveness to assist public sector bodies to comply with the principles of merit, equity and probity.
Public sector employees satisfied about the effectiveness of the breach of Standard Regulations	na	na	na	65%	
Public sector employees satisfied the OPSSC provides adequate guidance to assist in the development of codes of conduct.....	na	na	na	65%	
Public sector employees satisfied that the Code of Ethics provides adequate guidance in the making of ethical decisions.....	na	na	na	60%	
Public sector aware of Code of Ethics	53%	60%	60%	na	
Public sector employees aware of ethical policy legislation	69%	75%	74%	na	
Public sector employees aware of human resource management standards	79%	80%	83%	na	

(a) More details of effectiveness indicators in annual report.

Output 1: Compliance monitoring and assistance

This involves the evaluation and modification of Standards, monitoring of compliance and reporting on compliance to Parliament.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,806	1,700	1,596	1,822	
Less Operating Revenues ^(b)	56	92	40	40	
Net Cost of Output	1,750	1,608	1,556	1,782	
Adjustments ^(c)	-	-	136	(115)	
Appropriation for purchase of Output 1	1,750	1,608	1,692	1,667	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Total complaints, breaches, reviews and inquiries	2,400	2,600	2,850	2,700	
Quality					
Members of Parliament satisfied with the quality of the Commissioner's activities in monitoring standards in the public sector	83%	80%	Not Continued	na	This indicator was discontinued, as it was an unreliable measure of performance.
Chief executive officers and chief employees satisfied with the Standards and ethical codes, and with the assistance provided by the Office so they can fulfil their obligations under s.29 of the <i>Public Sector Management Act</i>	na	na	na	70%	
Timeliness					
Complaints completed within target time frame.....	90%	90%	90%	90%	
Cost					
Average cost per complaint, breach, review and inquiry.....	\$753	\$654	\$560	\$675	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 12 and is estimated to be 15 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed a major review of the human resource management standards and breach regulations. The revised format for the Standards and the new Regulations will be implemented on 1 July 2001. To support the changes, a comprehensive information and workshop program for chief executive officers, chief employees and human resource management practitioners was developed. This comprehensive Statewide program commenced in May 2001, and will continue into the 2001-02 year.
- As part of the emphasis on ethics training and awareness across the public sector, a seminar was arranged for private sector training providers. The purpose of the seminar was to inform the providers about the ethics resource material that the Office has developed since the introduction of the Western Australian Public Sector Code of Ethics in July 1996. This will provide a resource for chief executive officers and chief employees to be able to assist them to fulfil their responsibility to maintain appropriate ethics awareness programs in their organisations.
- Developed a series of publications designed to assist public sector bodies to review their codes of conduct. Further publications about implementing a code of conduct and monitoring its effectiveness will be developed during 2001-02.
- Assistance has been provided to government boards and committees to develop codes of conduct using the template code of conduct developed by the Office.

Major Initiatives For 2001-02

- Implementation of the revised Public Sector Standards in Human Resource Management and the new Public Sector Management (Examination and Review Procedures) Regulations 2001.
- Undertake a review of the Western Australian Public Sector Code of Ethics, which has operated since 1 July 1996.
- Provide further encouragement and assistance to those government boards and committees who are yet to develop codes of conduct.
- Undertake a review of the compliance audit program.

Outcome: An informed Parliament and public sector concerning the status of merit, equity and probity.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Improvement of position of women in the public sector (over 5 years).....	+4.8%	+4.8%	+5.5%	Maintain current levels	
Improvement of position of Indigenous staff in public sector (over 5 years) ^(b)	+0.2%	+0.3%	+0.1%	+0.1%	The sample size has increased from 58.7% to 90.7% giving a more accurate picture - targets have been adjusted
Improvement of position of people with disabilities in public sector (over 5 years) ^(b)	+0.2%	+0.2%	-0.6%	+0.1%	The sample size has increased from 58.7% to 90.7% giving a more accurate picture - targets have been adjusted
Improvement of position of people from culturally and linguistically diverse backgrounds in the public sector (over 5 years) ^(b)	+2.7%	+1.3%	-0.7%	+0.1%	The sample size has increased from 60.5% to 90.6% giving a more accurate picture - targets have been adjusted

(a) More details of effectiveness indicators in annual report.

(b) For 2001-02 the increase will be based on the improvement since 2000-01 due to improved sample size in that year which allowed more accurate estimates. The comparison year will remain at 2000-01 for five years when a rolling 5 year comparison will commence again.

Output 2: Equal Employment Opportunity (EEO) - Advice, Assistance and Evaluation

Assessment of public authority compliance with Part IX of the *Equal Opportunity Act* in order to achieve a more diverse workforce within all public authorities. This is achieved through the provision of advice and assistance to public authorities, evaluation of the effectiveness of EEO Management Plans, receipt of annual EEO reports from public authorities and reports and recommendations to the Minister.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	965	934	943	961	
Less Operating Revenues ^(b)	102	102	63	53	
Net Cost of Output	863	832	880	908	
Adjustments ^(c)	-	-	(17)	(55)	
Appropriation for purchase of Output 2	863	832	863	853	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Public Authorities assisted and reported on.....	272	298	300	295	
Quality					
Satisfaction of training participants	90%	75%	70%	75%	
Satisfaction of agency corporate executives with feedback provided in effectiveness review (evaluation)	75%	70%	95%	75%	
Timeliness					
Timeframes between request for assistance and response	1 working day	5 working days	0.5 working days	3 working days	The Office is moving toward a customised consultancy role, which will require more time to provide responses.
Timeframes between receipt of annual reports and distribution of analysis	10 weeks	10 weeks	10 weeks	10 weeks	
Cost					
Average cost per public authority.....	\$3,548	\$3,134	\$3,143	\$3,258	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 11 for the 2001-02 Budget.

Major Achievements For 2000-01

- Implementation of the public sector 'Diversity Improvement Plan' by providing case studies of employees from diverse cultural and linguistic backgrounds in the publication 'Voices of Diversity' in partnership with the former Office of Citizenship and Multicultural Interests and the development of a publication 'Insights' for managers of indigenous staff.
- Implementation of the public sector 'Women in Management Strategy' through distribution of the publication 'Good Ideas for Improving Diversity' in partnership with the CEO Diversity Forum.
- Customisation of training courses to meet specific individual agency needs for managing diversity and development of a new course on managing flexible work practices.
- Development of a publication on innovative recruitment to achieve improved diversity in the public sector in consultation with key stakeholders to be published jointly with the CEO Diversity Forum.
- Implementation of a new structure to provide a portfolio approach to enable improved advice to agencies.

Major Initiatives For 2001-02

- Development of a new plan for improving diversity in public sector employment
- Revision of indicators of cultural diversity in line with Australian Bureau of Statistics requirements.
- Development of consultation mechanisms to allow input from representatives of EEO groups into strategies to improve diversity in employment.
- Implementing feedback on yearly reporting and a communication strategy to improve consultancy services for local government and universities.

- Development of training programs including the delivery of a course on managing diversity designed to meet the competencies for Manage Diversity, an accredited course in the national Public Services Training Package.
- Development of a training course on recruiting and managing indigenous staff to complement the new publication Insights.

Outcome: An informed Parliament and public sector concerning the status of merit, equity and probity.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Parliamentarians satisfied that the processes used by the Commissioner in formulating advice on the selection and reappointment of Chief Executive Officers are in accordance with merit, equity and probity.....	83%	90%	na	na	This indicator was discontinued, as it was an unreliable measure of performance. A revised measure of effectiveness will be developed during 2001-02.

(a) More details of effectiveness indicators in annual report.

Output 3: Independent Chief Executive Officer Selection and Reappointment Advice

Provide independent advice to the Minister about reappointment and persons suitable to be considered for vacant Chief Executive Officer positions by using objective, fair and comprehensive processes.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	253	251	258	275	
Less Operating Revenues ^(b)	6	13	8	7	
Net Cost of Output	247	238	250	268	
Adjustments ^(c)	-	-	3	(11)	
Appropriation for purchase of Output 3	247	238	253	257	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Positions for which advice was provided to Minister	13	13	14	7	
Quality					
Nominations accepted by Minister in the year.	90%	100%	96%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Average time to complete Commissioner's responsibilities.....	13 weeks	7 weeks	10 weeks	10 weeks	The result is a decrease since 1999-2000. Some positions are dealt with in 7 weeks. The complexities of the selection process over a number of years indicate 10 weeks is a more realistic timeframe.
Cost					
Average cost per chief executive officer selection.....	\$19,462	\$19,308	\$18,429	\$39,286	Average cost in 2001-02 has increased due to machinery of government changes that have decreased the number for CEO positions to be dealt with. Fixed costs of the output will be examined in 2001-02 to see if reduction is possible.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Commissioner's nomination of persons suitable for appointment to vacant positions was accepted in 96% of positions.
- Electronic e-mail was used for applicants to receive information and lodge applications. Its implementation has been well received and usage has grown quickly.

Major Initiative For 2001-02

- Selection processes will be revised to take into account the machinery of government reforms.

CAPITAL WORKS PROGRAM

The Office of the Public Sector Standards Commissioner's capital works program relates to the replacement of existing assets within the Office.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Furniture and Office Equipment - 2000-01 Program.....	36	23	23	13
Replacement of Computing Equipment 2000-01 Program.....	52	40	40	12
COMPLETED WORKS				
Upgrade Records Management System	2	2	2	-
NEW WORKS				
Furniture and Office Equipment - 2001-02 Program	21	-	-	21
Replacement of Computing Equipment 2001-02 Program	49	-	-	49
	160	65	65	95

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	55	90	65	95	90	519	-
Working capital requirement							
Leave Liability	-	16	-	-	-	-	-
	55	106	65	95	90	519	-
LESS							
Internal Funds and Balances	(1)	-	(25)	25	-	-	-
Capital Contribution	56	106	90	70	90	519	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,801	1,927	1,832	1,999	2,037	2,231	2,325
Superannuation	267	178	197	206	206	212	212
Supplies and services	591	295	201	282	192	105	73
Accommodation	160	236	229	287	263	272	272
Capital User Charge.....	-	-	-	-	-	19	38
Depreciation	73	48	77	90	91	153	133
Consumable Supplies	131	35	80	40	10	15	40
Net loss on disposal of non-current assets	-	-	15	-	-	-	-
Other expenses.....	-	166	166	154	82	76	87
TOTAL COST OF SERVICES	3,023	2,885	2,797	3,058	2,881	3,083	3,180
Revenues from ordinary activities							
User charges and fees ^(b)	63	157	63	64	65	66	67
Other Revenue	101	50	48	36	36	36	36
Total Revenues from Ordinary Activities	164	207	111	100	101	102	103
NET COST OF SERVICES	2,859	2,678	2,686	2,958	2,780	2,981	3,077
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	2,519	2,554	2,592	2,777	2,809	2,980	3,050
Liabilities assumed by the Treasurer.....	267	178	197	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	2,786	2,732	2,789	2,777	2,809	2,980	3,050
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(73)	54	103	(181)	29	(1)	(27)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(73)	54	103	(181)	29	(1)	(27)

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 25 and 29 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	133	41	258	75	70	75	77
Cash resources held in Trust.....	37	39	42	49	56	63	8
Receivables.....	2	-	13	7	5	8	4
Prepayments	12	-	-	-	-	-	-
Total current assets.....	184	80	313	131	131	146	89
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	184	393	683	963
Plant, equipment and vehicles.....	192	206	168	148	147	130	40
Other non-current assets	-	-	-	-	-	383	340
Total non-current assets.....	192	206	168	332	540	1,196	1,343
TOTAL ASSETS.....	376	286	481	463	671	1,342	1,432
CURRENT LIABILITIES							
Employee Entitlements.....	378	348	382	467	554	684	829
Payables.....	67	28	37	28	28	28	28
Other Liabilities.....	36	46	36	44	15	31	-
Total current liabilities	481	422	455	539	597	743	857
NON-CURRENT LIABILITIES							
Employee Entitlements.....	33	48	61	70	101	108	111
Total non-current liabilities	33	48	61	70	101	108	111
TOTAL LIABILITIES	514	470	516	609	698	851	968
EQUITY							
Contributed Equity	-	-	-	70	160	679	679
Accumulated surplus/(deficit).....	(138)	(184)	(35)	(216)	(187)	(188)	(215)
Total equity	(138)	(184)	(35)	(146)	(27)	491	464
TOTAL LIABILITIES AND EQUITY.....	376	286	481	463	671	1,342	1,432

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	2,463	2,464	2,502	2,593	2,600	2,690	2,770
Capital Contribution	56	90	90	70	90	519	-
Net cash provided by government	2,519	2,554	2,592	2,663	2,690	3,209	2,770
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(1,774)	(1,933)	(1,825)	(1,897)	(1,948)	(2,078)	(2,209)
Superannuation payments.....	-	-	-	(206)	(206)	(212)	(212)
Supplies and services.....	(658)	(211)	(255)	(323)	(202)	(120)	(112)
Accommodation	(160)	(231)	(224)	(287)	(263)	(272)	(272)
Capital User Charge Payment.....	-	-	-	-	-	(19)	(38)
Goods and Services Tax	-	(45)	(99)	(86)	(67)	(102)	(54)
Other payments.....	-	(139)	(139)	(90)	(17)	(10)	(20)
Receipts							
Goods and Services Tax	-	45	93	84	69	99	58
Other receipts	101	50	48	36	36	36	36
Net cash from operating activities	(2,491)	(2,464)	(2,401)	(2,769)	(2,598)	(2,678)	(2,823)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(156)	(90)	(61)	(70)	(90)	(519)	-
Net cash from investing activities	(156)	(90)	(61)	(70)	(90)	(519)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(128)	-	130	(176)	2	12	(53)
Cash assets at the beginning of the reporting period	298	80	170	300	124	126	138
Cash assets at the end of the reporting period	170	80	300	124	126	138	85

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,686	2,958	2,780	2,981	3,077
Adjustment for non-cash items:					
Depreciation	(77)	(90)	(91)	(153)	(133)
Superannuation	(197)	-	-	-	-
(Increase)/decrease in salaries and related costs	(32)	(94)	(118)	(137)	(148)
Increase/(decrease) in accounts receivable	11	(6)	(2)	3	(4)
(Increase)/decrease in accounts payable	30	9	-	-	-
Increase/(decrease) in prepayments	(12)	-	-	-	-
Increase/(decrease) in other liabilities	-	(8)	29	(16)	31
Other accrued expenditure	(8)	-	-	-	-
Net Cash from Operating Activities	2,401	2,769	2,598	2,678	2,823

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Other expenses	190	190	197	105	60	60	60
TOTAL ADMINISTERED EXPENSES ^(a) ..	190	190	197	105	60	60	60
REVENUES							
Other Revenue	190	190	197	105	60	60	60
TOTAL ADMINISTERED REVENUES	190	190	197	105	60	60	60

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	113	110	244	285	285	285	285
Receivables.....	190	190	56	16	16	16	16
Total Administered Current Assets	303	300	300	301	301	301	301
TOTAL ADMINISTERED ASSETS	303	300	300	301	301	301	301
ADMINISTERED CURRENT LIABILITIES							
Payables.....	3	-	-	1	1	1	1
Interest-bearing liabilities (Borrowings)	300	300	300	300	300	300	300
Total Administered Current Liabilities	303	300	300	301	301	301	301
TOTAL ADMINISTERED LIABILITIES..	303	300	300	301	301	301	301

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Goods and Services Tax	-	-	(40)	(21)	(12)	(12)	(12)
Other payments.....	(190)	(190)	(200)	(105)	(60)	(60)	(60)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(190)	(190)	(240)	(126)	(72)	(72)	(72)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Goods and Services Tax	-	-	40	21	12	12	12
Other receipts	190	190	331	146	60	60	60
TOTAL ADMINISTERED CASH INFLOWS.....	190	190	371	167	72	72	72
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	131	41	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES CEO Selection Expenditure.....	190	190	240	126	72	72	72
TOTAL	190	190	240	126	72	72	72

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER CEO Selection Revenue	190	190	371	167	72	72	72
TOTAL	190	190	371	167	72	72	72

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Agency:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST input credits	-	45	93	84
Other Revenue.....	101	50	48	36
TOTAL.....	101	95	141	120

The moneys received and retained are to be applied to the Agencies outputs as specified in the Budget Statements.

SALARIES AND ALLOWANCES TRIBUNAL

PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS

DIVISION 7

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 10 Net amount appropriated to purchase outputs.....	335	332	395	362	362	361	361
Total appropriations provided to purchase outputs.....	335	332	395	362	362	361	361
CAPITAL							
Item 124 Capital Contribution	-	3	28	6	6	6	6
GRAND TOTAL.....	335	335	423	368	368	367	367

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To determine or report upon the remuneration to be paid or provided to the Governor and to holders of ministerial, parliamentary, judicial and certain other public offices and to determine matters relating to the superannuation of Members of Parliament.

SIGNIFICANT ISSUES AND TRENDS

- The *Parliamentary Superannuation Amendment Act 2000* was proclaimed in October 2000.
- The Tribunal has issued a number of determinations relating to Parliamentary superannuation, including the provision of a new superannuation scheme for Members of Parliament.
- There will be future determinations relating to other aspects of Parliamentary superannuation affecting the contributory scheme and redundancy benefits for Members in the future.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend.....	(20)	(25)	(25)	(25)
Increase in consultancy fees	10	10	-	-
Increase in sitting fees	32	32	36	36

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Support Services to the Salaries and Allowances Tribunal.....	336	343	362	372			
Total Cost of Outputs	336	343	362	372	370	367	367
<i>Less Operating revenues</i>	3	3	5	3	3	3	3
Net Cost of Outputs	333	340	357	369	367	364	364
Adjustments ^(b)	2	(8)	38	(7)	(5)	(3)	(3)
Appropriations provided to purchase Outputs	335	332	395	362	362	361	361
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	-	3	28	6	6	6	6
TOTAL CONSOLIDATED FUND APPROPRIATIONS	335	335	423	368	368	367	367

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A fair and equitable system of remuneration for the Governor, Members of Parliament, Senior Government Officers, Judicial and Magisterial Officers and superannuation benefits for Members of Parliament.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which the Salaries and Allowances Tribunal is satisfied with the support services provided.	100%	100%	100%	100%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Support Services to the Salaries and Allowances Tribunal

Determine the remuneration paid or provided to holders of Ministerial, Parliamentary and certain other public offices, and determine matters relating to the superannuation of Members of Parliament. Report on remuneration to be paid or provided to members of the Judiciary and Magistracy. Provide advice to the whole of Government on remuneration for Government boards and committees.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	336	343	362	372	
Less Operating Revenue ^(c)	3	3	5	3	
Net Cost of Output	333	340	357	369	
Adjustments ^(d)	2	(8)	38	(7)	
Appropriation for purchase of Output 1	335	332	395	362	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Determinations	6	6	6	6	
Quality					
Tribunal satisfaction with quality of service provided	100%	100%	100%	100%	
Timeliness					
Completed within statutory requirements	100%	100%	100%	100%	
Cost					
Average cost per determination	\$56,000	\$57,167	\$60,333	\$61,333	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

Major Achievements For 2000-01

- Determinations performed in accordance with the requirements of the *Salaries and Allowances Act 1975*.
- Undertook a review to determine the superannuation entitlements for those persons entering the Parliament at the 2001 State Election, the transitional arrangements for those wishing to transfer from the existing scheme and the possibility of a resettlement provision upon leaving the Parliament.

Major Initiatives For 2001-02

- A review of a number of matters relating to the Parliamentary Superannuation Scheme.
- A review of the electorate allowances and the method of providing those allowances will be continued.

CAPITAL WORKS PROGRAM

The Salaries and Allowances Tribunal will spend \$6,000 in 2001-02 to replace office equipment and a computer.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Asset Replacement Program – 2000-01	4	4	4	-
NEW WORKS				
Asset Replacement Program – 2001-02	6	-	-	6
	10	4	4	6

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	-	-	-	6	6	6	6
Working capital requirement							
Leave Liability	-	3	28	-	-	-	-
Capital Contribution	-	3	28	6	6	6	6

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	206	155	242	188	189	194	194
Superannuation	17	17	17	17	17	17	17
Services purchased from non-government agencies	-	-	-	(20)	(25)	(25)	(25)
Consultancies expense	-	-	-	10	10	-	-
Supplies and services	-	-	33	-	-	-	-
Accommodation	49	46	52	48	50	52	52
Capital User Charge	-	-	-	4	4	4	4
Depreciation	7	4	7	3	3	3	3
Consumable Supplies	-	-	11	-	-	-	-
Other expenses	57	121	-	122	122	122	122
TOTAL COST OF SERVICES	336	343	362	372	370	367	367
Revenues from ordinary activities							
User charges and fees ^(b)	3	1	3	1	1	1	1
Other Revenue	3	2	2	2	2	2	2
Total Revenues from Ordinary Activities	6	3	5	3	3	3	3
NET COST OF SERVICES	330	340	357	369	367	364	364
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	311	314	397	362	362	361	361
Liabilities assumed by the Treasurer	17	17	17	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	328	331	414	362	362	361	361
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(2)	(9)	57	(1)	1	3	3
Extraordinary items	(2)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(4)	(9)	57	(7)	(5)	(3)	(3)

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 2 and 2 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	38	25	25	17	10	9	8
Cash resources held in Trust.....	3	5	45	47	49	42	35
Receivables.....	-	-	1	1	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	6	13	19	25
Prepayments.....	-	4	1	1	1	1	1
Total current assets.....	41	34	72	72	73	71	69
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	22	19	19	22	26	29	32
Total non-current assets.....	22	19	19	22	26	29	32
TOTAL ASSETS	63	53	91	94	99	100	101
CURRENT LIABILITIES							
Provision for employee entitlements.....	63	60	31	34	38	41	44
Payables.....	-	10	-	-	-	-	-
Other Liabilities.....	4	4	3	4	4	(1)	(6)
Total current liabilities.....	67	74	34	38	42	40	38
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	-	-	4	4	4	4	4
Total non-current liabilities.....	-	-	4	4	4	4	4
TOTAL LIABILITIES	67	74	38	42	46	44	42
EQUITY							
Contributed Equity	-	-	-	6	12	18	24
Accumulated surplus/(deficit).....	(4)	(21)	53	46	41	38	35
Total equity	(4)	(21)	53	52	53	56	59
TOTAL LIABILITIES AND EQUITY	63	53	91	94	99	100	101

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	311	314	397	356	355	355	355
Capital Contribution	-	-	-	6	6	6	6
Net cash provided by government	311	314	397	362	361	361	361
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(197)	(151)	(262)	(184)	(185)	(196)	(196)
Superannuation payments	-	-	-	(17)	(17)	(17)	(17)
Supplies and services	-	-	-	10	15	25	25
Accommodation	(45)	(46)	(52)	(48)	(50)	(52)	(52)
Administration	-	-	(51)	-	-	-	-
Capital User Charge	-	-	-	(4)	(4)	(4)	(4)
Goods and Services Tax	-	-	(9)	-	-	-	-
Other payments	(63)	(120)	-	(121)	(121)	(121)	(121)
Receipts							
Goods and Services Tax	-	-	8	-	-	-	-
Other receipts	2	2	2	2	2	2	2
Net cash from operating activities	(303)	(315)	(364)	(362)	(360)	(363)	(363)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(11)	(6)	(4)	(6)	(6)	(6)	(6)
Net cash from investing activities	(11)	(6)	(4)	(6)	(6)	(6)	(6)
NET INCREASE/(DECREASE) IN CASH HELD	(3)	(7)	29	(6)	(5)	(8)	(8)
Cash assets at the beginning of the reporting period	44	37	41	70	64	59	51
Cash assets at the end of the reporting period	41	30	70	64	59	51	43

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	357	369	367	364	364
Adjustment for non-cash items:					
Depreciation	(7)	(3)	(3)	(3)	(3)
Superannuation liabilities assumed by the Treasurer	(17)	-	-	-	-
(Increase)/decrease in salaries and related costs	28	(3)	(4)	(3)	(3)
(Increase)/decrease in accounts receivable	1	-	(1)	-	-
Increase/(decrease) in prepayments	1	-	-	-	-
(Increase)/decrease in other liabilities	1	(1)	-	5	5
Other accrued expenditure	-	-	1	-	-
Net Cash from Operating Activities	364	362	360	363	363

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST input credits	-	-	1	1
Other revenue	2	2	2	2
TOTAL	2	2	3	3

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

Part 3

Deputy Premier; Treasurer; Minister for Energy

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
143	Treasury and Finance			
	– Purchase of Outputs	49,863	51,136	54,791
	– Administered Grants, Subsidies and Transfer Payments	1,257,475	1,363,465	1,288,791
	– Capital Contribution	2,278	3,085	3,300
	Total	1,309,616	1,417,686	1,346,882
175	Office of the Auditor General			
	– Purchase of Outputs	7,622	7,689	7,705
	– Capital Contribution	434	434	379
	Total	8,056	8,123	8,084
185	WA Independent Gas Pipelines Access Regulator
186	Western Australian Treasury Corporation
187	Office of Energy			
	– Purchase of Outputs	14,294	14,952	15,674
	– Administered Grants, Subsidies and Transfer Payments	-	1,555	-
	– Capital Contribution	369	208	247
	Total	14,663	16,715	15,921
208	Perth International Centre for Application of Solar Energy			
	– Purchase of Outputs	983	989	787
	– Capital Contribution	-	-	24
	Total	983	989	811
220	Western Power Corporation
	GRAND TOTAL			
	– Purchase of Outputs	72,762	74,766	78,957
	– Administered Grants, Subsidies and Transfer Payments	1,257,475	1,365,020	1,288,791
	– Capital Contribution	3,081	3,727	3,950
	Total	1,333,318	1,443,513	1,371,698

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
<i>Authorised by Other Statutes</i>							
Financial Agreement Act 1995 – Interest.....	30,381	10,108	10,107	1,412	428	290	1
Loan (Financial Agreement Act) 1991							
Interest	12,888	22,477	21,897	22,191	21,510	21,505	19,745
Loan Guarantee Fees	358	628	626	680	657	636	610
Gold Corporation Act 1987	50	60	46	62	64	64	64
Judges' Salaries and Pensions Act 1950 ^(c)	-	-	2,775	3,050	3,157	3,267	3,381
Parliamentary Superannuation Act 1970	2,868	15,567	10,990	4,005	4,156	4,213	15,304
State Superannuation Act 2000 ^(d)	363,120	396,854	382,777	401,204	417,829	427,719	437,881
Unclaimed Money Act 1990	337	300	115	400	450	500	500
Western Australian Treasury Corporation Act 1986							
- Interest	65,312	61,594	64,491	72,358	69,679	50,534	47,206
- Loan Guarantee Fees	1,385	1,434	1,237	1,027	1,390	2,177	2,678
Total Administered	1,129,492	1,237,134	1,264,553	1,143,955	1,123,260	1,123,829	1,145,566
CAPITAL							
Item 125 Capital Contribution	1,506	2,278	3,085	3,300	1,678	2,000	-
ADMINISTERED CAPITAL							
Item 126 Fremantle Port Authority	-	-	72	4,042	215	200	183
Item 127 State Housing Commission.....	-	-	-	15,180	-	-	-
Item 128 Western Australian Government Railways Commission.....	-	-	-	80,100	110,050	98,850	3,250
Item 129 Western Australian Land Authority	-	-	-	15,000	5,000	5,000	5,000
Broome Port Authority	2,000	-	-	-	-	-	-
Electricity Corporation	3,940	-	-	-	-	-	-
<i>Authorised by Other Statutes</i>							
- Financial Agreement Act 1995- Sinking Fund.....	10,041	9,925	12,299	16,207	70	8,020	-
- Loan (Financial Agreement) Act 1991 - Capital Repayments	5,986	10,416	10,380	11,421	11,678	11,940	12,208
- Western Australian Treasury Corporation Act 1986 - Capital Repayments	87,840	-	76,161	2,886	67,451	39,264	37,992
Total Capital Contribution.....	111,313	22,619	101,997	148,136	196,142	165,274	58,633
GRAND TOTAL.....	1,289,818	1,309,616	1,417,686	1,346,882	1,373,985	1,344,092	1,260,352

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Agencies arrange the concurrent funding of the WestState Super Scheme from 1 July 2001. Amounts for this purpose are provided to agencies in appropriations for outputs. The final payment through Treasury was made in July 2001.
- (c) Treasury assumed responsibility for Judges pensions from July 2000 (previously Department of Justice).
- (d) The *State Superannuation Act 2000* repealed the *Government Employees Superannuation Act 1987* and *Superannuation and Family Benefits Act 1938*.

MISSION

To provide leadership in advancing the State's economic and financial management and to administer revenue laws in a fair and equitable manner for the community.

SIGNIFICANT ISSUES AND TRENDS

- Major economic and financial management issues and trends facing the State over the next few years include the following:
- As a large net exporter, the State's economy and finances remain exposed to external markets. Close monitoring of developments in these markets and their potential impact on the State economy and government finances will be required to assist government formulate policy.
- Continuing to improve the competitiveness of Western Australian industry and the well being of consumers remain priorities of government and will drive policy initiatives.
- Enhancing financial management systems and practices across the public sector so that taxpayers have a clearer understanding of value for money in public service delivery has been a major issue over recent years and will continue as a priority.
- Monitoring agencies' provision of government services within available resources is a constant issue, especially as community demands for public service delivery continues to grow; and
- Managing financial aspects of the State's relationship with the Commonwealth Government remains an important issue, with the introduction of the GST and pressures in the area of new specific purpose program demands being placed on State resources of particular concern.

Economic outlook

- The outlook is for stronger domestic demand in 2001-02, with both business investment and dwelling investment recovering from subdued periods. Confirmation of the \$2.4 billion expansion of the North West Shelf project will strengthen business investment (and the State economy generally), while a low interest rate environment and a temporary doubling of the First Home Owner Grant for new homes are expected to boost dwelling investment.
- The very high rate of growth in exports in recent times is expected to taper off as international demand moderates and production of some commodities in Western Australia reaches capacity. Uncertainty in the international economy, particularly the United States, constitutes a significant risk to the longer term outlook for the State's exports.

Public utilities

- Private and public utilities play a key role in the economy as providers of essential services to businesses and households. The efficiency and effectiveness of utilities' performance are vital to the competitiveness of the economy and promoting increased living standards for the wider community. To this end, improvements in corporate governance arrangements for government service providers, and structural reform to permit sustainable competition in the key utility industries will be pursued, particularly in the energy sector.

Competition reform

- It is important to ensure the State continues its sound economic performance, by minimising costs, removing unnecessary regulation on business and maintaining open markets. Ensuring the provision of essential infrastructure services at competitive prices will increasingly be a critical element in encouraging enterprise, investment and growth.

Financial management

- Implementation of accrual appropriations and the capital user charge in 2001-02 is the final phase of the suite of financial reforms, which commenced in 1995, under the banner of accrual output based management. These reforms provide a sound framework to assist government in allocating resources between competing service demands and in assessing service delivery performance against desired outcomes. These reforms will assist in delivering improved value for money in public services to the Western Australian community.

- Financial reforms over the past six years have resulted in aspects of the *Financial Administration and Audit Act* needing to be adjusted to reflect the new practices. A review of the Act will culminate in new financial management legislation, planned for implementation in 2002-03.
- The private sector is keen to invest increasingly in the provision of public sector infrastructure and services. From the government's perspective, such investments must deliver value for money. To ensure that any private sector involvement produces such outcomes, a policy framework and guidelines are being developed.

Commonwealth - State relations

- Changes to Commonwealth-State financial arrangements associated with the introduction of the GST and other taxation measures has continued to leave the Australian federation with a large imbalance between the revenue and expenditure powers of the different levels of government (so-called vertical fiscal imbalance). This has perpetuated long-term issues in the Commonwealth-State relationship such as:
 - the continued significance of specific purpose payments (SPPs) from the Commonwealth which impact on the policy flexibility and independence of the States in areas where they have constitutional responsibility (such as health, education, training, law and order etc.). SPPs also reduce States' budget flexibility as a result of matching and other conditions that are imposed by the Commonwealth; and
 - large disparities between the States in the level of support received from the Federal Government is contributing to questions about the fairness of the Commonwealth Grants Commission process and the need for reform of that process.
- In addition, potential conflicts of interest associated with the split "ownership" of the GST, whereby the Commonwealth has constitutional, legislative and administrative responsibility, but the States receive the revenue, gives rise to issues under the associated inter-governmental agreement.
- Expansion of services provided by local government and associated accountability issues are contributing to pressures for a stronger relationship to be developed between the State and local levels of government.

Revenue laws administration

- Monitoring the level of tax evasion and avoidance in the community through the use of appropriate compliance strategies. Where avoidance is detected, proposals for countervailing legislation will be prepared for the consideration of Government.
- A greater focus in relation to education and taxpayer awareness programs designed to facilitate self-assessment regimes. The need to ensure that taxpayers are well informed in relation to their obligations is paramount where a greater reliance is being placed in relation to certain tax lines on self-assessment. The Customer Assistance Program for newly registered taxpayers will be continued and opportunities explored to maximise the use of emerging mediums such as the Internet, for communicating taxpayer information.
- A continued review of administration processes to achieve operational efficiencies. This is not only necessary to ensure that the community gets value for money in terms of revenue law administration, but also to ensure that growth in transaction volumes are at least in part absorbed through greater productivity.
- Improve data matching techniques. These are particularly important in relation to the issue of land tax assessments where such assessments are issued on the basis of data gathered by the Office of State Revenue, rather than self-assessed by the taxpayers. Continuing improvement in this area is likely to result in the more timely and more accurate issue of assessment notices to liable land-owners in the State.
- An ongoing effort to ensure the timeliness of communications with taxpayers. It will include a continuation of the strategy whereby an effort is made to resolve taxpayer issues in the first instance over the telephone and ensuring that emerging communication channels, such as e-mail, are appropriately incorporated into the revenue law administration regime.
- Ongoing improvements to payment facilities, including developing appropriate interface channels that recognise advances in e-commerce and electronic banking practices. In this regard, the electronic lodgement and payment of pay-roll tax is currently being piloted and is expected to be made more widely available in the near future. The identification and development of electronic commerce opportunities, particularly in the Government to Business area, are also being explored in relation to other tax lines and subsidy payment areas.

Corporate issues

- There is also a range of challenges associated with the amalgamation of the former Department of State Revenue with the Treasury Department. These include ensuring continuing efficient operation of the corporate services necessary to support the operation of business systems and processes, along with the continued merging of common business infrastructure such as the information systems which are common to the Office of State Revenue and Treasury. This work will ensure that the expected efficiencies from the merger will be realised for their full potential in a timely manner.
- As at 1 July 2001, common financial and human resource management systems were developed and implemented to service the needs of the new consolidated department. Significant work has also been undertaken in respect of bringing information technology and records management functions together to support the department through common systems.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to the State Election				
Assessment and collection measures	1,160	1,038	1,038	1,038
Social Concessions - Local Government rates and rebates		4,500	4,500	4,700
Social Concessions – Water rates and air conditioning subsidies		3,800	2,700	2,700
Reinstatement of On-Road fuel subsidy scheme.....	3,700	3,900	4,100	4,300
Decisions taken since State Election				
Revenue Collection Information System – Maintenance funding.....	997	1,247	1,247	1,247
Increased taxation compliance measures	926	1,071	1,092	1,138
Parity and wages policy.....	(182)	(258)	(504)	(492)
Priority and Assurance Dividend.....	(1,403)	(1,739)	(1,775)	(1,818)
Travel, advertising and consultancy savings.....	(161)	(161)	(161)	(161)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Economic Management and Advisory Services	5,490	6,297	6,027	8,751			
Output 2:							
Financial Management and Advisory Services	73,200	77,713	83,284	33,576			
Output 3:							
Land and Financial Taxes assessment and collection	10,505	11,927	11,563	11,939			
Output 4:							
Pay-roll Tax assessment and collection	4,387	5,793	6,172	6,876			
Output 5:							
Stamp Duties assessment and collection.....	9,656	7,816	8,732	9,196			
Output 6:							
Payment of grants and subsidies to eligible members of the community	2,386	2,490	2,466	2,764			
Output 7:							
Support services to the Land Valuation Tribunal	389	446	406	397			
Total Cost of Outputs.....	106,013	112,482	118,650	73,499	73,652	74,142	74,575

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
<i>Less Operating revenues</i>	57,868	59,707	66,247	15,918	16,801	16,650	16,164
Net Cost of Outputs	48,145	52,775	52,403	57,581	56,851	57,492	58,411
Adjustments ^(b)	868	(2,912)	(1,267)	(2,790)	(2,268)	(2,503)	(2,258)
Appropriations provided to purchase Outputs	49,013	49,863	51,136	54,791	54,583	54,989	56,153
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriations for Administered Grants, Subsidies and Transfer Payments	1,129,492	1,237,134	1,264,553	1,143,955	1,123,260	1,123,829	1,145,566
CAPITAL							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,506	2,278	3,085	3,300	1,678	2,000	-
Administered Capital Appropriations	109,807	20,341	98,912	144,836	194,464	163,274	58,633
Total Capital	111,313	22,619	101,997	148,136	196,142	165,274	58,633
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,289,818	1,309,616	1,417,686	1,346,882	1,373,985	1,344,092	1,260,352

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Under Treasurer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An effective framework for development of a strong competitive economy.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Proportion of clients who believe that Treasury has been effective/very effective in helping to promote a more competitive Western Australian economy.	60%	60%	65%	65%	

(a) More details of effectiveness indicators in annual report.

Output 1: Economic Management and Advisory Services

Provision of management and advisory services to government to enable it to promote a strong competitive economy.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,490	6,297	6,027	8,751	
Less Operating Revenue ^(c)	639	443	493	506	
Net Cost of Output	4,851	5,854	5,534	8,245	
Adjustments ^(d)	(1)	(320)	(230)	(538)	
Appropriation for purchase of Output 1	4,850	5,534	5,304	7,707	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects.....	-	4	-	3	
Units of ongoing advisory	150	75	70	42	
Units of administrative advice.....	866	650	864	731	
Number of reports	475	506	105	101	
Hours of coordination and consultation.....	11,901	26,870	10,365	13,157	
Quality					
Proportion of clients who believe that the economic management and advisory services provided by Treasury are efficient and effective in meeting the desired outcomes.....	70%	70%	75%	75%	
Timeliness					
Proportion of clients who believe that Treasury's economic management and advisory services have been provided in a timely manner to assist them in decision making and meeting required timelines	60%	60%	70%	70%	
Cost					
Average cost per project	-	\$100,215	-	\$102,248	
Average cost per unit of ongoing advisory	\$8,250	\$9,149	\$10,845	\$22,590	
Average cost per unit of administrative advice	\$1,585	\$2,419	\$1,962	\$3,374	
Average cost per report	\$3,019	\$2,566	\$10,022	\$24,278	
Average cost per hour of coordination and consultation	\$121	\$87	\$243	\$195	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 39 and is estimated to be 36 for the 2001-02 Budget.
(b) Significant variances are due to an organisation restructure and a re-assessment of output resource allocation from project outputs to other outputs.

Major Achievements For 2000-01**Economic management**

- Continued to provide economic analysis and forecasts on major developments and aggregates, which assisted government in policy formulation and budget management.
- Provided information to the general community on Western Australian economic conditions through the quarterly publication of the Western Australian Economic Summary.

- Contributed to the economic debate in Western Australia through the publication of feature articles on issues such as economic conditions in Western Australia's regions, the use and abuse of input-output multipliers and the impact of greenhouse gas abatement measures on the Western Australian economy.
- Provided detailed submissions and presentations to Standard and Poor's and Moody's credit rating agencies.

Commonwealth-State financial relations

- Led an inter-jurisdictional working group (including Commonwealth representation) on reform of Commonwealth specific purpose payments (SPPs), which produced a set of best practice principles for SPP agreements and a national database of financial and non-financial SPP information.
- Progressed implementation of national tax reform and the associated changes to Commonwealth-State financial relations, in consultation with other jurisdictions. This included introducing the First Home Owners Scheme, preparations for the abolition of FID from 1 July 2001 and negotiation of an interim performance agreement with the Australian Taxation Office (ATO) on the administration of the GST.
- Prepared the State's submissions to various reviews being conducted by the Commonwealth Grants Commission, including the major review of its methodologies (to be finalised in 2004), an Aboriginal Funding Inquiry, and a review of the intra-State distribution of Commonwealth funding for local government.
- In relation to the Commonwealth Grants Commission's update of each State's share of federal general purpose funding for 2001-02, Treasury's submissions to, and challenges of, the Commission's approach increased Western Australia's share of funds by \$67 million.

Commercial policy

- Progressed implementation of a reciprocal taxation agreement between Commonwealth, State and Local Government, including the establishment of the National Income Tax Equivalent Regime (NTER). The NTER will advance competitive neutrality between government owned entities and their privately owned competitors, through the uniform application of income tax laws.
- Provided advice and analysis on the operation and financial performance of corporatised government enterprises (water and electricity).
- Provided advice on a sound regulatory framework for competition and access arrangements in utility sectors. Treasury contributed to submissions to the Western Australian Gas Pipelines Access Regulator and Access Arrangements and coordinated the State's submission to the Productivity Commission's review of the National Access Regime.
- Contributed, as part of the Sale Steering Committees, to the sale process for AlintaGas and the freight operations of Westrail.

National competition policy

- Oversaw the progress of National Competition Policy (NCP) reforms with particular attention to 'hotspots' to minimise risks to payments to Western Australia and risks of outcomes not in the community's best interests.
- Participated in independent steering committees for major legislation review areas (such as health and legal professions) to ensure that the NCP principles and standards of review were adhered to.
- Submitted the State's annual progress report in implementing National Competition Policy to the National Competition Council, which advises the Commonwealth Government on State eligibility for competition policy grants.

Major Initiatives For 2001-02

- In keeping with the Government's pre-election commitment, undertake a comprehensive review of State business taxes aimed at improving the efficiency, equity and simplicity of the State's taxation system.
- Participate in, and make further submissions to, the Commonwealth Grants Commission's major methodical review (to be finalised in 2004). In addition, and in conjunction with New South Wales and Victoria, contribute to a related review of the horizontal fiscal equalisation framework that forms the basis of the Grants Commission's calculations.
- In conjunction with the Department of the Premier and Cabinet and State line agencies, coordinate a review of the internal processes within the Western Australian Government for negotiating SPP agreements with the Commonwealth. In addition, continue to progress reforms to SPPs through the inter-jurisdictional working group.
- Continue to progress, and address issues arising from, the implementation of national tax reform and the associated changes to Commonwealth-State financial relations, includes development of a final performance agreement with the ATO on the administration of the GST.
- Drive the establishment of an Economic Regulator and related regulatory reform, thereby fulfilling a government election commitment and implementing a key Machinery of Government recommendation.
- Participate in the Government's Electricity Reform Steering Group to consider structural reform of Western Power and the development of an Electricity Code to promote greater competition.
- Provide advice and support to the newly established position of Minister for Government Enterprises in his role of shareholder, owner and investor.
- Progress further reform of utility markets to promote greater efficiency and deliver savings to users by contributing to the government's gas retail deregulation project to facilitate contestability.
- Provide advice on a sound regulatory framework for competition and access arrangements in utilities sectors, which appropriately balance the interests of infrastructure owners, access seekers and the wider community.
- Continue to coordinate and promote the implementation of NCP, where it is in the public interest, by means which include:
 - overseeing the completion of outstanding NCP commitments with particular emphasis on minimising risks to payments to Western Australia and risks of outcomes not in the community's best interests;
 - ensuring efficient implementation of legislative reforms through means such as the *Acts Amendment and Repeal (Competition Policy) Bill 2000*; and
 - assisting NCP reviews by contributing to independent steering committees for major review areas (such as regulation of professions) and providing advice to reviewers.

Outcome: An effective framework for resourcing public services.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The proportion of clients who believe that the output based approach developed by Treasury has been effective/very effective in helping them to better judge the government's financial performance.	65%	70%	70%	75%	

(a) More details of effectiveness indicators in annual report.

Output 2: Financial Management and Advisory Services

Provision of management and advisory services to government to enable it to acquire and allocate resources to public services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	73,200	77,713	83,284	33,576	The main reason for the significant reduction in total cost of output and operation revenue is due to transfer of State Fleet operations to the State Supply Commission with effect from July 2001.
Less Operating Revenue ^(c)	47,627	51,757	57,212	6,783	
Net Cost of Output	25,573	25,956	26,072	26,793	
Adjustments ^(d)	2,506	(913)	1,678	(3,174)	
Appropriation for purchase of Output 2	28,079	25,043	27,750	23,619	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects	11	14	7	8	State Fleet operations transferred to State Supply Commission
Units of ongoing advisory	65	235	103	83	
Units of administrative advisory	500	558	888	956	
Number of Reports	350	472	174	122	
Hours of coordination and consultation	96,000	116,566	70,782	66,050	
Vehicles in State Fleet operation	9,500	9,500	9,051	-	
Quality					
Proportion of clients who believe that the financial management and advisory services provided by Treasury are efficient and effective in meeting the desired outcomes.	70%	70%	75%	75%	
Timeliness					
Proportion of clients who believe that Treasury's financial management and advisory services have been provided in a timely manner to assist them in decision making and meeting required timelines.	60%	60%	70%	70%	
Cost ^(b)					
Average cost per project	\$113,000	\$116,762	\$162,058	\$246,100	State Fleet operations transferred to State Supply Commission.
Average cost per unit of ongoing advisory	\$5,700	\$5,712	\$8,657	\$25,332	
Average cost per administrative advice	\$2,400	\$2,310	\$2,297	\$5,200	
Average cost per report	\$8,000	\$8,548	\$20,934	\$45,697	
Average cost per hour of coordination and consultation	\$120	\$118	\$268	\$287	
Average cost per vehicle in State Fleet	\$5,901	\$5,857	\$6,254	-	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 135 and is estimated to be 131 for the 2001-02 Budget.

(b) Significant variances between 2000-01 and 2001-02 are due to an organisational restructure and changes to the output structure that resulted in the reallocation of resources from project outputs to other outputs.

Major Achievements For 2000-01

- Facilitated a better informed measure of allocation process for the 2001-02 financial year by providing the Expenditure Review Committee with detailed policy advice and analysis of the agencies' 2001-02 budget submissions.
- Further improved the budget development, monitoring and reporting process by conducting extensive educational and information sharing sessions with government agencies and other key stakeholders on the implementation of accrual appropriations and capital user charge for the 2001-02 budget.
- Improved financial management and reporting by:
 - implementing the amendments to the *Financial Administration and Audit Act*, which facilitated accrual appropriations, capital user charge and e-commerce;
 - completing a comprehensive review of the *Financial Administration and Audit Act*, which included consultation with government agencies and professional accounting bodies, culminating in a draft submission to Cabinet for approval to draft separate Financial Management and Audit Bills;
 - updating the Treasurer's Instructions and model agency financial statements to reflect new and amended accounting standards applicable for the 2001 annual reporting period, and released the update on the target date of 30 April 2001 on a new software platform;
 - enhancing central accounting systems to facilitate the financial reform program;
 - managing the vehicle fleet funding facility and retail leasing arrangements, together with progressing negotiations on future arrangements for funding of the vehicle fleet; and
 - completing a major review of government's standard commercial office lease.
- Participated in the machinery of government changes to improve government service reforms and policy advice to government.

Major Initiatives For 2001-02

- Continued improvement of financial management and reporting by:
 - completing the review of the *Financial Administration and Audit Act*, Treasurer's Instructions and Regulations, including passage of the Bills through Parliament, and the issue of a more streamlined set of Treasurer's Instructions and Regulations;
 - closely monitoring the implementation of accrual appropriations and capital user charge reforms to ensure their objectives are well understood and are effectively administered;
 - preparing a policy framework and guidelines which can be used to consider private sector proposals for the provision of public infrastructure assets;
 - comprehensively reviewing output based management with a view to strengthening the ties between all aspects of performance management in government and its agencies;
 - continuing to review and advise on the impact on the Western Australian public sector of new and amended accounting standards, exposure drafts and UIG abstracts;
 - restructuring the financing arrangements for the State's vehicle fleet. This involves terminating the private leasing arrangements and the State progressively resuming ownership of the vehicle fleet;
 - introducing a new financial framework for Treasury's commercial office building portfolio that will facilitate ongoing management on a more transparent commercial basis; and
 - undertaking a comprehensive review of Treasury's commercial office building portfolio to determine, in respect of each individual building, the appropriateness of continued ownership compared to the potential for sale.

Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.

Output 3: Land and Financial Taxes assessment and collection

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	10,505	11,927	11,563	11,939	
Less Operating Revenue ^(c)	7,670	6,934	7,496	7,800	
Net Cost of Output	2,835	4,993	4,067	4,139	
Adjustments ^(d)	(655)	(486)	(257)	941	
Appropriation for purchase of Output 3	2,180	4,507	3,810	5,080	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Determinations	187,513	172,000	199,495	200,000	
Quality					
Number of amendments	24,031	20,000	25,724	20,000	
Timeliness					
Revenue collected as a proportion of revenue raised	101.18%	98%	99%	98%	
Assessments issued (by January of the year of assessment)	94%	98%	94%	98%	
Cost					
Average cost of administration (per determination)	\$56.02	\$69.34	\$57.96	\$59.69	

(a) The effectiveness indicators for the department in achieving this outcome are measured by the accuracy and uniformity of the determinations provided and the extent to which revenue that should be collected is collected.

Major Achievements For 2000-01

- Further improved the administration of the Land and Financial Taxes Schemes by :-
 - establishing a Revenue Services area to improve service levels, provide greater efficiencies and improve output quality and standards;
 - adopting a staff rotation program that allows greater emphasis to multi-skilling and customer service objectives which included formal in-house training in the *Stamp Act*, *Land Tax Assessment Act* and other legislation;
 - implementing an internal call centre to improve telephone service response times to taxpayers;
 - conducting an audit project of the land tax database which identified an additional \$3.132m in land tax revenue, as a result of matching and investigating external data sources against the land data base;
 - introducing alternative payment methods for paying assessments, to make the payment processes easier for taxpayers;

- enhancing the Office of State Revenue's web site and intranet with an improved content management system to provide better quality of information and access to that information, and to establish the web site as the platform for future electronic commerce initiatives;
- targeting the recruitment of staff to achieve broader skills to implement work diversity strategies; and
- finalising a marketing agreement to promote the Office of State Revenue's Revenue Collection Information System worldwide, which may result in sales revenue for the Department and the Government generally.

Major Initiatives For 2001-02

- Continued improvement in the administration of the Land and Financial Taxes Schemes by :-
 - completing the audit program for Financial Institutions Duty by 31 December 2001, to ensure duty has been correctly paid by liable Financial Institutions up to the abolition date of this scheme, namely 1 July 2001;
 - re-writing land tax and debits tax legislation as a result of the Taxation Administration legislation and to ensure the legislation is written in clear and modern language;
 - participating in the business tax review announced by Government;
 - finalising the drafting of the Taxation Administration legislation which will provide common administrative requirements for all of the Office of State Revenue's taxing schemes;
 - reviewing, developing, and implementing an Internet-based system to provide electronic advice on the land tax liability of properties being sold to the conveyancing industry;
 - reviewing and implementing as appropriate further alternate payment methods of paying land tax assessments, to enable more extensive payment arrangements to taxpayers;
 - continuing the development and implementation of a data matching project to identify properties liable to land tax assessment, to ensure all liable properties are assessed; and
 - continuing the project to recover outstanding debts, and establishing clear recovery systems and procedures to facilitate the ongoing management of debts that become overdue for payment, and hence ensure earlier recovery of accounts outstanding.

Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.

Output 4: Pay-roll Tax assessment and collection

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,387	5,793	6,172	6,876	
Less Operating Revenue ^(c)	492	79	161	59	
Net Cost of Output	3,895	5,714	6,011	6,817	
Adjustments ^(d)	436	(228)	(674)	104	
Appropriation for purchase of Output 4	4,331	5,486	5,337	6,921	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Determinations	73,719	75,500	75,816	77,000	
Quality					
Self-assessments found to be correct	98%	97%	98%	97%	
Timeliness					
Assessments paid by the due date.....	93%	97%	92%	97%	
Revenue collected (in year of assessment).....	99%	99%	99.53%	99%	
Cost					
Average cost of administration (per determination).....	\$59.50	\$76.73	\$81.40	\$89.30	

- (a) The effectiveness indicators for the department in achieving this outcome are measured by the accuracy and uniformity of the self-assessments provided and the extent to which revenue that should be collected is collected.

Major Achievements For 2000-01

- Further improved the administration of the pay-roll tax scheme by:-
 - adopting a staff rotation program that allows greater emphasis to multi-skilling and customer service objectives which included designing special training programs in respect of pay-roll tax and other self assessment legislation;
 - implementing the Office of State Revenue's Revenue Online system to allow the lodgement of pay-roll tax returns electronically and the payment of those returns to be made by direct debit to the taxpayer's nominated bank account;
 - finalising a marketing agreement to promote the Office of State Revenue's Revenue Collection Information System worldwide, which may result in sales revenue for the Department and the Government generally;
 - establishing a Revenue Services area to improve service levels, provide greater efficiencies and improve output quality and standards;
 - targeting the recruitment of staff to achieve broader skills to implement work diversity strategies;
 - implementing an internal call centre to improve telephone service response times to taxpayers; and
 - enhancing the Office of State Revenue's web site and intranet with an improved content management system to provide better quality of information and access to that information, and to establish the web site as the platform for future electronic commerce initiatives.

Major Initiatives For 2001-02

- Continued improvement of the administration of the pay-roll tax scheme by :-
 - participating in the business tax review announced by Government;
 - finalising the drafting of taxation administration legislation to provide common administrative requirements for all of the Office of State Revenue's taxing schemes;
 - rewriting the pay-roll tax legislation as a result of the Taxation Administration Legislation and to ensure the legislation is written in clear and modern language;
 - extending the Revenue Online system to more taxpayers liable to pay pay-roll tax and thereby increase the effectiveness of payment services and return lodgement processes;

- continuing to review alternative methods for lodging and paying returns and other assessments to improve efficiency and customer service;
- progressively reviewing all processes and activities to achieve efficiency and better levels of productivity and output;
- continuing the project to recover outstanding debts, and establishing clear recovery systems and procedures to facilitate the ongoing management of debts that become overdue for payment, and hence ensure earlier recovery of accounts outstanding; and
- continuing to enhance the Office's web site to provide a central platform for future electronic commerce initiatives and expand the facilities to other self assessment operations.

Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.

Output 5: Stamp Duties assessment and collection

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,656	7,816	8,732	9,196	
Less Operating Revenue ^(c)	1,428	494	885	770	
Net Cost of Output	8,228	7,322	7,847	8,426	
Adjustments ^(d)	(573)	(606)	(1,410)	160	
Appropriation for purchase of Output 5	7,655	6,716	6,437	8,586	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Determinations	548,956	558,500	519,567	530,000	
Quality					
Objections allowed	133	145	225	230	
Timeliness					
Assessments paid by the due date.....	98%	94%	97%	97%	
Cost					
Average cost of administration (per determination).....	\$17.59	\$13.99	\$16.81	\$17.35	

- (a) The effectiveness indicators for the department in achieving this outcome are measured by the accuracy and uniformity of the determinations provided and the extent to which revenue that should be collected is collected.

Major Achievements For 2000-01

- Further improved the administration of the stamp duty scheme by:
 - completing work associated with the abolition of stamp duty on quoted marketable securities which occurred from 1 July 2001;
 - finalising a marketing agreement to promote the Office of State Revenue's Revenue Collection Information System worldwide, which may result in sales revenue for the Department and the Government generally;
 - establishing a Revenue Services area to improve service levels, provide greater efficiencies and improve output quality and standards;
 - adopting a staff rotation program that allows greater emphasis to multi-skilling and customer service objectives which included formal in-house training in the *Stamp Act*, *Land Tax Assessment Act* and other legislation;
 - continuing self development of staff through the partnership with the University of Western Australia in respect of the graduate diploma in taxation studies course which focuses on stamp duty matters; and
 - enhancing the Office of State Revenue's web site and intranet with an improved content management system to provide better quality of information and access to that information, and to establish the web site as the platform for future electronic commerce initiatives.

Major Initiatives For 2001-02

- Continued improvement in the administration of the stamp duty scheme by:
 - participating in the business tax review announced by Government;
 - finalising the drafting of the Taxation Administration legislation which will provide common administrative requirements for all of the Office of State Revenue's taxing schemes;
 - participating in the stamp duty compliance-working group to identify changes in indirect ownership of property for stamp duty purposes;
 - publishing the stamp duty information requirement booklet on the public web site to provide a better information source to clients in respect of the material required to be lodged when presenting instruments for stamping;
 - progressively reviewing all processes and activities to achieve efficiency and greater levels of productivity and output.
 - implementing an internal call centre to improve telephone service response times to taxpayers; and
 - continuing the project to recover outstanding debts, and establishing clear recovery systems and procedures to facilitate the ongoing management of debts that become overdue for payment, and hence ensure earlier recovery of accounts outstanding.

Outcome: Revenue raised to fund the operations of Government and the payment of grants and subsidies to the community.

Output 6: Payment of grants and subsidies to eligible members of the community

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,386	2,490	2,466	2,764	
Less Operating Revenue ^(c)	10	-	-	-	
Net Cost of Output	2,376	2,490	2,466	2,764	
Adjustments ^(d)	(793)	(302)	(344)	(253)	
Appropriation for purchase of Output 6	1,583	2,188	2,122	2,511	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Supplier/distributor licences issued	39	-	5	-	
First Home Owner Grant (FHOG) scheme claims processed	-	17,000	19,094	19,500	
Local authority claims settled/processed	1,125	1,100	1,277	1,300	
Diesel and FHOG investigations	403	300	550	400	
End user certificates issued.....	1,108	-	-	-	
Diesel fuel subsidy payments processed.....	89	45	36	-	
Quality					
FHOG scheme claims paid correctly	-	100%	100%	100%	
Accuracy of diesel fuel subsidy claims/certificates issued	100%	99.5%	100%	-	
Local Authority rebate claims paid correctly ...	-	-	-	100%	
Timeliness					
FHOG scheme claims processed by the due date	-	100%	100%	100%	
Turn around time for diesel fuel subsidy payments and the issue of certificates on application	1-2 days	-	-	-	
Cost					
Average per diesel fuel supplier/distributor licence issued.....	\$1,198	-	\$102.73	-	
Average cost per FHOG claim	-	\$117.23	\$102.73	\$119.98	
Average cost per local authority rebate claim..	\$206	\$115.20	\$102.73	\$119.98	
Average cost per diesel and FHOG scheme investigation	\$1,988	\$1,211	\$671	\$671	
Average cost per end user certificates issued...	\$201	-	-	-	
Average cost per diesel fuel payment processed	\$267	\$166.00	\$102.73	-	

(a) The effectiveness indicators for the department in achieving this outcome are measured by the extent to which entitlement that should be paid are paid.

(b) In 1999-00 approximately \$1 million was applied towards the establishment of the First Home Owners Grant Scheme for which no output measures were derived.

Major Achievements For 2000-01

- Further improved the administration of Grants and Subsidies schemes by:-
 - continuing audit activity that recovered incorrect subsidies paid to off-road diesel users who did not comply with the legislation and were not entitled to the subsidies;
 - implementing with the other States and Territories in Australia, a user-friendly First Home Owner Grant computer system that has enabled all States and Territories to process and distribute payment of the \$7,000 grant to eligible applicants through a common (shared) system;
 - approving a majority of financial institutions to act as delegates for the Office of State Revenue which allowed them to act as “One stop shop” for the home buying financing process and achieved a high standard of customer service;
 - providing on-site training programs, user manuals and support to all approved financial institutions staff in regard to the First Home Owner Grant legislation to ensure the legislation was correctly administered;
 - providing a new public web site for members of the public to obtain information and determine their eligibility in regard to the First Home Owner Scheme;
 - successfully modifying the First Home Owner Grant system to accommodate introduction of the Commonwealth's additional \$7,000 grant which was announced to operate from 9 March 2001, and developing legislation to support the additional grant scheme;
 - developing the Pensioner Rebate computer system to process claims for reimbursement from 1 July 2001 in respect of pro-rata claims and claims for self-funded retirees, as a result of a change to legislation during the year;
 - implementing an electronic payment interface between the pensioner rebate computer system and the Office of State Revenue's financial system to streamline the payment processing of grants to eligible persons;
 - producing and distributing an information brochure on concessions available to seniors and pensioners under the *Rates and Charges (Rebates and Deferments) Act* in conjunction with the Water Corporation and the Office of Seniors Interests;
 - implementing a subsidies scheme to reimburse the cost of diesel for on-road use; and
 - enhancing the Office of State Revenue's web site and intranet with an approved content management system to provide better quality of information and access to that information, and to establish the web site as the platform for future electronic commerce initiatives.

Major Initiatives For 2001-02

- Continued improvement of the administration of the grants and subsidies schemes by:
 - finalising the audit program of off-road diesel users to ensure that the correct subsidies had been paid to those users under the scheme, which was abolished from 1 July 2000;
 - implementing an audit program to ensure that the payment of grants had been made correctly to eligible first home owners under the First Home Owner Grant scheme by utilising internal data sources and inspection activities;
 - establishing an interface between the First Home Owner Grant Online system and the Revenue Collection Information System to assist with recoveries, objections and compliance and to streamline data matching processes in respect of applications received;

- continuing to liaise with other States and Territories to ensure consistent policies and practices wherever possible are applied to the administration of the First Home Owner Grant Scheme in order that the applicants are dealt with on a consistent basis; and
- redeveloping the pensioner rebate computer system to form part of the Office of State Revenue's core Revenue Collection Information System to enable annual reviews of pensioner land ownership, occupancy and entitlements to be provided to Local Government, and thereby replace the current triennial checking system. The redevelopment will also enable data matching processes with other agencies to be accessed on-line to establish a pensioner's eligibility for concessions under the Pensioner Rebate scheme.

Outcome: The provision of support services contributes to the outcome of the Land Valuation Tribunal.

Output 7: Support services to the Land Valuation Tribunal

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	389	446	406	397	
Less Operating Revenue ^(c)	2	-	-	-	
Net Cost of Output	387	446	406	397	
Adjustments ^(d)	(52)	(57)	(30)	(30)	
Appropriation for purchase of Output 7	335	389	376	367	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of Hearings	86	40	82	65	
Quality					
Decisions overturned by the Supreme Court ...	1	-	1	-	
Timeliness					
Elapsed time from lodgement of appeal to Hearing	62 days	67 days	37.5 days	35 days	
Cost					
Average cost per Hearing	\$4,523	\$11,150	\$4,951	\$6,108	

- (a) The effectiveness indicators for the department in achieving this outcome are measured by the level of perceived procedural fairness by the appellants and respondents.

Major Achievement For 2000-01

- Further improved the provision of support services to the Land Valuation Tribunal by:-
 - completing all support tasks necessary to conduct appeal hearings of the Tribunal; and
 - introducing a computerised tracking system for the progressing of appeal lodgements and hearings.

Major Initiative For 2001-02

- Continued improvement of the support services to the Land Valuation Tribunal by:-
 - continuing to develop a register for categorising appeal outcomes; and
 - investigating the opportunity to co-exist the control of the Land Valuation Tribunal with the Town Planning Appeals Tribunal as a result of the Machinery of Government changes.

CAPITAL WORKS PROGRAM

The Department of Treasury and Finance planned expenditure program for 2001-02 totals \$3.527 million.

The capital works program consists of funds for the following:

- ongoing upgrading of the multi tenanted office buildings that remain under the control of Treasury; and
- replacement of computer hardware and software and office equipment in accordance with the agency's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computing and Office Equipment - 1999-00 Program	142	118	118	24
Treasury Information Management System.....	2,880	2,082	2,082	798
COMPLETED WORKS				
Buildings - Minor Works				
1999-00 Program	2,170	2,170	536	-
2000-01 Program	1,799	1,799	1,799	-
Computing and Office Equipment -				
1998-99 Program	143	143	56	-
2000-01 Program	451	451	451	-
NEW WORKS				
Buildings - Minor Works				
2001-02 Program	1,839	-	-	1,839
Capital and Asset Replacement	1,550	-	-	400
Computing and Office Equipment -				
2001-02 Program	711	-	-	711
Redevelop Electronic Advice of Sale System with Internet.....	350	-	-	350
	12,035	4,885	4,798	4,366

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	3,505	3,659	4,798	4,336	2,589	3,050	750
Working capital requirement							
Leave Liability	-	(28)	-	-	-	-	-
	3,505	3,631	6,330	4,336	2,589	3,050	750
LESS							
Holding Account ^(b)	-	-	-	-	911	1,050	750
Internal Funds and Balances	1,999	1,353	1,713	1,066	-	-	-
Capital Contribution	1,506	2,278	3,085	3,300	1,678	2,000	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	22,969	25,103	24,831	25,995	25,567	25,596	26,274
Superannuation	2,303	2,743	2,493	3,131	3,137	3,165	3,165
Grants, subsidies and transfer payments ^(b)	20	82	50	52	55	57	57
Supplies and services	63,372	66,040	71,261	23,215	23,905	24,374	23,895
Accommodation	2,074	3,620	3,646	3,781	3,826	3,850	3,850
Capital User Charge	-	-	-	9,887	10,076	10,076	10,152
Depreciation	4,023	4,366	4,482	4,570	4,484	4,448	4,448
Administration	99	148	207	595	595	595	595
Advertising and promotion	-	-	8	13	13	13	13
Consumable Supplies	390	487	743	705	713	716	718
Equipment repairs and maintenance	49	259	454	433	441	443	443
Net loss on disposal of non-current assets	27	-	8	-	-	-	-
Other expenses	1,219	1,147	906	1,122	840	809	965
TOTAL COST OF SERVICES	96,545	103,995	109,089	73,499	73,652	74,142	74,575
Revenues from ordinary activities							
User charges and fees ^(c)	9,679	8,870	9,211	9,984	10,022	10,062	10,062
Net Profit on disposal of non-current assets	-	-	4	-	-	-	-
Grants and subsidies	61	61	72	72	72	72	72
Other Revenue	48,128	50,776	56,960	5,862	6,707	6,516	6,030
Total Revenues from Ordinary Activities	57,868	59,707	66,247	15,918	16,801	16,650	16,164
NET COST OF SERVICES	38,677	44,288	42,842	57,581	56,851	57,492	58,411
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	34,900	36,865	37,559	54,791	54,583	54,989	56,153
Liabilities assumed by the Treasurer	2,303	2,743	2,493	320	320	320	320
TOTAL REVENUES FROM GOVERNMENT	37,203	39,608	40,052	55,111	54,903	55,309	56,473
Change in Equity arising from transfer of assets/liabilities	(13,504)	-	-	4,010	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(14,978)	(4,680)	(2,790)	1,540	(1,948)	(2,183)	(1,938)
Extraordinary items	(1,104)	-	(1)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(16,082)	(4,680)	(2,791)	1,540	(1,948)	(2,183)	(1,938)

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 174 and 167 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	11,230	4,390	11,070	8,351	5,711	3,097	1,029
Cash resources held in Trust.....	590	640	973	1,330	1,353	1,418	671
Receivables.....	6,331	1,900	2,090	340	320	327	362
Inventories.....	191	200	209	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	2,648	5,052	7,283	9,814
Prepayments.....	44	25	279	279	279	279	279
Total current assets.....	18,386	7,155	14,621	12,948	12,715	12,404	12,155
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	2,009	3,268	4,527	5,786
Land and Buildings.....	101,020	84,646	107,341	105,111	103,718	102,423	101,128
Plant, equipment and vehicles.....	2,044	3,379	1,744	3,735	5,585	7,591	7,297
Other non-current assets.....	13,470	11,812	11,638	10,414	8,839	7,263	5,688
Total non-current assets.....	116,534	99,837	120,723	121,269	121,410	121,804	119,899
TOTAL ASSETS.....	134,920	106,992	135,344	134,217	134,125	134,208	132,054
CURRENT LIABILITIES							
Provision for employee entitlements.....	4,099	4,008	4,295	4,353	4,413	4,475	4,537
Payables.....	7,000	2,516	1,006	911	911	911	911
Interest-bearing liabilities (borrowings).....	3,500	3,500	6,000	-	-	-	-
Other Liabilities.....	582	576	538	579	667	841	533
Total current liabilities.....	15,181	10,600	11,839	5,843	5,991	6,227	5,981
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,875	2,080	2,340	2,369	2,399	2,429	2,459
Total non-current liabilities.....	1,875	2,080	2,340	2,369	2,399	2,429	2,459
TOTAL LIABILITIES.....	17,056	12,680	14,179	8,212	8,390	8,656	8,440
EQUITY							
Contributed Equity.....	-	-	-	3,300	4,978	6,978	6,978
Accumulated surplus/(deficit).....	81,513	73,063	78,722	80,262	78,314	76,131	74,193
Asset revaluation reserve.....	36,351	21,249	42,443	42,443	42,443	42,443	42,443
Total equity.....	117,864	94,312	121,165	126,005	125,735	125,552	123,614
TOTAL LIABILITIES AND EQUITY.....	134,920	106,992	135,344	134,217	134,125	134,208	132,054

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	33,394	34,615	34,474	50,134	50,009	50,449	51,613
Capital Contribution	1,506	2,250	3,085	3,300	1,678	2,000	-
Holding Account	-	-	-	-	911	1,050	750
Net cash provided by government	34,900	36,865	37,559	53,434	52,598	53,499	52,363
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(22,364)	(24,244)	(24,192)	(26,049)	(25,567)	(25,270)	(27,063)
Superannuation payments	-	-	-	(2,811)	(2,817)	(2,845)	(2,845)
Grants, subsidies and transfer payments	(20)	-	(50)	(67)	(70)	(73)	(73)
Supplies and services	(53,297)	(56,385)	(60,070)	(15,845)	(17,517)	(17,846)	(16,883)
Accommodation	(4,806)	(2,022)	(3,831)	(3,781)	(3,826)	(3,850)	(3,850)
Administration	(362)	-	(215)	(608)	(608)	(608)	(608)
Equipment repairs and maintenance	(41)	(259)	(454)	(433)	(441)	(443)	(443)
Capital User Charge	-	-	-	(9,887)	(10,076)	(10,076)	(10,152)
Goods and Services Tax	-	(11,041)	(14,421)	(12,129)	(12,343)	(12,648)	(12,584)
Other payments	(793)	(6,645)	(390)	(863)	(628)	(508)	(124)
Receipts							
Regulatory fees and fines	61	-	72	72	72	72	72
User charges and fees	2,216	1,730	1,439	2,035	2,035	2,035	2,035
Goods and Services Tax	-	10,978	9,638	12,038	12,288	12,581	12,581
Grants and subsidies	-	61	-	-	-	-	-
Other receipts	47,420	50,741	55,342	5,827	6,872	6,481	5,509
Net cash from operating activities	(31,986)	(37,086)	(37,132)	(52,501)	(52,626)	(52,998)	(54,428)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(895)	(2,203)	(2,690)	(3,295)	(2,589)	(3,050)	(750)
Other investing activities - payments	(5)	-	(18)	-	-	-	-
Proceeds from sale of non-current assets	5	-	4	-	-	-	-
Other receipts from investing activities	34	-	-	-	-	-	-
Net cash from investing activities	(861)	(2,203)	(2,704)	(3,295)	(2,589)	(3,050)	(750)
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds from borrowings	-	-	2,500	-	-	-	-
Net cash from financing activities	-	-	2,500	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,053	(2,424)	223	(2,362)	(2,617)	(2,549)	(2,815)
Cash assets at the beginning of the reporting period	9,767	7,454	11,820	12,043	9,681	7,064	4,515
Cash assets at the end of the reporting period	11,820	5,030	12,043	9,681	7,064	4,515	1,700

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	42,842	57,581	56,851	57,492	58,411
Adjustment for non-cash items:					
Depreciation	(4,482)	(4,570)	(4,484)	(4,448)	(4,448)
(Increase)/decrease in employee entitlements	(661)	(128)	(178)	(266)	214
Increase/(decrease) in accounts receivable	(4,421)	(1,781)	-	-	-
(Increase)/decrease in accounts payable	3,435	1,399	437	220	251
Increase/(decrease) in prepayments	235	-	-	-	-
Loss on sale of assets	4	-	-	-	-
Other accrued expenditure	180	-	-	-	-
Net Cash from Operating Activities	37,132	52,501	52,626	52,998	54,428

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Superannuation	611,670	599,082	653,521	498,739	448,406	455,635	462,862
Interest	146,179	135,958	130,425	124,785	124,517	107,406	97,839
Appropriations	6,948,643	7,292,369	7,599,605	8,556,726	8,757,049	8,947,409	9,141,720
Grants, subsidies and transfers	624,308	724,713	796,739	822,081	756,001	791,130	833,079
Other expenses	112,535	127,885	155,369	229,600	118,553	124,183	137,003
Net liabilities transferred in	-	-	113,242	-	-	-	-
TOTAL ADMINISTERED EXPENSES^(a)	8,443,335	8,880,007	9,448,891	10,231,931	10,204,526	10,425,763	10,672,503
REVENUES							
Taxation	2,255,979	2,256,000	2,395,900	2,345,800	2,592,200	2,752,600	2,906,800
Commonwealth grants	3,128,208	3,171,157	3,227,663	3,558,929	3,576,629	3,654,006	3,848,640
Government enterprises							
- dividends	372,712	410,672	809,155	421,902	414,943	431,121	448,694
- income tax - Tax Equivalent Regime	203,142	262,492	349,440	225,676	250,258	253,454	262,694
- wholesale sales tax - Tax Equivalent Regime....	18,502	1,663	1,783	-	-	-	-
- local government rates Tax Equivalent Regime	3,998	4,678	6,265	7,148	7,290	7,416	7,547
Revenue received from agencies	1,988,613	2,106,063	2,307,449	2,391,311	2,295,050	2,306,053	2,376,013
Capital user charge	-	-	-	680,028	701,201	728,533	783,882
Interest	97,363	83,055	90,079	93,891	84,778	76,810	62,834
Pension recoups	36,584	36,504	40,296	39,804	40,064	40,450	40,476
Loan guarantee fees	11,766	12,265	12,505	12,275	13,208	14,962	15,066
Other revenue	113,101	140,699	188,531	357,062	252,654	255,175	269,487
Net assets transferred in	995	-	21,072	700	700	700	21,594
TOTAL ADMINISTERED REVENUES^(a)	8,230,963	8,485,248	9,450,138	10,134,526	10,228,975	10,521,280	11,043,727

(a) Further information in the tables "Details of the Administered Transactions Expenses and Details of Administered Transactions Revenue".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash resources.....	861,613	850,547	1,279,269	946,327	785,057	712,827	732,787
Investments.....	34,612	2,203	50,000	42,250	42,250	42,625	42,625
Treasurer's advances.....	9,737	25,000	10,450	10,711	12,111	11,711	11,411
Taxation receivable.....	47,216	54,536	46,969	36,969	36,969	36,969	36,969
Interest receivable.....	12,249	9,281	12,795	9,846	9,846	9,946	9,846
Pension recoups receivable.....	2,589	2,759	2,236	2,335	2,467	2,638	2,713
Loan guarantee fees receivable.....	2,299	2,542	2,390	2,390	2,390	2,390	2,390
Government enterprises							
Dividends receivable.....	201,007	132,314	77,286	92,418	102,502	104,943	103,165
Income tax - Tax Equivalent Regime receivable.....	108,830	111,514	102,836	84,545	77,118	80,606	81,886
Wholesale sales tax - Tax Equivalent Regime receivable.....	1,433	-	-	-	-	-	-
Local government rates Tax Equivalent Regime receivable.....	(1,442)	-	1,644	1,654	1,654	1,654	1,654
Other receivables.....	859	-	859	859	859	1,251	2,687
Total Administered Current Assets.....	1,281,002	1,190,696	1,586,734	1,230,304	1,073,223	1,007,561	1,028,133
ADMINISTERED NON-CURRENT ASSETS							
Investments.....	210,937	176,500	122,230	100,000	110,000	110,000	95,000
Capital ledgers.....	233,980	132,549	211,361	191,533	172,595	154,197	136,208
Equity injections in agencies.....	24,173	18,233	55,848	679,404	1,128,425	1,627,182	2,147,689
Other financial assets.....	290	269	290	290	290	290	290
Total non-financial assets.....	30,500	-	29,865	51,230	76,895	76,260	75,625
Total Administered Non-Current Assets.....	499,880	327,551	419,594	1,022,457	1,488,205	1,967,929	2,454,812
TOTAL ADMINISTERED ASSETS.....	1,780,882	1,518,247	2,006,328	2,252,761	2,561,428	2,975,490	3,482,945
ADMINISTERED CURRENT LIABILITIES							
Borrowings.....	136,689	47,969	104,950	99,129	79,355	70,200	32,450
Superannuation.....	345,337	578,711	425,097	425,142	435,199	456,566	456,566
Interest payable.....	26,383	31,881	26,481	25,126	25,211	25,256	25,272
Appropriations payable.....	-	-	-	77,857	88,164	66,899	66,899
Trust account liabilities.....	899,187	892,389	959,384	883,593	855,527	834,573	603,321
Other payables.....	13,636	14,500	11,756	10,116	8,349	6,996	6,036
Total Administered Current Liabilities.....	1,421,232	1,565,450	1,527,668	1,520,963	1,491,805	1,460,490	1,190,544
ADMINISTERED NON-CURRENT LIABILITIES							
Borrowings.....	865,567	1,034,928	864,726	785,597	726,242	676,042	663,592
Superannuation.....	4,444,223	4,286,857	4,567,408	4,641,005	4,654,212	4,653,280	4,659,577
Appropriations payable.....	-	-	-	364,704	729,158	1,133,649	1,548,564
Other payables.....	54,412	33,782	49,831	41,202	36,272	32,772	30,188
Total Administered Non-Current Liabilities.....	5,364,202	5,355,567	5,481,965	5,832,508	6,145,884	6,495,743	6,901,921
TOTAL ADMINISTERED LIABILITIES.....	6,785,434	6,921,017	7,009,633	7,353,471	7,637,689	7,956,233	8,092,465

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations.....	(6,948,643)	(7,292,369)	(7,593,654)	(8,112,712)	(8,304,431)	(8,476,019)	(8,659,906)
Grants, subsidies and transfers	(660,748)	(734,713)	(803,200)	(830,381)	(762,661)	(795,983)	(836,616)
Superannuation.....	(497,540)	(554,121)	(563,818)	(425,097)	(425,142)	(435,199)	(456,566)
Interest.....	(153,237)	(139,836)	(130,327)	(126,140)	(124,432)	(107,361)	(97,823)
Other payments	(93,387)	(127,885)	(142,675)	(81,849)	(78,616)	(81,716)	(91,944)
Investing Activities							
Equity injections.....	(5,940)	-	(72)	(643,556)	(475,321)	(498,757)	(520,507)
Other payments	-	-	-	(22,000)	(26,300)	-	-
Financing Activities							
Net Change in Treasurer's advances	(11,699)	-	(713)	(261)	(1,400)	400	300
Repayment of borrowings	(272,093)	(129,076)	(138,560)	(84,950)	(79,129)	(59,355)	(50,200)
Accrual appropriations receivable paid to agencies.....	-	-	-	(1,453)	(77,857)	(88,164)	(66,899)
Net movement in trust account balances and all other financing activities	(180,680)	218,935	123,130	(271,360)	(257,315)	(94,648)	(234,251)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(8,800,569)	(8,759,065)	(9,249,889)	(10,559,759)	(10,612,604)	(10,636,802)	(11,014,412)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Taxation	2,252,980	2,256,000	2,395,900	2,355,800	2,592,200	2,752,600	2,906,800
Commonwealth grants.....	3,128,208	3,171,157	3,227,663	3,524,442	3,537,327	3,612,174	3,804,216
Interest.....	104,483	84,217	89,533	96,840	84,778	76,710	62,934
Government enterprises							
- dividends.....	357,602	505,017	914,876	406,770	404,859	428,680	450,472
- income tax - Tax Equivalent Regime	194,624	269,805	355,434	243,967	257,685	249,966	261,414
- wholesale sales tax - Tax Equivalent Regime....	18,502	1,874	3,216	-	-	-	-
- local government rates Tax Equivalent Regime	3,998	4,903	3,179	7,138	7,290	7,416	7,547
Receipts from other agencies.....	1,988,613	2,106,063	2,307,449	2,391,311	2,295,050	2,306,053	2,376,013
Capital user charge	-	-	-	680,028	701,201	728,533	783,882
Loan guarantee fees.....	11,583	12,200	12,414	12,275	13,208	14,962	15,066
Pension recoups.....	35,541	36,424	40,649	39,705	39,932	40,279	40,401
Other receipts	104,087	140,699	157,175	242,464	252,617	254,783	268,044
Financing Activities							
Proceeds of borrowings	156,848	123,919	105,980	-	-	-	-
Capital ledgers repaid by agencies.....	268,973	115,334	22,619	19,828	18,938	18,398	17,989
Other receipts	19,774	18,000	10,386	245,549	245,549	73,319	18,000
Net cash transfers in	994	-	21,072	700	700	700	21,594
TOTAL ADMINISTERED CASH INFLOWS.....	8,646,810	8,845,612	9,667,545	10,266,817	10,451,334	10,564,573	11,034,372
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(153,759)	86,547	417,656	(332,942)	(161,270)	(72,229)	19,960

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENDITURE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Superannuation.....	611,670	599,082	653,521	498,739	448,406	455,635	462,862
Interest.....	146,179	135,958	130,425	124,785	124,517	107,406	97,839
Appropriations for:							
Outputs.....	5,546,575	6,495,488	5,872,659	7,431,182	7,542,012	7,747,180	7,979,240
Salaries and allowances.....	34,060	-	36,023	36,026	36,038	36,046	36,046
Other Appropriations ^(a)	1,104,543	504,748	1,379,993	744,849	799,668	778,972	744,567
Community Service Obligations							
Dampier Port Authority.....	-	-	-	-	520	520	520
Electricity Corporation.....	29,917	29,278	28,338	32,131	33,074	33,944	34,723
Forest Products Commission.....	-	-	-	500	500	230	-
Gold Corporation.....	-	-	245	-	-	-	-
Water Corporation of Western Australia.....	206,864	218,632	225,967	238,781	252,307	262,107	268,877
Western Australian Government Railways Commission.....	23,494	32,499	39,747	49,843	51,678	52,301	53,829
Western Australian Land Authority.....	1,656	11,724	16,283	23,114	41,002	35,909	23,918
GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Acts of Grace ^(b)	323	-	35	-	-	-	-
Albany Port Authority.....	-	154	173	173	173	173	173
Anzac Day Trust ^(b)	-	-	250	270	270	270	270
Broome Port Authority.....	-	-	-	52	-	-	-
First home owners scheme ^(b)	-	119,500	114,502	130,500	113,800	116,100	118,400
Forest Products Commission.....	-	-	-	1,285	1,287	1,289	1,291
Fuel Suppliers Licensing Act ^(b)	161,398	21,700	21,398	-	-	-	-
GST administration.....	-	80,000	97,800	51,200	37,000	36,700	36,400
HIH Insurance.....	-	-	-	3,000	3,000	-	-
Incidentals ^(b)	-	-	1	11	11	11	11
Inner City Living Rebate Scheme ^(b)	2	20	20	20	20	20	20
Loan Management Fees ^(b)	-	-	-	1	1	1	1
Local Government Financial Assistance							
Grants.....	84,960	91,397	89,202	92,773	96,140	99,534	103,137
Local Government Road Funding.....	60,324	64,503	62,954	65,474	67,851	70,246	72,789
Losses on Indemnities Under the Housing Loan Guarantee Act ^(b)	-	-	21	190	190	185	185
Midland Redevelopment Authority.....	1,534	-	350	300	250	200	-
National Rail Network Funding Grant.....	-	-	-	18,000	-	-	-
Non - Government Schools.....	264,470	290,320	338,753	341,916	368,185	400,023	425,633
North West Shelf Gas Financial Assistance ^(b)	4,867	5,363	-	-	-	-	-
Off Road Diesel Subsidies ^(b)	-	-	3,200	3,250	3,450	3,650	3,850
Pensioner concession assistance ^(b)	23,753	27,855	27,454	33,505	33,805	34,005	34,305
Provision for unfunded liabilities in the							
Government Insurance Fund.....	-	-	3,539	-	-	43	-
Public Swimming Pools - Operating Costs							
Subsidy ^(b)	289	300	346	300	300	300	300
Rail Access Regulator.....	-	-	-	1,200	695	640	640
Rebates to Community Banks ^(b)	-	-	34	-	-	-	-
Refund of Past Year's Revenue Collections ^(b)	8,868	6,111	6,433	5,411	5,111	5,111	5,111
Vehicle Fleet Funding Facility - Reimbursement of stamp duties paid ^(b)	724	850	534	850	850	850	-
Seniors Rebates ^(b)	17	30	20	30	30	30	30
Stamp Duty Concessions on Farming Properties ^(b)	114	100	108	100	100	100	100
State Housing Commission - Aboriginal Communities Strategic Investment Program.....	8,900	3,000	3,000	4,832	2,788	2,788	2,782
State Housing Commission - Essential Services Maintenance Program.....	4,050	4,050	4,050	3,823	3,763	3,764	3,754
State Housing Commission - First Home Buyers Scheme.....	444	-	-	-	-	-	-
State Housing Commission - Matching Funds and Pensioner Rentals.....	-	5,980	2,500	3,300	5,000	10,000	20,000
State Housing Commission - Subsidies for Housing.....	-	3,480	3,480	3,480	3,480	3,480	3,480
Water Corporation.....	-	-	-	400	1,000	1,400	-
Other.....	805	-	17,105	56,735	7,701	417	417

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Accommodation expense.....	66,449	75,000	79,064	73,439	75,642	77,911	87,500
Dividends written off.....	-	-	18,000	-	-	-	-
Motor vehicle fleet costs.....	14,048	50,000	58,228	-	-	-	-
Retrospective Commonwealth Mirror Tax liability	-	-	-	112,629	-	-	-
Other expenses	32,038	2,885	67	43,534	42,911	46,272	49,503
NET LIABILITIES TRANSFERRED IN							
Department of Justice –Superannuation	-	-	102,631	-	-	-	-
Gas Corporation - Superannuation	-	-	10,611	-	-	-	-
TOTAL	8,443,335	8,880,007	9,448,891	10,231,931	10,204,526	10,425,763	10,672,503

(a) From 2001-02 Capital Services Appropriations are no longer transacted through the Statement of Financial Performance.

(b) These allocations are included in Item 17 Administered Grants, Subsidies and Transfer Payments.

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Taxation							
Stamp duty – insurance	139,450	148,900	155,000	159,000	167,000	174,500	182,000
Stamp duty – mortgages	68,783	63,400	74,700	78,500	84,500	90,000	95,000
Stamp duty - motor vehicles	160,084	171,900	161,200	170,500	179,000	187,500	195,500
Stamp duty - conveyancing and transfers	508,699	448,000	529,700	518,700	564,086	607,478	640,894
Stamp duty - shares and marketable securities.....	42,156	28,000	57,700	9,500	8,500	9,000	9,500
Stamp duty - other financial and capital transactions.....	8,119	8,000	6,100	6,000	6,000	6,000	6,000
Stamp duty - rental business	22,039	24,700	23,100	24,550	26,023	27,496	28,969
Stamp duty – other	12,615	12,300	14,700	15,985	16,985	17,985	18,985
Payroll tax	785,987	825,000	839,800	896,158	1,025,989	1,092,257	1,160,842
Financial institutions duty	131,825	135,800	137,900	12,437	-	-	-
Debits tax	103,244	105,000	99,800	99,102	99,102	99,102	99,102
Betting tax	39,853	41,800	42,700	44,000	45,500	46,500	48,000
Land tax.....	200,896	209,500	217,300	237,920	289,755	309,995	331,632
Metropolitan Regional Improvement Tax.....	32,229	33,700	36,200	38,961	40,458	42,955	45,952
Commonwealth - Mirror taxes.....	-	-	-	34,487	39,302	41,832	44,424
Total taxation.....	2,255,979	2,256,000	2,395,900	2,345,800	2,592,200	2,752,600	2,906,800
Commonwealth grants							
Goods and Services	-	2,580,000	2,587,640	2,823,200	2,898,500	2,932,800	3,090,000
Financial Assistance Grant	1,591,366	-	-	-	-	-	-
Compensation (Companies Regulation)	13,589	-	14,024	14,753	15,210	15,530	15,840
Competition Reform Payment	43,160	88,830	45,453	70,600	72,400	74,500	76,700
Debt Redemption Assistance.....	11,987	-	9,639	3,300	3,100	3,100	3,100
First Home Owners Grant Scheme	-	-	-	12,400	-	-	-
Franchise Fee Safety Net Revenue (fuel).....	439,822	38,500	43,447	-	-	-	-
Franchise Fee Safety Net Revenue (liquor)	114,564	10,100	13,124	-	-	-	-
Franchise Fee Safety Net Revenue (tobacco)	369,875	7,100	7,155	-	-	-	-
Gas Project Assistance	92,638	-	-	-	-	-	-
Local Government (Financial Assistance Grants).....	84,960	91,397	89,202	92,773	96,140	99,534	103,137
Local Government (Road Funding).....	60,324	64,503	62,954	65,474	67,851	70,246	72,789
Mirror taxes.....	-	-	-	34,487	39,302	41,832	44,424
National Rail Network Funding Grant.....	-	-	-	18,000	-	-	-
Non-government Schools	264,470	290,320	338,753	341,916	368,185	400,023	425,633
Pensioner Concession Assistance	13,573	-	14,378	14,900	15,500	16,000	16,600
RFA Forest Industry Structural Adjustment Program (FISAP).....	-	-	-	15,000	-	-	-
Other	27,880	407	1,894	52,126	441	441	417
Total Commonwealth.....	3,128,208	3,171,157	3,227,663	3,558,929	3,576,629	3,654,006	3,848,640

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
<i>Government Enterprises Dividends</i>							
Albany Port Authority	404	217	-	-	81	190	426
Broome Port Authority	-	-	-	144	101	169	237
Bunbury Port Authority	951	26	1,185	2,181	1,635	2,009	2,447
Country Housing Authority	-	-	-	18	18	18	18
Dampier Port Authority	-	40	34	162	180	220	716
Electricity Corporation	46,209	86,700	94,452	102,319	111,159	111,237	114,338
Esperance Port Authority	402	518	442	1,022	1,405	1,502	1,800
Forest Products Commission	-	4,339	2,572	3,784	4,136	5,045	5,131
Fremantle Port Authority	1,750	1,484	609	3,936	4,440	5,349	4,967
Gas Corporation	14,870	14,228	439,743	-	-	-	-
Geraldton Port Authority	900	130	-	207	340	309	296
Gold Corporation	1,853	2,900	-	1,648	2,394	3,720	4,780
Port Hedland Port Authority	414	446	493	1,211	1,202	1,110	451
Water Corporation	201,215	237,041	237,814	285,549	264,287	277,625	298,311
Western Australian Government Railways Commission	47,569	49,499	18,213	-	-	-	-
Western Australian Land Authority	45,000	9,000	9,000	6,952	17,695	16,693	10,700
Western Australian Treasury Corporation	11,175	4,104	4,598	12,769	5,870	5,925	4,076
Total Dividends	372,712	410,672	809,155	421,902	414,943	431,121	448,694
<i>Income Tax - Tax Equivalent Regime</i>							
Albany Port Authority	986	565	211	120	120	120	120
Broome Port Authority	-	-	47	159	239	296	355
Bunbury Port Authority	590	1,549	2,036	1,221	1,502	1,743	2,014
Bunbury Water Board	860	688	1,107	747	797	833	833
Busselton Water Board	(3)	52	52	130	130	130	130
Dampier Port Authority	169	61	176	139	154	188	613
Electricity Corporation	67,846	93,004	89,315	85,026	92,984	91,300	90,453
Esperance Port Authority	943	1,181	688	1,082	1,142	1,010	2,069
Forest Products Commission	-	3,410	1,159	2,610	2,488	2,504	2,322
Fremantle Port Authority	6,220	5,195	5,616	4,360	4,809	5,618	5,344
Gas Corporation	23,773	18,022	130,944	-	-	-	-
Geraldton Port Authority	980	143	589	204	345	474	135
Grain Corporation	1	-	-	-	-	-	-
Port Hedland Port Authority	755	531	925	924	915	834	271
Water Corporation	88,133	124,472	108,296	122,193	132,078	139,549	149,313
Western Australian Land Authority	6,648	9,003	4,863	3,444	9,191	5,361	5,291
Western Australian Treasury Corporation	5,241	4,616	3,416	3,317	3,364	3,494	3,431
Total Income Tax - Tax Equivalent Regime ...	203,142	262,492	349,440	225,676	250,258	253,454	262,694
<i>Wholesale Sales Tax - Tax Equivalent Regime</i>							
Albany Port Authority	3	-	1	-	-	-	-
Bunbury Port Authority	9	-	4	-	-	-	-
Bunbury Water Board	16	-	3	-	-	-	-
Busselton Water Board	8	-	-	-	-	-	-
Dampier Port Authority	19	-	20	-	-	-	-
East Perth Redevelopment Authority	7	-	-	-	-	-	-
Electricity Corporation	11,489	1,200	802	-	-	-	-
Esperance Port Authority	8	-	1	-	-	-	-
Fremantle Port Authority	351	-	-	-	-	-	-
Gas Corporation	937	150	169	-	-	-	-
Geraldton Port Authority	24	-	3	-	-	-	-
Insurance Commission of Western Australia	229	-	79	-	-	-	-
Metropolitan (Perth) Passenger Transport Trust	4	-	-	-	-	-	-
Port Hedland Port Authority	43	-	3	-	-	-	-
Subiaco Redevelopment Authority	3	4	2	-	-	-	-
Water Corporation	5,097	299	686	-	-	-	-
Western Australian Government Railways Commission	81	10	3	-	-	-	-
Western Australian Land Authority	148	-	7	-	-	-	-
Western Australian Treasury Corporation	26	-	-	-	-	-	-
Total Wholesale Sales Tax - Tax Equivalent Regime	18,502	1,663	1,783	-	-	-	-

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
<i>Local Government Rates Tax Equivalent Regime</i>							
Albany Port Authority	-	(61)	60	-	-	-	-
Broome Port Authority	-	4	4	4	4	4	4
Bunbury Port Authority	-	116	116	109	112	116	119
Dampier Port Authority	-	25	10	12	12	12	13
Esperance Port Authority	-	47	75	75	75	75	75
Fremantle Port Authority	-	295	295	310	325	342	359
Geraldton Port Authority	-	130	114	140	140	140	140
Port Hedland Port Authority	-	92	96	93	94	95	95
Electricity Corporation	753	800	2,781	2,905	3,028	3,132	3,242
Gas Corporation	35	31	-	-	-	-	-
Water Corporation	1,057	1,109	1,600	2,500	2,500	2,500	2,500
Western Australian Government Railways Commission	1,000	1,090	-	-	-	-	-
Western Australian Land Authority	1,153	1,000	1,114	1,000	1,000	1,000	1,000
Total Local Government Rates Tax Equivalent Regime	3,998	4,678	6,265	7,148	7,290	7,416	7,547
<i>Other Revenue</i>							
Consolidated Fund Revenue received from							
Agencies	1,988,613	2,106,063	2,307,449	2,391,311	2,295,050	2,306,053	2,376,013
Capital User Charge	-	-	-	680,028	701,201	728,533	783,882
Interest	97,363	83,055	90,079	93,891	84,778	76,810	62,834
Loan guarantee fees	11,766	12,265	12,505	12,275	13,208	14,962	15,066
Pension Recoups	36,584	36,504	40,296	39,804	40,064	40,450	40,476
Consolidated Fund (Superannuation Reimbursement)	-	-	-	149,359	156,818	160,344	164,010
Motor vehicle fleet - revenue	14,450	50,000	59,174	-	-	-	-
Office lease rentals	64,344	75,000	79,064	73,439	75,642	77,911	87,500
Retrospective Commonwealth Mirror Tax Revenue	-	-	-	112,629	-	-	-
Other	34,307	15,699	50,293	21,635	20,194	16,920	17,977
Total other revenue	2,247,427	2,378,586	2,638,860	3,574,371	3,386,955	3,421,983	3,547,758
<i>Net assets transferred in</i>							
AlintaGas - residual cash balance from sale	-	-	3,721	-	-	-	-
AlintaGas - cash in support of superannuation liability assumed by the Treasurer	-	-	10,611	-	-	-	-
Subiaco Redevelopment Authority wind-up	-	-	-	-	-	-	20,894
Westrail - compensation for settlement of Westrail Freight employee superannuation transfers	-	-	6,067	-	-	-	-
Other	995	-	673	700	700	700	700
Total net assets transferred in	995	-	21,072	700	700	700	21,594
TOTAL	8,230,963	8,485,248	9,450,138	10,134,526	10,228,975	10,521,280	11,043,727

The Cyclones 'Elaine' and 'Vance' Trust Account

This account holds funds for special relief for those affected by Cyclones Elaine and Vance.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	4,567	-	-	-
Receipts	-	-	-	-
	4,567	-	-	-
Payments	4,567	-	-	-
CLOSING BALANCE	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the Financial Administration and Audit Act, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
State Fleet revenues	42,087	50,668	49,644	-
Revenues from the Executive Vehicle Scheme	33	35	37	35
GST input credits	-	5,751	514	40
GST receipts on sales	-	5,227	9,053	1,000
Land Tax Liability enquiry fee	2,208	1,695	1,404	2,000
Other State Revenue Receipts	1,391	134	598	179
TOTAL	45,719	63,510	61,250	3,254

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE AUDITOR GENERAL

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 9

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 33 Net amount appropriated to purchase outputs.....	7,615	7,477	7,509	7,560	7,752	7,970	8,293
Amount Authorised by Other Statutes - Financial Administration and Audit Act 1985.....	178	145	180	145	145	145	145
Total appropriations provided to purchase outputs.....	7,793	7,622	7,689	7,705	7,897	8,115	8,438
CAPITAL							
Item 130 Capital Contribution	302	434	434	379	29	65	-
GRAND TOTAL.....	8,095	8,056	8,123	8,084	7,926	8,180	8,438

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To enable the Auditor General to serve the public interest by communicating to Parliament independent and impartial information regarding public sector accountability and performance.

SIGNIFICANT ISSUES AND TRENDS

Government influences

- Structural changes to the Western Australian Public Service as a result of the Review of the Machinery of Government (MOG) will affect both the number and complexity of audits undertaken as a result of restructuring and amalgamation of agencies. From an audit perspective the amalgamations will pose particular transitional problems as a result of the different computer systems in place, the different locations of the combined agencies, and the "blurred" lines of accountability and/or responsibility during the initial stages of amalgamations.
- Proposed changes to the *Financial Administration and Audit Act (FAAA) 1985* and the proposed establishment of a separate Audit Act are likely to have a significant impact on the operations of the Office.
- As a result of ongoing government and organisational reform, government agencies are continuing to introduce complex contracting arrangements with the private sector to deliver services or acquire assets. Such contracts may involve financing and leasing, sharing of future revenues, transferring of ownership of assets and other complex legal arrangements. These contracts are likely to significantly impact the financial reporting of agencies and the management of associated business risks.

External influences

- As people become better informed through media and use of the Internet there is greater community expectation on the Auditor General to identify and report any instances where government fails to meet community demands. The community's expectations are reflected in the continuing number of enquiries, complaints and requests from members of Parliament, government agencies and the general public for the Office to investigate a range of performance and accountability issues.

- New applications of information technology continue to require auditors to adapt their skills and processes. Internal and external transactions, workflows and data storage are increasingly being computerised, and more information, which can be used for accountability purposes, is becoming available on web sites. Keeping our staff equipped with up to date computers, software and systems is a key factor in meeting this challenge.
- Demand for skilled and experienced professional staff, both in public and private sectors, has created difficulties for the Office retaining current staff and recruiting new staff. High staff turnover in recent years has led to increased recruitment and training costs.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	(9)	34	47	57
Priority and assurance dividend.....	(95)	(125)	(125)	-

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Performance Auditing	10,625	10,466	11,332	10,348			
Total Cost of Outputs	10,625	10,466	11,332	10,348	10,738	11,066	11,630
<i>Less Operating revenues</i>	3,460	2,611	2,970	2,829	2,885	2,942	3,000
Net Cost of Outputs	7,165	7,855	8,362	7,519	7,853	8,124	8,630
Adjustments ^(b)	628	(233)	(673)	186	44	(9)	(192)
Appropriations provided to purchase Outputs	7,793	7,622	7,689	7,705	7,897	8,115	8,438
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	302	434	434	379	29	65	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	8,095	8,056	8,123	8,084	7,926	8,180	8,438

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: An informed Parliament on public sector accountability and performance.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Agreement in Parliamentary survey that reports dealt with matters of significance to Parliament.....	79%	85%	82%	85%	
Agreement in Parliamentary survey that the Auditor General's auditing approach and reporting contributed to improved public sector accountability	74%	80%	82%	80%	
Agreement in Parliamentary survey of a useful or better performance by the Auditor General in respect to reports and services to Parliament ^(b)	55%	-	77%	80%	

(a) More details of effectiveness indicators in annual report.

(b) This effectiveness indicator has been included in the Budget Papers for the first time, as a result there is no 2000-01 Budget figure.

Output 1: Performance Auditing

The Auditor General is responsible for undertaking the external audit of the Western Australia public sector. This is done through audits of controls, financial statements and performance indicators, examinations of efficiency and effectiveness and the tabling of reports to Parliament.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	10,625	10,466	11,332	10,348	2000-01 cost includes the purchase of a new audit methodology and staff retirement costs. The 2001-02 Estimate reflects cost savings measures required by Government.
Less Operating Revenue ^(c)	3,460	2,611	2,970	2,829	
Net Cost of Output	7,165	7,855	8,362	7,519	
Adjustments ^(d)	628	(233)	(673)	186	
Appropriation for purchase of Output 1	7,793	7,622	7,689	7,705	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Matters of significance raised in Parliament (These are incorporated in approximately 10 reports each year) ^(b)	65	75	101	100	
Audits - Major	50	50	50	50	
Audits - Smaller	210	193	191	183	
Audits - Other (including requests, cemeteries and subsidiaries)	30	36	37	37	
Quality					
Agreement in Parliamentary survey that the matters of significance raised in reports clearly communicate issues	81%	85%	67%	85%	2000-01 Estimated actual may have been affected by significant changes to Parliament as a result of the State election in 2001
Audit opinions consistent with standards	100%	100%	100%	100%	
Timeliness					
Agreement in Parliamentary survey that the matters of significance raised in reports are timely ^(c)	58%	90%	64%	70%	
Audit opinions issued within statutory deadlines	100%	100%	100%	100%	
Cost					
Average cost per matter of significance ^(b)	\$60,154	\$49,400	\$38,708	\$36,220	
Average cost per major audit	\$85,952	\$86,541	\$95,007	\$86,095	2000-01 Estimated actual includes the costs associated with the purchase of a new audit methodology
Average cost per smaller audit	\$10,872	\$11,911	\$13,213	\$12,497	2000-01 Estimated actual includes the costs associated with the purchase of a new audit methodology
Average cost per other audit	\$4,477	\$3,756	\$4,012	\$3,636	2000-01 Estimated actual includes the costs associated with the purchase of a new audit methodology

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 97 and is estimated to be 99 for the 2001-02 Budget.

(b) Matters of significance is a new measure introduced in 1999-2000 which was refined in 2000-01. As a result the more recent figures are not comparable with the 1999-2000 or 2000-01 Budget figures.

(c) The new target for 2001-02 was established based on analysis of the impact of a more detailed rating scale introduced during 1999-2000.

Major Achievements For 2000-01

- Two public sector performance reports were tabled in Parliament incorporating the results of legislative compliance and financial and management control audits. These reports covered subjects as diverse as matters relating to the administration of legislation, control and management of grants and subsidies, management of trust moneys, the issue of Internet security and the reliability of budget estimates.
- Two attest audit result reports were tabled in Parliament. The first primarily reported on financial statement and performance indicator audits for departments, statutory authorities and other bodies under the FAAA with June 30 reporting dates. The second report focussed on the Tertiary Education sector, whose agencies report on a December 31 close off.
- A special report was prepared and tabled on the sale of Alinta Gas in February 2001.

- Four performance examination reports were tabled during the year. The reports focussed on:
 - teacher placements in government schools;
 - firearms management;
 - community based orders; and
 - the provision and use of computers in government schools.
- Audited the financial statements, controls and performance indicators of:
 - 47 government departments;
 - 194 statutory authorities and corporate bodies;
 - 34 other audits (including requests, subsidiary and cemetery audits); and
 - the Treasurer's Annual Statements and the Consolidated Financial Statements for the whole of government sector.
- Of the above, the audits of agencies comprising 80% of the State's assets were completed within 8 weeks of the receipt of the financial statements and performance indicators. This contributed to providing agencies and Parliament with timely and hence more meaningful reports.
- All opinions were completed within statutory deadlines.
- A new computerised audit methodology was introduced during the year and is being used on all audits in the 2001 audit cycle.

Major Initiatives For 2001-02

- Table in parliament at least two public sector performance reports during the year. These reports will contain the results of small performance examinations, control and compliance audits and follow-up of reviews undertaken in previous years.
- Table in Parliament two reports on the results of financial statement and performance indicators audits undertaken during the year. The first volume will focus on those agencies with a June 30 reporting date, while the second volume will include agencies from the Tertiary Education sector which have a December 31 reporting close off.
- Table in Parliament, approximately six performance examination reports on matters of significance covering key areas of performance and accountability.
- Audit the financial statements, controls and performance indicators of approximately:
 - 47 government departments;
 - 183 statutory authorities and corporate bodies;
 - 38 other audits (including requests, subsidiary and cemetery audits); and
 - the Treasurer's Annual Statements and the Consolidated Financial Statements.
 - (Note: the restructuring of the Western Australian Public Service as a result of June 2001 recommendations of the Machinery of Government Taskforce will not affect the number of government departments and agencies to be audited until the 2002-03 financial year).
- Complete the audit of agencies representing 80% of the State's assets, within 8 weeks of the receipt of the financial statements.
- Complete all opinions within statutory deadlines.

CAPITAL WORKS PROGRAM

The Office's Capital Works Program provides for the ongoing replacement of computers and office equipment, and maintaining network hardware and software at a level appropriate to the technology currently in use in the public sector.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computer Hardware and Software - Asset Replacement Program.....	1,352	973	434	379
	1,352	973	434	379

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	302	434	434	379	408	487	-
	302	434	434	379	408	487	-
LESS							
Holding Account ^(b)	-	-	-	-	379	422	-
Capital Contribution.....	302	434	434	379	29	65	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	5,840	6,023	6,105	5,999	6,268	6,476	6,860
Superannuation	533	530	542	579	605	629	664
Supplies and services	2,925	2,193	2,632	2,327	2,275	2,288	2,371
Accommodation	609	567	654	645	668	716	769
Capital User Charge	-	-	-	39	88	91	72
Depreciation	286	320	327	379	422	475	460
Administration	-	-	240	150	178	183	189
Advertising and promotion	-	-	27	10	10	10	11
Consumable Supplies	-	60	162	110	112	114	117
Equipment repairs and maintenance	168	-	538	110	112	84	117
Net loss on disposal of non-current assets	10	-	55	-	-	-	-
Other expenses	234	759	31	-	-	-	-
TOTAL COST OF SERVICES	10,605	10,452	11,313	10,348	10,738	11,066	11,630
Revenues from ordinary activities							
User charges and fees ^(b)	3,435	2,599	2,855	2,809	2,865	2,922	2,980
Other Revenue	25	12	115	20	20	20	20
Total Revenues from Ordinary Activities	3,460	2,611	2,970	2,829	2,885	2,942	3,000
NET COST OF SERVICES	7,145	7,841	8,343	7,519	7,853	8,124	8,630
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	7,163	7,192	7,224	7,705	7,897	8,115	8,438
Liabilities assumed by the Treasurer	533	530	542	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	7,696	7,722	7,766	7,705	7,897	8,115	8,438
CHANGE IN EQUITY RESULTING FROM OPERATIONS	551	(119)	(577)	186	44	(9)	(192)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	551	(119)	(577)	186	44	(9)	(192)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 97 and 99 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	363	6	-	42	84	95	149
Cash resources held in Trust.....	141	164	156	188	216	249	29
Receivables.....	833	5	610	573	572	571	575
Amounts receivable for outputs ^(a)	-	-	-	379	422	-	-
Prepayments.....	44	63	58	-	-	-	-
Total current assets.....	1,381	238	824	1,182	1,294	915	753
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	-	-	475	935
Plant, equipment and vehicles.....	613	699	581	596	596	621	161
Other non-current assets.....	41	44	41	27	13	-	-
Total non-current assets.....	654	743	622	623	609	1,096	1,096
TOTAL ASSETS	2,035	981	1,446	1,805	1,903	2,011	1,849
CURRENT LIABILITIES							
Provision for employee entitlements.....	397	344	423	423	423	423	423
Payables.....	205	95	312	215	215	215	215
Other Liabilities.....	262	132	132	23	48	100	130
Total current liabilities.....	864	571	867	661	686	738	768
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	640	600	625	625	625	625	625
Total non-current liabilities.....	640	600	625	625	625	625	625
TOTAL LIABILITIES	1,504	1,171	1,492	1,286	1,311	1,363	1,393
EQUITY							
Contributed Equity.....	-	-	-	379	408	473	473
Accumulated surplus/(deficit).....	531	(190)	(46)	140	184	175	(17)
Total equity	531	(190)	(46)	519	592	648	456
TOTAL LIABILITIES AND EQUITY	2,035	981	1,446	1,805	1,903	2,011	1,849

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	6,861	6,758	6,790	7,326	7,475	7,640	7,978
Capital Contribution	302	434	434	379	29	65	-
Holding Account	-	-	-	-	379	422	-
Net cash provided by government	7,163	7,192	7,224	7,705	7,883	8,127	7,978
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(5,573)	(6,015)	(6,301)	(6,108)	(6,243)	(6,424)	(6,830)
Superannuation payments	-	-	-	(579)	(605)	(629)	(664)
Supplies and services	(2,803)	(2,217)	(2,784)	(2,576)	(2,467)	(2,483)	(2,572)
Accommodation	(561)	(519)	(526)	(568)	(588)	(635)	(685)
Administration	-	-	(256)	(145)	(172)	(177)	(184)
Equipment repairs and maintenance	(168)	-	(557)	(77)	(112)	(84)	(117)
Capital User Charge	-	-	-	(39)	(88)	(91)	(72)
Goods and Services Tax	-	(508)	(438)	(352)	(353)	(357)	(376)
Other payments	(299)	(840)	(30)	-	-	-	-
Receipts							
User charges and fees	2,611	2,588	3,122	2,793	2,849	2,906	2,964
Goods and Services Tax	-	508	393	379	354	358	372
Other receipts	193	112	154	20	20	20	20
Net cash from operating activities	(6,600)	(6,891)	(7,223)	(7,252)	(7,405)	(7,596)	(8,144)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(303)	(434)	(349)	(379)	(408)	(487)	-
Net cash from investing activities	(303)	(434)	(349)	(379)	(408)	(487)	-
NET INCREASE/(DECREASE) IN CASH HELD							
HELD	260	(133)	(348)	74	70	44	(166)
Cash assets at the beginning of the reporting period	244	303	504	156	230	300	344
Cash assets at the end of the reporting period	504	170	156	230	300	344	178

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	8,343	7,519	7,853	8,124	8,630
Adjustment for non-cash items:					
Depreciation	(327)	(379)	(422)	(475)	(460)
(Increase)/decrease in salaries and related costs	(104)	109	(25)	(52)	(30)
Increase/(decrease) in accounts receivable	550	-	-	-	-
(Increase)/decrease in accounts payable	(217)	97	-	-	-
Increase/(decrease) in prepayments	(5)	(58)	-	-	-
Profit/(loss) on sale of assets	55	-	-	-	-
Other accrued expenditure	(1,072)	(36)	(1)	(1)	4
Net Cash from Operating Activities	7,223	7,252	7,405	7,596	8,144

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Audit Fees	2,819	2,588	2,911	2,793
GST input credits	-	250	164	100
GST receipts on sales	-	258	229	279
Other Revenue	25	12	115	20
TOTAL	2,844	3,108	3,419	3,192

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF ENERGY

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 10

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 34 Net amount appropriated to purchase outputs.....	14,110	14,149	14,800	15,515	14,956	15,103	14,541
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	145	145	152	159	159	159	159
Total appropriations provided to purchase outputs.....	14,255	14,294	14,952	15,674	15,115	15,262	14,700
ADMINISTERED							
Amount provided for Administered Grants, Subsidies and Transfer Payments.....	-	-	1,555	-	-	-	-
CAPITAL							
Item 131 Capital Contribution.....	258	369	208	247	-	-	-
GRAND TOTAL.....	14,513	14,663	16,715	15,921	15,115	15,262	14,700

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote conditions that enable the energy needs of the Western Australian community to be met safely, efficiently and economically.

SIGNIFICANT ISSUES AND TRENDS

- The sale of Alinta Gas was completed in October 2000 and the affairs of the former Gas Corporation were wound up in December 2000 with any remaining assets and liabilities being vested in the State and administered by the Office of Energy. The gas industry in Western Australia is now essentially fully in the private sector with licensing of gas distributors and retailers under the *Energy Coordination Act 1994*.
- The State is committed to a fully contestable gas market by mid 2002 and will need to ensure that the regulatory framework and market arrangements established are effective and efficient. The State has commenced preparations for the transition to a fully open market by 1 July 2002 to ensure that this is managed for the benefit of the Western Australian community. The State intends to work with industry participants to devise and then to have implemented the arrangements necessary for customer transfer between contending retailers.
- The need to establish consumer dispute resolution mechanisms, through industry and/or legislation, will have to be addressed to enable arrangements to be in place for the complete opening up of the gas retail market. The rearrangement of Government portfolio responsibilities and departmental arrangements requires a whole-of-government approach.

- Australian jurisdictions, through the Council of Australian Governments, have agreed to an energy policy framework that will guide energy policy decision-making, the establishment of a Ministerial Council on Energy and the conduct of an independent strategic review of energy market directions by a three-person expert panel. Issues in relation to the eastern States' electricity market have a high profile at the national level and Western Australia will need to ensure issues of more relevance to it receive adequate regard in the review.
- The ongoing State program for retrospective undergrounding of electricity distribution wires, the State Underground Power Program, is continuing to deliver increased reliability and security of power supply and safety coupled with vastly improved urban amenity. Achieving available economies and social equity in areas to be covered in future funding rounds, combined with the potential for simultaneous installation of communication conduits, are aspects to be dealt with in the near term.
- The competitive power procurement process for the supply of power to Western Power in its larger regional systems is continuing. This process is aimed at reducing the high cost of power generation in those systems and thereby reducing the level of losses made by Western Power in the provision of power under the State's uniform tariff policy. The transparent treatment of community service obligations for areas that are then serviced at the lowest practical cost is yet to be resolved.
- There remains strong interest in the potential for tidal energy in the coastal areas of the North West. The Government's commitment to a study of options for supply to Derby is expected to lead to a tender process for this purpose early in 2002.
- The Office of Energy will assist with the establishment of a new Sustainable Energy Development Agency (SEDA) that will be charged with implementing the Government's Sustainable Energy Development Policy. Some functions of the Centre for Application of Solar Energy are to be absorbed within SEDA. Some legislative amendment will be required. The budget for SEDA programs in 2001-02 is \$4.0 million.
- A number of Commonwealth initiatives to support renewable energy will continue to have significant effect on the electricity industry in Western Australia. These initiatives include the mandatory requirement to source nationally an additional 9500 GWh/annum of electricity from renewable sources by 2010, and the allocation of diesel excise funds to provide up to 50% subsidy for renewable power generation projects, which replace diesel fuel generation plant. The Office of Energy has entered agreements with the Commonwealth to administer these grants in Western Australia.
- While the stance taken by the United States of America regarding greenhouse emissions may limit the application of the Kyoto protocol, developing a Greenhouse strategy for Western Australia is still considered a priority for government. This strategy will have implications for adoption of renewable energy alternatives, energy efficiency measures and changed community attitudes to the use of electricity in particular. The impact on the resource-based economy of Western Australia could be serious and a strategy for Western Australia to implement the most cost effective greenhouse gas abatement measures is needed.
- Public concern about Greenhouse gas emissions is expected to increase, and with it the demand for unbiased information about efficient use of energy and sources of renewable energy.
- The State has established an Electricity Reform Task Force to investigate and recommend to the Minister for Energy upon:
 - the disaggregation of Western Power;
 - establishment of a Western Australian Electricity Code;
 - the regulatory arrangements for approval of new market participants (including retail arrangements); and
 - the establishment of an appropriate Western Australian electricity market.

The Office of Energy has a task to support and facilitate the work of the Task Force.

- The Government's reform in electricity is aimed at achieving, where practicable, lower prices for all customers while maintaining the uniform tariff for residential and small business customers and adequate reliability, security, quality and safety of electricity supply. The opportunity for all stakeholders to contribute into the reform process needs to be provided.

- The previous Government announced a program for replacement and additional electricity generation on the South West Interconnected System (SWIS). The program includes Western Power's replacement of the gas/oil fired 2x120 MW generating units at Stage B of the Kwinana Power Station by 240 MW of new high efficiency gas fired plant which is to be in commercial operation by the summer of 2003-04. The program also includes the implementation of a two-stage public power procurement process for three tranches of new generation to supply electricity to Western Power comprising 240 MW (in commercial operation by the summer of 2004-05), 120 MW (in commercial operation in the summer of 2005-06) and 360 MW (in commercial operation by the summer of 2006-07). The present Government is oversighting the conduct of the procurement process to ensure fair opportunity is given to potential private generators to tender for supply to Western Power.
- *The Gas Pipelines Access (Western Australia) Act 1998* implements the National Third Party Access Code for Natural Gas Pipeline Systems (the Code) in Western Australia. Under the Code, owners of covered pipelines are required to lodge proposed Access Arrangements with the Regulator within prescribed time limits. The Office continues to make submissions, on behalf of Government, to the Independent Gas Pipelines Access Regulator over the reasonableness of private proponents' proposed access arrangements. Access arrangements for the two major gas transmission pipelines in Western Australia are expected to be decided in 2001-02.
- Under the *Electricity Corporation Act 1994*, Western Power Corporation is obligated to provide third party access to its transmission and distribution capacity. Presently there are three key electricity access related issues being progressed by Government:
 - Triennial Review of Western Power's Access Regime. When access to Western Power's electricity networks commenced on 1 January 1997, it was recognised that the regime would need review and possible fine-tuning after some experience had been gained. A review was foreshadowed to occur after three years of operation. The review is almost concluded and the new pricing regime, originally planned to be in place on 1 July 2001, will provide incentives for Western Power to efficiently invest in, operate and maintain its regulated monopoly wires business. The pricing is to be introduced in a staged manner;
 - the access level for fossil fuel based power fell to 2000MWh per year from 1 July 2001, and is to fall 300MWh per year on 1 January 2003. This initiative will provide access through Western Power's electricity networks to a wider range of consumers and so encourage further competition and efficiency in the electricity industry, but access is not expected to be available to service a typical household that would use about 5MWh per year until 2005; and
 - earlier access to Western Power's Wires is being provided for Renewable Energy. The current access level is for supply to customers using more than 300MWh per year. This level is due to fall to 50MWh per year on 1 January 2002. Access to public and private transmission and distribution wires is expected to come ultimately under the control of an Independent Regulator in WA.
- As access to the Western Australian energy market progressively becomes liberalised, there is a need by Government to ensure that small energy users are protected from any potential adverse affects of competition on such matters as service standards, dispute resolution, contractual terms and conditions and availability of supply. Licensing of electricity market participants, as well as gas market participants at the retail level is needed to help achieve this objective.
- Implementation of improved technical and safety regimes which focus on the required outcomes to safeguard members of the community from the activities of the electricity and gas supply industries is an important component for a smoothly functioning and competitive energy sector. The development of the technical and safety regulatory framework for electricity supply is substantially complete and a regulatory regime is expected to be introduced in 2001-02. Implementation of this regime will require that regular compliance audits of each supplier's approved arrangements be conducted.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Aboriginal Community Power Supply Arrangements	260	260	260	-
Sustainable Energy Development Authority (SEDA – WA)	750	750	750	750
Solar hot water incentive package	500	500	500	500
Parity and wages policy	(49)	(102)	(144)	(121)
Priority and Assurance Dividend	(833)	(1031)	(1040)	(1040)
Travel, advertising and consultancy savings	(144)	(144)	(144)	(144)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Energy Policy, Information and Regulatory Services	8,696	7,864	8,373	13,161			
<i>Output 2:</i>							
Grant and Community Programs Management	8,590	7,904	8,963	12,053			
Total Cost of Outputs	17,286	15,768	17,336	25,214	22,616	22,561	21,710
<i>Less Operating revenues</i>	2,438	1,344	3,695	7,622	7,133	7,205	6,967
Net Cost of Outputs	14,848	14,424	13,641	17,592	15,483	15,356	14,743
Adjustments ^(b)	(593)	(130)	1,311	(1,918)	(368)	(94)	(43)
Appropriations provided to purchase Outputs	14,255	14,294	14,952	15,674	15,115	15,262	14,700
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	-	-	1,555	-	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	258	369	208	247	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	14,513	14,663	16,715	15,921	15,115	15,262	14,700

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The WA energy sector continues to develop and operate successfully for the benefit of the community.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Minister for Energy's assessment of the extent that the delivery of energy policy, information and regulatory services contributes to the achievement of the Outcome (1=not a significant extent, 5= a very significant extent)	3	na	na	3	

(a) More details of effectiveness indicators in annual report.

Output 1: Energy Policy, Information and Regulatory Services

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,696	7,864	8,373	13,161	Several large projects are being undertaken in 2001-02, which were not undertaken in 2000-01. These include Electricity Reform Task Force, Aboriginal Power Procurement, Gas Retail Deregulation and the establishment of SEDA (WA) Electrical and gas operative licensing renewals are subject to cyclical fluctuations.
Less Operating Revenue ^(c)	2,077	1,344	2,275	1,922	
Net Cost of Output	6,619	6,520	6,098	11,239	
Adjustments ^(d)	(212)	(130)	1,311	(556)	
Appropriation for purchase of Output 1	6,407	6,390	7,409	10,683	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Incidences of policy and other advice to the Minister for Energy and Government	800	900	1,100	1,220	
Regulatory actions (approvals, authorisations, inspections, licences, court/disciplinary proceedings)	31,200	34,255	31,400	34,300	
Energy policy implementation projects	14	10	9	21	Additional projects are being undertaken in 2001-02, including Electricity Reform Task Force, Gas Retail Deregulation, Aboriginal Power Procurement and SEDA (WA). .
Incidences of industry and community information provision	3,066	3,019	9,500	12,000	Additional information provision associated with additional projects being undertaken.
Quality					
Minister for Energy's satisfaction with policy implementation projects.....	na	90%	na	75%	
Industry and community satisfaction with information provided	77%	90%	98%	75%	
Minister for Energy's satisfaction with policy and other advice provided.....	75%	75%	na	75%	
Timeliness					
Regulatory actions completed where required within statutory timeframes	95%	95%	100%	95%	
Minister for Energy's satisfaction with timeliness of energy policy implementation projects	na	75%	na	75%	
Industry and community satisfaction with timeliness of information services and products	80%	80%	95%	75%	
Policy and other advice provided to the Minister for Energy within requested timeframes	95%	95%	na	90%	
Cost					
Average cost per regulatory action	\$101	\$96	\$80	\$103	
Average cost of energy policy implementation projects	\$207,428	\$140,011	\$310,555	\$276,700	
Average cost per policy and other advice provided to the Minister for Energy and Government	\$1,274	\$1,901	\$1,302	\$1,801	
Average cost per incidence of industry and community information	\$529	\$485	\$172	\$135	Increased use of the Internet for information provision.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 77 and is estimated to be 80 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Office of Energy participated in the Alinta Gas sale through the Coordinator of Energy as a member of the Alinta Gas Sale Steering Committee overseeing the sale process. The sale was completed in October 2000 with the successful listing of Alinta Gas Limited on the Australian Stock Exchange.
- Following the completion of the sale of Alinta Gas Limited, the Office of Energy, through the membership of the Coordinator of Energy and the Director of State Requirements on the Gas Corporation Board and in provision of executive and administrative support, finalised the major sale related transactions of the Gas Corporation and wound-up its affairs by December 2000.

- Following the winding-up of the Gas Corporation, the State, through the Minister for Energy, took over the remaining assets and liabilities of the Gas Corporation, the administration of which was delegated to the Coordinator of Energy and handled by the Office of Energy. The majority of the outstanding transactions of the Gas Corporation were finalised, with administration of some remaining ones continuing.
- In accordance with the Energy Coordination (Gas Tariffs) Regulations 2000, and in the absence of a March consumer price index (ex-GST) number from the Australian Bureau of Statistics and the Reserve Bank of Australia, the Coordinator of Energy appointed Econtech to calculate and publish the requisite consumer price index (ex-GST) number to be utilised for tariff cap escalation. The consumer price index (ex-GST) number was gazetted on 1 June 2001.
- In accordance with the Energy Coordination (Gas Tariffs) Regulations 2000, the Coordinator of Energy approved the appointment of an accounting firm to audit the GST factor estimate of Alinta Gas Limited to apply for 2001-02. The GST factor for the year 2001-02 was gazetted on 1 June 2001, following receipt and consideration of the Alinta Gas Limited estimate and the audit opinion of the accountant.
- Advice was provided to the Government on:
 - the process to achieve full deregulation of the gas retail market by 1 July 2002;
 - the establishment of the Gas Retail Deregulation Steering Group; and
 - the proposed transfer of the Gas Corporation Herdsman Land assets from the Minister for Energy to the Minister for Lands.
- The Office supported the State's involvement at the national level in the Australia and New Zealand Minerals and Energy Council (ANZMEC), the Energy Markets Group, the Gas Policy Forum, the Greenhouse Energy Group, the National Gas Pipelines Advisory Committee (NGPAC), and other groups dealing with standards and safety issues.
- In conjunction with the Department of the Premier and Cabinet and with Treasury, the Office of Energy participated in and contributed to the preparation of briefing papers for the Premier for the Council of Australian Government's 8 June 2001 meeting. The meeting led to the agreed National Energy Policy Framework, the establishment of a Ministerial Council on Energy and the commitment to an independent strategic review at the national level of energy market directions.
- The Office of Energy made submissions to the Gas Pipelines Access Regulator addressing policy and other issues in relation to a number of proposed access arrangements.
- Policy advice was provided to the Government on the interpretation and administration of the National Access Code for National Gas Pipeline Systems (the Code). Recommendations were made on amendments to the Code. The Office continues to be involved in the administration of the Gas Pipelines Access Law (including the Code) through representation on NGPAC.
- The Western Australian pipeline access regime, expressed in the *Gas Pipelines Access (WA) Act 1998*, was certified as an effective access regime under Part IIIA of the *Trade Practices Act (Commonwealth)*.
- The Gas Pipeline Sale Steering Committee (GPSSC) that oversaw the Dampier to Bunbury Natural Gas Pipeline (DBNGP) sale is overseeing the widening of the pipeline corridor from the North West to the South West of the State and called for Expressions of Interest for additional pipeline capacity to the South West. Through its involvement in this committee, and separately, the Office of Energy provided policy advice to Government on relevant aspects.
- Advice was provided to Government in relation to LPG pricing issues.
- The 5 year Strategic Direction Plan (SDP) and the one year Statement of Corporate Intent (SCI) for Western Power were agreed for 2000-01 and more recently for 2001-02, by the Minister for Energy and the Treasurer. The performance of Western Power is being monitored against these documents and is continuing to meet the majority of agreed performance targets.

- The West Kimberley Power Procurement Process, other than Derby, was finalised with a Power Purchase Agreement signed in December 2000 between Western Power and Energy Equity Corporation/Woodside Energy Limited. The conclusion of the West Kimberley Power Procurement Process will see significant benefits flowing through to Western Power in the order of \$11 million per annum (on average in 'real dollar' terms) savings over the life of the contract.
- Policy advice was provided to Government concerning prospects for tidal energy to supply Derby in the West Kimberley, and a scoping study recommended.
- The procurement process for the Mid West is close to finalising a Power Purchase Agreement between StateWest Power Pty Ltd and Western Power. Expressions of Interest were called for the Exmouth process and the evaluation of bids is close to being finalised.
- Information was provided to interested parties, intergovernmental and cross-agency committees, key industry stakeholders and the wider community on the Regional Power Procurement Process, regional access provisions for electricity and other matters arising out of the Regional Power Policy.
- Policy advice was provided on a diverse range of issues relating to support for adoption of renewable energy, energy efficiency and appropriate Greenhouse gas abatement measures.
- Information relating to energy and energy policy continued to be provided to other Government agencies through Office of Energy representation on inter-governmental and cross agency committees.
- Demand from the Home Energy Line telephone service for independent advice on home energy use increased substantially during the year. Information brochures on insulation, air-conditioning, hot water systems and house design were updated. A Home Energy web site, electronically providing information on energy efficiency and renewable energy, was launched in October 2000 and is becoming increasingly more popular.
- Accreditation for Western Power's Green Power product NaturalPower continued.
- Contributions to the development of energy related implementation plans for the National Greenhouse Strategy in Western Australia continued to be made. This was done through participation in inter-agency working groups and committees including the Western Australian Greenhouse Council.
- Energy efficiency in the industrial and commercial sectors was promoted through liaison with the Cleaner Development Unit at Curtin and presentations at seminars. A new team for promoting CADDET (Centre for the Demonstration and Dissemination of Energy Technologies) in Western Australia has been established. A brochure to promote the use of variable speed drives was published and distributed and other brochures to provide advice to small businesses are being developed.
- Energy Performance contracting for government occupied premises continued to be investigated. A suitable location for conducting a pilot performance contract was identified. Work is proceeding in association with the Department of Contract and Management Services to establish a facilities management contract which incorporates energy management.
- Energy Efficiency Awards were granted for outstanding efficiency achievements in commerce, the community and government, and were widely promoted.
- The progressive deregulation of the electricity market in Western Australia continued with access to be provided for private power suppliers to use Western Power's distribution system to supply customers using more than 2,000 MWh per annum from 1 July 2001 and 300 MWh per annum from 1 January 2003. The Access Order providing for this was developed and published in December 2000.
- One issue of the major publication "Energy in WA" was published. Information on energy resources, and the production and use of energy in Western Australia was expanded and updated on the Office of Energy Web Page.
- The Minister for Energy was provided with advice relating to provision of new and replacement generation capacity for the South West Interconnected System.

- The Office of Energy participated in and oversaw the Triennial Review of the regime for access to Western Power's electricity networks.
- Through the management of various consultation committees the Office of Energy has facilitated the solution of particular issues relating to access to Western Power's electricity networks.
- The Office of Energy produced two editions of the newsletter "Energy News WA" during the year.
- The Coordinator of Energy granted eight gas trading and distribution licences, amended six distribution licences and amended three trading licences under the *Energy Coordination Act 1994*. In addition, various license guidelines have also been produced to assist a licensee's compliance with its various obligations. The Coordinator has also approved Alinta Gas' and Wesfarmers Kleenheat's respective standard customer contracts and complaints handling procedures as well as Alinta Gas' gas customer safety awareness program. The Office of Energy has monitored and reviewed Alinta Gas' prices, fees and charges throughout the year. The gas distribution and gas trading licensing regime directly affects 430,000 gas customers throughout the State.
- The Coordinator of Energy granted fifty electricity authorisations under the *Electricity Act 1945* and three gas undertakings under the *Gas Operators (Powers) Act 1979*.
- In December 2000 the Gas Review Board upheld a decision by the Coordinator of Energy to grant Alinta Gas Sales and Alinta Gas Networks gas trading and gas distribution licences on specified terms and conditions.
- Regulations were promulgated for the gas supply industry. These regulations cover community and worker safety, quality of gas supplied and meter accuracy for small use consumers. Gas suppliers are formulating their preferred method of compliance in accord with the regulations.
- Amendments to existing legislation to ensure an effective safety and technical regulatory regime for the privatised gas industry have been developed for stakeholder consultation.
- Public consultation is under way for regulations for the electricity supply industry covering community safety, worker safety, quality of electricity supplied and meter accuracy for small use consumers. Following consideration of written submissions received from the public and stakeholders, recommendations will be forwarded to the Minister.

Major Initiatives For 2001-02

- The Office of Energy will manage the Gas Retail Deregulation Project and support the related Steering Group and Working Groups that will consider and propose the business and legislative arrangements that industry and Government are to establish to support full retail competition in gas. Policy advice will be provided to the Government on matters relating to the full opening up of the gas retail market, including the need for an Energy Ombudsman.
- The Office will continue to administer any remaining assets and liabilities that were not transferred to the privatised Alinta Gas Limited.
- Support will be provided for the State's involvement with other participating jurisdictions on energy matters needing to be addressed at the national level. This will include representation to ANZMEC (and its successor the Ministerial Council on Energy), the Gas Policy Forum, NGPAC, and a number of committees and groups dealing with energy reform, standards, safety, and efficiency issues of relevance to Western Australia.
- Policy advice will be provided on the priority tasks of the new Ministerial Council on Energy and on the independent strategic review of energy market directions that will be overseen by the Council.
- Policy advice will be provided on the administration, interpretation of and possible amendments to the Gas Pipelines Access Law (including the Code), and the Office will continue to represent the State on the NGPAC.
- The Office will continue to provide policy advice on:
 - the establishment of an east-west gas infrastructure corridor to the Eastern Goldfields;
 - the widening of the pipeline corridor from the North West to the South West of the State; and
 - enhancement of gas pipeline infrastructure generally to meet market needs.

- Advice will be provided on the gas pipeline access arrangements submitted under the Code in Western Australia. The Office will also make submissions to the Gas Pipelines Access Regulator in relation to Government policy and other issues concerning the Regulator's draft decisions on access arrangements.
- The Government intends to pilot an Aboriginal Community Power Procurement Process in three remote Aboriginal communities in the Kimberley. The Office of Energy is to conduct this pilot project in close liaison with ATSIC and other stakeholders.
- The Government intends to complete Power Purchase Agreements for the supply of power to Western Power in Esperance and the Mid West under the auspices of the Regional Power Procurement Steering Committee.
- Policy advice will continue to be provided on a diverse range of issues relating to support for adoption of renewable energy, energy efficiency and appropriate Greenhouse gas abatement measures, and in particular on:
 - mandatory requirements for electricity from renewable sources;
 - grant funds provided by the Commonwealth; and
 - development of a local renewable energy industry.
- The Office of Energy will assist with the establishment of a Sustainable Energy Development Agency (SEDA).
- Draft legislation will be developed to enable some functions of the Perth International Centre for the Application of Solar Energy to be incorporated into SEDA.
- A campaign will commence to encourage energy smart consumers by raising public awareness of the environmental benefit and the potential for saving money through wiser use of energy.
- Independent advice on home energy use will continue to be provided through the Home Energy Line telephone service, the web site and by publication of brochures. The new program to promote energy efficiency in the industrial and commercial sectors will be developed.
- Arrangements will continue to be made for any Western Australian Green Power products to be accredited under the Green Power scheme.
- A whole of government approach to sustainable energy use, including reporting requirements, will be developed. This will include Energy Performance contracting for government occupied premises to be initiated in suitable locations.
- Support for national measures for promoting more efficient use of energy will include the energy rating of appliances, the development of minimum energy performance standards for appliances and equipment and the House Energy Rating Scheme. The interaction of these measures with the nation's commitment to Greenhouse gas abatement will reinforce the uptake of these measures.
- A program supporting energy smart constructions will be developed.
- An Electricity Reform Taskforce was established early in 2001 in order to make recommendations to Government on the disaggregation of Western Power, the establishment of a Western Australian Electricity Code, the regulatory arrangements for approval of new market participants (including retail arrangements) and the establishment of an appropriate Western Australian electricity market. The Government has indicated that the Task Force's objectives are to:
 - achieve, where possible, sustainable lower electricity prices for all customers while maintaining reliability, security, quality and safety of electricity supply to all consumers;
 - retain the uniform electricity tariff as a safety net for residential and small business customers in a transparent way to encourage efficiency in the delivery of electricity and energy conservation by each customer;
 - protect the interests of customers in relation to the supply of electricity while promoting effective competition between parties engaged in the supply of electricity;
 - achieve a reasonable balance between the interests of electricity generators, transmitters, distributors, retailers, customers and the broader community; and
 - consider the role that sustainable or renewable energy can have in reducing greenhouse gas emissions.

The Office of Energy will participate in and provide support to the Task Force.

- Western Power is to call for Expressions of Interest in the first stage of its public power procurement process for 240MW by 2004-05 and 120MW by 2005-06 in the third quarter of 2001, with short-listed bidders to be invited to submit formal bids soon thereafter. Western Power is expected to conclude a power purchase contract with the successful bidder early in the second half of 2002. The Electricity Reform Taskforce will need to consider the impact of Western Power's power procurement process on future electricity market competitiveness. The Office of Energy will support the oversight of that process by an independent person and advise the Minister for Energy on it.
- Policy advice will be provided on the administration of the Gas Pipelines Access Law (including the National Third Party Access Code for Natural Gas Pipeline Systems) and on amendments to that regime through representation on the NGPAC. Advice will be provided on the gas pipeline access arrangements submitted under the Code in Western Australia and as appropriate make submissions to the Gas Pipelines Access Regulator in relation to proposed access arrangements.
- One issue of the major publication "Energy in WA" will be published. Information on energy resources, and the production and use of energy in Western Australia will be updated on the Office of Energy web site.
- As access levels fall, the Office of Energy will facilitate stakeholder input into developing the detailed rules governing how suppliers can access larger numbers of progressively smaller customers in an efficient and economical way.
- With full retail competition in the Western Australian gas market targeted for 1 July 2002 and the Government's reductions in access threshold levels to Western Power's electricity distribution networks progressing towards full open access in 2005, the Office of Energy will be responsible for ensuring that customer interests are protected through the approval and regulation of market participants. The Office of Energy will address consumer issue matters as part of its participation upon the Gas Retail Deregulation Project and the Electricity Reform Task Force.
- The "Energy in Western Australia Conference", the State's premier energy conference event, will be held in September 2001.
- Regulations covering the technical and safety aspects of electricity supply are to be finalised for introduction in 2001. The regulations offer protection to the public, electricity consumers and electricity workers in respect of the safety of electricity transmission and distribution facilities, and ensure satisfactory electricity supply standards.
- Regulations for the licensing of electricians and electrical contractors and related safety matters will be updated.

Outcome: The WA energy sector continues to develop and operate successfully for the benefit of the community.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Minister for Energy's satisfaction with administration of grant and community programs (1= not satisfied, 5= very satisfied)	na	na	na	3	

(a) More details of effectiveness indicators in annual report.

Output 2: Grant and Community Programs Management

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,590	7,904	8,963	12,053	Increase is due to the Office's administration of two new Commonwealth Grants Programs – RRP GP and PVRP. Increased Commonwealth funding will be received in 2001-02 for grants programs administered through the Office of Energy.
Less Operating Revenue ^(c)	361	-	1,420	5,700	
Net Cost of Output	8,229	7,904	7,543	6,353	
Adjustments ^(d)	(381)	-	-	(1,362)	
Appropriation for purchase of Output 2	7,848	7,904	7,543	4,991	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Transfer payments paid	15	15	4	3	The Office of Energy will be administering additional Commonwealth grants programs.
Grants approved	100	70	250	310	
Grant applications administered	170	100	149	275	The Office of Energy will be administering additional Commonwealth grants programs.
Community program implementations managed	12	5	8	12	There will be continuation of some existing program implementations, as well as several new community programs commencing.
Quality					
Satisfaction of the relevant Board with the administration of grants	na	90%	85%	75%	
Satisfaction of key stakeholders with management of community programs	na	75%	81%	75%	
Timeliness					
Average time for processing grant applications	na	2 weeks	1.02 weeks	2 weeks	
Cost					
Average value of transfer payments paid	\$418,906	\$400,001	\$1,462,986	\$1,113,333	There is a reduction in the amount of the contribution to the State Underground Power Program in the 2001-02 budget compared with 2000-01.
Average cost of grants paid	\$15,892	\$21,778	\$9,813	\$26,753	A larger number of grants will be paid during 2001-02, and will include additional funds available through the two new Commonwealth Grants programs – PVRP and RRP GP.
Average cost of assessing/administering grant applications	\$2,739	\$2,410	\$2,454	\$845	A larger number of grant applications are expected to be received and assessed in 2001-02, but the total cost of this will be similar to the 2000-01.
Average cost of managing recipients of funds under community programs	\$20,974	\$27,706	\$36,524	\$15,583	A higher number of community implementations will be managed in 2001-02 within a similar budget to 2000-01.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 7 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- Round One of the State Underground Power Program, Major Residential Projects was completed, except for some demolition work in Como and East Fremantle. Dongara is the only outstanding Round One Localised Enhancement Project. The second Round is under way and will see a further 16,000 households converted to underground power by mid 2002, bringing the total number of homes in the metropolitan area serviced by underground power to thirty per cent.
- Energy audits and investments in energy efficient equipment for State government agencies continued to be assisted with funding through the Financing Efficient Energy Use program.
- Rebates continued to be provided for installation of renewable energy Remote Area Power Supplies in isolated areas.
- Rebates were provided for residential photovoltaic panel installations under an arrangement with the Australian Greenhouse Office. This Commonwealth PVRP program is being provided in association with the existing State program of rebates for Remote Area Power Supplies.
- An agreement was signed with the Commonwealth to administer the Renewable Remote Power Generation Program (RRPGP), which will provide up to 50% rebates on renewable power generation replacing diesel generation. Funds for this program, including administrative costs, are provided by the Commonwealth from the excise paid in Western Australia on diesel for power generation. These funds amount to an estimated \$20 million over four years to 2005.
- Continued support was provided for national measures for promoting more efficient use of energy. These include the energy rating of appliances, the development of minimum energy performance standards for appliances and equipment and the House Energy Rating Scheme. The interaction of these measures with the nation's commitment to Greenhouse gas abatement reinforces the uptake of these measures.
- Administrative and representative support was provided to the Alternative Energy Development Board (AEDB) and its advice acted upon. Projects involving research, development, demonstration and education relating to renewable energy and energy efficiency received grants under contractual arrangements made and managed by the Office of Energy on behalf of the AEDB.

Major Initiatives For 2001-02

- Local authorities within Western Australia will be invited early in 2002 to participate in Round Three of the State Underground Power Program. The Underground Power Steering Committee will oversight implementation of works co-funded under Round Two and give consideration to equitable arrangements for co-location of communications conduits following an analysis of outcomes from pilot work in South Perth.
- Energy audits and investments in energy efficient equipment for State government agencies will continue to be assisted with funding at the current level through the Financing Efficient Energy Use program, and the program will be integrated into the development of a whole of government approach to sustainable energy use.
- Rebates will continue to be provided for grid-connected photovoltaic power systems, based on support from the Commonwealth PVRP.
- With support from the Commonwealth, rebates will be provided for installation of renewable energy power supplies to replace diesel electricity generation in homes, businesses and communities outside the major electricity supply grids in this State. An industry development program will be developed to support the capabilities of local industry to supply and service these installations.
- Administrative and representative support will continue to be provided to the AEDB. Projects involving research, development, demonstration and education relating to renewable energy and energy efficiency will continue to be contracted and managed at around the current level of grant funding.
- An incentive scheme for promoting the greater use of solar hot water systems, especially gas boosted systems, will be developed and implemented.

CAPITAL WORKS PROGRAM

The Office's Capital Works program, consists of the replacement of computing equipment, office equipment and furniture. In accordance with the Office's Capital Investment Plan and depreciation policy, computing equipment is budgeted to be replaced after three years, other office equipment after five years and furniture as required.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer Hardware and Software Replacement - 2000-01 Program	175	175	175	-
Furniture and Equipment Replacement - 2000-01 Program	33	33	33	-
Computer Hardware and Software Replacement - 1999-00 Program	180	180	100	-
Furniture and Equipment Replacement - 1999-00 Program	78	78	14	-
NEW WORKS				
New Computer Hardware, software and furniture	247	-	-	247
	713	466	322	247

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	264	369	322	247	214	206	-
	264	369	322	247	214	206	-
LESS							
Internal funds/balances	6	-	114	-	-	-	-
Holding account ^(b)	-	-	-	-	214	206	-
Capital Contribution	258	369	208	247	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,801	5,000	5,112	6,163	5,717	5,770	5,565
Superannuation	598	500	647	699	740	785	830
Grants, subsidies and transfer payments ^(b)	7,274	7,900	7,358	11,494	11,268	11,173	10,668
Supplies and services	2,744	1,320	2,938	5,199	3,493	3,398	3,247
Accommodation	1,068	525	495	900	700	800	800
Capital User Charge	-	-	-	55	-	-	-
Depreciation	169	203	240	254	248	185	150
Advertising and promotion	108	-	66	70	70	70	70
Consumable Supplies	284	200	360	340	340	340	340
Equipment repairs and maintenance	25	120	34	40	40	40	40
Other expenses	164	-	-	-	-	-	-
TOTAL COST OF SERVICES	17,235	15,768	17,250	25,214	22,616	22,561	21,710
Revenues from ordinary activities							
User charges and fees ^(c)	439	60	218	218	218	218	218
Revenues from taxes, regulatory fees and fines	1,124	1,264	1,778	1,610	1,861	1,933	1,725
Grants and subsidies	394	20	1,267	5,720	5,020	5,020	5,020
Other Revenue	481	-	432	74	34	34	4
Total Revenues from Ordinary Activities	2,438	1,344	3,695	7,622	7,133	7,205	6,967
NET COST OF SERVICES	14,797	14,424	13,555	17,592	15,483	15,356	14,743
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	13,787	13,960	14,322	15,674	15,115	15,262	14,700
Liabilities assumed by the Treasurer	598	500	647	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	14,385	14,460	14,969	15,674	15,115	15,262	14,700
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(412)	36	1,414	(1,918)	(368)	(94)	(43)
Extraordinary items	(1)	-	(124)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(413)	36	1,290	(1,918)	(368)	(94)	(43)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 84 and 90 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,266	285	1,434	417	252	286	148
Restricted cash assets.....	-	-	1,022	274	169	174	14
Cash resources held in Trust.....	84	90	103	125	130	130	-
Receivables.....	73	20	204	232	232	232	375
Amounts receivable for outputs ^(a)	-	-	-	355	501	690	1,135
Prepayments.....	27	-	-	-	-	-	-
Total current assets.....	1,450	395	2,763	1,403	1,284	1,512	1,672
NON-CURRENT ASSETS							
Receivables - non current.....	-	-	182	182	182	182	182
Plant, equipment and vehicles.....	263	250	254	247	213	234	84
Total non-current assets.....	263	250	436	429	395	416	266
TOTAL ASSETS	1,713	645	3,199	1,832	1,679	1,928	1,938
CURRENT LIABILITIES							
Provision for employee entitlements.....	547	530	814	871	911	946	991
Payables.....	129	106	17	226	431	664	611
Other Liabilities.....	117	380	128	140	100	160	-
Total current liabilities.....	793	1,016	959	1,237	1,442	1,770	1,602
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	484	340	514	540	550	565	580
Total non-current liabilities.....	484	340	514	540	550	565	580
TOTAL LIABILITIES	1,277	1,356	1,473	1,777	1,992	2,335	2,182
EQUITY							
Contributed Equity.....	-	-	-	247	247	247	453
Accumulated surplus/(deficit).....	436	(711)	1,726	(192)	(560)	(654)	(697)
Total equity	436	(711)	1,726	55	(313)	(407)	(244)
TOTAL LIABILITIES AND EQUITY	1,713	645	3,199	1,832	1,679	1,928	1,938

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	13,529	13,752	14,114	15,319	14,755	14,867	14,255
Capital Contribution	258	208	208	247	-	-	-
Holding Account	-	-	-	-	214	206	-
Net cash provided by government	13,787	13,960	14,322	15,566	14,969	15,073	14,255
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(4,684)	(5,070)	(4,987)	(5,900)	(5,500)	(5,400)	(5,400)
Superannuation payments	-	-	-	(699)	(740)	(785)	(830)
Grants, subsidies and transfer payments	(7,274)	(7,900)	(7,358)	(11,476)	(11,268)	(11,173)	(10,668)
Supplies and services	(2,919)	(1,398)	(3,013)	(5,228)	(3,583)	(3,513)	(3,620)
Accommodation	(1,207)	(565)	(495)	(900)	(700)	(800)	(800)
Advertising and promotion	(108)	-	(66)	(70)	(70)	(70)	(70)
Equipment repairs and maintenance	(25)	(180)	(34)	(40)	(40)	(40)	(40)
Capital User Charge	-	-	-	(55)	-	-	-
Goods and Services Tax	-	(106)	(235)	(280)	(240)	(240)	(210)
Other payments	(108)	70	-	-	-	-	-
Receipts							
Regulatory fees and fines	1,087	1,241	1,778	1,586	1,861	1,933	1,725
User charges and fees	426	-	-	-	-	-	-
Goods and Services Tax	-	106	142	280	240	240	210
Grants and subsidies	394	20	44	20	20	20	20
Other receipts	518	-	1,382	5,700	5,000	5,000	5,000
Net cash from operating activities	(13,900)	(13,782)	(12,842)	(17,062)	(15,020)	(14,828)	(14,683)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(117)	(208)	(271)	(247)	(214)	(206)	-
Proceeds from sale of non-current assets	3	-	-	-	-	-	-
Net cash from investing activities	(114)	(208)	(271)	(247)	(214)	(206)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	(227)	(30)	1,209	(1,743)	(265)	39	(428)
Cash assets at the beginning of the reporting period	1,576	405	1,350	2,559	816	551	590
Net cash transferred to/from other agencies	1	-	-	-	-	-	-
Cash assets at the end of the reporting period	1,350	375	2,559	816	551	590	162

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	13,555	17,592	15,483	15,356	14,743
Adjustment for non-cash items:					
Depreciation.....	(240)	(254)	(248)	(185)	(150)
Extraordinary items	124	-	-	-	-
Superannuation	(647)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(297)	(83)	(50)	(50)	(60)
Increase/(decrease) in accounts receivable.....	313	28	-	-	143
(Increase)/decrease in accounts payable.....	112	(209)	(205)	(233)	(177)
(Increase)/decrease in prepayments.....	(27)	-	-	-	-
Other liabilities.....	(11)	(12)	40	(60)	160
Other accrued expenditure.....	(40)	-	-	-	(24)
Net Cash from Operating Activities	12,842	17,062	15,020	14,828	14,683

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Superannuation.....	-	-	394	-	-	-	-
Supplies and services.....	-	-	363	-	-	-	-
Repayment of advances.....	-	-	1,555	-	-	-	-
TOTAL ADMINISTERED EXPENSES ^(a) ..	-	-	2,312	-	-	-	-
REVENUES							
Interest revenue.....	-	-	72	-	-	-	-
Other Revenue.....	-	-	168	-	-	-	-
Appropriations.....	-	-	1,555	-	-	-	-
TOTAL ADMINISTERED REVENUES	-	-	1,795	-	-	-	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	-	-	709	-	-	-	-
Receivables.....	-	-	22	-	-	-	-
Total Administered Current Assets	-	-	731	-	-	-	-
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings.....	-	-	3,917	-	-	-	-
Total Administered Non-Current Assets	-	-	3,917	-	-	-	-
TOTAL ADMINISTERED ASSETS	-	-	4,648	-	-	-	-
ADMINISTERED CURRENT LIABILITIES							
Payables.....	-	-	194	-	-	-	-
Other Liabilities.....	-	-	94	-	-	-	-
Total Administered Current Liabilities	-	-	288	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	-	-	288	-	-	-	-

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Superannuation payments.....	-	-	(300)	-	-	-	-
Supplies and services.....	-	-	(269)	(100)	-	-	-
Cash Flow Transfers.....	-	-	(6,760)	(631)	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS.....	-	-	(7,329)	(731)	-	-	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Interest.....	-	-	72	-	-	-	-
Goods and Services Tax	-	-	-	22	-	-	-
Other receipts	-	-	168	-	-	-	-
Output Appropriation	-	-	1,555	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	-	-	1,795	22	-	-	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	(5,534)	(709)	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Financing Efficient Energy Use (FEEU) program	256	400	206	728	385	385	385
Remote Area Power Supply (RAPS) program ..	639	400	586	490	485	485	-
Grants from Commonwealth Specific Purpose Renewable Energy Funds (RRPGP)	-	-	-	5,251	4,750	4,750	4,750
Grants from Commonwealth Specific Purpose Renewable Energy Funds (PVRP)	129	-	519	850	-	-	-
Solar Hot Water Heater Incentive Scheme	-	-	-	475	475	475	475
Grants from the Alternative Energy Development Board Trust Account	250	250	153	250	250	200	180
National Gas Pipelines Advisory Committee ..	31	-	43	110	110	65	65
Other Grants/Sponsorships/Contributions	62	-	28	-	-	-	-
Green Power Policy Program	-	850	-	-	-	-	-
Contribution to the State Underground Power Program	5,907	6,000	5,823	3,340	4,813	4,813	4,813
TOTAL	7,274	7,900	7,358	11,494	11,268	11,173	10,668

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Transfer payments to Treasury on behalf of OffGAR	-	-	1,555	-	-	-	-
Payments made from residual Gas Corporation funds administered	-	-	569	100	-	-	-
Residual amounts transferred to Treasury from Gas Corporation accounts	-	-	7,289	631	-	-	-
TOTAL	-	-	9,413	731	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
TAXATION							
GST receipts from the ATO	-	-	-	22	-	-	-
OTHER							
Appropriation to repay Treasurer's Advance on behalf of OffGAR	-	-	1,555	-	-	-	-
Revenues to Gas Corporation accounts administered	-	-	240	-	-	-	-
Net equity transferred in (Ex Gas Corporation)	-	-	8,327	-	-	-	-
TOTAL	-	-	10,122	22	-	-	-

TRUST ACCOUNT DETAILS**Alternative Energy Development Board Trust Account**

The Alternative Energy Development Board Trust Account is utilised for the purpose of funding the operations of the Alternative Energy Development Board, including the funding of renewable energy and energy efficiency demonstration and educational projects.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	513	315	315	349
Receipts	250	250	250	250
	763	565	565	599
Payments	448	250	216	325
CLOSING BALANCE	315	315	349	274

Commonwealth Funded Initiatives and Programs Trust Account

To hold funds provided by the Commonwealth Government for the purpose of providing rebates under various programs undertaken in partnership with the Office of Energy and for the purpose of conducting any other programs that assist the implementation of energy efficiency initiatives throughout Western Australia.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	-	-	-	673
Receipts:				
Appropriations.....	-	-	-	-
Other	-	-	1,379	5,700
	-	-	1,379	6,373
Payments	-	-	706	6,373
CLOSING BALANCE	-	-	673	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Electrical and Gas licensing services	1,078	1,241	1,721	1,563
Mines Electrical Inspection services.....	391	-	-	-
Contributions towards WA Energy Efficiency Awards	33	20	44	20
Gas Trading and Distribution Licenses.....	23	23	25	23
Other	478	-	467	-
GST input credits	-	106	142	280
Revenues from Commonwealth for Renewable Energy Initiatives.....	361	-	915	5,700
Sales of Publications	31	-	32	-
TOTAL.....	2,395	1,390	3,346	7,586

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

PERTH INTERNATIONAL CENTRE FOR APPLICATION OF SOLAR ENERGY

PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY

DIVISION 11

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 35 Net amount appropriated to purchase outputs.....	1,042	983	989	787	754	756	753
Total appropriations provided to purchase outputs.....	1,042	983	989	787	754	756	753
CAPITAL							
Item 132 Capital Contribution	2	-	-	24	24	24	24
GRAND TOTAL.....	1,044	983	989	811	778	780	777

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To be an international leader in the promotion, application and transfer of sustainable energy technology in developing nations whilst encouraging the development of world class sustainable energy technology.

The Centre's objectives are:

- To be recognised in the international community as a leader in the promotion, application and transfer of renewable energy technology in developing countries;*
- To facilitate international collaboration to further the application of renewable energy technology;*
- To advocate and support policy measures which ensure the adoption of renewable energy technology;*
- To advance the growth of the renewable energy industry through cooperative commercial projects and marketing activities;*
- To assist in the development and provision of products and systems that incorporate renewable energy and support projects and industry; and*
- To design, market and deliver education and training programs in the application of appropriate renewable energy.*

SIGNIFICANT ISSUES AND TRENDS

- Under the Government's Machinery of Government initiative, and subject to amendments to the *Perth International Centre for Application of Solar Energy Act 1994*, it is proposed that CASE will be absorbed into the Sustainable Energy Development Agency (SEDA) within the Office of Energy. The timing of this proposed transfer could impact on the 2001-02 estimates. The estimates for 2002-03 onwards are of necessity indicative only.
- While the Kyoto Protocol has not been ratified in its original form, the targets established for Greenhouse Gas (GHG) emissions for developed nations is a significant issue for Australia. Although it is unlikely that the United States of America will ratify the agreement or subsequent modifications, there will be considerable pressure for countries to meet targets established in 1997, subject to concessions negotiated at subsequent meetings (eg. Bonn).
- The Australian Government has enacted a Mandatory Renewable Energy Target (MRET) legislation with the aim of introducing 9500GWH of new renewable electric energy by the year 2010. This provides a major stimulus for renewable energy project activity.
- The mitigation of GHG emissions continues to be an important issue for the economy of Western Australia.
- Increased export market opportunities for Australia's renewable energy and Greenhouse Gas emissions mitigating technologies. The Renewable Energy Action Agenda and Electrical Energy Systems Export Council both recognise the importance of developing export opportunities.
- Energy reform in Western Australia with increased competition in the electricity market. As of 1 January 2002, the supply threshold for renewable energy suppliers will decrease from 300 megawatts hours per year to 50 megawatt hours per year. This will provide a number of opportunities for the renewable energy industry.
- Increased priority in State Government policy measures in facilitating the development of the local renewable energy industry.
- The Federal Government granted \$18 million for the Renewable Remote Power Generation Program's (RRPGP) Western Australian Remote Area Power Supply program to encourage the use of renewable energy in remote Western Australia. The RRPGP for Renewable Energy Water Pumping is expected to be signed in the next financial year. Increased funding at the Commonwealth level will provide opportunities for increased renewable energy activity within the State and Australia generally.
- Increased commercial use of wind power in Western Australia. For example, the Albany wind farm is near completion.
- Increasingly, sustainable development and environmental outcomes are key issues for international development assistance projects. This offers increased scope for sustainable energy solutions.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend.....	(53)	(68)	(61)	(61)
Travel, advertising and consultancy savings.....	(90)	(90)	(90)	(90)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Promotion, development and application of solar energy	1,493	1,846	1,922	1,633			
Total Cost of Outputs	1,493	1,846	1,922	1,633	1,657	1,590	1,590
<i>Less Operating revenues</i>	322	836	892	797	801	829	831
Net Cost of Outputs	1,171	1,010	1,030	836	856	761	759
Adjustments ^(b)	(129)	(27)	(41)	(49)	(102)	(5)	(6)
Appropriations provided to purchase Outputs	1,042	983	989	787	754	756	753
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	2	-	-	24	24	24	24
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,044	983	989	811	778	780	777

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chairperson of the accountable authority, the Managing Director, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: The development of the solar energy industry in Australia and in developing countries****Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Stakeholder satisfaction with the Centre's achieving its objectives	89%	70%	86%	90%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Promotion, development and application of solar energy

The development of the solar energy industry in Australia through the following:

- Promotion, application and transfer of renewable energy technology in developing countries;
- Facilitation of international collaboration to further the application of renewable energy technology;
- The advocacy and support policy measures which ensure the adoption of renewable energy technology;
- Cooperative commercial projects and marketing activities;
- Assistance in the development and provision of products and systems that incorporate renewable energy and support projects and industry; and
- Design, market and deliver education and training programs in the application of appropriate renewable energy.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,493	1,846	1,922	1,633	Decrease in project activity.
Less Operating Revenue ^(c)	322	836	892	797	Decrease in project income.
Net Cost of Output	1,171	1,010	1,030	836	
Adjustments ^(d)	(129)	(27)	(41)	(49)	
Appropriation for purchase of Output 1	1,042	983	989	787	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of professional services rendered	2,089	3,800	2,033	1,955	
Energy system projects installed or initiated ...	8	4	6	4	
Industry services information and communication delivered.....	3,267	1,200	1,392	1,500	
Quality					
Client satisfaction with professional services rendered	87%	90%	98%	98%	
Energy system projects installed or initiated meeting quality control requirements.....	72%	85%	100%	100%	
Client satisfaction with industry services information and communication delivered....	68%	90%	79%	80%	
Timeliness					
Professional services rendered within agreed timeframe.....	66%	90%	96%	98%	
Energy system projects installed or initiated according to project schedule.....	42%	70%	100%	100%	
Industry services information and communication delivered within agreed timeframe	78%	90%	72%	75%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average cost per hour of professional services rendered.....	\$163	\$105	\$157	\$166	
Average cost per energy system project installed or initiated	\$108,974	\$339,277	\$251,876	\$300,100	
Average cost per industry services information and communication delivered	\$86	\$75	\$66	\$72	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 9 for the 2001-02 Budget.

Major Achievements For 2000-01

Energy system projects

- Completed the Activities Implemented Jointly (AIJ) Landfill Resource Recovery pilot project in South Sulawesi, (Makassar), Indonesia.
- Assisted a Joint Venture partner, in establishing a small scale commercial operation of the Landfill Organic Recovery System as a follow on of the AIJ Pilot project in South Sulawesi.
- Commenced the supply, installation and commissioning of a Solar Hybrid power system for Mulu National Park, Sarawak, Malaysia.
- Prepared a draft business plan for a Non-grid Electrification program in South Africa, in association with our local South African counterpart.
- Completed the installation and commissioning of 87 household biogas digesters in Vietnam in association with Research and Support Centre for Agriculture and Rural Development (RESCARD). This was also an Activities Implemented Jointly (AIJ) project.
- Signed a Memorandum of Understanding with the Mayor of Bekasi for the development of a landfill project in Bekasi, Indonesia, based on the South Sulawesi (Makassar) project.

Professional services

- Contracted by the World Bank to provide Quality Assurance input to World Bank/ Government of China Renewable Energy Development program. This involved reporting on the Australian experiences in developing a policy framework for establishing renewable energy targets, attending and presenting at a workshop examining international and Chinese experience in establishing renewable energy portfolio standards, reviewing documents and preparing a series of briefing papers.
- On behalf of a Western Australian Renewable Energy organisation and in support of their project activities in Indonesia, organised a study tour and training program for thirteen Indonesian Engineers. The aim of the program was to provide participants with information on renewable hybrid energy technology and applications.
- Presented to the Indonesian Minister for Research and Technology, Minister Hikam and other delegates information on renewable energy industry capabilities existing in Western Australia, various applications for renewable energy technologies, the role of CASE and CASE Activities in Indonesia.
- Presented a paper addressing CASE's first-hand experiences with the implementation of International Greenhouse Partnerships (IGP) projects at Melbourne University Private. Participants from over 12 countries attended.
- Assisted in the preparation of a funding proposal for a Western Australian Renewable Energy organisation to undertake a waste to electricity project in Western Australia.

- Gave a presentation on the Landfill Resource Recovery Project and conducted an Institutional Strengthening Workshop for the Local Government Agencies of the Municipality of Makassar, NGO's and other organisations in Makassar, Indonesia.
- Provided strategic information and briefed various organisations seeking opportunities to invest in the sustainable energy industry.
- Presented to AusAID and DISR delegates in Canberra on hybrid renewable energy power systems.
- Assisted the Government of Sarawak to define the scope of a survey to determine the energy needs, and the renewable energy options available to service these needs for remote Government buildings in Sarawak.
- Continued activities under the Memorandum of Understanding between CASE and the Provincial Electricity Authority of Thailand (PEA).
- Commenced a feasibility study for the PEA on Renewable Energy systems options for electrification of 21 Islands in Thailand.
- Acted as a consultant to the International Centre for Science and High Technology (ICS) to assist in the delivery of their Photovoltaic Solar program. Activities included:
 - conducting an ICS Workshop on Production and Utilisation of PV Systems Technology in Malaysia;
 - coordinating a training program at ICS headquarters in Trieste, Italy, highlighting renewable energy systems modelling; and
 - preparing a strategy paper and program for future year activities.
- Commenced investigations to replicate the Landfill Resource Recovery pilot in other parts of Indonesia.
- Provided an Australian representative to the International Energy Agency (IEA) PVPS program 'Task (IX)' expert group, which focuses on the deployment of Photovoltaic systems in developing nations.

Industry services

- Provided industry event coordination and support for a range of presentations and visits relevant to the Western Australian renewable energy industry.
- Continued to support the Sustainable Energy Industry Association (SEIA) – Western Australian Branch and associated Taskforces.
- Membership of expert groups relating to the development of an Action Agenda for the renewable energy industry and electric systems export council.
- Organised a number of industry lunches that encouraged networking of Industry members and Government.
- Provided considerable export opportunities for industry working directly on CASE projects, and indirectly through assistance and information provided by CASE.
- Redeveloped the CASE web site (www.case.gov.au). The CASE web site provides information on CASE Activities as well as providing support information relevant to the renewable energy industry.
- Hosted a luncheon meeting of the Australian Indonesian Business Council (AIBC) Western Australian Branch where local industry had the opportunity to meet the new Australian Ambassador to Indonesia his Excellency Mr Ric Smith. This provided an ideal networking opportunity and gained insight into Australian Indonesian relationships.
- CASE continues to represent industry on a number of Boards and Panels, including:
 - The Renewable Energy Industry Action Agenda - Expert Group;
 - The Electrical Systems Export Council established by Senator Nick Minchin;
 - The Western Australian Government Alternative Energy Development Board (AEDB);
 - The Australian Indonesian Business Council (WA) (AIBC); and
 - The Sustainable Energy Industry Association (SEIA Australia).

Major Initiatives For 2001-02

As a result of the Machinery of Government Review, it is proposed that CASE will be absorbed into the Sustainable Energy Development Agency. This may impact on the following currently planned initiatives for CASE in 2001-02.

Energy system projects

- Complete the supply, installation and commissioning a Solar Hybrid power system for Mulu National Park, Sarawak, Malaysia.
- Complete the Mulu Caves energy review project in Sarawak, Malaysia.
- Implement further sustainable energy sites for remote ranger stations in Malaysia.
- Complete a Business Plan for a non-grid rural electrification project in South Africa.
- In association with a South African counterpart, to establish an energy service company to implement a non grid electrification project.
- Commence a project to showcase Australian/Western Australian renewable energy technology and expertise for rural applications in Danang Province, Vietnam (subject to funding approval).
- Assist CASE's Vietnamese counterpart to undertake a performance monitoring program, to verify the greenhouse gas savings of 87 household biogas digesters installed in peri-urban Hanoi, in the previous financial year.
- Move to full commercialisation of the Makassar Landfill Resource recovery project in South Sulawesi, Indonesia.
- Commence pilot project activities at Bekasi Landfill in Indonesia.
- Develop other commercial project opportunities in association with local industry.

Professional services

- Continue activities under the Memorandum of Understanding between CASE and the Provincial Electricity Authority of Thailand (PEA), including completion of the island electrification study and commencing the village electrification study.
- Increase the portfolio of professional services undertaken in collaboration with UNIDO.
- Be awarded and successfully implement proposed studies and consultancies developed in 2000-01.
- Collaborate with Renewable Energy Africa to increase the application of renewable energy products and services in Southern Africa.
- Enhance CASE tools and methodologies to strengthen and support the increased provision of professional services.

Industry services

- Provide relevant market related information to industry.
- Continue to support the Sustainable Energy Industry Association (SEIA) – Western Australian Branch and Associated Taskforces.
- Increase the portfolio of professional services provided to industry.
- Assist the International Greenhouse Partnership Office in the area of Activities Implemented Jointly/Clean Development Mechanism projects.
- Further develop new markets for Western Australian and Australian renewable energy technologies in the Asia Pacific region and South Africa.

- Increase presentations at selected major industry conferences and exhibitions.
- Assist in developing export and market opportunities for the broader Sustainable Energy Systems Industry.
- Assist the State and Federal Government to develop and implement policy with positive environmental and industry growth outcomes.
- Assist investment in the sustainable energy industry through promotion, networking and establishing alliances.
- Assist industry in projects and activities relating to the Australian Government Greenhouse Gas initiatives.
- Continue representation on a number of relevant industry Boards and Panels.

CAPITAL WORKS PROGRAM

Provision has been made for computer and office equipment replacement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Computer and office equipment replacement	24	-	-	24

CAPITAL CONTRIBUTION

Provision has been made for computer and office equipment replacement.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	-	-	-	24	24	24	24
Working capital requirement							
Leave Liability	2	-	-	-	-	-	-
Capital Contribution	2	-	-	24	24	24	24

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	534	537	624	640	645	638	638
Superannuation	44	42	55	56	56	56	56
Cost of Goods Sold	-	-	838	634	640	620	620
Supplies and services	299	37	28	30	35	27	27
Accommodation	108	54	49	60	65	57	55
Capital User Charge	-	-	-	19	15	13	15
Depreciation	105	66	62	55	50	51	51
Administration	147	88	167	69	69	58	58
Advertising and promotion	119	144	42	40	45	40	40
Consumable Supplies	-	178	32	30	37	30	30
Other expenses	98	674	-	-	-	-	-
TOTAL COST OF SERVICES	1,454	1,820	1,897	1,633	1,657	1,590	1,590
Revenues from ordinary activities							
User charges and fees ^(b)	223	819	821	758	758	778	780
Grants and subsidies	6	5	-	5	5	5	5
Interest revenue	31	8	28	20	20	28	28
Other Revenue	62	4	43	14	18	18	18
Total Revenues from Ordinary Activities	322	836	892	797	801	829	831
NET COST OF SERVICES	1,132	984	1,005	836	856	761	759
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	900	882	882	787	754	756	753
TOTAL REVENUES FROM GOVERNMENT	900	882	882	787	754	756	753
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(232)	(102)	(123)	(49)	(102)	(5)	(6)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 10 and 9 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

NOTE:

- Receipts from the sale of Goods and Services for CASE are likely to fall due to reduced staff levels and travel restrictions, resulting from the reduced appropriation for the 2001-02 financial year (for details see Major Policy Decisions table).
- The proposed absorption of CASE into the Sustainable Energy Development Agency may also impact on receipts from Goods and Services, and result in an increase in employee entitlements.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	157	28	316	316	370	375	380
Restricted cash assets.....	80	-	95	95	95	95	95
Receivables.....	92	232	339	298	278	272	270
Prepayments.....	3	2	16	16	16	16	16
Other Current Assets.....	19	-	-	-	-	-	-
Total current assets.....	351	262	766	725	759	758	761
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	60	111	164	216
Land and Buildings.....	-	28	-	-	-	-	-
Plant, equipment and vehicles.....	166	128	115	84	58	31	4
Total non-current assets.....	166	156	115	144	169	195	220
TOTAL ASSETS	517	418	881	869	928	953	981
CURRENT LIABILITIES							
Provision for employee entitlements.....	17	21	30	30	30	30	30
Payables.....	50	77	492	504	640	644	653
Other Liabilities.....	60	22	88	84	84	84	84
Total current liabilities.....	127	120	610	618	754	758	767
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	20	27	24	29	30	32	33
Total non-current liabilities.....	20	27	24	29	30	32	33
TOTAL LIABILITIES	147	147	634	647	784	790	800
EQUITY							
Contributed Equity.....	-	-	-	24	48	72	96
Accumulated surplus/(deficit).....	370	271	247	198	96	91	85
Total equity	370	271	247	222	144	163	181
TOTAL LIABILITIES AND EQUITY	517	418	881	869	928	953	981

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	900	882	882	727	703	703	701
Capital Contribution	-	-	-	24	24	24	24
Net cash provided by government	900	882	882	751	727	727	725
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(519)	(531)	(624)	(640)	(645)	(637)	(637)
Superannuation payments	(43)	(42)	(55)	(56)	(56)	(56)	(56)
Supplies and services	(299)	(215)	(60)	(60)	(72)	(57)	(57)
Accommodation	(107)	(54)	(49)	(60)	(65)	(57)	(55)
Administration	(231)	(232)	(122)	(109)	(114)	(98)	(98)
Capital User Charge	-	-	-	(19)	(15)	(13)	(15)
Goods and Services Tax	-	(80)	(34)	(40)	(40)	(40)	(40)
Other payments	(153)	(628)	(838)	(622)	(504)	(616)	(614)
Receipts							
User charges and fees	265	708	995	809	792	790	790
Interest	31	8	28	20	20	20	20
Goods and Services Tax	-	72	35	41	41	41	41
Grants and subsidies	6	5	-	5	5	5	5
Other receipts	67	4	32	4	4	20	20
Net cash from operating activities	(983)	(985)	(692)	(727)	(649)	(698)	(696)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(148)	(24)	(16)	(24)	(24)	(24)	(24)
Net cash from investing activities	(148)	(24)	(16)	(24)	(24)	(24)	(24)
NET INCREASE/(DECREASE) IN CASH HELD	(231)	(127)	174	-	54	5	5
Cash assets at the beginning of the reporting period	468	155	237	411	411	465	470
Cash assets at the end of the reporting period	237	28	411	411	465	470	475

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,005	836	856	761	759
Adjustment for non-cash items:					
Depreciation.....	(62)	(55)	(50)	(51)	(51)
(Increase)/decrease in salaries and related costs.....	(17)	(5)	(1)	(2)	(1)
Increase/(decrease) in accounts receivable.....	247	(41)	(20)	(6)	(2)
(Increase)/decrease in accounts payable.....	(442)	(12)	(136)	(4)	(9)
Increase/(decrease) in prepayments.....	13	-	-	-	-
(Increase)/decrease in other liabilities.....	(28)	4	-	-	-
Other accrued expenditure.....	(24)	-	-	-	-
Net Cash from Operating Activities	692	727	649	698	696

WESTERN POWER

CAPITAL WORKS PROGRAM

Capital expenditure is driven by the need to increase capacity, to improve the security and reliability of supply, to achieve lower prices to customers and to seek out new business opportunities. Western Power's Capital Expenditure Program for the period 2001-02 to 2004-05 has been developed recognising system requirements and the need to keep spending at levels comparable with previous planning estimates.

Western Power is committed to replacing ageing generating plant at Kwinana Power Station. Funding provides for the acquisition of a 240 MW high efficiency combined cycle gas plant. Other generation expenditure continues to focus on achievement of efficiency, reliability and environmental targets.

Significant expenditure is required on transmission infrastructure in order to increase capacity and improve the reliability of the system. Funds will be used to construct new lines and substations, and will enable upgrades and enhancements to existing lines, substations, protection systems and communications facilities throughout the South West Interconnected System.

As in prior years, network services expenditure continues to focus on customer demand arising from developers and commercial enterprises, and on improved reliability and quality of supply through ongoing enhancement and upgrading of the system.

The State Undergrounding Project continues during 2001-02. This project, which involves undergrounding of the existing aerial distribution system in both country and metropolitan areas, is being carried out by Western Power in conjunction with the State and Local Governments.

Western Power is an Australian leader in the use of renewable and sustainable energy technology to address environmental concerns and meet government renewable energy targets arising from the Federal Government's Renewable Energy (Electricity) Act. Funding will enable the completion of the 22 MW Albany Wind Farm and the Integrated Wood Processing demonstration plant at Narrogin.

Within the isolated Regional and Pilbara systems, expenditure focuses on continuity of supply and system reinforcements. Regional expenditure also provides for the progressive connection of new generating facilities being provided through the Regional Power Procurement process.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Customer Service -				
New Connections, Meters, Alterations -				
2000-01 Program	112,306	112,306	112,306	-
Undergrounding Project -				
2000-01 Program	24,665	24,665	24,665	-
Emerging Business				
2000/01 Program	41,350	41,350	41,350	-
Generation -				
Other Generation -				
2000-01 Program	2,233	2,233	2,233	-
Non Interconnected System and Other Works -				
2000-01 Program	10,080	10,080	10,080	-
Other Works				
2000/01 Program	13,592	13,592	13,592	-
Transmission -				
Other Transmission -				
2000-01 Program	66,411	66,411	66,411	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Customer Service -				
New Connections, Meters, Alterations -				
2001-02 Program	91,532	-	-	91,532
Undergrounding Project -				
2001-02 Program	26,981	-	-	26,981
Emerging Business				
2001/02 Program	32,000	-	-	32,000
Generation -				
Other Generation -				
2001-02 Program	109,499	-	-	109,499
Non Interconnected System and Other Works -				
2001-02 Program	14,471	-	-	14,471
Other Works				
2001/02 Program	32,887	-	-	32,887
Transmission -				
Other Transmission -				
2001-02 Program	78,630	-	-	78,630
	656,637	270,637	270,637	386,000

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	219,103	276,384	270,637	386,000	421,900	359,600	314,200
	219,103	276,384	270,637	386,000	421,900	359,600	314,200
LESS							
Borrowings	-	-	-	10,000	66,100	-	-
Internal Funds and Balances	219,103	276,384	270,637	376,000	355,800	359,600	314,200
Capital Contribution	-	-	-	-	-	-	-

Part 4

Minister for Agriculture, Forestry and Fisheries; The Mid-West, Wheatbelt and Great Southern

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
225	Agriculture			
	– Purchase of Outputs	129,154	146,404	130,442
	– Administered Grants, Subsidies and Transfer Payments	1,178	9,934	1,178
	– Capital Contribution	8,833	8,891	4,250
	Total	139,165	165,229	135,870
252	Agriculture Protection Board			
	– Purchase of Outputs	2,321	2,241	2,286
	Total	2,321	2,241	2,286
262	Meat Industry Authority
263	Perth Market Authority
264	Rural Business Development Corporation			
	– Purchase of Outputs	176	176	160
	Total	176	176	160
273	Fisheries			
	– Purchase of Outputs	21,099	20,738	21,358
	– Capital Contribution	2,863	2,863	4,769
	Total	23,962	23,601	26,127

Part 4
Minister for Agriculture, Forestry and Fisheries; The Mid-West,
Wheatbelt and Great Southern — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
297	Forest Products Commission
298	Mid West Development Commission			
	– Purchase of Outputs	3,445	3,182	1,481
	– Capital Contribution	1,964	1,964	30
	Total	5,409	5,146	1,511
311	Wheatbelt Development Commission			
	– Purchase of Outputs	1,279	1,287	1,238
	– Capital Contribution	322	300	56
	Total	1,601	1,587	1,294
322	Great Southern Development Commission			
	– Purchase of Outputs	1,858	1,902	1,657
	– Capital Contribution	80	16	30
	Total	1,938	1,918	1,687
	GRAND TOTAL			
	– Purchase of Outputs	159,332	175,930	158,622
	– Administered Grants, Subsidies and Transfer Payments	1,178	9,934	1,178
	– Capital Contribution	14,062	14,034	9,135
	Total	174,572	199,898	168,935

AGRICULTURE

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 12

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 36 Net amount appropriated to purchase outputs.....	126,178	129,004	146,254	130,292	129,513	125,843	127,251
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	150	150	150	150	150	150	150
Total appropriations provided to purchase outputs.....	126,328	129,154	146,404	130,442	129,663	125,993	127,401
ADMINISTERED							
Item 37 Amount provided for Administered Grants, Subsidies and Transfer Payments	1,185	1,178	9,934	1,178	1,178	1,178	1,178
CAPITAL							
Item 133 Capital Contribution.....	5,015	8,833	8,891	4,250	2,099	2,849	582
GRAND TOTAL.....	132,528	139,165	165,229	135,870	132,940	130,020	129,161

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years. These amounts have also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.

MISSION

The Department of Agriculture will accelerate the success of agriculture, food and fibre industries through innovations in production, processing, marketing and stewardship of our natural resources.

SIGNIFICANT ISSUES AND TRENDS

Industry and market development

- Adverse seasonal conditions for 1999, 2000 and 2001 have and will continue to have a major impact on agricultural industries within Western Australia. In addition, locust damage for 2000, and potentially 2001, will add to the problems. Farmers growing grains will be the most severely effected. The negative flow on effects for farm businesses, rural communities and agribusinesses will last for some time into the future.
- On the positive side, improved prices for grain, wool and livestock are expected for the next two years and despite increased costs for livestock, particularly for feed grain, profitability of livestock enterprises should improve.
- Farm performance expressed as rate of return on capital has declined over the past 5 years, declining from 12.2% per annum for broadacre farmers to a probable negative in 2000-01. As a result, there will be ongoing and increasing competition for access to agricultural resources. Industries and businesses that can provide high returns on capital applied will use land in the future. Change in land use will continue into the future, with profitable industries continuing to grow at the expense of less profitable industries.

- World population growth is stabilising and forward predictions for total food demand are significantly less than previously estimated. However, consumption trends are changing as world economic growth continues. As incomes rise from subsistence levels, consumption behaviour changes from traditional staples to alternatives. For example, in Asia we are seeing a trend away from rice to wheat and an increased consumption of red meat.
- Markets have increasingly become international. The food business is dominated by a few players in the food manufacturing and retailing sector and their focus is on global supply. Supply chain competition is now replacing business competition. Industries that survive will have efficient structures, vertically and horizontally, be tightly coupled to the market and meeting consumer demands for safe, quality, clean and reliable products.
- Industries will compete internationally as supply chains. This will require industries to take on board all elements of production and marketing and put in place processes to ensure all stages of the supply chain operate efficiently. Economies of scale are very large in agriculture and unless the agricultural industries can achieve economies of scale in production through to the market, their competitiveness will decline.
- Environmental awareness and perceptions are having a significant impact on markets. The growth of the organic food sector is one result of this concern. Global warming is a significant driver and will have an ever increasing impact on agriculture. In addition, issues such as environmental sustainability and animal welfare will also be important. The ability to assure food as safe and clean will be essential.
- However, to a lesser extent, the improved prices reflect the current low value of the Australian dollar. The medium term outlook is difficult to assess with the world economy slowing, especially in markets such as Japan.

Sustainable rural development

- Salinity is the major environmental issue facing agriculture and remains a critical area for investment. Over the next five years there will be major public funding from both the state and Commonwealth to combat salinity and manage its impacts on agriculture, the environment, water supplies and rural infrastructure. These funds will continue to be matched by a similar level of input from farmers.
- A key requirement for the agricultural sector is the provision of a realistic salinity risk assessment to farm businesses coupled with information needed to make sound business decisions. Advice on broader land degradation issues is required along with advice on salinity.
- There is an increasing need for integrated land use planning at the local/regional level, which has been identified as a critical success factor for sustainable rural development. Integrated land use planning is the systematic assessment of land and water potential, alternatives for land use, and economic and social conditions in order to select and adopt land use options, which are compatible with resource capability.
- Greenhouse and climate change has emerged from a speculative theory to a process that is measurable. The recent International Panel of Experts has confirmed that the process is occurring and provided an assessment of impacts. International global climatic models suggest:
 - Surface temperature increases of 2 – 4.5 degrees by 2100; and
 - Rainfall decreases of 10 – 30% for winter-spring by 2100.

Higher temperatures and evaporation, combined with lower rainfall, would have serious implications for agricultural landuse.

- The sustainable agricultural management approach introduced in Western Australia over recent decades has been positive for greenhouse gas abatement. However, potential emissions reductions from further management change and adoption of improved technologies in agriculture appear fairly limited. Should greenhouse policy focus on reducing agricultural emissions, it could be expected that adverse impacts would occur on both production and profitability with the livestock industries appearing most vulnerable.
- Farmer capacity in strategic learning areas such as farm business development, strategic planning, financial management, supply chain management and sustainable production need to be strengthened so that farm businesses can be managed in a viable/cost effective and sustainable way.

Agriculture protection

- The threat of incursion of serious plant and animal pests and weeds will continue. Heightened public awareness and strengthened quarantine, surveillance and post-border risk management will be essential as population mobility and increased international and interstate trade increase the risk of incursions of serious exotic plant and animal pests and diseases.
- Domestic markets will continue to be subject to international competition under international trade rules established under the World Trade Organisation. Under the Sanitary and Phytosanitary (SPS) Agreement there is an ongoing need to scientifically justify import quarantine measures, and demonstrate pest and disease freedom in order to gain access to international customer markets. The generation of rigorous survey data to demonstrate freedom of Western Australia from pests, diseases and weeds will be increasingly important.
- Agriculture and related resource protection will increasingly be managed as the "protection continuum" including assessment of external threats, quarantine, surveillance and diagnosis, emergency response, containment and eradication, through to protection of product safety and quality. Efficient, effective protection will rely on close integration of biosecurity measures at international, national, state and farm levels.
- Increased diversity of plant and animal species, products and markets, plus production regions and systems will drive the need for ongoing evaluation of the most appropriate agriculture protection strategies and resource levels. Similar pressures will drive cross-department consideration of ways to improve protection of the natural environment, and the general community.
- Increasing recognition that prevention is more cost-effective than eradication and control of established infestations will drive development of national, state and industry-level prevention strategies, contingency plans for responding to major pest and disease incursions, and establishment of guidelines for determining cost-sharing for incursion response and eradication programs.
- Information recording and management systems widely used in non-agricultural industries, together with remote sensing and digital data transfer and presentation technology will result in increased availability to landholders, producers and biosecurity agencies of integrated inspection, surveillance, diagnostic and point-of-sale information related to product quality and safety and maintenance of animal and plant health.
- Government-industry mechanisms will need to be developed to enable legislation and regulations to keep pace with rapid biological, technological and market developments. Integration of legislation, a shift to use of more responsive regulatory processes, and adoption of codes-of practice and quality assurance schemes will be essential to the cost-effective regulation for plant and animal health and product integrity.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Assistance for farmers adversely affected by dry seasonal conditions.....	4,050	600	-	-
Decisions taken since State Election				
Multi Peril Crop Insurance	500	300	-	-
Rural Leadership Program.....	-	250	250	250
Regional Landcare Co-ordinators.....	-	375	375	375
Establishment of Demonstration Sub-catchments (in conjunction with the Waters and Rivers Commission)	321	321	321	322
Parity and wages policy.....	1,805	2,156	1,849	1,877
Priority and Assurance Dividend.....	(6,285)	(6,968)	(6,690)	(6,691)
Travel, advertising and consultancy savings.....	(268)	(268)	(268)	(268)
Contribution towards National Red Imported Fire Ant Eradication Program	-	3,168	1,536	658
Transfer of the majority of the Appropriation for the Agriculture Protection Board.....	10,625	10,473	10,847	11,047
Transfer of component of Dairy Assistance package to the Department of Industry and Technology.....	(5,897)	(564)	-	-

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Industry and market development.....	89,086	97,811	93,681	90,017			
<i>Output 2:</i>							
Sustainable rural development.....	66,152	50,261	62,050	68,184			
<i>Output 3:</i>							
Agriculture protection	53,046	51,238	52,968	51,662			
<i>Output 4:</i>							
Services provided to Rural Business Development Corporation.....	8,792	13,806	11,403	23,642			
Total Cost of Outputs	217,076	213,116	220,102	233,505	204,679	196,605	191,763
<i>Less Operating revenues</i>	81,821	79,142	69,630	95,024	75,575	70,707	62,486
Net Cost of Outputs	135,255	133,974	150,472	138,481	129,104	125,898	129,277
Adjustments ^(b)	(8,927)	(4,820)	(4,068)	(8,039)	559	95	(1,876)
Appropriations provided to purchase Outputs	126,328	129,154	146,404	130,442	129,663	125,993	127,401
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	1,185	1,178	9,934	1,178	1,178	1,178	1,178
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	5,015	8,833	8,891	4,250	2,099	2,849	582
TOTAL CONSOLIDATED FUND APPROPRIATIONS	132,528	139,165	165,229	135,870	132,940	130,020	129,161

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years. These amounts have also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Increased market competitiveness and profitability of agri-industry**

Total Factor Productivity (TFP) ^(a) growth in Western Australian broadacre agriculture continues to remain the highest among all Australian States. From 1988-89 to 1999-00, average annual TFP growth is estimated at 5.87% compared to that of 4.34% for Australia as a whole. Actual and projected TFP index values (with the base year of 1987-88=100%) are presented in the table below.

The high rate of productivity improvement is largely attributable to the domination of grain production in the State's agriculture sector. From the early nineteen nineties, the expansion of pulses and oilseeds area and production, and the decline in wool prices have biased the cropping-mix in Western Australian agriculture towards grain (cereals plus pulses and oilseeds) production. Adverse seasons in 2000-01 and 2001-02 are expected to severely impact on TFP.

Key Effectiveness Indicator ^(b)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Western Australia	188.78	177.47	134.93	132.39	Variation is marginal and due to the expected crop loss in both the estimated and target indexes are based on 40% and 50% respectively.
Australia	157.52	143.57	122.17	120.60	

- (a) TFP is defined as the ratio of outputs and inputs quantity indexes. It is calculated using "Tornqvist indexes" to aggregate diverse groups of outputs and inputs. TFP growth over a period is measured by averaging simple annual percentage changes in TFP indexes. TFP growth provides an indicative measure of improvements brought about by changes in technical efficiency and better production methods in agriculture.
- (b) More details of effectiveness indicators in annual report.

NOTE: Shaded values are projected values based on the assumption of 50% grain production loss compared to a normal production year in Western Australian broadacre Agriculture.

Output 1: Industry and market development

Generation, integration and application of knowledge that increases the international competitiveness and market opportunities for State agriculture industries.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	89,086	97,811	93,681	90,017	Major part of variation of \$3.7 million relates to reduced funding of Dairy Assistance Package from \$7.2 million in 2000-01 to \$4.5 million in 2001-02.
Less Operating Revenue ^(c)	23,959	24,509	22,769	21,587	
Net Cost of Output	65,127	73,302	70,912	68,430	
Adjustments ^(d)	(1,927)	(2,540)	(1,020)	1,074	
Appropriation for purchase of Output 1	63,200	70,762	69,892	69,504	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Information products and services for enhancing the market competitiveness and profitability of agricultural industries	3,599	4,412	4,662	4,693	
Quality					
Funding from sources other than State					
Government	\$18 million	\$24 million	\$21.12 million	\$18 million	
Customers who believe the Department's research and development impacts on agricultural productivity	69%	80%	51%	75%	
Customers who regard the Department as a leader in strategic and applied (agricultural, food and fibre) research	68.4%	80%	60%	75%	
Customers who consider the agency is effective in involving industry in its activities	43.5%	75%	52%	60%	
Timeliness					
Customers satisfied that telephone requests for information are responded to within one working day	73%	85%	68%	75%	
Customers who regard the Department as proactive in promoting the development of agriculture	76%	80%	72%	80%	
Cost					
Average cost per information product and service for enhancing competitiveness and profitability	\$24,753	\$22,170	\$20,095	\$19,181	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 750 and is estimated to be 684 for the 2001-02 Budget.

Major Achievements For 2000-01**Identifying new market opportunities**

- Memoranda of Understanding were signed with Egypt and Jordan to enhance the trade relationship with Western Australia. Representation was made by the Department of Agriculture (AGWEST) at regional trade shows, including the Dubai Food Show and the Reyad/Jedah Trade Show, and at several trade negotiations. An increase in the trade of agricultural product has flowed from these initiatives, particularly in the trade of meat and livestock to the Middle East.
- In December 2000 the Department conducted a workshop for triticale growers, end users and intermediaries to look at potential production, end use pricing, and how the supply chain could be facilitated to operate more effectively.
- A first stage report on markets for durum wheat and downstream processing was prepared. This suggested that there is a significant and growing domestic market in Australia for pasta and pasta products. Japan was identified as the major potential export market. The report will be used to provide information to businesses considering setting up a semolina mill and pasta factory in Western Australia.
- To develop and promote the use of lupins and canola in aquaculture diets in Taiwan and China, some trial shipments of lupins were sold into Taiwan for use as animal and aquaculture feeds.
- The Department continued to assist local milk processors to identify market opportunities in Asia. The process led to several million dollars worth of export orders during 2000-01. The Department also assisted local processors in their successful efforts to enter the Japanese cheese market.

- The Department collaborated with other research agencies in Victoria and New South Wales, under the guidance and support of the Pig Research and Development Corporation, to investigate factors having the greatest impact on eating quality. Management strategies are now available for producers to improve eating quality.
- Research and extension into the role of tagasaste in beef production in the West Midlands continued to show this was an option for increasing production. The Department published a report on "New Beef Zone – An Analysis of the Potential for Beef and Cattle Industry Expansion in the Western Australian Wheatbelt" in October 2000. Opportunities for increasing beef production on the south coast continue to centre on new pasture varieties.
- As part of the Department's initiative to identify the market for exporting fresh fruit into Vietnam, extensive market information gathering has been completed. Trial shipments of fruit are scheduled for 2002.

New varieties

- Linkages have been negotiated with the Cooperative Research Centre (CRC) for Molecular Plant breeding and the Value Added Wheat CRC for a joint strategy to implement the two CRC's molecular breeding technologies in Western Australia. The Dept of Agriculture is also a member of the consortium led by Murdoch University which secured funding under the Western Australian Department of Commerce and Trade's "Centres of Excellence" program to establish the Centre for High Throughput Agricultural Genetic Analysis (CHAGA). Together, these initiatives will enable the Department to establish a Joint Centre for state-of-the-art high-throughput molecular screening platform for its grains breeding programs.
- The opening of the \$1.2 million AGWEST Doubled Haploid Laboratories and the re-fitting of the Department's Agricultural Biotechnology Services Laboratory (SABL), will enable the Department to breed better grain varieties. Molecular breeding enables new characteristics to be identified more readily in breeding lines and more rapidly and reliably incorporated into elite material (as "conventional" rather than "transgenic" varieties).
- Screening for ascochyta resistance in chickpeas at two field sites (Medina and Mingenew) was increased and the work on blackspot in field peas was continued. The Department is currently developing molecular markers to track phomopsis resistance and anthracnose resistance in the lupin breeding program.
- A large-scale cotton industry in northern Australia will require the commercialisation of varieties containing two Bt genes (TwINGARD). Excellent results from the 2000 season at Kununurra, using single Bt gene varieties, have encouraged more farmers to collaborate in the field testing program, which has increased from 220ha to the maximum permissible area of 450ha in the 2001 season. Gross returns to farmers exceeded \$4,500/ha and less than five sprays per crop were required to manage pests in a novel IPM system. Strong commercial and research support, linked through the Australian Cotton Cooperative Research Centre, was a highlight from a successful year that demonstrated the excellent commercial prospects for a cotton industry in Western Australia. An expansion of these trials using TwINGARD varieties will pave the way for commercial cotton production by the 2003 or 2004 season.
- The first stages of Quality Assurance for Seed Production have been undertaken. Over the previous 12 months a core group of staff worked in association with staff from the Department's Safe Quality Food (SQF) program. This has resulted in the documentation of a SQF Quality Management System for Basic Seed Production using the HACCP process (Hazard Analysis Critical Control Point). The document will be presented for audit in July 2001, representing the first steps in obtaining SQF2000 accreditation.

Improving industry productivity

- A number of reports were produced to serve as a key resource tool to assist in progressing the development of new industries in the wheatbelt and pastoral regions. These include "New Beef Production Zone Analysis for Wheatbelt Areas", "Pistachios - An Income Producing, Reforestation Opportunity For The Wheatbelt" and "Profitable Solutions to Manage Salinity".
- Progress in developing and promoting a management package for cropping waterlogged prone soils using raised beds has occurred. To date this has involved the publication of data from the growing seasons 1997-2000 on root-zone soil conditions, the quantity and quality of water draining from raised beds and normal seedbeds, and crop growth and yield. These have been communicated to the farming community through numerous field days, radio interviews, press articles, official reports and a special purpose newsletter that is distributed to about 400 farmers, consultants and professionals in Western Australia, New South Wales, Victoria, Tasmania and South Australia.

- Three wheat courses and three malting barley courses were conducted during 2000-01 for Western Australian farmers and grain industry members. Regional wheat quality courses, developed to cater for similar regional communities, have also proven to be beneficial and in demand.
- A management program for cereal aphids and barley yellow dwarf virus (BYDV), which is spread by these aphids, has been formulated for all areas of the State, including low and medium rainfall areas, following investigations over three years.
- The Department assisted local milk processors to identify and exploit new market opportunities and provided technical and statistical information to potential investors in the industry. The Department of Agriculture and Department of Commerce and Trade oversaw implementation of the State Government's Dairy Processing Incentive Scheme. This program has provided more than \$11 million in support to permit local businesses to expand or establish milk processing facilities.
- The Vasse Milk Farmlets completed their first year of operations during 2000-01. This major new project focused on the challenges faced by dairy farmers as they intensify production to increase output per hectare and efficiency. Stocking rates and production per hectare on the farmlets were up to twice the state average. The project demonstrates best practice in pasture production, grazing management and efficient pasture use. Pasture harvested per hectare was also more than twice the state average.
- The Dept of Agriculture and its collaborators began the Protein Plus project aimed at increasing protein levels in Western Australian milk. The project combined a farm monitoring program to gain a better understanding of the causes of low milk protein in Western Australia, with an extension activity to supply the best available information on management of milk protein.
- Research has shown that resistance of nematode parasites (worms) to all known drenches, including the ML (macrocyclic lactone) drenches, is due to the nature of the climate in Western Australia. With our hot dry summers, the summer drenching program is so effective that it actually increases the level of resistance, as only resistant worms survive over summer after drenching. The Department has developed a new management strategy for ameliorating the increase in drench resistance, while providing good control of worms.
- A quality wool production manual was developed as an extension package from the CRC. It contains information in relation to:
 - breeding for finer wool;
 - the need to consider maintaining fleece weight while decreasing diameter (in order to increase profitability); and
 - the role of fibre diameter variability as a means for selection for higher staple strength (this was found to be an excellent, inexpensive and indirect selection method for achieving higher staple strength). The research has shown that it is effective for measurements taken in autumn or spring.
- The Department initially developed the interest of Britain's Marks and Spencer (M&S) in fine end autumn shorn wool. Since then, the Western Australian Wool Alliance has met with M&S to further develop commercial opportunities for Western Australia. Two million pounds worth of product (particularly women's knitwear and socks) has so far been produced from Western Australian fine end wool and sold at retail in London.
- A new variety of French serradella is poised to be a revolution in pastures. French serradella is an annual species that can send its roots down to two metres. It is a highly productive plant that can be used as an adjunct to other annuals. Current research using the highly successful soft seeded Cadiz variety has identified some hard seeded lines. Being much easier to harvest and process than the hard seeded Yellow serradellas, establishment costs will be much lower and will lead to wide scale adoption. Seed is being increased for final selection in 2002.
- Plant regeneration experiments have been successful in achieving mango callus initiation. This will enable the development of efficient plant regeneration systems via somatic embryogenesis or organogenesis. DNA fingerprinting of apple and floral material, to ensure identity, is currently being investigated in cooperation with King's Park.

- The Export Cauliflower Industry Plan jointly developed by the Department and the industry is being implemented. Growers are acting on some parts of the Industry Plan eg. farm focus groups and cost reductions. Other parts of the Plan (eg. Western Australian branding) are still being discussed to ensure these actions are appropriate for the long-term growth of the export cauliflower industry. Work by the Department on fertiliser application technology and pest and disease management has led to production costs per kilogram of cauliflower produced falling by about 50% over the last three years.
- The Department contributed to the National Sheep Meat Eating Quality Program, which is a collaborative project partly funded by Meat and Livestock Australia. Three experiments were conducted in Western Australia, with the Program playing a pivotal role. Factors assessed which affect eating quality were:
 - the effect of dentition and teeth eruption;
 - the effect of age; and
 - the effect of finishing diets.
- Evaluation by the Department of new sheep breeds, particularly for the Southern Rangelands, has demonstrated that potential exists to provide live sheep and sheep meat for export from these breeds, particularly the Damara and Dorper. Some pastoralists have demonstrated interest in diversification from wool production into the alternative breeds. Further development of management strategies and economic assessments are continuing.

Major Initiatives For 2001-02

- Establish a clear market focus through strategic alliances with agriculture, food and fibre industries. Emphasis will be on:
 - encouraging the development of international and national strategic alliances;
 - helping agriculture, food and fibre industries to better understand their markets and the potential they offer; and
 - helping agriculture, food and fibre industries target key markets.
- Continue to work with Producers, Rural businesses and communities, Local, State and Federal Governments to develop strategies, which will alleviate the negative effects of adverse seasonal conditions. Emphasis will be on:
 - negotiating with the Federal Government to improve the exceptional circumstance funding formula;
 - investigate the feasibility of establishing a multi-peril crop insurance scheme; and
 - increasing support to producers in the areas of whole of farm management, technical information and long range forecasting.
- Use research, development and extension to enhance the productivity of agriculture, food and fibre industries. Emphasis will be on the:
 - development and evaluation of new varieties;
 - evaluation of alternative dryland dairy production systems;
 - research and development of new management systems to increase productivity in horticultural exports;
 - evaluation of new technology solutions for use by agriculture, food and fibre industries;
 - development of integrated disease management packages to help producers maximise their control of diseases;
 - utilisation of the latest developments in communication technology to enhance the provision of critical information to producers; and
 - research and development of new techniques for controlling parasites in livestock.

Outcome: Improved ecological sustainable development of agri-industry

A recent survey of farmers by Market Equity found that the most common farm practices adopted in the agricultural region are regular monitoring of pasture/vegetation, management of crop rotations to minimise degradation, and preserve or enhance areas of conservation value. Over 70% of farmers surveyed reported to be using these practices.

The survey also found that in the Pastoral region, the most common practices were formal monitoring of vegetation/pasture condition (83%), permanent control methods on stock water supplies (67%) and excluding stock from areas impacted by degradation (66%). In addition, a significant increase in the efforts of pastoralist to preserve or enhance areas of conservation value was noted.

The Department continues to promote the use of farm planning. The following table demonstrates the adoption of farm planning over time. This positive trend suggests that an increasing number of primary producers are planning the use of their natural resources and businesses.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Western Australian farmers who have a farm plan.....	59%	61%	80%	85%	

(a) More details of effectiveness indicators in annual report.

NOTE: Shaded values are projected values based on the growth rates measured from the current data series

Output 2: Sustainable rural development

Generation, integration and application of knowledge which together with appropriate investment, policy and regulation develops the capacity of rural communities and industries to profit from environmentally responsible agriculture.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	66,152	50,261	62,050	68,184	Variation relates to additional Commonwealth funding for NHT Community Grants
Less Operating Revenue ^(c)	32,626	24,562	23,980	33,118	
Net Cost of Output	33,526	25,699	38,070	35,066	
Adjustments ^(d)	(6,477)	(1,046)	(2,395)	(5,804)	
Appropriation for purchase of Output 2	27,049	24,653	35,675	29,262	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Information products and services	1,436	1,250	1,241	1,200	
Landcare grants approved.....	447	450	367	250	
Landcare grants processed.....	495	650	441	300	
Participants in farm business and rural community development activities	3,480	2,500	3,669	7,000	
Hectares assessed for risks, options and impacts	na	na	na	2.5 million	This is a major Program initiative with a 5 year target of 19 million hectares.
Regulatory actions.....	195	300	164	200	
Strategic management plans facilitated	75	62	27	20	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Land clearing and drainage assessments involving comprehensive property inspections.....	100%	65%	77%	70%	
Customers who believe the Department contributes to the development of a sustainable agricultural system	46%	70%	52%	60%	
Customers' perceived relevance of the Department's services in developing farm business skills	58%	55%	69%	75%	
Customers who consider the Department is a leader in landcare.....	67%	72%	60%	65%	
Timeliness					
Regulatory assessments (land clearing and drainage) completed within 90-day statutory period.....	100%	98%	99%	98%	
Customers satisfied with the Department's response time to industry problems.....	74%	75%	67%	70%	
Cost					
Average cost per information product produced	\$13,399	\$5,613	\$9,194	\$14,058	
Average cost per landcare grant approved	\$17,671	\$48,200	\$44,665	\$72,770	The number of grants has reduced from 376 to 250 with funding marginally increasing. Resulting in larger grants being issued.
Average cost per landcare grant processed	\$15,958	\$7,136	\$10,379	\$4,710	The reduced number of grants has resulted significant reductions to processing costs.
Average cost per participant in farm business development and rural community development activity.....	\$3,109	\$2,416	\$3,559	\$2,545	
Average cost per hectares assessed for risks, options and impacts	na	na	na	\$2.34	
Average cost per regulatory action	\$21,975	\$5,931	\$27,911	\$7,108	The 2000-01 figure includes resources allocated towards awareness raising. These costs have been redirected to reflect a realistic cost in 2001-02
Average cost per strategic management plan facilitated.....	\$213,440	\$130,456	\$445,792	\$331,156	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 394 and is estimated to be 362 for the 2001-02 Budget.

Major Achievements For 2000-01

Salinity management

- Six Rapid Catchment Appraisal (RCA) teams have been established within the four agricultural regions. Information products discussing the salinity risks to the agricultural resource base and management options have been presented to community groups across the state.
- The Land Monitor project has made a significant contribution to meeting AGWEST's strategic role of monitoring the environmental sustainability of land used for agriculture. The project has produced maps and information for landholders, catchment groups and other land-use planners showing:
 - the extent and recent change in the area of low-producing/saline land;
 - the land at risk from shallow watertables (salinity and/or waterlogging);
 - areas and changes in remnant native vegetation and timber plantations; and
 - highly accurate land-height information (digital elevation models).

- 23 rural towns have participated in a comprehensive groundwater and salinity investigation project undertaken by the Rural Towns Program. For the purpose of raising awareness, drilling in the 23 towns included installation of piezometers in 45 schools. Sampling and monitoring kits, developed by the Rural Towns Program, were provided to the schools to encourage an active role in monitoring ground water levels. In addition, a Community Awareness Bore has been installed in a prominent position in each of the 23 towns.
- Decision support tools have been developed by the Rural Towns Program to assist with investment decisions on managing town site salinity. MODFLOW (R), a groundwater modelling software package, has been applied across 29 towns in order to predict the impact of rising water tables and assess proposed treatments.
- The Rural Towns Program completed an economic evaluation of the impacts of salinity on town site infrastructure. The study indicated that the major costs of salinity are due to damage to roads and residential areas. In many cases, it is more economical to implement low cost options to manage salinity rather than attempt to prevent or control it.
- An estimated 6,000 groundwater monitoring wells and piezometers are now being monitored throughout the agricultural area by landholders, community groups, catchment groups and AGWEST staff to determine impacts of land management practices on groundwater levels and regional groundwater trends. The information is managed by AGWEST and stored on the Department's Oracle database using the AgBores software application.
- 10 "Salinity Series" Farmnote titles have been published or are in the process of being printed.
- A Salinity website (<http://www.agric.wa.gov.au/environment/land/salinity/>) has been produced and presents information on salinity as part of the overall Environmental Management in Western Australia site (<http://www.agric.wa.gov.au/environment/>).

Water management/drainage

- A Memorandum of Understanding has been developed with other natural resource management agencies to ensure timely and efficient assessment of drainage proposals. Legal assessment is required before final ratification of the agreement.
- A three year project commenced to provide catchment level water management strategies throughout the agricultural regions to improve drainage and water management planning.
- The new Drainwise web site (<http://www.agric.wa.gov.au/environment/land/drainwise/>) has been developed in cooperation between AGWEST, the Avon Catchment Network, and the Water and Rivers Commission.

Vegetation management

- A project team to advise landholders on managing native vegetation was established to implement a Special Assistance Process as recommended by the Native Vegetation Working Group.
- A series of Farmnotes (three printed and more in draft) and Information Kits has been produced on nature conservation values of revegetation. The Department has established partnerships with Greening Australia WA, the World Wide Fund for Nature and others to produce these Farmnotes.
- Work has proceeded on the range of incentives recommended in the Native Vegetation Report to encourage the retention of native vegetation. An interim Subdivision for Conservation policy was developed in conjunction with the Ministry for Planning, and has now been released. Assistance has been given to a number of landholders keen to use this approach. Cooperative programs are now in place to operate a revolving fund, and to work with the real estate industry on market mechanisms.
- A decision support tool for farm forestry and revegetation has been developed. The Farm Forestry Toolbox has included economics to help farmers evaluate options.
- A monitoring and evaluation report of the affect of salinity and waterlogging on establishment of revegetation has been prepared for the Hotham Williams Western Power Greening Challenge project.

Rangeland management

- The Centre for Managing Arid Environments began operations in Kalgoorlie. It is a collaborative project between Curtin University of Technology and AGWEST. The Centre aims to enhance the condition, management and productivity of arid land through quality research and teaching.
- The Western Australian Rangeland Monitoring System (WARMS) has begun producing valuable information on changes in the natural resource base of Western Australia's pastoral rangelands. Draft reports have been prepared which indicate that in the Kimberley about 10% of sites improved, 5% declined and the remainder were stable. In the southern areas, shrub populations have increased on about 80-85% of sites reassessed.
- Thousands of old and current WARMS site photographs were digitally scanned, catalogued and archived. Copies have been made available to relevant District Offices. This has allowed closer integration between WARMS and the pastoral lease reporting project.
- The Gascoyne Murchison Strategy achievements for 2000-01 include:
 - ecological accreditation with several pilot stations covering the products of beef, sheep meat, wool and goat meat are underway, progressing the testing of certification systems such as ISO14001 and SQF for their support of claims of 'clean, green' rangeland production;
 - integrated management technology including the creation of IMT Pty Ltd has been facilitated by AGWEST. This is a consortium of seven companies who, in association with AGWEST as the GMS lead agency, are committed to the future development, production and marketing of IMT products for livestock producers; and
 - voluntary lease adjustment following the mid-term review of the Gascoyne-Murchison Strategy and the increased flexibility in the delivery of VLA opportunities for pastoral businesses in the region, two lease adjustments have been brokered in the first 6 months of 2001 with an additional two in the negotiation stages at present.

Environmental management system

- A practical guidebook has been published for farmers wishing to develop an environmental management system for their business. There has been considerable interest shown nationally in this initiative. Pilot testing with a cereal farming group in the Northern Agricultural region is well advanced and testing has begun with a potato growers group and a wine growers group. A code of practice for potato growing in sensitive coastal environments is complete.
- Work has commenced with the Margaret River Wine Industry Association on the development of an environmental management system for viticulture in the Margaret River region.

Major Initiatives For 2001-02

- The continuation of a state-wide approach to managing salinity with emphasis on:
 - commencement of the new Cooperative Research Centre for plant-based management of dryland salinity;
 - completion of the first round of Rapid Catchment Appraisals (approximately 2.7 million hectares). Outputs will include an analysis of long term groundwater monitoring bores and AgMaps products;
 - development of an integrated Natural Resource Management website covering issues including salinity, water management, catchment support, the Rural Towns Program and farm forestry and revegetation;
 - development of an extensive set of Farmnotes on salinity management options for land managers as well as reports on the role of revegetation in salinity management;
 - detailed analysis the economic benefits of various salinity management options; and
 - all land monitor data will be transferred to the State Government agencies for open use in all aspects of land management and infrastructure planning and development.
- An expanded project will be developed for improved environmental management of agricultural enterprises. It aims to develop and promote environmental standards and consequent best practice for the major agricultural systems, and a framework for on-going improvement in industry and Department environmental management. Interim regional targets will be developed to inform appropriate environmental standards and allow trends in sustainability to be evaluated.

- A broader, industry-wide consultative process will be implemented. Producer organisations will have an enhanced role in policy advice and a consultative process at the regional level will be established to integrate all activities and issues affecting farm business performance and sustainability.
- A project will be implemented to investigate the feasibility of introducing a national multi peril crop insurance scheme. The scheme will focus on a formula approach including cover extending to at least 80% of crop establishment costs, reflecting the Western Australian wheatbelt's relatively stable production statistics, and a premium structure based on claims experience.

Outcome: Protection of the productive resource base

Key output areas are acting to protect the productive resource base of Western Australian agriculture. Areas include activities that prevent or ensure early detection of incursions by exotic pests, diseases and other biological and chemical threats.

A certain frequency of incursions is inevitable, to which the response is to remove or minimise the risk of spread or damage. Removal of properties from quarantine signifies the effective local eradication or management of a pest or chemical threat. Aggregate statistics appear in the table below.

Identifications of notifiable animal diseases decreased in 2000-01. For pest interceptions by interstate and international barrier quarantine, sampling indicates successful exclusion of insect pests, plant diseases and weeds. For quarantine releases, footrot eradication and chemical residue data was included to demonstrate effectiveness.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Number of pests	34	45	48	45	
Removal of properties from quarantine	118	85	96	100	
Identifications of notifiable animal diseases	53	77	93	90	
Number of animal diseases	13	28	35	32	
Interceptions of significant pests, diseases and weeds	75	190	200	210	

(a) More details of effectiveness indicators in annual report.

Output 3: Agriculture protection

Generation, integration and application of knowledge, policy and regulation to ensure the agriculture and related resources are protected and that safety and quality standards are upheld.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	53,046	51,238	52,968	51,662	The output has been adjusted to include the APB Contract of Service and CF Appropriation
Less Operating Revenue ^(c)	16,444	16,265	11,478	16,676	
Net Cost of Output	36,602	34,973	41,490	34,986	
Adjustments ^(d)	(523)	(1,234)	(653)	(3,312)	
Appropriation for purchase of Output 3	36,079	33,739	40,837	31,674	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02. These amounts have also been adjusted in relation to the transfer of the majority of the Agriculture Protection Board appropriation to the Department of Agriculture.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Diagnostic samples processed (animal and plant disease and plant pest)	37,076	34,078	22,050	24,000	
Import freight consignments cleared and export consignments certified	68,506	57,300	73,211	74,600	
Passengers subject to quarantine procedure	2,107,875	2,207,000	2,250,987	2,296,000	
Properties where Department control/eradication activities are undertaken for animal and plant pest diseases	1,453	1,000	1,917	1,000	The high figure for 2000-01 was due to a locust plague outbreak, which is not expected to be as severe for 2001-02.
Property contacts for animal pests and plant pests and diseases (inspection, advice, audit)	34,665	30,000	31,058	22,000	
Property management plans for animal disease	385	385	356	385	
Quality					
Airline passengers contacted by quarantine officers	48%	50%	61%	62%	
Customers who believe the Department contributes to the protection of agricultural and natural resources	61%	80%	49%	60%	
Customers' perceived relevance of the Department's agricultural protection services	80%	85%	82%	85%	
Infected properties released from animal disease quarantine	34%	50%	52%	55%	
Emergency incident responses using a prepared contingency plan	94%	100%	100%	100%	
Timeliness					
Customers satisfied with Department's response time to industry problems	73%	80%	67%	75%	
Cost					
Average cost per diagnostic samples processed (animal and plant disease and plant pest)	\$364	\$180	\$264	\$298	
Average cost per freight consignment cleared or certified	\$185	\$197	\$193	\$202	
Average cost per passenger quarantine checking cost	\$2.37	\$2.03	\$2.10	\$2.14	
Average cost per property contact for Department control/eradication activities for animal pests and plant pests and diseases	\$1,762	\$2,899	\$1,712	\$2,892	Locust campaign
Average cost property contact for animal pests and plant pests and diseases (inspection, advice and audit)	\$360	\$472	\$516	\$642	Locust campaign
Average cost per property management plan for animal disease	\$17,860	\$31,834	\$25,193	\$19,467	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 560 and is estimated to be 538 for the 2001-02 Budget.

Major Achievements For 2000-01

- State freedom from tuberculosis, liver fluke, Johne's disease, Queensland fruitfly, codling moth and a range of other serious animal and plant pests and diseases has been maintained. National monitoring targets have been met.
- Following a review of domestic quarantine services, AGWEST will continue service delivery with adoption of improved operational efficiency and effectiveness measures. Domestic quarantine measures continue to demonstrate their effectiveness through detection and seizure of high levels of quarantine risk material, and produce and equipment infested with serious exotic pests, diseases and weeds. Intrastate quarantine policies for farm machinery exports, livestock truck movement and cherry imports were reviewed.

- AGWEST continued to cost-effectively deliver international quarantine and export services for the Commonwealth Government's Australian Quarantine and Inspection Service (AQIS) and initiated implementation of the markedly increased quarantine services funded in response to the European foot and mouth disease epidemic. The AGWEST's entomology information system, an increasingly valuable quarantine reference resource, received a National Quarantine Award.
- Under GrainGuard™, HortGuard™, Bee Guard™ and StockGuard™ industry protection plans have been developed for the State's wheat, viticulture, banana, sheep and goat and bee industries and are in progress for poultry, pig, cattle, lupin, canola, potato, pome fruit, carrot, nursery and cut flower sectors. The HortGuard™ viticulture industry protection plan was adopted as the national viticulture risk management model. The AGWEST partnership with industry has enhanced responsiveness to pest and disease incursions and other industry incidents. A risk-based resource allocation approach has been successfully applied for all industry sectors and negotiations have been initiated with the major industries regarding resource reallocation and cost sharing for risk management strategies.
- AGWEST has played a lead role in initiation of a national risk management approach to foot and mouth disease, BSE (Mad cow) disease and plant industry threats through the Department's membership of Standing Committee on Agriculture and Resource Management (SCARM), Animal Health Australia Limited and Plant Health Australia Limited. The Cost Sharing Agreement for Emergency Animal Diseases has been completed for final consideration by Ministerial Council for Agriculture and Resource Management (ARMCANZ), prior to submission to the Coalition of Australian Governments (COAG).
- The AGWEST client-property-event information system was implemented and development of inspection and registration software modules initiated. The system was successfully deployed for the information management needs of the 2000 Locust Taskforce response, including regional intranet access and spatial information use for field operations on over 2500 farms.
- Emergency response capability was improved by participation of AGWEST in the response to the foot and mouth outbreak in the United Kingdom. Key AGWEST staff completed nationally accredited training in emergency animal disease management. The AGWEST Emergency Management Plan was successfully applied to management of the input of 330 staff to the 2000 locust outbreak. The Department contributed to a major national review of response arrangements for emergency animal diseases initiated through ARMCANZ and COAG.
- A public and industry awareness campaign, operating under the banner "Protecting Agriculture is Everyone's Business" successfully used a range of media to raise awareness of agriculture protection issues and improve community involvement in biosecurity management. The Silent Invaders exhibition, run in conjunction with the Western Australian Museum, was recognised via the Statewest Credit awards for excellence in marketing and promotion.
- Greater compliance of landholders and producers with regulatory responsibilities has been achieved through implementation of a the farm biosecurity initiative, strong communication to small landholders and strengthened compliance programs for declared plants, pest animals, footrot in sheep and other pests and diseases. A work instruction based operational methodology has been developed for all high priority regulatory risks to improve the consistency and effectiveness of regulatory operations.
- State Weed Plan consultation and drafting was completed. An intrastate weed risk assessment and priority setting process was developed and published internationally. National Heritage Trust funding was secured to promote the integrated management of all weeds at a catchment level. AGWEST was a partner in development of nationally coordinated management programs for the 20 Weeds of National Significance.
- Private sector retail supply of animal pest bait products was successfully implemented. An improved 1080 risk assessment and approval processes was adopted and new, easy-to-use 1080 poison bait products were developed. Processes for safe management of strychnine availability were developed.
- The *Plant Pests and Diseases (Eradication Funds) Act* was amended to extend its life until 2002 and a full review of the legislation initiated. Industry consultation to review and amend the *Cattle Industry Compensation Act* and to consider establishment of a disease compensation mechanism for the sheep and goat industries was initiated. Industry-based groups reviewed all regulations and provided input to drafting guidelines for regulations under the proposed *Agriculture Management Bill*. A cost-benefit analysis was initiated for a national proposal for a uniform national approach to animal and plant health legislation.

Major Initiatives For 2001-02

- Industry protection plans will be in place under GrainGuard™, HortGuard™, StockGuard™ and BeeGuard™ for all major industries. Cost-effective risk management strategies will be developed for major industry risks, with costs borne appropriately by Government and industry.
- The 'Guard' approach to industry based protection planning will form the basis for national risk management planning for the plant and animal industries. Development of national industry biosecurity plans will be initiated under Animal Health Australia and Plant Health Australia, and through the Standing Committee on Agriculture and Resource Management's (SCARM) initiatives.
- AGWEST will fully implement the expanded AQIS international quarantine measures, and strengthen domestic quarantine services. Further harmonisation of international and domestic quarantine policy and regulation will be achieved through strong contribution to the development of international Import Risk Assessments, improved national consideration of the state's area freedom status, and review of domestic quarantine protocols using an adapted import risk assessment process.
- Development of the AGWEST clients' information system will be completed for all intrastate applications and will be rolled out as the corporate client and natural resource information system for use in all Department monitoring and surveillance, inspection, diagnosis, registration, quarantine and regulatory information management. The software system will be marketed to other agencies.
- The *Agriculture Management Bill* will be introduced to Parliament and all Regulations supporting the new Act will be prepared, endorsed and implemented. The *Plant Pests and Diseases (Eradication Funds) Act* will be amended. Drafting instructions will be prepared for amendment of existing Acts or preparation of new legislation to provide all animal industries with a funding mechanism to deal with serious pests and diseases. A practical model for a uniform national approach to animal and plant health legislation will be submitted for ARMCANZ consideration.
- As part of a coordinated national response, AGWEST will implement improved risk management measures for foot and mouth disease, BSE (Mad cow) disease and other serious exotic animal diseases. Contribution will be made to a review of state and national preparedness, emergency response and recovery arrangements for foot and mouth disease.
- Access for animal products to premium international and domestic markets will be supported by enhanced demonstration of disease freedom and product integrity through effective disease surveillance and diagnosis, stock identification and traceback, vendor declaration, residue monitoring, and rapid response to any incidents. Effective monitoring systems for serious insect pests, including Australian Plague Locusts, will be maintained and appropriate eradication and control programs rapidly implemented as necessary.
- State freedom will be maintained for serious pests and diseases and weeds such as tuberculosis, liver fluke, Johne's disease, Queensland fruitfly, codling moth, apple scab, branched broomrape, black sikatoga of bananas and red imported fire ants. Measurable progress will be achieved toward eradication of virulent footrot in sheep.
- Biosecurity awareness strategies will achieve a measurable increase in industry and public awareness and participation in minimising biological risks to agriculture and related resources. Landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases will be significantly increased under "protecting agriculture is everyone's business" communication strategies.
- Strengthened compliance programs for declared plants with increased focus on absentee landholders, and implementation of relevant State Weed Plan strategies, community-based weed management initiatives and joint agency communication and biocontrol programs will significantly improve management of serious weeds. An expanded Skeleton Weed Eradication Program will be implemented, including increased weed searching, strengthened compliance and final testing of innovative auto-detection technology. A review of pastoral area declared plants will be completed in consultation with stakeholders.

- Rabbit management activities will shift to baiting risk assessment and approval processes, enabling more resources to be applied to the exclusion, early detection and control of exotic or recently established animal pests. Significant improvements to national policies will be progressed for management of the introduction and keeping of exotic animals, and sustainable use of 1080 poison for animal pest control.
- In line with the Machinery of Government review recommendations, the Department of Agriculture and the Agriculture Protection Board will combine to become one program. The preferred outcome is to achieve a single agricultural protection program, which utilises an effective consultative framework to ensure the Department of Agriculture is interacting with clients on the full range of agriculture and resource protection issues.

Outcome: Improved ecologically sustainable development of agri-industry

Improved ecologically sustainable development of agri-industry is met by administering support schemes to rural industry. The Customer Satisfaction Index reflects customer satisfaction on a range of issues including application information requirements, application processing and staff helpfulness.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent which recipients were satisfied with the way schemes are administered	87.8%	86%	83%	83%	

(a) More details of effectiveness indicators in annual report.

Output 4: Services provided to Rural Business Development Corporation

Provision of contractual services to the Rural Business Development Corporation to assist farmers to enhance their skills, leading to improved sustainable long term profitability and better capacity to deal with risks inherent in farming.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,792	13,806	11,403	23,642	Variation of \$12.1 million relates to additional Commonwealth funding for exceptional circumstances.
Less Operating Revenue ^(c)	8,792	13,806	11,403	23,642	
Net Cost of Output	-	-	-	-	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 4	-	-	-	-	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications for grants	4,249	3,150	4,431	427	FarmBis 1998 scheme closed 30 June 2001 and new FarmBis commencing 1 July 2001 will be directly administered by The Department of Agriculture. No more funding rounds for Gascoyne Murchison Scheme.
Grants advanced	4,699	3,050	5,095	950	FarmBis 1998 scheme closed 30 June 2001.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Extent to which recipients were satisfied with the way schemes are administered	87.8%	80%	94%	90%	
Timeliness					
Average turnaround time to consider applications for support (days) - Farmer Training	5.6	4	1	na	FarmBis 1998 Scheme closed 30 June 2001.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy	na	na	20	19	New scheme commenced February 2001
Average turnaround time to consider applications for support (days) - Progress Rural Grants	36	30	30	na	Scheme closed March 2001.
Average turnaround time to consider applications for support (days) - South Coast Productivity Grants.....	38.5	na	39	37	
Average turnaround time to consider applications for support (days) - Farm Business Planning Grants	22	15	28	na	FarmBis 1998 Scheme closed 30 June 2001.
Average turnaround time to consider applications for support (days) - EC Centrelink Certificate.....	na	na	1	1	New scheme commenced February 2001.
Cost					
Average administrative expenditure per application approved or rejected	\$589	\$994	\$446	\$2,623	
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance scheme).....	\$1,318	\$3,500	\$1,850	\$23,644	New Commonwealth exceptional circumstances funding (\$12.1 million)

CAPITAL WORKS PROGRAM

The focus of the capital works program has been the establishment of regional institutes and centres of excellence across the state, together with a specialist grains research facility on the metropolitan headquarters site. Major building works have been completed at Katanning, Manjimup, Bunbury, Kalgoorlie and Three Springs. A new Double Haploid facility consisting of laboratories, greenhouse and controlled environment rooms has been completed and commissioned on the South Perth site. Currently the Geraldton Regional Office is under going a major upgrade and extension of its research, laboratory and office accommodation, with completion anticipated by December 2001.

To support the regions there is a need to have a centralised metropolitan research and administrative facility. Development and feasibility studies are progressing on options to provide a new centralised facility, capable of accommodating higher research activities that could not be appropriately or viably located in regional areas.

The completion of Regional Strategic Plans has identified capital works required to support core regional business activities. A number of Regional Accommodation projects are in the planning phase, including projects at Broome, Jerramungup, Wongan Hills and Waroona. The regional plans have also identified assets that are surplus to current and projected needs and on disposal, providing potential funding for the capital works program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Bunbury Agriculture Western Australia Centre.....	1,331	1,252	28	79
Geraldton Regional Office.....	4,415	1,953	1,645	2,462
Community Agriculture Centres:				
1999-00 Program.....	316	75	50	241
Food and Fibre Focus.....	100	92	44	8
Information Technology Network Upgrade - Stage 2.....	1,100	884	36	216
Katanning Agriculture Western Australia Centre.....	6,000	5,987	2,645	13
Manjimup Agriculture Western Australia Centre.....	2,722	2,710	1,544	12
Merredin Agriculture Western Australia Centre - Stage 1.....	1,710	1,636	150	74
Northam Agriculture Western Australia Centre - Development Module 1.....	6,000	5,807	17	193
Regional Accommodation.....	5,786	3,027	921	1,434
Regional Accommodation - Planning.....	1,362	1,169	189	100
South Perth Planning.....	500	216	77	80
Capital Equipment Replacement Program:				
2000-01 Program.....	1,150	1,027	1,027	123
COMPLETED WORKS				
Capital Equipment Replacement Program:				
1999-00 Program.....	828	828	161	-
Property Rationalisation Program.....	574	574	34	-
Royal Agricultural Society Grant.....	585	585	515	-
NEW WORKS				
Capital Equipment Replacement Program:				
2001-02 Program.....	449	-	-	449
Capital Works Planning - 2002-03.....	250	-	-	250
	37,944	28,188	9,083	5,734

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	9,020	10,669	9,083	5,734	6,172	5,780	3,308
Working capital requirement							
Leave Liability.....	-	4,613	1,407	-	618	599	582
	9,020	15,282	10,490	5,734	6,790	6,379	3,890
LESS							
Holding Account ^(b)	-	-	-	-	2,769	2,250	-
Asset Sales.....	-	4,720	-	-	-	-	-
Specific Contributions.....	1,232	-	-	-	-	-	-
Internal Funds and Balances.....	2,773	1,729	1,599	1,484	1,922	1,280	3,308
Capital Contribution.....	5,015	8,833	8,891	4,250	2,099	2,849	582

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	89,636	80,751	88,776	90,894	89,478	88,873	90,091
Superannuation	9,749	7,900	8,100	8,100	8,865	9,163	9,470
Grants, subsidies and transfer payments ^(b)	28,525	33,230	40,076	58,342	39,128	31,574	23,693
Supplies and services	46,672	44,096	29,188	26,989	19,521	18,375	18,418
Accommodation	1,876	-	2,168	-	-	-	-
Capital User Charge	-	-	-	11,454	11,480	11,781	11,926
Depreciation	8,826	7,557	11,678	11,700	11,700	11,700	11,700
Consumable Supplies	5,041	7,198	14,951	14,701	14,716	15,237	15,959
Equipment repairs and maintenance	5,838	6,249	5,668	5,332	5,089	4,984	5,180
Net loss on disposal of non-current assets	1,513	-	1,485	500	500	500	500
Other expenses	6,581	14,963	6,203	5,493	4,202	4,418	4,826
TOTAL COST OF SERVICES	204,257	201,944	208,293	233,505	204,679	196,605	191,763
Revenues from ordinary activities							
User charges and fees ^(c)	8,415	31,794	8,872	8,404	8,058	8,149	8,409
Revenues from taxes, regulatory fees and fines	-	1,492	831	900	900	900	900
Net Profit on disposal of non-current assets	134	89	209	112	111	110	109
Grants and subsidies	52,710	47,607	39,970	54,909	54,356	53,799	46,323
Interest revenue	539	449	563	640	291	272	234
Service Delivery Agreement	-	-	30,704	27,608	9,353	4,874	3,908
Other Revenue	31,674	8,991	4,644	2,451	2,506	2,603	2,603
Total Revenues from Ordinary Activities	93,472	90,422	85,793	95,024	75,575	70,707	62,486
NET COST OF SERVICES	110,785	111,522	122,500	138,481	129,104	125,898	129,277
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	90,665	101,043	108,512	130,442	129,663	125,993	127,401
Liabilities assumed by the Treasurer	9,749	7,900	8,100	859	941	972	1,004
TOTAL REVENUES FROM GOVERNMENT	100,414	108,943	116,612	131,301	130,604	126,965	128,405
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(10,371)	(2,579)	(5,888)	(7,181)	1,500	1,067	(872)
Abnormal items	-	(1,701)	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(10,371)	(4,280)	(5,888)	(7,180)	1,500	1,067	(872)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 1,704 and 1,584 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,003	14,244	9,484	2,218	1,900	1,800	1,700
Cash resources held in Trust.....	22,744	-	20,422	17,269	19,227	17,175	15,074
Receivables.....	3,356	1,230	7,752	5,813	5,813	5,813	5,813
Inventories.....	2,257	2,249	2,263	1,500	1,500	1,500	1,500
Interest receivable.....	-	-	44	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	2,769	2,250	-	-
Prepayments.....	149	45	318	130	130	130	130
Total current assets.....	34,509	17,768	40,283	29,699	30,820	26,418	24,217
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	9,045	18,495	30,195	41,895
Land and Buildings.....	114,587	120,745	117,974	117,743	115,745	111,856	107,931
Other financial assets (Investments).....	254	249	254	254	254	254	254
Plant, equipment and vehicles.....	22,375	20,176	24,954	19,202	14,124	11,425	4,261
Other non-current assets.....	8,183	505	-	-	-	-	-
Total non-current assets.....	145,399	141,675	143,182	146,244	148,618	153,730	154,341
TOTAL ASSETS.....	179,908	159,443	183,465	175,943	179,438	180,148	178,558
CURRENT LIABILITIES							
Employee Entitlements.....	10,950	9,624	9,002	10,304	9,995	9,696	9,405
Payables.....	8,660	4,000	4,022	2,022	2,022	2,022	2,022
Finance leases.....	-	78	-	-	-	-	-
Other Liabilities.....	1,919	0	17,481	14,776	15,290	12,683	11,965
Total current liabilities.....	21,529	13,702	30,505	27,102	27,307	24,401	23,392
NON-CURRENT LIABILITIES							
Employee Entitlements.....	7,783	5,660	8,324	7,136	6,827	6,527	6,236
Finance leases.....	-	191	-	-	-	-	-
Total non-current liabilities.....	7,783	5,851	8,324	7,136	6,827	6,527	6,236
TOTAL LIABILITIES.....	29,312	19,553	38,829	34,238	34,134	30,928	29,628
EQUITY							
Contributed Equity.....	-	-	-	4,250	6,349	9,198	9,780
Accumulated surplus/(deficit).....	36,424	27,820	30,536	23,355	24,855	25,922	25,050
Asset revaluation reserve.....	114,172	112,070	114,100	114,100	114,100	114,100	114,100
Total equity.....	150,596	139,890	144,636	141,705	145,304	149,220	148,930
TOTAL LIABILITIES AND EQUITY.....	179,908	159,443	183,465	175,943	179,438	180,148	178,558

(a) Reflects implementation of accrual appropriations as from 1 July 2001

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	85,649	96,823	101,028	118,627	117,964	114,293	115,701
Holding Account	-	-	-	-	2,769	2,250	-
Capital Contribution	5,015	4,220	7,484	4,250	2,099	2,849	582
Net cash provided by government	90,664	101,043	108,512	122,877	122,832	119,392	116,283
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(87,755)	(82,531)	(83,912)	(83,525)	(80,578)	(80,973)	(82,191)
Superannuation payments	-	-	-	(7,241)	(7,925)	(8,191)	(8,466)
Grants and subsidies	(28,984)	(33,230)	(32,788)	(51,350)	(36,168)	(31,536)	(25,719)
Supplies and services	(44,903)	(51,294)	(51,856)	(44,976)	(34,980)	(34,051)	(36,003)
Accommodation	(1,876)	-	(2,058)	(2,000)	-	-	-
Equipment repairs and maintenance	-	(6,319)	(5,300)	(5,000)	(5,000)	(5,000)	(5,000)
Capital User Charge	-	-	-	(11,454)	(11,480)	(11,781)	(11,926)
Goods and Services Tax	-	(8,000)	(13,010)	(14,436)	(11,069)	(10,430)	(10,391)
Other payments	(13,797)	(13,938)	(12,489)	(12,500)	(9,750)	(10,447)	(11,000)
Receipts							
Regulatory fees and fines	-	11,053	834	5,518	5,293	5,223	5,223
User charges and fees	39,628	30,858	43,200	31,377	13,527	9,153	8,953
Interest	574	449	605	600	250	250	200
Goods and Services Tax	-	8,000	11,772	13,198	9,831	9,192	9,153
Grants and subsidies	52,710	47,607	48,668	54,598	51,871	52,549	49,685
Net cash from operating activities	(84,403)	(97,345)	(96,334)	(127,191)	(116,178)	(116,042)	(117,482)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(16,400)	(12,705)	(11,155)	(6,405)	(5,314)	(5,802)	(1,302)
Proceeds from sale of non-current assets	536	5,020	136	300	300	300	300
Net cash from investing activities	(15,864)	(7,685)	(11,019)	(6,105)	(5,014)	(5,502)	(1,002)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities	(269)	-	-	-	-	-	-
Net cash from financing activities	(269)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	(9,872)	(3,987)	1,159	(10,419)	1,640	(2,152)	(2,201)
Cash assets at the beginning of the reporting period	38,619	18,231	28,747	29,906	19,487	21,127	18,975
Cash assets at the end of the reporting period	28,747	14,244	29,906	19,487	21,127	18,975	16,774

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	122,500	138,481	129,104	125,898	129,277
Adjustment for non-cash items:					
Depreciation	(11,678)	(11,700)	(11,700)	(11,700)	(11,700)
(Increase)/decrease in salaries and related costs	(1,407)	114	(618)	(599)	(582)
Increase/(decrease) in accounts receivable	(4,446)	2,746	-	-	-
(Increase)/decrease in accounts payable	(4,638)	(2,000)	-	-	-
Increase/(decrease) in prepayments	(169)	188	-	-	-
Profit/(loss) on sale of assets	(1,276)	(388)	(389)	(390)	(391)
Other accrued revenue					
Other accrued expenditure	(2,552)	(250)	(219)	2,833	878
Net Cash from Operating Activities	96,334	127,191	116,178	116,042	117,482

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	-	-	8,756	-	-	-	-
Supplies and services	7,332	-	-	-	-	-	-
Borrowing costs	748	673	779	603	590	590	590
Other expenses	18	-	34	-	-	-	-
TOTAL ADMINISTERED EXPENSES (a) ..	8,098	673	9,569	603	590	590	590
REVENUES							
Appropriations	1,185	1,178	9,934	1,178	1,178	1,178	1,178
TOTAL ADMINISTERED REVENUES	1,185	1,178	9,934	1,178	1,178	1,178	1,178

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	25	232	49	37	37	37	37
Prepayments	-	-	58	29	29	29	29
Total Administered Current Assets	25	232	107	66	66	66	66
TOTAL ADMINISTERED ASSETS	25	232	107	66	66	66	66
ADMINISTERED CURRENT LIABILITIES							
Interest-bearing liabilities (Borrowing's).....	8,634	8,166	8,241	7,802	7,214	6,626	6,038
Interest payable.....	-	174	-	-	-	-	-
Other Liabilities.....	244	-	354	177	177	177	177
Total Administered Current Liabilities	8,878	8,340	8,595	7,979	7,391	6,803	6,215
TOTAL ADMINISTERED LIABILITIES..	8,878	8,340	8,595	7,979	7,391	6,803	6,215

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	-	-	(8,756)	-	-	-	-
Borrowing costs.....	(748)	(673)	(649)	(602)	(590)	(590)	(590)
Other payments.....	(7,279)	-	-	-	-	-	-
Financing Activities							
Repayment of borrowing's	(485)	(505)	(505)	(588)	(588)	(588)	(588)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(8,512)	(1,178)	(9,910)	(1,190)	(1,178)	(1,178)	(1,178)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Output Appropriation	1,185	1,178	9,934	1,178	1,178	1,178	1,178
TOTAL ADMINISTERED CASH INFLOWS.....	1,185	1,178	9,934	1,178	1,178	1,178	1,178
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(7,327)	-	24	(12)	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Research grant allocations	25,225	27,913	35,453	51,462	33,448	27,894	20,213
Compensations	344	1,994	117	580	580	580	580
Subsidies	1,575	1,662	3,516	4,800	3,500	1,500	1,300
Scholarships	444	332	298	400	400	400	400
Other	937	1,329	692	1,100	1,200	1,200	1,200
TOTAL	28,525	33,230	40,076	58,342	39,128	31,574	23,693

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Grants, subsidies and transfer payments	7,332	-	8,756	-	-	-	-
OTHER STATE SERVICES							
Interest and Instalments (Debt Servicing costs of the Western Australian Meat Commission which was wound up with effect from 3 March 1995)	766	673	743	603	590	590	590
Other							
TOTAL	8,098	673	9,499	603	590	590	590

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the Financial Administration and Audit Act, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from Direct mail Services.....	74	66	60	86
Proceeds from Land Management Services.....	246	451	177	110
Proceeds from Animal Health Services.....	1,040	948	1,682	2,067
Proceeds from Seed Quality Services.....	592	765	432	1,016
Proceeds from Research Support Unit Operations.....	4,029	2,717	3,531	3,199
Proceeds from Services to Industry.....	20,704	19,990	21,725	18,230
Commonwealth Specific Purpose Programs:				
Australian Quarantine Inspection Services.....	5,107	5,300	4,606	6,100
Agricultural Research Projects.....	154	130	469	531
FarmBis.....	-	-	-	3,567
Natural Heritage Trust.....	29,210	21,174	22,939	20,781
Tuberculosis Freedom Assurance Program.....	319	1,100	350	960
Proceeds from Consultancy Services.....	182	330	145	365
Proceeds from the Sale of Intellectual or Genetic Property.....	1,511	900	1,291	900
Proceeds from Services Contracted by:				
Agricultural Produce Commission.....	-	-	1,655	1,533
Agriculture Protection Board.....	15,056	17,052	19,258	4,566
Rural Business Development Corporation.....	8,792	13,806	12,619	23,642
Industry and Market Development.....	474	108	240	232
Agriculture Protection.....	1,775	485	997	1,847
Miscellaneous Revenue.....	1,167	390	1,596	1,973
GST Input Credits.....	-	4,500	6,529	7,281
GST Receipts on Sales.....	-	3,500	5,243	5,917
Sustainable Rural Development.....	928	-	1,224	418
TOTAL.....	91,360	93,712	106,768	105,321

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

AGRICULTURE PROTECTION BOARD

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 13

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 38 Net amount appropriated to purchase outputs.....	2,343	1,809	1,729	1,774	1,697	1,616	1,559
Amount Authorised by Other Statutes - Agriculture and Related Resources Protection Act 1976	512	512	512	512	512	512	512
Total appropriations provided to purchase outputs.....	2,855	2,321	2,241	2,286	2,209	2,128	2,071

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years. These amounts have also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture.

MISSION

To assist the agricultural industries to be competitive and sustainable by protecting themselves from the impacts of pests, diseases and associated threats.

SIGNIFICANT ISSUES AND TRENDS

- The threat of incursion of serious plant and animal pests and weeds will continue. Heightened public awareness and strengthened quarantine, surveillance and post-border risk management will be essential as population mobility and increased international and interstate trade increase the risk of incursions of serious exotic plant and animal pests and diseases.
- Domestic markets will continue to be subject to international competition under international trade rules established under the World Trade Organisation. Under the Sanitary and Phytosanitary (SPS) Agreement there is an ongoing need to scientifically justify import quarantine measures, and demonstrate pest and disease freedom in order to gain access to international customer markets. The generation of rigorous survey data to demonstrate freedom of Western Australia from pests, diseases and weeds will be increasingly important.
- Agriculture and related resource protection will increasingly be managed as the "protection continuum" including assessment of external threats, quarantine, surveillance and diagnosis, emergency response, containment and eradication, through to protection of product safety and quality. Efficient, effective protection will rely on close integration of biosecurity measures at international, national, state and farm levels.
- Increased diversity of plant and animal species, products and markets, plus production regions and systems will drive the need for ongoing evaluation of the most appropriate agriculture protection strategies and resource levels. Similar pressures will drive cross-agency consideration of ways to improve protection of the natural environment, and the general community.

- Increasing recognition that prevention is more cost-effective than eradication and control of established infestations will drive development of national, state and industry-level prevention strategies, contingency plans for responding to major pest and disease incursions, and establishment of guidelines for determining cost-sharing for incursion response and eradication programs.
- Information recording and management systems widely used in non-agricultural industries, together with remote sensing, digital data transfer and presentation technology, will result in increased availability to landholders, producers and biosecurity agencies of integrated inspection, surveillance, diagnostic and point-of-sale information related to product quality and safety and maintenance of animal and plant health.
- Government-industry mechanisms will need to be developed to enable legislation and regulations to keep pace with rapid biological, technological and market developments. Integration of legislation, a shift to use of more responsive regulatory processes, and adoption of codes-of practice and quality assurance schemes will be essential to the cost-effective regulation for plant and animal health and product integrity.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend	(731)	(968)	(868)	(868)
Travel, advertising and consultancy savings	(6)	(6)	(6)	(6)
Transfer of the majority of the Appropriation to the Department of Agriculture	(10,625)	(10,473)	(10,847)	(11,047)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Agriculture Resource Protection	17,083	17,615	21,252	17,012			
Total Cost of Outputs	17,083	17,615	21,252	17,012	17,354	17,275	17,219
<i>Less Operating revenues</i>	14,870	14,992	18,521	14,317	14,196	14,578	14,789
Net Cost of Outputs	2,213	2,623	2,731	2,695	3,158	2,697	2,430
Adjustments ^(b)	642	(302)	(490)	(409)	(949)	(569)	(359)
Appropriations provided to purchase Outputs	2,855	2,321	2,241	2,286	2,209	2,128	2,071
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,855	2,321	2,241	2,286	2,209	2,128	2,071

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years. These amounts have also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Protection of the productive resource base.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Inspected properties with new infestations of declared animal pests and plant pests and diseases.....	4.9%	2.5%	2.5%	2.5%	
Inspected properties with infestations of declared animal pests and plant pests and diseases.....	69.3%	70%	75%	70%	

(a) More details of effectiveness indicators in annual report.

Output 1: Agriculture Resource Protection

Providing protection for agriculture and related resources through the prevention, eradication and control of specified plant and animal pests.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	17,083	17,615	21,752	17,012	The total cost of output in 2000-01 includes funding for the one-off Locust Eradication Program.
Less Operating Revenue ^(c)	14,870	14,992	18,521	14,317	
Net Cost of Output	2,213	2,623	2,731	2,695	
Adjustments ^(d)	642	(302)	(490)	(409)	
Appropriation for purchase of Output 1	2,855	2,321	2,241	2,286	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02. These amounts have also been adjusted in relation to the transfer of the majority of the appropriation to the Department of Agriculture.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Properties where agency control/eradication activities are undertaken for animal and plant pests and diseases	1,453	1,000	1,917	1,600	The high figure for 2000-01 was due to a locust plague outbreak, which is not expected to be as severe for 2001-02.
Property contacts for animal pests and plant pests and diseases (inspection, advice, audit)	34,665	30,000	31,058	30,000	
Quality					
Customers who perceive agency to be a leader in agriculture protection.....	84.1%	80%	67%	80%	
Timeliness					
Average period (days) since last property contact - agricultural.....	1,379	1,050	1,646	1,300	Scheduled agricultural area activity was severely disrupted due to control campaign for Australian Plague Locust outbreak and is not expected to re-occur.
Days to submit and process Field Inspection Reports	11.9	10	10.4	10	
Average period (days) since last property contact - pastoral.....	704	990	942	950	
Average period (days) since last property contact - small holdings.....	1,704	1,150	1,591	1,150	As above.
Cost					
Average cost per property contact for agency control/eradication activities for animal pests and plant pests and diseases.....	\$1,587	\$2,995	\$2,371	\$1,807	
Average cost per property contact for animal pests and plant pests and diseases (inspection, advice and audit)	\$426	\$487	\$554	\$471	

Major Achievements For 2000-01

- State freedom has been maintained for tuberculosis, liver fluke, Johne's disease, Queensland fruitfly, codling moth and a range of other serious animal and plant pests and diseases. National monitoring targets have been met.
- Following a review of domestic quarantine services, AGWEST will continue service delivery, with adoption of improved operational efficiency and effectiveness measures. Domestic quarantine measures continue to demonstrate their effectiveness through detection and seizure of high levels of quarantine risk material, and produce and equipment infested with serious exotic pests, diseases and weeds. Intrastate quarantine policies for farm machinery exports, livestock truck movement and cherry imports were reviewed.
- Under GrainGuard™, HortGuard™, BeeGuard™ and StockGuard™, industry protection plans have been developed for the State's wheat, viticulture, banana, sheep and goat and bee industries and are in progress for poultry, pig, cattle, lupin, canola, potato, pome fruit, carrot, nursery and cut flower sectors. A risk-based resource allocation approach has been successfully applied for all industry sectors, and negotiations have been initiated with the major industries regarding resource reallocation and cost-sharing for risk management strategies.
- A major program was carried out to control the biggest ever outbreak of Australian Plague Locusts in Western Australia. The program involved 330 AGWEST staff and 700 volunteer landholder coordinators. Dense locust populations were treated over 477,500 hectares on 599 properties in 31 shires. The objective of preventing the formation of high density damaging swarms was achieved.
- The AGWEST Clients client-property-event information system co-funded by the APB was successfully deployed for the information management needs of the 2000 Locust Taskforce response, including regional intranet access and spatial information use for field operations on over 2,500 farms.

- A public and industry awareness campaign, operating under the banner "protecting agriculture is everyone's business" successfully used a range of media to raise awareness of agriculture protection issues and improve community involvement in biosecurity management.
- Greater compliance of landholders and producers with regulatory responsibilities has been achieved through implementation of a farm biosecurity initiative, strong communication to small landholders and strengthened compliance programs for declared plants and pest animals.
- State Weed Plan consultation and drafting was completed. An intrastate weed risk assessment and priority setting process was developed. National Heritage Trust funding was secured to promote the integrated management of all weeds at a catchment level. Development of nationally coordinated management programs for the 20 Weeds of National Significance was supported and cooperative biocontrol programs expanded.
- Private sector retail supply of animal pest bait products was successfully implemented. An improved 1080 risk assessment and approval processes was adopted and new, easy-to-use 1080 poison bait products were developed. Processes for safe management of strychnine availability were developed.
- Targeted feral donkey eradication shifted towards the north Kimberley. Feral goat management was enhanced by development of an aerial survey method, and integration with other pastoral lease inspection and regulation activities. Aerial baiting for wild dog control was improved by integration with ground baiting strategies and risks were further reduced by use of satellite navigation to control and record bait drop locations.
- The Plant Pests and Diseases (Eradication Funds) Act was amended to extend its life until 2002, and a full review of the legislation initiated. Board members contributed to industry-based groups, which reviewed all regulations and provided input to drafting guidelines for regulations under the proposed Agriculture Management Bill.

Major Initiatives For 2001-02

- In line with the Machinery of Government review recommendations, the Agriculture Protection Board will fully integrate with the Department of Agriculture to form a single agricultural protection program within the Department of Agriculture. The agriculture protection program will work within a consultative framework to ensure timely communication on all agriculture and resource protection issues.
- Under the new integrated regime, the following initiatives will be undertaken:
 - Industry protection plans will be in place under GrainGuard™, HortGuard™, StockGuard™ and BeeGuard™ for all major industries. Cost-effective risk management strategies will be developed for major industry risks, with costs borne appropriately by Government and industry.
 - Further development and rollout of the AGWEST Clients information system as the Core client and natural resource information system for use in all monitoring and surveillance, inspection, diagnosis, registration, quarantine and regulatory information management.
 - The Agriculture Management Bill will be introduced to Parliament, and all Regulations supporting the new Act prepared, endorsed and implemented. The *Plant Pests and Diseases (Eradication Funds) Act* will be amended.
 - Biosecurity awareness strategies will achieve a measurable increase in industry and public awareness and participation in minimising biological risks to agriculture and related resources. Landholder recognition of responsibilities for farm biosecurity and control of regulated pests and diseases will be significantly increased under "protecting agriculture is everyone's business" communication strategies.
 - Strengthened compliance programs for declared plants with increased focus on absentee landholders, and implementation of relevant State Weed Plan strategies, community-based weed management initiatives and agency communication and biocontrol programs will significantly improve management of serious weeds. A review of pastoral area declared plants to be completed in consultation with stakeholders.

- An expanded Skeleton Weed Eradication Program will be implemented, including increased weed searching, strengthened compliance and final testing of innovative auto-detection technology.
- Rabbit management activities will shift to baiting risk assessment and approval processes, enabling more resources to be applied to the exclusion, early detection and control of exotic or recently established animal pests.
- Significant improvements to national policies will be progressed for management of the introduction and keeping of exotic animals, and sustainable use of 1080 poison for animal pest control. The Program will contribute to development and implementation of national strategies to reduce the contribution of feral animals to animal disease risk in agricultural industries.
- Implementation of the current 3-year protection business plan for agriculture protection will be completed. Progress against all critical success factors and planned achievements will be reviewed, and a new business plan developed.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	146	8,375	6,607	6,800	7,010	7,230	7,450
Superannuation	10	11	-	29	33	35	36
Grants, subsidies and transfer payments ^(b)	-	1,767	8	-	-	-	-
Supplies and services	14,996	6,106	4,502	1,680	1,685	1,890	1,990
Accommodation	-	-	35	40	40	45	45
Capital User Charge	-	-	-	1,208	1,153	1,093	1,055
Depreciation	761	375	414	536	511	488	468
Consumable Supplies	674	803	3,664	810	815	815	886
Equipment repairs and maintenance	184	-	245	250	270	290	300
Net loss on disposal of non-current assets	144	-	20	20	20	20	20
Other expenses	70	178	5,245	5,639	5,817	5,369	4,969
TOTAL COST OF SERVICES	16,985	17,615	20,740	17,012	17,354	17,275	17,219
Revenues from ordinary activities							
User charges and fees ^(c)	296	15	581	11,240	11,118	11,502	11,712
Revenues from taxes, regulatory fees and fines	2,331	1,984	1,632	3,037	3,058	3,071	3,072
Net Profit on disposal of non-current assets	6	-	2	-	-	-	-
Grants and subsidies	299	240	29	-	-	-	-
Interest revenue	117	329	64	40	20	5	5
Other Revenue	170	1,144	49	-	-	-	-
Total Revenues from Ordinary Activities	3,219	3,712	2,357	14,317	14,196	14,578	14,789
NET COST OF SERVICES	13,766	13,903	18,383	2,695	3,158	2,697	2,430
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	12,163	11,792	16,675	2,286	2,209	2,128	2,071
Liabilities assumed by the Treasurer	10	11	-	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	12,173	11,803	16,675	2,286	2,209	2,128	2,071
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	(1,593)	(2,100)	(1,708)	(409)	(949)	(569)	(359)
Extraordinary items	(3,276)	-	-	-	-	-	-
Extraordinary items	(157)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(5,026)	(2,100)	(1,708)	(409)	(949)	(569)	(359)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 0 and 0 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,970	3,734	3,307	3,177	2,230	1,661	1,302
Cash resources held in Trust.....	1,616	-	-	-	-	-	-
Receivables.....	375	350	325	300	300	300	300
Inventories.....	897	150	897	600	600	600	600
Interest receivable.....	10	37	4	4	2	2	2
Prepayments.....	7	-	-	-	-	-	-
Total current assets.....	6,875	4,271	4,533	4,081	3,132	2,563	2,204
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	537	1,048	1,536	2,004
Land and Buildings.....	5,487	13,666	5,324	5,173	5,032	4,882	4,732
Plant, equipment and vehicles.....	1,112	920	925	651	492	326	171
Other non-current assets.....	4,800	140	4,906	4,794	4,583	4,411	4,248
Total non-current assets.....	11,399	14,726	11,155	11,155	11,155	11,155	11,155
TOTAL ASSETS.....	18,274	18,997	15,688	15,236	14,287	13,718	13,359
CURRENT LIABILITIES							
Employee Entitlements.....	6	6	6	7	7	7	7
Payables.....	1,258	310	244	200	200	200	200
Other Liabilities.....	2	441	138	138	138	138	138
Total current liabilities.....	1,266	757	388	345	345	345	345
NON-CURRENT LIABILITIES							
Total non-current liabilities.....	-	-	-	-	-	-	-
TOTAL LIABILITIES.....	1,266	757	388	345	345	345	345
EQUITY							
Accumulated surplus/(deficit).....	11,376	12,410	9,668	9,259	8,310	7,741	7,382
Asset revaluation reserve.....	5,632	5,830	5,632	5,632	5,632	5,632	5,632
Total equity.....	17,008	18,240	15,300	14,891	13,942	13,373	13,014
TOTAL LIABILITIES AND EQUITY.....	18,274	18,997	15,688	15,236	14,287	13,718	13,359

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	12,163	11,792	16,675	1,749	1,698	1,640	1,603
Net cash provided by government	12,163	11,792	16,675	1,749	1,698	1,640	1,603
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(144)	(8,540)	(6,781)	(1,110)	(1,350)	(1,440)	(1,590)
Superannuation payments	-	-	-	(29)	(33)	(35)	(36)
Grants and subsidies paid	-	(1,767)	(8)	-	-	-	-
Supplies and services	(16,155)	(6,899)	(7,494)	(2,015)	(1,675)	(1,960)	(1,975)
Accommodation	-	-	(18)	-	-	-	-
Capital User Charge Payment.....	-	-	-	(1,208)	(1,153)	(1,093)	(1,055)
Goods and Services Tax	-	(621)	-	-	-	-	-
Other payments.....	-	(131)	(6,867)	(824)	(1,229)	(564)	(189)
Receipts							
Regulatory fees and fines receipts	2,356	1,119	1,633	3,000	2,760	2,860	2,850
User charges and fees	1,258	865	694	272	20	20	30
Interest.....	148	345	64	35	15	3	3
Goods and Services Tax	-	621	-	-	-	-	-
Grants and subsidies	171	240	29	-	-	-	-
Other receipts	-	1,344	-	-	-	-	-
Net cash from operating activities	(12,366)	(13,424)	(18,748)	(1,879)	(2,645)	(2,209)	(1,962)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(348)	(150)	(206)	-	-	-	-
Proceeds from sale of non-current assets	206	-	-	-	-	-	-
Net cash from investing activities	(142)	(150)	(206)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(345)	(1,782)	(2,279)	(130)	(947)	(569)	(359)
Cash assets at the beginning of the reporting period	5,931	5,515	5,586	3,307	3,177	2,230	1,661
Cash assets at the end of the reporting period	5,586	3,733	3,307	3,177	2,230	1,661	1,302

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	18,383	2,695	3,158	2,697	2,430
Adjustment for non-cash items:					
Depreciation	(414)	(536)	(511)	(488)	(468)
(Increase)/decrease in salaries and related costs	(7)	(1)	-	-	-
Increase/(decrease) in accounts receivable	325	(25)	-	-	-
(Increase)/decrease in accounts payable	(244)	44	-	-	-
Profit/(loss) on sale of assets	22	20	20	20	20
Other accrued expenditure	683	(318)	(22)	(20)	(20)
Net Cash from Operating Activities	18,748	1,879	2,645	2,209	1,962

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Transfer payments in relation to service agreement	299	167	8	-	-	-	-
TOTAL	299	167	8	-	-	-	-

RURAL BUSINESS DEVELOPMENT CORPORATION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 14

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 39 Net amount appropriated to purchase outputs.....	176	176	176	160	158	158	158
Total appropriations provided to purchase outputs.....	176	176	176	160	158	158	158

MISSION

Develop and administer innovative and cost effective assistance measures to benefit Western Australian Rural Industries.

SIGNIFICANT ISSUES AND TRENDS

- The Rural Business Development Corporation has a service agreement with the Department of Agriculture for the delivery of outputs through the Sustainable Rural Development Program. In turn, the Rural Business Development Corporation's Board has contributed to the establishment of strategic directions of the Sustainable Rural Development Program.
- Following the proclamation of the *Rural Business Development Corporation Act 2000* in December 2000 and the repeal of the *Rural Adjustment and Finance Corporation Act 1993*, the Rural Business Development Corporation commenced operations and continued as the body corporate.
- The FarmBis 1998 Program ceased on 30 June 2001 and a new FarmBis agreement commenced on 1 July 2001. The Rural Business Development Corporation will no longer administer the new FarmBis Program. The Department of Agriculture will administer this program.
- The Commonwealth Government approved an application (Drought and Frost in the South East Region of Western Australia) for Interest Subsidies for farmers under the Exceptional Circumstance provisions of the Rural Adjustment Scheme. Interest rate subsidies are available for two years to eligible farmers within the defined boundaries of the declaration. A submission has been put to the Federal Government for an extension of the Exceptional Circumstances region declared in February 2001.
- Indications are that the present season is likely to be worse than the 2000 season across most of the Western Australian grainbelt. This is likely to have a significant economic impact on farmers and the State with early estimates of losses up to \$2.5 billion.
- The Machinery of Government Taskforce Report has recommended that the Rural Business Development Corporation be integrated fully into the Department of Agriculture. Legislative change will be required to achieve this.
- The Gascoyne Murchison Strategy has agreement in principle from the Federal Government to be extended for a further two years. An application will also be made to the Federal Government to extend the time frame for the South Coast Productivity Grant Scheme.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend	(10)	(12)	(12)	(12)
Travel, advertising and consultancies savings	(6)	(6)	(6)	(6)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Farm business development.....	8,840	13,927	12,603	28,270			
Total Cost of Outputs	8,840	13,927	12,603	28,270	4,579	347	197
<i>Less Operating revenues</i>	1,518	640	2,123	15,271	3,404	25	25
Net Cost of Outputs	7,322	13,287	10,480	12,999	1,175	322	172
Adjustments ^(a)	(7,146)	(13,111)	(10,304)	(12,839)	(1,017)	(164)	(14)
Appropriations provided to purchase Outputs	176	176	176	160	158	158	158
TOTAL CONSOLIDATED FUND APPROPRIATIONS	176	176	176	160	158	158	158

(a) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Improved ecologically sustainable development of agri-industry.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which recipients were satisfied with the way schemes are administered	85%	86%	85%	86%	

(a) More details of effectiveness indicators in annual report.

Output 1: Farm business development

Assist farmers to enhance their skills, leading to improved sustainable long term profitability and better capacity to deal with risks inherent in farming.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	8,840	13,927	12,603	28,270	Variation relates to additional Commonwealth funding for Exceptional Circumstances of \$12.1m and a one-off payment to Agriculture of \$4.6m for Adverse Seasonal Conditions Assistance Grants
Less Operating Revenue ^(a)	1,518	640	2,123	15,271	
Net Cost of Output	7,322	13,287	10,480	12,999	
Adjustments ^(b)	(7,146)	(13,111)	(10,304)	(12,839)	
Appropriation for purchase of Output 1	176	176	176	160	

(a) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants advanced	4,699	3,050	5,095	950	FarmBis 1998 scheme closed 30 June 2001. FarmBis 1998 scheme closed 30 June 2001 and new FarmBis commencing 1 July 2001 will be directly administered by Agriculture Western Australia. No more funding rounds for Gascoyne Murchison Scheme.
Applications for grants	4,249	3,150	4,431	427	
Quality					
Extent to which recipients were satisfied with the way schemes are administered	87.8%	80%	94%	83%	
Timeliness					
Average turnaround time to consider applications for support (days) - Farm Business Planning Grants	22	15	28	na	FarmBis 1998 Scheme closed 30 June 2001.
Average turnaround time to consider applications for support (days) - South Coast Productivity Grants	38.5	na	39	37	
Average turnaround time to consider applications for support (days) - Progress Rural Grants	36	30	30	na	Scheme closed March 2001.
Average turnaround time to consider applications for support (days) - EC Centerlink Certificate	na	na	1	1	New scheme commenced February 2001.
Average turnaround time to consider applications for support (days) - EC Interest Subsidy	na	na	20	19	New scheme commenced February 2001.
Average turnaround time to consider applications for support (days) - Farmer Training	5.6	4	1	na	FarmBis 1998 Scheme closed 30 June 2001.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average amount of each grant advanced (excluding Adverse Seasonal Conditions Assistance Scheme)	\$1,318	\$3,500	\$2,054	\$23,644	New Commonwealth exceptional circumstances funding (\$12.1 m)
Administrative expenditure per application approved or rejected	\$622	\$1,032	\$483	\$2,885	FarmBis 1998 scheme closed 30 June 2001 and new FarmBis commencing 1 July 2001 will be directly administered by Agriculture Western Australia. No more funding rounds for Gascoyne Murchison Scheme.
Total amount of Adverse Seasonal Conditions Assistance grant paid to the Department of Agriculture.....	na	na	na	\$4.6 million	

Major Achievements For 2000-01

- The Exceptional Circumstances interest rate subsidies program was established following a Federal Government Declaration in February 2001. To 30 June 2001, 378 applications had been received, with 116 being approved to a total of \$4.7 million, the average grant being \$40,813. A total of 598 Exceptional Circumstances Centrelink certificates were issued.
- FarmBis approved assistance totalling \$2.8 million to more than 9,000 farmers assisting them to attend farm business training. There was a mix of training support mechanisms available, from assistance for attendance at short courses, conferences and group learning to professional advice for business planning on an individual or group level.
- FarmBis is creating a culture of continuous learning within the Western Australian agricultural industry with an increase of 25% in the number of people taking up learning opportunities in 2000-01. A FarmBis State Planning Group was formed during the year, as required under the FarmBis Agreement, and its role includes encouraging greater linkages with farm extension and training initiatives to strengthen the development and provision of farmer training. Accreditation as a Registered Training Organisation was obtained for Agriculture Western Australia.
- Two funding rounds of the six funding rounds, over the three-year term of the South Coast Productivity Grant Scheme, were completed in 2000-01. The approved funding of \$0.9 million was provided to 100 applicants for farm-based productivity improvement projects in the South Coast region. The Scheme has funded various land rehabilitation and diversification measures in 2000-01.
- The Progress Rural Western Australia scheme ceased in March 2001. During 2000-01, 86 new applications were approved for a total of \$1.79 million. This funding contributed towards creation of a more competitive and skilled farm sector.
- The Gascoyne-Murchison Strategy has an agreement in principle from the Federal Government to be extended a further two years. The revised scheme will initiate a financial counselling and business review program. Following the mid-term review of the Gascoyne-Murchison Strategy and the increased flexibility in the delivery of Voluntary Lease Adjustment opportunities for pastoral businesses in the region, two lease adjustments have been brokered in the first six months of 2001, with an additional two presently in negotiation.

Major Initiatives For 2001-02

- Interest Rate Subsidy support under the existing Exceptional Circumstances program will be provided to farmers under both the first and second year measures of support. An estimated total of 600 Exceptional Circumstances Centrelink “continuing” certificates will be issued in each half of the year.
- Funding will be provided to support the Adverse Seasonal Conditions in the Agricultural Sector, via the Livestock Management Support Scheme. This will assist farmers in the grainbelt affected by the recent dry season.
- A new FarmBis agreement commenced on 1 July 2001. The Department of Agriculture will administer this program.
- Advice will be provided to Government on the implementation of the Machinery of Government Taskforce recommendation that the Rural Business Development Corporation be integrated fully into the Department of Agriculture.
- Commitments totalling \$0.8 million for FarmBis, \$0.6 million for Progress Rural and \$0.5 million for the Natural Resource Adjustment Scheme will be advanced during 2001-02.
- Funding support will continue to be provided to farmers under the South Coast Regional Initiative to be used to improve farm productivity, profitability and sustainability on the South Coast. An extension of time for the scheme will be sought from the Federal Government to permit more funding rounds to occur and the remaining funds of \$1.3 million to be advanced.
- The Gascoyne-Murchison Strategy will initiate a financial counselling and business review service of up to twenty businesses and develop a database to support a regional benchmarking service. A two-year extension of the program to August 2003 will be finalised with the Federal Government.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and allowances ^(a)	51	1,623	1,326	789	490	-	-
Superannuation	4	-	-	3	3	-	-
Grants, subsidies and transfer payments ^(b)	6,192	10,675	10,377	27,038	3,880	347	197
Supplies and services	2,400	1,027	517	195	195	-	-
Accommodation	-	-	14	-	-	-	-
Borrowing costs	6	-	6	-	-	-	-
Depreciation	28	24	35	24	24	-	-
Consumable supplies	33	197	29	46	-	-	-
Equipment repairs and maintenance	31	161	30	20	15	-	-
Net loss on disposal of non-current assets	3	-	8	-	-	-	-
Other expenses	86	220	261	155	(28)	-	-
TOTAL COST OF SERVICES	8,834	13,927	12,603	28,270	4,579	347	197
Revenues from ordinary activities							
User charges and fees ^(c)	24	43	-	25	25	25	25
Grants and subsidies	-	-	837	14,848	3,300	-	-
Interest revenue	1,484	597	1,283	378	75	-	-
Other revenue	-	-	3	20	4	-	-
Total Revenues from Ordinary Activities	1,508	640	2,123	15,271	3,404	25	25
NET COST OF SERVICES	7,326	13,287	10,480	12,999	1,175	322	172
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	176	176	176	160	158	158	158
Liabilities assumed by the Treasurer	4	-	-	3	3	-	-
TOTAL REVENUES FROM GOVERNMENT	180	176	176	163	161	158	158
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(7,146)	(13,111)	(10,304)	(12,836)	(1,014)	(164)	(14)
Extraordinary items	(2)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(7,148)	(13,111)	(10,304)	(12,836)	(1,014)	(164)	(14)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 0 and 0 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	24,250	8,666	15,148	1,850	825	96	82
Receivables.....	321	80	428	200	-	-	-
Interest receivable.....	249	37	418	100	15	-	-
Total current assets.....	24,820	8,783	15,994	2,150	840	96	82
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	81	75	61	38	14	14	14
Total non-current assets.....	81	75	61	38	14	14	14
TOTAL ASSETS.....	24,901	8,858	16,055	2,188	854	110	96
CURRENT LIABILITIES							
Payables.....	355	1	530	500	480	-	-
Interest payable.....	50	24	-	-	-	-	-
Other liabilities.....	68	10	1,315	400	100	-	-
Total current liabilities.....	473	35	1,845	900	580	-	-
NON-CURRENT LIABILITIES							
Payables.....	-	-	46	-	-	-	-
Other liabilities and accruals.....	-	3	40	-	-	-	-
Total non-current liabilities.....	-	3	86	-	-	-	-
TOTAL LIABILITIES.....	473	38	1,931	900	580	-	-
EQUITY							
Accumulated surplus/(deficit).....	24,381	8,773	14,077	1,241	227	63	49
Asset revaluation reserve.....	47	47	47	47	47	47	47
Total equity.....	24,428	8,820	14,124	1,288	274	110	96
TOTAL LIABILITIES AND EQUITY.....	24,901	8,858	16,055	2,188	854	110	96

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output appropriation.....	176	176	176	160	158	158	158
Net cash provided by government	176	176	176	160	158	158	158
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for salaries, wages and other entitlements.....	-	(1,623)	(1,526)	(789)	(490)	-	-
Grants and subsidies paid	(6,192)	(10,675)	(9,543)	(27,816)	(3,975)	(919)	(200)
Supplies and services.....	(2,494)	(1,234)	(510)	(226)	(180)	-	-
Borrowing costs.....	(1)	-	-	-	-	-	-
Accommodation	-	-	(14)	-	-	-	-
Equipment repairs and maintenance	-	(161)	-	(20)	(15)	-	-
Goods and Services Tax	-	(125)	-	-	-	-	-
Other payments.....	(3)	(177)	-	(170)	13	-	-
Receipts							
User charges and fees	-	-	192	20	4	17	28
Interest.....	1,484	627	1,283	696	160	15	-
Goods and Services Tax	-	125	-	-	-	-	-
Grants and subsidies	-	-	836	14,848	3,300	-	-
Other receipts	6	-	-	-	-	-	-
Net cash from operating activities	(7,200)	(13,243)	(9,282)	(13,457)	(1,183)	(887)	(172)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(11)	(24)	-	-	-	-	-
Proceeds from sale of non-current assets	-	50	4	-	-	-	-
Net cash from investing activities	(11)	26	4	-	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(5)	(40)	-	-	-	-	-
Other proceeds from financing activities	58	-	-	-	-	-	-
Net cash from financing activities	53	(40)	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(6,982)	(2,406)	(9,102)	(13,297)	(1,025)	(729)	(14)
Cash assets at the beginning of the reporting period	31,231	21,747	24,249	15,147	1,850	825	96
Cash assets at the end of the reporting period	24,249	8,666	15,147	1,850	825	96	82

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	10,480	12,999	1,175	322	172
Adjustment for non-cash items:					
Depreciation	(35)	(24)	(24)	-	-
Superannuation	-	(3)	(3)	-	-
Increase/(decrease) in accounts receivable	107	(228)	(200)	-	-
Increase/(decrease) in interest receivable	169	(318)	(85)	(15)	-
(Increase)/decrease in accounts payable	(221)	76	20	480	-
(Increase)/decrease in interest payable	50	-	-	-	-
(Increase)/decrease in other liabilities	(1,287)	955	300	100	-
Profit/(loss) on sale of assets	(8)	-	-	-	-
Other accrued expenditure	27	-	-	-	-
Net Cash from Operating Activities	9,282	13,458	1,183	887	172

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Adverse Seasonal Conditions Assistance Scheme	-	-	-	4,600	-	-	-
Rural Adjustment Scheme	1,498	600	377	-	-	-	-
Exceptional Circumstances	-	-	4,026	16,185	2,515	-	-
FarmBis Scheme	2,396	2,600	2,432	800	-	-	-
Natural Resource Adjustment Scheme	111	400	106	524	-	-	-
Progress Rural	1,166	3,000	1,513	620	-	-	-
Pastoral Welfare Livestock	-	-	14	-	-	-	-
Ovine Johnes	-	-	-	135	-	-	-
South Coast Regional Strategy	329	1,400	907	1,572	-	-	-
Gascoyne Murchison Strategy	692	2,675	1,002	2,602	1,365	347	197
TOTAL	6,192	10,675	10,377	27,038	3,880	347	197

FISHERIES

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 15

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 40 Net amount appropriated to purchase outputs.....	21,394	20,989	20,628	21,248	21,016	21,671	22,725
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	110	110	110	110	110	110	110
Total appropriations provided to purchase outputs.....	21,504	21,099	20,738	21,358	21,126	21,781	22,835
CAPITAL							
Item 134 Capital Contribution.....	1,735	2,863	2,863	4,769	3,136	9,000	7,450
GRAND TOTAL.....	23,239	23,962	23,601	26,127	24,262	30,781	30,285

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Partnered by our clients and the community, we will facilitate the conservation, development and allocation of the fish and other living aquatic resources of Western Australia for the benefit of present and future generations.

SIGNIFICANT ISSUES AND TRENDS

- There is an increasing public requirement for accountability in respect to the maintenance of biodiversity and the ecologically sustainable use of the marine environment. Passive users are demanding more involvement in the management of fisheries and other marine resources.
- Population growth, coastal development, improved access and fishing technology, together with a growing recreational fishing sector, are placing additional pressure on inshore fish stocks and the marine environment.
- Significant community interest and tourism potential in some regions is being generated from the development of high quality recreational fisheries and low-impact eco-tourism experiences.
- Direct involvement of the Commonwealth in day-to-day planning and management of the marine environment through the implementation of the Commonwealth's Oceans Policy Initiative. This policy is being given effect through export control measures and instruments contained in Commonwealth environment protection and biodiversity legislation.
- The demand for high-quality seafood continues to grow, while the harvest of wild capture fisheries worldwide is generally at maximum sustainable levels. This trend continues to place strong emphasis on the development of aquaculture industries.
- With the past instability in the State's traditional seafood export markets, there is a need to continue to pursue opportunities in developing markets, including those in Europe and America.

- Indigenous fishing issues and the development of law in respect to native title.
- Meeting community expectations for new and existing marine reserves.
- The commercial sector continues to demand more direct involvement in fisheries management and more formal recognition of its security of access.
- Increased pressures for holistic and integrated management of fish stocks and development of management strategies that accommodate the management needs of all stakeholders. There is an associated trend towards reviewing commercial fishing arrangements in preparation for this 'Integrated Fisheries Management' type of approach.
- Development and incorporation of Ecological Sustainable Development (ESD) processes and protocols into the management arrangements for the major commercial fisheries. Examples include the Shark Bay Prawn, Shark Bay Scallop, Shark Bay Snapper and Exmouth Gulf Prawn fisheries.
- Trend towards incorporating satellite-based communications technology (Vessel Monitoring Systems) for compliance monitoring, communications and (possible) catch reporting into the management arrangements for the major commercial trawl fisheries.
- Trend towards using more "real time" catch surveys aboard industry fishing vessels for both sustainability and catch value optimisation in the major prawn trawl fisheries. Examples include Shark Bay Prawn and Exmouth Gulf Prawn fisheries.
- Development of better effort unitisation controls to replace the existing "vessel engine power" restriction in the major trawl fisheries.
- Development of more efficient and effective Bycatch Reduction Devices (BRDs) for the major trawl fisheries.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Integrated Fisheries Management Initiative.....	-	1,000	1,400	1,400
Marine Park Planning.....	400	-	-	-
Parity and wages policy.....	123	50	42	400
Priority and Assurance Dividend.....	(748)	(798)	(848)	(848)
Regional Recreation Initiatives.....	-	250	250	250
Travel, advertising and consultancy savings.....	(165)	(165)	(165)	(165)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PURCHASE OF OUTPUTS							
Output 1:							
Management of the State's Commercial Fisheries.....	24,340	24,116	23,976	24,874			
Output 2:							
Management of the State's Recreational Fisheries.....	9,274	10,786	10,052	11,189			
Output 3:							
Development and promotion of the State's Aquaculture Industry	7,647	7,711	7,428	7,986			
Output 4:							
Management and Conservation of Fish and Fish Habitat	2,953	2,506	2,946	2,689			
Total Cost of Outputs	44,214	45,119	44,402	46,738	45,474	46,123	47,365
<i>Less Operating revenues</i>	20,232	22,176	22,176	25,169	24,241	24,344	24,650
Net Cost of Outputs	23,982	22,943	22,226	21,569	21,233	21,779	22,715
Adjustments ^(b)	(2,478)	(1,844)	(1,488)	(211)	(107)	2	120
Appropriations provided to purchase Outputs	21,504	21,099	20,738	21,358	21,126	21,781	22,835
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,735	2,863	2,863	4,769	3,136	9,000	7,450
TOTAL CONSOLIDATED FUND APPROPRIATIONS	23,239	23,962	23,601	26,127	24,262	30,781	30,285

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Conservation and sustainable development of the State's fish resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The satisfaction rating of the broader community with the Department's management of commercial fishing.....	90%	90%	81%	90%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Management of the State's Commercial Fisheries

Management of the State's commercial fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research; developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for commercial fishing.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	24,340	24,116	23,976	24,874	
Less Operating Revenue ^(c)	13,649	15,347	14,426	17,336	Increased access fees impacted by increased demand for services, the final phase of the staged introduction of cost recovery and the impact of a bumper rock lobster season in 1999-2000.
Net Cost of Output	10,691	8,769	9,550	7,538	
Adjustments ^(d)	(1,364)	(986)	(803)	(112)	
Appropriation for purchase of Output 1	9,327	7,783	8,747	7,426	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Estimated hours for Community Education and Compliance	102,632	68,311	76,784	115,659	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for Research	74,412	86,796	73,963	96,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for Management	19,287	19,818	53,466	47,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Quality					
Managed Fisheries in which stock assessment have been completed	75%	75%	70%	75%	
Fish stocks identified as being at risk or vulnerable through exploitation	4	4	4	4	
Timeliness					
Commercial Fishing boat notifications sent out on time - Managed Fishery	100%	100%	49%	100%	2000-01 result impacted by delay in setting fees under cost recovery initiative. Processes in place to address this issue.
Commercial fishing boat notifications sent out on time	100%	100%	100%	100%	
Cost					
Average cost per hour for Community Education and Compliance	\$121	\$133	\$94	\$82	
Average cost per hour for Research	\$112	\$90	\$95	\$81	
Average cost per hour for Management	\$186	\$361	\$182	\$162	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 179 and is estimated to be 199 for the 2001-02 Budget.

(b) Budgeted FTEs have not increased. Estimated Actual FTEs for 2000-01 are lower due to vacancies not being filled.

(c) Costs per hour include an allocation of departmental support costs.

(d) The hourly rate for management costs includes industry funding and fisheries adjustments scheme expenditure.

Major Achievements For 2000-01

- Granting of exemptions for octopus, leatherjacket and crab experimental fisheries.
- Completed the National Competition Policy Review of the *Fish Resources Management Act 1994*.
- Completed the development of a final set of recommendations for the South Coast Estuarine Fishery. Re-opened the South Coast Estuarine Fishery Voluntary Fisheries Adjustment Scheme to allow fishers to receive compensation for the surrender of estuarine access.
- Established an independent committee to develop a new integrated management framework for fisheries.
- The Shark Bay Prawn Managed Fishery received the 2000 Premier's Award in the Economic Development category.
- Formal introduction of the Vessel Monitoring System (VMS) into the management plans for the Shark Bay Prawn and Shark Bay scallop fisheries and development of a phased implementation of bycatch reduction devices.
- Trial use of the VMS in the Exmouth Gulf Prawn Fishery. In order to facilitate the full implementation of VMS in this fishery in 2002, it has been negotiated with licensees for several fishing vessels to be fitted with VMS units and undertake operational trials throughout the 2001 season. This pro-active approach will enable industry to both familiarise itself with the operational aspects of the system and correct any installation problems that may occur. It is anticipated that a smoother and more efficient transition to the new system will result from this initiative.
- First phase of a market-focussed industry strategy developed for the West Coast Rock Lobster fishery.
- Presentation to the Minister of the outcomes and recommendations from the Inshore Crab Review.
- Development of management strategies and total allowable catches for the South and West Coast Purse Seine fisheries in response to the pilchard mortality event, including the establishment of a fisheries adjustment scheme in the purse seine fishery and the introduction of an assistance package for purse seine licensees and the associated processing sector.
- Development of an electronic nomination facility for the processing of fish for the Abalone Fishery.
- Finalisation of the Voluntary Resource Sharing (VRS) process for the Cockburn Sound Crab Fishery and commencement of VRS discussions for the Geographe Bay Crab and the WA Demersal Gillnet and Longline (Shark) fisheries.
- Development of a draft paper on policies for the live holding, fattening, processing, aquaculture and enhancement of western rock lobster.
- Review of the management plan for the West Coast Rock Lobster fishery and identification of potential changes.
- Amendment of the management plan for the Western Rock Lobster fishery to allow for the creation of new rock lobster authorisations on the acquisition of a minimum holding of existing pot entitlements.
- Completion of a review of deep-sea crab fishing on the west and south coasts.
- Spent in excess of \$1.9 million on the purchase of commercial fishing licences in the West Coast Beach Bait, South Coast Estuarine, Mandurah Estuarine, Swan/Canning Estuarine, Cockburn Sound Crab, Hardy Inlet Estuarine and South Coast Purse Seine Fisheries.
- Commenced a Development and Better Interest (DBI) funded fishery independent research program and completed a workshop on business rules for quota setting for the South Coast Purse Seine Fishery.
- Completion of an ecological risk assessment for the West Coast Rock Lobster Fishery.
- Implementation of management arrangements to allow the creation of new West Coast Rock Lobster Fishery Licences on the acquisition of a minimum holding of existing pot entitlements.

- Amendment of the Esperance Rock Lobster Fishery to address transferability and seasonality issues.
- Legislated and implemented a major amendment to the Shark Bay Snapper Fishery Management Plan. Following extensive consultation with licensees, a major amendment to the Management Plan was legislated on 31 December 2000. This amendment essentially moves the management arrangements for the fishery to a full Individual Transferable Quota (ITQ) based system that provides a more modern and flexible management environment with greater security of access. Complementing this amendment was the development and implementation of new quota reporting, recording and monitoring audit system.
- Successful formal introduction of the Vessel Monitoring System (VMS) in the Shark Bay Prawn and Scallop fisheries. The second half of 2000 marked the completion of the first year of the formal incorporation of the VMS into the management arrangements for these two trawl fisheries. The transition was relatively smooth and was facilitated by good levels of communications between the Department and industry. Compliance levels had improved significantly by the end of the 2000 season.
- Negotiations with the Commonwealth on fishery management strategies for highly migratory species such as billfish and tuna continued.

Major Initiatives For 2001-02

- Development of environmental and ecological risk management strategies for the West Coast Rock Lobster Fishery.
- Development of new or modified management arrangements for the Shark Bay Snapper Fishery, Northern Demersal Scalefish Fishery, Pilbara Trawl Fishery, West Coast Purse Seine Fishery, Esperance Rock Lobster Fishery, Kimberley Prawn Fishery and demersal line fishing in the Pilbara and mackerel trolling in the Pilbara and Kimberley.
- Contribute to the development of a strategy for the integrated management and sustainable use of Western Australia's coastal fish resources by all sectors and transparent decision-making processes for the allocation of fish resources among user groups including fisheries adjustment mechanisms.
- Development of a management framework for inshore crab.
- Completion of the Quota Module for the Fisheries Licensing and Monitoring System.
- Completion of a review of the 375 boat unit provision in the trawl fisheries and development of new boat replacement arrangements for the trawl fisheries.
- Development of a discussion paper on combining the Nickol Bay Prawn and Onslow Prawn fisheries into the Pilbara Prawn Fishery.
- Continue to buy-back commercial fishing licences under the Government's Voluntary Resource Sharing Initiative.
- Development of new or modified management arrangements for West Coast Purse Seine Fishery and West Coast Demersal Gillnet and Demersal Longline Interim Managed Fishery.
- Implementation of management changes to unitised effort in the West Coast Rock Lobster Fishery.
- Development of an environmental management strategy for the West Coast Rock Lobster Fishery.
- Undertake a review of the composition of, and mechanism for appointing members to, the Rock Lobster Industry Advisory Committee.
- Investigate possible future management options aimed at increasing the value of the available West Coast Rock Lobster Fishery catch in consultation with stakeholders.
- Regionalise management of the Southern Rock Lobster Pot Fishery, the Esperance Rock Lobster Fishery and the Windy Harbour/Augusta Rock Lobster Fishery.

- Formal Introduction of the Vessel Monitoring System (VMS) in the Exmouth Gulf Prawn Fishery. Full formal (legislation) implementation of VMS in this fishery is proposed for the 2002 fishing season. This initiative will complete the transition of all major Gascoyne trawl fisheries to VMS-based compliance and communication systems.
- Review of the Management Arrangements for the Shark Bay and Exmouth Gulf Beach Seine and Mesh Net Fisheries. It is proposed to review the Management Plan and other legislation relating to these fisheries in line with the Department's Estuarine and Marine Embayment Review and Integrated Fisheries Management strategies.
- Complete Bycatch Reduction Device (BRD) trials in the Shark Bay Prawn Fishery and legislate for the agreed Design Specifications.

Outcome: Conservation and sustainable development of the State's fish resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The satisfaction rating of the broader community with the Department's management of recreational fishing	89%	89%	87%	90%	

(a) More details of effectiveness indicators in annual report.

Output 2: Management of the State's Recreational Fisheries

Management of the State's recreational fisheries on behalf of the community by providing advice; collecting and analysing data; undertaking research, developing, implementing and managing strategies, policies and plans; and enforcing regulations, management plans and related legislation for recreational fishing.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,274	10,786	10,052	11,189	Cost impacted by increased hours planned.
Less Operating Revenue ^(c)	2,067	2,963	3,050	2,627	Reduction in external funding for activities within this output.
Net Cost of Output	7,207	7,823	7,002	8,562	
Adjustments ^(d)	(520)	(441)	(337)	(51)	
Appropriation for purchase of Output 2	6,687	7,382	6,665	8,511	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Estimated hours for Research	34,942	40,512	46,664	43,000	Shift results from a more disciplined approach to budgeting project hours
Estimated hours for Community Education and Compliance	44,583	56,563	44,623	60,373	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours
Estimated hours for Management	8,631	12,936	15,776	19,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours
Quality					
Fish stocks identified as being at risk or vulnerable through exploitation.	4	4	2	2	
Timeliness					
Recreational fishing projects completed on time	100%	100%	100%	100%	
Cost					
Average cost per hour for Research	\$95	\$95	\$93	\$83	
Average cost per hour for Community Education and Compliance	\$90	\$84	\$91	\$97	
Average cost per hour for Management	\$225	\$167	\$116	\$91	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 94 and is estimated to be 95 for the 2001-02 Budget.
 (b) Budgeted FTEs have not increased. Estimated Actual FTEs for 2000-01 are lower due to vacancies not being filled.
 (c) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2000-01

- The review of recreational fisheries management on a regional basis continued with the completion of the Gascoyne and West Coast Recreational Fishing Working Group reports and their presentation to the Minister.
- Legislation to implement management of the fishing and aquatic eco-tour industry was finalised and assessment of licence applications completed.
- The management of licensed recreational fisheries for abalone, rock lobster and marron was reviewed.
- Negotiations with the Commonwealth on fishery management strategies for highly migratory species such as billfish and tuna continued.
- Community consultation through the State and Regional Recreational Fishing Advisory Committees, Recfishwest and fishery management working group processes continued.
- Support was provided for the successful operation of the Volunteer Fisheries Liaison Officer program.
- Regional compliance, communication and community education strategies were implemented.
- Research continues into the development of a recruitment index for key southern finfish species including herring, tailor, and whiting.
- Research continues into the biology and stock assessment model for black snapper (*Lutjanus laticaudis*) and Spanish mackerel.
- A major recreational catch and effort survey in the Pilbara Region and a State-wide survey of total recreational and indigenous catch and effort for all species (a component of a national survey) were completed.

- A review management strategy to ensure the sustainability of vulnerable Shark Bay inner gulf pink snapper stocks was implemented.
- Submission on a major review of Commonwealth Fisheries Management was completed.
- Future management arrangements for the barramundi resource were developed with key stakeholder groups.

Major Initiatives For 2001-02

- Continuation of the review of recreational fisheries management on a regional basis with the implementation of outcomes from the Gascoyne and West Coast recreational fisheries management strategies.
- Continuation of a program of regional catch and effort surveys with the commencement of a survey of the Cockburn Sound blue swimmer crab fishery and Shark Bay finfish fishery.
- Contribution to the development of a strategy for the integrated management and sustainable use of Western Australia's coastal fish resources by all sectors and transparent decision-making processes for the allocation of fish resources among user groups.
- Implementation of management of the fishing and aquatic eco-tour industry and the finalisation of licensing arrangements to ensure sustainable development.
- Implementation of review management for abalone and barramundi fishers.

Outcome: Conservation and sustainable development of the State's fish resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities	85%	85%	85%	90%	

(a) More details of effectiveness indicators in annual report.

Output 3: Development and promotion of the State's Aquaculture Industry

The Department fosters and promotes the development of sustainable Western Australian aquaculture (including pearl production) by providing policy advice; establishing appropriate infrastructure; facilitating provision of research; and the development, implementation and management of strategies, policies, plans and regulations for the aquaculture industry.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,647	7,711	7,428	7,986	
Less Operating Revenue ^(c)	4,017	3,239	4,111	4,817	Increased revenue from the Pearling sector consistent with the phased introduction of cost recovery
Net Cost of Output	3,630	4,472	3,317	3,169	
Adjustments ^(d)	(429)	(315)	(249)	(36)	
Appropriation for purchase of Output 3	3,201	4,157	3,068	3,133	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Estimated hours for pearling Research	5,888	8,880	5,731	7,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for pearling Community Education and Compliance	12,755	9,740	11,185	18,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for aquaculture Management.	7,751	4,297	15,508	17,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for aquaculture Research	29,054	29,464	30,963	25,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for aquaculture Community Education and Compliance	11,112	10,889	5,151	13,950	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Estimated hours for pearling Management	2,879	3,841	4,602	6,000	Increase relates to expected full staffing levels and more disciplined approach to budgeting project hours.
Quality					
Level of satisfaction in the broader community with the Department's management and development of pearling and aquaculture activities	85%	85%	85%	90%	
Timeliness					
New aquaculture authorisations issued on time as per Ministerial Guideline No.8 and comply with relevant legislation.	90%	90%	na	na	
Pearling renewal notifications sent out on time	100%	100%	100%	100%	
Aquaculture renewal notifications sent out on time	100%	100%	100%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average cost per hour for pearling Research...	\$87	\$91	\$95	\$85	
Average cost per hour for pearling Community Education and Compliance	\$101	\$163	\$115	\$99	
Average cost per hour for aquaculture Management	\$232	\$243	\$106	\$101	
Average cost per hour for aquaculture Research	\$84	\$86	\$99	\$81	
Average cost per hour for aquaculture Community Education and Compliance	\$111	\$110	\$92	\$99	
Average cost per hour for pearling Management	\$130	\$138	\$90	\$81	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 64 and is estimated to be 67 for the 2001-02 Budget.
 (b) Budgeted FTEs have not increased. Estimated Actual FTEs for 2000-01 are lower due to vacancies not being filled.
 (c) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2000-01

- Commenced an implementation plan for an Expression of Interest process through the Department of Land Administration to enable aquaculturists to gain access to identified sites for abalone aquaculture.
- Commenced prawn site identification process with Aboriginal community in the Dampier Peninsula north of Broome.
- Completed a study to identify land-based sites for the farming of marine finfish in both temperate and tropical areas.
- Completed the Expression of Interest process for developers to undertake large-scale finfish aquaculture on Lake Argyle.
- Issued a licence for a 650 hectare prawn farm at Derby and a five hectare pilot prawn farm at Wyndham.
- Assisted industry with the establishment of the Ornamental Fish Producers Association and the Exmouth Gulf Aquaculture Association.
- Participated in the second annual Mussel Fest at Rockingham.
- Achieved export status for three shellfish growing sites in Western Australia.
- Commenced construction of a \$3.2 million multi-species hatchery on a site at the Broome Tropical Aquaculture Park.
- Released for public comment reports on the review of pearling legislation under the National Competition Policy.
- Introduced Vessel Monitoring Systems in Zone 1 to enable more accurate monitoring of wild stock catches in the pearl oyster fishery.

Major Initiatives For 2001-02

- Implementation of a plan for an Expression of Interest process through the Department of Land Administration to enable aquaculturists to gain access to identified land-based sites for marine finfish aquaculture.
- The development and appointment of an Aquaculture Environmental Management Officer to provide a role in the preliminary environmental assessment of aquaculture proposals; develop and implement initiatives, policies, guidelines and legislation aimed at assisting the aquaculture industry to ensure that proposals are being undertaken in an environmentally sustainable manner; and actively promote the use of ecologically sustainable aquaculture practices.

- Completion of a review of all non-Pinctada maxima pearling licences in coastal waters of Western Australia to ensure effective use of the sites.
- Commence an Expression of Interest process for the identification of prospective prawn farming sites in the Dampier Peninsular.
- Commence investigation into the possibility of issuing longer term aquaculture licences to facilitate industry investment potential.
- Implement any changes flowing from the National Competition Policy review of pearling legislation.
- Continue review of Pearling Act.
- Amend regulations to facilitate temporary transfers of pearl shell quota.
- Providing aquaculturalists with the opportunity to apply for aquaculture leases under the *Fish Resource Management Act 1994*.
- Transfer of the all-male hybrid yabby technology to assist in industry development.

Outcome: Conservation and sustainable development of the State's fish resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Level of general community satisfaction with the Department's conservation of fish habitat	65%	80%	81%	90%	

(a) More details of effectiveness indicators in annual report.

Output 4: Management and Conservation of Fish and Fish Habitat

The Department safeguards the State's wild fish habitat by providing advice; monitoring the status and use of fish habitat resources; undertaking research; fostering community awareness of fish habitat requirements; and developing, implementing, managing and enforcing appropriate strategies, policies, plans and regulations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,953	2,506	2,946	2,689	Estimated actual includes unbudgeted activity relating to shark incidents and significant activity funded from external sources. 2001-02 estimate includes allocation of \$250,000 for marine pest emergency response.
Less Operating Revenue ^(c)	499	627	589	389	Reduced level of external funding projected for 2001-02
Net Cost of Output	2,454	1,879	2,357	2,300	
Adjustments ^(d)	(165)	(102)	(99)	(12)	
Appropriation for purchase of Output 4	2,289	1,777	2,258	2,288	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Estimated hours for research	5,391	7,096	5,832	3,000	
Estimated Hours for Community Education and Compliance	9,244	6,965	6,605	4,992	
Estimated Hours for Management	11,761	11,650	14,759	19,000	Increase relates to expected full staffing levels, a more disciplined approach to budgeting project hours and the impact of the Ecologically Sustainable Development initiative.
Quality					
Level of community satisfaction with the Department's conservation of fish habitat	65%	80%	81%	90%	
Timeliness					
Fish Habitat research projects completed on schedule	100%	100%	100%	100%	
Revised fish habitat regulations completed on schedule	100%	100%	100%	100%	
New or revised fish habitat management plans completed on time	100%	100%	100%	100%	
Cost					
Average cost per hour for Research.....	\$85	\$116	\$102	\$74	
Average cost per hour for Community Education and Compliance	\$74	\$92	\$99	\$125	
Average cost per hour for Management.....	\$154	\$89	\$115	\$97	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 24 and is estimated to be 21 for the 2001-02 Budget.

(b) Costs per hour include an allocation of departmental support costs.

Major Achievements For 2000-01

- Prepared draft legislation to establish an independent Abrolhos Islands Management Authority to manage the Abrolhos System on behalf of the Minister for Fisheries.
- Prepared a Draft Plan of Management for the proposed Miaboolya Beach Fish Habitat Protection Area near Carnarvon.
- The 'Abrolhos Islands Management Plan for Sustainable Tourism' was released.
- The 'Draft Review of the Land Conservation Values of the Abrolhos Islands' was completed.
- A Draft Plan for a Fish Habit Protection Area at Cottesloe Reef was completed in consultation with the Cottesloe Marine Protection Group.
- A Draft Aquaculture Plan for the Abrolhos Island area was released for public comment. Subsequently, a final plan was completed and made available to the public.
- Improved public access to the Abrolhos Island area by upgrading the West Wallabi air-strip to accommodate tourist flights and provided public toilets and a public jetty nearby.
- Further archaeological studies were facilitated at famous heritage sites at the Abrolhos Islands.
- A study of the impact of the purse seine fishing industry on seabirds was undertaken in conjunction with Murdoch University.

- A Memorandum of Understanding between the Department of Fisheries and the Department of Conservation and Land Management relating to the management of the Abrolhos System was completed. Work has commenced on similar documents with other government agencies/departments including the WA Museum and the Department of Environmental Protection.
- A Draft Bycatch Action Plan for the Shark Bay Prawn Trawl Fishery was completed and approved by the Minister. Bycatch reduction devices are being phased into use in the Shark Bay fleet during the season.
- Discussion papers on the translocation of barramundi and trout were completed.
- Undertook a review of the process used to assess applications to translocate aquatic organisms into and within WA in conjunction with the Department of Environmental Protection.
- The Department of Fisheries played a major role in the planning processes associated with the establishment of the proposed marine reserves at Jurien, Dampier Archipelago and the Monte Bello Islands. Management proposals for the Cottesloe Reef Habitat Protection Area and Jurien Bay and Monte Bellos Marine Reserves were reviewed and submissions prepared as a contribution to Marine Protected Areas planning.
- The Fisheries Environmental Management Review for the Gascoyne Region was released.
- The Department of Fisheries participated in the deliberations of the National Introduced Marine Pest Coordination Committee.
- Developed a protocol with AQIS to manage introduced marine pest incursions that are associated with seized 'illegal entry' vessels in the State's north west.
- Established the Lancelin Lagoon Fish Habitat Protection Area with the assistance of the WA Marine Conservation Society and the local community.
- Established 11 environmentally sensitive moorings in the Abrolhos Island Fish Habitat Protection Area with the assistance of funding from the National Heritage Trust.
- Assisted the Conservation Council of WA to employ a Sustainable Fisheries Policy Officer to advise the Council on fisheries issues.
- Developed a reporting framework relating to Environmental Sustainable Development in the WA fishing industry.
- Developed a methodology for implementing an ESD reporting and assessment process.

Major Initiatives For 2001-02

- Consider options for a future management structure at the Abrolhos with the Abrolhos Island Management Advisory Committee (AIMAC).
- Establish a system of environmentally friendly public moorings at the Abrolhos Islands in conjunction with the Abrolhos Islands Management Authority.
- Introduce a system of leases and licences to provide formal tenure for people occupying sites at the Abrolhos Islands.
- Introduce a system of uniform building regulations for use at the Abrolhos Islands.
- Release the final 'Review of Land Conservation Values at the Abrolhos Islands'.
- Call for expressions of interest from people wishing to undertake tourism operations at the Abrolhos Islands in conjunction with AIMAC.

- Contribute to the development of a strategy for the integrated management and sustainable use of Western Australia's coastal fish resources by all sectors and transparent decision-making processes for the allocation of fish resources among user groups.
- Continue to consult with the Fish and Fish Habitat Protection Reference Committee in respect to key issues, progress of projects and the future direction of the Fish and Fish Habitat Protection Program.
- Release policies for the translocation of trout and barramundi in Western Australia.
- Release and implement the Shark Bay Prawn Trawl fishery Bycatch Action Plan. Prepare draft Bycatch Action Plans for the Abrolhos and Shark Bay scallop trawl fisheries, Onslow and Nickol Bay prawn trawl fisheries, Pilbara fish trawl fishery and an environmental management plan for the West Coast Rock Lobster Fishery.
- Ensure that the operations of the commercial fishing, recreational fishing, pearling and aquaculture industries are properly considered during the planning stage of the proposals to develop marine parks at Jurien, Dampier Archipelago and the Monte Bello Islands, and the Cape to Capes area.
- Release the draft Fisheries Environmental Management Review for the Pilbara/Kimberley Region.
- Release a management plan for the protection of native fish in the rivers and streams of the South West of Western Australia in conjunction with Murdoch University and other stakeholders.
- Implement the National Carp Management Strategy as it applies to Western Australia.
- Work with the National Introduced Marine Pest Coordinating Committee to manage marine pest incursion in WA and Australia generally.
- Install environmentally sensitive moorings in the proposed Cottesloe Reef Fish Habitat Protection Area, Lancelin Island Lagoon Fish Habitat Protection Area and additional moorings at the Abrolhos.
- Work with AIMAC to seek expressions of interest from people wishing to establish tourism operations at the Abrolhos.
- Establish the proposed Cottesloe Reef and Miaboolya Beach Fish Habitat Protection Areas.
- Release the final guidelines for the establishment of the Fish Habitat Protection Areas in WA.
- Release draft assessment reports on the environmental effects of the Shark Bay Prawn Trawl fishery, Shark Bay Scallop Trawl fishery, Shark Bay Snapper fishery, Exmouth Prawn Trawl fishery, WA abalone fishery, WA rock lobster fishery and the pearling industry.

CAPITAL WORKS PROGRAM

The capital contribution relates only to the capital works program, which for the 2001-02 includes projects totalling \$8.976 million. This funding allows for the acquisition or maintenance of the infrastructure to support the efficient delivery of the department's outputs.

Capital works being undertaken in 2001-02 include:

- The preliminary works associated with the new fisheries research facility at Hillarys.
- Enhancements to facilities on the Abrolhos Islands.
- Replacement programs for operating plant and equipment and small boats.
- Computing hardware and software upgrades and continued systems development.
- Office fit-outs and furniture and equipment upgrades.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Abrolhos Islands Program				
2000-01 Program	90	7	7	83
Communication Equipment	273	160	53	28
Computing Hardware and Software - 2000-01 Program	615	547	547	68
Large Vessels - Flinders Research Vessel - Replacement	3,531	2,978	2,447	553
Fitout, Furniture and Office Equipment - 2000-01 Program	741	581	581	160
Information Systems Development - 2000-01 Program	1,469	366	366	1,103
Operational Equipment - 2000-01 Program	240	187	187	53
Regional Aquaculture Aquaculture R & D Ponds/Pools/Cages	190	161	161	29
2000-01 Program	103	12	12	91
Small Boats, Outboards and Trailers - 2000-01 Program	1,077	777	777	300
Recreational Initiatives	718	408	22	110
Regional Aquaculture 1999-00 Program	120	93	69	27
COMPLETED WORKS				
Large Vessel Replacement - Walcott	38	38	38	-
Fitout, Furniture and Office Equipment - 1999-00 Program	100	100	100	-
Information Systems Development - 1998-99 Program	1,012	1,012	80	-
NEW WORKS				
Fish Habitat	130	-	-	40
Hilarys Research Facility	15,000	-	-	1,275
Computing Hardware and Software - 2001-02 Program	488	-	-	488
Fitout, Furniture and Office Equipment - 2001-02 Program	700	-	-	700
Special Purpose Vehicles	30	-	-	30
Regional Aquaculture 2001-02 Program	252	-	-	252
Small Boats, Outboards and Trailers - 2001-02 Program	336	-	-	336
Large Vessels - Large Vessel Replacement - McLaughlan	2,244	-	-	1,229
Information Systems Development - 2001-02 Program	1,128	-	-	1,128
Operational Equipment - 2001-02 Program	173	-	-	173
	33,038	7,427	5,447	8,976

CAPITAL CONTRIBUTION

The departmental forward estimates demonstrate sound financial management and an investment in the future. Planned services will be delivered in a balanced budget environment, with matching operating revenue and expenditure into the outyears.

Asset holdings increase over the years with the greatest impact resulting from the construction of a research facility to replace the outdated one located at Waterman. The accounts receivables balance reduces over the period covered by the budget as the Fisheries Adjustment Schemes in place in the Onslow and Shark Bay Prawn fisheries come to an end.

Sound leave management is demonstrated through the unchanging projection for leave liabilities. The cessation of the Fisheries Adjustment Schemes in place in the Onslow and Shark Bay Prawn fisheries is reflected in the reduced borrowing liability.

The capital contribution relates only to the capital works program, which for the 2001-02 includes projects totalling \$8.976 million. This funding allows for the acquisition or maintenance of the infrastructure to support the efficient delivery of the department's outputs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	4,406	5,161	5,447	8,976	5,540	9,610	7,450
	4,406	5,161	5,447	8,976	5,540	9,610	7,450
LESS							
Holding Account ^(b)	-	-	-	-	1,139	-	-
Asset Sales	-	610	100	115	765	110	-
Internal Funds and Balances	2,671	1,688	2,484	4,092	500	500	-
Capital Contribution.....	1,735	2,863	2,863	4,769	3,136	9,000	7,450

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	17,084	17,386	17,386	18,631	18,635	19,237	19,735
Superannuation	1,513	1,800	1,800	1,790	1,845	1,900	1,900
Grants, subsidies and transfer payments ^(b)	3,343	3,550	3,550	3,500	3,500	3,500	3,500
Consultancies expense	-	-	520	560	560	560	560
Supplies and services	3,543	3,390	3,317	2,731	2,112	1,980	2,190
Accommodation	1,267	1,530	1,530	1,890	1,750	1,860	1,860
Borrowing costs	459	438	439	210	54	10	-
Capital User Charge	-	-	-	2,150	2,453	2,934	3,597
Depreciation	2,015	2,500	2,500	3,105	3,177	3,236	3,236
Administration	5,398	5,975	5,437	6,164	6,041	5,876	6,426
Advertising and promotion	338	75	333	294	294	294	294
Consumable Supplies	1,848	900	900	1,175	1,000	1,034	1,038
Equipment repairs and maintenance	2,477	1,650	1,650	2,020	1,995	2,115	2,117
Fisheries Adjustment Scheme	2,006	1,730	1,730	500	500	500	500
Other expenses	758	2,203	1,280	2,018	1,558	1,087	412
TOTAL COST OF SERVICES	42,049	43,127	42,372	46,738	45,474	46,123	47,365
Revenues from ordinary activities							
User charges and fees ^(c)	330	210	210	310	360	410	460
Revenues from taxes, regulatory fees and fines	13,410	14,965	14,965	18,636	16,972	17,256	17,506
Net Profit on disposal of non-current assets	102	539	539	30	345	40	40
Grants and subsidies	3,844	4,076	4,076	4,714	4,076	4,076	4,076
Interest revenue	800	550	550	650	550	550	550
Other Revenue	1,746	1,836	1,836	829	1,938	2,012	2,018
Total Revenues from Ordinary Activities	20,232	22,176	22,176	25,169	24,241	24,344	24,650
NET COST OF SERVICES	21,817	20,951	20,196	21,569	21,233	21,779	22,715
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	17,389	17,327	17,272	21,358	21,126	21,781	22,835
Liabilities assumed by the Treasurer	1,513	1,800	1,800	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	18,902	19,127	19,072	21,358	21,126	21,781	22,835
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(2,915)	(1,824)	(1,124)	(211)	(107)	2	120

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 361 and 382 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	12,683	6,515	8,716	8,305	7,835	7,742	7,651
Receivables.....	1,436	1,821	1,794	1,854	1,752	249	237
Amounts receivable for outputs ^(a)	-	-	-	1,139	-	-	-
Prepayments.....	37	176	176	176	176	176	176
Total current assets.....	14,156	8,512	10,686	11,474	9,763	8,167	8,064
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	1,966	5,143	8,379	11,615
Land and Buildings.....	8,865	8,350	8,450	9,644	10,838	15,757	23,126
Receivables - non current.....	4,546	3,002	3,002	1,397	-	-	-
Plant, equipment and vehicles.....	2,460	3,973	3,812	4,652	4,805	6,509	4,328
Other non-current assets.....	5,307	8,357	7,032	7,072	7,238	6,487	5,736
Total non-current assets.....	21,178	23,682	22,296	24,731	28,024	37,132	44,805
TOTAL ASSETS.....	35,334	32,194	32,982	36,205	37,787	45,299	52,869
CURRENT LIABILITIES							
Provision for employee entitlements.....	1,926	2,274	1,926	1,926	1,926	1,926	1,926
Payables.....	495	464	495	495	495	495	495
Interest-bearing liabilities (Borrowings).....	1,228	1,214	1,214	1,274	1,382	-	-
Interest payable.....	402	392	402	281	108	-	-
Finance leases.....	51	15	51	51	51	51	51
Other Liabilities.....	398	246	398	398	398	398	398
Total current liabilities.....	4,500	4,605	4,486	4,425	4,360	2,870	2,870
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,247	1,242	1,247	1,247	1,247	1,247	1,247
Interest-bearing liabilities (Borrowings).....	3,870	2,656	2,656	1,382	-	-	-
Finance leases.....	-	25	-	-	-	-	-
Total non-current liabilities.....	5,117	3,923	3,903	2,629	1,247	1,247	1,247
TOTAL LIABILITIES.....	9,617	8,528	8,389	7,054	5,607	4,117	4,117
EQUITY							
Contributed Equity.....	-	-	-	4,769	7,905	16,905	24,355
Accumulated surplus/(deficit).....	19,554	17,603	18,430	18,219	18,112	18,114	18,234
Asset revaluation reserve.....	6,163	6,063	6,163	6,163	6,163	6,163	6,163
Total equity.....	25,717	23,666	24,593	29,151	32,180	41,182	48,752
TOTAL LIABILITIES AND EQUITY.....	35,334	32,194	32,982	36,205	37,787	45,299	52,869

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	15,654	14,464	14,409	18,253	17,949	18,545	19,599
Capital Contribution	1,735	2,863	2,863	4,769	3,136	9,000	7,450
Holding Account	-	-	-	-	1,139	-	-
Net cash provided by government	17,389	17,327	17,272	23,022	22,224	27,545	27,049
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(16,784)	(16,886)	(17,386)	(18,631)	(18,635)	(19,237)	(19,735)
Superannuation payments	-	-	-	(1,790)	(1,845)	(1,900)	(1,900)
Grants, subsidies and transfer payments	(3,283)	(3,550)	(3,550)	(3,500)	(3,500)	(3,500)	(3,500)
Supplies and services	(5,395)	(4,290)	(4,737)	(4,466)	(3,672)	(3,574)	(3,588)
Borrowing costs	(581)	(578)	(439)	(331)	(227)	(118)	-
Accommodation	(2,003)	(1,530)	(2,030)	(2,380)	(2,240)	(2,350)	(2,350)
Administration	(4,880)	(6,050)	(5,800)	(6,321)	(6,251)	(6,068)	(6,240)
Equipment repairs and maintenance	(2,476)	(1,650)	(1,650)	(2,035)	(2,045)	(2,166)	(2,162)
Fisheries Adjustment Scheme	(2,006)	(1,730)	(1,730)	(500)	(500)	(500)	(500)
Capital User Charge	-	-	-	(2,150)	(2,453)	(2,934)	(3,597)
Goods and Services Tax	-	(2,300)	(2,272)	(2,466)	(2,466)	(2,466)	(2,466)
Other payments	(213)	(2,083)	(780)	(1,392)	(895)	(489)	(500)
Receipts							
Fisheries License Fees	13,410	14,965	14,965	18,636	16,972	17,256	17,506
User charges and fees	88	90	90	190	240	290	340
Interest	800	550	550	650	550	550	550
Goods and Services Tax	-	2,162	2,134	2,328	2,328	2,328	2,328
Grants and subsidies	3,844	4,076	4,076	4,714	4,076	4,076	4,076
Other receipts	1,560	1,834	1,864	829	1,988	2,118	2,118
Net cash from operating activities	(17,919)	(16,970)	(16,695)	(18,615)	(18,575)	(18,684)	(19,620)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,842)	(5,161)	(5,161)	(5,179)	(4,690)	(9,110)	(7,560)
Proceeds from sale of non-current assets	213	539	539	30	345	40	40
Net cash from investing activities	(1,629)	(4,622)	(4,622)	(5,149)	(4,345)	(9,070)	(7,520)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(1,574)	(1,228)	(1,228)	(1,214)	(1,274)	(1,384)	-
Other payments for financing activities	(27)	-	-	-	-	-	-
Other proceeds from financing activities	2,507	1,667	1,306	1,545	1,500	1,500	-
Net cash from financing activities	906	439	78	331	226	116	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,253)	(3,826)	(3,967)	(411)	(470)	(93)	(91)
Cash assets at the beginning of the reporting period	13,936	10,341	12,683	8,716	8,305	7,835	7,742
Cash assets at the end of the reporting period	12,683	6,515	8,716	8,305	7,835	7,742	7,651

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	20,196	21,569	21,233	21,779	22,715
Adjustment for non-cash items:					
Depreciation.....	(2,500)	(3,105)	(3,177)	(3,236)	(3,236)
Superannuation	(1,800)	105	(103)	(2)	(12)
(Increase)/decrease in salaries and related costs.....	-	-	-	-	-
Increase/(decrease) in accounts receivable.....	119	-	-	-	-
(Increase)/decrease in accounts payable.....	-	-	-	-	-
Profit/(loss) on sale of assets.....	539	30	345	40	40
Other accrued expenditure	141	16	277	103	113
Net Cash from Operating Activities	16,695	18,615	18,575	18,684	19,620

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund	52	25	40	40	40	40	40
TOTAL ADMINISTERED EXPENSES (a) ..	52	25	40	40	40	40	40
REVENUES							
Other Revenue.....	52	25	40	40	40	40	40
TOTAL ADMINISTERED REVENUES	52	25	40	40	40	40	40

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	(52)	(25)	(40)	(40)	(40)	(40)	(40)
TOTAL ADMINISTERED CASH OUTFLOWS	(52)	(25)	(40)	(40)	(40)	(40)	(40)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Other receipts	52	25	40	40	40	40	40
TOTAL ADMINISTERED CASH INFLOWS	52	25	40	40	40	40	40
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants to industry general.....	3,343	3,550	3,550	3,500	3,500	3,500	3,500
TOTAL	3,343	3,550	3,550	3,500	3,500	3,500	3,500

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Receipts paid to Consolidated Fund	52	25	40	40	40	40	40
TOTAL	52	25	40	40	40	40	40

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Infringements notices	52	25	40	40	40	40	40
TOTAL	52	25	40	40	40	40	40

TRUST ACCOUNT DETAILS**Recreational Fishing Trust Account**

The Recreational Fishing Trust Account was established under the Fish Resources Management Act on 1st October 1995. It is utilised to fund the management of Recreational Fishing activities.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	10	10	10	10
Receipts	8,023	8,114	7,758	8,205
	8,033	8,124	7,768	8,215
Payments	8,023	8,114	7,758	8,205
CLOSING BALANCE	10	10	10	10

Fisheries Research and Development Trust Account

The Consolidated Fund Estimates for Fisheries WA provide for a contribution to the Fisheries Research and Development Fund.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	11,136	9,384	9,518	6,141
Receipts	23,963	23,073	27,644	29,335
	35,099	32,457	37,162	35,476
Payments	25,581	24,969	31,021	29,335
CLOSING BALANCE	9,518	7,488	6,141	6,141

Fisheries Adjustment Schemes Trust Account

The Fisheries Adjustment Schemes Trust Account was established under the *Fisheries Adjustment Scheme Act*. It is mainly utilised to fund the payment of compensation agreed under the Fisheries Adjustment Scheme.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	2,173	1,230	2,478	824
Receipts	4,507	2,167	1,316	2,018
	6,680	3,397	3,794	2,842
Payments	4,202	3,397	2,970	2,842
CLOSING BALANCE.....	2,478	-	824	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST input credits	-	1,834	1,834	2,000
GST receipts on sales	-	328	300	328
Sundry revenue.....	25	25	38	35
TOTAL.....	25	2,187	2,172	2,363

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

FOREST PRODUCTS COMMISSION

CAPITAL WORKS PROGRAM

The Forest Products Commission's planned capital works program in 2001-02 includes \$1.4 million carryover expenditure for the completion of the winter 2001 maritime pine planting program. This program forms part of the State's Salinity Strategy and will involve plantings on cleared farmland under timber sharefarming arrangements with landowners.

Expenditure of \$500,000 will also be incurred in 2001-02 for silvicultural works as part of the Forest Enhancement Program previously announced under the Regional Forest Agreement.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Maritime Pine Expansion -				
1999-01 Program	11,183	9,797	3,493	1,386
Regional Forest Agreement -				
Forest Enhancement Program	2,497	1,267	522	500
	13,680	11,064	4,015	1,886

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	13,527	8,520	4,015	1,886	500	230	-
LESS	13,527	8,520	4,015	1,886	500	230	-
Borrowings	745	5,520	-	-	-	-	-
Specific Contributions	-	-	-	500	500	230	-
Internal Funds and Balances	12,782	3,000	4,015	1,386	-	-	-
Capital Contribution	-	-	-	-	-	-	-

(a) Amounts for 1999-2000 reflect expenditure on capital programs incurred by the Department of Conservation and Land Management, prior to the establishment of the Forest Products Commission, which are to be completed by the Commission.

MID WEST DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 16

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 41 Net amount appropriated to purchase outputs.....	7,240	3,445	3,182	1,481	1,225	1,260	1,288
Total appropriations provided to purchase outputs.....	7,240	3,445	3,182	1,481	1,225	1,260	1,288
CAPITAL							
Item 135 Capital Contribution	3,048	1,964	1,964	30	30	30	-
GRAND TOTAL.....	10,288	5,409	5,146	1,511	1,255	1,290	1,288

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) The splits between appropriations and capital contributions for 1999-2000 and 2000-01 have been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

MISSION

To enhance the quality of life for the people in the Mid West by identifying and promoting opportunities to develop the region's economic potential.

SIGNIFICANT ISSUES AND TRENDS

- The Mid West region is a major exporter of primary products and, accordingly, its growth prospects are affected by world commodity prices and seasonal conditions. This has forced all sectors to become more innovative and to more rigorously investigate diversification and value-adding opportunities. The cyclical nature of the agricultural/pastoral sectors continues to have an impact on regional prosperity. While wool prices have shown an encouraging upward trend, significant work continues to be undertaken to identify and support the establishment of new enterprise opportunities throughout the rangelands.
- The population of many inland agricultural communities is declining and ageing, while those in the mining/pastoral area tend to fluctuate in line with commodity prices. The lack of opportunities in these areas has seen a loss of rural youth and has contributed to the relatively high unemployment rates amongst youth and the Aboriginal community.
- The mining industry continues to make a strong contribution to regional growth, employment and export income. The region needs to capture more local community benefit from this sector by developing alternative strategies to overcome the impacts of fly in/fly out operations and to better service this sector from local and regional businesses.
- Tourism is growing but needs a fully coordinated and integrated marketing approach to fully realise its potential.
- The continued development of the region's strategic infrastructure, including telecommunications, is vital to strengthen the region's competitive advantages, support new enterprise opportunities and encourage the establishment of major resource processing industries. The latter in particular has the potential to provide a stimulus for significant growth and employment opportunities.
- Government policy on service delivery to regional communities and whole of government implementation of regional policy has significant impacts on regional communities and development.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	26	38	41	39
Priority and Assurance Dividend.....	(71)	(92)	(89)	(89)
Travel, advertising and consultancy savings.....	(8)	(8)	(8)	(8)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Information and Advice.....	613	662	582	620			
<i>Output 2:</i>							
Investment Facilitation.....	580	396	544	524			
<i>Output 3:</i>							
Infrastructure and Services Development in the Mid West ^(d)	7,041	2,130	1,663	1,259			
Total Cost of Outputs.....	8,234	3,188	2,789	2,403	1,573	1,501	1,508
<i>Less Operating revenues.....</i>	<i>500</i>	<i>225</i>	<i>384</i>	<i>532</i>	<i>314</i>	<i>246</i>	<i>208</i>
Net Cost of Outputs.....	7,734	2,963	2,405	1,871	1,259	1,255	1,300
Adjustments ^(b)	(494)	482	777	(390)	(34)	5	(12)
Appropriations provided to purchase Outputs.....	7,240	3,445	3,182	1,481	1,225	1,260	1,288
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	3,048	1,964	1,964	30	30	30	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	10,288	5,409	5,146	1,511	1,255	1,290	1,288

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

(d) Cost of output amounts for 1999-2000 and 2000-01 have been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An environment conducive to the balanced economic and social development of the Mid West region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients agreeing that the Commission contributed to the development of a new business opportunity – (by survey)	41%	20%	37%	30%	
Clients agreeing that the Commission contributed to more trade activity – (by survey).....	2%	15%	19%	15%	
Clients agreeing that the Commission reduced obstacles to economic growth and employment – (by survey)	9%	25%	31%	25%	
Clients agreeing that the Commission contributed to the retention of staff and/or expansion of employment opportunities – (by survey).....	19%	na	16%	15%	

(a) More details of effectiveness indicators in annual report.

Output 1: Information and Advice

To contribute to economic growth and employment by developing strategic partnerships between government, business, and the community, providing a central point of coordination and contact and by raising awareness of the Mid West region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	613	662	582	620	
Less Operating Revenue ^(c)	134	155	136	127	
Net Cost of Output	479	507	446	493	
Adjustments ^(d)	9	-	8	(34)	Rolled over funding from 2000-01 used in 2001-02
Appropriation for purchase of Output 1	488	507	454	459	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Client visits.....	274	230	248	200	FTE reductions will limit visits in the future
Client contacts.....	4,150	2,600	2,501	2,500	
Quality					
Level of overall service - by survey (Rated good or better)	93%	75%	86%	80%	
Timeliness					
Efficient in handling initial contact - by survey (Rated good or better).....	93%	80%	87%	80%	
Cost					
Average cost per client visit	\$1,118	\$1,439	\$1,173	\$1,550	Primarily due to the negative impact on unit costs of reduced visits
Average cost per client inquiry.....	\$74	\$127	\$116	\$124	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- Funding was sourced for the enhancement and continuation of the Murchison Indigenous Initiatives Project, which was established to increase indigenous business and employment participation in the Murchison area.
- A pilot program involving the establishment of a Mullewa office to focus on grass roots community development was completed. Key projects to emerge included the establishment of the Yamaji Wogella Wangga group and the Western Wise Women's Network.
- The Industry Development Unit:
 - promoted the capability of Mid West businesses to contractors engaged to build the new Agriculture WA building, Kalbarri airport, Geraldton airport terminal and water supply and in-fill sewerage projects in Northampton and Geraldton;
 - conducted a workshop of key stakeholders to review the State Government's Buy Local Policy;
 - facilitated the Water Corporation's agreement to provide opportunities for local businesses to tender on Mid West projects; and
 - worked with the former Department of Contract and Management Services to ensure an increased number of local businesses were tender pre-qualified.
- Organised a fact finding tour of Port Hedland to enhance understanding amongst key groups (including local government) of the impacts of major resource processing projects and to assist local planning.
- As a follow up to the highly successful King's Week, internationally renowned lateral thinker Edward de Bono revisited Geraldton and Mullewa to support community activities including a business recovery initiative and to re-ignite the Positive Geraldton campaign.
- Raised in excess of \$1 million through external grants for projects in the Mid West.

Major Initiatives For 2001-02

- Identify the need to hold a Murchison summit to provide a forum to address economic and community issues.
- Work with other key stakeholders to facilitate the hosting of Mid West Countdown – an economic forum looking to promote investment in Geraldton and the broader Mid West region.
- Hold a second Head of Government Forum to facilitate planning and coordination across government agencies in the Mid West.
- Prepare a data driven web site which outlines the key initiatives being planned by all government agencies with an involvement in the Mid West region.
- Officially launch the Western Wise Women's network.
- Investigate the need to undertake a Business Retention and Expansion Visitation Program for the tourism sector in the greater Geraldton area.

Outcome: An environment conducive to the balanced economic and social development of the Mid West region.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measures associated with this outcome are the same as those provided under output 1					

(a) More details of effectiveness indicators in annual report.

Output 2: Investment Facilitation

To assist business to be successful and to create a business environment within the Mid West region that has a diverse economic base and is attractive to investors.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	580	396	544	524	
Less Operating Revenue ^(c)	201	28	156	133	
Net Cost of Output	379	368	388	391	
Adjustments ^(d)	15	-	49	(38)	Rollover funds from 2000-01 used in 2001-02
Appropriation for purchase of Output 2	394	368	437	353	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken relating to investment facilitation.....	22	30	15	12	A shift to fewer, but more significant, projects
Quality					
Clients agreeing that the Commission makes a positive contribution to economic development - by survey.....	89%	70%	85%	80%	
Timeliness					
Investment related strategic objectives completed on time ^(b)	na	60%	64%	70%	
Cost					
Average cost per project.....	\$26,378	\$13,200	\$36,298	\$43,667	A shift to fewer, but more significant, projects

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

(b) Reliable statistics are not available for 1999-2000.

Major Achievements For 2000-01

- Encouraged international trade by:
 - co-leading two trade missions to the Middle East, resulting in \$6.5 million of export sales for regional exporters and an estimated \$2 million for the region;
 - participating in Foodex, in Tokyo and other initiatives elsewhere in Japan, securing new business for Mid West producers to an approximate value of \$250,000;
 - facilitating a joint venture agreement between Three Rivers Beef and a prominent Japanese supermarket chain to develop a chemical residue free marble beef industry in the Mid West using Japanese Wagu cattle;
 - securing funding for, and successfully negotiating with the Australian Trade Commission, a two-year extension to the Geraldton TradeStart Office contract;
 - securing grant funding of \$72,000 to establish the Trade Facilitation Unit, a joint venture with the Geraldton Port Authority; and
 - setting up a working group to re-establish livestock exports from Geraldton.
- Completed a feasibility study and business plan which highlighted the viability of establishing a marine research centre in Geraldton in collocation with the Central West College of TAFE's proposed marine education and training facility.
- Promoted local capability to both government agency and private project managers to provide local businesses with additional business opportunities.

Major Initiatives For 2001-02

- Encourage trade by fostering partnerships with key overseas companies and representative organisations by:
 - continuing to focus regional effort on investment attraction and trade development in strategic markets, including the Middle East, Japan and Singapore; and
 - continuing to work closely with local business to enhance regional export capability through the Geraldton TradeStart Office.

- Work with the Mid West Regional Minerals Study Implementation Group to:
 - assess the potential for Geraldton to enhance its position as a regional service centre/gateway for resource industries;
 - increase employment opportunities and business growth by maximising local content in major project developments; and
 - assess the present and proposed take-up of e-procurement processes in the region and the capacity and willingness of regional businesses to participate and invest in this new technology.
- Work with key stakeholders to secure funding to establish a ship servicing precinct in the port of Geraldton.
- Secure funding to construct the marine education, training and industry research centre and establish a community based working group to progress the establishment of an integrated interpretive centre.
- Work with key agencies to market and develop a horticulture precinct close to Geraldton.
- Work with key stakeholders to establish a container handling service at the Port of Geraldton.
- Develop eco-tourism opportunities.

Outcome: An environment conducive to the balanced economic and social development of the Mid West region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measures associated with this outcome are the same as those provided under output 1					

(a) More details of effectiveness indicators in annual report.

Output 3: Infrastructure and Services Development in the Mid West

To assist the development of infrastructure and services to support business and to have a future directions and long term economic development strategies in place for the Mid West.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^{(b)(e)}	7,041	2,130	1,663	1,259	Capital User Charge decreases following transfer of Museum building to WA Museum Commonwealth grant for Mid West Online project
Less Operating Revenue ^(c)	165	42	92	272	
Net Cost of Output	6,876	2,088	1,571	987	2000-01 includes Marina redevelopment payments for expenses accrued in 1999-2000 and an advance payment to Landcorp for 2001-02
Adjustments ^{(d)(e)}	(518)	482	720	(318)	
Appropriation for purchase of Output 3	6,358	2,570	2,291	669	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(e) Amounts for 1999-2000 and 2000-01 have been adjusted to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken relating to infrastructure and services development	18	20	16	12	A shift to fewer, but more significant, projects
Quality					
Clients agreeing that the Commission makes a positive contribution to economic development - (by survey)	89%	70%	85%	80%	
Timeliness					
Infrastructure and services development strategic objectives completed on time ^(b)	na	60%	67%	70%	
Cost					
Average cost per project	\$391,174	\$106,500	\$103,938	\$104,917	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

(b) Reliable statistics are not available for 1999-2000

Major Achievements For 2000-01

- Secured funding of \$377,000 from Networking the Nation to develop an Internet portal for the Mid West.
- Stage 1 of the Batavia Marina Development was progressed with 7 of 23 lots sold. The Kareelya Property Development group has purchased the hotel site and is now preparing plans for the hotel, conference facilities, accommodation and commercial development.
- The Mid West Development Commission (MWDC), in conjunction with the Department of Transport launched The Mid West Regional Transport Strategy. A Mid West Transport Advisory Group was successfully established to implement the Strategy.
- The University Access Group, a sub committee of the MWDC, completed a study investigating options for enhancing the delivery of university courses in Geraldton and the Mid West region.
- Assisted Geraldton Newspapers/Batavia Coast FM to obtain a licence from the Australian Broadcasting Authority to establish a commercial radio service to the North Midlands.
- Secured funding for, and completed the Stage 2 feasibility study for the Kalbarri Interpretative Centre Project.
- Supported the Regional Based Alternatives Sub-Committee of the Gascoyne Murchison Strategy to identify diversification opportunities for pastoralists including horticulture, aquaculture and tourism.

Major Initiatives For 2001-02

- Appoint a regional project and marketing manager to implement the Mid West On-line portal.
- Assist the University Access group to gain fully funded university places in the Mid West.
- Establish a Murchison office of the MWDC to assist in the economic and community development of the Murchison area.
- Integrate Stage 2 of the Batavia Coast Marina land development with the Geraldton Foreshore Redevelopment project.
- Attract international cruise ship visits to Geraldton.
- Work to promote and implement the region's priority transport requirements through the Mid West Transport Advisory group.
- Undertake a study on implementing fly-in/fly-out service from Geraldton to supply employees to the mining sector.

CAPITAL WORKS PROGRAM

The Mid West Development Commission's capital works program for 2001-02 totals \$257,000.

This amount comprises \$38,000 to continue the Commission's asset replacement program for computers and office equipment and \$219,000 for final works at the new, world class, Geraldton Regional Museum. The latter amount includes the \$30,000 balance from a \$100,000 Commonwealth grant.

In addition to these expenditures, LandCorp will spend \$216,000 on the Batavia Coast Marina redevelopment project. This amount represents the balance of capital funds advanced to LandCorp by the Commission during 2000-01.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Geraldton Regional Museum - Batavia Project	6,809	6,590	1,759	219
Computer and Office Equipment Replacement 2000-01 Program	15	7	7	8
COMPLETED WORKS				
Computer and Office Equipment Replacement - 1999-2000 Program	16	16	1	-
Batavia Coast Marina Redevelopment.....	6,820	6,820	1,242	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program	30	-	-	30
	13,690	13,433	3,009	257

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	9,784	3,305	3,009	257	30	30	-
Working capital requirement							
Leave Liability	25	-	-	-	-	-	-
	9,809	3,305	3,009	257	30	30	-
LESS							
Commonwealth Grants	100	100	-	-	-	-	-
Internal Funds and Balances	1,144	-	(196)	227	-	-	-
Funding included in output appropriations ^(b) ..	5,517	1,241	1,241	-	-	-	-
Capital Contribution	3,048	1,964	1,964	30	30	30	-

- (a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
- (b) Capital works expensed through the Statement of Financial Performance. Amounts have been adjusted in 1999-2000 and 2000-01 to reflect the expensing of capital works for the Batavia Coast Marina Redevelopment project in the years that the work occurred. These adjustments are for output comparison purposes only and are not reflected on the financial statements.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	953	878	955	1,003	974	960	974
Superannuation	69	77	69	87	88	87	89
Grants, subsidies and transfer payments ^(b)	41	-	50	58	-	-	-
Supplies and services	314	251	233	449	219	183	175
Accommodation	118	140	120	128	128	128	128
Capital User Charge	-	-	-	267	-	-	-
Depreciation	30	25	25	23	23	27	30
Administration	25	24	21	36	37	37	38
Consumable Supplies	55	30	48	104	71	43	39
Equipment repairs and maintenance	17	17	18	16	16	16	16
Other expenses	1	52	6,647	232	17	20	19
TOTAL COST OF SERVICES	1,623	1,494	8,186	2,403	1,573	1,501	1,508
Revenues from ordinary activities							
User charges and fees ^(c)	11	10	10	10	10	11	11
Grants and subsidies	457	167	351	504	273	204	166
Rent revenue	5	5	14	16	16	16	16
Other Revenue	27	43	9	2	15	15	15
Total Revenues from Ordinary Activities	500	225	384	532	314	246	208
NET COST OF SERVICES	1,123	1,269	7,802	1,871	1,259	1,255	1,300
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	9,791	4,431	4,428	1,481	1,225	1,260	1,288
TOTAL REVENUES FROM GOVERNMENT	9,791	4,431	4,428	1,481	1,225	1,260	1,288
Change in Equity arising from transfer of assets/liabilities	-	-	-	(6,810)	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	8,668	3,162	(3,374)	(7,200)	(34)	5	(12)
Extraordinary items ^(e)	-	-	(110)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	8,668	3,162	(3,484)	(7,200)	(34)	5	(12)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 14 and 14 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) \$110,000 is a prior year adjustment related to the revaluation of land in 1999-2000.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	191	4	84	41	19	41	13
Restricted cash assets.....	-	-	961	-	-	-	-
Receivables.....	2,334	10	656	25	25	25	25
Prepayments	49	50	48	48	48	48	48
Total current assets.....	2,574	64	1,749	114	92	114	86
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	23	46	73	103
Land and Buildings.....	560	7,370	6,662	-	-	-	-
Plant, equipment and vehicles.....	45	31	27	42	49	52	22
Inventories - non current.....	-	-	530	530	530	530	530
Other non-current assets	10,901	6,820	-	-	-	-	-
Total non-current assets.....	11,506	14,221	7,219	595	625	655	655
TOTAL ASSETS	14,080	14,285	8,968	709	717	769	741
CURRENT LIABILITIES							
Employee Entitlements.....	69	78	72	72	72	72	72
Payables.....	561	40	186	40	40	40	40
Interest-bearing liabilities (borrowings).....	2,325	-	953	-	-	-	-
Other Liabilities.....	29	17	17	17	19	26	-
Total current liabilities	2,984	135	1,228	129	131	138	112
NON-CURRENT LIABILITIES							
Employee Entitlements.....	77	102	95	105	115	125	135
Interest-bearing liabilities (borrowings).....	850	850	960	960	960	960	960
Total non-current liabilities	927	952	1,055	1,065	1,075	1,085	1,095
TOTAL LIABILITIES	3,911	1,087	2,283	1,194	1,206	1,223	1,207
EQUITY							
Contributed Equity	-	-	-	30	60	90	90
Accumulated surplus/(deficit).....	10,169	13,198	6,685	(515)	(549)	(544)	(556)
Total equity	10,169	13,198	6,685	(485)	(489)	(454)	(466)
TOTAL LIABILITIES AND EQUITY.....	14,080	14,285	8,968	709	717	769	741

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,226	1,226	1,223	1,458	1,202	1,233	1,258
Capital Contribution	8,565	3,205	3,205	30	30	30	-
Net cash provided by government	9,791	4,431	4,428	1,488	1,232	1,263	1,258
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(959)	(879)	(937)	(1,003)	(972)	(953)	(1,000)
Superannuation payments	(65)	(67)	(66)	(77)	(78)	(77)	(79)
Grants and subsidies paid	(31)	-	(50)	(58)	-	-	-
Supplies and services	(349)	(281)	(275)	(610)	(290)	(226)	(214)
Accommodation	(123)	(140)	(120)	(128)	(128)	(128)	(128)
Administration	(25)	(24)	(21)	(36)	(37)	(37)	(38)
Equipment repairs and maintenance	(17)	(17)	(18)	(16)	(16)	(16)	(16)
Capital User Charge Payment	-	-	-	(267)	-	-	-
Goods and Services Tax	-	(139)	(242)	(154)	(70)	(57)	(50)
Other payments ^(a)	-	(42)	(1,244)	(6)	(7)	(9)	(8)
Receipts							
User charges and fees	7	5	9	2	15	15	15
Goods and Services Tax	-	139	238	153	70	57	50
Grants and subsidies	457	167	306	549	273	204	166
Other receipts	34	43	14	16	16	16	16
Net cash from operating activities	(1,071)	(1,235)	(2,406)	(1,635)	(1,224)	(1,211)	(1,286)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(9,784)	(3,205)	(1,768)	(257)	(30)	(30)	-
Proceeds from sale of non-current assets	-	2,325	1,862	353	-	-	-
Net cash from investing activities	(9,784)	(880)	94	96	(30)	(30)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(2,325)	(1,262)	(953)	-	-	-
Net cash from financing activities	-	(2,325)	(1,262)	(953)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,064)	(9)	854	(1,004)	(22)	22	(28)
Cash assets at the beginning of the reporting period	1,255	13	191	1,045	41	19	41
Cash assets at the end of the reporting period	191	4	1,045	41	19	41	13

(a) 2000-01 estimated actual includes \$1.241 million for Batavia Coast Marina Redevelopment. Expenditure in prior years is show as purchase of non-current assets.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	7,802	1,871	1,259	1,255	1,300
Adjustment for non-cash items:					
Depreciation.....	(25)	(23)	(23)	(27)	(30)
(Increase)/decrease in salaries and related costs.....	(9)	(10)	(12)	(17)	16
Increase/(decrease) in accounts receivable.....	(1,568)	(631)	-	-	-
(Increase)/decrease in accounts payable.....	375	146	-	-	-
Increase/(decrease) in prepayments.....	(1)	-	-	-	-
Expense capitalised Marina Asset.....	(6,071)	-	-	-	-
Land revaluation increment/(decrement).....	(30)	-	-	-	-
Exclude movement in accounts receivable relating to investing activities.....	1,862	353	-	-	-
Exclude movement in accounts payable relating to investing activities.....	71	(71)	-	-	-
Net Cash from Operating Activities	2,406	1,635	1,224	1,211	1,286

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ArtsNet Grant.....	5	-	-	-	-	-	-
Shire of Mt Magnet - Murchison Indigenous Initiatives Officer.....	-	-	30	-	-	-	-
Larry Lobster Festival.....	-	-	2	-	-	-	-
Curtin University - Social Impact Modelling...	10	-	10	-	-	-	-
City of Geraldton - Geraldton Economic Summit.....	-	-	3	-	-	-	-
City of Geraldton - Cruising Geraldton project	-	-	3	-	-	-	-
City of Geraldton - Production of Feature for TV Program.....	-	-	1	-	-	-	-
Yarra Yarra Catchment Management Group ...	7	-	-	-	-	-	-
Shire of Perenjori - North East Midlands Economic Development Summit.....	3	-	-	-	-	-	-
Regional Co-operative Research projects.....	16	-	1	58	-	-	-
TOTAL	41	-	50	58	-	-	-

WHEATBELT DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 17

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 42 Net amount appropriated to purchase outputs.....	1,291	1,279	1,287	1,238	1,246	1,332	1,365
Total appropriations provided to purchase outputs.....	1,291	1,279	1,287	1,238	1,246	1,332	1,365
CAPITAL							
Item 136 Capital Contribution	218	322	300	56	46	7	-
GRAND TOTAL.....	1,509	1,601	1,587	1,294	1,292	1,339	1,365

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The benefits from sustainable development, consistent with the expectations of the regional community, flow to the people of the Wheatbelt.

SIGNIFICANT ISSUES AND TRENDS

- The total population of the Wheatbelt region continues to grow at approximately 1% per annum. Growth is uneven across the region, with areas abutting the metropolitan area and the coastal strip experiencing the fastest population increases. Although many larger regional communities in the broader Wheatbelt are experiencing modest population growth, some smaller communities are losing population as economic restructuring continues.
- Agriculture remains the dominant industry in the region. Returns to the industry vary with seasonal and market conditions. In the past year, seasonal conditions were extremely poor in many areas, and world markets remain relatively flat for many products. Economic diversification and natural resource management remain key issues in agriculture. Tree and fodder crops, aquaculture and oil mallee planting are generating increasing interest as viable alternatives.
- Mining continues to be a major contributor to the regional economy, with several major project expansions currently in the planning or development stages.
- The promotion of telecommunications remains a key area of activity. A pilot online community is being developed, along with continued expansion of the Wheatbelt's extensive telecentre network. Mobile telephone coverage continues to increase. The 'Experience IT!' project, which will showcase cutting edge telecommunications technology and applications to the region, is under development.
- A number of communities have established their own community bank in response to declining bank services in regional Western Australia. Branches of Bendigo Bank have been established in Kulin, Goomalling and Toodyay. This represents a strong desire by the community to support local business and services.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	9	23	36	52
Priority and Assurance Dividend.....	(77)	(94)	(93)	(93)
Travel, advertising and consultancy savings.....	(11)	(11)	(11)	(11)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Information and Promotion Services	483	594	648	677			
<i>Output 2:</i>							
Facilitation Services	942	885	832	862			
Total Cost of Outputs.....	1,425	1,479	1,480	1,539	1,406	1,433	1,455
<i>Less Operating revenues.....</i>	<i>146</i>	<i>117</i>	<i>149</i>	<i>134</i>	<i>99</i>	<i>99</i>	<i>99</i>
Net Cost of Outputs.....	1,279	1,362	1,331	1,405	1,307	1,334	1,356
Adjustments ^(b)	12	(83)	(44)	(167)	(61)	(2)	9
Appropriations provided to purchase Outputs.....	1,291	1,279	1,287	1,238	1,246	1,332	1,365
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	218	322	300	56	46	7	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	1,509	1,601	1,587	1,294	1,292	1,339	1,365

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction survey - that the Commission is achieving its outcome - sample size	101	160	148	160	
Strongly Agree	21%	19%	21%	21%	
Agree	62%	59%	56%	57%	
Neither agree or disagree	5%	9%	7%	7%	
Disagree	5%	2%	3%	3%	
Strongly Disagree	0%	0%	1%	0%	
Don't know	7%	11%	12%	12%	

(a) More details of effectiveness indicators in annual report.

Output 1: Information and Promotion Services

Information and Promotion services is the gathering, storing and value adding of information based around the needs of the Agency's clients and the development of initiatives to promote opportunities for the region and Commission. The following activities are related to this output and are the result of the Commission's strategic planning work:

- Identify and promote the comparative advantages of the region;
- Promote diversification of the business and industry base;
- Provide information and advice to enable existing and future business and industry operators to access potential markets;
- Promote the market potential of the region;
- Provide information on the range and standards of service available and how they can be accessed;
- Monitor the standards of services to confirm that they are consistent with industry and community needs;
- Consult and advise external stakeholders on the communication strategy for the region;
- Consult and advise with regional communities for optimal communication techniques and strategies; and
- Raise the profile of the region and the Wheatbelt Development Commission both internally and externally.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	483	594	648	677	
Less Operating Revenues ^(c)	50	41	68	59	
Net Cost of Output	433	553	580	618	
Adjustments ^(d)	4	(21)	(19)	(73)	
Appropriation for purchase of Output 1	437	532	561	545	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of regional development service	6,343	7,370	7,803	8,700	
Program of grants conveyed	na	na	1	1	
Quality					
Degree to which clients judge that the Commission has achieved its outcomes (survey).....	89%	75%	86%	80%	
Timeliness					
Agreed timeframes are met to the satisfaction of clients	80%	70%	77%	75%	
Cost					
Average cost per hour of regional development service	\$76.15	\$80.60	\$75.35	\$75.51	
Program of grants conveyed	na	na	\$60,000	\$20,000	New measure for 2001-02. Grants disbursed by the Commission vary significantly from year to year.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 6 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Commission continued to improve its online information resources with the development of a redesigned Internet site. The redesigned web site provides for improved information exchange between the four offices of the Commission and between the staff and the Board. It also provides for improved information flow between the Commission and stakeholders, and can be used as a marketing tool for the region.
- The Central East office of the Wheatbelt Development Commission co-located with the Merredin Telecentre in a redeveloped facility in the Merredin central business district. The co-location provides for improved access to the services provided by the Commission and the Telecentre, and enhanced coordination and cooperation.

Major Initiatives For 2001-02

- In partnership with other agencies, the Commission will undertake a study into the impact of the impending completion of Indian Ocean Drive between Cervantes and Lancelin. The completion of this road will open a direct route between Perth and the central coast, with a significant increase in traffic anticipated. The study will assess the immediate economic impact, the anticipated population increase and the expected growth in demand for services and infrastructure in the region.

Outcome: The benefits from sustainable development consistent with the expectations of the regional community flow to the people of the Wheatbelt.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Facilitation Services

Facilitation Services consist of assistance, support and encouragement provided to the Commission's clients, based around identified regional opportunities. The following activities are related to this output and are the result of the Commission's strategic planning work:

- Facilitate the upgrading of industry infrastructure;
- Encourage the development of new industries;
- Facilitate intensification, expansion and diversification of existing industries;
- Enable planning and provision of services and infrastructure to be a catalyst for economic development;
- Facilitate the removal of constraints to build on comparative advantages and capitalise on market potential and opportunities;
- Facilitate access to services through existing and new providers;
- Encourage service providers to deliver relevant services of an appropriate standard;
- Establish effective and objective community based mechanisms for infrastructure planning;
- Integrate the strategic planning activities of the different service providers in the region; and
- Enhance/expand community and the Wheatbelt Development Commission's capacity to access and utilise information.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	942	885	832	862	
Less Operating Revenues ^(c)	96	76	81	75	
Net Cost of Output	846	809	751	787	
Adjustments ^(d)	8	(62)	(25)	(94)	
Appropriation for purchase of Output 2	854	747	726	693	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of regional development service	10,200	10,100	7,660	8,070	
Program of grants conveyed	1	na	1	1	
Quality					
Degree to which clients judge that the Commission has achieved its outcome (survey).....	89%	75%	86%	80%	
Timeliness					
Agreed timeframes are met to the satisfaction of clients	80%	70%	77%	75%	
Cost					
Average cost per hour of regional development service	\$79.31	\$87.62	\$93.49	\$98.51	
Program of grants conveyed	\$133,000	na	\$115,830	\$67,000	New measure for 2001-02. Grants conveyed by the Commission vary significantly from year to year.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 7 and is estimated to be 7 for the 2001-02 Budget.

Major Achievements For 2000-01

- A regional youth reference group 'Wheatbelt Crew' has been established. The Crew comprises dynamic, innovative and enthusiastic members between the ages of 18 and 35 from around the Wheatbelt. The Wheatbelt Crew has developed a regional youth web site and established itself as an innovative and credible representative group for youth in regional development.
- The Commission has assisted in the development a regional brand for the Wheatbelt. The regional brand will help to market the goods and services produced locally in the domestic, national and international markets.
- The Commission continued with the facilitation of the Avon International Multiversity, which will provide an international learning centre in collaboration with existing service providers in the region.
- The new jetty development at Cervantes Keys was constructed. The Commission facilitated a process which encompassed a range of stakeholders and provided for a significant industry contribution towards the cost of the jetty.
- Industry development at Avon Industrial Park has started construction. Binary Chemicals will manufacture agricultural and commercial chemicals for sale in the local market. Significant infrastructure (water, electricity, telecommunications and road) to the Park has been established.

Major Initiatives For 2001-02

- The Commission will support a major expansion of the electricity supply to the Avon Industrial Park to provide for increased processing capacity. The existing capacity is inadequate to meet projected future demand.
- The Commission will progress the proposed marine service precinct adjacent to the Cervantes Keys jetty. This will enable consolidation of the service and processing industries to the fishing fleet, and encourage diversification into other marine-based activities.

CAPITAL WORKS PROGRAM

The Commission's capital works program includes the 'Experience IT!' project, which is continuing from 2000-01. The estimated total cost of the project is \$417,000 with \$260,000 planned to be spent in 2001-02. Approximately \$150,000 is to be spent on the refurbishment and fit out of the mobile IT unit, with the remainder of the funds being spent on project development and management.

The Commission's capital works program also involves the replacement and enhancement of computer, communications and office equipment totalling \$45,000 in 2001-02. This program will improve the quality and efficiency of the Commission's information and promotion output and ensure that relevant information is available to clients and staff in an appropriate format and in a timely manner.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Experience IT	417	39	39	260
COMPLETED WORKS				
Computer and Office Replacement - 2000-01 Program	33	33	33	-
Community Resource Centres	300	300	20	-
NEW WORKS				
Computer and Office Replacement - 2001-02 Program	45	-	-	45
	795	372	92	305

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	233	300	92	305	172	54	45
Working capital requirement							
Leave Liability	-	22	-	11	30	-	-
	233	322	92	316	202	54	45
LESS							
Holding Account ^(b)	-	-	-	-	44	41	45
Specific Contributions	-	-	50	50	50	-	-
Internal Funds and Balances	15	-	(258)	210	62	6	-
Capital Contribution	218	322	300	56	46	7	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	773	806	700	772	739	735	765
Superannuation	56	59	58	65	64	63	64
Grants, subsidies and transfer payments ^(b)	152	55	176	87	70	70	70
Consultancies expense	-	-	29	12	12	11	12
Supplies and services	237	326	132	193	148	169	170
Accommodation	67	73	80	71	71	72	74
Capital User Charge	-	-	-	23	18	17	18
Depreciation	50	69	46	68	84	93	76
Administration	-	-	159	173	127	129	132
Advertising and promotion	8	7	9	14	12	12	12
Consumable Supplies	53	60	55	52	52	53	53
Equipment repairs and maintenance	17	13	12	9	9	9	9
Net loss on disposal of non-current assets	-	-	5	-	-	-	-
TOTAL COST OF SERVICES	1,413	1,468	1,461	1,539	1,406	1,433	1,455
Revenues from ordinary activities							
User charges and fees ^(c)	9	12	11	9	9	9	9
Grants and subsidies	90	70	83	70	70	70	70
Other Revenue	47	35	55	55	20	20	20
Total Revenues from Ordinary Activities	146	117	149	134	99	99	99
NET COST OF SERVICES	1,267	1,351	1,312	1,405	1,307	1,334	1,356
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,442	1,521	1,517	1,238	1,246	1,332	1,365
TOTAL REVENUES FROM GOVERNMENT	1,442	1,521	1,517	1,238	1,246	1,332	1,365
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	(1)	-	-	-	-	-	-
Extraordinary items	-	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	174	170	205	(167)	(61)	(2)	9

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 13 and 13 respectively.

(b) Refer details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	213	83	118	54	54	66	90
Restricted cash assets.....	-	-	266	46	0	0	0
Receivables.....	2	6	29	4	4	4	4
Prepayments	4	-	21	21	21	19	5
Total current assets.....	219	89	434	125	79	89	99
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	68	108	168	214
Plant, equipment and vehicles.....	95	208	81	183	159	114	83
Prepayments	-	-	45	26	12	-	-
Total non-current assets.....	95	208	126	277	279	282	297
TOTAL ASSETS	314	297	560	402	358	371	396
CURRENT LIABILITIES							
Employee Entitlements.....	84	77	85	96	60	79	95
Payables.....	23	36	28	33	33	33	33
Other Liabilities.....	25	16	60	16	16	16	16
Total current liabilities	132	129	173	145	109	128	144
NON-CURRENT LIABILITIES							
Employee Entitlements.....	43	28	48	29	36	25	25
Total non-current liabilities	43	28	48	29	36	25	25
TOTAL LIABILITIES	175	157	221	174	145	153	169
EQUITY							
Contributed Equity	-	-	-	56	102	109	109
Accumulated surplus/(deficit).....	138	140	339	172	111	109	118
Total equity	138	140	339	228	213	218	227
TOTAL LIABILITIES AND EQUITY.....	313	297	560	402	358	371	396

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,224	1,221	1,217	1,170	1,162	1,231	1,274
Holding Account	-	-	-	-	44	41	45
Capital Contribution	218	300	300	56	46	7	-
Net cash provided by government	1,442	1,521	1,517	1,226	1,252	1,279	1,319
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(800)	(784)	(682)	(764)	(756)	(716)	(739)
Superannuation payments	(58)	(54)	(53)	(63)	(64)	(62)	(63)
Grants and subsidies paid	(152)	(55)	(176)	(87)	(70)	(70)	(70)
Supplies and services	(298)	(399)	(222)	(257)	(212)	(231)	(233)
Accommodation	(67)	(73)	(73)	(58)	(58)	(60)	(61)
Administration	(8)	(7)	(160)	(180)	(129)	(132)	(135)
Equipment repairs and maintenance	(16)	(13)	(12)	(8)	(9)	(9)	(9)
Capital User Charge Payment	-	-	-	(23)	(18)	(17)	(18)
Goods and Services Tax	-	(66)	(69)	(65)	(65)	(65)	(65)
Other payments.....	(5)	-	-	-	-	-	-
Receipts							
Goods and Services Tax	-	66	65	65	65	65	65
Grants and subsidies	90	70	81	70	70	70	70
Other receipts	27	12	42	30	8	8	8
Net cash from operating activities	(1,287)	(1,303)	(1,259)	(1,340)	(1,238)	(1,219)	(1,250)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(53)	(183)	(37)	(170)	(60)	(48)	(45)
Other investing activities - payments.....	-	-	(65)	-	-	-	-
Other receipts from investing activities	-	-	15	-	-	-	-
Net cash from investing activities	(53)	(183)	(87)	(170)	(60)	(48)	(45)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	102	90	171	(284)	(46)	12	24
Cash assets at the beginning of the reporting period	111	48	213	384	100	54	66
Net cash transferred to/from other agencies.....	2	-	-	-	-	-	-
Cash assets at the end of the reporting period	213	83	384	100	54	66	90

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,312	1,405	1,307	1,334	1,356
Adjustment for non-cash items:					
Depreciation.....	(46)	(68)	(84)	(93)	(76)
(Increase)/decrease in salaries and related costs.....	(6)	17	29	(8)	(16)
Increase/(decrease) in accounts receivable.....	27	(25)	-	-	-
(Increase)/decrease in accounts payable.....	(5)	(5)	-	-	-
Increase/(decrease) in prepayments.....	62	(19)	(14)	(14)	(14)
Profit/(loss) on sale of assets.....	(5)	-	-	-	-
Other liabilities.....	(35)	35	-	-	-
Other accrued expenditure.....	(45)	-	-	-	-
Net Cash from Operating Activities	1,259	1,340	1,238	1,219	1,250

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Shire of Dowerin.....	45	-	-	-	-	-	-
Shire of Lake Grace.....	45	-	-	-	-	-	-
Bruce Rock Telecentre.....	21	-	-	-	-	-	-
Department of Transport.....	8	-	20	-	-	-	-
Hyden Resource and Telecentre.....	22	-	-	-	-	-	-
University of Western Australia.....	10	-	50	-	-	-	-
Yarra Yarra Catchment Management Group...	-	-	20	-	-	-	-
Other.....	1	55	86	87	70	70	70
TOTAL	152	55	176	87	70	70	70

GREAT SOUTHERN DEVELOPMENT COMMISSION

PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID WEST, WHEATBELT AND GREAT SOUTHERN

DIVISION 18

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 43 Net amount appropriated to purchase outputs.....	1,296	1,858	1,902	1,657	1,594	2,185	1,385
Total appropriations provided to purchase outputs.....	1,296	1,858	1,902	1,657	1,594	2,185	1,385
CAPITAL							
Item 137 Capital Contribution	83	80	16	30	-	-	-
GRAND TOTAL.....	1,379	1,938	1,918	1,687	1,594	2,185	1,385

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To build partnerships in regional prosperity by planning, coordinating and promoting sustainable development.

SIGNIFICANT ISSUES AND TRENDS

- The Great Southern region has been seriously affected by prolonged and widespread adverse seasonal conditions, which are impacting negatively upon primary producers, small towns and major regional centres. These adverse conditions have resulted in major structural adjustments being experienced in the social and economic fabric of the region.
- Major new road infrastructure is required to meet the transport needs of the plantation timber industry, increased grain exports and population expansion of the region's coastal areas. The relatively new plantation industry is expected to provide a major stimulus to the local economy.
- Increasing maturity of the region's tourism industry is reflected in new developments and improvements in accommodation, attractions and support services.
- Uptake in telecommunication technology and advances to business practices are expected to have a beneficial impact in sustaining and developing the region.
- Access to energy, including gas, to assist in supporting industry development is a priority for the region.
- Salinity and land degradation continue to challenge the region's natural resource managers.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	49	67	72	73
Priority and assurance dividend.....	(92)	(116)	(170)	(170)
Travel, advertising and consultancy savings.....	(25)	(25)	(25)	(25)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Leadership in Regional and Community Development	288	142	480	250			
<i>Output 2:</i>							
Supporting and Facilitating Business and Enterprise Development	983	1,124	1,144	1,298			
<i>Output 3:</i>							
Facilitate Regional Infrastructure	390	1,111	551	648			
<i>Output 4:</i>							
Support Natural Resource Management	34	142	114	250			
Total Cost of Outputs	1,695	2,519	2,289	2,446	2,147	2,715	2,037
<i>Less Operating revenues</i>	409	600	605	550	532	532	672
Net Cost of Outputs	1,286	1,919	1,684	1,896	1,615	2,183	1,365
Adjustments ^(b)	10	(61)	218	(239)	(21)	2	20
Appropriations provided to purchase Outputs	1,296	1,858	1,902	1,657	1,594	2,185	1,385
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	83	80	16	30	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,379	1,938	1,918	1,687	1,594	2,185	1,385

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Performance of GSDC rated as extremely or very effective (client survey)	75%	77%	70%	72%	

(a) More details of effectiveness indicators in annual report.

Output 1: Leadership in Regional and Community Development

Supporting initiatives that aim to build the capacity of regional and rural communities to respond to needs and opportunities for sustainable development.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	288	142	480	250	As a result of the Commission's new strategic direction, resources will be redeployed into output 4.
Less Operating Revenue ^(c)	-	-	-	-	
Net Cost of Output	288	142	480	250	
Adjustments ^(d)	1	(7)	27	(29)	
Appropriation for purchase of Output 1	289	135	507	221	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Workshops.....	10	4	15	na	
Promotional Packages	7	3	7	na	
Presentations	27	12	39	na	
Projects undertaken	na	na	na	5	
Quality					
Very effective or effective client rating	75%	77%	70%	72%	
Timeliness					
Completed Strategic Plan objectives	80%	85%	85%	80%	
Cost					
Average cost per workshop	\$6,600	\$17,750	\$16,000	na	
Average cost per promotional package.....	\$20,714	\$13,524	\$19,571	na	
Average cost per presentation.....	\$2,861	\$2,500	\$2,641	na	
Average cost per project.....	na	na	na	\$50,000	New measure for 2001-02.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 1 for the 2001-02 Budget.

Major Achievements For 2000-01

- Great Southern Development Commission (GSDC) was a founding member of the Southern Regional Inter-agency Taskforce (SRIT), a group formed to coordinate support for communities adversely affected by the seasonal crisis.
- Provided input to the Inter-agency Seasonal Advisory Committee, a group committed to the development of remedial initiatives. The Commission participated in a number of forums which addressed the effects of the adverse seasonal conditions.
- Developed a variety of coordinated marketing materials, such as an Internet web page, to enable the Commission to promote its activities to the region, businesses and potential investors.
- Formulated a new Strategic Plan, which incorporated the Government's regional priorities and stakeholder and community input.
- Extended financial and project management assistance to the 2029 Youth Forum Committee, Timber Infrastructure Roads Evaluations Study (TIRES), community groups and local government authorities through the Regional Initiatives Fund (RIF).
- Significantly advanced the central Great Southern Heritage Trail project by helping to secure additional funding from the Cooperative Research Centre - Tourism and Murdoch University. Funding and resources from these two bodies, the seven local shires and the GSDC, will allow the integrated planning document for the project to be completed.
- Coordinated a gathering of public and private health organisations in order to consider issues surrounding seniors, with particular emphasis on supportive new technology and the development of a regional health strategy for seniors.

Major Initiatives For 2001-02

- Continue to identify initiatives that support communities adversely affected by seasonal conditions, in partnership with agencies, local government and rural communities.
- Assist local authorities to use the completed planning document for the central Great Southern Heritage Trail project in their applications for grants under State or Commonwealth tourism programs.
- Market the region's products and attractions through a range of projects. The Commission will also promote its services to the regional communities, businesses, stakeholders and potential investors.

Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Supporting and Facilitating Business and Enterprise Development

Broadening the region's economic base through industry partnerships, value-adding activities, encouragement of investment and knowledge intensive industries.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	983	1,124	1,144	1,298	
Less Operating Revenue ^(c)	259	400	400	354	
Net Cost of Output	724	724	744	944	
Adjustments ^(d)	4	(23)	82	(100)	
Appropriation for purchase of Output 2	728	701	826	844	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	13	12	15	15	
Quality					
Very effective or effective client rating	75%	77%	70%	72%	
Timeliness					
Strategic Plan objectives completed	80%	85%	80%	80%	
Cost					
Average cost per project	\$75,615	\$93,666	\$76,267	\$86,533	Larger scaled projects planned for 2001-02.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed a pre-feasibility study to identify constraints and related issues experienced by the light industry, as part of the Regional Opportunities Audit. Funds were secured from the Small Business Enterprise and Culture program to implement a mentoring project, designed to enhance local business capability in the light industry sector.
- Supported regional branding, in particular, the Biosphere Branding Group in the Fitzgerald region.
- Supported the Shire of Kojonup and the Kojonup Aboriginal Corporation in developing a strategic business plan for Kodja Place, an integrated Visitor-Interpretive Centre linked to the Great Southern's growing Aboriginal cultural tourism industry.
- Worked with the Gnowangerup Aboriginal Corporation (GAC) in developing indigenous tourism products within the Stirling Ranges National Park, with funds received from Federal and State Government agencies.
- Supported research into the development and testing of a straw-based construction product.
- Investigated new dairy processing opportunities and hosted potential investors from overseas.
- Co-chaired the Southern Region Aboriginal Affairs Coordinating Committee (SRAACC), a working group for Aboriginal economic development, employment and training. Facilitated the development of a SRAACC web site which is now being accessed and used by member agencies.

Major Initiatives For 2001-02

- Continue the commitment to the light industry sector, through programs designed to enhance local business capabilities.
- Continue to work with project partners to support regional branding initiatives and encourage a greater share of the marketplace for local products.
- Continue to support activities related to the horticulture industry, with a focus on developing cooperative marketing networks.
- Work with the information, communications and technology (ICT) sector to investigate ways to develop the industry, local expertise and promote local products outside the region. New initiatives include a feasibility study for a regional Web Call Centre, a regional ICT web showcase and an interactive product development forum.
- Work with the Department of Conservation and Land Management and other parties to develop the Wilderness Lodge project into a potential investment opportunity.
- Partner with the Western Australian Tourism Commission to develop priority products and infrastructure in the region.
- Support the viability of the region's dairy industry by examining the feasibility of a specialised milk powder processing plant.

Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Facilitate Regional Infrastructure

Developing the capital infrastructure needed to maximise the region's potential.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	390	1,111	551	648	
Less Operating Revenue ^(c)	150	200	205	196	
Net Cost of Output	240	911	346	452	
Adjustments ^(d)	4	(24)	82	(100)	
Appropriation for purchase of Output 3	244	887	428	352	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	12	18	27	20	Fewer, more expensive projects planned for 2001-02.
Quality					
Very effective or effective client rating	75%	77%	70%	72%	
Timeliness					
Percentage of Strategic Plan objectives completed	80%	85%	80%	80%	
Cost					
Average cost per project	\$32,500	\$61,722	\$20,407	\$32,400	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 8 and is estimated to be 8 for the 2001-02 Budget.

Major Achievements For 2000-01

- Secured State and Commonwealth funds to enable the City of Albany to prepare the former HMAS Perth to be scuttled as an artificial dive reef.
- Supported the Shire of Kojonup in the construction of Kodja Place, a tourist visitor centre.
- Developed technical briefs (environmental assessments and engineering surveys) for the development of maritime infrastructure around Albany's waterways.
- Assessed the regional benefits of new industry development, flowing from the extension of the Dampier to Bunbury natural gas pipeline to Albany.
- Contributed towards an analysis into the demand for a boat harbour and related infrastructure on the foreshore of Princess Royal Harbour. The proposed infrastructure is expected to service the anticipated increase in the number of vessels as a result of the Vancouver Waterways project.
- Assisted the Ongerup Community Development Group to secure the funding required to develop a Business Plan for the Malleefowl project.
- Progressed the Vancouver Waterways Project through environmental assessments, geo-technical surveys and detailed design of priority infrastructure.

Major Initiatives For 2001-02

- Continue to support the extension of the Dampier to Bunbury natural gas pipeline to the south coast, in order to secure a plentiful source of competitively priced energy.
- Finalise assistance to the Shire of Kojonup for the completion of the Kodja Place Tourist Visitor Centre.
- Investigate new carrier technologies to overcome the problem of slow bandwidth in isolated rural areas. The Commission will also investigate the viability of a web-based call centre.
- Secure the balance of funding required to complete the Malleefowl project at Ongerup, and assist with the completion of the Business Plan.

Outcome: Market oriented sustainable economic development that will ensure better career opportunities and quality of life for the people of the Great Southern

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.					

(a) More details of effectiveness indicators in annual report.

Output 4: Support Natural Resource Management

Promoting and supporting best practice natural resource management in the region through strategic partnerships.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	34	142	114	250	See comment for output 1.
Less Operating Revenue ^(c)	-	-	-	-	
Net Cost of Output	34	142	114	250	
Adjustments ^(d)	1	(7)	27	(10)	
Appropriation for purchase of Output 4	35	135	141	240	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Clients	220	155	251	na	
Projects undertaken	na	na	na	5	
Quality					
Very effective or effective client rating	75%	77%	70%	72%	
Timeliness					
Strategic Plan objectives completed	80%	85%	80%	80%	
Cost					
Average cost per client contact	\$155	\$916	\$454	na	
Average cost per project	na	na	na	\$50,000	New measure for 2001-02.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 2 for the 2001-02 Budget.

Major Achievements For 2000-01 (relates to previous output 'Information Services')

- Assisted in the updating and publishing of regional and State-wide economic documents such as the Regional Price Index Study.
- Utilised data from the Wine Industry Audit to encourage further development of the wine industry.
- Continued to respond to enquiries from potential investors, clients and stakeholders seeking information on regional development matters.

Major Initiatives For 2001-02 (relates to new output 'Support Natural Resource Management')

- Establish a Centre for Excellence in Natural Resource Management in partnership with other agencies.
- Undertake a range of natural resource management (NRM) projects, including the Inland Aquaculture project, and acknowledging NRM champions through awarding the annual NRM Medal.
- Employ a Seasonal Adjustment Officer to assist primary producers and regional communities affected by the adverse seasonal conditions.

CAPITAL WORKS PROGRAM

The Great Southern Development Commission's capital works program totals \$489,000 in 2001-02. These funds will be spent on the UWA Albany Centre (\$200,000), Vancouver Waterways Project (\$203,000), the Kodja Place Visitor Centre (\$40,000) and the replacement of computers and office equipment (\$46,000).

With respect to the Vancouver Waterways Project, the Commission will progress the project through environmental assessments, geotechnical surveys and detailed design, prior to the construction of infrastructure at locations around Albany waterways, including Whaleworld, Middleton Beach and Mt Martin Botanical Park.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Albany University Centre.....	800	250	250	200
Computer and Office Equipment Replacement - 2000-01 Program.....	30	14	14	16
Community Resource Centres (Kodja Place)	380	340	140	40
Vancouver Waterways Project Infrastructure Projects.....	954	7	7	203
COMPLETED WORKS				
HMAS Perth Dive Wreck.....	100	100	100	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program.....	30	-	-	30
	2,294	711	511	489

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	226	677	511	489	294	860	-
Working capital requirement							
Leave Liability	59	-	2	-	-	-	-
	285	677	513	489	294	860	-
LESS							
Funding included in output appropriations ^(b) ..	91	597	663	293	264	830	-
Internal Funds and Balances	111	-	(166)	166	-	-	-
Holding Account ^(c)	-	-	-	-	30	30	-
Capital Contribution	83	80	16	30	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	693	970	853	1,043	1,082	1,157	1,183
Superannuation	60	65	67	70	75	80	85
Grants, subsidies and transfer payments ^(b)	3	50	777	752	370	770	125
Supplies and services	722	1,008	252	202	245	333	265
Accommodation	5	72	79	87	95	98	101
Capital User Charge	-	-	-	48	39	38	39
Depreciation	45	35	29	30	30	30	30
Consumable Supplies	53	45	53	55	55	57	57
Equipment repairs and maintenance	8	20	9	10	10	12	12
Other expenses	68	219	122	149	146	140	140
TOTAL COST OF SERVICES	1,657	2,484	2,241	2,446	2,147	2,715	2,037
Revenues from ordinary activities							
User charges and fees ^(c)	8	10	2	10	12	12	12
Grants and subsidies	342	490	476	420	420	420	540
Other Revenue	59	100	127	120	100	100	120
Total Revenues from Ordinary Activities	409	600	605	550	532	532	672
NET COST OF SERVICES	1,248	1,884	1,636	1,896	1,615	2,183	1,365
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,296	1,849	1,841	1,657	1,594	2,185	1,385
TOTAL REVENUES FROM GOVERNMENT	1,296	1,849	1,841	1,657	1,594	2,185	1,385
CHANGE IN EQUITY RESULTING FROM OPERATIONS	48	(35)	205	(239)	(21)	2	20
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	48	(35)	205	(239)	(21)	2	20

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 14 and 15 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	622	470	741	472	436	423	427
Receivables.....	6	-	96	164	184	204	224
Prepayments.....	1	-	-	-	-	-	-
Total current assets.....	629	470	837	636	620	627	651
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	104	117	130	173
Plant, equipment and vehicles.....	68	124	53	69	69	69	39
Total non-current assets.....	68	124	53	173	186	199	212
TOTAL ASSETS	697	594	890	809	806	826	863
CURRENT LIABILITIES							
Provision for employee entitlements.....	53	62	52	121	129	137	145
Payables.....	20	26	2	52	52	52	52
Other Liabilities.....	14	7	22	24	27	30	32
Total current liabilities.....	87	95	76	197	208	219	229
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	112	119	111	118	125	132	139
Total non-current liabilities.....	112	119	111	118	125	132	139
TOTAL LIABILITIES	199	214	187	315	333	351	368
EQUITY							
Contributed Equity.....	-	-	-	30	30	30	30
Accumulated surplus/(deficit).....	498	380	703	464	443	445	465
Total equity	498	380	703	494	473	475	495
TOTAL LIABILITIES AND EQUITY	697	594	890	809	806	826	863

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,181	1,172	1,164	1,553	1,551	2,142	1,342
Capital Contribution	115	677	677	30	-	-	-
Holding Account	-	-	-	-	30	30	-
Net cash provided by government	1,296	1,849	1,841	1,583	1,581	2,172	1,342
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(721)	(945)	(853)	(967)	(1,066)	(1,141)	(1,168)
Superannuation payments	(60)	(65)	(67)	(68)	(73)	(78)	(83)
Grants, subsidies and transfer payments	(3)	(127)	(777)	(752)	(370)	(770)	(125)
Supplies and services	(665)	(968)	(305)	(252)	(296)	(380)	(314)
Accommodation	(5)	(7)	(79)	(87)	(95)	(98)	(101)
Equipment repairs and maintenance	(28)	(20)	(9)	(9)	(10)	(13)	(12)
Capital User Charge	-	-	-	(48)	(39)	(38)	(39)
Goods and Services Tax	-	(20)	(48)	(48)	(48)	(48)	(48)
Other payments	(180)	(276)	(129)	(93)	(142)	(139)	(136)
Receipts							
Goods and Services Tax	-	20	48	48	48	48	48
Grants and subsidies	342	240	476	420	420	420	540
Other receipts	87	350	35	50	84	82	100
Net cash from operating activities	(1,233)	(1,818)	(1,708)	(1,806)	(1,587)	(2,155)	(1,338)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(28)	(80)	(14)	(46)	(30)	(30)	-
Proceeds from sale of non-current assets	4	-	-	-	-	-	-
Net cash from investing activities	(24)	(80)	(14)	(46)	(30)	(30)	-
NET INCREASE/(DECREASE) IN CASH HELD	39	(49)	119	(269)	(36)	(13)	4
Cash assets at the beginning of the reporting period	583	519	622	741	472	436	423
Cash assets at the end of the reporting period	622	470	741	472	436	423	427

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,636	1,896	1,615	2,183	1,365
Adjustment for non-cash items:					
Depreciation.....	(29)	(30)	(30)	(30)	(30)
(Increase)/decrease in salaries and related costs.....	2	(78)	(18)	(18)	(17)
Increase/(decrease) in accounts receivable.....	90	68	20	20	20
(Increase)/decrease in accounts payable.....	18	(50)	-	-	-
Increase/(decrease) in prepayments.....	(1)	-	-	-	-
Other liabilities.....	(8)	-	-	-	-
Net Cash from Operating Activities	1,708	1,806	1,587	2,155	1,338

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
HMAS Perth Dive Wreck.....	-	-	100	-	-	-	-
Kodja Place	-	-	140	40	-	-	-
Natural Resource Management Centre	-	-	80	80	-	-	-
Regional Investment Fund.....	-	-	73	400	-	400	-
UWA Albany Campus.....	-	-	250	200	200	200	-
Other	3	50	134	32	170	170	125
TOTAL	3	50	777	752	370	770	125

Part 5

Minister for Housing and Works; Local Government and Regional Development; the Kimberley, Pilbara and Gascoyne

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
339	Housing and Works			
	– Purchase of Outputs	2,852	3,137	3,962
	– Administered Grants, Subsidies and Transfer Payments	500	911	6,849
	– Capital Contribution	24,280	24,265	2,715
	Total	27,632	28,313	13,526
351	Country Housing Authority
352	Government Employees' Housing Authority
353	State Housing Commission
356	State Supply Commission			
	– Purchase of Outputs	1,507	36,995	1,501
	– Capital Contribution	88	197	15
	Total	1,595	37,192	1,516
369	Western Australian Building Management Authority			
	– Purchase of Outputs	18,846	20,116	16,087
	– Capital Contribution	9,656	6,913	5,059
	Total	28,502	27,029	21,146
382	Local Government and Regional Development			
	– Purchase of Outputs	18,850	24,205	39,956
	– Administered Grants, Subsidies and Transfer Payments	2,480	2,543	2,800
	– Capital Contribution	213	165	136
	Total	21,543	26,913	42,892

Part 5
Minister for Housing and Works; Local Government and Regional Development; the Kimberley, Pilbara and Gascoyne — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
397	Fremantle Cemetery Board
398	Metropolitan Cemeteries Board
400	Kimberley Development Commission			
	– Purchase of Outputs	1,507	1,560	1,430
	– Capital Contribution	29	29	30
	Total	1,536	1,589	1,460
414	Pilbara Development Commission			
	– Purchase of Outputs	2,077	2,133	2,341
	– Capital Contribution	94	57	30
	Total	2,171	2,190	2,371
426	Gascoyne Development Commission			
	– Purchase of Outputs	1,868	1,778	2,761
	– Capital Contribution	620	620	25
	Total	2,488	2,398	2,786
	GRAND TOTAL			
	– Purchase of Outputs	47,507	89,924	68,038
	– Administered Grants, Subsidies and Transfer Payments	2,980	3,454	9,649
	– Capital Contribution	34,980	32,246	8,010
	Total	85,467	125,624	85,697

HOUSING AND WORKS

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 19

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 44 Net amount appropriated to purchase outputs.....	1,758	2,730	3,015	3,838	2,246	941	930
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	120	122	122	124	126	128	128
Total appropriations provided to purchase outputs.....	1,878	2,852	3,137	3,962	2,372	1,069	1,058
ADMINISTERED							
Item 45 Amount provided for Administered Grants, Subsidies and Transfer Payments	1,363	500	911	6,849	58,013	63,961	-
CAPITAL							
Item 138 Capital Contribution.....	4,337	24,280	24,265	2,715	1,246	586	586
GRAND TOTAL.....	7,578	27,632	28,313	13,526	61,631	65,616	1,644

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To manage the planning and development of significant capital works projects on behalf of the Government and provide development advice to the Government and departments.

SIGNIFICANT ISSUES AND TRENDS

- By 2001, the various activities of Government in managing its assets and construction projects had become increasingly fragmented. Many projects were being sponsored, funded and managed by different Government agencies. Following Machinery of Government reforms a highly skilled professional approach to Government assets and project management will be achieved through a consolidated department.
- The environment is one of increasing public interest in Government developments, which can be controversial when planning issues related to State-owned property are involved. Resolution of matters of public interest requires good management of the public process in order to realise Government objectives.
- In an environment of agency accountability for property management, the need remains for a small head office group able to give independent expert advice to Government and agencies on property matters including disposal.
- As part of the Machinery of Government reforms this budget now reflects the former Government Projects Office amalgamated with the Centenary of Federation project.
- The Minister for Housing and Works has responsibility for the Centenary of Federation program in Western Australia. This program involves undertaking State and National initiatives to celebrate the Centenary of Federation across Australia.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	2	10	18	26
Priority and Assurance Dividend.....	(60)	(60)	(60)	(91)
Travel, advertising and consultancy savings.....	(25)	(25)	(25)	(25)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Advice, planning and development of significant capital projects.....	3,680	4,020	4,153	4,617			
<i>Output 2:</i>							
Centenary of Federation celebrations.....	-	-	1,199	681			
Total Cost of Outputs.....	3,680	4,020	5,352	5,298	4,096	1,788	1,740
<i>Less Operating revenues.....</i>	<i>1,003</i>	<i>402</i>	<i>1,403</i>	<i>533</i>	<i>72</i>	<i>72</i>	<i>72</i>
Net Cost of Outputs.....	2,677	3,618	3,949	4,765	4,024	1,716	1,668
Adjustments ^(b)	(799)	(766)	(812)	(803)	(1,652)	(647)	(610)
Appropriations provided to purchase Outputs.....	1,878	2,852	3,137	3,962	2,372	1,069	1,058
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	1,363	500	911	6,849	58,013	63,961	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	4,337	24,280	24,265	2,715	1,246	586	586
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	7,578	27,632	28,313	13,526	61,631	65,616	1,644

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Plans and development objectives achieved.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Minister's and agency satisfaction with achievement of planning and development objectives.....	na	na	na	70%	Not measured in 2000-01

(a) More details of effectiveness indicators in annual report.

Output 1: Advice, planning and development of significant capital projects

Provision of advice, planning and development of significant capital projects to achieve improved use of government land and facilities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,680	4,020	4,153	4,617	
Less Operating Revenue ^(c)	1,003	402	680	72	
Net Cost of Output	2,677	3,618	3,473	4,545	
Adjustments ^(d)	(799)	(766)	(700)	(901)	
Appropriation for purchase of Output 1	1,878	2,852	2,773	3,644	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Units of advice provided	na	na	na	6	Not measured in 2000-01
Projects managed.....	7	7	8	8	
Quality					
Client satisfaction with advice provided.....	na	na	na	70%	Not measured in 2000-01
Client satisfaction with projects managed	na	na	na	70%	Not measured in 2000-01
Timeliness					
Client satisfaction with timeliness of advice provided.....	na	na	na	70%	Not measured in 2000-01
Client satisfaction with timeliness of projects managed	na	na	na	70%	Not measured in 2000-01
Cost					
Average cost per unit of advice	na	na	na	\$3,000	Not measured in 2000-01
Average cost per project.....	\$341,143	\$245,857	\$213,889	\$574,875	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 6 for the 2001-02 Budget.

Major Achievements For 2000-01

- A contract for the construction of a new maritime museum on the Fremantle Waterfront was awarded to Multiplex Constructions Ltd.
- Detailed planning was commenced for new infrastructure required for the Fremantle Waterfront project.
- The repairs and restoration of the Fremantle Roundhouse and Whaler's Tunnel, financed by the Government as part of the Fremantle Waterfront project, was completed.
- The Heathcote Coordination Agreement was signed in January 2001.
- Leasing completed of sites adjacent to the Mandurah Boardwalk.

Major Initiatives For 2001-02

- Completion of the Fremantle Maritime Museum contract due in February 2002.
- Land rationalisation under the Heathcote Coordination Agreement to be further progressed.
- A new strategy for Sunset Hospital to be developed.
- A new strategy for the Old Treasury Buildings to be developed.
- A disposal strategy for Pyrtton to be developed.

Outcome: A supportive and involved Western Australian community in Centenary of Federation celebrations.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Committee satisfaction with executive support provided for Centenary of Federation objectives.....	na	na	75%	75%	

(a) More details of effectiveness indicators in annual report.

Output 2: Centenary of Federation celebrations

Manage and coordinate a range of State events for the celebration of the Centenary of Federation and Western Australia's participation in relevant National events.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	-	-	1,199	681	
Less Operating Revenue ^(c)	-	-	723	461	
Net Cost of Output	-	-	476	220	
Adjustments ^(d)	-	-	(112)	98	
Appropriation for purchase of Output 2	-	-	364	318	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants managed	na	na	201	201	
Promotional programs and major events managed	na	na	4.7	6	Major events are proceeding throughout 2001. This figure includes 2000-01 numbers
Quality					
Grants managed within committee guidelines .	na	na	100%	100%	
Promotional programs and major events completed to stakeholders' satisfaction	na	na	100%	75%	Target set to 75% due to limited number of potential respondents
Timeliness					
Grants delivered and acquitted within agreed timeframes	na	na	39	201	Grant acquittal will proceed throughout 2001
Promotional programs and major events delivered within agreed timeframes	na	na	100%	100%	
Cost					
Average cost per grant managed	na	na	\$2,626	\$554	
Average cost per promotional program/major event	na	na	\$142,787	\$94,910	

(a) The Full Time Equivalentents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievement For 2000-01

- Completed a number of State and National events for the celebration of the Centenary of Federation including a Youth Envoy program, 'Tracks to Federation', National Conference of Young People and Interstate Floats project.

Major Initiative For 2001-02

- Complete the range of State and National events and activities for the Centenary of Federation community celebrations.

CAPITAL WORKS PROGRAM

The major project in 2001-02 is the continuation of the Fremantle Maritime Museum.

The Fremantle Waterfront project involves the development of a maritime precinct in Fremantle, the centrepiece being a new Maritime Museum at the west end of Victoria Quay.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Contribution to Rockingham City - Landscaping and Engineering Services	2,000	1,400	248	600
Fremantle Waterfront	36,512	18,971	13,759	16,028
Land Development and Disposal - 1999-00 Program	1,738	1,594	156	144
2000-01 Program	649	593	593	56
Project Planning - 1998-99 Program	300	9	-	291
NEW WORKS				
Land Development and Disposal - 2001-02 Program	623	-	-	623
	41,822	22,567	14,756	17,742

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	5,252	24,779	14,756	17,742	60,122	64,547	586
Working capital requirement							
Leave Liability	-	31	16	-	-	-	-
	5,252	24,810	14,772	17,742	60,122	64,547	586
LESS							
Specific Contributions	868	-	170	16	-	-	-
Funding included in Administered appropriation	1,363	500	911	-	58,013	63,961	-
Internal Funds and Balances	(1,316)	30	(10,574)	15,011	863	-	-
Capital Contribution	4,337	24,280	24,265	2,715	1,246	586	586

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual ^(e) \$'000	2000-01 Budget ^(e) \$'000	2000-01 Estimated Actual ^(e) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	509	762	864	806	635	645	653
Superannuation	41	93	99	117	101	103	103
Grants, subsidies and transfer payments ^(b)	-	-	497	200	-	-	-
Supplies and services	1,001	454	1,361	852	1,392	393	337
Accommodation	97	142	151	151	142	142	142
Capital User Charge	-	-	-	3,056	1,786	465	465
Depreciation	14	8	12	17	9	9	9
Administration	20	50	-	-	-	-	-
Advertising and promotion	-	-	78	-	-	-	-
Consumable Supplies	17	10	55	92	24	24	24
Equipment repairs and maintenance	-	5	7	7	7	7	7
Other expenses	446	197	-	-	-	-	-
TOTAL COST OF SERVICES	2,145	1,721	3,124	5,298	4,096	1,788	1,740
Revenues from ordinary activities							
User charges and fees ^(c)	1,049	50	750	483	72	72	72
Grants and subsidies	-	-	523	-	-	-	-
Other Revenue	2	352	200	50	-	-	-
Total Revenues from Ordinary Activities	1,051	402	1,473	533	72	72	72
NET COST OF SERVICES	1,094	1,319	1,651	4,765	4,024	1,716	1,668
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	4,922	24,802	25,158	3,962	2,372	1,069	1,058
Liabilities assumed by the Treasurer	56	93	99	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	4,978	24,895	25,257	3,962	2,372	1,069	1,058
Change in Equity arising from transfer of assets/liabilities	13,388	-	-	-	(31,418)	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	17,272	23,576	23,606	(803)	(33,070)	(647)	(610)
Abnormal items	(1,984)	-	-	-	-	-	-
Extraordinary items	-	-	(358)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	15,288	23,576	23,248	(803)	(33,070)	(647)	(610)

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 10 and 10 respectively.
- (b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
- (c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
- (d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.
- (e) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,021	3,050	14,980	668	18	47	12
Cash resources held in Trust.....	5	21	8	11	14	-	3
Receivables.....	4,570	203	534	142	19	7	9
Amounts receivable for outputs ^(a)	-	-	-	20	29	38	47
Prepayments.....	1	-	1	-	-	-	-
Total current assets.....	5,597	3,274	15,523	841	80	92	71
NON-CURRENT ASSETS							
Land and Buildings.....	-	9,175	8,700	8,700	8,700	8,700	8,700
Plant, equipment and vehicles.....	31	32	20	21	21	21	21
Inventories - non current.....	10,047	-	-	-	-	-	-
Other non-current assets.....	-	28,100	14,520	31,068	-	-	-
Total non-current assets.....	10,078	37,307	23,240	39,789	8,721	8,721	8,721
TOTAL ASSETS	15,675	40,581	38,763	40,630	8,801	8,813	8,792
CURRENT LIABILITIES							
Provision for employee entitlements.....	88	62	108	111	111	111	111
Payables.....	206	15	63	26	21	94	97
Other Liabilities.....	12	-	11	-	-	-	-
Total current liabilities.....	306	77	182	137	132	205	208
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	81	76	45	45	45	45	45
Total non-current liabilities.....	81	76	45	45	45	45	45
TOTAL LIABILITIES	387	153	227	182	177	250	253
EQUITY							
Contributed Equity.....	-	-	-	2,715	3,961	4,547	5,133
Accumulated surplus/(deficit).....	15,288	40,428	38,536	37,733	4,663	4,016	3,406
Total equity	15,288	40,428	38,536	40,448	8,624	8,563	8,539
TOTAL LIABILITIES AND EQUITY	15,675	40,581	38,763	40,630	8,801	8,813	8,792

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	585	553	909	3,942	2,363	1,060	1,049
Capital Contribution	4,337	24,249	24,249	2,715	1,246	586	586
Net cash provided by government	4,922	24,802	25,158	6,657	3,609	1,646	1,635
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(476)	(760)	(886)	(821)	(650)	(660)	(668)
Superannuation payments	-	-	-	(117)	(101)	(103)	(103)
Grants, subsidies and transfer payments	-	-	(497)	(200)	-	-	-
Supplies and services	(125)	(464)	(1,421)	(1,459)	(553)	(275)	(288)
Accommodation	(97)	(142)	(151)	(151)	(142)	(142)	(142)
Administration	-	-	(78)	-	-	-	-
Equipment repairs and maintenance	(5)	(5)	-	-	-	-	-
Capital User Charge	-	-	-	(3,056)	(1,786)	(465)	(465)
Goods and Services Tax	-	(2,465)	(1,449)	(1,711)	(224)	(88)	(109)
Other payments	(765)	(197)	-	-	-	-	-
Receipts							
User charges and fees	-	-	-	411	-	-	-
Goods and Services Tax	-	2,265	1,183	1,834	348	100	106
Grants and subsidies	-	-	523	-	-	-	-
Other receipts	890	352	5,182	52	2	2	2
Net cash from operating activities	(578)	(1,416)	2,406	(5,218)	(3,106)	(1,631)	(1,667)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(3,163)	(23,615)	(13,602)	(15,748)	(1,150)	-	-
Other investing activities - payments	(155)	-	-	-	-	-	-
Net cash from investing activities	(3,318)	(23,615)	(13,602)	(15,748)	(1,150)	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	1,026	(229)	13,962	(14,309)	(647)	15	(32)
Cash assets at the beginning of the reporting period	-	3,300	1,026	14,988	679	32	47
Cash assets at the end of the reporting period	1,026	3,071	14,988	679	32	47	15

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,651	4,765	4,024	1,716	1,668
Adjustment for non-cash items:					
Depreciation.....	(12)	(17)	(9)	(9)	(9)
(Increase)/decrease in salaries and related costs.....	(83)	(3)	-	-	-
Increase/(decrease) in accounts receivable.....	(4,036)	(392)	(123)	(12)	2
(Increase)/decrease in accounts payable.....	143	38	5	(73)	(3)
Increase/(decrease) in prepayments.....	-	(1)	-	-	-
Other accrued revenue.....	-	828	-	9	9
Other accrued expenditure.....	(69)	-	(791)	-	-
Net Cash from Operating Activities	(2,406)	5,218	3,106	1,631	1,667

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual ^(b) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	1,015	848	229	7,860	31,331	34,543	-
TOTAL ADMINISTERED EXPENSES	1,015	848	229	7,860	31,331	34,543	-
REVENUES							
Other Revenue.....	-	-	-	-	-	2,000	-
Appropriations ^(a)	1,363	500	911	6,849	58,013	63,961	-
TOTAL ADMINISTERED REVENUES	1,363	500	911	6,849	58,013	65,961	-

(a) Further information in the table "Details of the Administered Transactions".

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

STATEMENT OF FINANCIAL POSITION (Administered assets and liabilities)

	1999-00 Actual ^(a) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	348	-	1,011	-	-	2,000	2,000
Total Administered Current Assets	348	-	1,011	-	-	2,000	2,000
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings.....	-	-	6,416	6,416	6,416	6,416	6,416
Other non-current assets	-	-	-	-	26,682	56,100	56,100
Total Administered Non-Current Assets	-	-	6,416	6,416	33,098	62,516	62,516
TOTAL ADMINISTERED ASSETS	348	-	7,427	6,416	33,098	64,516	64,516

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(1,015)	(848)	(248)	(7,860)	(58,013)	(63,961)	-
TOTAL ADMINISTERED CASH OUTFLOWS	(1,015)	(848)	(248)	(7,860)	(58,013)	(63,961)	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations	1,363	500	911	6,849	58,013	63,961	-
Investing Activities							
Other receipts from investing activities	-	-	-	-	-	2,000	-
TOTAL ADMINISTERED CASH INFLOWS	1,363	500	911	6,849	58,013	65,961	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	348	(348)	663	(1,011)	-	2,000	-

- (a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Centenary of Federation	-	-	497	200	-	-	-
TOTAL	-	-	497	200	-	-	-

- (a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

DETAILS OF THE ADMINISTERED TRANSACTIONS

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Contribution to Rockingham City - Landscaping and engineering services.....	1,363	500	500	-	-	-	-
City of Melville – land sales.....	-	-	411	6,849	-	-	-
OTHER STATE SERVICES							
Perth Convention Centre	-	-	-	-	58,013	63,961	-
TOTAL	1,363	500	911	6,849	58,013	63,961	-

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the former Government Property Office with the Centenary of Federation component of the former Department of Contract and Management Services in accordance with the Machinery of Government recommendations.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Executive Vehicle Scheme	2	2	2	2
Project Management Fee	100	350	-	-
GST Input Credits	-	2,230	1069	1657
GST receipts on sales	-	238	114	177
TOTAL.....	102	2,820	1185	1836

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

STATE HOUSING COMMISSION

CAPITAL WORKS PROGRAM

The Ministry of Housing will undertake a capital works program of \$649.1 million during 2001-02 to address demand for public housing and to assist low to moderate home buyers to access affordable housing. These capital funds will be applied through the primary programs of public rental housing construction, Aboriginal housing, community housing, home loans, and land and estate development.

- Public rental housing construction – an amount of \$93.9 million to commence 950 new dwellings in the financial year.
- Aboriginal housing – an amount of \$30.9 million to commence 83 dwelling units and to provide essential services, infrastructure and management support to Aboriginal communities in remote areas.
- Community housing and crisis accommodation – an amount of \$12.4 million to commence 101 new units of accommodation in the community housing and crisis accommodation sector, to be managed by community associations and local government authorities as an alternative to mainstream housing options.
- Home loans – an amount of \$15.5 million to assist Aboriginal and disabled people into affordable home ownership. An amount of \$426.3 million to provide loans to home seekers on low to moderate incomes through the Keystart scheme.
- Land acquisition and development – an amount of \$24.0 million to acquire developed lots and broad-hectare land to service current and future rental housing construction and home purchase program requirements. An amount of \$39.8 million for the development and redevelopment of land to provide 1,764 dwelling unit equivalents of land to support the public rental housing program, and for sale to low and moderate income home buyers.
- Estate development – an amount of \$9.4 million for the redevelopment of land forming part of the New Living program. This program aims to improve the amenity levels and appeal of former public housing estates through the refurbishment of rental stock, landscaping activities and sale of properties and vacant lots, promoting sales to tenants.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Aboriginal Housing - 2000-01 Program	9,105	9,105	9,105	-
Aboriginal Housing – Other- 2000-01 Program	25,201	25,201	25,201	-
Administration and Interest - 2000-01 Program	3,804	3,804	3,804	-
Community Housing - 2000-01 Program	7,322	7,322	7,322	-
Computer Hardware and Software - 2000-01 Program	1,690	1,690	1,690	-
Construction and Purchase of Houses - 2000-01 Program	110,209	110,209	110,209	-
Crisis Accommodation - 2000-01 Program	4,959	4,959	4,959	-
Right to Buy Scheme - 2000-01 Program	3,555	3,555	3,555	-
Estate Improvement Land Redevelopment - 2000-01 Program	10,711	10,711	10,711	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Land -				
Acquisition -				
2000-01 Program.....	9,742	9,742	9,742	-
Development -				
2000-01 Program.....	35,272	35,272	35,272	-
Holding Costs -				
2000-01 Program.....	2,427	2,427	2,427	-
Redevelopment -				
2000-01 Program.....	5,225	5,225	5,225	-
Loans to Homebuyers -				
Goodstart Scheme -				
2000-01 Program.....	24,500	24,500	24,500	-
Keystart Scheme -				
2000-01 Program.....	500,000	500,000	500,000	-
Minor Works -				
2000-01 Program.....	2,825	2,825	2,825	-
Offices and Shops -				
2000-01 Program.....	640	640	640	-
Other -				
2000-01 Program.....	146	146	146	-
NEW WORKS				
Aboriginal Housing -				
2001-02 Program.....	13,120	-	-	13,120
Aboriginal Housing - Other -				
2001-02 Program.....	17,774	-	-	17,774
Administration and Interest -				
2001-02 Program.....	2,246	-	-	2,246
Community Housing -				
2001-02 Program.....	8,240	-	-	8,240
Computer Hardware and Software -				
2001-02 Program.....	842	-	-	842
Construction and Purchase of Houses -				
2001-02 Program.....	93,936	-	-	93,936
Crisis Accommodation -				
2001-02 Program.....	4,135	-	-	4,135
Right to Buy Scheme -				
2001-02 Program.....	1,390	-	-	1,390
Estate Improvement Land Redevelopment -				
2001-02 Program.....	9,451	-	-	9,451
Land -				
Acquisition -				
2001-02 Program.....	13,957	-	-	13,957
Development -				
2001-02 Program.....	34,108	-	-	34,108
Holding Costs -				
2001-02 Program.....	2,467	-	-	2,467
Redevelopment -				
2001-02 Program.....	3,201	-	-	3,201
Loans to Homebuyers -				
Goodstart Scheme -				
2001-02 Program.....	15,538	-	-	15,538
Keystart Scheme -				
2001-02 Program.....	426,349	-	-	426,349
Minor Works -				
2001-02 Program.....	2,180	-	-	2,180
Offices and Shops -				
2001-02 Program.....	50	-	-	50
Other -				
2001-02 Program.....	146	-	-	146
	1,406,463	757,333	757,333	649,130

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	728,439	727,241	757,333	649,130	636,037	638,166	663,787
	728,439	727,241	757,333	649,130	636,037	638,166	663,787
LESS							
Borrowings	17,532	14,500	14,500	10,000	12,000	7,000	-
Asset Sales	160,634	147,351	164,087	139,288	134,583	150,045	146,715
Commonwealth Grants	100,711	107,775	107,080	106,316	105,558	104,804	104,056
Specific Contributions	15,499	13,280	13,280	30,315	15,031	20,032	27,016
Other	434,063	444,335	458,386	363,211	368,865	356,285	386,000
Capital Contribution	-	-	-	-	-	-	-

STATE SUPPLY COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 20

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 46 Net amount appropriated to purchase outputs.....	1,618	1,507	36,995	1,501	1,514	1,537	1,565
Total appropriations provided to purchase outputs.....	1,618	1,507	36,995	1,501	1,514	1,537	1,565
CAPITAL							
Item 139 Capital Contribution	-	88	197	15	36	-	-
GRAND TOTAL.....	1,618	1,595	37,192	1,516	1,550	1,537	1,565

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote Buying Wisely policies in the public sector through the adoption of good practice.

SIGNIFICANT ISSUES AND TRENDS

- Government spent a total of \$5.02 billion on goods and services, construction and building related services in 1999-2000.
- Efficient buying practices by public authorities frees up additional funds that can be used to satisfy other demands on Government.
- The Commission's focus in 2001-02 will be on addressing transparency in government contracting and maintaining opportunities through government buying for small businesses.
- Policies will be reviewed and amended to ensure:
 - increased opportunity for small and regional business to meet government supply needs;
 - small business is aware of and is able to deal with technology changes in the procurement arena;
 - regional purchasing policies are based on value for money principles; and
 - a transparent reporting regime that enables government, business and the community to be aware of local content in contracting.
- In June 2001 the State Supply Commission began purchasing and leasing vehicles to agencies.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	-	(21)	(29)	(30)
Priority and Assurance Dividend.....	(91)	(117)	(119)	(119)
Travel, advertising and consultancy savings.....	(48)	(48)	(48)	(48)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Supply policies and guidelines and policy advice	897	794	785	767			
Output 2:							
Compliance and risk management assessment reports.....	639	565	558	547			
Output 3:							
Complaints management service	270	239	237	231			
Output 4:							
Management of the funding and leasing of the State's vehicle fleet	40,607	50,668	71,647	69,346			
Total Cost of Outputs	42,413	52,266	73,227	70,891	55,511	53,383	52,308
<i>Less Operating revenues</i>	40,654	50,696	48,984	47,754	51,623	57,217	60,728
Net Cost of Outputs	1,759	1,570	24,243	23,137	3,888	(3,834)	(8,420)
Adjustments ^(b)	(141)	(63)	12,752	(21,636)	(2,374)	5,371	9,985
Appropriations provided to purchase Outputs	1,618	1,507	36,995	1,501	1,514	1,537	1,565
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	-	88	197	15	36	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,618	1,595	37,192	1,516	1,550	1,537	1,565

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: A policy framework for the supply of goods and services and the disposal of goods.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which Public Authorities comply with the purchasing and disposal framework (measured by Health Check, and Risk Management Reviews)	-	-	99%	100%	

(a) More details of effectiveness indicators in annual report.

Output 1: Supply policies and guidelines and policy advice

Provision of policy advice and to develop, implement, maintain and review effective policies and guidelines for the supply of goods and services and for disposal of goods.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	897	794	785	767	
Less Operating Revenue ^(c)	24	14	21	2	
Net Cost of Output	873	780	764	765	
Adjustments ^(d)	(70)	(35)	227	(41)	
Appropriation for purchase of Output 1	803	745	991	724	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Policy advice, hours of consultation and preparation.....	7,500	7,500	7,500	7,500	
Policy development and review hours of research, development, consultation and implementation.....	5,000	5,000	5,000	5,000	
Quality					
Ministerial satisfaction expressed in terms of policies provided to and endorsed by the Minister	100%	100%	100%	100%	
Timeliness					
Policy advice within agreed time frames	100%	90%	100%	100%	
Cost					
Average cost per hour of policy development and advice.....	\$72	\$63	\$63	\$62	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 6 for the 2001-02 Budget.
- (b) The extent to which Public Authorities comply with the purchasing and disposal framework, and the extent of substantiated complaints received, relative to the number of tenders awarded, show the Commission's policy objectives of accountability, transparency, open and effective competition and the maximisation of opportunities for local business have been achieved, demonstrates the effectiveness of the Supply and Disposal framework.

Major Achievements For 2000-01

- Administrative changes arising from the review of the State Supply Commission Act 1991 were finalised.
- The Buy Local Policy was developed and implemented to maximise local content in goods, services and works purchased or contracted by the public sector.
- The following guidelines were issued:
 - Management of Software Contracts; and
 - Internal Audit Reviews of Agencies Application of Supply Policies.

Major Initiatives For 2001-02

- A review of the Government's Buy Local Policy after its' first year in operation.
- A revision of the "Sponsorship In Government Guidelines".
- A revision of the "Contract Process Guidelines".

Outcome: A policy framework for the supply of goods and services and the disposal of goods.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

- (a) More details of effectiveness indicators in annual report.

Output 2: Compliance and risk management assessment reports

The assessment of public authority's compliance with Supply Policies, and Risk Management Reviews of public authorities contracting capabilities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	639	565	558	547	Reduction in operating revenues due to reduced earnings on balances, and reduced sales of publications.
Less Operating Revenues ^(c)	16	10	15	1	
Net Cost of Output	623	555	543	546	
Adjustments ^(d)	(50)	(23)	162	-	
Appropriation for purchase of Output 2	573	532	705	546	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours spent undertaking risk management and compliance assessments.....	8,885	8,885	8,885	8,885	
Quality					
Public Authorities that on review have been found to comply with Supply Policies and the conditions of their granted partial exemption.	100%	90%	100%	100%	
Timeliness					
Successful completion within agreed timeframes of scheduled compliance reviews	100%	100%	100%	100%	
Cost					
Average cost per hour for risk management and compliance reviews.....	\$72	\$64	\$63	\$61	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Risk Management, Competencies and Compliance Framework was developed, piloted and approved for implementation to provide the Commission with a strategic process to manage the purchasing and contracting functions of public authorities.
- The Health Check program was continued and implemented on an on-going basis to monitor public authorities' compliance with supply policies.
- The role of the State Tenders Committee was broadened in response to the changing contracting environment particularly the increase in large value, complex and strategic contracts.

- Supply policies were amended to:
 - encourage greater transparency and accountability, as well as to improve opportunities for small, local and regional businesses to access government contracts;
 - alter the threshold for reporting contract award details on the Western Australian Government Contracting Information Bulletin Board from \$20,000 to \$10,000;
 - assist government agencies publishing early tender advice on the Government Contracting Information Bulletin Board; and
 - alter the threshold requirement to prepare procurement plans from \$1 million to \$750,000. Plans must now also include consideration of local industry sourcing and the selection criteria to be applied.
- 1999-2000 'Who Buys What' publication released.

Major Initiatives For 2001-02

- Continuation of the Health Check program to monitor compliance with supply policies by public authorities with an emphasis on:
 - application of the 'Buy Local Policy' (Health Check 3); and
 - information technology and associated issues (Health Check 4).
- Implementation of the Risk Management, Competencies and Compliance Framework to assess public authorities' level of purchasing exemption for the purchasing of goods and services and the disposal of goods.
- Implement a program of briefing sessions on supply policies for public authorities that undertake a low level of purchasing.
- Enhance the advisory service to ensure that agencies and suppliers receive prompt, accurate and friendly advice.

Outcome: A policy framework for the supply of goods and services and the disposal of goods.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Complaints management service

The management of an independent supplier complaint process, to enhance accountability and public confidence in public authority procurement.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	270	239	237	231	
Less Operating Revenues ^(c)	7	4	6	-	
Net Cost of Output	263	235	231	231	
Adjustments ^(d)	(21)	(5)	68	-	
Appropriation for purchase of Output 3	242	230	299	231	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Complaints/Concerns not requiring formal review	23	23	23	30	
Complaints/Concerns requiring formal review	17	30	20	20	
Quality					
Public Authority acceptance of recommendations.....	100%	85%	91%	95%	
Timeliness					
Complaint/Concern Review completed within 45 working days.....	46%	50%	86%	85%	
Cost					
Average cost of Complaints/Concerns not requiring formal review	\$2,329	\$2,078	\$2,040	\$1,540	
Average cost of Complaints/Concerns requiring formal review	\$12,752	\$6,373	\$9,476	\$9,240	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

(b) The effectiveness measure associated with this outcome is the same as that provided under Output 1

Major Achievements For 2000-01

- The establishment and successful operation of an independent Process Review Panel to review supplier complaints.
- Issue of the State Supply Commission's Complaint's Handling Process guide to assist suppliers and government agencies.
- The Department of Information and Technology's 'Guide to Tendering' publication and web site now includes advice to tenderers on the role of the State Supply Commission in the Complaint management process.

Major Initiatives For 2001-02

- To continue with an independent and complaint review process for suppliers to government.
- To implement Complaint handling awareness sessions for public authorities.
- To undertake a series of briefings to suppliers on the role of the Commission in managing supplier complaints.

Outcome: A policy framework for the supply of goods and services and the disposal of goods.**Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 4: Management of the funding and leasing of the State's vehicle fleet

Management of the “funding and leasing” of the State's vehicle fleet.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	40,607	50,668	71,647	69,346	Contractual payments associated with the vehicle fleet funding facility.
Less Operating Revenue ^(c)	40,607	50,668	48,942	47,751	
Net Cost of Output	-	-	22,705	21,595	
Adjustments ^(d)	-	-	12,295	(21,595)	
Appropriation for purchase of Output 4	-	-	35,000	-	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of leased vehicles ^(b)	9,392	9,500	9,043	8,900	measures to be developed in 2001-02
Quality					
Achieve a seamless transition from the old to the new financial arrangement					
Timeliness					
Timing requirements for wholesale financing obligations are met.....	n/a	n/a	n/a	100%	
Cost					
Average cost of leased vehicle ^(c)	\$4,324	\$5,333	\$7,923	\$7,792	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.
- (b) Number of leased vehicles are determined by client agencies.
- (c) 2000-01 estimated actual cost per vehicle affected by contractual payments associated with the fleet funding facility. If contractual payments removed, cost per vehicle is \$5,620.

Major Achievements For 2000-01

- In May 2001 the State Supply Commission delegated to the Under Treasurer and the Director, Financial Operations at Treasury, broad powers relating to the existing fleet lease transaction and the future funding, management and operation of the State's vehicle fleet.
- In June 2001, as part of the renegotiation of the existing fleet lease transaction a prepayment of debt related to the transaction was made.
- In June 2001, Treasury on behalf of the State Supply Commission began purchasing and leasing vehicles to agencies.

Major Initiatives For 2001-02

- Manage the work-out arising from the fleet lease transaction.
- On-going financing and leasing vehicles to agencies under a new arrangement.

CAPITAL WORKS PROGRAM

The Commission's planned capital works expenditure is primarily for the replacement of computer hardware and software and office equipment to support the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computer Hardware and Software - 2000-03 Program	62	15	15	15
Office Equipment - 2000-03 Program	20	10	10	-
Office Relocation	45	20	20	25
COMPLETED WORKS				
Computer Hardware and Software - 1998-99 Program	80	80	30	-
Office Equipment - 1998-99 Program	10	10	10	-
	217	135	85	40

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	-	25	85	40	42	-	-
Working capital requirement							
Leave Liability	-	63	172	-	-	-	-
	-	88	257	40	42	-	-
LESS							
Holding Account ^(b)	-	-	-	-	6	-	-
Other	-	-	20	-	-	-	-
Internal Funds and Balances	-	-	40	25	-	-	-
Capital Contribution	-	88	197	15	36	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	882	799	759	957	960	971	978
Superannuation	90	92	65	99	101	103	104
Cost of Goods Sold	529	-	-	-	-	-	-
Consultancies expense	-	-	144	76	77	78	89
Supplies and services	275	73	173	124	101	145	149
Accommodation	216	218	124	120	124	128	132
Borrowing costs	-	-	152	10,600	11,300	10,700	10,100
Capital User Charge	-	-	-	51	54	55	54
Depreciation	22	14	62	45,357	42,158	40,607	40,104
Administration	-	-	20,000	13,400	500	500	500
Advertising and promotion	14	9	62	38	39	40	41
Equipment repairs and maintenance	7	23	7	3	3	3	3
State Taxes	6	-	-	-	-	-	-
Other expenses	163	323	136	66	94	53	54
TOTAL COST OF SERVICES	2,204	1,551	21,684	70,891	55,511	53,383	52,308
Revenues from ordinary activities							
User charges and fees ^(b)	607	25	105	44	44	44	44
Net Profit on disposal of non-current assets	-	-	-	222	4,089	9,684	13,196
Interest revenue	9	-	23	-	-	-	-
Rent revenue	-	-	-	47,488	47,490	47,489	47,488
Other Revenue	-	3	-	-	-	-	-
Total Revenues from Ordinary Activities	616	28	128	47,754	51,623	57,217	60,728
NET COST OF SERVICES	1,588	1,523	21,556	23,137	3,888	(3,834)	(8,420)
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	1,360	1,442	36,426	1,501	1,514	1,537	1,565
Liabilities assumed by the Treasurer	90	92	65	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	1,450	1,534	36,491	1,501	1,514	1,537	1,565
Change in Equity arising from transfer of assets/liabilities	-	-	-	(4,010)	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(138)	11	14,935	(25,646)	(2,374)	5,371	9,985
Abnormal items	(450)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(588)	11	14,935	(25,646)	(2,374)	5,371	9,985

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 15 and 15 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	925	919	818	817	817	818	809
Cash resources held in Trust.....	-	-	38,639	552	552	552	552
Other financial assets (Investments)	-	-	150,000	71,295	26,294	1,052	606
Receivables.....	18	3	718	1,789	1,791	1,792	1,793
Inventories.....	-	-	-	209	209	209	209
Interest receivable.....	-	-	23	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	6	-	-	-
Prepayments	6	5	35	35	35	36	37
Total current assets.....	949	927	190,233	74,703	29,698	4,459	4,006
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	-	6	12	18
Other financial assets (Investments)	-	-	-	27,952	1,658	606	-
Plant, equipment and vehicles.....	25	41	6,613	102,797	161,324	182,196	181,995
Total non-current assets.....	25	41	6,613	130,749	162,988	182,814	182,013
TOTAL ASSETS.....	974	968	196,846	205,452	192,686	187,273	186,019
CURRENT LIABILITIES							
Employee Entitlements.....	267	204	169	169	169	169	169
Payables.....	84	20	40	40	41	45	39
Interest-bearing liabilities (Borrowings)	-	-	31,128	65,366	54,936	44,149	32,917
Other Liabilities.....	32	20	57	56	57	56	55
Total current liabilities	383	244	31,394	65,631	55,203	44,419	33,180
NON-CURRENT LIABILITIES							
Employee Entitlements.....	74	74	-	-	-	-	-
Interest-bearing liabilities (Borrowings)	-	-	150,000	150,000	150,000	150,000	150,000
Total non-current liabilities	74	74	150,000	150,000	150,000	150,000	150,000
TOTAL LIABILITIES	457	318	181,394	215,631	205,203	194,419	183,180
EQUITY							
Contributed Equity	-	-	-	15	51	51	51
Accumulated surplus/(deficit).....	517	650	15,452	(10,194)	(12,568)	(7,197)	2,788
Total equity.....	517	650	15,452	(10,179)	(12,517)	(7,146)	2,839
TOTAL LIABILITIES AND EQUITY.....	974	968	196,846	205,452	192,686	187,273	186,019

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,360	1,417	36,401	1,495	1,508	1,531	1,559
Holding Account	-	-	-	-	6	-	-
Capital Contribution	-	25	25	15	36	-	-
Net cash provided by government	1,360	1,442	36,426	1,510	1,550	1,531	1,559
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(795)	(829)	(991)	(958)	(962)	(973)	(981)
Superannuation payments.....	-	-	-	(99)	(101)	(103)	(104)
Supplies and services.....	(275)	(74)	(293)	(180)	(175)	(223)	(237)
Borrowing costs.....	-	-	-	(16,600)	(11,300)	(10,700)	(10,100)
Accommodation	(216)	(235)	(124)	(110)	(124)	(127)	(131)
Administration.....	(14)	(9)	(20,017)	(13,400)	(500)	(500)	(500)
Equipment repairs and maintenance.....	(7)	(23)	(7)	(3)	(4)	(4)	(4)
Capital User Charge Payment.....	-	-	-	(51)	(54)	(55)	(54)
State Taxes	(6)	(11)	-	-	-	-	-
Goods and Services Tax	-	(60)	(788)	(45)	(48)	(45)	(47)
Other payments.....	(568)	(266)	(125)	(96)	(94)	(53)	(64)
Receipts							
User charges and fees	687	28	59	47,492	47,492	47,492	47,492
Interest.....	9	-	-	23	-	-	-
Goods and Services Tax	-	60	67	753	51	50	51
Net cash from operating activities	(1,185)	(1,419)	(22,219)	16,726	34,181	34,759	35,321
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	-	(25)	(6,651)	(108,886)	(108,654)	(108,612)	(108,612)
Purchase of investments	-	-	(150,000)	(65,000)	-	-	-
Proceeds from sale of non-current assets	-	-	-	1,383	25,478	60,337	82,220
Proceeds from sale of investments.....	-	-	-	81,941	57,876	22,773	736
Net cash from investing activities	-	(25)	(156,651)	(90,562)	(25,300)	(25,502)	(25,656)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(5,000)	-	-	(103,418)	(119,043)	(119,399)	(119,845)
Proceeds from borrowings	-	-	180,976	137,656	108,612	108,612	108,612
Net cash from financing activities	(5,000)	-	180,976	34,238	(10,431)	(10,787)	(11,233)
NET INCREASE/(DECREASE) IN CASH HELD	(4,825)	(2)	38,532	(38,088)	-	1	(9)
Cash assets at the beginning of the reporting period	5,750	921	925	39,457	1,369	1,369	1,370
Net cash transferred to/from other agencies.....	25	-	-	-	-	-	-
Cash assets at the end of the reporting period	925	919	39,457	1,369	1,369	1,370	1,361

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	21,556	23,137	3,888	(3,834)	(8,420)
Adjustment for non-cash items:					
Depreciation.....	(62)	(45,357)	(42,158)	(40,607)	(40,104)
(Increase)/decrease in salaries and related costs.....	107	-	-	-	-
Increase/(decrease) in accounts receivable.....	723	1,048	2	1	1
Increase/(decrease) in inventories.....	-	209	-	-	-
(Increase)/decrease in accounts payable.....	44	-	(1)	(4)	6
Increase/(decrease) in prepayments.....	29	-	-	1	1
Profit/(loss) on sale of assets.....	-	222	4,089	9,684	13,196
Other accrued revenue.....	-	4,015	-	-	-
Other accrued expenditure.....	(178)	-	(1)	-	(1)
Net Cash from Operating Activities	22,219	(16,726)	(34,181)	(34,759)	(35,321)

WESTERN AUSTRALIAN BUILDING MANAGEMENT AUTHORITY

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 21

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 47 Net amount appropriated to purchase outputs.....	18,674	18,846	20,116	16,087	14,485	11,555	10,266
Total appropriations provided to purchase outputs.....	18,674	18,846	20,116	16,087	14,485	11,555	10,266
CAPITAL							
Item 140 Capital Contribution	8,534	9,656	6,913	5,059	7,132	7,389	7,659
GRAND TOTAL.....	27,208	28,502	27,029	21,146	21,617	18,944	17,925

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To enable Western Australian public sector agencies and the private sector to gain access to expert contract and management services for Government business.

SIGNIFICANT ISSUES AND TRENDS

- Suppliers have expressed their preference for consistent procurement procedures across all agencies for their works contracts. This will increase demand for cross-sector strategy consultation and the need for a 'Government Works Policy'. The Western Australian Building Management Authority (WABMA) will continue to play a pivotal role in liaising with various industry bodies to ensure a fair and consistent approach in works contracting, across affected government agencies.
- There is an increasing demand from the community to apply Ecologically Sustainable Development (ESD) principles to the built environment. This will involve improvements in 'green architecture', energy efficiency, waste reduction and recycling.
- E-Commerce provides substantial benefits to the traditional commercial practices of the construction industry. This will increase demands on WABMA technology infrastructure to deliver rapid, secure and easy access to online information and services.
- Facilities Management continues to grow as a preferred means of maintaining the built environment, however, there appears to be a trend away from a requirement for companies capable of delivering broad or comprehensive services to those able to deliver specialist services.
- New government department arrangements call for greater involvement, coordination and participation in the planning and delivery of projects.
- Security of Payment legislation will be introduced to ensure subcontractors are paid moneys when due.
- Increased emphasis on transparent contracts for public scrutiny will result in all contract information being available for contracts in excess of \$20,000.

- Cost of tenders for large non-traditional contracts (such as 'Build Own Operate and Transfer' and 'Design and Construct') is a major industry issue, and numbers of tenderers will be restricted and cost reimbursement will be sought by industry of tender costs.
- GST implementation, the Sydney Olympics and the works program re-evaluation as a result of the State election has impacted on the building industry and will require monitoring.
- As a result of the Government's rationalisation of the number of Agencies, WABMA will be amalgamated with the new Department of Housing and Works. Synergies between the two agencies will be developed and implemented over time.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Fremantle Prison Master Plan.....	150	-	-	-
Parity and wages policy.....	(55)	(142)	(252)	(319)
Priority and Assurance Dividend.....	(330)	(371)	(341)	(341)
Travel, advertising and consultancy savings.....	(55)	(55)	(55)	(55)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Management services for the planning and delivery of works for public buildings and infrastructure assets	35,938	37,910	37,088	35,031			
Total Cost of Outputs	35,938	37,910	37,088	35,031	33,218	30,809	29,520
<i>Less Operating revenues</i>	17,487	18,365	17,571	19,044	18,767	19,254	19,254
Net Cost of Outputs	18,451	19,545	19,517	15,987	14,451	11,555	10,266
Adjustments ^(b)	223	(699)	599	100	34	-	-
Appropriations provided to purchase Outputs	18,674	18,846	20,116	16,087	14,485	11,555	10,266
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	8,534	9,656	6,913	5,059	7,132	7,389	7,659
TOTAL CONSOLIDATED FUND APPROPRIATIONS	27,208	28,502	27,029	21,146	21,617	18,944	17,925

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Value for money in Government procurement and contract management.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client satisfaction that WABMA's management services in relation to the planning, acquisition and maintenance of buildings provide value for money.	84%	75%	69%	75%	

(a) More details of effectiveness indicators in annual report.

Output 1: Management services for the planning and delivery of works for public buildings and infrastructure assets

Management services for the planning and delivery of works for public buildings and infrastructure assets to ensure probity, integrity, the control of risk in contracting and the achievement of value for money outcomes.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	35,938	37,910	37,088	35,031	
Less Operating Revenue ^(b)	17,487	18,365	17,571	19,044	
Net Cost of Output	18,451	19,545	19,517	15,987	
Adjustments ^(c)	223	(699)	599	100	
Appropriation for purchase of Output 1	18,674	18,846	20,116	16,087	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Value of works projects managed through head office	\$310 million	\$240 million	\$359 million	\$290 million	Major works projects reaching completion in 2000-01.
Value of client agency works programs managed	\$390 million	\$320 million	\$448 million	\$370 million	Major works projects reaching completion in 2000-01.
Precincts managed	5	6	6	5	The Old Swan Brewery is autonomous and no longer qualifies as a precinct.
Value of building-related jobs managed through regional offices	\$36 million	\$47.5 million	\$45.2 million	\$42.5 million	
Maintenance-related contracts managed through head office	38	44	44	45	
Value of goods and services contracts developed through regional offices	\$3.70 million	\$5.00 million	\$5.04 million	\$5.20 million	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target	
Quality						
Client satisfaction with advice and support for the delivery of projects through head office..	92%	80%	89%	80%	Service delivery objectives to be agreed with clients.	
Client satisfaction with advice and asset planning services for their capital works and maintenance programs	87%	80%	75%	80%		
Client agency satisfaction with advice and support for precinct management.....	100%	80%	68%	80%		
Minister's satisfaction with WABMA's management of Fremantle Prison (Maximum of 7)	7	>5	6	>5		
Client satisfaction with the delivery of building-related services through regional offices	92%	85%	91%	85%		
Client satisfaction with the delivery of maintenance services through head office.....	92%	80%	90%	80%		
Client satisfaction with goods and services contract development through regional offices	96%	75%	92%	85%		
Timeliness						
Projects managed through head office that are delivered within the timeframes agreed with clients	93%	90%	99%	90%		
Works program reports delivered within the timeframes agreed with clients	100%	90%	100%	90%		
Management status reports for precincts delivered within the agreed timeframe.....	100%	90%	100%	90%		
Client satisfaction with the timeliness of delivery of building-related services through regional offices	84%	85%	89%	85%		
Client satisfaction with the timeliness of delivery of maintenance services through head office	90%	90%	90%	90%		
Client satisfaction with the timeliness of goods and services contract development through regional offices	96%	75%	88%	85%		
Cost						
Cost as a percentage of the value of the works projects managed through head office	1.9%	2.9%	1.7%	1.9%	Costs do not include some corporate overheads that will not be apportioned to this output for 2001-02 as a result of Machinery of Government changes.	
Overall cost of management of works projects through head office.....	\$5,997,800	\$7,049,000	\$6,104,100	\$5,467,300		
Cost as a percentage of the value of client agency works programs managed.....	0.55%	0.77%	0.51%	0.52%	See first note above.	
Overall cost of management of agency works programs.....	\$2,130,500	\$2,447,200	\$2,261,800	\$1,918,300		
Average cost per precinct managed.....	\$232,341	\$243,959	\$148,852	\$228,993	See first note above.	
Cost as a percentage of the value of building-related works managed through regional office	17.7%	15.1%	17.3%	17.0%	See first note above.	
Overall cost of management of building-related works through regional offices.....	\$6,363,000	\$7,169,000	\$7,807,000	\$7,220,400		
Average cost per maintenance-related contract managed through Head Office.....	\$52,854	\$55,103	\$49,955	\$49,175	See first note above.	
Cost as a percentage of the value of goods and services contracts developed through regional offices	13.1%	10.8%	15.8%	15.4%		
Overall cost of goods and services contract development through regional offices.....	\$485,000	\$542,000	\$798,000	\$802,300		

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 169 and is estimated to be 173 for the 2001-02 Budget.

NOTE:

- The table above does not include loan repayment costs for the Peel Health Campus and WABMA Buildings, as they would create a distortion in the Cost output measures. Loan repayments - \$17,792,000 in 1999-2000 Actual; \$16,814,000 in 2000-01 Budget; \$17,009,000 in 2000-01 Estimated Actual and \$16,265,000 in 2001-02.
- 352 consultant and building contracts were let for major works projects managed through head office in 2000-01.

Major Achievements For 2000-01

- Implementation of a major building program of new schools, as part of the Department of Education's Local Area Education Program, was successfully completed by the start of 2001 school year. The \$70 million program included Shenton College, Mandurah Senior College, Halls Head Community College, Seven Oaks Senior College and Cannington Community College.
- WABMA completed the 100th project under the Percent for Art Scheme, which has enabled Western Australian artists to be commissioned for public art incorporated into Government agency capital works projects.
- The State Government Heritage Manual was made available Online, allowing a more efficient and cost effective mechanism for the provision of heritage related services.
- The focus on the conservation and interpretation of Fremantle Prison continued into 2000-01 with the completion of the Gatehouse Conservation, to preserve the fabric of the Gatehouse / Courtyard Entry complex, which incorporated the conservation of the historic Wray Gates.
- A new Visitor Centre, as part of the 'Living Museum' program at the Fremantle Prison, was opened to the public. The Centre features a variety of interactive multi media exhibits and artefacts from the Prison's collection, and provides visitors with an insight into the rich cultural heritage of the Prison.
- WABMA undertook a review of the existing Facilities Management (building maintenance) contracts administered by WABMA on behalf of government agencies for the past four and a half years. The results of the review led to a decision to re-engineer some aspects of the service. Western Property is a new product being developed by WABMA to replace the existing Facilities Management arrangements in May 2002. The Minister for Works and Services announced the establishment of Western Property on 28 March 2001.
- Six period consultancy panels were established that set standard conditions of contract and fee arrangements to fast-track consultant engagement procedures. Online 'Buyers Guides' have been developed to provide the information and procedures necessary to obtain the standardised services offered by the panel arrangements.
- Online Contract Management (OCM) was upgraded to provide an accountable and transparent workflow process for consultants, contract managers and clients. The potential commercialisation of OCM has resulted in the lodgement of a provisional patent application in the USA.
- The 'High School Brief' encapsulates the new directions in the delivery of education and updates technical standards for schools. The pilot version is available online prior to making it available to a wider audience of users.
- WABMA successfully implemented cross agency policy in works contracting, for example: the Priority Access Policy developed with the Department of Training; the Buy Local Policy introduced by the State Supply Commission; and the Construction and Demolition Waste Initiative with the Department of Environmental Protection.
- The electronic provision of drawings and specifications has been extended to apply to Regional Services construction tenders. In 2000-01 the Contract and Management Services (CAMS) 'Technology 2000' project was fully implemented in all CAMS country offices, utilising a terrestrial/satellite communications infrastructure. This is expected to achieve significant savings in communications infrastructure and ongoing support costs, and significantly increased operational efficiencies.

Major Initiatives For 2001-02

- Implement the Cabinet endorsed recommendations from the Machinery of Government Taskforce by providing a strong focus for the management of new and major Government capital works.
- As a result of the Government restructure, synergies between the Department of Housing and Works and WABMA will be developed and implemented over time.

- Architectural and engineering services period consultancy panels are to be reviewed and updated to incorporate recent policy and industry changes.
- The outcomes from the pilot study of the performance reporting system will be evaluated. Principles and guidelines will be developed to improve feedback and information exchange about consultant and contractor performance and project outcomes.
- The Aboriginal Heritage Procedures Manual will be implemented to aid in the assessment of potential heritage constraints and to establish legal obligations in respect of Aboriginal sites and cultural conservation.
- WABMA will launch the new Western Property building Facilities Management arrangement in May 2002.
- The current tourist operation lease for the Fremantle Prison Precinct expires in January 2002 and a new lease framework will be developed to deliver a greater variety and quality of visitor experiences.
- The Percent for Art Scheme will be expanded to encompass more public infrastructure projects such as roads, railways, bridges and tunnels.
- WABMA will continue to apply Ecologically Sustainable Development (ESD) principles to the built environment in works contracts, which will include 'green architecture', waste reduction, energy efficiency and recycling.
- A new Builders Registration and Pre-Qualification Scheme will be introduced to reduce the cost of tendering and to give building contractors an indication of where they stand before they go to the effort and expense of tendering.
- The Operating Procedure Guidelines Manual will be finalised and made available online as a single point of reference for access to instructions and procedures related to WABMA.
- A Local Government Authorities (LGA) Capital Works Contracting Guide will be completed to provide LGA's with a guide to best practice operating principles.
- There will be an increased rate of growth of goods and services contracting by WABMA in regional Western Australia as regional agencies develop a better understanding and appreciation of WABMA's broader contracting role and expertise beyond the built environment.
- A "Government Works Policy" will continue to be developed in response to industry concerns about the diversity of procurement methods being utilised by various agencies. The cost and inefficiency of dealing with a diversity of methodologies is ultimately borne by the community. A policy framework will bring together the issues that are common across all Government works agencies, identify the attributes that are unique to Government works contracting and define the relationship with State Supply Commission policies.
- WABMA is planning to extend the use of Online Contract Management to apply to Regional Services projects.

CAPITAL WORKS PROGRAM

The Authority's program includes expenditure of \$500,000 for an ongoing program to assist agencies in the development and management of heritage asset portfolios and to undertake planning and urgent minor works for assets that do not have a clearly defined service delivery function or owner.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Heritage and Conservation Planning and Works - 1999-00 Program	371	316	49	55
COMPLETED WORKS				
Fremantle Prison Restoration - 1997-98 Program	1,100	1,100	128	-
Heritage and Conservation Planning and Works - 1998-99 Program	400	400	36	-
2000-01 Program	250	250	250	-
Peel Health Campus	46,085	46,085	14	-
System Re-engineering - 2000-01 Program	100	100	100	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program	25	-	-	25
Heritage and Conservation Planning and Works - 2001-02 Program	500	-	-	500
	48,831	48,251	577	580

CAPITAL CONTRIBUTION

Western Australian Building Management Authority loan borrowings for 2001-02 onwards have been moved from Administered to Controlled Financial Statements as required by the Office of the Auditor General.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,000	350	577	580	425	375	25
Working capital requirement							
Loan repayments	6,158	8,958	6,456	8,055	8,413	8,776	9,046
Leave Liability	1,376	348	107	-	66	100	100
	8,534	9,656	7,140	8,635	8,904	9,251	9,171
LESS							
Holding Account ^(c)	-	-	-	-	25	25	25
Funding included in output appropriations ^(b) ..	-	-	-	500	400	350	-
Internal Funds and Balances	-	-	227	1,855	-	-	-
Other	-	-	-	1,221	1,347	1,487	1,487
Capital Contribution	8,534	9,656	6,913	5,059	7,132	7,389	7,659

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	8,802	10,342	10,099	10,471	10,950	11,125	11,404
Superannuation	670	1,051	1,051	957	999	1,020	1,020
Supplies and services	6,144	4,924	5,933	4,532	3,673	2,512	2,403
Accommodation	1,276	3,465	1,469	1,648	1,648	1,594	1,594
Borrowing costs	4,607	4,606	4,606	16,265	14,772	13,379	12,069
Depreciation	456	403	593	308	308	313	164
Administration	16	-	-	-	-	-	-
Advertising and promotion	191	73	149	94	82	82	82
Consumable Supplies	(62)	442	336	360	364	362	362
Equipment repairs and maintenance	456	396	449	396	422	422	422
Net loss on disposal of non-current assets	197	-	-	-	-	-	-
TOTAL COST OF SERVICES	22,753	25,702	24,685	35,031	33,218	30,809	29,520
Revenues from ordinary activities							
User charges and fees ^(b)	11,629	12,263	11,469	13,866	13,695	14,302	14,302
Grants and subsidies	30	-	-	-	-	-	-
Interest revenue	5,330	5,223	5,223	5,108	4,982	4,842	4,842
Rent revenue	429	-	-	-	-	-	-
Other Revenue	69	879	879	70	90	110	110
Total Revenues from Ordinary Activities	17,487	18,365	17,571	19,044	18,767	19,254	19,254
NET COST OF SERVICES	5,266	7,337	7,114	15,987	14,451	11,555	10,266
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	5,260	5,882	4,219	16,087	14,485	11,555	10,266
Liabilities assumed by the Treasurer	670	1,051	1,051	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	5,930	6,933	5,270	16,087	14,485	11,555	10,266
Change in Equity arising from transfer of assets/liabilities ^(d)	-	-	-	(118,167)	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	664	(404)	(1,844)	(118,067)	34	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	664	(404)	(1,844)	(118,067)	34	-	-

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 169 and 173 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(d) The change in equity for 2001-02 reflects the transfer of accumulated funds for the WATC loan from Administered to Controlled.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	9,064	3,571	4,431	7,946	7,880	7,780	7,680
Receivables.....	1,642	1,364	1,855	1,855	1,855	1,855	1,855
Amounts receivable for outputs ^(a)	-	-	-	25	25	25	25
Prepayments.....	8	243	8	8	8	8	8
Other Current Assets.....	996	1,361	1,377	1,503	1,643	1,796	1,949
Total current assets.....	11,710	6,539	7,671	11,337	11,411	11,464	11,517
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	283	566	854	993
Land and Buildings.....	9,062	5,269	8,679	5,208	5,147	5,084	5,021
Plant, equipment and vehicles.....	1,847	906	1,102	880	658	433	357
Other non-current assets.....	51,644	50,423	50,423	49,076	47,589	45,949	44,309
Total non-current assets.....	62,553	56,598	60,204	55,447	53,960	52,320	50,680
TOTAL ASSETS.....	74,263	63,137	67,875	66,784	65,371	63,784	62,197
CURRENT LIABILITIES							
Provision for employee entitlements.....	1,428	2,076	1,326	1,281	1,215	1,115	1,015
Payables.....	1,688	449	1,424	1,424	1,424	1,424	1,424
Interest-bearing liabilities (Borrowings).....	17	16	17	6,917	7,150	7,419	7,419
Interest payable.....	189	189	189	189	189	189	189
Other Liabilities.....	3,789	933	2,509	1,954	1,854	1,754	1,654
Total current liabilities.....	7,111	3,663	5,465	11,765	11,832	11,901	11,701
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	896	-	896	946	946	946	946
Interest-bearing liabilities (Borrowings).....	51,850	50,146	49,850	155,369	146,723	137,678	128,632
Total non-current liabilities.....	52,746	50,146	50,746	156,315	147,669	138,624	129,578
TOTAL LIABILITIES.....	59,857	53,809	56,211	168,080	159,501	150,525	141,279
EQUITY							
Contributed Equity.....	-	-	-	5,059	12,191	19,580	27,239
Accumulated surplus/(deficit).....	11,506	6,954	8,764	(109,255)	(109,221)	(109,221)	(109,221)
Asset revaluation reserve.....	2,900	2,374	2,900	2,900	2,900	2,900	2,900
Total equity.....	14,406	9,328	11,664	(101,296)	(94,130)	(86,741)	(79,082)
TOTAL LIABILITIES AND EQUITY.....	74,263	63,137	67,875	66,784	65,371	63,784	62,197

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	4,260	5,532	3,869	15,779	14,177	11,242	10,102
Capital Contribution	1,000	350	350	5,059	7,132	7,389	7,659
Holding Account	-	-	-	-	25	25	25
Net cash provided by government	5,260	5,882	4,219	20,838	21,334	18,656	17,786
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(9,333)	(10,721)	(10,232)	(11,321)	(11,016)	(11,225)	(11,504)
Superannuation payments	-	-	-	(957)	(999)	(1,020)	(1,020)
Supplies and services	(5,032)	(5,266)	(6,292)	(4,792)	(3,937)	(2,774)	(2,665)
Borrowing costs	(4,607)	(4,606)	(4,606)	(16,265)	(14,772)	(13,379)	(12,069)
Accommodation	(1,222)	(3,465)	(1,472)	(1,648)	(1,648)	(1,594)	(1,594)
Administration	(212)	(73)	(149)	(94)	(82)	(82)	(82)
Equipment repairs and maintenance	(626)	(396)	(449)	(396)	(422)	(422)	(422)
Goods and Services Tax	-	(2,440)	(28,109)	(27,898)	(27,898)	(27,898)	(27,898)
Receipts							
User charges and fees	11,329	12,163	11,247	13,316	13,595	14,202	14,202
Interest	7,655	5,223	3,677	5,008	4,882	4,742	4,742
Goods and Services Tax	-	2,229	27,898	27,898	27,898	27,898	27,898
Grants and subsidies	30	-	-	-	-	-	-
Other receipts	67	879	879	70	90	110	110
Net cash from operating activities	(1,951)	(6,473)	(7,608)	(17,079)	(14,309)	(11,442)	(10,302)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(641)	-	(350)	(25)	(25)	(25)	(25)
Proceeds from sale of non-current assets	-	-	-	4,308	-	-	-
Net cash from investing activities	(641)	-	(350)	4,283	(25)	(25)	(25)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(4,016)	(1,600)	(2,000)	(8,055)	(8,413)	(8,776)	(9,046)
Other proceeds from financing activities	2,131	1,106	1,106	1,221	1,347	1,487	1,487
Net cash from financing activities	(1,885)	(494)	(894)	(6,834)	(7,066)	(7,289)	(7,559)
NET INCREASE/(DECREASE) IN CASH HELD	783	(1,085)	(4,633)	1,208	(66)	(100)	(100)
Cash assets at the beginning of the reporting period	8,281	4,656	9,064	4,431	7,946	7,880	7,780
Net cash transferred to/from other agencies	-	-	-	2,307	-	-	-
Cash assets at the end of the reporting period	9,064	3,571	4,431	7,946	7,880	7,780	7,680

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	7,114	15,987	14,451	11,555	10,266
Adjustment for non-cash items:					
Depreciation.....	(593)	(308)	(308)	(313)	(164)
(Increase)/decrease in salaries and related costs.....	(918)	850	66	100	100
Increase/(decrease) in accounts receivable.....	213	-	-	-	-
(Increase)/decrease in accounts payable.....	264	-	-	-	-
Other accrued revenue.....	1768	650	200	200	200
Other accrued expenditure.....	(240)	(100)	(100)	(100)	(100)
Net Cash from Operating Activities.....	7,608	17,079	14,309	11,442	10,302

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Supplies and services.....	350,890	260,820	311,630	288,300	293,088	298,887	298,887
Borrowing costs.....	13,185	12,208	12,403	-	-	-	-
Administration.....	80	-	-	-	-	-	-
TOTAL ADMINISTERED EXPENSES ^(a)..	364,155	273,028	324,033	288,300	293,088	298,887	298,887
REVENUES							
User charges and fees.....	350,650	260,820	311,630	288,300	293,088	298,887	298,887
Appropriations.....	20,822	21,166	21,166	-	-	-	-
TOTAL ADMINISTERED REVENUES	371,472	281,986	332,796	288,300	293,088	298,887	298,887

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	11,341	3,951	13,632	11,325	11,325	11,325	11,325
Receivables.....	24,677	22,814	24,677	24,677	24,677	24,677	24,677
Total Administered Current Assets	36,018	26,765	38,309	36,002	36,002	36,002	36,002
TOTAL ADMINISTERED ASSETS	36,018	26,765	38,309	36,002	36,002	36,002	36,002
ADMINISTERED CURRENT LIABILITIES							
Payables.....	28,255	9,135	28,085	28,085	28,085	28,085	28,085
Interest-bearing liabilities (Borrowings)	6,456	-	6,673	-	-	-	-
Interest payable.....	2,609	-	-	-	-	-	-
Other Liabilities.....	7,881	30,603	10,590	10,590	10,590	10,590	10,590
Total Administered Current Liabilities	45,201	39,738	45,348	38,675	38,675	38,675	38,675
ADMINISTERED NON-CURRENT LIABILITIES							
Interest-bearing liabilities (Borrowings)	120,474	106,683	113,801	-	-	-	-
Total Administered Non-Current Liabilities	120,474	106,683	113,801	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	165,675	146,421	159,149	38,675	38,675	38,675	38,675

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Supplies and services	(338,775)	(259,390)	(311,630)	(288,300)	(293,088)	(298,887)	(298,887)
Borrowing costs	(13,438)	(12,208)	(12,403)	-	-	-	-
Goods and Services Tax	-	(49,199)	-	-	-	-	-
Financing Activities							
Repayment of borrowings	(22,927)	(8,958)	(6,456)	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(375,140)	(329,755)	(330,489)	(288,300)	(293,088)	(298,887)	(298,887)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees	344,608	259,390	311,630	288,300	293,088	298,887	298,887
Goods and Services Tax	-	44,921	-	-	-	-	-
Appropriations	20,822	21,166	21,166	-	-	-	-
Financing Activities							
Proceeds from borrowings	16,769	4,278	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS	382,199	329,755	332,796	288,300	293,088	298,887	298,887
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	7,059	-	2,307	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Western Australian Building Authority Loan							
Repayments - Interest	13,185	12,208	12,403	-	-	-	-
Contract Payments	350,890	260,820	311,630	288,300	293,088	298,887	298,887
Administration	80	-	-	-	-	-	-
TOTAL	364,155	273,028	324,033	288,300	293,088	298,887	298,887

LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

PART 5 – MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 22

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 48 Net amount appropriated to purchase outputs.....	18,967	18,712	24,059	39,818	28,751	33,835	28,923
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	137	138	146	138	138	138	138
Total appropriations provided to purchase outputs.....	19,104	18,850	24,205	39,956	28,889	33,973	29,061
ADMINISTERED							
Item 49 Amount provided for Administered Grants, Subsidies and Transfer Payments	1,000	2,480	2,543	2,800	2,800	3,230	300
CAPITAL							
Item 141 Capital Contribution.....	30	213	165	136	-	-	-
GRAND TOTAL.....	20,134	21,543	26,913	42,892	31,689	37,203	29,361

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To enhance the development and capacity of communities through good government, economic growth and social well being.

SIGNIFICANT ISSUES AND TRENDS

- Building on whole-of-government approaches to regional development will be critical in assisting regional communities to meet their economic, social and environmental aims and aspirations.
- Regional communities require access to, and equity in the delivery of private and public sector information and services if they are to take advantage of new opportunities and benefit from economic growth.
- Strong public and private investment is critical to the sustained economic development of regional Western Australia.
- The development of strategic infrastructure for the delivery of services to Perth and regional Western Australia to support the State's enterprises and communities will continue to be critical for sustained economic growth.
- Financial reporting in local government is the subject of a major study which will be completed in 2001-02
- The financial position of local governments in drought affected areas of the State is a cause for concern.
- Local governments should continue to consider opportunities to increase their efficiency and effectiveness through issues such as resource sharing with their neighbouring local governments.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Additional funding for RSPCA.....	250	250	250	250
Extension of Communities Facilities Grant Program.....	500	500	500	500
Funding for the Cockburn Inquiry.....	500	500	-	-
Contribution to Shire of Norseman.....	50	50	50	50
Regional Investment Fund.....	25,000	15,000	20,000	15,000
City of South Perth Inquiry.....	270	-	-	-
Parity and wages policy.....	(2)	16	20	20
Priority and Assurance Dividend.....	(219)	(354)	(360)	(360)
Travel, advertising and consultancy savings.....	(66)	(66)	(66)	(66)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Development of policy advice to Government	3,667	3,779	3,779	3,203			
<i>Output 2:</i>							
Support for regional and local communities	9,319	11,393	14,461	38,304			
<i>Output 3:</i>							
Compliance, monitoring and advisory services	7,427	5,861	5,768	4,237			
Total Cost of Outputs.....	20,413	21,033	24,008	45,744	30,312	35,409	30,205
<i>Less Operating revenues.....</i>	<i>5,483</i>	<i>2,967</i>	<i>2,373</i>	<i>2,168</i>	<i>1,368</i>	<i>1,368</i>	<i>1,361</i>
Net Cost of Outputs.....	14,930	18,066	21,635	43,576	28,944	34,041	28,844
Adjustments ^(b)	4,174	784	2,570	(3,620)	(55)	(68)	217
Appropriations provided to purchase Outputs.....	19,104	18,850	24,205	39,956	28,889	33,973	29,061
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	1,000	2,480	2,543	2,800	2,800	3,230	300
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	30	213	165	136	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	20,134	21,543	26,913	42,892	31,689	37,203	29,361

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.

Key Effectiveness Indicator

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
To be developed.					

Output 1: Development of policy advice to Government

Review, develop and implement policy and legislation. Research and provide data to ensure stakeholders have access to information that facilitates their strategic and operational needs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,667	3,779	3,779	3,203	Reduction in grant to Keep Australia Beautiful Council.
Less Operating Revenue ^(c)	39	64	64	29	
Net Cost of Output	3,628	3,715	3,715	3,174	
Adjustments ^(d)	883	166	544	(724)	
Appropriation for purchase of Output 1	4,511	3,881	4,259	2,450	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerials requiring a response	na	157	157	250	Measures were only reported for the first time in 2000-01.
Policy papers and reviews.	na	38	71	221	
Quality					
Minister's satisfaction with the quality of service delivered from the department.	na	100%	100%	100%	
Timeliness					
Minister's satisfaction with the timeliness of the service delivered from the department	na	100%	100%	100%	
Cost					
Average cost per ministerial response.	na	\$7,575	\$7,575	\$4,722	The recording of quantity data has been reassessed.
Average cost per policy paper and review	na	\$68,158	\$36,479	\$9,149	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 22 and is estimated to be 18 for the 2001-02 Budget.

Major Achievements For 2000-01

- Provided key information to regional communities through the Regional Prices Index, updated CommunityWise tool kit and other publications.
- Presented a detailed case to the Federal Government for immediate increases in zone tax allowances and a review of structure and levels.
- A manual explaining processes for performance measurement in local government was prepared and distributed.
- Detailed evaluation of approximately 450 suggestions for changes to the *Local Government Act 1995* occurred.
- A major report examining the situation with regard to allocating costs against functions was completed. Comment on the issues was sought from local governments and these comments will be incorporated in the changes to be implemented.

Major Initiatives For 2001-02

- Research and publicly release the Regional Indicators project report to provide detailed development indicators for non-metropolitan Western Australia as part of the True Measures of Progress initiative.
- Introduce a Third Amendment Bill for the *Local Government Act 1995*, subject to Government priorities.
- Dependent upon the passage of the Animal Welfare Bill through Parliament, prepare regulations and Codes of Practice to support the legislation.
- Develop and finalise policies in relation to building control, dividing fence arrangements and dog control.
- The Department will release a significant number of guidelines relative to the operation of the *Local Government Act 1995* to councils.

Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.

Key Effectiveness Indicator

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
To be developed					

Output 2: Support for regional and local communities

Support and develop initiatives that provide communities and organisations with the necessary infrastructure including skills, resources, networks and information to facilitate their development.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,319	11,393	14,461	38,304	Regional Investment Fund established 2001-02.
Less Operating Revenue ^(c)	5,197	2,656	2,062	1,892	
Net Cost of Output	4,122	8,737	12,399	36,412	
Adjustments ^(d)	2,087	392	1,285	(1,810)	
Appropriation for purchase of Output 2	6,209	9,129	13,684	34,602	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Advice and information provided to clients.....	na	11,400	11,400	31,000	Measures were only reported for the first time in 2000-01.
Applications funded for financial assistance....	na	398	398	230	Measures were only reported for the first time in 2000-01.
Applications for financial assistance processed.....	na	508	508	360	Measures were only reported for the first time in 2000-01.
Local governments assessed for financial assistance.....	na	144	144	144	
Projects funded under the Community Facilities Grant Program.....	na	0	0	10	Previously an administered item.
Projects undertaken and initiatives implemented.....	na	7	7	15	Measures were only reported for the first time in 2000-01.
Satellite receiving sites installed and supported.....	na	240	222	245	
Quality					
Survey results of client satisfaction with the level of quality of service delivered by the Department.....	na	na	na	na	To be developed.
Timeliness					
Client satisfaction with the Department's response time for dealing with service delivery and other issues.....	na	na	na	na	To be developed.
Cost					
Average cost per advice and information provided to clients.....	na	\$101	\$128	\$125	
Average cost of grant approved for local and regional communities.....	na	\$13,209	\$16,738	\$63,723	
Average cost per application processed.....	na	\$1,195	\$1,514	\$6,903	
Average cost per local government assessed... ..	na	\$2,452	\$3,562	\$7,806	
Average grant per project funded under the Community Facilities Grant Program.....	na	na	na	\$50,000	
Average cost per project undertaken or initiatives implemented.....	na	\$208,367	\$264,008	\$324,555	
Average internal cost per satellite site supported.....	na	\$5,184	\$6,916	\$13,913	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 53 and is estimated to be 45 for the 2001-02 Budget.

Major Achievements For 2000-01

- Provided community planning and facilitation support directly to over 40 regional communities.
- Development and piloting of a comprehensive triple bottom line audit for regional communities.
- Grants in excess of \$5.2 million were provided to assist regional economic and community development under a range of programs including the Regional Development Trust Fund, Project Mainstreet, Grants for Rural Show Displays Scheme, the Regional Collocation Scheme, Small Town Economic Planning, the Shared Town Planner Scheme and the Industry Relocation Scheme.
- Under the Regional Development Trust Fund \$3.5 million was provided to organisations such as the Country Housing Authority, the Department of Employment and Training and the Institute for Regional Development to undertake specific projects. The balance of funds of \$1.666 million was allocated through the Regional Development Policy Implementation Projects Scheme (RDPIPS) to assist regional communities with projects that fulfil one or more of the 23 objectives of the Regional Development Policy.
- Financial assistance grants totalling \$152.1 million were allocated to local governments.

Major Initiatives For 2001-02

- Develop new leadership and capacity building initiatives and integrate activity on existing programs for regional communities.
- Research options and commence implementation of a regional Western Australia display area in Perth to promote regional investment and lifestyle opportunities.
- Work in partnership to develop and promote investment tours to regional areas in company with Regional Development Commissions.
- The Regional Investment Fund, which provides \$75 million over 4 years, will be established to improve the social and economic development of regional Western Australia. Funding will be provided through the Department of Local Government and Regional Development and the nine Regional Development Commissions.
- Expand the number of Telecentres from 91 to 100 in conjunction with the Commonwealth Government's Networking the Nation program.
- Establish three Mobile Interactive Telecommunications Environments (MITE) in remote regional communities in conjunction with the Commonwealth Government's Networking the Nation program.
- Review the Regional Headworks Development Scheme, including the adequacy of the funding, the application of the guidelines and the amount of headwork charges levied by the Water Corporation and Western Power.
- Allocate financial assistance grants and local road grants to 144 local governments.

Outcome: To enhance the development and capacity of communities through good government, economic growth and social well being.

Key Effectiveness Indicator

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
To be developed					

Output 3: Compliance, monitoring and advisory services

Supports compliance and understanding of administered legislation and assists with the administration of statutory bodies and committees.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,427	5,861	5,768	4,237	Local Government Development Fund Program ceased in 2000-01.
Less Operating Revenue ^(c)	247	247	247	247	
Net Cost of Output	7,180	5,614	5,521	3,990	
Adjustments ^(d)	1,204	226	741	(1,086)	
Appropriation for purchase of Output 3	8,384	5,840	6,262	2,904	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications for boundary change processed. .	31	30	43	40	
Building appeals.....	313	300	291	300	
Inquires and investigations.....	108	110	129	115	
Items of correspondence (advice) prepared.....	5,069	5,800	3,890	4,500	
Local governments monitored.....	144	144	144	144	
Projects funded under the Community Security Program.....	50	65	59	55	
Projects funded under the Local Government Development Fund.....	63	65	30	0	Grant program ceased in 2000-01.
Telephone inquiries dealt with.....	22,001	22,000	22,459	22,000	
Quality					
Survey results of local government's level of satisfaction with the support services provided by the Department.....	75% Satisfied	75% Satisfied	75% Satisfied	75% Satisfied	
Timeliness					
Survey results of local government's level of satisfaction with the Department's response time in providing support.....	75% Satisfied	75% Satisfied	75% Satisfied	75% Satisfied	
Cost					
Average cost per dealing with an application for boundary change.....	10,270	13,224	6,171	9,004	Increase in the number of applications processed
Average cost per building appeal.....	815	823	806	752	
Average cost per inquiry and investigation.....	9,344	4,210	6,061	5,208	Inclusion of the City of South Perth Inquiry.
Average cost per item of correspondence (advice) prepared.....	192	147	237	165	
Average cost of monitoring each local government.....	9,958	4,599	6,053	5,988	
Average grant per project funded under the Community Security Program.....	23,695	15,385	16,598	18,320	
Average grant per project funded under the Local Government Development Fund.....	25,639	27,692	38,400	0	Grant program ceased in 2000-01.
Average cost per telephone inquiry.....	29	20	25	20	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 30 and is estimated to be 27 for the 2001-02 Budget.

Major Achievements For 2000-01

- A major report examining the situation with regard to allocating costs against functions was completed. Comment on the issues was sought from local governments and these comments will be incorporated in the changes to be implemented.
- A manual for in-person elections in local government was produced and supplied to all local governments prior to the May 2001 elections.

Major Initiatives For 2001-02

- A major review of the functioning and effectiveness of the private swimming pool inspection process will be completed.
- The provisions of the *Local Government Act 1995* relating to inquiries into local government will be the subject of a thorough review.
- A study will be undertaken to determine the value and viability of a local government tribunal to assess complaints about individual elected members.
- An attitude and perception survey will be undertaken of all elected members and Chief Executive Officers in Local Governments to provide benchmark information to support the development of the sector.

CAPITAL WORKS PROGRAM

The Department has capital works funding of \$85,000 for its computer and office equipment replacement program. The 2001-02 program also includes an administered capital grant of \$2,000,000 for the Regional Community Resource Centres Assistance program

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Community Facilities Grants Program.....	4,000	3,996	1,009	4
Regional Community Resource Centres Assistance Program.....	7,330	57	57	2,343
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2000-01 Program.....	89	89	89	-
Office Furniture.....	31	31	31	-
Royal Society for the Prevention of Cruelty to Animals Welfare Shelter - Stage 2.....	480	480	480	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program.....	85	-	-	85
	12,015	4,653	1,666	2,432

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,034	2,600	1,666	2,432	2,032	2,962	-
Working capital requirement							
Leave Liability	-	93	45	51	-	-	-
	1,034	2,693	1,711	2,483	2,032	2,962	-
LESS							
Holding Account ^(b)	-	-	-	-	32	32	-
Administered appropriation	1,000	2,480	1,537	2,000	2,000	2,930	-
Internal Funds and Balances	4	-	9	347	-	-	-
Capital Contribution	30	213	165	136	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,524	5,107	5,196	5,332	5,288	5,333	5,392
Superannuation	368	285	588	474	478	478	478
Grants, subsidies and transfer payments ^(b)	8,621	10,689	10,623	33,997	18,979	23,979	18,694
Consultancies expense	-	-	151	-	-	-	-
Supplies and services	4,828	3,303	3,527	3,704	3,484	3,499	3,503
Accommodation	88	598	78	79	79	79	79
Capital User Charge	-	-	-	723	574	564	563
Depreciation	204	111	93	78	88	78	75
Advertising and promotion	2	5	5	-	-	-	-
Consumable Supplies	103	117	167	257	258	258	258
Equipment repairs and maintenance	8	12	9	10	10	10	10
Net loss on disposal of non-current assets	-	28	-	-	-	-	-
Other expenses	1,667	778	3,571	1,090	1,074	1,131	1,153
TOTAL COST OF SERVICES	20,413	21,033	24,008	45,744	30,312	35,409	30,205
Revenues from ordinary activities							
User charges and fees ^(c)	543	882	909	602	602	602	595
Net Profit on disposal of non-current assets	2	-	-	-	-	-	-
Interest revenue	14	11	11	14	14	14	14
Other Revenue	4,924	2,074	1,453	1,552	752	752	752
Total Revenues from Ordinary Activities	5,483	2,967	2,373	2,168	1,368	1,368	1,361
NET COST OF SERVICES	14,930	18,066	21,635	43,576	28,944	34,041	28,844
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	18,562	18,667	23,689	39,956	28,889	33,973	29,061
Receipts paid into Consolidated Fund	(47)	(71)	(740)	(53)	(53)	(85)	(85)
Liabilities assumed by the Treasurer	368	285	588	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	18,883	18,881	23,537	39,903	28,836	33,888	28,976
CHANGE IN EQUITY RESULTING FROM OPERATIONS	3,953	815	1,902	(3,673)	(108)	(153)	132
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	3,953	815	1,902	(3,673)	(108)	(153)	132

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 105 and 90 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	9,200	1,819	10,978	6,012	5,057	4,161	3,765
Cash resources held in Trust.....	57	86	76	86	96	96	96
Receivables.....	1	14	79	81	83	88	93
Amounts receivable for outputs ^(a)	-	-	-	32	32	-	-
Prepayments.....	-	3	34	34	34	34	34
Total current assets.....	9,258	1,922	11,167	6,245	5,302	4,379	3,988
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	46	105	183	258
Plant, equipment and vehicles.....	283	245	289	305	249	203	128
Loans and Advances - non-current.....	899	4,222	1,000	1,561	2,122	2,651	2,965
Other non-current assets.....	-	-	104	795	1,095	1,395	1,695
Total non-current assets.....	1,182	4,467	1,393	2,707	3,571	4,432	5,046
TOTAL ASSETS.....	10,440	6,389	12,560	8,952	8,873	8,811	9,034
CURRENT LIABILITIES							
Provision for employee entitlements.....	958	910	835	784	787	787	787
Payables.....	86	161	252	231	246	314	382
Monies in trust.....	4	12	12	12	12	12	12
Other Liabilities.....	101	101	190	191	202	225	248
Total current liabilities.....	1,149	1,184	1,289	1,218	1,247	1,338	1,429
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	427	382	505	505	505	505	505
Total non-current liabilities.....	427	382	505	505	505	505	505
TOTAL LIABILITIES.....	1,576	1,566	1,794	1,723	1,752	1,843	1,934
EQUITY							
Contributed Equity.....	-	-	-	136	136	136	136
Accumulated surplus/(deficit).....	8,864	4,823	10,766	7,093	6,985	6,832	6,964
Total equity.....	8,864	4,823	10,766	7,229	7,121	6,968	7,100
TOTAL LIABILITIES AND EQUITY.....	10,440	6,389	12,560	8,952	8,873	8,811	9,034

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	18,532	18,547	23,569	39,878	28,798	33,895	28,986
Capital Contribution	30	120	120	136	-	-	-
Holding Account	-	-	-	-	32	32	-
Receipts paid into Consolidated Fund	(47)	(71)	(740)	(53)	(53)	(85)	(85)
Net cash provided by government	18,515	18,596	22,949	39,961	28,777	33,842	28,901
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(4,445)	(5,084)	(4,433)	(5,382)	(5,274)	(5,310)	(5,369)
Superannuation payments	-	-	-	(474)	(478)	(478)	(478)
Grants, subsidies and transfer payments	(7,606)	(10,139)	(11,680)	(33,997)	(18,979)	(23,979)	(18,779)
Supplies and services	(4,954)	(3,523)	(3,705)	(4,005)	(3,742)	(3,757)	(3,676)
Accommodation	(195)	(598)	(78)	(79)	(79)	(79)	(79)
Administration	(2)	(5)	(5)	-	-	-	-
Equipment repairs and maintenance	(8)	(12)	(9)	(10)	(10)	(10)	(10)
Capital User Charge	-	-	-	(723)	(574)	(564)	(563)
Goods and Services Tax	-	(307)	(213)	(236)	(149)	(150)	(150)
Other payments	(1,687)	(737)	(3,355)	(994)	(986)	(993)	(1,015)
Receipts							
User charges and fees	466	807	807	527	527	527	520
Interest	14	21	11	14	14	14	14
Goods and Services Tax	-	307	213	236	149	150	150
Other receipts	4,924	2,064	1,506	1,552	752	752	752
Net cash from operating activities	(13,493)	(17,206)	(20,941)	(43,571)	(28,829)	(33,877)	(28,683)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(62)	(140)	(110)	(785)	(332)	(332)	(300)
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Other payments for investing activities	(1,758)	(4,410)	(830)	(600)	(600)	(600)	(385)
Other proceeds from investing activities	34	50	729	39	39	71	71
Net cash from financing activities	(1,785)	(4,500)	(211)	(1,346)	(893)	(861)	(614)
NET INCREASE/(DECREASE) IN CASH HELD	3,237	(3,110)	1,797	(4,956)	(945)	(896)	(396)
Cash assets at the beginning of the reporting period	6,020	5,015	9,257	11,054	6,098	5,153	4,257
Cash assets at the end of the reporting period	9,257	1,905	11,054	6,098	5,153	4,257	3,861

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	21,635	43,576	28,944	34,041	28,844
Adjustment for non-cash items:					
Depreciation.....	(93)	(78)	(88)	(78)	(75)
Superannuation	(588)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	45	51	(3)	-	-
Increase/(decrease) in accounts receivable.....	78	2	2	5	5
(Increase)/decrease in accounts payable.....	(166)	21	(15)	(68)	(68)
Increase/(decrease) in prepayments.....	34	-	-	-	-
Increase/(decrease) in other liabilities	(97)	(1)	(11)	(23)	(23)
Other accrued expenditure	93	-	-	-	-
Net Cash from Operating Activities	20,941	43,571	28,829	33,877	28,683

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	1,002	2,480	2,200	3,143	2,800	3,230	300
TOTAL ADMINISTERED EXPENSES ^(a)..	1,002	2,480	2,200	3,143	2,800	3,230	300
REVENUES							
Appropriations.....	1,000	2,480	2,543	2,800	2,800	3,230	300
TOTAL ADMINISTERED REVENUES	1,000	2,480	2,543	2,800	2,800	3,230	300

(a) Further information in the table "Details of the Administered Transactions Expenses".

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	-	-	343	-	-	-	-
Total Administered Current Assets	-	-	343	-	-	-	-
TOTAL ADMINISTERED ASSETS	-	-	343	-	-	-	-

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(1,002)	(2,480)	(2,200)	(3,143)	(2,800)	(3,230)	(300)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(1,002)	(2,480)	(2,200)	(3,143)	(2,800)	(3,230)	(300)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations.....	-	-	663	800	800	300	300
Capital Contribution	1,000	2,480	1,880	2,000	2,000	2,930	-
TOTAL ADMINISTERED CASH INFLOWS.....	1,000	2,480	2,543	2,800	2,800	3,230	300
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(2)	-	343	(343)	-	-	-

Note: Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of Local Government with parts of Contract and Management Services and Commerce and Trade in accordance with Machinery of Government recommendations.

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Financial Support to Local Governments	3,259	3,669	3,490	1,902	904	904	904
Regional Development Grant Schemes	5,362	7,020	7,133	7,095	3,075	3,075	2,790
Regional Investment Fund	-	-	-	25,000	15,000	20,000	15,000
TOTAL	8,621	10,689	10,623	33,997	18,979	23,979	18,694

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants to charitable and other public bodies:							
Community Facilities Grants Program	1,002	1,000	1,009	-	-	-	-
Community Resource Centres	-	1,000	48	2,343	2,000	2,930	-
Funding for the Cockburn Inquiry	-	-	663	500	500	-	-
Norseman Community Facility	-	-	-	50	50	50	50
Royal Society for the Prevention of Cruelty to Animals	-	480	480	250	250	250	250
TOTAL	1,002	2,480	2,200	3,143	2,800	3,230	300

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Executive Vehicle Scheme and other miscellaneous revenue	81	8	99	8
Funds provided by Commonwealth	-	35	-	-
GST input credits	-	307	213	236
Indian Oceans Territories Program	196	196	200	196
Westlink Satellite Communication Service - user charges & fees	466	807	807	527
TOTAL	743	1,353	1,319	967

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

METROPOLITAN CEMETERIES BOARD

CAPITAL WORKS PROGRAM

The Metropolitan Cemeteries Board administers cemeteries at Karrakatta, Pinnaroo, Midland and Guildford and is currently developing the Rockingham Regional Memorial Park site at Baldivis.

In addition to on-going expenditure on road works, reticulation and water supply, major projects included in the Board's 2001-02 capital works program are as follows:

- Pinnaroo - Construction of the Regional Crematorium and Chapel Complex at Pinnaroo Valley Memorial Park was started in May 2001 and is scheduled to be completed in April 2002;
- Karrakatta - Expenditure on development of existing and renewed burial and memorial areas will include improvements to buildings, infrastructure and upgrading of roads and paths. The Board is intending to complete the development of its Client Records System software and enhance its customer service through the expansion of its Internet facilities during the year;
- Midland and Guildford - Further landscaping and development of the infrastructure at these sites will continue during 2001-02; and
- Rockingham Regional Memorial Park - Development of infrastructure at this new site is being undertaken on a staged basis with the removal of further sand overburden occurring in 2001-02. In 2000-01, a small portion of the site has been developed as part of a program to provide burial facilities from 2003-04 onwards. The Board has not budgeted to expend any funds on further development of the site in 2001-02 and will instead concentrate on maintaining the area, which has currently been developed. It is intended that development of the cemetery will continue in 2002-03.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Baldivis Cemetery Development	2,166	466	278	-
Cemetery Renewal - Karrakatta.....	3,700	100	100	1,200
Computing and Office Equipment - 1999-00 Program	1,924	164	60	590
Plant and Equipment -				
Karrakatta	1,572	627	209	85
Regional Crematorium	4,551	1,751	1,500	2,800
Guildford Cemetery - Landscaping.....	700	-	-	250
Midland Landscaping / Infrastructure.....	594	94	94	200
Plant and Equipment -				
Midland	295	25	25	30
Pinnaroo	574	34	34	60
Road works -				
2000-01 Program	2,077	342	342	200
COMPLETED WORKS				
Minor Works				
2000-01 Program	300	300	300	-
NEW WORKS				
Pinnaroo Lake Development	700	-	-	350
Minor Works				
2001-02 Program	85	-	-	85
Land, Buildings and Water Supply -				
Swan Districts Mausoleum	1,700	-	-	100
Pinnaroo Landscaping	1,250	-	-	350
Plant and Equipment -				
Guildford	45	-	-	5
Water Supply - Other Major Upgrades	900	-	-	100
	23,133	3,903	2,942	6,405

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	951	5,620	2,942	6,405	2,825	2,850	2,920
	951	5,620	2,942	6,405	2,825	2,850	2,920
LESS							
Internal Funds and Balances	951	5,620	2,942	6,405	2,825	2,850	2,920
Capital Contribution	-	-	-	-	-	-	-

KIMBERLEY DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 23

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 50 Net amount appropriated to purchase outputs.....	1,494	1,507	1,560	1,430	1,425	1,423	1,438
Total appropriations provided to purchase outputs.....	1,494	1,507	1,560	1,430	1,425	1,423	1,438
CAPITAL							
Item 142 Capital Contribution	187	29	29	30	-	-	-
GRAND TOTAL.....	1,681	1,536	1,589	1,460	1,425	1,423	1,438

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To develop the Kimberley for the future of its people. We will strive for excellence and innovation in our products, advisory and decision making processes. Our greatest resource is people, particularly our Board and staff who provide our corporate intelligence and determine our reputation and vitality.

SIGNIFICANT ISSUES AND TRENDS

- Regional stakeholders are focused upon expanding and further developing the region's economic base to maximise opportunities available, particularly in primary industries and the enhancement of the values of production.
- The sustainable development of the region's resources provides a significant catalyst for continued growth of the population and increased employment. Infrastructure investment and the involvement of the regional community in related development processes will continue as high regional priorities.
- Transport planning and the capture of industry and community development benefits from restructuring networks provide opportunities for Kimberley communities.
- Capitalising upon increasing commercial options for the region's indigenous population is a significant regional priority.
- Providing social and economic infrastructure requirements are essential to achieve sustainable regional outcomes in the Kimberley.
- Satisfying commercial and community demands for communications enhancements, along with providing innovative service options, will increasingly impact upon regional competitiveness.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	3	5	5	(3)
Priority and Assurance Dividend.....	(85)	(106)	(107)	(107)
Travel, advertising and consultancy savings.....	(21)	(21)	(21)	(21)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Policies, strategies and plans	359	272	361	507			
<i>Output 2:</i>							
Industry and enterprise development	564	596	548	675			
<i>Output 3:</i>							
Infrastructure identification and co-ordination	407	777	531	676			
<i>Output 4:</i>							
Regional promotion	236	163	250	253			
Total Cost of Outputs.....	1,566	1,808	1,690	2,111	1,743	1,778	1,811
<i>Less Operating revenues</i>	<i>130</i>	<i>263</i>	<i>263</i>	<i>299</i>	<i>253</i>	<i>253</i>	<i>253</i>
Net Cost of Outputs.....	1,436	1,545	1,427	1,812	1,490	1,525	1,558
Adjustments ^(b)	58	(38)	133	(382)	(65)	(102)	(120)
Appropriations provided to purchase Outputs	1,494	1,507	1,560	1,430	1,425	1,423	1,438
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	187	29	29	30	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,681	1,536	1,589	1,460	1,425	1,423	1,438

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Survey Satisfaction - The Commission: Makes a positive contribution to economic and social development in the Kimberley	95%	90%	85%	90%	
Provides a reliable source of information and advice	90%	90%	88%	90%	
Is an accessible source of information and advice	75%	90%	88%	90%	
Delivers effective activities in assisting economic and social development	72%	90%	85%	90%	

(a) More details of effectiveness indicators in annual report.

Output 1: Policies, strategies and plans

The Commission will provide effective regional development policies, advice, strategies and plans to support the economic and social development of the Kimberley.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	359	272	361	507	The recruitment of a Research Officer in 2001-02 has increased the total cost of output.
Less Operating Revenues ^(c)	30	39	56	71	
Net Cost of Output	329	233	305	436	
Adjustments ^(d)	14	(7)	69	(93)	
Appropriation for purchase of Output 1	343	226	374	343	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity Total Project Hours	1,870	1,314	2,053	2,784	Increase due to the recruitment of a full-time officer to manage Regional Information Services Development late in the 2000-01 year and a full-time Research Officer in the second half of the 2001-02 year.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Favourable response from survey of key clients	75%	90%	72%	90%	
Timeliness					
Favourable response from survey of key clients	72%	90%	72%	90%	
Cost					
Average cost per project hour.....	\$192	\$207	\$176	\$182	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was two and is estimated to be two for the 2001-02 Budget.

Major Achievements For 2000-01

- Participated in processes to attract aquaculture industry developers to the region.
- Continued research and conceptual development for a North Kimberley Plan.
- Provided focused regional input to the Northern Australia Forum.
- Participated in ‘whole of government’ processes to develop a Regional Development Policy.
- In association with local and State agencies commenced site evaluations for a Broome Small Boat Harbour.
- Supported local government evaluation of re-opening cattle exports from Derby; management processes for the Lower Fitzroy River; the economic impacts of the Curtin Detention Centre; and the transport infrastructure requirements on the Dampier Peninsula.
- With local and State agencies finalised the Kununurra Wyndham Area Development Strategy.

Major Initiatives For 2001-02

- Lead regional participation with the Government’s North West Air Service Taskforce.
- Contribute to a Lake Argyle Structure Plan; Broome planning initiatives; the Ord Infrastructure Planning Study; and the Wyndham Infrastructure Plan.
- In association with other regional and State partners commence the Tanami-East Kimberley Minerals Strategy.
- Develop practical strategies to enhance indigenous commercial participation in the regional economy.
- Finalise and publish the West Kimberley Accommodation Study.
- Develop and implement partnerships with Local Government focused on common, practical initiatives.

Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The Effectiveness measure associated with this Output is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Industry and enterprise development

The Commission will facilitate and promote, through its major strategies, the establishment, improvement and diversification of the region's industries and enterprises.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	564	596	548	675	The recruitment of a specialist Senior Aquaculture Research Officer increased the total cost of this output in 2001-02.
Less Operating Revenues ^(c)	47	87	85	96	
Net Cost of Output	517	509	463	579	
Adjustments ^(d)	21	(12)	36	(121)	
Appropriation for purchase of Output 2	538	497	499	458	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Total Project Hours	2,911	2,887	3,022	3,708	Increase primarily due to the recruitment of a specialist position - Senior Aquaculture Research Officer .
Quality					
Favourable response from survey of key clients	57%	90%	65%	90%	
Timeliness					
Favourable response from survey of key clients	57%	90%	65%	90%	
Cost					
Average cost per project hour.....	\$194	\$206	\$181	\$182	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- In conjunction with industry partners highlighted practical market development initiatives in Asia, particularly Indonesia, Korea and China.
- Developed the Kimberley Aquaculture Research Project with industry and public sector partners to facilitate applied industry research and development.
- Supported strategic initiatives in indigenous art and culture.
- Developed a joint venture arrangement with Austrade for the delivery of Tradestart services from Commission offices in the region.
- Supported regional business access to the Regional Sponsored Migration Scheme.
- In association with industry partners promoted the development of international air services for the region.
- Co-ordinated a regional program of E-Commerce seminars.
- In conjunction with strategic partners, finalised research of a regional input/output economic model.
- Provided assistance to regional partners in attracting public sector investment to the region.

Major Initiatives For 2001-02

- Support practical industry development and investment initiatives.
- Extend regional input/output economic modelling work.
- Lead practical industry development initiatives in the Kimberley Aquaculture Research Project.
- Support regional and sub-regional transport initiatives.
- Contribute to the strategic development of indigenous leadership and enterprise.
- Support the development of regional branding and promotional initiatives.
- Co-ordinate a program of regional Business Awards.

Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The Effectiveness measure associated with this Output is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Infrastructure identification and co-ordination

The Commission will identify and facilitate the establishment of appropriate and catalytic economic and social infrastructure to support the development of the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	407	777	531	676	The recruitment of a Research Officer in 2001-02 has increased the total cost of this output.
Less Operating Revenues ^(c)	34	113	83	96	
Net Cost of Output	373	664	448	580	
Adjustments ^(d)	16	(16)	51	(122)	
Appropriation for purchase of Output 3	389	648	499	458	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Total Project Hours	2,078	3,763	2,932	3,712	Increase primarily due to the recruitment of a full-time officer to manage Regional Information Services Development late in the 2000-01 year and a full-time Research Officer in the second half of the 2001-02 year.
Quality					
Favourable response from survey of key clients	67%	90%	68%	90%	
Timeliness					
Favourable response from survey of key clients	65%	90%	68%	90%	
Cost					
Average cost per project hour.....	\$196	\$206	\$181	\$182	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was three and is estimated to be three for the 2001-02 Budget.

Major Achievements For 2000-01

- Established a Regional Information Services Officer position to further develop telecommunications opportunities for the region.
- Continued a program to monitor the regional importance of the Coastal Shipping Service.
- Finalised construction of the Halls Creek Community Resource Centre and further developed strategies with regional partners to construct Community Resource Centres in Fitzroy Crossing and Wyndham.
- Engaged Australia Post and other regional partners to enhance postal services in the region.

- Provided regional input to the review, retention and expansion of air services.
- Contributed to the establishment of an accredited interpreter service, a viability assessment of a community organisation management structure and port marketing initiatives.
- Established an Advisory Committee focused on issues affecting regional youth.

Major Initiatives For 2001-02

- Provide regional input to, and focus practical initiatives on, the North West Air Services Taskforce.
- Evaluate expanded service options and further secure the future of the Coastal Shipping Service.
- Contribute with other partners to strategic youth initiatives including a regional youth festival.
- Secure and expand air services for regional communities.
- Contribute to consultative processes associated with a proposed performing arts and culture centre in Broome.
- Further enhance the level of service and security of the region's postal services.

Outcome: An environment conducive to the balanced economic and social development of the Kimberley region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The Effectiveness measure associated with this Output is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 4: Regional promotion

The Commission will maintain accurate and accessible information of the region and effective strategies to facilitate the economic and social development of the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	236	163	250	253	
Less Operating Revenues ^(c)	19	24	39	36	
Net Cost of Output	217	139	211	217	
Adjustments ^(d)	7	(3)	(23)	(46)	
Appropriation for purchase of Output 4	224	136	188	171	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Total Project Hours	1,170	787	1,308	1,392	
Quality					
Favourable response from survey of key clients	75%	90%	79%	90%	
Timeliness					
Favourable response from survey of key clients	78%	90%	79%	90%	
Cost					
Average cost per project hour.....	\$202	\$207	\$191	\$182	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was one and is estimated to be one for the 2001-02 Budget.

Major Achievements For 2000-01

- Lead a trade delegation to Indonesia, with industry representatives, to promote regional opportunities.
- Participated in the establishment of the Kimberley Primary Industry Association and contributed to the inaugural 'Ord Valley Muster' event.
- Supported the bi-ennial regional tourism awards processes.
- Produced and distributed data to a wide range of target recipients, promoting regional opportunity and characteristics.
- Continued promotion of the opportunities associated with the development of the regional petroleum industry.
- Conducted E-Commerce seminars throughout the region.
- Promoted the opportunities for development of air services in the region.
- Promoted practical development opportunities as part of a trade delegation to Korea and China with pastoral industry participants.

Major Initiatives For 2001-02

- Promote practical investment attraction strategies.
- Co-ordinate regional promotional activities with other strategic partners including business investment features, regional branding initiatives and promotions.
- Distribute focused information on the regional economy, demography and industry.
- Promote opportunities for investment in indigenous businesses and associated infrastructure.
- Develop telecommunications initiatives focused on regional needs and opportunities.

CAPITAL WORKS PROGRAM

The Kimberley Development Commission's capital works program for 2001-02 totals \$30,000 to continue the Commission's asset replacement program for computers and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2000-01 Program	29	29	29	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program	30	-	-	30
	59	29	29	30

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	173	29	29	30	50	40	-
Working capital requirement							
Leave Liability	14	-	-	-	-	16	16
	187	29	29	30	50	56	16
LESS							
Holding Account ^(b)	-	-	-	-	50	56	16
Capital Contribution	187	29	29	30	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	832	990	824	1,070	1,049	1,064	1,086
Superannuation	34	52	44	53	54	54	54
Grants, subsidies and transfer payments ^(b)	115	80	253	410	60	60	60
Supplies and services	398	408	345	383	393	415	435
Accommodation	22	21	21	22	23	23	23
Capital User Charge	-	-	-	38	23	15	6
Depreciation	34	37	37	36	40	40	40
Consumable Supplies	52	72	71	67	68	71	71
Equipment repairs and maintenance	34	30	30	30	30	30	30
Other expenses	8	87	17	2	3	6	6
TOTAL COST OF SERVICES	1,529	1,777	1,642	2,111	1,743	1,778	1,811
Revenues from ordinary activities							
User charges and fees ^(c)	8	9	9	9	9	9	9
Grants and subsidies	85	150	228	255	210	210	210
Other Revenue	46	104	26	35	34	34	34
Total Revenues from Ordinary Activities	139	263	263	299	253	253	253
NET COST OF SERVICES	1,390	1,514	1,379	1,812	1,490	1,525	1,558
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,610	1,465	1,458	1,430	1,425	1,423	1,438
TOTAL REVENUES FROM GOVERNMENT	1,610	1,465	1,458	1,430	1,425	1,423	1,438
CHANGE IN EQUITY RESULTING FROM OPERATIONS	220	(49)	79	(382)	(65)	(102)	(120)
Extraordinary items	-	-	(16)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	220	(49)	63	(382)	(65)	(102)	(120)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 9 and 11 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	597	224	543	268	206	124	24
Restricted cash assets.....	-	-	150	-	-	-	-
Receivables.....	20	9	14	11	11	11	11
Prepayments	10	15	3	10	12	12	12
Total current assets.....	627	248	710	289	229	147	47
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	39	33	17	41
Plant, equipment and vehicles.....	70	62	104	106	113	95	37
Other non-current assets	13	7	15	13	14	12	10
Total non-current assets.....	83	69	119	158	160	124	88
TOTAL ASSETS	710	317	829	447	389	271	135
CURRENT LIABILITIES							
Employee Entitlements.....	65	67	71	85	98	90	81
Payables.....	51	24	60	24	24	24	24
Other Liabilities.....	13	14	14	17	20	20	20
Total current liabilities	129	105	145	126	142	134	125
NON-CURRENT LIABILITIES							
Employee Entitlements.....	13	14	53	42	33	25	18
Total non-current liabilities	13	14	53	42	33	25	18
TOTAL LIABILITIES	142	119	198	168	175	159	143
EQUITY							
Contributed Equity	-	-	-	30	30	30	30
Accumulated surplus/(deficit).....	568	198	631	249	184	82	(38)
Total equity	568	198	631	279	214	112	(8)
TOTAL LIABILITIES AND EQUITY	710	317	829	447	389	271	135

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,437	1,436	1,429	1,391	1,381	1,383	1,398
Holding Account	-	-	-	-	50	56	16
Capital Contribution	173	29	29	30	-	-	-
Net cash provided by government	1,610	1,465	1,458	1,421	1,431	1,439	1,414
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(843)	(990)	(790)	(1,070)	(1,049)	(1,064)	(1,086)
Superannuation payments	(34)	(52)	(44)	(53)	(54)	(54)	(54)
Grants and subsidies paid	(115)	(80)	(253)	(410)	(60)	(60)	(60)
Supplies and services	(422)	(480)	(411)	(462)	(426)	(456)	(476)
Accommodation	(22)	(21)	(21)	(22)	(23)	(23)	(23)
Equipment repairs and maintenance	(34)	(30)	(30)	(30)	(30)	(30)	(30)
Capital User Charge Payment.....	-	-	-	(38)	(23)	(15)	(6)
Goods and Services Tax	-	(82)	(82)	(60)	(62)	(64)	(64)
Other payments.....	(2)	(71)	(1)	(21)	(22)	(23)	(23)
Receipts							
Goods and Services Tax	-	82	82	60	62	64	64
Grants and subsidies	85	150	228	255	210	210	210
Other receipts	46	104	39	35	34	34	34
Net cash from operating activities	(1,341)	(1,470)	(1,283)	(1,816)	(1,443)	(1,481)	(1,514)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(17)	(29)	(79)	(30)	(50)	(40)	-
Net cash from investing activities	(17)	(29)	(79)	(30)	(50)	(40)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	252	(34)	96	(425)	(62)	(82)	(100)
Cash assets at the beginning of the reporting period	345	258	597	693	268	206	124
Cash assets at the end of the reporting period	597	224	693	268	206	124	24

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,379	1,812	1,490	1,525	1,558
Adjustment for non-cash items:					
Depreciation	(37)	(36)	(40)	(40)	(40)
(Increase)/decrease in salaries and related costs	(47)	(6)	(7)	16	16
Increase/(decrease) in accounts receivable	(6)	(3)	-	-	-
(Increase)/decrease in accounts payable	(9)	36	-	-	-
Increase/(decrease) in prepayments	(7)	7	2	-	-
Other accrued expenditure	10	6	(2)	(20)	(20)
Net Cash from Operating Activities	1,283	1,816	1,443	1,481	1,514

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Balgo Airstrip	-	-	-	25	-	-	-
Beagle Bay Airstrip	-	-	-	25	-	-	-
Community Resource Centre	75	75	-	150	-	-	-
Department of Resources Development - East Kimberley Tanami Minerals Study	-	-	10	-	-	-	-
Department of Resources Development - Evaluation Infrastructure Ord Stage 2	-	-	15	-	-	-	-
Diocese Broome - Restoration Beagle Bay Church	-	-	9	-	-	-	-
Halls Creek Telecentre	-	-	64	-	-	-	-
Introduction of SBS	12	-	-	-	-	-	-
Kimberley Business Magazine	-	-	6	-	-	-	-
Live Cattle Exports	-	-	-	10	-	-	-
Mirima Aboriginal Corp - Kimberley Interpreting Service	-	-	14	-	-	-	-
Port of Broome	10	-	-	-	-	-	-
Tourism Marketing Regional Air Services	-	-	15	-	-	-	-
Transport - Broome Small Boat Harbour	-	-	10	-	-	-	-
Transport - North West Air Services Taskforce	-	-	25	-	-	-	-
Transport - Regional Air Services Pilbara Kimberley Connection	-	-	10	-	-	-	-
Wyndham Infrastructure Planning Study	-	-	-	15	-	-	-
Other Grants \$5000 and below	18	5	75	135	30	30	30
Other Grants above \$5000	-	-	-	50	30	30	30
TOTAL	115	80	253	410	60	60	60

PILBARA DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 24

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 51 Net amount appropriated to purchase outputs.....	2,879	2,077	2,133	2,341	1,737	1,417	1,447
Total appropriations provided to purchase outputs.....	2,879	2,077	2,133	2,341	1,737	1,417	1,447
CAPITAL							
Item 143 Capital Contribution	22	94	57	30	50	45	-
GRAND TOTAL.....	2,901	2,171	2,190	2,371	1,787	1,462	1,447

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To help achieve regional growth and prosperity in the Pilbara. We seek to add value to the economic opportunities, quality of life and support and enhance the natural environment of the Pilbara Region.

SIGNIFICANT ISSUES AND TRENDS

- The Pilbara's mineral and energy sectors are poised for a period of significant expansion. The construction phase of Woodside Energy's expansion of the North West Shelf Joint Venture, along with potential petrochemical projects on the Burrup Peninsula, will result in increased demands for the supply of housing and government services.
- The expansion of the energy sector, combined with the development of potential magnesium, vanadium and iron ore projects will provide a number of important opportunities for the region's small business sector.
- Completion of the Karijini Visitor Centre has provided a focal point for the promotion of the Karijini National Park as a major tourism destination. The Visitor Centre also provides valuable opportunities for local Aboriginal people who will be involved in the production of retail products, as well as in the management of the Centre.
- The planned sealed road linking Tom Price and Karratha will accelerate the growth of the region's tourism industry by linking inland areas with the Dampier Archipelago. The development of infrastructure to support recreational and charter boat access to the Archipelago is also desirable.
- The Pilbara still requires substantial upgrades to telecommunication infrastructure. This will ensure the region's communities and, in particular, remote towns and Aboriginal communities have the same access to telecommunications services as the metropolitan area. Provision of the internet, e-commerce, mobile telephony, telehealth, video-conferencing and computer-aided learning services to the region are of vital importance for the future development of the region.
- The Pilbara has experienced a steady decline in population over the last few years. While proposed development projects could reverse this trend, State and local government agencies will need to work in partnership with the region's communities to improve services and promote the region's benefits and lifestyle in order to attract and retain residents in the Pilbara.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Onslow Sea Wall	950	350	-	-
Priority and assurance dividend	(92)	(107)	(111)	(111)
Parity and wages policy	9	14	9	6
Travel, advertising and consultancy savings	(9)	(9)	(9)	(9)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Business and Industry Development	1,392	4,319	3,419	771			
<i>Output 2:</i>							
Infrastructure and Service Identification and Coordination	547	1,370	794	2,504			
<i>Output 3:</i>							
Regional Promotion and Information Services	545	84	415	425			
Total Cost of Outputs	2,484	5,773	4,628	3,700	1,931	1,658	1,661
<i>Less Operating revenues</i>	<i>571</i>	<i>1,095</i>	<i>645</i>	<i>666</i>	<i>196</i>	<i>216</i>	<i>216</i>
Net Cost of Outputs	1,913	4,678	3,983	3,034	1,735	1,442	1,445
Adjustments ^(b)	966	(2,601)	(1,850)	(693)	2	(25)	2
Appropriations provided to purchase Outputs	2,879	2,077	2,133	2,341	1,737	1,417	1,447
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	22	94	57	30	50	45	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,901	2,171	2,190	2,371	1,787	1,462	1,447

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Enhancement of the Pilbara Region's economic and social development.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customers satisfied that the PDC is effective in meeting its service objectives (survey)	69%	75%	75%	77%	

(a) More details of effectiveness indicators in annual report.

Output 1: Business and Industry Development

Encourage business and industry development through identification and coordination of projects.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,392	4,319	3,419	771	The estimate for 2001-02 reflects the completion of the Karijini Visitors Centre project (\$2.4 million) in 2000-01.
Less Operating Revenue ^(c)	360	124	45	77	
Net Cost of Output	1,032	4,195	3,374	694	
Adjustments ^(d)	181	(2,794)	(2,118)	(100)	
Appropriation for purchase of Output 1	1,213	1,401	1,256	594	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	13	12	18	20	
Quality					
Board satisfaction with quality of service	87%	75%	75%	80%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes	80%	80%	80%	82%	
Cost					
Average cost per project	\$107,077	\$359,917	\$189,944	\$38,550	The estimate for 2001-02 reflects the completion of the Karijini Visitors Centre project (\$2.4 million) in 2000-01.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed the construction of the Karijini Visitor's Centre in the Karijini National Park.
- Encouraged the development of tourism infrastructure such as the Dampier Archipelago Recreation Terminal and the Karratha-Tom Price Road to service a growing tourism industry.
- Worked with relevant Aboriginal groups, major industry, Aboriginal and Torres Strait Islander Commission (ATSIC), and the Department of Aboriginal Affairs to identify and promote Aboriginal training and job creation.
- Coordinated the upgrade of the Port Hedland Cattleyards in consultation with industry bodies, the Town of Port Hedland and other Pilbara Shires.
- Monitored and increased the awareness of the costs of living and establishing a small business in the Pilbara region, through the Pilbara Price Surveillance Scheme.
- Provided assistance and advice to small business, industry, and government bodies seeking to employ staff through the Regional Sponsored Migration Scheme.
- Initiated and completed an analysis on insurance costs which compares the Pilbara with other North West regions susceptible to cyclonic activity.

Major Initiatives For 2001-02

- Develop a 4 year strategic plan for Onslow in conjunction with the Shire of Ashburton and the Onslow Community.
- Facilitate the development of a single Internet gateway that promotes the full range of goods and services available through small business in the Pilbara region.
- Host 'Online WA Smart Business Seminars' in Newman and Tom Price, in partnership with the local Chambers of Commerce and Business Enterprise Centres.
- Identify funding options and determine the most suitable location and possible uses for a Regional Art Gallery.
- Sponsor an Internet road show throughout the Pilbara in conjunction with BHP Iron Ore and the Office of Information and Communications.
- Contribute to Aboriginal business and employment outcomes and tourism through the promotion of the Karijini Visitors Centre.
- Work with Aboriginal community groups, Telstra and the Department of Training and Employment to provide certified training to Aboriginal communities in the installation and maintenance of telecommunications, video conferencing and computer equipment.
- Monitor and increase awareness of the costs of living and establishing a small business in the Pilbara region in comparison to the metropolitan area through the Pilbara Prices Surveillance Scheme.

Outcome: Enhancement of the Pilbara Region's economic and social development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customers are satisfied that the PDC is effective in meeting its service objectives (survey).....	72%	75%	75%	77%	

(a) More details of effectiveness indicators in annual report.

Output 2: Infrastructure and Service Identification and Coordination

Identify infrastructure needs and coordinate the removal of impediments to achieve delivery of service.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	547	1,370	794	2,504	The estimates for 2001-02 include funding for two major projects, the Onslow Sea Wall (\$0.95million) and the Pilbara Internet Services project (\$0.9 million).
Less Operating Revenue ^(c)	193	962	563	521	
Net Cost of Output	354	408	231	1,983	
Adjustments ^(d)	304	159	88	(593)	
Appropriation for purchase of Output 2	658	567	319	1,390	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	16	15	18	25	
Quality					
Boards satisfaction with quality of service	88%	75%	75%	80%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes.....	75%	80%	80%	80%	
Cost					
Average cost per project.....	\$34,187	\$91,333	\$44,111	\$100,160	The cost measure for 2001-02 includes the funding for two major projects, the Onslow Sea Wall (\$0.95 million) and the Pilbara Internet Services project (\$0.9 million).

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Coordinated implementation of the Pilbara Regional Transport Strategy, including proposals for the development of:
 - a Karratha to Tom Price road link;
 - an aerodrome to service the Karijini National Park and Tom Price;
 - the Dampier Archipelago Recreational Terminal; and
 - the Karratha 'Western Bypass' Road.
- Coordinated planning for community based facilities for the Roebourne township.
- Using funding from 'Networking The Nation', the Commission has been able to obtain untimed local call access to the Internet for all residents in the region, and widen coverage of high speed ISDN connection to Marble Bar, Nullagine, Jigalong and Yandeyarra.
- Coordinated community support for the establishment of telecentres in remote Pilbara towns and communities.

- Participated in the Nickol Bay Infrastructure Coordination Committee, which addressed accommodation issues in the Karratha area arising from the potential construction of new resource projects. .
- Provided assistance to the Coastal Facilitator program.
- Hosted a Future Leaders Forum to ensure 18 to 35 year olds are involved in regional decision making.

Major Initiatives For 2001-02

- Facilitate the installation of satellite infrastructure to enable remote communities in the Pilbara region to obtain access to the Internet, community radio and television services.
- Develop a database that allows ethnic communities access to culturally relevant and appropriate services.
- Work with communities to integrate the establishment of telecentres with Rural Transaction Centres where appropriate.
- Liaise with Telstra Country Wide to increase mobile phone coverage in the Pilbara region. CDMA technology is used to provide a mobile telephone network along the North West Coastal Highway between Nanutarra and Pardoo. Possible funding options will be investigated.
- Promote the construction of the Karratha to Tom Price Road and the completion of the sealing of the Marble Bar to Great Northern Highway as important regional development priorities.
- Provide assistance to the Shire of Ashburton to identify and secure funding to advance the construction of an aerodrome, to service both the Karijini National Park and the township of Tom Price.
- Ensure 18 to 35 year olds are involved in regional decision making and planning through hosting the annual Pilbara Future Leaders Forum and supporting a Pilbara Future Leaders Committee to progress the outcomes of the forum.
- Work with government and non-government agencies to address impediments to retirement in the Pilbara and other related issues.
- Assist the Roebourne community in developing a Youth Precinct.
- Work with government and non-government agencies and organisations to address workforce accommodation issues in the Karratha area arising from the potential construction of new resource projects.
- Promote investment tours to the Pilbara region.
- Secure Coastwest/Coastcare funding for coastal and marine environmental projects across the Pilbara/Kimberley region.
- Assist the Shire of Ashburton to progress the construction of the Onslow Sea Wall.
- Support the Town of Port Hedland via the Main Street Program in the revitalisation of the Port area and town centre.

Outcome: Enhancement of the Pilbara Region's economic and social development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customers satisfied that the PDC is effective in meeting its service objectives (survey)	74%	75%	75%	77%	

(a) More details of effectiveness indicators in annual report.

Output 3: Regional Promotion and Information Services

Raise awareness of the advantages of both living in and visiting the Pilbara Region through the provision and promotion of accurate and accessible information.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	545	84	415	425	
Less Operating Revenue ^(c)	18	9	37	68	
Net Cost of Output	527	75	378	357	
Adjustments ^(d)	481	34	180	-	
Appropriation for purchase of Output 3	1,008	109	558	357	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	10	10	15	15	
Quality					
Board satisfaction with quality of service.....	86%	75%	75%	80%	
Timeliness					
Projects completed or strategic objectives met within agreed timeframes.....	84%	80%	80%	85%	
Cost					
Average cost per project	\$54,500	\$8,400	\$27,667	\$28,333	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

Major Achievements For 2000-01

- Produced and circulated the 'Pilbara Insight' newsletter.
- Promoted the activities and projects of the Pilbara Development Commission at venues such as the Perth Royal Show.
- Supported the local Chambers of Commerce in their promotion of business confidence in the region.
- Hosted a seminar for teachers transferring to the Pilbara to provide them with an insight into the attractions and facilities of the region.

Major Initiatives For 2001-02

- Provide regular information updates on the Pilbara Development Commission web site.
- Host the Pilbara Natural Advantages Conference.
- Update the Resources Register for the Pilbara region.
- Update the Pilbara Regional Profile (1995) with data from the 2001 Census and other current information.

- Promote the region's economic activities and the Pilbara at the Perth Royal Show as a place to visit or live.
- Host a seminar for teachers who are considering relocating to teach in the Pilbara. The seminar will provide an insight into the attractions and facilities of the region.
- Recognise the service that small business can provide locally and at a regional level through the Commission's award for 'Best Business with a Regional Focus', in conjunction with the Chamber of Commerce Small Business Awards.
- Produce a newsletter to promote the Commission's activities and achievements.

CAPITAL WORKS PROGRAM

An amount of \$950,000 has been provided in 2001-02 for the construction of the Onslow Sea Wall, with a further \$350,000 to be provided in 2002-03 to complete the project.

The Commission also receives an allocation for the ongoing replacement of computer and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2000-01 Program	30	30	30	-
Karijini Interpretative Centre Construction	3,941	3,941	2,770	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02	30	-	-	30
Onslow Sea Wall	1,300	-	-	950
	<u>5,301</u>	<u>3,971</u>	<u>2,800</u>	<u>980</u>

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	866	2,991	2,800	980	430	80	-
Working capital requirement							
Leave Liability	-	64	27	-	-	-	-
	866	3,055	2,827	980	430	80	-
LESS							
Specific Contributions	200	-	-	-	-	-	-
Other	155	-	-	-	-	-	-
Internal Funds and Balances	(744)	2,352	2,161	-	-	-	-
Funding included in output appropriations ^(b) ..	1,233	609	609	950	350	-	-
Holding Account ^(c)	-	-	-	-	30	35	-
Capital Contribution	22	94	57	30	50	45	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,155	960	860	999	1,004	1,008	1,019
Superannuation	38	59	59	59	59	65	65
Grants, subsidies and transfer payments ^(b)	35	2	2	1,832	352	3	3
Supplies and services	61	71	71	71	71	71	71
Accommodation	127	6	126	126	126	126	126
Capital User Charge	-	-	-	23	-	1	2
Depreciation	24	25	25	30	35	40	40
Advertising and promotion	6	-	-	-	-	-	-
Consumable Supplies	28	-	30	30	30	30	30
Equipment repairs and maintenance	5	-	-	-	-	-	-
Other expenses	844	4,550	3,333	530	254	314	305
TOTAL COST OF SERVICES	2,323	5,673	4,506	3,700	1,931	1,658	1,661
Revenues from ordinary activities							
User charges and fees ^(c)	8	5	5	5	5	5	5
Grants and subsidies	539	1,069	619	640	170	190	190
Other Revenue	24	21	21	21	21	21	21
Total Revenues from Ordinary Activities	571	1,095	645	666	196	216	216
NET COST OF SERVICES	1,752	4,578	3,861	3,034	1,735	1,442	1,445
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	2,660	2,046	2,043	2,341	1,737	1,417	1,447
TOTAL REVENUES FROM GOVERNMENT	2,660	2,046	2,043	2,341	1,737	1,417	1,447
CHANGE IN EQUITY RESULTING FROM OPERATIONS	908	(2,532)	(1,818)	(693)	2	(25)	2
Extraordinary items	66	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	974	(2,532)	(1,818)	(693)	2	(25)	2

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 10 and 10 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	2,973	4	221	24	26	1	3
Restricted cash assets.....	-	-	430	-	-	-	-
Receivables.....	9	79	79	19	19	19	19
Prepayments	-	4	4	4	4	4	4
Total current assets.....	2,982	87	734	47	49	24	26
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	30	35	43	86
Plant, equipment and vehicles.....	44	42	42	42	87	127	87
Total non-current assets.....	44	42	42	72	122	170	173
TOTAL ASSETS.....	3,026	129	776	119	171	194	199
CURRENT LIABILITIES							
Employee Entitlements.....	92	25	40	40	40	40	40
Payables.....	426	20	20	26	26	26	26
Other Liabilities.....	76	2	70	70	70	70	70
Total current liabilities	594	47	130	136	136	136	136
NON-CURRENT LIABILITIES							
Employee Entitlements.....	-	10	32	32	32	35	38
Total non-current liabilities	-	10	32	32	32	35	38
TOTAL LIABILITIES	594	57	162	168	168	171	174
EQUITY							
Contributed Equity	-	-	-	30	80	125	125
Accumulated surplus/(deficit).....	2,432	72	614	(79)	(77)	(102)	(100)
Total equity	2,432	72	614	(49)	3	23	25
TOTAL LIABILITIES AND EQUITY.....	3,026	129	776	119	171	194	199

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,405	1,407	1,404	2,311	1,702	1,374	1,404
Holding Account	-	-	-	-	30	35	-
Capital Contribution	1,255	639	639	30	50	45	-
Net cash provided by government	2,660	2,046	2,043	2,341	1,782	1,454	1,404
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(1,012)	(1,030)	(930)	(1,009)	(1,034)	(1,039)	(1,050)
Superannuation payments	(38)	(59)	(59)	(59)	(59)	(65)	(65)
Grants and subsidies paid	(35)	(2)	(2)	(1,832)	(352)	(2)	(2)
Supplies and services	-	(46)	(76)	(76)	(76)	(76)	(76)
Accommodation	(8)	(6)	(126)	(126)	(126)	(126)	(126)
Capital User Charge Payment	-	-	-	(23)	-	(1)	(2)
Goods and Services Tax	-	(450)	(450)	(63)	(63)	(65)	(65)
Other payments.....	(805)	(4,397)	(3,772)	(464)	(254)	(291)	(282)
Receipts							
Goods and Services Tax	-	440	440	58	58	60	60
Grants and subsidies	740	1,080	630	640	190	190	190
Other receipts	24	10	10	16	16	16	16
Net cash from operating activities	(1,134)	(4,460)	(4,335)	(2,938)	(1,700)	(1,399)	(1,402)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(22)	(30)	(30)	(30)	(80)	(80)	-
Net cash from investing activities	(22)	(30)	(30)	(30)	(80)	(80)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	1,504	(2,444)	(2,322)	(627)	2	(25)	2
Cash assets at the beginning of the reporting period	1,469	2,448	2,973	651	24	26	1
Cash assets at the end of the reporting period	2,973	4	651	24	26	1	3

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	3,861	3,034	1,735	1,442	1,445
Adjustment for non-cash items:					
Depreciation.....	(25)	(30)	(35)	(40)	(40)
(Increase)/decrease in salaries and related costs.....	20	-	-	(3)	(3)
Increase/(decrease) in accounts receivable.....	70	(60)	-	-	-
(Increase)/decrease in accounts payable.....	406	(6)	-	-	-
Increase/(decrease) in prepayments.....	4	-	-	-	-
Other liabilities.....	6	-	-	-	-
Other accrued expenditure.....	(7)	-	-	-	-
Net Cash from Operating Activities	4,335	2,938	1,700	1,399	1,402

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Networking the Nation.....	-	-	-	880	-	-	-
Onslow Sea Wall.....	-	-	-	950	350	-	-
Other.....	10	2	2	2	2	3	3
Port Hedland Cattleyards.....	25	-	-	-	-	-	-
TOTAL	35	2	2	1,832	352	3	3

GASCOYNE DEVELOPMENT COMMISSION

PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE

DIVISION 25

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 52 Net amount appropriated to purchase outputs.....	2,285	1,868	1,778	2,761	2,835	2,218	1,251
Total appropriations provided to purchase outputs.....	2,285	1,868	1,778	2,761	2,835	2,218	1,251
CAPITAL							
Item 144 Capital Contribution	1,120	620	620	25	25	40	-
GRAND TOTAL.....	3,405	2,488	2,398	2,786	2,860	2,258	1,251

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To achieve an environment conducive to the balanced economic and social development of the Gascoyne region.

SIGNIFICANT ISSUES AND TRENDS

- Encouragement of the development and use of a regional marketing brand to better identify the uniqueness of the Region and its products. Amongst other initiatives in this regard, the Commission and Shires are supporting the Outback Coast branding to develop a tourism marketing plan for 'Australia's Outback Coast – Where the Outback Meets the Reef' and to position the Region as Australia's premium eco/environmental and adventure destination.
- Encouragement of population growth in the region by assisting economic, residential and recreational development with supporting social and economic infrastructure.
- Provision of a secure and increased water supply for the Region and attention to flood mitigation and environmental management.
- Pursuit of better air services to the Region to support economic and social development.
- Commencement of the building phase of the Aboriginal Heritage and Cultural Centre in Carnarvon. The Centre will be multifunctional including indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	20	35	44	50
Priority and Assurance Dividend.....	(167)	(214)	(166)	(166)
Travel advertising and consultancy savings.....	(22)	(22)	(22)	(22)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Policies, Strategies and Plans	710	862	476	345			
<i>Output 2:</i>							
Industry and Enterprise Development	478	1,698	660	1,133			
<i>Output 3:</i>							
Infrastructure Identification and Co-ordination	2,357	441	403	2,569			
<i>Output 4:</i>							
Regional Promotion.....	99	120	293	616			
Total Cost of Outputs.....	3,644	3,121	1,832	4,663	3,266	2,656	1,689
<i>Less Operating revenues.....</i>	<i>386</i>	<i>756</i>	<i>350</i>	<i>380</i>	<i>404</i>	<i>428</i>	<i>428</i>
Net Cost of Outputs.....	3,258	2,365	1,482	4,283	2,862	2,228	1,261
Adjustments ^(b)	(973)	(497)	296	(1,522)	(27)	(10)	(10)
Appropriations provided to purchase Outputs.....	2,285	1,868	1,778	2,761	2,835	2,218	1,251
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	1,120	620	620	25	25	40	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	3,405	2,488	2,398	2,786	2,860	2,258	1,251

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer agreement that the Gascoyne Development Commission identifies and promotes the region through projects developing regional strategies, policies and planning initiatives.	60%	68%	70%	75%	

(a) More details of effectiveness indicators in annual report.

Output 1: Policies, Strategies and Plans

To develop policies, plans, strategies and position statements on key development issues and facilitate their implementation.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	710	862	476	345	Diminished external funding
Less Operating Revenue ^(c)	166	321	91	53	
Net Cost of Output	544	541	385	292	
Adjustments ^(d)	(196)	(139)	77	(8)	
Appropriation for purchase of Output 1	348	402	462	284	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	22	16	20	10	Variation due to shift in priorities
Quality					
Positive contribution to achieving mission	85%	85%	90%	85%	
Timeliness					
Strategic objectives completed on time	85%	85%	84%	85%	
Cost					
Average cost per project	\$32,272	\$53,875	\$23,800	\$34,500	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 1 for the 2001-02 Budget.

Major Achievements For 2000-01

- Continued achievement of outcomes from the Gascoyne Region Transport Strategy and the Lower Gascoyne Management Strategy.
- Continued pursuit of horticulture marketing initiatives through the Lower Gascoyne Management Strategy for the management of water resources, flood mitigation, environmental management, economic and social management, and development options for the Lower Gascoyne Catchment.
- Completed an air services study to address the inadequacies of current services to the Gascoyne Region including an assessment of air services to and within the Region.

Major Initiative For 2001-02

- To conduct a cost benefit analysis of all development alternatives for horticulture within the Lower Gascoyne catchment. This will be an analysis of proposed new horticulture sites including the existing horticulture precinct, north and south of the River, and upstream including Rocky Pool. It will also provide an assessment of the potential for cropping existing horticulture sites to their full capacity.

Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer agreement that the Gascoyne Development Commission achieves Industry and Enterprise development.....	53%	60%	60%	65%	

(a) More details of effectiveness indicators in annual report.

Output 2: Industry and Enterprise Development

To facilitate greater unity and cohesion within the business community and encourage new business investment that is environmentally sustainable.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	478	1,698	660	1,133	Variation due to shift in priorities
Less Operating Revenue ^(c)	112	226	126	175	
Net Cost of Output	366	1,472	534	958	
Adjustments ^(d)	(132)	(259)	106	(28)	
Appropriation for purchase of Output 2	234	1,213	640	930	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects undertaken	22	12	23	24	
Quality					
Positive contribution to achieving mission	85%	85%	90%	85%	
Timeliness					
Strategic objectives completed on time	85%	85%	84%	85%	
Cost					
Average cost per project	\$21,727	\$141,500	\$28,695	\$47,200	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- Continued input to the Midwest Gascoyne Area Consultative Committee on employment, education and training issues and needs in the Gascoyne.
- The Commission supported a project for the recovery of depleted pink snapper in the gulf regions of Shark Bay by supporting a program of breeding fingerlings that were tagged and released, and will be monitored by the Department of Fisheries for survival, growth rates and habitat.
- Development of an online database of all Gascoyne businesses to provide a free avenue for advertising within and outside the Region, and to identify gaps in provision of goods and services and promotion of these opportunities for investment in the region.

Major Initiatives For 2001-02

- Continued pursuit of fresh water resources in the Rocky Pool area for sustainable support of horticultural development.
- Expansion of professional guidance, support and assistance for Aboriginal people within the Gascoyne region to further develop enterprise concepts and establish stronger and workable links within the training arena for Aboriginal people seeking meaningful work.
- To further unite the region's industries and population, the Commission and Shires are supporting the development and use of a regional marketing brand to better identify the uniqueness of the Region and to which its products can be effectively associated.
- Other projects will identify and promote opportunities for investment in small business in the Gascoyne and evaluate the feasibility and commercialisation of value adding opportunities in the horticulture and fishing industries.

Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer agreement that the Gascoyne Development Commission achieves Infrastructure Identification and Coordination.....	60%	65%	65%	70%	

(a) More details of effectiveness indicators in annual report.

Output 3: Infrastructure Identification and Co-ordination

To identify and co-ordinate key economic, social and cultural infrastructure that will generate business growth as well as improve the quality of life for residents.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,357	441	403	2,569	Significant expenditure anticipated on major capital projects
Less Operating Revenue ^(c)	85	164	77	57	
Net Cost of Output	2,272	277	326	2,512	
Adjustments ^(d)	(618)	(77)	65	(1,471)	Use of significant internal funds and balance deferred from previous year,
Appropriation for purchase of Output 3	1,654	200	391	1,041	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects.....	13	4	14	14	
Quality					
Positive contribution to achieving mission	85%	85%	90%	85%	
Timeliness					
Strategic objectives completed on time	85%	85%	84%	85%	
Cost					
Average cost per project	\$181,307	\$110,250	\$28,785	\$183,500	Significant expenditure anticipated on major capital projects

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 2 for the 2001-02 Budget.

Major Achievement For 2000-01

- Progressed planning for the Aboriginal Heritage and Cultural Centre and the Shark Bay World Heritage Interpretative Centre and Civic Precinct to be located in Denham.

Major Initiatives For 2001-02

- Commencement of the building phase of the Aboriginal Heritage and Cultural Centre in Carnarvon. The Centre will be multifunctional including indigenous tourism, education and learning, business development, Aboriginal heritage, cultural maintenance and practice.
- Construction of a storm surge barrier to protect the south Carnarvon residential district.
- Continued pursuit of the Shark Bay World Heritage Interpretative Centre and Civic Precinct to be located in Denham.

Outcome: An environment conducive to the balanced economic and social development of the Gascoyne region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer agreement that the Gascoyne Development Commission achieves Regional Promotion.....	60%	65%	65%	70%	

(a) More details of effectiveness indicators in annual report.

Output 4: Regional Promotion

To promote the region as the Outback Coast with many investment opportunities, a quality lifestyle and pristine environment.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	99	120	293	616	Increased emphasis towards Regional Promotion and Branding
Less Operating Revenue ^(c)	23	45	56	95	
Net Cost of Output	76	75	237	521	
Adjustments ^(d)	(27)	(22)	48	(15)	
Appropriation for purchase of Output 4	49	53	285	506	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects.....	5	5	4	12	Increase in emphasis on Regional Promotion
Quality					
Positive contribution to achieving mission	85%	85%	90%	85%	
Timeliness					
Strategic objectives completed on time	85%	85%	84%	85%	
Cost					
Average cost per project.....	\$19,800	\$24,000	\$73,250	\$51,300	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- Continued identification of impediments to business growth and the promotion of local identity.
- Regional promotion through the Skywest Destinations brochure with features on local business and events, and continued support of the Gascoyne Business Expo.

Major Initiative For 2001-02

- The Commission and Shires are supporting the Outback Coast branding initiative to develop a tourism marketing plan for Australia's Outback Coast – Where the Outback Meets the Reef, and to position the region as Australia's premium eco/environmental and adventure destination.

CAPITAL WORKS PROGRAM

The Gascoyne Development Commission will contribute \$1.7 million from its capital works program for 2001-02 towards the construction of a \$4.2 million Aboriginal and Heritage Cultural Centre. The new centre will promote Aboriginal cultural heritage, develop appropriate use of cultural resources for tourism, provide culturally based education opportunities and facilitate the coordination of Aboriginal groups and agencies.

The Commission will also make a contribution of \$1.0 million in 2001-02 for improvements to the Carnarvon Storm Surge Barrier, which has an estimated total cost of over \$1.1 million over two years. This will reduce the impact of flooding and improve the protection of the community.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Aboriginal and Heritage Cultural Centre.....	4,230	183	58	1,727
Carnarvon Storm Surge Barrier.....	1,051	46	46	1,005
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2000-01 Program.....	20	20	20	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program.....	25	-	-	25
	5,326	249	124	2,757

CAPITAL CONTRIBUTION

The 2001-02 financial year should see the commencement of building of the Aboriginal Heritage and Cultural Centre, the Carnarvon Storm Surge Barrier and the Shark Bay World Heritage Centre.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	2,022	620	124	2,757	1,511	874	-
	2,022	620	124	2,757	1,511	874	-
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	1,448	1,486	834	-
Specific Contributions	45	-	-	-	-	-	-
Internal Funds and Balances	857	-	(496)	1,284	-	-	-
Capital Contribution.....	1,120	620	620	25	25	40	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	712	637	722	712	715	745	762
Superannuation	32	32	32	33	34	35	35
Grants, subsidies and transfer payments ^(b)	2,072	1,098	337	2,538	1,590	941	42
Supplies and services	539	865	278	716	454	449	361
Accommodation	16	94	85	85	85	85	85
Capital User Charge	-	-	-	77	76	77	80
Depreciation	26	36	36	37	38	39	39
Administration	-	-	25	115	81	86	86
Advertising and promotion	31	15	45	7	8	8	8
Consumable Supplies	80	86	76	131	91	94	94
Equipment repairs and maintenance	16	17	27	39	18	19	19
Other expenses	43	74	92	173	76	78	78
TOTAL COST OF SERVICES	3,567	2,954	1,755	4,663	3,266	2,656	1,689
Revenues from ordinary activities							
User charges and fees ^(c)	8	9	-	10	11	11	11
Grants and subsidies	345	712	309	334	356	379	379
Rent revenue	31	35	41	36	37	38	38
Other Revenue	3	-	-	-	-	-	-
Total Revenues from Ordinary Activities	387	756	350	380	404	428	428
NET COST OF SERVICES	3,180	2,198	1,405	4,283	2,862	2,228	1,261
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	2,305	1,805	1,798	2,761	2,835	2,218	1,251
TOTAL REVENUES FROM GOVERNMENT	2,305	1,805	1,798	2,761	2,835	2,218	1,251
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(875)	(393)	393	(1,522)	(27)	(10)	(10)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(875)	(393)	393	(1,522)	(27)	(10)	(10)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 10 and 11 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,449	332	1,733	338	311	301	291
Receivables.....	31	1	117	31	31	31	31
Prepayments	-	-	7	-	5	10	15
Total current assets.....	1,480	333	1,857	369	347	342	337
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	38	78	118	158
Plant, equipment and vehicles.....	80	62	77	51	38	38	38
Total non-current assets.....	80	62	77	89	116	156	196
TOTAL ASSETS.....	1,560	395	1,934	458	463	498	533
CURRENT LIABILITIES							
Provision for employee entitlements.....	144	114	144	146	148	149	150
Payables.....	43	80	35	53	58	62	106
Other Liabilities.....	14	5	3	4	4	4	4
Total current liabilities	201	199	182	203	210	215	260
NON-CURRENT LIABILITIES							
Total non-current liabilities	-	-	-	-	-	-	-
TOTAL LIABILITIES	201	199	182	203	210	215	260
EQUITY							
Contributed Equity	-	-	-	25	50	90	90
Accumulated surplus/(deficit).....	1,359	196	1,752	230	203	193	183
Total equity	1,359	196	1,752	255	253	283	273
TOTAL LIABILITIES AND EQUITY.....	1,560	395	1,934	458	463	498	533

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,185	1,185	1,178	2,723	2,795	2,178	1,211
Capital Contribution	1,120	620	620	25	25	40	-
Net cash provided by government	2,305	1,805	1,798	2,748	2,820	2,218	1,211
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(723)	(646)	(793)	(720)	(720)	(750)	(767)
Superannuation payments	(37)	(32)	(32)	(33)	(34)	(35)	(35)
Grants, subsidies and transfer payments	(2,089)	(1,098)	(337)	(2,538)	(1,590)	(941)	(42)
Supplies and services	(503)	(1,005)	(384)	(811)	(668)	(669)	(581)
Accommodation	(120)	(94)	(85)	(85)	(85)	(85)	(85)
Administration	(31)	(15)	(143)	(115)	(24)	(29)	(29)
Equipment repairs and maintenance	(16)	(17)	(27)	(29)	(18)	(19)	(19)
Capital User Charge	-	-	-	(77)	(76)	(77)	(80)
Goods and Services Tax	-	(50)	(13)	(111)	(50)	(50)	(50)
Other payments	-	-	(10)	(4)	-	-	-
Receipts							
User charges and fees	5	-	-	-	-	-	-
Goods and Services Tax	-	50	3	50	50	50	50
Grants and subsidies	345	712	309	334	356	379	379
Other receipts	7	35	20	36	37	38	38
Net cash from operating activities	(3,162)	(2,160)	(1,482)	(4,103)	(2,822)	(2,188)	(1,221)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(34)	(20)	(32)	(40)	(25)	(40)	-
Proceeds from sale of non-current assets	1	-	-	-	-	-	-
Net cash from investing activities	(33)	(20)	(32)	(40)	(25)	(40)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(890)	(375)	284	(1,395)	(27)	(10)	(10)
Cash assets at the beginning of the reporting period	2,339	707	1,449	1,733	338	311	301
Cash assets at the end of the reporting period	1,449	332	1,733	338	311	301	291

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,405	4,283	2,862	2,228	1,261
Adjustment for non-cash items:					
Depreciation.....	(36)	(37)	(38)	(39)	(39)
Profit/(loss) on sale of assets		(26)			
(Increase)/decrease in salaries and related costs.....		(2)	(2)	(1)	(1)
(Increase)/decrease in accounts payable.....	8	(18)	(5)	(4)	(4)
Increase/(decrease) in prepayments.....	7	(7)	5	5	5
(Increase)/decrease in other liabilities.....	11	(1)	-	-	-
Other accrued expenditure.....	87	(89)	-	(1)	(1)
Net Cash from Operating Activities	1482	4103	2,822	2,188	1,221

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants to Government Agencies.....	1,959	590	200	-	-	-	-
Grants to Community Groups.....	30	8	31	50	28	-	-
Aboriginal and Heritage Cultural Centre.....	83	-	60	1,950	1,100	941	42
Carnarvon Storm Surge Barrier.....	-	500	46	538	462	-	-
Other Community Groups							
TOTAL	2,072	1,098	337	2,538	1,590	941	42

NOTES

NOTES

AGENCY INDEX

	Vol	Page		Vol	Page
Agriculture	1	225	Kimberley Development Commission	1	400
Agriculture Protection Board	1	252	Land Administration	2	846
Albany Port Authority	2	906	Land Authority	2	918
Anti-Corruption Commission	1	101	Law Reform Commission	2	556
Auditor General	1	175	Local Government and Regional Development ...	1	382
Botanic Gardens and Parks Authority	2	652	Lotteries Commission.....	3	1295
Broome Port Authority	2	907	Main Roads	3	869
Building Management Authority	1	369	Meat Industry Authority	1	262
Bunbury Port Authority	2	909	Metropolitan Cemeteries Board	1	398
Bunbury Water Board	3	1290	Mid West Development Commission	1	298
Busselton Water Board.....	3	1291	Midland Redevelopment Authority	2	891
Commissioner for Equal Opportunity	2	545	Mineral and Petroleum Resources	3	968
Commissioner of Workplace Agreements	2	468	Minerals and Energy Research Institute of Western Australia	3	1008
Community Development	3	1163	National Trust of Australia (WA)	2	753
Conservation and Land Management	2	633	Parliament	1	41
Consumer and Employment Protection	2	445	Parliamentary Commissioner for Administrative Investigations	1	62
Country High School Hostels Authority	3	1079	Peel Development Commission	2	606
Country Housing Authority	1	351	Perth International Centre for Application of Solar Energy	1	208
Culture and the Arts	3	1207	Perth Market Authority	1	263
Curriculum Council	3	1088	Pilbara Development Commission	1	414
Dampier Port Authority	2	910	Planning and Infrastructure	2	815
Director of Public Prosecutions	2	564	Planning Commission.....	2	921
Disability Services Commission	3	1190	Police Service	2	767
East Perth Redevelopment Authority	2	845	Port Hedland Port Authority	2	915
Eastern Goldfields Transport Board	2	811	Premier and Cabinet	1	75
Education	3	1057	Public Sector Standards Commissioner.....	1	118
Education Services	3	1099	Racing, Gaming and Liquor	3	1275
Electoral Commission	2	592	Recreation Camps and Reserves Board	3	1114
Energy	1	187	Registrar, Western Australian Industrial Relations Commission	2	476
Environmental Protection	2	665	Rottnest Island Authority	3	1016
Esperance Port Authority	2	911	Rural Business Development Corporation	1	264
Fire and Emergency Services Authority of Western Australia	2	795	Salaries and Allowances Tribunal	1	132
Fisheries	1	273	Small Business Development Corporation	3	1045
Forest Products Commission	1	297	South West Development Commission	2	616
Fremantle Cemetery Board	1	397	Sport and Recreation	3	1123
Fremantle Port Authority.....	2	912	Sports Centre Trust	3	1136
Gascoyne Development Commission	1	426	State Housing Commission	1	353
Geraldton Port Authority.....	2	914	State Supply Commission	1	356
Gold Corporation	3	1292	Subiaco Redevelopment Authority	2	893
Goldfields-Esperance Development Commission	3	1299	Swan River Trust	2	698
Government Employees' Housing Authority	1	352	Totalisator Agency Board	3	1287
Government Railways Commission	2	916	Tourism Commission	3	1017
Governor's Establishment	1	110	Training.....	2	486
Great Southern Development Commission	1	322	Transport	2	894
Greyhound Racing Authority.....	3	1289	Treasury and Finance	1	143
Health.....	3	1237	Treasury Corporation	1	186
Heritage Council of Western Australia.....	2	743	Water and Rivers Commission	2	711
Housing and Works	1	339	Water Corporation	3	1297
Independent Gas Pipelines Access Regulator....	1	185	Water Regulation	2	685
Indigenous Affairs	3	1147	Western Power Corporation	1	220
Industry and Technology	3	945	Wheatbelt Development Commission	1	311
Information Commissioner	2	574	Zoological Gardens Board	2	732
Inspector of Custodial Services	2	584			
Insurance Commission of Western Australia....	3	1293			
Justice	2	507			



2001 – 02 BUDGET STATEMENTS

Volume 2

BUDGET PAPER NO. 2



PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 13 SEPTEMBER 2001

2001–02 Budget Statements
(Budget Paper No. 2 Volume 2)
© Government of Western Australia

Excerpts from this publication may be reproduced, with appropriate acknowledgement, as permitted under the Copyright Act.

For further information please contact:

Department of Treasury and Finance
197 St George's Terrace
Perth WA 6000

Telephone: +61 8 9222 9222

Facsimile: +61 8 9222 9342

Website: <http://budget.treasury.wa.gov.au>

Published September 2001

John A. Strijk, Government Printer

ISSN 1442–2913

Printed on Australian Paper

BUDGET 2001-02

BUDGET STATEMENTS

TABLE OF CONTENTS

	Volume	Page
A Guide for Readers	1	i
Chapter 1: Consolidated Fund Expenditure Estimates	1	1
Chapter 2: Net Appropriation Determinations	1	25
Chapter 3: Agency Information in Support of the Estimates	1	37
PART 1 – PARLIAMENT		
Parliament	1	41
Parliamentary Commissioner for Administrative Investigations	1	62
PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS		
Premier and Cabinet	1	75
Anti-Corruption Commission	1	101
Governor's Establishment	1	110
Office of the Public Sector Standards Commissioner	1	118
Salaries and Allowances Tribunal	1	132
PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY		
Treasury and Finance	1	143
Office of the Auditor General	1	175
WA Independent Gas Pipelines Access Regulator.....	1	185
Western Australian Treasury Corporation	1	186
Office of Energy	1	187
Perth International Centre for Application of Solar Energy	1	208
Western Power Corporation	1	220
PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN		
Agriculture	1	225
Agriculture Protection Board	1	252
Meat Industry Authority	1	262
Perth Market Authority	1	263
Rural Business Development Corporation	1	264
Fisheries	1	273
Forest Products Commission	1	297
Mid West Development Commission	1	298
Wheatbelt Development Commission	1	311
Great Southern Development Commission	1	322

	Volume	Page
PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE		
Housing and Works	1	339
Country Housing Authority	1	351
Government Employees' Housing Authority	1	352
State Housing Commission	1	353
State Supply Commission	1	356
Western Australian Building Management Authority	1	369
Local Government and Regional Development	1	382
Fremantle Cemetery Board	1	397
Metropolitan Cemeteries Board	1	398
Kimberley Development Commission	1	400
Pilbara Development Commission	1	414
Gascoyne Development Commission	1	426
 PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING		
Consumer and Employment Protection	2	445
Commissioner of Workplace Agreements	2	468
Registrar, Western Australian Industrial Relations Commission	2	476
Training	2	486
 PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST		
Justice	2	507
Commissioner for Equal Opportunity	2	545
Law Reform Commission	2	556
Office of the Director of Public Prosecutions	2	564
Office of the Information Commissioner	2	574
Office of the Inspector of Custodial Services	2	584
Western Australian Electoral Commission	2	592
Peel Development Commission	2	606
South West Development Commission	2	616
 PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE		
Conservation and Land Management	2	633
Botanic Gardens and Parks Authority	2	652
Environmental Protection	2	665
Office of Water Regulation	2	685
Swan River Trust	2	698
Water and Rivers Commission	2	711
Zoological Gardens Board	2	732
Heritage Council of Western Australia	2	743
National Trust of Australia (WA)	2	753
 PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE		
Police Service	2	767
Fire and Emergency Services Authority of Western Australia	2	795
Eastern Goldfields Transport Board	2	811

	Volume	Page
PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE		
Planning and Infrastructure	2	815
East Perth Redevelopment Authority	2	845
Land Administration	2	846
Main Roads	2	869
Midland Redevelopment Authority	2	891
Subiaco Redevelopment Authority	2	893
Transport	2	894
Albany Port Authority	2	906
Broome Port Authority.....	2	907
Bunbury Port Authority.....	2	909
Dampier Port Authority.....	2	910
Esperance Port Authority	2	911
Fremantle Port Authority	2	912
Geraldton Port Authority.....	2	914
Port Hedland Port Authority	2	915
Western Australian Government Railways Commission	2	916
Western Australian Land Authority	2	918
Western Australian Planning Commission.....	2	921
 PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS		
Industry and Technology	3	945
Mineral and Petroleum Resources	3	968
Minerals and Energy Research Institute of Western Australia	3	1008
Rottneest Island Authority	3	1016
Western Australian Tourism Commission	3	1017
Small Business Development Corporation	3	1045
 PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS		
Education	3	1057
Country High School Hostels Authority	3	1079
Curriculum Council	3	1088
Education Services	3	1099
Recreation Camps and Reserves Board	3	1114
Sport and Recreation	3	1123
Western Australian Sports Centre Trust	3	1136
Indigenous Affairs	3	1147
 PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS		
Community Development	3	1163
Disability Services Commission	3	1190
Culture and the Arts	3	1207
 PART 14 – MINISTER FOR HEALTH		
Health	3	1237

	Volume	Page
PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS- ESPERANCE		
Racing, Gaming and Liquor	3	1275
Totalisator Agency Board	3	1287
Western Australian Greyhound Racing Authority	3	1289
Bunbury Water Board	3	1290
Busselton Water Board	3	1291
Gold Corporation	3	1292
Insurance Commission of Western Australia.....	3	1293
Lotteries Commission	3	1295
Water Corporation	3	1297
Goldfields-Esperance Development Commission	3	1299

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 6 – Part 10

Part 6

Minister for Consumer and Employment Protection; Training

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
445	Consumer and Employment Protection			
	– Purchase of Outputs	30,490	41,994	37,721
	– Administered Grants, Subsidies and Transfer Payments	2,000	1,710	-
	– Capital Contribution	1,792	988	3,213
	Total	34,282	44,692	40,934
468	Commissioner of Workplace Agreements			
	– Purchase of Outputs	2,035	2,715	1,654
	– Capital Contribution	187	187	-
	Total	2,222	2,902	1,654
476	Registrar, Western Australian Industrial Relations Commission			
	– Purchase of Outputs	7,720	7,686	7,923
	– Capital Contribution	40	40	150
	Total	7,760	7,726	8,073
486	Training			
	– Purchase of Outputs	297,721	297,885	326,274
	Total	297,721	297,885	326,274
	GRAND TOTAL			
	– Purchase of Outputs	337,966	350,280	373,572
	– Administered Grants, Subsidies and Transfer Payments	2,000	1,710	-
	– Capital Contribution	2,019	1,215	3,363
	Total	341,985	353,205	376,935

CONSUMER AND EMPLOYMENT PROTECTION

PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

DIVISION 26

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 53 Net amount appropriated to purchase outputs.....	33,113	30,269	41,773	37,603	40,249	41,498	45,901
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	112	221	221	118	118	118	118
Total appropriations provided to purchase outputs	33,225	30,490	41,994	37,721	40,367	41,616	46,019
ADMINISTERED							
Amount provided for Administered Grants, Subsidies and Transfer Payments.....	2,000	2,000	1,710	-	-	-	-
CAPITAL							
Item 145 Capital Contribution	3,330	1,792	988	3,213	465	485	-
GRAND TOTAL.....	38,555	34,282	44,692	40,934	40,832	42,101	46,019

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote an environment where workers can work in safe and healthy workplaces, with fair employment conditions, and where consumers have access to a fair and competitive marketplace.

SIGNIFICANT ISSUES AND TRENDS

The coming year is set to be a time of considerable change for the Department of Consumer and Employment Protection as it establishes its new identity and implements the amalgamation of consumer protection, occupational safety and health, and labour relations services. The reorganisation is an opportunity to rationalise resources and establish management systems that will ensure high quality customer services in all areas for the future.

Consumer protection

- The State Government's commitment to the timely and effective delivery of strategies that focus on consumer justice will be consolidated. These initiatives will include :
 - protecting consumers with stronger formal and informal dispute resolution mechanisms;
 - empowering consumers through information and education; and
 - reviewing the regulatory frameworks that affect the fairness and equity of the Western Australian marketplace.
- There is increasing demand for appropriate measures to protect small business, including improvement of the commercial tenancy rights of small business retailers and provision of protection against unconscionable conduct.
- Improvements in consumer protection will need to be responsive to changes in society, such as greater sophistication and complexity of fraudulent schemes, the wave of "baby boomers" and the increased prevalence of electronic commerce expanding local services into global markets which is decreasing the relevance of existing local laws and boundaries governing trading.

Occupational Safety and Health

- Strategies implemented since the *Occupational Safety and Health Act 1984* was first introduced in Western Australia in 1988 have had a significant impact. In the following twelve years, there has been an overall reduction of 45% in the rate of lost working hours resulting from injuries and diseases in Western Australia. Over the past five years lost time injury and disease rates have reduced by 27%. The current commitment is for the rate of work-related injury and disease to continue to decline.
- The above statistics are for the year ending June 2000, which is the last year of confirmed workers' compensation lost time injury and disease data for employees in Western Australia. Data is not available for non-employees, ie. for employers themselves or for self-employed people who may be injured at work, as these groups are usually outside the workers' compensation insurance system. One of the major issues for this Government will be the identification of gaps in the recording of injury data to provide a more complete picture of lost time injuries and diseases in Western Australia.
- During the twelve-year period from 1 July 1988 to 30 June 2000, a total of 291 workers suffered fatal injuries at work. Approximately 64% (187) of these were in the non-mining sector and therefore under the jurisdiction of the *Occupational Safety and Health Act 1984*.
- In 2000-01, there were 5 work-related fatalities in the mining industry and 16 in other industries in Western Australia. The annual rate of work-related fatalities for the whole State for that year was 22.4 per million workers. This represents a 37% reduction when compared with the annual fatality rate in 1990-91 (35.8 per million workers). Continuing reductions in the State's fatality rate will be as a result of the combined efforts of the Department of Mineral and Petroleum Resources and the Department of Consumer and Employment Protection.

Labour Relations

- The foremost responsibility in the Department's Labour Relations Division (LRD) will be the ongoing implementation of Government labour relations priorities, including the Government's commitment to a substantial package of legislative amendments and the reform of public sector labour relations in Western Australia. This will complement an ongoing role in balancing the rights and obligations of employees and employers, through the promotion and enforcement of minimum employment standards.
- Substantial work has already been undertaken in these priority areas, and there will continue to be a high level of service provided to Government and to all users of the Western Australian labour relations system.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Establishment of the Petroleum Pricing Unit.....	1,425	1,425	1,425	1,425
Finance Broking Industry Investigation.....	162	-	-	-
Grubb Finance recovery action.....	300	-	-	-
Implementation of the Gunning Committee recommendations relating to the operation of the Finance Brokers Supervisory Board.....	1,102	-	-	-

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Accommodation and electricity savings	(410)	(410)	(410)	(410)
Establishment of Motor Vehicle Repairs Licensing Board	-	900	-	-
Funding for Employer-Employee Agreements and former CWA functions from 2002-03	-	737	591	620
Improved compliance/consumer protection program.....	1,710	2,442	2,967	2,844
Improved information technology support	474	675	740	774
Increased consumer education and awareness	374	505	595	557
Management Initiated Redundancy savings.....	(309)	(309)	(309)	(309)
Natural attrition vacancy savings.....	(379)	(495)	(495)	(495)
Organisational Development Initiatives.....	1,589	2,311	2,758	2,630
Parenting Leave for public sector parents.....	-	-	-	3,200
Parity and wages policy.....	136	432	644	868
Petroleum Pricing Unit initiatives.....	239	326	420	375
Priority Assurance Dividend	(522)	(750)	(770)	(770)
Temby Royal Commission legal representation	458	-	-	-
Travel, advertising and consultancy savings.....	(202)	(202)	(202)	(202)
Vehicle fleet savings	-	-	(24)	(24)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Consumer and Business Services	18,754	17,452	24,700	32,960			
Output 2:							
Occupational Safety and Health Services	14,366	14,161	14,497	13,055			
Output 3:							
Labour Relations Services	9,171	8,980	8,957	8,257			
Total Cost of Outputs	42,291	40,593	48,154	54,272	51,673	53,173	57,638
<i>Less Operating revenues</i>	10,692	9,026	11,197	11,287	11,246	11,493	11,805
Net Cost of Outputs	31,599	31,567	36,957	42,985	40,427	41,680	45,833
Adjustments ^(b)	1,626	(1,077)	5,037	(5,264)	(60)	(64)	186
Appropriations provided to purchase Outputs	33,225	30,490	41,994	37,721	40,367	41,616	46,019
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	2,000	2,000	1,710	-	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	3,330	1,792	988	3,213	465	485	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	38,555	34,282	44,692	40,934	40,832	42,101	46,019

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Consumers have access to a fair and competitive marketplace.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which business operators believe businesses generally act fairly toward consumers	84%	80%	82%	Under review	In response to the shift in Government policy and the new outcome, the relevant effectiveness indicators require review.
The extent to which consumers believe businesses generally act fairly toward consumers	71%	70%	68%	70%	
The extent to which business operators believe they are able to compete fairly with other businesses, even though they are affected by regulations and restrictions	80%	80%	79%	Under review	In response to the shift in Government policy and the new outcome, the relevant effectiveness indicators require review.
The extent to which business operators believe they are well informed about their rights and responsibilities	82%	80%	77%	Under review	In response to the shift in Government policy and the new outcome, the relevant effectiveness indicators require review.
The extent to which consumers believe they are well informed about their rights and responsibilities	68%	70%	67%	70%	

(a) More details of effectiveness indicators in annual report.

Output 1: Consumer and Business Services

The provision of consumer protection information and advice to Government and the community; registration services; the implementation of compliance activities; and the application of sanctions in relation to the promotion of consumer protection and fair trading by business.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	18,754	17,452	24,700	32,960	Increased cost of output reflects the Government's new consumer protection strategy Increased revenues reflect anticipated increased levels of business activity
Less Operating Revenue ^(c)	8,625	8,078	9,297	9,945	
Net Cost of Output	10,129	9,374	15,403	23,015	
Adjustments ^(d)	577	(447)	4,546	(5,262)	
Appropriation for purchase of Output 1	10,706	8,927	19,949	17,753	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Competition Policy Reviews	3.4	2	1.2	4	
Major policy projects	2.85	7	10.19	14.25	
Policy projects	24.65	10	25.9	34	
Routine policy tasks	732	700	1,118	1,244	
Gunning and Select Committee Inquiries	1	1	1	0	
Legal action for investors	0	0	0	1	
Community information development projects	14	9	15.7	Under review	This item will be reviewed in order to serve the new Government's goals regarding consumer education
Units of information provided to the community	771,028	275,000	7,483,348	7,709,185	
Compliance actions and sanctions for breaches of regulation	25,290	12,000	41,767	40,162	
Licensing services	19,918	14,000	14,158	15,939	
Registration services	328,719	320,000	643,834	870,305	
Standards Notifications by the Prices Commissioner	na	na	1,988	8,144	This item was introduced during the 2000-01 year
Special Investigations	2	1	1	1	
Direct support to Boards	na	na	1	1	
Advice services	653,442	480,000	786,620	785,303	
Conciliation services	5,427	5,900	5,467	4,630	Ministerial Correspondence was included with this item in 1999-2000
Ministerial correspondence	1,206	1,150	1,435	1,230	
Applications for Home Buyers Assistance	1,496	1,225	1,284	1,400	
Quality					
Competition Policy Reviews meeting quality standards	100%	100%	100%	100%	
Major policy projects meeting quality standards	90%	90%	100%	90%	
Policy projects meeting quality standards	90%	90%	90%	90%	
Routine policy tasks meeting quality standards	90%	90%	100%	90%	
Community information initiatives meeting quality standards	93%	90%	93%	Under review	See footnote ^(c)
On-line information access services meeting quality standards	Not measured	80%	Not measured	Under review	See footnote ^(c)
Other information access services meeting quality standards	Not measured	90%	98%	Under review	See footnote ^(c)
Application of sanctions that met quality standards	Not measured	80%	na	Under review	See footnote ^(c)
Licensing services meeting quality standards ..	93%	90%	91%	Under review	See footnote ^(c)
Registration services meeting quality standards	93%	90%	93%	Under review	See footnote ^(c)
Standards Notifications by the Prices Commissioner meeting quality standards	na	na	Not measured	Under review	See footnote ^(c)
Advice services meeting quality standards	89%	90%	94%	Under review	See footnote ^(c)
Conciliation services meeting quality standards	80%	90%	82%	Under review	See footnote ^(c)
Minister satisfied with quality of correspondence prepared	na	90%	Not measured	90%	
Applications for Home Buyers Assistance service meeting quality standards	Not measured	90%	93%	Under review	See footnote ^(c)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Competition Policy Reviews meeting required timeliness standards.....	80%	80%	79%	80%	
Major policy projects meeting required timeliness standards.....	90%	90%	85%	90%	
Policy projects meeting required timeliness standards.....	90%	90%	100%	90%	
Routine policy tasks meeting required timeliness standards.....	90%	90%	100%	90%	
Community information development projects meeting required timeliness standards.....	100%	100%	100%	Under review	See footnote ^(c)
Community information services meeting required response and turnaround times.....	96%	90%	97%	90%	
Sanctions that met timeliness standards.....	94%	80%	TBD	80%	
Response time standards met for licensing services.....	93%	85%	72%	85%	
Response time standards met for registration services.....	92%	85%	84%	85%	
Standards Notifications by the Prices Commissioner that met timeliness standard..	na	na	Not measured	To be developed	Item introduced late in 2000-01 and standards require development
Advice services completed within planned timeframes.....	95%	85%	89%	85%	
Conciliation services completed within planned timeframes.....	95%	85%	85%	85%	
Ministerial correspondence completed within planned timeframes.....	na	85%	37%	85%	The frequency of complex issues during 2000-01 has adversely impacted upon this item
Applications for Home Buyers Assistance processed within planned timeframes.....	95%	85%	100%	85%	
Cost					
Average cost per Competition Policy Review ..	\$109,256	\$123,481	\$174,043	\$76,801	
Average cost per major policy projects	\$264,504	\$114,446	\$92,412	\$78,095	
Average cost per policy project	\$19,186	\$45,327	\$20,910	\$21,156	
Average cost per routine policy tasks.....	\$970	\$1,420	\$604	\$688	
Gunning and Select Committee Inquiries	\$363,973	\$180,704	\$1,135,941	na	Activity completed during 2000-01
Legal action for investors	na	na	na	\$114,000	
Average cost per community information development project	\$25,908	\$34,133	\$27,665	0	
Average cost per community information service.....	\$0.94	\$3.38	\$0.10	\$0.19	
Average cost per compliance action and application of sanctions	\$195	\$403	\$150	\$300	
Average cost per licensing service.....	\$69	\$97	\$108	\$140	
Average cost per registration service.....	\$7.66	\$7.62	\$4.20	\$4.41	
Average cost of Standards Notifications by the Prices Commissioner	na	na	\$2.61	\$6.14	
Cost of Special Investigation	\$873,214	\$740,886	\$3,712,130	\$2,652,739	Cost of investigation into finance broking industry is expected to be completed during 2001-02
Annual cost of direct support to Boards	na	na	\$465,941	\$600,000	
Average cost per advice service.....	\$3.26	\$4.51	\$2.93	\$3.92	
Average cost per conciliation service	\$281	\$241	\$355	\$526	
Average cost per Ministerial correspondence..	\$438	\$333	\$601	\$951	
Average cost per application processed for Home Buyers Assistance	\$151	\$161	\$161	\$184	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 261 and is estimated to be 302 for the 2001-02 Budget.
- (b) It is intended that the Outcome "Consumers have access to a fair and competitive marketplace" will be achieved by funding the Output "Consumer and Business Services", through the maintenance and administration of the relevant legal frameworks, and the provision of information and advice to the community.
- (c) Consumer Protection intends to conduct a zero based, market driven, assessment of services to ascertain the levels of service that are required in order to satisfy customer and stakeholder needs, as recommended by the Department of Premier and Cabinet.

Major Achievements For 2000-01

- Each year the Australian Teleservices Association conducts a National Awards program. The Consumer Protection Call Centre was successful in being nominated as one of two finalists in the Western Australian State Awards presentation. The finalist nomination for our Call Centre was in the category of 'Teleservices Centre of the Year – Under 50 Staff.'
- The Department continued to expand methods of providing information and services to the Western Australian community. The "FuelWatch" strategy was implemented during 2001. This service provides the community with information regarding the retail fuel industry within Western Australia through several easy access and popular media. The daily retail fuel prices for major fuel outlets are publicised via a number of television stations, the Internet and a telephone information service.
- A number of initiatives were undertaken to address issues within the finance broking industry. Such initiatives included the establishment of Panels comprising Board members and staff. These included:
 - an Audit Panel which oversees a program aimed at ensuring that finance brokers comply with the financial requirements of the relevant Act, the Code of Conduct and any conditions placed on licences; and
 - a Complaints Panel which ensures that complaints are investigated and any legal action is taken in an effective, efficient and timely manner, and identifies any systemic breaches of legislation or common problems in the industry.
- Additionally, a Community Education Officer was appointed to develop and implement programs to raise community awareness about the finance broking industry. Information and advice has been provided to both investors and industry participants via a quarterly newsletter. A new web site was designed for the Finance Brokers Supervisory Board to efficiently deliver relevant and up-to-date information to the community and industry.
- The Register of Encumbered Vehicles System (REVS) was extended to include recreational boats. This achievement will provide consumers with protection against purchasing encumbered vessels. An education and promotion campaign was undertaken to raise consumer and financiers' awareness about this facility.
- A more strategic approach to achieving compliance has been implemented, including the provision of information and training for investigators and the introduction of systems to track investigation trends and to ensure that the Department meets all of its statutory obligations.
- Pro-active compliance visits and seminars encompassing education, legal clarification or formal investigation follow-ups were used in the real estate industry to anticipate and respond to emerging issues.
- A new Bonds Management System for residential tenancy bonds was implemented. This system is a more efficient account-keeping tool and enables the electronic transfer of funds for bond lodgements and disbursements.
- As a component of the Department's commitment to continuous improvement, an extensive training program for in excess of 60 frontline Consumer Protection staff was conducted. The objectives of the program included identifying and understanding customer needs and examining customer expectations and the impact of quality service delivery.
- The Product Safety Orders and Regulations were reviewed extensively during 2000-01. The review has resulted in the alignment of the Western Australian and Commonwealth product safety standards. This project has provided greater clarity for consumers and industry due to consistent standards being established and the identification of additional changes that may be required in relation to jurisdictional matters and education.

Major Initiatives For 2001-02

- Consumer Protection will implement the Government's Consumer Justice Strategy.
- A commitment to reviewing the regulatory frameworks that affect small business will continue. The focus of this initiative includes improving the commercial tenancy rights of small business retailers and the introduction of protection against unconscionable conduct.
- During 2001, the collapse of HIH Insurance Group had a significant impact upon the home indemnity insurance industry. Consumer Protection will coordinate and implement the Government's response to this issue.

- The Department's commitment to consumer justice will underpin the allocation of additional resources to community education programs. Such programs will aim to empower consumers through information and knowledge acquisition, including a strategy to target the regional community.
- Consumer Protection's policy staff will conduct an extensive review of its foundation legislation, the *Consumer Affairs Act 1971* and the *Fair Trading Act 1987*. Additionally, the *Residential Tenancies Act 1987*, which is a consistent source of consumer inquiry, will be examined as a priority.
- During 2001-02, Consumer Protection will take on the role of protecting consumers from unlicensed motor vehicle dealers. Specific resources have been assigned to investigate and sanction unlicensed persons selling motor vehicles. Such traders expose consumers to vehicle purchases with no warranty and financial risks.
- The Western Australian Royal Commission into the Finance Brokers Industry will deliver its findings during 2001-02. Consumer Protection will respond as required by the Government to the outcomes of the Commission.

Outcome: Workplaces are operated in a safe and healthy manner.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which workplaces meet occupational safety and health criteria in priority areas	100%	100%	100%	100%	

(a) More details of effectiveness indicators in annual report.

Output 2: Occupational Safety and Health Services.

The provision of occupational safety and health information and advice to the Government, industry and the community; the delivery of a range of promotion services and the application of firm but fair enforcement to secure compliance with occupational safety and health legislation.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	14,366	14,161	14,497	13,055	Reduction in appropriation in line with Government policy It is anticipated that the number of applications for certificates will decline.
Less Operating Revenue ^(c)	1,481	474	1,363	769	
Net Cost of Output	12,885	13,687	13,134	12,286	
Adjustments ^(d)	579	(195)	59	(57)	
Appropriation for purchase of Output 2	13,464	13,492	13,193	12,229	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Investigations	7,462	8,000	12,385	15,000	Anticipated increase in priority investigations
Information and promotion units	16,101	13,800	8,846	8,800	
Quality					
Extent to which services are delivered in accordance with set criteria.....	80%	80%	100%	90%	
Timeliness					
Extent to which projects are completed on time.....	100%	100%	99.8%	100%	
Cost					
Average cost per investigation.....	\$1,424.55	\$1,221.38	\$866.21	\$644.06	
Average cost per information and promotions unit	\$232.04	\$318.12	\$426.07	\$385.70	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 157 and is estimated to be 153 for the 2001-02 Budget.
- (b) Quantity and cost measures for 1999-2000 cannot be properly compared to the 2000-01 and following years as the definition of the investigation, information and promotion unit was changed for the 2000-01 year.

Major Achievements For 2000-01

- WorkSafe Western Australia's inspectors continued to emphasise the enforcement of the *Occupational Safety and Health Act 1984*. The total number of improvement notices and prohibition notices issued across all industries under the jurisdiction of the Act increased by 153%, from 4,036 in 1994-95 to 10,203 in 2000-01.
- There was a strong commitment to compliance with the fatigue management strategy for commercial vehicle drivers. The purpose of this strategy is to ensure that the transport industry is complying with its duty of care responsibilities and specifically to ensure that companies and/or owner/drivers have a fatigue management plan appropriate to their operations. Of the 1,766 Western Australian transport companies that have been identified, 922 have formulated plans and 847 of these have been audited. There were 264 companies assessed as not requiring a plan. After plans were audited any necessary enforcement action was carried out.
- WorkSafe Western Australia continued to promote and coordinate the ThinkSafe cultural change campaign with the objective of developing a "24 hours a day, seven days a week" safety culture. The ThinkSafe campaign was reviewed in 2000-01 resulting in a new direction that is more targeted and focused on employers and small to medium sized businesses in Western Australia.
- WorkSafe Week 2000 was a major industry and community awareness project, which included an exhibition, symposia and other events designed to raise awareness of occupational safety and health.
- Departmental officers continued to provide support for the development of information products published by the WorkSafe Western Australia Commission. Approved codes of practice and guidance notes covered a range of subjects including manual handling, spray painting, HIV/AIDS and Hepatitis in workplaces, alcohol and other drugs, mobile phones and environmental tobacco smoke. In some instances, the release of a new publication was promoted in a public forum or seminar.
- Information and promotion services continued to expand. The SafetyLine-Online Internet site increased in both content and utilisation, information on priority areas was provided to workplaces and there was an increase in interactive education and training programs. The WorkSafe SmartMove program for secondary students undertaking work experience now has approximately 42,000 graduates in Western Australia. The WorkSafe rewards and recognition program was also expanded to include a WorkSafe Youth Achievement Award.
- The WorkSafe Plan assessment of occupational safety and health management systems is being used by many organisations to improve occupational safety and health. At the end of the year there were 61 organisations holding WorkSafe Plan Gold Certificates of Achievement and 108 with Silver Certificates.

Major Initiatives For 2001-02

- The WorkSafe Division has four key strategies that will continue throughout 2001-02:
 - firm but fair enforcement of the *Occupational Safety and Health Act 1984*;
 - implementation of the ThinkSafe cultural change program;
 - easy access to a wide range of occupational safety and health information; and
 - promotion of excellence in safety management systems.
- The occupational safety and health inspectorate will focus primarily on improving performance in the priority areas of: forklifts, electricity, work at heights, demolition, manual handling, hazardous substances and young people in workplaces. There will be emphasis on the consultative requirements of occupational safety and health legislation through the provision of information to employers and elected safety and health representatives at each workplace visited by an inspector.
- Prevention strategies applied in the priority areas are designed to contribute to continued reductions in the rate of fatalities, especially in relation to forklifts, electricity, work at heights and demolition.
- Regulatory activity will continue to be undertaken by industry-focused teams utilising data on injury and disease patterns to plan and conduct investigations.
- A re-vamped ThinkSafe campaign will continue in 2001-02. The campaign will focus on providing relevant and practical information on the management of hazards for smaller Western Australian businesses. The aim is to build on previous campaigns and to motivate employers to take action to improve occupational safety and health in their businesses.
- Easy access to occupational safety and health information will continue through enhancement of the SafetyLine Online service and through presentations, hard copy publications, promotions, library services and media services.
- During 2002, a major occupational safety and health conference will be held in Western Australia. The conference will bring together a range of stakeholders and ensure that the latest information is available to Western Australians. This will be a premier event and will help to raise awareness of occupational safety and health issues.

Outcome: A Western Australian labour relations environment that balances the rights and obligations of employees and employers.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which clients report that advice and support has led them to achieve effective labour relations outcomes.....	80%	80%	77%	80%	
Extent to which clients report that information provided has increased their understanding..	64%	60%	84%	60%	
Extent to which the Government accepts policy advice and submissions.....	95%	95%	100%	75%	
Extent to which employers and employees report that information provided assists in meeting rights and obligations.....	84%	75%	82%	75%	

(a) More details of effectiveness indicators in annual report.

Output 3: Labour Relations Services.

The provision and coordination of strategic labour relations advice and information to the Government and the public/private sector; representation of the State of Western Australia, the Minister and public sector employers in industrial tribunals and labour relations forums; facilitation of compliance with awards, agreements and labour relations legislation through information and inspection activities; and the development and improvement of a policy framework for effective labour relations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,171	8,980	8,957	8,257	
Less Operating Revenue ^(c)	586	474	537	573	
Net Cost of Output	8,585	8,506	8,420	7,684	
Adjustments ^(d)	470	(435)	432	55	
Appropriation for purchase of Output 3	9,055	8,071	8,852	7,739	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Building and construction industry compliance checks and matters resolved.....	647	1,400	520	na	Task force abolished
Hours spent providing advice on censorship. ..	1,248	1,248	1,768	na	Censorship office transferred to the Department of Justice
Publications distributed	115,550	115,550	50,007	65,000	
Private sector clients provided with information and advice	7,410	6,200	8,837	9,700	
Policy advice provided to and on behalf of the Government	953 hrs	15,500 hrs	23,651 hrs	17,800 hrs	
Compliance matters resolved.....	840	1,000	733	850	
Items classified or registered	3,300	3,370	2,965	na	Censorship office transferred to the Department of Justice
Representations made on behalf of the State of Western Australia, the Minister or public sector employers in industrial tribunals and labour relations forums	132	45	135	70	
Hours spent providing advice to public sector agencies	26,000	32,900	11,975	17,200	
Units of information produced (including circulars, speeches, presentations, research papers, policy statements, newsletters, Labour Relations daily, information published on the Internet etc.).....	345	345	385	391	
Calls and pieces of correspondence answered by Wageline.....	148,700	150,720	138,813	152,000	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Extent to which users report that Labour Relations publications are relevant, understandable and useful.....	80%	80%	100%	na	Measure no longer relevant
Extent to which Wageline clients' report that the information provided was accurate, relevant and provided in a professional manner	90%	90%	92%	90%	
Extent to which users report that Labour Relations information is relevant, understandable and useful.....	na	na	na	80%	New measure for 2001-02
Recommendations which are endorsed.....	95%	95%	95%	95%	
Clients perception that advice provided was easy to understand, relevant and provided in a professional manner	90%	90%	98%	90%	
Extent to which public sector agencies report representation by Labour Relations Division was of assistance.....	100%	100%	100%	100%	
The extent to which the Minister endorses Labour Relations Division's submissions to National Wage and State Wage cases, test cases and other significant matters.....	100%	100%	100%	100%	
Employers' and employees' perception that the service was provided in a professional and timely manner	80%	80%	77%	80%	
Quality of legal briefs in cases for prosecution (excepted first time).....	100%	80%	90%	na	Measure no longer relevant
Recommendations which are endorsed by the Minister	100%	95%	99%	na	Measure no longer relevant
Timeliness					
Matters opened and closed within the current financial year, which are resolved within 90 days	80%	80%	89%	80%	
Extent to which clients are satisfied with the timeliness of Labour Relations Division's response.....	90%	90%	94%	90%	
Units of policy advice delivered on time and required timelines for representation are met.	100%	100%	100%	100%	
Average speed of answer to correspondence. ...				5days	New measure for 2001-02
Items classified or registered within 14 days. ...	95%	90%	98%		Measure no longer relevant
Required timelines for representation are met.	100%	100%	100%	100%	
Calls answered within 3 minutes	90%	90%	69%	90%	
Matters resolved within 90 days	61%	60%	83%	80%	
Extent to which users are satisfied with the timeliness of information provided in Labour Relations publications	94%	80%	100%	na	Measure no longer relevant
Average speed of answer to calls.....	48 seconds	60 seconds	180 seconds	60 seconds	
Extent to which users are satisfied with the timeliness of information provided by Labour Relations Division.	na	na	na	80%	New measure for 2001-02
Units of policy advice delivered on time	100%	100%	95%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average cost per building and construction industry compliance check and matters resolved	\$743.27	\$951.73	\$795.79	na	Task force abolished
Average cost per hour spent providing advice.	\$109.08	\$79.22	\$89.74	na	Censorship office transferred to the Department of Justice
Average cost per publication distributed	\$4.36	\$2.61	\$1.61		Measure no longer relevant
Average cost of private sector contact	\$224.54	\$211.80	\$169.62	\$179.02	
Average cost per hour of policy advice	\$76.04	\$79.72	\$90.27	\$91.93	
Average cost per compliance matter resolved..	\$1,737.31	\$1,404.68	\$2,170.19	\$2,001.76	
Average cost per item assessed and registered.	\$47.21	\$35.58	\$57.63	na	Censorship office transferred to the Department of Justice
Average cost per representation.....	\$5,955.43	\$2,356.41	\$3,390.09	\$3,370.50	
Average cost per hour of advice provided to public sector agencies	\$62.55	\$46.17	\$73.98	\$62.73	
Average unit cost of information	\$2,709.93	\$1,003.99	\$863.98	\$1,355.88	
Average cost per call and correspondence answered.....	\$9.09	\$7.98	\$8.88	\$8.80	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 95 and is estimated to be 96 for the 2001-02 Budget.

Major Achievements For 2000-01

- A comprehensive review of relevant labour relations legislation was undertaken in 2000-01, to provide the Government with options on how it may implement its immediate legislative reform agenda.
- The Department of Productivity and Labour Relations (DOPLAR) has managed the application of Wages Policy since 1999. Wage outcome decisions have remained consistent with general wage rate increases during this time.
- Real wages in the public sector have continued to increase. The average increase for the calendar year 2000 was 3.3%.
- In 2000-01 DOPLAR proposed a 2001-03 Wages Policy. This policy will introduce collective arrangements and equity in wages and conditions within occupational groups across the public sector.
- Arising out of the State Wage Case, DOPLAR completed a review and adjustment of all public sector award wage schedules.
- DOPLAR developed Worker Assistance Guidelines for the implementation of an assistance package to retrain and compensate timber workers displaced through the application of the Regional Forest Agreement.
- The following areas have been reviewed to identify impediments to fair treatment in the workplace:
 - the Industrial Magistrates' Court Regulations, which were subsequently revised and simplified;
 - the *Industrial Relations Act 1979*, which was modified in accordance with the principles of National Competition Policy;
 - the adult minimum wage, which has now been equalised with the award minimum wage;
 - wages for trainees and apprentices, where strategies were developed to provide a minimum wage for trainees;
 - barriers to pay equity. Strategies to reduce the pay gap were subsequently identified through a joint working party process;
 - the provisions of the *Minimum Conditions of Employment Act 1993*. This analysis subsequently underpinned community consultation on various proposed amendments to implement Government industrial relations policy;
 - emerging employment issues such as genetic testing and call centres;
 - industrial relations developments in other jurisdictions;
 - the Federal Government's proposal for Insolvency Entitlements for Employees;
 - casual employment trends and issues;
 - significant cases and their effect on the current system; and
 - the regulations on Industrial and Bargaining Agents.

- An advisory and planning service has been provided to assist public sector agencies with workplace bargaining. In the 12 months to the end of June 2001, the Department represented public sector agencies in 66 matters within the Western Australian Industrial Relations Commission and the Australian Industrial Relations Commission.
- A workplace advisory service was established throughout regional Western Australia. Regional offices are progressively being developed into one-stop shops. They provide advice, publications and newsletters to clients to assist them with all aspects of labour relations.
- DOPLAR's metropolitan and regional officers provided information and assistance to 8,393 clients in the 12 months ended 30 June 2001. These clients were comprised of 48% employers, 22% employees, 6% business, industry and community organisations and 24% seminar audiences comprising various community groups.
- As part of its advisory service, DOPLAR developed and produced a number of publications and newsletters. The Department also introduced a new Labour Relations Daily News service. Access to this and other information for the public and private sectors, is available through the DOPLAR web site.
- An Internet subscriber service that enables people to be notified of changes to awards by email has been introduced. This service has also been set up to enable clients to email Wageline rather than make telephone contact during peak business hours.
- 2,038 pieces of correspondence, including emails, were answered by Wageline alone, an increase of 172% on the previous year. Wageline received 164,959 calls from employees and employers seeking labour relations information in 2000-01.
- A total of 733 industrial complaints were resolved by 30 June 2001. \$700,533 in unpaid employment entitlements was recovered.
- DOPLAR initiated 35 prosecutions in 2000-01.
- New processes were developed to ensure the efficient resolution of industrial complaints. These included:
 - issuing summonses 90 days after an investigation has been initiated should the complaint remain unresolved; and
 - seeking a Local Court judgment summons and/or warrant of execution should an employer fail to abide by an order of the Industrial Magistrates' Court.
- Education and compliance programs were conducted within the childcare, hotel and tavern industries in all regional and metropolitan areas. The programs covered over 1,100 employers within the education phase and 300 employers through compliance audits. Both programs have included consultation and cooperation from relevant unions, employer associations and other interested parties and regulatory bodies within the sectors.
- Industry intelligence is now gathered through the investigation process to better assess why employers fail to abide by their agreement, award and legislative obligations. DOPLAR's complaints database was enhanced to facilitate the recording of these issues. New reporting functions allow for this intelligence to be apportioned to particular industries and regions. The information is used to refine education and compliance products and activities to reduce the incidence of non-compliance.
- On 16 February 2001, responsibility for the administration of the *Censorship Act 1996* was transferred to the Attorney General. The Attorney General has sought advice on possible amendments to the *Censorship Act 1996* and a background paper together with recommendations has been forwarded to his office for consideration.

Major Initiatives For 2001-02

- The 2001-03 public sector wages policy will be implemented, including:
 - managing wage outcomes in the public sector to support a competitively paid public service; and
 - introducing equity in wages and conditions within occupational groups across the public sector.
- Public sector labour relations policy, which supports the Government's labour relations framework of collective bargaining and collaborative workplaces, will be developed and implemented in 2001-02. This includes the provision of an advisory and consultancy service to support new arrangements as they are introduced and to address issues as they arise.

- The Department will review the application of redeployment and redundancy provisions within the public sector.
- A new and fairer industrial relations system/framework that provides a better balance between the rights and interests of employers and employees, will be developed and implemented based on the policies of the Government. This will include providing support for the Government's proposed inquiry into the elimination of unfair discrimination in Western Australian workplaces.
- The Department will provide information and advice on the new laws and frameworks and will facilitate the transition from workplace agreements to collective bargaining and the new Employer Employee Agreements.
- Community consultation will be coordinated as part of the process of establishing improved minimum employment conditions and minimum wages for registered trainees.
- Strategies will be developed to facilitate the modernisation of State awards.
- Information services will include a more sophisticated Internet based service that will be designed to reduce the need to contact Wageline. There will be Internet access to annual leave and sick leave calculators for private sector clients.
- Relationships will continue to be built and expanded with key employee and employer organisations, community groups and business and industry stakeholders to raise awareness of rights and obligations in awards, agreements and employment law.
- The regional centres will play a greater compliance role in the private sector. This will include assisting regional employees and employers in understanding their rights and obligations.
- To ensure fair and reasonable compliance with industrial laws, the Labour Relations Division intends to further develop and enhance its complaint investigation, resolution and prosecution processes. This will include conducting targeted education and compliance campaigns in 2001-02:
 - of the restaurant industry;
 - of young, trial and migrant workers; and
 - to ensure employers maintain correct time and wages records.
- Regulation of the building industry will continue through site visits by the Building Industry and Special Project Inspectorate and an awareness-raising program aimed at subcontractors and employees. A close liaison with employer groups, unions and the Western Australian Police Service will be maintained.

CAPITAL WORKS PROGRAM

The capital works program for the Department of Consumer and Employment Protection in 2001-02 provides for the ongoing replacement of computer equipment to keep pace with technology. Additionally, significant new funds have been allocated to consumer protection activities to address needs identified by various external enquiries.

These new capital projects include technology infrastructure and accommodation fit-out for new staff, significant business and systems development and enhancement, plus upgrade of corporate technology.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computer Hardware and Software - 2000-01 Program	402	226	226	176
Computer Replacement / Upgrade - 1999-00 to 2002-03 Program	1,435	375	310	530
COMPLETED WORKS				
Computer Hardware and Software - 1999-00 Program	330	330	15	-
Scientific and Office Equipment - 2000-01 Program	18	18	18	-
NEW WORKS				
Accommodation for new staff	944	-	-	944
Business Systems Development and Enhancement	2,070	-	-	450
Computer Hardware and Software - 2001-02 Program	436	-	-	436
Corporate Technology Infrastructure.....	648	-	-	188
Main Switchboard Replacement.....	80	-	-	80
Minor Equipment Purchases.....	951	-	-	291
Technology Infrastructure for New Staff.....	386	-	-	236
Scientific and Office Equipment - 2001-02 Program	10	-	-	10
	7,710	949	569	3,341

CAPITAL CONTRIBUTION

Both current and non-current employee entitlements of the Department have reduced over the last two years. Provisions for employee entitlements, including annual and long service leave, from 30 June 2001 have increased. This is mainly as a result of factoring in superannuation as an additional on-cost, with agencies becoming individually responsible for superannuation expenditure from 1 July 2001.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	3,330	720	569	3,341	2,769	2,316	1,203
Working capital requirement							
Leave Liability	-	1,072	419	70	70	70	-
	3,330	1,792	988	3,411	2,839	2,386	1,203
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	37	37	37	21
Holding Account ^(c)	-	-	-	-	2,157	1,864	1,182
Internal Funds and Balances	-	-	-	161	180	-	-
Capital Contribution	3,330	1,792	988	3,213	465	485	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	24,231	23,299	26,502	28,634	30,341	31,344	34,834
Superannuation	2,525	2,579	2,775	2,581	2,782	2,876	2,872
Grants, subsidies and transfer payments ^(b)	435	303	323	299	297	309	325
Supplies and services	8,778	7,155	10,647	13,218	8,499	8,099	8,072
Accommodation	2,482	2,775	2,438	3,143	3,103	3,326	3,634
Capital User Charge	-	-	-	540	469	503	546
Depreciation	1,025	1,479	1,746	1,543	1,818	2,058	2,285
Administration	581	265	1,312	1,935	1,977	2,103	2,267
Advertising and promotion	571	443	488	437	430	481	543
Consumable Supplies	683	647	654	790	789	862	951
Equipment repairs and maintenance	410	177	572	553	553	597	641
State Taxes	1	-	-	-	-	-	-
Net loss on disposal of non-current assets	127	-	-	-	-	-	-
Other expenses	724	1,404	354	599	615	615	668
TOTAL COST OF SERVICES	42,573	40,526	47,811	54,272	51,673	53,173	57,638
Revenues from ordinary activities							
User charges and fees ^(c)	6,221	5,505	6,778	7,393	7,538	7702	7,920
Revenues from taxes, regulatory fees and fines	3,746	3,052	3,808	3,286	3,348	3,411	3,505
Grants and subsidies	265	265	265	265	265	265	265
Other Revenue	309	200	346	343	95	115	115
Total Revenues from Ordinary Activities	10,541	9,022	11,197	11,287	11,246	11,493	11,805
NET COST OF SERVICES	32,032	31,504	36,614	42,985	40,427	41,680	45,833
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	32,471	28,242	38,324	37,721	40,367	41,616	46,019
Liabilities assumed by the Treasurer	2,507	2,579	2,757	85	85	85	85
TOTAL REVENUES FROM GOVERNMENT	34,978	30,821	41,081	37,806	40,452	41,701	46,104
Change in Equity arising from transfer of assets/liabilities	-	-	-	-	(977)	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	2,946	(683)	4,467	(5,179)	(952)	21	271
Extraordinary items	420	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	3,366	(683)	4,467	(5,179)	(952)	21	271

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 513 and 551 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	34,007	102	7,119	1,929	2,093	2,218	1,722
Restricted cash assets.....	-	-	63	63	63	63	63
Cash resources held in Trust.....	521	534	658	730	742	824	906
Receivables.....	777	964	859	859	864	864	864
Amounts receivable for outputs ^(a)	-	-	-	1,543	1,372	1,566	2,669
Prepayments.....	599	64	687	687	692	692	692
Total current assets.....	35,904	1,664	9,386	5,811	5,826	6,227	6,916
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	4,696	3,624	3,976	5,475	6,437	6,528	6,166
Other non-current assets.....	1,134	-	-	-	-	-	-
Total non-current assets.....	5,830	3,624	3,976	5,475	6,437	6,528	6,166
TOTAL ASSETS.....	41,734	5,288	13,362	11,286	12,263	12,755	13,082
CURRENT LIABILITIES							
Provision for employee entitlements.....	3,776	2,559	3,606	3,484	3,664	3,642	3,642
Payables.....	1,018	421	843	843	891	891	891
Interest-bearing liabilities (borrowings).....	-	-	-	-	138	138	138
Monies in trust.....	32,442	-	-	-	-	-	-
Finance leases.....	-	7	2	2	2	2	2
Other Liabilities.....	530	620	579	639	781	837	893
Total current liabilities.....	37,766	3,607	5,030	4,968	5,476	5,510	5,566
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,913	2,058	1,815	1,767	2,723	2,675	2,675
Finance leases.....	5	6	-	-	-	-	-
Total non-current liabilities.....	1,918	2,064	1,815	1,767	2,723	2,675	2,675
TOTAL LIABILITIES.....	39,684	5,671	6,845	6,735	8,199	8,185	8,241
EQUITY							
Contributed Equity.....	-	-	-	3,213	3,678	4,163	4,163
Accumulated surplus/(deficit).....	2,050	(383)	6,517	1,338	386	407	678
Total equity.....	2,050	(383)	6,517	4,551	4,064	4,570	4,841
TOTAL LIABILITIES AND EQUITY.....	41,734	5,288	13,362	11,286	12,263	12,755	13,082

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	29,141	27,522	37,604	36,178	38,535	39,558	43,734
Capital Contribution	3,330	720	720	3,213	465	485	-
Holding Account	-	-	-	-	2,003	1,864	1,182
Net cash provided by government	32,471	28,242	38,324	39,391	41,003	41,907	44,916
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(23,556)	(23,666)	(25,899)	(28,727)	(30,403)	(31,443)	(34,863)
Superannuation payments	(18)	(15)	(18)	(2,408)	(2,722)	(2,796)	(2,792)
Grants, subsidies and transfer payments	(435)	(303)	(323)	(299)	(297)	(309)	(325)
Supplies and services	(8,556)	(7,896)	(11,432)	(13,603)	(9,018)	(8,693)	(9,293)
Accommodation	(3,301)	(2,770)	(2,794)	(3,777)	(3,741)	(3,944)	(4,252)
Administration	(976)	(890)	(892)	(1,660)	(1,522)	(1,836)	(2,092)
Equipment repairs and maintenance	(392)	(167)	(1,086)	(678)	(676)	(724)	(768)
Capital User Charge	-	-	-	(540)	(469)	(503)	(546)
Goods and Services Tax	-	(1,267)	(1,555)	(1,775)	(1,778)	(1,780)	(1,785)
Other payments	(604)	(468)	(368)	(480)	(451)	(451)	(474)
Receipts							
Regulatory fees and fines	3,848	3,045	3,819	3,399	3,461	3,524	3,668
User charges and fees	5,882	5,300	6,633	6,977	7,134	7,294	7,459
Goods and Services Tax	-	1,237	1,273	1,735	1,738	1,740	1,745
Grants and subsidies	265	265	265	265	265	265	265
Other receipts	4,044	200	356	105	105	105	105
Net cash from operating activities	(23,799)	(27,395)	(32,021)	(41,466)	(38,374)	(39,551)	(43,948)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(3,380)	(682)	(1,026)	(3,043)	(2,460)	(2,149)	(1,382)
Net cash from investing activities	(3,380)	(682)	(1,026)	(3,043)	(2,460)	(2,149)	(1,382)
NET INCREASE/(DECREASE) IN CASH HELD							
.....	5,292	165	5,277	(5,118)	169	207	(414)
Cash assets at the beginning of the reporting period	29,236	471	34,528	7,840	2,722	2,898	3,105
Net cash transferred to/from other agencies	-	-	(31,965)	-	7	-	-
Cash assets at the end of the reporting period	34,528	636	7,840	2,722	2,898	3,105	2,691

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	36,614	42,985	40,427	41,680	45,833
Adjustment for non-cash items:					
Extraordinary Item	477	-	984	-	-
Depreciation	(1,746)	(1,543)	(1,818)	(2,058)	(2,285)
Superannuation liabilities assumed by the Treasurer	(2,757)	(85)	(85)	(85)	(85)
(Increase)/decrease in salaries and related costs	268	170	(1,136)	70	-
Increase/(decrease) in accounts receivable	82	-	5	-	-
(Increase)/decrease in accounts payable	175	-	(48)	-	-
Increase/(decrease) in prepayments	88	-	5	-	-
(Increase)/decrease in other liabilities	(49)	(60)	(142)	(56)	(56)
Other accrued expenditure	(1,131)	(1)	182	-	541
Net Cash from Operating Activities	32,021	41,466	38,374	39,551	43,948

STATEMENT OF FINANCIAL PERFORMANCE ^(a)
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	647	625	643	1,030	1,051	1,072	1,093
Administration	1,802	1,550	1,983	2,023	2,063	2,104	2,146
Other expenses	1,585	2,000	713	-	-	-	-
Receipts paid into Consolidated Fund	6,432	4,972	5,345	6,522	6,652	6,785	6,921
TOTAL ADMINISTERED EXPENSES ^(b)	10,466	9,147	8,684	9,575	9,766	9,961	10,160
REVENUES							
Revenues from taxes, regulatory fees and fines	6,428	4,972	5,345	6,522	6,652	6,785	6,921
Interest revenue	3,007	3,200	3,751	3,826	3,903	3,981	4,060
Appropriations	2,000	2,000	1,710	-	-	-	-
TOTAL ADMINISTERED REVENUES	11,435	10,172	10,806	10,348	10,555	10,766	10,981

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the 2001-02 and the forward estimate years.

(b) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION ^(a)
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	577	-	1,412	-	-	-	-
Restricted cash assets.....	31,971	35,496	35,873	39,448	43,110	46,846	50,656
Total Administered Current Assets	32,548	35,496	37,285	39,448	43,110	46,846	50,656
TOTAL ADMINISTERED ASSETS							
	32,548	35,496	37,285	39,448	43,110	46,846	50,656
ADMINISTERED CURRENT LIABILITIES							
Payables.....	162	-	-	-	-	-	-
Monies in trust.....	25,736	28,236	28,514	31,316	34,189	37,120	40,109
Total Administered Current Liabilities	25,898	28,236	28,514	31,316	34,189	37,120	40,109
TOTAL ADMINISTERED LIABILITIES..							
	25,898	28,236	28,514	31,316	34,189	37,120	40,109

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the 2001-02 and the forward estimate years.

STATEMENT OF CASH FLOWS ^(a)
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(647)	(625)	(644)	(1,030)	(1,051)	(1,072)	(1,093)
Administration.....	(1,802)	(1,550)	(1,983)	(2,023)	(2,064)	(2,104)	(2,147)
Bonds repaid.....	(16,876)	(17,500)	(18,768)	(19,143)	(19,526)	(19,917)	(20,315)
Other payments.....	(1,585)	(2,000)	(713)	-	-	-	-
Receipts paid into Consolidated Fund	(6,270)	(4,972)	(5,491)	(6,538)	(6,652)	(6,785)	(6,921)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(27,180)	(26,647)	(27,599)	(28,734)	(29,293)	(29,878)	(30,476)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Regulatory fees and fines.....	6,429	4,972	5,345	6,522	6,652	6,785	6,921
Interest.....	3,007	3,200	3,751	3,826	3,903	3,981	4,060
Other receipts	19,973	20,000	21,530	21,961	22,400	22,848	23,305
Output Appropriation	2,000	2,000	1,710	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	31,409	30,172	32,336	32,309	32,955	33,614	34,286
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS							
	4,229	3,525	4,737	3,575	3,662	3,736	3,810

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the 2001-02 and the forward estimate years.

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Asbestos Disease Society	83	83	83	83	83	83	83
WA Farmers Federation	60	60	60	60	60	60	60
Tri-partite	60	60	60	60	60	60	60
Consumer Credit Legal Service (WA) Inc.....	163	-	100	50	50	50	50
Providers of consumer advice.....	69	90	20	46	44	56	72
Ministerial Council on Consumer Affairs.....	-	10	-	-	-	-	-
TOTAL	435	303	323	299	297	309	325

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Rental Accommodation Fund - Grants	647	625	644	1,030	1,051	1,072	1,093
Treasury funding for redundancy payments	1,585	2,000	713	-	-	-	-
OTHER STATE SERVICES							
Rental Accommodation Fund - Bonds repaid..	16,876	17,500	18,768	19,143	19,526	19,917	20,315
Rental Accommodation Fund - Recoup of administration costs	1,802	1,550	1,983	2,023	2,064	2,104	2,147
Receipts paid into Consolidated Fund	6,270	4,972	5,491	6,538	6,652	6,785	6,921
TOTAL	27,180	26,647	27,599	28,734	29,293	29,878	30,476

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
TAXATION							
Business Names Registrations.....	5,405	4,092	4,198	5,642	5,772	5,905	6,041
Other Registration Fees	88	102	81	102	102	102	102
Credit Providers.....	313	266	387	266	266	266	266
Employment Agents	49	30	40	30	30	30	30
Finance Brokers.....	73	20	35	20	20	20	20
Land Valuers	18	72	4	72	72	72	72
Motor Vehicle Dealers.....	415	307	390	307	307	307	307
Travel Agents	68	83	210	83	83	83	83
Treasury funding for Redundancy payments ...	2,000	2,000	1,710	-	-	-	-
OTHER							
Rental Accommodation Fund - Bonds received	19,973	20,000	21,530	21,961	22,400	22,848	23,305
Rental Accommodation Fund - Interest.....	3,007	3,200	3,751	3,826	3,903	3,981	4,060
TOTAL	31,409	30,172	32,336	32,309	32,955	33,614	34,286

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Bill of sale	18	10	18	12
Business names certificates	33	15	28	40
Business names data	15	40	40	20
Business names searches	835	700	905	750
Corporate fees	96	60	112	100
Departmental – miscellaneous	675	335	457	209
Education kit for landlords	21	15	11	14
Federal investigation and advisory service	265	265	265	265
GST Input Tax Credits	-	1,189	1,206	1,426
GST receipts on sales	-	48	67	309
Licenses and other regulatory fees	749	307	912	461
Proceeds from services provided to the Commonwealth in respect of Indian Ocean Territories	94	80	137	100
Recoups from the Rental Accommodation Fund	1,224	1,100	1,344	1,632
Register of Encumbered Vehicles (REVS)	1,702	1,693	1,660	1,674
Registration fees for Office of Censorship	126	120	129	120
Reimbursement from the Real Estate and Business Agents Supervisory Board and the Settlement Agents Supervisory Board	4,050	3,920	4,854	5,067
Retail trading hours exemptions	-	-	-	80
Trade measurement	200	150	201	202
TOTAL.....	10,103	10,047	12,346	12,481

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

COMMISSIONER OF WORKPLACE AGREEMENTS

PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING

DIVISION 27

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 54 Net amount appropriated to purchase outputs.....	1,956	2,035	2,715	1,654	-	-	-
Total appropriations provided to purchase outputs.....	1,956	2,035	2,715	1,654	-	-	-
CAPITAL							
Capital Contribution.....	123	187	187	-	-	-	-
GRAND TOTAL.....	2,079	2,222	2,902	1,654	-	-	-

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To facilitate and process applications from parties to register workplace agreements

SIGNIFICANT ISSUES AND TRENDS

- There has been a significant upward trend in the use of workplace agreements measured in terms of the number of agreements lodged and registered and employee/employer parties involved, for the period up to the State election in February 2001.
- Legislation is being drafted to abolish the *Workplace Agreement Act 1993*, and all remaining functions of the office of Commissioner of Workplace Agreements are expected to cease by 31 December 2001.

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Registration of Workplace Agreements	1,898	2,013	2,657	1,820			
<i>Output 2:</i>							
Statistical and Other Information	170	82	118	-			
Total Cost of Outputs	2,068	2,095	2,775	1,820	-	-	-
<i>Less Operating revenues</i>	112	60	60	60	-	-	-
Net Cost of Outputs	1,956	2,035	2,715	1,760	-	-	-
Adjustments ^(b)	-	-	-	(106)	-	-	-
Appropriations provided to purchase Outputs	1,956	2,035	2,715	1,654	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	123	187	187	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,079	2,222	2,902	1,654	-	-	-

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Flexibility of employment arrangements specific to workplaces which have the force and protection of law.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Overall customer satisfaction	81%	75%	na	na	Due to the imminent closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction

- (a) More details of effectiveness indicators in annual report.

Output 1: Registration of Workplace Agreements

The registration of valid workplace agreements and an assessment of the parties' understanding of, and wish to establish and register, an agreement.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,898	2,013	2,657	1,820	2000-01 Estimated Actual includes a once off payment of \$425,000 for the Commissioners redundancy provision
Less Operating Revenue ^(b)	112	60	60	60	
Net Cost of Output	1,786	1,953	2,597	1,760	
Adjustments ^(c)	-	-	-	(106)	
Appropriation for purchase of Output 1	1,786	1,953	2,597	1,654	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Parties to lodge agreements	152,446	145,000	168,069	35,000	The service was largely discontinued following the State election and announcement of the Government intention to repeal the legislation.
Quality					
Advice provided that assisted in the understanding of the registration process.....	81%	80%	80%	na	Due to the closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction
Timeliness					
Average time in calendar days to an agreement	24 days	29 days	28 days	24 days	
Cost					
Total cost of information service per party.....	\$12.45	\$13.88	\$15.81	\$52.00	The service was largely discontinued following the State election and announcement of the Government's intention to repeal the legislation.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 23 and is estimated to be 0 for the 2001-02 Budget.

(b) Legislation is being drafted to abolish the *Workplace Agreement Act 1993*, and all remaining functions of the office of Commissioner of Workplace Agreements are expected to cease by 31 December 2001.

Major Achievement For 2000-01

- The number of agreements lodged under the Workplace Agreements Act continued to increase in 2000-01, with the lodgement of workplace agreements averaging 14,006 per month for the financial year.

Major Initiative For 2001-02

- Management of the closure of the Office of the Commissioner of Workplace Agreements and transition to the Employer-Employee Agreement system following repeal of the existing legislation.

Outcome: Flexibility of employment arrangements specific to workplaces which have the force and protection of law.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Overall customer satisfaction	93%	90%	na	na	Due to the imminent closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction

(a) More details of effectiveness indicators in annual report.

Output 2: Statistical and Other Information

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	170	82	118	-	
Less Operating Revenue.....	-	-	-	-	
Net Cost of Output	170	82	118	-	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 2	170	82	118	-	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Parties to information services	2,148	947	947	na	Due to the imminent closure of the Office, the provision of information services has ceased
Quality					
Satisfaction with the information services.....	93%	na	na	na	Due to the closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction
Timeliness					
Service is produced in 2 weeks of request.....	89%	na	na	na	Due to the closure of the Office it was not considered in the public interest to undertake a survey of customer satisfaction
Cost					
Total cost of information service per party.....	\$79.14	\$86.59	\$124.60	na	Due to the imminent closure of the Office, the provision of information services has ceased

Major Achievement For 2000-01

- Following significant growth in provision of information services in the first half of the 2000-01 financial year, the service was largely discontinued following the State election and announcement of the Government's intention to repeal the legislation.

Major Initiative For 2001-02

- Management of the closure of the office of the Commissioner of Workplace Agreements and transition to the Employer-Employee Agreement system following repeal of the existing legislation.

CAPITAL WORKS PROGRAM

Due to the imminent closure of the Office, its capital works program has been terminated.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer Hardware and Software - 2000-01 Program	111	111	111	-
Office Furniture and Equipment - 2000-01 Program	48	48	48	-
	159	159	159	-

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	190	159	159	-	-	-	-
Working capital requirement							
Leave Liability	-	28	28	-	-	-	-
	190	187	187	-	-	-	-
LESS							
Internal Funds and Balances	67	-	-	-	-	-	-
Capital Contribution	123	187	187	-	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and allowances ^(a)	1,289	974	1,497	770	-	-	-
Superannuation	114	109	555	72	-	-	-
Supplies and services	276	839	458	638	-	-	-
Accommodation	157	-	-	-	-	-	-
Depreciation	78	229	229	154	-	-	-
Administration	129	-	-	-	-	-	-
Consumable supplies	54	38	33	28	-	-	-
Equipment repairs and maintenance	-	-	21	-	-	-	-
Other expenses	65	89	100	158	-	-	-
TOTAL COST OF SERVICES	2,162	2,278	2,893	1,820	-	-	-
Revenues from ordinary activities							
User charges and fees ^(b)	112	60	60	60	-	-	-
Total Revenues from Ordinary Activities	112	60	60	60	-	-	-
NET COST OF SERVICES	2,050	2,218	2,833	1,760	-	-	-
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	2,000	1,993	2,673	1,654	-	-	-
TOTAL REVENUES FROM GOVERNMENT	2,000	1,993	2,673	1,654	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(50)	(225)	(160)	(106)	-	-	-
Extraordinary items	(16)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(66)	(225)	(160)	(106)	-	-	-

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 23 and 12 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	16	10	10	7	-	-	-
Receivables.....	-	-	4	5	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	154	-	-	-
Prepayments	13	5	5	5	-	-	-
Total current assets.....	29	15	19	171	-	-	-
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	273	381	381	320	-	-	-
Total non-current assets.....	273	381	381	320	-	-	-
TOTAL ASSETS.....	302	396	400	491	-	-	-
CURRENT LIABILITIES							
Provision for employee entitlements.....	199	188	188	188	-	-	-
Payables.....	23	89	93	102	-	-	-
Interest-bearing liabilities (borrowings).....	-	-	138	138	-	-	-
Other liabilities	28	374	36	36	-	-	-
Total current liabilities	250	651	455	464	-	-	-
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	763	816	816	1,004	-	-	-
Total non-current liabilities	763	816	816	1,004	-	-	-
TOTAL LIABILITIES	1,013	1,467	1,271	1,468	-	-	-
EQUITY							
Accumulated surplus/(deficit).....	(711)	(1,071)	(871)	(977)	-	-	-
Total equity	(711)	(1,071)	(871)	(977)	-	-	-
TOTAL LIABILITIES AND EQUITY.....	302	396	400	491	-	-	-

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,877	1,834	2,514	1,500	-	-	-
Capital Contribution	123	159	159	-	-	-	-
Net cash provided by government	2,000	1,993	2,673	1,500	-	-	-
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,208)	(974)	(1,414)	(770)	-	-	-
Superannuation payments	(111)	(94)	(515)	(72)	-	-	-
Supplies and services	(320)	(586)	(491)	(560)	-	-	-
Accommodation	(181)	-	-	-	-	-	-
Administration	(110)	-	-	-	-	-	-
Goods and Services Tax	-	-	(48)	(54)	-	-	-
Other payments	(143)	(181)	(100)	(101)	-	-	-
Receipts							
Goods and Services Tax	-	-	48	54	-	-	-
Net cash from operating activities	(2,073)	(1,835)	(2,520)	(1,503)	-	-	-
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(159)	(159)	-	-	-	-
Net cash from investing activities	-	(159)	(159)	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(73)	(1)	(6)	(3)	-	-	-
Cash assets at the beginning of the reporting period	89	11	16	10	-	-	-
Cash assets at the end of the reporting period	16	10	10	7	-	-	-

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,833	1,760	-	-	-
Adjustment for non-cash items:					
Depreciation	(229)	(154)	-	-	-
Increase/(decrease) in accounts receivable	4	1	-	-	-
Increase/(decrease) in prepayments	(8)	-	-	-	-
(Increase)/decrease in salaries and related costs	(42)	(188)	-	-	-
(Increase)/decrease in accounts payable	(70)	(9)	-	-	-
(Increase)/decrease in other liabilities	(146)	-	-	-	-
Other accrued expenditure	178	93	-	-	-
Net Cash from Operating Activities	2,520	1,503	-	-	-

REGISTRAR, WESTERN AUSTRALIAN INDUSTRIAL RELATIONS COMMISSION

PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING DIVISION 28

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 55 Net amount appropriated to purchase outputs.....	7,153	7,621	7,587	7,814	7,940	8,175	8,634
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	99	99	99	109	109	109	109
Total appropriations provided to purchase outputs.....	7,252	7,720	7,686	7,923	8,049	8,284	8,743
CAPITAL							
Item 146 Capital Contribution.....	115	40	40	150	254	423	-
GRAND TOTAL.....	7,367	7,760	7,726	8,073	8,303	8,707	8,743

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To support the Western Australian Industrial Relations Commission to provide our community with a means of preventing and resolving conflict in respect to industrial matters.

SIGNIFICANT ISSUES AND TRENDS

- Claims relating to unfair dismissals continue to be the main type of applications received. Various changes to procedures and processes have expedited the turnaround time for applications, resulting in a significant improvement to service.
- The work of the Industrial Magistrate's Court remains at a high level of activity. Staffing changes to accommodate recent legislative amendments have improved pre-trial proceedings. The Industrial Magistrate's view is that the provision of services to the community has been enhanced by the staffing and structural changes undertaken during 2000-01.
- New industrial relations legislation is expected this fiscal year and its introduction will affect all operations. A new system of individual employment agreements is expected to increase the overall level of activity and, in anticipation, the staffing and system requirements are being worked up to a state of readiness.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	131	132	133	120
Priority and Assurance Dividend.....	(300)	(566)	(577)	(577)
Travel, advertising and consultancy savings.....	(16)	(16)	(16)	(16)
Funding for Employer Employee Agreements -former CWA functions from 2002-03.....	-	387	396	406

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Services to the Western Australian Industrial Relations Commission and Industrial Magistrates Court	3,248	3,643	3,503	3,528			
Output 2:							
Conciliation and Arbitration by the Western Australian Industrial Relations Commission.....	4,245	4,619	4,566	4,491			
Total Cost of Outputs	7,493	8,262	8,069	8,019	8,172	8,407	8,847
<i>Less Operating revenues</i>	587	519	419	119	119	118	121
Net Cost of Outputs	6,906	7,743	7,650	7,900	8,053	8,289	8,726
Adjustments ^(b)	346	(23)	36	23	(4)	(5)	17
Appropriations provided to purchase Outputs	7,252	7,720	7,686	7,923	8,049	8,284	8,743
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	115	40	40	150	254	423	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	7,367	7,760	7,726	8,073	8,303	8,707	8,743

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Employers, employees and unions have a means of resolving industrial relations matters.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Responsiveness to client needs	78%	80%	90%	92%	
Registration and Recording of Applications	\$980/appn	\$1,012/appn	\$947/appn	\$980/appn	

(a) More details of effectiveness indicators in annual report.

Output 1: Services to the Western Australian Industrial Relations Commission and Industrial Magistrates Court

To provide effective and efficient support to the Western Australian Industrial Relations Commission, which allows that tribunal to provide the community with an efficient means of preventing or resolving industrial relations matters.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	3,248	3,643	3,503	3,528	
Less Operating Revenue ^(b)	511	487	381	97	
Net Cost of Output	2,737	3,156	3,122	3,431	
Adjustments ^(c)	454	241	260	55	
Appropriation for purchase of Output 1	3,191	3,397	3,382	3,486	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications received	3,313	3,600	3,700	3,600	
Quality					
Files returned for corrective action	1%	1%	1%	1%	
Timeliness					
Extent to which services are provided within time standards	100%	100%	100%	100%	
Cost					
Average cost per application received	\$980	\$1,012	\$947	\$980	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 43 and is estimated to be 43 for the 2001-02 Budget.

Major Achievements For 2000-01

- Support to the Industrial Magistrate's Court has been improved through changes to staffing arrangements, the use of pre-trial conferences and changes to procedures.
- Video conferencing facilities installed for the use of the Commission and Industrial Magistrate's Court. This will improve services to applicants and respondents who live in remote areas of Western Australia and in some cases allow access to Commission services without the need for the parties to travel long distances.
- On screen manuals and other information deployed to staff. This expands the available online knowledge base for staff who use such information for client services. It improves the efficiency of information from counter or telephone staff to our client base.

Major Initiatives For 2001-02

- With expected changes to industrial relations legislation, planning and preparation for the implementation of Employer Employee Agreements is seen as a priority. Changes to staffing, systems and client demands are expected and in response, the capacity to meet forecast levels of activity is being assessed.
- The current Case Management System is at the end of its life cycle. In-house resources are intended to be utilised to re-build the current system so that it can accommodate the expected volumes of data associated with the Employer Employee Agreements.
- Surveys of the client base indicate a demand for the management and publication of electronic information. Appropriate action is currently being undertaken to utilise existing technologies to deliver more services through electronic media.

Outcome: A process for the prevention and resolution of industrial relations conflict**Output 2: Conciliation and Arbitration by the Western Australian Industrial Relations Commission**

To provide a forum for dealing with the prevention and resolution of conflict in respect of industrial matters, the mutual rights of employers and employees, the rights and duties of organisations of employers and employees and related matters. The Commission provides for a conciliation and arbitration process to settle disputes.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,245	4,619	4,566	4,491	
Less Operating Revenue ^(b)	76	32	38	22	
Net Cost of Output	4,169	4,587	4,528	4,469	
Adjustments ^(c)	(108)	(264)	(224)	(32)	
Appropriation for purchase of Output 2	4,061	4,323	4,304	4,437	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

CAPITAL WORKS PROGRAM

The Department of the Registrar, Western Australian Industrial Relation Commission's planned capital works expenditure in 2001-02 is for the upgrade and replacement of computer hardware and software to support the implementation of new technology, improved communication services and the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer Hardware and Software– 2000-01 Program	40	40	40	-
NEW WORKS				
Computer Hardware and Software– 2001-02 program	150	-	-	150
	190	40	40	150

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	115	40	40	150	150	320	-
Working capital requirement							
Leave Liability	-	-	-	-	104	103	-
Capital Contribution	115	40	40	150	254	423	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and allowances ^(a)	4,514	4,722	4,829	4,792	4,886	5,008	5,347
Superannuation	624	827	598	624	624	624	624
Supplies and services	901	934	1,006	839	872	904	983
Accommodation	810	1,204	1,126	1,376	1,382	1,385	1,390
Depreciation	183	160	160	40	85	163	180
Consumable supplies	368	307	276	271	256	256	256
Equipment repairs and maintenance	93	108	74	77	67	67	67
TOTAL COST OF SERVICES	7,493	8,262	8,069	8,019	8,172	8,407	8,847
Revenues from ordinary activities							
User charges and fees ^(b)	587	519	419	119	119	118	121
Total Revenues from Ordinary Activities	587	519	419	119	119	118	121
NET COST OF SERVICES	6,906	7,743	7,650	7,900	8,053	8,289	8,726
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	6,371	6,759	6,878	7,923	8,049	8,284	8,743
Liabilities assumed by the Treasurer	624	827	598	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	6,995	7,586	7,476	7,923	8,049	8,284	8,743
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Extraordinary items	-	-	37	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	89	(157)	(137)	23	(4)	(5)	17

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 70 and 70 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	282	6	108	107	106	106	106
Cash resources held in trust	95	110	110	128	146	164	-
Receivables.....	47	8	43	43	43	43	43
Amounts receivable for outputs ^(a)	-	-	-	69	154	317	677
Prepayments	89	-	99	100	101	101	101
Total current assets	513	124	360	447	550	731	927
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	235	47	154	265	331	489	310
Other non-current assets	19	5	22	21	20	19	18
Total non-current assets	254	52	176	286	351	508	328
TOTAL ASSETS	767	176	536	733	901	1,239	1,255
CURRENT LIABILITIES							
Employee entitlements.....	1,526	1,538	1,585	1,599	1,510	1,422	1,602
Payables.....	136	-	-	-	-	-	-
Other liabilities	245	207	197	192	214	237	56
Total current liabilities	1,907	1,745	1,782	1,791	1,724	1,659	1,658
NON-CURRENT LIABILITIES							
Employee entitlements.....	199	201	230	245	230	215	215
Total non-current liabilities	199	201	230	245	230	215	215
TOTAL LIABILITIES	2,106	1,946	2,012	2,036	1,954	1,874	1,873
EQUITY							
Contributed equity	-	-	-	150	404	827	827
Accumulated surplus/(deficit).....	(1,339)	(1,770)	(1,476)	(1,453)	(1,457)	(1,462)	(1,445)
Total equity	(1,339)	(1,770)	(1,476)	(1,303)	(1,053)	(635)	(618)
TOTAL LIABILITIES AND EQUITY	767	176	536	733	901	1,239	1,255

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	6,256	6,719	6,838	7,854	7,964	8,121	8,383
Capital Contribution	115	40	40	150	254	423	-
Net cash provided by government	6,371	6,759	6,878	8,004	8,218	8,544	8,383
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for salaries, wages and other entitlements	(4,334)	(4,676)	(4,744)	(4,721)	(4,948)	(5,070)	(5,328)
Superannuation payments	-	-	-	(624)	(624)	(624)	(624)
Supplies and services	(1,295)	(1,276)	(1,316)	(1,099)	(1,089)	(1,116)	(1,181)
Accommodation	(732)	(1,126)	(1,141)	(1,395)	(1,402)	(1,408)	(1,426)
Equipment repairs and maintenance	(88)	(77)	(74)	(77)	(67)	(67)	(67)
Goods and Services Tax	-	(218)	(271)	(315)	(298)	(345)	(311)
Receipts							
User charges and fees	375	375	418	79	79	79	79
Goods and Services Tax	-	218	240	315	298	345	311
Other receipts	153	79	-	-	-	-	-
Net cash from operating activities	(5,921)	(6,701)	(6,888)	(7,837)	(8,051)	(8,206)	(8,547)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(51)	(40)	(149)	(150)	(150)	(320)	-
Proceeds from sale of non-current assets	2	-	-	-	-	-	-
Net cash from investing activities	(49)	(40)	(149)	(150)	(150)	(320)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities	(134)	-	-	-	-	-	-
Net cash from financing activities	(134)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	267	18	(159)	17	17	18	(164)
Cash assets at the beginning of the reporting period	110	98	377	218	235	252	270
Cash assets at the end of the reporting period	377	116	218	235	252	270	106

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	7,650	7,900	8,053	8,289	8,726
Extraordinary Item	(37)	-	-	-	-
Adjustment for non-cash items:					
Depreciation.....	(160)	(40)	(85)	(163)	(180)
Superannuation and other liabilities assumed by the Treasurer.....	(598)	-	-	-	-
Increase/(decrease) in salaries and related costs.....	(90)	(29)	104	103	(180)
Increase/(decrease) in accounts payable.....	136	-	-	-	-
Increase/(decrease) in other liabilities.....	48	5	(22)	(23)	181
Increase/(decrease) in accounts receivable.....	(4)	-	-	-	-
Increase/(decrease) in prepayments.....	10	1	1	-	-
Other accrued expenditure.....	(67)	-	-	-	-
Net Cash from Operating Activities	6,888	7,837	8,051	8,206	8,547

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund.....	8	3	3	3	3	3	3
TOTAL ADMINISTERED EXPENSES	8	3	3	3	3	3	3
REVENUES							
User charges and fees.....	11	3	3	3	3	3	3
TOTAL ADMINISTERED REVENUES ^(a) ..	11	3	3	3	3	3	3

(a) Further information in the table "Details of the Administered Transactions Revenue".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Receivables.....	4	4	4	4	4	4	4
TOTAL ADMINISTERED ASSETS	4	4	4	4	4	4	4

**STATEMENT OF CASH FLOWS
(Administered transactions)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	(8)	(3)	(3)	(3)	(3)	(3)	(3)
TOTAL ADMINISTERED CASH OUTFLOWS	(8)	(3)	(3)	(3)	(3)	(3)	(3)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees	8	3	3	3	3	3	3
TOTAL ADMINISTERED CASH INFLOWS	8	3	3	3	3	3	3
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
FINES							
Industrial Magistrates' Fines	11	3	3	3	3	3	3
TOTAL	11	3	3	3	3	3	3

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Service charges, transcript and Award sales and other revenue	153	79	132	79
Fee for service Australian Industrial Registry	375	375	286	-
GST input credits	-	177	212	312
GST receipts on sales	-	41	28	3
TOTAL	528	672	658	394

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

TRAINING

PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING DIVISION 29

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 56 Net amount appropriated to purchase outputs ^(b)	286,761	297,536	297,693	326,082	319,335	310,817	302,899
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	185	185	192	192	192	192	192
Total appropriations provided to purchase outputs	286,946	297,721	297,885	326,274	319,527	311,009	303,091

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) With the introduction of accrual appropriations, monies previously allocated to the Department for capital purposes are now included in the net amount appropriated to purchase outputs for all years.

MISSION

Strategically manage, develop, and grow the State's investment in the employment and training of Western Australians

SIGNIFICANT ISSUES AND TRENDS

- Demand for Vocational Education and Training (VET) continues to increase due to a variety of factors including:
 - increased workforce demand for new and higher skill levels due to ongoing structural changes in the labour market, including developments in information technology, globalisation of markets and the move to knowledge based industries;
 - a significant increase in the national and State population;
 - workforce growth, including a rise in the proportion of the population within the workforce; and
 - introduction of new training products, which have expanded the proportion of the workforce suited to VET qualifications from 57% to 82%.
- Western Australia continues to have the highest labour force participation rate of any State. In line with international labour market trends, the State will continue to experience increased part-time employment opportunities, more jobs in the professional occupations, increased emphasis on self-employment and continued growth in the services sector.
- Youth unemployment continues to present a challenge for the State and Federal Governments. The Department will continue to provide focus on youth employment by placing even greater emphasis on initiatives to support young people gain employment.
- Increased demand for high quality training standards across Australia, from industry and other stakeholders, has resulted in a national review of registration standards for registered training organisations. This will result in fundamental changes within the Australian Recognition Framework, and necessitate a review of the State's quality assurance and registration arrangements.
- International demand for the provision and delivery of VET courses overseas has been steadily increasing, with the Department developing relationships with educational institutions in Hong Kong, Indonesia, Malaysia, Thailand and China. The Department has played a major part in establishing the Oil and Gas Institute of Australia, to tap into the emerging demand for VET services in the Middle East. Business opportunities from the work of the institute and other initiatives have started to emerge, with further developments expected in 2001.

- The National Office for the Information Economy highlights that 'the VET sector underpins the industry competitiveness of Australia and must provide leadership in training for the new economy'. To fully participate in the opportunities afforded by the new economy Western Australia will require both well trained information professionals, and citizens who are able to use online technology in the workplace, at home and for leisure activities. From an employment perspective, computer literacy skills are becoming increasingly important for entry or re-entry to the labour market, to the extent that there is a danger of a 'skills divide' between those at the top and bottom of the labour market. Businesses, especially small to medium sized enterprises, will require expertise to take full advantage of these opportunities.
- Growth in Internet usage and the convergence of information and communication technologies underlines the importance of supplementary training options in alternative modes to traditional face-to-face or distance education. The Department will continue to support the development of interactive education to ensure increased options, user flexibility and greater access for people wishing to learn using non-traditional modes.
- Supporting people from diverse backgrounds and/or with special needs to participate in employment and training continues to be a priority for the government and community. State based research shows significant increases in the number of students with disabilities exiting the school system and expecting to enrol in TAFE. The impact of the national Mutual Obligation Policy is also anticipated to increase the number of people from equity groups accessing training and the workforce.
- To accommodate the growing demand for VET courses, the Department has entered into a new funding agreement with the Australian National Training Authority (ANTA) for the period 2001 to 2003. The ANTA agreement has resulted in additional Commonwealth funding of \$66.7 million over the forward estimate period on the basis that State expenditure and activity targets are met. In accordance with the ANTA agreement, the State will match the Commonwealth growth funds component of which approximately two thirds will be met through the government's current election commitments.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State election				
Establishment of world class interactive technology	125	125	125	125
Introduce another 800 apprenticeships	435	1,306	2,089	2,611
Provide an additional 800 traineeships	317	800	800	800
Provide another 500 public sector traineeships.....	1,000	1,925	1,925	1,925
Skilling WA program	1,000	1,000	1,000	1,000
Tertiary scholarships for students in Bunbury	12	12	13	13
Additional funding for growth in student numbers.....	1,510	-	-	-
ANTA Commonwealth Funding				
Disability funding/Income Support Recipient.....	140	1,230	2,730	3,100
Growth funds (State and Commonwealth).....	10,833	11,051	15,256	7,247
Maintenance of effort (State and Commonwealth)	10,816	4,087	8,818	6,267
Management of Regional Forest Agreement Workers Assistance Package	22,412	14,000	500	500
Parity and wages policy.....	(94)	236	1,049	1,886
Priority and Assurance Dividend.....	(5,884)	(5,175)	(6,773)	(6,773)
Management Initiated Redundancy savings.....	(193)	(193)	(193)	(193)
Travel, advertising, and consultancy savings.....	(1,392)	(1,392)	(1,392)	(1,392)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Vocational education and training services.....	376,096	390,112	379,468	411,120			
<i>Output 2:</i>							
Employment programs	22,648	23,492	28,832	46,509			
Total Cost of Outputs	398,744	413,604	408,300	457,629	437,536	439,599	438,675
<i>Less Operating revenues</i>	105,220	106,261	105,889	121,810	120,789	131,152	134,832
Net Cost of Outputs	293,524	307,343	302,411	335,819	316,747	308,447	303,843
Adjustments ^(b)	(6,578)	(9,622)	(4,526)	(9,545)	2,780	2,562	(752)
Appropriations provided to purchase Outputs	286,946	297,721	297,885	326,274	319,527	311,009	303,091
TOTAL CONSOLIDATED FUND APPROPRIATIONS	286,946	297,721	297,885	326,274	319,527	311,009	303,091

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Capital contributions which are reported as capital grants made to training providers are included in the purchase of outputs. Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Maximise training and employment opportunities for Western Australians.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Main reason for undertaking the course achieved or partly achieved by graduates	81.5%	83%	79%	80%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Vocational education and training services

The strategic management of the investment of government resources in the State VET system, including the planning, purchasing and monitoring of VET services.

The objective of the Department is to identify and meet industry, regional and community training needs and priorities.

In line with the strategic directions and policies of the State and Commonwealth Governments and through extensive consultative processes and targeted research studies, an annual State Training Strategy is developed to ensure that the needs of Western Australian clients - employers and students – are met.

The Department funds training delivered by Registered Training Organisations (RTOs), which are monitored for quality, compliance and agreed outcomes. The quality of training services and outcomes are monitored through client surveys and other means to identify strategic areas for improvement and trends over time.

The role of the Department is to ensure that training services are efficiently and effectively deployed to provide appropriate training and skills for all clients within the State.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	376,096	390,112	379,468	411,120	
Less Operating Revenue ^(c)	103,998	104,387	104,022	115,720	
Net Cost of Output	272,098	285,725	275,446	295,400	
Adjustments ^(d)	(6,098)	(8,945)	(4,119)	(8,396)	
Appropriation for purchase of Output 1	266,000	276,780	271,327	287,004	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Student Curriculum Hours (SCH) delivered – Apprentices/Trainees ^{(b) (c)}	3,700,000	3,900,000	4,500,000	5,100,000	
SCH delivered – Other students ^(b)	20,100,000	20,100,000	20,700,000	20,400,000	
VET Participation rate (15-64 year olds) ^(d)	9.2%	9.4%	9.4%	9.6%	
Quality					
Student satisfaction – Apprentices/Trainees ^(e)	84%	85%	84%	84%	
Student satisfaction – Other students ^(e)	82%	83%	79%	80%	
Successful training completions - Module					
Load Completion Rate (MLCR) – Apprentices/Trainees ^{(b) (f)}	81%	81%	79%	80%	
Successful training completions - MLCR – Other students ^{(b) (f)}	69%	69%	69%	69%	
Employers feedback on relevance of skills and knowledge – Apprentices/Trainees ^(g)	79%	80%	79%	80%	
Employers feedback on relevance of skills and knowledge – Other students ^(g)	70%	71%	70%	71%	
Timeliness					
College Delivery and Performance Agreements issued	December	November	November	November	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average cost per SCH – Apprentices/Trainees (b) (b) (i)	\$16.87	\$17.02	\$16.46	\$17.63	
Average cost per SCH – Other students (b) (j) ...	\$15.61	\$16.11	\$14.75	\$15.75	

- (a) The Full Time Equivalents (FTE) for this output during 2000-01 was 317 and is estimated to be 324 for 2001-02, including FTE associated with the two institutions WestOne and TAFE International.
- (b) These performance measures are calculated from calendar year data.
- (c) An estimated 18,900 apprentices/trainees will be in training at any point in time during the course of the year. During 2000-01, there were 3,700 apprenticeship and 7,000 traineeship commencements. In 2001-02, these figures are anticipated to be 4,550 and 9,000 respectively. Apprenticeship/traineeship completions are expected to increase from 2,700 and 3,500 in 2000-01, to 2,800 and 3,600 in 2001-02.
- (d) The participation rate is the proportion of Western Australians aged 15-64 years enrolled in VET courses funded by the Department of Training. It is a measure of the Department's responsiveness in meeting industry and community needs for a highly skilled workforce.
- (e) A student satisfaction survey of over 35,000 students across the State including apprentices and trainees is undertaken annually with 12,288 respondents in 2000. The percentages represent those apprentices/trainees or other students responding satisfied/very satisfied to the question "how satisfied are you overall with your course of study". Further information on survey results is presented in the Department's annual report. Caution should be used in comparing information across the years due to changes in survey methodologies and populations. In addition, the 2000 Satisfaction Survey returned a lower response rate than that recorded in previous years surveys. Results from this survey have a higher standard error than results from previous years surveys.
- (f) Successful training completions, or MLCR, is the sum of SCH for successfully completed modules expressed as a proportion of total SCH across all module enrolments, for which a definite outcome could be expected. Historically students undertaking an apprenticeship/traineeship where their studies are linked to an employment contract have higher MLCR, than other award course students.
- (g) The percentage is based on those employers responding "agree/strongly agree" in response to the question "the vocational education and training system is providing graduates with skills appropriate to employers needs". No national employer survey was undertaken in 2000, so figures are based upon the 1999 national employer survey. A national employer survey will be undertaken in 2001.
- (h) Cost increases in SCH between 2000 and 2001 result from higher costs associated with delivery growth in regional areas, the development of online products, salary increases and other CPI related cost increases.
- (i) The average cost per SCH (apprentices and trainees) is similar to the formula outlined in (j) below. However, there are an additional number of services/costs for apprentices/trainees including: the training records system which involves the collection, monitoring and central administration of reporting of employment contracts; funding and monitoring of 11 training administration bodies; and travel costs.
- (j) The average cost per SCH (other than apprentices/trainees) is calculated by dividing the total expenditure for publicly funded VET by the total SCH. The total expenditure includes costs associated with labour market, regional and community analyses; policy research and development; and delivery profiling and contracts purchasing, quality monitoring and support services.

Major Achievements For 2000-01

- During 2000, 25.2 million (24 million targeted) student curriculum hours were delivered.
- Twenty-two percent of student curriculum hours were delivered through Training Packages (compared to 2.5% in 1999). Training Packages assure a standard level of competence in VET graduates through the specification and implementation of competency standards and curriculum guidelines. Nationally, over 60 training packages have been developed, with approximately 40 adapted and approved for release in Western Australia to date.
- The State Training Strategy, which outlines Western Australia's short and long-term training agenda, was updated to reflect current and emerging priorities for the State.
- An Information and Communications Technology Strategy was initiated to position the VET sector as a leader in the provision of training for the information economy, with the introduction of an IT Training Package, vendor specific training, and the development of an IT traineeship program.
- The Science and Technology Innovation Strategy continues to enhance the science and technology capacity of the VET sector through its competitively allocated funding program. Almost \$1 million was awarded to projects that demonstrated the capacity to improve the position of the VET sector in delivering training in science and technology.
- Through the Small Business Smart Business Strategy an initiative was piloted involving the release of 1,500 one-off redeemable training coupons, with a face value of \$200 each to small businesses within the South West region. The program increased the participation of small business in training, developed training or learning cultures, and improved the responsiveness of the sector to the training needs of small business.

- In response to an identified industry need, a pilot call centre traineeship commenced during 2000, with the funding of 100 traineeship placements and a further 350 places for 2001. The call centre industry is the fastest growing industry in Australia, growing at 25% annually.
- The Curriculum Services Support Network began operating in 2000. The network evaluates, maintains and reviews curriculum and provides related advice to colleges and other training providers. It currently comprises of six centres, each providing additional specialist curriculum services in relation to specific industries.
- An integrated Quality Assurance Monitoring Strategy has been developed and implemented. During the year, approximately 120 Registered Training Organisations were monitored for contract compliance and adherence to the Australian Recognition Framework.
- Guidelines for the development and accreditation of Graduate Certificates and Diplomas in the VET sector have been developed and endorsed by the Training Accreditation Council.
- During 2000, TAFE TV delivered 431 hours of free-to-air VET and employment related programs in the metropolitan area and 506 hours to rural and remote areas. Programs are also being introduced on community television in Sydney and Brisbane.
- A new free-to-air television program was produced and broadcast to promote TAFE involvement in science and technology at an industry level. The program highlighted existing collaborative projects between TAFE colleges and industry bodies, and private enterprise.
- Systems were developed to capitalise on the Department's intellectual property, including the procurement of a digital online publishing system, and the development of an online catalogue and ordering system.
- An online system was developed to provide prospective students with the ability to apply for admission, to review the outcome of their application, and to gain timely access to current course information.
- The Aboriginal Vocational Education and Training and Employment Policy for Western Australia designed to increase the responsiveness of the VET sector to the requirements of Indigenous people and communities across the State was implemented. Indigenous people represent 5.5% of the total number of VET students while representing 3% of the total Western Australian population. This compares very favourably with other States and Territories.
- Developed and accredited new curriculum to provide literacy and numeracy support services to students enrolled in vocational courses. The initiative improves student retention and module completion rates in mainstream vocational training. The curriculum has attracted interstate interest and acclaim from ANTA as national best practice.
- Established a Graded Assessment Pilot Program and delivered training workshops state wide for more than 300 lecturers who are involved in the implementation of graded assessment.
- Increases in publicly funded training provision occurred during 2000 within the Kimberley Region (29%), and the computing (24%) and tourism (42%) industries, consistent with emerging industry growth areas and community needs.
- The following research projects were conducted during 2000-01:
 - Factors Influencing the Uptake of Enterprise-Focussed Training Initiatives;
 - The Future of School Leavers Not In Full-Time Employment, Education or Training;
 - Participation of Mature Age Males in VET;
 - Comparative Returns on Investment in Education And Training;
 - Western Australian Public Administration Sector VET Needs Into The 21st Century; and
 - VET Opportunities within the Western Australian Complementary Therapies Industry.

Major Initiatives For 2001-02

- Deliver 25.5 million student curriculum hours (unadjusted) during 2001.
- Review the college-funding model with a view to updating key drivers to better reflect new strategic priorities and contemporary methods of delivery.

- As a result of the new ANTA agreement the State will receive an additional \$5 million in growth funding from the Commonwealth in 2001. The State Government will match this on a dollar for dollar basis. A further \$7.5 million will be available from the Commonwealth in 2002 and \$10 million in 2003.
- Increase the portion of training funded under the State Training Profile that is delivered through Training Packages from 22% to 35% in 2001-02.
- Develop and implement a framework for shared services across the TAFE network.
- Develop a Training and Employment Single Transaction Point to provide stakeholders with integrated online access to the Department's core services and resources by 2003. The initiative will provide comprehensive and seamless access to information through a single point.
- Further develop the Information and Communications Technology Strategy (ICTS) to position the VET sector as a leader in the provision of training for the information economy. The strategy consists of three strands aiming to:
 - address IT skill shortages within industry through vendor specific training and IT traineeships;
 - substantially improve the overall computer literacy rate of the Western Australian population; and
 - provide support to small to medium enterprises to assist them to enter the information age.
- The computer literacy component of the ICTS has involved the undertaking of market research to provide an improved understanding of the factors that prevent non-IT users from either attaining or wanting to attain computer literacy skills. Based upon this research a free learning resource package will be developed and widely distributed to provide skills on the most commonly needed applications.
- Funding of \$1 million will be allocated to the Science and Technology Innovation Strategy, which will administer funds through competitive processes to innovative projects that contribute to enhancing the science and technology capacity of the VET sector.
- A Client Internet Service will be developed to provide Internet access and underlying telecommunications services to support on-line teaching and learning. This initiative aims to increase the uptake of Internet services.
- Review facilities using the developed Universal Access Audit Tool to determine a strategic approach to improve access to infrastructure facilities for people with physical disabilities.
- Ongoing industry, regional and community analysis through the State Training Strategy has identified priorities for regional and industry specific studies on employment and training needs. During 2001-02, the focus will be on the South West Region, given projected population increases and the major structural changes impacting local industries.
- Further refinement and development on the State Training Strategy web site will also occur. The site offers a valuable tool for local area planning for delivery of training and employment services by providing a forum for regional stakeholders to have direct input into the planning processes. Through the site, the Department can receive up to date information on training and employment needs and then efficiently validate this with local communities to deliver appropriate solutions.
- Conduct research to examine the following:
 - innovation and flexibility in training packages;
 - literacy and numeracy support in vocational courses;
 - improving outcomes for Apprenticeship and Traineeship programs; and
 - implications of the ageing TAFE workforce in Western Australia.
- Develop and commence the Skilling WA Program providing short training courses which will assist workers to gain new employment related skills.
- Expend \$7 million to establish a Capital Infrastructure Technology Fund to provide technology to support student focused training delivery. Allocation of funds will target three key areas: the TAFE IT infrastructure, accessible computers for students and lecturing staff and equipment/new technology for training delivery.

Outcome: Maximise training and employment opportunities for Western Australians.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
People assisted into employment, education and training.....	7,000	7,000	11,217	12,000	

(a) More details of effectiveness indicators in annual report.

Output 2: Employment programs

The development, promotion, coordination and strategic management of employment services.

The role of the Department is to improve the employment environment in Western Australia through initiatives that assist job seekers, industry and the community. Initiatives include:

- The placement of Regional Employment Coordinators who work with regional communities through over 150 regional committees to provide localised knowledge and increase employment opportunities for the region;
- Fifty community-based projects that assist job-seekers into employment, education or training, by providing advice, resume preparation, interview skills, work experience and job placement assistance;
- Specific assistance to school leavers through the School Leaver Program;
- Employment related assistance to disadvantaged groups such as youth at risk and mature aged job-seekers;
- A system (Group Training Schemes) by which apprentices/trainees are registered to a central body and placed in employment with participating employers on a rotational basis;
- Management of the Aboriginal Economic and Development Officer program, involving the funding of 10 officers providing localised, economic development, employment and training services relating to Indigenous matters, to communities across Western Australia; and
- Management of the Regional Forest Agreement Workers Assistance Package to assist workers in the native forest hardwood timber industry directly affected by the Government's new forest policy. A total of \$22.412 million will be made available in 2001-02 to fund the agreement.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	22,648	23,492	28,832	46,509	Funding for Regional Forest Agreement Workers Assistance Package of \$22.412 million introduced in 2001-02.
Less Operating Revenue ^(c)	1,222	1,874	1,867	6,090	
Net Cost of Output	21,426	21,618	26,965	40,419	
Adjustments ^(d)	(480)	(677)	(407)	(1,149)	
Appropriation for purchase of Output 2	20,946	20,941	26,558	39,270	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
People assisted through employment strategies ^(b)	39,000	39,000	36,523	36,000	
People assisted through Regional Forest Workers Assistance Package ^(c)	-	-	-	1,000	
People supported in apprenticeships and traineeships	-	-	18,213	19,000	
Quality ^(d)					
Under review	-	-	-	-	
Timeliness					
Labour market programs are funded annually at commencement of financial year	yes	yes	yes	yes	
Cost					
Average cost per person assisted through employment strategies	\$580.72	\$602.36	\$594.44	\$474.08	Cost reductions in this output have resulted from changes in the allocation of accrual appropriations and savings resulting from the priority and assurance dividend.
Average cost per person assisted through Regional Forest Workers Assistance Package	-	-	-	\$22,412	
Average cost per person supported in apprenticeships and traineeships ^(e)	-	-	\$391.00	\$370.00	

- (a) The FTE employed in this output during 2000-01 was 94 and estimated to be 117 for 2001-02.
- (b) This figure is a combined count from all employment programs and activities and may include people who receive assistance from more than one of the services offered. The aim of Employment Strategies is to maximise employment opportunities for Western Australians by creating more employment opportunities for clients and assisting them to become more employable. Those who are not placed directly into employment, education, and training continue to be provided assistance to minimise the likelihood of becoming long term unemployed.
- (c) The Department will manage the Regional Forest Agreement Workers Assistance Package from 2001-02 to 2004-05. Government has made available a total of \$22.412 million towards this initiative in 2001-02. The package assists workers in the native forest hardwood timber industry directly affected by the Government's new forest policy and includes redundancy payments, relocation allowances, reskilling and retraining initiatives.
- (d) An appropriate quality measure is still to be developed in this output. For information on quality measures associated with apprenticeship and traineeship training see Output 1.
- (e) The cost per person in an apprenticeship/traineeship relates to the administration of the apprenticeship and traineeship system. This cost excludes expenditure for the training of apprentices and trainees at public and private providers as this is covered under output 1.

Major Achievements For 2000-01

- The State Employment Assistance strategy assisted an anticipated 36,523 jobseekers access employment and labour market services throughout the year. Of these, an estimated 11,000 clients were assisted into employment, education, or training placements.
- The number of apprentice and trainee commencements was 10,700, comprising 3,700 apprentices and 7,000 trainees. Registration with the Group Training Schemes increased by 15%.
- Profit from Experience assisted 9,500 mature age jobseekers, with over 7,500 placed into employment, education or training.
- The School Leaver program was extended to non-government schools in country regions. Students in these regions will soon have access to post-secondary support and assistance to gain employment, training, and further education options.

- Further expanded Get Access, an online service featuring comprehensive careers and employment information in Western Australia. The site enjoys over 45,000 'hits' per week with the average length of stay being 15 minutes. Get Access won the Government category in the prestigious 2000 Yellow Pages Asia-Pacific IT&T Awards and was a finalist in the Premier's Awards 2000.
- Released the Working Futures initiative, an extensive multimedia based package designed to increase the awareness of the challenges associated with the 'new world' of work. The video aspect of the package won the Dry Shand Award for best education and training video and was one of seven finalists for best educational video at the prestigious New York Film and Television Awards.
- Developed and launched the Cyber Job Link online service, offering extensive employment related services to the Wheatbelt region of Western Australia and providing centralised employment and training information.
- A new free-to-air television program and multimedia learning system was produced and transmitted/distributed. The program delivers labour market related information to job seekers and people in employment and training transition, within metropolitan and regional areas across Western Australia.
- The Building Diversity program awarded over \$500,000 to 13 initiatives, each to improve vocational training or employment outcomes for equity groups, including people from culturally and linguistically diverse backgrounds, people with disabilities, women, and youth at risk.
- Successfully completed the pilot of an Aboriginal School-Based Traineeship program, a joint initiative between the Department and Department of Education to increase school retention rates for Aboriginal young people and improve pathways between school and employment. The pilot has provided 42 funded positions across Western Australia and its success is indicated by the high participant retention rate of 85%.
- The Priority Access Policy was expanded to all State government building and construction contracts (excluding housing) valued at \$150,000 or more. One thousand businesses were registered as Priority Access Employers during 2000. It is anticipated that a further 400 businesses will become registered.
- The Access All Areas strategy for young people was expanded, with seven existing services implemented State wide and two new initiatives developed.

Major Initiatives For 2001-02

- In 2001-02 the State Employment Assistance strategy will continue to focus on improving the efficiency of local and regional labour markets, and provide assistance to over 36,000 job seekers, of which 12,000 will be placed into employment and education or training.
- Determine new directions for the Department's labour market programs.
- Management of the Workers Assistance Package in the South West. This year \$22.412 million has been allocated under the Regional Forests Agreement Workers Assistance Package to assist workers in the native forest hardwood timber industry directly affected by the Government's new forest policy.
- Increase the number of apprenticeships and traineeships, with apprentice and trainee commencements of 13,550 during 2001-02, comprising of 4,550 apprentices and 9,000 trainees.
- Profit from Experience will implement strategies to assist 4,800 mature age job seekers gain access to employment, education, and training, and to increase employer awareness on the advantages of mature age workers.
- Increased emphasis will be placed on youth employment by increasing the focus on youth participation in traineeships through the State Youth Training and Employment Pathways Strategy. Priority in traineeships will be given to young people up to the age of 19, and training will be targeted to meet their needs in moving from school to work. Through the strategy young people will have access to all available options in gaining employment and training within Western Australia.
- Develop the Priority Access Policy further to increase incentives through Government tendering processes for employers to recruit and train young people.

- Produce a pilot series of eight news-style television programs profiling careers and on the job learning. The series will be transmitted throughout both metropolitan and regional areas.
- Develop an interactive Apprenticeship and Traineeship web site to improve information dissemination and increase marketing opportunities to prospective apprentices and trainees.
- Launch and implement Making It Happen: Improving Training and Employment Opportunities for Indigenous Western Australians 2001-2005.
- Coordinate the Indigenous Middle Management Strategy, a new joint agency initiative designed to promote Indigenous leadership at the middle management level of the public sector, including TAFE colleges.
- Expand the Aboriginal School Based Traineeship program from 80 traineeship positions to 450.
- The International Employment Futures Conference - Working Visions 2001, will be held to address how employment is evolving globally and what this means for Western Australia.
- The administration of the apprenticeships and traineeships will return to the Department as a core function on November 1, 2001. This function involves providing support to apprentices, trainees and employers during their training and administering their training contracts.

CAPITAL WORKS PROGRAM

The following program of major capital works, including planned new works and works in progress, will support the delivery of vocational education and training services (VET):

- Planning for Stage 2 of the Western Australian Academy of Performing Arts has commenced, at a total project cost of \$7.9 million, with \$3.51 million to be expended in 2001-02. The project will enable the consolidation of the Academy's VET programs on its Mt Lawley site.
- As part of the outcomes of the portfolio review for Challenger TAFE (formerly South Metropolitan College), construction will commence for Murdoch TAFE Campus Stage 4a, environmental science facilities. The total project cost of the Murdoch project is \$5 million with \$4.083 million being allocated for 2001-02. In addition, planning will commence for the development of Challenger TAFE's Fremantle facilities Stage 1.
- Planning has commenced for a new Margaret River TAFE Campus for the South West Regional College, at a total project cost of \$4.5 million with \$0.28 million allocated for 2001-02. Opportunities for intersectoral cooperation with Edith Cowan and Curtin universities to establish a Margaret River Centre of Wine Excellence as part of the campus project. Discussions include collaborative learning and funding arrangements with the universities.
- Completion of extensions and refurbishment of the Central West College's manufacturing trades facilities at Geraldton. The total project cost is \$8.2 million, with \$1.219 million being allocated for 2001-02.
- Significant funding of \$9.164 million has been allocated to Plant and Equipment in 2001-02, and includes \$7 million for the Capital Works Infrastructure Technology fund for the provision of information and communication technology to improve learning opportunities for TAFE students, and \$0.75 million for capital to support a secure/safe environment for TAFE students and staff.
- Planned payment of \$3.245 million for the acquisition of the site on which the Central TAFE, Western Australian School of Art and Design, Alexander Gallery was built.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
New Buildings and Additions at TAFE Colleges and Centres -				
Central West College -				
Geraldton Manufacturing Workshop	8,200	6,981	5,295	1,219
New Buildings and Additions at TAFE Colleges and Centres -				
Challenger TAFE				
Fremantle - E Tech. Centre	793	499	499	294
Fremantle Stage 1 - Business and IT	8,500	206	106	194
Murdoch Stage 4A - Environmental Sciences	5,000	617	617	4,083
Peel Stage 2	8,362	8,283	3,739	79
New Buildings and Additions at TAFE Colleges and Centres -				
Great Southern Regional College -				
Katanning New Campus Stage 1	2,200	1,910	1,910	290
New Buildings and Additions at TAFE Colleges and Centres -				
Kimberley College -				
Broome Stage 2	1,900	1,695	1,575	205
New Buildings and Additions at TAFE Colleges and Centres -				
South West Regional College -				
Margaret River Campus	4,500	19	19	281
Other Projects -				
Land Acquisition - Mandurah	323	288	-	35
Disability Services Program -				
2000-01 - 2002-03 Program	1,840	211	211	989
Minor Works -				
2000-01 - 2002-03 Program	5,000	1,470	1,470	1,530
Plant and Equipment -				
2000-01 - 2002-03 Program	14,007	743	743	9,164
Project Initiation Planning -				
2000-01 - 2002-03 Program	670	142	142	178
Skills Centres -				
2000 - 01 Program	284	142	142	142
Systemwide Upgrades of Roofing and Plant -				
2000-01 - 2002-03 Program	2,535	616	616	1,099
Western Australian Academy of Performing Arts -				
Stage 2	7,900	2,165	2,165	3,510
COMPLETED WORKS				
New Buildings and Additions at TAFE Colleges and Centres -				
C Y O'Connor College Northam -				
Flexible Delivery/Administration Facilities	2,000	2,000	49	-
Moora New TAFE Centre	2,250	2,250	1,445	-
Workshop extensions	210	210	210	-
New Buildings and Additions at TAFE Colleges and Centres -				
Challenger TAFE				
Henderson Maritime	46	46	46	-
New Buildings and Additions at TAFE Colleges and Centres -				
Eastern Pilbara College of TAFE				
Pundulmurra -				
Roebourne Annex - Major Facilities Upgrade	1,500	1,500	129	-
New Buildings and Additions at TAFE Colleges and Centres -				
Great Southern Regional College -				
Albany Trade Workshop Relocation	500	500	500	-
New Buildings and Additions at TAFE Colleges and Centres -				
South West Regional College -				
Manjimup Multipurpose Campus	780	780	32	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS - continued				
Other Projects -				
Aboriginal Torres Straits Islander Skill Centre	2,200	2,200	224	-
Land Acquisition - Moora	34	34	34	-
Disability Services Program -				
1999 - 00 Program	308	308	279	-
Minor Works -				
1999 - 00 Program	2,060	2,060	198	-
Plant and Equipment -				
Plant and Equipment Program 2000	2,447	2,447	1,953	-
Skills Centres -				
1999 - 00 Program	446	446	446	-
Systemwide Upgrades of Roofing and Plant -				
1999 - 00 Program	800	800	35	-
NEW WORKS				
New Buildings and Additions at TAFE Colleges and Centres -				
Eastern Pilbara College of TAFE				
Pundulmurra -				
Upgrade existing facilities	850	-	-	100
New Buildings and Additions at TAFE Colleges and Centres -				
Central West College -				
Geraldton - Marine and Fishing Centre	4,730	-	-	245
Other Projects -				
Land Acquisition - Central TAFE - Alexander Gallery	3,245	-	-	3,245
Leadership College - Murray House	280	-	-	280
Ngaanyatjarra Training Facility	100	-	-	100
Skills Centres -				
2001 - 02 Program	2,000	-	-	2,000
	98,800	41,568	24,829	29,262

CAPITAL CONTRIBUTION

It is anticipated that cash reserves will reduce in 2001-02 by about \$10.6 million. Cash resources at 30 June 2001 included carry forward funding for a number of programs, consultancies and IT projects which were delayed pending the outcome of the 2001-02 State budget.

Cash resources projected as at June 2002, represent cash held in the VET Trust Account (\$12.5 million) and restricted cash relating to commonwealth specific purpose programs, capital works and salaries suspense (\$5.85 million). The remainder (\$2.27 million) relates to recurrent State and Commonwealth funding.

Current employee entitlements of the Department (excluding the Colleges and Office of Youth Affairs) have reduced over the past 2 years, while non-current employee entitlements have increased slightly. Provision for long service leave from 30 June 2001 has increased, mainly as a result of factoring in superannuation as an additional on-cost, with agencies becoming individually responsible for superannuation expenditure from 1 July 2001.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	27,452	23,893	24,829	29,262	25,965	28,150	29,960
	27,452	23,893	24,829	29,262	25,965	28,150	29,960
LESS							
Asset Sales	-	500	-	-	-	-	-
Commonwealth Grants	16,899	15,583	15,269	16,670	18,155	20,340	22,150
Funding included in output appropriations ^(b)	7,810	7,810	7,810	8,570	7,810	7,810	7,810
Internal Funds and Balances	2,743	-	1,750	4,022	-	-	-
Capital Contribution	-	-	-	-	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	26,675	24,968	26,456	25,835	25,725	27,164	27,991
Superannuation	2,412	2,381	2,041	2,602	2,725	2,813	2,810
Cost of Goods Sold	610	-	-	-	-	-	-
Grants, subsidies and transfer payments ^(b)	269,280	293,402	280,601	385,362	365,426	364,542	363,859
Supplies and services	22,162	1,687	22,959	27,109	26,250	26,730	25,937
Accommodation	648	2,969	3,903	4,186	4,197	4,208	4,178
Capital User Charge	-	-	-	2,586	2,832	3,152	3,202
Depreciation	3,111	3,288	2,697	3,010	3,334	3,661	3,656
Advertising and promotion	1,115	-	1,133	973	980	1,002	970
Consumable Supplies	3,093	1,679	2,771	3,112	3,135	3,196	3,108
Equipment repairs and maintenance	2,198	1,576	1,630	1,527	1,551	1,621	1,515
State Taxes	57	33	-	-	-	-	-
Write-down or loss in value of inventories	3	-	-	-	-	-	-
Other expenses	5,488	19,220	1,960	1,327	1,381	1,510	1,449
TOTAL COST OF SERVICES	336,852	351,203	346,151	457,629	437,536	439,599	438,675
Revenues from ordinary activities							
User charges and fees ^(c)	10,856	9,131	14,345	11,948	12,352	12,455	12,455
Net Profit on disposal of non-current assets	9	-	-	-	-	-	-
Grants and subsidies	92,258	94,680	90,124	108,161	107,486	117,746	121,426
Interest revenue	617	600	752	600	600	600	600
Rent revenue	184	-	-	-	-	-	-
Donations	20	-	-	-	-	-	-
Other Revenue	1,276	1,850	668	1,101	351	351	351
Total Revenues from Ordinary Activities	105,220	106,261	105,889	121,810	120,789	131,152	134,832
NET COST OF SERVICES	231,632	244,942	240,262	335,819	316,747	308,447	303,843
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	232,589	242,962	243,348	326,274	319,527	311,009	303,091
Liabilities assumed by the Treasurer	2,412	2,381	2,041	239	290	312	241
TOTAL REVENUES FROM GOVERNMENT	235,001	245,343	245,389	326,513	319,817	311,321	303,332
Change in Equity arising from transfer of assets/liabilities	(10,706)	(5,087)	(8,842)	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(7,337)	(4,686)	(3,715)	(9,306)	3,070	2,874	(511)
Extraordinary items ^(e)	7,873	-	(3,054)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	536	(4,686)	(6,769)	(9,306)	3,070	2,874	(511)

- (a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 411 and 441 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.
(e) Relates to prior period adjustment.

In addition, comparison to the previous years must take into account the following restructuring activities:

- Kimberley College previously under the management of the Chief Executive as an Institution, was established as a statutory authority 1 July 1999 with net assets of \$10.4 million;
- CY O'Connor College previously under the management of the Chief Executive as an Institution, was established as a statutory authority 1 January 2001 with net assets of \$7.8 million; and
- The Department had reporting responsibilities for Office of Youth Affairs between 3 March 2000 and 9 March 2001. Office of Youth Affairs was transferred to the Department of Community Development with net liabilities of \$0.176 million.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	16,382	21,513	17,351	8,060	7,410	7,760	7,110
Cash resources held in Trust.....	13,686	1,677	13,923	12,565	12,565	12,565	10,994
Other financial assets (Investments)	1,955	-	-	-	-	-	-
Receivables.....	1,426	4,762	3,151	2,277	2,277	2,277	2,277
Inventories.....	304	248	230	230	230	230	230
Amounts receivable for outputs ^(a)	-	-	-	2,065	5,546	8,212	10,874
Prepayments	6,379	2,715	2,821	3,247	3,247	3,247	3,247
Other Current Assets	-	279	-	-	-	-	-
Total current assets.....	40,132	31,194	37,476	28,444	31,275	34,291	34,732
NON-CURRENT ASSETS							
Land and Buildings.....	14,175	8,555	8,435	8,067	7,726	7,385	7,044
Plant, equipment and vehicles.....	6,116	8,913	4,993	5,304	6,042	6,488	6,934
Other non-current assets	922	117	117	117	117	117	117
Total non-current assets.....	21,213	17,585	13,545	13,488	13,885	13,990	14,095
TOTAL ASSETS	61,345	48,779	51,021	41,932	45,160	48,281	48,827
CURRENT LIABILITIES							
Employee Entitlements.....	4,291	3,573	3,258	3,731	3,844	3,961	4,078
Payables.....	5,464	6,194	5,966	5,456	5,456	5,456	6,025
Finance leases.....	216	21	4	-	-	-	-
Other Liabilities.....	3,068	7,372	627	858	869	967	1,306
Total current liabilities	13,039	17,160	9,855	10,045	10,169	10,384	11,409
NON-CURRENT LIABILITIES							
Employee Entitlements.....	1,170	663	1,005	1,040	1,074	1,106	1,138
Finance leases.....	213	8	8	-	-	-	-
Total non-current liabilities	1,383	671	1,013	1,040	1,074	1,106	1,138
TOTAL LIABILITIES	14,422	17,831	10,868	11,085	11,243	11,490	12,547
EQUITY							
Accumulated surplus/(deficit).....	35,340	20,037	28,571	19,265	22,335	25,209	24,698
Asset revaluation reserve.....	11,583	10,911	11,582	11,582	11,582	11,582	11,582
Total equity	46,923	30,948	40,153	30,847	33,917	36,791	36,280
TOTAL LIABILITIES AND EQUITY.....	61,345	48,779	51,021	41,932	45,160	48,281	48,827

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	224,779	235,152	235,538	322,756	316,046	307,199	299,286
Holding Account	-	-	-	1,453	-	1,144	1,144
Capital Contribution	7,810	7,810	7,810	-	-	-	-
Net cash provided by government	232,589	242,962	243,348	324,209	316,046	308,343	300,430
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(27,154)	(26,034)	(26,622)	(24,899)	(25,315)	(26,658)	(27,430)
Superannuation payments	-	-	-	(2,363)	(2,434)	(2,501)	(2,569)
Grants and subsidies paid	(269,355)	(293,322)	(280,601)	(385,362)	(365,426)	(364,542)	(363,859)
Supplies and services	(25,869)	(3,366)	(25,469)	(30,051)	(29,240)	(29,782)	(28,890)
Accommodation	(648)	(140)	(3,852)	(3,812)	(3,816)	(3,827)	(3,807)
Administration	(1,115)	(20,647)	(1,118)	(952)	(959)	(981)	(949)
Equipment repairs and maintenance	(2,198)	(1,576)	(1,609)	(1,527)	(1,551)	(1,621)	(1,515)
Capital User Charge Payment	-	-	-	(2,586)	(2,832)	(3,152)	(3,203)
State Taxes	(57)	(33)	-	-	-	-	-
Goods and Services Tax	-	(6,600)	(8,057)	(8,183)	(8,183)	(8,183)	(8,183)
Other payments.....	(3,850)	(1,240)	(1,605)	(1,573)	(1,632)	(1,758)	(1,698)
Receipts							
User charges and fees	12,400	6,711	11,716	11,398	11,802	11,905	11,905
Interest	617	600	630	600	600	600	600
Goods and Services Tax	-	6,600	6,747	8,183	8,183	8,183	8,183
Grants and subsidies	90,330	95,617	90,102	108,161	107,486	117,746	121,426
Other receipts	1,276	1,850	597	351	351	351	351
Net cash from operating activities	(225,623)	(241,580)	(239,141)	(332,615)	(312,966)	(304,220)	(299,638)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(4,344)	(2,722)	(3,167)	(2,994)	(3,730)	(3,773)	(3,773)
Proceeds from sale of non-current assets	62	500	-	750	-	-	760
Net cash from investing activities	(4,282)	(2,222)	(3,167)	(2,244)	(3,730)	(3,773)	(3,013)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities	(214)	-	-	-	-	-	-
Net cash from financing activities	(214)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	2,470	840	1,040	(10,650)	(650)	350	(2,221)
Cash assets at the beginning of the reporting period	30,835	26,030	32,023	31,274	20,624	19,974	20,324
Net cash transferred to/from other agencies.....	(1,282)	(2,000)	(1,789)	-	-	-	-
Cash assets at the end of the reporting period	32,023	23,190	31,274	20,624	19,974	20,324	18,103

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	240,262	335,819	316,747	308,447	303,843
Adjustment for non-cash items:					
Extraordinary items.....	3,054	-	-	-	-
Net cash transferred to other agencies.....	(1,789)	-	-	-	-
Depreciation.....	(2,697)	(3,010)	(3,334)	(3,661)	(3,656)
Superannuation.....	(2,041)	(239)	(290)	(312)	(241)
Depreciation.....	(2,697)	(3,010)	(3,334)	(3,661)	(3,656)
Profit/(loss) on sale of assets.....	-	-	-	-	-
Increase/(decrease) in accounts receivable.....	(1,725)	(874)	-	-	-
Increase/(decrease) in inventories.....	(74)	-	-	-	-
Increase/(decrease) in prepayments.....	(3,558)	426	-	-	-
Increase/(decrease) in other assets.....	(805)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(1,198)	(508)	(147)	(149)	(149)
(Increase)/decrease in accounts payable.....	(502)	510	-	-	(569)
(Increase)/decrease in other liabilities.....	(2,441)	(231)	(11)	(98)	(339)
Other accrued expenditure.....	1,927	721	1	(7)	748
Net Cash from Operating Activities	239,141	332,615	312,966	304,220	299,638

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Contracts and agreements for delivery of Training and Employment services ^(a)	265,484	288,902	277,431	385,362	365,426	364,542	363,859
Community Services, Youth and Cadets Grants.....	3,796	4,500	3,170	-	-	-	-
TOTAL	269,280	293,402	280,601	385,362	365,426	364,542	363,859

- (a) The increase in grants expenditure in 2001-02 and the remainder of the forward estimate years is as a result of the new ANTA agreement, Regional Forest Agreement Workers Assistance Package and the introduction of the Capital User Charge and accrual appropriations.

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from Commercial Activities of Institutions.....	11,616	10,543	12,279	11,500
Proceeds from Departmental Business Units.....	448	498	418	430
Proceeds from other 'Miscellaneous' Revenue.....	426	426	2,759	1,169
Commonwealth Specific Purpose Programs				
Adult Migrant Education Programs.....	673	673	619	673
Aboriginal Programs.....	3,266	3,366	3,278	3,700
Employment Related Programs.....	1,250	1,300	657	1,300
Vocational Education and Training.....	71,453	72,375	70,151	83,592
Vocational Education and Training Capital Program.....	16,899	15,583	15,269	16,670
GST input credits.....	-	6,325	6,165	7,224
GST receipts on sales.....	-	275	582	959
TOTAL	106,031	111,364	112,177	127,217

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

Part 7**Attorney General; Minister for Justice and Legal Affairs; Electoral Affairs; Peel and the South West****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
507	Justice			
	– Purchase of Outputs	437,113	449,539	479,496
	– Capital Contribution	54,276	33,176	31,340
	Total	491,389	482,715	510,836
545	Commissioner for Equal Opportunity			
	– Purchase of Outputs	1,990	2,094	2,013
	– Capital Contribution	51	51	53
	Total	2,041	2,145	2,066
556	Law Reform Commission			
	– Purchase of Outputs	836	860	841
	– Capital Contribution	12	15	10
	Total	848	875	851
564	Office of the Director of Public Prosecutions			
	– Purchase of Outputs	11,349	11,371	11,651
	– Capital Contribution	216	206	257
	Total	11,565	11,577	11,908
574	Office of the Information Commissioner			
	– Purchase of Outputs	1,268	1,263	1,195
	– Capital Contribution	59	59	25
	Total	1,327	1,322	1,220

Part 7**Attorney General; Minister for Justice and Legal Affairs; Electoral Affairs; Peel and the South West — *continued*****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
584	Office of the Inspector of Custodial Services			
	– Purchase of Outputs	1,232	1,228	1,395
	Total	1,232	1,228	1,395
592	Western Australian Electoral Commission			
	– Purchase of Outputs	12,906	13,170	2,637
	– Capital Contribution	7	-	26
	Total	12,913	13,170	2,663
606	Peel Development Commission			
	– Purchase of Outputs	1,901	1,962	1,708
	– Capital Contribution	47	29	30
	Total	1,948	1,991	1,738
616	South West Development Commission			
	– Purchase of Outputs	4,333	4,333	5,491
	– Capital Contribution	3,923	3,923	807
	Total	8,256	8,256	6,298
	GRAND TOTAL			
	– Purchase of Outputs	472,928	485,820	506,427
	– Capital Contribution	58,591	37,459	32,548
	Total	531,519	523,279	538,975

JUSTICE

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 30

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 57 Net amount appropriated to purchase outputs.....	373,190	399,966	414,519	441,743	441,194	462,619	447,376
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	11,203	11,407	11,842	12,157	12,157	12,157	12,157
- Children's Court of Western Australia Act 1988	197	200	218	218	218	218	218
- Criminal Injuries Compensation Act 1985	14,200	14,330	13,265	15,220	16,578	17,058	17,058
- District Court of Western Australia Act 1969	4,357	4,312	5,237	5,300	5,300	5,300	5,300
- Judges' Salaries and Pensions Act 1950...	6,936	6,659	4,219	4,600	4,600	4,600	4,600
- Solicitor General Act 1969	205	209	229	228	228	228	228
- Suitor's Fund Act 1964	30	30	10	30	30	30	30
Total appropriations provided to purchase outputs	410,318	437,113	449,539	479,496	480,305	502,210	486,967
CAPITAL							
Item 147 Capital Contribution	97,601	54,276	33,176	31,340	2,881	16,432	51,800
GRAND TOTAL.....	507,919	491,389	482,715	510,836	483,186	518,642	538,767

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide quality, coordinated and accessible justice services which contribute to a safe and orderly community.

SIGNIFICANT ISSUES AND TRENDS

- Implementation of a justice reform program will commence during the year affecting almost all divisions of the Department. The program is aimed at:
- Reform of the courts;
 - Establishment of a Civil and Administrative Review Tribunal to be a single review body vested with jurisdiction to deal with adjudicative and administrative review functions presently dealt with by a multitude of different boards and tribunals;
 - Introduction of a new Magistrates' Court Act and changes to the civil and criminal rules;
 - Changes to the alignment of the District Court civil and criminal jurisdictions and the introduction of new civil case flow processes; and
 - These reforms will implement many of the recommendations of the Law Reform Commission and be supported by a new integrated courts management information system (ICMS) and significant changes to court cost recovery processes.

- Reforms in the way offenders are managed in the community and in prison including:
 - Development of improved targeted strategies for female, Indigenous and regional prisoners with regard to the planning of new prisons for these target groups;
 - Implementation of efficiencies in prison management and improved management practices;
 - Consolidation of trends in efficiencies in prison management and improved management practices;
 - Consolidation of trends in juvenile justice with continued commitment to diversionary programs; and
 - The upgrade and expansion of Bandyup Women’s prison, and the development of a metropolitan minimum security facility for women.
- Projections of the future prison population show that unless this issue is addressed directly the State can expect a continued growth of 5% or more per annum (160 beds per annum) for the next five to ten years. An overall strategy to reduce the rate and cost of imprisonment will be implemented during the year including:
 - Changes to Community Based Services practices and procedures, including a structured graduated approach to breaching practice;
 - Legislative changes primarily to the *Sentencing Act*;
 - Development of diversion programs for adult and juvenile offenders; and
 - To support these offender management reforms and strategies, a new Community Based Information System (CBIS) is currently being developed.
- Resource and functional reviews will continue across the Department to improve the services delivered for the benefit of customers and stakeholders including:
 - Implementation of the Registry (WARS2000) system and Public Trust integrated trust accounting software;
 - A more integrated approach to policy and legislative advice through changes to the output structure, allowing core business areas more responsibility for outputs; and
 - Development of a business performance and financial planning system to streamline capacity and resource planning.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Additional Judge to District Court.....	1,095	1,127	1,161	1,196
Funding to process Native Title Claims.....	3,000	2,000	-	-
May Holman Centre Rental Subsidy	340	340	340	340

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Maintain State funding for Legal Aid services in line with CPI	302	635	968	1,301
Increase victim's compensation payouts	-	888	888	886
ANF Prison Nurses salary increase.....	993	1,200	1,413	1,546
Court Security and Prisoner Transportation.....	5,000	5,600	6,300	7,000
Funding for financing of Investor Legal Actions.....	1,125	-	-	-
Maintenance of legislative drafting capacity	54	88	105	122
Public Prison System - prisoner muster number estimate adjustment.....	9,450	(1,607)	(5,643)	(3,193)
Tribunal Members Fees.....	245	245	245	245
Native Title savings.....	(1,000)	(1,000)	-	-
Parity and wages policy.....	-	129	200	168
Priority and Assurance Dividend.....	(7,798)	(12,139)	(16,256)	(19,332)
Travel, advertising and consultancy savings.....	(633)	(633)	(633)	(633)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Judiciary and judicial support.....	43,874	31,727	35,513	37,517			
Output 2:							
Case processing	93,377	101,422	114,902	117,715			
Output 3:							
Enforcement of criminal and civil court orders	9,626	9,744	6,149	5,969			
Output 4:							
Administration of victim support and counselling services.....	2,866	2,332	2,467	2,289			
Output 5:							
Legal services	19,417	20,025	19,461	21,367			
Output 6:							
Preparation of legislation.....	4,146	4,159	3,905	4,083			
Output 7:							
Adult offenders managed.....	229,342	252,533	264,143	272,280			
Output 8:							
Juvenile offenders managed	43,159	43,995	42,000	42,370			
Output 9:							
Advocacy and Guardianship Services	2,074	1,953	1,817	1,875			
Output 10:							
Trustee services	11,285	11,061	14,343	10,875			
Output 11:							
Registration services.....	3,400	4,156	3,976	3,874			
Output 12:							
Civil marriages	157	176	182	182			
Output 13:							
Support services to other Government agencies	3,750	3,975	2,887	2,848			
Output 14:							
Legal aid assistance	13,194	11,885	11,991	13,484			
Total Cost of Outputs.....	479,667	499,143	523,736	536,728	537,614	560,572	545,622
<i>Less Operating revenues</i>	<i>55,470</i>	<i>46,984</i>	<i>46,987</i>	<i>46,986</i>	<i>46,986</i>	<i>46,986</i>	<i>46,986</i>
Net Cost of Outputs.....	424,197	452,159	476,749	489,742	490,628	513,586	498,636

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Adjustments ^(b)	(13,879)	(15,046)	(27,210)	(10,246)	(10,323)	(11,376)	(11,669)
Appropriations provided to purchase Outputs	410,318	437,113	449,539	479,496	480,305	502,210	486,967
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	97,601	54,276	33,176	31,340	2,881	16,432	51,800
TOTAL CONSOLIDATED FUND APPROPRIATIONS	507,919	491,389	482,715	510,836	483,186	518,642	538,767

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A Safe and Orderly Community

Output 1: Judiciary and judicial support

A prime task of the justice system in serving the community is the determination of cases brought before the court or tribunal. This output relates to financing the cost of judicial officers (including their support staff) to enable them to undertake those determinations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	43,874	31,727	35,513	37,517	Increase in salaries and allowances.
Less Operating Revenue ^(c)	2,563	2,666	19	19	
Net Cost of Output	41,311	29,061	35,494	37,498	
Adjustments ^(d)	(6,253)	(3,884)	(6,410)	(6,004)	
Appropriation for purchase of Output 1	35,058	25,177	29,084	31,494	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (e) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 294 and is estimated to be 302 for the 2001-02 Budget.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cases finalised by trial (applications/complaints/indictments lodged by the number of trials listed and heard):					
- Supreme Court - criminal	52%	63%	63%	63%	
- Supreme Court - civil	5%	6%	6%	6%	
- District Court - criminal	22%	21%	21%	21%	
- District Court - civil	2%	2%	2%	3%	
- Licensing Court	75%	95%	95%	96%	
- Family Court	5%	5%	6.5%	6.5%	
- Children's Court - criminal	2%	5%	15%	15%	
- Children's Court - civil	10%	8%	15%	15%	
- Magistrates' Courts - criminal	16%	20%	20%	20%	
- Magistrates' Courts - civil	6%	10%	10%	9%	
- Coroner's Court	4%	3%	3%	3%	
Boards and Tribunals:					
- Guardianship	88%	88%	88%	88%	
- Assessor Criminal Injuries	3%	5%	5%	5%	
- Small Claims	70%	80%	80%	80%	
- Commercial	1%	4%	4%	4%	
- Equal Opportunity	47%	39%	39%	39%	
- Parole Board	88%	89%	89%	89%	
Extent to which clients are satisfied with case processing services:					
- Judiciary	na	91%	92%	90%	Next survey 2002-03.
- Practitioners	na	70%	70%	75%	Next survey 2002-03.
- Litigants	na	64%	65%	60%	Next survey 2002-03.

(a) More details of effectiveness indicators in annual report.

Output 2: Case processing

Case processing is a key court service that meets the needs of the judiciary and the community, including victims of crime. Case processing refers to all resources and services provided by the Court Services Division (the administrative arm of courts) to advance cases from lodgement to the point of finalisation. This includes up to the point of trial before a judicial officer.

It includes operational support activities related to the effective and efficient management of cases, claims and applications through the criminal and civil court process and through the various tribunals and boards administered by Court Services. These activities include the:

- provision of infrastructure (eg court rooms, furniture and equipment) to assist in the proceedings of a trial or hearing;
- provision of registry services to accept and process legal documents for court proceedings;
- listing of matters for trial or hearing;
- collection of (court) fees, as prescribed by legislation;
- monitoring of case-flow standards in the various jurisdictions; and
- support services for non-judicial finalisations of matters.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	93,377	101,422	114,902	117,715	
Less Operating Revenue ^(c)	20,413	23,897	19,075	19,072	
Net Cost of Output	72,964	77,525	95,827	98,643	
Adjustments ^(d)	(390)	(2,075)	(3,116)	(942)	
Appropriation for purchase of Output 2	72,574	75,450	92,711	97,701	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Cases finalised (includes judgement, order or sentence made by a judicial officer):					
- Supreme Court	2,839	3,127	3,275	3,275	
- District Court	11,320	8,000	7,500	7,600	
- Licensing Court.....	40	21	20	20	
- Family Court	12,404	13,100	12,500	12,500	
- Children's Court.....	8,138	10,300	8,000	7,500	Cautioning and Diversion Programs are reducing lodgements.
- Magistrates Courts	95,720	101,500	94,500	95,000	
- Coroners Court.....	2,181	2,200	2,200	2,200	
Boards and Tribunals:					
- Guardianship	1,215	1,230	1,600	1,700	
- Assessor Criminal Injuries	1,397	1,470	1,470	1,300	Previously amalgamated with other Tribunals.
- Other	6,323	8,700	7,200	7,100	
Quality					
Cases finalised by trial (applications/complaints/indictments lodged by the number of trials listed and heard):					
- Supreme Court - criminal.....	52%	63%	63%	63%	
- Supreme Court - civil.....	5%	6%	6%	6%	
- District Court - criminal.....	22%	21%	21%	21%	
- District Court - civil.....	2%	2%	2%	3%	
- Licensing Court.....	75%	95%	95%	96%	
- Family Court	5%	5%	6.5%	6.5%	
- Children's Court - criminal.....	2%	5%	15%	15%	
- Children's Court - civil.....	10%	8%	15%	15%	
- Magistrates' Courts - criminal	16%	20%	20%	20%	
- Magistrates' Courts - civil	6%	10%	10%	9%	
- Coroner's Court.....	4%	3%	3%	3%	
Boards and Tribunals:					
- Guardianship.....	88%	88%	88%	88%	
- Assessor Criminal Injuries	3%	5%	5%	5%	
- Small Claims.....	70%	80%	80%	80%	
- Commercial.....	1%	4%	4%	4%	
- Equal Opportunity.....	47%	39%	39%	39%	
- Parole Board.....	88%	89%	89%	89%	
Extent to which clients are satisfied with case processing services:					
- Judiciary	na	91%	70%	na	Next survey 2002-03.
- Practitioners	na	70%	75%	na	Next survey 2002-03.
- Litigants	na	64%	60%	na	Next survey 2002-03.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Cases finalised within a standard time, by jurisdiction:					
- Supreme Court - criminal (35 weeks).....	79%	84%	78%	80%	
- Supreme Court - civil (78 weeks).....	89%	85%	91%	87%	
- District Court - criminal (52 weeks).....	79%	88%	75%	80%	
- District Court - civil (70 weeks).....	86%	70%	60%	50%	New time scale of 50 weeks will impact on timeliness for existing cases.
- Licensing Court (35 weeks)	78%	100%	100%	100%	
- Family Court:					
- Dissolutions (10 weeks).....	74%	91%	80%	83%	
- Direct Track (26 weeks)	49%	68%	61%	57%	New case management guidelines Effective 2001-02.
- Standard Track (44 weeks)	27%	30%	25%	30%	
- Children's Court - criminal (26 weeks).....	92%	91%	91%	92%	
- Children's Court - civil (26 weeks).....	45%	45%	85%	85%	New time scale of 52 weeks in 2001-02 will improve timeliness.
- Magistrates' Courts - criminal (26 weeks)	91%	92%	92%	92%	
- Magistrates' Courts - civil (52 weeks).....	90%	91.5%	91.5%	92%	
- Coroner's Court (52 weeks).....	92%	93%	93%	93%	
Boards and Tribunals:					
- Guardianship (8 weeks).....	77%	75%	75%	75%	
- Assessor Criminal Injuries (39 weeks)	34%	30%	30%	32%	
- Small Claims (52 weeks).....	100%	91%	91%	92%	
- Commercial (52 weeks)	96%	90%	90%	91%	
- Equal Opportunity (52 weeks).....	74%	88%	68%	80%	
- Parole Board (14 weeks)	100%	100%	100%	100%	
Average length of trials (excluding Boards and Tribunals):					
- Supreme Court – criminal	3.45 days	4.5 days	4.5 days	5 days	
- Supreme Court – criminal appeal	0.4 days	0.4 days	0.4 days	0.4 days	
- Supreme Court – civil	5.9 days	4 days	4 days	4 days	
- Supreme Court - single judge appeals	0.3 days	0.4 days	0.4 days	0.4 days	
- Supreme Court - full court appeals.....	0.6 days	0.6 days	0.6 days	0.6 days	
- District Court – criminal	2.7 days	3 days	3 days	3 days	
- District Court - civil	2.5 days	3 days	3 days	3 days	
- Licensing Court.....	1.9 days	1.6 days	1.6 days	1.6days	
Family Court:					
- Direct Track	0.6 days	0.6 days	0.6 days	0.7 days	
- Standard Track	2.2 days	2.5 days	2.3 days	2.4 days	
- Children's Court - criminal.....	0.7 days	0.5 days	0.5 days	0.5 days	
- Children's Court - civil	2.6 days	4 days	4 days	2 days	Case type and small number of cases makes this figure subject to wide fluctuation.
- Magistrates' Courts - criminal	0.14 days	0.2 days	0.2 days	0.2 days	
- Magistrates' Courts - civil	0.3 days	0.5 days	0.5 days	0.5 days	
- Coroner's Court.....	2.53 days	2.9 days	2.9 days	2.9 days	
Cost					
Average cost per case finalised, by jurisdiction:					
- Supreme Court	\$4,731	\$4,474	\$4,979	\$5,012	
- District Court	\$1,447	\$2,336	\$2,851	\$2,875	
- Licensing Court.....	\$4,997	\$9,864	\$12,149	\$12,043	
- Family Court	\$643	\$631	\$776	\$769	
- Children's Court	\$287	\$235	\$355	\$375	
- Magistrates' Court	\$289	\$315	\$390	\$401	
- Coroner's Court.....	\$2,573	\$2,593	\$2,907	\$3,016	
Boards and Tribunals:					
- Guardianship.....	\$1,693	\$1,733	\$1,563	\$1,458	
- Assessor Criminal Injuries	\$10,823	\$10,409	\$10,521	\$12,579	Previously amalgamated with other Tribunals.
- Other	\$413	\$315	\$445	\$449	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 474 and is estimated to be 504 for the 2001-02 Budget.

Major Achievements For 2000-01

- New justice complexes were commissioned at Rockingham, Busselton and Fremantle in January, May and June 2001 respectively. There were extensions to the video conferencing and video link network at the new Rockingham, Busselton and Fremantle complexes.
- The progressive deployment of the “Genisys” case management system has been halted in favour of implementing an Integrated Courts Management System (ICMS). The ICMS will provide wider benefits such as linking to fines enforcement, financials and e-business.
- The Drug Court pilot program commenced operation in December 2000 within the Perth Court of Petty Sessions and the Children’s Courts. An evaluation in 2002 of the benefits from the pilot will determine the feasibility of expanding this model to other locations and jurisdictions.
- The pilot Joondalup Family Violence Court was maintained through 2000-01 and enhanced with implementation of phase two in January 2001. The pilot ends in December 2001, followed by an outcome evaluation to determine the feasibility of expanding the model to other locations.
- Statistical tables demonstrating court performances across all jurisdictions have been developed. It is planned these will be available to the public via the Internet upon development and installation of the new Ministry web site.
- A slight decrease in the District Court criminal jurisdiction “backlog” has occurred, together with the average listing delay in Perth (from lodgement to trial) in August 1999 of 66 weeks, now being within the courts standard of 52 weeks.

Major Initiatives For 2001-02

- Develop implementation plans for the 447 Law Reform Commission recommendations including as a priority:
 - Restructuring the lower courts including implementation of a Civil and Review Tribunal (CART);
 - Improving access to dispute resolution in both the criminal and CART jurisdictions. Improving criminal law procedures by restructuring existing laws and procedures;
 - Improving civil procedure by implementing changes to existing civil, evidentiary and appellate procedures; and
 - Review existing fee structure and develop a cost recovery initiative for presentation to Government.
- Elements of the Integrated Courts Management Systems (ICMS) and related systems will be progressively implemented in 2001-02. Specific systems and applications include:
 - Implementation of Supreme and District Court civil case systems;
 - Replacement of existing work-stations, personal computers and peripherals with equipment that adequately supports ICMS and corporate systems;
 - Installation of cabling and network infrastructure to a standard that supports ICMS and corporate systems;
 - Provision of technical enterprise architecture that supports integration of internal and external working environments including a Web Based Lodgement System; and
 - Implementation of phase 2 of the Judicial Workbench to integrate transcript, an appeal and e-trial database.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The target percentage to satisfy fines, costs and infringements with a 12 months period for 2001-02 is:					
- Fines and Costs	30%	36%	34%	30%	Time to Pay initiative has changed payment patterns.
- Infringements	60%	68%	66%	60%	

(a) More details of effectiveness indicators in annual report.

Output 3: Enforcement of criminal and civil court orders

The enforcement of criminal and civil court orders is a key court service that meets the needs of the judiciary and the community, including victims of crime. The enforcement of criminal and civil orders demonstrates to the community and the judiciary, the practical application of enforcing orders of the court. This allows clients and the community in general to have confidence in Court Services to effectively and efficiently enforce orders made in criminal and civil jurisdictions. This includes the services of the Fines Enforcement Registry, the Sheriff's Office and also other jurisdictional enforcement officers.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,626	9,744	6,149	5,969	
Less Operating Revenue ^(c)	6,720	307	7,679	7,679	
Net Cost of Output	2,906	9,437	(1,530)	(1,710)	
Adjustments ^(d)	(51)	(25)	(104)	(82)	
Appropriation for purchase of Output 3	2,855	9,412	(1,634)	(1,792)	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Criminal orders enforced by District Court	2,318	na	na	na	Now undertaken by FER.
Documents (criminal orders) actioned by Sheriff	3,550	4,000	4,000	4,000	
Civil orders actioned/served by Sheriff	1,385	1,500	1,000	1,000	
Civil orders produced by local court	16,585	22,000	16,500	20,000	Reduction in ATO lodgements in 2000-01.
Fines Enforcement Registry cases actioned by the Sheriff - Fines	51,272	na	52,000	55,000	
Fines Enforcement Registry cases actioned by the Sheriff - Infringements	205,784	258,000	185,000	200,000	2000-01 estimate was framed on the expectation that the CAPSPEED initiative would be implemented.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Extent to which clients are satisfied with enforcement services:					
- corporate clients	na	76%	60%		Next survey 2002-03.
- practitioners.....	na	60%	52%		Next survey 2002-03.
- litigants	na	67%	68%		Next survey 2002-03.
Timeliness					
Fines satisfied by Fines Enforcement Registry:					
- fines and costs (satisfied within 12 months) ..	30%	36%	34%	30%	Time to Pay initiative has changed payment patterns.
- infringements (satisfied within 12 months) ...	60%	68%	66%	60%	
Cost					
Average cost per order (criminal and civil):					
- Criminal – District	\$201	na	na	na	Enforcement now undertaken through FER.
- Criminal – Sheriff	\$107	\$97	\$60	\$57	
- Civil – Sheriff	\$273	\$260	\$241	\$228	
- Civil – Magistrates	\$284	\$220	\$182	\$142	
- Fines Enforcement Registry	\$18	\$16	\$14	\$13	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 67 and is estimated to be 61 for the 2001-02 Budget.

Major Achievements For 2000-01

- Amendments to the *Fines, Penalties and Infringement Notice Enforcement Act 1994* to improve access to work and development orders for fine defaulters who either have no capacity to pay fines, or drivers licence to forfeit (effective on 25 August 2000).
- The *Acts Amendment (Fines Enforcement and Licence Suspension) Act 2000* proclaimed on the 5 February 2001 amended the *Fines Penalties and Infringement Notices Enforcement Act 1994* and the *Road Traffic Act 1994* to provide for an expanded range of options for dealing with fines enforcement and traffic matters.

Major Initiatives For 2001-02

- Benchmark the fines enforcement system against other “enforcement” models throughout Australia to determine opportunities for improvements in technology and procedure with a view to improving client payment rates in an efficient and effective manner.
- Continue development of protocols between the fines enforcement computing system and related management and justice agencies systems to provide an integrated approach to the enforcement of court fines and infringement notices.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients satisfied with victim support and counselling services.....	na	85%	80%	na	Next survey 2002-03.

(a) More details of effectiveness indicators in annual report.

Output 4: Administration of victim support and counselling services

The administration of victim support and counselling is a key court service that meets the needs of the judiciary and the community, including victims of crime. The Court Services Division has responsibility to the wider community for providing support and counselling services through the Victim Support Service and the Coroner's Office. Counselling information and support is provided to victims of crime who are traumatised by a criminal event that they have experienced and to people who have experienced an unexpected loss of a loved one due to a sudden death.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,866	2,332	2,467	2,289	
Less Operating Revenue ^(c)	8	56	38	38	
Net Cost of Output	2,858	2,276	2,429	2,251	
Adjustments ^(d)	(13)	(6)	(52)	(46)	
Appropriation for purchase of Output 4	2,845	2,270	2,377	2,205	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Referrals received.....	11,692	12,100	12,100	12,700	
Quality					
Clients satisfied with victim support and counselling services.....	na	85%	80%	na	Next survey 2002-03.
Timeliness					
Victims of crime responded to within 72 hours	97%	90%	90%	90%	
Cost					
Average cost per case to provide victim support and other counselling services.....	\$245	\$193	\$204	\$180	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 14 and is estimated to be 20 for the 2001-02 Budget.

Major Achievements For 2000-01

- Initiatives providing victims of lower threshold crimes greater access to services include the establishment of volunteer programs in the Peel and South Hedland Regions and also volunteer assistance to the Joondalup Domestic Violence Court Pilot.
- Service specifications for development of a culturally focussed version of the video "Taking The Stand" to assist indigenous people and communities to understand court procedures have been developed and the tender process commenced. The video will be ready for release in 2001-02.
- Each of the 13 regional victim support services has identified strategies to better target indigenous victims of crime. These strategies vary according to the needs of local communities. The strategies will be further developed in consultation with indigenous agencies over the next twelve months.
- A pilot project with the town of Vincent to provide support to seniors who are victims of crime commenced in January 2000. During the evaluation process, it was determined that due to the low number of referrals and lack of demand for services, the project should not continue past June 2000.

Major Initiatives For 2001-02

- Integrate the Child Witness Service into the Victim Support Service to further streamline and improve services to children and their families. This will enable an expansion of services to regional areas through better coordination of the work of Child Witness Service and Victim Support Service providers.
- Establish and implement inter-agency procedures and practices including the development of an Information Kit for secondary victims of homicide and other crime related deaths.
- In conjunction with Offender Management division establish a Victims Notification Register to provide support for victims by giving them access to information about offenders under the supervision of the department.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Major clients - relevance of information.....	95%	82%	95%	82%	
Significant clients - relevance of information..	100%	82%	100%	82%	
Other clients - relevance of information	80%	82%	90%	82%	Small client numbers means that these indicators can be subject to fluctuations.

(a) More details of effectiveness indicators in annual report.

Output 5: Legal services

The Crown Solicitor's Office provides a broad-based legal service to the Government, its departments, instrumentalities and agencies. This includes the conduct of litigation, the provision of legal advice, representation as counsel in courts and tribunals and preparation of legal documents.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	19,417	20,025	19,461	21,367	
Less Operating Revenue ^(c)	2,751	2,349	2,339	2,339	
Net Cost of Output	16,666	17,676	17,122	19,028	
Adjustments ^(d)	(152)	(74)	(256)	(197)	
Appropriation for purchase of Output 5	16,514	17,602	16,866	18,831	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Legal matters	15,539	16,200	11,220	11,000	Transfer of responsibility for award payments and criminal injuries compensation follow-ups to the Assessor's office.
Quality					
The extent to which Govt departments and agencies are satisfied with legal services:					
- Major clients - technical quality of work	98%	86%	100%	86%	
- Significant clients - technical quality of work	100%	86%	100%	86%	
- Other clients - technical quality of work	80%	86%	100%	86%	Small client numbers means that these indicators can be subject to fluctuation.
Timeliness					
The extent to which Govt departments and agencies are satisfied with legal services:					
- Major clients - timeliness of information	89%	82%	93%	82%	Small client numbers means that these indicators can be subject to fluctuation.
- Significant clients - timeliness of information	100%	82%	100%	82%	
- Other clients - timeliness of information	77%	82%	100%	82%	
Cost					
Average cost per legal matter	\$1,250	\$1,236	\$1,734	\$1,942	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 156 and is estimated to be 175 for the 2001-02 Budget.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which the Government's legislative Program is met in the required time	87.5%	88%	89.4%	88%	2000-01 unusually high due to it being an election year.

- (a) More details of effectiveness indicators in annual report.

Output 6: Preparation of legislation

This output contributes to an orderly community through the preparation of legislation for the Government of Western Australia and its departments and agencies in order to give effect to the Government's legislative program.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,146	4,159	3,905	4,083	
Less Operating Revenue ^(c)	18	11	5	5	
Net Cost of Output	4,128	4,148	3,900	4,078	
Adjustments ^(d)	(33)	(16)	(45)	(40)	
Appropriation for purchase of Output 6	4,095	4,132	3,855	4,038	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Pages of output	37,912	13,900	24,000	23,000	
Quality ^(b)					
Extent to which clients are satisfied with drafting service.	na	na	88.6%	85%	Adjusted to account for potential supply variations.
Timeliness					
Extent to which legislation was drafted in a timely manner and, where applicable, in accordance with Government's legislative program.	87.5%	88%	89.4%	88%	Adjusted to account for reduced demand in late 2000 in pre-election period.
Cost					
Average cost per page of output ^(c)	\$109	\$299	\$163	\$178	Change in the measurement of outputs which affected the cost.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 26 and is estimated to be 30 for the 2001-02 Budget.

(b) The difference between the 1999-2000 year and the budget quantity figures for 2000-01 occurred because the Office of the Auditor General instructed the Parliamentary Counsel to change the system of calculating rules which affected the output figures.

(c) The difference between the 1999-2000 year and the cost per output for 2000-01 occurred because the Office of the Auditor General instructed the Parliamentary Counsel to change the system of calculating rules which affected the cost per page of output. The difference between the 2000-01 budget and the estimated figures occurred because the budget figure of \$278 was an estimate only for the new measure.

Major Achievements For 2000-01

- Streamlining the process for tabling of subsidiary legislation by providing Parliament with electronic information. This speeds up the process within the Office and saves re-keying information at Parliament and thereby reduces the potential for error.
- Improve the reprinting of the written laws by providing additional reference materials and by including legislation that is not currently in force.
- Making available to the public, additional information about Bills in Parliament and the provisions that are amended by those Bills.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Rate of re-offending - changes in the rate of recidivism provide an indication of the success of personal development activities and rehabilitation programs to influence the behaviour of offenders to become law abiding persons	33%	34%	36%	34%	
Successful release from custody is indicative of the application of effective case management plans and practices to enable offenders to return to the community at the earliest possible release date	88%	85%	91%	89%	
Successful completion of community based orders is indicative of the compliance of offenders under community orders	65%	65%	62%	65%	
Escape rate - is a measure of the protection provided to the community through the provision of safe and secure custodial systems. It is also indicative of the application of effective management policies and practices	2%	0%	2.5%	0%	

(a) More details of effectiveness indicators in annual report.

Output 7: Adult offenders managed

The custody, containment, care, well being and rehabilitation of adult offenders and their reintegration into and reparation to the community, managed through prisons and the supervision of offenders in the community. This includes the provision of remedial programs, further education and employment skills, sentencing reports, assessment reports outlining offender's suitability for release or their progress in the community to releasing authorities such as the parole board, providing policy advice, infrastructure management and planning and collaborating with other agencies.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	229,342	252,533	264,143	272,280	
Less Operating Revenue ^(c)	10,208	6,238	6,416	6,418	
Net Cost of Output	219,134	246,295	257,727	265,862	
Adjustments ^(d)	(6,097)	(7,507)	(12,434)	(2,432)	
Appropriation for purchase of Output 7	213,037	238,788	245,293	263,430	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Daily average number of adult offenders in custody.	2,969	3,110	3,131	3,257	
Daily average number of adults on community orders.	4,215	4,200	4,900	5,800	
Quality					
Community orders successfully completed.	65%	65%	62%	65%	
Rate of re-offending.	33%	34%	36%	34%	
Escape rate: all prisoner classifications.	2%	0%	2.5%	0%	
Adult offenders released from custody at earliest possible release date.	88%	85%	91%	89%	
Cost ^(b)					
Average cost per day of managing an adult offender in custody.	\$194	\$203	\$212	\$208	
Average cost per day of managing an adult on a community order.	\$12	\$13	\$11	\$11	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2174 and is estimated to be 2369 for the 2001-02 Budget.

(b) Excludes costs associated with prevention and diversion programs of \$2.4 million.

Major Achievements For 2000-01

- Completed the amalgamation, restructure and expansion of the Hakea Prison Complex as a dedicated receive and remand facility, including the completion of a pilot project for assessing and preparing Individual Management Plans for new prisoners and a model for case management.
- Implemented the Prisoner Grievance Process at Bunbury and Wooroloo prisons and received a positive evaluation with the majority of grievances now dealt with at the prisons and few referred to the Ombudsman. The process has now been endorsed and will be operational across the state for 2001-02 at all prisons.
- Completed the construction of the Acacia Prison in March 2001. Commenced operation of Acacia prison with the placement of first prisoners on 16th May 2001.
- Completed and implemented new Director General's Rules, which govern the management of prisoners.
- Commenced the integrated delivery of court security, court custody and prisoner transport services in August 2000, under private management.
- Completed planning and commenced construction for the upgrade and expansion of Bandyup Women's Prison, which will include new and refurbished facilities.
- Commenced the implementation of the Integrated Prison Regime across public prisons, including the revitalisation of Unit Management and the commencement of the Cognitive Skills program for prisoners and Interpersonal Skills program for prison officers.

Major Initiatives For 2001-02

- Introduce new Electronic Monitoring technology for offenders on home detention.
- Review the organisation of adult community work.
- Continue the expansion of prison industries to improve employment and training opportunities for prisoners and increase inflow revenue.
- Continued work on the upgrade and expansion of Bandyup Women's Prison to include new and refurbished facilities.

- Establish a Victims Notification Register to provide support for victims by giving them access to information about offenders under the supervision of the Department.
- Commence building of a new Community Based Information System (CBIS).
- Undertake the planning for a metropolitan minimum security female prison and commence planning for the replacement of a regional prison.

Outcome: A Safe and Orderly Community

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness of services provided will be measured by:					
The rate of return to detention; which measures the effectiveness of rehabilitation and developmental programs to influence the behaviour of juvenile offenders to adopt law abiding lifestyles	54%	50%	55%	54%	
The successful releases from custody which measures the effectiveness of programs and supervision to enable offenders to return to the community at the earliest possible release date	99%	95%	99%	99%	
The successful completion of community based orders is indicative of the compliance of the offenders under community orders	66%	65%	69%	65%	

(a) More details of effectiveness indicators in annual report.

Output 8: Juvenile offenders managed

Juvenile offenders are managed in custody, and in the community to fulfil the orders of the courts and through diversion from court programs. Juveniles participate in remedial, educational and rehabilitation programs that address their offending behaviour.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	43,159	43,995	42,000	42,370	
Less Operating Revenue ^(c)	926	116	98	98	
Net Cost of Output	42,233	43,879	41,902	42,272	
Adjustments ^(d)	(323)	(1,344)	(1,598)	(101)	
Appropriation for purchase of Output 8	41,910	42,535	40,304	42,171	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Daily average number of juveniles in detention.....	134	145	125	135	
Daily average number of juveniles on community orders.....	512	1,300	527	530	The budget estimate for 2000-01 included juveniles on diversion programs. However, as participation in diversion programs is on a voluntary basis and there is no court order, this measure was altered to exclude these juveniles.
Quality					
Escape rate per annum.....	1%	0%	0%	0%	
Action plans for juveniles successfully completed.....	95%	95%	95%	95%	
Juvenile offenders released from detention at earliest possible release date.....	99%	95%	99%	99%	
Orders successfully completed.....	66%	65%	69%	65%	
Rate of re-offending.....	54%	50%	55%	54%	
Cost ^(b)					
Average cost per day of keeping a juvenile offender in detention.....	\$489	\$490	\$536	\$501	
Average cost per day of managing a juvenile offender through community supervision.....	\$74	\$33	\$63	\$63	Please refer to the note above. The budgeted 2000-01 figure included juveniles on diversion programs.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 423 and is estimated to be 419 for the 2001-02 Budget.

(b) Excludes costs associated with prevention and diversion programs of \$5.5 million.

Major Achievements For 2000-01

- Undertook a preliminary evaluation of the Warminda Intensive Intervention Centre programs for high-risk young offenders. A more comprehensive process evaluation to measure the program's effects on re-offending rates is presently subject to tender.
- Completed the audit of detention centres for compliance against national standards. Action plans were developed and are being monitored.
- Completed and implemented new Director General Rules, which govern the management of juvenile offenders.
- Opened the first Regional Bail Facility in the Kimberley at Banana Wells Community in December 2000 as a pilot program. There were 15 participants on the program.
- Successfully trialed a small joint Perth Children's Court/Juvenile Justice initiative to reduce the number of admissions on Bench Warrant Arrest. This resulted in a reduction in the number of young people who would have been arrested and admitted to custody for failing to attend court.
- Commenced preliminary work on the Expansion of Cautioning and Juvenile Justice Teams. Associated legislative amendments are included in a Cabinet Submission for a number of changes to the *Young Offenders Act 1994*.
- Designed, developed and commenced expansion of Rangeview Remand Centre.

Major Initiatives For 2001-02

- Complete the Rangeview Remand Centre redevelopment project, which is scheduled for completion in mid-November 2001. This will provide an opportunity to change the current management regime by separating the 'transit' very short-term stay function, with a focus on diversion from custody to community bail options, and the 'residential' function with an emphasis on individual case management needs.

- Explore flexible detention options for the regional juveniles. Juvenile Custodial Services will explore regional options for suitable young people who would otherwise be held in custody in the metropolitan area. This is to address the over representation of Aboriginal young people in custody and reduce the requirement to remove young people from the support of their communities. This will include the opening of a second Regional Bail Facility in the East Kimberley at Bell Springs.
- Establish Youth Offender teams to target young offenders at risk. This government initiative will be associated with the pilot of the expansion of Juvenile Justice Teams, and will require commitment across Government agencies.
- Research into and development of an actuarial risk assessment model for juvenile offenders. The Crime Research Centre is currently contracted to undertake a feasibility study into the viability of developing a risk assessment tool for use with juvenile offenders. Depending on the outcome of this, if the research indicates this is viable, a project to establish the risk assessment tool will be undertaken.

Outcome: A Safe and Orderly Community

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The acceptance of the recommendations made to the Board	94%	92%	90%	90%	
The problem resolution rate of Guardianship appointments	95%	90%	84%	90%	
The Public Advocate's ability to provide services to the clients identified to be in need of advocacy to protect their interests	74%	86%	74%	74%	

(a) More details of effectiveness indicators in annual report.

Output 9: Advocacy and Guardianship Services

To advocate for the best interests of people with decision-making disabilities both at hearings of the Guardianship and Administration Board to decide the need for a Guardian and/or Administrator and in the community and to investigate complaints or allegations of abuse, exploitation or neglect. To act as Guardian, when appointed by the Guardianship and Administration Board.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,074	1,953	1,817	1,875	
Less Operating Revenue ^(c)	58	9	9	9	
Net Cost of Output	2,016	1,944	1,808	1,866	
Adjustments ^(d)	(19)	(9)	(18)	(22)	
Appropriation for purchase of Output 9	1,997	1,935	1,790	1,844	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Advocacy services provided	516	655	544	585	
Guardianship services provided.....	133	176	165	172	
Quality					
Customers provided with advocacy relative to the number identified in need of advocacy ...	74%	86%	74%	68%	Demand shift in outputs reflects a projected increase in the level of demand for this service.
Extent to which recommendations were accepted by the Guardianship and Administration Board	94%	92%	90%	90%	
Extent to which the problem precipitating the need for the Public Advocate to be appointed as Guardian of Last Resort has been resolved	95%	90%	84%	90%	
Timeliness					
Advocacy cases completed within 8 weeks	78%	86.5%	78%	78%	
Guardian of Last Resort appointments allocated within 1 working day.....	98%	100%	98%	98%	
Cost					
Average cost per case of providing Advocacy and Guardianship services	\$3,196	\$2,350	\$2,563	\$2,477	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 20 and is estimated to be 22 for the 2001-02 Budget.

Major Achievement For 2000-01

- The Public Advocate commissioned a project investigating the issues for Indigenous people in respect to the *Guardianship and Administration Act 1990* which has been finalised and a report presented to the Public Advocate.

Major Initiative For 2001-02

- Improving services to regional WA by the implementation of a pilot project with respect to guardianship and advocacy services in Bunbury.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator** ^{(a) (b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which Trust Management Services meets the needs of Customers.....	88%	78%	75%	75%	
Number of Estates relative to the number of adult deaths in Western Australia	23%	25%	19%	19%	
Extent to which the Public Trustee maintains a market share in drawing wills that name the Public Trustee as Executor	20%	20%	16%	16%	
Estates Finalised within 12 months of being reported.....	69%	75%	76%	77%	

(a) More details of effectiveness indicators in annual report.

(b) Effectiveness is measured by monitoring both the number of trusts managed and the extent to which customers are satisfied with the service and by monitoring the number of estates referred to the Office as compared to deaths recorded in Western Australia.

Output 10: Trustee services

The Public Trustee is a statutory authority within the provisions of the *Financial Administration and Audit Act*. The Public Trustee provides a fund management and investment service through the operations of the Common Fund, an at-call investment facility which is backed by the State Government, and acts as financial administrator pursuant to the orders of courts and tribunals. It also administers the estates of people who die with or without a will, in accordance with the terms of the will or the relevant law and under the authority of the Supreme Court.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	11,285	11,061	14,343	10,875	Decrease in funding due to carryover funding from 1999-2000 impacting 2000-01 estimated actual period only.
Less Operating Revenue ^(c)	8,492	7,971	7,926	7,926	
Net Cost of Output	2,793	3,090	6,417	2,949	
Adjustments ^(d)	-	(83)	(2,684)	(350)	
Appropriation for purchase of Output 10	2,793	3,007	3,733	2,599	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Deceased estates administered.....	3,135	2,400	3,227	2,850	The budget 2000-01 was based on the file transfer that occurred in 1999-00.
Trusts managed.	5,069	3,529	4,785	5,149	
Wills prepared.	7,159	6,500	4,849	4,100	The reduction is consistent with market share projections.
Quality					
Extent to which trustee services meets the needs of customers:.....	88%	78%	75%	75%	
Extent to which the Public Trustee maintains a market share in drawing wills naming the Public Trustee as executor.	20%	20%	16%	16%	
Estates relative to the number of adult (18 years and over) deaths in WA.	23%	25%	19%	19%	
Timeliness					
Estates finalised within 12 months of being reported:					
-within 6 months.....	29%	49%	42%	42%	
-within 9 months.....	53%	65%	62%	63%	
-within 12 months.....	69%	75%	76%	77%	
Cost ^(b)					
Average cost per deceased estate administered	\$1,762	\$2,256	\$2,176	\$1,868	The decrease in cost indicators from 2000-01 Budget to Estimated 2000-01 is a result of the carryover funds for Efficiency and Service Improvement and Mortgage Information Services. Likewise the increase in cost indicators in 2001-02 is also attributable to this carryover.
Average cost per trust managed.....	\$953	\$1,342	\$1,284	\$904	
Average cost per will prepared.	\$130	\$140	\$243	\$218	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 126 and is estimated to be 129 for the 2001-02 Budget.
 (b) The 2000-01 estimate and 2001-02 target for Total cost of Output and Cost measures are based on the estimated carryover.

Major Achievements For 2000-01

- The selection process for integrated trust accounting software was finalised in June 2001.
- The Efficiency and Service Improvement Program involving operational changes to the business unit continues to be implemented.
- The Mortgage Information Service was introduced in 2000-01 to offer assistance and support services to investors.

Major Initiatives For 2001-02

- Implementation of the “purpose built” web enabled software will commence from July 2001.
- Continue to implement the Efficiency and Service Improvement Program involving operational changes to the business unit.
- The evaluation of all key services to ensure Service Improvement is achieved.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator** ^{(a) (b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client needs met.....	89%	90%	90%	90%	
Accuracy of recording registration data.....	99.6%	99.1%	99.4%	99.1%	

(a) More details of effectiveness indicators in annual report.

(b) These outcomes will be achieved through the development of WARS2000, the registry’s new births, deaths and marriages registration system. Clients will benefit from more streamlined delivery of services, particularly those which will be inter-net based and from the new customer focussed case management approach being implemented through the registry’s re-structure.

Output 11: Registration services

This output contributes to an orderly community. It involves the creation and permanent storage of birth, death and marriage records, which enables members of the public to obtain documentary proof of these key life events for legal, personal and historical purposes. Approved organisations are also able to obtain authorised information for research and records.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,400	4,156	3,976	3,874	
Less Operating Revenue ^(c)	3,109	3,176	3,217	3,216	
Net Cost of Output	291	980	759	658	
Adjustments ^(d)	(24)	(12)	(290)	(30)	
Appropriation for purchase of Output 11	267	968	469	628	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Registration services (including records held in storage).....	3,036,000	3,082,000	3,082,000	3,136,000	Natural increase.
Quality					
Extent to which registration services meet the needs of customers.....	89%	90%	90%	90%	
Accuracy of birth, death and marriage information.....	99.6%	99.1%	99.4%	99.1%	
Extent to which confidentiality (privacy) of the records is preserved.....	99.96%	99.9%	100%	99.9%	
Timeliness					
Extent to which births, deaths and marriages are registered within time standards:					
- births registered.....	86%	98%	98%	99%	
- deaths registered.....	91%	99%	99%	99%	
- marriages registered.....	67%	96%	98%	98%	
- Perth issued certificates.....	91%	93%	95%	95%	
Cost					
Average cost of registration services (including records held in storage).....	\$1.12	\$1.35	\$1.29	\$1.24	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 41 and is estimated to be 38 for the 2001-02 Budget.

Major Achievement For 2000-01

- Significant progress was made with the development of a new Births, Deaths and Marriages Registration system (WARS2000) to replace the existing system.

Major Initiative For 2001-02

- Complete the development and implementation of WARS2000 including:
 - Re-structuring of the registry to facilitate the new ways of working being introduced with WARS2000; and
 - Electronic service delivery.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which marriage services meet the needs of customers.....	88%	90%	90%	90%	

(a) More details of effectiveness indicators in annual report.

Output 12: Civil marriages

The provision of facilities for the conduct of civil marriages as an alternative to marriage by other celebrants.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	157	176	182	182	
Less Operating Revenue ^(c)	143	176	155	155	
Net Cost of Output	14	-	27	27	
Adjustments ^(d)	(1)	(1)	-	-	
Appropriation for purchase of Output 12	13	(1)	27	27	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Civil marriages performed - Perth Registry	803	855	800	820	
Quality					
Extent to which marriage services meet the needs of customers:.....	88%	90%	90%	90%	
Timeliness					
Requests for marriage within Registry Office which were satisfied.	99.79%	99.92%	99.95%	99.95%	
Cost					
Average cost per civil marriage performed – Perth Registry	\$195	\$206	\$227	\$222	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

Major Achievement For 2000-01

- The high standard of customer service and the high degree of customer satisfaction achieved in previous years was maintained.

Outcome: A Safe and Orderly Community**Output 13: Support services to other Government agencies**

This output specifies those services directly provided by the Ministry of Justice which support outcomes and outputs of other Government agencies.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,750	3,975	2,887	2,848	
Less Operating Revenue ^(c)	61	12	11	12	
Net Cost of Output	3,689	3,963	2,876	2,836	
Adjustments ^(d)	(20)	(10)	(203)	-	
Appropriation for purchase of Output 13	3,669	3,953	2,673	2,836	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Corporate services provided to other agencies:					
- Director of Public Prosecutions.....	\$1,040,042	\$809,328	\$731,861	\$695,464	
- Equal Opportunity Commission.....	\$88,111	\$82,421	\$78,395	\$62,135	
- Freedom of Information Commission	\$47,097	\$50,368	\$37,210	\$29,517	
- Law Reform Commission	\$182,203	\$222,079	\$210,759	\$201,594	
Cost of providing Aboriginal Policy services to other agencies.....	\$829,525	\$1,128,709	\$1,256,481	\$1,270,251	
Solicitor General.....	\$595,587	\$681,118	\$572,183	\$589,276	
Other (ex-gratia payments etc)	\$966,997	\$1,000,000	\$0	\$0	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 15 and is estimated to be 23 for the 2001-02 Budget.

Outcome: A Safe and Orderly Community**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Accessibility:					
Community services - services where no eligibility restrictions apply to regulate access.....	75%	75%	75%	76%	
Target group services - applications approved for grant of aid as a percentage of all Applications received	68%	70%	70%	71%	Services cancelled for part of 1999-2000 due to funding limitations.
Target group services - applications approved for a grant of aid to pursue non-litigation resolution as a percentage of all grants of aid approved (family law only).....	4%	18%	18%	18%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Use of available services (service/1000 pop.):					
Community Services - usage rate for telephone information and community education services.....	35	36	36	36	
Community services - usage rate for duty Lawyer services	14.8	15	15	15.5	
Target group services - usage rate for legal advice services.....	12.3	12.5	12.5	12.5	
Target group services - usage rate for legal representation services.....	4.7	5	5	5	
Quality:					
Criminal - client satisfaction.....	na	88%	88%	na	Criminal and Family law clients surveyed in alternate years.
Family - client satisfaction	82%	na	na	84%	

(a) More details of effectiveness indicators in annual report.

Output 14: Legal aid assistance

The community and target groups require access to and the provision of quality legal services. This output contributes to an orderly community by regulating demand for legal assistance through application of priority guidelines, eligibility and merit tests to enable legal representation to be provided to legally aided clients by grants of aid and assignment of cases to in-house or private practitioners. Legal advice, duty lawyer services and community legal education is provided to assist the wider community to access fair solutions to legal problems at the earliest opportunity.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	13,194	11,885	11,991	13,484	This includes funding for additional initiatives such as Expensive Cases ^(e) and financing of Investors Legal Actions.
Less Operating Revenue ^(c)	-	-	-	-	
Net Cost of Output	13,194	11,885	11,991	13,484	
Adjustments ^(d)	(503)	-	-	-	
Appropriation for purchase of Output 14	12,691	11,885	11,991	13,484	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(e) Expensive cases funding, see table below:

	2000-01 Estimated \$'000	2001-02 Target \$'000
Expensive Cases information		
Expensive Cases Funding		
Appropriation for expensive cases	929	-
Balance carried forward	644	285
Total Cost of Output	1,288	285
Balance remaining	285	-

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Telephone Information Provided.....	20,938	36,000	29,600	30,000	
Applications approved resulting in grant of aid	6,328	6,600	6,100	6,250	
Legal advice	9,485	10,600	8,000	8,200	Legal advice and minor assistance are now separately recorded.
Minor assistance.....	na	na	1,217	1,360	
Face to face advisory	na	na	3,620	3,620	
Duty lawyer services	27,206	26,500	29,230	30,000	
Applications received and assessed	8,919	8,900	8,689	8,700	
Other community services	na	na	1,450	1,600	
Quality					
Average duration of call (minutes)	na	6:30	6:30	6:15	
Abandoned calls	na	5%	10%	10%	
Application approval rate	71%	74%	70%	70%	
Refusals sent to review	7%	7%	6%	7%	
Decisions varied at review	20%	20%	20%	20%	
Timeliness					
Calls answered:					
- Less than 3 minutes.....	na	85%	79%	75%	
- Within 5 minutes.....	na	95%	90%	85%	
- Greater than 5 minutes	na	5%	10%	15%	
Number of applications completed within the following time limits:					
- Same day.....	na	45%	45%	50%	
- Within 5 days	na	85%	85%	87%	
- Within 10 days	na	96%	96%	97%	
- Within 15 days	na	98%	98%	99%	
- Longer than 15 days	na	4%	3%	3%	
Number of applications certified within the following time limits:					
- Same day.....	na	28%	30%	32%	
- Within 5 days	na	88%	87%	89%	
- Within 10 days	na	95%	94%	96%	
- Within 15 days	na	96%	97%	97%	
- Longer than 15 days.....	na	100%	100%	100%	
Cases finalised with time standards: less than 1 year.....	na	80%	81%	82%	
Cases finalised with time standards: 1 year to 2 years.	na	15%	12%	13%	
Cases finalised with time standards: greater than 2 years.....	na	5%	7%	5%	
Cost ^(b)					
Average cost per call	\$19	\$10	\$18	\$16	
Average cost per legal representation.....	\$1,794	\$1,390	\$1,472	\$1,579	2000-01 and 2001-02 expensive case figures shown separately below.
Average cost per legal advice.....	\$82	\$85	\$90	\$101	Legal advice and minor assistance are now separately recorded.
Average costs per minor assistance	na	na	\$234	\$244	
Average cost per service: Face to face.....	na	na	\$51	\$25	Decrease reflects sensitive nature of the unit costing methodology on the small base of face to face services.
Average cost per service: duty lawyer	\$54	\$55	\$58	\$53	
Average cost per application processed.....	\$196	\$160	\$167	\$122	Decrease reflects reduction in relative share of time spent assessing and approving State law matters compared to Commonwealth law matters.
Average cost per other Community Services...	na	na	\$248	\$262	
Expensive Cases:					
- Cases	na	na	26	10	
- Average cost per case.....	na	na	\$49,538	\$28,500	High value in 2000-01 due to the funding of 12 co-accused for 10 week Supreme Court trial.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 185 and is estimated to be 192 for the 2001-02 Budget.

(b) The "Total Cost of Output" represents the outflow of funds from Justice to the Legal Aid Commission. Legal Aid's budgeted total cost of servicing its clients is \$15.803M, \$2.319M higher than shown. Its estimated actual costs for 2000-01 are \$2.236 million higher than shown. This difference is funded from Client Contributions, Commonwealth Grants and internal resources.

Major Achievements For 2000-01

- Legal Aid expanded its involvement in two newly created specialist courts, Perth Drug and Joondalup Family Violence Court.
- Legal Aid increased the number of legal information sessions provided to persons incarcerated at Hakea Prison and provided more expansive training to Voluntary Court Welfare workers and Paralegal staff employed in the community.
- Legal Aid developed and implemented on-line information resources to enhance the quality and responsiveness of legal information and advisory services to the public.

Major Initiatives For 2001-02

- Legal Aid will progress the implementation of electronic applications for grants of aid.
- Legal Aid will expand the provision of minor assistance and community legal education to community based agencies and individuals in rural and remote areas.
- Legal Aid will expand its Internet presence and access to legal information resources to members of the public and to service partners.

CAPITAL WORKS PROGRAM

The Ministry's planned capital works expenditure for 2001-02 totals \$49.853 million.

Major projects include:

- \$1.1 million for planning of the new metropolitan female prison facilities.
- Planning and design of a minimum security facility at Nyandi/Longmore.
- Initiation of planning for a new secure facility.
- \$5.8 million for continuation of upgrading works at Bandyup Prison with a total estimated cost of \$14.8 million.
- Commencement of planning for a new regional prison facility.
- \$800,000 for planning and design of:
 - a new integrated CBD court complex; and
 - a justice complex at Albany.
- \$1.9 million for the completion of the expansion of the Rangeview Juvenile Detention Centre.

Information Technology:

- \$4.9 million for stage 1 and 2 of the Integrated Courts Management System with an estimated total cost of \$10.9 million.
- Completion of the electronic filing of Sentencing Reports project, to enable more timely provision of reports to sentencing authorities.
- \$1.5 million for the development of a Community Corrections Information System at a total cost of \$3.1 million.

	Estimated Total Cost	Estimated Expenditure to 30-6-01	Estimated Expenditure 2000-01	Estimated Expenditure 2001-02
	\$'000	\$'000	\$'000	\$'000
WORKS IN PROGRESS				
Corporate -				
Information Projects -				
Data Warehouse 1	2,691	730	730	1,467
ICMS - System Development	10,914	1,950	1,950	4,957
Business Systems				
Community Based Service Info System	3,142	227	227	1,515
E-Filing for Sentencing Reports	222	59	59	163
Financial Management Information System	6,049	4,849	854	298
Human Resources Information System	1,608	106	-	596
Knowledge Based/Electronic Doc Mgt System	2,115	91	91	528
WA Registration System (Registrar General)	2,577	776	775	671
Enabling Systems and Information Architecture				
Intra-messaging Capability and Inter-messaging Facility	2,999	1,984	1,984	523
Infrastructure Upgrade				
Hardware Upgrade	9,685	3,664	3,664	6,021
Public Trust-				
Public Trust - Upgrade	921	917	86	4
Court and Tribunal Services -				
Information Projects -				
Courts - IT	8,366	1,136	1,136	5,508
Offender Management -				
Information Projects -				
Prison based rostering system	491	310	310	181
Offender Management -				
Physical Infrastructure -				
Acacia Prison - Construction	82,188	80,388	33,590	1,800
Bandyup	14,799	3,437	3,239	5,850
Female - New Metropolitan Planning	1,710	10	10	200
Prison Refurbishment - Various	8,000	1,281	1,281	3,689
Rangeview Detention Centre - Extension	4,652	2,660	2,613	1,992
Additional Prisoner Accommodation				
Existing Prisons	4,153	3,818	27	335
Prison Management Strategy				
Canning Vale Assessment Centre	21,356	21,212	2,238	144
Site Acquisition - Prisons				
Prison Male (Broome and Kalgoorlie)	822	122	122	700
COMPLETED WORKS				
Corporate -				
Information Projects -				
Business Systems				
TOMS - Exchange Rate Adjustment	488	488	488	-
Enabling Systems and Information Architecture				
Completion of Network	719	719	719	-
Corporate -				
Physical Infrastructure -				
Minor Works and Building Related Equipment Replacement – 2000-01	3,511	3,511	3,161	-
Owned/Leased Office Fitouts – 2000-01	824	824	824	-
Portfolio Planning – 2000-01	206	206	206	-
Strategic Building Maintenance Plan – 2000-01	1,008	1,008	1,008	-
Court and Tribunal Services -				
Physical Infrastructure -				
Busselton Justice Centre	4,058	4,058	3,281	-
Collocated Courts Stage 1 - Planning	263	263	67	-
Fremantle Justice Centre - Office Infrastructure	262	262	75	-
Interim Superior Courts Fitout Stage 1 Collocation	6,010	6,010	21	-
Rockingham Justice Centre	7,236	7,236	3,175	-
South Hedland Justice Centre	4,663	4,663	3	-
Offender Management -				
Information Projects -				
New Offender Management System	12,143	12,143	653	-
Offender Management -				
Other -				
Motor Vehicle Replacement Program – 2000-01	191	191	191	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS - continued				
Offender Management -				
Physical Infrastructure -				
Acacia - Infrastructure Planning and Advanced Works	3,778	3,778	338	-
Adult Work Camps.....	132	132	124	-
Cell and Health Upgrade – 2000-01	390	390	390	-
Hakea Planning Perimeter	208	208	208	-
Pyrtton - Facilities Acquisition and Upgrade	2,602	2,602	959	-
Wooroloo Minimum Security Prison Asset Replacement.....	2,132	2,132	201	-
Prison Management Strategy				
Male Prison Facilities	5,872	5,872	72	-
NEW WORKS				
Corporate -				
Information Projects -				
Business Systems				
Support Maintenance - ICMS.....	7,925	-	-	3,000
Enabling Systems and Information Architecture				
Planning.....	1,500	-	-	500
Corporate -				
Physical Infrastructure -				
Building Infrastructure and Maintenance.....	4,246	-	-	4,246
Owned/Leased Office Fitouts – 2001-02	438	-	-	438
Portfolio Planning – 2001-02.....	281	-	-	281
Court and Tribunal Services -				
Physical Infrastructure -				
CBD Courts Project - Design and Construction.....	171,500	-	-	600
Albany Justice Complex	11,050	-	-	200
Offender Management -				
Physical Infrastructure -				
Rangeview Transition Costs	850	-	-	850
Regional Prison Replacement - design and construction	19,600	-	-	100
Banksia Hill Juvenile Detention Centre - Stage 2 - Planning and Construction ..	1,500	-	-	-
Cell and Health Upgrade – 2001-02	777	-	-	777
Nyandi/Longmore upgrade	12,198	-	-	898
Other -				
Motor Vehicle Replacement Program – 2001-02.....	400	-	-	400
Site Acquisition - Prisons				
Male - New Metropolitan	5,521	-	-	421
	483,942	186,423	71,150	49,853

CAPITAL CONTRIBUTION

Financial Aggregates – Summary Outlook

The movement in assets and equity reflects the introduction of new budget arrangements in 2001-02 to recognise the holding account which consists of depreciation and movements in employee entitlements, these are described as “Amounts receivable for outputs”.

The equity position of the Department incorporates new arrangements for financing asset replacement and capital stock expansion with appropriation for such purposes now brought to account as contributed equity.

Completion of capital works building, information technology (Integrated Courts Management System) and ongoing works in the forward estimate period including commencement of construction of a new CBD Court complex.

Liability movements over the financial years to 2004-05 are due to:-

- Increased long service leave provision impacted by salary and wage increases.
- Judicial pension liability is now managed and brought to account directly by the Treasurer.
- Reduction in other liabilities in 2004-05 for the 27th pay accrual which is realised in that year.

The total cost of delivery outputs has increased due to the introduction in 2001-02 of a capital user charge.

Revenue from Government reflects changes for:-

- Introduction of accrual appropriations in 2001-02 and changes to appropriations structure for capital works, this has effected recognition of superannuation and pension entitlements.
- Judicial pensions expenses and other pension scheme costs will continue to be met as a liability assumed by the Treasurer.

The change in equity in 2000-01 is due to the transfer of judicial pension liability from the Department to the Treasurer.

The forward cash position reflects changes to budget arrangements for the payment of a capital user charge and superannuation to government. Capital works expenditure which does not result in an asset has been brought to account under cash flows from operations.

The reduction in the cash balance in 2004-05 reflects the payment of a 27th pay for that year.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	107,119	54,247	71,150	49,853	47,984	57,227	51,800
Working capital requirement							
Loan repayments	77	29	-	-	-	-	-
	107,196	54,276	71,150	49,853	47,984	57,227	51,800
LESS							
Holding Account ^(c)	-	-	-	-	16,426	10,353	-
Internal Funds and Balances	-	-	27,986	(647)	8,767	2,565	-
Funding included in output appropriations ^(b) ..	9,595	-	9,988	19,160	19,910	27,877	-
Capital Contribution	97,601	54,276	33,176	31,340	2,881	16,432	51,800

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	207,702	200,337	215,498	220,581	224,623	228,016	229,774
Superannuation	25,789	23,518	27,570	30,131	31,042	31,768	32,268
Grants, subsidies and transfer payments ^(b)	37,376	41,256	36,483	38,503	38,927	39,761	40,179
Supplies and services	82,240	78,500	111,240	113,183	105,523	111,165	103,941
Accommodation	25,092	17,624	29,228	29,197	32,803	34,445	29,445
Borrowing costs	9	-	-	-	-	-	-
Capital User Charge	-	-	-	45,050	46,442	47,234	49,965
Depreciation	24,504	25,615	23,027	24,692	21,967	24,769	28,012
Administration	9,901	-	-	-	-	-	-
Advertising and promotion	2,260	-	620	550	550	550	550
Equipment repairs and maintenance	9,915	13,840	8,744	12,549	13,608	16,048	5,548
State Taxes	320	392	424	424	424	424	424
Net loss on disposal of non-current assets	299	-	-	-	-	-	-
Other expenses	22,975	65,848	23,563	21,868	21,705	26,392	25,516
TOTAL COST OF SERVICES	450,382	466,930	476,397	536,728	537,614	560,572	545,622
Revenues from ordinary activities							
User charges and fees ^(c)	20,726	17,929	9,800	9,800	9,800	9,800	9,800
Revenues from taxes, regulatory fees and fines	15,700	15,264	20,375	20,375	20,375	20,375	20,375
Grants and subsidies	8,341	8,040	6,565	6,565	6,565	6,565	6,565
Other Revenue	10,703	5,753	10,246	10,246	10,246	10,246	10,246
Total Revenues from Ordinary Activities	55,470	46,986	46,986	46,986	46,986	46,986	46,986
NET COST OF SERVICES	394,912	419,944	429,411	489,742	490,628	513,586	498,636
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	432,292	413,276	399,585	479,496	480,305	502,210	486,967
Liabilities assumed by the Treasurer	17,999	17,884	26,270	10,258	10,881	11,299	11,799
TOTAL REVENUES FROM GOVERNMENT	450,291	431,160	425,855	489,754	491,186	513,509	498,766
Change in Equity arising from transfer of assets/liabilities	-	-	102,631	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	55,379	11,216	99,075	12	558	(77)	130
Extraordinary items	(3,641)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	51,738	11,216	99,075	12	558	(77)	130

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 4,017 and 4,285 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	44,487	6,922	5,879	6,940	7,076	6,498	7,361
Cash resources held in Trust.....	4,982	311	5,972	6,904	7,829	8,810	560
Receivables.....	687	585	2,274	2,274	2,274	2,274	2,274
Amounts receivable for outputs ^(a)	-	-	-	16,426	10,353	-	-
Prepayments.....	419	406	400	400	400	400	400
Total current assets.....	50,575	8,224	14,525	32,944	27,932	17,982	10,595
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	11,766	26,880	55,149	86,661
Land and Buildings.....	463,403	436,874	577,220	575,765	577,326	560,853	544,553
Plant, equipment and vehicles.....	11,625	56,642	15,444	9,669	11,281	33,247	29,025
Other non-current assets.....	89,460	42,127	20,090	34,234	28,401	25,425	70,735
Total non-current assets.....	564,488	535,643	612,754	631,434	643,888	674,674	730,974
TOTAL ASSETS.....	615,063	543,867	627,279	664,378	671,820	692,656	741,569
CURRENT LIABILITIES							
Employee Entitlements.....	35,983	39,111	34,104	34,704	35,304	35,904	36,504
Payables.....	7,180	6,760	5,979	8,250	7,189	7,361	8,439
Interest-bearing liabilities (Borrowings).....	350	19	19	-	-	-	-
Finance leases.....	-	-	125	139	154	171	190
Other Liabilities.....	4,422	4,525	4,638	4,758	6,461	7,424	-
Total current liabilities.....	47,935	50,415	44,865	47,851	49,108	50,860	45,133
NON-CURRENT LIABILITIES							
Employee Entitlements.....	118,750	122,536	21,498	24,398	27,298	30,198	33,098
Finance leases.....	-	13,880	13,463	13,324	13,170	12,999	12,809
Total non-current liabilities.....	118,750	136,416	34,961	37,722	40,468	43,197	45,907
TOTAL LIABILITIES.....	166,685	186,831	79,826	85,573	89,576	94,057	91,040
EQUITY							
Contributed Equity.....	-	-	-	31,340	34,221	50,653	102,453
Accumulated surplus/(deficit).....	8,568	28,151	107,643	107,655	108,213	108,136	108,266
Asset revaluation reserve.....	439,810	328,885	439,810	439,810	439,810	439,810	439,810
Total equity.....	448,378	357,036	547,453	578,805	582,244	598,599	650,529
TOTAL LIABILITIES AND EQUITY.....	615,063	543,867	627,279	664,378	671,820	692,656	741,569

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	325,173	359,029	356,421	451,304	454,838	473,941	455,455
Holding Account	-	-	-	-	16,426	10,353	-
Capital Contribution	107,119	54,247	43,164	31,340	2,881	16,432	51,800
Net cash provided by government	432,292	413,276	399,585	482,644	474,145	500,726	507,255
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(196,755)	(195,217)	(211,782)	(217,893)	(220,345)	(224,533)	(235,698)
Superannuation payments	(4,263)	(3,784)	(1,300)	(19,873)	(20,161)	(20,469)	(20,469)
Grants and subsidies paid	(37,376)	(41,256)	(36,483)	(38,433)	(38,857)	(39,691)	(40,109)
Supplies and services.....	(73,549)	(78,500)	(107,640)	(108,009)	(101,923)	(107,565)	(100,341)
Borrowing costs.....	(9)	-	-	-	-	-	-
Accommodation	(19,698)	(4,893)	(22,678)	(23,047)	(23,205)	(23,205)	(23,605)
Administration.....	(2,260)	-	(620)	(550)	(550)	(550)	(550)
Building Maintenance.....	-	-	(6,550)	(6,150)	(9,598)	(11,240)	(5,840)
Equipment repairs and maintenance	(9,915)	-	(8,744)	(12,549)	(13,608)	(16,048)	(5,548)
Capital User Charge Payment	-	-	-	(45,050)	(46,442)	(47,234)	(49,965)
State Taxes	(320)	(392)	(424)	(424)	(424)	(424)	(424)
Goods and Services Tax	-	(1,625)	(1,574)	(1,574)	(1,574)	(1,574)	(1,574)
Other payments.....	(40,542)	(88,015)	(23,282)	(20,411)	(21,911)	(25,311)	(22,508)
Receipts							
Regulatory fees and fines receipts	15,700	15,264	20,375	20,375	20,375	20,375	20,375
User charges and fees	17,182	14,179	6,200	6,200	6,200	6,200	6,200
Goods and Services Tax	-	1,625	-	1,574	1,574	1,574	1,574
Grants and subsidies	8,341	8,040	6,565	6,565	6,565	6,565	6,565
Other receipts	10,601	5,753	10,246	10,246	10,246	10,246	10,246
Net cash from operating activities	(332,863)	(368,821)	(377,691)	(449,003)	(453,638)	(472,884)	(461,671)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(77,633)	(54,247)	(59,230)	(31,523)	(19,307)	(27,285)	(52,800)
Proceeds from sale of non-current assets	13	-	-	-	-	-	-
Net cash from investing activities	(77,620)	(54,247)	(59,230)	(31,523)	(19,307)	(27,285)	(52,800)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(77)	(29)	-	-	-	-	-
Other payments for financing activities	-	-	(282)	(125)	(139)	(154)	(171)
Other proceeds from financing activities	350	-	-	-	-	-	-
Net cash from financing activities	273	(29)	(282)	(125)	(139)	(154)	(171)
NET INCREASE/(DECREASE) IN CASH HELD	22,082	(9,821)	(37,618)	1,993	1,061	403	(7,387)
Cash assets at the beginning of the reporting period	27,387	17,054	49,469	11,851	13,844	14,905	15,308
Cash assets at the end of the reporting period	49,469	7,233	11,851	13,844	14,905	15,308	7,921

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	429,411	489,742	490,628	513,586	498,636
Adjustment for non-cash items:					
Depreciation	(23,027)	(24,692)	(21,967)	(24,769)	(28,012)
Superannuation	(26,270)	(10,258)	(10,881)	(11,299)	(11,799)
(Increase)/decrease in salaries and related costs	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)
Increase/(decrease) in accounts receivable	1,587	-	-	-	-
(Increase)/decrease in accounts payable	1,201	(2,271)	1,061	(172)	(1,078)
(Increase)/decrease in other liabilities	(13,473)	24	(1,564)	(809)	7,595
Increase/(decrease) in prepayments	(19)	-	-	-	-
Other accrued expenditure	11,781	(42)	(139)	(154)	(171)
Net Cash from Operating Activities	377,691	449,003	453,638	472,884	461,671

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Other expenses	22,730	-	-	-	-	-	-
Receipts paid into Consolidated Fund	15,635	16,366	15,257	16,406	16,406	16,406	16,406
TOTAL ADMINISTERED EXPENSES (a) ..	38,365	16,366	15,257	16,406	16,406	16,406	16,406
REVENUES							
Revenues from taxes, regulatory fees and fines	31,655	16,366	15,257	16,406	16,406	16,406	16,406
Grants and subsidies	7,968	-	-	-	-	-	-
Other Revenue	6,552	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	46,175	16,366	15,257	16,406	16,406	16,406	16,406

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash resources held in Trust.....	1,606	-	-	-	-	-	-
Receivables.....	34,013	-	22,000	22,000	22,000	22,000	22,000
Total Administered Current Assets	35,619	-	22,000	22,000	22,000	22,000	22,000
TOTAL ADMINISTERED ASSETS							
	35,619	-	22,000	22,000	22,000	22,000	22,000
ADMINISTERED CURRENT LIABILITIES							
Payables.....	257	-	-	-	-	-	-
Interest-bearing liabilities (Borrowings)	850	-	-	-	-	-	-
Total Administered Current Liabilities	1,107	-	-	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..							
	1,107	-	-	-	-	-	-

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Other payments.....	(14,209)	-	-	-	-	-	-
Receipts paid into Consolidated Fund	(15,379)	(16,366)	(15,257)	(16,406)	(16,406)	(16,406)	(16,406)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(29,588)	(16,366)	(15,257)	(16,406)	(16,406)	(16,406)	(16,406)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Regulatory fees and fines receipts	15,635	16,366	15,257	16,406	16,406	16,406	16,406
Grants and subsidies	7,968	-	-	-	-	-	-
Other receipts	6,678	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	30,281	16,366	15,257	16,406	16,406	16,406	16,406
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS							
	693	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Legal aid assistance grant.....	12,372	11,838	12,907	13,484	12,700	13,040	13,329
Criminal injuries payments.....	14,200	14,630	13,265	15,220	16,578	17,058	17,058
Prisoner gratuities payments.....	3,500	3,550	4,149	3,637	3,487	3,501	3,630
Grants and subsidies to non government organisations.....	1,312	1,312	2,208	2,208	2,208	2,208	2,208
Defendants costs payments.....	2,100	2,730	2,354	2,354	2,354	2,354	2,354
Accommodation subsidy and allowances payments.....	1,000	1,200	-	-	-	-	-
Other grants, subsidies and transfer payments.	1,560	1,996	-	-	-	-	-
Public and Prisoner Liability	700	800	-	-	-	-	-
Acts of Grace.....	1,500	1,500	-	-	-	-	-
Sustenance Payments.....	100	100	-	-	-	-	-
Communities Against Juvenile Crime	1,600	1,600	1,600	1,600	1,600	1,600	1,600
TOTAL	39,944	41,256	36,483	38,503	38,927	39,761	40,179

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
FINES							
Judicial Fines and Penalties.....	-	16166	14,979	16,206	16,206	16,206	16,206
Minor Infringement Penalties.....	-	200	278	200	200	200	200
TOTAL	-	16,366	15,257	16,406	16,406	16,406	16,406

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from Supreme Court Fees.....	1,607	1,770	1,770	1,770
Proceeds from District Court Fees.....	1,966	1,840	1,840	1,840
Proceeds from Sheriff's and District Court Bailiff Fees.....	153	246	246	246
Proceeds from Tribunal's Fees.....	87	80	80	80
Proceeds from Indian Ocean Territories Program.....	267	300	300	300
Proceeds from Registrar General's Fees.....	3,195	3,336	3,336	3,336
Proceeds from personal prisoner services.....	3,309	3,100	3,100	3,100
Proceeds from the sale of prison produce.....	1,553	1,100	1,100	1,100
Proceeds from Public Trustee Fees.....	5,614	5,551	5,551	5,551
Proceeds from surplus Public Trust Common Fund interest.....	2,816	2,368	2,368	2,368
Proceeds from legal services fees.....	2,163	2,000	2,000	2,000
Proceeds from Workers' Compensation Tribunal recoveries.....	173	150	150	150
Proceeds from the recovery of legal costs.....	306	300	300	300
Proceeds from the recoup of residential tenancies payments.....	896	450	450	450
Proceeds from the recoup of workers' compensation payments.....	2,203	385	385	385
Proceeds from the recovery of criminal injuries awards.....	1,133	700	700	700
Proceeds from other departmental revenue.....	3,203	335	335	335
Proceeds from Auctioneers Licences.....	160	100	100	100
Family Law Court.....	8,338	7,910	7,910	7,910
Schools Assistance.....	135	130	130	130
Public Advocate.....	4	7	7	7
Proceeds from Magistrate Court Fees.....	11,719	11,228	11,228	11,228
GST Input Credits.....	-	1,474	-	1,474
GST receipts on sales.....	-	151	-	100
TOTAL.....	51,000	45,011	43,386	44,960

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

COMMISSIONER FOR EQUAL OPPORTUNITY

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 31

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 58 Net amount appropriated to purchase outputs.....	1,662	1,878	1,966	1,885	1,891	1,970	2,024
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	113	112	128	128	128	128	128
Total appropriations provided to purchase outputs.....	1,775	1,990	2,094	2,013	2,019	2,098	2,152
CAPITAL							
Item 148 Capital Contribution.....	95	51	51	53	57	77	-
GRAND TOTAL.....	1,870	2,041	2,145	2,066	2,076	2,175	2,152

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To ensure people in the Western Australian community are treated on their merits, free from assumptions based on prejudice or unlawful discrimination.

SIGNIFICANT ISSUES AND TRENDS

- Demand for community workers' forums, held throughout the State, has increased significantly. The number of forums increased from 5 in 1999-2000 to 20 in 2000-01.
- Consulted by the Attorney General on the inclusion of sexual orientation in the *Equal Opportunity Act 1984*.
- The number of new complaints has increased by approximately 22%, up from 421 in 1999-2000 to 514 in 2000-01. This indicates growing awareness of discrimination and suggests that more people are prepared to seek redress.
- The proportion of public sector complaints received during the year increased from 25% in 1999-2000 to 36% in 2000-01.
- A growing number of inquirers are obtaining information concerning the Act through the Commission's web site.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Reimbursement of cutback in Commonwealth funding	130	130	130	130
Structured rent increase	7	16	52	52
Salaries and Allowances Act determination	16	16	16	16
Parity and wages policy	(6)	-	(2)	(1)
Priority and Assurance Dividend	(124)	(156)	(159)	(159)
Travel, advertising and consultancy savings	(3)	(3)	(3)	(3)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Provision of information and advice regarding equal opportunity and human rights	1,211	1,172	1,269	1,208			
<i>Output 2:</i>							
Avenue of redress for unlawful discrimination and unreasonable treatment	1,025	1,034	1,091	1,033			
Total Cost of Outputs	2,236	2,206	2,360	2,241	2,256	2,339	2,378
<i>Less Operating revenues</i>	<i>490</i>	<i>204</i>	<i>219</i>	<i>204</i>	<i>204</i>	<i>204</i>	<i>204</i>
Net Cost of Outputs	1,746	2,002	2,141	2,037	2,052	2,135	2,174
Adjustments ^(b)	29	(12)	(47)	(24)	(33)	(37)	(22)
Appropriations provided to purchase Outputs	1,775	1,990	2,094	2,013	2,019	2,098	2,152
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	95	51	51	53	57	77	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,870	2,041	2,145	2,066	2,076	2,175	2,152

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues, and have accessible avenues of redress under relevant legislation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Community awareness of the Act and belief it is of benefit.....	81%	80%	80%	80%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 1: Provision of information and advice regarding equal opportunity and human rights

Dissemination of relevant and appropriate information on the *Equal Opportunity Act 1984*, other relevant laws and human rights issues generally, provision of accurate advice on equal opportunity matters, and the identification of discriminatory policies and practices.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,211	1,172	1,269	1,208	
Less Operating Revenue ^(b)	186	166	162	162	
Net Cost of Output	1,025	1,006	1,107	1,046	
Adjustments ^(c)	16	(7)	(27)	(14)	
Appropriation for purchase of Output 1	1,041	999	1,080	1,032	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Enquiries	6,294	7,200	13,950	14,000	
Presentations	188	150	185	170	
Publications	16	12	13	12	
Reviews and advice	160	150	230	210	
Quality					
Extent to which enquiries made by the public were answered and not referred to other agencies	82%	75%	91%	85%	
Participants satisfied with presentations	92%	90%	93%	90%	
Clients who found the publications useful	83%	80%	79%	80%	
Extent of community support for the Act and concern about equal opportunity and human rights issues	78%	78%	78%	78%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Written enquiries completed within 4 weeks ...	70%	60%	76%	70%	
Length of presentations met expectations of participants	80%	75%	81%	75%	
Average number of publications produced and distributed quarterly	4	3	3	3	
Policy advice completed within 2 weeks	88%	76%	89%	80%	
Cost					
Average cost per enquiry	\$53.10	\$46.00	\$23.00	\$22.00	
Average cost per presentation	\$2,477	\$3,010	\$2,595	\$2,676	
Average cost per publication	\$10,143	\$12,000	\$13,339	\$13,750	
Average cost per review and advice	\$1,554	\$1,635	\$1,283	\$1,333	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 13 and is estimated to be 13 for the 2001-02 Budget.

Major Achievements For 2000-01

- Expansion of community workers' forums across Western Australia. These forums give workers an overview of the *Equal Opportunity Act 1984* and its complaint handling processes, and enable participants to assist others to lodge complaints.
- Release of Age Limits - a report that examined the experiences of mature workers in South Australia, Victoria and Western Australia. The findings of the research have been incorporated in a guide for public sector employers and human resource practitioners titled "Mature Employment - Issues, Options and Strategies". The guide was developed in consultation with key public sector agencies.
- Developed a "Good Working Relations" package with the Department of Conservation and Land Management. The aim is to make employees aware of their rights and responsibilities in relation to equal opportunity at work and to ensure that behaviour does not result in discrimination, harassment or victimisation of colleagues or customers.
- Conducted Survey of Awareness of the Perth Metropolitan Area and the Kimberley region whereby 80% of survey participants recognised all grounds of discrimination.
- Expansion of the Commission's web site to facilitate easy access to a range of information regarding the Act as well as development of on-line services for improved service delivery, particularly for people resident in rural and regional areas.

Major Initiatives For 2001-02

- Amendments to the *Equal Opportunity Act 1984* to include sexual orientation as a ground for unlawful discrimination will require revisions to existing training programs and publications as well as the production of new publications, educative initiatives and complaint handling processes.
- Work in collaboration with peak bodies and public sector agencies to develop tailored training on equal opportunity and complaint resolution.
- Review of publications to ascertain whether publications reach target audiences, and to identify more appropriate means of communicating information and promoting acceptance of equal opportunity.
- Reaching people resident in regional, rural and remote Western Australia remains a priority, and alternative means of informing people of their rights will be identified and implemented.

Outcome: The people of Western Australia are provided with information and advice about equal opportunity and human rights issues, and have accessible avenues of redress under relevant legislation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Complainants and respondents who believe that the Act is a good way to resolve acts of discrimination	72%	75%	75%	75%	

(a) More details of effectiveness indicators are provided in the annual report.

Output 2: Avenue of redress for unlawful discrimination and unreasonable treatment

Investigating and attempting to conciliate complaints that fall within the jurisdiction of the *Equal Opportunity Act 1984* and other legislation administered by the Commissioner, and providing assistance to complainants referred to the Equal Opportunity Tribunal.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,025	1,034	1,091	1,033	
Less Operating Revenue ^(b)	304	38	57	42	
Net Cost of Output	721	996	1,034	991	
Adjustments ^(c)	13	(5)	(20)	(10)	
Appropriation for purchase of Output 2	734	991	1,014	981	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Complaints handled	693	800	790	760	
Cases where legal assistance was provided	30	35	37	35	
Quality					
Complainants and respondents who believed they were treated impartially	72%	66%	76%	70%	
Cases that were settled before hearing by the Tribunal	38%	55%	73%	65%	
Timeliness					
Complainants and respondents who were satisfied with the time taken to finalise their complaints	56%	50%	49%	50%	
Average time to finalise cases	11.4 months	11 months	11.7 months	11 months	
Cost					
Average cost per complaint	\$1,117	\$989	\$1,069	\$1,051	
Average cost per case referred to the Equal Opportunity Tribunal	\$8,363	\$6,925	\$6,659	\$6,686	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- Complainants (76%) and respondents (81%) believed complaint handling processes are reasonable. This is consistent with outcomes last year.
- Released the Review of Aboriginal Participation in Complaint Handling and key recommendations are being implemented.
- The proportion of matters settled by Legal Officers before they were heard by the Equal Opportunity Tribunal has increased from 38% in 1999-2000 to 73% in 2000-01.

Major Initiatives For 2001-02

- A Working Party will examine whether the Act should be amended to expand the definition of transgender to include coverage on avenues of redress for persons with gender identity issues.
- To evaluate complaint processes in light of the inclusion of sexual orientation and the increasing number of complaints in order to continuously improve services.

CAPITAL WORKS PROGRAM

The Commission's estimated capital works expenditure for 2001-02 is \$53,000. This reflects an on-going information technology and office equipment replacement program.

This program includes the maintenance and updating of databases for training courses, and complaint handling, as well as the development of new technologies to enhance the service delivery of the Commission.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer Hardware and Software - 1999-00 Program	57	57	28	-
2000-01 Program	40	40	40	-
Furniture and Office Equipment - 2000-01 program	11	11	11	-
NEW WORKS				
Computer Hardware and Software - 2001-02 Program	37	-	-	37
Furniture and Office Equipment - 2001-02 Program	16	-	-	16
	161	108	79	53

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	44	51	79	53	57	77	-
Working capital requirement:							
Funding for leave liability	24	-	-	-	-	-	-
	68	51	79	53	57	77	-
LESS:							
Internal Funds and Balances.....	(27)	-	28	-	-	-	-
Capital Contribution.....	95	51	51	53	57	77	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and allowances ^(a)	1,303	1,287	1,437	1,346	1,384	1,414	1,463
Superannuation	113	129	132	134	136	146	154
Supplies and services	111	150	131	128	116	119	119
Accommodation	278	310	334	313	323	384	384
Depreciation	46	51	56	57	58	63	69
Administration	-	94	93	94	94	94	94
Advertising and promotion	4	10	10	5	5	-	-
Consumable supplies	24	50	35	35	35	35	35
Equipment repairs and maintenance	32	5	5	5	5	5	5
Other expenses	325	120	127	124	100	79	55
TOTAL COST OF SERVICES	2,236	2,206	2,360	2,241	2,256	2,339	2,378
Revenues from ordinary activities							
User charges and fees ^(b)	88	94	90	94	94	94	94
Grants and subsidies	260	-	-	-	-	-	-
Other revenue	142	110	129	110	110	110	110
Total Revenues from Ordinary Activities	490	204	219	204	204	204	204
NET COST OF SERVICES	1,746	2,002	2,141	2,037	2,052	2,135	2,174
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	1,714	1,837	1,852	2,013	2,019	2,098	2,152
Liabilities assumed by the Treasurer	113	129	132	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	1,827	1,966	1,984	2,013	2,019	2,098	2,152
CHANGE IN EQUITY RESULTING FROM OPERATIONS	81	(36)	(157)	(24)	(33)	(37)	(22)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	81	(36)	(157)	(24)	(33)	(37)	(22)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 23 and 23 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	193	69	121	93	62	37	20
Cash resources held in trust	31	33	35	40	45	50	(3)
Receivables.....	11	10	14	14	14	14	14
Prepayments	19	34	20	20	20	20	20
Total current assets.....	254	146	190	167	141	121	51
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	57	115	178	247
Plant, equipment and vehicles.....	71	97	93	89	88	102	33
Total non-current assets.....	71	97	93	146	203	280	280
TOTAL ASSETS.....	325	243	283	313	344	401	331
CURRENT LIABILITIES							
Provision for employee entitlements.....	182	203	287	287	287	287	287
Payables.....	32	40	32	32	32	32	32
Other liabilities	23	34	33	34	41	58	10
Total current liabilities	237	277	352	353	360	377	329
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	115	118	115	115	115	115	115
Total non-current liabilities	115	118	115	115	115	115	115
TOTAL LIABILITIES	352	395	467	468	475	492	444
EQUITY							
Contributed equity	-	-	-	53	110	187	187
Accumulated surplus/(deficit).....	(27)	(152)	(184)	(208)	(241)	(278)	(300)
Total equity	(27)	(152)	(184)	(155)	(131)	(91)	(113)
TOTAL LIABILITIES AND EQUITY.....	325	243	283	313	344	401	331

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,643	1,786	1,801	1,956	1,961	2,035	2,083
Capital Contribution	71	51	51	53	57	77	-
Net cash provided by government	1,714	1,837	1,852	2,009	2,018	2,112	2,083
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,328)	(1,286)	(1,319)	(1,345)	(1,377)	(1,397)	(1,511)
Superannuation payments	-	-	-	(134)	(136)	(146)	(154)
Supplies and services	(135)	(200)	(160)	(163)	(151)	(154)	(154)
Accommodation	(287)	(310)	(334)	(319)	(329)	(390)	(390)
Administration	(4)	(10)	(5)	(5)	-	-	-
Equipment repairs and maintenance	(32)	(5)	(5)	(5)	(5)	(5)	(5)
Goods and Services Tax	-	(62)	(16)	(72)	(72)	(72)	(72)
Other payments	(230)	(120)	(129)	(118)	(99)	(73)	(49)
Receipts							
User charges and fees	134	110	110	110	110	110	110
Goods and Services Tax	-	62	16	72	72	72	72
Grants and subsidies	260	-	-	-	-	-	-
Net cash from operating activities	(1,622)	(1,821)	(1,842)	(1,979)	(1,987)	(2,055)	(2,153)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(43)	(51)	(77)	(53)	(57)	(77)	-
Net cash from investing activities	(43)	(51)	(77)	(53)	(57)	(77)	-
NET INCREASE/(DECREASE) IN CASH HELD	49	(35)	(67)	(23)	(26)	(20)	(70)
Cash assets at the beginning of the reporting period	174	137	223	156	133	107	87
Cash assets at the end of the reporting period	223	102	156	133	107	87	17

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,141	2,037	2,052	2,135	2,174
Adjustment for non-cash items:					
Depreciation	(56)	(57)	(58)	(63)	(69)
Superannuation liability assumed by the Treasurer	(132)	-	-	-	-
Increase/(decrease) in accounts receivable	3	-	-	-	-
Increase/(decrease) in prepayments	1	-	-	-	-
(Increase)/decrease in salaries and related costs	(105)	-	-	-	-
(Increase)/decrease in other liabilities	(10)	(1)	(7)	(17)	48
Net Cash from Operating Activities	1,842	1,979	1,987	2,055	2,153

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from the provision of Community Education Services	134	110	110	110
Commonwealth Grant - Human Rights Commission	260	-	-	-
GST input credits	-	62	16	62
GST receipts on sales	-	-	-	10
TOTAL	394	172	126	182

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

LAW REFORM COMMISSION

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 32

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 59 Net amount appropriated to purchase outputs.....	824	836	860	841	835	867	885
Total appropriations provided to purchase outputs.....	824	836	860	841	835	867	885
CAPITAL							
Item 149 Capital Contribution	19	12	15	10	-	-	-
GRAND TOTAL.....	843	848	875	851	835	867	885

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To assist in keeping the law up to date and relevant to the needs of society by making recommendations for the reform of areas of law referred to it by the Attorney General.

SIGNIFICANT ISSUES AND TRENDS

- The Department of Justice commenced work on the implementation of the Commission's 447 recommendations made during the Review of the Criminal and Civil Justice System. The Commission's web-site had over 167,000 visits over the past financial year and staff took over 10,500 phone calls from the general public and interested parties, many of whom expressed concerns about legal issues and problems with the legal system. The high level of interest generated by the Commission's web-site, indicates that the Commission has produced publications that are considered relevant to the needs of society.
- During 2000-01 the Commission received a new reference on Aboriginal Customary Laws on 2 December 2000. This new reference resulted from the Commission's Review of the Criminal and Civil Justice System, where concerns were expressed regarding the treatment of Indigenous Australians in the current justice system. The reference aims to canvas issues relating to the recognition of traditional Aboriginal laws and customs within the Western Australian justice system. The reference is very broad in its terms and is estimated to take anywhere between three to five years to complete, with various consultation drafts and discussion papers to be published throughout that time. The Commission envisages the reference will be run in a similar manner to the Justice System Review, with numerous public meetings, extensive consultations with Aboriginal people and frequent visits to remote communities.
- The Commission also completed its review of the law relating to writs and warrants of execution. Because of the technical nature of much of the subject and the receipt of a very late submission on 30 June 1999, the Commission had to revise the draft after its final recommendations had been settled. The publication of Writs and Warrants brings to an end the only reference that predates the current Commission and its new operational structure.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy adjustments	(4)	1	5	7
Priority and Assurance Dividend	(32)	(42)	(44)	(44)
Travel, advertising and consultancy savings	(2)	(2)	(2)	(2)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Publications on Law Reform	918	1,197	754	1,300			
Total Cost of Outputs	918	1,197	754	1,300	1,019	1,049	1,067
<i>Less Operating revenues</i>	177	155	154	160	165	170	170
Net Cost of Outputs	741	1,042	600	1,140	854	879	897
Adjustments ^(b)	83	(206)	260	(299)	(19)	(12)	(12)
Appropriations provided to purchase Outputs	824	836	860	841	835	867	885
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	19	12	15	10	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	843	848	875	851	835	867	885

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Law kept up to date and relevant to the needs of society.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction Reported from Community					
Contacts	90%	90%	90%	90%	
Publication Satisfaction Reported.....	90%	90%	90%	90%	

(a) More details of effectiveness indicators in annual report.

Output 1: Publications on Law Reform

On receipt of references from the Attorney General to review particular areas of law the Commission examines current law and practice, consults widely, issues discussion papers for public comment and prepares reports making recommendations for reform.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	918	1,197	754	1,300	
Less Operating Revenues ^(c)	177	155	154	160	
Net Cost of Output	741	1,042	600	1,140	
Adjustments ^(d)	83	(206)	260	(299)	
Appropriation for purchase of Output 1	824	836	860	841	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Publications	9	4	3	6	
Community Contacts.....	131,000	125,000	180,000	150,000	
Quality					
Satisfaction Reported from Community					
Contacts	90%	90%	90%	90%	
Publication Satisfaction Reported.....	90%	90%	90%	90%	
Timeliness					
Reports Predetermined Timeframes	90%	90%	90%	90%	
Provide Community Contacts Within Timeframes.....	90%	90%	90%	90%	
Cost					
Average cost per publication	\$82,000	\$239,000	\$201,000	\$173,000	
Average cost per Contact.....	\$1.38	\$1.93	\$0.84	\$1.75	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Final Report on Writs and Warrants of Execution published. This reference is the only one that predates the current Commission and its new operational structure.
- The Commission formed a Reference Group of volunteers from various Aboriginal agencies, to assist in the evaluation of the tender responses received in the Aboriginal Customary Laws reference.
- The Commission forwarded copies of all its publications to an organisation in the United States, who will republish them on microfiche, free of charge. This project will increase accessibility and protect the integrity of the Commission's publications for historic purposes.

Major Initiative For 2001-02

- The Commission anticipates that several new references will be received from the Attorney General for 2001-02. The Commission's work on the Aboriginal Customary Laws reference will also continue. The year 2002 marks the Commission's 30th Anniversary, and as such several special projects related to the occasion will also be undertaken.

CAPITAL WORKS PROGRAM

The Law Reform Commission's capital works expenditure for 2001-02 of \$10,000 is related to the purchase and replacement of office equipment and computers.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer and Equipment Purchases	15	15	15	-
NEW WORKS				
Computer and Equipment Purchases	10	-	-	10
	25	15	15	10

CAPITAL CONTRIBUTION

There does not appear to be any significant financial issues or trends that will impact on the Law Reform Commission's ability to continue to deliver its outputs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	19	12	15	10	10	10	10
	19	12	15	10	10	10	10
LESS							
Holding Account ^(b)	-	-	-	-	10	10	10
Capital Contribution.....	19	12	15	10	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	165	235	214	228	239	245	252
Superannuation	15	21	20	21	21	21	21
Supplies and services	389	445	89	622	421	426	426
Accommodation	15	31	49	68	68	68	68
Capital User Charge.....	-	-	-	50	37	36	35
Depreciation	25	22	22	22	22	22	22
Administration.....	169	101	150	155	160	165	165
Advertising and promotion	2	2	28	13	-	-	-
Consumable Supplies	13	17	17	27	16	17	31
Equipment repairs and maintenance	1	3	-	8	3	3	3
Other expenses.....	62	40	83	86	32	46	44
TOTAL COST OF SERVICES	856	917	672	1,300	1,019	1,049	1,067
Revenues from ordinary activities							
User charges and fees ^(b)	177	106	154	160	165	170	170
Total Revenues from Ordinary Activities	177	106	154	160	165	170	170
NET COST OF SERVICES	679	811	518	1,140	854	879	897
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	762	779	778	841	835	867	885
Liabilities assumed by the Treasurer.....	15	21	20	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	777	800	798	841	835	867	885
CHANGE IN EQUITY RESULTING FROM OPERATIONS	98	(11)	280	(299)	(19)	(12)	(12)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	98	(11)	280	(299)	(19)	(12)	(12)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 5 and 5 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	256	21	554	255	236	228	220
Receivables.....	-	-	1	1	1	1	1
Inventories.....	77	40	77	77	78	78	78
Amounts receivable for outputs ^(a)	-	-	-	10	10	10	-
Prepayments.....	-	1	1	1	1	1	1
Total current assets.....	333	62	633	344	326	318	300
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	12	25	37	59
Plant, equipment and vehicles.....	36	39	36	37	38	39	40
Other non-current assets.....	146	133	133	120	107	94	81
Total non-current assets.....	182	172	169	169	170	170	180
TOTAL ASSETS	515	234	802	513	496	488	480
CURRENT LIABILITIES							
Employee Entitlements.....	7	7	10	10	11	11	11
Payables.....	16	10	15	15	15	15	15
Other Liabilities.....	3	7	6	6	7	11	15
Total current liabilities.....	26	24	31	31	33	37	41
NON-CURRENT LIABILITIES							
Employee Entitlements.....	4	2	6	6	6	6	6
Total non-current liabilities.....	4	2	6	6	6	6	6
TOTAL LIABILITIES	30	26	37	37	39	43	47
EQUITY							
Contributed Equity.....	-	-	-	10	10	10	10
Accumulated surplus/(deficit).....	485	208	765	466	447	435	423
Total equity	485	208	765	476	457	445	433
TOTAL LIABILITIES AND EQUITY	515	234	802	513	496	488	480

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	762	779	778	819	812	845	863
Holding Account	-	-	-	-	10	10	10
Capital Contribution	-	-	-	10	-	-	-
Net cash provided by government	762	779	778	829	822	855	873
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(165)	(225)	(214)	(228)	(237)	(241)	(248)
Superannuation payments.....	-	-	-	(21)	(21)	(21)	(21)
Supplies and services.....	(402)	(472)	(106)	(649)	(437)	(443)	(457)
Accommodation	(15)	(31)	(51)	(68)	(68)	(68)	(68)
Administration.....	-	-	(28)	(13)	-	-	-
Equipment repairs and maintenance	(1)	(3)	(1)	(8)	(3)	(3)	(3)
Capital User Charge Payment.....	-	-	-	(50)	(37)	(36)	(35)
Goods and Services Tax	-	(59)	-	-	-	-	-
Other payments.....	(89)	(42)	(69)	(86)	(33)	(46)	(44)
Receipts							
User charges and fees	8	5	4	5	5	5	5
Goods and Services Tax	-	59	-	-	-	-	-
Net cash from operating activities	(664)	(768)	(465)	(1,118)	(831)	(853)	(871)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(19)	(12)	(15)	(10)	(10)	(10)	(10)
Net cash from investing activities	(19)	(12)	(15)	(10)	(10)	(10)	(10)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	79	(1)	298	(299)	(19)	(8)	(8)
Cash assets at the beginning of the reporting period	177	22	256	554	255	236	228
Cash assets at the end of the reporting period	256	21	554	255	236	228	220

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	518	1,140	854	879	897
Adjustment for non-cash items:					
Depreciation.....	(22)	(22)	(22)	(22)	(22)
Superannuation	(20)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(5)	-	(1)	-	-
Increase/(decrease) in accounts receivable.....	1	-	-	-	-
Increase/(decrease) in inventories	-	-	1	-	-
Increase/(decrease) in prepayments.....	1	-	-	-	-
(Increase)/decrease in accounts payable.....	1	-	-	-	-
(Increase)/decrease in other liabilities	(3)	-	(1)	(4)	(4)
Other accrued expenditure	(6)	-	-	-	-
Net Cash from Operating Activities	465	1,118	831	853	871

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 33

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 60 Net amount appropriated to purchase outputs.....	10,923	10,853	10,824	11,155	11,292	11,546	11,767
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	496	496	547	496	496	496	496
Total appropriations provided to purchase outputs.....	11,419	11,349	11,371	11,651	11,788	12,042	12,263
CAPITAL							
Item 150 Capital Contribution.....	150	216	206	257	102	48	-
GRAND TOTAL.....	11,569	11,565	11,577	11,908	11,890	12,090	12,263

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide the people of Western Australia with an independent and effective criminal prosecution service which is both fair and just.

SIGNIFICANT ISSUES AND TRENDS

- The continuing issue for the Office of the Director of Public Prosecutions (the DPP) is the requirement to provide the State with an independent and fair prosecution service whilst at the same time working in cooperation with other justice agencies to improve the overall effectiveness of the criminal justice system.
- The provision of an effective prosecution service is being achieved in an environment generally subject to workload increases. That trend is likely to continue.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Additional Judge to the District Court.....	285	294	303	312
Decisions taken since State Election				
Parity and wages policy.....	444	516	517	533
Priority and assurance dividend.....	(601)	(754)	(767)	(767)
Travel, advertising and consultancy savings.....	(12)	(12)	(12)	(12)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Criminal Prosecutions	12,070	12,327	12,845	13,005			
Total Cost of Outputs	12,070	12,327	12,845	13,005	13,132	13,370	13,541
<i>Less Operating revenues</i>	971	880	1,106	1,355	1,355	1,355	1,355
Net Cost of Outputs	11,099	11,447	11,739	11,650	11,777	12,015	12,186
Adjustments ^(b)	320	(98)	(368)	1	11	27	77
Appropriations provided to purchase Outputs	11,419	11,349	11,371	11,651	11,788	12,042	12,263
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	150	216	206	257	102	48	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	11,569	11,565	11,577	11,908	11,890	12,090	12,263

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A fair and independent criminal prosecution service for the State of Western Australia.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Proving a Case to Answer	98.6%	98%	98.4%	98%	

(a) More details of effectiveness indicators in annual report.

Output 1: Criminal Prosecutions

The DPP conducts prosecutions against people accused of serious breaches of the State's criminal laws. These prosecutions are principally conducted on indictments in the Supreme and District Courts sitting at Perth and also in major country locations. Prosecutions are conducted on behalf of the State, independently of external influences and in accordance with the law and a published statement of the DPP's prosecution policy and guidelines.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	12,070	12,327	12,845	13,005	
Less Operating Revenue ^(b)	971	880	1,106	1355	
Net Cost of Output	11,099	11,447	11,739	11,650	
Adjustments ^(c)	320	(98)	(368)	1	
Appropriation for purchase of Output 1	11,419	11,349	11,371	11,651	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Criminal Prosecutions (new committals).....	2,762	2,900	2,776	2,800	
Quality					
Satisfying the Court that the accused person has a case to answer.....	98.6%	98%	98.4%	98%	
Timeliness					
Filing of indictments 5 days before the first appearance of the accused.....	58.1%	65%	50.3%	65%	
Cost					
Average cost per criminal prosecution	4370.	4250.7	4627.2	4644.6	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 117 and is estimated to be 117 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed a comprehensive review of the DPP services provided to victims of crime and Crown witnesses.
- Completed a major, independent key process and structural review of the DPP.

Major Initiatives For 2001-02

- The DPP will continue to develop internal processes to give effect to the new *Criminal Property Confiscation Act* and will liaise extensively with the WA Police Service to integrate each agency's activities.
- Analyse the 2000-01 report on the review of DPP services to victims of crime and Crown witnesses and implement key recommendations.
- Analyse the 2000-01 key process and structural review report and implement key recommendations.

CAPITAL WORKS PROGRAM

The DPP's capital works program for 2001-02 and out years relates entirely to the ongoing replacement of computing and office equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer and Office Equipment Replacement - 2000-01 Program	226	226	226	-
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program	263	-	-	263
	489	226	226	263

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	220	206	226	263	200	200	-
Working capital requirement							
Leave Liability	-	10	-	-	-	-	-
	220	216	226	263	200	200	-
LESS							
Holding Account ^(b)	-	-	-	-	98	152	-
Internal Funds and Balances	70	-	20	6	-	-	-
Capital Contribution	150	216	206	257	102	48	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	6,793	6,850	6,920	7,458	7,647	7,777	7,938
Superannuation	561	699	631	645	688	702	702
Supplies and services	322	308	308	308	308	308	367
Accommodation	1,289	1,386	1,406	1,340	1,340	1,340	1,340
Depreciation	179	227	219	237	260	277	277
Administration	842	856	936	718	565	552	552
Advertising and promotion	11	2	2	2	2	2	2
Consumable Supplies	185	96	98	100	100	100	92
Equipment repairs and maintenance	113	90	90	90	90	90	90
Witness expenses	909	920	991	992	992	992	992
Legal Briefing expenses	479	507	702	697	697	697	697
Net loss on disposal of non-current assets	(1)	-	-	-	-	-	-
Other expenses	395	386	542	418	443	533	492
TOTAL COST OF SERVICES	12,077	12,327	12,845	13,005	13,132	13,370	13,541
Revenues from ordinary activities							
User charges and fees ^(b)	940	856	940	940	940	940	940
Other Revenue	31	24	166	415	415	415	415
Total Revenues from Ordinary Activities	971	880	1,106	1,355	1,355	1,355	1,355
NET COST OF SERVICES	11,106	11,447	11,739	11,650	11,777	12,015	12,186
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	10,609	10,735	10,731	11,651	11,788	12,042	12,263
Liabilities assumed by the Treasurer	554	689	621	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	11,163	11,424	11,352	11,651	11,788	12,042	12,263
CHANGE IN EQUITY RESULTING FROM OPERATIONS	57	(23)	(387)	1	11	27	77
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	57	(23)	(387)	1	11	27	77

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 117 and 117 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	321	37	53	16	16	19	19
Cash resources held in Trust.....	156	208	197	238	279	320	320
Receivables.....	-	-	70	70	70	70	-
Amounts receivable for outputs ^(a)	-	-	-	237	399	524	801
Prepayments.....	98	80	25	25	25	25	95
Total current assets.....	575	325	345	586	789	958	1,235
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	349	369	355	394	353	295	95
Other non-current assets.....	128	109	109	90	71	52	52
Total non-current assets.....	477	478	464	484	424	347	147
TOTAL ASSETS.....	1,052	803	809	1,070	1,213	1,305	1,382
CURRENT LIABILITIES							
Employee Entitlements.....	975	950	975	975	975	975	975
Payables.....	69	210	150	150	150	150	150
Other Liabilities.....	96	162	158	161	191	208	208
Total current liabilities.....	1,140	1,322	1,283	1,286	1,316	1,333	1,333
NON-CURRENT LIABILITIES							
Employee Entitlements.....	685	700	685	685	685	685	685
Total non-current liabilities.....	685	700	685	685	685	685	685
TOTAL LIABILITIES.....	1,825	2,022	1,968	1,971	2,001	2,018	2,018
EQUITY							
Contributed Equity.....	-	-	-	257	359	407	407
Accumulated surplus/(deficit).....	(772)	(1,219)	(1,159)	(1,158)	(1,147)	(1,120)	(1,043)
Total equity.....	(772)	(1,219)	(1,159)	(901)	(788)	(713)	(636)
TOTAL LIABILITIES AND EQUITY.....	1,053	803	809	1,070	1,213	1,305	1,382

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	10,459	10,529	10,525	11,414	11,528	11,765	11,986
Holding Account	-	-	-	-	98	152	-
Capital Contribution	150	206	206	257	102	48	-
Net cash provided by government	10,609	10,735	10,731	11,671	11,728	11,965	11,986
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(6,561)	(6,848)	(6,867)	(7,465)	(7,627)	(7,770)	(7,931)
Superannuation payments.....	(7)	(10)	(10)	(645)	(688)	(702)	(702)
Supplies and services.....	(507)	(404)	(406)	(408)	(408)	(408)	(487)
Accommodation	(1,289)	(1,380)	(1,406)	(1,340)	(1,340)	(1,340)	(1,340)
Administration.....	(11)	(2)	(2)	(2)	(2)	(2)	(2)
Equipment repairs and maintenance	(113)	(90)	(90)	(90)	(90)	(90)	(90)
Witness expenses.....	(909)	(920)	(991)	(992)	(992)	(992)	(992)
Legal briefing expenses	(479)	(507)	(702)	(697)	(697)	(697)	(697)
Goods and Services Tax	-	(282)	(280)	(280)	(280)	(280)	(280)
Other payments.....	(392)	(392)	(444)	(186)	(58)	(135)	(160)
Receipts							
Goods and Services Tax	-	282	280	280	280	280	280
Other receipts	31	24	166	415	415	415	415
Net cash from operating activities	(10,237)	(10,529)	(10,752)	(11,410)	(11,487)	(11,721)	(11,986)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(200)	(206)	(206)	(257)	(200)	(200)	-
Other investing activities - payments.....	1	-	-	-	-	-	-
Net cash from investing activities	(199)	(206)	(206)	(257)	(200)	(200)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	173	-	(227)	4	41	44	-
Cash assets at the beginning of the reporting period	304	245	477	250	254	295	339
Cash assets at the end of the reporting period	477	245	250	254	295	339	339

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	11,739	11,650	11,777	12,015	12,186
Adjustment for non-cash items:					
Depreciation.....	(219)	(237)	(260)	(277)	(277)
Superannuation	(621)	-	-	-	-
(Increase)/decrease in accounts receivable	70	-	-	-	-
(Increase)/decrease in accounts payable.....	(81)	-	-	-	-
Increase/(decrease) in prepayments.....	(73)	-	-	-	-
Increase/(decrease) in other liabilities	(62)	(3)	(30)	(17)	-
Other accrued expenditure	(1)	-	-	-	77
Net Cash from Operating Activities	10,752	11,410	11,487	11,721	11,986

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund	417	250	285	100	100	100	100
TOTAL ADMINISTERED EXPENSES ^(a) ..	417	250	285	100	100	100	100
REVENUES							
Other Revenue.....	444	250	191	100	100	100	100
TOTAL ADMINISTERED REVENUES	444	250	191	100	100	100	100

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	11	-	-	-	-	-	-
Restricted cash assets.....	-	-	417	1,417	2,417	3,417	4,417
Receivables.....	94	-	-	-	-	-	-
Total Administered Current Assets	105	-	417	1,417	2,417	3,417	4,417
TOTAL ADMINISTERED ASSETS	105	-	417	1,417	2,417	3,417	4,417
ADMINISTERED CURRENT LIABILITIES							
Monies in trust.....	-	-	417	1,417	2,417	3,417	4,417
Other Liabilities.....	11	-	-	-	-	-	-
Total Administered Current Liabilities	11	-	417	1,417	2,417	3,417	4,417
TOTAL ADMINISTERED LIABILITIES..	11	-	417	1,417	2,417	3,417	4,417

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	(406)	(250)	(296)	(100)	(100)	(100)	(100)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(406)	(250)	(296)	(100)	(100)	(100)	(100)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Other receipts	417	250	702	1,100	1,100	1,100	1,100
TOTAL ADMINISTERED CASH INFLOWS.....	417	250	702	1,100	1,100	1,100	1,100
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	11	-	406	1,000	1,000	1,000	1,000

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Receipts paid to the Consolidated Fund.....	417	250	285	100	100	100	100
Receipts paid to the Confiscation Account	-	-	417	1,000	1,000	1,000	1,000
TOTAL	417	250	702	1,100	1,100	1,100	1,100

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Proceeds of crime	417	250	702	1,100	1,100	1,100	1,100
TOTAL	417	250	702	1,100	1,100	1,100	1,100

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST input credits	-	280	307	280
GST receipts on sales	-	2	4	2
Employee contributions to the Executive Vehicle Scheme.....	20	20	25	20
Miscellaneous Legal Revenue	4	4	9	4
TOTAL.....	24	306	345	306

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE INFORMATION COMMISSIONER

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 34

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 61 Net amount appropriated to purchase outputs.....	1,177	1,083	1,078	1,044	1,031	1,044	1,073
Amount Authorised by Other Statutes - Freedom of Information Act 1992.....	154	185	185	151	151	151	151
Total appropriations provided to purchase outputs.....	1,331	1,268	1,263	1,195	1,182	1,195	1,224
CAPITAL							
Item 151 Capital Contribution.....	30	59	59	25	-	-	-
GRAND TOTAL.....	1,361	1,327	1,322	1,220	1,182	1,195	1,224

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote public understanding and confidence in the decision making of government agencies through access to relevant information.

SIGNIFICANT ISSUES AND TRENDS

- Applications under the *Freedom of Information Act* reflect a continual high interest by the public in exercising their rights to apply for documents when they consider it necessary.
- Advice and briefings by the Commissioner's officers continue to be a priority in order to assist parties to make applications within their respective rights and obligations and minimise the number of formal complaints.
- Informal processes of dispute resolution are achieving a high level of conciliation of complaints without the need for a formal determination.
- Decisions and interpretations by the Information Commissioner on external review are assisting the application of the Act and its processes.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	(8)	(16)	(26)	(29)
Priority and Assurance Dividend.....	(74)	(94)	(96)	(96)
Travel, advertising and consultancy savings.....	(2)	(2)	(2)	(2)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Resolution of complaints.....	958	959	1,006	908			
Output 2:							
Freedom of information advice and awareness	418	412	436	400			
Total Cost of Outputs.....	1,376	1,371	1,442	1,308	1,271	1,295	1,326
<i>Less Operating revenues.....</i>	<i>54</i>	<i>36</i>	<i>44</i>	<i>59</i>	<i>59</i>	<i>59</i>	<i>59</i>
Net Cost of Outputs.....	1,322	1,335	1,398	1,249	1,212	1,236	1,267
Adjustments ^(b)	9	(67)	(135)	(54)	(30)	(41)	(43)
Appropriations provided to purchase Outputs.....	1,331	1,268	1,263	1,195	1,182	1,195	1,224
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	30	59	59	25	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	1,361	1,327	1,322	1,220	1,182	1,195	1,224

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Attorney General, the Information Commissioner, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Access to documents and observance of processes in accordance with the *Freedom of Information Act*.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Participants satisfied with complaint resolution and external review processes adopted by the Information Commissioner ...	86%	87%	92%	90%	

(a) More details of effectiveness indicators in annual report.

Output 1: Resolution of complaints

Provides an independent review and complaint resolution process which resolves cases in a timely manner and balances the competing needs and expectations of applicants, agencies and Parliament within legislative requirements prescribed by the *Freedom of Information Act 1992*.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	958	959	1,006	908	
Less Operating Revenue ^(b)	38	25	30	41	
Net Cost of Output	920	934	976	867	
Adjustments ^(c)	7	(47)	(91)	(34)	
Appropriation for purchase of Output 1	927	887	885	833	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Complaints and external reviews resolved.....	284	270	189	190	
Quality					
Applications for external review resolved by conciliation.....	70%	82%	63%	70%	
Timeliness					
Average days taken to finalise each complaint and external review.....	48	42	38	35	
Cost					
Average cost per complaint and external review resolved.....	\$3,373	\$3,552	\$5,322	\$4,779	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 8 and is estimated to be 8 for the 2001-02 Budget.

Major Achievements For 2000-01

- Continued high level of satisfaction from participants involved in the external review process.
- Reduction in the time taken to resolve complaints.

Major Initiative For 2001-02

- Continued emphasis on finalising matters as soon as possible within legislative and procedural requirements.

Outcome: Access to documents and observance of processes in accordance with the *Freedom of Information Act*.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Participants satisfied with information and advice provided	98%	98%	(b)	98%	

(a) More details of effectiveness indicators in annual report.

(b) Survey conducted biennially.

Output 2: Freedom of information advice and awareness

Provide objective advice and information to members of the public and staff of agencies to assist in the proper lodgement and processing of applications under the *Freedom of Information Act 1992*. Propose initiatives to enhance administrative efficiency in agencies when dealing with applications received.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	418	412	436	400	
Less Operating Revenue ^(b)	16	11	14	18	
Net Cost of Output	402	401	422	382	
Adjustments ^(c)	2	(20)	(44)	(20)	
Appropriation for purchase of Output 2	404	381	378	362	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications lodged ^(b)	5,864	5,500	6,497	6,700	
Quality					
Participants satisfied with information and advice provided	98%	98%	^(c)	98%	
Timeliness					
Response time to written enquiries	2 days	2 days	2 days	2 days	
Response time to telephone enquiries	same day	same day	same day	same day	
Cost					
Average cost per application lodged	\$71.28	\$74.90	\$67.10	\$59.70	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.
- (b) Applications lodged encompasses the number of applications received and dealt with by agencies and the average cost of information, advice and other services provided by the office across all those applications.
- (c) Since the commencement of the *Freedom of Information Act*, surveys have been administered annually to all state and local government agencies. The trend has indicated a consistently high level of satisfaction with the advisory services provided by the office, so in order to reduce the burden on agencies the survey will now be conducted biennially.

Major Achievement For 2000-01

- Presentations and training courses conducted have been tailored to meet the requirements of individual agencies and a new format for the Freedom of Information Coordinator's course was introduced.

Major Initiative For 2001-02

- Publication of further guides to the interpretation of exemption clauses, based on practical experience and rulings in formal decisions.

CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computer and Office Equipment Replacement - 2000-01 Program	25	24	24	1
NEW WORKS				
Computer and Office Equipment Replacement - 2001-02 Program	25	-	-	25
	50	24	24	26

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	31	25	24	26	25	25	-
Working capital requirement							
Leave Liability	-	34	34	-	-	-	-
	31	59	58	26	25	25	-
LESS							
Internal Funds and Balances	1	-	(1)	1	-	-	-
Holding Account ^(b)	-	-	-	-	25	25	-
Capital Contribution	30	59	59	25	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	919	932	934	835	816	818	840
Superannuation	84	103	179	101	102	107	111
Supplies and services	18	50	60	76	77	77	77
Accommodation	122	139	126	140	153	169	174
Depreciation	42	33	30	35	28	25	30
Consumable Supplies	13	12	40	42	42	42	42
Equipment repairs and maintenance	5	1	6	1	1	1	1
Other expenses	173	101	67	78	52	56	51
TOTAL COST OF SERVICES	1,376	1,371	1,442	1,308	1,271	1,295	1,326
Revenues from ordinary activities							
User charges and fees ^(b)	49	32	39	55	55	55	55
Other Revenue	5	4	5	4	4	4	4
Total Revenues from Ordinary Activities	54	36	44	59	59	59	59
NET COST OF SERVICES	1,322	1,335	1,398	1,249	1,212	1,236	1,267
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	1,209	1,224	1,223	1,195	1,182	1,195	1,224
Liabilities assumed by the Treasurer	84	103	179	36	29	31	33
TOTAL REVENUES FROM GOVERNMENT	1,293	1,327	1,402	1,231	1,211	1,226	1,257
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(29)	(8)	4	(18)	(1)	(10)	(10)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(29)	(8)	4	(18)	(1)	(10)	(10)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 11 and 11 respectively.

(b) Includes resources received free of charge. This treatment may differ from the Agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	61	14	25	4	3	2	3
Cash resources held in Trust.....	18	22	21	24	27	30	-
Receivables.....	-	-	10	10	10	10	10
Amounts receivable for outputs ^(a)	-	-	-	25	25	-	-
Prepayments.....	5	13	15	15	15	15	15
Total current assets.....	84	49	71	78	80	57	28
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	10	13	38	68
Plant, equipment and vehicles.....	59	58	45	35	32	32	2
Total non-current assets.....	59	58	45	45	45	70	70
TOTAL ASSETS	143	107	116	123	125	127	98
CURRENT LIABILITIES							
Employee Entitlements.....	73	55	60	60	60	60	60
Payables.....	18	15	22	22	22	22	22
Other Liabilities.....	19	19	18	18	21	33	14
Total current liabilities.....	110	89	100	100	103	115	96
NON-CURRENT LIABILITIES							
Employee Entitlements.....	78	62	57	57	57	57	57
Total non-current liabilities.....	78	62	57	57	57	57	57
TOTAL LIABILITIES	188	151	157	157	160	172	153
EQUITY							
Contributed Equity.....	-	-	-	25	25	25	25
Accumulated surplus/(deficit).....	(45)	(44)	(41)	(59)	(60)	(70)	(80)
Total equity	(45)	(44)	(41)	(34)	(35)	(45)	(55)
TOTAL LIABILITIES AND EQUITY	143	107	116	123	125	127	98

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,179	1,199	1,198	1,160	1,154	1,170	1,194
Holding Account	-	-	-	-	25	25	-
Capital Contribution	30	25	25	25	-	-	-
Net cash provided by government	1,209	1,224	1,223	1,185	1,179	1,195	1,194
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(864)	(932)	(969)	(835)	(813)	(806)	(859)
Superannuation payments.....	-	-	-	(65)	(73)	(76)	(78)
Supplies and services.....	(31)	(62)	(111)	(118)	(119)	(125)	(125)
Accommodation	(122)	(139)	(76)	(78)	(78)	(88)	(93)
Equipment repairs and maintenance	(5)	(1)	(6)	(1)	(1)	(1)	(1)
Goods and Services Tax	-	(22)	(29)	(22)	(22)	(22)	(22)
Other payments.....	(116)	(69)	(72)	(75)	(62)	(66)	(61)
Receipts							
Goods and Services Tax	-	22	19	12	12	12	12
Other receipts	5	4	5	4	4	4	4
Net cash from operating activities	(1,133)	(1,199)	(1,239)	(1,178)	(1,152)	(1,168)	(1,223)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(33)	(25)	(17)	(25)	(25)	(25)	-
Proceeds from sale of non-current assets	2	-	-	-	-	-	-
Net cash from investing activities	(31)	(25)	(17)	(25)	(25)	(25)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	45	-	(33)	(18)	2	2	(29)
Cash assets at the beginning of the reporting period	34	36	79	46	28	30	32
Cash assets at the end of the reporting period	79	36	46	28	30	32	3

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,398	1,249	1,212	1,236	1,267
Adjustment for non-cash items:					
Depreciation	(30)	(35)	(28)	(25)	(30)
Superannuation	(179)	(36)	(29)	(31)	(33)
(Increase)/decrease in salaries and related costs	34	-	-	-	-
(Increase)/decrease in accounts receivable	10	-	-	-	-
(Increase)/decrease in accounts payable	(4)	-	-	-	-
Increase/(decrease) in prepayments	10	-	-	-	-
Increase/(decrease) in other liabilities	1	-	(3)	(12)	19
Other accrued expenditure	(1)	-	-	-	-
Net Cash from Operating Activities	1,239	1,178	1,152	1,168	1,223

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST input credits	-	22	19	12
Revenues from the Executive Vehicle Scheme	4	4	4	4
Other Revenue	1	-	1	-
TOTAL	5	26	24	16

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF THE INSPECTOR OF CUSTODIAL SERVICES

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 35

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 62 Net amount appropriated to purchase outputs.....	77	1,232	1,228	1,228	1,252	1,265	1,271
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	-	-	-	167	167	167	167
Total appropriations provided to purchase outputs.....	77	1,232	1,228	1,395	1,419	1,432	1,438

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide the people of Western Australia with an independent and effective prison inspection and review service which is fair and just, and evaluates the extent to which the objectives of imprisonment are being achieved.

SIGNIFICANT ISSUES AND TRENDS

- The jurisdiction of the Office of the Inspector of Custodial Services currently extends to adult prisons (public and private), court custody and prisoner transportation, as well as those Police lock-ups whose operation has been contracted out to the private sector. Extensions to the Office's current jurisdiction are under consideration.
- The core responsibilities are to carry out comprehensive inspections of, and make recommendations in relation to, all individual prisons and to conduct 'thematic reviews' of prison services ie. assessments of system-wide issues. All reports are required to be tabled in Parliament, where they are considered by the Community Development and Justice Committee of the Legislative Assembly.
- The Office has developed a methodology of 'continuous inspection' by way of regular liaison visits to each prison by designated officers.
- The responsibility for the Official Prison Visitors' Scheme was transferred from the Department of Justice with effect from 1 July 2001. The Scheme will be substantially upgraded, visitors will be trained by the Office as to the discharge of their roles, and their activities will be coordinated with the inspection activities of the Office.
- The current Inspector of Custodial Services was appointed in August 2000. The majority of Office's staff commenced in January 2001. The financial year 2001-02 will be the first fully operational period for the Office. This will also be the first opportunity to accurately gauge the cost of service delivery.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Transfer of Official Prison Visitors' Scheme from Department of Justice	78	78	78	78
Parity and wages policy	1	6	12	8
Priority and Assurance Dividend	(75)	(75)	(75)	(75)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Prison Inspection and Review	4	1,047	1,323	1,397			
Total Cost of Outputs	4	1,047	1,323	1,397	1,430	1,451	1,461
<i>Less Operating revenues</i>	-	5	8	7	7	7	7
Net Cost of Outputs	4	1,042	1,315	1,390	1,423	1,444	1,454
Adjustments ^(b)	73	190	(87)	5	(4)	(12)	(16)
TOTAL CONSOLIDATED FUND APPROPRIATIONS	77	1,232	1,228	1,395	1,419	1,432	1,438

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Inspector of Custodial Services, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: A fair and independent prison inspection service which provides for the regular and ongoing evaluation of the treatment and conditions of prisoners****Key Effectiveness Indicators** ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which the Department of Justice accepts and/or implements recommendations of the Office's prison inspection and review Reports, as set out in individual Reports.....	na	na	54%	60%	
The changes and improvements to the State's prison system, as logged through follow-up short inspections and/or full inspections during the period of the inspection cycle	na	na	na	60%	Follow-up inspections to commence in 2001-02
The extent and frequency of discussions about, and acceptance of, the Office's inspection reports by the Community Development and Justice Committee of the Legislative Assembly.....	na	na	na	To be developed	New Committee established in May 2001

(a) More details of effectiveness indicators in annual report.

(b) Effectiveness indicators were developed during the 2001-02 budget process.

Output 1: Prison Inspection and Review

Inspection of prisons, court custody centres and prescribed lock ups, coordination of the Official Prison Visitors' Scheme and review of custodial services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4	1,047	1,323	1,397	
Less Operating Revenue ^(c)	-	5	8	7	
Net Cost of Output	4	1,042	1,315	1,390	
Adjustments ^(d)	73	190	(87)	5	
Appropriation for purchase of Output 1	77	1,232	1,228	1,395	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Inspection reports and thematic review of prison services major report.....	na	na	1	9.5	2001-02 is the first fully operational year
Official Prison Visitors' Scheme (OPVS) Reports	na	na	na	50 ^(c)	
Quality					
Parliament acceptance of inspection and thematic review reports.....	na	na	100%	100%	
Minister's acceptance of OPVS reports	na	na	na	100% ^(c)	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Inspection reports completed within 6 months of inspection	na	na	100%	100%	
OPVS reports are lodged within 30 days of being received by the Office	na	na	na	100%	(c)
Cost					
Average cost per inspection report	na	na	\$1,323,000	\$138,840	2001-02 is the first fully operational year
Average cost per OPVS report	na	na	na	\$1,560	(c)

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 10 for the 2001-02 Budget.

(b) Output measures were developed during the 2001-02 budget process.

(c) Responsibility for the Official Prison Visitors' Scheme transferred from the Department of Justice with effect from 1 July 2001.

Major Achievements For 2000-01

- Following the appointment of the Inspector of Custodial Services, the core tasks and modus operandi of the Office were clarified. A Business Plan was developed and, on the Attorney General's approval, the approved staffing level increased from 6 FTEs to 10 FTEs.
- The establishment of the Office was completed, including the fitting out of additional office accommodation and the recruitment of staff to provide coverage for expanded functionality of the Office.
- Research was undertaken and policy advice provided to the Minister on alternative prison health service models. This is an ongoing project, which will continue in 2001-02.
- The Office's first report, the 'Report of an Unannounced Inspection of the Induction and Orientation Unit and the Special Handling Unit at Casuarina Prison' was tabled in Parliament in May 2001.
- An announced inspection of Riverbank Prison was completed, and the Report tabled in August 2001.
- Inspections officers were assigned to liaise with each prison and the notion of 'continuous inspection' developed.
- A strategy to observe and assess critical events in prisons was implemented. This is in addition to the prison liaison scheme and the prison inspections.
- Productive secondment arrangements for career development purposes with the Department of Justice, and consultancy arrangements, as required, for expert advice from the Departments of Agriculture and Health were developed.
- A proposal was submitted to the State drug summit relating to the establishment of a therapeutic prison for drug offenders.

Major Initiatives For 2001-02

- To continue negotiations with the Department of Health relating to the epidemiological study of prison health. This research will form the basis of a forthcoming thematic report of this Office and will be a work-in-progress for 12-18 months.
- To recruit and train a broad range of persons as Official Visitors and coordinate their activities with the principal inspection role of the Office.
- To carry out full inspections of six prisons; a follow-up inspection of Casuarina Special Handling Unit; inspections of two court custody centres; and to finalise publication of inspections carried out during 2000-01.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4	455	550	807	822	838	844
Superannuation	-	41	27	65	66	69	69
Supplies and services	-	90	255	181	181	181	191
Accommodation	-	250	289	110	114	115	116
Depreciation	-	7	3	10	10	12	-
Administration	-	116	119	144	152	146	146
Consumable Supplies	-	80	80	80	85	90	95
TOTAL COST OF SERVICES	4	1,039	1,323	1,397	1,430	1,451	1,461
Revenues from ordinary activities							
User charges and fees ^(b)	-	5	6	5	5	5	5
Other Revenue	-	-	2	2	2	2	2
Total Revenues from Ordinary Activities	-	5	8	7	7	7	7
NET COST OF SERVICES	4	1,034	1,315	1,390	1,423	1,444	1,454
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	77	1,176	1,176	1,395	1,419	1,432	1,438
Liabilities assumed by the Treasurer	-	41	8	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	77	1,217	1,184	1,395	1,419	1,432	1,438
CHANGE IN EQUITY RESULTING FROM OPERATIONS	73	183	(131)	5	(4)	(12)	(16)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 6 and 10 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	77	-	98	92	78	55	31
Cash resources held in Trust.....	-	-	18	24	28	31	31
Receivables.....	-	-	41	57	69	82	92
Amounts receivable for outputs ^(a)	-	-	-	10	20	32	32
Total current assets.....	77	-	157	183	195	200	186
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	-	193	32	22	12	-	-
Total non-current assets.....	-	193	32	22	12	-	-
TOTAL ASSETS.....	77	193	189	205	207	200	186
CURRENT LIABILITIES							
Employee Entitlements.....	-	-	134	134	134	134	134
Payables.....	4	-	44	44	46	48	50
Other Liabilities.....	-	-	18	29	33	36	36
Total current liabilities.....	4	-	196	207	213	218	220
NON-CURRENT LIABILITIES							
Employee Entitlements.....	-	-	51	51	51	51	51
Total non-current liabilities.....	-	-	51	51	51	51	51
TOTAL LIABILITIES.....	4	-	247	258	264	269	271
EQUITY							
Accumulated surplus/(deficit).....	73	193	(58)	(53)	(57)	(69)	(85)
Total equity.....	73	193	(58)	(53)	(57)	(69)	(85)
TOTAL LIABILITIES AND EQUITY.....	77	193	189	205	207	200	186

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	77	1,176	1,176	1,385	1,409	1,420	1,438
Net cash provided by government	77	1,176	1,176	1,385	1,409	1,420	1,438
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	-	(455)	(550)	(807)	(822)	(838)	(844)
Superannuation payments	-	-	(19)	(65)	(66)	(69)	(69)
Supplies and services	-	(170)	(246)	(261)	(266)	(271)	(286)
Accommodation	-	(250)	(287)	(110)	(114)	(115)	(116)
Administration	-	(111)	(115)	(144)	(152)	(146)	(146)
Goods and Services Tax	-	(40)	(41)	(42)	(43)	(45)	(45)
Receipts							
Goods and Services Tax	-	40	10	42	42	42	42
Other receipts	-	-	146	2	2	2	2
Net cash from operating activities	-	(986)	(1,102)	(1,385)	(1,419)	(1,440)	(1,462)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	-	(190)	(35)	-	-	-	-
Net cash from investing activities	-	(190)	(35)	-	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	77	-	39	-	(10)	(20)	(24)
Cash assets at the beginning of the reporting period	-	-	77	116	116	106	86
Cash assets at the end of the reporting period	77	-	116	116	106	86	62

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,315	1,390	1,423	1,444	1,454
Adjustment for non-cash items:					
Depreciation	(3)	(10)	(10)	(12)	-
Superannuation	(27)	-	-	-	-
(Increase)/decrease in salaries and related costs	(203)	(11)	(4)	(3)	-
Increase/(decrease) in accounts receivable	41	16	12	13	10
(Increase)/decrease in accounts payable	(40)	-	(2)	(2)	(2)
Other accrued expenditure	19	-	-	-	-
Net Cash from Operating Activities	1,102	1,385	1,419	1,440	1,462

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
GST Input Credits	-	40	10	42
Employee entitlements received on transfer of staff to the Office	-	-	144	-
Executive Vehicle Scheme	-	-	2	2
TOTAL	-	40	156	44

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

WESTERN AUSTRALIAN ELECTORAL COMMISSION

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 36

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 63 Net amount appropriated to purchase outputs.....	2,235	12,652	12,916	2,383	5,417	2,036	13,084
Amount Authorised by Other Statutes							
- Electoral Act 1907	199	198	198	198	198	198	198
- Industrial Relations Act 1979	21	56	56	56	56	56	56
Total appropriations provided to purchase outputs.....	2,455	12,906	13,170	2,637	5,671	2,290	13,338
CAPITAL							
Item 152 Capital Contribution	410	7	-	26	171	371	-
GRAND TOTAL.....	2,865	12,913	13,170	2,663	5,842	2,661	13,338

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The agency's mission is to maintain and enhance the integrity of electoral systems for which the Western Australian Electoral Commission is responsible.

SIGNIFICANT ISSUES AND TRENDS

- A commitment to customer focus requires the Commission to examine a wide range of related issues that impact on electoral activities.
- The Commission is committed to the improvement of the effectiveness and efficiency of electoral procedures through the use of appropriate information technology and other innovative procedures.
- There is a continuing need to ensure a greater awareness among electors of the electoral system in order that they exercise their entitlement to vote in an effective manner.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Electoral boundary redistribution	800	1,600	-	-
Local government postal elections	-	-	-	2,500
State General Election	-	-	500	9,000
Parity and wages policy	(22)	(26)	(25)	(22)
Priority and Assurance Dividend	(52)	(92)	(70)	(70)
Travel, advertising and consultancy savings	(9)	(9)	(9)	(9)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Community Electoral Education	482	407	485	401			
<i>Output 2:</i>							
Management of Electoral Roll	2,370	2,464	2,294	2,420			
<i>Output 3:</i>							
Management of Parliamentary Elections	1,157	7,532	9,199	1,246			
<i>Output 4:</i>							
Management of Non-Parliamentary Elections ..	1,221	2,674	2,081	725			
Total Cost of Outputs	5,230	13,077	14,059	4,792	5,798	4,438	15,486
<i>Less Operating revenues</i>	<i>1,103</i>	<i>103</i>	<i>2,567</i>	<i>2,103</i>	<i>103</i>	<i>2,103</i>	<i>2,103</i>
Net Cost of Outputs	4,127	12,974	11,492	2,689	5,695	2,335	13,383
Adjustments ^(b)	(1,672)	(68)	1,678	(52)	(24)	(45)	(45)
Appropriations provided to purchase Outputs	2,455	12,906	13,170	2,637	5,671	2,290	13,338
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	410	7	-	26	171	371	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,865	12,913	13,170	2,663	5,842	2,661	13,338

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customers describing service as Good or Excellent.....	99.2%	98.5%	99.34	99%	

(a) More details of effectiveness indicators in annual report.

Output 1: Community Electoral Education

Provide comprehensive and effective elector education services to the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	482	407	485	401	
Less Operating Revenues ^(c)	28	-	77	8	
Net Cost of Output	454	407	408	393	
Adjustments ^(d)	(146)	(30)	(1)	(6)	
Appropriation for purchase of Output 1	308	377	407	387	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Electoral Education Centre Customers	30,633	35,000	30,374	33,000	
Quality					
Customers describing service as Good or Excellent.....	99.2%	98.5%	99.34%	99%	
Timeliness					
Customers able to be accommodated within a nominated school term.....	100%	100%	100%	100%	
Cost					
Average cost per customer of providing this service.....	\$15.73	\$11.63	\$15.96	\$12.15	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

Major Achievements For 2000-01

- Restructured and enhanced the Commission internet site.
- Developed and implemented a successful advertising campaign for the State General Election.
- Implemented significant programs and services to assist electors with disabilities and special needs.

Major Initiatives For 2001-02

- Upgrade and develop touch screen and static displays to reflect the changes in the Western Australian Parliament since the recent State Election.
- Upgrade Federal display to reflect the extra representation in the House of Representatives for Western Australia.

Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Unexplained variation between State and Commonwealth rolls.....	.009%	.006%	.008%	.008%	

(a) More details of effectiveness indicators in annual report.

Output 2: Management of Electoral Roll

Maintain personal and location details for eligible electors on State and Local Government electoral rolls and produce extracts of roll data for external customers.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,370	2,464	2,294	2,420	This variation is due to IT costs associated with General Election roll products being allocated within Parliamentary Elections output in 2000-01.
Less Operating Revenues ^(c)	146	48	407	62	
Net Cost of Output	2,224	2,416	1,887	2,358	
Adjustments ^(d)	(977)	(128)	155	(5)	
Appropriation for purchase of Output 2	1,247	2,288	2,042	2,353	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Enrolment transactions processed.....	468,093	800,000	703,367	450,000	Additional work associated with 2001 State Election
Roll extracts produced for external customers.	2,008	1,990	5,425	2,000	Additional work associated with 2001 State Election
Quality					
Unexplained variation between the State and Commonwealth rolls, expressed as a percentage of the roll009%	.006%	.008%	.008%	
Timeliness					
Average time to process transaction data.....	45/hr	68/hr	67/hr	68/hr	
Cost					
Average cost per roll transaction	\$3.03	\$1.84	\$1.96	\$3.22	Some costs are allocated to General Election costs and cannot be separately identified
Average cost per roll preparation and production.....	\$472	\$498	\$169	\$484	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- Provided accurate roll data and roll products for the State General Election.
- Expanded the functionality of the electoral roll by including census collector districts on the elector master file.
- Implemented continuous roll update (CRU) initiatives.

Major Initiatives For 2001-02

- Provide support for the State Electoral Boundary redistribution.
- Implement an internet enrolment checking facility that will enable the public to check their enrolment on-line.

Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average satisfaction rate of electors	na	90%	95.65%	na	No Parliamentary Elections in 1999-00 and 2001-02
Extent to which eligible electors have voted....	na	92%	92.25%	na	

(a) More details of effectiveness indicators in annual report.

Output 3: Management of Parliamentary Elections

Ensure Parliamentary elections are conducted in a timely manner with complete impartiality, independence and efficiency.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,157	7,532	9,199	1,246	Reduction is due to non-recurring General Election costs being incurred in 2000-01.
Less Operating Revenues ^(c)	59	-	417	17	
Net Cost of Output	1,098	7,532	8,782	1,229	
Adjustments ^(d)	(398)	115	1,152	7	
Appropriation for purchase of Output 3	700	7,647	9,934	1,236	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Election system reviews	5	1	-	2	
Electors on the roll.....	1,169,672	1,200,000	1,206,736	1,220,000	
Elections conducted.....	1	1	2	-	
Quality					
Reviews that meet specified standards	100%	100%	100%	100%	
Electors describing this service as satisfactory or better	100%	100%	95.65%	na	No Parliamentary Elections in 1999-00 and 2001-02
Timeliness					
Elections completed within specified timeframe.....	na	100%	100%	na	No Parliamentary Elections in 1999-00 and 2001-02
Reviews completed within specified timeframe.....	100%	100%	100%	100%	
Cost					
Average fixed cost per elector of conducting system reviews and maintenance	\$0.98	\$0.44	\$0.73	\$1.02	
Average cost per elector of managing parliamentary election	na	\$5.83	\$6.89	na	No Parliamentary Elections in 1999-00 and 2001-02

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- Successfully conducted the State General Election.
- Implemented new procedures to streamline declaration vote processes.
- Implemented drive-in voting facilities for voters with limited mobility.

Major Initiative For 2001-02

- Seek to refine and enhance the Election Management System.

Outcome: All electors are able to participate in impartial, effective and democratic elections or referenda conducted by the Commission.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average client satisfaction rate in respect to Local Government elections	78%	80%	72%	85%	
Average client satisfaction rate in respect to Union elections	95%	95%	82%	85%	
The extent to which eligible electors have participated in extraneous elections (in person)	10%	10%	9.2%	10%	
Average client satisfaction rate in respect to extraneous elections	70%	75%	93.4%	90%	
The extent to which eligible electors have participated in Local Government postal elections	37%	42%	38%	40%	
The extent to which eligible electors have participated in union postal elections	30%	30%	30%	30%	

(a) More details of effectiveness indicators in annual report.

Output 4: Management of Non-Parliamentary Elections

Ensure elections for Local Government and other non-parliamentary elections are conducted in a timely manner with complete impartiality, independence and efficiency.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,221	2,674	2,081	725	Local Authorities contested elections in May 2001 Recoup of Local Government election expenses
Less Operating Revenues ^(c)	870	55	1,666	2,016	
Net Cost of Output	351	2,619	415	(1,291)	
Adjustments ^(d)	(151)	(25)	372	(48)	
Appropriation for purchase of Output 4	200	2,594	787	(1,339)	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Union elections conducted	21	20	18	18	
Local government elections conducted	18	na	63	na	
Statutory elections conducted	7	10	18	18	
Eligible electors in Local Government postal elections ^{(b)(c)}	201,849	800,000	885,123	1,220,000	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Average satisfaction rate of union customers ..	90.6%	90%	82%	85%	
Average satisfaction rate of Local Government customers	72.5%	85%	72%	85%	
Average satisfaction rate of statutory customers.....	90%	90%	93%	90%	
Timeliness					
Elections completed within specified timeframe.....	100%	100%	100%	100%	
Cost					
Average costs per election of conducting union elections.....	\$1,145	\$4,300	\$1,081	\$1,200	
Average costs per elector of conducting Local Government elections ^(b)	\$2.35	\$2.50	\$2.00	na	
Average costs per election of conducting statutory elections.....	\$3,162	\$8,500	\$1,732	\$2,000	
Average fixed costs per local government elector of maintaining system	\$0.58	\$0.63	\$0.29	\$0.55	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.
- (b) The average fixed cost per local government election is based on the number of eligible electors. For 1999-2000 the eligible electors were estimated at 1.2 million with 201,849 participating in postal elections. Based on the number of eligible electors on the State roll the 2001-02 eligible voters are estimated at 1.22 million. The average cost per elector of conducting local government elections has not been provided in 2001-02 as it is not possible to accurately forecast the number of Local Government elections, and therefore the number of eligible electors for those elections.
- (c) There were 946,463 eligible electors in Local Government postal elections for 47 local authorities in 2000-01. However, due to some representatives being elected unopposed for some wards, the actual number of eligible electors equalled 885,123.

Major Achievement For 2000-01

- Conducted postal elections for Local Government covering 946,463 electors.

Major Initiative For 2001-02

- Seek to expand customer base by conducting elections for organisations not previously catered for.

CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
State General Election (Western Australia)	200	200	123	-
	200	200	123	-

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	400	-	123	-	300	500	-
Working capital requirement							
Loan repayments	10	7	-	-	-	-	-
Leave Liability	-	-	-	26	-	-	-
	410	7	123	26	300	500	-
LESS							
Holding Account ^(b)	-	-	-	-	129	129	-
Internal funds and balances	-	-	123	-	-	-	-
Capital Contribution	410	7	-	26	171	371	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,839	1,653	2,549	1,648	1,677	1,709	1,743
Superannuation	388	209	295	209	213	213	213
Supplies and services	912	10,198	9,161	1,591	945	1,384	12,350
Accommodation	328	350	678	437	474	474	474
Capital User Charge	-	-	-	110	117	141	159
Depreciation	169	129	209	129	129	129	129
Consumable Supplies	1,218	166	863	548	1,879	247	247
Other expenses	313	363	243	120	364	141	171
TOTAL COST OF SERVICES	5,167	13,068	13,998	4,792	5,798	4,438	15,486
Revenues from ordinary activities							
User charges and fees ^(b)	886	103	2,463	2,103	103	2,103	2,103
Revenues from taxes, regulatory fees and fines	1	-	-	-	-	-	-
Other Revenue	216	-	104	-	-	-	-
Total Revenues from Ordinary Activities	1,103	103	2,567	2,103	103	2,103	2,103
NET COST OF SERVICES	4,064	12,965	11,431	2,689	5,695	2,335	13,383
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	2,390	12,593	12,590	2,637	5,671	2,290	13,338
Receipts paid into Consolidated Fund	-	-	(235)	-	-	-	-
Liabilities assumed by the Treasurer	388	209	295	27	31	31	31
TOTAL REVENUES FROM GOVERNMENT	2,778	12,802	12,650	2,664	5,702	2,321	13,369
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(1,286)	(163)	1,219	(25)	7	(14)	(14)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(1,286)	(163)	1,219	(25)	7	(14)	(14)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 21 and 21 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	26	2	1	802	2,402	2,402	2,402
Restricted cash assets.....	-	-	657	657	657	657	657
Cash resources held in Trust.....	45	45	54	61	68	54	40
Receivables.....	13	3	575	536	542	536	530
Amounts receivable for outputs ^(a)	-	-	-	129	129	163	326
Prepayments.....	46	30	26	26	26	26	26
Total current assets.....	130	80	1,313	2,211	3,824	3,838	3,981
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	695	421	636	507	678	1,049	920
Total non-current assets.....	695	421	636	507	678	1,049	920
TOTAL ASSETS.....	825	501	1,949	2,718	4,502	4,887	4,901
CURRENT LIABILITIES							
Provision for employee entitlements.....	192	129	228	168	168	222	276
Payables.....	322	100	123	117	123	117	111
Interest-bearing liabilities (Borrowings).....	-	-	-	800	2,400	2,400	2,400
Other Liabilities.....	42	25	48	48	48	48	48
Total current liabilities.....	556	254	399	1,133	2,739	2,787	2,835
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	122	178	184	218	218	198	178
Total non-current liabilities.....	122	178	184	218	218	198	178
TOTAL LIABILITIES.....	678	432	583	1,351	2,957	2,985	3,013
EQUITY							
Contributed Equity.....	-	-	-	26	197	568	568
Accumulated surplus/(deficit).....	147	69	1,366	1,341	1,348	1,334	1,320
Total equity.....	147	69	1,366	1,367	1,545	1,902	1,888
TOTAL LIABILITIES AND EQUITY.....	825	501	1,949	2,718	4,502	4,887	4,901

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,990	12,593	12,590	2,508	5,542	2,127	13,175
Capital Contribution	400	-	-	26	171	371	-
Holding Account	-	-	-	-	129	129	-
Receipts paid into Consolidated Fund	(1)	-	(235)	-	-	-	-
Net cash provided by government	2,389	12,593	12,355	2,534	5,842	2,627	13,175
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,835)	(1,670)	(2,445)	(1,648)	(1,677)	(1,709)	(1,712)
Superannuation payments	-	-	-	(182)	(182)	(182)	(182)
Supplies and services	(2,130)	(10,472)	(9,578)	(2,088)	(2,992)	(1,511)	(12,511)
Accommodation	(328)	(350)	(678)	(437)	(474)	(474)	(474)
Capital User Charge	-	-	-	(110)	(117)	(141)	(159)
Goods and Services Tax	-	(1,004)	(716)	(80)	(150)	(80)	(80)
Other payments	(12)	(136)	(243)	(104)	(136)	(167)	(194)
Receipts							
User charges and fees	1,201	43	1,488	2,043	43	2,043	2,043
Goods and Services Tax	-	1,004	608	80	150	80	80
Net cash from operating activities	(3,104)	(12,585)	(11,564)	(2,526)	(5,535)	(2,141)	(13,189)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(330)	-	(150)	-	(300)	(500)	-
Net cash from investing activities	(330)	-	(150)	-	(300)	(500)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Proceeds from borrowings	-	-	-	800	1,600	-	-
Net cash from financing activities	-	-	-	800	1,600	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,045)	8	641	808	1,607	(14)	(14)
Cash assets at the beginning of the reporting period	1,116	39	71	712	1,520	3,127	3,113
Cash assets at the end of the reporting period	71	47	712	1,520	3,127	3,113	3,099

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	11,431	2,689	5,695	2,335	13,383
Adjustment for non-cash items:					
Depreciation.....	(209)	(129)	(129)	(129)	(129)
(Increase)/decrease in salaries and related costs.....	(393)	(1)	(31)	(65)	(65)
Increase/(decrease) in accounts receivable.....	562	(39)	6	(6)	(6)
(Increase)/decrease in accounts payable.....	199	6	(6)	6	6
Increase/(decrease) in prepayments.....	(20)	-	-	-	-
Other accrued expenditure.....	(6)	-	-	-	-
Net Cash from Operating Activities	11,564	2,526	5,535	2,141	13,189

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Other expenses.....	20	-	-	-	-	-	-
TOTAL ADMINISTERED EXPENSES (a) ..	20	-	-	-	-	-	-
REVENUES							
Other Revenue.....	22	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	22	-	-	-	-	-	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash resources held in Trust.....	47	-	-	-	-	-	-
Total Administered Current Assets	47	-	-	-	-	-	-
TOTAL ADMINISTERED ASSETS	47	-	-	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	-	-	-	-	-	-	-

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Other payments.....	(20)	-	-	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS.....	(20)	-	-	-	-	-	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	10	-	-	-	-	-	-
Other receipts	12	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	22	-	-	-	-	-	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	2	-	-	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER STATE SERVICES							
Electoral Education Centre - Contribution from Australian Electoral Commission.....	41	-	-	-	-	-	-
TOTAL	41	-	-	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Extraneous election	26	20	66	20
Sale of rolls and maps	11	20	16	20
Local Government recoups.....	856	-	928	2,000
Head office relocation	216	-	104	-
Sundries.....	24	3	83	3
GST Input credits	-	1,000	716	80
GST Receipts on sales	-	4	98	7
TOTAL.....	1,133	1,047	2,011	2,130

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

PEEL DEVELOPMENT COMMISSION

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 37

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 64 Net amount appropriated to purchase outputs.....	2,014	1,901	1,962	1,708	1,646	1,746	1,276
Total appropriations provided to purchase outputs.....	2,014	1,901	1,962	1,708	1,646	1,746	1,276
CAPITAL							
Item 153 Capital Contribution	22	47	29	30	50	67	-
GRAND TOTAL.....	2,036	1,948	1,991	1,738	1,696	1,813	1,276

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Through leadership and productive partnerships, enhance sustainable economic opportunities, strengthen the community and maintain the integrity of the environment.

SIGNIFICANT ISSUES AND TRENDS

- The sustained population growth of the Peel region continues to cause increasing demand for the provision of community facilities and services. The 1996 Census indicated that the region as a whole grew 29.9% from the previous Census in 1991 and Mandurah, the region's major centre, grew by 45.8%.
- Current population projections for the region indicate average growth rates of 4.3% per annum from 2001 to 2006, and 3.1% per annum from 2006 to 2016. These growth rates will result in the region having a population of about 94,500 by 2006 and about 127,900 by 2016. By the year 2031 the population is projected to be 171,200.
- Since 1990 the region's labour force has been characterised by two main features:
 - an unemployment rate that is consistently higher than that of the Western Australian State average; and
 - a high percentage of the working population who are employed outside of the region.
- The Region continues to experience a high unemployment rate, reported to be 10.5% in March 2001. This is 3.3% higher than the State unemployment rate of 7.2% at the same time.
- Youth unemployment for the region was at 26.25% in March 2001 with Mandurah having a youth unemployment rate, at a conservative estimate, of 33.5%, which is the highest in the State.
- There continues to be an urgent need to address the issues behind these high unemployment figures.
- The Commission also acknowledges the importance in continuing to encourage the expansion of existing businesses in the region and to attract new businesses to provide greater employment opportunities.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	(4)	(6)	(11)	(14)
Priority and Assurance Dividend.....	(92)	(94)	(96)	(96)
Travel, advertising and consultancy savings.....	(18)	(18)	(18)	(18)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Facilitation and Co-ordination.....	1,556	1,384	2,069	2,214			
<i>Output 2:</i>							
Advice and Information.....	511	593	385	345			
Total Cost of Outputs.....	2,067	1,977	2,454	2,559	1,911	1,814	1,436
<i>Less Operating revenues.....</i>	<i>415</i>	<i>82</i>	<i>433</i>	<i>86</i>	<i>89</i>	<i>94</i>	<i>97</i>
Net Cost of Outputs.....	1,652	1,895	2,021	2,473	1,822	1,720	1,339
Adjustments ^(b)	362	6	(59)	(765)	(176)	26	(63)
Appropriations provided to purchase Outputs.....	2,014	1,901	1,962	1,708	1,646	1,746	1,276
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	22	47	29	30	50	67	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	2,036	1,948	1,991	1,738	1,696	1,813	1,276

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Development and Promotion of the Peel Region.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client satisfaction with contribution to region's economic base	95%	94%	88%	95%	

(a) More details of effectiveness indicators in annual report.

Output 1: Facilitation and Co-ordination

Facilitate and coordinate regional development activities

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,556	1,384	2,069	2,214	Estimated actual for 2000-01 consisted mainly of capital grants associated with the Rail Heritage Centre.
Less Operating Revenue ^(c)	415	57	433	86	
Net Cost of Output	1,141	1,327	1,636	2,128	
Adjustments ^(d)	369	99	(172)	(847)	
Appropriation for purchase of Output 1	1,510	1,426	1,464	1,281	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Service hours	14,436	8,700	13,017	10,600	Reduced service hours reflects reprioritisation
Quality					
Client satisfaction with service provided	93%	90%	90%	90%	
Timeliness					
Client satisfaction with response and delivery times	99%	90%	90%	90%	
Cost					
Average cost per unit of service hour	\$108	\$159	\$159	\$209	Mainly due to reduced service hours.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 7 and is estimated to be 7 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed relocation of permanent tenants from the Peninsula Caravan Park to allow further development of the Mandurah Ocean Marina.
- Established the Peel Centre for Water Excellence Web-site and funded six innovative water related regional research projects.
- Progressed implementation of the Peel Economic Development Strategy.
- Construction of departure facilities and carriage maintenance workshops as part of the Peel Region Tourist Railway at Pinjarra.
- Conservation Plan undertaken for the Jarrahdale Heritage Park.
- Assisted the completion of the Boddington Resource Centre.
- Secured Geographical Indication rating for the Peel Wine Region from the Australian Wine and Brandy Corporation.
- Assisted in the development of the Centre for New Technology in the Mandurah Senior College.
- Managed the implementation of Aboriginal Cultural Tours, amalgamated key regional Aboriginal youth groups and show-cased the Peel Aboriginal Community through a photographic exhibition.
- Advanced negotiations to secure property for the Boddington Open Range Zoo.
- Completed the Peel Regional Economic Development Opportunities Audit.
- Implemented Phase 2 of the Peel Rural Technology Centre training to Waroona, Boddington and Serpentine-Jarrahdale.
- Distributed \$68,000 via community grants program to 23 community-based projects in the region.

Major Initiatives For 2001-02

- Establish a Peel Partnership framework to mobilise additional financial and human resources in support of regional development.
- Facilitate the establishment of a Regional Refuse site at Waroona.
- Establish a steering committee to guide the Mandurah CBD redevelopment project through planning and development phases.
- Action economic initiatives identified in the Peel Waterways Economic Development and Recreation Management Plan.
- Introduce broadband telecommunications through the Department of Industry and Technology for WAVoicenet and the Western Australian Municipal Association's Regional Local Government Authorities Online project.
- Develop the Aboriginal Business Sector and promote Aboriginal economic and social values.
- Implement the Mandurah Online Centre Business Plan.
- Develop a Business Attraction package for the Peel region.

Outcome: Development and Promotion of the Peel Region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client satisfaction with the provision of regional information	95%	94%	94%	95%	

(a) More details of effectiveness indicators in annual report.

Output 2: Advice and Information

Provide advice and information on regional development activities or matters

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	511	593	385	345	Reduction due to reprioritisation.
Less Operating Revenue ^(c)	-	25	-	-	
Net Cost of Output	511	568	385	345	
Adjustments ^(d)	(7)	(93)	113	82	
Appropriation for purchase of Output 2	504	475	498	427	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Service hours	7,062	3,730	5,196	4,000	Reduced service hours due to reprioritisation.
Quality					
Client satisfaction with service provided	93%	90%	90%	90%	
Timeliness					
Client satisfaction with response and delivery times	99%	90%	90%	90%	
Cost					
Average cost per unit of service hour	\$72	\$159	\$74	\$86	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- Peel Strategic Information System (SISTEM) document produced providing information to the Peel community on key regional strategies, actions and achievements.
- Commenced detailed market research for the Peel region.
- Regional signs placed at strategic entry points throughout the Peel region with the Peel Region Brand WA Logo.
- Implemented Peel SportRec Online Network and assisted Fairbridge with a computer training room that incorporates Peel Youthnet.
- Facilitated the establishment of re-transmission facilities for ABC and SBS Television services in the Mandurah-Murray area.
- Assisted the Peel Aboriginal community in gaining access to State and Commonwealth Funding initiatives for economic programs and projects.

Major Initiatives For 2001-02

- Establish the Peel Regional Leadership Group.
- Upgrade SISTEM to integrate with sustainable development policies.
- Enhance partnerships with the Aboriginal community.
- Assist the Peel Region Tourism Association (PRTA) to implement Peel Tour (Ecommerce for Tourist operators).

- Provide advice, leadership and promote Aboriginal economic development in the Peel Region.
- Production of Peel IT Marketing Package to attract IT businesses and funding to Peel.
- Assist in the retention of Peel Thunder within the WA Football League for the 2002 season.
- Assist in the establishment of a wide area network between the Local Government Authorities and the sharing of IT resources.

CAPITAL WORKS PROGRAM

The focus of the 2001-02 capital works program will be on establishment of the Rail Heritage Centre at Pinjarra and completion of Stage one of the Mandurah Ocean Marina.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Mandurah Ocean Marina - Stage 1	2,581	2,203	43	378
Railway Heritage Centre.....	2,190	491	440	829
COMPLETED WORKS				
Information and Technology Replacement 2000-01	29	29	29	-
Jarrahdale Communication Tower and Mobile Telephone Extension Project.....	80	80	80	-
Yarloop Timber Workshops	70	70	70	-
NEW WORKS				
Information and Technology Replacement 2001-02	30	-	-	30
	4,980	2,873	662	1,237

CAPITAL CONTRIBUTION

Funding for the 2001-02 capital works program will be mainly sourced from internal funds and balances and funding included in output appropriations. The forecast reduction in leave liabilities in 2003-04 is expected to be funded through a combination of a capital contribution and draw down from the Holding Account.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Actual Estimated \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	412	570	662	1,237	420	550	-
Working capital requirement							
Leave Liability	-	17	-	-	-	24	-
	412	587	662	1,237	420	574	-
LESS							
Funding included in output appropriations ^(a) ..	603	540	541	400	370	500	-
Holding Account ^(b)	-	-	-	-	-	7	-
Internal Funds and Balances.....	(263)	-	52	807	-	-	-
Commonwealth Grants.....	50	-	40	-	-	-	-
Capital Contribution.....	22	47	29	30	50	67	-

(a) Capital works expensed through the Statement of Financial Performance.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	671	573	770	635	688	672	715
Superannuation	65	76	82	72	91	79	89
Grants, subsidies and transfer payments ^(b)	210	100	525	100	100	100	100
Supplies and services	747	903	724	1,426	754	698	282
Accommodation	100	115	115	116	119	120	120
Capital User Charge	-	-	-	49	14	13	14
Depreciation	74	69	79	82	67	49	31
Advertising and promotion	17	-	21	18	18	19	19
Consumable Supplies	84	40	37	39	30	32	32
Equipment repairs and maintenance	25	28	19	22	30	32	34
Other expenses	-	30	-	-	-	-	-
TOTAL COST OF SERVICES	1,993	1,934	2,372	2,559	1,911	1,814	1,436
Revenues from ordinary activities							
User charges and fees ^(c)	7	8	7	8	9	9	9
Grants and subsidies	379	74	406	78	80	85	88
Other Revenue	28	-	20	-	-	-	-
Total Revenues from Ordinary Activities	414	82	433	86	89	94	97
NET COST OF SERVICES	1,579	1,852	1,939	2,473	1,822	1,720	1,339
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,888	1,836	1,830	1,708	1,646	1,746	1,276
TOTAL REVENUES FROM GOVERNMENT	1,888	1,836	1,830	1,708	1,646	1,746	1,276
CHANGE IN EQUITY RESULTING FROM OPERATIONS	309	(16)	(109)	(765)	(176)	26	(63)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	309	(16)	(109)	(765)	(176)	26	(63)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 10 and 10 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,280	268	1,267	445	287	291	241
Receivables.....	4	-	47	12	12	12	12
Prepayments.....	4	-	4	4	4	4	4
Total current assets.....	1,288	268	1,318	461	303	307	257
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	86	156	198	229
Plant, equipment and vehicles.....	78	83	62	48	46	52	23
Other non-current assets.....	92	68	61	23	8	3	1
Total non-current assets.....	170	151	123	157	210	253	253
TOTAL ASSETS	1,458	419	1,441	618	513	560	510
CURRENT LIABILITIES							
Employee Entitlements.....	61	44	52	56	59	44	44
Payables.....	36	67	36	18	34	9	12
Other Liabilities.....	13	14	91	14	14	14	14
Total current liabilities.....	110	125	179	88	107	67	70
NON-CURRENT LIABILITIES							
Employee Entitlements.....	264	307	287	290	292	286	296
Total non-current liabilities.....	264	307	287	290	292	286	296
TOTAL LIABILITIES	374	432	466	378	399	353	366
EQUITY							
Contributed Equity.....	-	-	-	30	80	147	147
Accumulated surplus/(deficit).....	1,084	(13)	975	210	34	60	(3)
Total equity	1,084	(13)	975	240	114	207	144
TOTAL LIABILITIES AND EQUITY	1,458	419	1,441	618	513	560	510

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,263	1,266	1,260	1,622	1,576	1,697	1,245
Holding Account	-	-	-	-	-	7	-
Capital Contribution	625	570	570	30	50	67	-
Net cash provided by government	1,888	1,836	1,830	1,652	1,626	1,771	1,245
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(668)	(572)	(688)	(697)	(681)	(696)	(714)
Superannuation payments	(59)	(52)	(83)	(67)	(76)	(76)	(54)
Grants and subsidies paid	(210)	(100)	(525)	(100)	(100)	(100)	(100)
Supplies and services	(856)	(935)	(774)	(1,507)	(806)	(775)	(297)
Accommodation	(104)	(115)	(99)	(104)	(104)	(104)	(105)
Administration	(17)	-	(18)	(18)	(19)	(19)	(19)
Equipment repairs and maintenance	(28)	(28)	(18)	(20)	(32)	(32)	(32)
Capital User Charge Payment	-	-	-	(49)	(14)	(13)	(14)
Goods and Services Tax	-	(76)	(160)	(144)	(144)	(144)	(144)
Other payments.....	-	(30)	-	-	-	-	-
Receipts							
User charges and fees	33	-	-	-	-	-	-
Goods and Services Tax	-	76	124	188	168	168	110
Grants and subsidies	393	74	407	74	74	74	74
Other receipts	-	-	19	-	-	-	-
Net cash from operating activities	(1,516)	(1,758)	(1,815)	(2,444)	(1,734)	(1,717)	(1,295)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(22)	(30)	(29)	(30)	(50)	(50)	-
Net cash from investing activities	(22)	(30)	(29)	(30)	(50)	(50)	-
NET INCREASE/(DECREASE) IN CASH HELD							
	350	48	(14)	(822)	(158)	4	(50)
Cash assets at the beginning of the reporting period	931	220	1,281	1,267	445	287	291
Cash assets at the end of the reporting period	1,281	268	1,267	445	287	291	241

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,939	2,473	1,822	1,720	1,339
Adjustment for non-cash items:					
Depreciation.....	(79)	(82)	(67)	(49)	(31)
(Increase)/decrease in salaries and related costs.....	(14)	(7)	(5)	21	(10)
Increase/(decrease) in accounts receivable.....	46	(35)	-	-	-
(Increase)/decrease in accounts payable.....	-	18	(16)	25	(3)
(Increase)/decrease in other liabilities.....	(78)	77	-	-	-
Net Cash from Operating Activities	1,815	2,444	1,734	1,717	1,295

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Shire of Harvey	-	-	68	-	-	-	-
Shire of Murray	-	-	49	-	-	-	-
Waters and Rivers Commission.....	-	-	30	-	-	-	-
City Of Mandurah	16	-	36	-	-	-	-
Minor grants	117	-	43	-	-	-	-
Shire Of Serpentine / Jarrahdale	5	-	231	-	-	-	-
Community Grants Program.....	60	-	68	-	-	-	-
Business Enterprise Centre.....	12	-	-	-	-	-	-
Grant allocation to be determined.....	-	100	-	100	100	100	100
TOTAL	210	100	525	100	100	100	100

SOUTH WEST DEVELOPMENT COMMISSION

PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST

DIVISION 38

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 65 Net amount appropriated to purchase outputs.....	4,378	4,333	4,333	5,491	4,313	3,528	5,989
Total appropriations provided to purchase outputs.....	4,378	4,333	4,333	5,491	4,313	3,528	5,989
CAPITAL							
Item 154 Capital Contribution	14	3,923	3,923	807	806	851	818
GRAND TOTAL.....	4,392	8,256	8,256	6,298	5,119	4,379	6,807

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To develop the region's economy and enhance those qualities which make the South West the best place in which to live, work and invest.

SIGNIFICANT ISSUES AND TRENDS

- The South West will continue to be a region of growth along the coastal strip with the expansion of viticulture and tourism driving development east, encompassing Nannup and Pemberton. Inland areas will continue to experience the effects of change in key industries indicating a need to attract new investment.
- The developed capability of industry in the South West will continue to be supported through continual marketing and the linking of South West business to opportunities elsewhere in the State and offshore.
- The plantation timber industry will continue to be prominent with the shift to plantation forests for woodchips. Location of a new woodchipper, value adding to timber, transport issues for the industry, and the attraction of funding for roads will be significant areas of involvement for the Commission.
- The region's smaller towns will continue to be assisted to seek a more diverse economic base. The Commission will develop integrated alliance based marketing strategies with key stakeholders, targeting tourism, value-added craft and artisan industries and fine foods and wines.
- Education facilities and services have the potential to expand significantly with the proposed Centre of Wine Excellence at Margaret River, a joint proposal between Curtin University, Edith Cowan University and the South West Regional College of TAFE. Furthermore, the South West Regional College of TAFE is seeking support for a proposed new campus to be located at Busselton in 2004.
- The ongoing growth of the area reflects the desirability of the South West as a place to live. This will require the Commission to be involved in planning with other agencies for sustainable growth to ensure future needs are met adequately.

- The City of Bunbury is likely to develop further as a major commercial and professional centre servicing both the South West and the State.
- Information technology will continue to shape the development of the region. Adequate infrastructure will be pursued to ensure that new commercial and industry opportunities are attracted to the region as well as ensuring existing business can remain competitive against national and international competition.
- The growth of the population and the opportunity for greater diversification within the region will be an ongoing challenge to existing transport networks. Existing capacities of the road network will need to be monitored together with rail and airport infrastructure. The potential for the Bunbury port to expand into containerisation will do much to improve the competitive potential of export horticulture and wine industries as well as present new opportunities for manufacturing.
- Natural resource management issues will continue to be important particularly in the areas of land use, water quality and coast care together with the effective management of waste.
- Deregulation of the dairy industry will see some farmers exit the industry, a drive towards increased operating efficiency amongst continuing dairy farmers and new value-adding/marketing themes. Land use planning for the dairy industry will be an important issue for the region.
- The region's timber industry will be restructured with a focus on value adding and new industry attraction. This will require close cooperation between government agencies, industry, local government and the community, together with a focus on assisting displaced workers accessing new opportunities.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	-	18	36	32
Priority and Assurance Dividend.....	(272)	(438)	(229)	(229)
Travel, advertising and consultancy savings.....	(4)	(4)	(4)	(4)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Facilitation, Consultation and Coordination	1,894	4,267	7,210	1,573			
<i>Output 2:</i>							
Information, Promotion and Advice	1,030	1,109	1,680	1,774			
<i>Output 3:</i>							
Infrastructure (land) developments	1,735	4,304	2,271	2,660			
Total Cost of Outputs	4,659	9,680	11,161	6,007	4,739	4,019	6,472
<i>Less Operating revenues</i>	1,260	299	574	423	423	423	423
Net Cost of Outputs	3,399	9,381	10,587	5,584	4,316	3,596	6,049
Adjustments ^(b)	979	(5,048)	(6,254)	(93)	(3)	(68)	(60)
Appropriations provided to purchase Outputs	4,378	4,333	4,333	5,491	4,313	3,528	5,989
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	14	3,923	3,923	807	806	851	818
TOTAL CONSOLIDATED FUND APPROPRIATIONS	4,392	8,256	8,256	6,298	5,119	4,379	6,807

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An environment which is conducive to the balanced economic development of the South West Region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients satisfied with the Commissions contribution towards an environment which is conducive to the balanced economic development of the South West Region.....	76%	75%	73%	75%	

(a) More details of effectiveness indicators in annual report.

Output 1: Facilitation, Consultation and Coordination

To work with key groups, agencies and organisations to initiate and develop projects which contribute to the economy of the South West Region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,894	4,267	7,210	1,573	Number and value of projects will vary between financial periods Revenue will vary between financial periods due to the level of funds obtained for projects and services
Less Operating Revenue ^(b)	1,110	219	494	378	
Net Cost of Output	784	4,048	6,716	1,195	
Adjustments ^(c)	230	(1,722)	(2,197)	(36)	
Appropriation for purchase of Output 1	1,014	2,326	4,519	1,159	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of Service.....	24,822	18,100	18,162	18,162	
Quality					
Customer satisfaction survey	79%	75%	77%	77%	
Timeliness					
Customer satisfaction with response and delivery times	74%	70%	72%	72%	
Cost					
Average cost per hour of service	\$76.30	\$235.75	\$396.98	\$86.61	Additional funding was received for the Warren Blackwood Action Statement

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 9 and is estimated to be 9 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Invest South West enterprise support program, was introduced to assist business to manage the various government approval and assistance processes necessary to successfully establish in the area.
- A number of potential major resource development proposals in timber processing, dairy and mineral resource areas were assisted.
- Planning commenced for the implementation of the Warren Blackwood marketing strategy.
- Finalised the regional marketing strategy for the South West.
- Conducted a regional summit to examine future directions for the South West.
- The Regional Transport Advisory Group was established to ensure the outcomes of the Southern Province Transport Strategy and other significant transport issues for the region are met.

- The transport requirements of the plantation timber industry were progressed through the regional Timber Industry Road Evaluation Study group in partnership with the Department of Transport. Funding options have been provided to State and Federal Governments.
- Mobile telephony coverage at Nannup has been completed and the Boyup Brook tower has commenced.
- Work is progressing on the Pemberton Heritage Energy precinct and, upon completion, will form part of the Pemberton Tourism Precinct.
- The first stage of the Industrial Heritage Working Life Trail was launched and an implementation group formed.
- Aquaculture projects at Pemberton, Collie and Augusta were commenced with the assistance of the Commission.
- The Warren Blackwood Action Statement was developed with key stakeholders and also involved extensive community consultation in the Warren Blackwood region.

Major Initiatives For 2001-02

- Develop the South West Online Strategy in consultation with key stakeholders.
- Coordinate the development of an e-commerce training facility with the South West Regional College of TAFE and Edith Cowan University.
- Facilitate the implementation of the Forest Industry Structural Adjustment Package with respect to industry attraction and community development.
- Facilitate free to air broadcast services at Walpole.
- Identify options for the introduction of reticulated power at Windy Harbour.
- Coordinate the development of the Noongar Arts Project.
- Facilitate planning for an Indigenous Cultural Centre.
- Coordinate the Warren Blackwood Horticultural Conference.
- Review and update the 1998 audit of telecommunications infrastructure within the region.
- Continue actions to diversify the economy of small towns including support of social entrepreneurship models.

Outcome: An environment which is conducive to the balanced economic development of the South West Region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients satisfied with the Commissions contribution towards an environment which is conducive to the balanced economic development of the South West Region.....	76%	75%	73%	75%	

(a) More details of effectiveness indicators in annual report.

Output 2: Information, Promotion and Advice

To provide stakeholders with relevant, timely and accurate information and advice pertinent to the development of the South West Region. To promote the South West Region with the aim of attracting visitors and new residents who will contribute to the continued growth of the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,030	1,109	1,680	1,774	Number and value of projects will vary between financial periods Revenue will vary between financial periods due to the level of funds obtained for projects and services
Less Operating Revenue ^(b)	150	80	80	45	
Net Cost of Output	880	1,029	1,600	1,729	
Adjustments ^(c)	33	(187)	(187)	(41)	
Appropriation for purchase of Output 2	913	842	1,413	1,688	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of Service.....	12,162	20,600	20,668	20,668	
Quality					
Customer satisfaction survey.....	79%	79%	77%	80%	
Timeliness					
Customer satisfaction with response and delivery times	78%	78%	73%	75%	
Cost					
Average Cost per hour of service	\$84.69	\$53.83	\$81.29	\$85.83	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Commission’s new promotional strategy has been incorporated into its website which has positioned the region effectively as a place for industry and business sectors to invest. Trade and industry delegations have also been assisted.
- The Commission’s statistical database that provides information about the region has been reviewed and improved to expand the scope of data available.
- The update of the Commission’s web site to improve its interactive capability and capacity to promote the region was initiated.
- Services to assist the strategic development of small and medium enterprises in the region’s smaller towns have been reviewed and expanded.

- The Commission and the Bunbury Port Authority continued to work together in exploring opportunities for containerisation at the Port.
- The Commission continued its industry briefing evenings promoting the Regional Buying Compact and local purchasing.
- The Commission, the former Department of Transport, the Western Australian Government Railways Commission and local government commenced a review of passenger rail transport to and within the South West.
- The Industrial Development Adviser Program continued to link the region's capabilities to national and overseas projects.
- The South West Information Technology Advisory Service continued to provide information and advice to business and community groups on IT and e-commerce.
- Development of a regional marketing strategy for the South West commenced with background research and stakeholder consultations.
- The Commission broadened the scope of the Future Perth Study to recognise the unique features of the South West.

Major Initiatives For 2001-02

- Identify options for the effective marketing of the Kemerton Industrial Park to industry proponents.
- Provide advice to the Collie Shire Council on opportunities to market coal reserves within the shire and the attraction of major industry projects.
- Assist in the development of a coastal management plan from the Maidens to the Leschenault Peninsula.
- Finalise the review of passenger rail services in the South West.
- Assist the development of the Augusta Eco Museum.
- Assist the development of the regional museum at Bunbury.
- Assist the development of the Leschenault Peninsula including the John Boyle O'Reilly Heritage trail and associated visitor centre.
- Assist Edith Cowan University South West Campus in the establishment of a marketing plan.
- Implement a programme of regional investment tours to the South West based on the South West marketing strategy.
- Support the upgrade of tourism facilities at Wellington National Park.
- Assist planning for the development of the former Westrail land at Manjimup.
- Assist the redevelopment of the main streets at Bridgetown and Pemberton.

Outcome: An environment which is conducive to the balanced economic development of the South West Region.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients satisfied with the Commissions contribution towards an environment which is conducive to the balanced economic development of the South West Region.....	76%	75%	73%	75%	

(a) More details of effectiveness indicators in annual report.

Output 3: Infrastructure (land) developments

Development of land holdings to benefit the economic development of the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	1,735	4,304	2,271	2,660	Completion of capital works projects is the reason for the variation between financial periods The difference between financial periods is due to the value of capital works programmes being managed
Less Operating Revenue ^(b)	-	-	-	-	
Net Cost of Output	1,735	4,304	2,271	2,660	
Adjustments ^(c)	716	(3,139)	(3,870)	(16)	
Appropriation for purchase of Output 3	2,451	1,165	(1,599)	2,644	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects.....	2	2	2	5	Additional projects have been approved in the 2001-02 financial year
Quality					
Land developed meeting agreed standards	71%	70%	70%	70%	
Timeliness					
Land development milestones achieved within planned timeframes.....	69%	70%	70%	70%	
Cost					
Average cost per project	\$867,500	\$2,152,000	\$1,135,500	\$532,000	Variation in the value of projects managed is the reason for the difference between financial periods

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Additional community consultation was initiated on the the Coastal Enhancement Project.
- The structure plan for industrial land at Picton was completed with LandCorp engaged to develop the project.

Major Initiatives For 2001-02

- In partnership with LandCorp, develop and release general industry lots at the Picton Enterprise Park.
- Finalise planning for Stage 1 of the Bunbury Coastal Enhancement Landscape Development and commence construction.
- Finalise all outstanding research into coastal processes at Bunbury's Back Beach.
- Assist planning and development of the Koombana Foreshore.

CAPITAL WORKS PROGRAM

The Coastal enhancement project, aimed at reducing the erosion of the Back Beach in the City of Bunbury is continuing as a government priority.

The Commission has negotiated with LandCorp for the development of the Picton Industrial Estate.

The Pemberton Hydro Scheme will be completed by September 2001.

As part of the Government's election commitments funding has been allocated for the Eaton Foreshore Development, Koombana Beach Redevelopment, and land development for Bunbury Senior High School.

As part of the Warren Blackwood Action Statement funding was provided for a number of projects including the Bridgetown Recreational Centre, Donnybrook Rail Development, 3 Phase Power at East Northcliffe and Nannup Infill Sewerage.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Bunbury Back Beach Coastal Enhancement.....	5,014	239	125	4,261
Donnybrook Rail Development.....	150	75	75	75
Pemberton Hydroelectric Scheme.....	650	514	514	136
Warren Blackwood Development Program.....	440	260	260	180
COMPLETED WORKS				
Asset Replacement - 2000-01 Program.....	37	37	37	-
Busselton Jetty Repairs.....	400	400	400	-
Collie Motor Sports Complex.....	340	340	340	-
Nannup Infill Sewerage.....	250	250	250	-
3 Phase Power East Northcliffe.....	500	500	500	-
NEW WORKS				
Asset Replacement - 2001-02 Program.....	36	-	-	36
Bridgetown Recreational Center.....	500	-	-	500
Eaton Foreshore Development.....	10	-	-	10
Koombana Beach Redevelopment.....	200	-	-	200
Land Development - Bunbury Senior High School.....	200	-	-	200
	8,727	2,615	2,501	5,598

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	521	4,473	2,501	5,598	544	60	2,400
Working capital requirement							
Loan repayments	-	717	717	741	766	791	818
Leave Liability	-	-	-	11	12	13	14
	521	5,190	3,218	6,350	1,322	864	3,232
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	1,590	514	-	2,400
Asset Sales	1,377	326	326	-	-	-	-
Specific Contributions	53	-	-	-	-	-	-
Internal Funds and Balances	(923)	941	(1,031)	3,953	2	13	14
Capital Contribution	14	3,923	3,923	807	806	851	818

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,138	1,135	1,311	1,340	1,397	1,457	1,480
Superannuation	107	93	119	136	138	143	143
Grants, subsidies and transfer payments ^(b)	206	180	371	1,170	695	210	2,610
Supplies and services	1,123	6,384	7,363	1,552	839	669	699
Accommodation	259	273	325	310	310	310	310
Borrowing costs	1,320	1,159	1,145	1,050	907	773	773
Depreciation	76	80	66	71	75	79	79
Advertising and promotion	52	20	50	48	48	48	48
Consumable Supplies	89	93	90	90	90	90	90
Equipment repairs and maintenance	31	20	45	30	30	30	30
State Taxes	74	33	76	76	76	76	76
Cost of land sold	885	-	-	-	-	-	-
Other expenses	157	210	201	134	134	134	134
TOTAL COST OF SERVICES	5,517	9,680	11,162	6,007	4,739	4,019	6,472
Revenues from ordinary activities							
User charges and fees ^(c)	1,434	16	14	13	13	13	13
Net Profit on disposal of non-current assets	1	-	2	-	-	-	-
Grants and subsidies	576	83	172	250	250	250	250
Interest revenue	6	-	-	-	-	-	-
Rent revenue	54	80	140	140	140	140	140
Other Revenue	47	120	246	20	20	20	20
Total Revenues from Ordinary Activities	2,118	299	574	423	423	423	423
NET COST OF SERVICES	3,399	9,381	10,588	5,584	4,316	3,596	6,049
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	4,392	8,257	8,257	5,491	4,313	3,528	5,989
TOTAL REVENUES FROM GOVERNMENT	4,392	8,257	8,257	5,491	4,313	3,528	5,989
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	993	(1,124)	(2,331)	(93)	(3)	(68)	(60)
Extraordinary items	(2)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	991	(1,124)	(2,331)	(93)	(3)	(68)	(60)

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 23 and 23 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,116	1,251	94	16	17	(46)	(109)
Other financial assets (Investments)	-	10	-	-	-	-	-
Receivables.....	122	54	81	61	53	49	45
Inventories	1,027	1,027	1,027	1,027	1,027	1,027	1,027
Amounts receivable for outputs ^(a)	-	-	-	82	169	261	358
Prepayments	23	25	5	5	5	5	5
Total current assets	4,288	2,367	1,207	1,191	1,271	1,296	1,326
NON-CURRENT ASSETS							
Land and Buildings.....	489	459	463	437	411	385	359
Plant, equipment and vehicles.....	137	119	160	187	184	197	180
Inventories - non current.....	2,789	2,753	2,789	2,789	2,789	2,789	2,789
Other non-current assets	36	26	38	32	26	20	14
Total non-current assets	3,451	3,357	3,450	3,445	3,410	3,391	3,342
TOTAL ASSETS	7,739	5,724	4,657	4,636	4,681	4,687	4,668
CURRENT LIABILITIES							
Provision for employee entitlements.....	168	151	168	170	171	173	175
Payables.....	7	10	8	9	10	11	12
Interest-bearing liabilities (Borrowings)	717	650	741	766	791	818	845
Interest payable.....	301	200	238	207	179	154	129
Other Liabilities.....	57	63	53	55	56	58	60
Total current liabilities	1,250	1,074	1,208	1,207	1,207	1,214	1,221
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	382	390	410	439	469	500	531
Interest-bearing liabilities (Borrowings)	10,742	10,095	10,002	9,236	8,445	7,627	6,809
Other Liabilities and Accruals	17	19	20	23	26	29	32
Total non-current liabilities	11,141	10,504	10,432	9,698	8,940	8,156	7,372
TOTAL LIABILITIES	12,391	11,578	11,640	10,905	10,147	9,370	8,593
EQUITY							
Contributed Equity	-	-	-	807	1,613	2,464	3,282
Accumulated surplus/(deficit).....	(4,652)	(5,854)	(6,983)	(7,076)	(7,079)	(7,147)	(7,207)
Total equity	(4,652)	(5,854)	(6,983)	(6,269)	(5,466)	(4,683)	(3,925)
TOTAL LIABILITIES AND EQUITY	7,739	5,724	4,657	4,636	4,681	4,687	4,668

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	4,392	4,334	4,334	5,409	4,226	3,436	5,892
Capital Contribution	-	3,923	3,923	807	806	851	818
Net cash provided by government	4,392	8,257	8,257	6,216	5,032	4,287	6,710
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,131)	(1,135)	(1,303)	(1,325)	(1,382)	(1,440)	(1,463)
Superannuation payments	(95)	(93)	(100)	(116)	(119)	(123)	(123)
Grants, subsidies and transfer payments	(207)	(180)	(371)	(1,170)	(695)	(210)	(2,610)
Supplies and services	(1,212)	(6,705)	(7,460)	(1,608)	(907)	(741)	(771)
Borrowing costs	(1,305)	(959)	(1,208)	(1,081)	(935)	(798)	(798)
Accommodation	(272)	(273)	(325)	(310)	(310)	(310)	(310)
Administration	(47)	(20)	(50)	(48)	(48)	(48)	(48)
Equipment repairs and maintenance	(34)	(20)	(45)	(30)	(30)	(30)	(30)
State Taxes	(76)	(33)	(76)	(76)	(76)	(76)	(76)
Goods and Services Tax	-	(200)	(500)	(260)	(170)	(120)	(120)
Other payments	(171)	(210)	(200)	(133)	(133)	(133)	(133)
Receipts							
User charges and fees	1,376	-	1	-	-	-	-
Interest	10	-	-	-	-	-	-
Goods and Services Tax	-	200	500	260	170	120	120
Grants and subsidies	487	83	250	250	250	250	250
Other receipts	97	120	390	160	160	160	160
Net cash from operating activities	(2,580)	(9,425)	(10,497)	(5,487)	(4,225)	(3,499)	(5,952)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(68)	(51)	(65)	(66)	(40)	(60)	(30)
Proceeds from sale of non-current assets	1	-	2	-	-	-	-
Net cash from investing activities	(67)	(51)	(63)	(66)	(40)	(60)	(30)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(694)	(717)	(717)	(741)	(766)	(791)	(791)
Other proceeds from financing activities	188	-	-	-	-	-	-
Net cash from financing activities	(506)	(717)	(717)	(741)	(766)	(791)	(791)
NET INCREASE/(DECREASE) IN CASH HELD	1,239	(1,936)	(3,020)	(78)	1	(63)	(63)
Cash assets at the beginning of the reporting period	1,875	3,187	3,114	94	16	17	(46)
Cash assets at the end of the reporting period	3,114	1,251	94	16	17	(46)	(109)

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	10,588	5,584	4,316	3,596	6,049
Adjustment for non-cash items:					
Depreciation.....	(66)	(71)	(75)	(79)	(79)
(Increase)/decrease in salaries and related costs.....	(28)	(31)	(31)	(33)	(33)
Increase/(decrease) in accounts receivable.....	(43)	(20)	(8)	(4)	(4)
(Increase)/decrease in accounts payable.....	(1)	(1)	(1)	(1)	(1)
(Increase)/decrease in other liabilities	4	(2)	(1)	(2)	(2)
Increase/(decrease) in prepayments.....	(18)	-	-	-	-
Other accrued expenditure.....	61	28	25	22	(8)
Net Cash from Operating Activities	10,497	5,487	4,225	3,499	5,922

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Cultural Tourism.....	25	50	46	-	-	-	-
Industry Resource Planning, Development and Promotion							
Agricultural Farming and Research Promotion	28	30	67	-	-	-	-
Community Infrastructure and Regional Industrial Heritage							
Business Programs and Trade Promotion.....	1	15	80	-	-	-	-
Tourism Promotion and Strategy.....	94	20	-	-	-	-	-
Environmental Programs.....	-	-	26	-	-	-	-
Festivals and Events.....	-	2	2	-	-	-	-
Mainstreet - (Upgrading of Streets within local Towns).....	-	3	4	-	-	-	-
South West Eco Museums - Living Windows .	28	30	39	-	-	-	-
Telecentres (Provides computer access to educational informational opportunities)	-	5	5	-	-	-	-
Awards and Sponsorships							
Waters Edge Programs (maintaining river systems).....	-	-	8	-	-	-	-
Other	30	25	94	-	-	-	-
Grant allocation to be determined.....	-	-	-	1,170	695	210	2,610
TOTAL	206	180	371	1,170	695	210	2,610

Part 8

Minister for the Environment and Heritage

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
633	Conservation and Land Management			
	– Purchase of Outputs	79,160	78,484	102,428
	– Capital Contribution	10,484	16,494	7,365
	Total	89,644	94,978	109,793
652	Botanic Gardens and Parks Authority			
	– Purchase of Outputs	7,986	7,758	7,816
	– Capital Contribution	8,177	7,688	-
	Total	16,163	15,446	7,816
665	Environmental Protection			
	– Purchase of Outputs	21,790	23,522	25,432
	– Capital Contribution	1,172	1,019	800
	Total	22,962	24,541	26,232
685	Office of Water Regulation			
	– Purchase of Outputs	2,865	3,090	3,306
	– Capital Contribution	75	75	55
	Total	2,940	3,165	3,361
698	Swan River Trust			
	– Purchase of Outputs	5,314	5,316	5,189
	– Capital Contribution	88	88	68
	Total	5,402	5,404	5,257

Part 8

Minister for the Environment and Heritage — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
711	Water and Rivers Commission			
	– Purchase of Outputs	45,360	48,039	55,725
	– Capital Contribution	1,613	1,118	2,700
	Total	46,973	49,157	58,425
732	Zoological Gardens Board			
	– Purchase of Outputs	7,042	6,708	7,549
	– Capital Contribution	624	600	640
	Total	7,666	7,308	8,189
743	Heritage Council of Western Australia			
	– Purchase of Outputs	3,151	3,217	3,404
	– Capital Contribution	7	-	-
	Total	3,158	3,217	3,404
753	National Trust of Australia (WA)			
	– Purchase of Outputs	1,342	2,766	5,515
	– Capital Contribution	270	270	382
	Total	1,612	3,036	5,897
	GRAND TOTAL			
	– Purchase of Outputs	174,010	178,900	216,364
	– Capital Contribution	22,510	27,352	12,010
	Total	196,520	206,252	228,374

CONSERVATION AND LAND MANAGEMENT

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 39

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 66 Net amount appropriated to purchase outputs	100,358	79,021	78,291	102,255	101,659	93,940	95,784
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	159	139	193	173	173	173	173
Total appropriations provided to purchase outputs	100,517	79,160	78,484	102,428	101,832	94,113	95,957
CAPITAL							
Item 155 Capital Contribution	17,954	10,484	16,494	7,365	8,680	6,157	2,673
GRAND TOTAL	118,471	89,644	94,978	109,793	110,512	100,270	98,630

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

In partnership with the community, to conserve Western Australia's natural diversity of native plants, animals, and other organisms, and the lands and waters entrusted to the Department for the benefit and appreciation of present and future generations.

SIGNIFICANT ISSUES AND TRENDS

- Implementation of the Government's 'Protecting Our Old-Growth Forests' policy has resulted in the cessation of logging of old-growth forests and will require the creation and management of 30 new national parks and 2 conservation parks, and the need to bring forward production of a new Forest Management Plan.
- Public interest about protection of biodiversity and the environment, including ecologically sustainable utilisation of native flora and fauna and recreation in natural environments.
- Increased salinity in the south-west agricultural regions is a major environmental problem. The State's Salinity Strategy provides an opportunity to ameliorate salinity while protecting biodiversity. The Salinity Strategy is under review by a Government appointed Task Force.
- A need to establish a comprehensive, adequate and representative conservation reserve system throughout the State.
- Increasing interaction with private industry, individuals and other government agencies to conserve flora and fauna on private and public lands that are not part of the conservation estate.
- Increased interstate and international recognition of Western Australia's natural attractions, resulting in continued rapid growth of nature-based tourism.
- Continued pressure from recreational and community groups, including people with disabilities, to maintain and upgrade facilities, park infrastructure and services.
- Continued need to improve cost recovery strategies and encourage the non-government sector to provide tourism and recreation services and facilities.
- Growing expectation by Aboriginal communities for the Department to accommodate their aspirations for joint management and employment in land management.
- Management of forests for a range of values, including nature conservation, tourism, timber production on a sustained yield basis and protection of water quality, protection of forests from disease and fire, and protection of the community from fire.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Dirk Hartog Island national park management	100	100	100	100
Salinity Strategy	8,424	9,288	-	-
Decisions taken since State Election				
Abolish beach entrance fees to Leeuwin Naturaliste National Park	250	250	250	250
'Protecting Our Old-Growth Forests'	2,854	4,829	4,829	4,829
Wildfire suppression	3,000	-	-	-
Parity and wages policy	914	1,205	1,030	1,040
Priority and Assurance Dividend	(3,440)	(4,435)	(4,650)	(4,650)
Travel, advertising and consultancy savings	(208)	(208)	(208)	(208)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Nature Conservation	46,231	46,187	49,817	64,419			
Output 2:							
Sustainable Forest Management ^(b)	164,544	36,203	92,137	39,158			
Output 3:							
Resources and services provided to the Conservation Commission of Western Australia	-	615	287	555			
Output 4:							
Parks and Visitor Services	40,334	37,488	43,450	48,155			
Output 5:							
Astronomical Services	1,276	1,165	1,231	1,211			
Total Cost of Outputs	252,385	121,658	186,922	153,498	146,502	138,784	141,307
<i>Less Operating revenues</i>	167,768	42,668	115,482	52,061	51,017	49,017	49,017
Net Cost of Outputs	84,617	78,990	71,440	101,437	95,485	89,767	92,290
Adjustments ^(c)	15,900	170	7,044	991	6,347	4,346	3,667
Appropriations provided to purchase Outputs	100,517	79,160	78,484	102,428	101,832	94,113	95,957
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(d)	17,954	10,484	16,494	7,365	8,680	6,157	2,673
TOTAL CONSOLIDATED FUND APPROPRIATIONS	118,471	89,644	94,978	109,793	110,512	100,270	98,630

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Total Cost of Outputs and Operating revenues for 1999-2000 Actual and for 2000-01 Estimated Actual, up to 15 November 2000, include commercial forestry functions which were transferred to the Forest Products Commission on 16 November 2000.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Conservation of biodiversity (Biodiversity: the variety of life forms: the different plants, animals and microorganisms, the genes they contain, and the ecosystems they form.)

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Threatened Species Management ^(b) - Number of flora and fauna that are:					
- Threatened	454	500	454	472	Ongoing identification of species for listing
- Presumed extinct	35	34	35	30	
- Otherwise specially protected	11	11	11	11	
- Priority Listed	2,157	2,230	2,525	2,780	
Wildlife Utilisation ^(c) - Proportion of the most recent estimate of kangaroo populations commercially harvested:					
- Red Kangaroo	7.6%	6%	5.5%	5%	
- Western Grey Kangaroo	8.8%	10%	9.5%	9%	
Compliance with the Conservation Commission of Western Australia's forest management plan ^(d)	na	na	na	100%	

(a) This outcome will be achieved by funding the following outputs:

- Output 1: Nature Conservation - management plans, programs and acquisitions for flora and fauna conservation.
 Output 2: Sustainable Forest Management - management plans and systems for sustainable management of State forest and timber reserves
 Output 3: Resources and Services Provided to the Conservation Commission of Western Australia - resources and services to the Commission.

The effectiveness in conservation of indigenous plants, animals and ecological processes in natural habitats is more comprehensively measured and reported in the long term flora and fauna population trend graphs and histograms contained in the annual report.

- (b) A management system is in place to identify, protect and recover threatened species and other flora and fauna in need of conservation. The identification and listing of wildlife taxa in different categories allows their appropriate protection and management.
 (c) Wildlife, such as kangaroos and a number of flora species, that are commercially harvested, must be managed to ensure sustainability. Kangaroo populations are estimated from survey data, and a quota is set based on projected population trends. The harvest as a percentage of the estimated population indicates the sustainability of the harvest.
 (d) To be assessed in accordance with the Commission's statutory functions. Comparative assessments not available due to Commission not being established until 16 November 2000.

Output 1: Nature Conservation

The development and implementation of programs for flora and fauna conservation, for threatened species and ecological communities and for commercially exploited species according to the principles of ecological sustainability; the acquisition, conservation and protection of representative ecosystems; and encouraging public awareness, understanding and support for nature conservation services and policies.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	46,231	46,187	49,817	64,419	Increase due to additional funding for Salinity Strategy (\$8.4 million) and increased expenditure of Commonwealth grant funds
Less Operating Revenue ^(c)	11,104	9,489	12,484	12,508	
Net Cost of Output	35,127	36,698	37,333	51,911	
Adjustments ^(d)	2,848	(1,318)	3,406	508	
Appropriation for purchase of Output 1	37,975	35,380	40,739	52,419	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Area managed (ha)	21,700,000	22,500,000	23,600,000	24,500,000	
Quality					
Threatened species	454	500	454	472	Uncontrollable external factors prevented gazettal of any changes to threatened species status in 2000-2001
Change in threatened species	(+) 20	(+) 46	0	(+) 18	
Timeliness					
Completion of management plans within specified timeframes	100%	100%	100%	100%	
Cost					
Average cost per hectare managed	\$2.13	\$2.05	\$2.11	\$2.63	Reflects additional funding for increased focus on nature conservation in State forest

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 499 and is estimated to be 500 for the 2001-02 Budget.

Major Achievements For 2000-2001

- Continued to implement the State Salinity Strategy by completion of field work for the biological survey of the agricultural zone and commencement of recovery work in a further newly designated natural diversity recovery catchment (Buntine-Marchagee).
- Continued to implement 'Western Shield' and 'Western Everlasting' to conserve Western Australia's threatened animals and plants, including the signing of a collaborative arrangement as part of the international Millennium Seed Bank Project.
- Listing of a further three Ramsar wetlands of international significance and extensions to four existing listed sites.
- Continued to expand the conservation reserve system, with approximately 2.5 million hectares purchased for reservation under the Gascoyne-Murchison Strategy since its launch in April 1998; planning for new marine reserves including the proposed Jurien Bay Marine Park; creation of two new national parks and two new conservation parks in the Kimberley and the Goldfields Woodlands National Park.
- Continued to implement conservation partnerships with the community, landholders, industry and other agencies, including the Land for Wildlife scheme and the voluntary nature conservation covenant scheme.

Major Initiatives For 2001-02

- Continue to implement the State Salinity Strategy, including completion of data analysis for the biological survey of the agricultural zone and commencement of recovery actions on one newly designated natural diversity recovery catchment (five have already been designated).
- Continue the recovery of threatened animals, plants and ecological communities through implementation of recovery plans and the continuation of 'Western Shield' and 'Western Everlasting', resulting in the removal, reclassification or addition, as appropriate, of further species from or to the threatened lists as a result of research and management.
- Develop a Biological Diversity Conservation Bill and a Western Australian Biodiversity Conservation Strategy.
- Continue to expand the terrestrial conservation reserve system, with an emphasis on the Gascoyne-Murchison rangelands, Kimberley, Wheatbelt and Swan coastal plain.
- Continue management for conservation of pastoral leases acquired in the Gascoyne-Murchison rangelands, with an emphasis on feral animal and weed control, rehabilitation and visitor services.
- Establish the Jurien Bay Marine Park and continue the consultative process for the proposed Montebello/Barrow Islands and Dampier Archipelago/Cape Preston marine reserve proposals and complete the review of the Ningaloo Marine Park management plan.
- Continue to expand conservation partnerships with the community, landholders, industry and other agencies, including through the Land for Wildlife and voluntary nature conservation covenant schemes, development of off-reserve conservation measures with pastoral lessees, and support for private sanctuaries.
- Enhance implementation of the Wetlands Conservation Policy for Western Australia, including an emphasis on Ramsar listed wetlands and improved research, monitoring and on-ground wetland management projects.

Outcome: Conservation of biodiversity (Biodiversity: the variety of life forms: the different plants, animals and microorganisms, the genes they contain, and the ecosystems they form.)

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 1					

Output 2: Sustainable Forest Management

The sustainable management of State forest and timber reserves while maintaining or enhancing nature conservation, water, recreation, landscape and other values in the long term, and encouraging public awareness, understanding and support for sustainable forest management, services and policies.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	164,544	36,203	92,137	39,158	Operating expenditure and revenues for 1999-2000 Actual and for 2000-01 Estimated Actual, up to 15 November 2000, include commercial forestry functions which have been transferred to the Forest Products Commission on 16 November 2000
Less Operating Revenue ^(c)	143,922	23,446	85,119	24,938	
Net Cost of Output	20,622	12,757	7,018	14,220	
Adjustments ^(d)	12,895	699	(1,267)	144	
Appropriation for purchase of Output 2	33,517	13,456	5,751	14,364	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Forest area managed (ha).....	1,870,000	1,870,000	1,870,000	1,870,000	
Quality					
Compliance with management standards.....	100%	100%	100%	100%	
Timeliness					
Satisfaction of programmed management.....	100%	100%	100%	100%	
Cost					
Average cost per hectare managed	\$87.99	\$19.36	\$49.27	\$20.94	Refer to comments for significant variation against 'Total Cost of Output'

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 485 and is estimated to be 334 for the 2001-02 Budget.

Major Achievements For 2000-2001

- Commenced the preparation of the next forest management plan for the Conservation Commission of Western Australia.
- Commenced the development of the Environmental Management System for the Sustainable Forest Management Output.
- Finalized and signed a Memorandum of Understanding with the Forest Products Commission relating to the performance of the Department of Conservation and Land Management's and Forest Products Commission's respective functions and their interaction.
- Received the Stage 1 report of the independent expert panel undertaking the Review of Sustained Yield Within the Context of Ecologically Sustainable Forest Management and commenced addressing the recommendations relevant to the next forest management plan.
- Released indicative timber harvesting plans for 2000-01 in the Southern Forest and Central Forest Regions and for 2001 in the Swan Region. A public consultation process associated with the release of the plans was carried out.
- Commenced implementation of the Government's 'Protecting Our Old-Growth Forests' policy, including the cessation of harvesting in old-growth forests.

Major Initiatives For 2001-02

- Continue to implement the Government's 'Protecting Our Old-Growth Forests' policy including the early production of a new Forest Management Plan.
- Continue with the development of the Environmental Management System.
- Continue to implement recommendations of the report Calculating Sustained Yield for the Forest Management Plan (2004-13): A Preliminary Review.
- Prepare and release the indicative harvesting plans for the year jointly with the Forest Products Commission. Engage in a process of public consultation for the harvesting plans jointly with the Forest Products Commission.
- Enter into an agreement with the Forest Products Commission outlining circumstances in which forest products can be stockpiled and to ensure that any stockpile of forest products is kept to a minimum.
- Implementation of a trial to evaluate the protocol for the management of dieback developed by the Dieback Consultative Council.

Outcome: Conservation of biodiversity (Biodiversity: the variety of life forms: the different plants, animals and microorganisms, the genes they contain, and the ecosystems they form.)

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 1					

Output 3: Resources and Services Provided to the Conservation Commission of Western Australia

The provision of resources and services to the Conservation Commission of Western Australia for the satisfaction of its functions which include; having vested in it the State's national parks, conservation parks, nature reserves, State forest and timber reserves; policy development for the preservation and community enjoyment of the State's natural environment, and promoting the appreciation of flora, fauna and the natural environment; advice to the Minister for the Environment and Heritage on the development of policies for the conservation and management of biodiversity throughout the State and on the ecologically sustainable management of State forest, timber reserves and forest produce; and audit of the Department of Conservation and Land Management's and the Forest Products Commission's performance against management plans.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	-	615	287	555	2000-01 Estimated Actual is significantly lower than the 2001-02 Budget Estimate due to delays in establishment and operation of the Conservation Commission.
Less Operating Revenue ^(c)	-	5	5	3	
Net Cost of Output	-	610	282	552	
Adjustments ^(d)	-	2	4	3	
Appropriation for purchase of Output 3	-	612	286	555	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Management plans/policies submitted for the Commission's consideration	na	50	25	50	Lower than expected 2000-01 quantity reflects delay in establishment and operation of the Conservation Commission
Quality					
Management plans/policies adopted by the Commission	na	100%	100%	100%	
Timeliness					
Management plans/policies submitted for the Commission's consideration within agreed timeframes	na	100%	100%	100%	
Cost					
Average cost per management plan/policy submitted for the Conservation Commission's consideration	na	\$12,300	\$11,480	\$11,100	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 3 for the 2001-02 Budget.

Major Achievement For 2000-2001

- The provision of resources and services relevant to the Conservation Commission to satisfy its statutory functions and obligations since its legislative establishment on 16 November 2000.

Major Initiative For 2001-02

- Provide adequate resources and services to enable the development of management plans and policies, and the provision of advice to the Minister for the Environment and Heritage in accordance with the Conservation Commission's statutory obligations.

Outcome: Community understanding, enjoyment and appreciation of parks, wildlife and the natural environment and involvement in their management.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
i) Relative levels of visitor satisfaction/dissatisfaction with their Parks and Visitor Services visit overall:					
- Extremely or very satisfied	76%	>70%	70%	>70%	
- Extremely or very dissatisfied	1%	<3%	0%	<3%	
ii) Level of customer satisfaction with the services provided by the Observatory:					
- Very satisfied or satisfied	99%	97%	98%	97%	
- Dissatisfied or very dissatisfied	0.2%	1%	0.2%	1%	

(a) This outcome will be achieved by funding the following outputs:

Output 4: Parks and Visitor Services - public involvement, visitation and appreciation of the natural environment.

Output 5: Astronomical Services - public information and awareness beneficial to the community and scientific research in astronomy.

More details of effectiveness indicators in annual report.

Output 4: Parks and Visitor Services

Management of land; dealing with public involvement, visitation and appreciation of the natural environment on lands and waters managed by the Department, including preparing and implementing management and recreation site development plans; providing, managing and maintaining appropriate access, recreation opportunities and visitor facilities; protecting natural areas, visitors and facilities from wildfire; training Departmental staff and volunteers, working with local tourist bureaux and commercial tour operators; involving Aboriginal people in park management and the provision of visitor facilities and services; providing visitor information and designing and initiating educational and interpretive activity programs which enrich visitor experience and help develop greater community awareness and support for parks, natural areas, nature-based tourism and recreation services and policies.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	40,334	37,488	43,450	48,155	Includes additional funding of \$2.5 million in 2001-02 for management of new national and conservation parks created in conjunction with the 'Protecting Our Old-Growth Forests' policy
Less Operating Revenue ^(c)	12,635	9,643	17,755	14,488	Reduction in recoupable works for 2001-02
Net Cost of Output	27,699	27,845	25,695	33,667	
Adjustments ^(d)	234	641	4,947	329	
Appropriation for purchase of Output 4	27,933	28,486	30,642	33,996	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Visits to sites managed	8,895,347	9,200,000	9,700,000	10,300,000	
Quality					
Mean level of visitor satisfaction with their visit overall	94%	85%	83%	85%	
Timeliness					
Visitor services/activities delivered within advertised timeframes	100%	100%	100%	100%	
Cost					
Average cost per visit	\$4.53	\$4.07	\$4.47	\$4.67	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 318 and is estimated to be 328 for the 2001-02 Budget.

Major Achievements For 2000-01

- Continued upgrading of visitor services and facilities in national parks and conservation reserves throughout the State including the completion and opening of visitor centres in Karijini National Park and Monkey Mia Reserve, and development of tea rooms at Yanchep National Park.
- Significant expansion of indigenous cultural activities at Yanchep National Park, the Hills Forest Discovery Centre and metropolitan schools coordinated through the Department's Aboriginal Heritage Unit.
- Significant expansion of the reserve system with the addition of various pastoral holdings in the Murchison and Goldfields regions and the progression of negotiations over the acquisition of Dirk Hartog Island in the Shark Bay World Heritage Area.
- Completion of major new visitor facilities in Beedelup and Warren National Parks as significant components of the forest drive project near Pemberton.
- Development of visitor facilities and other infrastructure in Cape Le Grand, Cape Range, D'Entrecasteaux, Francois Peron, John Forrest, Kalbarri, Leeuwin-Naturaliste and Yanchep National Parks, Lane Poole Reserve and various reserves in the Wheatbelt Region.
- Continued improvements to the Bibbulmun and Cape to Cape walk tracks.
- Refurbishment and replacement of existing visitor facilities such as gas barbecues and picnic tables in a number of parks throughout Western Australia.

Major Initiatives For 2001-02

- Creation of 30 new national parks, including the twelve national parks set aside under the Regional Forest Agreement, and two new conservation parks in the south west of Western Australia as a result of the State Government's policy on the reservation and protection of old-growth forests.
- Establishment of joint management arrangements for national parks and other conservation reserves reflecting indigenous aspirations for management of protected areas.
- Creation of employment opportunities in park management and the upgrading of visitor facilities associated with the new south west parks.
- The creation of and initial planning for the Walpole Wilderness Area comprising four new national parks, three existing national parks and several thousand hectares of forest in Wattle, Mattaband and Burnside blocks.
- Continued expansion and consolidation of the reserve system throughout the State.
- Commencement of the planning, community consultation and design of the proposed Karri Tingle Discovery Centre and outdoor classroom in or adjoining the Walpole Wilderness Area.
- Commencement of planning and development of new visitor facilities and improvement of access to the Leschenault Peninsula Conservation Park near Bunbury.
- Commencement of community consultation program and management plans for the expanded network of parks and reserves in the south west.
- Pursue World Heritage listing for Purnululu (Bungle Bungles) National Park in the east Kimberley in consultation with and with the support of local communities and traditional land owners.

- Commencement of the design and development of the tourist icon project in the Donnelly Valley in the Manjimup/Nannup area pursuant to the State Government's policy on the reservation and protection of old-growth forest.
- Review visitor services and facilities to determine accessibility by people with disabilities and develop a plan to progressively improve access.

Outcome: Community understanding, enjoyment and appreciation of parks, wildlife and the natural environment and involvement in their management.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Please refer to the Key Effectiveness Indicators listed under the Outcome statement preceding Output 4					

Output 5: Astronomical Services

Providing public information and awareness directly beneficial to the Western Australian community, and contributing to scientific research in astronomy by cooperating with national and international institutions in the acquisition, analysis, interpretation and dissemination of information.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,276	1,165	1,231	1,211	
Less Operating Revenue ^(c)	107	85	119	124	
Net Cost of Output	1,169	1,080	1,112	1,087	
Adjustments ^(d)	(77)	146	(46)	7	
Appropriation for purchase of Output 5	1,092	1,226	1,066	1,094	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Tour visitors	7,655	9,100	8,424	8,700	Higher than usual public interest in astronomy in 2000-01
Enquiries	16,588	18,000	22,720	19,000	
Refereed scientific research papers.....	5	5	5	5	
Quality					
Positive responses to 'quality' measures in visitor surveys.....	99%	99%	99%	99%	
Submitted research papers published in international refereed journals	100%	100%	100%	100%	
Timeliness					
Satisfaction of information requests as they occur.....	96%	95%	99%	95%	
Timely publication of research papers in international refereed journals	100%	100%	100%	100%	
Effective study of astronomical targets as they occur.....	53%	50%	63%	57%	
Cost					
Average cost per tour visitor.....	\$19.67	\$15.87	\$19.14	\$18.50	High number of enquiries in 2000-01
Average cost per enquiry.....	\$42.62	\$33.78	\$28.23	\$32.90	
Average cost of research activities per refereed research paper. (Cost of research activities per 1000 head of WA population 2000-01 \$191, 2001-02 \$190).....	\$83,706	\$82,503	\$85,678	\$85,000	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 11 and is estimated to be 11 for the 2001-02 Budget.

Major Achievements For 2000-01

- Formal opening of the new 'Millennium Telescope Building' that is used in public star viewing sessions.
- Incorporation of Perth Observatory Volunteer Group.
- Commenced observations at Observatory's Bickley site as part of state-wide evaluation of sites suitable for astronomical observations.
- Operated ASTRONET facility in manual mode to provide observations for collaborators in Cincinnati, USA.
- Operation of ASTRONET facility in manual mode acquired approximately four times more asteroid and comet positions than previous year.

Major Initiatives For 2001-02

- Operation of new service for the public - virtual astronomy tour by computer and expert commentary on star viewing nights affected by inclement weather.
- Commission digital focus on Lowell Telescope in order to improve quality and quantity of observations.
- Automation of comet and asteroid observations using facilities shared with project ASTRONET.
- Operate 16inch Meade telescope in new enclosure for scientific use with electronic CCD camera.

CAPITAL WORKS PROGRAM

The Department of Conservation and Land Management's planned capital works program of \$15.9 million provides funds for conservation estate land purchases (\$6.2 million), tourism roads and facilities (\$5.5 million), plant and equipment (\$2.9 million) and fire fighting fleet replacement (\$1.3 million).

Included in the conservation estate land purchase is an amount of \$4.6 million (including anticipated Commonwealth funds of \$1.5 million) for the Gascoyne/Murchison Strategy in 2001-02. The funds provided will be utilised for identifying and purchasing pastoral leases that support conservation values and will fill major gaps in the national conservation reserve system.

A capital funding program of \$9.7 million will be undertaken over four years (\$2.05 million in 2001-02) to provide infrastructure for new national parks and conservation parks created in conjunction with the Governments 'Protecting Our Old-Growth Forests' policy. These works will enable the Department to meet public health and visitor risk management obligations and provide for basic visitor amenities.

Other new initiatives in the parks and visitor services area include \$1.5 million (\$150,000 in 2001-02) to develop low level tourism and recreational facilities at the 1065 hectare Leschenault Peninsula Regional Park near Bunbury and \$1 million in 2002-03 for the construction of a Karri-Tingle Discovery Centre in the Walpole Wilderness Area.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Conservation Land Acquisition - 2000-01 Program	1,477	1,343	1,343	134
Gascoyne - Murchison Strategy- 2000-01 Program	4,137	2,071	2,071	2,066
Improvements to Tourism Facilities - Gnangara Park Development	1,049	299	299	250
COMPLETED WORKS				
Acquisition of Conservation Land - Blackwood River National Park	5,500	5,500	5,500	-
Fire Fighting Fleet Replacement - 2000-01 Program	1,518	1,518	1,518	-
Improvements to Tourism Facilities - 2000-01 Program	1,906	1,906	1,906	-
Maritime Pine Expansion Program (costs to 15 November 2000)	2,748	2,748	2,748	-
Plant and Equipment - 2000-01 Program	3,405	3,405	3,405	-
Regional Forest Agreement - Pemberton Tourism Drive	939	939	597	-
Forest Enhancement Program (costs to 15 November 2000)	202	202	202	-
Tourism Road Improvement Program - 2000-01 Program	1,246	1,246	1,246	-
NEW WORKS				
Conservation Land Acquisition - 2001-02 program	700	-	-	700
Dirk Hartog Island Pastoral Lease Acquisition	300	-	-	300
Fire Fighting Fleet Replacement - 2001-02 Program	1,350	-	-	1,350
Gascoyne - Murchison Strategy- 2001-02 Program	2,500	-	-	2,500
Improvements to Tourism Facilities - 2001-02 Program	1,600	-	-	1,600
Land acquisition - Wellington Reservoir	501	-	-	501
Leschenault Peninsula	1,500	-	-	150
Plant and Equipment - 2001-02 Program	2,941	-	-	2,941
Protecting Our Old-Growth Forests - National Parks Infrastructure	9,670	-	-	2,050
Tourism Road Improvement Program - 2001-02 Program	1,400	-	-	1,400
	46,589	21,177	20,835	15,942

CAPITAL CONTRIBUTION

Current assets are expected to remain at approximately \$29 million for the next three years. A significant proportion of cash assets is represented by funds held in trust for Commonwealth programs such as the Natural Heritage Trust.

The value of other non-current assets is expected to increase and mainly represents increased expenditure on tourism and recreational facilities.

Liability for staff leave entitlements are expected to increase marginally over the out years due to higher pay rates.

Included in the Statement of Financial Position against Equity, "Distribution of Equity" is an amount of \$235 million representing the net transfer of assets and liabilities to the Forest Products Commission following the restructure of CALM on 16 November 2000.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	20,982	12,191	20,835	15,942	15,061	10,841	6,750
Working capital requirement							
Leave Liability	-	5,060	1,370	-	-	-	-
Loan repayments	4,963	633	8,200	123	123	123	123
	25,945	17,884	30,405	16,065	15,184	10,964	6,873
LESS							
Asset Sales	727	-	1,596	-	-	-	-
Borrowings	353	600	-	-	-	-	-
Funding included in output appropriations ^(b) ..	7,949	-	-	-	-	-	-
Commonwealth Grants	1,373	2,000	5,340	2,000	2,000	-	-
Specific Contributions	2,255	2,000	1,338	1,400	1,400	1,400	1,400
Other	(3,659)	2,800	6,143	2,800	2,800	2,800	2,800
Holding Account ^(c)	-	-	-	-	304	607	-
Internal Funds and Balances	(1,007)	-	(506)	2,500	-	-	-
Capital Contribution	17,954	10,484	16,494	7,365	8,680	6,157	2,673

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	67,242	52,000	72,331	61,487	61,900	63,601	65,546
Superannuation	5,205	4,070	3,774	4,705	4,835	4,935	5,035
Grants, subsidies and transfer payments ^(b)	103	211	691	211	211	211	211
Consultancies expense	2,708	2,200	2,359	2,000	2,000	2,000	2,000
Supplies and services	38,478	22,009	28,174	36,990	32,381	24,176	23,710
Accommodation	2,776	1,600	1,674	1,800	1,905	2,010	2,115
Borrowing costs	8,228	1,319	6,856	408	398	388	378
Capital User Charge	-	-	-	9,463	9,998	10,859	11,501
Depreciation	10,278	10,500	11,298	10,500	10,500	10,500	10,500
Administration	857	600	579	600	600	600	600
Advertising and promotion	326	500	512	420	420	420	420
Consumable Supplies	25,722	17,100	21,571	23,999	19,664	17,384	17,581
Equipment repairs and maintenance	1,432	2,000	1,601	1,600	1,610	1,620	1,630
State Taxes	285	70	171	70	70	70	70
Bad and Doubtful Debts Expense	-	-	373	(765)	-	-	-
Harvesting Expense	56,291	-	25,401	-	-	-	-
Other expenses	167	32	168	10	10	10	10
TOTAL COST OF SERVICES	220,098	114,211	177,533	153,498	146,502	138,784	141,307
Revenues from ordinary activities							
User charges and fees ^(c)	145,237	24,968	85,354	28,060	27,060	27,060	27,060
Net Profit on disposal of non-current assets	-	-	219	-	-	-	-
Grants and subsidies	12,295	10,000	17,019	16,000	16,000	14,000	14,000
Interest revenue	694	200	841	500	500	500	500
Other Revenue	9,542	7,500	12,049	7,501	7,457	7,457	7,457
Total Revenues from Ordinary Activities	167,768	42,668	115,482	52,061	51,017	49,017	49,017
NET COST OF SERVICES	52,330	71,543	62,051	101,437	95,485	89,767	92,290
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	72,823	71,697	74,291	102,428	101,832	94,113	95,957
Liabilities assumed by the Treasurer	(21)	(300)	(2,556)	(300)	(300)	(300)	(300)
TOTAL REVENUES FROM GOVERNMENT	72,802	71,397	71,735	102,128	101,532	93,813	95,657
Change in Equity arising from transfer of assets/liabilities	(155)	-	3,500	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	20,317	(146)	13,184	691	6,047	4,046	3,367
Extraordinary items	126,421	1,500	4,700	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(106,104)	(1,646)	8,484	691	6,047	4,046	3,367

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 1,315 and 1,176 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	18,202	14,358	22,636	16,395	16,120	15,840	15,560
Cash resources held in Trust.....	1,325	1,564	1,529	1,799	2,074	2,354	-
Receivables.....	22,270	2,880	9,248	7,513	7,513	7,513	7,513
Inventories.....	12,182	100	2,371	2,371	2,371	2,371	2,371
Amounts receivable for outputs ^(a)	-	-	-	314	636	966	1,305
Prepayments.....	1,010	230	557	557	557	557	557
Total current assets.....	54,989	19,132	36,341	28,949	29,271	29,601	27,306
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	10,500	20,696	30,589	41,089
Land and Buildings.....	1,912,139	1,953,064	1,923,993	1,928,345	1,929,696	1,928,047	1,926,198
Plant, equipment and vehicles.....	27,359	13,894	13,652	12,953	12,254	11,555	9,365
Timber and Infrastructure.....	290,827	-	-	-	-	-	-
Other non-current assets.....	50,565	51,641	48,806	50,295	54,204	56,893	57,182
Total non-current assets.....	2,280,890	2,018,599	1,986,451	2,002,093	2,016,850	2,027,084	2,033,834
TOTAL ASSETS.....	2,335,879	2,037,731	2,022,792	2,031,042	2,046,121	2,056,685	2,061,140
CURRENT LIABILITIES							
Employee Entitlements.....	9,682	9,020	8,506	8,680	8,857	9,038	9,223
Payables.....	8,263	3,200	6,271	6,271	6,271	6,271	6,271
Interest-bearing liabilities (borrowings).....	4,200	633	123	123	123	123	123
Monies in trust.....	1	13	-	-	-	-	-
Interest payable.....	1,736	263	89	87	85	83	81
Other Liabilities.....	8,632	1,350	3,130	3,130	3,280	3,431	1,627
Total current liabilities.....	32,514	14,479	18,119	18,291	18,616	18,946	17,325
NON-CURRENT LIABILITIES							
Employee Entitlements.....	5,820	1,600	4,846	4,991	5,141	5,295	5,454
Interest-bearing liabilities (borrowings).....	83,558	12,855	3,687	3,564	3,441	3,318	3,195
Total non-current liabilities.....	89,378	14,455	8,533	8,555	8,582	8,613	8,649
TOTAL LIABILITIES.....	121,892	28,934	26,652	26,846	27,198	27,559	25,974
EQUITY							
Contributed Equity.....	-	-	-	7,365	16,045	22,202	24,875
Accumulated surplus/(deficit).....	368,330	102,247	376,814	377,505	383,552	387,598	390,965
Asset revaluation reserve.....	1,845,657	1,906,550	1,854,329	1,854,329	1,854,329	1,854,329	1,854,329
Distribution of Equity.....	-	-	(235,003)	(235,003)	(235,003)	(235,003)	(235,003)
Total equity.....	2,213,987	2,008,797	1,996,140	2,004,196	2,018,923	2,029,126	2,035,166
TOTAL LIABILITIES AND EQUITY.....	2,335,879	2,037,731	2,022,792	2,031,042	2,046,121	2,056,685	2,061,140

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	51,883	66,906	67,367	91,614	91,010	83,283	85,118
Holding Account	-	-	-	-	304	607	-
Capital Contribution	20,940	4,791	6,924	7,365	8,680	6,157	2,673
Net cash provided by government	72,823	71,697	74,291	98,979	99,994	90,047	87,791
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(64,675)	(52,000)	(74,250)	(61,446)	(61,709)	(63,410)	(67,309)
Superannuation payments	(5,523)	(4,300)	(6,964)	(5,000)	(5,130)	(5,230)	(5,330)
Grants and subsidies paid	(103)	(211)	(691)	(211)	(211)	(211)	(211)
Supplies and services	(66,632)	(40,749)	(49,359)	(62,476)	(53,819)	(43,320)	(42,838)
Borrowing costs.....	(8,284)	(1,319)	(8,503)	(410)	(400)	(390)	(380)
Accommodation	(2,776)	(1,700)	(1,743)	(1,850)	(1,960)	(2,070)	(2,180)
Administration.....	(1,023)	(700)	(784)	(650)	(650)	(650)	(650)
Equipment repairs and maintenance	(1,467)	(2,000)	(1,505)	(1,500)	(1,510)	(1,520)	(1,530)
Harvesting	(55,954)	-	(25,003)	-	-	-	-
Capital User Charge Payment.....	-	-	-	(9,463)	(9,998)	(10,859)	(11,501)
State Taxes	(285)	(270)	(171)	(70)	(70)	(70)	(70)
Goods and Services Tax	-	(8,000)	(7,638)	(7,000)	(7,000)	(7,000)	(7,000)
Other payments.....	(167)	(32)	(168)	(10)	(10)	(10)	(10)
Receipts							
User charges and fees	141,719	22,808	95,693	27,000	26,000	26,000	26,000
Interest	694	200	841	500	500	500	500
Goods and Services Tax	-	8,000	7,187	7,000	7,000	7,000	7,000
Grants and subsidies	12,295	10,000	17,019	16,000	16,000	14,000	14,000
Other receipts	9,942	9,000	11,549	10,401	7,857	7,857	7,857
Net cash from operating activities	(42,239)	(61,273)	(44,490)	(89,185)	(85,110)	(79,383)	(83,652)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(28,723)	(12,191)	(19,019)	(15,942)	(15,061)	(10,841)	(6,950)
Proceeds from sale of non-current assets	2,307	1,800	2,056	300	300	300	300
Net cash from investing activities	(26,416)	(10,391)	(16,963)	(15,642)	(14,761)	(10,541)	(6,650)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(4,963)	(633)	(8,200)	(123)	(123)	(123)	(123)
Proceeds from borrowings	4,400	600	-	-	-	-	-
Net cash from financing activities	(563)	(33)	(8,200)	(123)	(123)	(123)	(123)
NET INCREASE/(DECREASE) IN CASH HELD	3,605	-	4,638	(5,971)	-	-	(2,634)
Cash assets at the beginning of the reporting period	15,922	15,922	19,527	24,165	18,194	18,194	18,194
Cash assets at the end of the reporting period	19,527	15,922	24,165	18,194	18,194	18,194	15,560

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	62,051	101,437	95,485	89,767	92,290
Adjustment for non-cash items:					
Depreciation.....	(11,298)	(10,500)	(10,500)	(10,500)	(10,500)
(Increase)/decrease in salaries and related costs.....	2,150	(319)	(327)	(335)	(344)
Increase/(decrease) in accounts receivable.....	(13,022)	(1,735)	-	-	-
(Increase)/decrease in accounts payable.....	1,992	-	-	-	-
Increase/(decrease) in prepayments.....	(453)	-	-	-	-
Profit/(loss) on sale of assets.....	219	-	-	-	-
Increase/(decrease) in inventories.....	(9,811)	-	-	-	-
(Increase)/decrease in interest payable.....	1,647	2	2	2	2
(Increase)/decrease in other liabilities.....	5,502	-	(150)	(151)	1,804
Increase/ (decrease) amount receivable for outputs.....	-	314	322	330	339
CALM/FPC restructure.....	5,513	-	-	-	-
Other accrued expenditure.....	-	(14)	278	270	61
Net Cash from Operating Activities	44,490	89,185	85,110	79,383	83,652

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund	91	71	85	103	103	103	103
TOTAL ADMINISTERED EXPENSES ^(a)..	91	71	85	103	103	103	103
REVENUES							
Fauna licenses.....	91	71	85	103	103	103	103
TOTAL ADMINISTERED REVENUES	91	71	85	103	103	103	103

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	(91)	(71)	(85)	(103)	(103)	(103)	(103)
TOTAL ADMINISTERED CASH OUTFLOWS	(91)	(71)	(85)	(103)	(103)	(103)	(103)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Fauna licenses.....	91	71	85	103	103	103	103
TOTAL ADMINISTERED CASH INFLOWS	91	71	85	103	103	103	103
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Minister for the Environment's Community							
Conservation Grants	7	165	317	211	211	211	211
Kalgoorlie-Boulder Urban Land Care Group ..	46	46	-	-	-	-	-
Natural Heritage Trust - National Wetlands Program	50	-	103	-	-	-	-
Natural Heritage Trust - Bushcare	-	-	5	-	-	-	-
Natural Heritage Trust - Farm Forestry	-	-	206	-	-	-	-
Shire of Ravensthorpe - Road Funds	-	-	60	-	-	-	-
TOTAL	103	211	691	211	211	211	211

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ROYALTIES							
Fauna Royalties	91	71	85	103	103	103	103
TOTAL	91	71	85	103	103	103	103

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Apiary site rentals.....	103	100	103	100
Commissions.....	18	12	9	10
Communication site fees.....	-	105	233	80
Forest leases.....	72	56	28	28
GST input credits.....	-	4,900	1,103	1,000
GST receipts on sales.....	-	3,100	6,084	6,000
Proceeds from contract of sale of forest produces - sections 88(1)(b) and 92(2) Conservation and Land Management Act.....	114,932	-	55,272	-
Proceeds from the disposal of equipment and non-real property.....	392	300	445	300
Proceeds from sale of real property.....	727	1,500	1,611	-
Timber Inspection Fees.....	45	-	31	-
Wildlife fees.....	104	110	99	100
TOTAL.....	116,393	10,183	65,018	7,618

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

BOTANIC GARDENS AND PARKS AUTHORITY

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 40

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 67 Net amount appropriated to purchase outputs.....	7,075	7,986	7,758	7,816	7,862	8,220	8,284
Total appropriations provided to purchase outputs.....	7,075	7,986	7,758	7,816	7,862	8,220	8,284
CAPITAL							
Capital Contribution.....	1,321	8,177	7,688	-	9,614	1,148	245
GRAND TOTAL.....	8,396	16,163	15,446	7,816	17,476	9,368	8,529

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To conserve and enhance King's Park, Bold Park, and the State's Botanic Garden for the community.

SIGNIFICANT ISSUES AND TRENDS

- The Government's Machinery of Government Taskforce recommended that management of Araluen Botanic Park and Whiteman Park be transferred to the Botanic Gardens and Parks Authority. The transfer will occur gradually and will significantly extend the Authority's statutory responsibilities for the conservation of biodiversity, and recreational and tourism services.
- Kings Park continues to maintain its status as the State's most visited tourist venue and valued icon for recreation and cultural heritage. Demand for increased services is being met through a strategic improvement program, including expanding landscape works. The increasingly popular arts, drama, cinema and music events are also being expanded. Customer service and cultural heritage strategies are under continuous review and improvement to serve the increased visitation to Kings Park and Botanic Garden.
- The Authority's ten-year capital improvement program initiated in the mid 1990's is now delivering major works including the Mount Eliza Scarp Restoration project, improvements to visitor facilities and landscape in the Fraser Avenue and Botanic Garden precincts, and the Bold Park Bushland Restoration program which has just commenced.
- There has been an increase in the number of Western Australian threatened plant species and bushland remnants in need of urgent repair and restoration, with a consequent rise in community expectations for leadership and research advice from Botanic Gardens and Parks Authority science and biodiversity conservation staff. This increased demand is evident through the rising number of approaches from the media, industry, other government agencies and community environmental organisations.
- The Authority's science program continues to attract substantial external funding from industry and government, and remains a world leader in the field of integrated plant conservation biology. Significant advances in propagation science, conservation genetics, seed biology and restoration ecology are reflected by a high rate of acceptance of submitted papers to international scientific journals, as well as through a widening network of collaborators and industry partners.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	47	99	117	113
Priority and Assurance Dividend.....	(218)	(218)	(218)	(218)
Travel, advertising and consultancy savings.....	(82)	(82)	(82)	(82)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Customer Service and Cultural Heritage	7,822	11,527	9,606	9,334			
Output 2:							
Conservation and Scientific Research	2,974	3,504	2,546	2,620			
Total Cost of Outputs.....	10,796	15,031	12,152	11,954	12,567	12,945	13,052
<i>Less Operating revenues.....</i>	<i>3,192</i>	<i>2,263</i>	<i>2,586</i>	<i>2,337</i>	<i>2,388</i>	<i>2,382</i>	<i>2,422</i>
Net Cost of Outputs.....	7,604	12,768	9,566	9,617	10,179	10,563	10,630
Adjustments ^(b)	(529)	(4,782)	(1,808)	(1,801)	(2,317)	(2,343)	(2,346)
Appropriations provided to purchase Outputs.....	7,075	7,986	7,758	7,816	7,862	8,220	8,284
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	1,321	8,177	7,688	-	9,614	1,148	245
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	8,396	16,163	15,446	7,816	17,476	9,368	8,529

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, the Chairperson and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Awareness and appreciation of recreation and tourist resources, and cultural heritage for visitor's enjoyment.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which recreational and tourist resources have been conserved, enhanced, and promoted and the effect of these activities on the level of visitor enjoyment as measured by visitor surveys.....	Met or exceeded expectations 100%	Met or exceeded expectations 80%	Met or exceeded expectations 95%	Met or exceeded expectations 95%	

(a) More details of effectiveness indicators in annual report.

Output 1: Customer Service and Cultural Heritage

Enhancing and promoting recreational and tourist resources and facilities by maintaining Kings Park and Botanic Garden; enhancing and promoting awareness and understanding of Kings Park, Bold Park and the State's Botanic Garden through customer awareness and education forums; and conserving, promoting and developing cultural heritage including aboriginal, colonial and contemporary heritage by staging events and displays on the Authority's designated land.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,822	11,527	9,606	9,334	Overestimation of expenditure on park services and maintenance in 2000-01 which is represented by increased cash balances/carryover.
Less Operating Revenue ^(c)	2,301	1,494	1,946	1,687	
Net Cost of Output	5,521	10,033	7,660	7,647	
Adjustments ^(d)	(268)	(3,110)	(1,347)	(1,321)	
Appropriation for purchase of Output 1	5,253	6,923	6,313	6,326	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Annual visitor numbers	2,244,000	2,466,000	2,244,000	2,244,000	
Attendances at customer awareness and education forums	84,108	55,000	119,085	125,000	Increased attendance due to greater public awareness of forums held
Cultural events held.....	219	165	225	230	
Heritage assets preserved.....	6	6	6	6	
Quality					
Park area available to visitors.....	95%	95%	95%	95%	
Visitor satisfaction with facilities and park services	100%	80%	95%	95%	
Visitors expressing awareness of Kings Park, Bold Park and State Botanic Garden.....	75%	80%	80%	80%	
Visitor satisfaction with cultural events held...	84.5%	80%	85%	85%	
Visitor satisfaction with condition of heritage assets	82.5%	80%	80%	80%	
Timeliness					
Days Park is open	365	365	365	365	
Public information services provided within predetermined timeframe.....	100%	100%	100%	100%	
Response times for public information requests.....	4 Days	4 Days	4 Days	4 Days	
Response times for emergencies.....	5 Minutes	3 Minutes	5 Minutes	5 Minutes	
Cultural events held within predetermined timeframe.....	100%	100%	100%	100%	
Annual engineering inspections of significant cultural heritage assets, as per Conservation Plan, completed within timeframe	100%	100%	100 %	100%	
Cost					
Average cost per visitor.....	\$1.60	\$2.15	\$1.97	\$1.91	
Average cost per forum attendee	\$13.95	\$31.44	\$12.08	\$11.26	
Average cost per cultural event	\$5,034	\$9,780	\$5,977	\$5,682	
Average cost per heritage asset preserved	\$325,917	\$480,292	\$400,250	\$388,917	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 68 and is estimated to be 68 for the 2001-02 Budget.

Major Achievements For 2000-01

- Two major sponsorship arrangements were finalised to facilitate significant developments in Kings Park and Botanic Garden. The Friends of King Park, the Lotteries Commission and the Centenary of Federation will sponsor half the cost of the Lotteries Federation Walkway through the Botanic Gardens which will significantly increase visitor access to that area of the Park. Western Power will sponsor half the costs of a major redevelopment of the Lakeside area including the Arthur Fairall Adventure Playground. These projects are the culmination of careful planning, concept development and public consultation. They are indicative of the imaginative and forward-looking team of staff, sponsors, volunteers and other associates of the Authority.
- In response to customer feedback, new signage was designed for the Authority and will be installed in Kings Park and Botanic Garden and Bold Park over the coming year. Interpretive signage was installed at key Park locations to assist in public education about plants, memorials and other aspects of the Park.
- Planning and design were completed for a major landscape refurbishment of the restaurant precinct.
- The events program was expanded and improved, with increased attendance.
- A special initiative for the International Year of Volunteers was developed. Planning for the proposed Volunteers' Garden commenced and Stage One will commence in the coming financial year.

Major Initiatives For 2001-02

- The planned refurbishment of the restaurant precinct landscaping will be completed.
- A new world-class Lotteries Federation Walkway will be constructed. The Walkway will provide an enjoyable, educational opportunity to learn about Western Australia's role in Federation, the biodiversity of trees, Aboriginal and European cultural heritage and the Botanic Garden.
- Work will commence on redeveloping the Western Power Parkland, to create an inspiring environmental playground and community area. The agreed theme is to be based on energy and biodiversity, celebrating the fossil history of Western Australia through time.

Outcome: Conservation and enhancement of Western Australian bushland and other flora.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness of bushland and species conservation, and botanic research, is assessed through the success of maintaining ecological sustainability in environments that maximise the conservation and restoration of indigenous plants and ecological processes					
This is measured by expressing the number of declared rare flora species in Kings Park's 'Living Collections' as a percentage of the total declared rare flora species gazetted.....	67%	69%	68%	68%	

(a) More details of effectiveness indicators in annual report.

Output 2: Conservation and Scientific Research

Demonstrating leadership in urban bushland management, especially for Perth and regional communities, horticultural services including new plants developed for the nursery trade, and undertaking and promoting leading edge science and interpretation pertinent to integrated conservation of flora for present and future generations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,974	3,504	2,546	2,620	Overestimation of costs associated with scientific projects for 2000-01 Budget
Less Operating Revenue ^(c)	891	769	640	650	
Net Cost of Output	2,083	2,735	1,906	1,970	
Adjustments ^(d)	(261)	(1,672)	(461)	(480)	
Appropriation for purchase of Output 2	1,822	1,063	1,445	1,490	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Representative native plant species	294	294	294	294	
Research grant projects.....	52	28	29	29	
Quality					
Increased number of representative plant species in bushland	0	0	0	0	
Area of restored land in Kings Park and Bold Park	40%	46.9%	47%	48%	
Scientific papers accepted for publication	42	8	16	16	
Customer satisfaction for services provided from grants	100%	100%	100%	100%	
Timeliness					
Daily bushland patrols completed within predetermined schedules (365 days of the year).....	100%	100%	100%	100%	
Presentation of scientific papers within agreed schedule of academic year.	100%	100%	100%	100%	
Cost					
Average cost per native plant species	\$1,922	\$2,264	\$1,645	\$1,693	
Average cost per research project.....	\$46,326	\$101,366	\$71,112	\$73,179	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 19 and is estimated to be 19 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Minister launched the inaugural Bold Park Management Plan on 27 April 2001. The Plan has a vision for Bold Park to be identified as a world class urban wilderness enjoyed, studied and managed with the community. The principal management objective is to ensure that the native biological diversity of the Bold Park bushland is conserved, that public risk is well managed, and that recreation, education and scientific activities consistent with conservation are facilitated.
- Major restoration work on the Mount Eliza Scarp in Kings Park included removal of 1,000 exotic pine trees whose roots were cracking bedrock and causing rockfalls, and subsequent slope stabilisation through the planting of more than 100,000 native herbs and shrubs after removal of weeds such as bridal creeper. Soil stability in the early stages of restoration was achieved through covering steep slopes with biodegradable jute matting, into which seedlings were planted.
- The Authority was lead agency in an application for a Major National Research Facility focussed on plant conservation and was short-listed for interview but ultimately not funded in a strongly competitive national field. By being short-listed, the Authority was recognised as a leading national and international player in the field of plant conservation.
- The Authority's Chief Executive Officer, Dr Stephen Hopper, was appointed to the Premier's Science Council, and participated in March 2001 as an invited international expert on the Visiting Group for the five-yearly Science Audit of the Royal Botanic Gardens Kew, UK.
- Significant advances occurred in field research in the Kimberley region, conservation genetics and cryogenic research on threatened species, and seed biology and restoration ecology for Western Australian native plants.
- Eight new native plant lines for use as pot plants were developed and tested for potential release to the horticulture industry in 2001-02.

Major Initiatives For 2001-02

- The Authority will host the First International Orchid Conservation Congress in September 2001, which is expected to attract delegates from throughout the world. The Authority's program in orchid conservation is recognised as one of the best in the world and this was instrumental in the successful initiative to host such an important inaugural conference.
- The Authority will commence the first year's program of seed collection and scientific research as part of a ten-year agreement between the Millennium Seed Bank, Royal Botanic Gardens Kew, the Department of Conservation and Land Management and the Botanic Gardens and Parks Authority.
- The Authority will finalise construction of a new Plant Conservation Centre to replace the aged and inadequate scientific research, nursery and depot facilities in Kings Park.
- Major bushland restoration programs in Bold Park with a strong research front end will commence, together with planning for construction of the Western Australian Ecology Centre on cleared parkland near Perry House.
- The network of collaborators, industry partners and sponsors will be significantly expanded in the fields of propagation science, conservation genetics, and seed biology and restoration ecology.
- A Parkland Thematic Plan will be developed for relevant areas of Kings Park and Botanic Garden to improve horticultural displays and interpretation, especially of heritage exotic plant collections.
- The Botanic Garden entrance project will commence to celebrate the Western Australian flora in a compact area near the Restaurant precinct.

CAPITAL WORKS PROGRAM

The Botanic Gardens and Parks Authority's capital works program for 2001-02 provides \$9.3 million to progress and commence a number of projects in both Kings Park and Bold Park.

Kings Park and Botanic Garden

Funding will be used to continue the ongoing development of facilities and associated infrastructure in Kings Park and Botanic Garden for improved visitor enjoyment and safety. Ongoing works include:

- Major environmental restoration, public safety and cultural heritage restoration along the Mt Eliza scarp ;
- Construction of a new plant conservation centre to replace the existing scientific research, nursery and depot facilities; and
- Completion of works associated with the Botanic Garden and Water Gardens.

Two new major projects, the Lotteries Federation Walkway and Western Power Parkland will commence in 2001-02. Expenditure totalling \$2.7 million this financial year will be jointly funded from sponsorships and the State to provide a world class walkway through the Botanic Gardens which will significantly increase visitor access to this area of the Park, and major redevelopment of the Lakeside area and playground.

Bold Park

The Bold Park Management Plan was launched by the Minister on 27 April 2001. The implementation of this Plan in 2000-01 and the out-years will involve major capital works expenditure for projects including bushland restoration and management involving revegetation of native species, weed control and protection of fragile ecosystems. The construction of a new tourist viewing area on Reabold Hill and planning for the Ecology Centre to house staff and provide a community facility will also commence. Other projects include automatic reticulation, fencing and security, enhanced access for visitors through the construction of paths carparks and roads and provision of fire protection infrastructure.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Bold Regional Park -				
Additional Works	3,096	331	59	1,803
Automatic Reticulation	816	230	227	122
Fencing and Security	377	45	38	170
Fire Fighting - Water Points	478	18	10	185
Feral Animal Control / Habit	104	10	2	46
Management Information System	237	71	15	72
Paths, Carparks and Roads	421	24	8	240
Revegetation	622	156	119	216
Signage	56	7	-	35
Tree Management	137	49	8	40
Weed Control - Veld Grass	616	58	48	215
King's Park and Botanic Garden -				
Botanic Parkland	911	607	106	304
Bushland Management	2,054	576	197	223
Irrigation	3,008	2,933	75	75
Minor Works - 1998-99 Program	1,013	925	337	88
Mount Eliza Scarp	5,963	2,731	908	1,960
Plant Conservation Centre	1,307	601	490	706
Water Gardens	749	699	100	50
COMPLETED WORKS				
King's Park and Botanic Garden -				
Arthur Fairall Playground	32	32	32	-
NEW WORKS				
Bold Regional Park -				
Visitor Facilities Upgrades - Stage 1	19	-	-	19
Visitor Facilities Upgrades - Stage 2	100	-	-	100
King's Park and Botanic Garden -				
Lotteries Federation Walkway	1,782	-	-	1,782
Western Power Parkland	1,913	-	-	880
	25,811	10,103	2,779	9,331

CAPITAL CONTRIBUTION

The high level of cash resources as at 30 June 2001 relates to capital commitments primarily associated with Bold Park due to delays in the finalisation and implementation of the Bold Park Management Plan.

The value of buildings and infrastructure is expected to increase due primarily to the construction of the Lotteries Federation Walkway and also a number of other approved capital works projects being completed.

The Botanic Gardens and Parks Authority is actively managing leave liabilities and debt such that they are at manageable levels. Borrowings for capital works projects have been reduced by paying out a Treasury Corporation loan, thereby reducing the debt to equity ratio.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	2,657	6,232	2,779	9,331	11,388	2,712	210
Working capital requirement							
Leave Liability	-	177	-	-	-	-	-
Loan repayments	26	26	26	-	-	-	-
	2,683	6,435	2,805	9,331	11,388	2,712	210
LESS							
Holding Account ^(b)	-	-	-	-	199	473	-
Internal Funds and Balances	1,362	(1,742)	(4,883)	7,866	1,215	1,091	(35)
Specific Contributions	-	-	-	1,465	360	-	-
Capital Contribution	1,321	8,177	7,688	-	9,614	1,148	245

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	3,506	4,012	4,279	4,439	4,579	4,712	4,802
Superannuation	317	400	380	407	414	414	414
Supplies and services	3,352	6,340	1,574	1,657	1,719	1,729	1,763
Accommodation	177	191	201	225	230	235	235
Borrowing costs	70	75	63	-	-	-	-
Capital User Charge	-	-	-	2,318	2,538	2,782	2,650
Depreciation	606	1,193	606	672	744	740	790
Administration	-	-	197	200	199	199	200
Equipment repairs and maintenance	177	295	497	499	499	500	500
State Taxes	4	3	3	4	3	3	3
Net loss on disposal of non-current assets	10	-	-	-	-	-	-
Other expenses	629	539	2,180	1,533	1,642	1,631	1,695
TOTAL COST OF SERVICES	8,848	13,048	9,980	11,954	12,567	12,945	13,052
Revenues from ordinary activities							
User charges and fees ^(b)	56	86	52	106	107	82	82
Revenues from taxes, regulatory fees and fines	23	42	44	42	45	47	47
Net Profit on disposal of non-current assets	-	10	5	10	10	10	10
Grants and subsidies	427	446	628	500	550	560	600
Interest revenue	318	100	383	100	100	100	100
Donations	536	15	20	20	25	25	25
Other Revenue	1,832	1,564	1,454	1,559	1,551	1,558	1,558
Total Revenues from Ordinary Activities	3,192	2,263	2,586	2,337	2,388	2,382	2,422
NET COST OF SERVICES	5,656	10,785	7,394	9,617	10,179	10,563	10,630
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	5,790	12,987	12,648	7,816	7,862	8,220	8,284
TOTAL REVENUES FROM GOVERNMENT	5,790	12,987	12,648	7,816	7,862	8,220	8,284
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	134	2,202	5,254	(1,801)	(2,317)	(2,343)	(2,346)
Extraordinary items	-	-	204	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	134	2,202	5,458	(1,801)	(2,317)	(2,343)	(2,346)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 87 and 87 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,438	8,393	10,389	3,916	4,515	2,978	15
Receivables.....	335	64	373	64	64	64	64
Total current assets.....	6,773	8,457	10,762	3,980	4,579	3,042	79
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	672	1,217	1,484	2,274
Land and Buildings.....	16,564	18,909	16,389	21,531	23,564	23,349	23,119
Plant, equipment and vehicles.....	1,841	1,201	1,438	2,928	2,632	3,548	4,432
Other non-current assets	4,967	964	5,320	2,721	6,540	5,937	5,613
Total non-current assets.....	23,372	21,074	23,147	27,852	33,953	34,318	35,438
TOTAL ASSETS	30,145	29,531	33,909	31,832	38,532	37,360	35,517
CURRENT LIABILITIES							
Employee Entitlements.....	660	504	674	683	685	685	685
Payables.....	875	268	683	683	686	708	720
Interest-bearing liabilities (borrowings).....	613	612	592	592	-	-	-
Other Liabilities.....	327	299	93	317	307	308	554
Total current liabilities	2,475	1,683	2,042	2,275	1,678	1,701	1,959
NON-CURRENT LIABILITIES							
Employee Entitlements.....	1,398	1,455	1,397	1,480	1,480	1,480	1,480
Interest-bearing liabilities (borrowings).....	1,852	1,249	592	-	-	-	-
Total non-current liabilities	3,250	2,704	1,989	1,480	1,480	1,480	1,480
TOTAL LIABILITIES	5,725	4,387	4,031	3,755	3,158	3,181	3,439
EQUITY							
Contributed Equity	-	-	-	-	9,614	10,762	11,007
Accumulated surplus/(deficit).....	16,608	17,332	22,066	20,265	17,948	15,605	13,259
Asset revaluation reserve	7,812	7,812	7,812	7,812	7,812	7,812	7,812
Total equity	24,420	25,144	29,878	28,077	35,374	34,179	32,078
TOTAL LIABILITIES AND EQUITY	30,145	29,531	33,909	31,832	38,532	37,360	35,517

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	4,495	5,013	4,986	7,144	7,118	7,480	7,494
Holding Account	-	-	-	-	199	473	-
Capital Contribution	1,295	7,974	7,662	-	9,614	1,148	245
Net cash provided by government	5,790	12,987	12,648	7,144	16,931	9,101	7,739
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(3,416)	(4,020)	(4,262)	(4,405)	(4,537)	(4,666)	(4,754)
Superannuation payments.....	(332)	(400)	(382)	(407)	(414)	(414)	(414)
Supplies and services.....	(2,588)	(6,278)	(1,574)	(1,657)	(1,719)	(1,729)	(1,788)
Borrowing costs.....	(55)	(75)	(63)	-	-	-	-
Accommodation	(177)	(120)	(201)	(225)	(235)	(240)	(240)
Administration.....	-	-	(197)	(200)	(199)	(199)	(200)
Equipment repairs and maintenance.....	(177)	(295)	(497)	(499)	(499)	(500)	(500)
Capital User Charge Payment.....	-	-	-	(2,318)	(2,538)	(2,782)	(2,650)
State Taxes	(4)	(4)	(4)	(4)	(4)	(5)	(5)
Goods and Services Tax	3	(765)	(453)	(460)	(485)	(490)	(505)
Other payments.....	(308)	(654)	(2,180)	(1,533)	(1,642)	(1,631)	(1,695)
Receipts							
Regulatory fees and fines receipts	23	44	44	42	45	47	47
User charges and fees	36	61	61	81	82	82	82
Interest.....	318	100	383	100	100	100	100
Goods and Services Tax	-	765	453	460	485	490	505
Grants and subsidies	427	446	628	500	550	560	600
Other receipts	1,808	1,594	1,599	1,599	1,601	1,596	1,596
Net cash from operating activities	(4,442)	(9,601)	(6,645)	(8,926)	(9,409)	(9,781)	(9,821)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(1,983)	(1,041)	(792)	(4,109)	(6,341)	(867)	(891)
Proceeds from sale of non-current assets	24	10	-	10	10	10	10
Net cash from investing activities	(1,959)	(1,031)	(792)	(4,099)	(6,331)	(857)	(881)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(620)	(613)	(1,260)	(592)	(592)	-	-
Net cash from financing activities	(620)	(613)	(1,260)	(592)	(592)	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,231)	1,742	3,951	(6,473)	599	(1,537)	(2,963)
Cash assets at the beginning of the reporting period	7,669	6,651	6,438	10,389	3,916	4,515	2,978
Cash assets at the end of the reporting period	6,438	8,393	10,389	3,916	4,515	2,978	15

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	7,394	9,617	10,179	10,563	10,630
Adjustment for non-cash items:					
Depreciation.....	(606)	(672)	(744)	(740)	(790)
(Increase)/decrease in salaries and related costs.....	(8)	(92)	(7)	-	-
Increase/(decrease) in accounts receivable.....	39	(309)	-	-	-
(Increase)/decrease in accounts payable.....	(421)	(224)	12	(23)	(258)
Profit/(loss) on sale of assets.....	5	10	10	10	10
Increase/(decrease) in amount receivable for outputs.....	-	672	545	267	790
Other accrued expenditure.....	242	(76)	(586)	(296)	(561)
Net Cash from Operating Activities	6,645	8,926	9,409	9,781	9,821

ENVIRONMENTAL PROTECTION

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 41

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 68 Net amount appropriated to purchase outputs	22,249	21,664	23,367	25,277	21,603	22,005	22,841
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	143	126	155	155	155	155	155
Total appropriations provided to purchase outputs.....	22,392	21,790	23,522	25,432	21,758	22,160	22,996
CAPITAL							
Item 156 Capital Contribution	545	1,172	1,019	800	-	-	-
GRAND TOTAL	22,937	22,962	24,541	26,232	21,758	22,160	22,996

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To ensure, with people across the community, that our environment, with the life it supports, is protected for now and into the future.

SIGNIFICANT ISSUES AND TRENDS

- The Department of Environmental Protection (DEP) has been faced with significant increases in its statutory workload in the area of assessments, licensing, environmental policy and waste management. In order to manage these increases, the focus has been on introducing initiatives aimed at improving service delivery, making greater use of technology and adopting a coordinated approach to environmental approval and regulation. Examples of strategies to manage increases in statutory workload include:
 - the streamlining of processes to increase efficiency such as the introduction of expedited assessments and registration as an alternative to licensing;
 - the achievement of full cost recovery on a user or polluter pays basis for activities such as controlled and solvent waste regulations;
 - maintaining and enhancing the core competency of the agency while increasing access to external expertise;
 - using technology to improve efficiency (bar coding of grease traps, level sensing devices on liquid waste transporters); and
 - coordinating approval and regulatory processes with other government agencies.
- Some environmental systems are under increasing pressure as a result of approaching their carrying capacity or from future development (eg. Perth's Airshed, Cockburn Sound, North West Shelf, salinity). The management of these systems will be possible through:
 - the identification of sources of environmental pressure (eg. emission inventories, new developments);
 - measurement of environmental condition (monitoring air emissions, remnant vegetation assessments);
 - definition of standards of sustainability (eg. Cockburn Sound environmental quality criteria);
 - the development of whole of government approaches for management (eg. air quality management plan for Perth, state of environment reporting);
 - the facilitation of community action to reduce environmental impact (eg. Travelsmart, Cycle 100); and
 - the regulation of industrial and diffuse sources so that cumulative effects are within the sustainability criteria (eg. sulphur dioxide in Kalgoorlie, ozone precursors in Perth).

- There is also a greater emphasis on encouraging improved environmental performance and on discouraging non-compliance by industry, through:
 - development of a complementary mix of instruments for facilitating good performance, enforcing performance to standards and rectifying non-compliance;
 - encouragement of performance beyond compliance (eg. best practice licenses, load based licensing fees, codes of practice);
 - having in place an escalating response pyramid for enforcement (eg. tiered offences, penalties);
 - facilitate industry self management within a quality assurance framework (ie. audited self management); and
 - responding to public complaints in order to achieve satisfactory environmental outcomes.
- The DEP has also taken on a key role in undertaking evaluation of natural resource management through defining environmental tasks to be performed, criteria setting in relation to desired outcomes or performance requirements, ensuring that environmental performance is measured and assessing and providing feedback in terms of necessary modifications needed in order to achieve optimal environmental performance.
- The future of achieving improved environmental performance will not be possible without putting in place strategies aimed at improving the management of our waste, underpinning environmental policy and management with soundly based science and addressing priority issues from State of Environment Reporting.
- A key initiative under the Machinery of Government Review has been the desire to introduce structural changes to organisations that will bring about improved service delivery to the community and business and improved ability for government to provide strategic direction. Out of this review, it has been determined that the DEP will amalgamate with the Water and Rivers Commission to form the new Department of Environment, Water and Catchment Protection. This amalgamation will provide opportunities for improved service delivery, particularly in regional areas and synergies to achieve better environmental outcomes. Importantly, the Environmental Protection Authority as the State's environmental watchdog will have greater independence and a dedicated staffing unit for environmental impact assessment and policy development, and with greater autonomy and flexibility in deploying its resources.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election (a)				
Adjustments to Salary Increments	94	94	94	94
Waste Regulations implementation costs (b).....	96	135	111	111
Decision taken since State Election				
Industry self monitoring and supervised license regulations.....	309	309	309	309
National Pollutant Inventory.....	285	285	285	285
Continuation of Operation of Regional Offices	312	-	-	-
Funding for clean up of fire at premises of Waste Control Pty Ltd.....	2,700	-	-	-
Funding for additional remediation costs of Vela Luka Park.....	450	-	-	-
Additional operational funding.....	869	817	994	1,433
Parity and wages policy.....	55	112	100	69
Priority and Assurance Dividend.....	(1,035)	(1,155)	(1,076)	(1,074)
Travel, advertising and consultancy savings.....	(461)	(461)	(461)	(461)
Management Initiated Redundancies	(120)	(120)	(120)	(120)

- (a) Does not include 2001-02 funding for the Albany Gas Works site remediation that was included in the Pre-Election Financial Projection Statement as this amount was transferred to Landcorp.
- (b) Estimate reduced from amount published in Pre-Election Financial Projection Statement.

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Policy, Education and Advice.....	5,135	4,777	4,945	5,493			
<i>Output 2:</i>							
Environmental Impact Services.....	5,418	5,281	5,328	5,954			
<i>Output 3:</i>							
Pollution Regulation.....	5,418	5,037	7,380	6,179			
<i>Output 4:</i>							
Waste Management	14,318	13,763	10,448	13,066			
<i>Output 5:</i>							
Environment Systems.....	5,518	5,338	4,763	6,017			
Total Cost of Outputs.....	35,807	34,196	32,864	36,709	29,090	29,547	28,265
<i>Less Operating revenues.....</i>	<i>15,510</i>	<i>12,972</i>	<i>9,580</i>	<i>11,142</i>	<i>6,851</i>	<i>7,707</i>	<i>4,652</i>
Net Cost of Outputs.....	20,297	21,224	23,284	25,567	22,239	21,840	23,613
Adjustments ^(b)	2,095	566	238	(135)	(481)	320	(617)
Appropriations provided to purchase Outputs.....	22,392	21,790	23,522	25,432	21,758	22,160	22,996
Appropriation for Capital Contribution to meet equity needs ^(c).....	545	1,172	1,019	800	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	22,937	22,962	24,541	26,232	21,758	22,160	22,996

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Management, conservation and enhancement of the environment.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Compliance with air quality Environmental Protection Policies to enhance the environment as defined by annual audit.....	100%	100%	100%	100%	
Number of schools adopting National Airwatch as a community awareness program towards the enhancement of the environment.....	55	60	50	50	

(a) More details of effectiveness indicators in annual report.

Output 1: Policy, Education and Advice

Coordinate the development and analysis of environmental policy, ensure its effective implementation, manage the Environmental Protection Authority's (EPA) formulation of statutory Environmental Protection Policies, coordinate State of the Environment reporting and provide sound, accurate and timely information about the environment to the community to promote positive environmental behaviours. To provide advice in response to enquiries about rights, responsibilities and issues in relation to the environment from other government agencies, Parliamentary members, industry and the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,135	4,777	4,945	5,493	Internal reallocation in 2001-02 of resources associated with ministerial advice and provision of environmental advice to agencies and others.
Less Operating Revenue ^(c)	288	29	312	313	
Net Cost of Output	4,847	4,748	4,633	5,180	
Adjustments ^(d)	(93)	(439)	(179)	(467)	
Appropriation for purchase of Output 1	4,754	4,309	4,454	4,713	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Community Programs milestones.....	5	2	2	2	
Hours spent providing environmental advice to Agencies and others.....	27,760	28,840	26,850	29,296	
Ministerial and Parliamentary requests for advice.....	2,457	2,020	2,586	1,897	Anticipating less contentious issues to be dealt with in 2001-02.
Policy Development milestones.....	10	10	10	11	
Statutory EPP milestones.....	10	7	10	7	
Quality					
Program criteria met.....	55%	85%	100%	85%	2000-01 result is higher than the target benchmark in 2001-02.
Clients satisfied (readability, relevance).....	90%	75%	95%	80%	2000-01 result is higher than the target benchmark in 2001-02.
Acceptance by Minister.....	88%	85%	87%	85%	
Program criteria met.....	90%	90%	92%	85%	
Acceptance by EPA/government.....	85%	85%	100%	85%	2000-01 result is higher than the target benchmark in 2001-02.
Timeliness					
Meeting program schedule.....	95%	95%	99%	85%	2000-01 result is higher than the target benchmark in 2001-02.
Completed in agreed timeframe.....	95%	75%	95%	80%	2000-01 result is higher than the target benchmark in 2001-02.
Meeting ministerial timelines.....	91%	95%	59%	85%	2000-01 result is higher than the target benchmark in 2001-02.
Meeting program schedule.....	95%	95%	84%	85%	
Meeting Statutory timelines.....	95%	95%	100%	85%	2000-01 result is higher than the target benchmark in 2001-02.
Cost					
Average cost per Community Program milestone.....	\$120,400	\$190,000	\$280,500	\$316,608	
Average cost per hour spent providing environmental advice to Agencies and others	\$34	\$34	\$30	\$35	2000-01 lower than other years due to costly projects being deferred.
Average cost per Ministerial and Parliamentary requests for advice.....	\$285	\$383	\$284	\$393	2000-01 result due to abnormal circumstances.
Average cost per Policy Development milestone.....	\$244,935	\$231,455	\$238,130	\$216,975	
Average cost per Statutory EPP milestone.....	\$44,694	\$45,487	\$47,466	\$100,115	Increased expenditure forecast due to large cost of statutory advertising and publication costs associated with finalisation of EPPs.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 33 and is estimated to be 35 for the 2001-02 Budget.

Major Achievements For 2000-01

- *Bush Forever* finalised and released (conjointly with other agencies).
- Implementation plan prepared for the National Greenhouse Strategy.
- Gazettal of the Environmental Protection (Ozone Protection) Policy 2000.
- Government approval and release of the State Water Quality Management Strategy (conjointly with Water and Rivers Commission and other agencies).

Major Initiatives For 2001-02

- Release for Statutory consultation of two new Environmental Protection Policies (Cockburn Sound and Coastal Zone).
- Gazettal of three Environmental Protection Policies currently in progress.
- Contribution to the development of a State Greenhouse Strategy.
- Preparation of State implementations Strategy for the Australian and New Zealand Freshwater and Marine water Quality Guidelines.
- State Greenhouse Strategy to Cabinet in conjunction with Premier and Cabinet and other agencies.

Outcome: Management, conservation and enhancement of the environment.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Compliance with Ministerial Conditions set on proposals that have been formally assessed, to ensure protection of the environment.(Compliance rate of audited projects).....	79%	90%	94%	90%	

(a) More details of effectiveness indicators in annual report.

Output 2: Environmental Impact Services

Management of the environmental impact assessment process for the Environmental Protection Authority (EPA) and enforcement of conditions for the Minister, enabling sound environmental advice on development proposals and planning schemes/amendments to be provided to the government, developers and the public, to ensure the environment is protected for the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,418	5,281	5,328	5,954	Reallocation of funds from other outputs for referrals and scientific and technical advice.
Less Operating Revenue ^(c)	57	139	42	174	
Net Cost of Output	5,361	5,142	5,286	5,780	
Adjustments ^(d)	(471)	(8)	(165)	(133)	
Appropriation for purchase of Output 2	4,890	5,134	5,121	5,647	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Formal assessments	45	35	37	40	
Environmental conditions.....	32	40	22	30	Number of environmental conditions expected to increase based on trends. Calculation measure revised in 2000-01 and data available for one year.
Project Audits completed.....	1,094	971	316	240	
Provision of advice (informal).....	313	350	278	120	Redirecting of resources has resulted in lower number of informal advice in 2001-02.
Referrals considered	1,060	650	1,030	1,000	
Quality					
Appeals upheld on assessments	20%	10%	26%	20%	
Acceptance of level of assessment by EPA of referrals.....	100%	95%	99%	95%	
Project audits non-compliance rectified.....	51%	50%	54%	50%	
Timeliness					
Formals <15 weeks.....	100%	100%	100%	95%	
Conditions within 3 days	83%	80%	88%	80%	
Rectified within agreed timeframe.....	80%	80%	82%	80%	
Informals <75 days	92%	80%	96%	80%	
Completed <28 days	91%	90%	90%	90%	
Cost					
Average cost per Formal assessment	\$65,715	\$83,563	\$76,559	\$84,930	Formal Assessments in 2001-02 are expected to be of larger projects which will be more costly.
Average cost per Environmental condition.....	\$8,245	\$3,823	\$9,060	\$10,036	Funding allocation increased in accordance with expected increase in number of environmental conditions.
Average cost per Project Audit completed	\$679	\$952	\$2,282	\$3,047	Cost increased in 2001-02 due to lower quantity.
Average cost per Provision of advice (informal).....	\$1,484	\$1,396	\$1,424	\$2,171	Cost increased due to redirecting of funding resources and lower quantity.
Average cost per Referral considered	\$934	\$1,217	\$1,145	\$1,263	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 60 and is estimated to be 58 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completion of formal environmental assessments for major resource development and infrastructure proposals including Ord Irrigation Scheme Stage 2, Burrup Peninsula Gas to Synthetic Hydrocarbons Plant, Esperance Port, Kwinana Waste to Energy and Water Plant and Cooljarloo Mineral Sands Mine.
- Completion of environmental assessments of six development proposals under the new Environmental Protection expedited process.
- Strategic environmental assessment of planning studies for major urban expansion in the Southern River-Forrestdale area, Metropolitan Transport Planning and Dampier-Perth Gas Pipeline Expansion.
- Advice to the Minister for the Environment pursuant to section 16 (functions of the EPA) and Part IV (environmental impact assessments) of the *Environmental Protection Act*.
- Release of Guidance Statements, to assist the public generally and proponents in their understanding of the EPA's positions on elements of the environment.
- Improved timeliness of environmental impact assessment process for proposals assessed at Environmental Protection Statement under the revised Administrative Procedures.

Major Initiatives For 2001-02

- Amendments to environmental impact assessment procedures to place increased responsibility on proponents for scoping environmental impact studies and obtaining independent peer review of study results.
- Completion of formal environmental impact assessment of major resource development and infrastructure proposals for Shellsand, dredging (for cement and lime manufacture) in Cockburn Sound, Mt Margaret Nickel Project, new port facilities at James Point in Kwinana and expansion of Geraldton Port.

Outcome: Management, conservation and enhancement of the environment.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
An indicator of the total amount of emissions from prescribed premises to the environment, using 1999-2000 as a base year of 100.....	100	100	100.2	100.5	

(a) More details of effectiveness indicators in annual report.

Output 3: Pollution Regulation

The development and enhancement of legislation systems, processes and policies, to ensure that discharges into the environment are minimised, and pollution of the environment is prevented or abated, and that contaminated sites are identified and managed. The administration of the provisions of Part V of the Environmental Protection Act through issuing regulatory instruments and taking enforcement actions to ensure achievement of environmental objectives and compliance with regulatory standards. The provision of services to regional Western Australia in relation to policy, technical advice, liaison with key stakeholders and assessment of proposals.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,418	5,037	7,380	6,179	2000-01 included costs of \$2.4 million for the Waste Control fire.
Less Operating Revenue ^(c)	4,427	4,055	253	348	
Net Cost of Output	991	982	7,127	5,831	
Adjustments ^(d)	3,643	3,484	(1,841)	81	
Appropriation for purchase of Output 3	4,634	4,466	5,286	5,912	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target	
Quantity						
Contaminated site assessments	51	50	100	80	Transfer of workload associated with Environmental Impact Services -to referrals considered.	
Incident Responses managed	911	690	2,084	1,380		
Prescribed Premises Managed	1,822	1,380	1,830	1,960		Additional regulatory instruments issued and inspections anticipated in 2001-02.
Regulatory Project milestones	69	74	74	75		
Quality						
Program criteria met	100%	90%	90%	90%		
Process criteria met	97%	85%	94%	90%		
Rectification of non-compliances	90%	84%	90%	80%		
Program criteria met	93%	90%	92%	90%		
Timeliness						
Completed in agreed timeframe.....	92%	95%	95%	90%		
Responded to in < 40 days.....	80%	83%	92%	85%		
Rectified within agreed timeframe.....	94%	81%	80%	75%		
Meeting program schedule	85%	80%	82%	80%		
Cost						
Average cost per contaminated site assessment	\$1,022	\$3,111	\$2,612	\$3,717	Decreased target from 2000-01 and associated reallocation of funding has increased unit cost.	
Average cost per incident response managed ..	\$624	\$679	\$447	\$715	Lower quantity in 2001-02 has lowered unit cost.	
Average cost per prescribed premise managed	\$1,524	\$1,511	\$1,482	\$1,840	Additional resources allocated have increased unit cost.	
Average cost per regulatory project milestone.	\$19,994	\$14,298	\$46,956	\$17,185		

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 68 and is estimated to be 68 for the 2001-02 Budget.

Major Achievements For 2000-01

- Gazettal of Ozone Environmental Protection Policy for the control of ozone depleting substances from refrigeration equipment.
- Development and gazettal of Industry Self-monitoring Regulations that will ensure the integrity of data collected by industry as required by licence conditions.
- Completion of the cleanup of lead contamination arising from reuse of lead battery slag in three houses at Northam.
- Completion of nine contaminated sites guidelines documents that support implementation of the *Contaminated Sites Bill*.
- Emergency management response and coordination of the Waste Control cleanup following the fire of February 2001.

Major Initiatives For 2001-02

- Implementation of Industry Self-monitoring Regulations.
- Implementation of Contaminated Sites legislation which will:
 - give the State powers to require the cleaning up of contamination that poses a risk to human health and the environment;
 - requires reporting of known or suspected contamination, so that problem sites will be identified;
 - require disclosure of contamination in land transactions to put an end to people knowingly disposing of their contamination liabilities and others unknowingly acquiring them; and
 - within the constraint of non-retrospectivity, introduces the principle of "polluter pays", thereby reducing the State's liability.
- Implementation of regulations aimed at improving the efficiency of environmental regulation (eg. Unauthorised Discharges, Landfill registration, environmental performance agreements).

Outcome: Management, conservation and enhancement of the environment.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Expansion of recycling initiatives through increased distribution of Waste Management Recycling Fund (WMRF) grants	\$4.6 million	\$4.0 million	\$4.0million	\$3.6million	
Controlled waste generated, disposed or controlled under a waste management plan ..	96%	90%	97%	85%	List of controlled wastes to increase which could impact on disposal.

(a) More details of effectiveness indicators in annual report.

Output 4: Waste Management

To develop a waste management strategy based on resource recovery and product stewardship and to facilitate and regulate to ensure its implementation in order to reduce the amount of waste produced and its impact on the environment and public health, through the application of the waste management hierarchy (ie. reduce, recycle, safe disposal).

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	14,318	13,763	10,448	13,066	2001-02 includes \$2.4 million for a waste disposal program at Mt Walton and \$0.450 million for finalisation of Vela Luka Park remediation.
Less Operating Revenue ^(c)	10,589	8,712	8,499	9,965	Increase in trust revenue mainly due to waste disposal project at Mt Walton.
Net Cost of Output	3,729	5,051	1,949	3,101	
Adjustments ^(d)	(698)	(1,276)	2,325	601	Cash balances in 2000-01 relate to Omex and WMRF.
Appropriation for purchase of Output 4	3,031	3,775	4,274	3,702	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Controlled/Liquid Waste Regulated Functions	4,650	4,740	4,790	4,790	
Waste Operating Project milestones	44	45	22	48	Additional milestones associated with Mt Walton project.
WMRF administration milestones	4	4	6	8	
Quality					
Rectification of non-compliances	90%	88%	90%	90%	
Project outcomes achieved	100%	95%	100%	90%	
WMRF funds committed	100%	90%	100%	85%	
Timeliness					
Scheduled Wastetrack collection completed....	97%	90%	92%	95%	
Meeting program schedule	96%	90%	85%	90%	
Approved projects referred to Minister in < 3 months	100%	90%	0%	95%	
Cost					
Average cost per Controlled/Liquid Waste Regulated Function	\$835	\$868	\$944	\$767	Lower value of voucher transactions.
Average cost per Waste Operating Project milestone	\$161,452	\$114,089	\$51,600	\$95,300	2000-01 Morangup and Mt Walton expenditure deferred to 2001-02.
Average cost per WMRF administration milestone	\$832,508	\$1,128,393	\$798,372	\$602,122	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 29 and is estimated to be 31 for the 2001-02 Budget.

Major Achievements For 2000-01

- Gazettal of Environmental Protection (Controlled Waste) Regulations 2001 (31 March 2001).
- Finalisation of Omex Contaminated Site Remediation works.
- Completion of Environmental Impact Assessment (EIA) of the Mount Walton Facility.

Major Initiatives For 2001-02

- Implementation of Environmental Protection (Controlled Waste) Regulations 2001.
- Expansion of Environmental Protection (Liquid Waste) Regulations 1996 to Kalgoolie.
- Disposal of about 500 tonnes Intractable Wastes at Mount Walton.

Outcome: Management, conservation and enhancement of the environment.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Environmental system (airshed, watershed or catchment) compliance with international, national or state environmental standards or criteria – National Environmental Protection Measure (NEPM) standard for PM 10 particles exceeded (number of days per year) ^(b)	6	8	16	8	Pilbara bushfires in October 2000 contributed to higher number of days exceeding standard.
Environmental system (airshed, watershed or catchment) compliance with international, national or state environmental standards or criteria - NEPM standards (1hr, 4hr) for ozone exceeded (number of days per year) at one or more monitoring stations ^(c)	0	2.2	0.2	2.2	

- (a) More details of effectiveness indicators in annual report.
 (b) NEPM – National Environment Protection Measure.
 (c) PM 10 particles – Particulate matter smaller than 10 micro meters.

Output 5: Environment Systems

Plan and implement projects aimed at increasing our knowledge and understanding of environmental systems under threat of pressure and apply this knowledge to the development of environmental quality objectives, strategies and policies to improve the management and protection of the environment by government, industry and the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,518	5,338	4,763	6,017	New funding received in 2001-02 for Air Quality Management Plan of \$1.435 million and \$0.433 million carryover for the North West Shelf project. Reduction in trust revenue associated with the Air Toxics program.
Less Operating Revenue ^(c)	149	37	474	342	
Net Cost of Output	5,369	5,301	4,289	5,675	Carryovers from 2000-01 associated with North West Shelf project.
Adjustments ^(d)	(286)	(1,195)	98	(217)	
Appropriation for purchase of Output 5	5,083	4,106	4,387	5,458	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Air Quality Project milestones.....	15	15	15	17	
Catchment and Salinity program milestones....	4	3	3	3	
Geographical Information Systems Project milestones.....	4	3	3	2	
Marine Investigation milestones.....	4	4	3	4	
Quality					
Program criteria met.....	85%	85%	90%	85%	
Program criteria met.....	85%	85%	85%	85%	
Program criteria met.....	85%	85%	85%	85%	
Program criteria met.....	85%	85%	85%	85%	
Timeliness					
Compliance with project schedule.....	94%	85%	100%	85%	
Compliance with project schedule.....	85%	85%	85%	85%	
Compliance with project schedule.....	99%	85%	93%	85%	
Compliance with project schedule.....	100%	85%	98%	85%	
Cost					
Average cost per Air Quality Project milestone	\$195,399	\$168,732	\$184,750	\$206,633	Higher cost in 2001-02 due to additional funding for implementation phase of AQMP.
Average cost per Catchment and Salinity program milestone	\$181,682	\$217,472	\$166,784	\$204,823	Larger projects to be undertaken in 2001-02
Average cost per Geographical Information Systems Project milestone	\$133,684	\$205,241	\$183,339	\$228,647	Larger projects to be undertaken in 2001-02
Average cost per Marine Investigation milestone	\$331,346	\$384,608	\$313,694	\$357,888	Larger projects to be undertaken in 2001-02

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 44 and is estimated to be 42 for the 2001-02 Budget.

Major Achievements For 2000-01

- Finalisation and release of the Perth Air Quality Management Plan.
- National Environment Protection Council approval of Western Australia's air quality monitoring plan under the Ambient Air NEPM.
- Developed a draft implementation strategy for the National Water Quality Management Strategy for consultation with stakeholders.
- In cooperation with other agencies and community groups, developed a draft framework for investment of public funds in salinity management and piloted this approach in a wheatbelt catchment that has significant public assets at risk from salinity.

Major Initiatives For 2001-02

- Initiation of priority actions identified in the Perth Air Quality Management Plan.
- Finalisation of the investment framework for salinity management and development and piloting of an implementation strategy.
- Finalisation of environmental quality criteria for Perth's coastal waters (especially Cockburn Sound) that will underpin the Cockburn Sound EPP and monitoring programs aimed at assessing progress towards achievement of environmental quality objectives.
- Redetermination of the allocation of Kwinana industry emissions limits while maintaining environmental standards using improved predictive capabilities of the air dispersion model.
- Revised biodiversity assessment criteria for development proposals involving direct loss of native vegetation.

CAPITAL WORKS PROGRAM

Funding provided for the Department of Environmental Protection's capital works program in 2001-02 provides mainly for the on-going replacement of Pollution Monitoring Network equipment and office computer, furniture and equipment requirements.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Accrual Accounting System	199	192	-	7
Asset Replacement - Noise Pollution Monitoring - 2000-01 to 2002-03 Program	210	8	8	134
Computer Hardware and Software - 2000-01 to 2002-03 Program	752	412	412	110
Furniture and Equipment - 2000-01 to 2002-03 Program	261	44	44	175
Pollution Monitoring Network Replacement Program - 2000-01 to 2002-03 Program	1,177	65	65	652
COMPLETED WORKS				
Asset Replacement - Noise Pollution Monitoring - 1998-99 Program	19	19	19	-
1999-00 Program	43	43	43	-
Burrup Peninsula Studies	685	685	129	-
Computer Hardware and Software - 1999-00 Program	345	345	176	-
Furniture and Equipment - 1998-99 Program	30	30	7	-
Land Acquisition - Roebourne Asbestos Sites	25	25	18	-
Pollution Monitoring Network Replacement Program - 1998-99 Program	412	412	315	-
1999-00 Program	112	112	112	-
	4,270	2,392	1,348	1,078

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	266	1,348	1,348	1,078	800	1,000	-
Working capital requirement							
Leave Liability	-	372	219	-	-	-	-
	266	1,720	1,567	1,078	800	1,000	-
LESS							
Holding Account ^(b)	-	-	-	-	800	1,000	-
Internal Funds and Balances	(279)	548	548	278	-	-	-
Capital Contribution	545	1,172	1,019	800	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	13,039	11,862	13,646	12,659	12,945	13,171	13,521
Superannuation	1,175	1,016	978	1,256	1,281	1,307	1,307
Grants, subsidies and transfer payments ^(b)	2,950	5,400	3,904	4,430	4,400	4,200	3,800
Supplies and services	10,918	5,199	5,124	7,666	2,515	2,992	1,809
Accommodation	2,874	3,086	2,855	3,184	3,193	3,201	3,209
Capital User Charge	-	-	-	793	780	783	779
Depreciation	853	990	844	1,085	1,180	1,274	1,274
Administration	1,911	4,091	3,998	4,950	2,200	2,013	1,950
Advertising and promotion	280	317	157	180	190	200	210
Consumable Supplies	635	399	510	406	306	306	306
Equipment repairs and maintenance	284	234	67	100	100	100	100
Net loss on disposal of non-current assets	27	-	-	-	-	-	-
Other expenses	-	991	-	-	-	-	-
TOTAL COST OF SERVICES	34,946	33,585	32,083	36,709	29,090	29,547	28,265
Revenues from ordinary activities							
User charges and fees ^(c)	208	172	129	177	182	188	188
Revenues from taxes, regulatory fees and fines ^(e)	4,196	3,977	-	-	-	-	-
Net Profit on disposal of non-current assets	3	-	-	-	-	-	-
User charges and industry contributions	10,695	8,789	8,871	10,531	6,435	7,485	4,430
Other Revenue	408	34	580	434	234	34	34
Total Revenues from Ordinary Activities	15,510	12,972	9,580	11,142	6,851	7,707	4,652
NET COST OF SERVICES	19,436	20,613	22,503	25,567	22,239	21,840	23,613
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	20,159	20,390	21,811	25,432	21,758	22,160	22,996
Receipts paid into Consolidated Fund	(4,196)	(3,977)	-	-	-	-	-
Liabilities assumed by the Treasurer	1,175	1,016	978	191	121	111	76
TOTAL REVENUES FROM GOVERNMENT	17,138	17,429	22,789	25,623	21,879	22,271	23,072
Change in Equity arising from transfer of assets/liabilities	-	-	-	(815)	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(2,298)	(3,184)	286	(759)	(360)	431	(541)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(2,298)	(3,184)	286	(759)	(360)	431	(541)

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 234 and 234 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.
(e) Included within Administered Statements from 2001-02 onwards.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,147	721	1,166	1,552	1,371	1,737	22
Cash resources held in Trust.....	7,814	4,407	8,050	7,924	7,674	7,524	7,524
Receivables.....	1,781	500	1,661	1,600	1,600	1,600	2,100
Amounts receivable for outputs ^(a)	-	-	-	800	1,000	-	-
Prepayments.....	28	95	-	-	-	-	-
Total current assets.....	12,770	5,723	10,877	11,876	11,645	10,861	9,646
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	420	600	1,874	3,148
Land and Buildings.....	830	830	830	15	15	15	15
Plant, equipment and vehicles.....	2,026	2,935	2,427	2,299	1,919	1,445	171
Other non-current assets.....	50	-	-	-	-	-	-
Total non-current assets.....	2,906	3,765	3,257	2,734	2,534	3,334	3,334
TOTAL ASSETS	15,676	9,488	14,134	14,610	14,179	14,195	12,980
CURRENT LIABILITIES							
Employee Entitlements.....	1,668	1,344	1,389	1,595	1,595	1,595	1,595
Payables.....	3,246	1,406	1,576	1,748	1,627	1,208	434
Other Liabilities.....	314	274	275	303	353	357	357
Total current liabilities.....	5,228	3,024	3,240	3,646	3,575	3,160	2,386
NON-CURRENT LIABILITIES							
Employee Entitlements.....	841	793	901	830	830	830	830
Other Liabilities and Accruals.....	-	-	100	200	200	200	300
Total non-current liabilities.....	841	793	1,001	1,030	1,030	1,030	1,130
TOTAL LIABILITIES	6,069	3,817	4,241	4,676	4,605	4,190	3,516
EQUITY							
Contributed Equity.....	-	-	-	800	800	800	800
Accumulated surplus/(deficit).....	9,592	5,656	9,878	9,119	8,759	9,190	8,649
Asset revaluation reserve.....	15	15	15	15	15	15	15
Total equity	9,607	5,671	9,893	9,934	9,574	10,005	9,464
TOTAL LIABILITIES AND EQUITY	15,676	9,488	14,134	14,610	14,179	14,195	12,980

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	19,614	19,590	21,011	24,212	20,578	20,886	21,722
Holding Account	-	-	-	-	800	1,000	-
Capital Contribution	545	800	800	800	-	-	-
Receipts paid into Consolidated Fund	(4,196)	(3,977)	-	-	-	-	-
Net cash provided by government	15,963	16,413	21,811	25,012	21,378	21,886	21,722
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(12,689)	(12,035)	(13,826)	(12,509)	(12,825)	(13,131)	(13,481)
Superannuation payments	-	-	-	(1,065)	(1,160)	(1,196)	(1,231)
Grants and subsidies paid	(2,950)	(5,400)	(3,904)	(4,430)	(4,400)	(4,200)	(3,800)
Supplies and services	(10,623)	(5,598)	(7,166)	(8,648)	(2,150)	(2,795)	(3,141)
Accommodation	(2,874)	(3,086)	(2,855)	(3,334)	(3,193)	(3,201)	(3,209)
Administration	(985)	(4,166)	(4,102)	(3,874)	(3,070)	(2,783)	(2,160)
Equipment repairs and maintenance	(284)	(234)	(17)	(100)	(100)	(100)	(100)
Capital User Charge Payment	-	-	-	(793)	(780)	(783)	(779)
Goods and Services Tax	-	(2,185)	(1,189)	(1,300)	(1,200)	(1,200)	(1,200)
Other payments	-	(991)	-	-	-	-	-
Receipts							
Regulatory fees and fines receipts	4,196	3,977	-	-	-	-	-
Goods and Services Tax	-	2,185	1,126	1,200	1,200	1,200	1,200
Other receipts	10,738	8,823	9,780	10,965	6,669	7,519	4,464
Net cash from operating activities	(15,471)	(18,710)	(22,153)	(23,888)	(21,009)	(20,670)	(23,437)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(545)	(1,243)	(1,403)	(864)	(800)	(1,000)	-
Proceeds from sale of non-current assets	10	-	-	-	-	-	-
Net cash from investing activities	(535)	(1,243)	(1,403)	(864)	(800)	(1,000)	-
NET INCREASE/(DECREASE) IN CASH HELD							
.....	(43)	(3,540)	(1,745)	260	(431)	216	(1,715)
Cash assets at the beginning of the reporting period	11,004	8,668	10,961	9,216	9,476	9,045	9,261
Cash assets at the end of the reporting period	10,961	5,128	9,216	9,476	9,045	9,261	7,546

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	22,503	25,567	22,239	21,840	23,613
Adjustment for non-cash items:					
Depreciation	(844)	(1,085)	(1,180)	(1,274)	(1,274)
(Increase)/decrease in salaries and related costs	(978)	(191)	(121)	(111)	(76)
Increase/(decrease) in accounts receivable	(120)	(61)	-	-	500
(Increase)/decrease in accounts payable	1,670	(172)	121	419	774
Increase/(decrease) in prepayments	(28)	-	-	-	-
Other accrued expenditure	(50)	(170)	(50)	(204)	(100)
Net Cash from Operating Activities	22,153	23,888	21,009	20,670	23,437

**STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund	-	-	4,855	5,811	6,430	6,623	7,018
TOTAL ADMINISTERED EXPENSES ^(a) ..	-	-	4,855	5,811	6,430	6,623	7,018
REVENUES							
Revenues from taxes, regulatory fees and fines ^(b)	-	-	4,855	5,811	6,430	6,623	7,018
TOTAL ADMINISTERED REVENUES	-	-	4,855	5,811	6,430	6,623	7,018

(a) Further information in the table "Details of the Administered Transactions Expenses".

(b) Included as part of Controlled Statements in 2000-01 Budget Papers.

**STATEMENT OF CASH FLOWS
(Administered transactions)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	-	-	(4,855)	(5,811)	(6,430)	(6,623)	(7,018)
TOTAL ADMINISTERED CASH OUTFLOWS	-	-	(4,855)	(5,811)	(6,430)	(6,623)	(7,018)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Regulatory fees and fines receipts ^(a)	-	-	4,855	5,811	6,430	6,623	7,018
TOTAL ADMINISTERED CASH INFLOWS	-	-	4,855	5,811	6,430	6,623	7,018
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

(a) Included as part of Controlled Statements in 2000-01 Budget Papers.

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Waste Management Recycling Fund grants.....	2,950	5,400	3,904	4,430	4,400	4,200	3,800
TOTAL	2,950	5,400	3,904	4,430	4,400	4,200	3,800

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
TAXATION							
Pollution Licences and Permits	3,836	3,562	4,491	5,123	5,964	6,429	6,868
Waste Licences.....	360	415	364	688	466	194	150
TOTAL	4,196	3,977	4,855	5,811	6,430	6,623	7,018

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Grants from Industries	3,139	2,389	3,574	3,311
GST input credits	-	2,143	1,010	1,077
GST receipts on sales	-	42	116	123
Other User Charges	408	34	850	434
Waste Management Recycling Fund	5,446	4,600	5,230	4,620
Waste Management W.A.	2,110	1,800	67	2,600
TOTAL.....	11,103	11,008	10,847	12,165

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

OFFICE OF WATER REGULATION

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 42

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 69 Net amount appropriated to purchase outputs.....	3,023	2,749	2,974	3,190	3,125	3,245	3,283
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	116	116	116	116	116	116	116
Total appropriations provided to purchase outputs	3,139	2,865	3,090	3,306	3,241	3,361	3,399
CAPITAL							
Item 157 Capital Contribution	200	75	75	55	81	40	29
GRAND TOTAL.....	3,339	2,940	3,165	3,361	3,322	3,401	3,428

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To be a highly effective water industry regulator, by regulating for efficiency, equity and quality of service.

SIGNIFICANT ISSUES AND TRENDS

- The Government will establish an Economic Regulator with responsibility for the water, gas, electricity and rail industries. The Economic Regulator will take responsibility for the oversight of prices, tariffs, and access arrangements. Pending the establishment of the Economic Regulator, the Office of Water Regulation will exercise this role for the water industry to the extent authorised by the Minister.
- Managing the licensing system to improve the quality of water and wastewater services is a major activity for the Office of Water Regulation. The Office is responsible for administering a scheme for licensing water utilities to provide drainage, water supply, sewerage or irrigation services anywhere in Western Australia. The licences set standards for service delivery which licence holders are obliged to meet. Licence holders are required to report to the Office of Water Regulation against these standards on a regular basis and are subject to operational audits during the term of the licence.
- Trends in water industry performance are measured by the Coordinator of Water Services who prepares reports partly based on the information gained from the requirements specified in the licences. Reports on technical and service standards are specified in consultation with service utilities.
- The issue of financial performance in the water industry is one on which the Office provides advice to the Minister in the context of the annual prices and charges reviews. The Office is working to establish a level of financial reporting which is reasonable, efficient and enables the Coordinator to perform his functions as specified in the *Water Services Coordination Act, 1995*.
- The Office promotes improved efficiencies in water services through 'competition by comparison'. The Office has completed a benchmarking process that compares the performance of the schemes operated by its major water and sewerage licensees.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Coral Bay sewerage subsidy.....	(130)	(130)	(130)	(130)
Coral Bay water supply subsidy.....	(64)	(65)	(66)	(66)
Establish and operate the Office of Economic Regulator.....	748	1027	1027	1027
Farm Water Program divestment.....	(2,058)	(2,008)	(2,008)	(2,008)
Parity and wages policy.....	(15)	(32)	(66)	(88)
Priority and assurance dividend.....	(293)	(368)	(372)	(372)
Travel, advertising and consultancy savings.....	(51)	(51)	(51)	(51)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Water Service Operating Licences.....	1,386	1,176	969	1,290			
<i>Output 2:</i>							
Water Industry Development.....	1,755	2,094	1,959	1,867			
<i>Output 3:</i>							
Plumber's Licensing.....	-	-	540	508			
Total Cost of Outputs.....	3,141	3,270	3,468	3,665	3,293	3,395	3,433
<i>Less Operating revenues.....</i>	<i>51</i>	<i>36</i>	<i>491</i>	<i>21</i>	<i>21</i>	<i>21</i>	<i>21</i>
Net Cost of Outputs.....	3,090	3,234	2,977	3,644	3,272	3,374	3,412
Adjustments ^(b)	49	(369)	113	(338)	(31)	(13)	(13)
Appropriations provided to purchase Outputs.....	3,139	2,865	3,090	3,306	3,241	3,361	3,399
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	200	75	75	55	81	40	29
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	3,339	2,940	3,165	3,361	3,322	3,401	3,428

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An efficient and competitive water industry which provides a fair deal for customers and providers.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Residential customers receiving water supply services from licensed providers.....	89%	87%	91%	92%	
Residential customers receiving sewerage services from licensed providers.....	78%	75%	81%	82%	

(a) More details of effectiveness indicators in annual report.

Output 1: Water Service Operating Licences

Water service operating licences issued by the Office set standards for the efficient and effective delivery of water services. The Office of Water Regulation monitors and reports compliance and performance of services provided by licensees.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,386	1,176	969	1,290	The estimated actual cost of Output for 2000-01 is less than the Budget largely due to staff vacancies resulting in lower operating expenditure. The Budget Estimate for 2001-02 reflects normal staffing levels and planned operational expenditures.
Less Operating Revenue ^(c)	26	1	-	21	
Net Cost of Output	1,360	1,175	969	1,269	
Adjustments ^(d)	(173)	5	229	9	
Appropriation for purchase of Output 1	1,187	1,180	1,198	1,278	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Performance Reports reviewed.....	81	84	84	88	The Office will review each licence during the year.
Licences Reviewed and Updated.....	11	3	3	31	
Customer complaints mediated.....	217	270	249	250	With the focus on review of licences, fewer audits will be conducted this year.
Audits specified and outcomes reviewed.....	20	11	11	3	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Customer complaints dealt with in accordance with standards set in the OWR Customer Service Charter	95%	95%	77%	95%	
Customers receiving water supply services meeting standards specified in the operating licence.....	92%	90%	90%	90%	
Customers receiving sewerage services meeting standards specified in the operating licence.....	100%	95%	100%	95%	
Timeliness					
Average time taken to examine and respond to Audit Reports	30 days	30 days	30 days	30 days	
Average time taken to examine and respond to recurring Performance Reports from the water service licensees.....	30 days	25 days	34 days	30 days	
Customer Complaints responded to within 5 working days	95%	95%	98%	95%	
Cost					
Average cost per Licence Reviewed or updated	\$32,886	\$102,312	\$84,303	\$8,268	The lower average cost per Licence Reviewed reflects the higher number of Reviews to be undertaken in the year and a significant commonality of conditions across licensed operators.
Average cost per Customer Complaint mediated	\$639	\$436	\$389	\$1,631	The higher average cost per Complaint mediated reflects an increase in resources allocated to this function.
Average cost per Performance Report reviewed	\$8,470	\$6,930	\$5,710	\$5,419	
Average cost per Audit specified and reviewed	\$9,979	\$15,395	\$12,685	\$49,791	The higher average cost per Audit reflects the lower number of Audits to be undertaken during the year.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 8 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Office of Water Regulation published its first benchmarking report in June 2001. The Statistical Profile and Performance Benchmarking of Water Supply Services in 32 Major Western Australian Towns 1999-2000 is the first in a planned series of industry performance reports and covers services provided to approximately 85 per cent of the Western Australian population
- The Office of Water Regulation mediated on 249 complaints made by customers of water service licensees.
- Surveys conducted on "Customer Satisfaction with Water Services" have provided a clear indication of issues of greatest concern to consumers in relation to water and wastewater services

Major Initiatives For 2001-02

- There will be a major review of performance standards for water, sewerage and drainage licences. The review process will involve consultation with the community on service standards.
- The Office of Water Regulation will work to achieve the best regulatory model for the water sector in the lead up to the establishment of an Independent Economic Regulator for the water, gas, electricity and rail transport industries.

Outcome: An efficient and competitive water industry which provides a fair deal for customers and providers.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Increase in the real cost of residential water services over time.	0.50%	0.01%	-4.6%	0.01%	Assumed CPI of 2.25% in 2001-02

(a) More details of effectiveness indicators in annual report.

Output 2: Water Industry Development

The Office provides policy advice to the Minister to promote the development of the water industry to meet the needs of the State and provides opportunities for competition and efficiency in the water services industry.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	1,755	2,094	1,959	1,867	The Western Australian Water Industry Awards are now conducted bi-annually.
Less Operating Revenue ^(c)	25	35	47	-	
Net Cost of Output	1,730	2,059	1,912	1,867	
Adjustments ^(d)	222	(374)	(116)	88	
Appropriation for purchase of Output 2	1,952	1,685	1,796	1,955	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Briefing notes and advice provided to the Minister	494	350	420	300	2001-02 Estimated allows for currently pending Legislation Review. Does not account for Reviews required as outcome of Machinery of Government changes.
Principal acts, regulations and by-laws reviewed and submitted for implementation in the National Competition Policy Legislation Review	20	25	25	25	
Proposed new water services assessed	9	8	4	2	
Industry Grant payments made	3	4	2	4	
Quality					
Briefing notes accepted without change to the recommendations by the Minister	100%	98%	100%	98%	
Act reviews endorsed by the Minister and accepted by the Government Management Sub-Committee of Cabinet	100%	100%	100%	100%	
Grants allocated according to specified conditions	100%	100%	100%	100%	
New water service assessments undertaken consistent with policy	100%	100%	100%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
New service proposals assessed within specified timeframe	80%	80%	100%	80%	
Grants paid by specified deadlines	100%	100%	100%	100%	
Briefing notes submitted on or before the specified deadline	100%	98%	100%	98%	
Acts reviewed and implemented by the specified deadline	100%	90%	61%	90%	
Cost					
Average cost per Act reviewed and implemented	\$27,589	\$26,790	\$32,353	\$10,588	
Average cost per new water service proposal assessed	\$39,133	\$29,375	\$70,950	\$179,055	The higher average cost per new water service proposal reflects the planned resources for this complex function during the year, and a lower number of proposals for assessment.
Average cost per briefing note.....	\$547	\$772	\$777	\$3,114	Expenditure associated with the Economic Regulator function is included in this measure until appropriate measures are developed.
Average value per grant payment	\$193,667	\$229,750	\$270,000	\$77,500	The smaller average value of each grant payment reflects lower levels of requirement for funding during the year.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 11 and is estimated to be 9 for the 2001-02 Budget.

Major Achievements For 2000-01

- During the year, the Office of Water Regulation completed the remaining legislation reviews required for the purposes of the State's National Competition Policy Agreement. A total of 24 individual pieces of legislation were reviewed over a two year period.
- The third Water Industry Awards were announced in October 2000. The Awards promote research, innovation and excellence in the Western Australian Water Industry.

Major Initiatives For 2001-02

- The Office of Water Regulation will work to achieve the best regulatory model for the water sector in the lead up to the establishment of the Independent Economic Regulator for the water, gas, electricity and rail transport industries.
- The *Water Services Coordination Act 1995* has a provision for review after five years operation. The review is due this year. The Government's commitment to establish an Economic Regulator, and the report of the Machinery of Government Taskforce, sets the broad framework for the future of water industry regulation. Implementation of the Machinery of Government report will become the vehicle for the review of the Act and the Office of Water Regulation will contribute to the review.

Outcome: An efficient and competitive water industry which provides a fair deal for customers and providers.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness indicators for the Plumbers Licensing Board have yet to be developed as the Board is not yet undertaking its full range of functions.					

(a) More details of effectiveness indicators in annual report.

Output 3: Plumber's Licensing

The Office issues licences to plumbing industry operatives to ensure the protection of public safety and health, and the environment in the delivery of essential waste disposal and water supply systems.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	-	-	540	508	
Less Operating Revenue ^(c)	-	-	444	-	
Net Cost of Output	-	-	96	508	
Adjustments ^(d)	-	-	-	(435)	
Appropriation for purchase of Output 3	-	-	96	73	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
New licence applications processed and determined	na	na	375	300	It is anticipated the number of Licensed Tradespersons will increase as tradespersons become aware of licensing requirements and through ongoing licence checking.
Licences issued	na	na	2,600	4,000	
Quality					
Formal complaints received from licence applicants relating to the application process	na	na	0%	5%	
Timeliness					
Renewal notices issued by 15 June each year ..	na	na	100%	100%	
Licence applications processed within target time	na	na	100%	100%	
Cost					
Average administrative cost per licence issued	na	na	\$183	\$112	Lower unit cost is due to increased number of Licences expected to be issued.
Average administrative cost per new licence application processed	na	na	\$172	\$201	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Plumbers Licensing Board held its inaugural meeting on 24 July 2000.
- The Board issued a total of 2,664 licences during the year.
- A new class of licence – Tradesperson’s Licence (Drainage Plumbing) came into effect in April 2001.

Major Initiatives For 2001-02

- Seek industry comment and implement a structure for an audit inspection regime under the management of the Plumbers Licensing Board.
- Conduct a review of the current examination systems and processes associated with the requirements for a plumber’s licence.
- Obtain comment from industry on the issue of restricted licences to ascertain whether a restricted licence should be introduced.

CAPITAL WORKS PROGRAM

The Capital Works Program for the Office of Water Regulation aims to provide for the replacement of assets, particularly information communications and technology infrastructure, in accordance with the Office of Water Regulation asset replacement program. Up-to-date and reliable information and communications technology is critical to the business of the Office which uses technology as an enabler to achieve excellence in its information and knowledge management practices.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Computer and Office Equipment - 2000-01 Program	71	71	71	-
1999-00 Program	95	95	1	-
NEW WORKS				
Computer and Office Equipment - 2001-02 Program	59	-	-	59
	225	166	72	59

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	94	75	72	59	96	71	-
Working capital requirement							
Leave Liability	105	-	-	-	107	29	29
	199	75	72	59	203	100	29
LESS							
Holding Account ^(b)	-	-	-	-	122	60	-
Internal Funds and Balances	(1)	-	(3)	4	-	-	-
Capital Contribution	200	75	75	55	81	40	29

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,558	1,581	1,933	1,848	1,751	1,770	1,785
Superannuation	112	126	140	158	173	178	184
Grants, subsidies and transfer payments ^(b)	1,997	4,531	1,546	310	96	99	99
Supplies and services	367	649	778	650	562	614	614
Accommodation	207	221	230	233	234	241	241
Capital User Charge	-	-	-	137	143	150	157
Depreciation	53	53	55	59	60	62	62
Advertising and promotion	112	-	-	-	-	-	-
Consumable Supplies	-	-	-	-	-	-	(2)
Net loss on disposal of non-current assets	15	-	6	-	-	-	-
Other expenses	2,434	124	325	270	274	281	293
TOTAL COST OF SERVICES	6,855	7,285	5,013	3,665	3,293	3,395	3,433
Revenues from ordinary activities							
User charges and fees ^(c)	14	-	20	20	20	20	20
Revenues from taxes, regulatory fees and fines	4	1	424	1	1	1	1
Other Revenue	64	50	55	-	-	-	-
Total Revenues from Ordinary Activities	82	51	499	21	21	21	21
NET COST OF SERVICES	6,773	7,234	4,514	3,644	3,272	3,374	3,412
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	5,305	5,020	4,003	3,306	3,241	3,361	3,399
Liabilities assumed by the Treasurer	112	126	140	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	5,417	5,146	4,143	3,306	3,241	3,361	3,399
Change in Equity arising from transfer of assets/liabilities	-	-	-	(2,952)	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(1,356)	(2,088)	(371)	(3,290)	(31)	(13)	(13)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(1,356)	(2,088)	(371)	(3,290)	(31)	(13)	(13)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 25 and 22 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,923	1,000	3,839	443	419	390	361
Cash resources held in Trust.....	35	-	-	-	-	-	-
Receivables.....	22	-	54	29	29	29	29
Amounts receivable for outputs ^(a)	-	-	-	122	60	62	124
Prepayments.....	2	-	-	-	-	-	-
Total current assets.....	3,982	1,000	3,893	594	508	481	514
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	154	208	160	193	199	216	162
Other non-current assets.....	33	38	23	36	35	32	29
Total non-current assets.....	187	246	183	229	234	248	191
TOTAL ASSETS	4,169	1,246	4,076	823	742	729	705
CURRENT LIABILITIES							
Provision for employee entitlements.....	174	200	326	395	353	314	275
Payables.....	77	41	129	42	30	22	14
Other Liabilities.....	72	43	61	67	55	52	49
Total current liabilities.....	323	284	516	504	438	388	338
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	76	110	161	155	90	100	110
Total non-current liabilities.....	76	110	161	155	90	100	110
TOTAL LIABILITIES	399	394	677	659	528	488	448
EQUITY							
Contributed Equity.....	-	-	-	55	136	176	205
Accumulated surplus/(deficit).....	3,770	852	3,399	109	78	65	52
Total equity	3,770	852	3,399	164	214	241	257
TOTAL LIABILITIES AND EQUITY	4,169	1,246	4,076	823	742	729	705

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	5,210	4,945	3,928	3,184	3,181	3,299	3,337
Capital Contribution	95	75	75	55	81	40	29
Holding Account	-	-	-	-	122	60	-
Net cash provided by government	5,305	5,020	4,003	3,239	3,384	3,399	3,366
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,639)	(1,550)	(1,676)	(1,810)	(1,706)	(1,710)	(1,725)
Superannuation payments	-	-	-	(158)	(173)	(178)	(184)
Grants, subsidies and transfer payments	(1,623)	(4,531)	(1,546)	(310)	(96)	(99)	(99)
Supplies and services	(367)	(639)	(768)	(694)	(666)	(676)	(674)
Accommodation	(207)	(221)	(221)	(233)	(234)	(241)	(241)
Administration	(112)	-	-	-	-	-	-
Capital User Charge	-	-	-	(137)	(143)	(150)	(157)
Goods and Services Tax	-	(556)	(572)	(398)	(385)	(385)	(385)
Other payments	(2,383)	(165)	(267)	(263)	(266)	(275)	(287)
Receipts							
Regulatory fees and fines	4	1	424	1	1	1	1
Goods and Services Tax	-	556	525	374	356	356	356
Other receipts	42	50	55	-	-	-	-
Net cash from operating activities	(6,285)	(7,055)	(4,046)	(3,628)	(3,312)	(3,357)	(3,395)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(92)	(75)	(76)	(55)	(96)	(71)	-
Proceeds from sale of non-current assets	3	-	-	-	-	-	-
Net cash from investing activities	(89)	(75)	(76)	(55)	(96)	(71)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(1,069)	(2,110)	(119)	(444)	(24)	(29)	(29)
Cash assets at the beginning of the reporting period	5,027	3,110	3,958	3,839	443	419	390
Net cash transferred to/from other agencies	-	-	-	(2,952)	-	-	-
Cash assets at the end of the reporting period	3,958	1,000	3,839	443	419	390	361

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	4,514	3,644	3,272	3,374	3,412
Adjustment for non-cash items:					
Depreciation	(55)	(59)	(60)	(62)	(62)
Superannation	(140)	-	-	-	-
(Increase)/decrease in salaries and related costs	(237)	(63)	107	29	29
Increase/(decrease) in accounts receivable	32	(25)	-	-	-
(Increase)/decrease in accounts payable	(52)	87	12	8	8
(Increase)/decrease in prepayments	(2)	-	-	-	-
(Increase)/decrease in other liabilities	11	(6)	12	3	3
Profit/(loss) on sale of assets	(6)	-	-	-	-
Other accrued expenditure	(19)	50	(31)	5	5
Net Cash from Operating Activities	4,046	3,628	3,312	3,357	3,395

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Local Govt Sewerage Subsidy Scheme	198	408	154	205	96	99	99
SWIMCO	374	57	385	105	-	-	-
TOTAL	572	465	539	310	96	99	99

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from Licence Application Fees	4	1	424	1
Proceeds from Industry - WAWIA	42	50	55	-
GST input credits	-	556	525	374
TOTAL	46	607	1,004	375

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

SWAN RIVER TRUST

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 43

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 70 Net amount appropriated to purchase outputs.....	5,193	5,314	5,316	5,189	5,133	5,247	5,328
Total appropriations provided to purchase outputs.....	5,193	5,314	5,316	5,189	5,133	5,247	5,328
CAPITAL							
Item 158 Capital Contribution	154	88	88	68	8	58	8
GRAND TOTAL.....	5,347	5,402	5,404	5,257	5,141	5,305	5,336

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To work with the government, local government and community to ensure that the Swan and Canning river system is conserved and managed to enhance its environmental quality and public amenity.

The Water and Rivers Commission provides the Trust with administrative, professional and technical staff services in accordance with section 31(1) of the Swan River Trust Act 1988.

SIGNIFICANT ISSUES AND TRENDS

- The population growth in Perth particularly in catchments of the Swan and Canning river systems is causing a marked increase in:
 - pressure for development along waterways of both residential and commercial development that have potential to impact on the visual amenity and public accessibility of the waterways;
 - the level of recreational and commercial use of the waterways in a variety of ways that potentially conflict; and
 - the potential for environmental degradation of the waterways and foreshores.
- The increasing pressure on the use of, and condition of the rivers requires a planned approach to the development and the management of the waterways as a community resource. Increasing community concern for the environment is placing a higher value on conservation and environmental values in considering the balance between competing uses of waterways and their surrounds.
- Community demands for information, advice and participation in waterways protection and management are also increasing.
- Algal blooms causing poor water quality are prevalent in the middle estuary of the Swan River and upstream of Kent Street weir on the Canning River. As a result of the extent and severity of these blooms recreation use of these areas is compromised and the environmental values of the river are reduced.
- Seasonal erosion and accretion along the foreshores together with the deterioration of existing foreshore protection works is increasing the demand for corrective work to protect the river banks.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	-	-	(30)	(67)
Priority and Assurance Dividend.....	(295)	(369)	(380)	(380)
Travel, advertising and consultancy savings.....	(21)	(21)	(21)	(21)
Riverbank Restoration and Erosion Controls.....	125	125	125	125

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Collect water information to support state planning, agencies and community	2,029	1,725	1,800	1,280			
<i>Output 2:</i>							
Regulate riverside development.....	500	479	509	530			
<i>Output 3:</i>							
Management plans.....	120	120	107	183			
<i>Output 4:</i>							
Protection of waterways and foreshores	2,651	3,080	3,360	3,547			
Total Cost of Outputs	5,300	5,404	5,776	5,540	5,226	5,364	5,455
<i>Less Operating revenues</i>	89	90	103	173	92	98	98
Net Cost of Outputs	5,211	5,314	5,673	5,367	5,134	5,266	5,357
Adjustments ^(b)	(18)	-	(357)	(178)	(1)	(19)	(29)
Appropriations provided to purchase Outputs	5,193	5,314	5,316	5,189	5,133	5,247	5,328
Appropriation for Capital Contribution to meet equity needs ^(c)	154	88	88	68	8	58	8
TOTAL CONSOLIDATED FUND APPROPRIATIONS	5,347	5,402	5,404	5,257	5,141	5,305	5,336

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Conservation and Management of the Swan and Canning River Systems.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction survey: level of water cleanliness.	49%	55%	59%	60%	

(a) More details of effectiveness indicators in annual report.

Output 1: Collect water information to support state planning, agencies and community

Provision of research and information for estuary and river restoration and management.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,029	1,725	1,800	1,280	Reduction in the number of R&D projects due to completion of Swan Oxygenation and initial Phoslock trials.
Less Operating Revenue ^(c)	28	29	32	18	
Net Cost of Output	2,001	1,696	1,768	1,262	
Adjustments ^(d)	(3)	-	(96)	(105)	
Appropriation for purchase of Output 1	1,998	1,696	1,672	1,157	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Area of waterway and catchment monitored ...	2,116km ²	2,116km ²	2,116km ²	2,116km ²	Reduction in number of R&D projects due to completion of Swan Oxygenation and initial Phoslock trials.
R&D projects	5	4	4	2	
Quality					
Extent to which the monitoring network covers the waterways and catchments.....	90%	90%	92%	95%	
Reliability of monitoring information.....	95%	95%	95%	95%	
Milestones met	92%	80%	100%	95%	
Timeliness					
Waterway and catchment monitoring reports completed on time	75%	80%	94%	90%	Reduction in R&D projects.
Projects completed on time.....	4	4	4	2	
Cost					
Average cost per km ²	\$335	\$405	\$421	\$450	Completion of major R&D projects (Swan Oxygenation and Phoslock trials)
Average cost per project.....	\$264,000	\$217,000	\$227,283	\$163,703	

Major Achievements For 2000-01

- Establishment of interim water quality targets and a compliance assessment system for the Swan and Canning rivers.
- Continued demonstration in the Canning River of the effectiveness of Phoslock in reducing phosphorus levels.
- Completion of the barge mounted Swan River oxygenation trial.

Major Initiatives For 2001-02

- Use of computer modelling to assess the potential impacts of a variety of management options on nutrient levels in the Swan and Canning rivers.
- Provide the public with Internet access to information on water quality in the Swan and Canning rivers.
- Continued development of Phoslock for further use.
- Evaluate the effectiveness of the barge mounted Swan River oxygenation trial.

Outcome: Conservation and Management of the Swan and Canning River Systems.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction survey: Land development and landscapes around the river reflects community expectation.....	70%	75%	69%	75%	

(a) More details of effectiveness indicators in annual report.

Output 2: Regulate riverside development

Assess applications for development, planning schemes and policy.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	500	479	509	530	
Less Operating Revenue ^(c)	8	8	10	15	
Net Cost of Output	492	471	499	515	
Adjustments ^(d)	-	-	(30)	(2)	
Appropriation for purchase of Output 2	492	471	469	513	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Management area subject to development control policy and advice.....	69km ²	69km ²	69km ²	69km ²	
Quality					
Acceptance of recommendations on development	99%	95%	100%	95%	
Timeliness					
Average number of days to process planning and development applications.....	51	65	65	65	
Cost					
Average cost per km ² of management area.....	\$7,246	\$6,942	\$7,376	\$7,681	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 7 and is estimated to be 7 for the 2001-02 Budget.

Major Achievements For 2000-01

- Development applications were assessed to ensure developments do not adversely affect the environment and amenity of the Swan and Canning rivers.
- Development of control policies were revised following referral to key stakeholders for comment.

Major Initiative For 2001-02

- Assess applications for development to ensure developments do not adversely affect the environment and amenity of the Swan and Canning rivers.

Outcome: Conservation and Management of the Swan and Canning River Systems.**Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction survey: availability of public access to the rivers and provision of sufficient facilities for community use.....	69%	75%	69%	75%	

(a) More details of effectiveness indicators in annual report.

Output 3: Management plans

Prepares management programs and plans (often jointly with local governments) for the management of the waterways and the management area. Includes catchment management plans.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	120	120	107	183	The Precinct Policy Plan is a substantial project with part funding provided by the Ministry for Planning and Infrastructure.
Less Operating Revenue ^(c)	2	2	4	53	
Net Cost of Output	118	118	103	130	
Adjustments ^(d)	-	-	-	(66)	
Appropriation for purchase of Output 3	118	118	103	64	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Production of management plans and strategies	3	3	2	1	Transfer of responsibility for Swan Canning Rivers Environmental Protection Policy to Department of Environmental Protection and completion of industry survey leaving Precinct Policy Plan as sole remaining project.
Quality					
Stakeholder acceptance of management plans and strategies	100%	80%	60%	80%	Two major stakeholders are yet to comment on the pilot Landscape Policy Precinct Plans.
Timeliness					
Plans prepared within timeframe	2	3	2	1	
Cost					
Average cost per plan or strategy	\$40,000	\$40,000	\$53,500	\$183,000	The Precinct Policy Plan is a substantial project with part funding provided by the Ministry for Planning and Infrastructure.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 1 for the 2001-02 Budget.

Major Achievements For 2000-01

- The vision and guiding principals for the Landscape Precinct Policy Plan were adopted by the Trust and the Western Australian Planning Commission.
- Draft management policies were prepared for bait worm digging, air conditioner cooling waste discharge and yacht club and marina environmental management.

Major Initiatives For 2001-02

- Release model format and guidelines for the Landscape Precinct Policy Plan.
- Collaborate with local governments to continue preparation of Precinct Policy Plans.
- Complete management policies for bait worm digging, air conditioner cooling waste discharge and yacht club and marina environmental management.

Outcome: Conservation and Management of the Swan and Canning River Systems.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction survey: condition of the waterway and foreshores.....	65%	70%	67%	70%	

(a) More details of effectiveness indicators in annual report.

Output 4: Protection of waterways and foreshores

Maintenance and restoration of waterways and foreshores. Audit and enforcement of the Act and regulations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,651	3,080	3,360	3,547	
Less Operating Revenue ^(c)	51	51	57	87	
Net Cost of Output	2,600	3,029	3,303	3,460	
Adjustments ^(d)	(15)	-	(231)	(5)	
Appropriation for purchase of Output 4	2,585	3,029	3,072	3,455	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Length of foreshore subject to maintenance and restoration	146km	146km	146km	146km	
Management area subject to waterway and foreshore protection	69km ²	69km ²	69km ²	69km ²	
Area of waterways and catchment impacting on water quality management	2,116km ²	2,116km ²	2,116km ²	2,116km ²	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Length of foreshore scheduled for maintenance and restoration as a percentage of total foreshore.....	41%	48%	41%	48%	Low winter rainfall reduced flows and therefore the amount of nitrogen washed into tributaries.
Public satisfaction with the condition of the foreshores	70%	75%	71%	75%	
Sub-catchments within phosphorus input target.....	60%	55%	60%	60%	
Sub-catchments within nitrogen input target ...	20%	32%	47%	35%	
Timeliness					
Achievement of scheduled maintenance and restoration program completed on time	85%	85%	90%	90%	
Mean time taken to resolve complaints (days).	1.2	1.5	1.5	1.5	
Water quality improvement projects achieving milestones on time	80%	80%	87%	90%	
Cost					
Average cost of maintenance and restoration per km.....	\$2,520	\$3,041	\$3,521	\$3,924	
Average cost of waterways and foreshore protection per km ²	\$1,900	\$1,957	\$2,145	\$2,282	
Average cost of waterways quality improvement projects per km ² of waterways and catchment.....	\$1,017	\$1,182	\$1,275	\$1,331	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 11 and is estimated to be 13 for the 2001-02 Budget.

Major Achievements For 2000-01

- Swan and Canning river foreshores were kept clean and pollution complaints were effectively responded to.
- The ability of oxygenation to improve water quality and reduce nutrient release was demonstrated in the Canning River.
- Rural property holders were provided with training and assistance to develop plans to better manage the environment and reduce nutrient losses from their properties.
- Shoreline revegetation trials were undertaken in collaboration with local government.
- Training in risk assessment and cleaner production techniques was provided to local government and businesses to reduce contamination from light industry.
- Oxygenation of the Canning River continued.
- Increased assistance was provided to community catchment management groups to support their environmental restoration work.
- A draft management plan for the Canning River was prepared.

Major Initiatives For 2001-02

- Commencement of a 4 year program of shoreline restoration and repair and maintenance of shoreline protection works.
- Implementation of year 3 of the Swan Canning Cleanup Program Action Plan.

CAPITAL WORKS PROGRAM

The Trust's Capital Works Program provides for ongoing replacement of plant and equipment.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Plant and Equipment Replacement Program - 1999-00 to 2002-03 Program	285	89	29	111
	285	89	29	111

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	110	80	29	111	85	135	-
Working capital requirement							
Loan repayments	8	8	8	8	8	8	8
Leave Liability	36	-	-	-	6	-	-
	154	88	37	119	99	143	8
LESS							
Internal Funds and Balances	-	-	(51)	51	-	-	-
Holding Account ^(b)	-	-	-	-	91	85	-
Capital Contribution	154	88	88	68	8	58	8

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	844	1,092	1,234	1,103	1,114	1,095	1,095
Supplies and services	3,459	3,098	3,660	3,155	2,837	2,876	2,954
Borrowing costs	14	13	13	13	13	13	13
Capital User Charge	-	-	-	69	79	82	85
Depreciation	62	112	54	123	127	135	135
Consumable Supplies	51	99	97	101	97	99	109
Net loss on disposal of non-current assets	-	-	-	1	1	1	1
Other expenses	469	911	650	975	958	1,063	1,063
TOTAL COST OF SERVICES	4,899	5,325	5,708	5,540	5,226	5,364	5,455
Revenues from ordinary activities							
User charges and fees ^(b)	17	-	16	16	-	-	-
Revenues from taxes, regulatory fees and fines	-	46	46	48	47	51	51
Net Profit on disposal of non-current assets	54	-	-	-	-	-	-
Grants and subsidies	57	26	39	89	24	25	25
Other Revenue	127	18	9	20	21	22	22
Total Revenues from Ordinary Activities	255	90	110	173	92	98	98
NET COST OF SERVICES	4,644	5,235	5,598	5,367	5,134	5,266	5,357
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	5,248	5,213	5,206	5,189	5,133	5,247	5,328
TOTAL REVENUES FROM GOVERNMENT	5,248	5,213	5,206	5,189	5,133	5,247	5,328
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	604	(22)	(392)	(178)	(1)	(19)	(29)
Extraordinary items	(280)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	324	(22)	(392)	(178)	(1)	(19)	(29)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 19 and 21 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	561	123	316	84	91	90	89
Receivables.....	7	7	84	83	80	82	84
Amounts receivable for outputs ^(a)	-	-	-	91	85	-	-
Prepayments	1	-	-	2	1	2	3
Total current assets.....	569	130	400	260	257	174	176
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	65	107	268	429
Land and Buildings.....	314	313	229	221	214	191	168
Plant, equipment and vehicles.....	240	100	192	177	167	162	22
Total non-current assets.....	554	413	421	463	488	621	619
TOTAL ASSETS	1,123	543	821	723	745	795	795
CURRENT LIABILITIES							
Provision for employee entitlements.....	65	99	144	160	151	162	173
Payables.....	2	2	9	9	26	25	24
Interest-bearing liabilities (borrowings).....	8	7	7	6	6	5	4
Other Liabilities.....	43	71	36	24	30	25	30
Total current liabilities	118	179	196	199	213	217	231
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	67	75	87	104	107	122	137
Interest-bearing liabilities (borrowings).....	177	170	169	161	159	151	143
Total non-current liabilities	244	245	256	265	266	273	280
TOTAL LIABILITIES	362	424	452	464	479	490	511
EQUITY							
Contributed Equity	-	-	-	68	76	134	142
Accumulated surplus/(deficit).....	761	119	369	191	190	171	142
Total equity	761	119	369	259	266	305	284
TOTAL LIABILITIES AND EQUITY.....	1,123	543	821	723	745	795	795

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	5,138	5,133	5,126	5,033	5,006	5,086	5,167
Capital Contribution	110	80	80	68	8	58	8
Holding Account	-	-	-	-	91	85	-
Net cash provided by government	5,248	5,213	5,206	5,101	5,105	5,229	5,175
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(873)	(1,102)	(1,153)	(1,669)	(1,649)	(1,832)	(1,832)
Supplies and services	(3,624)	(3,682)	(4,020)	(3,210)	(2,913)	(2,875)	(2,928)
Borrowing costs	(14)	(13)	(14)	(13)	(13)	(13)	(13)
Capital User Charge	-	-	-	(69)	(79)	(82)	(85)
Goods and Services Tax	-	(62)	(373)	(373)	(373)	(373)	(373)
Other payments	(324)	(306)	(306)	(388)	(399)	(388)	(388)
Receipts							
Regulatory fees and fines	-	6	6	6	6	6	6
Goods and Services Tax	-	57	342	373	373	373	373
Grants and subsidies	57	37	39	105	35	41	41
Other receipts	126	5	42	31	17	31	31
Net cash from operating activities	(4,652)	(5,060)	(5,437)	(5,207)	(4,995)	(5,112)	(5,168)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(183)	(110)	(6)	(118)	(95)	(110)	-
Proceeds from sale of non-current assets	50	-	-	-	-	-	-
Net cash from investing activities	(133)	(110)	(6)	(118)	(95)	(110)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(8)	(8)	(8)	(8)	(8)	(8)	(8)
Net cash from financing activities	(8)	(8)	(8)	(8)	(8)	(8)	(8)
NET INCREASE/(DECREASE) IN CASH HELD	455	35	(245)	(232)	7	(1)	(1)
Cash assets at the beginning of the reporting period	106	88	561	316	84	91	90
Cash assets at the end of the reporting period	561	123	316	84	91	90	89

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	5,598	5,367	5,134	5,266	5,357
Adjustment for non-cash items:					
Depreciation.....	(54)	(123)	(127)	(135)	(135)
(Increase)/decrease in salaries and related costs.....	(36)	(25)	8	(32)	(32)
Increase/(decrease) in accounts receivable.....	51	(1)	(3)	2	2
(Increase)/decrease in accounts payable.....	(7)	-	(17)	1	1
Increase/(decrease) in prepayments.....	-	2	(1)	1	1
Profit/(loss) on sale of assets.....	-	1	1	1	1
Other accrued expenditure.....	(115)	(14)	-	8	(27)
Net Cash from Operating Activities	5,437	5,207	4,995	5,112	5,168

WATER AND RIVERS COMMISSION

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 44

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 71 Net amount appropriated to purchase outputs.....	43,484	45,220	47,899	55,585	55,906	56,623	57,257
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	140	140	140	140	140	140	140
Total appropriations provided to purchase outputs.....	43,624	45,360	48,039	55,725	56,046	56,763	57,397
CAPITAL							
Item 159 Capital Contribution.....	1,157	1,613	1,118	2,700	1,900	1,400	200
GRAND TOTAL.....	44,781	46,973	49,157	58,425	57,946	58,163	57,597

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The Water and Rivers Commission will manage the water resources of Western Australia for the benefit of present and future generations in partnership with the community.

SIGNIFICANT ISSUES AND TRENDS

- About 5% of ground water management sub areas have allocations close to, or at the level of sustainability. Others are approaching that threshold and need closer management to ensure sustainability.
- An estimated 1.8 million hectares of farmland are already salt-affected in Western Australia, and this area is predicted to increase to 6.1 million hectares before new water balance equilibrium is reached, if catchment management to control salinity is ineffective.
- Western Australia has 208 recognised rivers totalling some 25,000 kilometres in length. More than 80 per cent (by length) of stream riparian zones in the South West agricultural area are seriously degraded by salinity. This poses a threat to remaining vegetation, wetlands, species and ecosystems. Western Australia has also 45 estuaries covering 440 square kilometres. In the South West of Western Australia, only seven estuaries out of 22 have low nutrient levels.
- More contaminated sites which affect groundwater are being discovered, increasing the demand on the Commission to respond.
- There are increasing development pressures in the Metropolitan, Kimberley, South West and semi-arid Pilbara and Gascoyne regions, which require careful management of water resources. Additionally increasing population and associated economic and social activity is increasing the demand for water. Key areas include metropolitan Perth and the South West.

- Ongoing resources are required to further develop community understanding and commitment to water resources growing within areas where natural resource management actions are being implemented. In other areas where the community is actively involved are expectations that levels of support and funding of on the ground initiatives will be increased.
- Effort will be required to complete machinery of government initiatives and integrate the Commission and the Department of Environmental Protection.
- Reduced rainfall may result in water restrictions and impact on water levels in wetlands.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	-	-	(361)	(780)
Priority and assurance dividend.....	(1,978)	(2,511)	(2,529)	(2,529)
Travel, advertising and consultancy savings.....	(269)	(269)	(269)	(269)
Transfer of Farm Water Plan from Office of Water Regulation	2,058	2,008	2,008	2,008
Establish Demonstration Sub-catchments.....	1,179	1,179	1,179	1,178
Engineering Pilot Projects on Drainage and Pumping	1,000	1,000	1,000	1,000
Beach Care Initiative	12	12	13	13

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Water Allocation Policies	1,266	1,269	2,271	2,228			
Output 2:							
Water Information and Allocation Plans for Sustainable Development	10,912	11,927	16,510	15,280			
Output 3:							
Regulation, Licensing and Community Awareness	8,487	8,528	7,140	7,277			
Output 4:							
Rural Water Supply Assistance	1,836	4,163	1,775	1,561			
Output 5:							
Water Protection Policies, Guidelines and Regulation	7,514	8,920	5,655	14,943			
Output 6:							
Water Resource Information, Protection Plans and Works.....	13,219	13,282	24,166	23,234			
Output 7:							
State Development Planning and Approvals....	5,345	5,371	3,270	1,066			
Total Cost of Outputs.....	48,579	53,460	60,787	65,589	61,752	62,184	62,818
<i>Less Operating revenues</i>	<i>5,589</i>	<i>6,415</i>	<i>12,741</i>	<i>6,662</i>	<i>6,543</i>	<i>6,724</i>	<i>6,724</i>
Net Cost of Outputs.....	42,990	47,045	48,046	58,927	55,209	55,460	56,094

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Adjustments ^(b)	634	(1,685)	(7)	(3,202)	837	1,303	1,303
Appropriations provided to purchase Outputs	43,624	45,360	48,039	55,725	56,046	56,763	57,397
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,157	1,613	1,118	2,700	1,900	1,400	200
TOTAL CONSOLIDATED FUND APPROPRIATIONS	44,781	46,973	49,157	58,425	57,946	58,163	57,597

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Sustainable Use of Water Resources for Economic Development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Areas where local Water Management groups are established and supported	0	2	0	2	

- (a) More details of effectiveness indicators in annual report.

Output 1: Water Allocation Policies

Plans that provide information on: the resource and its values; how it can be accessed to support economic development; sustainable levels of use and associated management criteria; and provide the policy basis for administration of allocation licensing at a local level.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,266	1,269	2,271	2,228	
Less Operating Revenue ^(c)	161	185	815	193	
Net Cost of Output	1,105	1,084	1,456	2,035	
Adjustments ^(d)	-	-	(26)	(497)	
Appropriation for purchase of Output 1	1,105	1,084	1,430	1,538	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerial and Parliamentary requests for advice	180	180	330	250	
Volume of water under management by the Commission (kilolitres) ^(b)	1,260 million	2,945 million	3,368 million	3,500 million	Continued demand for water to support State development
Quality					
Results of a survey of the Minister to determine his level of satisfaction with the quality of policy advice	90%	90%	70%	70%	
Timeliness					
Response to Ministerial and Parliamentary requests within agreed timeframes	67%	90%	87%	90%	
Cost					
Average cost of Ministerial and Parliamentary requests for advice	\$153	\$160	\$146	\$147	
Average cost per million kilolitres allocated ...	\$983	\$421	\$660	\$626	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 71 and is estimated to be 9 for the 2001-02 Budget.

(b) In 2000-01 the output includes surface water which was not previously included. Individual components are groundwater 1,225m kilolitres and surface water 1,720m kilolitres.

Major Achievements For 2000-01

- The Commission has continued to develop water industry frameworks, standards and targets to meet Council of Australian Governments (COAG) requirements and implement agreed strategies and management structures to meet water law reform agreements.
- The *Rights in Water and Irrigation Act Amendment Bill* was proclaimed and supporting policies, plans and other management tools have been developed to support the implementation of water trading and local management.

Major Initiatives For 2001-02

- Development of a coherent policy framework and development of policies for implementation of water reform and improve management of water resources.
- Policies to support implementation of water law reform will be required, particularly policies for trading and for dealing with increasing demands and applications for water in areas currently at levels of use below the sustainable yield limit.
- Policies to address areas of over allocation and/or overuse.
- Policies to support metering and capacity sharing and possible accrual accounting gaps.
- Current initiatives include:
 - establish and support local water resource management committees;
 - build a computerised licence transfer system with a public register;
 - accelerate environmental water assessments and allocation plans;
 - upgrade water resource surveillance; and
 - Water Law Reform.

Outcome: Sustainable Use of Water Resources for Economic Development.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Licensed use covered by a formal management plan:					
- Board Approved	61%	65%	62%	65%	
- Senior Management Approved	97%	100%	91%	92%	

(a) More details of effectiveness indicators in annual report.

Output 2: Water Information and Allocation Plans for Sustainable Development

Plans that provide information on: the resource and its values; how it can be accessed to support economic development; sustainable levels of use and associated management criteria; and provide the policy basis for administration of allocation licensing at a local level.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	10,912	11,927	16,510	15,280	
Less Operating Revenue ^(c)	1,264	1,456	2,500	1,516	
Net Cost of Output	9,648	10,471	14,010	13,764	
Adjustments ^(d)	-	-	(186)	(636)	
Appropriation for purchase of Output 2	9,648	10,471	13,824	13,128	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Allocation plans produced.....	5	7	5	3	
Strategic water use plans produced.....	5	5	3	2	
Measurement sites operated.....	4,305	4,305	3,222	3,300	
Quality					
Results of a survey of stakeholders to determine the level of satisfaction with the quality of water resource management plans.	68%	70%	70%	70%	
Timeliness					
Plans produced within negotiated timeframes .	65%	80%	85%	80%	
Cost					
Average cost per allocation plan.....	\$87,200	\$85,000	\$175,731	\$238,921	(b)
Average cost per strategic water use plans produced.....	\$272,400	\$270,600	\$664,196	\$813,634	(c)
Average cost for operating one measurement site.....	\$2,117	\$2,318	\$4,233	\$3,920	Cost reduction as a result of reducing number of measurement sites and operational costs

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 37 and is estimated to be 94 for the 2001-02 Budget.
- (b) The average cost per allocation plan is presented above. Actual costs vary depending on the complexity and information needs in preparing and negotiating such plans. Plans vary in costs between \$16,000 and \$120,000.
- (c) The average cost per strategic water use plan is presented above. Actual costs vary depending on the complexity and information needs in preparing and negotiating such plans. These costs include the preparation of minor plans and strategies which are not reported.

Major Achievements For 2000-01

- A strategic State Surface Water Reference Network is supported and maintained. Information is used for water resources planning, flood warning development planning and state of the art water resources reporting. Comprehensive surface water and groundwater databases are maintained and updated as part of the State's strategic information base.
- Regional appraisal of the availability of surface and groundwater to support planning for development pressures within existing water supply areas.
- The Commission provided significant planning advice to large developers, the Department of Mineral and Petroleum Resources and regional development authorities on water availability and produce water development plans on a regional basis. This year's focus has been primarily West Kimberley Development Planning and Ord River irrigation Stage II Development Plans.
- Compilation and publication of the National Land and Water Audit identifying the current state and pressures on water resources. Additionally, cultural and environmental studies to improve the incorporation of such values within the Commission's planning processes is underway.

Major Initiatives For 2001-02

- The key issue is the preparation of allocation management plans, involving appropriate determination of environmental water requirements (EWRs)/environmental water provisions (EWPs) to meet commitments under water reform framework agreement. Effective management and contribution to State development projects.
- Setting of interim EWPs and sustainable yield limits, including a strategy for future funding this project. This will require capacity building (internal and external) for determining EWRs/EWPs and preparing allocation plans.
- Carnarvon privatisation provides an external driver to develop an environmentally approved interim allocation plan.
- Assessment of the impacts of climate change on sustainable yield levels of Gngangara and Jandakot Mounds.

- Reassessment of sustainable yields.
- Revision of EWPs for Gngangara and Jandakot mounds.
- Management of over-allocation.
- Clarification of role in water use efficiency and continued water efficiency strategies.
- Link between planning, implementation and compliance and shift towards integration with catchment plans.

Outcome: Sustainable Use of Water Resources for Economic Development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Groundwater management areas with use in excess of management objectives	4%	<7%	3.8%	4%	

(a) More details of effectiveness indicators in annual report.

Output 3: Regulation, Licensing and Community Awareness

Promotion, education, regulation and encouragement of the community in the efficient use of water.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,487	8,528	7,140	7,277	
Less Operating Revenue ^(c)	1,080	1,243	300	294	
Net Cost of Output	7,407	7,285	6,840	6,983	
Adjustments ^(d)	-	-	(81)	(305)	
Appropriation for purchase of Output 3	7,407	7,285	6,759	6,678	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Licences Administered	20,500	23,000	23,807	24,000	
Quality					
Stakeholder satisfaction with the issue and administration of water allocation licences ...	na	75%	87%	70%	
Timeliness					
New or reviewed licences issued within the appropriate timeframes	67%	75%	57%	75%	
Cost					
Average cost per licence	\$414	\$371	\$300	\$303	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 29 and is estimated to be 60 for the 2001-02 Budget.

Major Achievement For 2000-01

- The Commission continues to encourage the wise and efficient use of water via:
 - advertisements, editorial and targeted map bores where the Commission believes appropriate, conservation of scheme water, public awareness of the right areas for bores, mailouts and press releases; and
 - ongoing management of water allocation licenses. Approximately 2,300 applications or renewals were processed this year.

Major Initiative For 2001-02

- Issuing and maintaining approximately 23,800 surface and ground water licenses. Additionally undertaking compliance surveillance and field contact with water users will be a priority for ensuring appropriate water use. Additionally, implement statutory function to do with water allocation in the context of a wider water resources management role. Implementation of law reform within regional areas. Specific initiatives include:
 - confirming levels of water use in key areas; and
 - license condition compliance and auditing and dealing with expired license backlog. Increase EWP compliance monitoring in key areas, particularly Gngara and Jandakot mounds.

Outcome: Sustainable Use of Water Resources for Economic Development.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average level of on farm water deficiency per Farm Water Grant round.....	52%	51%	47%	50%	

(a) More details of effectiveness indicators in annual report.

Output 4: Rural Water Supply Assistance

The Commission seeks to increase the availability of reliable water supplies for rural districts.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,836	4,163	1,775	1,561	
Less Operating Revenue ^(c)	31	15	8	4	
Net Cost of Output	1,805	4,148	1,767	1,557	
Adjustments ^(d)	633	(1,685)	661	712	
Appropriation for purchase of Output 4	2,438	2,463	2,428	2,269	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Rural and Community Water Grants determined and Processed.....	155	150	198	200	
Rural and Community Water Grants monitored, evaluated and audited	1,000	700	825	900	
Planning and policy formulation for operational initiatives under the Farm Water Plan and the Pastoral Water Grant Scheme...	na	5	5	2	
Rural and Community Water Grant payments made	188	438	266	300	
Quality					
Grant applications processed in accordance with policy	95%	95%	100%	95%	
Grant claims processed in accordance with policy	95%	95%	94%	95%	
Planning and policies accepted and implemented	na	75%	100%	75%	
Timeliness					
Grant applications assessed within target deadline of 60 days	41%	100%	100%	100%	
Grant claims processed within 10 working days	96%	90%	94%	95%	
Planning completed and policies developed within agreed timeframes.....	na	90%	100%	95%	
Cost					
Average administrative cost per application processed and determined.....	\$485	\$367	\$333	\$1,114	
Average administrative cost per grant monitored evaluated and audited	\$349	\$433	\$440	\$248	
Average cost per activity of the Farm Water Plan and the Pastoral Water Grant Scheme...	na	\$38,570	\$46,200	\$55,688	
Average value per grant.....	\$7,511	\$8,246	\$4,192	\$3,346	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- An extensive review of the Farm Water Plan was completed under the guidance of the Office of Water Regulation and with the support of the Rural Water Supply Coordinating Committee.
- The review recommended that existing water supply initiatives under the Plan be retained, that the commitment to research and development be increased and further integration take place with related programs, particularly salinity action and environmental protection.
- The Government endorsed the recommendations of the review and is committed to building on past achievements.
- Changes to the Farm Water Grants Scheme implemented as an outcome of the Farm Water Plan review and a continued strong advertising campaign contributed to a significant increase in the number of grant application.
- The Pastoral Water Grants Scheme, which aims to reduce the impact of overgrazing in rangeland environments, was opened up to pastoralists in the Gascoyne –Murchison Region. Previously pastoralists in that region were excluded from the Scheme because they were able to access grants under the Gascoyne/ Murchison Strategy.
- A further nine projects were approved under the Community Water Supply Program through which funding is available to rural communities to develop new water sources where on-farm improvements are not possible.

Major Initiatives For 2001-02

- The full implementation of changes arising out of the review of the Farm Water Plan in 2000-01 will be given a priority.
- Renewed emphasis will be placed on ensuring rural communities and individual farmers adopt a more strategic long term approach to water supply planning that will not only enhance their prospects of successfully overcoming existing water deficiency but better prepare them for managing future low rainfall seasons.
- A particular focus will also be placed on ensuring that emerging trends in rural production are taken account of and that the implementation of water supply improvements complements the efforts to address dryland salinity and land degradation.

Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which management objectives have been developed to guide the protection of the state's public water supply catchments/basins	32%	40%	36%	40%	Result for 2000-01 to be lower than expected as total number of areas requiring plans has increased

(a) More details of effectiveness indicators in annual report.

Output 5: Water Protection Policies, Guidelines and Regulation

A system for administration of the Commission's role in protecting and enhancing the quality and amenity of the State's water resources.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,514	8,920	5,655	14,943	
Less Operating Revenue ^(c)	691	796	100	829	
Net Cost of Output	6,823	8,124	5,555	14,114	
Adjustments ^(d)	-	-	(64)	(39)	
Appropriation for purchase of Output 5	6,823	8,124	5,491	14,075	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerial and Parliamentary requests for advice	310	310	555	360	
Key policies developed.....	3	3	4	4	
Volume of groundwater under management by the Commission (in kilolitres) ^(b)	1,260 million	2,945 million	3,368 million	3,500 million	
Quality					
Results of a survey of the Minister to determine his level of satisfaction with the quality of policy advice	90%	90%	90%	90%	
Timeliness					
Response to Ministerial and Parliamentary requests within agreed timeframes.....	67%	90%	87%	90%	
Cost					
Average accrual cost per ministerial and parliamentary responses.....	\$149	\$152	\$140	\$153	
Average cost per key protection policies developed.....	\$129,308	\$129,308	\$20,973	\$46,055	Average cost hard to estimate – depends on complexity and volume of issues
Average cost per million kilolitres of groundwater managed and protected	\$5,619	\$2,881	\$1,631	\$4,201	Expect an increase in water under management – water demand for state development

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 34 and is estimated to be 20 for the 2001-02 Budget.

(b) In 2001-02 the output includes surface water which was not previously included. Individual components are groundwater 1,674 million kilolitres and surface water 1,694m kilolitres.

Major Achievements For 2000-01

- Draft Policy development completed for the Statewide Waterways Program and catchment management, the Swan Catchment Cleanup Program, identification of riparian protection zones. New local management structures are currently being pursued.
- Communication of 'Design Guidelines for Constructed Wetlands for Stormwater Runoff' to assist with wetland management within the Swan Coastal Plain.
- Water supply protection policies for Brunswick River, Albany Town Water Supply and the Harvey/Stirling system.
- Policies continue to be developed to improve water protection via land use. The Commission aims to minimise land use referrals by developing and negotiating appropriate land use policies with key government agencies such as Local Government and Regional Development and Department of Planning and Infrastructure. Completed policies include the State Water Quality Management Strategy and Pesticide use in Public Drinking Water Source Areas.

Major Initiatives For 2001-02

- Continued integration of water source protection plans with other catchment, allocation and statutory planning where practicable both within the Commission and with other agencies. This applies to both public and private water supplies.

- In the past, sufficient implementation of plans has not occurred at the regional level. The Commission would support implementation at the regional level of priority actions preferably through influencing others. The Commission should seek to optimise the contribution from water service providers for implementation of plans. Key initiatives include:
 - develop source protection plans for current and future water supplies;
 - purchase land in priority 1 source protection areas;
 - enforce by-laws for public drinking water source areas;
 - promote water resource protection policies and guidelines;
 - provide protection planning and management advice;
 - raise community awareness of water quality protection issues; and
 - promote integration of source protection plans with other statutory planning mechanisms.

Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which management objectives have been developed for rivers, estuaries and wetlands.....	60%	60%	63%	66%	
The extent to which rivers, estuaries and wetlands water quality meet agreed management objectives.....	61%	65%	61%	61%	

(a) More details of effectiveness indicators in annual report.

Output 6: Water Resource Information, Protection Plans and Works

Plans that provide information on the resource, its quality, standards that need to be met to protect its quality, and remediation or enhancement activities where necessary.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	13,219	13,282	24,166	23,234	
Less Operating Revenue ^(c)	1,682	1,937	8,818	3,761	
Net Cost of Output	11,537	11,345	15,348	19,473	
Adjustments ^(d)	1	-	(274)	(2,399)	
Appropriation for purchase of Output 6	11,538	11,345	15,074	17,074	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Management or protection plans to be produced.....	16	13	16	10	Number of Regional groups slowly growing, and with additional federal funding additional plans are expected
Length of rivers within declared surface water management areas.....	11,680km	11,680km	11,680km	11,680km	
Quality					
Results of a survey of recipients of key Departmental publications to determine their satisfaction with the quality of the education and information provided.....	70%	70%	70%	70%	
Timeliness					
Management plans developed within agreed timeframes.....	68%	80%	80%	80%	
Cost					
Average cost per management or protection plan produced	\$340,762	\$417,937	\$632,893	\$954,501	See footnote (b)
Average cost per Km of river managed	\$665	\$672	\$1,202	\$1,172	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 87 and is estimated to be 129 for the 2001-02 Budget.

(b) The average cost per management or protection plan is presented above. Actual costs vary depending on the complexity and information needs in preparing and negotiating such plans.

Major Achievements For 2000-01**Salinity**

- Continued Implementation of relevant parts of the State Salinity Action Plan, particularly the establishment of incentive schemes for farmers to improve remnant vegetation management. Improving community support for restoration of stream salinity in key catchments. Effective working relationships with other government's agencies and community groups.
- Recovery Teams have prepared strategic Action Plans for each of the Kent/Denmark, Warren and Collie River Recovery Catchments. Partnership arrangements that engage local communities and agencies in achieving social, economic, environmental as well as water quality outcomes are being developed or enhanced. Sub-catchment plans have been developed for Mobrur, Chowerup, Upper-Tone, East Collie and Nukenukup. Water management tools are being extended.
- The Commission is ensuring that decisions for salinity management are made with the best available information and by considering the requirements for farm viability and local community stability. Information management and decision making processes are included within local area planning.
- Interim arrangements for cost sharing between landholders and the Commission for salinity actions are in place, although take up is slow.
- The Water and Rivers Commission continue to implement recommendations of a recent ministerial Floodplain Management Taskforce.
- Rehabilitation and restoration efforts continue to be directed to Millstream and Fortescue River, Peel – Harvey, Lake Powell and Torbay Inlet, Vasse River Clean-up, Harding River and Ord.
- The Commission also contributes to the Swan Canning Clean-up Program with continued efforts in sediment remediation and oxygenation trials.

Wetlands

- Continued development of Swan Coastal Plain Urbanisation water balance and drainage strategies.
- Environmental water requirements are being implemented and managed for key water resource areas such as Jandakot, Gnangara Mound and Millstream. Ongoing advice and information is provided to land planning through statutory referrals. The Commission continues to implement the State Wetlands Conservation Policy, key elements of Perth Bushplan including reviewing the Environmental Protection Policy for Swan Coastal plan lakes and the Gnangara Mound initiatives.

Rivers and Estuaries

- Ongoing planning, management and restoration of the Peel, Wilson, and Leschenault estuaries together with the Avon river and Albany Harbour waterways. Floodplain mapping and advice to support flooding and drainage issues. Continued advice and support to government in the areas of flood warning and floodplain advice, drainage and environmental impacts resulting from pollution and other sources.

Major Initiatives For 2001-02

Salinity

- The review of effectiveness of the current partnership approach to be completed this financial year. In the 2001-02 financial year, the Commission anticipates the partnership approach will continue (because of community expectation and recent increases in uptake) but also in conjunction with new initiatives agreed by the review.
- Monitoring and evaluation of salinity trends in priority catchments (particularly water resource recovery catchments) and whether the land use changes are contributing to reduced stream salinity. Data collection for evaluation techniques needs to be able to be readily and directly applied.
- Develop and implement drainage and surface water management guidelines and best management practices.
- Support Conservation and Land Management on biodiversity recovery catchments and AgWest on rural town recovery catchments (any significant involvement of a technical nature would be on a cost recovery basis).
- The Government has committed \$10 million over a four year period to support a range of engineering projects to determine the efficiency and effectiveness of drainage and pumping in various parts of Western Australia and to establish, on a catchment by catchment basis, demonstration sub-catchments. The Water and Rivers Commission was originally provided with \$2.5 million per annum for on-the-ground works, catchment planning, engineering analyses, economic evaluations and communicating the results. The Government has committed to establishing up to six 20,000 ha catchments to help landholders decide what combination of actions may work for them. However, an amount of \$321,250 per annum has subsequently been transferred to the Department of Agriculture from the \$2.5 million per annum, to be used in accordance with the draft memorandum of understanding dealing with demonstration catchments.

Waterways

- Implementation of flood management initiative from Floodplain Taskforce.
- Assist Swan River Trust with the implementation of Swan-Canning Clean-up Program including:
 - implementation of Swan River Environmental Protection Policy; and
 - contribute to Statement of Planning Policy (consistent with environmental protection policy).
- Waterways Western Australia Strategy – finalisation of the strategy and its partnership with regional strategies. An increased profile for the strategy will have huge waterways and Commission benefits (including prioritisation and where work is being done).
- State Algal Bloom Management Strategy (consistent with broader waterways management) – outlines priorities and direction but implementation will depend heavily on specific-purpose funding such as the National Action Plan. The Council would be prepared to fund progression of the strategy and regional response initiatives to critical blooms.

- Through partnerships, assist the community in improving rivers and estuaries through preparation of river action plans, catchment management plans and regional strategies, development and provision of technical advice for waterways restoration, support the community in understanding and monitoring rivers and estuaries.
- A priority for 2001-02 is to develop new approaches to arterial drainage to ensure water quality issues are appropriately managed in addition to the traditional issue of stormwater (water quantity) management and to encompass the management of the environment in an urban setting, in particular high value wetlands. The Commission aims to complete a review of existing drainage policy and confirm the roles and responsibilities of all players in drainage within the *Water Authority Act 1985*.
- There is a need to change traditional drainage thinking into water sensitive urban design and increase its adoption, in particular the incorporation of ecological function including water quality objectives into drainage management by utilities.

Wetlands

- There are three categories of wetlands: conservation, resource enhancement and multiple use. The Commission will concentrate on conservation category wetlands to ensure their protection.
- Need for Commission direction on implementing the State Wetlands Policy in order to contribute to a consistent government approach for the protection of wetlands.
- Improve community understanding on the value and management of wetlands.

Outcome: Protection and Enhancement of the Quality of the State's Surface and Groundwater.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Acceptance of Water and Rivers Commission's recommendations and advice by planning agencies: Number Accepted/Total Assessed	80%	90%	80%	80%	

(a) More details of effectiveness indicators in annual report.

Output 7: State Development Planning and Approvals

Advice and assessments on the availability, distribution and quality of water to support development proposals, planning and approvals.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,345	5,371	3,270	1,066	
Less Operating Revenue ^(c)	680	783	200	65	
Net Cost of Output	4,665	4,588	3,070	1,001	
Adjustments ^(d)	-	-	(37)	(38)	
Appropriation for purchase of Output 7	4,665	4,588	3,033	963	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Land planning and state development assessments reviewed	6,000	4,400	3,670	3,500	The Commission will focus on strategic development proposals with more routine assessments being delegated to local government and other agencies
Quality					
Results of a survey of stakeholders to determine their level of satisfaction with the quality of the coordination activities.....	70%	70%	70%	70%	
Timeliness					
Land planning and state development referrals responded to within an agreed timeframe	91%	70%	70%	70%	
Cost					
Average cost per referral ^(b)	\$891	\$1,220	\$891	\$304	The average cost of referrals is difficult to estimate due to varying levels of complexity

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 42 and is estimated to be 11 for the 2001-02 Budget.

(b) The accrual costs include the cost of developing and operating internal systems and infrastructure necessary for providing advice.

Major Achievement For 2000-01

- Processing of approximately 4000 land planning and state development referrals, and providing advice to other agencies, developers and the public.

Major Initiatives For 2001-02

- Integration of land use planning into a natural resource management context and provision of information to support State development. While the number of routine referrals has greatly reduced, the number of referrals for difficult projects coming to agency is increasing. Water and Rivers Commission completes approximately 6000 referrals per annum.
- Continue to support:
 - advice on land use development to decision making authorities;
 - strategic land use policy development;
 - equipping decision making authorities to make the decisions on our behalf;
 - the influence of State planning processes strategically;
 - devolution to other decision making authorities vital to reduce Water and Rivers Commission workload; and
 - statement of planning policy on natural resource management.

CAPITAL WORKS PROGRAM

The Water and Rivers Commission planned capital works expenditure for 2001-02 provides for ongoing upgrade/replacement programs for equipment and measurement sites and for the acquisition of land critical to the protection of present and future water supplies.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Asset Replacement/Upgrade - Operational Equipment and Measurement Sites - 2000-01 Program	500	484	484	16
COMPLETED WORKS				
Asset Replacement/Upgrade - Computing and Office Equipment - 1999-00 Program	200	200	97	-
2000-01 Program	300	300	300	-
NEW WORKS				
Additional Asset Capacity - Land Acquisition - 2001-02 Program	1,700	-	-	1,700
Asset Replacement/Upgrade - Equipment - 2001-02 Program	500	-	-	500
Asset Replacement/Upgrade - Computing and Office Equipment - 2001-02 Program	300	-	-	300
	3,500	984	881	2,516

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	2,728	800	881	2,516	2,500	2,000	-
Working capital requirement							
Leave Liability	-	613	-	-	-	-	-
Loan repayments	357	200	318	200	200	200	200
	3,085	1,613	1,199	2,716	2,700	2,200	200
LESS							
Internal Funds and Balances	1,928	-	81	16	-	-	-
Holding Account ^(b)	-	-	-	-	800	800	-
Capital Contribution	1,157	1,613	1,118	2,700	1,900	1,400	200

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	18,790	19,288	20,419	21,350	19,859	19,695	19,695
Superannuation	2,702	2,470	6,466	2,064	2,084	2,105	2,105
Grants, subsidies and transfer payments ^(b)	1,965	1,608	1,830	3,210	3,211	3,263	3,263
Supplies and services	15,957	9,347	12,015	10,724	8,369	8,636	8,834
Accommodation	1,133	-	-	-	-	-	-
Borrowing costs	162	141	145	120	120	100	100
Capital User Charge	-	-	-	16,327	17,137	17,572	17,908
Depreciation	1,693	2,109	1,558	2,256	2,356	2,265	2,265
Consumable Supplies	3,460	5,314	5,314	3,860	3,420	3,374	3,324
Equipment repairs and maintenance	275	785	785	655	675	668	668
State Taxes	1,142	-	1,156	1,100	1,150	1,150	1,200
Net loss on disposal of non-current assets	145	200	208	206	212	219	219
Other expenses	2,868	2,166	2,813	3,717	3,159	3,137	3,237
TOTAL COST OF SERVICES	50,292	43,428	52,709	65,589	61,752	62,184	62,818
Revenues from ordinary activities							
User charges and fees ^(c)	278	-	159	-	-	-	-
Revenues from taxes, regulatory fees and fines	212	488	196	488	488	488	488
Net Profit on disposal of non-current assets	1	88	88	57	62	78	78
Grants and subsidies	4,181	2,499	6,687	2,617	2,452	2,647	2,647
Interest revenue	232	-	-	-	-	-	-
Other Revenue	4,645	3,325	5,763	3,500	3,541	3,511	3,511
Total Revenues from Ordinary Activities	9,549	6,400	12,893	6,662	6,543	6,724	6,724
NET COST OF SERVICES	40,743	37,028	39,816	58,927	55,209	55,460	56,094
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	35,022	37,008	37,391	55,725	56,046	56,763	57,397
TOTAL REVENUES FROM GOVERNMENT	35,022	37,008	37,391	55,725	56,046	56,763	57,397
Change in Equity arising from transfer of assets/liabilities	5,950	-	-	2,952	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	229	(20)	(2,425)	(250)	837	1,303	1,303
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	229	(20)	(2,425)	(250)	837	1,303	1,303

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 303 and 326 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	8,366	7,342	11,763	9,779	8,750	8,275	7,800
Receivables.....	496	414	746	742	754	788	822
Interest receivable.....	20	-	-	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	800	800	-	-
Prepayments.....	125	345	26	-	32	6	3
Total current assets.....	9,007	8,101	12,535	11,321	10,336	9,069	8,625
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	1,839	3,462	6,011	8,560
Land and Buildings.....	47,546	40,145	79,222	80,723	80,872	80,550	80,228
Plant, equipment and vehicles.....	1,805	3,739	1,444	1,464	1,286	1,789	2,092
Other non-current assets.....	21,004	21,737	20,215	21,740	23,926	25,330	24,934
Total non-current assets.....	70,355	65,621	100,881	105,766	109,546	113,680	115,814
TOTAL ASSETS	79,362	73,722	113,416	117,087	119,882	122,749	124,439
CURRENT LIABILITIES							
Provision for employee entitlements.....	2,528	2,015	3,041	3,214	3,138	3,411	3,684
Payables.....	303	278	292	592	314	359	404
Interest-bearing liabilities (Borrowings).....	318	357	200	200	200	200	200
Other Liabilities.....	986	249	787	931	996	996	1,019
Total current liabilities.....	4,135	2,899	4,320	4,937	4,648	4,966	5,307
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	4,601	3,372	9,290	10,094	10,641	10,687	10,733
Interest-bearing liabilities (Borrowings).....	1,636	1,554	1,451	1,251	1,051	851	651
Other Liabilities and Accruals.....	15	58	-	-	-	-	-
Total non-current liabilities.....	6,252	4,984	10,741	11,345	11,692	11,538	11,384
TOTAL LIABILITIES	10,387	7,883	15,061	16,282	16,340	16,504	16,691
EQUITY							
Contributed Equity.....	-	-	-	2,700	4,600	6,000	6,200
Accumulated surplus/(deficit).....	2,803	(333)	378	128	965	2,268	3,571
Asset revaluation reserve.....	-	-	31,805	31,805	31,805	31,805	31,805
Other Reserves.....	66,172	66,172	66,172	66,172	66,172	66,172	66,172
Total equity	68,975	65,839	98,355	100,805	103,542	106,245	107,748
TOTAL LIABILITIES AND EQUITY	79,362	73,722	113,416	117,087	119,882	122,749	124,439

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	34,222	36,208	36,591	53,086	53,623	54,214	54,848
Capital Contribution	800	800	800	2,700	1,900	1,400	200
Holding Account	-	-	-	-	800	800	-
Net cash provided by government	35,022	37,008	37,391	55,786	56,323	56,414	55,048
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(18,502)	(18,321)	(19,924)	(20,791)	(19,285)	(19,105)	(19,105)
Superannuation payments	(2,343)	(2,023)	(2,450)	(2,020)	(2,040)	(2,050)	(2,050)
Grants, subsidies and transfer payments	(1,965)	(1,608)	(1,846)	(3,210)	(3,211)	(3,263)	(3,263)
Supplies and services	(19,417)	(15,175)	(17,216)	(16,814)	(15,692)	(15,561)	(15,709)
Borrowing costs	(169)	(160)	(143)	(132)	(104)	(76)	(76)
Accommodation	(1,133)	-	-	-	-	-	-
Equipment repairs and maintenance	(275)	(885)	(370)	(302)	(303)	(315)	(315)
Capital User Charge	-	-	-	(16,327)	(17,137)	(17,572)	(17,908)
State Taxes	(1,142)	-	(1,156)	(1,100)	(1,150)	(1,150)	(1,200)
Goods and Services Tax	-	(935)	(1,987)	(1,987)	(1,987)	(1,987)	(1,987)
Other payments	(974)	(3,870)	(1,030)	(3,474)	(1,754)	(1,786)	(1,886)
Receipts							
Regulatory fees and fines	212	188	49	188	188	188	188
Interest	220	-	-	-	-	-	-
Goods and Services Tax	-	857	1,850	1,987	1,987	1,987	1,987
Grants and subsidies	4,116	2,499	6,687	2,617	2,452	2,647	2,647
Other receipts	4,645	3,325	4,147	3,500	3,541	3,511	3,511
Net cash from operating activities	(36,727)	(36,108)	(33,389)	(57,865)	(54,495)	(54,532)	(55,166)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(2,528)	(800)	(287)	(2,500)	(2,500)	(2,000)	-
Proceeds from sale of non-current assets	52	-	-	-	-	-	-
Net cash from investing activities	(2,476)	(800)	(287)	(2,500)	(2,500)	(2,000)	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(357)	(200)	(318)	(357)	(357)	(357)	(357)
Net cash from financing activities	(357)	(200)	(318)	(357)	(357)	(357)	(357)
NET INCREASE/(DECREASE) IN CASH HELD	(4,538)	(100)	3,397	(4,936)	(1,029)	(475)	(475)
Cash assets at the beginning of the reporting period	12,904	7,442	8,366	11,763	9,779	8,750	8,275
Net cash transferred to/from other agencies	-	-	-	2,952	-	-	-
Cash assets at the end of the reporting period	8,366	7,342	11,763	9,779	8,750	8,275	7,800

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	39,816	58,927	55,209	55,460	56,094
Adjustment for non-cash items:					
Depreciation.....	(1,558)	(2,256)	(2,356)	(2,265)	(2,265)
(Increase)/decrease in salaries and related costs.....	(7,126)	(1,118)	(536)	(319)	(319)
Increase/(decrease) in accounts receivable.....	273	(4)	12	34	34
(Increase)/decrease in accounts payable.....	(14)	(300)	278	(45)	(45)
Increase/(decrease) in prepayments.....	(319)	(26)	32	(26)	(3)
Profit/(loss) on sale of assets.....	296	263	274	297	297
Other accrued expenditure.....	2,021	2,379	1,582	1,396	1,373
Net Cash from Operating Activities	33,389	57,865	54,495	54,532	55,166

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Natural Heritage Trust payments.....	1,965	1,608	1,846	3,210	3,211	3,263	3,263
TOTAL	1,965	1,608	1,846	3,210	3,211	3,263	3,263

ZOOLOGICAL GARDENS BOARD

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 45

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 72 Net amount appropriated to purchase outputs.....	5,974	6,908	6,577	7,418	7,387	7,766	8,098
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	81	134	131	131	131	131	131
Total appropriations provided to purchase outputs.....	6,055	7,042	6,708	7,549	7,518	7,897	8,229
CAPITAL							
Item 160 Capital Contribution.....	-	624	600	640	670	680	700
GRAND TOTAL.....	6,055	7,666	7,308	8,189	8,188	8,577	8,929

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The agency's mission is to advance the conservation of wildlife and to change community attitudes towards the preservation of life on earth.

SIGNIFICANT ISSUES AND TRENDS

- Organisation reforms around the establishment of a Business Operations Directorate, have meant increased coordination and co-operation across the Zoo.
- A review of the Zoo's Business Plan and Master Plan will commence during 2002 to set a clear direction for Perth Zoo into the next 10 years. Collection Planning will continue to focus on providing higher quality facilities for fewer species.
- Perth Zoo continues involvement in the Cooperative Research Centre (CRC) for the Conservation and Management of Marsupials, resulting in important contributions to knowledge and conservation of Western Australian threatened species. The ongoing funding of the Marsupial CRC has been in doubt during the year and negotiations for Commonwealth funding of the important research initiatives are ongoing.
- Development of a sustainable environmental management plan for the Zoo to address issues including water, waste and recycling will continue as a Zoo management priority in 2001-02 and into the future.
- Hosting of the World Zoo Conference by Perth Zoo in October 2001 has involved significant planning and resources. The event will focus additional attention on Perth Zoo and Western Australia in tourism and conservation.
- Business opportunities that raise additional revenue for the Zoo have been identified during the year and will continue to be developed. All initiatives will be in keeping with the Zoo's mission and core functions and provide additional services to visitors wherever possible.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Operational funding.....	553	553	553	553
Parity and wages policy.....	233	300	324	341
Priority and Assurance Dividend.....	(142)	(168)	(171)	(171)
Travel, advertising and consultancy savings.....	(11)	(11)	(11)	(11)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Conservation of Biodiversity.....	8,062	7,530	7,283	8,179			
<i>Output 2:</i>							
Customer services, community education and awareness.....	5,049	5,074	4,755	5,230			
Total Cost of Outputs.....	13,111	12,604	12,038	13,409	13,506	14,246	15,005
<i>Less Operating revenues.....</i>	<i>6,251</i>	<i>7,237</i>	<i>6,623</i>	<i>6,919</i>	<i>7,008</i>	<i>7,492</i>	<i>7,943</i>
Net Cost of Outputs.....	6,860	5,367	5,415	6,490	6,498	6,754	7,062
Adjustments ^(b)	(805)	1,675	1,293	1,059	1,020	1,143	1,167
Appropriations provided to purchase Outputs.....	6,055	7,042	6,708	7,549	7,518	7,897	8,229
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	-	624	600	640	670	680	700
TOTAL CONSOLIDATED FUND APPROPRIATIONS ^(d).....	6,055	7,666	7,308	8,189	8,188	8,577	8,929

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

(d) Figure includes capital user charge on value of land on which the Zoo is situated. This land valuation was subject to a significant revaluation decrement in 1999-2000 in recognition of the Zoo being situated on a Reserve, with inherent restrictions on use. The revaluation information was not available during the development of the 2000-01 budget and therefore the capital user charge is based on the increased valuation prior to recognition as a Reserve.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Conservation and presentation of a diverse collection of wildlife.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Species within the animal collection considered to be "critically endangered", "endangered", "vulnerable", and/or "conservation dependent"					
- Total number of these species	52	53	53	51	
- Total number of species in animal collection	269	250	230	226	Planned reduction in number of species in line with Animal Collection Plan
- Percentage of these species against total collection	19%	21%	23%	23%	

(a) More details of effectiveness indicators in annual report.

Output 1: Conservation of Biodiversity

Perth Zoo presents native and exotic wildlife in a way that provides learning opportunities for its visitors to support conservation. The utility of the wildlife collection will be optimised by selection, breeding for re-introduction and provision of research opportunities, which further promotes and enhances the conservation of biodiversity.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,062	7,530	7,283	8,179	
Less Operating Revenue ^(c)	3,438	3,854	3,642	3,805	
Net Cost of Output	4,624	3,676	3,641	4,374	
Adjustments ^(d)	(572)	1,189	918	752	
Appropriation for purchase of Output 1	4,052	4,865	4,559	5,126	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Specimens	1,778	1,780	1,650	1,566	
Animals produced for re-introduction	97	117	200	196	
Quality					
Visitor confirmation of the adequacy of quality of life of animals.....	94%	75%	75%	90%	Due to exhibit improvements and changing community attitudes.
Timeliness					
"On exhibit" animal enclosures open for public viewing every day of the year	98%	90%	90%	90%	
Cost					
Average cost per specimen	\$3,859.41	\$3,656.99	\$3,804.99	\$4,439.34	Due to planned reduction in number of specimens in the Zoo and increased operating costs.
Average cost per animal produced for re- introduction	\$12,370.88	\$8,722.70	\$5,023.85	\$6,260.20	Due to increased operating costs.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 85 and is estimated to be 86 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completion and implementation of the Zoo's first strategic Botanical Plan in association with the Zoo's Master Plan.
- Exhibit upgrade included the Nocturnal House and the completion to the planning approval stage of the orang-utan exhibit.
- Significant success in breeding program including the birth of three endangered Sumatran Tiger cubs and two Forest Red-tailed Cockatoo chicks (the only breeding of this threatened species in the world). An enclosure for small macropod breeding and research was finished during the year.
- Provided 2 Dibblers, 16 Numbats, 61 Shark Bay Mice, 48 Chuditch and 34 Western Swamp Tortoises, all of which were born at Perth Zoo, to CALM for release into the wild. The Zoo also commenced a new breeding program for the endangered Central Rock Rat.
- Managed 29 research projects, produced 5 refereed papers and developed a Master of Philosophy program (Veterinary Science) in conjunction with Murdoch University.

Major Initiatives For 2001-02

- Continued breeding program in endangered species consistent with Zoo planning.
- Construction of stage 1 of orang-utan project (Rain Forest Exhibit), upgrade of the Australian bushwalk and elephant enclosure.
- Upgrade of Japanese Gardens to celebrate the fifteenth anniversary of the Hyogo community's association with Perth Zoo.
- Continued implementation of the Zoo Botanical Plan.
- Commencement of the planning process for the alignment of the Animal Collection Plan with the Zoo Business Plan and Zoo Master Plan.

Outcome: Positive community attitudes towards the understanding and appreciation of wildlife and conservation.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Survey of visitors - The Zoo as an educational/learning experience					
- Agree.....	88%	90%	90%	90%	
- Neutral	6%	5%	5%	5%	
- Disagree	4%	5%	5%	5%	
- No response.....	2%	-	-	-	

(a) More details of effectiveness indicators in annual report.

Output 2: Customer services, community education and awareness

Perth Zoo aims to provide a quality and unique 'value for money' attraction, which promotes a clear conservation message to the community. This is achieved by producing educational programs and publications, interpretation and media that educate the community on conservation issues. The Zoo also provides recreational facilities such as picnic lawns, BBQ's, playgrounds and food/function outlets set in ecologically themed botanic gardens.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,049	5,074	4,755	5,230	
Less Operating Revenue ^(c)	2,813	3,383	2,981	3,114	
Net Cost of Output	2,236	1,691	1,774	2,116	
Adjustments ^(d)	(233)	486	375	307	
Appropriation for purchase of Output 2	2,003	2,177	2,149	2,423	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Customers admitted to the Zoological Gardens	548,468	628,000	570,000	550,000	
Students admitted to the Zoological Gardens ..	60,769	65,000	65,000	65,000	
Quality					
Overall customer satisfaction	85%	90%	90%	90%	
Timeliness					
Service to customers every day of the year.....	366	365	365	365	
Cost					
Average cost per admission (based on total cost of services to the Zoo)	\$22.87	\$21.08	\$20.14	\$23.29	Due to increase in operating costs and reduction in admissions target.
Average cost of Education Program per student	\$9.62	\$10.57	\$9.17	\$9.23	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 34 and is estimated to be 35 for the 2001-02 Budget.

Major Achievements For 2000-01

- A review of Perth Zoo's Night Zoo activities resulted in a new format for Night Zoo operating 9am until 9pm every day throughout January 2001. This was an enormous success, with Night Zoo admission numbers and revenues exceeding targets by over 200%.
- The orang-utan Public Appeal achieved significant public support through donations. Significant media attention has been achieved and a model of the proposed exhibit is on display in the Zoo grounds.
- New business opportunities and partnerships were achieved with digital imaging of visitors with Zoo animals within the Zoo and with sponsorship of Zoo events.
- A new April Jazz program was introduced to operate every Sunday afternoon on the Zoo's main lawn. This attracted significant numbers of visitors and was sponsored by two Zoo business partners.
- The World Zoo Conference planning advanced extremely well, with all aspects receiving endorsement from the World Zoo organisation.
- Success at the 2001 WA Tourism Awards in 4 categories has established Perth Zoo as the leading tourism venue for Western Australia.
- The development of two educational self-guided Zoo trails – a maths trail and an Indonesian Language Trail.
- Re-development of Harmony Farm into the Homestead Exhibit to showcase living lightly on the planet and reducing energy consumption.
- Involvement with the development of a national educational program promoting frog conservation.

Major Initiatives For 2001-02

- Launch of a new Corporate branding campaign that emphasises Perth Zoo's conservation role and work in breeding endangered species.
- Successful operation and hosting of the World Zoo conference by Perth Zoo in October 2001.
- Development of a sustainable environmental management plan for Perth Zoo, with ongoing improvements to the Zoo's environmental management systems.
- Continued development of the business focus of the Zoo to generate increased revenue.
- Redevelopment of student activities and lesson work sheets to align with teacher resource materials and student outcome statements.

CAPITAL WORKS PROGRAM

The Board's capital works program is intended to support the strategic direction of the Zoo and its long term viability. The continuous improvement of existing Zoo assets and the upgrading of exhibits through the program will enable the Zoo to meet these strategic objectives.

The capital program provides for the upgrade of exhibits and facilities in order to enhance visitor experiences and further the Zoo's conservation and breeding efforts. Key projects for the 2001-02 year are the completion of Stage 1 of the Rain Forest (Orang-utan) exhibit redevelopment and an upgrade of the Elephant enclosure.

These projects will result in an elevated walkway to enable rooftop viewing of the Orang-utan exhibit and an expansion of the Elephant enclosure as part of the continuing development of the Zoo's Rainforest zone.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Animal Exhibits -				
Australian Nocturnal House - Reptile House	271	264	14	7
Improvements (including Bushwalk for 2001-02)	844	708	121	136
Facilities Upgrade -				
Horticulture Upgrade	270	263	20	7
Perimeters Upgrade	41	33	-	8
Infrastructure Development Project -				
Construction - Stage 2	1,827	1,770	239	57
Native Species Breeding Program -				
Previously Endangered Species Breeding	348	342	44	6
Rain Forest Exhibits Upgrade -				
Elephants	813	653	42	160
Rain Forest External Exhibit -				
Rain Forest Exhibit (orang- utan)	1,092	157	140	935
Services Upgrade -				
Borewater and Reticulation	259	258	21	1
COMPLETED WORKS				
Rain Forest Exhibits Upgrade -				
Primates	604	604	4	-
NEW WORKS				
Infrastructure upgrades	2,000	-	-	500
	8,369	5,052	645	1,817

CAPITAL CONTRIBUTION

The Zoo's ability to achieve projected sponsorship and fundraising targets over the forward estimates will enable the Zoo to direct these funds towards future capital works projects.

The cessation of capital works borrowings after the current approved capital works borrowings are drawn down in 2001-02 will ensure the reduction of the Zoo's debt liability in the forward estimates.

Continued active management of employee leave entitlements will ensure these liabilities are kept to a minimum over the forward estimates.

	1999-00 Actual ^(a) \$'000	2000-01 Budget Estimate ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,416	1,602	645	1,817	500	500	500
Working capital requirement							
Loan repayments	-	610	600	640	670	680	700
Leave liability		14					
	1,416	2,226	1,245	2,457	1,170	1,180	1,200
LESS							
Borrowings	1,750	1,417	200	1,264	-	-	-
Internal Funds and Balances	(334)	185	445	53	-	-	-
Funding included in output appropriations ^(b)	-	-	-	500	500	500	500
Capital Contribution	-	624	600	640	670	680	700

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	5,383	5,628	5,955	6,426	6,246	6,467	6,736
Superannuation	398	426	401	463	490	517	537
Cost of Goods Sold	399	481	370	290	317	327	337
Supplies and services	1,151	1,100	1,180	1,069	1,070	1,148	1,270
Accommodation	252	227	227	185	191	196	202
Borrowing costs	1,214	1,410	1,300	1,333	1,260	1,240	1,190
Capital User Charge	-	-	-	123	258	399	546
Depreciation	1,335	1,400	1,395	1,568	1,770	1,968	2,064
Advertising and promotion	425	410	360	351	374	390	386
Consumable Supplies	783	624	738	814	733	776	849
Equipment repairs and maintenance	332	310	364	481	479	489	548
State Taxes	265	251	289	306	318	329	340
Net loss on disposal of non-current assets	199	-	-	-	-	-	-
TOTAL COST OF SERVICES	12,136	12,267	12,579	13,409	13,506	14,246	15,005
Revenues from ordinary activities							
User charges and fees ^(b)	5,287	6,216	5,703	6,058	6,507	6,941	7,392
Grants and subsidies	516	270	419	360	-	-	-
Interest revenue	1	1	1	1	1	1	1
Donations	447	750	500	500	500	550	550
Total Revenues from Ordinary Activities	6,251	7,237	6,623	6,919	7,008	7,492	7,943
NET COST OF SERVICES	5,885	5,030	5,956	6,490	6,498	6,754	7,062
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	3,700	5,305	5,854	7,549	7,518	7,897	8,229
TOTAL REVENUES FROM GOVERNMENT	3,700	5,305	5,854	7,549	7,518	7,897	8,229
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
.....	(2,185)	275	(102)	1,059	1,020	1,143	1,167
Prior Period Adjustment	(25)	-	(17)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(2,210)	275	(119)	1,059	1,020	1,143	1,167

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 119 and 121 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	360	1,252	477	859	894	973	1,047
Other financial assets (Investments)	6	5	6	6	6	6	7
Receivables.....	270	110	371	486	482	490	466
Inventories.....	146	270	83	100	100	100	100
Prepayments	9	6	9	9	9	9	9
Other Current Assets	-	110	-	-	-	-	-
Total current assets.....	791	1,753	946	1,460	1,491	1,578	1,629
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	1,600	3,400	5,398	7,492
Land and Buildings.....	20,503	42,829	19,771	19,935	19,135	18,131	17,033
Plant, equipment and vehicles.....	958	653	1,140	1,246	1,280	1,387	1,532
Other non-current assets	252	300	253	254	254	255	255
Total non-current assets.....	21,713	43,782	21,164	23,035	24,069	25,171	26,312
TOTAL ASSETS.....	22,504	45,535	22,110	24,495	25,560	26,749	27,941
CURRENT LIABILITIES							
Employee Entitlements.....	680	630	635	651	671	691	711
Payables.....	382	380	525	546	566	587	590
Interest-bearing liabilities (Borrowings)	579	-	600	640	670	680	700
Interest payable.....	326	290	336	346	336	326	316
Finance leases	4	5	3	3	1	1	-
Other Liabilities.....	382	213	390	395	402	407	410
Total current liabilities	2,353	1,518	2,489	2,581	2,646	2,692	2,727
NON-CURRENT LIABILITIES							
Employee Entitlements.....	381	380	393	403	413	423	433
Interest-bearing liabilities (Borrowings)	18,967	20,400	18,546	19,130	18,430	17,740	17,020
Finance leases	-	3	-	-	-	-	-
Total non-current liabilities	19,349	20,783	18,939	19,533	18,843	18,163	17,453
TOTAL LIABILITIES	21,701	22,301	21,428	22,114	21,489	20,855	20,180
EQUITY							
Contributed Equity	-	-	-	640	1,310	1,990	2,690
Accumulated surplus/(deficit).....	(1,804)	(766)	(1,924)	(865)	155	1,298	2,465
Asset revaluation reserve	2,606	24,000	2,606	2,606	2,606	2,606	2,606
Total equity.....	802	23,234	682	2,381	4,071	5,894	7,761
TOTAL LIABILITIES AND EQUITY.....	22,504	45,535	22,110	24,495	25,560	26,749	27,941

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	3,700	5,305	5,854	5,949	5,718	5,899	6,135
Capital Contribution	-	-	-	640	670	680	700
Net cash provided by government	3,700	5,305	5,854	6,589	6,388	6,579	6,835
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(5,278)	(5,593)	(5,946)	(6,391)	(6,211)	(6,432)	(6,694)
Superannuation payments	(396)	(426)	(436)	(469)	(490)	(516)	(537)
Supplies and services	(2,172)	(2,179)	(2,200)	(2,160)	(2,090)	(2,216)	(2,421)
Borrowing costs	(1,117)	(1,380)	(1,290)	(1,323)	(1,270)	(1,250)	(1,200)
Accommodation	(254)	(227)	(227)	(185)	(191)	(196)	(202)
Administration	(426)	(405)	(360)	(351)	(374)	(390)	(386)
Equipment repairs and maintenance	(302)	(303)	(364)	(471)	(469)	(479)	(548)
Capital User Charge Payment	-	-	-	(123)	(258)	(399)	(546)
State Taxes	(265)	(251)	(289)	(306)	(318)	(329)	(340)
Goods and Services Tax	-	(864)	(880)	(1,378)	(1,348)	(1,395)	(1,261)
Receipts							
User charges and fees	5,247	6,181	5,674	6,023	6,468	6,900	7,350
Interest	1	1	1	1	1	1	1
Goods and Services Tax	-	864	908	1,278	1,371	1,402	1,285
Grants and subsidies	395	270	419	360	-	-	-
Other receipts	414	750	500	500	500	550	550
Net cash from operating activities	(4,153)	(3,562)	(4,490)	(4,995)	(4,679)	(4,749)	(4,949)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,340)	(1,589)	(847)	(1,836)	(1,004)	(1,071)	(1,111)
Net cash from investing activities	(1,340)	(1,589)	(847)	(1,836)	(1,004)	(1,071)	(1,111)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	(610)	(600)	(640)	(670)	(680)	(700)
Other payments for financing activities	(6)	-	-	-	-	-	-
Proceeds from borrowings	1,750	1,417	200	1,264	-	-	-
Net cash from financing activities	1,744	807	(400)	624	(670)	(680)	(700)
NET INCREASE/(DECREASE) IN CASH HELD	(49)	961	117	382	35	79	75
Cash assets at the beginning of the reporting period	415	296	366	483	865	900	979
Cash assets at the end of the reporting period	366	1,257	483	865	900	979	1,054

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash used in Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	5,956	6,490	6,498	6,754	7,062
Adjustment for non-cash items:					
Depreciation	(1,395)	(1,568)	(1,770)	(1,968)	(2,064)
Superannuation	1	1	-	1	-
Increase/(decrease) in accounts receivable	101	115	(4)	8	(24)
Increase/(decrease) in inventories	(63)	17	-	-	-
(Increase)/decrease in salaries and related costs	33	(26)	(30)	(30)	(30)
(Increase)/decrease in accounts payable	(153)	(31)	(10)	(11)	7
(Increase)/decrease in other liabilities	(7)	(5)	(5)	(5)	(2)
Other accrued expenditure	17	2	-	-	-
Net Cash used in Operating Activities	4,490	4,995	4,679	4,749	4,949

HERITAGE COUNCIL OF WESTERN AUSTRALIA

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 46

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 73 Net amount appropriated to purchase outputs.....	3,264	3,151	3,217	3,404	3,149	3,104	3,138
Total appropriations provided to purchase outputs.....	3,264	3,151	3,217	3,404	3,149	3,104	3,138
CAPITAL							
Capital Contribution.....	19	7	-	-	-	18	18
GRAND TOTAL.....	3,283	3,158	3,217	3,404	3,149	3,122	3,156

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote the conservation of the cultural heritage of Western Australia and to enhance understanding of heritage.

SIGNIFICANT ISSUES AND TRENDS

- Over the last six years there has been an exponential growth in the annual volume of development referrals of 700%, whilst this may be considered a pleasing result it has created considerable strain on the Heritage Council's capacity to respond to community expectations. It is expected that demand-growth will continue in line with the growth in the Register.
- During the same period the backlog of places awaiting assessment for heritage protection has grown to over 850, putting many places at risk of demolition or neglect. This risk is particularly high in the City of Perth.
- The introduction of new heritage legislation to replace the 1990 Act is a high priority as the current Act continues to be an impediment to the introduction of more positive measures to protect the built environment.
- Heritage expertise within Local Governments will need to improve if the 20,000 places identified through the Municipal Inventory process are to receive adequate protection. The establishment of heritage lists within Town Planning Schemes and the introduction of positive incentives schemes will assist in this goal.
- Heritage places in regional WA continue to be under threat due to the downturn in regional economies. Approximately two thirds of heritage places are situated in regional areas. Assistance to these areas will need to be given a priority.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Carnarvon's One Mile Jetty	250	-	-	-
Golden Mile Loop Line Railway	50	50	-	-
Travel, advertising and consultancy savings.....	(47)	(47)	(48)	(48)
Upgrading Kalgoorlie and Boulder Town Halls	50	50	50	50

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Cultural heritage conservation services	3,113	4,124	3,206	4,652			
Total Cost of Outputs	3,113	4,124	3,206	4,652	3,192	3,164	3,200
<i>Less Operating revenues</i>	73	9	77	19	18	18	18
Net Cost of Outputs	3,040	4,115	3,129	4,633	3,174	3,146	3,182
Adjustments ^(b)	224	(964)	88	(1,229)	(25)	(42)	(44)
Appropriations provided to purchase Outputs	3,264	3,151	3,217	3,404	3,149	3,104	3,138
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	19	7	-	-	-	18	18
TOTAL CONSOLIDATED FUND APPROPRIATIONS	3,283	3,158	3,217	3,404	3,149	3,122	3,156

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Conservation of cultural heritage places in Western Australia, for the benefit of present and future generations.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The extent to which the Register is representative of the State's heritage:					
Completion index	44%	48%	45%	46%	
Geographic index.....	90%	90%	90%	90%	
Place category index.....	94%	90%	94%	94%	
The extent to which registered places are conserved:					
Extent to which registered places are not demolished.....	100%	99%	100%	99%	
Extend to which registered places are not in 'At Risk' condition	na	na	87%	87%	

- (a) More details of effectiveness indicators in annual report. It should be noted that these indicators are influenced to a significant extent by decisions made by parties other than the Heritage Council, which itself operates only in an advisory role. Registration decisions, that are the subject of objections, are made by the Minister for Heritage. Development approvals are made by 'decision making authorities' including Local Governments, on advice from the Heritage Council.

Output 1: Cultural heritage conservation services

Establish and maintain a comprehensive Heritage Register; provide conservation advice on development referrals and other relevant matters; develop the role of public authorities in conserving and managing heritage places; provide financial assistance and other conservation incentives; provide publications, seminars and other promotions.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,113	4,124	3,206	4,652	Carryover of grant commitments to 2001-02
Less Operating Revenues ^(c)	73	9	77	19	
Net Cost of Output	3,040	4,115	3,129	4,633	
Adjustments ^(d)	224	(964)	88	(1,229)	Cash balance held for grant commitments
Appropriation for purchase of Output 1	3,264	3,151	3,217	3,404	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Development referrals considered	688	750	877	1,060	Increasing trend to continue
Education and promotion heritage services (hours)	5,596	na	8,440	8,000	
Government heritage services (hours)	7,901	6,762	5,092	5,400	
Grants/incentives administered	185	174	177	158	
Grants/incentive funds disbursed	106	103	92	80	
Other heritage conservation advice (hours)	2,624	4,110	3,084	3,250	
Places maintained on Heritage Register	744	810	810	880	
Place assessments	114	100	135	91	Place assessments were higher in 2000-01 due to a high number of Government properties being assessed through the disposal process. In 2001-02, the Council will devote additional resources to assess and register some key heritage precincts.
Precinct assessments	na	na	na	4	
Quality					
Acceptance of HCWA development approvals by applicants (measured against percentage of appeals upheld)	100%	90%	100%	90%	
Assessment documentation compiled without need for amendment following interim registration	100%	85%	95%	85%	
Funded conservation plans and conservation works completed to HCWA's standards	90%	90%	90%	90%	
Timeliness					
Assessments completed within projected timeframes	100%	90%	94%	90%	
Progress reports on funded projects reviewed within 30 days	92%	80%	97%	80%	
Responses to development referrals within 30 days	85%	95%	87%	90%	
Cost					
Average cost per development referral	\$434	\$591	\$421	\$349	Additional referrals
Average cost per hour of education and promotion service hours	\$59	na	\$54	\$50	
Average cost per hour of government heritage service	\$52	\$58	\$54	\$67	
Average cost per grant/incentive administered	\$1,487	\$1,848	\$1,698	\$1,698	
Average amount per grant/incentive disbursed	\$8,689	\$18,994	\$10,936	\$28,813	Increase in value of grants
Average cost per hour of other heritage conservation advice	\$44	\$46	\$43	\$41	
Average cost of maintaining Heritage Register (per place)	\$464	\$477	\$293	\$251	
Average cost of assessment (includes registration: Place assessments	\$3,678	\$4,358	\$3,197	\$3,650	Unit cost dropped in 2000-01 due to a higher number of assessments funded through the government disposal program.
Precinct assessments	na	na	na	\$65,249	The Council will devote resources to assess and register some major precincts in 2001-02, covering areas much larger than a single place.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 16 and is estimated to be 18 for the 2001-02 Budget.

Major Achievements For 2000-01

- Establishment of a combined Heritage and Environment portfolio.
- The Heritage Council dealt with 877 development referrals in 2000-01, 127 more than the year before, the majority of these referrals were handled within 30 days.
- During the same period the Heritage Council assessed 135 places for potential registration and added 68 places to the Register, 94% of these assessments were completed within the specified timeframe.
- The State Government Heritage Manual was launched and a series of seminars was conducted resulting in over 350 facilities managers, property staff and other administrators from State Government agencies being better informed about sound practice in heritage management. The manual covers many matters from how heritage values are established through to conservation management and heritage agreements.
- Heritage Grants Program funding of \$957,000 was provided to undertake conservation works and conservation planning on 73 places of heritage significance. Of these 12 were located in the metropolitan area and 61 were in regional areas.

Major Initiatives For 2001-02

- Progress the implementation of new heritage legislation which gives effect to the new government's policies for the built environment.
- Progress the establishment of a comprehensive register of heritage places and to convert interim-registered State owned places to permanent registration status.
- Assist the Government to formalise its policy that State Government owners of heritage places must establish inventories and management plans to facilitate the conservation of State heritage assets.
- Ensure that key stakeholders in the community are able to obtain clear information on Heritage Council processes and that there is transparency in its decision making.
- Establish heritage precincts in areas such as Boulder, Kalgoorlie and the City of Perth, to provide protection for the significant heritage fabric.
- Progress the most appropriate recommendations of the Cossack Sustainable Management Study Report to facilitate the long-term conservation of this nationally significant place.
- Investigate the feasibility of undertaking a pilot project promoting the economic benefits of heritage conservation in regional areas including tourism, job creation, local investment-retention and community building.

CAPITAL WORKS PROGRAM

The Heritage Council's Capital Works Program for 2001-02 provides for inhouse software development, some asset replacement, and compactus expansion for immediate file access/storage.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Information Technology/Asset Replacement - 2000-01 Program	49	49	49	-
NEW WORKS				
Information Technology/Asset Replacement - 2001-02 Program	45	-	-	45
	94	49	49	45

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	64	50	49	45	-	-	-
Working capital requirement							
Leave Liability	19	7	-	-	-	18	18
	83	57	49	45	-	18	18
LESS							
Internal Funds and Balances	64	50	49	45	-	-	-
Capital Contribution	19	7	-	-	-	18	18

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	837	930	898	925	935	945	954
Superannuation	88	121	112	124	124	124	126
Grants, subsidies and transfer payments ^(b)	945	1,977	1,007	2,305	1,101	1,056	1,056
Supplies and services	946	886	906	1,082	844	859	869
Accommodation	42	54	42	88	76	76	76
Capital User Charge	-	-	-	22	-	-	-
Depreciation	79	67	85	44	38	30	25
Consumable Supplies	46	60	46	32	44	44	44
State Taxes	1	1	-	-	-	-	-
Net loss on disposal of non-current assets	-	-	4	-	-	-	-
Other expenses	64	8	35	30	30	30	50
TOTAL COST OF SERVICES	3,048	4,104	3,135	4,652	3,192	3,164	3,200
Revenues from ordinary activities							
User charges and fees ^(c)	10	3	13	11	11	11	11
Grants and subsidies	-	-	5	-	-	-	-
Interest revenue	8	-	7	-	-	-	-
Other Revenue	55	6	52	8	7	7	7
Total Revenues from Ordinary Activities	73	9	77	19	18	18	18
NET COST OF SERVICES	2,975	4,095	3,058	4,633	3,174	3,146	3,182
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	3,139	3,071	3,055	3,404	3,149	3,104	3,138
TOTAL REVENUES FROM GOVERNMENT	3,139	3,071	3,055	3,404	3,149	3,104	3,138
CHANGE IN EQUITY RESULTING FROM OPERATIONS	164	(1,024)	(3)	(1,229)	(25)	(42)	(44)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	164	(1,024)	(3)	(1,229)	(25)	(42)	(44)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 16 and 18 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,096	11	1,248	10	10	28	46
Cash resources held in Trust.....	131	-	-	-	-	-	-
Receivables.....	15	1	58	46	47	31	15
Interest receivable.....	1	-	-	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	64	112	142	167
Prepayments.....	7	2	8	8	8	8	8
Total current assets.....	1,250	14	1,314	128	177	209	236
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	175	147	150	151	113	83	58
Other non-current assets.....	15	-	-	-	-	-	-
Total non-current assets.....	190	147	150	151	113	83	58
TOTAL ASSETS.....	1,440	161	1,464	279	290	292	294
CURRENT LIABILITIES							
Provision for employee entitlements.....	127	132	135	150	165	165	183
Payables.....	47	9	50	48	48	48	50
Other Liabilities.....	18	20	18	18	18	18	-
Total current liabilities.....	192	161	203	216	231	231	233
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	353	397	369	400	421	447	473
Total non-current liabilities.....	353	397	369	400	421	447	473
TOTAL LIABILITIES.....	545	558	572	616	652	678	706
EQUITY							
Contributed Equity.....	-	-	-	-	-	18	36
Accumulated surplus/(deficit).....	895	(397)	892	(337)	(362)	(404)	(448)
Total equity.....	895	(397)	892	(337)	(362)	(386)	(412)
TOTAL LIABILITIES AND EQUITY.....	1,440	161	1,464	279	290	292	294

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	3,139	3,071	3,055	3,340	3,101	3,074	3,113
Capital Contribution	-	-	-	-	-	18	18
Net cash provided by government	3,139	3,071	3,055	3,340	3,101	3,092	3,131
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(832)	(932)	(880)	(905)	(925)	(945)	(972)
Superannuation payments	(164)	(89)	(95)	(98)	(98)	(98)	(100)
Grants, subsidies and transfer payments	(945)	(1,977)	(1,007)	(2,305)	(1,101)	(1,056)	(1,056)
Supplies and services	(972)	(963)	(947)	(1,106)	(880)	(895)	(905)
Accommodation	(39)	(49)	(45)	(88)	(76)	(76)	(76)
Equipment repairs and maintenance	(58)	(31)	(32)	(30)	(30)	(30)	(30)
Capital User Charge.....	-	-	-	(22)	-	-	-
State Taxes	(1)	(1)	-	-	-	-	-
Goods and Services Tax	-	(20)	(138)	(179)	(147)	(130)	(130)
Other payments.....	(24)	(10)	(8)	-	-	-	-
Receipts							
User charges and fees	3	3	5	4	3	3	3
Interest.....	9	1	8	-	-	-	-
Goods and Services Tax	-	20	111	161	146	146	146
Other receipts	47	8	43	35	7	7	7
Net cash from operating activities	(2,976)	(4,040)	(2,985)	(4,533)	(3,101)	(3,074)	(3,113)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(64)	(50)	(49)	(45)	-	-	-
Net cash from investing activities	(64)	(50)	(49)	(45)	-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	99	(1,019)	21	(1,238)	-	18	18
Cash assets at the beginning of the reporting period	1,128	1,030	1,227	1,248	10	10	28
Cash assets at the end of the reporting period	1,227	11	1,248	10	10	28	46

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	3,058	4,633	3,174	3,146	3,182
Adjustment for non-cash items:					
Depreciation.....	(85)	(44)	(38)	(30)	(25)
(Increase)/decrease in salaries and related costs.....	(33)	(46)	(36)	(26)	(26)
Increase/(decrease) in accounts receivable.....	43	(12)	1	(16)	(16)
(Increase)/decrease in accounts payable.....	5	2	-	-	(2)
Increase/(decrease) in prepayments.....	1	-	-	-	-
Profit/(loss) on sale of assets.....	(4)	-	-	-	-
Other accrued expenditure.....					
Net Cash from Operating Activities	2,985	4,533	3,101	3,074	3,113

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Heritage Grants Program.....	748	1,774	740	1,884	950	950	950
National Estates Grant Program.....	44	56	122	-	-	-	-
Conservation Incentive Program.....	-	5	5	10	10	10	10
Dalgety House.....	87	14	-	-	-	-	-
Cossack.....	42	82	131	-	-	-	-
Education/Promotion.....	24	21	9	11	11	11	11
Carnarvon One Mile Jetty.....	-	-	-	250	-	-	-
Golden Mile Loop Railway Line.....	-	-	-	50	50	-	-
Heritage Loan Scheme Interest Subsidy.....	-	25	-	50	30	35	35
Kalgoorlie and Boulder Town Halls.....	-	-	-	50	50	50	50
TOTAL	945	1,977	1,007	2,305	1,101	1,056	1,056

NATIONAL TRUST OF AUSTRALIA (WA)

PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE

DIVISION 47

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 74 Net amount appropriated to purchase outputs.....	1,273	1,342	2,766	5,515	4,435	2,118	2,041
Total appropriations provided to purchase outputs.....	1,273	1,342	2,766	5,515	4,435	2,118	2,041
CAPITAL							
Item 161 Capital Contribution	229	270	270	382	382	400	-
GRAND TOTAL.....	1,502	1,612	3,036	5,897	4,817	2,518	2,041

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To conserve and interpret Western Australia's heritage.

SIGNIFICANT ISSUES AND TRENDS

- The expanding awareness of the importance of heritage requires an increasingly diverse approach to meet community needs.
- The expected growth and importance of cultural tourism has increased demand for quality experiences at the heritage properties of the Trust.
- The increasing population of metropolitan Perth and regional centres is causing a marked increase in pressure for development of places that have significant heritage values.
- Critical to the urban landscape in metropolitan Perth and regional centres is the need to carefully identify and manage remnant urban bushland and other cultural landscapes.
- The significant increase in heritage requires a comprehensive educational program across the broader socioeconomic range of the community.
- The State Heritage Convention 2001 confirmed the community expectation of an holistic, integrated approach to the three heritage environments of natural, historic and indigenous supported by legislation, innovation, community consultation and best practice.
- Community expectations for programs to facilitate voluntary nature conservation on private land have increased rapidly as evidenced by the National Trust sponsored National Forum: Conserving Nature on Private Land (March 2001).

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decision taken prior to State Election				
Golden Pipeline Project.....	3,500	2,300	-	-
Decision taken since State Election				
Parity and wages policy.....	4	-	(4)	(8)
Priority and Assurance Dividend.....	(29)	(36)	(36)	(36)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Heritage Identification.....	231	337	312	312			
<i>Output 2:</i>							
Heritage Conservation.....	2,629	3,203	5,082	7,927			
<i>Output 3:</i>							
Heritage Education and Awareness.....	96	100	86	87			
Total Cost of Outputs.....	2,956	3,640	5,480	8,326	5,879	4,585	4,513
<i>Less Operating revenues.....</i>	<i>1,684</i>	<i>2,326</i>	<i>3,031</i>	<i>4,325</i>	<i>1,396</i>	<i>1,279</i>	<i>1,279</i>
Net Cost of Outputs.....	1,272	1,314	2,449	4,001	4,483	3,306	3,234
Adjustments ^(b)	1	28	317	1,514	(48)	(1,188)	(1,193)
Appropriations provided to purchase Outputs.....	1,273	1,342	2,766	5,515	4,435	2,118	2,041
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	229	270	270	382	382	400	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	1,502	1,612	3,036	5,897	4,817	2,518	2,041

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Conservation of Western Australia's cultural and natural Heritage.****Output 1: Heritage Identification**

The National Trust of Australia (WA) identifies and assesses places and objects of national state and local heritage significance (including natural landscapes).

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	231	337	312	312	
Less Operating Revenue ^(c)	155	279	254	254	
Net Cost of Output	76	58	58	58	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 1	76	58	58	58	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Identified Heritage Places/Objects.....	3,500	3,600	3,600	3,700	
Quality					
To approve level of documentation in standard format	50%	na	60%	70%	
Timeliness					
New classifications on-line within 3 months of owner notification.....	na	na	na	100%	
Cost					
Average cost per identified heritage place/object.....	\$66.00	\$93.61	\$83.67	\$84.32	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Trust significantly increased its advocacy role. This included work in areas of moveable heritage, cultural landscapes and multicultural heritage and the establishment of a heritage alert section on the web page.
- Planning was initiated for a virtual State Heritage Convention in August 2001.
- The continuation of classification of heritage places and objects.

- Increased training and support for volunteers in the areas of customer service, duty of care and property specific heritage issues.
- Enhanced public access for heritage research, education purposes and areas of interest to the general public including the development of on-line services.
- Continued development of a state heritage strategy through cooperating interaction with Commonwealth, State Government and Local Government authorities.

Major Initiatives For 2001-02

- Further expansion of web pages and on-line community services.
- Expanded program for community information and volunteer training as part of International Year of Volunteers.
- Expanded program of partnerships with Local Government authorities.
- Continued identification of heritage places particularly those of relevance to ethnic, migrant, industrial, twentieth century and military heritage interest.

Outcome: Conservation of Western Australia's cultural and natural Heritage.

Output 2: Heritage Conservation

The Trust manages a number of heritage properties over which it has direct control. The Trust also sponsors the conservation of properties over which it has no direct responsibility or control. This latter activity is facilitated through tax deductible appeals and restrictive covenants on both built and natural heritage.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,629	3,203	5,082	7,927	Golden Pipeline and Luisini's Projects implementation.
Less Operating Revenue ^(c)	1,465	1,971	2,705	4,000	
Net Cost of Output	1,164	1,232	2,377	3,927	
Adjustments ^(d)	1	28	317	1,514	
Appropriation for purchase of Output 2	1,165	1,260	2,694	5,441	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Property Open Days	5,000	6,000	6,000	8,000	
Quality					
Visitor satisfaction of offered programs	na	na	na	80%	
Timeliness					
Visitor satisfaction with opening hours	na	na	na	80%	
Cost					
Average conservation cost per open day.....	\$495.40	\$551.00	\$897.83	\$990.90	Golden Pipeline and Luisini's establishment costs.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 24 and is estimated to be 25 for the 2001-02 Budget.

Major Achievements For 2000-01

- Moveable heritage / interpretation:
 - seven highly significant objects professionally conserved;
 - risk management plan developed;
 - all objects at Tranby House fully catalogued;
 - interpretation plan written for Bridgedale and York Courthouse, Police station and trial complex; and
 - major planning for Greenough Interpretation and Visitors Centre.
- Major restoration to: Wonnerup House (Busselton), Dedari Pumping Station, Cliff Grange, Dominican Convent, Old Farm Strawberry Hill, Stone Cottage (Greenough), Temperance Lodge (Greenough), St Peters/Ned Goodwins Cottage (Greenough), Ellensbrook.
- Conservation plans for Moir Homestead (Albany), Jarman Island (Roebourne), Sealers Oven (Albany), Gallop House (Nedlands), Hermitage (Geraldton), Greenough Cemeteries, Wesley Church (Greenough), Greenough Hotel, Temperance Lodge (Greenough), Mangowine Homestead, and Old Farm Strawberry Hill (Albany).
- Minor restoration/repairs to Tranby House (Maylands), Wonnerup House (Busselton).
- Additions/Upgrades:
 - Blythewood, York Courthouse Toilets;
 - signage upgrade throughout Western Australia; and
 - computer systems (Trust headquarters).

Major Initiatives For 2001-02

- Continue to expand the collection documentation program and progress selected items to on-line access for research and educational purposes through the Trust's web site and the Australian Museum's on-line program.
- Initiation of phase 1 of York Gaol and Courthouse Complex interpretation plan.
- Initiation of the phase 1 of the Greenough Hamlet services program and interpretation plan.
- Continuing program of revising and updating conservation plans and work programs at Trust heritage places.
- Continued regional development activity, conservation works and interpretive programs along the length of the Golden Pipeline project in cooperation with twelve Local Government authorities.
- Implementation of conservation works at Luisini's Winery and finalisation of interpretation program following community consultation.

- Stewardship follow up with landowners who have entered into natural heritage restrictive covenanting agreements with the Trust.
- To expand the Western Australian Covenanting Initiative.
- Continue to advocate for the development of a comprehensive and holistic State Heritage strategy.

Outcome: Conservation of Western Australia's cultural and natural Heritage.

Output 3: Heritage Education and Awareness

The Trust raises awareness of the public to places and objects of national, state and local heritage significance through its publications, public programs, education programs and properties that are open to the public.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	96	100	86	87	
Less Operating Revenue ^(c)	64	76	72	71	
Net Cost of Output	32	24	14	16	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 3	32	24	14	16	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Visitors	65,000	68,000	68,000	72,000	
Quality					
To be developed					
Timeliness					
To be developed					
Cost					
Value added per visitor experience	\$1.47	\$1.47	\$1.26	\$1.21	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 2 and is estimated to be 2 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed and published the remaining education resource packages for the metropolitan area.
- Produced and published posters for all metropolitan properties.
- Researched and developed the education component for the Trust web site.
- Completed expanded program of in-service and teacher familiarisation leading to substantial increase in the number of school visits.
- Conducted successful National Forum on conserving nature on private land, including on-line access to papers and presentations.
- Produced four issues of Trust News and Memo to Members with timely and topical content relevant to the interests of members and the general public.

Major Initiatives For 2001-02

- Produce educational resources for Luisini's Winery and Golden Pipeline projects.
- Develop on-line access for educational resources based on the Tour Through Time program.
- Conduct regional programs for guides and volunteers as part of ongoing support for customer service and positive heritage experiences at Trust properties.

CAPITAL WORKS PROGRAM

The Trust's capital works program consists of:

- Continuing with Golden Pipeline and Luisini's Winery projects;
- Upgrading computer hardware and software including the development of E-commerce facilities and a web page;
- Upgrading furniture and fittings at the Old Observatory;
- Producing publications related to wide variety of Trust interests;
- Continuing restoration works on selected properties; and
- Upgrading the collections and archival records management systems.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Golden Pipeline Project (AlintaGas proceeds).....	6,900	1,100	1,100	3,500
Restoration Works - Luisini's Winery.....	1,500	500	500	500
COMPLETED WORKS				
Computer Hardware and Software - 2000-01 Program.....	10	10	10	-
Furniture and Office Equipment - 2000-01 Program.....	15	15	15	-
Restoration Works - 1999-00 Program.....	159	159	30	-
2000-01 Program.....	225	225	225	-
Signage - 2000-01 Program.....	20	20	20	-
NEW WORKS				
Property Restoration.....	764	-	-	382
	9,593	2,029	1,900	4,382

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	215	270	1,900	4,382	3,182	400	-
Working capital requirement							
Leave Liability.....	4	-	-	-	-	-	-
Loan repayments.....	10	-	-	-	-	-	-
	229	270	1,900	4,382	3,182	400	-
LESS							
Funding included in output appropriations ^(b) ..	-	-	1,100	3,500	2,300	-	-
Internal Funds and Balances.....	-	-	30	-	-	-	-
Specific Contributions.....	-	-	500	500	500	-	-
Capital Contribution.....	229	270	270	382	382	400	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	836	997	1,080	2,013	1,058	1,069	1,069
Superannuation	42	91	70	89	100	100	100
Supplies and services	1,045	1,400	1,540	3,464	2,142	846	856
Accommodation	214	-	43	29	46	192	193
Capital User Charge	-	-	-	1,520	1,638	1,620	1,541
Depreciation	90	75	102	102	108	106	104
Administration	28	-	19	40	40	27	29
Advertising and promotion	42	-	131	178	119	120	122
Consumable Supplies	36	-	49	88	45	45	45
Equipment repairs and maintenance	1	-	3	5	5	5	5
Other expenses	214	243	334	798	578	455	449
TOTAL COST OF SERVICES	2,548	2,806	3,371	8,326	5,879	4,585	4,513
Revenues from ordinary activities							
User charges and fees ^(b)	343	375	438	512	512	393	393
Grants and subsidies	674	1,801	1,705	3,386	733	735	735
Interest revenue	51	78	57	90	78	78	78
Donations	37	-	-	-	-	-	-
Other Revenue	579	72	831	337	73	73	73
Total Revenues from Ordinary Activities	1,684	2,326	3,031	4,325	1,396	1,279	1,279
NET COST OF SERVICES	864	480	340	4,001	4,483	3,306	3,234
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	590	675	1,775	5,515	4,435	2,118	2,041
TOTAL REVENUES FROM GOVERNMENT	590	675	1,775	5,515	4,435	2,118	2,041
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(274)	195	1,435	1,514	(48)	(1,188)	(1,193)
Extraordinary items	(20)	-	79	720	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(294)	195	1,514	2,234	(48)	(1,188)	(1,193)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 31 and 32 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,154	909	2,389	3,544	3,407	3,519	3,264
Receivables.....	220	148	1,438	1,027	743	524	295
Inventories.....	33	38	35	35	35	35	35
Interest receivable.....	5	-	-	-	-	-	-
Prepayments.....	-	-	23	-	-	-	-
Total current assets.....	1,412	1,095	3,885	4,606	4,185	4,078	3,594
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	103	214	323	430
Land and Buildings.....	7,834	8,262	14,571	14,785	15,049	15,363	15,377
Plant, equipment and vehicles.....	196	109	235	328	312	326	270
Other non-current assets.....	1,721	1,721	1,721	1,721	1,721	1,721	1,721
Total non-current assets.....	9,751	10,092	16,527	16,937	17,296	17,733	17,798
TOTAL ASSETS	11,163	11,187	20,412	21,543	21,481	21,811	21,392
CURRENT LIABILITIES							
Provision for employee entitlements.....	56	77	119	117	120	122	123
Payables.....	373	205	227	209	209	209	121
Interest-bearing liabilities (borrowings).....	10	-	50	40	30	20	10
Monies in trust.....	-	-	24	24	24	24	24
Other Liabilities.....	445	68	2,203	745	353	1,476	2,344
Total current liabilities.....	884	350	2,623	1,135	736	1,851	2,622
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	102	108	94	97	100	103	106
Interest-bearing liabilities (borrowings).....	50	-	-	-	-	-	-
Total non-current liabilities.....	152	108	94	97	100	103	106
TOTAL LIABILITIES	1,036	458	2,717	1,232	836	1,954	2,728
EQUITY							
Contributed Equity.....	-	-	-	382	764	1,164	1,164
Accumulated surplus/(deficit).....	4,644	5,246	6,158	8,392	8,344	7,156	5,963
Asset revaluation reserve.....	5,483	5,483	11,537	11,537	11,537	11,537	11,537
Total equity	10,127	10,729	17,695	20,311	20,645	19,857	18,664
TOTAL LIABILITIES AND EQUITY	11,163	11,187	20,412	21,543	21,481	21,811	21,392

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	375	405	405	5,412	4,324	2,009	1,934
Capital Contribution	215	270	1,370	382	382	400	-
Net cash provided by government	590	675	1,775	5,794	4,706	2,409	1,934
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(704)	(1,088)	(972)	(2,013)	(1,058)	(1,105)	(1,075)
Superannuation payments	(47)	(91)	(70)	(89)	(100)	(100)	(100)
Supplies and services	-	-	(859)	(3,477)	(1,582)	(441)	(431)
Accommodation	(33)	-	(83)	(69)	(86)	(87)	(77)
Administration	-	-	(150)	(218)	(189)	(157)	(151)
Equipment repairs and maintenance	-	-	(3)	(5)	(5)	(5)	(5)
Capital User Charge	-	-	-	(1,520)	(1,638)	(1,620)	(1,541)
Goods and Services Tax	-	(120)	(187)	(248)	(248)	(248)	(248)
Other payments	(1,060)	(1,553)	(704)	(1,282)	(1,193)	(1,127)	(1,100)
Receipts							
User charges and fees	421	-	449	470	494	467	413
Interest	46	78	52	90	78	60	60
Goods and Services Tax	-	120	251	260	260	260	260
Grants and subsidies	413	1,801	2,129	3,507	733	2,138	2,138
Other receipts	705	448	27	337	73	68	68
Net cash from operating activities	(259)	(405)	(120)	(4,257)	(4,461)	(1,897)	(1,789)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(162)	(270)	(175)	(382)	(382)	(400)	(400)
Proceeds from sale of non-current assets	24	-	-	-	-	-	-
Net cash from investing activities	(138)	(270)	(175)	(382)	(382)	(400)	(400)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(10)	-	-	-	-	-	-
Net cash from financing activities	(10)	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	183	-	1,480	1,155	(137)	112	(255)
Cash assets at the beginning of the reporting period	971	909	1,154	2,389	3,544	3,407	3,519
Net cash transferred to/from other agencies	-	-	(245)	-	-	-	-
Cash assets at the end of the reporting period	1,154	909	2,389	3,544	3,407	3,519	3,264

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	340	4,001	4,483	3,306	3,234
Adjustment for non-cash items:					
Depreciation.....	(102)	(102)	(108)	(106)	(104)
Superannuation	(70)	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(55)	(1)	(6)	(5)	(4)
Increase/(decrease) in accounts receivable.....	1,218	(411)	(284)	(219)	(229)
(Increase)/decrease in accounts payable.....	146	18	-	-	88
Increase/(decrease) in inventories	2	-	-	-	-
Increase/(decrease) in prepayments.....	23	(23)	-	-	-
Increase/(decrease) in other liabilities	(1,758)	1,458	392	(1,123)	(868)
Other accrued expenditure	376	(683)	(16)	44	(328)
Net Cash from Operating Activities	120	4,257	4,461	1,897	1,789

Part 9**Minister for Police and Emergency Services; Minister Assisting the
Minister for Planning and Infrastructure****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
767	Police Service			
	– Purchase of Outputs	442,117	462,251	489,840
	– Capital Contribution	48,158	68,422	25,988
	Total	490,275	530,673	515,828
795	Fire and Emergency Services Authority of Western Australia			
	– Purchase of Outputs	33,914	43,527	36,010
	– Administered Grants, Subsidies and Transfer Payments	1	1	1
	– Capital Contribution	2,324	2,354	1,431
	Total	36,239	45,882	37,442
811	Eastern Goldfields Transport Board
	GRAND TOTAL			
	– Purchase of Outputs	476,031	505,778	525,850
	– Administered Grants, Subsidies and Transfer Payments	1	1	1
	– Capital Contribution	50,482	70,776	27,419
	Total	526,514	576,555	553,270

POLICE SERVICE

PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 48

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 75 Net amount appropriated to purchase outputs.....	450,832	440,642	460,756	488,365	502,924	521,492	534,579
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	1,468	1,475	1,495	1,475	1,475	1,475	1,475
Total appropriations provided to purchase outputs.....	452,300	442,117	462,251	489,840	504,399	522,967	536,054
ADMINISTERED							
Amount provided for Administered Grants, Subsidies and Transfer Payments.....	468	-	-	-	-	-	-
CAPITAL							
Item 162 Capital Contribution.....	30,481	48,158	68,422	25,988	12,715	23,707	7,716
GRAND TOTAL.....	483,249	490,275	530,673	515,828	517,114	546,674	543,770

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

In partnership with the community, create a safer and more secure Western Australia by providing quality police services.

SIGNIFICANT ISSUES AND TRENDS

Issues and Trends influencing directions in policing

- Strategic directions for policing in Western Australia are influenced by national and international directions in policing as well as the local environment and crime trends. The Police Service contributes to whole-of-government outcomes for community safety and security. This is achieved through the development of partnerships, supporting crime prevention and road safety education, through the application of intelligence-led approaches and co-operative initiatives involving the community in responding to crime and road safety issues. The tangible benefits of these approaches are beginning to show with victims of crime rates down or stable in most major offence categories, and improvements showing in the percentage of investigations finalised within 30 days.¹
- Although preventative and proactive strategies are impacting, current and projected levels of certain areas of crime and the level of road trauma continue to be concerns. Changing trends in the environment may impact on crime and road safety management in the future. For example, advances in technological provide new opportunities for better communications, better monitoring of road safety, better response to community needs for assistance and particularly for improvements in the tools for investigation of crime. These technology developments also pose additional challenges, as there are increased opportunities for fraud and e-crime linked to organised crime. The nature of the technology also challenges traditional jurisdictional boundaries.
- The following issues and trends have influenced decisions on the priorities and the level of effort required in each output for 2001-02, and highlight the latest crime trends and the underlying issues driving many of the internal management initiatives of the Police Service.

Issues and Trends influencing our approach to improving community safety

- Changing demographics will impact on community safety and security. Western Australia continues to grow at a rate faster than the national average; there are increases in the percentage of seniors and the immigration of different ethnic groups. Our Indigenous population which is the second highest proportion of all states, has a younger profile than the non-Indigenous population with over 40% under 15 years.
- The Police Service plays a major role in across-government crime prevention initiatives, and in initiatives to address local community safety and security issues. The establishment of an Office of Crime Prevention will afford opportunities to enhance this role. Safer WA committees continue to focus on concerns such as youth issues, drug safety strategies, support to the “strong families” project, seniors and business security.
- Safety and security is a high priority for Government and the community. An important measure of this is the community’s perception of safety and security. People in Western Australia generally feel less safe than people in other Australian States and Territories at home alone and in public places. During 2000, the proportion of people in Western Australia who feel safe at home alone during the day and at night reached its highest levels since the survey commenced in 1996. However, the proportion who feel safe in public places (eg walking locally and travelling on public transport), particularly at night, decreased during 2000. The proportion of people in Western Australia who feel safe at home alone and in public places has been consistently lower than the national average.¹
- Approximately 80 per cent of the Western Australian community express both confidence in the police and satisfaction with their last contact with police. However, the community is less satisfied in general with the services provided by the police. WA had the lowest level of satisfaction with police services in 2000 of 62 per cent compared with 67 per cent for the Australian average.²
- Public support and participation in fighting crime has increased markedly over the past few years through special programs such as Crime Stoppers. This program is a unique partnership between the community, the Police Service and the media. Since its inception in February 1995 (to 30 June 2000) 133,898 calls have been taken leading to 2,562 arrests and 7,094 charges. Property recovered has totalled \$2,837,975 and an estimated value of \$21.9 million worth of drugs have been recovered.¹
- This year there have been fewer statewide emergencies. In the previous two years there were wide-impacting emergencies involving cyclones, floods and major searches that were extensively supported by police resources.

Issues and Trends influencing our approach to improving road safety

- According to an Australian Transport Safety Bureau Community Attitudes Survey, vehicle speed and drink-driving are clearly perceived by the Australian community as the dominant factors leading to road crashes. After speed and drink driving, fatigue is consistently mentioned as the third most important cause of crashes.³
- The survey shows that the community perceives speeding as more socially acceptable than drink-driving. However, there is a trend in responses to speed-related questions that indicates that people are becoming less permissive of speeding behaviours.³
- Random breath testing has almost universal support (97%).³
- The effectiveness of road safety strategies is reflected by an improving trend in the rate of fatalities per 100,000 persons. There were an estimated 11.31 fatalities per 100,000 persons in 2000. With the exception of 1997, this was the lowest rate since 1990. The degree of exposure to the risk of being involved in a road crash is also influenced by the number of motor vehicles on the road and the kilometres travelled by motor vehicles. The number of registered motor vehicles increased by over 30,000 to 1,410,327 in 2000, yet the estimated rate of fatalities per 10,000 registered motor vehicles in 2000 (1.51) is the lowest recorded since 1966 (7.97). More than an estimated 17,000 million kilometres were travelled in 2000 resulting in a rate of 1.25 fatalities per 100 million kilometres, the lowest rate since 1998.⁴

- The implementation of speed detection programs has led to an increase in the number of vehicles being monitored for speeding on Western Australian roads and a decreasing trend in the proportion of vehicles detected exceeding the speed limit. The continued enhancement of speed camera radar deployment has achieved greater coverage including the permanent deployment of units to country regions.
- According to a national survey, the level of seatbelt usage in Western Australia remains among the highest in Australia. The proportion of drivers that admit speeding by more than 10 kph has generally decreased since 1996 and is now close to the Australian average. Of concern is the proportion of people in Western Australia who admit to driving when possibly over the 0.05 blood alcohol limit, which has been consistently higher than the Australian average since 1996.²

Issues and Trends influencing our approach to tackling crime

- Many factors impact on crime and the Police Service is one of many agencies working to reduce offending and manage crime. The Police Service works in partnership with other government agencies, the community and business.
- The national CrimTrac initiative has provided the opportunity to take advantage of the latest advances in forensic science, information technology and communications. Improved access to these technologies through the Government's commitment to comprehensive DNA legislation, will improve the Police Service's capabilities to solve more crimes.
- The Criminal Property Confiscation Act has sent a clear message to criminals at all levels of society that they will not be allowed to profit from their crimes. The legislation provides an avenue where unexplained wealth can be frozen or forfeited to the Crown.
- Drug intelligence indicates a trend towards increased amphetamine use, due to social preference and the limited availability of heroin. The number of clandestine laboratories in Western Australia has increased significantly since 1998-99 by an average of over 66% per annum.
- Outlaw Motor Cycle Gangs (OMCGs) in Western Australia continue to be of great concern, as they have significant involvement in the cultivation, manufacture and distribution of illicit drugs and other serious crimes.
- Compared to other Australian States and Territories, Western Australia has consistently recorded the highest victimisation rate (victims per 100,000 persons) for burglary between 1993 and 2000.⁵
- There has been an increasing trend in the number of offences against the person during 2001. However, clearance rates for offences against the person continue to be above 80 per cent while over 20 per cent of property offences are cleared.⁵
- Since 1998, there has been a decreasing trend in the number of drug (cultivate, sell, supply and manufacture) offences while the trend in the number of drug (possession and use) offences detected has been increasing.⁵
- The number of reported motor vehicle theft offences in 2000-01 is the lowest recorded since 1991.⁵

Issues and trends influencing our approach to professionalism

- The relationship between the Police Service and the community is one of trust. This relationship demands a high standard of professionalism from all Police Service personnel. The Police Service has undertaken a number of initiatives to encourage a culture that demonstrates a high standard of ethical and accountable behaviour including the introduction of training programs, development of the service philosophy and the introduction of the supported internal witness program.

- The number of public complaints decreased from 1,147 in 1998-99 to 978 in 1999-2000. With a rating of 73%, the Police Service achieved the highest rating of all police services in a 1999 national Roy Morgan poll of honesty and ethical standards in professions.¹
- An ongoing commitment to providing a highly trained and professional police service is demonstrated by the range of professional skill and development courses available to personnel, including officer-level training and support to undertake tertiary studies. Further commitment will be provided through the new Police Academy that will be co-located with Edith Cowan University at Joondalup. Transition to the facilities is planned for February 2002.
- The Police Service does and will continue to actively cooperate in external enquiries and reviews.

The Police Service's planning framework

- The Police Service has developed a Strategic Plan that will guide the direction of the agency for the next five years. Developing the Plan gave the Police Service the opportunity to reassess its focus and organisational style, and to provide guidance in meeting the demands on our services. The Outcome Statements were revised as part of this process, and have changed from the statements appearing in the 2000-01 Budget.
- The Police Service's Output Based Management (OBM) framework below shows the relationship between what the Police Service seeks to achieve (three primary outcomes) and the services provided (outputs).

Outcomes	Outputs
<i>Community Safety:</i> The community has confidence in the level of public order, safety and security.	1. Community Support, Crime Prevention and Public Order 2. Emergency Management 3. Regulatory and Information Services.
<i>Road Safety:</i> Road users behave safely.	4. Traffic Management and Road Safety
<i>Crime and Justice:</i> A response to crime that brings offenders before the justice system.	5. Response to Offences 6. Investigation of Offences 7. Service to the Judicial Process

Note: The Budget Statements for 2001-02 should be considered in conjunction with the Police Service's annual business plan that provides more comprehensive detail on policing priorities, targets, and key management initiatives.

Sources:

- 1 - Western Australia Police Service 2000 Annual Report.
- 2 - Australian Bureau of Statistics, Population Survey Monitor (Cat. No. 4103.0 – ABS data available on request).
- 3 - Australian Transport Safety Bureau, Community Attitudes to Road Safety survey. The results of the 1999 survey (the twelfth in a series of annual surveys) were derived from telephone interviews with a national sample of 1,600 Australian residents aged 15 years and over.
- 4 - L. R. Cercarelli et al (2000), Reported Road Crashes in Western Australia 2000, Road Safety Council of Western Australia (unpublished data). The rate of fatalities per 100,000 persons for 2000 is based on a preliminary figure of 213 fatalities and an estimated resident population of Western Australia of 1,883,860 as at June 2000 from the Australian Bureau of Statistics (ABS) publication, Australian Demographic Statistics, (Cat. No. 3101.0). The rate of fatalities per 10,000 registered motor vehicles for 2000 is based on 1,410,327 vehicles from vehicle registration data supplied by the Department of Transport. Estimated kilometres travelled is derived from the ABS publication Survey of Motor Vehicle Use, (Cat. No. 9208.0).
- 5 - Australian Bureau of Statistics, Recorded Crime, Australia, 2000 (Cat. No. 4510.0)
- 6 - Western Australia Police Service, Offence Information System.

Achievements for 2000-01 impacting across all Outputs

The following technology achievements impact across all outputs. Other achievements are noted under each output area.

- Phased implementation of the Delta Communications and Technology (DCAT) project to upgrade the computer network, communications and information systems to support police operations including:
 - Service-wide rollout of electronic court brief preparation system due for completion October 2001– Briefcase Stage 1;
 - Selection and customisation of Stage 1 of Incident Management System (IMS), establishing linked information on incidents and related items, intended for implementation in 2001-02;

- Rollout of Incident Pattern Analysis System completed and being used to proactively target crime hot spots;
- Implemented replacement Security and Audit tracking system that provides high security computer access auditing;
- Technical infrastructure to support data exchange with other agencies; and
- Computer-Aided Dispatch and Related Communications System (CADCOM) design and testing trials underway.

Initiatives for 2001-02 impacting across all Outputs

The following Government initiatives will impact across all outputs. Other key initiatives are noted under each Output area.

- Fifty Transit Police to provide enhanced visible police presence on the metropolitan rail service.
- Additional two hundred police, to be implemented over the next four years. First 50 to enter Academy in 2001-02.
- Additional 40 Aboriginal Police Liaison Officers, targeted at 10 per year for 4 years.
- Additional \$8 million (\$20 million over four years) from the Boost Police Operations initiative.

The following technology and support initiatives impact on all outputs.

- IMS Stage 1. Complete acceptance testing and undertake pilot phase. Statewide rollout providing all operational sites access to information on incidents and entities of interest to police.
- Full independent review of DCAT and CADCOM implementation and benefits.
- Operational Support Facility, Midland – Completion of communications building and preparation for utilisation.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Additional funding Crosswalk attendants	214	214	214	214
Two hundred additional Police Officers over four years	4,000	8,100	12,100	16,100
Decisions taken since State Election				
Boost police operations budget.....	8,000	4,000	4,000	4,000
Fifty additional transit police (transfer from Department of Planning and Infrastructure)	3,170	3,570	3,770	3,810
Improved incentives for country police officers	2,000	2,000	2,000	2,000
Introduce DNA Legislation	-	7,330	6,270	6,334
Recruit an extra 40 Aboriginal Police Liaison Officers (10 per year).....	519	1,038	1,557	2,076
Parity and wages policy.....	(465)	(768)	(1,047)	(1,170)
Redirection to service delivery	(2,078)	(2,094)	(2,133)	(2,133)
Travel, advertising and consultancy savings.....	(170)	(170)	(170)	(170)
Management initiated redundancy savings	(91)	(91)	(91)	(91)
Removal of leasing costs	(2,750)	(1,800)	-	-
Salary savings for 50 recruits per year over 4 years being less than the amount allocated.....	(866)	(1,330)	(1,600)	(1,820)
Transfer of recurrent funding for CADCOM to capital for CADCOM.....	(1,000)	-	-	-
Transfer funding for Aboriginal Wardens scheme from Aboriginal Affairs	250	250	250	250

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Community Support, Crime Prevention and Public Order	149,475	148,207	153,265	161,624			
<i>Output 2:</i>							
Emergency Management and Co-ordination ...	7,118	9,277	6,565	8,719			
<i>Output 3:</i>							
Regulatory and Information Services	16,942	18,555	16,157	18,947			
<i>Output 4:</i>							
Traffic Management and Road Safety	88,947	78,760	83,813	83,100			
<i>Output 5:</i>							
Response to Offences	52,816	46,313	58,156	56,703			
<i>Output 6:</i>							
Investigation of Offences.....	107,249	115,936	112,918	123,702			
<i>Output 7:</i>							
Services to the Judicial Process	55,642	46,369	51,866	60,677			
Total Cost of Outputs	478,189	463,417	482,740	513,472	523,579	541,821	554,998
<i>Less Operating revenues</i>	<i>19,921</i>	<i>12,130</i>	<i>22,248</i>	<i>16,640</i>	<i>15,273</i>	<i>14,944</i>	<i>14,944</i>
Net Cost of Outputs	458,268	451,287	460,492	496,832	508,306	526,877	540,054
Adjustments ^(b)	(5,968)	(9,170)	1,759	(6,992)	(3,907)	(3,910)	(4,000)
Appropriations provided to purchase Outputs	452,300	442,117	462,251	489,840	504,399	522,967	536,054
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	468	-	-	-	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	30,481	48,158	68,422	25,988	12,715	23,707	7,716
TOTAL CONSOLIDATED FUND APPROPRIATIONS	483,249	490,275	530,673	515,828	517,114	546,674	543,770

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

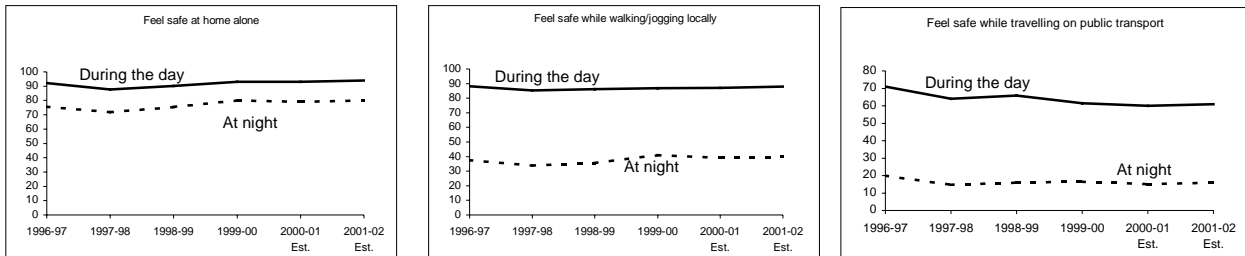
The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The community has confidence in the level of public order, safety and security

Key Effectiveness Indicator ^(a)

Proportion (%) of WA community who felt safe or very safe at home alone and in public places during the day and at night ^(b)



- (a) The Key Effectiveness Indicators provided in this publication should be examined in conjunction with the Western Australia Police Service's Annual Report, which provides more comprehensive information on the Key Performance Indicators.
- (b) National 'Community Satisfaction with the Police Services' survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).

Output 1: Community Support, Crime Prevention and Public Order

A 24-hour police service that is responsive to the needs of local communities and includes the activities of targeted and community patrols, public education and general awareness programs, security services, responding to general calls for assistance, the co-ordination of public safety for major events and the promotion of pro-active programs that encourage a partnership approach to policing.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	149,475	148,207	153,265	161,624	Additional appropriations apportioned across outputs
Less Operating Revenue ^(c)	4,553	3,686	5,050	4,132	Revision of estimates
Net Cost of Output	144,922	144,521	148,215	157,492	
Adjustments ^(d)	(1,866)	(2,934)	559	(2,202)	
Appropriation for purchase of Output 1	143,056	141,587	148,774	155,290	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of community support, crime prevention and public order ^(b)	2.718	2.816	2.764	2.756	
Quality					
Survey respondents who are satisfied with the job the Police Service is doing in dealing with public order problems ^(c)	48.3%	51%	48%	49%	
Survey respondents who are satisfied with the job the Police Service is doing in supporting community programs ^(c)	76.3%	77%	75%	76%	
Timeliness					
Calls (overall) for police assistance answered within 20 seconds ^{(d)(g)(h)}	75%	85% ^(e)	70% ^(e)	na	No estimate for the 2001-02 Budget has been provided for this measure as it has been replaced by another measure relating to general calls (see below)
General call for police assistance (not including '000' calls) answered within 20 seconds ^{(f)(g)(h)}	na	na	62%	>62%	
Cost					
Average cost per hour of community support, crime prevention and public order	55	53	55	59	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1,875 and is estimated to be 1,854 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends)
- (b) Calculated from sample activity surveys conducted over the previous 12 months.
- (c) National 'Community Satisfaction with the Police Services' Survey conducted by the Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 – ABS data available on request).
- (d) Overall calls to the Police Operations Centre. Overall calls include emergency '000' calls, general '9222 1111' calls and calls from security firms, education security, St John Ambulance, FESA, State Emergency Service, Cab Alert and Western Power. This measure was defined in the 2000-01 Budget and in last year's Annual Report as not including '000' calls – this was in error, as the figure provided was for 'overall calls' and did include '000' calls.
- (e) The 2000-01 Budget Target of 85% was too optimistic given that the 1999-00 Actual was 75% and that there has been a significant increase in the total number of incoming calls of over 24% from 536,140 in 1998-1999 to 666,366 in 2000-01. The decrease in the 2000-01 Estimated Actual to 70% also reflects this increase in the volume of calls.
- (f) New measure for 2001-02. Information systems now available to provide this breakdown in the calls information. General calls include calls to the Police Operations Centre (9222 1111) and not including emergency '000' calls or calls from security firms, education security, St John Ambulance, FESA, State Emergency Service, Cab Alert and Western Power.
- (g) Performance is very dependent on volume of calls received. Significantly higher level of calls answered within 20 seconds is achieved when the volume of calls is reduced.
- (h) Also refer to 'emergency calls answered within 20 seconds', listed as timeliness measure in output 5 – Response to Offences

Major Achievements For 2000-01

- Contributed to the development of the State Justice Strategy and a key component, the Aboriginal Justice Plan (through the Joint Consultative Committee on Crime Prevention) and actively supported major partnerships with other agencies and related industries both nationally and across the State including Safer WA. Local partnerships were established with government, non-government, community and business sectors to address crime and crime prevention issues. National partnerships were further developed to address issues such as organised crime, motorcycle gangs, drugs and international crime networks.
- Service delivery to remote areas and communities is fundamental to working with Aboriginal people. To support this, the agency developed the Aboriginal Consultative Framework to enhance work with Aboriginal people, and enhanced the Warden Schemes.
- The use of incident pattern analysis and crime mapping through the INSIGHT computer system and other technologies assisted in identifying local crime trends and hot spots and effectively targeting patrols, operations, and known offenders. Strategies included the establishment of District Incident Management Units (IMUs).
- After two years of planning, the Olympic Torch Relay security operation was successfully completed.

Major Initiatives For 2001-02

- Utilise the boost in the police operational budget to improve community safety and security including through an increase in intelligence-led patrolling activities, expanded utilisation of the mounted and canine sections and increased helicopter operational hours.
- Realise benefits of technology to further develop intelligence based, problem solving approaches to policing. Application of this will enhance the identification of local crime trends and hot spots and the development of targeted, pro-active strategies to address them.
- Encouraging local participation in the resolution of community safety issues through initiatives.
- Establish and support strategic partnerships in recognition that crime prevention is a community concern and requires a community response. Develop partnerships for planning and management of across-Government agency strategies including the Office of Crime Prevention, and commitment to addressing the causes of crime and people's perception of safety.
- Continued expansion of service delivery to remote areas and communities including an increased deployment of Aboriginal Police Liaison Officers, Warden Schemes and implement the Aboriginal Consultative Framework to enhance working with Aboriginal people.
- Identify needs of specific community groups, including seniors and small business, to ensure appropriate response to their safety and security issues.

Outcome: The community has confidence in the level of public order, safety and security**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Emergency Management and Co-ordination

Planning and ensuring a state of preparedness for, the effective management of, and co-ordinated response to, major emergencies and disasters. This includes the activities of search and rescue, maintenance and testing of emergency plans, training programs and simulated exercises, as well as the Police Service's responsibility for providing co-ordination of hazard management authorities during major emergencies.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,118	9,277	6,565	8,719	Additional appropriations apportioned across outputs Revision of estimates
Less Operating Revenue ^(c)	290	120	249	262	
Net Cost of Output	6,828	9,157	6,316	8,457	
Adjustments ^(d)	(89)	(184)	24	(105)	
Appropriation for purchase of Output 2	6,739	8,973	6,340	8,352	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of emergency management and coordination ^{(b)(c)}	118,306	176,000	106,000	131,000	Reflects trend of activity surveys. Allows for average emergency management demand. ^(c)
Quality					
State emergency management plans that are in place and current, where the Police Service is the designated hazard management authority ^(d)	6	6	6	6	
Timeliness					
Emergency response as required	na	na	na	na	
Cost					
Average cost per hour of emergency management and co-ordination	60	53	62	67	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 72 and is estimated to be 88 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends).

(b) Calculated from sample activity surveys undertaken over previous 12 months.

(c) Hours for emergency management are demand driven. The Police Service deploys resources appropriate to the situation, so from year to year this will vary. The 2000-2001 year has been less demanding in regard to emergencies than the previous year, which involved more responses to cyclones, floods, major searches and Y2K.

(d) 'Current' means plans have been reviewed and exercised in the previous 12-month period.

Major Achievements For 2000-01

- Continued participation in State Emergency Management Committee (SEMC), supported by District committees (DEMACs) and local area committees (LEMACs). Emergency response teams have been developed in partnership with Fire and Emergency Services Authority (FESA) to enhance the management of major emergencies Statewide. Several joint agency emergency management exercises have been conducted.
- State level Emergency Management Plans, where the Police Service is the designated hazard management authority, have been reviewed and exercised and all Districts have current Emergency Management Plans in place. Continued focus on providing appropriate emergency management training and exercises to ensure a professional response.

Major Initiatives For 2001-02

- Continued focus on providing emergency management training to Police Service personnel to ensure their level of preparedness is maintained and enhanced.
- Continued improvements in Statewide emergency management preparations to ensure that the Police Service can meet its emergency management responsibilities.
- Enhanced level of community and other agencies participation in the management of major emergencies.

Outcome: The community has confidence in the level of public order, safety and security**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Regulatory and Information Services

Regulatory and Information Services address compliance with government regulations and licensing requirements and provide information to external clients. This includes the activities of firearms licensing, regulation and licensing of the security industry, motor vehicle and drivers licensing support, providing police clearances and undertaking conviction record searches, as well as services provided on behalf of other agencies, particularly in rural and remote areas.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	16,942	18,555	16,157	18,947	Additional appropriations apportioned across outputs
Less Operating Revenue ^(c)	3,210	3,187	2,309	2,555	Revision of estimates
Net Cost of Output	13,732	15,368	13,848	16,392	
Adjustments ^(d)	(212)	(367)	59	(252)	
Appropriation for purchase of Output 3	13,520	15,001	13,907	16,140	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of regulatory and information services ^{(b)(c)}	305,492	352,000	285,000	315,000	Estimates likely demand, reflect trend from activity surveys. ^(c)
Quality					
The individual activity measures do not logically aggregate up to overall output measures.	na	na	na	na	
Timeliness					
The individual activity measures do not logically aggregate up to overall output measures.	na	na	na	na	
Cost					
Average cost per hour of regulatory and information services.....	55	53	57	60	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 193 and is estimated to be 212 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends).

(b) Calculated from sample activity surveys undertaken over the previous 12 months.

(c) The hours are dependent on the level of demand. This output delivers services such as licenses requested by the community and information requests from external agencies.

Major Achievements For 2000-01

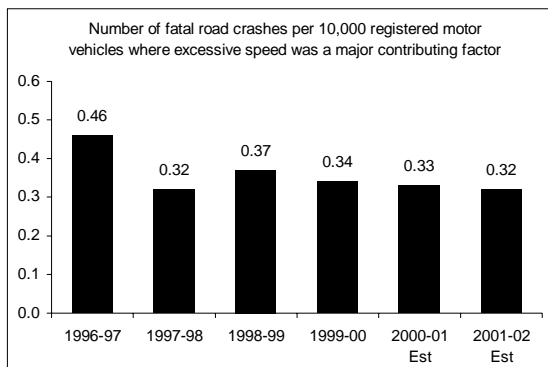
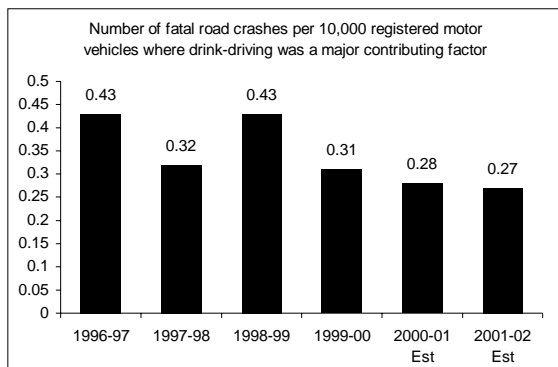
- Met increased customer requirements and regulatory responsibilities, for example licensing of firearms in accordance with the Firearms Act, and responded to specific requests from agencies such as the Anti-Corruption Commission, the Ombudsman, Ministerial requests and appropriate customer requests.
- Increased services to remote and regional areas were provided through, for example, Remote Community Driver Licensing Program, Long Range Remote Community Patrols, mobile police facility operations and through Aboriginal Police Liaison Officers.

Major Initiative For 2001-02

- Minimise non-core business by developing and adopting appropriate strategies with other government agencies.
- Continue to fulfil core licensing responsibilities and review the provision of licensing and regulatory support on behalf of other government agencies.

Outcome: Road users behave safely

Key Effectiveness Indicator ^(a)



- (a) The Key Effectiveness Indicators provided in this publication should be examined in conjunction with the Western Australia Police Service's Annual Report, which provides more comprehensive information on the Key Performance Indicators.
- (b) Registered motor vehicles exclude caravans, trailers and plant and equipment. Numbers of fatal crashes per 10,000 registered motor vehicles are calculated on the number of registered motor vehicles as at October 31, 1996, 1997, 1998, and 1999. 2000-01 and 2001-02 figures are based on an estimated increase in registrations.
- (c) 'Drink driving-related fatal crashes' include fatal road crashes where at least one driver was over the 0.05 blood alcohol limit. These crashes may have also had other contributing causes, such as excessive speed, and therefore the figures shown for drink driving and excessive speed are not mutually exclusive.
- (d) Speed-related fatal crashes include fatal road crashes where the investigating officer deemed excessive speed to be involved. These crashes may have also had other contributing causes, such as drink driving, and therefore the figures shown for excessive speed and drink driving are not mutually exclusive.
- (e) The number of fatal road crashes per 10,000 registered motor vehicles, where drink-driving or excessive speed were contributing factors, is subject to revision pending the finalisation of coronial inquiries.
- (f) Due to the correction of a programming error in the information system used to extract data for drink-driving related fatal crashes, the number of fatal road crashes per 10,000 registered motor vehicles where drink driving was a major contributing factor has decreased in each of the years shown in the above chart.

Output 4: Traffic Management and Road Safety

Targeted traffic law enforcement and traffic management include the activities of speed enforcement operations, random breath tests, crash attendance and investigation, targeted and general traffic patrols and public education and awareness.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	88,947	78,760	83,813	83,100	Revision of estimates
Less Operating Revenue ^(c)	5,968	2,405	6,819	4,285	
Net Cost of Output	82,979	76,355	76,994	78,815	
Adjustments ^(d)	(1,110)	(1,558)	305	(1,189)	
Appropriation for purchase of Output 4	81,869	74,797	77,299	77,626	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of traffic management and road safety ^(b)	1.725m	1.496m	1.598m	1.488m	Estimate based on trends in activity surveys. Devolvement of traffic operation groups to districts new for 2000-01. This may impact on 2001-02 hours. ^(c)
Quality					
Survey respondents satisfied with the service received during the most recent traffic contact with the Police Service ^(d)	91.9%	>90%	91%	92%	
Timeliness					
No single measure of timeliness covers the diverse activities of this output. Specific measures related to delivering services in the most appropriate locations and at the most suitable time to maximise the desired outcome of 'road users behave safely'.					
Cost					
Average cost per hour of traffic management and road safety.....	52	53	52	56	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1,084 and is estimated to be 1,001 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends). In addition, there are 515 Traffic Wardens required to operate A type school crossing.
- (b) Calculated from sample activity surveys conducted over previous 12 months.
- (c) Devolution of Traffic Operational Groups to Districts was implemented over this period. This may have impacted on hours for 2000-01 in the early stages as the Districts established the new locally based arrangements. Activity surveys in 2001-02 will provide basis for future estimates under new arrangements.
- (d) National 'Community Satisfaction with the Police Services' Survey conducted by Australian Bureau of Statistics, Population Survey Monitor (ABS Cat. No. 4103.0 –ABS data available on request).

Major Achievements For 2000-01

- The Western Australian community has identified the three highest priority areas for road safety as – speed, drink-driving and fatigue. The Police Service responds to these concerns by addressing these same priorities through a range of initiatives.
- Priorities of speed, alcohol and drugs, fatigue and seatbelts were the focus of initiatives to influence safe driver behaviour. This was achieved through targeted patrols, remote community patrols and through community road safety educational programs and preventative strategies such as road safety education in schools.
- Over 1 million random breath tests were recorded during 2000-01. The percentage of drivers tested in Random Breath Testing (RBT) operations who are charged with drink driving offences has steadily declined from 0.97% in 1996-97 to an estimated 0.68% in 2000-01.⁽¹⁾
- The number of vehicles monitored for speeding by Speed Camera Radar during 2000-01 exceeded 18 million. The percentage of vehicles monitored by Speed Camera Radar exceeding the posted speed limit has steadily decreased from 28.3% in 1996-97 to an estimated 19.8% in 2000-01.
- Applied intelligence-led operations targeting specific 'hot spots' and initiated the Selected Targeted Enforcement Program (STEP). Devolution of traffic coordination to the districts gives renewed focus on local traffic management and road safety.

⁽¹⁾ The number of random breath tests is subject to a review being undertaken in 2001-02.

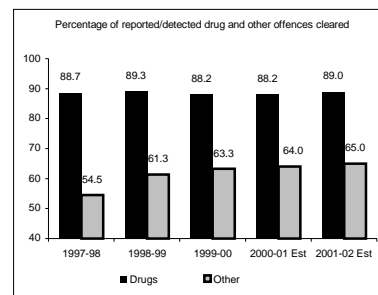
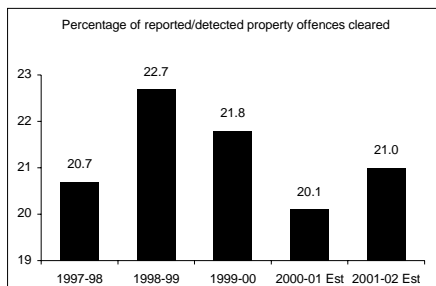
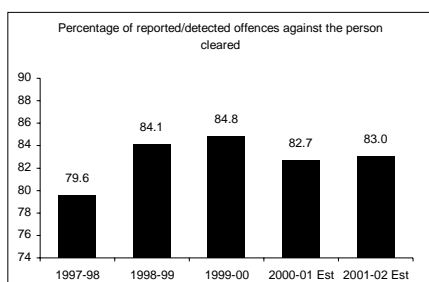
Major Initiatives For 2001-02

- The WA community has identified the three highest priority areas for road safety as – speed, drink-driving and fatigue. The Police Service will address these same priorities through a range of initiatives for 2001-02.⁽¹⁾
- Priorities for influencing driver attitude and behaviour continue to focus on the areas of speed, alcohol and drugs, driver fatigue, restraints and helmets, and vulnerable road-users.
- Development of intelligence-led traffic management and road safety policing, through effective targeted patrolling, enforcement and response strategies. The provision of improved coordination and more cohesive road safety initiatives and contemporary strategies by all police districts.
- Review the RBT Program to provide assurance on the adequacy of procedures and practices, and the accuracy of the information.
- Promote a community culture that does not accept inappropriate road-user behaviour through developing partnerships with relevant agencies, local government and private sector, and the development of pro-active road safety strategies, including driver education.
- Increased integration of traffic management and road safety activities with policing initiatives for crime reduction and crime prevention.
- Increased focus on traffic stops of individual road-users to complement other enforcement monitoring activities.

⁽¹⁾ Source: Australian Transport Safety Bureau, Community Attitudes to Road Safety survey. The results of the 1999 survey (the twelfth in a series of annual surveys) were derived from telephone interviews with a national sample of 1,600 Australian residents aged 15 years and over.

Outcome: A response to crime that brings offenders before the justice system

Key Effectiveness Indicator ^(a)



- The Key Effectiveness Indicators provided in this publication should be examined in conjunction with the Western Australia Police Service's Annual Report, which provides more comprehensive information on the Key Performance Indicators.
- Offences against the person include homicide, driving causing death, robbery, assault, sexual assault and deprivation of liberty.
- Property offences include burglary, stealing, motor vehicle theft, fraud, arson and damage offences.
- Offences cleared may not necessarily relate to offences committed in the stated period. Due to the nature and length of investigations, some offences committed or reported in previous years may be cleared in the current year.
- An offence is deemed to be cleared (clearance) where a satisfactory result has been achieved or where, for some substantial reason, police investigations cannot be continued. This includes: offender(s) processed by arrest, summons, Juvenile Justice Team referral or juvenile caution; the offender has died; the offender is in another jurisdiction and extradition is not desired or available; there is a statute bar to proceedings where an offender is under age or claims diplomatic immunity; admittance to a psychiatric facility; false or mistaken reports; civil action recommended.

Output 5: Response to Offences

The timely and appropriate police response to reported offences.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	52,816	46,313	58,156	56,703	Revision of estimates
Less Operating Revenue ^(c)	1,253	521	1,634	1,068	
Net Cost of Output	51,563	45,792	56,522	55,635	
Adjustments ^(d)	(659)	(916)	212	(755)	
Appropriation for purchase of Output 5	50,904	44,876	56,734	54,880	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of response to offences ^(b)	936,000	880,000	1,034,000	945,000	Estimate based on trends of activity surveys
Quality					
Survey respondents who are satisfied with the job the Police Service is doing in responding to calls for assistance ^(c)	77.7%	80%	81%	82%	
Timeliness					
Emergency calls ('000') for police assistance answered within 20 seconds ^(d)	89%	92% ^(e)	84% ^(f)	>84%	
Average time taken to respond to urgent ^(g) calls for police assistance in the metropolitan area from call received to arrival at scene:					
- Priority 1 calls	4 mins	na	7 mins ^(h)		
- Priority 2 calls	9 mins	na	9 mins		
- Priority 3 calls	18 mins	na	18 mins		
- Priority 1-3 calls ⁽ⁱ⁾	17 mins	<17 mins	18 mins		
Urgent calls ^(g) for assistance in the metropolitan area that are responded to in a time (from call received to arrival at scene) of equal to or less than: -					
- 5 mins for priority 1 calls				95%	This measure changed from average response time (2000-01) to the new measure for 2001-02 of the percentage of responses that meet the standard (see also note h)
- 9 mins for priority 2 calls				95%	
- 18 mins for priority 3 calls				95%	
Cost					
Average cost per hour of response to offences	56	53	56	60	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 702 and is estimated to be 636 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends).

(b) Calculated from sample activity surveys undertaken in previous 12 months.

(c) National 'Community Satisfaction with the Police Services' Survey conducted by Australian Bureau of Statistics, Population Survey Monitor (Cat. No. 4103.0 – ABS data available on request).

(d) Calls to Police Operations Centre ('000') not including 9222 1111 calls or calls from security firms, education security, St Johns Ambulance, Fire and Emergency Services, Cab Alert, and Western Power. May include a small number of urgent calls which do not constitute an offence.

- (e) This estimate was done in January 2000. The trend at that time indicated there may be an increase in the percentage of calls answered within 20 seconds. This did not allow for the large increase in demand that later became apparent and has impacted on the level that could be achieved for 2000-2001.
- (f) Performance is very dependent on volume of calls received. Significantly higher levels of calls answered within 20 seconds are achieved when the volume of calls is reduced. The number of '000' calls has increased significantly by 70% from 154,127 in 1998-99 to 262,554 in 2000-01.
- (g) Urgent calls are defined as priority 1-3 calls. Priority 1 calls cover armed hold-up in progress, and other life threatening incidents. Priority 2 calls cover incidents where life or property is or may be in a state of threat or imminent danger. Priority 3 calls cover incidents requiring immediate attention but is not life threatening at that time. It may involve the welfare of a person(s), the possible apprehension of offenders or the preservation of evidence. Requires the dispatch of the first available local/District or other vehicle.
- (h) For 2000-01, there were a few instances of where the response time to a call was significantly higher than the average. This has resulted in the overall average response time increasing by a few minutes.
- (i) Average is the overall average of all priority 1-3 calls. Format changed for 2001-02 budget estimates to individual priority categories.

Major Achievements For 2000-01

- Intelligence-led approach has enabled the focusing of resources to best effect.
- To support this approach, the use of the INSIGHT computer system and other technology developments has provided support to increased the effectiveness of targeted patrols and targeted initiatives within the metropolitan and regional areas.
- The devolution of specialist patrol and traffic groups to districts to support local response.
- An effective local level prioritisation process contributed to meeting a high standard in responding to reported offences.

Major Initiatives For 2001-02

- Provide high priority response to offences against the person, and particular increased focus on the resolution of family and domestic violence issues.
- Deployment of additional officers as Transit Police and to areas of greatest need.
- Further develop intelligence-led responses to offences through initiatives such as Incident Management Units and enhanced use of intelligence systems including computer-based support systems such as INSIGHT.
- Develop response strategies that address local issues through increased liaison with local government, other State government agencies and community groups.

Outcome: A response to crime that brings offenders before the justice system

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 5.					

- (a) More details of effectiveness indicators in annual report.

Output 6: Investigation of Offences

Investigation of offences includes the activities of investigation, gathering and securing of evidence, forensic services, asset investigation, covert operations, apprehension of offenders and the preparation of prosecution files and briefs for reported crimes committed against the person, property-related crimes and the use, manufacture and trafficking of illegal drugs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	107,249	115,936	112,918	123,702	Additional appropriations apportioned across outputs
Less Operating Revenue ^(c)	2,992	1,350	4,333	2,917	Revision of estimates
Net Cost of Output	104,257	114,586	108,585	120,785	
Adjustments ^(d)	(1,338)	(2,294)	411	(1,671)	
Appropriation for purchase of Output 6	102,919	112,292	108,996	119,114	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of investigation of offences ^(b)	1.952 million	2.200 million	2.016 million	2.091 million	
Quality					
Matters brought before the courts by the Police Service that result in a plea of guilty ^{(c) (d)}	85%	>84%	89% ^(e)	>89%	
Defended matters successfully prosecuted by the Police Service ^{(c) (d)}	85%	>83%	82% ^(e)	>82%	
Timeliness					
Investigations for offences against the person finalised within 30 days ^{(f) (g) (h)}	50.6%	>50%	50%	>50%	
Investigations for property offences finalised within 30 days ^{(f) (g) (i)}	12.2%	>12%	12%	>12%	
Cost					
Average cost per hour of investigation of offences	55	53	56	59	

(a) The Full Time Equivalent (FTEs) employed in this output during 2000-01 was 1,368 and is estimated to be 1,407 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends).

(b) Calculated from sample activity surveys undertaken in previous 12 months.

(c) Matters are counted by charge.

(d) Statistics only include matters dealt with by (1) police prosecutors under the direct supervision of the Police Service's Prosecuting Branch for matters before the Central Law Courts and Perth Children's Court, and (2) Suburban and country courts where a District-supervised police officer or section has been dedicated to the prosecuting role.

(e) The level may have been impacted by the "Disclosure of Evidence" initiative.

(f) Police investigations finalised within 30 days of the recording of the offence by police. The period of 30 days is a national standard used by the Australian Bureau of Statistics in their publication Recorded Crime, Australia (ABS Cat. No. 4510.0).

(g) Police investigations finalised have been compiled on a victim basis that counts the number of victims for each offence category rather than the number of breaches of criminal law.

(h) Only relates to selected offences against the person.

(i) Only relates to selected property offences.

Major Achievements For 2000-01

- Assisted with the Gunning Inquiry into the Finance Brokers Frauds and the Select Committee into the Finance Broking Industry in Western Australia. To date, 20 persons have been charged, resulting in 402 charges, totalling \$20.28 million in aggregate.
- Focus on the upper echelon of illicit drug dealers by utilising intelligence-led policing and pro-active strategies in partnership with external stakeholders.
- Implementation of improved local investigative capacity through devolution of investigative resources to district and sub district level, and the development of investigative expertise through specialist investigation training courses. This is a major outcome of the implementation of the Investigative Practices Review (IPR).
- A Joint Task Force approach with both internal and external stakeholders was used to address major issues. National partnerships and use of external Joint Task Forces resulted in several major drug syndicates being disrupted. Internal Joint Task Forces have also been facilitated with metropolitan and country districts.
- Ongoing monitoring and response to Outlaw Motor Cycle Gangs (OMCGs) including Operation Isolate – a police operation relating to the monitoring of the movement of a group into and across Western Australia.
- Gathering of intelligence and information sharing has been enhanced through partnerships with relevant agencies, local private security companies and licensed premises.
- Early indications show increased identification rate from the introduction of the National Automated Fingerprint Investigation System (NAFIS). The identification of fingerprints and palm prints found at crime scenes increased from 15% to 35% since May 2001.

Major Initiatives For 2001-02

- Maximise the developments in technology and forensic science in investigations including links with national CrimTrac systems which includes the National Criminal Investigation DNA Database (NCIDD) and new National Automated Fingerprint Investigation System (NAFIS) fingerprint system.
- Intelligence Management Review – aims to ensure that the intelligence-led approach is well co-ordinated across the entire service and is targeted at the most effective level to assist in the detection or disruption of criminal activity on local, district and state levels.
- Implement proposed legislation related to DNA testing.
- Improve the clearance rate on priority offences of assault, burglary, drugs, robbery and motor vehicle theft.
- Continue to assist the Finance Brokers frauds inquiries and provide support and advice to the Royal Commission.
- Enhance policing initiatives targeting the activities of OMCGs.
- Further improve quality of investigations and consistency across the agency.
- Develop coordinated strategies to target repeat offenders, and organised and serious crime.

Outcome: A response to crime that brings offenders before the justice system**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 5.					

(a) More details of effectiveness indicators in annual report.

Output 7: Services to the Judicial Process

Services to the judicial process and provision of custodial services include the activities of presentation of evidence, police prosecutions, court security, prisoner security and care, services to the coroner, processing of court documents, and management of bail and reporting processes.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	55,642	46,369	51,866	60,677	Additional appropriations apportioned across outputs
Less Operating Revenue ^(c)	1,655	861	1,854	1,421	Revision of estimates
Net Cost of Output	53,987	45,508	50,012	59,256	
Adjustments ^(d)	(694)	(917)	189	(818)	
Appropriation for purchase of Output 7	53,293	44,591	50,201	58,438	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of services to the judicial process ^(b)	1.032 million	880,000	899,000	1.024 million	Estimate based on trends from activity surveys.
Quality					
Matters brought before the Courts by the Police Service that result in a plea of guilty ^{(c) (d)}	85%	>84%	89% ^(e)	>89%	
Defended matters successfully prosecuted by the Police Service ^{(c) (d)}	85%	>83%	82% ^(e)	>82%	
Timeliness					
Timeliness measures are not appropriate as the Police Service has no control over the court process.....					
Cost					
Average cost per hour of services to the judicial process	54	53	58	59	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 610 and is estimated to be 689 for the 2001-02 Budget. (2001-02 estimated FTE figures are calculated by distributing total Estimated FTE across the Outputs using results of activity survey trends).

(b) Calculated from sample activity surveys undertaken in previous 12 months.

(c) Matters are counted by charge.

(d) Statistics only include matters dealt with by (1) police prosecutors under the direct supervision of the Police Service's Prosecuting Branch for matters before the Central Law Courts and Perth Children's Court, and (2) Suburban and country courts where a District-supervised police officer or section has been dedicated to the prosecuting role.

(e) The level may have been impacted by the "Disclosure of evidence" initiative

Major Achievements For 2000-01

- The Core Functions Project, joint project with Ministry of Justice, resulted in a private contract for court security and prisoner movements in all areas of the State and the movement of all juvenile offenders in the metropolitan area. Police supported the contracting's staff with the on-the-job training before and after the transition.
- Improvement in the quality of briefs has been achieved through training, supervision and access to the Administration of Justice System – Ministry of Justice- Brief Management System for electronic submission of court briefs.

Major Initiatives For 2001-02

- Further development of the brief management process ensuring consistency across the agency and quality training in brief preparation.
- Contribute to the implementation of initiatives, such as Field Court Notices to streamline the involvement of Police Officers in the judicial process.

CAPITAL WORKS PROGRAM

The Police Service's planned capital works expenditure for 2001-02 is \$37.366 million, which incorporates \$4.926 million in funds carried over from 2000-01. It includes \$19.415 million for Works in Progress and \$17.951 million for New Works Program.

2001-02 sees the continuation of the major investment in new Police facilities. The major project to be completed in 2001-02 is the \$45 million Police Academy at Joondalup, with training functions planned to commence in early 2002. Other building construction projects to be completed in 2001-02 are the Bunbury Police Complex and Kiara (previously Lockridge) Police Station.

Works in Progress projects funded in 2001-02 include the ongoing development of the Operations Support Facility at Midland and the Emergency Services Call Taking and Dispatch System, design and construction work for the Kensington Police Station (replacing the South Perth and Victoria Park Stations) and continuance of the asset-equipment replacement and State-wide Office and Cellblock Upgrade initiatives.

New Works include commencement of the Newman Police Station project, which will be completed in 2002-03, a new phase of the Delta Communications and Information Technology project, an upgrade of the Balgo Police Post and an upgrade to the Resource Management Information System.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Delta Communications and Information Technology Plan - Release 2	16,250	16,122	14,895	128
Emergency Services Call Taking and Dispatch System.....	4,154	3,152	1,008	1,002
Land Acquisition Program - Police Stations.....	3,810	3,681	-	129
New and Replacement Police Facilities-				
- Bunbury District Police Complex.....	9,000	7,185	5,481	1,815
- Busselton Police Station.....	2,100	2,053	1,660	47
- Clarkson Police Station	1,690	1,614	43	76
- Kiara Police Station.....	2,026	1,677	1,156	349
- Rockingham Police Station	3,253	3,041	24	212
- Kensington Police Station	3,000	10	7	2,990
- Wiluna Police Station and Lockup.....	2,955	2,752	24	203
Non Leased/Non Standard Vehicle Replacement Program.....	5,860	2,485	277	1,375
Police Academy.....	45,714	37,469	27,891	8,245
Police Operations Support Facility	42,000	14,136	12,826	726
Statewide Office and Cell Block Upgrade Program - Stage 3	7,405	3,287	541	2,118

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Delta Communications and Information Technology Plan -				
- Release 1	34,060	34,060	54	-
Equipment Purchases and Replacement Program 1999-01	6,262	6,262	3,016	-
- New and Replacement Police Facilities-				
Geraldton District Police Complex	8,354	8,354	112	-
Kellerberrin Police Station	450	450	200	-
NEW WORKS				
Delta Communications and Information Technology Plan - System				
Implementation Model	12,601	-	-	12,601
Equipment Purchases and Replacement Program 2001-04	9,000	-	-	3,000
- New and Replacement Police Facilities-				
- Feasibility Studies - Police Complexes	450	-	-	150
Balgo Police Post	500	-	-	500
Newman Police Station	3,500	-	-	500
Resource Management Information System Upgrade	1,200	-	-	1,200
	225,594	147,790	69,215	37,366

CAPITAL CONTRIBUTION

The capital contribution to the Police Service is principally for the Capital Works Program, as detailed in the Capital Contribution Statement. The Police Service's planned capital works expenditure for 2001-02 is \$37.366 million, which includes \$4.926 million in funds carried over from 2000-01. It is expected that about \$6.82 million of the Capital Works outlays will be expensed through the Statement of Financial Performance; being outlays not appropriate for capitalisation into asset holdings to be depreciated over future years. Examples are demolition costs and equipment purchases below the asset capitalisation threshold of \$5,000.

The Police Service is anticipating a small reduction in leave liability in 2001-02 and 2002-03.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	43,240	75,790	69,215	37,366	17,208	30,000	14,066
Working capital requirement							
Leave Liability	-	4,368	-	370	1,694	-	-
	43,240	80,158	69,215	37,736	18,902	30,000	14,066
LESS							
Asset Sales	-	31,000	-	-	-	-	-
Internal Funds and Balances	22	-	(4,904)	4,926	-	-	-
Funding included in output appropriations ^(b) ..	12,737	1,000	5,697	6,822	2,537	2,570	-
Holding Account ^(c)	-	-	-	-	3,650	3,723	6,350
Capital Contribution	30,481	48,158	68,422	25,988	12,715	23,707	7,716

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	338,934	338,146	340,913	346,693	356,556	370,931	384,241
Superannuation	31,354	29,509	31,338	33,464	35,295	35,581	37,059
Grants, subsidies and transfer payments ^(b)	1,497	1,509	918	3,017	1,950	1,950	1,950
Supplies and services	47,378	38,098	49,021	66,762	61,669	62,625	61,015
Accommodation	13,001	12,783	12,969	13,158	13,390	13,451	13,530
Borrowing costs	28	-	19	15	10	5	-
Capital User Charge	-	-	-	18,437	19,858	21,315	22,572
Depreciation	7,966	7,414	8,742	9,317	13,957	15,046	14,889
Advertising and promotion	270	320	361	300	300	300	300
Consumable Supplies	8,957	8,936	9,796	9,874	9,895	9,907	9,948
Equipment repairs and maintenance	8,068	7,139	6,763	6,780	6,887	6,937	6,987
Net loss on disposal of non-current assets	115	9	67	52	41	10	-
Other expenses	7,749	3,957	6,766	5,603	3,771	3,763	2,507
TOTAL COST OF SERVICES	465,317	447,820	467,673	513,472	523,579	541,821	554,998
Revenues from ordinary activities							
User charges and fees ^(c)	3,256	2,298	2,819	2,315	2,335	2,335	2,335
Revenues from taxes, regulatory fees and fines	3,719	3,979	3,748	4,974	4,129	4,040	4,040
Net Profit on disposal of non-current assets	422	-	23	183	-	-	-
Grants and subsidies	656	916	2,376	731	876	636	636
Donations	458	397	394	43	-	-	-
Other Revenue	11,410	4,540	12,888	8,394	7,933	7,933	7,933
Total Revenues from Ordinary Activities	19,921	12,130	22,248	16,640	15,273	14,944	14,944
NET COST OF SERVICES	445,396	435,690	445,425	496,832	508,306	526,877	540,054
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	428,724	440,406	471,685	489,840	504,399	522,967	536,054
Receipts paid into Consolidated Fund	(814)	(31,069)	(267)	(183)	(93)	(90)	-
Liabilities assumed by the Treasurer	31,301	29,509	31,307	4,000	4,000	4,000	4,000
TOTAL REVENUES FROM GOVERNMENT	459,211	438,846	502,725	493,657	508,306	526,877	540,054
CHANGE IN EQUITY RESULTING FROM OPERATIONS	13,815	3,156	57,300	(3,175)	-	-	-
Extraordinary items	(5,072)	31,000	135	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	8,743	34,156	57,435	(3,175)	-	-	-

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 5,904 and 5,887 respectively. In addition, there are 515 Traffic Wardens required to operate A type school crossings.
- (b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
- (c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
- (d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	5,890	880	6,512	1,879	1,436	1,700	1,633
Restricted cash assets.....	8,905	9,888	10,599	10,841	12,914	15,197	2,422
Loans and Advances - current	20	20	60	20	20	-	-
Receivables.....	791	2,076	1,686	2,285	2,285	2,265	2,265
Inventories.....	975	1,476	1,213	1,213	1,213	1,213	1,213
Amounts receivable for outputs ^(a)	-	-	-	3,650	3,723	6,350	-
Prepayments	953	-	1,380	953	953	953	953
Total current assets.....	17,534	14,340	21,450	20,841	22,544	27,678	8,486
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	5,667	15,901	26,101	42,572
Land and Buildings.....	196,020	212,049	210,876	260,395	260,606	261,453	296,162
Plant, equipment and vehicles.....	29,790	67,665	37,668	39,318	52,274	43,542	33,677
Loans and Advances - non-current	80	60	40	20	-	-	-
Other non-current assets	30,804	52,629	70,889	40,947	28,493	48,761	23,139
Total non-current assets.....	256,694	332,403	319,473	346,347	357,274	379,857	395,550
TOTAL ASSETS	274,228	346,743	340,923	367,188	379,818	407,535	404,036
CURRENT LIABILITIES							
Provision for employee entitlements.....	47,293	45,417	46,886	46,611	46,016	45,325	45,325
Payables.....	4,684	6,346	4,141	7,091	7,427	7,659	7,161
Finance leases	115	127	205	-	-	-	-
Other Liabilities.....	13,035	13,720	12,572	13,649	14,922	17,196	4,897
Total current liabilities	65,127	65,610	63,804	67,351	68,365	70,180	57,383
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	51,361	48,846	58,064	57,969	56,870	59,065	60,647
Finance leases	127	-	-	-	-	-	-
Total non-current liabilities	51,488	48,846	58,064	57,969	56,870	59,065	60,647
TOTAL LIABILITIES	116,615	114,456	121,868	125,320	125,235	129,245	118,030
EQUITY							
Contributed Equity	-	-	-	25,988	38,703	62,410	70,126
Accumulated surplus/(deficit).....	(6,257)	79,718	51,178	48,003	48,003	48,003	48,003
Asset revaluation reserve	163,870	152,569	167,877	167,877	167,877	167,877	167,877
Total equity	157,613	232,287	219,055	241,868	254,583	278,290	286,006
TOTAL LIABILITIES AND EQUITY.....	274,228	346,743	340,923	367,188	379,818	407,535	404,036

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	385,484	395,616	397,566	480,523	490,442	506,417	519,583
Capital Contribution	43,240	44,790	74,119	25,988	12,715	23,707	7,716
Holding Account	-	-	-	-	3,650	3,723	6,350
Receipts paid into Consolidated Fund	(814)	(31,069)	(1,441)	(183)	(93)	(90)	-
Net cash provided by government	427,910	409,337	470,244	506,328	506,714	533,757	533,649
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(328,265)	(335,887)	(334,269)	(345,819)	(356,998)	(367,231)	(394,958)
Superannuation	(52)	-	-	(29,435)	(31,266)	(31,552)	(33,030)
Grants, subsidies and transfer payments	(1,462)	(1,509)	(943)	(3,017)	(1,950)	(1,950)	(1,950)
Supplies and services	(45,828)	(35,637)	(59,702)	(72,550)	(69,966)	(70,929)	(71,217)
Borrowing costs	(34)	(14)	(18)	(15)	(10)	(5)	-
Accommodation	(24,005)	(21,672)	(13,644)	(13,508)	(13,690)	(13,751)	(13,830)
Advertising and promotion	(262)	(320)	(124)	(300)	(300)	(300)	(300)
Equipment repairs and maintenance	(7,882)	(7,139)	(7,914)	(8,030)	(8,101)	(8,151)	(8,201)
Capital User Charge	-	-	-	(18,437)	(19,858)	(21,315)	(22,572)
Goods and Services Tax	-	(16,791)	(14,226)	(13,124)	(11,031)	(12,229)	(10,911)
Other payments	(6,255)	(5,490)	(2,635)	(4,332)	(3,059)	(3,069)	(730)
Receipts							
Regulatory fees and fines	3,725	3,979	4,230	4,974	4,129	4,040	4,040
User charges and fees	2,335	1,926	1,673	1,754	1,754	1,754	1,754
Goods and Services Tax	(42)	15,291	13,623	12,525	11,031	12,229	10,911
Grants and subsidies	442	851	929	731	876	636	636
Other receipts	11,886	4,937	10,717	8,263	7,933	7,933	7,933
Net cash from operating activities	(395,699)	(397,475)	(402,303)	(480,320)	(490,506)	(503,890)	(532,425)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(34,112)	(74,790)	(65,539)	(30,544)	(14,671)	(27,430)	(14,066)
Proceeds from sale of non-current assets	1,079	31,069	123	183	93	90	-
Net cash from investing activities	(33,033)	(43,721)	(65,416)	(30,361)	(14,578)	(27,340)	(14,066)
CASH FLOWS FROM FINANCING ACTIVITIES							
Other payments for financing activities	(521)	(127)	(209)	(78)	-	-	-
Other proceeds from financing activities	-	31,000	-	40	-	20	-
Net cash from financing activities	(521)	30,873	(209)	(38)	-	20	-
NET INCREASE/(DECREASE) IN CASH HELD							
NET INCREASE/(DECREASE) IN CASH HELD	(1,343)	(986)	2,316	(4,391)	1,630	2,547	(12,842)
Cash assets at the beginning of the reporting period	16,138	11,754	14,795	17,111	12,720	14,350	16,897
Cash assets at the end of the reporting period	14,795	10,768	17,111	12,720	14,350	16,897	4,055

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	445,425	496,832	508,306	526,877	540,054
Adjustment for non-cash items:					
Depreciation.....	(8,742)	(9,317)	(13,957)	(15,046)	(14,889)
Superannuation liability assumed by the Treasurer	(31,307)	(4,000)	(4,000)	(4,000)	(4,000)
Donated assets.....	-	(94)	-	-	-
Net profit /(loss) on disposal of assets.....	(44)	(131)	(41)	(10)	-
(Increase)/decrease in payables	543	(2,950)	(336)	(232)	498
(Increase)/ decrease in accrued salaries.....	(437)	(1,258)	(1,273)	(2,283)	12,299
(Increase)/ decrease in leave liability	(6,675)	370	1,694	(1,504)	(1,582)
(Increase)/ decrease in other accruals.....	1,113	181	-	-	-
Increase/ (decrease) in prepayments.....	427	(427)	-	-	-
Increase/ (decrease) in Goods and Services Tax receivable.....	858	599	-	-	-
Increase/ (decrease) in other receivables	37	-	-	(20)	-
Increase/ (decrease) in inventories	238	-	-	-	-
Other accrued expenditure	961	159	113	99	45
Net Cash from Operating Activities	402,303	480,320	490,506	503,890	532,425

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Salaries and Allowances	17	-	-	-	-	-	-
Grants, subsidies and transfer payments	588	-	-	350	-	-	-
Supplies and services.....	3	-	-	-	-	-	-
Other expenses.....	5	-	-	-	-	-	-
Receipts paid into Consolidated Fund	309	650	390	390	390	390	390
TOTAL ADMINISTERED EXPENSES (a) ..	922	650	390	740	390	390	390
REVENUES							
Revenues from taxes, regulatory fees and fines	134	400	140	140	140	140	140
Grants and subsidies	47	-	-	350	-	-	-
Other Revenue.....	273	250	250	250	250	250	250
Appropriations.....	468	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	922	650	390	740	390	390	390

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Restricted cash assets.....	350	-	350	-	-	-	-
Total Administered Current Assets	350	-	350	-	-	-	-
TOTAL ADMINISTERED ASSETS	350	-	350	-	-	-	-
ADMINISTERED CURRENT LIABILITIES							
Other Liabilities.....	350	-	350	-	-	-	-
Total Administered Current Liabilities	350	-	350	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	350	-	350	-	-	-	-

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Salaries and related costs.....	(18)	-	-	-	-	-	-
Grants, subsidies and transfer payments.....	(696)	-	-	(350)	-	-	-
Supplies and services.....	(3)	-	-	-	-	-	-
Other payments.....	(5)	-	-	-	-	-	-
Receipts paid into Consolidated Fund	(309)	(650)	(390)	(390)	(390)	(390)	(390)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(1,031)	(650)	(390)	(740)	(390)	(390)	(390)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Regulatory fees and fines.....	134	400	140	140	140	140	140
Other receipts	273	250	250	250	250	250	250
Appropriations.....	468	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	875	650	390	390	390	390	390
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(156)	-	-	(350)	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Aboriginal Warden Scheme.....	-	-	135	900	500	500	500
State Crime Prevention Strategy.....	574	673	157	1,043	500	500	500
Community Policing Initiatives.....	891	702	592	1,074	950	950	950
National Campaign Against Drug Abuse.....	-	134	5	-	-	-	-
Other	32	-	29	-	-	-	-
TOTAL.....	1,497	1,509	918	3,017	1,950	1,950	1,950

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants, subsidies and transfer payments							
Gun Buyback Scheme.....	42	-	-	350	-	-	-
Vehicle Immobiliser Scheme	546	-	-	-	-	-	-
Vehicle Immobiliser Scheme administration							
Salaries and related costs	17	-	-	-	-	-	-
Supplies and services	3	-	-	-	-	-	-
Other.....	5	-	-	-	-	-	-
TOTAL.....	613	-	-	350	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COMMONWEALTH GRANTS							
Gun Buyback Scheme	47	-	-	350	-	-	-
TAXES AND LICENCES							
Firearms Licence Infringements	134	400	140	140	140	140	140
SALE OF GOODS AND SERVICES							
Sale of Lost Stolen and Forfeited Property	163	250	250	250	250	250	250
VEHICLE IMMOBILISER SCHEME							
Costs reimbursed	99	-	-	-	-	-	-
OTHER	11	-	-	-	-	-	-
TOTAL	454	650	390	740	390	390	390

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Commonwealth - Other	112	-	62	-
Commonwealth-National Campaign Against Drug Abuse	146	146	146	146
Commonwealth-National Community Based Approach to Drug Law Enforcement	58	-	3	-
Commonwealth-Police Recruit Training Program.....	254	585	694	585
Commonwealth-Standing Action Committee for Protection Against Violence Training Exercises	-	120	80	-
Departmental	15,129	7,719	13,724	11,007
GST input credits	-	11,662	12,621	11,012
GST receipts on sales	-	3,629	1,002	1,513
Licences.....	2,710	3,123	2,838	3,984
TOTAL.....	18,409	26,984	31,170	28,247

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

FIRE AND EMERGENCY SERVICES AUTHORITY OF WESTERN AUSTRALIA

PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 49

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 76 Net amount appropriated to purchase outputs.....	28,399	17,717	27,311	18,674	18,340	18,762	19,624
Amount Authorised by Other Statutes							
- Fire Brigades Act 1942							
- Contribution to Permanent							
Establishment.....	8,290	8,865	8,884	9,050	9,276	9,512	9,833
- Volunteer Fire Brigades.....	7,213	7,332	7,332	8,286	8,467	8,830	9,167
Total appropriations provided to purchase outputs.....	43,902	33,914	43,527	36,010	36,083	37,104	38,624
ADMINISTERED							
Item 77 Amount provided for Administered Grants, Subsidies and Transfer Payments	1	1	1	1	1	1	1
CAPITAL							
Item 163 Capital Contribution	1,916	2,324	2,354	1,431	814	765	660
GRAND TOTAL.....	45,819	36,239	45,882	37,442	36,898	37,870	39,285

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Working with the community for a safer Western Australia through delivery of timely, quality and effective emergency services.

SIGNIFICANT ISSUES AND TRENDS

- The Fire and Emergency Services Authority (FESA) continues to develop and align its services according to the needs of the community.
- FESA has further implemented a prevention focus in the provision of emergency services, through community education and awareness programs.
- The capacity to prevent and mitigate hazards will directly affect the outcome FESA strives to achieve. The Authority has introduced the concept of community-centred emergency management to encourage communities to share in the responsibility for their own safety by being better prepared for emergencies.
- Partnerships with local government, industry and community service agencies continue to increase in number and improve in effectiveness.
- Support for volunteers continues in recognition of the outstanding service they provide to the community.

- To improve FESA's ability to deliver quality services, particular emphasis is being placed on training and the development and enhancement of competencies. Programs that support the health and well-being of personnel have been expanded.
- Diversity in recruitment is being encouraged to reflect community values.
- FESA has dedicated resources to the implementation of a comprehensive post incident analysis process to ensure continuous improvement of services.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Additional funding for the State Emergency Service.....	25	25	25	25
Mundaring Brigades Development.....	205	105	105	105
Unexploded Ordnance - Voluntary Severance.....	240	-	-	-
Debt servicing and operational costs associated with additional Capital works.....	232	401	739	1,005
Additional funding for new capital works expensed.....	710	390	840	1,040
Priority and Assurance Dividend.....	(460)	(525)	(502)	(502)
Travel, advertising and consultancy savings.....	(238)	(238)	(238)	(238)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Prevention Services	12,336	12,642	13,040	13,023			
<i>Output 2:</i>							
Emergency Services	98,430	89,312	125,047	92,000			
Total Cost of Outputs	110,766	101,954	138,087	105,023	106,763	108,814	113,189
<i>Less Operating revenues</i>	65,949	67,620	93,683	70,922	72,210	73,457	76,345
Net Cost of Outputs	44,817	34,334	44,404	34,101	34,553	35,357	36,844
Adjustments ^(b)	(915)	(420)	(877)	1,909	1,530	1,747	1,780
Appropriations provided to purchase Outputs	43,902	33,914	43,527	36,010	36,083	37,104	38,624
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	1	1	1	1	1	1	1
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,916	2,324	2,354	1,431	814	765	660
TOTAL CONSOLIDATED FUND APPROPRIATIONS	45,819	36,239	45,882	37,442	36,898	37,870	39,285

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, Chairman of the Fire and Emergency Services Authority and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: The impact of human and natural hazards on the community of Western Australia is minimised.

Key Effectiveness Indicator ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Number of residential fires per 100,000 persons.....	54	na	51	48.5	
Proportion of structure fire response times within 8 minutes (%)	64.5	na	66	70	
Proportion of structure fires contained to room of origin (%)	66	na	69	70	

- (a) FESA works with the community to minimise the impact of hazards on the people, property and environment of Western Australia. Prevention services increase community awareness and involvement in managing hazards. Emergency services ensure operational personnel are competent and ready to respond to emergency incidents, and respond rapidly and effectively when required.
- (b) More detail of effectiveness indicators in annual report.

Output 1: Prevention Services

Provision of prevention services to increase community awareness of human and natural hazards, and involvement in minimising their impact.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	12,336	12,642	13,040	13,023	
Less Operating Revenue ^(c)	8,178	8,385	8,508	8,794	
Net Cost of Output	4,158	4,257	4,532	4,229	
Adjustments ^(d)	(113)	(52)	(109)	236	
Appropriation for purchase of Output 1	4,045	4,205	4,423	4,465	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Community prevention/awareness campaigns delivered	19	16	19	19	
Media prevention/awareness campaigns delivered	25	17	27	18	Some programs have been consolidated to present a more coordinated approach and to concentrate on priorities. Three contingency campaigns (earthquake, storm surge and tsunami) also exist and will only be initiated if the hazards arise.
Participants undertaking emergency management services training programs	628	1,090	1,090	1,100	
Two-person team days for explosive inspections	871.5	700	771.5	400	The reduced target is as a result of the implementation of a voluntary severance initiative.
Quality					
Households with an operational smoke alarm .	53%	na	55%	57.5%	
Rating of FESA media coverage (assessed on a 10-point scale, '5' is neutral)	na	na	6	6	
Participants completing emergency management services training programs	95%	95%	95%	95%	
Completed two-person team days for explosive inspections	95%	95%	95%	95%	
Timeliness					
Community and media prevention/ awareness campaigns delivered within an agreed timeframe	90%	90%	90%	90%	
Emergency management services training programs delivered within an agreed timeframe	95%	95%	95%	95%	
Explosive inspections carried out within an agreed timeframe	95%	95%	95%	95%	
Cost					
Average cost per community prevention/ awareness campaign delivered	\$406,439	\$494,618	\$423,044	\$429,074	
Average cost per media prevention/awareness campaign delivered	\$124,840	\$188,143	\$120,316	\$183,046	As above.
Average cost per participant undertaking emergency management services training programs	\$923	\$545	\$554	\$556	
Average cost per two-person team day for explosive inspection	\$1,047	\$1,336	\$1,491	\$2,409	As above.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 136 and is estimated to be 137 for the 2001-02 Budget.

Major Achievements For 2000-01

- A Community Safety division was developed to implement a FESA-wide prevention focus in service delivery.
- The FESA Customer Service Charter was implemented affirming customer focus as a key value.
- The concept of community-centred emergency management was introduced, encouraging communities to share in the responsibility for their own safety by being better prepared for emergencies.
- The Community Safety Survey 2000 was completed. It identified levels of hazard-related knowledge, understanding and behaviour among different sectors of the community.
- *The StormSafe Team* Project was established to support people with special needs in mitigation against the effects of storm damage. This was developed in partnership with Mission Australia and the Work for the Dole program.

- The Fire Inside Out education program was launched for primary school children.
- Numerous community safety awareness and education displays were presented in regional areas.
- *A Safer Community* - a new FESA publication was produced focusing on community safety issues and initiatives.
- Partnerships with local government continued to increase in number and effectiveness. FESA and the Shire of Mundaring commenced an innovative collaborative project aimed at minimising the level of fire risk and improving the management of emergencies. FESA was also involved with the Shire of Serpentine-Jarrahdale in a case study aiming to provide local people with greater knowledge about risk identification and risk reduction strategies.
- Numerous training activities were provided at the community level throughout the State. A highlight in improved services to communities, local governments and other agencies was the implementation of a new course in local emergency coordination.
- The Fire Management Plan for the Urban Bushland initiative was developed.
- A FESA State Emergency Service Community Officer was appointed to work with communities and improve their preparedness.
- Nationally acclaimed videos were produced, including *Safe Country* – designed to assist Aboriginal communities in preparing for emergencies such as cyclones, floods and bush fires.

Major Initiatives For 2001-02

- Establish *A Safer Community* website to provide comprehensive community safety information directly to the public.
- Continue to produce community safety programs at high standard, including the Cyclone Ready, Smoke Alarm Awareness, StormSafe, WinterSafe, SummerSafe and FireSafe Dry Season campaigns.
- Continue to target primary school children across Western Australia through the implementation of fire safety curriculum.
- Further develop tools and techniques to enhance emergency risk management in Aboriginal communities. This includes development of the Safe Country program for remote communities.
- Enhance FESA's Community Fire Safety Awards as a major event to acknowledge community participation in innovative programs.
- Establish the State Mitigation Committee, comprising Chief Executive Officers from relevant government departments.
- Continue to develop partnerships with local government. For example, the City of Wanneroo is participating in a project similar to that conducted with the Shire of Mundaring.
- Implement Planning for Fire Guidelines for land developers.
- Implement new Building Inspection Guidelines to promote a safer living and working environment.
- Increase focus on professional development activities in emergency management throughout Western Australia.

Outcome: The impact of human and natural hazards on the community of Western Australia is minimised.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1					

(a) More details of effectiveness indicators in annual report.

Output 2: Emergency Services

Provision of emergency services to enable rapid and effective response to emergency incidents to minimise their impact.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	98,430	89,312	125,047	92,000	The decrease mainly reflects \$30.391 million in grant payments under Natural Disaster Relief Arrangements (NDRA) in 2000-01.
Less Operating Revenue ^(c)	57,771	59,235	85,175	62,128	The decrease mainly reflects \$25.070 million in Commonwealth receipts under NDRA in 2000-01.
Net Cost of Output	40,659	30,077	39,872	29,872	
Adjustments ^(d)	(802)	(368)	(768)	1,673	
Appropriation for purchase of Output 2	39,857	29,709	39,104	31,545	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Operational personnel ready to respond to emergencies					
- Fire Services – Career	844	860	840	850	
- Fire and Rescue Service – Volunteer	2,500	2,000	2,500	2,500	
- Bush Fire Service – Volunteer	16,500	13,600	16,500	16,500	
- State Emergency Service	2,500	2,700	2,550	2,550	
- Volunteer Marine Rescue Service	2,420	2,420	2,420	2,420	
Natural Disasters declared	1	na	2	na	
Responses to emergency incidents ^(b)	28,442	23,550	30,500	29,000	Several factors increased the number of reported incidents in 2000-01. In addition to a busy bushfire season, improved incident reporting and radio communication increased the capture of incidents attended by bushfire brigades.
Quality					
Participants completing FESA training programs	95%	95%	95%	95%	
Response time standards (minutes) ^(c)					
- Fire and Rescue Service – Career	8	8	8	8	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
FESA Training programs delivered within an agreed timeframe	95%	95%	95%	95%	
Time to mobilise (000 calls only) ^(d)					
- Fire and Rescue Service – Career					
Within 2 minutes	90%	90%	95%	95%	
- Fire and Rescue Service – Volunteer					
Within 12 minutes	90%	90%	90%	90%	
- Volunteer Marine Rescue Service					
Within 12 minutes	na	na	90%	90%	
Cost					
Average cost per operational personnel ready to respond to an emergency					
- Fire Services – Career	\$76,306	\$76,746	\$79,801	\$79,986	
- Fire and Rescue Service – Volunteer	\$4,113	\$5,269	\$4,281	\$4,342	
- Bush Fire Service - Volunteer	\$302	\$348	\$379	\$296	The decrease mainly reflects \$1.077 million of supplementary funding provided for Bush Fire Suppression.
- State Emergency Service	\$3,418	\$2,514	\$3,684	\$2,742	The decrease mainly reflects \$2.5 million of supplementary funding provided for State Emergency Service Response and Recovery Operations.
- Volunteer Marine Rescue Service	\$504	\$517	\$525	\$532	
Average cost per Natural Disaster declared	\$9,000,000		\$15,195,500		

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 961 and is estimated to be 967 for the 2001-02 Budget.
- (b) The estimated actual number of responses to emergency incidents in 2000-01 was 30,500. Based on a four-year rolling average and taking the reason for significant variation into account, it is estimated that responses could be in the order of 29,000 in 2001-02. Provided for informational purposes, average cost per response could be construed as an additional means for examining the total output cost of Emergency Services. However, given FESA has limited control over the total number of emergency incidents that occur, responses to incidents are not regarded as outputs. Consequently, (i) this information should not be used to form any conclusions on performance, (ii) associated average cost figures are not provided in the output table.
- (c) The duration from the receipt of an emergency call to arrival at the scene of the incident.
- (d) The duration from the receipt of the 000 call to the time crews/units turn out.

NOTE: This output includes supplementary funding provided in 2000-01 for the following:

- Natural Disaster Relief Arrangements	\$5,321,200
- SES Response and Recovery Operations	\$2,500,500
- Bush Fire Suppression	\$1,077,000
- Other	\$371,483

Major Achievements For 2000-01

- Improved service delivery occurred following the provision of collocated facilities in regional areas. This included the establishment of the first FESA fire and emergency service unit in Halls Creek, which combines the existing operational services into one entity.
- Mandurah Fire Station opened. The facility, which accommodates both career and volunteer firefighters, came as a result of commitment by FESA and the City of Mandurah.
- A Capital Works Program planning process was implemented.
- A Fire Services metropolitan resource plan was developed.
- Emergency response planning was completed in numerous centres and regions.
- An Emergency Services Concept and Resource Plan was developed for the United Nations in East Timor.
- Operational partnerships were developed with private companies.

- Work commenced on the development of a standard post incident analysis process for use throughout FESA.
- To support the International Year of Volunteers 2001, a comprehensive program was undertaken to promote and acknowledge the outstanding service of emergency services volunteers. Significant funding was also provided (eg. to upgrade equipment).
- The Emergency Services Cadets Corps became the responsibility of FESA. More than 2,100 cadets are currently registered and are seen as a potential recruitment source for future volunteers.
- FESA committed to increasing diversity in recruitment processes.
- FESA State Emergency Service Training Section implemented a new training system and the Strategic Training Plan. A change management process was used to implement the competency-based system, which is linked to a National Training Package.
- FESA Volunteer Marine Rescue Service completed and introduced Accreditation and Standards and Training Policies to volunteer marine rescue groups state-wide.
- Run in conjunction with the University of WA, FESA continued its Volunteer Health Program, which seeks to raise volunteers' awareness of key health areas.

Major Initiatives For 2001-02

- Continue to maintain emergency services at a high level of preparedness for response to the needs of the community of Western Australia.
- Continue the regionalisation of service delivery.
- Continue to upgrade personal protective equipment for permanent and volunteer personnel to increase their safety responding to incidents and continue to upgrade appliances to enable effective response. The Capital Works Program includes light pumper, trailer and truck replacement, and light tanker country additions for regional service delivery.
- Conduct a review of Communication Centre equipment to improve customer service.
- Implement Internet based products for FESA Fire Services volunteers. The service will be expanded for on-line viewing of information, including training material, personal training records, fire reports, and Standard Operating Procedures.
- Continue to develop partnerships with private industry.
- Develop a new all hazards approach to deal with hazardous materials.
- Introduce a new planning format for Major Hazard Facilities and Special Risk Sites.
- Develop new promotional campaigns for the emergency 000 (Fire and Rescue) and 1300 1300 39 (State Emergency Service) telephone numbers.
- To ensure continuous improvement of services, introduce a standard incident analysis process for use throughout FESA.
- Progress proposed Emergency Management Legislation through the parliamentary process.

CAPITAL WORKS PROGRAM

The Authority's Capital Works Program of \$16.643 million for 2001-02 comprises of the establishment of new and replacement emergency facilities, ongoing replacement of fire and emergency appliances to maintain the fleet in an acceptable operating condition, upgrading of regional country communications for current and future requirements and asset replacement of furniture and equipment.

Notable features of the Program include:

- Appliances \$7.785 million – this includes the replacement of Light Pumpers, Light Tankers and a number of specialist type vehicles and other planned replacements;
- Buildings \$5.694 million – included are new works for the refurbishment of Albany fire station and a volunteer collocation for Toodyay. Other existing works planned for completion include career fire stations in Hepburn Heights, Malaga, Osborne Park, Mandurah, volunteer fire stations in Dunsborough, Morawa, Roleystone, Collie, volunteer collocation in Mundaring and various station modifications and upgrades where necessary;
- Communications \$0.321 million – resources will be spent to upgrade telecommunication equipment within FESA including country areas; and
- Plant and Equipment \$2.843 million – this incorporates replacement of various assets and equipment including direct brigade alarm system upgrade, breathing apparatus, protective gas and splash suits, BFS and SES asset replacement, SES volunteer equipment and other equipment to meet the ongoing requirements of the Authority.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Bush Fires Service–				
Command Network Asset Replacement	538	217	129	321
FESA–				
Volunteer Collocations–				
Eastern Corridor	920	306	306	614
Toodyay.....	160	2	-	158
Fire Service–				
Permanent–				
New Fire Stations–				
Hepburn Heights Fire and Rescue Service.....	800	3	3	797
Malaga Fire and Rescue Service - Replacement	1,200	391	391	809
Osborne Park Fire and Rescue - Replacement	700	48	48	652
South West Corridor No. 3	1,645	1,280	987	365
Plant and Equipment–				
Aerial Appliance – Turntable Ladder	1,100	921	652	179
Breathing Apparatus Replacement Program	1,100	707	707	143
Demountable Pods.....	600	251	12	349
Volunteers–				
Country Additions–				
Training/Engine Rooms.....	250	38	-	162
New Fire Stations–				
Dunsborough	435	341	259	94
Morawa.....	100	85	85	15
Roleystone.....	365	147	147	218
Plant and Equipment–				
Breathing Apparatus Replacement Program	1,400	85	85	315
Light Pumper Replacement Program	10,950	1,000	1,000	2,800
Light Tankers	364	252	113	37
Replacement Fire Stations–				
Collie	200	7	7	193
State Emergency Service–				
Asset Replacement–				
2000-01 Program	512	384	384	128
Regional Headquarters– Replacement–				
Broome – Planning	80	3	3	77
Trailer Replacement–				
2000-03 Program	450	54	54	246
Truck Replacement–				
2000-03 Program	600	46	46	354
Volunteer Equipment–				
2000-03 Program	1,200	400	400	400

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Fire Service–				
Permanent–				
Firefighting Appliance Program–				
2000-01 Program	1,000	1,000	1,000	-
New Fire Stations–				
Cockburn	707	707	179	-
Plant and Equipment–				
Medium Pumper Program.....	8,120	8,120	2,165	-
Volunteers–				
Fire Fighting Appliance Program–				
2000-01 Program	300	300	300	-
New Fire Stations–				
Gingin.....	250	250	31	-
Kalbarri.....	250	250	60	-
Lancelin.....	253	253	145	-
Onslow	520	520	89	-
Secret Harbour.....	561	561	7	-
Plant and Equipment–				
Medium Pumper Program.....	1,480	1,480	636	-
Telecommunications - Country.....	500	500	125	-
Replacement Fire Stations–				
Southern Cross	200	200	200	-
State Emergency Service–				
Medium and Long Range Communications - Upgrade.....	2,373	2,373	656	-
Regional Mobile Headquarters	80	80	36	-
Regional Headquarters– Replacement–				
Metropolitan.....	275	275	92	-
Trailer Replacement–				
1999-00 Program.....	70	70	70	-
NEW WORKS				
Bush Fires Service–				
Furniture and Equipment Replacement Program–				
2001-02 Program.....	100	-	-	100
FESA–				
Volunteer Collocations–				
Toodyay.....	240	-	-	240
Fire Service–				
Permanent–				
New Fire Stations–				
Albany Fire Station - Refurbishment	260	-	-	260
Firefighting Appliance Program–				
2001-02 Program	1,000	-	-	1,000
Plant and Equipment–				
Demountable Pods.....	1,000	-	-	500
Heavy Tanker Replacement Program	400	-	-	200
Light Pumper Replacement Program	2,700	-	-	700
Light Tanker Replacement Program	2,750	-	-	350
Protective Suits Replacement Program.....	400	-	-	400
Road Signs (new legislation)	100	-	-	100
Volunteers–				
Fire Fighting Appliance Program–				
2001-02 Program	300	-	-	300
New Fire Stations–				
Station Modification	600	-	-	120
Plant and Equipment–				
Direct Brigade Alarm Replacement Program	800	-	-	400
Hose Replacement Strategy	450	-	-	50
Light Tanker Replacement Program	3,700	-	-	770
Protective Suits Replacement Program.....	300	-	-	300
Road Signs (new legislation)	200	-	-	200

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS- continued				
State Emergency Service-				
Asset Replacement-				
2001-02 Program	307	-	-	307
Regional Headquarters- Replacement-				
Broome	920	-	-	920
	59,315	23,907	11,609	16,643

CAPITAL CONTRIBUTION

The introduction of "Accrual Appropriations and the Capital User Charge" from 1 July 2001 has an impact on FESA's Statement of Financial Position that was previously not reported.

The key items include "Amounts Receivable for Outputs" of \$2.071 million for the current year representing the State Government's notional allocation of funding for future capital appropriations and "Contributed Equity" of \$1.431 million for the reporting period reflecting the State Government's equity injection for the current year in accordance with the Capital Works Program.

Funds held in investments are to fund capital and operational commitments as and when they fall due including several asset replacement programs associated with fire appliances and protective equipment.

The expansion of services by FESA entails the establishment of new facilities including collocation ventures with Local Government Authorities. Non-current assets are expected to increase as a result of this with the reciprocal impact reflected in interest-bearing liabilities and contributed equity.

FESA anticipates a reduction in employee entitlement provisions through its management strategy and anticipates a similar pattern in relation to trade creditors and other payables.

New capital works in the subsequent years will impact on FESA's borrowings resulting in an increase of \$12.671 million. A debt reduction strategy has been implemented to curtail excessive exposures to debt.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	5,163	9,599	11,609	16,643	9,745	9,820	10,835
Working capital requirement							
Leave Liability	223	-	30	21	364	315	210
	5,386	9,599	11,639	16,664	10,109	10,135	11,045
LESS							
Internal Funds and Balances	70	2,148	4,158	7,526	2,300	2,100	1,900
Borrowings	3,400	5,127	5,127	6,290	5,525	6,430	7,445
Funding included in output appropriations ^(b) ..	-	-	-	1,417	990	840	1,040
Holding Account ^(c)	-	-	-	-	480	-	-
Capital Contribution	1,916	2,324	2,354	1,431	814	765	660

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
 (b) Capital works expensed through the Statement of Financial Performance.
 (c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	55,206	57,262	57,062	58,543	59,579	60,712	62,163
Superannuation	6,800	6,021	6,338	6,306	6,369	6,456	6,433
Grants, subsidies and transfer payments ^(b)	12,732	3,300	34,585	3,630	3,290	2,990	3,290
Supplies and services	3,153	-	4,560	4,280	4,380	4,380	4,800
Accommodation	1,723	2,940	1,840	1,750	1,770	1,790	1,910
Borrowing costs	3,084	3,778	4,529	5,056	5,578	6,022	6,510
Capital User Charge	-	-	-	1,710	1,779	1,837	1,896
Depreciation	6,522	3,960	6,064	6,903	7,409	7,482	7,713
Advertising and promotion	532	-	600	472	472	472	572
Consumable Supplies	1,132	-	1,150	1,200	1,250	1,250	1,350
Equipment repairs and maintenance	10,134	-	9,200	9,100	8,970	9,520	9,620
State Taxes	6	20	20	10	10	10	10
Net loss on disposal of non-current assets	105	-	-	-	-	-	-
Write-down or loss in value of inventories	98	-	90	75	80	54	60
Other expenses	7,871	22,999	10,382	5,988	5,827	5,839	6,862
TOTAL COST OF SERVICES	109,098	100,280	136,420	105,023	106,763	108,814	113,189
Revenues from ordinary activities							
User charges and fees ^(c)	2,950	1,510	1,510	2,690	2,690	2,390	2,390
Revenues from taxes, regulatory fees and fines	58,025	62,055	62,188	63,347	64,935	66,582	69,370
Net Profit on disposal of non-current assets	285	-	-	-	-	-	-
Grants and subsidies	1,723	1,450	27,080	1,475	1,475	1,475	1,475
Interest revenue	1,468	800	1,620	1,420	1,420	1,450	1,425
Rent revenue	130	-	-	-	-	-	-
Donations	8	5	5	10	10	10	10
Other Revenue	1,360	1,800	1,280	1,980	1,680	1,550	1,675
Total Revenues from Ordinary Activities	65,949	67,620	93,683	70,922	72,210	73,457	76,345
NET COST OF SERVICES	43,149	32,660	42,737	34,101	34,553	35,357	36,844
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	41,945	32,906	42,395	36,010	36,083	37,104	38,624
Liabilities assumed by the Treasurer	248	-	-	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	42,193	32,906	42,395	36,010	36,083	37,104	38,624
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(956)	246	(342)	1,909	1,530	1,747	1,780
Extraordinary items	21,013	-	640	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	20,057	246	298	1,909	1,530	1,747	1,780

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 1,097 and 1,104 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	178	525	525	425	425	625	380
Cash resources held in Trust.....	35	-	-	-	-	-	-
Other financial assets (Investments)	30,544	29,000	31,591	30,959	32,414	34,546	31,257
Receivables.....	1,237	600	600	750	800	700	770
Inventories.....	883	750	750	800	800	890	650
Interest receivable.....	84	120	120	120	120	120	120
Amounts receivable for outputs ^(a)	-	-	-	480	-	-	-
Prepayments	179	400	400	400	400	450	450
Other Current Assets	15	15	265	220	1,565	2,750	3,544
Total current assets.....	33,155	31,410	34,251	34,154	36,524	40,081	37,171
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	1,591	3,814	6,059	8,373
Land and Buildings.....	65,572	66,312	65,607	67,754	68,163	66,251	67,219
Plant, equipment and vehicles.....	22,859	21,516	18,693	22,948	25,001	25,950	26,228
Other non-current assets	4,348	9,559	9,559	9,578	7,278	7,818	13,088
Total non-current assets.....	92,779	97,387	93,859	101,871	104,256	106,078	114,908
TOTAL ASSETS.....	125,934	128,797	128,110	136,025	140,780	146,159	152,079
CURRENT LIABILITIES							
Provision for employee entitlements.....	3,930	4,950	3,781	3,767	3,260	2,865	2,420
Payables.....	2,336	1,400	1,400	1,300	1,000	985	980
Interest-bearing liabilities (borrowings).....	1,603	1,742	1,778	2,009	2,236	2,484	2,767
Interest payable.....	781	848	848	929	948	963	978
Other Liabilities.....	1,932	1,446	1,496	1,792	1,975	1,743	997
Total current liabilities	10,582	10,386	9,303	9,797	9,419	9,040	8,142
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	8,903	9,200	8,700	8,500	8,000	7,300	7,000
Interest-bearing liabilities (borrowings).....	37,152	39,028	40,512	44,793	48,082	52,028	56,706
Total non-current liabilities	46,055	48,228	49,212	53,293	56,082	59,328	63,706
TOTAL LIABILITIES	56,637	58,614	58,515	63,090	65,501	68,368	71,848
EQUITY							
Contributed Equity	-	-	-	1,431	2,245	3,010	3,670
Accumulated surplus/(deficit).....	69,297	70,183	69,595	71,504	73,034	74,781	76,561
Total equity.....	69,297	70,183	69,595	72,935	75,279	77,791	80,231
TOTAL LIABILITIES AND EQUITY.....	125,934	128,797	128,110	136,025	140,780	146,159	152,079

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	40,500	30,582	40,071	33,939	33,860	34,859	36,310
Capital Contribution	1,693	2,324	2,324	1,431	814	765	660
Holding Account	-	-	-	-	480	-	-
Net cash provided by government	42,193	32,906	42,395	35,370	35,154	35,624	36,970
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(53,247)	(56,919)	(57,261)	(58,721)	(60,869)	(61,861)	(64,020)
Superannuation payments	(6,258)	(6,321)	(6,438)	(5,921)	(6,009)	(6,071)	(6,136)
Grants, subsidies and transfer payments	(12,732)	(3,800)	(34,585)	(3,630)	(3,290)	(2,990)	(3,290)
Supplies and services	(4,215)	-	(6,060)	(6,520)	(6,670)	(6,570)	(7,850)
Borrowing costs	(3,084)	(3,515)	(3,681)	(4,072)	(4,490)	(4,854)	(5,246)
Accommodation	(2,968)	(1,100)	(1,140)	(1,250)	(1,300)	(1,300)	(1,400)
Administration	(532)	-	(660)	(540)	(535)	(544)	(654)
Equipment repairs and maintenance	(8,987)	-	(8,500)	(9,100)	(8,970)	(9,520)	(9,770)
Capital User Charge	-	-	-	(1,710)	(1,779)	(1,837)	(1,896)
State Taxes	(6)	(20)	(20)	(10)	(10)	(10)	(10)
Goods and Services Tax	-	(2,783)	(2,783)	(2,697)	(2,827)	(2,870)	(3,200)
Other payments	(9,759)	(22,872)	(10,950)	(8,052)	(6,673)	(6,286)	(7,018)
Receipts							
Regulatory fees and fines	58,025	62,055	62,188	63,347	64,935	66,582	69,370
User charges and fees	2,739	2,000	2,500	2,200	2,250	2,050	2,000
Interest	1,502	1,200	1,500	1,300	1,300	1,300	1,300
Goods and Services Tax	19	2,783	2,783	2,697	2,827	2,870	3,200
Grants and subsidies	1,723	1,450	27,080	1,475	1,475	1,475	1,375
Other receipts	727	1,505	1,555	960	990	1,010	1,010
Net cash from operating activities	(37,053)	(26,337)	(34,472)	(30,244)	(29,645)	(29,426)	(32,235)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(6,606)	(12,805)	(10,099)	(10,370)	(7,570)	(8,060)	(13,230)
Proceeds from sale of non-current assets	751	-	-	-	-	-	-
Net cash from investing activities	(5,855)	(12,805)	(10,099)	(10,370)	(7,570)	(8,060)	(13,230)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(1,491)	(1,568)	(1,592)	(1,778)	(2,009)	(2,236)	(2,484)
Proceeds from borrowings	3,400	5,127	5,127	6,290	5,525	6,430	7,445
Net cash from financing activities	1,909	3,559	3,535	4,512	3,516	4,194	4,961
NET INCREASE/(DECREASE) IN CASH HELD	1,194	(2,677)	1,359	(732)	1,455	2,332	(3,534)
Cash assets at the beginning of the reporting period	29,563	32,202	30,757	32,116	31,384	32,839	35,171
Cash assets at the end of the reporting period	30,757	29,525	32,116	31,384	32,839	35,171	31,637

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	42,737	34,101	34,553	35,357	36,844
Adjustment for non-cash items:					
Depreciation	(6,064)	(6,903)	(7,409)	(7,482)	(7,713)
(Increase)/decrease in salaries and related costs	352	214	1007	1095	745
Increase/(decrease) in accounts receivable	(637)	150	50	(100)	70
(Increase)/decrease in accounts payable	936	100	300	15	5
Increase/(decrease) in inventories	(133)	50	0	90	(240)
Increase/(decrease) in other current assets	507	(45)	1345	1,235	794
Increase/(decrease) in other liabilities	369	(377)	(202)	217	731
Other accrued expenditure	(3,595)	2,954	1	(1,001)	999
Net Cash from Operating Activities	34,472	30,244	29,645	29,426	32,235

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	1	1	1	1	1	1	1
TOTAL ADMINISTERED EXPENSES ^(a) ..	1	1	1	1	1	1	1
REVENUES							
Appropriations	1	1	1	1	1	1	1
TOTAL ADMINISTERED REVENUES	1	1	1	1	1	1	1

(a) Further information in the table "Details of the Administered Transactions Expenses".

Part 10

Minister for Planning and Infrastructure

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
815	Planning and Infrastructure			
	– Purchase of Outputs	340,139	368,683	389,324
	– Administered Grants, Subsidies and Transfer Payments	6,369	6,019	7,850
	– Capital Contribution	22,398	81,969	13,451
	Total	368,906	456,671	410,625
845	East Perth Redevelopment Authority
846	Land Administration			
	– Purchase of Outputs	39,486	39,930	33,667
	– Capital Contribution	8,890	6,993	5,391
	Total	48,376	46,923	39,058
869	Main Roads			
	– Purchase of Outputs	374,377	384,183	380,320
	– Capital Contribution	236,181	225,032	240,046
	Total	610,558	609,215	620,366
891	Midland Redevelopment Authority
893	Subiaco Redevelopment Authority
894	Transport			
	– Purchase of Outputs	12,953	19,799	14,395
	– Capital Contribution	400	1,411	6,361
	Total	13,353	21,210	20,756

Part 10

Minister for Planning and Infrastructure — *continued*

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
906	Albany Port Authority
907	Broome Port Authority
909	Bunbury Port Authority
910	Dampier Port Authority
911	Esperance Port Authority
912	Fremantle Port Authority
914	Geraldton Port Authority
915	Port Hedland Port Authority
916	Western Australian Government Railways Commission
918	Western Australian Land Authority
921	Western Australian Planning Commission			
	– Purchase of Outputs	68,404	70,618	77,617
	– Capital Contribution	19,000	19,000	7,000
	Total	87,404	89,618	84,617
	GRAND TOTAL			
	– Purchase of Outputs	835,359	883,213	895,323
	– Administered Grants, Subsidies and Transfer Payments	6,369	6,019	7,850
	– Capital Contribution	286,869	334,405	272,249
	Total	1,128,597	1,223,637	1,175,422

PLANNING AND INFRASTRUCTURE

PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 50

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 78 Net amount appropriated to purchase outputs.....	324,098	339,822	368,366	388,964	374,006	400,675	445,036
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	317	317	317	360	360	360	360
Total appropriations provided to purchase outputs.....	324,415	340,139	368,683	389,324	374,366	401,035	445,396
ADMINISTERED							
Item 79 Amount provided for Administered Grants, Subsidies and Transfer Payments	-	-	-	1,500	1,000	-	-
Item 80 Western Australian Coastal Shipping Commission.....	6,395	6,369	6,019	6,350	6,350	6,400	6,400
CAPITAL							
Item 164 Capital Contribution.....	15,531	22,398	81,969	13,451	20,797	23,523	15,397
GRAND TOTAL.....	346,341	368,906	456,671	410,625	402,513	430,958	467,193

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide the community with access to the best and most efficient planning services and transport infrastructure so that Western Australians can live well and do business effectively.

SIGNIFICANT ISSUES AND TRENDS

- Legislative amendments will be necessary to implement arrangements for the new Planning and Infrastructure Portfolio and support the newly created Department for Planning and Infrastructure.
- Western Australia's population growth continues to be one of the highest in Australia. Integrated land use and transport infrastructure is essential to ensuring this growth is managed whilst maintaining or improving the current quality of life for all Western Australians.
- Increased emphasis is being placed on community and industry involvement in all planning and decision making.
- Zoned land in appropriate locations is needed to meet the demands of a growing State population for housing, employment and recreation, in a way that ensures the land is used in a manner consistent with community goals and expectations.
- There is increasing community concern at the potential impact of decision making and service provision on the environment, and appropriate strategies need to be developed to minimise and manage these impacts in the provision of planning, transport infrastructure, services and programs.

- Protection of bushland and other natural values needs to be extended to incorporate techniques other than reservation and acquisition. The introduction of policies for groundwater catchment, policies to protect public drinking water supplies, natural resources generally, coastal zones, prime agricultural land, landscape values and bushland needs to be considered to ensure natural assets can continue to be protected on a sustainable basis.
- The preparation of statutory region planning schemes will require ongoing funding for the acquisition of reserved land outside of the Perth Metropolitan area.
- Employment and its future location will be a major issue in future planning and policy development.
- Programs to inform and motivate the community on the use of the transport system and choices in transport planning are becoming increasingly important to cater for a growing, ageing and steadily more urbanised population.
- Continued deregulation and increased competition in the transport sector should provide benefits for users and providers.
- Growth in urban and rural populations and communities and resultant increased demand for improved transport infrastructure will require significant investment and coordination.
- Growth in information technology applications to transport gives rise to a need to take advantage of these potential benefits to improve the performance of existing transport infrastructure and services.
- Improved transport safety is required to reduce the incidence of trauma and death, and to minimise the associated social and economic costs.
- The transport system needs to be modernised progressively to better accommodate the needs of people with disabilities and to encourage the use of public transport generally.
- There are increasing pressures on ports and shipping to conform with national and international proposals for environmental management.
- All Western Australian ports to varying degrees are facing problems between ports and adjacent land users, and environmental and social issues on road and rail access to ports.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
High and Wide Load Corridors	14,500	-	-	-
Rail Safety Initiatives	6,500	-	-	-
Decisions taken since State Election				
Establishment of the Armadale Planning Authority.....	750	250	-	-
Relocation assistance for Ningaloo Residents	750	750	-	-
Improve and extend bus routes	500	1,500	2,500	3,500
Upgrade bus shelters.....	500	500	500	500
Upgrade vehicle access and parking at Hillarys.....	250	250	-	-
Expand the Regional Airports Development Scheme	-	-	-	2,000
Perth bike plan – stage 2.....	5,000	5,000	-	6,000
Re-opening of the Boddington-Pinjarra railway line	-	-	1,000	-
Trial of North West Shipping Service	-	1,750	3,500	1,750
Parity and wages policy.....	10	162	(55)	115
Priority and Assurance Dividend	(17,273)	(22,426)	(23,210)	(23,212)
Travel, advertising and consultancy savings.....	(1,693)	(1,693)	(1,693)	(1,693)
Management Initiated Redundancy Savings.....	(223)	(223)	(223)	(223)
Redirection of train security funds.....	(3,170)	(3,570)	(3,770)	(3,810)
Redirection of Trade Facilitation Trust Fund.....	-	(12,779)	(12,625)	(12,625)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Metropolitan Perth Planning.....	5,894	6,443	6,823	6,277			
<i>Output 2:</i>							
Country Planning	4,810	4,800	7,119	7,060			
<i>Output 3:</i>							
Whole of State Planning.....	8,123	7,145	6,415	6,153			
<i>Output 4:</i>							
Policies and Plans – Transport.....	14,336	12,877	14,505	16,092			
<i>Output 5:</i>							
Education and Regulation.....	30,809	23,400	25,503	20,820			
<i>Output 6:</i>							
Passenger and Freight Services.....	336,277	306,922	334,447	364,679			
<i>Output 7:</i>							
Infrastructure Development and Management.	57,957	42,090	71,865	79,000			
Total Cost of Outputs.....	458,206	403,677	466,677	500,081	491,909	514,328	558,775
<i>Less Operating revenues</i>	<i>117,145</i>	<i>100,764</i>	<i>125,586</i>	<i>113,754</i>	<i>110,369</i>	<i>109,194</i>	<i>107,084</i>
Net Cost of Outputs.....	341,061	302,913	341,091	386,327	381,540	405,134	451,691
Adjustments ^(b)	(16,646)	(37,226)	(27,592)	2,997	(7,174)	(4,099)	(6,295)
Appropriations provided to purchase Outputs.....	324,415	340,139	368,683	389,324	374,366	401,035	445,396
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	6,395	6,369	6,019	7,850	7,350	6,400	6,400
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	15,531	22,398	81,969	13,451	20,797	23,523	15,397
TOTAL CONSOLIDATED FUND APPROPRIATIONS	346,341	368,906	456,671	410,625	402,513	430,958	467,193

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction of the Western Australian Planning Commission with the quality and timeliness of land use planning advice provided by the Department for its consideration.	89%	70%	94%	70%	

(a) More details of effectiveness indicators in annual report.

Output 1: Metropolitan Perth Planning

The provision of statutory, consultative and co-ordination services to the Western Australian Planning Commission (WAPC) that facilitate the implementation of creative and innovative strategic plans and policies for the Perth Metropolitan Area. Provide resources to the Commission enabling: the acquisition and management of properties reserved under Perth's Metropolitan Region Scheme for important regional roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; disposal of surplus properties; and the management of rental properties. Provide resources to the Commission to enable other special planning projects to be undertaken within the Perth Metropolitan area.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,894	6,443	6,823	6,277	
Less Operating Revenue ^(c)	1,754	1,718	2,954	2,295	
Net Cost of Output	4,140	4,725	3,869	3,982	
Adjustments ^(d)	(56)	(45)	(51)	-	
Appropriation for purchase of Output 1	4,084	4,680	3,818	3,982	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Planning services for Metropolitan Perth (in hours):					
- Metropolitan major developments, places and property reservations	46,047	36,265	45,047	45,000	
- Metropolitan Perth statutory planning	60,218	61,305	65,115	60,000	
- Metropolitan parks and recreation reserves ...	49,181	44,430	54,101	50,000	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality Extent to which WAPC committees are satisfied with the quality of land use planning advice for Metropolitan Perth	90%	70%	96%	70%	
Timeliness Extent to which WAPC committees are satisfied with the timeliness of land use planning advice for Metropolitan Perth	100%	70%	96%	70%	
Cost Planning services for Metropolitan Perth:					
-Average cost per hour - Metropolitan major developments, places and property reservations.....	\$38.40	\$46.19	\$40.90	\$40.45	
-Average cost per hour - Metropolitan Perth statutory planning	\$38.17	\$45.19	\$41.91	\$40.80	
-Average cost per hour - Metropolitan parks and recreation reserves.....	\$37.15	\$44.95	\$41.62	\$40.17	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 102 and is estimated to be 102 for the 2001-02 Budget.

Major Achievements For 2000-01

- Formulated a Metropolitan Region Scheme (MRS) amendment for the protection of the Gnangara groundwater mound.
- Forrestdale-Southern River Structure Plan finalised.
- Perth’s BushPlan report for consideration by the Western Australian Planning Commission finalised.
- The former Ministry presented a number of reports and working papers on Future Perth to the Western Australian Planning Commission, as precursors to the development of options for Future Perth. Major consultancy reports were on Focus Groups, Scenario Planning and the South West Urban System Economy. The consultancy for the South West Urban System is substantially complete.
- The North East Hills Settlement Pattern Plan was completed as a draft and advertised for public comment, as was the North East Corridor Extension Strategy.
- The Jandakot Structure Plan was endorsed as a draft by the Western Australian Planning Commission and is to be released early in 2001-02.
- The draft Perth’s BushPlan was completed and released as Bush Forever.
- The 2001-02 to 2005-06 Metropolitan Development Program was released.

Major Initiatives For 2001-02

- Statement of Planning Policy for the Swan-Canning Rivers.
- Options will be developed for Future Perth, which will be subject to community input and debate. Substantial progress will be made towards completing Future Perth.
- The North East Hills Settlement Pattern Plan will be completed and a District Structure Plan (in association with the City of Swan and Shire of Mundaring) will be commenced.
- The North East Corridor Extension Strategy will be completed as will the Jandakot Structure Plan.

- Implementation of Bush Forever will continue, with the conclusion of both land acquisitions and negotiated planning outcomes.
- The MRS amendment protecting the Gngangara Groundwater Mound will be presented to Parliament.
- Development options at Landsdale will be prepared.
- The Helena River Catchment Land Use and Water Management Strategy will be finalised.
- The Metropolitan Coastal Strategy will be commenced.
- The Review of State Industrial Buffer Statement of Planning Policy No. 4 will be completed.
- Implementation of Strategic Plan priorities for Whiteman Park.
- Facilitate the management of the seven regional parks through the Department of Conservation and Land Management (CALM) and progress towards the final transfer of land ownership.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Country Planning

The provision and coordination of statutory and consultative services to the Western Australian Planning Commission that facilitate the implementation of creative and innovative strategic regional and local plans and policies for Country Western Australia. Maintain and operate regional offices providing planning services on behalf of the Commission in Albany, Bunbury, Mandurah, Geraldton, Karratha and Kalgoorlie. The provision of resources to the Commission to facilitate: the acquisition and management of properties reserved under Country Region Schemes for important regional roads, controlled access highways, parks and recreational reserves, special uses and major land redevelopment projects; disposal of surplus properties; and the management of rental properties. Provide resources to the Commission for other special planning projects undertaken in Country Western Australia.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,810	4,800	7,119	7,060	
Less Operating Revenues ^(c)	499	336	1,666	1,283	
Net Cost of Output	4,311	4,464	5,453	5,777	
Adjustments ^(d)	(47)	(34)	(53)	-	
Appropriation for purchase of Output 2	4,264	4,430	5,400	5,777	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Planning services for Country Western Australia (in hours):					
Southern regions (Peel, South West and Southern).....	56,830	56,180	53,048	53,000	Reduced resources devoted to Local Rural Strategies.
Other regions (Mid West, Pilbara, Kimberley, Goldfields/Esperance and Wheatbelt).....	34,303	33,320	31,958	32,000	
Quality					
Extent to which WAPC committees are satisfied with the quality of land use planning advice for Country Western Australia	100%	70%	95%	70%	
Timeliness					
Extent to which WAPC committees are satisfied with the timeliness of land use planning advice for Country Western Australia	100%	70%	85%	70%	
Cost					
Planning services for Country Western Australia:					
Average cost per hour - Southern Regions	\$52.48	\$53.83	\$83.20	\$82.59	
Average cost per hour - Other Regions.....	\$53.28	\$53.30	\$84.65	\$83.84	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 65 and is estimated to be 65 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Busselton Wetlands Conservation Strategy was released for comment.
- The Batavia Coast Planning Strategy was released for comment.
- The Gingin Coast Structure Plan made substantial progress towards draft options being advertised for public comment.
- The Kununurra-Wyndham Area Development Strategy was released as a final plan.
- Avon Arc was released as a final plan.
- The Rural Policy Review has been presented to the Western Australian Planning Commission, together with a proposed Statement of Planning Policy.
- Local structure plans were completed for Kalgoorlie-Boulder, Esperance, Kununurra and Wyndham, and a draft prepared for Onslow.
- The Country Land Development Program produced infrastructure co-ordination documents for Busselton, Dunsborough and Margaret River; survey work for the preparation of plans for Northam, Toodyay and the Warren-Blackwood Sub-region has been completed.

Major Initiatives For 2001-02

- Implementation of the Kununurra-Wyndham Area Development Strategy and Avon Arc plans will commence; priority actions will be undertaken including additional studies for industrial land at Kununurra and development options at Lake Argyle.
- The Rural Policy Review will be completed, an associated Statement of Planning Policy will be gazetted, and a new Development Control Policy adopted.
- The local structure plan for Onslow will be completed and a review of the Broome plan will be commenced.
- The Port Hedland Area Planning Study will be released as a final plan.
- A review of the Pilbara Land Use Study will be completed and endorsed.
- The Lower Great Southern Regional Strategy will be ready as a draft for consideration by the Western Australian Planning Commission.
- The review of the Leeuwin-Naturaliste Ridge Statement of Planning Policy will be concluded.
- The Country Land Development Program for Warren-Blackwood land release plan, the Northam Country land release plan and the Kununurra land release plan will be completed.
- The Busselton Wetlands Conservation Strategy will be finalised.
- The Batavia Coast Planning Strategy will be finalised.
- A State Coastal Planning Program will be commenced.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Whole of State Planning

The development and provision of planning advice, policies and legislation to the Western Australian Planning Commission (WAPC), which establish a strong link between environmental matters and other concerns such as economic development, social planning and land use, to guide the State's long term urban settlement and economic development, in such a way that reflects the aspirations of the Western Australian community for a high quality of life. Provide the expertise and staff to develop and maintain land information systems and research programs, which enable the Department to assist the Commission to coordinate the planning, programming and implementation of transport, industrial and urban land use development so as to meet the Government's planning and land supply objectives.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,123	7,145	6,415	6,153	
Less Operating Revenues ^(c)	918	1,180	2,111	1,625	
Net Cost of Output	7,205	5,965	4,304	4,528	
Adjustments ^(d)	(79)	(50)	(48)	-	
Appropriation for purchase of Output 3	7,126	5,915	4,256	4,528	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Planning services covering the whole of Western Australia (in hours):					
- Environmental planning	35,026	34,375	38,834	36,000	Additional resources devoted to Coastal Zone Management Grants Scheme and to environmental planning generally.
- Strategic planning, policy and legislation	44,865	43,645	51,290	47,000	
- Industry, infrastructure and transport planning	30,611	29,235	33,109	30,000	Additional resources devoted to the transport and infrastructure activities of the agency.
- Mapping and research	61,400	67,245	64,516	62,000	
Quality					
Extent to which WAPC committees are satisfied with the quality of land use planning advice for the whole of the State....					
	92%	70%	95%	70%	
Timeliness					
Extent to which WAPC committees are satisfied with the timeliness of land use planning advice for the whole of the State....					
	92%	70%	95%	70%	
Cost					
Planning Services covering the whole of Western Australia:					
- Average cost per hour - environmental planning	\$46.38	\$41.57	\$34.69	\$35.89	
- Average cost per hour - strategic planning, policy and legislation	\$47.07	\$40.93	\$33.77	\$35.35	
- Average cost per hour - industry, infrastructure and transport planning	\$47.77	\$41.55	\$34.88	\$34.87	
- Average cost per hour - mapping and research	\$47.63	\$40.38	\$33.81	\$34.73	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 101 and is estimated to be 101 for the 2001-02 Budget.

Major Achievements For 2000-01

- The draft Environment and Natural Resource Management Policy was presented to the Western Australian Planning Commission for its consideration.
- The draft Protection of Public Drinking Water Supplies Policy was presented to the Western Australian Planning Commission for its consideration.
- Conducted and published the second annual audit of the achievements of the State Planning Strategy.
- The draft Urban and Regional Planning Bill and Urban and Regional Consequential Provisions Bill were released for comment.
- Proclaimed the *Planning Legislation Amendment Act 1999*.
- Proclaimed the *Hope Valley – Wattleup Redevelopment Act 2000*.
- Prepared the draft Planning Appeals Amendment Bill 2001.
- Digital capture of all registered plans has been completed.
- The Bunbury Region Scheme draft plan was released.
- Ongoing support was provided for the Metropolitan Region Scheme Amendments mapping information.
- Investigated and evaluated new mapping technologies for use in land use planning activities (ongoing).
- Preliminary work carried out to develop a Data Management Plan in consultation with Western Australian Land Information System (WALIS).
- Completed mapping supporting the former Ministry's Strategic Planning program, Urban Design initiatives, Environmental Planning projects and Metropolitan and Country Land Development Programs.

Major Initiatives For 2001-02

- The draft Environment and Natural Resource Management Statement of Planning Policy will be released for comment.
- The draft policy on Protecting Public Drinking Water Supplies will be released for comment.
- The review of the Statement of Planning Policy No. 4 "Industrial Buffers" will be concluded and a revised draft policy advertised for comment.
- A State Coastal Statement of Planning Policy will be released for public comment.
- A Statement of Planning Policy on Telecommunications Infrastructure will be prepared.
- Guidelines for Coastal Management to be finalised.
- Guidelines for High Pressure Gas Pipeline Planning to be finalised.
- Conduct and publish the third annual audit of the achievements of the State Planning Strategy.
- Commence the first triennial review of the State Planning Strategy.
- Consolidation of the planning legislation including; legislative amendment to implement new portfolio arrangements for Planning and Infrastructure to support the newly created Department for Planning and Infrastructure.

- Finalisation and implementation of the Planning Appeals Amendment Bill 2001.
- Finalisation of the review of the *Swan Valley Planning Act 1995*.
- Gazettal of the revised Residential Planning Codes following circulation for comment.
- Expansion of precinct planning for the Swan-Canning River management area.
- Geraldton Region Scheme preliminary mapping and data capture.
- Implementation of Peel Region Scheme when gazetted.
- Bunbury Region Scheme activity transferred to Bunbury Region Office.
- Provision of mapping and information support for Future Perth Project.
- Development of visualisation capability in support of Departmental projects.
- Ongoing support for Departmental projects.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer satisfaction with coordination and integration of transport system.....	55%	60%	62%	60%	
Transperth bus fleet conforming to ECE standards – buses/portion of fleet.....	152/18%	252/30%	339/35%	422/43%	
Survey of the Minister assessed against various satisfaction criteria	100%	100%	100%	100%	

(a) More details of effectiveness indicators in annual report.

Output 4: Policies and Plans - Transport

This output involves developing and coordinating strategic transport policies and plans.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^{(b)(e)}	14,336	12,877	14,505	16,092	
Less Operating Revenue ^(c)	1,800	1,071	2,444	2,128	
Net Cost of Output	12,536	11,806	12,061	13,964	
Adjustments ^(d)	(466)	-	-	-	
Appropriation for purchase of Output 4	12,070	11,806	12,061	13,964	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (e) Discrepancy in output costs and total cost is due to allocation of overheads resulting from complexities inherent in Machinery of Government changes. These will be addressed during the year and rectified in the Annual Report.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Policy and planning hours	208,386	170,460	158,515	157,770	
Quality					
Assessed against priority and other criteria by the Minister.....	100%	100%	100%	100%	
Timeliness					
Assessed against required deadlines	100%	100%	100%	100%	
Cost					
Average cost per policy hour.....	\$95.92	\$94.60	\$92.78	\$83.42	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 105 and is estimated to be 128 for the 2001-02 Budget.

Major Achievements For 2000-01

- Commenced development of integrated transport plans such as Fremantle to Cottesloe, Stephenson Highway Reserve, Shenton Park, West Vincent and Kewdale integrated transport plans to reduce cost and improve land use.
- Commenced monitoring of environmental impacts of metropolitan transport through the implementation of the Perth Air Quality Management Plan. The measurements of the greenhouse effects of transport will be addressed in the Western Australian Greenhouse Strategy document.
- Commenced implementation of safer speed limits and zoning in the Swan and Canning rivers by commissioning a report that resulted in 14 recommendations. Public comment has been sought on these recommendations.
- Worked towards the establishment of a private multi-function port at Naval Base/Kwinana. Successful tender finalised in December 2000.

Major Initiatives For 2001-02

- Lead and support National Integrated Logistics Network projects to promote the development of better integrated freight logistics systems in Western Australia and Australia as a whole.
- Conduct Perth Continuous Household Travel Survey to obtain accurate and up to date data on travel activity.
- Identify means for improving regional passenger and freight movements through planning studies including Albany Port access, Kalgoorlie Rail By-pass proposal and review of South West rail passenger services.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Commercial vessels, per hundred vessels, issued with deficiency notices which prevented vessels from operating.....	15.2	14	14.2	15	
Deaths or serious injuries from commercial and recreational boating incidents.....	7	7	13	7	

(a) More details of effectiveness indicators in annual report.

Output 5: Education and Regulation

This output involves establishing transport safety standards, fostering safe operator behaviour and auditing compliance with safety standards. It also includes the promotion of public transport and alternative forms of transport.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^{(b)(e)}	30,809	23,400	25,503	20,820	
Less Operating Revenue ^(c)	17,329	13,728	13,165	11,272	
Net Cost of Output	13,480	9,672	12,338	9,548	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 5	13,480	9,672	12,338	9,548	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (e) Discrepancy in output costs and total cost is due to allocation of overheads resulting from complexities inherent in Machinery of Government changes. These will be addressed during the year and rectified in the Annual Report.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Personnel prepared to respond to environmental incident	na	na	200	200	Measure developed during 2000-01.
CAP Speed (speed and red light camera).....	na	na	1	1	Measure developed during 2000-01.
Commercial vessel surveys.....	1,873	1,700	1,700	1,700	
Cycling promotion programs.....	1	1	1	1	
Certificates of competency issued	na	na	1,031	1,031	Measure developed during 2000-01.
Taxi licences - licence renewals	1,489	1,570	1,512	1,550	
Vessel registrations - private	64,088	65,920	65,920	67,898	
Rail safety regulation.....	na	na	1	1	Measure developed during 2000-01.
Vessel interceptions.....	11,450	7,900	7,900	7,900	
Road transport compliance - heavy vehicle interceptions	18,300	18,800	18,340	14,100	Reduced dangerous goods inspections.
Regional services.....	7	7	7	7	
Services provided to transport education and regulation.....	na	na	1	1	
Regional transport regulation - licensed vehicles.....	na	na	3,113	3,100	} Measure developed during 2000-01.
Recreational and commercial vessel safety education programs.....	na	na	5	2	
Quality					
Certificates of competency issued in accordance with all legal requirements	100%	100%	100%	100%	
Boating safety education programs completed in accordance with quality management system.....	100%	100%	100%	100%	
Environmental incident personnel completing specified training programs in accordance with agreed plan	100%	100%	100%	100%	
Commercial vessel certificates issued in accordance with legal requirements.....	100%	100%	100%	100%	
Taxi licences that comply with legal requirements.....	100%	100%	100%	100%	
Vessel interceptions conducted in accordance with all legal requirements.....	100%	100%	100%	100%	
Vessel registrations that comply with all legal requirements.....	100%	100%	100%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Taxi licences issued within 14 days of completed application.....	100%	100%	100%	100%	
Vessel registrations issued within 7 days of completed application.....	95%	100%	100%	100%	
Commercial vessel plans and stability booklets approved within 14 days of application for approval.....	80%	80%	80%	80%	
Boating safety awareness initiatives completed in accordance with agreed schedule.....	100%	100%	100%	100%	
Marine patrols completed in accordance with agreed workplan	100%	100%	100%	100%	
Marine emergency response training programs delivered within agreed timeframe.....	100%	100%	100%	100%	
Certificates of competency issued within 3 days of completion of requirements.....	100%	100%	100%	100%	
Cost					
Average cost per personnel prepared to respond to environmental incident.....	na	na	\$3,025	\$1,353	Measure developed during 2000-01.
Average cost of administering CAP Speed.....	na	na	\$694,000	\$14,000	Measure developed during 2000-01.
Average cost per certificate of vessel survey ...	\$852	\$1,167	\$1,170	\$1,432	
Average cost per cycling promotion program..	\$643,300	\$1,041,200	\$941,300	\$1,015,600	
Average cost per certificate of competency issued.....	na	na	\$476.26	\$514.76	Measure developed during 2000-01.
Average cost of taxi administration per taxi licence renewal	\$278.00	\$220.59	\$417.36	\$332.87	
Average cost per vessel registration – private..	\$35.35	\$33.39	\$16.05	\$15.92	
Average cost of rail safety regulation	na	na	\$613,500	\$648,600	Measure developed during 2000-01.
Average cost per vessel interception.....	\$288.00	\$398.94	\$425.13	\$461.35	
Average cost per heavy vehicle interception ...	\$122.81	\$108.04	\$119.39	\$128.27	
Average cost of regional services	\$391,000	\$373,800	\$415,000	\$419,200	
Average cost of services to transport education and regulation	na	na	\$11,703,000	\$12,345,000	
Average cost of regional transport regulation per vehicle licence	na	na	\$260.07	\$205.16	Measure developed during 2000-01.
Average cost per recreational and commercial vessel safety education program	na	na	\$42,800	\$76,300	Measure developed during 2000-01.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 232 and is estimated to be 216 for the 2001-02 Budget.

Major Achievements For 2000-01

- A major exercise on oil spill response was held in Dampier earlier this year. This exercise was an indicator of the State's preparedness in implementing the plan.
- Addressed taxi industry reforms in line with National Competition Policy Review through implementation of regulations and standards against which performance is measured.
- Access legislation to facilitate third party use of the Westrail network finalised and passed through Parliament in November 2000. Implementation of the regime now dependent upon the Government's initiative to create an Office of Economic Regulation which will include the rail access function.

Major Initiatives For 2001-02

- Form a six man Oil Response Team (part of the Western Australian Oil Spill Response Team) to act in the event of an oil spill incident under the control of the Department for Planning and Infrastructure.
- Implement National Compliance Plate System for private vessels.
- Progress new consolidated simplified legislation that reflects current maritime transport safety requirements and modern practices.
- Examine a possible Government buy-back of taxi plates as a means of restructuring the taxi industry to provide fair returns to drivers and owner/drivers while offering the public an efficient, economical and safe service.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Accessibility for people with disabilities	27%	35%	37%	40%	
Public transport patronage (boardings)	76 million	77 million	81 million	83 million	
Percentage of public transport trips of total trips for City of South Perth.....	6%	6.5%	7%	7%	
Average transport concession fare as a proportion of the single pension per day.....	3.4%	3.3%	3.3%	3.3%	
Average waiting time for wheelchair accessible taxis (peak pre-booked)	9.4 minutes	9.0 minutes	5.6 minutes	5 minutes	

(a) More details of effectiveness indicators in annual report.

Output 6: Passenger and Freight Services

This output involves ensuring, facilitating and coordinating the provision of services for the conveyance of people and goods.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^{(b)(e)}	336,277	306,922	334,447	364,679	
Less Operating Revenue ^(c)	64,142	66,769	68,211	84,216	
Net Cost of Output	272,135	240,153	266,236	280,463	
Adjustments ^(d)	(15,998)	55	(7,620)	2,997	
Appropriation for purchase of Output 6	256,137	240,208	258,616	283,460	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (e) Discrepancy in output costs and total cost is due to allocation of overheads resulting from complexities inherent in Machinery of Government changes. These will be addressed during the year and rectified in the Annual Report.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Other regional passenger services.....	1	1	1	1	
Student conveyance – vehicle kms	na	na	4.45 million	8.52 million	Increase resulting from implementation of outcomes of review of transport assistance for students.
Student fare concession trips	na	na	914,300	920,000	Measure developed during 2000-01.
Travelsmart – households contacted.....	na	na	na	45,000	New measure.
Subsidised north west shipping services	19	20	20	20	
Regional air services – seat kms.....	na	na	1.22 million	922,000	Decrease in number of services subsidised.
Remote student free travel trips	na	na	6,234	6,200	} Measure developed during 2000-01.
Regional subsidised public bus services – passenger place kms	na	na	130.9 million	130 million	
Remote pensioner freetrips	-	-	3,428	3,400	
Metropolitan service passenger place kms – ferry	4.60 million	4.60 million	4.90 million	4.90 million	
Pensioner inter-town concession trips	na	na	33,419	33,400	Measure developed during 2000-01.
Subsidised taxi trips.....	701,103	1,000,000	769,411	830,000	
Metropolitan service passenger place kms – bus	3.06 billion	3.34 billion	3.37 billion	3.52 billion	
Student bus service passenger place kms.....	857 million	845 million	796 million	800 million	
Metropolitan service passenger place kms – train	1.93 billion	1.98 billion	1.971 billion	1.971 billion	
Quality					
North west shipping service subsidy payments that comply with contractual obligations	100%	100%	100%	100%	
Taxi user subsidies accurately issued to beneficiaries.....	100%	100%	100%	100%	
Customer rating of metropolitan passenger services as satisfactory or better.....	81%	80%	81%	81%	
Timeliness					
Taxi user subsidy payments made in accordance with contract provisions	100%	100%	100%	100%	
Scheduled services operated within Transperth's services performance specification – train	97%	97%	98%	97%	
Scheduled services operated within Transperth's services performance specification – ferry	100%	100%	100%	100%	
North West shipping service subsidy payments processed in accordance with contract provisions.....	100%	100%	100%	100%	
Scheduled services operated within Transperth's services performance specification – bus	94%	95%	91%	90%	
Cost					
Average cost of other regional passenger services	na	na	\$660,900	\$1,206,700	} Measure developed during 2000-01.
Average cost per 1,000 student conveyance vehicle kms.....	na	na	\$162.14	\$163.43	
Average cost per student fare concession trip..	na	na	\$3.00	\$2.84	
Average cost of Travelsmart per household contacted.....	na	na	na	\$142.65	New measure.
Average cost per service of north west shipping subsidy	\$210,500	\$191,900	\$190,500	\$108,700	
Average cost per 1,000 seat kms for regional air services.....	na	na	\$418.08	\$418.88	} Measure developed during 2000-01.
Average cost per remote student free travel trip	na	na	\$194.97	\$204.90	
Average cost per 1,000 passenger place kms for regional subsidised public bus services ...	na	na	\$49.36	\$56.13	
Average cost per remote pensioner free travel trip	na	na	\$331.52	\$358.70	
Average cost per 1,000 passenger place kilometres for metropolitan commuter passenger services - ferry.....	\$87.55	\$87.22	\$94.00	\$81.95	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost - continued					
Average cost per pensioner inter-town concession trip.....	na	na	\$16.40	\$12.21	Measure developed during 2000-01.
Average cost per taxi subsidy.....	\$9.74	\$8.93	\$8.91	\$8.36	
Average cost per 1,000 passenger place kilometres for metropolitan commuter services – bus.....	\$52.20	\$47.92	\$50.20	\$49.51	
Average cost per 1,000 passenger place kilometres for student bus services.....	\$56.22	\$53.34	\$60.27	\$54.35	
Average cost per 1,000 passenger place kilometres for metropolitan commuter passenger services – train.....	\$52.74	\$45.72	\$56.13	\$57.43	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 85 and is estimated to be 116 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Subiaco Shuttle bus service was introduced in January 2001 in partnership with the City of Subiaco, the University of Western Australia and the Queen Elizabeth II Medical Centre.
- The "Fremantle CAT" bus service introduced in August 2000 in partnership with the City of Fremantle.
- The high frequency "series 900" Coolbelup bus service was introduced in January 2001.
- Commenced procurement of a SmartCard Ticketing System to be followed by implementation including the trialing of the new system.
- Continued construction of the Rockingham - Fremantle Transitway, including the opening of Hampton Road bus transit lanes, whilst the Gilmore Ave/Dixon Rd dedicated Bus Transitway and Rockingham Transit Mall projects are proceeding.
- A range of improvements to school bus services were implemented including adoption of a student code of conduct, 280 additional air-conditioned buses and the equipping of all education support contract buses with mobile phones for emergency communication.

Major Initiatives For 2001-02

- Continue implementation of TravelSmart incorporating Individualised Marketing, Cycle Instead and Walk There Today.
- Introduce new Transperth bus services for Mandurah to enable increased accessibility to public transport services.
- Support the work of the Ministerial Taskforce on North West Air Services to review air services currently servicing the North West and identify future improvements.
- Enhance public bus services in Geraldton.

Outcome: Land use and transport infrastructure planning and implementation strategies to guide the State's long term urban settlement and social and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Stakeholder and customer satisfaction with transport infrastructure.....	60%	60%	60%	60%	

(a) More details of effectiveness indicators in annual report.

Output 7: Infrastructure Development and Management

This output involves ensuring and facilitating the development and management of infrastructure to support the provision and use of transport services.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^{(b)(e)}	57,957	42,090	71,865	79,000	
Less Operating Revenue ^(c)	30,703	15,962	35,035	10,935	
Net Cost of Output	27,254	26,128	36,830	68,065	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 7	27,254	26,128	36,830	68,065	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(e) Discrepancy in output costs and total cost is due to allocation of overheads resulting from complexities inherent in Machinery of Government changes. These will be addressed during the year and rectified in the Annual Report.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Maritime infrastructure development projects .	na	na	na	49	New measure.
Metropolitan transport facilities managed	19	19	19	20	
Maritime infrastructure development grants....	37	40	40	20	
Maritime facilities managed	32	32	32	32	
Maritime facilities managed - navigation aids .	950	950	950	970	
Other metropolitan infrastructure	1	1	1	3	
Regional airport development grants	19	20	24	35	
Cycling infrastructure grants	38	35	35	54	
Perth Urban Rail Development Project.....	na	na	1	na	
Quality					
Customer rating of maritime infrastructure management as satisfactory or better	80%	80%	80%	80%	
Customer rating of navigation aid management as satisfactory or better	64%	70%	67%	70%	
Cycling infrastructure grants that comply with eligibility rules.....	100%	100%	100%	100%	
Maritime infrastructure development grants that comply with eligibility rules	100%	100%	100%	100%	
Regional airport development grants issued in accordance with contract provisions	100%	100%	100%	100%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Maritime infrastructure development grants provided within 90 days of lodged application	100%	100%	100%	100%	
Airport development grants paid in accordance with agreed deadlines upon verification of completed works	100%	100%	100%	100%	
Cycling infrastructure grants assessed and applicants notified within 90 days of application closing date	100%	100%	100%	100%	
Cost					
Average cost per maritime infrastructure development project	na	na	na	\$189,100	New measure.
Average cost per metropolitan transport facility managed	\$784,400	\$727,200	\$855,419	\$653,500	
Average cost per maritime infrastructure grant	\$71,200	\$106,800	\$133,300	\$33,600	Measure now excludes projects managed.
Average cost per maritime facility managed ...	\$622,500	\$515,100	\$867,200	\$683,600	
Average cost per navigation aid managed	\$2,591	\$2,198	\$2,906	\$3,401	
Average cost of other metropolitan infrastructure.....	\$2,569,500	\$2,972,700	\$572,600	\$8,916,300	
Average cost of regional airport development grants.....	\$83,000	\$100,000	\$103,900	\$57,400	Increased number of smaller grants.
Average cost per cycling infrastructure grants.....	\$35,700	\$34,400	\$31,700	\$16,600	Increased number of smaller grants.
Average cost of Perth Urban Rail Development Project	na	na	\$14,900,300	na	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 60 and is estimated to be 79 for the 2001-02 Budget.

Major Achievements For 2000-01

- Under the Aviation Development Program allocations were made to projects at Mount Magnet, Leonora, Kalbarri Airport and to the IBIS aerial highway and marketing to attract international air services.
- The Perth Urban Rail Development (PURD) Project was launched by the Government in October 2000. The project includes the South West Metropolitan Railway to Rockingham and Mandurah as well as the extension of the Northern Suburbs Transit System to Clarkson.
- The majority of Stage 1 of the Perth Bicycle Network has been completed. In excess of 60 kilometres of the network has been set up including local bicycle routes and principal shared paths. In addition, other local government projects were funded through the Perth Bicycle Network program.
- Commenced construction of 210 new parking bays at the Murdoch Park'n'Ride with completion due at the end of the 2001 calendar year.
- The majority of Perth Access Projects have been completed, including the Causeway Bus Lanes, which were opened in early 2001.
- Continued the emphasis on providing services and facilities to allow safe access and use of the State's marine resources by commencing provision of new pens at Port Denison and continuing consultation on the maintenance facility at Kalbarri.

Major Initiatives For 2001-02

- Develop a long term plan for future boating infrastructure in the Perth metropolitan area.
- Construct additional facilities for commercial and recreational boats, including a further service wharf in the Fremantle Fishing Boat Harbour, and additional pens in the Challenger Boat Harbour and Bunbury Boat Harbour.

- Provide funding to continue construction of the Perth Bicycle Network including the building of dedicated bike paths in Perth and regional centres.
- Undertake a program to upgrade bus shelters through the installation of new shelters.
- Provide funding for the installation of barrier entries to enclose rail stations to reduce fare evasion and improve station security.
- Introduce the SmartCard Based Ticketing System as a replacement of the current ageing Transperth ticketing system. This will involve a plastic card that will enable transactions to occur by holding the card within one or two centimetres of the card processor.
- Provide funding for High and Wide Load Corridors for transporting high, wide and heavy loads.
- Provide funding for installation of secure and accessible bicycle storage facilities at major bus and train stations.

CAPITAL WORKS PROGRAM

The Department of Planning and Infrastructure's planned capital works program for 2001-02 is \$70.2 million, comprising \$53.3 million for works in progress and \$16.9 million for new works.

The Metropolitan Transport program supports the Government's commitment to providing a sustainable public transport system in metropolitan Perth. The program identifies the actions required under "Better Public Transport: Ten Year Plan for Transperth", a plan that provides for the development of a viable and economical alternative to private car travel. This is partly accomplished by introducing various improvements through the following approaches:

- attractive and easy access vehicles as well as facilities at stations and stops;
- user oriented services such as accessible and easy to understand "memory" timetables and convenient bus, train and ferry services, with improved frequency, area coverage, directness, reliability and personal security;
- metropolitan transport policies that focus on moving people, rather than vehicles; and
- land developments located on major public transport spines and activity centres and subdivisions designed for easy access by public transport.

Major metropolitan transport projects for 2001-02 include:

- continuation of the bus acquisition program with the purchase of 127 new buses;
- continuation of the existing stage 2B of the Better Public Transport program;
- continuation of the Safer Transport Taskforce Rail Security Initiatives with the introduction of a 150-member Transit Guard squad to the metropolitan rail system; and
- the continued implementation of Stage 2 of the Perth Bicycle Network with a further addition of 750 kilometres of shared (bicycle and pedestrian) paths across metropolitan Perth to complement the 800 kilometre Stage 1 nearing completion.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Maritime -				
Access and Infrastructure – General:				
Bremer Bay Boat Harbour	2,284	2,276	11	8
Broome Port Floating Breakwater	1,240	1,124	86	116
Carnarvon Land Backed Wharf	2,536	36	36	1,250
Cyclone (Onslow) Response Action Plan	1,839	1,591	-	248
Hopetoun Jetty Approaches	120	13	13	107
Mandurah Joint Marine Centre	30	3	3	27
Point Samson Boat Harbour Upgrading	7,189	6,829	954	360
Access and Infrastructure - Commercial -				
Bandy Creek Breakwaters	50	8	8	42
Cervantes Key - stage 1 jetty construction	1,960	1,737	1,612	223
Fremantle Fishing Boat Harbour (FFBH) Southern Breakwater Wharf extension 2000	1,360	57	57	1,303
FFBH Public Facility Upgrade – Study	18	1	1	17
Hillarys Boat Harbour - Replacement Pens	1,880	20	20	300
Horrocks Jetty and Boat Ramp	11	5	5	6
Lancelin Jetty Extensions	710	3	3	707
Port Denison Pen System	460	66	64	394
Rottnest Island Ferry Wharf	300	4	4	296
Access and Infrastructure - Recreation -				
Batavia Coast Marina Upgrade	1,989	1,525	281	464
Coral Bay Access Rd and Boat Launching Facility	2,609	206	22	2,403
Fremantle Ocean Boat Launching Ramp – Planning	100	9	9	91
Green Head Boat Ramp	409	393	334	16
Port Denison Boat Ramp and Jetty - Stage 1	285	185	120	100
Navigation Aids -				
2000-01 program	909	408	408	501
Metropolitan -				
Better Public Transport -				
Stage 2A	2,399	1,206	1,001	1,193
Public Transport Enhancement Program -				
Booragoon Bus Station	2,890	2,790	1,198	100
Bus Acquisition Program	195,312	98,310	46,340	17,183
Bus Service and Bus Station Secure Zones	726	576	338	150
Bus Stop Information Modules	319	269	134	50
Nash Street to Subiaco Park - bike and pedestrian path	301	36	36	265
Safer Transport Taskforce (Rail) Security Initiatives	18,667	175	175	8,051
Smartcard Fare Collection Trial	129	52	52	77
Transperth Route Administration System	250	43	43	207
TravelSmart Program	1,339	1,289	340	50
Kenwick to Mandurah Railway Preliminary Works	10,991	5,991	1,285	5,000
Perth Urban Rail Development	57,184	45,167	43,983	12,017
COMPLETED WORKS				
Corporate Services -				
Refurbishment - 441 Murray Street	530	530	530	-
Refurbishment - Westrail Centre	1,515	1,515	1,515	-
Upgrade PABX - 441 Murray Street	590	590	590	-
Maritime -				
Access and Infrastructure - General -				
Barrack Square Redevelopment	10,738	10,738	8,758	-
Carnarvon Boat Harbour Pens	81	81	1	-
Challenger Boat Harbour	11	11	11	-
FFBH Depot Site Wharf	17	17	1	-
Kalbarri Jetties and Piles moorings	3	3	3	-
Kimberley Port Maintenance	7,867	7,867	2,868	-
Port Denison Boat ramp	174	174	174	-
South Carnarvon - Surge Wall	2	2	2	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS - continued				
Maritime -				
Access and Infrastructure - Commercial -				
Exmouth Boat Harbour.....	16,569	16,569	55	-
Ocean Reef Groyne	53	53	45	-
Clean Environment -				
Dawesville Channel Landscaping.....	102	102	102	-
Patrol Vessel Replacement -				
2000-01 program	190	190	190	-
Metropolitan -				
Public Transport Enhancement Program -				
Bus Measures - Transform WA	50	50	50	-
Curtin University Transfer Station	792	792	7	-
Kwinana Bus Station Relocation	993	993	18	-
Kwinana Freeway Bus Transitway - Stage 1	230	230	98	-
Mandurah Park-N-Ride - Preliminary Works	1,155	1,155	1,137	-
Rockingham Fremantle Bus Transitway - Implementation	333	333	226	-
System 21 Service - Rockingham to Fremantle	580	580	206	-
The Circle Route	972	972	17	-
NEW WORKS				
Maritime -				
Access and Infrastructure - General -				
Challenger Harbour Pens.....	830	-	-	830
FFBH Tourism Precinct Boardwalks Extension	250	-	-	250
Mews Road Site Redevelopment - Stage 3	450	-	-	450
Access and Infrastructure - Commercial -				
Hillarys Boat Harbour - Asset Replacement Program	1,280	-	-	118
Access and Infrastructure - Recreation -				
Casuarina Harbour Pens Stage 1	650	-	-	350
Metropolitan -				
Better Public Transport -				
Stage 2B	160	-	-	160
Public Transport Enhancement Program -				
CATS Buses	1,000	-	-	1,000
Travelsmart - Stage 2.....	6,394	-	-	6,394
Maintenance and minor works.....	5,000	-	-	5,000
Mandurah Bus Transfer Station	2,319	-	-	2,319
	380,675	215,950	115,580	70,193

CAPITAL CONTRIBUTION

The estimated Statement of Financial position as at 30 June 2002 reflects a continued increase in non-current liabilities due to increased borrowings to fund the Bus Acquisition Program.

Changes to Government funding arrangements from cash to full accrual will have a positive impact on the assets of the Department in the current budget year and the outyears. The agreed arrangements to fund depreciation and long service leave liability, provides a committed source of funding for future asset acquisitions and meeting leave liability requirements.

The increased equity mainly reflects changed Government policy to fund capital requirements via equity injections.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	76,456	60,213	115,580	70,193	60,893	50,654	32,377
Working capital requirement							
Loan repayments	3,631	15,398	15,398	10,685	15,398	15,398	15,397
	80,087	75,611	130,978	80,878	76,291	65,572	47,774
LESS							
Asset Sales	792	1,200	-	-	-	-	-
Borrowings	61,166	48,575	51,975	34,200	27,900	27,000	24,919
Funding included in output appropriations ^(b) ..	-	-	-	14,493	16,186	12,231	6,000
Other	80	1,695	13,178	-	-	-	-
Internal Funds and Balances	2,518	1,743	(16,144)	18,734	3,578	3,298	1,458
Commonwealth Grants	-	-	-	-	7,830	-	-
Capital Contribution	15,531	22,398	81,969	13,451	20,797	23,523	15,397

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
 (b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual ^(e) \$'000	2000-01 Budget ^(e) \$'000	2000-01 Estimated Actual ^(e) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	41,887	41,800	40,994	41,495	41,013	41,870	43,247
Superannuation	5,170	4,251	5,108	7,293	7,493	7,693	7,993
Grants, subsidies and transfer payments ^(b)	319,104	289,538	327,604	342,372	325,099	348,123	381,801
Consultancies expense	-	-	700	-	-	-	-
Supplies and services	36,917	26,686	22,022	26,412	32,842	28,430	34,975
Accommodation	3,132	4,078	3,314	4,722	4,736	4,752	4,766
Borrowing costs	14,226	13,943	17,818	15,416	15,416	15,416	15,416
Capital User Charge	-	-	-	15,633	16,964	18,159	19,194
Depreciation	21,366	24,187	22,695	24,314	26,114	27,644	29,029
Advertising and promotion	2,496	1,989	2,029	1,451	1,451	1,451	1,452
Consumable Supplies	743	816	5,170	584	587	589	591
Equipment repairs and maintenance	8,135	8,750	8,319	9,460	9,464	9,468	9,472
Other expenses	6,072	6,420	15,757	10,929	10,730	10,733	10,839
TOTAL COST OF SERVICES	459,248	422,458	471,530	500,081	491,909	514,328	558,775
Revenues from ordinary activities							
User charges and fees ^(c)	4,031	63,744	69,921	70,225	68,725	68,725	66,725
Revenues from taxes, regulatory fees and fines	80,604	15,484	19,992	20,960	20,035	18,785	18,785
Net Profit on disposal of non-current assets	307	1,200	185	-	-	-	-
Grants and subsidies	10,994	4,370	5,486	1,219	261	336	141
Interest revenue	987	350	1,210	850	850	850	850
Rent revenue	-	3,145	5,814	5,422	5,422	5,422	5,422
Other Revenue	20,222	12,471	22,978	15,078	15,076	15,076	15,161
Total Revenues from Ordinary Activities	117,145	100,764	125,586	113,754	110,369	109,194	107,084
NET COST OF SERVICES	342,103	321,694	345,944	386,327	381,540	405,134	451,691
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	305,583	322,137	410,060	389,324	374,366	401,035	445,396
Liabilities assumed by the Treasurer	613	1,600	1,600	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	306,196	323,737	411,660	389,324	374,366	401,035	445,396
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(35,907)	2,043	65,716	2,997	(7,174)	(4,099)	(6,295)
Extraordinary items	123	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(35,784)	2,043	65,716	2,997	(7,174)	(4,099)	(6,295)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 750 and 807 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Transport and the Ministry of Planning.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	20,467	3,883	39,571	40,489	29,213	20,937	12,660
Cash resources held in Trust.....	273	380	323	-	-	-	-
Receivables.....	10,080	2,922	6,856	6,846	6,828	6,776	6,736
Inventories.....	794	670	271	271	271	271	271
Interest receivable.....	90	62	93	93	93	93	93
Prepayments.....	1,948	666	345	353	341	346	327
Total current assets.....	33,652	8,583	47,459	48,052	36,746	28,423	20,087
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	25,237	52,319	80,968	111,028
Land and Buildings.....	107,829	105,613	67,825	67,066	66,302	65,538	64,773
Plant, equipment and vehicles.....	116,593	142,792	146,774	161,330	176,389	191,742	195,504
Other Infrastructure.....	152,247	150,565	148,959	150,580	147,641	144,777	139,718
Other non-current assets.....	31,522	55,128	81,591	81,297	81,297	81,297	81,297
Total non-current assets.....	408,191	454,098	445,149	485,510	523,948	564,321	592,320
TOTAL ASSETS.....	441,843	462,681	492,608	533,562	560,694	592,745	612,407
CURRENT LIABILITIES							
Provision for employee entitlements.....	6,329	3,689	8,004	7,134	7,165	7,585	7,753
Payables.....	23,255	16,376	12,232	12,103	12,055	12,043	11,977
Interest-bearing liabilities (Borrowings).....	7,503	15,398	12,954	10,684	10,684	10,684	10,684
Interest payable.....	3,249	2,743	3,822	3,822	3,822	3,822	3,822
Other Liabilities.....	1,784	1,900	1,367	1,578	1,673	1,891	2,072
Total current liabilities.....	42,120	40,106	38,379	35,321	35,399	36,025	36,308
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	13,663	8,647	13,428	15,206	16,135	17,034	17,790
Interest-bearing liabilities (Borrowings).....	210,519	231,976	241,645	267,431	279,933	291,535	301,056
Total non-current liabilities.....	224,182	240,623	255,073	282,637	296,068	308,569	318,846
TOTAL LIABILITIES.....	266,302	280,729	293,452	317,958	331,467	344,594	355,154
EQUITY							
Contributed Equity.....	-	-	-	13,451	34,748	57,771	73,168
Accumulated surplus/(deficit).....	88,164	99,884	153,880	156,877	149,203	145,104	138,809
Asset revaluation reserve.....	87,377	82,068	45,276	45,276	45,276	45,276	45,276
Total equity.....	175,541	181,952	199,156	215,604	229,227	248,151	257,253
TOTAL LIABILITIES AND EQUITY.....	441,843	462,681	492,608	533,562	560,694	592,745	612,407

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Transport and the Ministry of Planning.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	293,851	315,305	343,089	364,087	347,283	372,386	415,339
Capital Contribution	11,900	7,000	66,571	13,451	20,797	23,523	15,397
Receipts paid into Consolidated Fund	(55)	-	-	-	-	-	-
Net cash provided by government	305,696	322,305	409,660	377,538	368,080	395,909	430,736
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(41,445)	(40,959)	(40,636)	(40,924)	(40,635)	(41,415)	(42,503)
Superannuation payments	(4,419)	(5,456)	(4,397)	(7,293)	(7,493)	(7,693)	(7,993)
Grants, subsidies and transfer payments	(299,174)	(289,538)	(327,235)	(342,372)	(325,099)	(348,123)	(381,801)
Supplies and services	(27,616)	(23,134)	(71,402)	(21,249)	(29,812)	(25,471)	(34,483)
Borrowing costs	(11,604)	(13,943)	(17,313)	(15,416)	(15,416)	(15,416)	(15,416)
Accommodation	(6,853)	(6,212)	(7,365)	(7,687)	(7,701)	(7,717)	(7,731)
Administration	(2,496)	(1,989)	(2,343)	(1,451)	(1,451)	(1,451)	(1,452)
Building Maintenance	-	-	(88)	-	-	-	-
Equipment repairs and maintenance	(8,135)	(8,750)	(11,282)	(9,460)	(9,464)	(9,468)	(9,472)
Capital User Charge	-	-	-	(15,633)	(16,964)	(18,159)	(19,194)
Goods and Services Tax	(4)	(50,856)	(47,409)	(44,300)	(44,327)	(44,331)	(44,331)
Other payments	(13,370)	(6,283)	(14,365)	(11,001)	(10,802)	(10,805)	(10,911)
Receipts							
Taxes, regulatory fees and fines	81,044	15,475	19,675	20,960	20,035	18,785	18,785
User charges and fees	1,790	60,712	60,450	67,783	66,764	66,911	66,399
Interest	959	350	1,208	850	850	850	850
Goods and Services Tax	-	51,456	44,300	44,300	44,327	44,331	44,331
Grants and subsidies	9,877	4,370	4,900	1,219	281	336	141
Other receipts	21,141	15,616	28,792	20,500	22,366	22,264	22,981
Net cash from operating activities	(300,305)	(299,141)	(384,456)	(361,174)	(354,541)	(376,572)	(421,720)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(77,411)	(60,165)	(44,419)	(39,439)	(37,471)	(39,369)	(26,969)
Proceeds from sale of non-current assets	799	1,200	1,792	5	5	5	5
Other receipts from investing activities	-	-	-	149	149	149	149
Net cash from investing activities	(76,612)	(58,965)	(42,627)	(39,285)	(37,317)	(39,215)	(26,815)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(3,631)	(15,398)	(15,398)	(10,685)	(15,398)	(15,398)	(15,397)
Proceeds from borrowings	61,166	48,575	51,975	34,200	27,900	27,000	24,919
Net cash from financing activities	57,535	33,177	36,577	23,515	12,502	11,602	9,522
NET INCREASE/(DECREASE) IN CASH HELD							
.....	(13,686)	(2,624)	19,154	594	(11,275)	(8,276)	(8,277)
Cash assets at the beginning of the reporting period	34,426	6,887	20,740	39,894	40,488	29,213	20,937
Cash assets at the end of the reporting period	20,740	4,263	39,894	40,488	29,213	20,937	12,660

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Transport and the Ministry of Planning.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	345,944	386,327	381,540	405,134	451,691
Adjustment for non-cash items:					
Depreciation	(22,695)	(24,314)	(26,114)	(27,644)	(29,029)
(Increase)/decrease in salaries and related costs	(1,440)	(908)	(960)	(1,319)	(924)
Increase/(decrease) in accounts receivable	(3,224)	(10)	(18)	(52)	(40)
(Increase)/decrease in accounts payable	11,023	129	48	12	66
Increase/(decrease) in prepayments	(1,603)	8	(12)	5	(19)
Increase/(decrease) in inventories	(523)	-	-	-	-
Increase/(decrease) in other liabilities	417	(211)	(95)	(218)	(181)
Other accrued expenditure	56,557	153	152	654	156
Net Cash from Operating Activities	384,456	361,174	354,541	376,572	421,720

**STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	6,395	6,369	6,019	7,850	7,350	6,400	6,400
Receipts paid into Consolidated Fund	3,386	267	282	280	280	280	280
TOTAL ADMINISTERED EXPENSES ^(a) ..	9,781	6,636	6,301	8,130	7,630	6,680	6,680
REVENUES							
Revenues from taxes, regulatory fees and fines	3,386	267	282	280	280	280	280
Appropriations	6,395	6,369	6,019	7,850	7,350	6,400	6,400
TOTAL ADMINISTERED REVENUES ^(b)	9,781	6,636	6,301	8,130	7,630	6,680	6,680

(a) Further information in the table "Details of the Administered Transactions Expenses".
 (b) Further information in the table "Details of the Administered Transactions Revenues"

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Policies and Plans.....	124	50	758	116	116	116	116
Education and Regulation:							
Maritime	190	123	113	103	103	103	103
Metropolitan Transport	104	179	130	130	130	130	130
Regional.....	-	600	-	-	-	-	-
Passenger and Freight Services:							
Maritime	3,885	3,838	3,810	2,174	3,924	5,674	3,924
Metropolitan Transport:							
Fastrak Westrail	104	179	130	130	130	130	130
Bus Operators	99,169	90,251	110,233	112,737	106,237	123,437	153,637
Ferries service	103,947	112,957	114,934	125,961	126,458	133,084	139,370
Metrobus	401	400	458	400	400	400	400
Taxi user subsidy scheme.....	20,506	11,198	9,298	4,000	4,000	4,000	4,000
Student fare concessions	6,038	8,900	6,046	6,441	6,441	6,441	6,441
Other.....	-	-	4,154	4,831	4,831	4,831	4,831
Other.....	313	200	15	210	210	210	210
Regional Transport:							
Fares subsidies	2,376	3,032	2,890	2,918	2,918	2,918	2,918
Regional public bus services subsidies.....	3,360	2,950	5,280	4,853	5,153	5,353	5,553
School bus subsidies	53,922	50,792	49,345	46,726	48,876	49,951	49,951
Aviation subsidies.....	482	330	572	380	380	380	380
Other.....	57	27	138	-	-	-	-
Infrastructure Management:							
Westrail (safer transport)	-	-	-	7,055	6,085	4,356	-
Maritime	2,098	503	1,273	1,015	1,015	1,015	1,015
Main Roads (bikepath and high wide corridors)	-	-	-	19,500	5,000	4,902	6,000
Other.....	1,077	1,188	1,298	881	881	881	881
Regional.....	1,192	2,020	2,503	1,941	1,941	(59)	1,941
Perth Urban Rail Development project	-	-	14,751	-	-	-	-
TOTAL	299,241	289,538	327,999	342,372	325,099	348,123	381,801

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
STATUTORY AUTHORITIES							
Establishment of Armadale Planning Authority	-	-	-	750	250	-	-
WA Coastal Shipping Commission	6,395	6,369	6,019	6,350	6,350	6,400	6,400
OTHER STATE SERVICES							
Fund property acquisitions in Ningaloo.....	-	-	-	750	750	-	-
TOTAL	6,395	6,369	6,019	7,850	7,350	6,400	6,400

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
REGULATORY FEES							
Conservancy fees.....	3,386	267	282	280	280	280	280
TOTAL	3,386	267	282	280	280	280	280

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the Financial Administration and Audit Act, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Services provided to the Western Australian Planning Commission	3,008	2,630	2,875	3,111
Indian Ocean Territories Program	60	60	50	60
GST Input Credits	-	456	456	429
Other revenue	102	16	36	20
Boat registration fees.....	4,801	5,057	5,000	5,542
Jetty licences	238	211	249	220
Multirider fares.....	28,959	26,850	29,726	33,183
Cash fares.....	36,165	35,500	33,145	34,243
Marine examinations	105	128	99	5
GST Input Credits	-	43,000	33,767	33,767
GST receipts on sales	-	8,000	10,104	10,104
TOTAL.....	73,438	121,908	115,507	120,684

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

LAND ADMINISTRATION

PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 51

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 81 Net amount appropriated to purchase outputs.....	38,420	39,231	39,619	33,418	35,445	36,063	35,442
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	242	255	311	249	249	249	249
- Transfer of Land Act 1893	128	-	-	-	-	-	-
Total appropriations provided to purchase outputs	38,790	39,486	39,930	33,667	35,694	36,312	35,691
CAPITAL							
Item 165 Capital Contribution	8,736	8,890	6,993	5,391	2,705	10,569	500
GRAND TOTAL.....	47,526	48,376	46,923	39,058	38,399	46,881	36,191

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To contribute to the growth and prosperity of Western Australia through innovative land services, a world class land information infrastructure, and an effective and impartial valuation and property information service.

SIGNIFICANT ISSUES AND TRENDS

- The demand from the public and private sectors for high quality, integrated, digital land information continues to grow. This information is used among other things to provide critical input to support decision making in key areas such as emergency services, resource and environmental management, health services, land development and the provision of transport information.
- A carbon rights trading regime is required under the Kyoto Protocol for controlling greenhouse gas emissions, placing new demands on the titles registration system.
- There is a growing need for a single point electronic access to land and property information, particularly in regard to the full range of interests in land. There are also pressures for land and property-related services to be delivered electronically.
- There is an emerging need for integrated legislation to manage access to infrastructure and service corridors to enable efficient economic development.
- Community demographic patterns will change greatly in coming years, and this will progressively influence the selection of home sites closer to urban centres and the acceptance of higher settlement densities.
- Rating and Taxing values are strategic to the revenue collection activities of State and local government. The Valuer General has an ongoing responsibility to ensure impartiality and correctness of valuations, to protect privacy and confidentiality, and to coordinate the standards for the vital data that contribute towards the State's revenue base.

- Independent valuation and property advice is critical to the transparency of all government property transactions.
- Valuation of public sector and local government assets is a basic requirement of sound financial management and the application of accrual accounting. Demand for the valuation of assets continues to increase and is now a major component of the overall valuation program. Consequently, the maintenance of appropriate standards, expertise and policies is essential.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy	66	(134)	(94)	(342)
Priority and Assurance Dividend	(1,724)	(2,163)	(2,116)	(2,116)
Travel, advertising and consultancy savings	(100)	(101)	(100)	(101)
Specialised Business and Mining Valuations for Stamp Duty	110	110	110	110
Adjustment to retained revenue estimates	760	560	670	670

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Management and Use of Government Land	16,331	17,047	15,646	14,622			
Output 2:							
Land Information	58,005	57,525	54,837	56,941			
Output 3:							
Access to Government Land or Geographic Information	2,239	1,522	1,474	1,546			
Output 4:							
Rating and Taxing Valuations	9,457	9,040	9,791	10,447			
Output 5:							
Other Valuations	4,611	4,537	4,872	4,592			
Output 6:							
Advisory Services	697	605	809	780			
Total Cost of Outputs	91,340	90,276	87,429	88,928	86,916	86,280	88,432
<i>Less Operating revenues</i>	<i>54,460</i>	<i>49,822</i>	<i>50,442</i>	<i>50,892</i>	<i>50,198</i>	<i>50,931</i>	<i>50,247</i>
Net Cost of Outputs	36,880	40,454	36,987	38,036	36,718	35,349	38,185
Adjustments ^(b)	1,910	(968)	2,943	(4,369)	(1,024)	963	(2,494)
Appropriations provided to purchase Outputs	38,790	39,486	39,930	33,667	35,694	36,312	35,691
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	8,736	8,890	6,993	5,391	2,705	10,569	500
TOTAL CONSOLIDATED FUND APPROPRIATIONS	47,526	48,376	46,923	39,058	38,399	46,881	36,191

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Government land is managed and used to support the economic, social and cultural objectives of the State.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer complaints per 1,000 Government land actions.....	na	50	0.62	40	Reporting on measure is currently being reviewed
Active towns with land stocks	72%	70%	81%	70%	

(a) More details of effectiveness indicators in annual report.

Output 1: Management and Use of Government Land

Government land is developed, allocated and administered for residential, commercial, industrial, conservation, heritage and other community purposes.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	16,331	17,047	15,646	14,622	
Less Operating Revenue ^(c)	4,044	3,921	4,288	2,051	
Net Cost of Output	12,287	13,126	11,358	12,571	
Adjustments ^(d)	395	(80)	1,055	(282)	
Appropriation for purchase of Output 1	12,682	13,046	12,413	12,289	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Land actions	8,000	8,500	8,648	7,500	
Government land development projects	22	20	11		Function transferred to LandCorp
Quality					
Achieve and maintain ISO 9002 quality assurance for government land action processes.....	Not Yet Achieved	Achieved and Maintained	Achieved and Maintained	Maintained	
Achieve and maintain ISO 9002 quality assurance for government land development processes.....	Not Yet Achieved	Achieved and Maintained	Achieved and Maintained	Maintained	
Timeliness					
Government land actions completed within target time.....	na	85%	97%	85%	
Government land development projects' milestones achieved within target times.....	na	90%	100%		Function transferred to LandCorp
Cost					
Average cost per Government land action.....	\$1,914	\$1,880	\$1,688	\$1,950	
Average cost per Government land development project	\$46,348	\$53,216	\$95,249		Function transferred to LandCorp

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 145 and is estimated to be 145 for the 2001-02 Budget.

Major Achievements For 2000-01

- Implementation of a land supply-planning framework through undertaking the development of an inventory of the Department of Land Administration (DOLA) managed land with the potential for sale.
- Planning for the five year review of the *Land Administration Act 1997* commenced.
- Significant policy advice continued to be provided in support of State native title legislation and complementary policy and guidelines were developed to reduce uncertainty about land availability and timeliness. During the year *Native Title Act* processes were completed which will enable the release of land in a number of country townsites. Processes that support early consultation with native title claimants have been introduced including the consideration of Aboriginal heritage and culture issues.
- A service agreement was finalised with the Fire and Emergency Services Authority in relation to fire control. Service agreements with other key service delivery partners with regard to weed and vermin control and fisheries management are nearing completion.
- Strategic planning for the Pastoral Lands Board commenced in 2001. A review of the Pastoral Lands Board was completed and a supporting business priority plan was prepared and is being implemented.
- QA accreditation to ISO 9002 for land administration services was achieved.

Major Initiatives For 2001-02

- Review land administration services and implement any recommendations.
- Review DOLA's Public Works Property Portfolio and develop an action plan for property management for the next four years.
- Commence work to introduce Crown land tenure change data to DOLA's Internet web site.

- Provide native title policy support in response to anticipated future decisions by the Federal Court.
- Preparation of drafting instructions for integrated legislation to manage access to infrastructure and service corridors to enable efficient economic development.
- Assist in the preparation of Western Australian carbon rights legislation to create carbon rights and provide for their registration within the land titles system.
- Strategic planning for the Pastoral Lands Board will be completed in 2001-02.

Outcome: The State's administrative, commercial and social systems are supported by a land information base and certainty of ownership and other interests in land.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent of State Land Information Capture Program (SLICP) is completed according to target.....	95%	100%	94%	100%	
Claims against registered interests as a result of fraud, negligence or error, settled by Crown.....	1	0	0	0	

(a) More details of effectiveness indicators in annual report.

Output 2: Land Information

Information about land and land ownership is collected, recorded and made available for use by government, business and the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^{(b) (e)}	58,005	57,525	54,837	56,941	
Less Operating Revenue ^(c)	43,606	41,592	38,535	41,576	
Net Cost of Output.....	14,399	15,933	16,302	15,365	
Adjustments ^(d)	117	(135)	317	(2,105)	
Appropriation for purchase of Output 2.....	14,516	15,798	16,619	13,260	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
 (e) International consultancy expenses are included in the total cost but do not form part of the cost measures.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Land registration action.....	1,614,000	1,507,200	1,604,286	1,515,000	
Physical land information data sets maintained and developed.....	9	9	9	9	
Land boundary information data sets maintained and developed.....	3	3	3	3	
Quality					
Claims against registered interests, as a result of fraud, negligence or error, settled by the Crown.....	1	Nil	Nil	Nil	
Maintenance of ISO 9002 quality assurance for processes for physical land information data set maintained and developed.....	Yes	Yes	Yes	Yes	
Maintenance of ISO 9002 quality assurance for processes for land boundary information data sets maintenance and development.....	Yes	Yes	Yes	Yes	
Timeliness					
The time systems providing registration services are available for use.....	na	98%	97.5%	98%	
Requests for physical land information data met within target times.....	95%	95%	95%	95%	
Land boundary information added to data sets within target times.....	95%	95%	95%	95%	
Cost					
Average cost per land registration actions.....	\$25.25	\$26.52	\$23.82	\$26.53	
Average cost per physical land information data set maintained and developed.....	\$1,620,309	\$1,643,901	\$1,477,655	\$1,573,515	
Average cost per land boundary information data sets maintained and developed.....	\$886,997	\$918,929	\$820,878	\$861,381	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 557 and is estimated to be 564 for the 2001-02 Budget.

Major Achievements For 2000-01

- The new digital titling system SmartRegister was brought into operation in December and work began on the conversion of more than 800,000 existing titles into digital format.
- DOLA has fully implemented the SmartPlan system to replace all manual cadastral mapping systems and improve access to and maintenance of the cadastral mapping systems and database.
- DOLA converted the Cadastral, Geodetic and some other spatial databases to the new GDA 94 datum. Protocols were put in place to convert other land information databases to GDA on request. In addition, all new products are now produced in GDA 94.
- DOLA broke new ground in Australia through the provision of digital imagery aerial photos and satellite information over the Internet through the use of newly developed Image Web Server technologies.
- DOLA expanded its land tenure services by providing free online access to registration manuals and extending the current customer remote searching to include enquiries via the Internet.
- DOLA's E-commerce web site LandOnline began offering much of the current range of map products.
- A customer feedback system was delivered and is operational.
- 65% of rural street addresses have been captured in the office and await field validation.

Major Initiatives For 2001-02

- Commence a review of property legislation.
- Initiate the development of an E-Business framework for government and private sector property-related information.
- Support the development of Western Australian emergency service systems through the provision and integration of fundamental land information.
- Establish data dissemination facilities that significantly improve on current procedures through the use of Internet technologies.
- Completion of the conversion of all land titles into digital format.
- Completion of the program to assign a street address to all rural properties.
- Quality assurance certification (to International Standard 9002 level) extended to include all operational areas at DOLA.

Outcome: Government land information supports the management and development of the State.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which the Business Plan is achieved	na	na	na	100%	New Measure
Customer satisfied that access to Government land information has improved	69%	74%	70%		Change of Indicator replaced with Business plan

(a) More details of effectiveness indicators in annual report.

Output 3: Access to Government land or geographic information

Land information from 27 Western Australian Land Information System (WALIS) stakeholder agencies is managed in a coordinated way so that data held by agencies can be integrated and readily accessed to meet government, business and community needs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,239	1,522	1,474	1,546	
Less Operating Revenue ^(c)	200	69	119	111	
Net Cost of Output	2,039	1,453	1,355	1,435	
Adjustments ^(d)	122	(13)	44	(58)	
Appropriation for purchase of Output 3	2,161	1,440	1,399	1,377	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Stakeholder meetings/seminars/forums held....	41	39	56		Replaced with Business Plan measure
Data sets with access improvements.....	20	60	75		Replaced with Business Plan measure
Business Plan projects completed.....	na	na	na	14	New Measure for 2001-02
Quality					
Stakeholders satisfied with quality of meetings/seminars/forums	93%	90%	90%		Replaced with Business Plan measure
Stakeholders satisfied with quality of improvements to data set access	69%	80%	70%		Replaced with Business Plan measure
Extent to which performance criteria for Business Plan projects are achieved.....	na	na	na	75%	New Measure for 2001-02
Timeliness					
Stakeholders' satisfaction that WALIS meetings/seminars/forum run to time.....	88%	90%	86%		Replaced with Business Plan measure
Availability of WALIS Office information access system.....	95%	95%	95.33%		Replaced with Business Plan measure
Business Plan completed within agreed timeframes	na	na	na	90%	New Measure for 2001-02
Cost ^(b)					
Average cost per Stakeholder meetings/seminars/forums held	\$9,411	\$10,843	\$8,352		Replaced with Business Plan measure
Average cost per improved data sets	na	\$18,319	\$13,417		Replaced with Business Plan measure
Average cost per Business Plan project.....	na	na	na	\$110,428	New Measure for 2001-02

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 9 and is estimated to be 9 for the 2001-02 Budget.

(b) Cost measures for 1999-2000 cannot be re-produced in comparative form with 2000-01 cost measures due to adoption on new cost measures.

Major Achievements For 2000-01

- A Western Australian search window is now available for the WALIS data directory service 'Interragator Online'. The service will be further enhanced with the addition of sophisticated search capabilities.
- Community access to geographic information has been extended with the addition of over 70 new layers of information to the Western Australian Atlas. The Atlas has been promoted to community groups throughout Western Australia.
- Excellence in data management has been promoted through data management seminars and the publication of data management guidelines on the WALIS web site.

Major Initiatives For 2001-02

- A Master License agreement will be established between the Government and industry to improve efficiency of transferring information to businesses and the community.
- Strong acceptance of the new WALIS web site as a focus for stakeholder involvement in WALIS activities.
- Further improve the Western Australia Atlas by enhancing usability and establish the Atlas as a premier reference tool for Western Australia.

Outcome: An effective and impartial valuation and property information service.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Data are provided as "Quality Measure" Below.					

(a) More details of effectiveness indicators in annual report.

Output 4: Rating and Taxing Valuations

The completion of accurate valuation rolls of all rateable land in the State and timely provision of the rolls to rating and taxing authorities. The maintenance of the valuation rolls through the periodic re-assessment of Gross Rental Values and Unimproved Values of rateable land. The amendment of the valuation roll to take account of changes to property and resolving objections, appeals and queries lodged against the values in the roll.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,457	9,040	9,791	10,447	
Less Operating Revenue ^(c)	3,867	1,707	4,394	4,460	
Net Cost of Output	5,590	7,333	5,397	5,987	
Adjustments ^(d)	769	(529)	857	(1,313)	
Appropriation for purchase of Output 4	6,359	6,804	6,254	4,674	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Gross Rental Valuations (GRV)	126,464	427,173	442,129	427,712	
Unimproved Valuations (UV)	779,629	786,908	764,891	789,474	
Quality					
Benchmark against international standards for accuracy and taxing values					
- Means Ratio Test (GRV)	na	92.5%	94.15%	92.5%	
- Means Ratio Test (UV)	91.77%	92.5%	91.87%	92.5%	
Coefficient of dispersion applied to check uniformity of values (GRV)	na	< 15%	5.48%	< 15%	
Coefficient of dispersion applied to check uniformity of values (UV)	4.47%	< 15%	4.70%	< 15%	
Timeliness					
Complete Gross Rental Value general valuations by 31 March	96.96%	> 95%	93.30%	>95%	No GRV General valuation for the Metropolitan area
Complete Unimproved Value general valuations by 31 May	89.63%	> 98%	98.03%	> 98%	
Cost					
Average cost per value	\$10.44	\$7.45	\$8.11	\$8.58	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 128 and is estimated to be 130 for the 2001-02 Budget.

(b) Means ratio tests and coefficient of dispersion analyses for Gross Rental Valuation are calculated at the completion of each Triennial Revaluation.

Major Achievements For 2000-01

- The supply of 95% of provisional Unimproved Values to the State Revenue Department for land tax purposes by January to allow modelling of tax scales.
- Provision of the Unimproved Value valuation roll of the whole State to the State Revenue Department as a base for determining land tax, and to some local governments for rating purposes.
- Provision and maintenance of Gross Rental Value valuation rolls as a base for the Water Corporation of Western Australia and local government to raise sewerage and drainage rates, and council rates respectively.

Major Initiatives For 2001-02

- Continue to develop client access to spatial and textual data contained within the valuation roll and property database using online and Internet-based technology.
- Continue an intensive program of data verification and quality assurance to ensure integrity of Gross Rental Values and data sales.
- Continue to develop service level agreements

Outcome: An effective and impartial valuation and property information service.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Data are provided as "Quality Measure" below.					

(a) More details of effectiveness indicators in annual report.

Output 5: Other Valuations

The provision of an independent and impartial property valuation and consultancy service to the Government, local government and statutory clients for a variety of reasons including sale, purchase, lease or compensation, stamp duty assessment, financial asset management and reporting.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,611	4,537	4,872	4,592	
Less Operating Revenue ^(c)	2,012	1,988	2,156	1,944	
Net Cost of Output	2,599	2,549	2,716	2,648	
Adjustments ^(d)	375	(223)	426	(581)	
Appropriation for purchase of Output 5	2,974	2,326	3,142	2,067	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Plant and equipment valuations	12,568	30,000	2,160	20,000	
Stamp duty valuations	6,331	6,425	6,538	6,405	
Asset valuations.....	125,269	125,879	122,488	127,400	
Market valuations	8,916	8,040	8,719	8,975	
Consultancy hours	12,943	12,449	15,511	7,160	Consultancy hours represent direct value hours for 2001-02 as compared to total hours for the previous year.
Quality					
Achieve a level of client satisfaction as indicated by the annual survey.....	93.2%	> 90%	87.27%	> 90%	
Timeliness					
Turnaround time for plant and equipment values as agreed with individual clients.....	100%	100%	100%	100%	
Turnaround time for stamp duty values in 10 working days	88.9%	80%	91.0%	80%	
Asset values for Government Property Register by 30 June.....	0%	95%	97.3%	95%	
Turnaround time for market values in 20 working days	56.3%	70%	46.9%	70%	
Turnaround time for consultancies in 20 working days	74.5%	70%	12.3%	70%	
Cost					
Average cost per value	\$26.96	\$23.76	\$30.38	\$26.57	
Average cost per consultancy hour.....	\$37.40	\$39.27	\$40.11	\$37.18	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 61 and is estimated to be 62 for the 2001-02 Budget.

Major Achievements For 2000-01

- Collaborated with the private sector to produce a Goods and Services Tax (GST) manual for property professionals' guidance in property-related GST matters.
- The ongoing provision of impartial advice to the Government in relation to major purchases, sales rationalisation and restructures.
- Enhancing the Valuer General's ability to provide a plant and equipment valuation service by developing in-house expertise and in response to increasing demand for valuations of non-current physical assets.

Major Initiatives For 2001-02

- Establish a Business Valuation Unit.
- Increase client awareness of the services that can be provided in respect of valuations for compensation, insurance and asset reporting purposes.
- Continue to respond to the increasing demand for a plant and equipment valuation service by training another two valuers.

Outcome: An effective and impartial valuation and property information service.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Data are provided as "Quality Measure" below.					

(a) More details of effectiveness indicators in annual report.

Output 6: Advisory Services

The provision of property-related data and sales information to government agencies and corporations, statutory clients, the real estate industry and wider community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	697	605	809	780	
Less Operating Revenues ^(c)	731	545	950	750	
Net Cost of Output	(34)	60	(141)	30	
Adjustments ^(d)	132	12	244	(30)	
Appropriation for purchase of Output 6	98	72	103	-	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Request for property information	42,322	35,000	27,343	37,000	Introduction of data brokers to on-sell property information
Quality					
Achieve level of client satisfaction as indicated by the annual customer survey	89.8%	> 80%	> 80%	> 80%	
Timeliness					
Respond to requests for property information with 1 hour.....	100%	95%	100%	95%	
Cost					
Average cost per property information request	\$16.47	\$17.28	\$29.59	\$21.08	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- Finalisation of data brokerage agreements making property sales information more widely available in a variety of formats and media including access via on-line services and the Internet.
- The completion, update and implementation of a property sales information system including the back capture of 20 years of sales history in Western Australia.
- A further integration of property-related data.

Major Initiatives For 2001-02

- Continue to raise public awareness of property sales information and associated products available at the Department and through data brokers.
- Develop strategies to meet increasing demands for property data, including the building of better links between valuation and property information with other land data sets within the Department.

CAPITAL WORKS PROGRAM

The Department's capital works program for 2001-02 totals \$12.3 million.

The program includes \$5.9 million to convert paper certificates of title into fully digitised titles (\$1.7 million was spent in 2000-01). The project is critical to the Department's operations, as it will result in an electronic land title register that will support E-Commerce and is aligned to world's best practice standards. Funding for the project is contingent upon additional land sales being realised during the year.

A further \$4.6 million is to be spent in accordance with the Department's ongoing asset replacement program with remaining funds being applied towards finalising the SmartPlan project and paying for land development works committed prior to the transfer of the function to Landcorp.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Asset Replacement				
2000-01 Program	2,692	2,223	2,223	469
Other Works -				
Electronic Land Titles.....	7,576	1,690	1,690	5,886
Service Delivery Project - Smartplan.....	4,477	3,838	358	639
COMPLETED WORKS				
Asset Replacement				
1999-00 Program	1,627	1,627	756	-
Computer Hardware and Software				
2000-01 Program	160	160	160	-
Furniture and Office Equipment				
2000-01 Program	103	103	103	-
Other Works -				
Act of Grace Payment - Compensation for land purchase.....	500	500	500	-
Waterbank Station Acquisition	2,215	2,215	6	-
Urban Lands Subdivision Program -				
Commercial -				
Lake King.....	5	5	5	-
Horticultural -				
Broome - Skulthorpe Street	34	34	5	-
Kununurra (Green Swamp).....	5	5	5	-
Light Industrial -				
Denham	489	489	2	-
Geraldton.....	62	62	55	-
Hopetoun	66	66	65	-
Merredin.....	15	15	3	-
Mt Magnet.....	2	2	1	-
Newdegate.....	40	40	1	-
Walpole	4	4	2	-
Other -				
Broome Airport Relocation	200	200	2	-
CAMS Welshpool Depot.....	103	103	103	-
Coral Bay Special Sites	200	200	200	-
Hepburn Heights Access Road	457	457	457	-
Minor Works 2000-01	13	13	13	-
Wiluna Effluent Disposal	80	80	80	-
Residential -				
Augusta	52	52	33	-
Broome - Cable Beach Stage 5B	279	279	2	-
Broome - Cable Beach Stage 5C	43	43	29	-
Cervantes.....	31	31	3	-
Dunsborough	6	6	6	-
Esperance - May Street.....	3	3	3	-
Greenhead - Stage 6.....	2,095	2,095	13	-
Harvey - Rifle Range.....	2,199	2,199	13	-
Hopetoun	77	77	52	-
Kalgoorlie - North West Stage 1.....	1,121	1,121	782	-
Karratha - Infill Stage 2	1,236	1,236	4	-
Kununurra - Lakeside Stage 5	35	35	2	-
Pemberton	18	18	2	-
Ravensthorpe Infill	27	27	27	-
NEW WORKS				
Asset Replacement				
2001-02 Program	4,114	-	-	4,114
Computer Hardware and Software				
2001-02 Program	699	-	-	699
Furniture and Office Equipment				
2001-02 Program	25	-	-	25
Plant and Equipment				
2001-02 Program	53	-	-	53
Urban Lands Subdivision Program -				
Other -				
Minor Works 2001-02	440	-	-	440
	33,678	21,353	7,766	12,325

CAPITAL CONTRIBUTION

Operating results from 2001-02 and over the forward estimates period are expected to maintain the Department's accumulated surplus in a relatively stable position with growth expected in 2003-04 due to increased capital funding.

While the Department's 2000-01 leave liability before applying on-costs remained relatively stable, reductions are targeted in 2001-02 and the remainder of the forward estimates period.

During 2000-01 the Department altered its accounting treatment for land. Where the future economic benefits associated with any of the Department's land interests flow to the Consolidated Fund rather than the Department, the land is not viewed as "controlled" and is therefore reported as an "administered" asset. The Statement of Financial Position therefore differs from previous years due to the transfer of land assets to the Administered accounts.

As a result of the Machinery of Government reforms, from 1 July 2001 the land development function has been transferred from DOLA to LandCorp. While the Administered accounts reflect the sale of the land inventory to LandCorp, the details of the sale and transfer of inventory are currently the subject of negotiation between the two parties.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	8,736	11,499	7,766	12,325	2,305	10,169	100
Working capital requirement							
Leave Liability	-	2,083	186	400	400	400	400
	8,736	13,582	7,952	12,725	2,705	10,569	500
LESS							
Internal Funds and Balances	-	2,163	959	3,364	-	-	-
Asset Sales	-	2,529	-	3,970	-	-	-
Capital Contribution	8,736	8,890	6,993	5,391	2,705	10,569	500

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	43,677	42,390	43,773	42,792	42,329	42,420	42,829
Superannuation	5,266	4,383	4,972	5,051	5,019	5,025	5,025
Cost of Goods Sold	870	723	-	740	755	792	792
Supplies and services	15,186	17,190	14,425	16,148	15,135	13,928	13,647
Accommodation	8,227	8,065	8,684	8,164	8,341	8,499	8,499
Capital User Charge	-	-	-	2,400	2,334	2,849	3,557
Depreciation	3,777	4,107	2,832	4,861	5,412	5,887	6,785
Administration	1,768	1,537	1,813	1,699	1,685	1,526	1,526
Advertising and promotion	30	32	32	26	26	26	26
Consumable Supplies	96	-	100	120	110	110	110
Equipment repairs and maintenance	32	175	75	175	175	175	175
Net loss on disposal of non-current assets	9	5	75	5	5	5	5
Other expenses	5,963	7,308	5,201	6,747	5,590	5,038	5,456
TOTAL COST OF SERVICES	84,901	85,915	81,982	88,928	86,916	86,280	88,432
Revenues from ordinary activities							
User charges and fees ^(b)	48,520	43,949	45,395	48,882	48,168	48,880	48,196
Net Profit on disposal of non-current assets	-	4,551	-	-	-	-	-
Grants and subsidies	982	-	330	-	-	-	-
Rent revenue	1,587	4,205	1,885	1,850	1,870	1,891	1,891
Other Revenue	1,358	1,996	907	160	160	160	160
Total Revenues from Ordinary Activities	52,447	54,701	48,517	50,892	50,198	50,931	50,247
NET COST OF SERVICES	32,454	31,214	33,465	38,036	36,718	35,349	38,185
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	34,647	35,621	35,587	33,667	35,694	36,312	35,691
Receipts paid into Consolidated Fund	-	(55,958)	-	(2,553)	-	-	-
Liabilities assumed by the Treasurer	5,266	4,383	4,972	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	39,913	(15,954)	40,559	31,114	35,694	36,312	35,691
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	(89)	-	-	-	-	-	-
Extraordinary items	(135,954)	-	(56)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(128,584)	(47,168)	7,038	(6,922)	(1,024)	963	(2,494)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 905 and 915 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	8,974	103	7,853	1,968	35	35	35
Cash resources held in Trust.....	1,667	909	1,213	1,351	1,416	1,510	1,504
Receivables.....	3,942	7,437	4,044	3,946	3,560	3,677	3,508
Inventories.....	39,795	36,392	637	700	700	700	700
Amounts receivable for outputs ^(a)	-	-	-	4,861	10,273	16,160	22,945
Prepayments.....	800	463	1,122	698	699	635	571
Other Current Assets.....	382	-	805	805	755	405	341
Total current assets.....	55,560	45,304	15,674	14,329	17,438	23,122	29,604
NON-CURRENT ASSETS							
Land and Buildings.....	1,595,260	2,139,744	10,501	10,758	10,758	10,758	10,868
Receivables - non current.....	-	2,155	-	-	-	-	-
Plant, equipment and vehicles.....	14,984	14,637	18,704	15,977	13,346	17,845	19,286
Other non-current assets.....	1,022	-	2,467	767	1,467	2,467	667
Total non-current assets.....	1,611,266	2,156,536	31,672	27,502	25,571	31,070	30,821
TOTAL ASSETS.....	1,666,826	2,201,840	47,346	41,831	43,009	54,192	60,425
CURRENT LIABILITIES							
Provision for employee entitlements.....	6,466	4,984	6,354	5,721	5,471	5,221	4,971
Payables.....	1,722	1,349	2,697	1,485	1,285	1,350	1,400
Finance leases.....	8	4	5	-	-	-	-
Other Liabilities.....	3,578	2,996	3,320	2,630	2,856	3,052	3,263
Total current liabilities.....	11,774	9,333	12,376	9,836	9,612	9,623	9,634
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	3,435	2,834	3,361	3,594	3,444	3,294	3,144
Total non-current liabilities.....	3,435	2,834	3,361	3,594	3,444	3,294	3,144
TOTAL LIABILITIES.....	15,209	12,167	15,737	13,430	13,056	12,917	12,778
EQUITY							
Contributed Equity.....	-	-	-	5,391	8,096	18,665	19,165
Accumulated surplus/(deficit).....	17,348	(210,669)	24,725	17,803	16,779	17,742	15,248
Asset revaluation reserve.....	1,634,269	2,400,342	6,884	5,207	5,078	4,868	13,234
Total equity.....	1,651,617	2,189,673	31,609	28,401	29,953	41,275	47,647
TOTAL LIABILITIES AND EQUITY.....	1,666,826	2,201,840	47,346	41,831	43,009	54,192	60,425

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	25,911	28,814	28,780	28,806	30,282	30,425	28,906
Capital Contribution	8,736	6,807	6,807	5,391	2,705	10,569	500
Receipts paid into Consolidated Fund	-	(55,958)	-	(2,553)	-	-	-
Net cash provided by government	34,647	(20,337)	35,587	31,644	32,987	40,994	29,406
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(42,843)	(42,550)	(43,651)	(43,415)	(42,984)	(43,390)	(43,799)
Superannuation payments	-	-	-	(5,051)	(5,019)	(5,025)	(5,025)
Supplies and services	(16,993)	(19,191)	(13,733)	(13,114)	(14,354)	(11,615)	(11,022)
Accommodation	(8,219)	(6,367)	(9,126)	(9,084)	(9,103)	(9,132)	(9,132)
Administration	(1,741)	(32)	(270)	(29)	(29)	(29)	(29)
Equipment repairs and maintenance	(32)	(171)	(171)	(171)	(171)	(171)	(171)
Capital User Charge	-	-	-	(2,400)	(2,334)	(2,849)	(3,557)
Goods and Services Tax	-	(4,478)	(4,431)	(4,610)	(4,448)	(5,366)	(5,366)
Other payments	(4,518)	(8,780)	(8,493)	(8,409)	(7,683)	(7,367)	(7,785)
Receipts							
User charges and fees	44,059	97,214	38,507	46,503	43,928	43,758	46,465
Goods and Services Tax	-	4,281	3,165	4,705	4,543	5,461	5,461
Grants and subsidies	466	-	846	-	-	-	-
Other receipts	6,354	6,001	6,739	6,439	5,504	5,394	5,048
Net cash from operating activities	(23,467)	25,927	(30,618)	(28,636)	(32,150)	(30,331)	(28,912)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(3,924)	(3,626)	(6,544)	(4,891)	(2,205)	(10,069)	-
Other investing activities - payments	(3,012)	(5,344)	-	(3,864)	(500)	(500)	(500)
Net cash from investing activities	(6,936)	(8,970)	(6,544)	(8,755)	(2,705)	(10,569)	(500)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	4,244	(3,380)	(1,575)	(5,747)	(1,868)	94	(6)
Cash assets at the beginning of the reporting period	6,399	4,392	10,641	9,066	3,319	1,451	1,545
Cash assets at the end of the reporting period	10,641	1,012	9,066	3,319	1,451	1,545	1,539

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	33,465	38,036	36,718	35,349	38,185
Adjustment for non-cash items:					
Depreciation	(2,832)	(4,861)	(5,412)	(5,887)	(6,785)
(Increase)/decrease in salaries and related costs	(370)	(1,323)	(24)	(54)	(39)
Superannuation	(4,972)	-	-	-	-
Increase/(decrease) in accounts receivable	(102)	98	386	(117)	169
(Increase)/decrease in accounts payable	975	(1,212)	(200)	65	50
Increase/(decrease) in prepayments	(322)	424	(1)	64	64
Profit/(loss) on sale of assets	(75)	(5)	(5)	(5)	(5)
Other accrued revenue	(423)	-	-	-	-
Other accrued expenditure	5,274	(2,521)	688	916	(2,727)
Net Cash from Operating Activities	30,618	28,636	32,150	30,331	28,912

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Salaries and Allowances	536	479	656	1,250	1,250	1,250	1,250
Cost of Goods Sold	-	-	-	(3,191)	-	-	-
Depreciation	11	11	13	11	9	10	-
Transfer of assets/liabilities				4,150			
Other expenses	1,940	13,638	1,503	8,020	11,432	11,351	11,005
Receipts paid into Consolidated Fund	-	-	27,949	108,045	28,520	28,320	15,720
TOTAL ADMINISTERED EXPENSES (a) ..	2,487	14,128	30,121	118,285	41,211	40,931	27,975
REVENUES							
User charges and fees	-	-	33,265	104,854	28,520	28,320	15,720
Net Profit on disposal of non-current assets..	2,725	-	-	-	-	-	-
Other Revenue	6,248	1,820	5,098	4,005	4,005	4,005	4,005
TOTAL ADMINISTERED REVENUES	8,973	1,820	38,363	108,859	32,525	32,325	19,725

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	40,229	27,612	39,889	33,869	25,039	16,483	8,283
Receivables.....	10,674	-	13,604	860	606	352	98
Inventories.....	-	-	17,282	18,878	26,913	32,119	32,119
Total Administered Current Assets	50,903	27,612	70,775	53,607	52,558	48,954	40,500
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings.....	-	-	1,600,780	1,580,742	1,573,542	1,569,404	1,572,466
Receivables - non current	1,570	-	11,730	10,460	9,190	7,920	6,650
Plant, equipment and vehicles.....	31	21	29	18	(82)	134	134
Other non-current assets	292	617	920	1,620	1,849	1,999	2,149
Total Administered Non-Current Assets	1,893	638	1,613,459	1,592,840	1,584,499	1,579,457	1,581,399
TOTAL ADMINISTERED ASSETS	52,796	28,250	1,684,234	1,646,447	1,637,057	1,628,411	1,621,899
ADMINISTERED CURRENT LIABILITIES							
Payables.....	213	-	-	-	-	-	-
Other Liabilities.....	5,182	-	4,490	4,070	3,650	3,230	2,810
Total Administered Current Liabilities	5,395	-	4,490	4,070	3,650	3,230	2,810
ADMINISTERED NON-CURRENT LIABILITIES							
Other Liabilities and Accruals	-	-	524	380	10,865	38,946	86,975
Total Administered Non-Current Liabilities	-	-	524	380	10,865	38,946	86,975
TOTAL ADMINISTERED LIABILITIES..	5,395	-	5,014	4,450	14,515	42,176	89,785

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Salaries and related costs	(484)	(479)	(636)	(1,250)	(1,250)	(1,250)	(1,250)
Other payments	(1,527)	(13,637)	(1,978)	(7,993)	(11,441)	(11,361)	(11,005)
Receipts paid into Consolidated Fund	(57,900)	-	(27,557)	(108,827)	(28,664)	(28,270)	(15,670)
Investing Activities							
Purchase of non-current assets	(292)	(586)	(11)	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	(60,203)	(14,702)	(30,182)	(118,070)	(41,355)	(40,881)	(27,925)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees	57,900	-	4,814	814	4,005	4,005	4,005
Other receipts	1,552	1,820	24,476	111,236	28,520	28,320	15,720
TOTAL ADMINISTERED CASH INFLOWS	59,452	1,820	29,290	112,050	32,525	32,325	19,725
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(751)	(12,882)	(892)	(6,020)	(8,830)	(8,556)	(8,200)

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENDITURE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS SUBSIDIES AND TRANSFERS							
Asset transfers associated with the Perth Convention and Exhibition Centre Project....	-	-	-	4,150	-	-	-
TOTAL	-	-	-	4,150	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
FINES							
Fines	41	-	70	-	-	-	-
OTHER							
Leases	3,521	2,759	3,640	2,505	2,505	2,505	2,505
Sale of Land	53,163	46,006	23,853	91,322	21,159	25,765	13,165
Other Revenue	1,175	-	(6)	-	-	-	-
Town and Suburban Land Sales	-	7,193	-	15,000	5,000	-	-
TOTAL	57,900	55,958	27,557	108,827	28,664	28,270	15,670

TRUST ACCOUNT DETAILS**Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account**

The Department of Land Administration administers this account. The Dampier to Bunbury Natural Gas Pipeline Corridor Trust Account provides funds for the widening of the original corridor through the purchase of land and easements over land.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	40,980	40,229	40,229	39,073
Receipts	1,605	1,820	1,455	1,439
	42,585	42,049	41,684	40,512
Payments	2,356	14,974	2,611	9,281
CLOSING BALANCE	40,229	27,075	39,073	31,231

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from the provision of Land Titles Management Services	38,790	37,788	35,575	38,813
Proceeds from the sales of maps and plans.....	1,586	1,273	1,478	1,400
Proceeds from the provision of international consultancy services.....	969	1,485	157	-
Proceeds from the provision of remote sensing satellite imagery services.....	625	852	491	623
Proceeds from rental properties.....	1,064	990	991	990
Proceeds from Western Australian Land Information System activities.....	171	55	103	86
Proceeds from the provision of mapping and survey services	66	57	113	49
Interest received in accordance with agreed terms and conditions of land sales	34	25	13	21
Proceeds from the provision of government property register information.....	52	80	3	25
Service costs recovered through agreed premiums and fees for special leases	275	15	15	20
Proceeds from the sale of public property.....	42	15	71	9
Worker's compensation recoups	1	1	1	1
Other proceeds and recoups.....	469	336	681	367
Pastoral leases	463	710	769	784
National Dryland Salinity Program	490	-	846	-
Proceeds under the Government Vehicle Scheme	33	25	48	25
Receipts from GST input credits	-	2,950	3,219	4,355
Receipts of GST on sales of goods and services.....	-	1,008	2,407	4,355
Land claims Mapping Unit.....	98	-	405	410
Valuation and property information services.....	4,842	3,873	4,938	6,766
TOTAL.....	50,070	51,538	52,324	59,099

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

MAIN ROADS

PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 52

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 82 Net amount appropriated to purchase outputs.....	254,411	233,891	251,411	226,347	240,829	219,868	229,307
Amount Authorised by Other Statutes - Road Traffic Act 1974.....	140,233	140,486	132,772	153,973	208,060	191,602	205,695
Total appropriations provided to purchase outputs.....	394,644	374,377	384,183	380,320	448,889	411,470	435,002
CAPITAL							
Item 166 Capital Contribution.....	155,928	125,397	119,969	142,863	66,703	103,119	103,251
Amount Authorised by Other Statutes - Road Traffic Act 1974.....	85,950	110,784	105,063	97,183	57,627	89,861	92,619
Total appropriations provided as capital contributions.....	241,878	236,181	225,032	240,046	124,330	192,980	195,870
GRAND TOTAL.....	636,522	610,558	609,215	620,366	573,219	604,450	630,872

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To provide a safe, efficient road network as part of an integrated Western Australian transport system.

SIGNIFICANT ISSUES AND TRENDS

- It is the role of Main Roads to ensure that the ongoing public investment in road and road transport initiatives are properly planned, managed and protected. The aim is to provide road users with a road system that delivers safety, access, reduced congestion, timesaving, social benefits, economic benefits and the efficient movement of people and goods.
- In line with other public agencies throughout Australia and the world, the focus of Main Roads has shifted from direct provision to one of effective and responsive planning, consultation and management of the road network asset and system. Main Roads is responsible for 17,676 kilometres (kms) of highways and main roads.
- Western Australia is confronted with increasing transport needs and demands on the road system with the freight task increasing at around 7% and vehicle travel at 3.5% annually. Typically, a sealed road in Western Australia has a maximum life of approximately 40 years, which means that many of the roads constructed during the resources boom of the 1950s-1970s are now reaching the end of their economic life. Currently 27% of the network is approaching 40 years old. The ageing road system is increasing the need for reconstruction works over the network.
- The increasing demands on the road network will need to be closely managed given the long term contractual arrangements for maintenance, the ongoing contractual arrangements for major works and the agreement in place with local government.

National highway network

- The highest priority needs for improvements on the National Highway in Western Australia now amount to \$94 million per annum in order that the network can be maintained at an appropriate level.
- Preservation and maintenance funding continues to present the State with a difficult task and the position has now been reached where State funds are used to subsidise the National Highway maintenance costs.

State highways and main roads

- Recent investment levels in state roads have increased the serviceability and capacity of the network. However, there still remains a large number of emerging needs that must be addressed.

Local roads

- In 1995, the Government, in cooperation with the Western Australian Municipal Association, put into place the State Road Funds to Local Government Agreement. This has seen a regional focus introduced with Regional Road Groups involved in selecting and determining the priority of projects on local roads within individual regions.
- A new five year agreement, which shares vehicle licence fee revenues and a proportion of the Consolidated Fund allocation to Main Roads, was signed during 2000.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Construct road between Karratha and Tom Price	1,028	18,000	31,980	23,805
Extend Tonkin Highway to Armadale Road by 2004 and to Mundijong by 2006	3,313	25,000	33,000	31,000
Construct Stage 4 of Roe Highway by 2002	23,560	22,400	-	-
Construct the Geraldton Southern Transport Corridor	4,839	3,000	10,600	10,000
Seal the Mt Magnet - Sandstone - Agnew Road by 2004	20,645	22,500	3,500	-
Continue the upgrade of Gibb River Road	1,000	1,500	1,000	1,500
Commence land acquisition for the Bunbury Port Access Road	-	-	-	1,000
Bring Peel Deviation into the Ten Year Program and allocate \$5 million to begin land acquisition	200	-	-	5,000
Complete the Broome to Cape Leveque Road by 2006	1,893	1,380	2,000	2,000
Widen and seal Derby Highway between the Great Northern Highway and the turnoff to the Derby Airport	194	-	-	2,000
Identify flood prone sections between Port Hedland and Marble Bar and investigate the construction of culverts to reduce flood damage	-	500	-	-
Upgrade Tanami Road by 2005	-	2,000	2,000	2,000
Upgrade the Crawford Soak Road to provide a tourist link between Laverton and the Great Central Highway to encourage more tourists to visit Laverton	180	-	-	-
Construct a new 2 lane bridge over the Gascoyne River at Carnarvon by 2002	7,900	2,000	-	-
Funding for roadworks associated with the Gosnells Town centre revitalisation project	2,000	-	-	1,000
Projects already funded	(41,600)	(83,700)	(46,325)	(18,475)
Projects reprioritised	(25,152)	(14,580)	(37,755)	(60,830)
Priority and Assurance Dividend	(3,494)	(3,139)	(2,229)	(2,215)
Travel, Advertising and Consultancy Savings	(865)	(865)	(865)	(865)

NOTE: Although the majority of the above projects will be capitalised, they have been disclosed in this table in order to be consistent with total cost of services in the Statement of Financial Performance.

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Road maintenance and minor modifications....	340,050	313,830	348,257	353,835			
<i>Output 2:</i>							
Road improvements.....	113,610	99,662	144,827	153,128			
<i>Output 3:</i>							
Road construction.....	250,263	379,659	281,056	271,360			
<i>Output 4:</i>							
Bridge construction	58,976	32,177	43,270	23,147			
Total Cost of Outputs.....	762,899	825,328	817,410	801,470	665,213	620,557	629,822
<i>Less Operating revenues</i>	<i>104,016</i>	<i>134,630</i>	<i>153,192</i>	<i>149,980</i>	<i>105,615</i>	<i>89,878</i>	<i>68,894</i>
Net Cost of Outputs.....	658,883	690,698	664,218	651,490	559,598	530,679	560,928
Expenditure capitalised	(220,413)	(394,000)	(387,245)	(360,000)	(229,800)	(189,902)	(166,400)
Adjustments ^(b)	(43,826)	77,679	107,210	88,830	119,091	70,693	40,474
Appropriations provided to purchase Outputs.....	394,644	374,377	384,183	380,320	448,889	411,470	435,002
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriations for Capital Contribution to meet equity needs ^(c).....	241,878	236,181	225,032	240,046	124,330	192,980	195,870
TOTAL CONSOLIDATED FUND APPROPRIATIONS	636,522	610,558	609,215	620,366	573,219	604,450	630,872

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances, other accrual items such as receivables, payables and superannuation and non-attributed operating costs.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

NOTE: The Net Cost of Outputs for 1999-2000 excludes expenditure of \$63.933 million on the Graham Farmer Freeway.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Commissioner, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A safe, efficient road network as part of an integrated transport system.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Smooth Travel Exposure Indicator is used and represents travel on WA sealed national and state roads meeting designated roughness standards.....	97%	98.5%	97.2%	97%	

(a) More details of effectiveness indicators in annual report

NOTE: All works are undertaken to meet recognised benchmark intervention standards, which limit the exposure of road users to unexpected defects. Well maintained roads provide safe, comfortable rides and contribute to lower road user costs. This key indicator represents the proportion of travel each year undertaken on roads that meet the roughness standards.

Output 1: Road maintenance and minor modifications

Works undertaken on the existing road asset to provide, improve and maintain the road surface and roadside environment to specified standards. Works include treatment such as:

- Routine maintenance - this is undertaken on a sporadic basis and includes works such as crack patching, patch potholes, control of declared plants and weeds and litter collection;
- Sealing and resealing of the road surface;
- Pavement repairs;
- Traffic signals, lighting, signs, lines and road markings;
- Railway crossing controls; and
- Bridge deck maintenance and repair; and parking bays, bus bays and rest areas.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	340,050	313,830	348,257	353,835	
Less Operating Revenue ^(b)	33,485	34,940	83,100	65,298	
Net Cost of Output	306,565	278,890	265,157	288,537	
Adjustments ^(c)	(10,986)	(32,359)	(21,957)	(13,785)	
Appropriations for Output 1	295,579	246,531	243,200	274,752	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances, other accrual items such as receivables, payables and superannuation and non attributed operating costs

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Lane kilometres of State and National road network treated	37,112	38,536	37,273	37,493	
Local authorities receiving funding	142	142	142	142	
Quality					
The quality of the road surface is indicated by road roughness as a percentage of sealed National and State roads meeting required standards based on AUSTRROADS.....					
Guidelines for roughness. User Satisfaction Index: Road users' satisfaction with road system based on a national survey with results calculated for each State and Territory (score is represented as an index out of 100).	97%	97%	97.5%	97%	
Timeliness					
Road surface maintenance and minor modification works completed within the agreed 12 month timeframe ^(b)	88%	90%	93%	90%	
Cost					
Average cost per lane kilometre of road network maintained	\$3,961	\$3,730	\$4,552	\$4,350	
Average cost per lane kilometre of road network depreciated.....	\$3,538	\$2,348	\$2,739	\$3,059	
Average funding per local authority	\$434,873	\$560,563	\$538,760	\$535,592	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 359 and is estimated to be 373 for the 2001-02 Budget.

(b) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic

Major Achievements For 2000-01

- The awarding of a further four long term contracts for asset management and road maintenance and rehabilitation services has completed the contracting out of 100% of the road maintenance task. The regionally based Term Network Contracts require the contractor to meet specified condition standards and are monitored for compliance. It is anticipated that Term Network Contracts will benefit road users in the form of increased levels of safety and service.
- The level of expenditure in the Gascoyne Region was severely impacted by flooding associated with Tropical Cyclone Steve with damage to both State and Local roads. The cost of re-instatement work was \$7.3 million.

Major Initiative For 2001-02

- Main Roads will continue to upgrade rest areas and parking bays to make them more inviting and to encourage road users to take a break with the aim of reducing fatigue related accidents.

Outcome: A safe, efficient road network as part of an integrated transport system.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Road improvements contribute to the safety and efficiency of the road network by improving standards and increasing the capacity of the road network. Effectiveness is measured using a number of indicators: - Road standards: roads rated for high productivity freight vehicles (percentage of network accessible).....					
B-Doubles	96%	96%	97.7%	97%	
Double Road Train	95%	96%	97.3%	97%	
Triple Road Train	40%	42%	42.3%	42%	
- Roads standards: travel on roads not meeting operational standards.....	50.5%	50%	54.1%	54%	

(a) More details of effectiveness indicators in annual report.

Output 2: Road improvements

Works aimed at optimising utilisation, by maintaining and improving the capacity of the existing network. This is achieved through works that improve road standards and incorporate major geometric improvements. Road improvements facilitate safer and more efficient movement of people and goods. Treatments include:

- Road construction (either to replace a failed road that has ceased to meet current standards or to provide a road of improved standard with major geometric improvements);
- The construction of passing, climbing, overtaking and auxiliary lanes;
- Road widening;
- Floodways; and
- Intersection and median treatments (including roundabouts and interchanges).

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	113,610	99,662	144,827	153,128	
Less Operating Revenue ^(b)	30,310	43,524	34,604	49,577	
Net Cost of Output	83,300	56,138	110,223	103,551	
Adjustments ^(c)	(2,984)	(6,514)	(9,127)	(4,947)	
Appropriations for Output 2	80,316	49,624	101,096	98,604	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances, other accrual items such as receivables, payables and superannuation and non attributed operating costs.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Lane kilometres of improvements constructed	1,125	800	1,254	960	Less reconstructions have been programmed for 2001-02.
Works undertaken (e.g. interchanges, roundabouts and intersection treatments).....	132	120	136	313	Increased State Black Spot Program.
Quality					
Design speed	78.3%	79.2%	78.6%	78%	
The quality of road improvements can be measured in terms of the percentage of the road network that meets the following current operational standards:					
Seal width.....	80.5%	80.2%	81.6%	81%	
Shoulder width	65.4%	63.5%	66.6%	66%	
Timeliness					
Road improvements completed within the agreed 12 month timeframe or as specified for individual major projects ^(b)	74%	90%	84%	90%	
Cost					
Average road improvement cost per lane kilometre.....	\$81,142	\$95,000	\$92,583	\$106,946	
Average cost per improvement.....	\$169,129	\$189,780	\$211,235	\$161,214	Increased State Black Spot Program

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 149 and is estimated to be 156 for the 2001-02 Budget.

(b) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

Major Achievements For 2000-01

- Brand Highway – 15 kms between Muchea and Gingin was reconstructed on a higher formation with intersection improvements. Also, the construction of a passing lane has provided an improved level of service for freight, tourists and local traffic.
- Broadarrow-Ora Banda Road – sealed 15 kms to provide unrestricted heavy vehicle access to several mining ventures in the area.
- Canning Highway – safety has improved by widening 0.8 kms of highway between Douglas and Birdwood Avenues to provide a central median that separates opposing traffic lanes and provides a pedestrian refuge. Also, the construction of three right turn facilities has improved the level of network service.
- Eyre Highway – reconstruction of 15 kms east of Caiguna with improved geometric standards and an increased sealed width and widening of 78 kms west of Caiguna has improved safety.
- Great Eastern Highway – reconstruction and widening of 2.2 kms of highway to provide a median and protected turning lanes between Roe Highway and Scott Street has improved safety and traffic flows.
- Great Eastern Highway/Coolgardie Esperance Highway – significant improvement to 3 major flood crossings will greatly reduce flooding and road closures and improve safety on these sections of the national highway.
- Great Northern Highway – reconstruction of 13 kms between Derby and Broome to improved geometric standards has achieved significant improvement in road user safety.
- NW Coastal Highway - construction of passing lanes north of the Kalbarri turn-off, which completes the improvements required for the safe passage of triple road trains.

- Perth Causeway – public transport travel times have been improved by the construction of a bus transfer station and priority bus lanes.
- Ripon Hills Road – construction of 60 kms of 2 lane sealed road with funding assistance from a number of East Pilbara mining companies.
- South Western Highway – reconstruction and widening of 23 kms of the highway between Pinjarra and Waroona and the provision of a further four overtaking lanes has improved safety whilst allowing for increased freight and resource development.
- South Western Highway – freight and resource development, road user safety and ambience have been improved through upgrading the Donnybrook main street.

Major Initiatives For 2001-02

- Albany Highway – commencement of a five year program to improve various intersections as part of the revitalisation of the Gosnells townsite will enhance road safety.
- Great Eastern Highway/Coolgardie Esperance Highway – continuation of the upgrading program between Scadden and Gibson will increase the efficiency of the transport of agricultural and mineral products.
- Great Northern Highway – reconstruct 22 kms of the national highway between Derby and Kununurra. The improved geometric standards will greatly improve road user safety.
- North West Coastal Highway – reconstruction and widening between the new Gascoyne River Bridge and the Blow Holes turnoff will improve safety on this major freight route.
- South Western Highway – freight and resource development and road user safety will be improved by reconstruction and widening between Wokalup and Brunswick.
- South Western Highway – road safety will be improved by reconstruction and widening of the Parry Beach section between Denmark and Walpole.

Outcome: A safe, efficient road network as part of an integrated transport system.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measures associated with this outcome are the same as that provided under Output 2.					

(a) More details of effectiveness indicators in annual report.

Output 3: Road construction

Works aimed at increasing the capacity of the road network through the addition of new links and additional continuous lanes. Road construction also includes the provision of some associated improvements in the form of dual use paths, pedestrian and bicycle facilities. By increasing the capacity of the network, new roads reduce congestion on the existing network and support economic growth and regional development.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	250,263	379,659	281,056	271,360	
Less Operating Revenue ^(b)	33,968	43,523	31,186	33,996	
Net Cost of Output	216,295	336,136	249,870	237,364	
Adjustments ^(c)	(6,502)	(39,001)	(20,692)	(11,340)	
Appropriations for Output 3	209,793	297,135	229,178	226,024	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation and non attributed operating costs

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Lane kilometres of new roads constructed.....	870	1,245	658	753	The target includes a number of projects carried over from 2000-01
Quality					
New roads' where as constructed audit meets design standards based on Austroads Guidelines and Australian Standards.	100%	100%	100%	100%	
Timeliness					
Road construction projects completed within the agreed 12 month timeframe or as specified for individual major projects. ^(b)	92%	90%	92%	90%	
Cost					
Average road construction cost per lane kilometre.....	\$287,659	\$304,947	\$427,137	\$360,372	Freeway works during 2000-01 increased the cost per lane significantly.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 290 and is estimated to be 286 for the 2001-02 Budget.

(b) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

Major Achievements For 2000-01

- Bussell Highway – road safety, freight and resource development has benefited from construction of the 10.7 km Busselton Bypass and a 5 km section of dual carriageway between Sabina River and Busselton.
- Karratha Western Access – a new link to improve access for heavy vehicles into the industrial developments on the Burrup Peninsular.
- Kwinana Freeway Interchanges and Extension - 9 interchanges, 1 overpass, 12 kms of freeway extension and 6 kms of dual carriageway on Safety Bay Road were opened to traffic in stages during 2001. The project included works to accommodate the proposed South West Metropolitan Railway comprising 3 tunnels and 15 kms of northbound carriageway re-location.

- Perth-Bunbury Highway – realignment of a 4 km section at Dawesville and the construction of 7 kms of a second carriageway in the Clifton area has increased road safety and provided benefits for tourism, freight and resource development.
- Perth Cycle Network Plan – pedestrian and bicycle facilities have been improved through the provision of principal shared paths between Nash Street and the Shenton Park Railway Station, Claremont and Swanbourne Railway Stations and adjacent to the Mitchell Freeway at Powis Street.
- Port Gregory -Kalbarri Road – completed a sealed coastal link between the two resorts.
- Reid Highway - substantial progress has been achieved in construction of the 4 km extension of the highway from the Mitchell freeway to Marmion Avenue, which will improve the level of service of the network.
- Roe Highway – substantial progress has been made in the grade separation and realignment of a 1.6 km section the Albany Highway in Kenwick to allow for the future extension of the Roe Highway. The project, which includes the construction of eight bridges, a tunnel under Roe Highway for the future South West Metropolitan Railway and a shared path between Beckenham and Kenwick, will improve the level of service of the network and future public transport.
- Wanneroo Road – road safety has been improved by the construction of two sections of dual carriageway, being 4 kms between Hall Road and the Ocean View Tavern and 3 kms from Trian Road to Toronga Place. Also, intersection improvements have been made at Yanchep Beach Road.
- Wellington Street Ramps – connection between Mitchell Freeway and Wellington Street were completed and opened to traffic in January 2001.
- Yardie Creek Road – the final stage of the project to construct and seal the last 33kms through Cape Range National Park was completed by the Shire of Exmouth with Main Roads providing the funding and technical support. The project improves accessibility to the Ningaloo Marine Park for thousands of tourists visiting the region each year.

Major Initiatives For 2001-02

- Dalwallinu Heavy Haulage Route – realignment and construction of 1.8 kms of the Great Northern Highway to remove heavy through traffic from the town centre, reducing conflict with pedestrians and local traffic and providing the opportunity to undertake beautification and landscaping works to enhance community facilities abutting the existing highway.
- Geraldton Southern Transport Corridor – progress towards calling expressions of interest to design and construct 12.5 kms of road, 11.6 kms of single rail alignment and construction of 7 bridges to provide a new road and rail link to the Geraldton Port as part of the Geraldton Regional Plan. Funding for the rail components is to be raised by the Western Australian Government Railway Commission.
- Kwinana Freeway Bus Transitway – design and construction of the transitway between Judd Street and Manning Road is due for completion in February 2002. This project provides a transfer station at Canning Highway and includes 3 new footbridges.
- Mt Magnet to Leinster Road – design and construct the remaining 168 kms of unsealed sections between Youanmi-Agnew.
- Northam Bypass – design and construct the re-alignment of 15.7 kms of Great Eastern Highway, including 11 bridges, is due for completion by June 2002.
- Roe Highway – design and construct 8 kms of 4 lane controlled access highway between Welshpool Road and Nicholson Road including interchanges, 6 road bridges, 2 underpasses, the extension of Orrong Road to Welshpool road (east), a connection between Welshpool Road (west) and William Street, and an upgrade of the Kenwick Link Road to dual carriageway.

- Tonkin Highway – progressing land acquisition and preconstruction activities for the extension of the Tonkin Highway from Mills and Armadale Roads to be completed by 2004.

Outcome: A safe, efficient road network as part of an integrated transport system.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness of bridge construction can be measured by the extent to which access to the road network is restricted. Main Roads monitor this using the following indicators: Bridge standards – bridges rated for high productivity freight vehicles (% of bridges accessible). Load restricted bridges (bridge load posted).					

(a) More details of effectiveness indicators in annual report.

NOTE: Data for this Key Effectiveness Indicator is not yet available.

Output 4: Bridge construction

Bridges form an integral part of the road network by facilitating the movement of people and goods over rivers and creeks, which would otherwise be inaccessible, and by providing safer and efficient travel over railways and other roads.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	58,976	32,177	43,270	23,147	
Less Operating Revenue ^(b)	6,253	12,643	4,302	1,109	
Net Cost of Output	52,723	19,534	38,968	22,038	
Adjustments ^(c)	(1,889)	(2,266)	(3,227)	(1,052)	
Appropriations for Output 4	50,834	17,268	35,741	20,986	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation and non attributed operating costs

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Square metres of bridge deck constructed	18,008	8,934	10,529	7,831	2000-01 includes bridges on the Kwinana Freeway interchanges and the Narrows Bridge.
Quality					
The quality of bridge construction can be measured in terms of the percentage of the bridges that meet the following current operational standards:					
- Bridge Standards (width)	93%	90.5%	93%	93%	
- Bridge Standards (strength).....	88%	84%	88.9%	89%	
Timeliness					
Bridge construction projects completed within the agreed 12 month timeframe or as specified for individual major projects ^(b)	54%	90%	52%	90%	Two major projects were delivered late during 2000-01. 91% of all other bridgeworks were delivered on time.
Cost					
Average bridge construction cost per square metre.....	\$3,275	\$3,600	\$4,110	\$2,956	The bridges on the Kwinana Freeway and the Narrows Bridge being major projects increased the costs significantly in 2000-01.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 45 and is estimated to be 24 for the 2001-02 Budget.

(b) The objective of Main Roads is to achieve 100%, however due to external impacts on the delivery process, the historical trend indicates that a target of 90% is more realistic.

Major Achievements For 2000-01

- Narrows Bridge Duplication – the duplication provides a significant improvement for public transport and will improve traffic safety and efficiency on the approaches to the Narrows Bridge by reducing merging and lane changing. Safety will also be improved with the provision of a new path across the river for pedestrians and cyclists including a bridge over the Mill Point Road off ramp.
- North West Coastal Highway – construction of 3 new 30 metre long 2 lane bridges removing floodways that regularly isolate Wickham school children in Karratha.
- Roebourne-Point Sampson Road – construction of Popes Nose Bridge and widening of 70 metres of tidal creek causeway addressing long standing safety and environmental issues.
- South Western Highway – widening and overlay of a new concrete deck to the Murray River Bridge in the Pinjarra townsite has improved safety.

Major Initiatives For 2001-02

- Great Northern Highway – construct bridges and major culverts at 4 floodways between Halls Creek and Kununurra to improve serviceability of this section of the national highway.
- North West Coastal Highway – construct a new bridge over the Gascoyne River to replace the bridge built in the early 1930s, which was damaged by flooding associated with tropical cyclone Steve in March 2000.
- Mitchell Freeway – construction of a bridge to connect Eddystone Avenue on either side of the freeway will improve the level of service of the network.

CAPITAL WORKS PROGRAM

The capital expenditure for Main Roads in 2001-02 totals \$387.730 million comprising works in progress of \$319.175 million, new works of \$65.055 million and purchase of other assets of \$3.500 million. Main Roads' capital works program comprises roadworks categorised under two programs, Road Use and Road Expansion.

Road use

This program provides for the efficient and effective use of the existing road network as part of an integrated transportation system including cyclist and pedestrian facilities through implementation of improvement works aimed at:

- Safety – minimising crashes and injuries associated with road use;
- Travel demand management – ensuring efficient freight and commuter traffic movement;
- Level of service management – ensuring the service level provided by the road network consistently conforms to the needs of all road users, the community and government;
- Integration of modes – integrating road use with public and other transport modes; and
- Road environment – ensuring that road use is environmentally sensitive.

Road expansion program

This program focuses on meeting the road transportation needs of future generations that cannot be met by improving the existing road network. This involves planning and construction of new roads to extend the existing road network and major widening of existing roads.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Abernethy Road - Tonkin Hwy - Construct Interchange.....	6,230	5,270	291	960
Albany Highway - Albany Ring Road - Construct and Seal	7,065	365	39	250
Bedforddale Hill - Construct and seal dual carriageway	29,639	29,237	553	402
Kojonup North.....	8	8	-	-
Kojonup to Albany - Construct Passing Lanes.....	7,039	4,189	985	1,500
Kojonup to Cranbrook - Widen, Primerseal and Seal	991	766	131	225
Kokokup - Reconstruct and Primerseal.....	4,945	4,595	4,097	200
North Banister to Arthur River - Reconstruct and Primerseal.....	7,659	4,259	1,354	-
Oats St to Leach Hwy - Construct and Seal	16,732	3,506	-	-
Albany to Lake Grace Road - Gnowangerup and Kent Shires - Reconstruct and Primerseal.....	8,592	2,497	332	95
Armada Road Construct Second Carriageway	15,006	6	6	-
Bibbawarra Road - Construct Concrete Floodway at Gascoyne River.....	2,862	62	-	-
Bindoon to Moora Road - Bindoon to Mogumber - Reconstruct Primerseal and Seal.....	8,269	1,514	17	205
Brand Highway - Pell Bridge - Reconstruct and primerseal including bridge over Irwin River.....	4,948	48	-	-
Brockman Road - Blackwood River Section - Widen, Reconstruct and Seal.....	9,020	10	10	-
Brookton Highway - Corrigin to Hyden– Widen and Primerseal	23,280	3,080	1,988	-
Karragullen to Brookton - Reconstruct and Widen.....	25,991	20,229	4,475	912
Broome-Cape Leveque Road - Broome Shire.....	10,110	107	107	1,893
Bussell Highway - Busselton Bypass - Construct, Primerseal and Seal	19,413	18,321	4,142	500
Busselton to Caves Rd - Widen and Seal.....	6,478	1,578	360	-
Sabina to Busselton - Construct and Seal.....	6,854	6,534	1,710	55
Vasse to Margaret River - Widen, Primerseal and Seal	14,518	292	169	152
Cervantes to Greenhead Road - Lancelin to Cervantes - Construct, Primerseal and Seal.....	31,968	1,149	524	1,519

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Canning Highway -				
Douglas/Thelma/South - Construct Right Turn Facility.....	4,340	4,337	2,268	3
Carnarvon to Mullewa Road -				
Carnarvon to Gascoyne Junction - Construct and Seal	21,798	2,248	1,387	1,500
Caves Road -				
Busselton Bypass to Dunsborough - Preconstruction Activities	21,600	170	11	-
Chidlow to York Road -				
Reconstruct and Primerseal	11,668	4,690	22	178
Circle Bus Route Precinct -				
Improve Intersections	32,999	640	398	3,359
City Access Roads -				
Construct and Seal	21,793	16,779	3,906	5,014
Coalfields Highway -				
Roelands Hill - Construct and Seal	3,107	2,857	20	250
Dampier Road -				
Construct and Seal	11,630	11	11	119
Derby Highway -				
Great Northern Highway to Airport turnoff - Widen and seal.....	9,606	712	712	194
Down Road -				
Construct and Primerseal	1,517	1,367	1,367	150
East-West Heavy Haulage Route -				
Construct and Seal	25,431	17,232	3,906	2,700
Eyre Highway				
Caiguna West Section - Widen	10,876	10,176	7,354	700
Fremantle to Rockingham Highway -				
Jervoise Bay - realign Cockburn Rd and construct access to Port Katherine	32,080	8,174	1,456	3,906
Rockingham to Wattleup - Construct busway linkage	28,931	4,261	1,977	1,170
Fremantle Traffic Bridge -				
Navigation Span Work	11,601	101	1	-
Geraldton to Mt Magnet Road -				
Bringto to Mullewa Shires - Widen and Primerseal.....	11,277	4,027	12	-
Geraldton Southern Transport Corridor-Construct and Seal	46,009	5,570	4,364	4,839
Gibb River to Wyndham Road -				
Derby to Wyndham - Improve formation, drainage and gravel.....	26,802	5,302	1,000	1,000
Goldfields Highway -				
Mt Keith to Wiluna - Construct and Seal	27,176	27,076	1,296	100
Wiluna to Meekatharra - Construct and Seal	67,671	671	69	-
Graham Farmer Freeway -				
- Design and Construct	385,099	380,148	5,285	4,951
Great Central Road (Outback Highway) -				
Laverton to Docker River - Improve Formation and Gravel	24,865	3,727	1,115	523
Great Eastern Highway -				
Great Eastern Hwy/Roe Hwy - Construct Interchange.....	11,950	1,700	1,700	-
Northam Bypass - Construct and Primerseal	42,280	15,212	11,991	27,068
Orrong Rd/GEH Bypass	55,814	3,314	98	-
Roe Hwy to Scott St - Reconstruct and Widen	13,448	12,648	6,320	800
Sawyers Valley - The Lakes - Reconstruct and Duplicate	42,582	1,093	35	24,689
Great Northern Highway -				
Bow River - Reconstruct and Primerseal including bridge	19,194	184	-	-
Bow River Section - Reconstruct.....	12,384	384	-	-
Elvira River and Palm Ck - Construct Bridges	13,300	3	3	197
Ord River Bridge - Construct Bridge and approaches.....	17,000	87	87	583
Swan Valley Bypass - Construct and Seal	151,161	1,044	278	117
Upper Panton, Roses Yard and Fletcher's Creeks	14,500	48	48	412
Karratha to Tom Price Link Road				
Stage 1 - Construct and Seal	23,338	3,310	311	1,028
Stage 2 - Construct and Seal	80,000	-	-	-
Stage 3 - Construct and Seal	15,000	-	-	-
Kwinana Freeway -				
Judd St to Manning Rd - Construct bus transitway	34,000	17,385	16,752	16,615
Manning Rd to South St - Construct bus transitway	70,087	37	37	50
Narrows Bridge - Duplicate bridge	48,840	48,198	22,387	642
Safety Bay Rd and Thomas Rd - Construct and Seal	162,535	154,238	98,079	8,297
Safety Bay Rd to Fremantle Rd, Mandurah	161,774	1,734	4	40
Lancelin Road -				
Lancelin South - Construct, Primerseal and Seal	3,681	1,796	-	-
Lord St - Perth City -				
Construct Bridge Over Railway.....	16,875	16,825	1,512	50

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Marble Bar Road -				
Marble Bar to Shaw River - Construct and Primerseal	49,472	25,073	3,527	4,099
Mineral Sands Project -				
Beenup and Jangardup Haulage routes - Construct, Primerseal and Seal including bridge	68,504	68,394	-	-
Minilya to Exmouth Road -				
Lyndon River - Construct Bridge.....	6,242	95	18	82
Mitchell Freeway -				
Erindale Road to Hepburn Ave - Widen	5,439	5,257	818	182
Loftus St - Construct Bridge.....	21,802	20,786	57	1,016
Ocean Reef Rd to Hodges Dve - Construct and Seal	20,646	20,601	520	45
Mowen Road -				
Rosa Brook Rd to Nannup - Construct and Seal	12,000	1,150	400	400
Mt Magnet to Sandstone to Agnew Road -				
Mt Magnet to Agnew Road - Construct.....	67,694	21,049	3,023	20,645
Muir Road -				
Mt Barker Bypass - Construct and Seal	792	642	478	150
Nyamup to Strachan - Reconstruct	12,940	540	100	400
Strachan to regional boundary - widen, primerseal and seal	19,192	22	-	-
Narrogin to Kondinin Road -				
Wickepin to Kulin - Reconstruct and Primerseal	11,624	2,812	1,490	312
North West Coastal Highway -				
Ashburton River Bridge - reconstruct and widen to 2 lanes and widen approaches	10,285	85	-	-
Gascoyne River - Reconstruct Bridge.....	10,949	1,049	559	7,900
Gascoyne River to Blowholes - Reconstruct and Primerseal including Bridge...	4,395	279	93	4,116
Karratha to Roebourne - Construct Bridges.....	4,295	4,121	3,730	174
Minilya to Barradale - Widen and Seal.....	24,158	178	1	-
Utakarra Rd to Green St	18,655	1,655	29	-
Northam to Cranbrook Road -				
Narrogin Link - Construct and Primerseal	14,279	1,579	1,509	2,500
Old Coast Road -				
Australind-Australind Bypass Road.....	12,707	7	7	-
Ord Farm Roads -				
Wyndham East Kimberley Shire - Construct and Seal.....	38,544	13,485	93	59
Perth Access Plan -				
Various Improvements.....	26,608	17,658	10,298	6,250
Perth Metro Region Bike Plan Stage 1 -				
Safety and Network Improvements.....	15,335	9,605	2,900	5,730
Perth to Bunbury Highway -				
Australind Bypass to Bunbury Inner Harbour - Construct and Primerseal.....	39,367	65	45	-
Bunbury Outer Ring Rd - Construct and seal including bridges	39,117	567	83	-
Clifton - Construct and seal second carriageway	2,672	2,363	2,071	-
Dawesville - Construct and Primerseal	14,970	13,435	9,908	1,535
Lake Clifton to Binningup - Widen, Reconstruct and Seal	4,506	306	-	-
Mandurah Bypass - Various Traffic Improvements	1,640	110	100	880
Serpentine/Peel Deviation	70,892	692	372	200
Point Samson to Roebourne Road -				
Popes Nose Causeway - Widen, Reconstruct and Seal	1,736	1,587	1,498	149
Port Gregory to Kalbarri Road -				
Port Gregory to Kalbarri - Construct and Seal	15,562	15,542	1,518	20
Port Hedland Road -				
Redbank Bridge to Short Street - Construct.....	10,067	1,337	-	-
Raymond Road -				
South Western Highway to Australind Bypass - Reconstruct and widen	4,659	959	30	-
Reid Highway -				
Beechboro Rd to Roe Hwy - Construct second carriageway.....	60,099	24,920	-	-
Marmion Ave to Erindale Rd - Construct dual carriageway	17,757	16,093	13,484	1,665
Mirrabooka-Beechboro - Construct Interchange.....	20,220	220	220	-
Ripon Hills -				
Construct and Seal.....	63,165	58,864	4,697	4,301
Roe Highway -				
Albany Hwy Crossing.....	36,894	34,012	14,043	2,882
Kwinana Freeway to Fremantle Eastern Bypass - construct dual carriageway....	75,469	369	157	100
Nicholson Rd to South St - Construct and Seal.....	99,000	760	110	21,040
Welshpool Rd to Nicholson Rd - Construct and Seal.....	89,000	7,752	3,004	28,560
Wimbledon - Rupert Connection - Construct.....	30,090	29,940	29,940	150

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Servetus Street - Construct and Seal Including Land Acquisition.....	28,630	28,567	224	63
Settlement Road - Narrikup Abattoir Project - Widen and Seal	6,130	5,946	1,557	184
South Coast Highway - Bakers Junction to Manypeaks - Widen and seal including passing lane.....	370	139	70	231
Manypeaks - Reconstruct, Primerseal and Seal	3,107	3,037	2,482	70
South Western Highway - Armadale to Byford - Construct Second Carriageway Including Bridge over Wungong Brook.....	12,333	333	-	-
Bendale Rd to Donnybrook - Reconstruct and Primerseal	6,446	1,906	1,169	420
Donnybrook to Bridgetown - Reconstruct and primerseal	26,045	798	126	800
Pinjarra to Waroona - Widen Reconstruct and Primerseal	10,917	9,834	5,809	250
Waroona to Roelands - Reconstruct and Widen.....	13,619	1,229	504	2,320
Tanami Road - Halls Creek Shire - Improve Formation and Drainage and Gravel.....	10,073	73	-	-
Tonkin Highway - Albany Highway to Mundijong Road - Construct	207,999	6,686	5,776	3,313
Collier Rd - construct interchange	3,895	2,675	2,574	1,220
Toodyay Road - Gidgegannup to Toodyay - Reconstruct and Primerseal	8,514	259	21	55
Replace Bridge	3,550	2,626	2,626	924
Useless Loop Road - Shark Bay Shire - Construct and Gravel	3,204	2,064	263	1,140
Various Local Roads - Binnu to Tenindewa - Construct and Widen	7,218	2,218	2,218	1,000
Railway Crossings - Improvements	29,643	5,243	1,071	3,340
Various Roads - Brookton-Albany-South West - construct new link	138,005	5	5	-
Grain Logistics - Improvements	19,693	3,825	2,483	1,868
Karratha - Western Link - construct and seal.....	4,420	4,116	3,716	304
Vasse Road - Busselton to Nannup - Widen and Primerseal.....	1,392	57	-	-
Wanneroo Road - Pinjar Rd to Yanchep Beach Rd - Construct second carriageway.....	10,097	8,405	7,436	1,692
Wanneroo Road	10,923	54	54	69
Wubin to Mullewa Rd - Wubin - Mullewa Rd. Perenjori - Mullewa.....	20,085	35	-	-
Yardie Creek Road - Exmouth Shire - Construct and Seal	4,958	4,448	734	250
York to Merredin Road - Quairading and Bruce Rock Shires - Widen and Primerseal	9,646	1,986	1,200	660
Minor Works - Commenced 1999-00 to 2001-02.....	69,526	34,039	14,658	28,270
Operational Costs - 1999-00 to 2004-05	595,897	74,508	36,161	35,078
COMPLETED WORKS				
Binnu East and Binnu West Roads - Northampton Shire - Widen and Seal	2,000	2,000	200	-
Broadarrow-Ora Banda Road Construct	2,718	2,718	1,527	-
Bulong Rd - Kalgoorlie Boulder City - Construct and Seal.....	4,500	4,500	189	-
Bussell Highway - Ludlow Deviation - construct and seal.....	11,103	11,103	-	-
Fremantle to Rockingham Highway - High Street to Rollingson Road - Construct and Seal	3,823	3,823	1,491	-
Geraldton to Mt Magnet Road - Yalgoo to Mt Magnet - Widen and Seal	1,848	1,848	-	-
Great Northern Highway - Fitzroy and Brooking Channel - Construct Bridges	507	507	427	-
Little Panton and Spring Creeks - Construct Bridges and Approaches	5,721	5,721	103	-
Wyndham Spur - Reconstruct and Widen.....	8,043	8,043	847	-
Muir's Road - Mt Barker Northern Bypass to Denmark - Mt Barker Road.....	164	164	62	-
North West Coastal Highway - Ogilvie to Billabong - Construct Passing Lanes.....	2,262	2,262	1,062	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Perth to Bunbury Highway -				
Preston - Construct and primerseal second carriageway	3,089	3,089	285	-
South Western Highway -				
Bunbury to Boyanup - Reconstruct and Primerseal	690	690	20	-
Dandalup to Pinjarra - Widen, Reconstruct and Primerseal	4,137	4,137	535	-
Denmark to Walpole - Reconstruct and Seal Including Passing Lanes	2,493	2,493	535	-
Tonkin Highway -				
Great Eastern Highway to Albany Highway - Widen and Seal Shoulders	1,393	1,393	1	-
Toodyay Road -				
Swan Shire - Construct dual carriageway	26	26	-	-
Minor Works -				
Commenced 2000-01	79,556	79,556	79,556	-
NEW WORKS				
Albany Highway -				
Gordon South - Widen and Reconstruct	11,400	-	-	300
Gosnells Townsite - Revitalisation Project	5,000	-	-	2,000
Mitchell Freeway -				
Eddystone Avenue - Construct Bridge and Approaches	6,935	-	-	6,935
Perth Metropolitan Region Bike Plan - Stage 2				
Safety and Network Improvements	20,902	-	-	5,000
Various Roads -				
Road Safety Initiatives - Improvements	29,419	-	-	2,311
Minor Works -				
Commenced 2001-02	139,635	-	-	48,509
New Buildings and Equipment				
Commencing 2001	13,540	-	-	3,500
	4,915,914	1,652,337	509,576	387,730

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	485,158	415,695	509,576	387,730	385,769	298,580	292,763
Working capital requirement							
Loan repayments	6,835	6,839	6,730	6,730	6,730	36,380	35,730
Leave Liability	-	6,601	1,282	1,349	1,300	1,200	600
Superannuation Liability	-	-	-	1,100	1,100	1,100	1,100
	491,993	429,135	517,588	396,909	394,899	337,260	330,193
LESS							
Borrowings	86,000	80,650	46,500	69,150	60,000	-	-
Commonwealth Grants	48,112	52,760	26,996	58,483	53,300	34,300	4,700
Funding included in output appropriations ^(b) ..	78,161	-	158,926	24,000	152,000	104,100	123,000
Asset Sales	19,734	11,250	12,915	-	-	-	-
Other	18,108	48,294	47,219	5,230	5,269	5,880	6,623
Capital Contribution	241,878	236,181	225,032	240,046	124,330	192,980	195,870

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	59,331	34,420	53,622	54,000	54,000	54,000	54,000
Superannuation	8,602	8,238	11,076	11,200	11,200	11,200	11,200
Grants, subsidies and transfer payments ^(b)	158,613	141,610	88,848	75,481	72,960	68,900	68,540
Supplies and services	156,955	101,452	512,866	502,289	361,903	310,323	281,697
Accommodation	2,256	3,150	2,537	2,600	2,700	2,700	2,700
Borrowing costs	10,930	28,418	15,375	19,346	24,891	25,391	22,574
Capital User Charge	-	-	-	-	-	4,064	36,315
Depreciation	139,160	94,470	106,825	118,020	124,220	130,220	136,220
Advertising and promotion	1,226	500	1,007	450	450	450	450
Consumable Supplies	11,856	-	-	-	-	-	-
Equipment repairs and maintenance	17,359	-	-	-	-	-	-
State Taxes	3,434	3,600	3,066	3,100	3,100	3,100	3,100
Net loss on disposal of non-current assets	7,370	-	-	-	-	-	-
Other expenses	19,568	15,470	44,108	41,230	41,580	42,500	42,500
TOTAL COST OF SERVICES ^(c)	596,660	431,328	839,330	827,716	697,004	652,848	659,296
Revenues from ordinary activities							
User charges and fees ^(d)	18,964	27,682	54,196	16,645	1,805	2,306	1,314
Net Profit on disposal of non-current assets	5,999	10,248	5,486	4,200	3,900	3,500	2,000
Grants and subsidies	549,368	93,400	89,868	126,335	97,110	81,772	63,280
Other Revenue	2,786	3,300	3,642	2,800	2,800	2,300	2,300
Total Revenues from Ordinary Activities	577,117	134,630	153,192	149,980	105,615	89,878	68,894
NET COST OF SERVICES	19,543	296,698	686,138	677,736	591,389	562,970	590,402
REVENUES FROM GOVERNMENT							
Appropriations ^(e)	28,941	516,088	502,390	380,320	448,889	411,470	435,002
TOTAL REVENUES FROM GOVERNMENT	28,941	516,088	502,390	380,320	448,889	411,470	435,002
Change in Equity arising from transfer of assets/liabilities	(15,819)	-	-	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(6,421)	219,390	(183,748)	(297,416)	(142,500)	(151,500)	(155,400)
Expenditure capitalised	-	-	386,972	360,000	229,800	189,902	166,400
Abnormal items	(107,475)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(113,896)	219,390	203,224	62,584	87,300	38,402	11,000

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 843 and 839 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) The Total Cost of Services for 2000-01 Estimated Actual, 2001-02 Budget Estimate and the forward estimate years include expenditure capitalised consistent with output costing and measurement. In order to achieve an operating result in accordance with Accounting Standards, expenditure capitalised is then removed from the Statement.

(d) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(e) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	15,109	829	2,599	530	9,461	6,523	5,252
Cash resources held in Trust.....	898	710	1,070	1,070	1,070	1,070	1,070
Receivables.....	12,343	20,780	17,537	14,974	6,553	4,351	3,372
Inventories.....	13,619	19,419	12,913	11,913	10,913	10,913	10,913
Prepayments.....	239	3,004	928	928	928	928	928
Other Current Assets.....	64	-	-	-	-	-	-
Total current assets.....	42,272	44,742	35,047	29,415	28,925	23,785	21,535
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	118,020	242,240	372,460	508,680
Land and Buildings.....	4,375,412	4,403,365	4,508,359	4,527,639	4,536,819	4,545,999	4,554,819
Other financial assets (Investments).....	-	6	-	-	-	-	-
Receivables - non current.....	3,226	-	-	-	-	-	-
Plant, equipment and vehicles.....	8,945	2,038	6,293	4,893	3,493	2,093	693
Roads network.....	6,038,842	6,519,510	6,284,562	6,509,862	6,608,762	6,661,764	6,685,264
Inventories - non current.....	15,812	15,419	15,071	15,071	15,071	15,071	15,071
Total non-current assets.....	10,442,237	10,940,338	10,814,285	11,175,485	11,406,385	11,597,387	11,764,527
TOTAL ASSETS.....	10,484,509	10,985,080	10,849,332	11,204,900	11,435,310	11,621,172	11,786,062
CURRENT LIABILITIES							
Provision for employee entitlements.....	25,220	15,702	24,255	22,352	21,252	20,052	19,452
Payables.....	36,884	9,960	57,182	55,298	44,338	41,328	39,328
Interest-bearing liabilities (borrowings).....	6,724	9,313	6,730	6,730	36,380	35,730	35,730
Monies in trust.....	897	1,000	1,070	1,070	1,070	1,070	1,070
Other Liabilities.....	46,411	32,380	58,449	53,300	32,170	28,340	25,790
Total current liabilities.....	116,136	68,355	147,686	138,750	135,210	126,520	121,370
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	59,499	56,817	59,980	59,434	58,134	57,034	55,934
Interest-bearing liabilities (borrowings).....	174,226	343,177	213,990	276,410	300,030	264,300	228,570
Total non-current liabilities.....	233,725	399,994	273,970	335,844	358,164	321,334	284,504
TOTAL LIABILITIES.....	349,861	468,349	421,656	474,594	493,374	447,854	405,874
EQUITY							
Contributed Equity.....	-	-	-	240,046	364,376	557,356	753,226
Accumulated surplus/(deficit).....	8,910,426	9,380,454	9,113,650	9,176,234	9,263,534	9,301,936	9,312,936
Asset revaluation reserve.....	1,224,222	1,136,277	1,314,026	1,314,026	1,314,026	1,314,026	1,314,026
Total equity.....	10,134,648	10,516,731	10,427,676	10,730,306	10,941,936	11,173,318	11,380,188
TOTAL LIABILITIES AND EQUITY.....	10,484,509	10,985,080	10,849,332	11,204,900	11,435,310	11,621,172	11,786,062

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	28,941	293,347	285,370	262,300	324,669	281,250	298,782
Capital Contribution	-	222,741	217,020	240,046	124,330	192,980	195,870
Net cash provided by government	28,941	516,088	502,390	502,346	448,999	474,230	494,652
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(59,597)	(47,226)	(55,589)	(57,398)	(55,300)	(55,200)	(54,600)
Superannuation payments	(11,969)	(12,278)	(9,923)	(12,300)	(12,300)	(12,300)	(12,300)
Grants, subsidies and transfer payments	(158,613)	(141,610)	(88,848)	(75,481)	(72,960)	(68,900)	(68,540)
Supplies and services	(367,894)	-	(482,904)	(506,273)	(392,993)	(317,163)	(286,247)
Borrowing costs	(10,705)	(28,418)	(15,403)	(19,346)	(24,891)	(25,391)	(22,574)
Accommodation	(2,256)	-	(2,537)	(2,600)	(2,700)	(2,700)	(2,700)
Administration	(1,226)	-	(1,007)	(450)	(450)	(450)	(450)
Equipment repairs and maintenance	(17,359)	-	-	-	-	-	-
Capital User Charge	-	-	-	-	-	(4,064)	(36,315)
State Taxes	(3,075)	(3,600)	(3,181)	(3,100)	(3,100)	(3,100)	(3,100)
Goods and Services Tax	(29)	(66,129)	(53,320)	(61,655)	(47,329)	(41,857)	(38,215)
Other payments	(48,392)	(504,195)	(37,816)	(41,230)	(41,580)	(42,500)	(42,500)
Receipts							
User charges and fees	21,009	31,676	51,870	17,192	9,277	4,048	1,998
Goods and Services Tax	-	60,849	46,445	63,671	48,278	42,317	38,510
Grants and subsidies	551,586	93,400	89,868	126,335	97,110	81,772	63,280
Other receipts	-	3,300	5,352	2,800	2,800	2,300	2,300
Net cash from operating activities	(108,520)	(614,231)	(556,993)	(569,835)	(496,138)	(443,188)	(461,453)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(8,310)	(3,260)	(9,568)	(3,500)	(3,700)	(3,600)	(3,240)
Proceeds from sale of non-current assets	19,273	26,244	12,063	6,500	6,500	6,000	4,500
Net cash from investing activities	10,963	22,984	2,495	3,000	2,800	2,400	1,260
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(9,559)	(6,839)	(6,730)	(6,730)	(6,730)	(36,380)	(35,730)
Proceeds from borrowings	86,000	80,650	46,500	69,150	60,000	-	-
Net cash from financing activities	76,441	73,811	39,770	62,420	53,270	(36,380)	(35,730)
NET INCREASE/(DECREASE) IN CASH HELD	7,825	(1,348)	(12,338)	(2,069)	8,931	(2,938)	(1,271)
Cash assets at the beginning of the reporting period	8,182	2,887	16,007	3,669	1,600	10,531	7,593
Cash assets at the end of the reporting period	16,007	1,539	3,669	1,600	10,531	7,593	6,322

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	686,138	677,736	591,389	562,970	590,402
Adjustment for non-cash items:					
Depreciation	(106,825)	(118,020)	(124,220)	(130,220)	(136,220)
(Increase)/decrease in salaries and related costs	484	2,449	2,400	2,300	1,700
Increase/(decrease) in accounts receivable	5,193	(2,563)	(8,421)	(2,202)	(979)
(Increase)/decrease in accounts payable	(20,298)	1,884	10,960	3,010	2,000
Increase/(decrease) in prepayments	689	-	-	-	-
Increase/(decrease) in inventories	(706)	(1,000)	(1,000)	-	-
(Increase)/decrease in other liabilities	(12,038)	5,149	21,130	3,830	2,550
Profit/(loss) on sale of assets	5,486	4,200	3,900	3,500	2,000
Other accrued expenditure	(1,130)	-	-	-	-
Net Cash from Operating Activities	556,993	569,835	496,138	443,188	461,453

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Receipts paid into Consolidated Fund	1,621	1,600	1,833	1,600	1,600	1,600	1,600
TOTAL ADMINISTERED EXPENSES	1,621	1,600	1,833	1,600	1,600	1,600	1,600
REVENUES							
Revenues from taxes, regulatory fees and fines ^(a)	1,621	1,600	1,833	1,600	1,600	1,600	1,600
TOTAL ADMINISTERED REVENUES	1,621	1,600	1,833	1,600	1,600	1,600	1,600

(a) Further information in the table "Details of the Administered Transactions Revenue".

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Receipts paid into Consolidated Fund	(1,621)	(1,600)	(1,833)	(1,600)	(1,600)	(1,600)	(1,600)
TOTAL ADMINISTERED CASH OUTFLOWS	(1,621)	(1,600)	(1,833)	(1,600)	(1,600)	(1,600)	(1,600)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Regulatory fees and fines.....	1,621	1,600	1,833	1,600	1,600	1,600	1,600
TOTAL ADMINISTERED CASH INFLOWS	1,621	1,600	1,833	1,600	1,600	1,600	1,600
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
State Road Funds applied to roadworks on the Local Government Road network - Capital ..	104,220	81,480	64,312	59,355	44,821	59,760	71,082
State Road Funds applied to roadworks on the Local Government Road network - Recurrent	54,393	60,130	65,130	47,310	53,203	43,804	44,387
TOTAL	158,613	141,610	129,442	106,665	98,024	103,564	115,469

NOTE: This table reflects the total funding applied to the local authority road network. Accordingly, the table includes funding directly expended on local authority roadworks by Main Roads and to this extent will not correspond with the amounts disclosed as Grants, subsidies and transfer payments in the financial statements.

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
TAXATION							
Permits - oversize vehicles and loads	1,621	1,600	1,833	1,600	1,600	1,600	1,600
TOTAL	1,621	1,600	1,833	1,600	1,600	1,600	1,600

MIDLAND REDEVELOPMENT AUTHORITY

CAPITAL WORKS PROGRAM

The Midland Redevelopment Authority's functions are to plan, promote and coordinate the development and redevelopment of land in the Midland redevelopment area. This will contribute to the revitalisation of Midland as a strategic regional centre and will achieve improved use of existing vacant and under-utilised public land and buildings.

The \$17.2 million capital works program for the Authority in 2001-02 includes:

- \$8.1 million for ongoing provision of new roads, landscaping and associated services infrastructure to the Midland Railway Workshops site;
- continued development of the Police Operation Support Facility including further site preparation and provision of services at a cost of \$3.1 million;
- completion of road works associated with the Helena Street railway crossing at a cost of \$1.2 million; and
- \$513,000 to complete refurbishment of the heritage listed Railway Institute building as offices for the Authority.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Helena Street Railway Crossing - Road Works	1,185	4	4	1,181
Midland Railway Workshop Site -				
Infrastructure Works Access Roads and Services Stages 1 and 2	7,690	304	304	5,422
Police Operation Support Facility- Site Works Stage 2	3,611	500	500	3,111
Railways Institute Building Refurbishment	1,208	695	695	513
Support Services -				
Commercial Services	1,582	99	99	149
Design and Construction Management	2,775	207	207	508
Economic and Enterprise Development	1,134	10	10	124
Marketing Sales and Community Development	5,493	89	89	405
Planning and Development	3,645	315	315	500
COMPLETED WORKS				
Midland Railway Workshop Site -				
Building Maintenance/Site services	1,046	1,046	656	-
Police Operation Support Facility - Site Works Stage 1	3,056	3,056	2,260	-
NEW WORKS				
New Works 2001- 02 -				
Blocks 1, 2 and 3	129	-	-	129
City/ Tuohy Gardens precincts	991	-	-	489
Clayton North	2,641	-	-	2,641
Stormwater drainage relocation	453	-	-	453
Timber Store relocation	129	-	-	129
Support Services -				
Building Maintenance/ Site services	4,297	-	-	608
Program Contingency	3,299	-	-	495
Public Art	571	-	-	64
Specialist Consultancies, Other Fees and Disbursements	1,741	-	-	293
	46,676	6,325	5,139	17,214

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	-	3,845	5,139	17,214	4,066	9,668	5,032
	-	3,845	5,139	17,214	4,066	9,668	5,032
LESS							
Borrowings.....	-	3,845	2,689	6,687	3,099	2,233	-
Asset Sales.....	-	-	2,100	9,618	664	7,180	4,987
Internal Funds and Balances.....	-	-	350	909	303	255	45
Capital Contribution.....	-	-	-	-	-	-	-

TRANSPORT

PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 53

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 83 Net amount appropriated to purchase outputs.....	15,501	12,953	19,799	14,395	13,060	13,060	13,060
Total appropriations provided to purchase outputs.....	15,501	12,953	19,799	14,395	13,060	13,060	13,060
CAPITAL							
Item 167 Capital Contribution.....	2,577	400	1,411	6,361	-	-	-
GRAND TOTAL.....	18,078	13,353	21,210	20,756	13,060	13,060	13,060

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To reduce road crashes as a major cause of death and injury in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- Behavioural and educational programs are increasingly used as major strategies to reduce road crashes.
- Programs to inform and motivate the community on the safe use of the transport system are becoming increasingly important to cater for a growing, ageing and steadily more urbanised population.
- Improved standards in driver training and licensing are seen as ways of improving road safety.
- Improved integration between education and enforcement is seen as a way of reducing road trauma.
- Growth is occurring in information technology applications for road safety and there is a need to take advantage of these potential benefits to improve the performance of driver and vehicle registration services.
- Increased emphasis is being placed on community and industry involvement in road safety planning and decision making for improving road user behaviour.
- Improved transport safety is required to reduce the incidence of trauma and death, and to minimise the associated social and economic costs.
- Optimising trauma services through integration of the transport and health systems is increasingly significant.
- The continuing integration of road safety across government and the private sector during a period of significant restructuring of government services is critical.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	5	6	(6)	4
Priority and Assurance Dividend.....	(5,459)	(5,459)	(5,459)	(5,459)
Travel, advertising and consultancy savings.....	(500)	(500)	(500)	(500)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Education and Regulation.....	56,786	56,206	65,166	58,322			
Total Cost of Outputs.....	56,786	56,206	65,166	58,322	56,987	56,987	56,986
<i>Less Operating revenues.....</i>	41,346	44,066	42,568	42,595	42,595	42,595	42,595
Net Cost of Outputs.....	15,440	12,140	22,598	15,727	14,392	14,392	14,391
Adjustments ^(b)	61	813	(2,799)	(1,332)	(1,332)	(1,332)	(1,331)
Appropriations provided to purchase Outputs.....	15,501	12,953	19,799	14,395	13,060	13,060	13,060
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	2,577	400	1,411	6,361	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	18,078	13,353	21,210	20,756	13,060	13,060	13,060

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A road transport environment that is safe for all road users in Western Australia.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Serious casualties from road crashes per 100,000 estimated residential population.....	170	162	160	160	
Motor vehicle examinations: number of passes and fails:					
Passes	82,709	84,000	86,402	86,000	
Fails	35,821	36,000	33,689	34,000	
Deaths from road crashes per 100,000 estimated residential population	12	11	11	11	

(a) More details of effectiveness indicators in annual report.

Output 1: Education and Regulation

This output involves establishing transport safety standards, fostering safe operator behaviour and auditing compliance with safety standards.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	56,786	56,206	65,166	58,322	
Less Operating Revenue ^(c)	41,346	44,066	42,568	42,595	
Net Cost of Output	15,440	12,140	22,598	15,727	
Adjustments ^(d)	61	813	(2,799)	(1,332)	
Appropriation for purchase of Output 1	15,501	12,953	19,799	14,395	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Driver Licences - Licence renewals.....	589,213	746,280	626,928	580,000	
Road Safety Grants.....	10	10	11	10	
Road Safety Programs	6	6	11	9	
Road Safety Campaigns	8	9	9	8	
Vehicle Inspections	120,952	120,000	120,091	120,000	
Vehicle Registrations	2,400,580	2,422,590	2,444,669	2,480,000	
Driver Licences - Learners Permits	49,087	51,000	57,460	55,000	
Driver Licences - Driver Tests.....	76,060	76,000	82,349	82,000	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Road safety programs that meet agreed measures contained in Road Trauma Trust Fund performance agreements	70%	70%	70%	70%	
Vehicle inspections conducted that comply with all legal requirements	100%	100%	100%	100%	
Vehicle registrations that comply with all legal requirements	100%	100%	100%	100%	
Public awareness achieved in road safety education campaigns	74%	74%	75%	75%	
Driver tests undertaken and driver licenses and permits issued that comply with all legal requirements	100%	100%	100%	100%	
Road safety grants that meet agreed measures contained in Road Trauma Trust Fund performance agreements	70%	70%	70%	70%	
Timeliness					
Road safety educational campaigns conducted in accordance with priorities schedule	91%	90%	90%	90%	
Vehicle inspections completed within 60 minutes	85%	85%	85%	85%	
Road safety programs that meet agreed timelines contained in Road Trauma Trust Fund performance agreements	80%	70%	70%	70%	
Vehicle registrations issued within 7 days of completed application	98%	98%	98%	98%	
Road safety grants that meet agreed timelines contained in Road Trauma Trust Fund performance agreements	70%	70%	70%	70%	
Drivers licences issued within 21 days of completed application	90%	90%	90%	90%	
Cost					
Average cost per Road Safety Program	\$175,377	\$643,350	\$259,800	\$276,100	
Average cost per Road Safety Campaign	\$485,753	\$557,200	\$509,500	\$885,375	
Average cost per vehicle inspection	\$34.85	\$25.73	\$52.85	\$24.22	Transfer of budget from Policies and Plans to Education and Regulation
Average cost per Road Safety Grant	\$518,555	\$537,000	\$442,700	\$504,500	The 2000-01 actual includes notional commission payments of \$1.560 million to Authorised Inspection Stations. The 2001-02 target excludes these payments.
Average cost per vehicle and driver licence issued or renewed	\$13.00	\$12.20	\$14.29	\$12.70	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 455 and is estimated to be 460 for the 2001-02 Budget.

NOTE: Overheads have been excluded in 2001-02, as these costs are included in the funding provided to the Department for Planning and Infrastructure.

Major Achievements For 2000-01

- Commenced implementation of the Western Australian Road Safety Strategy 2000-2005. Action Plans for 2000-01 and 2001-02 have been developed to support the implementation.
- Major statewide education programs were implemented focussing on the major road safety risk factors; speed, drink driving, fatigue and non-use of restraints. WA Police and key community stakeholders provided invaluable support to the programs.
- The Australian Road Rules were introduced in Western Australia on 1 December 2000.
- The regulation to prohibit people travelling in open load space vehicles was introduced on 1 January 2001.
- The Graduated Driver Training & Licensing system was introduced on 5 February 2001.

Major Initiatives For 2001-02

- Through the Workplace Road Safety Task Force address the issue of road crash deaths and injuries in the Western Australian workplace through the development of a road safety booklet and manual.
- Develop a 'Road Safety Directions for Aboriginal Road Users in Western Australia' strategy to reduce the over-representation of Aboriginal people involved in road crashes through a discussion paper that will have broad community consultation and will form the basis of the strategy.
- Continue staged implementation of the Transport Electronic Licensing Information System (TRELIS) in order to provide more accurate data, efficient business processes and better customer service.
- Continue to participate in national road transport reforms to improve road transport efficiency and safety through regulatory consistency.
- Introduce 50km/h speed limit on local streets in Western Australia, which is expected to result in significant and ongoing reductions in road crash fatalities and serious injuries occurring on these streets.

CAPITAL WORKS PROGRAM

Transport's planned capital works program for 2001-02 is \$6.4 million, which will be used for Stage 3 and 4 of the Transport Electronic Licensing Information System TRELIS project. This system, when completed, will replace the ageing motor vehicle registration and driver licensing systems with a single, integrated information and revenue collection system, which will also enhance the efficiency of Transport's revenue collection processes.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Transport Electronic Licensing Information System Stages 3 and 4.....	6,788	427	427	6,361
COMPLETED WORKS				
National Exchange of Vehicle and Driver Information System.....	5,784	5,784	294	-
Transport Electronic Licensing Information System.....	5,744	5,744	5,417	-
	18,316	11,955	6,138	6,361

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	2,577	4,070	6,138	6,361	-	-	-
Working capital requirement							
Leave Liability	-	-	1,011	-	-	-	-
	2,577	4,070	7,149	6,361	-	-	-
LESS							
Internal Funds and Balances.....	-	3,670	5,738	-	-	-	-
Capital Contribution.....	2,577	400	1,411	6,361	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual ^(e)	2000-01 Budget ^(e)	2000-01 Estimated Actual ^(e)	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	17,973	15,223	18,572	18,072	18,072	18,072	18,072
Superannuation	1,445	1,259	1,618	1,505	1,505	1,505	1,505
Grants, subsidies and transfer payments ^(b)	13,315	12,177	11,528	6,009	4,674	4,674	4,674
Supplies and services	11,618	13,386	24,988	15,743	15,743	15,743	15,743
Accommodation	562	397	660	1,803	1,803	1,803	1,803
Capital User Charge	-	-	-	1,408	1,408	1,408	1,407
Depreciation	624	597	751	1,065	1,065	1,065	1,065
Advertising and promotion	5,132	6,401	6,864	6,848	6,848	6,848	6,848
Consumable Supplies	3,806	1,731	-	4,281	4,281	4,281	4,281
Equipment repairs and maintenance	142	196	185	191	191	191	191
Other expenses	2,169	4,839	-	1,397	1,397	1,397	1,397
TOTAL COST OF SERVICES	56,786	56,206	65,166	58,322	56,987	56,987	56,986
Revenues from ordinary activities							
User charges and fees ^(c)	740	935	743	935	935	935	935
Revenues from taxes, regulatory fees and fines	37,114	40,374	38,714	37,722	37,722	37,722	37,722
Grants and subsidies	2,706	2,650	2,160	3,600	3,600	3,600	3,600
Interest revenue	-	97	-	-	-	-	-
Other Revenue	786	10	951	338	338	338	338
Total Revenues from Ordinary Activities	41,346	44,066	42,568	42,595	42,595	42,595	42,595
NET COST OF SERVICES	15,440	12,140	22,598	15,727	14,392	14,392	14,391
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	17,377	12,287	20,059	14,395	13,060	13,060	13,060
TOTAL REVENUES FROM GOVERNMENT	17,377	12,287	20,059	14,395	13,060	13,060	13,060
CHANGE IN EQUITY RESULTING FROM OPERATIONS	1,937	147	(2,539)	(1,332)	(1,332)	(1,332)	(1,331)
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,937	147	(2,539)	(1,332)	(1,332)	(1,332)	(1,331)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 455 and 460 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the Machinery of Government recommendations in regard to the Department of Transport and Ministry of Planning.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	12,554	8,886	3,327	2,372	1,417	462	-
Receivables.....	-	-	1,266	1,266	1,266	1,266	1,266
Inventories.....	-	-	614	615	615	615	615
Prepayments.....	-	-	235	236	236	236	236
Total current assets.....	12,554	8,886	5,442	4,489	3,534	2,579	2,117
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	1,065	2,130	3,195	4,260
Land and Buildings.....	7,102	6,973	8,998	8,732	8,466	8,200	7,934
Plant, equipment and vehicles.....	1,303	3,453	1,538	936	2,334	1,732	1,130
Other non-current assets.....	6,247	2,148	10,264	16,626	14,626	14,626	14,626
Total non-current assets.....	14,652	12,574	20,800	27,359	27,556	27,753	27,950
TOTAL ASSETS	27,206	21,460	26,242	31,848	31,090	30,332	30,067
CURRENT LIABILITIES							
Provision for employee entitlements.....	4,362	4,362	4,224	4,224	4,224	4,224	4,224
Payables.....	7,814	7,814	10,710	10,711	10,709	10,708	11,198
Other Liabilities.....	747	1,338	691	1,267	1,843	2,418	2,994
Total current liabilities.....	12,923	13,514	15,625	16,602	16,776	17,350	18,416
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	11,683	11,752	10,556	10,556	10,556	10,556	10,556
Total non-current liabilities.....	11,683	11,752	10,556	10,556	10,556	10,556	10,556
TOTAL LIABILITIES	24,606	25,266	26,181	26,758	27,332	27,906	28,972
EQUITY							
Contributed Equity.....	-	-	-	6,361	6,361	6,361	6,361
Accumulated surplus/(deficit).....	(1,499)	(3,806)	61	(1,332)	(2,603)	(3,935)	(5,266)
Total equity	2,600	(3,806)	61	5,029	3,758	2,426	1,095
TOTAL LIABILITIES AND EQUITY	27,206	21,460	26,242	31,848	31,090	30,332	30,067

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the Machinery of Government recommendations in regard to the Department of Transport and Ministry of Planning.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriations.....	14,877	12,287	20,059	13,330	11,995	11,995	11,995
Capital Contribution	2,500	-	400	6,361	-	-	-
Receipts paid into Consolidated Fund	-	(1,521)	-	-	-	-	-
Net cash provided by government	17,377	10,766	20,459	19,691	11,995	11,995	11,995
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(17,973)	(14,563)	(18,572)	(17,548)	(17,548)	(17,548)	(17,548)
Superannuation payments	(1,445)	(1,259)	(1,618)	(1,505)	(1,505)	(1,505)	(1,505)
Grants, subsidies and transfer payments	(13,315)	(12,177)	(11,168)	(6,009)	(4,674)	(4,674)	(4,674)
Supplies and services.....	(15,424)	(15,101)	(24,735)	(20,024)	(20,024)	(20,024)	(19,531)
Accommodation	(562)	(402)	(660)	(1,803)	(1,803)	(1,803)	(1,803)
Administration.....	(5,132)	(6,401)	(6,864)	(6,849)	(6,849)	(6,849)	(6,849)
Equipment repairs and maintenance	(142)	(196)	(185)	(191)	(191)	(191)	(191)
Capital User Charge.....	-	-	-	(1,408)	(1,408)	(1,408)	(1,408)
Other payments.....	(2,169)	(4,849)	(1,571)	(410)	(410)	(410)	(410)
Receipts							
Taxation receipts	18,786	17,892	27,394	22,047	22,047	22,047	22,047
Regulatory fees and fines.....	18,328	22,492	11,320	15,675	15,675	15,675	15,675
Interest.....	-	97	-	-	-	-	-
Grants and subsidies	2,706	2,650	2,160	3,600	3,600	3,600	3,600
Other receipts	498	-	951	338	338	338	338
Net cash from operating activities	(15,844)	(11,817)	(23,548)	(14,087)	(12,752)	(12,752)	(12,259)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(2,500)	(4,122)	(6,138)	(6,559)	(198)	(198)	(198)
Proceeds from sale of non-current assets	-	1,503	-	-	-	-	-
Net cash from investing activities	(2,500)	(2,619)	(6,138)	(6,559)	(198)	(198)	(198)
NET INCREASE/(DECREASE) IN CASH HELD							
	(967)	(3,670)	(9,227)	(955)	(955)	(955)	(462)
Cash assets at the beginning of the reporting period	13,521	12,554	12,554	3,327	2,372	1,417	462
Cash assets at the end of the reporting period	12,554	8,886	3,327	2,372	1,417	462	-

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the Machinery of Government recommendations in regard to the Department of Transport and Ministry of Planning.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	22,598	15,727	14,392	14,392	14,391
Adjustment for non-cash items:					
Depreciation	(751)	(1,065)	(1,065)	(1,065)	(1,065)
(Increase)/decrease in salaries and related costs	1,265	-	-	-	-
(Increase)/decrease in accounts payable	(2,896)	(1)	2	1	(490)
(Increase)/decrease in accounts receivable	1,266	-	-	-	-
(Increase)/decrease in inventories	615	-	-	-	-
Increase/(decrease) in prepayments	236	-	-	-	-
Increase/(decrease) in other liabilities	56	(576)	(576)	(575)	(576)
Other accrued expenditure	1,159	2	(1)	(1)	1
Net Cash from Operating Activities	23,548	14,087	12,752	12,752	12,259

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	478,182	-	316,974	320,000	320,000	320,000	320,000
Supplies and services	41	-	-	-	-	-	-
Other expenses	(73)	-	376	-	-	-	-
Receipts paid into Consolidated Fund	356,574	510,014	350,803	339,899	357,095	375,637	395,356
TOTAL ADMINISTERED EXPENSES ^(a)	834,724	510,014	668,153	659,899	677,095	695,637	715,356
REVENUES							
Revenues from taxes, regulatory fees and fines	346,662	510,014	667,777	659,899	677,095	695,637	715,356
Grants and subsidies	16,623	-	-	-	-	-	-
Other Revenue	2,507	-	-	-	-	-	-
Appropriations	478,182	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES ^(b)	843,974	510,014	667,777	659,899	677,095	695,637	715,356

(a) Further information in the table "Details of the Administered Transactions Expenses".

(b) Further information in the table "Details of the Administered Transactions Revenues".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	4,228	617	1,290	1,290	1,290	1,290	1,290
Cash resources held in Trust.....	-	1,063	-	-	-	-	-
Receivables.....	125	4	11	11	11	11	11
Total Administered Current Assets	4,353	1,684	1,301	1,301	1,301	1,301	1,301
TOTAL ADMINISTERED ASSETS	4,353	1,684	1,301	1,301	1,301	1,301	1,301
ADMINISTERED CURRENT LIABILITIES							
Payables.....	1	341	-	-	-	-	-
Monies in trust.....	607	983	-	-	-	-	-
Other Liabilities.....	16,149	18,267	16,987	16,987	16,987	16,987	16,987
Total Administered Current Liabilities	16,757	19,591	16,987	16,987	16,987	16,987	16,987
ADMINISTERED NON-CURRENT LIABILITIES							
Other Liabilities and Accruals	15,040	19,613	17,486	17,486	17,486	17,486	17,486
Total Administered Non-Current Liabilities	15,040	19,613	17,486	17,486	17,486	17,486	17,486
TOTAL ADMINISTERED LIABILITIES..	31,797	39,204	34,473	34,473	34,473	34,473	34,473

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(477,695)	-	(316,974)	(320,000)	(320,000)	(320,000)	(320,000)
Supplies and services	(41)	-	-	-	-	-	-
Other payments	(4,031)	-	(376)	-	-	-	-
Receipts paid into Consolidated Fund	(350,880)	(510,014)	(350,803)	(339,899)	(357,095)	(375,637)	(395,356)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(832,647)	(510,014)	(668,153)	(659,899)	(677,095)	(695,637)	(715,356)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Revenues from taxes, regulatory fees and fines	337,883	510,014	667,777	659,899	677,095	695,637	715,356
Grants and subsidies	16,623	-	-	-	-	-	-
Other receipts	2,507	-	-	-	-	-	-
Appropriations	478,182	-	-	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	835,195	510,014	667,777	659,899	677,095	695,637	715,356
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	2,548	-	(376)	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Education and Regulation							
Licensing	6,893	6,452	5,406	1,434	99	99	99
Road Safety	6,422	5,725	5,762	4,575	4,575	4,575	4,575
TOTAL	13,315	12,177	11,168	6,009	4,674	4,674	4,674

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
STATUTORY AUTHORITIES							
Insurance Commission of Western Australia...	293,801	309,000	316,974	320,000	320,000	320,000	320,000
OTHER STATE SERVICES							
Road Traffic Act 1974 ^(a)	242,798	-	-	-	-	-	-
Transport Trust Fund ^(a)	250,300	-	-	-	-	-	-
Other	73	-	376	-	-	-	-
TOTAL	786,972	309,000	317,350	320,000	320,000	320,000	320,000

(a) From 2000-01 onwards this funding is appropriated directly to Main Roads WA.

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
REGULATORY FEES							
Motor Vehicle Licence Fees	227,882	249,670	236,017	249,556	264,087	279,863	296,714
Motor Vehicle Recording Fees	35,708	36,443	36,695	36,558	38,040	39,576	41,174
Motor Drivers Licences	29,556	29,387	29,948	29,289	30,472	31,702	32,972
Third Party Insurance premiums	293,801	309,000	316,974	320,000	320,000	320,000	320,000
Firearm Licence Fees	2,054	2,100	1,929	2,000	2,000	2,000	2,000
Other	19,130	-	-	-	-	-	-
FINES							
Speed and Red Light Fines	37,138	41,914	45,331	20,000	20,000	20,000	20,000
Final Demand Fees	939	2,500	883	2,496	2,496	2,496	2,496
TOTAL	646,208	671,014	667,777	659,899	677,095	695,637	715,356

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Special Series Number Plates	5,023	2,022	5,223	5,925
Temporary Permits	435	263	437	263
Motor Vehicles	9,136	15,124	10,326	11,546
Motor Drivers	4,073	4,292	4,479	4,347
Proof of Age Card	35	41	43	41
Recoups for Services Provided	2,762	5,625	6,323	5,550
TOTAL	21,464	27,367	26,831	27,672

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

BROOME PORT AUTHORITY

CAPITAL WORKS PROGRAM

The Broome Port Authority's planned capital works for the 2001-02 year totals \$1.565 million.

The Port has budgeted to spend a large proportion of its budget for 2001-02 on the replacement of the outer berth fender system and the strengthening of the jetty deck.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Minor Works				
Water System Upgrade.....	459	454	60	5
COMPLETED WORKS				
Administration and Amenities Building				
Landscaping.....	25	25	25	-
Public Carpark.....	27	27	27	-
Refit Existing Office.....	69	69	69	-
Boat Replacement				
Dinghy Davit.....	3	3	3	-
Computer Hardware and Software				
2000-01 Program.....	11	11	11	-
Minor Works				
Boardwalk.....	593	593	431	-
Other.....	198	198	116	-
Water Tank.....	166	166	164	-
Plant and Equipment				
Electrical System Upgrade to 11KVA.....	169	169	5	-
Forklift.....	41	41	41	-
Mobile Welder.....	8	8	8	-
Vehicle Replacement				
2000-01 Program.....	21	21	21	-
NEW WORKS				
Administration and Amenities Building				
Amenities Building upgrade.....	40	-	-	40
Public Toilets.....	25	-	-	25
Boat Replacement				
Dinghy Davit Replacement.....	5	-	-	5
Computer Hardware and Software				
2001-02 Program.....	20	-	-	20
Inner Harbour				
Jetty - upgrade and strengthening to deck.....	300	-	-	300
Upgrade to Low Level Landing.....	25	-	-	25
Minor Works				
Other.....	115	-	-	115
Outer Harbour				
Outer Fender System.....	900	-	-	900
Vehicle Replacement				
2001-02 Program.....	130	-	-	130
	3,350	1,785	981	1,565

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	2,240	715	981	1,565	14,400	500	500
	2,240	715	981	1,565	14,400	500	500
LESS							
Borrowings	-	-	-	-	3,000	-	-
Commonwealth Grants	-	-	-	-	5,500	-	-
Specific Contributions	-	-	-	-	5,500	-	-
Internal Funds and Balances	2,240	715	981	1,565	400	500	500
Capital Contribution	-	-	-	-	-	-	-

FREMANTLE PORT AUTHORITY

CAPITAL WORKS PROGRAM

The Fremantle Port Authority's capital works program for 2001-02 involves expenditure of \$35.8 million.

The capital works program has been formulated considering future trade levels, asset evaluation and monitoring, and customer needs. The investment is required to:

- Meet specific customer needs to facilitate trade;
- Meet statutory requirements (eg. environmental, occupational health and safety);
- Meet growth in new services and demand for services;
- Improve the level of service provision consistent with identified needs;
- Replace existing assets or upgrade assets to improve operating efficiency and productivity; and
- Provide support facilities to improve efficiency.

Capital projects incurring major expenditure in 2001-02 include:

- Construction of a new ferry terminal at Victoria Quay;
- Acquisition of additional land to facilitate anticipated trade growth;
- Acquisition of a new replacement Pilot Boat;
- Additional bulk cargo facilities in the Outer Harbour;
- Realignment of the Victoria Quay freight line and the provision of new access roads. This creates additional available land for Port operational purposes and improves access to the Fremantle Waterfront Development project area; and
- Rous Head protective seawall and land extensions.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Fremantle Waterfront Project				
New Access Road (From Phillimore Street South of Railway Station).....	820	18	18	802
Realignment of VQ Freight Line	2,000	162	162	1,838
New Access Road (Gate Number 2)	1,000	126	126	874
Outer Harbour -				
Bulk Cargo Jetty -				
Gatic Covers	60	8	8	52
Plant and Equipment -				
New Pilot Boat	1,600	973	973	627
Victoria Quay -				
Landscape Master Plan Implementation	1,200	105	105	295
Outer Harbour -				
Bulk Cargo Facilities	20,000	67	67	19,933
Outer Harbour -				
Bulk Cargo Jetty -				
Upgrade Potable Water Supply	290	122	122	168
Unloader	11,000	10,540	9,378	460
Plant and Equipment -				
Replacement of 22 AGA Navigational Aid Buoys	585	55	55	140
Victoria Quay -				
Energy Management System	31	26	25	5
North Quay -				
New sub-station at North Fremantle	500	57	-	443
Victoria Quay -				
Acquisition and development of additional VQ land	2,500	4	4	2,496
Victoria Quay -				
Administration Building -				
Fireproofing Penetrations	180	9	9	171
Victoria Quay -				
Fire sprinkler in 'G' shed	85	34	-	51
Fremantle Waterfront Project				
Upgrade C Berths for Ferries	810	67	43	743

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Minor Works -				
2000-01 Program	135	135	135	-
North Quay -				
Power Supply Capacity Upgrade	216	216	9	-
NEW WORKS				
Outer Harbour -				
Bulk Cargo Jetty -				
Landscaping	80	-	-	40
Inner Harbour -				
Real Time Current Monitoring System	45	-	-	45
Outer Harbour -				
Bulk Cargo Jetty -				
Security System	130	-	-	130
Plant and Equipment -				
Wharf Sweeper	130	-	-	130
Victoria Quay -				
Berth B - Fender Upgrade	60	-	-	60
Signal station refurbishment	250	-	-	250
Minor Works -				
2001-02 Program	500	-	-	500
Alternative Portable Water Supply	2,600	-	-	100
Outer Harbour -				
Bulk Cargo Jetty -				
High Voltage Power Upgrade	110	-	-	110
Stirling/Calista Channels - Lead Lights	170	-	-	170
Rous Head -				
Seawall Construction 2A	3,000	-	-	1,000
Upgrade of Computers and other equipment	1,000	-	-	200
North Quay -				
Container terminal access improvements	2,000	-	-	200
Land for Container Parks	3,000	-	-	3,000
Outer Harbour -				
Bulk Cargo Jetty -				
Fire Fighting Services	185	-	-	185
Victoria Quay -				
Administration Building -				
Refurbishment of Lifts	343	-	-	343
Plant and Equipment -				
DUKC Hardware	50	-	-	50
Replace Rubbish Truck No. 21	215	-	-	215
	56,880	12,724	11,239	35,826

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	13,137	20,095	11,239	35,826	10,770	11,150	19,530
	13,137	20,095	11,239	35,826	10,770	11,150	19,530
LESS							
Borrowings	-	11,600	10,000	11,000	-	-	6,500
Internal Funds and Balances	13,137	8,495	1,239	21,006	10,770	11,150	13,030
Specific Contributions	-	-	-	3,820	-	-	-
Capital Contribution	-	-	-	-	-	-	-

WESTERN AUSTRALIAN GOVERNMENT RAILWAYS COMMISSION

CAPITAL WORKS PROGRAM

The Western Australian Government Railways Commission planned capital expenditure for 2001-02 includes several major projects and the continued enhancement of safe and reliable passenger rail services.

The major projects are:

- the preliminary stage of rail infrastructure for the Perth Urban Rail Development (PURD) project;
- the commencement of work on the rail infrastructure required for the Geraldton Southern Transport Corridor; and
- the purchase of new Prospector and Avonlink railcars.

Other significant capital expenditure initiatives include:

- the continuation of the program to improve urban passenger rail stations, including the election commitment to the "Building Better Stations" program. The 2001-02 budget includes expenditure of \$8.7 million for this initiative, including funding for Claisebrook, City West and the commencement of improvements at the Bassendean and Armadale stations;
- the improvement of access to railway stations for people with disabilities;
- new works in 2001-02 for Electric Multiple Unit (EMU) railcar modifications aimed to increase passenger capacity and comfort; and
- the refurbishment of the Westrail Centre.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Buildings and Miscellaneous – 2000-01 Program				
Improvements to Station Facilities				
Claisebrook Station Footbridge	400	18	18	382
Maylands Station Upgrade.....	3,720	2,827	2,827	893
Midland Station Standard Gauge Access	2,450	1,900	1,900	550
Other Station Upgrades.....	516	393	393	123
Other Building Improvements				
Claisebrook Tunnel.....	600	6	6	594
East Perth Road Coach Facilities	900	749	749	151
Graham Farmer Freeway	1,130	513	513	617
Minor Works	3,450	991	991	459
Westrail Centre - Building Improvements and Maintenance				
Relocation and Fitout Costs.....	2,100	63	63	2,037
Perway–Track and Associated Works -				
2000-01 Program.....	44,726	31,070	31,070	4,758
Rolling Stock -				
EMU Railcars Modifications – 1999-2000 Program.....				
Prospector/Avon Link railcars	4,691	1,700	1,109	2,991
	59,000	7,306	7,306	24,694
COMPLETED WORKS				
Koolyanobbing to Kalgoorlie Line Upgrade.....	3,409	3,409	1,177	-
West Kalgoorlie to Esperance Resleepering	17,398	17,398	9,709	-
Buildings and Miscellaneous – 2000-01 Program				
Other Building Improvements				
2000-01 Program (Freight)	1,080	1,080	1,080	-
Rolling Stock -				
Locomotives -				
2000-01 Program.....	3,482	3,482	3,482	-
Wagons -				
2000-01 Program.....	3,511	3,511	3,511	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Geraldton Southern Rail Corridor.....	53,000	-	-	4,500
Perth Urban Rail Development.....	842,000	-	-	67,000
Road Coaches.....	10,000	-	-	4,500
Buildings and Miscellaneous – 2001-02 Program				
Improvements to Station Facilities				
Armadale Station Upgrade.....	6,000	-	-	200
Bassendean Station Upgrade	6,500	-	-	1,000
City West Station Upgrade	1,500	-	-	1,500
Claisebrook Station Upgrade.....	3,000	-	-	3,000
Disability Access for other Minor Stations	4,000	-	-	1,000
Other Station Upgrades.....	850	-	-	850
Perth Station Horseshoe Bridge Stage II.....	1,500	-	-	1,500
Whitfords Station Carpark Extension	611	-	-	611
New Stations				
Greenwood Station	6,800	-	-	300
Other Building Improvements				
Minor Works	1,990	-	-	990
Westrail Centre - Building Improvements and Maintenance				
Lifts Upgrade.....	1,400	-	-	1,400
Perway–Track and Associated Works -				
2001-02 Program.....	6,258	-	-	2,908
Cyclic Maintenance	8,546	-	-	890
Rolling Stock -				
EMU Railcars Modifications – 2001-02 Program.....	20,896	-	-	9,096
Computing Hardware and Software.....	4,290	-	-	2,120
	1,131,704	76,416	65,904	141,614

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	127,402	183,812	65,904	141,614	152,408	206,998	204,540
	127,402	183,812	65,904	141,614	152,408	206,998	204,540
LESS							
Borrowings.....	108,000	165,812	76,576	63,942	58,408	123,998	204,540
Commonwealth Grants.....	-	18,000	-	-	-	-	-
Asset Sales	1,115	750	-	-	-	-	-
Government Equity Contribution	-	-	-	67,000	94,000	83,000	-
Internal Funds and Balances.....	18,287	(750)	(10,672)	10,672	-	-	-
Capital Contribution.....	-	-	-	-	-	-	-

WESTERN AUSTRALIAN LAND AUTHORITY

CAPITAL WORKS PROGRAM

The Western Australian Land Authority (LandCorp) is the State Government's commercially focussed land development agency. Its primary objectives are to ensure:

- Sufficient industrial land is available so that economic development is not constrained;
- Satisfied communities through integrated major urban developments; and
- Maximised returns to the State from surplus Government land assets.

LandCorp's mandate provides a wide scope to undertake land related activities to advance social and economic outcomes for the State. LandCorp will undertake its development with a focus on the end property use. The planned Capital Works Program for 2001-02 is \$192.7 million and includes:

- Industrial land acquisitions and development expenditure to meet continued demand arising from forecast longer term growth in the State's economy;
- Continuation of regional centre development in major country locations;
- Expenditure on land development functions transferred from the Department of Land Administration as a result of a recommendation by the Machinery of Government Taskforce; and
- Expenditure required to acquire and develop, as appropriate, government land holdings for disposal.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Development of Land -				
Government Asset Disposal -				
Acquisition -				
2000-01 Program	3,098	3,098	3,098	-
Development -				
2000-01 Program	10,172	10,172	10,172	-
Development of Land -				
Industrial -				
Acquisition -				
2000-01 Program	10,113	10,113	10,113	-
Development -				
2000-01 Program	11,296	11,296	11,296	-
Development of Land -				
Major Urban -				
Development -				
2000-01 Program	23,289	23,289	23,289	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Development of Land -				
Government Asset Disposal -				
Acquisition -				
2001-02 Program	10,800	-	-	10,800
Development -				
2001-02 Program	30,448	-	-	30,448
Development of Land -				
Industrial -				
Acquisition -				
2001-02 Program	65,576	-	-	65,576
Development -				
2001-02 Program	22,432	-	-	22,432
Development of Land -				
Major Urban -				
Development -				
2001-02 Program	41,211	-	-	41,211
Office Accommodation - East Perth	5,700	-	-	5,700
Other Works				
Waterbank Station Acquisition				
Commercial	110	-	-	10
Lake Grace	95	-	-	95
Horticultural				
Broome - Skulthorpe Street	245	-	-	245
Pilbara	200	-	-	200
Light Industrial				
Augusta	20	-	-	20
Beverley	130	-	-	130
Broome	500	-	-	200
Cervantes	400	-	-	400
Cervantes Keys	40	-	-	40
Denham	42	-	-	42
Hopetoun	294	-	-	294
Kalbarri	280	-	-	280
Karratha	1,300	-	-	779
Other -				
Broome Power Station	100	-	-	50
Burswood Remediation	307	-	-	307
Coral Bay Special Sites	300	-	-	300
Jurien Harbour Normalisation	156	-	-	156
Unallocated Minor Projects	4,544	-	-	4,544
Urban Lands Subdivision Program -				
Residential -				
Augusta	13	-	-	13
Broome - Cable Beach Stage 5B	2,721	-	-	2,000
Donnybrook	290	-	-	10
Dunsborough	994	-	-	2
Exmouth Rural	500	-	-	500
Greenhead - Stage 6	15	-	-	15
Greenhead - Stage 7	1,375	-	-	375
Harvey - Rifle Range	77	-	-	77
Hopetoun	6,303	-	-	78
Hyden	280	-	-	280
Kalgoorlie - North West Stage 1	2,218	-	-	2,218
Kununurra - Lakeside Stage 5	965	-	-	965
Ledge Point - Stage 5	1,700	-	-	800
Mt Magnet	500	-	-	500
Pemberton	620	-	-	20
Port Denison	1,000	-	-	500
Ravensthorpe Infill	73	-	-	73
	262,842	57,968	57,968	192,685

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	77,633	153,083	57,968	192,685	112,523	112,953	78,570
	77,633	153,083	57,968	192,685	112,523	112,953	78,570
LESS							
Internal Funds and Balances.....	77,633	153,083	57,968	177,685	107,523	107,593	73,570
Government Equity Contribution	-	-	-	15,000	5,000	5,000	5,000
Capital Contribution.....	-	-	-	-	-	-	-

WESTERN AUSTRALIAN PLANNING COMMISSION

PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE

DIVISION 54

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 84 Net amount appropriated to purchase outputs.....	31,103	33,861	33,515	37,786	41,339	45,099	45,097
Amount Authorised by Other Statutes							
- Metropolitan Region Improvement Tax Act 1959.....	32,229	33,700	36,198	39,000	40,500	43,000	46,000
- Town Planning and Development Act 1928.....	856	843	905	831	821	811	811
Total appropriations provided to purchase outputs.....	64,188	68,404	70,618	77,617	82,660	88,910	91,908
CAPITAL							
Item 168 Capital Contribution.....	5,250	19,000	19,000	7,000	7,000	7,000	7,000
GRAND TOTAL.....	69,438	87,404	89,618	84,617	89,660	95,910	98,908

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To formulate and coordinate land use strategies for Western Australia, to facilitate its growth while continuously enhancing its unique quality of life and environment.

SIGNIFICANT ISSUES AND TRENDS

- Western Australia's population growth continues to be one of the highest in Australia. Its robust economy, climate and quality of life are extremely attractive and the State's population growth is based on strong overseas migration. The growth of Perth has continued at a high rate as have all major regional centres, including Bunbury, Albany, Geraldton and Kalgoorlie.
- Increasing population and resulting urban growth must be accommodated whilst protecting environmental values and maintaining a high quality of life. The implications of the State's strong growth rate translate into the following principles which underline the Commission's activities:
 - management of Perth's growth;
 - accommodation of growth in regional centres;
 - identifying and managing the State's natural resources;
 - promoting better urban design for communities;
 - ensuring planning for employment location is highlighted;
 - identifying and planning for appropriate means of transport;

- coordinating infrastructure and development to support urban and regional growth; and
- involving the community in the strategic planning process.
- The State Planning Strategy sets out an overall framework for future planning of the State. The Strategy clearly sets out principles for future plans and a comprehensive Statewide planning agenda.
- Protection for bushland and other natural values needs to be extended to incorporate techniques other than mere reservation and acquisition. The introduction of land zones for groundwater catchment, policies to protect public drinking water supplies, natural resources generally, coastal zones, prime agricultural land, landscape values and bushland needs to be considered to ensure natural assets can continue to be protected on a sustainable basis.
- Zoned land in appropriate locations is needed to meet the demands of a growing State population for housing, employment and recreation, in a way that ensures the land is used in a manner consistent with community goals and expectations.
- The operational policies of the Western Australian Planning Commission are designed to ensure currency with emerging urban design and sustainability agendas and to achieve performance based outcomes, rather than simply complying with standards.
- Planning approval procedures for urban development of land with fragmented ownership will require review, to ensure coordinated planning and equitable infrastructure contributions.
- Continuing arrangements with the Department of Conservation and Land Management for the preparation of Management Plans, capital development and the staged transfer of the ownership and management of regional parks.
- Implementation of new procedures for the environmental assessment of planning proposals.
- The preparation of statutory region schemes will require ongoing funding for the acquisition of reserved land outside of the Perth Metropolitan Area.
- Employment and its future location will be a major issue in future planning and policy development.
- Assistance is required for localities in Perth that require comprehensive and coordinated planning. These "major places" include Armadale, Mirrabooka, Claremont and Butler/Brighton.
- The consolidation and updating of planning legislation and associated regulatory reforms will be essential to ensure the effective implementation of plans and policies.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decision taken since State Election				
Priority and assurance dividend.....	(63)	(77)	(76)	(76)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Statutory Planning	2,878	2,853	4,872	5,093			
<i>Output 2:</i>							
Strategic Planning.....	6,303	6,253	9,548	7,978			
<i>Output 3:</i>							
Asset Management	38,880	41,318	58,580	54,411			
Total Cost of Outputs	48,061	50,424	73,000	67,482	67,083	71,707	72,317
<i>Less Operating revenues</i>	<i>15,641</i>	<i>9,612</i>	<i>9,769</i>	<i>10,845</i>	<i>9,181</i>	<i>9,143</i>	<i>9,109</i>
Net Cost of Outputs	32,420	40,812	63,231	56,637	57,902	62,564	63,208
Adjustments ^(b)	31,768	27,592	7,387	20,980	24,758	26,346	28,700
Appropriations provided to purchase Outputs	64,188	68,404	70,618	77,617	82,660	88,910	91,908
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	5,250	19,000	19,000	7,000	7,000	7,000	7,000
TOTAL CONSOLIDATED FUND APPROPRIATIONS	69,438	87,404	89,618	84,617	89,660	95,910	98,908

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chairman of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The number of planning applications determined within set statutory parameters and the level of satisfaction of the Commission's client groups with the process	84%	85%	90%	85%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Statutory Planning

Utilisation of statutory, consultative, legislative, regulatory reform and coordination processes that facilitate the implementation of creative and innovative strategic regional and local plans and policies.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,878	2,853	4,872	5,093	
Less Operating Revenue ^(c)	1,727	1,025	2,245	1,518	
Net Cost of Output	1,151	1,828	2,627	3,575	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 1	1,151	1,828	2,627	3,575	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Statutory applications determined:					
- Metropolitan Perth	3,824	4,141	3,247	3,500	
- Country Western Australia	1,281	1,310	1,087	1,200	
Quality					
Determinations which were processed without a successful appeal	100%	90%	97%	90%	
Timeliness					
Applications processed within the statutory time-frame	84%	80%	83%	80%	
Cost					
Average cost per application determined:					
- Metropolitan Perth	\$564.50	\$523.61	\$1,155.36	\$1,120.46	
- Country Western Australia	\$561.71	\$522.69	\$1,030.87	\$976.16	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 8 and is estimated to be 8 for the 2001-02 Budget.

Major Achievements For 2000-01**Statutory Work Program**

- Completion of the 2000-01 work program for both the Perth Metropolitan Area and the Regions within statutory time frames, including the processing and determination of Subdivision Applications, Town Planning Scheme Amendments, Town Planning Schemes, Strata Applications and Development Applications.
- The provision of statutory planning services across the State through presences in Peel, Perth, Albany, Bunbury, Geraldton, Karratha and Kalgoorlie-Boulder.

- Major projects determined within statutory time frames include:
 - Perth Convention and Exhibition Centre;
 - Perth Multi-Purpose Stadium; and
 - Northern rail line extension from Currabine to Clarkson.
- Establishment of procedures to handle a significant increase in Development Applications from Government agencies (following from the determination of *City of Bayswater v Minister for Family and Children's Services* in relation to the Bedford hostel).
- Improvement of statutory planning services through the preparation of a comprehensive procedures manual for Ministry for Planning staff.

Legislation

- Enactment of the *Urban and Regional Planning Bill*.
- Completion and consideration of the review of the *Swan Valley Planning Act*.

Regulatory Reform

- Review of Residential Planning Codes, approval for circulation and comment, and preparation of revised codes.
- Release of draft model provisions for structure plans and development contributions in new urban areas and consideration of submissions.
- Ongoing review and approval of updates to the Town Planning Schemes Manual.
- Gazettal of uniform system of Local Government Fees and Charges.
- Finalisation and approval of model provisions for structure plans and development conditions in town planning schemes.

Policy

- Approval of expanded precinct planning for the Swan-Canning River Management Area.
- Release of draft Fire Planning Policy and Manual for Submissions.
- Release of draft policy on the location and siting of caravan parks for public comment.
- Provision of advice and criteria for determining applications for telecommunications infrastructure and mobile phone towers.
- Statement of Planning Policy No 13 – Planning for Aboriginal Communities – finalised in August 2000.

Country Region Schemes

- The Greater Bunbury Region Scheme released for public comment.
- Evaluation of Peel Region Scheme submissions on draft plan.

Other

- Edition 2 of Liveable Neighbourhoods Community Design Code was released May 2000. Trialling of the code was extended to permit the evaluation of more applications and to consider the results of the trial.
- Traffic Management Guidelines released to accompany Liveable Neighbourhoods.
- Design Workshops for Armadale, Mirrabooka and Claremont concluded and Outcomes Report released. Two Rocks Design Workshop also undertaken.

Major Initiatives For 2001-02**Statutory Work Program**

- Determine major projects within statutory time frames including the Southern rail line extension to Mandurah.
- Improvement of statutory planning services through the comprehensive revision and improvement of the existing Statutory Support System software suite.

Regulatory Reform

- Re-advertising and further review of Residential Planning Codes. Finalisation and publication of new Residential Design Codes.
- Release of draft model provisions for Guided Development Schemes.
- Finalisation of model provisions for structure plans and development contributions in new urban areas.
- Preparation and release for comment of draft model provisions for vegetation protection and tree preservation.

Policy

- Finalisation of pilot precinct policy plans for Swan-Canning Rivers. Commence additional precinct policy plans.
- Review of policy development processes and adoption of a new policy framework for the Western Australian Planning Commission.
- Finalisation of Fire Planning Policy and Caravan Parks Policy.
- Planning for large remote aboriginal communities in accordance with the Bilateral Agreement for the Provision of Essential Services to Indigenous Communities in Western Australia.

Country Region Schemes

- It is anticipated that the Peel Region Scheme will be laid before Parliament and then promulgated in the second half of 2002.
- The Greater Bunbury Region Scheme will be presented for endorsement by Parliament.
- The Geraldton Region Scheme will progress towards the draft stage.

Other

- Conclusion of the extended trial period for the Liveable Neighbourhoods Community Design Code and evaluations of the results of the trial.
- Initiate Design Workshops for Butler/Brighton, Yanchep South and consider results.

Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The degree of acceptance and satisfaction of the Commission's clients with the plans and policies produced by the Commission	86%	76%	76%	75%	

(a) More details of effectiveness indicators in annual report.

Output 2: Strategic Planning

The development and advancement of planning strategies, policies and information systems that guide the State's long term urban settlement, industrial and economic development, and the management of the environment in such a way that reflects the aspirations of the Western Australian Community for a high quality of life.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	6,303	6,253	9,548	7,978	Reduced expenditure on Commonwealth projects in 2001-02. Variance due to uncertainty regarding Commonwealth funding for Coastal Zone Management.
Less Operating Revenue ^(c)	3,209	1,268	2,965	1,828	
Net Cost of Output	3,094	4,985	6,583	6,150	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 2	3,094	4,985	6,583	6,150	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Planning Decisions - Strategic, Environment, Industry, Infrastructure and Transport	15,764	10,165	10,551	10,000	
Quality					
Client satisfaction with Strategic Planning activities (via survey).....	90%	81.6%	80%	80%	
Timeliness					
Client satisfaction with the timeliness of Strategic Planning activities (via survey).....	82%	70%	71%	70%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Average cost per Planning Decision - Strategic, Environment, Industry, Infrastructure and Transport	\$399.82	\$615.15	\$904.94	\$797.80	Reduced expenditure on Commonwealth projects in 2001-02.

Major Achievements For 2000-01

Metropolitan Perth

- The Commission received a number of Consultant reports and working papers as a precursor to the development of strategic options for Future Perth. Major consultancy reports included Focus Groups, Scenario Planning and the South West Urban System Economy Study. The South West Urban System Study is substantially completed.
- Forrestdale-Southern River Structure Plan was released as a final plan in January 2001.
- The North East Hills Settlement Pattern Plan was released as a draft report in December 2000 and the North East Corridor Extension Strategy as a draft paper in August 2000.
- The draft Perth's Bushplan was completed and released as Bush Forever.
- The Metropolitan Centres Statement of Planning Policy was released in October 2000.
- The Gngangara Land Use and Water Management Strategy was completed and released as a final plan in January 2001.

Country Western Australia

- With the completion of the Consultant study, the Gingin Coast Structure Plan made substantial progress towards draft options being advertised for public comment.
- The Kununurra-Wyndham Area Development Strategy was released as a final plan in December 2000 and Avon Arc was released as a final plan in January 2001.
- The Rural Policy Review has been presented to the Western Australian Planning Commission, together with a proposed Statement of Planning Policy.
- Local structure plans for Kalgoorlie-Boulder, Esperance, Kununurra and Wyndham were completed and a structure plan for Onslow was advertised as a draft paper.
- The Country Land Development Program produced documents for Busselton, Dunsborough-Margaret River and has undertaken survey work for Northam, Toodyay and the Warren-Blackwood sub-region.
- The Lower Great Southern Regional Strategy was commenced.
- Preliminary work on possible extensions to development at Gracetown was undertaken by Consultants.
- A review of Leeuwin-Naturaliste Ridge Statement of Planning Policy as it relates to coastal settlements was commenced.

Research

- New population projections for the State and Regions by age and sex to 2031 and Local Government Authorities to 2016 were completed.

Major Initiatives For 2001-02

Metropolitan Perth

- Options will be developed for Future Perth, which will be subject to community input and debate. Substantial progress will be made towards completing Future Perth.
- The North East Hills Settlement Pattern Plan will be completed and a District Structure Plan (in association with the City of Swan and Shire of Mundaring) will commence.
- The North East Corridor Extension Strategy will be completed as will the Jandakot Structure Plan.
- Implementation of Bush Forever will continue, with the conclusion of both land acquisitions and negotiated planning outcomes.
- The Metropolitan Region Scheme amendment protecting the Gngangara groundwater mound will be presented to Parliament.
- Development options at Landsdale will be prepared.
- The 2001-02 to 2005-06 Metropolitan Development Program will be released.
- The Helena River Catchment Land Use and Water Management Strategy will be finalised.
- The Metropolitan Coastal Strategy will commence.
- The Review of State Industrial Buffers Statement of Planning Policy No 4 will be completed.

Country Western Australia

- Implementation of the Kununurra-Wyndham Area Development Strategy and Avon Arc Plans will commence; priority actions will be undertaken including additional studies for industrial land at Kununurra and development options at Lake Argyle.
- The Rural Policy Review will be completed, an associated Statement of Planning Policy will be gazetted, and a new Development Control Policy adopted.
- The Local Structure Plan for Onslow will be completed; a review of the Broome plan will be commenced.
- The Port Hedland Area Planning Study will be released as a final plan.
- A review of the Pilbara Land Use Study will be completed and endorsed.
- The Lower Great Southern Regional Strategy will be ready as a draft for consideration by the Western Australian Planning Commission.
- The review of the Leeuwin-Naturaliste Ridge Statement of Planning Policy will be concluded.
- The Country Land Development Program for Warren-Blackwood Land Release Plan, the Northam Country Land Release Plan and the Kununurra Land Release Plan will be completed.

- The Busselton Wetlands Conservation Strategy will be finalised.
- The Batavia Coast Coastal Planning Strategy will be finalised.
- A State Coastal Coastal Planning Program will be commenced.

Outcome: Land Use Planning and Land Use Implementation strategies to guide the State's long term urban settlement and economic development.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is measured in terms of a weighted proportion of meeting the agreed acquisition program and priorities set by the Commission each year, the cost per hectare managed and the success in attracting visitation to parks and recreation reserves	70%	70%	86%	75%	Exceptional outcomes achieved in 2000-01.

(a) More details of effectiveness indicators in annual report.

Output 3: Asset Management

The acquisition, management and disposal of properties reserved under the Metropolitan Region Scheme for important regional roads, controlled access highways, parks and recreation areas, special uses and major land development projects.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	38,880	41,318	58,580	54,411	
Less Operating Revenue ^(c)	10,705	7,319	4,559	7,499	
Net Cost of Output	28,175	33,999	54,021	46,912	
Adjustments ^(d)	31,768	27,592	7,387	20,980	
Appropriation for purchase of Output 3	59,943	61,591	61,408	67,892	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments largely reflect capital acquisitions funded from the Metropolitan Region Improvement Tax.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hectares managed:					
- Improvement plans, regional roads and other uses (includes rental properties).....	4,885	5,500	3,958	4,000	
- Parks and recreation reserves	4,622	4,500	5,974	5,900	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Acquisitions - acceptances within approved range	70%	70%	95%	70%	Exceptional outcomes achieved in 2000-01.
Disposals - realised at in excess of reserved price	70%	70%	98%	70%	Exceptional outcomes achieved in 2000-01.
Management - progress on formulation and implementation of management plans	1 Completed; 2 Draft Final; 4 in progress	2 Completed; 4 Draft Final	1 Completed; 2 Draft Final	3 Completed; 4 Draft Final	
Timeliness					
Acquisitions - approved schedule acquired in period	70%	70%	87%	70%	Exceptional outcomes achieved in 2000-01.
Disposals - approved schedule disposed in period	97%	97%	100%	97%	
Management:					
- available days tenanted	97%	97%	95%	97%	
- approved management plan activities achieved in period	70%	70%	85%	70%	Exceptional outcomes achieved in 2000-01.
- approved management program achieved in period	70%	70%	70%	70%	
Cost					
Average cost per hectare managed:					
- Improvement plans, regional roads and other uses	\$3,183.62	\$3,004.95	\$5,920.16	\$5,441.20	
- Parks and recreation reserves	\$5,047.17	\$5,509.07	\$5,883.50	\$5,533.25	

Major Achievements For 2000-01

Metropolitan and Country Region Schemes

- Approval for the acquisition of new properties, and disposal of surplus properties reserved under the Metropolitan Region Scheme, the proposed Peel Region Scheme and the proposed Greater Bunbury Region Scheme.
- Monitored the management of the Commission's estate, including rental of properties awaiting their final purpose under the Metropolitan Region Scheme, proposed Peel Region Scheme and proposed Greater Bunbury Region Scheme.
- Approval for grants under the Commission's Area Assistance Scheme to numerous local authorities in the Perth Metropolitan Area.
- Implementation of the Fremantle Rockingham Industrial Area Regional Strategy, through property acquisition and management activities, became the responsibility of LandCorp in 2001.
- Progressed relevant land care property aspects for regionally significant remnant vegetation identified under Perth's Bush Forever.
- Progressed the transfer of the ownership and management of the seven regional parks in the Commission's estate to the Department of Conservation and Land Management following the development of appropriate Management Plans.

Park Development

- Progressed the implementation of the Whiteman Park Strategic Plan, including the development of nine priority areas, initiated a Metropolitan Region Scheme amendment to rezone new areas and divested areas no longer required.
- Approved the plans for site preparation of new attractions at Whiteman Park including the Transport Heritage Centre and the Wildlife Centre.
- Approved the work on priority Whiteman Park Master Plan projects including roads and water attractions.
- Progressed the master plans for Lark Hill and Wright Lake (Champion Lakes).

Major Initiatives For 2001-02**Metropolitan and Country Region Schemes**

- Approval for the acquisition of new properties and disposal of surplus properties reserved under the Metropolitan Region Scheme and, when gazetted, the Peel Region Scheme and Greater Bunbury Region Scheme.
- Monitor the management of the Commission's estate, including rental of properties awaiting their final purpose under the Metropolitan Region Scheme and, when gazetted, the Peel Region Scheme and Greater Bunbury Region Scheme.
- Complete purchase of land requirements for the Perth to Mandurah passenger railway.

Park Development

- Implement Whiteman Park Strategic Plan through construction of:
 - a wildlife park;
 - a new entry road; and
 - water body/wetlands.
- Progress planning for Metropolitan Region Scheme amendments to facilitate the rezoning of new Whiteman Park park lands and divest areas no longer required.
- Initiate management plans for development and use of expanded Whiteman Park areas, including the Bennett Brook Reserve.
- Complete Management Plan for the 'Island' at Ascot Waters and continue capital development including development of the Black Swan breeding habitat.

CAPITAL WORKS PROGRAM

The Commission's planned capital expenditure in 2001-02 reflects a provision for the acquisition of land under the Metropolitan Region Improvement Scheme and continuation of its Perth Bush Forever project.

The capital works program also includes Consolidated Fund allocations for the purchase of land resulting from the preparation and implementation of statutory region schemes. Up to 2000-01, the capital works program includes allocations for the Fremantle Rockingham Industrial Area Regional Strategy (FRIARS).

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Acquisition of Land -				
2000-01 Program	31,650	18,974	18,974	12,676
Perth's Bushplan -				
2000-01 Program	9,000	948	948	8,052
Recreation Reserves (Area Assistance Scheme)				
2000-01 Program	1,000	103	103	897
Regional Land Acquisitions -				
1998-99 Program	3,000	202	202	2,798
2000-01 Program	5,000	-	-	5,000
Transfer of Regional Parks to CALM				
1999-00 Program	650	600	600	50
2000-01 Program	600	-	-	600
COMPLETED WORKS				
Acquisition of Land -				
1999-2000 Program	43,000	43,000	17,931	-
Capital Grants -				
Fremantle-Rockingham Industrial Area Regional Strategy - Implementation	10,250	10,250	5,000	-
Perth's Bushplan -				
1999-2000 Program	5,000	5,000	5,000	-
Port Catherine				
1999-00 Program	229	229	-	-
Recreation Reserves (Area Assistance Scheme)				
1999-00 Program	1,000	1,000	422	-
Regional Land Acquisitions -				
1997-98 Program	3,000	3,000	803	-
NEW WORKS				
Acquisition of Land -				
2001-02 Program	24,050	-	-	24,050
Perth's Bushplan -				
2001-02 Program	13,000	-	-	13,000
Port Catherine				
2001-02 Program	12,000	-	-	12,000
Recreation Reserves (Area Assistance Scheme)				
2001-02 Program	1,000	-	-	1,000
Regional Land Acquisitions -				
2001-02 Program	16,000	-	-	16,000
Transfer of Regional Parks to CALM				
2001-02 Program	1,400	-	-	1,400
	180,829	83,306	49,983	97,523

CAPITAL CONTRIBUTION

The Western Australian Planning Commission has a Consolidated Fund Capital Contribution of \$7 million for 2001-02. These funds will be used for the implementation of Country Region Schemes.

The Statement of Financial Performance shows a positive Change in Equity Resulting From Operations each year. The change in equity will be used to fund the Commission's Land Acquisition Program. The Statement of Financial Position shows that the Commission's equity position will increase each year due to the accumulation of land under various programs and schemes.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	31,473	54,400	49,983	97,523	68,500	59,600	50,300
	31,473	54,400	49,983	97,523	68,500	59,600	50,300
LESS							
Asset Sales	8,150	4,000	22,091	4,909	21,600	17,000	6,300
Internal Funds and Balances	18,073	31,400	8,892	85,614	39,900	35,600	37,000
Capital Contribution.....	5,250	19,000	19,000	7,000	7,000	7,000	7,000

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and allowances ^(a)	437	2,940	3,367	3,382	3,415	3,509	3,530
Grants, subsidies and transfer payments ^(b)	1,708	-	2,899	2,247	500	500	500
Consultancies expense	-	-	4,269	3,689	3,500	3,500	3,500
Supplies and services	9,479	2,450	3,029	3,929	3,117	3,860	4,015
Accommodation	389	430	940	930	940	945	970
Capital User Charge	-	-	-	36,606	40,196	43,967	43,967
Depreciation	183	160	194	150	140	140	140
Advertising and promotion	129	110	110	115	113	114	114
Consumable supplies	402	200	313	316	320	320	320
Equipment repairs and maintenance	2,256	1,000	1,912	1,900	1,900	1,900	1,900
State Taxes	5	-	-	-	-	-	-
Net loss on disposal of non-current assets	-	-	16,489	6,883	8,900	8,900	9,000
Other expenses	3,210	10,383	7,073	7,335	4,042	4,052	4,361
TOTAL COST OF SERVICES	18,198	17,673	40,595	67,482	67,083	71,707	72,317
Revenues from ordinary activities							
Net profit on disposal of non-current assets	9,447	1,100	-	-	-	-	-
Grants and subsidies	2,109	293	1,210	735	500	500	500
Interest revenue	1,520	470	2,400	800	500	500	500
Rent revenue	3,662	2,530	2,305	3,004	3,004	3,004	3,004
Other revenue	3,259	5,219	3,854	6,306	5,177	5,139	5,105
Total Revenues from Ordinary Activities	19,997	9,612	9,769	10,845	9,181	9,143	9,109
NET COST OF SERVICES	(1,799)	8,061	30,826	56,637	57,902	62,564	63,208
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	39,576	54,653	57,213	77,617	82,660	88,910	91,908
TOTAL REVENUES FROM GOVERNMENT	39,576	54,653	57,213	77,617	82,660	88,910	91,908
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	41,375	46,592	26,387	20,980	24,758	26,346	28,700
Extraordinary items	(4,357)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	37,133	46,592	26,387	20,980	24,758	26,346	28,700

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 8 and 8 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	37,281	22,685	59,633	30,722	29,386	26,461	24,385
Cash resources held in trust	16	15	15	15	15	15	15
Other financial assets (Investments)	165	120	100	90	80	80	80
Receivables.....	3,351	170	402	359	400	400	400
Inventories.....	71	90	21	20	20	20	20
Interest receivable.....	152	10	10	10	10	10	10
Amounts receivable for outputs ^(a)	-	-	-	150	140	140	140
Prepayments	32	25	35	35	35	35	35
Other current assets	-	2,400	780	690	990	990	990
Total current assets.....	41,068	25,515	60,996	32,091	31,076	28,151	26,075
NON-CURRENT ASSETS							
Land and buildings	333,439	401,564	355,823	412,897	438,530	467,837	498,617
Receivables - non current	18,062	-	-	-	-	-	-
Plant, equipment and vehicles.....	182	119	85	91	86	67	48
Other non-current assets	-	31	31	29	24	17	32
Total non-current assets.....	351,683	401,714	355,939	413,017	438,640	467,921	498,697
TOTAL ASSETS.....	392,751	427,229	416,935	445,108	469,716	496,072	524,772
CURRENT LIABILITIES							
Payables.....	234	300	279	485	485	485	485
Monies in trust.....	16	15	15	15	15	15	15
Other liabilities.....	1,109	1,585	814	801	801	801	801
Total current liabilities	1,359	1,900	1,108	1,301	1,301	1,301	1,301
NON-CURRENT LIABILITIES							
Interest-bearing liabilities (borrowings).....	1,952	-	-	-	-	-	-
Total non-current liabilities	1,952	-	-	-	-	-	-
TOTAL LIABILITIES	3,311	1,900	1,108	1,301	1,301	1,301	1,301
EQUITY							
Contributed Equity	-	-	-	7,000	6,850	6,860	6,860
Accumulated surplus/(deficit).....	384,753	420,642	411,140	432,120	456,878	483,224	511,924
Asset revaluation reserve.....	4,687	4,687	4,687	4,687	4,687	4,687	4,687
Total equity.....	389,440	425,329	415,827	443,807	468,415	494,771	523,471
TOTAL LIABILITIES AND EQUITY.....	392,751	427,229	416,935	445,108	469,716	496,072	524,772

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	34,326	35,653	38,213	77,467	82,520	88,770	91,768
Capital Contribution	5,250	19,000	19,000	7,000	7,000	7,000	7,000
Net cash provided by government	39,576	54,653	57,213	84,467	89,520	95,770	98,768
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for salaries, wages and other entitlements	(3,057)	(2,940)	(3,367)	(3,412)	(3,455)	(3,549)	(3,570)
Grants and subsidies paid	(1,707)	-	(2,899)	(2,247)	(500)	(500)	(500)
Supplies and services	(7,728)	(2,650)	(7,611)	(7,961)	(6,223)	(6,204)	(6,361)
Accommodation	(67)	(430)	(79)	(82)	(85)	(85)	(90)
Administration	-	(110)	(110)	(120)	(120)	(120)	(120)
Equipment repairs and maintenance	(438)	(1,000)	(1,912)	(1,900)	(1,900)	(1,900)	(1,900)
Capital User Charge payment	-	-	-	(36,606)	(40,196)	(43,967)	(43,967)
State Taxes	(5)	-	-	-	-	-	-
Goods and Services Tax	(2)	(5,192)	(1,476)	(1,505)	(1,510)	(1,515)	(1,515)
Other payments	(4,733)	(7,933)	(4,671)	(9,723)	(3,244)	(3,703)	(3,680)
Receipts							
Interest	1,466	470	2,400	800	500	500	500
Goods and Services Tax	-	5,192	1,476	1,505	1,510	1,515	1,517
Grants and subsidies	2,082	293	1,210	735	500	500	500
Other receipts	7,017	8,069	4,783	5,121	6,367	5,996	6,066
Net cash from operating activities	(7,172)	(6,231)	(12,256)	(55,395)	(48,356)	(53,032)	(53,120)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(30,399)	(58,320)	(44,706)	(66,883)	(47,500)	(50,663)	(52,724)
Proceeds from sale of non-current assets	8,029	28,690	22,100	8,900	5,000	5,000	5,000
Net cash from investing activities	(22,370)	(29,630)	(22,606)	(57,983)	(42,500)	(45,663)	(47,724)
CASH FLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	10,034	18,792	22,351	(28,911)	(1,336)	(2,925)	(2,076)
Cash assets at the beginning of the reporting period	27,263	3,908	37,297	59,648	30,737	29,401	26,476
Cash assets at the end of the reporting period	37,297	22,700	59,648	30,737	29,401	26,476	24,400

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	30,826	56,637	57,902	62,564	63,208
Adjustment for non-cash items:					
Depreciation.....	(194)	(150)	(140)	(140)	(140)
Increase/(decrease) in accounts receivable.....	402	(43)	41	-	-
(Increase)/decrease in accounts payable.....	(279)	(206)	-	-	-
Increase/(decrease) in prepayments.....	35	-	-	-	-
Profit/(loss) on sale of assets.....	(16,489)	(6,883)	(8,900)	(8,900)	(9,000)
Other accrued expenditure.....	(2,045)	6,040	(547)	(492)	(948)
Net Cash from Operating Activities.....	12,256	55,395	48,356	53,032	53,120

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Coastal Zone Management	1,019	-	1,194	550	200	200	200
Coastal and Clean Seas Grant	673	-	795	650	300	300	300
Other Contributions	15	-	911	1,097	-	-	-
TOTAL	1,708	-	2,899	2,247	500	500	500

Note: Reduction in Coastal Zone Management from 2001-02 and Coast and Clean Seas Grant from 2002-03 is due to uncertainty regarding Commonwealth funding.

NOTES

NOTES

AGENCY INDEX

	Vol	Page		Vol	Page
Agriculture	1	225	Kimberley Development Commission	1	400
Agriculture Protection Board	1	252	Land Administration	2	846
Albany Port Authority	2	906	Land Authority	2	918
Anti-Corruption Commission	1	101	Law Reform Commission	2	556
Auditor General	1	175	Local Government and Regional Development ...	1	382
Botanic Gardens and Parks Authority	2	652	Lotteries Commission.....	3	1295
Broome Port Authority	2	907	Main Roads	3	869
Building Management Authority	1	369	Meat Industry Authority	1	262
Bunbury Port Authority	2	909	Metropolitan Cemeteries Board	1	398
Bunbury Water Board	3	1290	Mid West Development Commission	1	298
Busselton Water Board.....	3	1291	Midland Redevelopment Authority	2	891
Commissioner for Equal Opportunity	2	545	Mineral and Petroleum Resources	3	968
Commissioner of Workplace Agreements	2	468	Minerals and Energy Research Institute of Western Australia	3	1008
Community Development	3	1163	National Trust of Australia (WA)	2	753
Conservation and Land Management	2	633	Parliament	1	41
Consumer and Employment Protection	2	445	Parliamentary Commissioner for Administrative Investigations	1	62
Country High School Hostels Authority	3	1079	Peel Development Commission	2	606
Country Housing Authority	1	351	Perth International Centre for Application of Solar Energy	1	208
Culture and the Arts	3	1207	Perth Market Authority	1	263
Curriculum Council	3	1088	Pilbara Development Commission	1	414
Dampier Port Authority	2	910	Planning and Infrastructure	2	815
Director of Public Prosecutions	2	564	Planning Commission.....	2	921
Disability Services Commission	3	1190	Police Service	2	767
East Perth Redevelopment Authority	2	845	Port Hedland Port Authority	2	915
Eastern Goldfields Transport Board	2	811	Premier and Cabinet	1	75
Education	3	1057	Public Sector Standards Commissioner.....	1	118
Education Services	3	1099	Racing, Gaming and Liquor	3	1275
Electoral Commission	2	592	Recreation Camps and Reserves Board	3	1114
Energy	1	187	Registrar, Western Australian Industrial Relations Commission	2	476
Environmental Protection	2	665	Rottnest Island Authority	3	1016
Esperance Port Authority	2	911	Rural Business Development Corporation	1	264
Fire and Emergency Services Authority of Western Australia	2	795	Salaries and Allowances Tribunal	1	132
Fisheries	1	273	Small Business Development Corporation	3	1045
Forest Products Commission	1	297	South West Development Commission	2	616
Fremantle Cemetery Board	1	397	Sport and Recreation	3	1123
Fremantle Port Authority.....	2	912	Sports Centre Trust	3	1136
Gascoyne Development Commission	1	426	State Housing Commission	1	353
Geraldton Port Authority.....	2	914	State Supply Commission	1	356
Gold Corporation	3	1292	Subiaco Redevelopment Authority	2	893
Goldfields-Esperance Development Commission	3	1299	Swan River Trust	2	698
Government Employees' Housing Authority	1	352	Totalisator Agency Board	3	1287
Government Railways Commission	2	916	Tourism Commission	3	1017
Governor's Establishment	1	110	Training.....	2	486
Great Southern Development Commission	1	322	Transport	2	894
Greyhound Racing Authority.....	3	1289	Treasury and Finance	1	143
Health.....	3	1237	Treasury Corporation	1	186
Heritage Council of Western Australia.....	2	743	Water and Rivers Commission	2	711
Housing and Works	1	339	Water Corporation	3	1297
Independent Gas Pipelines Access Regulator....	1	185	Water Regulation	2	685
Indigenous Affairs	3	1147	Western Power Corporation	1	220
Industry and Technology	3	945	Wheatbelt Development Commission	1	311
Information Commissioner	2	574	Zoological Gardens Board	2	732
Inspector of Custodial Services	2	584			
Insurance Commission of Western Australia....	3	1293			
Justice	2	507			



2001 – 02 BUDGET STATEMENTS

Volume 3

BUDGET PAPER NO. 2



PRESENTED TO THE LEGISLATIVE ASSEMBLY
ON 13 SEPTEMBER 2001

2001–02 Budget Statements
(Budget Paper No. 2 Volume 3)

© Government of Western Australia

Excerpts from this publication may be reproduced, with appropriate acknowledgement, as permitted under the Copyright Act.

For further information please contact:

Department of Treasury and Finance
197 St George's Terrace
Perth WA 6000

Telephone: +61 8 9222 9222

Facsimile: +61 8 9222 9342

Website: <http://budget.treasury.wa.gov.au>

Published September 2001

John A. Strijk, Government Printer

ISSN 1442–2913

Printed on Australian Paper

BUDGET 2001-02

BUDGET STATEMENTS

TABLE OF CONTENTS

	Volume	Page
A Guide for Readers	1	i
Chapter 1: Consolidated Fund Expenditure Estimates	1	1
Chapter 2: Net Appropriation Determinations	1	25
Chapter 3: Agency Information in Support of the Estimates	1	37
PART 1 – PARLIAMENT		
Parliament	1	41
Parliamentary Commissioner for Administrative Investigations	1	62
PART 2 - PREMIER; MINISTER FOR PUBLIC SECTOR MANAGEMENT; FEDERAL AFFAIRS; SCIENCE; CITIZENSHIP AND MULTICULTURAL INTERESTS		
Premier and Cabinet	1	75
Anti-Corruption Commission	1	101
Governor's Establishment	1	110
Office of the Public Sector Standards Commissioner	1	118
Salaries and Allowances Tribunal	1	132
PART 3 - DEPUTY PREMIER; TREASURER; MINISTER FOR ENERGY		
Treasury and Finance	1	143
Office of the Auditor General	1	175
WA Independent Gas Pipelines Access Regulator.....	1	185
Western Australian Treasury Corporation	1	186
Office of Energy	1	187
Perth International Centre for Application of Solar Energy	1	208
Western Power Corporation	1	220
PART 4 - MINISTER FOR AGRICULTURE, FORESTRY AND FISHERIES; THE MID-WEST, WHEATBELT AND GREAT SOUTHERN		
Agriculture	1	225
Agriculture Protection Board	1	252
Meat Industry Authority	1	262
Perth Market Authority	1	263
Rural Business Development Corporation	1	264
Fisheries	1	273
Forest Products Commission	1	297
Mid West Development Commission	1	298
Wheatbelt Development Commission	1	311
Great Southern Development Commission	1	322

	Volume	Page
PART 5 - MINISTER FOR HOUSING AND WORKS; LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT; THE KIMBERLEY, PILBARA AND GASCOYNE		
Housing and Works	1	339
Country Housing Authority	1	351
Government Employees' Housing Authority	1	352
State Housing Commission	1	353
State Supply Commission	1	356
Western Australian Building Management Authority	1	369
Local Government and Regional Development	1	382
Fremantle Cemetery Board	1	397
Metropolitan Cemeteries Board	1	398
Kimberley Development Commission	1	400
Pilbara Development Commission	1	414
Gascoyne Development Commission	1	426
PART 6 - MINISTER FOR CONSUMER AND EMPLOYMENT PROTECTION; TRAINING		
Consumer and Employment Protection	2	445
Commissioner of Workplace Agreements	2	468
Registrar, Western Australian Industrial Relations Commission	2	476
Training	2	486
PART 7 - ATTORNEY GENERAL; MINISTER FOR JUSTICE AND LEGAL AFFAIRS; ELECTORAL AFFAIRS; PEEL AND THE SOUTH WEST		
Justice	2	507
Commissioner for Equal Opportunity	2	545
Law Reform Commission	2	556
Office of the Director of Public Prosecutions	2	564
Office of the Information Commissioner	2	574
Office of the Inspector of Custodial Services	2	584
Western Australian Electoral Commission	2	592
Peel Development Commission	2	606
South West Development Commission	2	616
PART 8 - MINISTER FOR THE ENVIRONMENT AND HERITAGE		
Conservation and Land Management	2	633
Botanic Gardens and Parks Authority	2	652
Environmental Protection	2	665
Office of Water Regulation	2	685
Swan River Trust	2	698
Water and Rivers Commission	2	711
Zoological Gardens Board	2	732
Heritage Council of Western Australia	2	743
National Trust of Australia (WA)	2	753
PART 9 - MINISTER FOR POLICE AND EMERGENCY SERVICES; MINISTER ASSISTING THE MINISTER FOR PLANNING AND INFRASTRUCTURE		
Police Service	2	767
Fire and Emergency Services Authority of Western Australia	2	795
Eastern Goldfields Transport Board	2	811

	Volume	Page
PART 10 - MINISTER FOR PLANNING AND INFRASTRUCTURE		
Planning and Infrastructure	2	815
East Perth Redevelopment Authority	2	845
Land Administration	2	846
Main Roads	2	869
Midland Redevelopment Authority	2	891
Subiaco Redevelopment Authority	2	893
Transport	2	894
Albany Port Authority	2	906
Broome Port Authority.....	2	907
Bunbury Port Authority.....	2	909
Dampier Port Authority.....	2	910
Esperance Port Authority	2	911
Fremantle Port Authority	2	912
Geraldton Port Authority.....	2	914
Port Hedland Port Authority	2	915
Western Australian Government Railways Commission	2	916
Western Australian Land Authority	2	918
Western Australian Planning Commission.....	2	921
 PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS		
Industry and Technology	3	945
Mineral and Petroleum Resources	3	968
Minerals and Energy Research Institute of Western Australia	3	1008
Rottneest Island Authority	3	1016
Western Australian Tourism Commission	3	1017
Small Business Development Corporation	3	1045
 PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS		
Education	3	1057
Country High School Hostels Authority	3	1079
Curriculum Council	3	1088
Education Services	3	1099
Recreation Camps and Reserves Board	3	1114
Sport and Recreation	3	1123
Western Australian Sports Centre Trust	3	1136
Indigenous Affairs	3	1147
 PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS		
Community Development	3	1163
Disability Services Commission	3	1190
Culture and the Arts	3	1207
 PART 14 – MINISTER FOR HEALTH		
Health	3	1237

	Volume	Page
PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS- ESPERANCE		
Racing, Gaming and Liquor	3	1275
Totalisator Agency Board	3	1287
Western Australian Greyhound Racing Authority	3	1289
Bunbury Water Board	3	1290
Busselton Water Board	3	1291
Gold Corporation	3	1292
Insurance Commission of Western Australia.....	3	1293
Lotteries Commission	3	1295
Water Corporation	3	1297
Goldfields-Esperance Development Commission	3	1299

CHAPTER 3

AGENCY INFORMATION IN SUPPORT OF THE ESTIMATES

Part 11 – Part 15

Part 11

Minister for State Development; Tourism; Small Business

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
945	Industry and Technology			
	– Purchase of Outputs	71,771	61,140	69,955
	– Administered Grants, Subsidies and Transfer Payments	38,204	29,955	86,951
	– Capital Contribution	1,033	11,336	10,328
	Total	111,008	102,431	167,234
968	Mineral and Petroleum Resources			
	– Purchase of Outputs	63,507	65,984	71,050
	– Administered Grants, Subsidies and Transfer Payments	26,425	28,668	34,299
	– Capital Contribution	5,616	1,639	4,055
	Total	95,548	96,291	109,404
1008	Minerals and Energy Research Institute of Western Australia			
	– Purchase of Outputs	897	907	875
	– Capital Contribution	-	-	-
	Total	897	907	875
1016	Rottnest Island Authority
1017	Western Australian Tourism Commission			
	– Purchase of Outputs	31,383	32,439	31,994
	– Administered Grants, Subsidies and Transfer Payments	2,075	2,067	1,732
	– Capital Contribution	2,612	2,540	482
	Total	36,070	37,046	34,208

Part 11**Minister for State Development; Tourism; Small Business — *continued*****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1045	Small Business Development Corporation			
	– Purchase of Outputs	8,992	8,912	8,616
	– Capital Contribution	96	50	120
	Total	9,088	8,962	8,736
	GRAND TOTAL			
	– Purchase of Outputs	176,550	169,382	182,490
	– Administered Grants, Subsidies and Transfer Payments	66,704	60,690	122,982
	– Capital Contribution	9,357	15,565	14,985
	Total	252,611	245,637	320,457

INDUSTRY AND TECHNOLOGY

PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

DIVISION 55

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 85 Net amount appropriated to purchase outputs.....	54,645	71,619	60,988	69,781	67,024	68,793	67,545
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	152	152	152	174	174	174	174
Total appropriations provided to purchase outputs	54,797	71,771	61,140	69,955	67,198	68,967	67,719
ADMINISTERED							
Item 86 Amount provided for Administered Grants, Subsidies and Transfer Payments	29,999	38,204	29,955	86,951	33,862	12,349	10,449
CAPITAL							
Item 169 Capital Contribution	14,176	1,033	11,336	10,328	3,306	2,595	3,365
GRAND TOTAL.....	98,972	111,008	102,431	167,234	104,366	83,911	81,533

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To facilitate the development of the State's industry for the benefit of all Western Australians.

SIGNIFICANT ISSUES AND TRENDS

- The Western Australian economy continues to be heavily influenced by trends in the world economy. Trade liberalisation, the emergence of a range of industries based on new technologies and knowledge and the increasing prominence of environmental and sustainability issues are all highly relevant to the Western Australian economy's capacity to maintain growth.
- Western Australia must take advantage of the opportunities for a diversified economy through encouragement of new forms of business activity based on rapidly developing technologies. Participation in the information age with its focus on knowledge intensive enterprises is an imperative that cannot be ignored. Western Australia is especially well positioned to take advantage of market potential in the areas of indigenous enterprises, environmentally based enterprises and those enterprises that can capture and commercialise advances in scientific thought. A successful transition to these new forms of industrialisation offers further capacity to broaden the State's economic base.
- The enhancement of existing business through the take-up of these technologies and recognising movements in the way the world's leading industrial nations do business must also be rigorously pursued. The development of partnerships and strategic alliances on the part of Government with the private sector represents one avenue to foster the expansion of existing industry.
- The public sector should be encouraged in effectively harnessing technological developments as online service delivery becomes increasingly viable and acceptable to the wider business and social community.

- Access to the growing variety of telecommunication services is a further aspect of the changing economy and bears particular relevance to people living throughout rural and remote Western Australia.
- The altered character of world trade growth is also impacting upon some of Western Australia's traditional industries with need to restructure their operations in order to remain competitive. An allied level of pressure is being also applied by the community at large for traditional industries to move towards more socially acceptable manufacturing practices or diversify their operations to reflect community concerns.
- The emphasis on the link between an educated and skilled workforce, having appropriate infrastructure in place, research and development incentives and economic growth is continuing to strengthen. Equally, innovation is critical to international competitiveness and immature enterprises (in a growth sense) should be supported in their endeavours to develop new products and services based on originality or novelty.
- In this climate of complex change there is an increasing need for all participants in the economy to work together to achieve agreed goals. As a primary stakeholder, Government at all levels has its facilitative role to play to ensure that an appropriate operating environment exists. This requires Government to put in place a policy and industry strategy that can underpin confident decision making by the private sector by emphasising the State's competitive strengths.
- Such an environment is particularly crucial to the State's ability to win investment and to be seen as an attractive and competitive source for the sale of goods and services overseas.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Wittenoom clean-up	1,100	-	-	-
Forest Industry Structural Adjustment Program	3,260	5,500	5,560	794
On-line Security	1,730	1,110	1,170	1,110
Decisions taken since State Election				
Introduce a \$50 million Innovate WA Fund (\$20 million Capital)	6,530	7,460	7,880	8,130
SPIRIT project	1,520	-	-	-
Aboriginal Economic Development Officers	400	400	400	400
Savings from On-line Security	(1,030)	(1,110)	(1,170)	(1,110)
Reinstatement of savings from On-Line Security to fund other high priority IT initiatives ...	1,030	1,110	1,170	1,110
Transfer of Dairy Industry (Processing) Incentive Scheme from Agriculture WA	5,897	564	-	-
Management initiated retirement package	(103)	(103)	(103)	(103)
Parity and wages policy	(48)	(199)	(451)	(665)
Priority and Assurance Dividend	(3,168)	(3,341)	(3,301)	(3,301)
Travel, advertising and consultancy savings	(791)	(791)	(791)	(791)
Re-prioritisation of some industry grants	(1,250)	(1,250)	(1,250)	(1,250)
Additional agency savings	(1,150)	(1,150)	(1,150)	(1,150)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Industry development services	28,421	31,617	31,926	29,848			
<i>Output 2:</i>							
Public sector systems and supply services	16,716	16,957	15,300	21,292			
<i>Output 3:</i>							
Innovation and technology services.....	24,458	37,546	29,027	41,756			
Total Cost of Outputs	69,595	86,120	76,253	92,896	81,351	82,780	83,101
<i>Less Operating revenues</i>	8,935	6,251	7,456	13,446	12,461	12,847	13,146
Net Cost of Outputs	60,660	79,869	68,797	79,450	68,890	69,933	69,955
Adjustments ^(b)	(5,863)	(8,098)	(7,657)	(9,495)	(1,692)	(966)	(2,236)
Appropriations provided to purchase Outputs	54,797	71,771	61,140	69,955	67,198	68,967	67,719
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	29,999	38,204	29,955	86,951	33,862	12,349	10,449
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	14,176	1,033	11,336	10,328	3,306	2,595	3,365
TOTAL CONSOLIDATED FUND APPROPRIATIONS	98,972	111,008	102,431	167,234	104,366	83,911	81,533

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Meeting our clients' needs to achieve increased economic development and efficiencies across Western Australia

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Description: The extent to which this output contributes to economic development and efficiencies is measured by using information about the impact of DoIT's services on its clients' business operations. This will be measured by an annual client survey.					Due to the Machinery of Government amalgamation of departments, this indicator will be developed during 2001-02.
Indicator: Client assessment of the degree to which DoIT's support and services have impacted positively on business operations.					

(a) More details of effectiveness indicators in annual report.

Output 1: Industry development services

Promote and assist the growth of internationally competitive industry across Western Australia by providing an extensive range of services including advice and information, operation of the overseas network service, facilitation of promotional and trade events, commercialisation of government intellectual property, and the provision and management of financial assistance.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	28,421	31,617	31,926	29,848	
Less Operating Revenue ^(c)	1,223	-	-	440	
Net Cost of Output	27,198	31,617	31,926	29,408	
Adjustments ^(d)	(2,145)	(1,481)	(6,490)	(4,364)	
Appropriation for purchase of Output 1	25,053	30,136	25,436	25,044	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerial Advisory Councils/Committees.....	5	5	5	(c)	
Ministerials requiring a response.....	621	1,350	560	(c)	Original estimate subsequently revised to 600.
Policy developments and reviews.....	4	4	4	(c)	
Advice and information transfers to clients	25,000	27,650	209,500	210,000	The scope of 'advice and information' has been widened since the 2000-01 Budget measures were provided.
Overseas locations where the Department has a presence	8	11	11	10	
Major promotional and trade events undertaken in the year in question	43	45	41	36	Target has been reduced by 12% to reflect budgetary restructuring.
Payments of development incentives or grants and subsidies.....	411	400	829	800	
Successful and unsuccessful financial support applications processed and monitored	600	658	444	340	Measures were reported for first time under new structure. Target has been reduced to reflect budgetary restructuring.
Projects undertaken/initiatives implemented ...	43	50	83	70	
Representations made by the agency to external parties.....	500	565	370	400	Measures reported for first time.
International consultancy projects	0	0	2	6	Developing service.
Quality					
Minister's satisfaction with the quality of service delivered from the Department.		96%	80%	(c) (b)	
Client satisfaction with quality of service delivered by the Department.....	na	77%	83.4%	80%	
Client satisfaction with international consultancy services provided	na	na	na	75%	Developing new service.
Timeliness					
Minister's satisfaction with the timeliness of the service delivered from the Department. ...		63%	80%	(c) (b)	
Client satisfaction with timeliness of service delivered by the Department.....	na	76%	78.6%	75%	
Client satisfaction with the timeliness of international consultancy services.....	na	na	na	75%	Developing new service.
Cost					
Average cost per Ministerial Advisory Council/Committee.....	\$104,099	\$71,603	\$115,400	(c)	
Average cost per ministerial response	\$2,538	\$753	\$3,120	(c)	
Average cost per policy development review ..	\$74,872	\$75,933	\$83,000	(c)	
Average cost per advice and information transfer to clients	\$389	\$223	\$40	\$38	
Average cost per Overseas Office.....	\$255,173	\$246,567	\$205,727	\$204,200	
Average cost per major promotional and trade event	\$54,271	\$90,133	\$63,098	\$62,861	
Average value of grant provided	\$16,229	\$31,115	\$11,817	\$13,190	
Average cost per application processed and monitored	\$3,112	\$3,348	\$4,662	\$4,406	
Average cost per project undertaken or initiative implemented	\$60,061	\$35,310	\$34,494	\$50,857	Larger more complex projects being undertaken.
Average cost per representation to external parties	\$1,607	\$1,043	\$2,408	\$2,320	
Average cost per international consultancy project.....	na	na	\$211,132	\$170,054	Developing new service.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 139 and is estimated to be 138 for the 2001-02 Budget.

(b) Provided by the then Minister for Commerce and Trade.

(c) These output measures will be discontinued under the new output structure.

Major Achievements For 2000-01

- Negotiated with Motorola to establish a software engineering centre near the University of Western Australia (UWA). A government industry incentive package of \$5.4 million is part of an agreement by which UWA will invest about \$15 million and Motorola \$35 million in the research and development facility serving Motorola's operations with automotive, smartcard, electronic tools and software for semi-conductor design and other communications.
- Facilitated meetings with local companies leading to Telenor Satellite Tracking of Ireland deciding to relocate its wireless applications manufacturing operations to Perth. A joint venture with the local Startrack company was established and Telenor has set up a local operation expected to have 50 staff within three to five years.
- Encouraged the decision by Mediterranean Shipping Company of Switzerland, one of the world's largest container shipping operations, to relocate its Australasian regional headquarters to Fremantle to create 60 permanent jobs.
- Promoted Perth as a cost effective location for call centres leading to Edith Cowan University's Joondalup campus being chosen as the location for an Ansett Australia call centre. The centre opened during the year with a workforce of 300.
- Administered State Government financial incentives, which enabled Kailis and France Foods to expand production capacity and increase exports from its Osborne Park plant. The value of new sales of its soups and sauces to the Japanese market has been estimated at \$6.3 million, requiring employment of up to 30 additional staff.
- Supported local businesses under the Trade Through Aid Strategy. Western Australian businesses won contracts worth \$21.8 million with AusAID, the Asian Development Bank, the World Bank and the United Nations System of Organisations.
- Continued the development of the Jervoise Bay marine industrial project consisting of 39ha common user area, a 1.2 metre breakwater, a 10 metre deep harbour and an 80ha industrial estate.
- Coordinated the establishment of the Western Australian Indigenous Tourism Operators Committee (WAITOC), representing indigenous tourism operators throughout the State. The Office of Aboriginal Economic Development has facilitated and provided guidance to WAITOC in raising the profile of indigenous tourism in Western Australia on a State, national and international level.
- Coordinated the 2000 Western Australian Indigenous Business Awards for the event's third year. This was strongly supported by the public and private sectors through sponsorship and resulted in a record number of applications, and an outstanding field of finalists.
- Continued to market Western Australian Government on-line purchasing solutions.

Major Initiatives For 2001-02

- Implement the Timber Industry Assistance Program (TIAP) to assist businesses dependant on the timber industry. A new Timber Industry Restructure Assistance Centre (TIRAC) has been opened at Manjimup.
- Relocation of the State's Trade and Investment office in Indonesia to a new Jakarta Office.
- To provide business facilitation and support services to clients on behalf of ATSIC clients.
- Assist in the implementation of an overall industry policy for the State.
- To work with the State Supply Commission to review and strengthen the Buy Local policy.
- Participation in the development of the specific strategic action plan for various industries.
- Support the operation of a State Development Forum as a strategic advisory forum to the Minister.
- Engage with other Australian and overseas governments and multilateral organisations on the application of Western Australian Government intellectual property.

Outcome: Meeting our clients' needs to achieve increased economic development and efficiencies across Western Australia

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
<p>Description: This output addresses government needs for greater efficiencies in public spending by simplifying procedures and reducing costs for agencies, other approved clients and suppliers in the procurement of goods and services.</p> <p>Indicator: This indicator will be determined by an index which takes into account:</p> <ul style="list-style-type: none"> - savings to government through the establishment and management of common use contracts; - the take-up rate by agencies of online developments in procurement; - client-specific contracting; and - supplier assessment of services provided to assist them in contracting with government. 					Due to the Machinery of Government amalgamation of departments, this indicator will be developed during 2001-02.

(a) More details of effectiveness indicators in annual report.

Output 2: Public sector systems and supply services

Research and create systems and provide development and management services for the efficient procurement of goods and services for government and authorised agencies, ensuring probity and the management of risk. Assist suppliers by providing information and forums relating to government procurement and tendering matters, so that the State can benefit from an involved and informed contractor base.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	16,716	16,957	15,300	21,292	Increase due to new initiative for SPIRIT and new Total Buying Service.
Less Operating Revenue ^(c)	5,388	4,028	4,137	7,630	Increase due to Total Buying Service.
Net Cost of Output	11,328	12,929	11,163	13,662	
Adjustments ^(d)	(2,388)	(683)	1,775	(216)	
Appropriation for purchase of Output 2	8,940	12,246	12,938	13,446	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Value of agency specific contracts developed .	\$114.6 million	\$111 million	\$127.2 million	\$150 million	Values have been recast to reflect Machinery of Government changes. The regional part of this service is now included in the Department of Housing and Works. The service is expected to expand with new clients.
Value of common use contracts managed.....	\$691.3 million	\$770 million	\$607.4 million	\$610 million	Values have been recast to reflect Machinery of Government changes.
Registered buyers using the Government					
Electronic Market	na	300	564	1,500	New product still under development.
Attendees at procurement education seminars .	690	750	885	750	Numbers vary depending on issues that arise.
Establishment and maintenance of the Chair in Leadership in Strategic Procurement	na	1	1	1	New Initiative.
Consultative and developmental supplier contacts.....	108,633	120,000	35,432	34,600	The definition of 'contact' was reviewed and tightened during 2000-01 to ensure that only verifiable contacts with the required degree of interaction were counted.
Tender documents issued	7,499	8,000	8,473	8,400	
Strategic procurement consultancy projects.....	44	50	44	34	Projects are becoming fewer but larger and longer-lasting.
Quality					
Client satisfaction with agency specific contract development.....	90%	75%	76%	75%	
Client satisfaction with common use contracts	82%	80%	85%	80%	
Registered buyers' satisfaction with the Government Electronic Market.....	na	75%	84%	75%	As this is still a developing product, the target for 2001-02 has not been adjusted.
Client satisfaction with procurement education seminars.....	71%	75%	79%	75%	
Advisory Board's assessment of the degree to which targets established for the Chair have been achieved	na	na	na	75%	Board constituted in 2001-02.
Supplier satisfaction with the information supplied regarding DoIT's initiatives in government contracting and procurement.....	72%	75%	86%	80%	Target raised as a result of the latest survey.
Supplier satisfaction with tendering processes.	74%	75%	72%	75%	
Client satisfaction with strategic procurement consultancy services provided	100%	80%	100%	85%	Target set to 85% due to a limited number of potential respondents.
Timeliness					
Client satisfaction with the timeliness of delivery of the agency specific contracting service.....	86%	75%	71%	75%	
Client satisfaction with the timeliness of procurement education seminars.....	69%	75%	76%	75%	
DoIT's annual review of the Chair's performance completed within the agreed timeframe.....	na	na	na	completed	New initiative.
Supplier satisfaction with the timeliness of contacts made	73%	75%	95%	80%	Target raised as a result of the latest survey.
Tender enquiries responded to within 1 working day	99.5%	95%	97%	95%	
Client satisfaction with the timeliness of strategic procurement consultancy services ..	100%	80%	100%	85%	Target set to 85% due to limited number of potential respondents.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost					
Cost as a percentage of the value of agency specific contracts developed	2.8%	2.2%	2.3%	3.0%	Cost increase is due to a reallocation of overheads.
Overall cost of development of agency specific contracts	\$3,214,500 ^(c)	\$2,444,400	\$2,871,400 ^(c)	\$4,567,000	Cost increase is due to a reallocation of overheads.
Cost as a percentage of the value of common use contracts managed	0.79%	0.87%	0.80%	0.93%	Cost increase is due to a reallocation of overheads.
Overall cost of management of common use contracts	\$5,437,200	\$6,690,900	\$4,878,900	\$5,675,000	Cost increase is due to a reallocation of overheads.
Average cost per registered buyer using the Government Electronic Market.....	na	\$7,592	\$3,939	\$3,611	The Government Electronic Market is progressing to early production phase and is incurring greater operational costs.
Average cost per procurement education seminar attendee	\$1,683 ^(b)	\$737	\$437	\$579	Cost increase for 2001-02 is due to a reallocation of overheads.
Cost for the establishment and maintenance of the Chair in Leadership in Strategic Procurement.....	na	\$135,287	\$124,669	\$166,465	Cost increase is due to a reallocation of overheads.
Average cost per supplier contact.....	\$11.62	\$10.67	\$25.61	\$30.76	Cost increase is due to a reallocation of overheads.
Average cost per tender document issued.....	\$217.70	\$203.60	\$176.60	\$108	Cost has reduced as a result of the reallocation of overheads to contracting branches.
Average cost per strategic procurement project	\$52,731	\$38,945	\$54,382	\$90,029	Increased cost reflects larger, more complex projects and increased resources being applied.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 126 and is estimated to be 148 for the 2001-02 Budget.

(b) This included other activities not costed separately that are no longer carried out under this item. Excluding resources required for these other activities results in an approximate cost, in 1999-00, per seminar attendee of \$700.

(c) Not included is \$1,688,000 in 1999-00 and \$20,000 in 2000-01 for Supply West which has now been privatised.

Major Achievements For 2000-01

- Developed services that assist agencies to link the emerging electronic commerce products and advances in telecommunications to improving the effectiveness and efficiency of their business support and core services.
- A strategic procurement review methodology was made available to a number of agencies to assist them in developing and improving their approach to procurement and business processes.
- In the period July 2000 to June 2001, 265 procurement projects were commenced, representing about \$200 million in contract turnover.
- Common Use Contracts, which utilise the collective purchasing capacity of government, continue to provide high levels of savings and support for local and regional suppliers.
- The use of Early Tender Advice assisted agencies in targeting a wider market of suppliers and provided a more competitive field of tenderers.

- The Government Electronic Market (GEM) went live in March 2001, enabling government buyers to search for suppliers and get quotes for low-value, high-volume items. Suppliers will benefit through direct access to government buyers, as well as reducing their costs of supplying to government. All details of common use contract arrangements have been entered into GEM and online purchasing is now available, reducing the average cost of purchasing significantly.
- Commenced a new project, SPIRIT (Strategic Partnering in Resourcing IT) during the year. The project will progressively provide agencies and industry with a framework of individual arrangements that will enable business to be contracted in an effective way. SPIRIT is a whole of government project that encompasses all IT goods and services. There has been good support from the IT industry for the project.
- Conducted a series of Inside Evaluation Workshops to enhance suppliers' understanding of tendering procedures and to thereby improve the quality of their tender submissions.
- The Government Contracting Information Bulletin Board was upgraded and provided a capacity for Facilities Managers to advertise their tenders and publish their awarded contracts.

Major Initiatives For 2001-02

- Further develop and implement strategic information technology and telecommunications contracts to take advantage of whole of government purchasing and innovative technology.
- Continue to assist government agencies and other client groups with their procurement needs. These services will focus primarily on assisting clients with procurement planning, tender documentation, tender evaluation and contract management, contract risk management advice, contract negotiation services, due diligence and probity auditing.
- Development and promotion of a number of new common use contract arrangements for the provision of goods and services to government agencies and other approved users.
- Further development of new contract frameworks in which information technology (SPIRIT) and telecommunications (VOICENET) common use contract arrangements can be managed.
- Development of new Professional Seminar series focusing on the themes of eCommerce, Contract Planning and Formation and Contract Management.
- GEM will be further developed with the inclusion of additional functions such as online payment. Government buyers will be strongly encouraged to undertake their purchasing through GEM.
- Delivery of GEM buyer training to agencies as they join the GEM network, and hold supplier development workshops within the regions to enhance regionally-based businesses' understanding of government tendering processes and requirements.
- Launch a new version of the Bulletin Board which will incorporate new functionalities.
- Pilot a prototype of GEM Contracting with the Department of Training for online contract development and online contract management.

Outcome: Meeting our clients' needs to achieve increased economic development and efficiencies across Western Australia

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Description: The extent to which this output contributes to economic development and efficiencies is measured by using information about the impact of DoIT's services on its clients' business operations. This will be measured by an annual client survey.					Due to Machinery of Government amalgamation of departments, this indicator will be developed during 2001-02.
Indicator: Client assessment of the degree to which DoIT's support and services have impacted positively on business operations.					

(a) More details of effectiveness indicators in annual report.

Output 3: Innovation and technology services

Assist clients through the development and growth of online business solutions. Promote increased awareness, development and adoption of new technology and innovation across Western Australia.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	24,458	37,546	29,027	41,756	Increase due to new initiatives including Innovate WA and continued expansion of Online Services.
Less Operating Revenue ^(c)	2,324	2,223	3,319	5,376	
Net Cost of Output	22,134	35,323	25,708	36,380	
Adjustments ^(d)	(1,330)	(5,934)	(2,942)	(4,915)	
Appropriation for purchase of Output 3	20,804	29,389	22,766	31,465	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ministerial Advisory Councils/Committees.....	8	8	8	(b)	
Ministerials requiring a response.....	292	1,350	189	(b)	Original estimate subsequently revised to 400.
Policy developments and reviews.....	4	4	4	(b)	
Advice and information transfers to clients	25,000	27,650	209,400	210,000	The scope of 'advice and information' has been widened since the 2000-01 Budget measures were provided.
Major promotional and trade events undertaken in the year in question	12	15	11	9	Target has been reduced by 12% to reflect budgetary restructuring.
Payments of development incentives or grants and subsidies.....	146	400	428	400	
Successful and unsuccessful financial support applications processed and monitored	600	657	443	200	Estimated Actual measures include figures from the Regional Development Division. Due to the collection mechanism, it is not possible to separate these for this year. Target has been reduced for next year.
Projects undertaken/initiatives implemented ...	17	20	40	40	
Representations made by the agency to external parties.....	500	565	410	450	Measures reported for the first time.
Technology parks/precincts for which the Department provides strategic planning and financial support	1	1	1	1	
Total agencies accessing each of DoIT's online services	92	88	335	415	Increased client numbers forecast due to increase in number of online services provided.
Quality					
Minister's satisfaction with the quality of service delivered from the Department	na	96%	80%	(b) (c)	
Client satisfaction with quality of service delivered by the Department.....	na	77.0%	83.4%	80%	
Client satisfaction with the online services provided.....	76%	75%	73%	75%	
Timeliness					
Minister's satisfaction with the timeliness of the service delivered from the Department. ...	na	63%	80%	(b) (c)	
Client satisfaction with the timeliness of service delivered by the Department.....	na	76%	78.6%	76%	
Actual hours availability of services as a percentage of advertised hours availability ...	99.7%	99%	99.9%	99%	
Cost					
Average cost per Ministerial Advisory Council/Committee.....	\$47,513	\$78,142	\$49,125	(b)	
Average cost per ministerial response	\$1,984	\$442	\$3,169	(b)	
Average cost per policy development review ..	\$92,365	\$295,806	\$95,500	(b)	
Average cost per advice and information transfer to clients	\$184	\$136	\$19	\$28	Include cost of advisory council, ministerial response and policy development review.
Average cost per major promotional and trade event	\$17,248	\$20,838	\$19,455	\$21,889	
Average value of grant provided	\$53,653	\$39,863	\$20,764	\$47,635	Increase in amount of grants provided.
Average cost per application processed and monitored	\$1,555	\$1,252	\$2,178	\$5,280	More involved applications being processed.
Average cost per project undertaken or initiative implemented	\$218,583	\$346,642	\$96,050	\$98,875	
Average cost per representation to external parties	\$719	\$926	\$907	\$922	
Average cost per Technology Park	\$2,042,110	\$2,201,392	\$2,111,412	\$1,565,000	
Average cost per agency access to a service....	\$37,263	\$52,760	\$21,739	\$23,214	Additional resources being applied to develop new online services.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 72 and is estimated to be 95 for the 2001-02 Budget.

Revised budget measures for 2000-1 included figures from the Regional Development Division, but Estimated Actual and Target figures do not.

(b) These output measures will be discontinued under the new output structure.

(c) Provided by the then Minister for Commerce and Trade.

Major Achievements For 2000-01

- The launch of the Government Intellectual Policy 2000 to replace the Public Sector Intellectual Property Policy 1997 places Western Australia in a leading edge position, being one of only two Australian jurisdictions with a whole of government policy, covering all forms of IP, which supports the responsible and accountable management of IP assets.
- OnlineWA, the single doorway to government services, continued to grow at an unprecedented rate and regularly attracts over 2,400 unique visitors per day. The site now contains information from all State Government agencies, information on 29 State Government web sites and details of all Local Government web sites, comprising 14,000 links to agency information.
- Established an Interactive Voice Recognition (IVR) function to support agencies using the Department's internet based bill payment facility, WAFastPay.
- Completed an Internet based direct debit payment system. This service will now be extended to other government agencies to further extend their bill paying options to the community.
- In partnership with Telstra and Optus, Statewide Telecommunications Enhancement Program is enabling government high-speed data services to be transmitted to regional areas. This benefits not only individual agencies but also their clients and local communities. For example, the Police Service now has statewide access to information available at its Perth database. Under an agreement with Telstra, high-speed (ADSL) Internet services are being rolled out to nine medium-sized towns around the State which would have otherwise missed out on this new technology.
- The WirelessWest project, a partnership between the State Government, Commonwealth Government and Telstra, will give regional residents access to modern and reliable mobile telephone technology. WirelessWest will provide continuous CDMA (code division multiple access) coverage across almost all of the South West Land Division, stretching from Geraldton to the Goldfields and Esperance.
- Videoconferencing infrastructure was extended during the year to 100 public access locations in regional Western Australia, as well as a number of hospitals, health services and police stations. Videoconferencing has many applications for business, community groups and government agencies such as the Department of Health, which continues to expand its Telehealth services.
- Provided assistance to a consortium of local information technology companies to secure funding to establish a Technology Incubator Centre at Bentley.
- Provided funding to six new Centres of Excellence in industry-focussed research and development.

Major Initiatives For 2001-02

- Commence the implementation of the Innovate WA strategy to strengthen the State's long-term economic competitiveness. The strategy is aimed at improving the educational and research capacity of the State and facilitating the commercialisation of ideas as a path to generate jobs and expand export potential.
- Develop a number of Internet and systems security services (branded as "GovSecure") for the whole of government in Western Australia to minimise the threat from sources such as hackers, viruses and "denial of service" attacks.
- Undertake an extension of the OnlineWA service in order to personalise it for the individual citizen's requirements
- Establish and maintain the necessary infrastructure to support the GEM initiative.
- Encourage the development of technology parks and research facilities shared between government departments and the private sector.
- Develop strategies to enable the Western Australian telecommunications network to reach the maximum number of homes.

CAPITAL WORKS PROGRAM

The Department's capital works program for 2001-02 will see the continuation of investment in the promotion of the diversity of the State's industry base. The expenditure program includes the following projects:

- Development of the \$127 million Jervoise Bay southern precinct harbour infrastructure will continue, to provide for future requirements of the shipbuilding and offshore oil and gas industries, with planned expenditure of \$84.7 million in 2001-02;
- Development of the Marine Industry Technology Park and the construction of the Marine Skills Training and Research Centre at Lake Coogee in Munster at a cost of \$15.8 million in 2001-02;
- Construction of the CSIRO facility at Technology Park in Bentley will be completed with an expenditure of \$5 million in 2001-02;
- Contributing to the redevelopment of premises for the Fremantle Fishermans Cooperation society at the Robb Jetty industrial estate and development of the Coogee recreation area at a cost of \$1.7 million;
- The WirelessWest project will extend the Telstra CDMA network to provide continuous coverage to areas in the South West land division at a cost of \$3.5 million in 2001-02; and
- Development of online systems that will enable government agencies, approved buyers and suppliers to undertake their purchasing of goods and services, tendering and contract management in an e-commerce environment. This will be facilitated through Gem Procurement and Gem Contracting systems at a cost of \$1.5 million and \$1 million respectively in 2001-02.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
East Rockingham Wool Processing - Rectification	6,000	1,886	1,886	4,114
Communications Pipeline.....	10,000	9,314	1,547	686
Coogee Redevelopment Implementation	5,900	4,193	88	1,707
CSIRO Relocation - Implementation	34,000	28,965	17,602	5,035
Jervoise Bay Infrastructure - Enhancement	7,900	7,710	1	190
Marine Industry Technology Park	23,150	7,286	220	15,864
Southern Precinct	127,300	18,832	15,216	84,695
Woolscour Project	14,218	13,296	-	922
COMPLETED WORKS				
CSIRO Relocation - Planning.....	865	865	30	-
Interactive Virtual Environment Centre (IVEC).....	1,000	1,000	1,000	-
Meenar Industrial Park - Northam	550	550	550	-
NEW WORKS				
Computer and Office Equipment Replacement	300	-	-	75
Equipment Replacement.....	992	-	-	328
Gem Contracting	953	-	-	953
Gem Procurement.....	2,700	-	-	1,500
Wireless South West Project	7,000	-	-	3,500
	242,828	93,897	38,140	119,569

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	283	-	38,140	119,569	32,976	5,693	10,693
Working capital requirement							
Leave Liability	-	510	-	313	90	62	62
Loan repayments	14,176	523	11,336	7,159	2,816	2,133	2,903
	14,459	1,033	49,476	127,041	35,882	7,888	13,658
LESS							
Internal Funds and Balances.....	283	-	1,252	2,714	-	-	-
Commonwealth Grants.....	-	-	17,017	55,699	7,284	-	-
Holding Account ^(b)	-	-	-	-	303	293	293
Other	-	-	19,871	58,300	24,989	5,000	10,000
Capital Contribution.....	14,176	1,033	11,336	10,328	3,306	2,595	3,365

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual ^(e)	2000-01 Budget ^(e)	2000-01 Estimated Actual ^(e)	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	21,479	25,050	24,075	28,096	27,615	27,744	28,215
Superannuation	913	2,251	2,063	2,299	2,421	2,490	2,490
Cost of Goods Sold	1,586	-	-	-	-	-	-
Grants, subsidies and transfer payments ^(b)	14,503	23,240	18,065	29,606	19,475	20,583	20,778
Supplies and services	22,662	27,142	20,384	21,726	20,560	21,036	21,548
Borrowing costs	959	763	955	783	596	552	552
Capital User Charge	-	-	-	3,390	3,291	3,525	3,719
Depreciation	1,078	832	2,137	3,421	3,868	3,224	2,173
Consumable Supplies	1,894	3,087	2,520	2,431	2,362	2,328	2,328
Equipment repairs and maintenance	700	682	1,355	1,022	1,041	1,176	1,176
Net loss on disposal of non-current assets	44	-	69	-	-	-	-
Write-down or loss in value of inventories	186	-	-	-	-	-	-
Other expenses	36	205	886	122	122	122	122
TOTAL COST OF SERVICES	66,040	83,252	72,509	92,896	81,351	82,780	83,101
Revenues from ordinary activities							
User charges and fees ^(c)	6,131	4,730	5,233	12,301	11,372	11,746	12,045
Net Profit on disposal of non-current assets	530	150	11	113	58	68	68
Interest revenue	16	-	73	-	-	-	-
Other Revenue	2,258	1,371	2,139	1,032	1,031	1,033	1,033
Total Revenues from Ordinary Activities	8,935	6,251	7,456	13,446	12,461	12,847	13,146
NET COST OF SERVICES	57,105	77,001	65,053	79,450	68,890	69,933	69,955
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	63,289	66,853	64,316	69,955	67,198	68,967	67,719
Liabilities assumed by the Treasurer	977	2,251	2,235	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	64,266	69,104	66,551	69,955	67,198	68,967	67,719
Change in Equity arising from transfer of assets/liabilities	(2,092)	-	(2,389)	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	5,069	(7,897)	(891)	(9,495)	(1,692)	(966)	(2,236)
Extraordinary items	(4,058)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,011	(7,897)	(891)	(9,495)	(1,692)	(966)	(2,236)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 337 and 381 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	7,163	822	1,775	918	898	906	464
Cash resources held in Trust.....	151	-	-	-	-	-	-
Other financial assets (Investments)	-	-	9	9	9	9	9
Receivables.....	2,339	480	10,014	5,164	5,164	5,164	5,164
Inventories.....	2,429	620	2,428	2,051	1,919	1,787	1,655
Interest receivable.....	-	135	26	26	26	26	26
Prepayments.....	64	80	219	225	225	225	225
Other Current Assets	691	708	741	741	741	741	741
Total current assets.....	12,837	2,845	15,212	9,134	8,982	8,858	8,284
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	3,421	6,986	9,917	11,797
Land and Buildings.....	15,512	14,326	11,674	11,254	10,834	10,414	9,994
Plant, equipment and vehicles.....	1,858	1,197	4,713	5,089	3,033	1,387	658
Loans and Advances - non-current	20,300	22,230	21,697	23,777	24,277	24,777	23,938
Other non-current assets	1,333	102	1,833	1,434	967	734	635
Total non-current assets.....	39,003	37,855	39,917	44,975	46,097	47,229	47,022
TOTAL ASSETS.....	51,840	40,700	55,129	54,109	55,079	56,087	55,306
CURRENT LIABILITIES							
Provision for employee entitlements.....	3,178	3,211	3,248	3,055	2,975	2,923	2,871
Payables.....	749	1,232	1,072	1,080	1,080	1,080	1,080
Interest-bearing liabilities (Borrowings)	-	4,961	-	-	-	-	-
Interest payable.....	133	122	168	158	144	130	116
Other Liabilities.....	851	1,712	1,861	842	847	852	857
Total current liabilities	4,911	11,238	6,349	5,135	5,046	4,985	4,924
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	1,735	1,192	1,881	1,851	1,841	1,831	1,821
Interest-bearing liabilities (Borrowings)	8,878	7,583	9,643	9,110	8,565	8,015	6,176
Total non-current liabilities	10,613	8,775	11,524	10,961	10,406	9,846	7,997
TOTAL LIABILITIES	15,524	20,013	17,873	16,096	15,452	14,831	12,921
EQUITY							
Contributed Equity	-	-	-	10,328	13,634	16,229	19,594
Accumulated surplus/(deficit).....	29,799	14,987	30,739	21,168	19,476	18,510	16,274
Asset revaluation reserve.....	6,517	5,700	6,517	6,517	6,517	6,517	6,517
Total equity.....	36,316	20,687	37,256	38,013	39,627	41,256	42,385
TOTAL LIABILITIES AND EQUITY.....	51,840	40,700	55,129	54,109	55,079	56,087	55,306

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	63,289	66,853	64,316	66,534	63,330	65,743	65,546
Capital Contribution	-	-	-	10,328	3,306	2,595	3,365
Holding Account	-	-	-	-	303	293	293
Net cash provided by government	63,289	66,853	64,316	76,862	66,939	68,631	69,204
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(20,830)	(25,185)	(23,979)	(27,498)	(27,701)	(27,801)	(28,272)
Superannuation payments	-	-	-	(2,299)	(2,421)	(2,490)	(2,490)
Grants, subsidies and transfer payments	(13,512)	(24,240)	(12,142)	(24,490)	(17,704)	(19,500)	(20,164)
Supplies and services	(28,412)	(32,176)	(23,211)	(25,328)	(22,821)	(23,264)	(23,776)
Borrowing costs	(966)	(776)	(920)	(793)	(610)	(566)	(566)
Administration	(30)	-	-	-	-	-	-
Equipment repairs and maintenance	(701)	(1,682)	(1,365)	(1,022)	(1,041)	(1,176)	(1,176)
Capital User Charge	-	-	-	(3,390)	(3,291)	(3,525)	(3,719)
Goods and Services Tax	-	(6,224)	(7,550)	(7,353)	(7,209)	(7,199)	(7,199)
Other payments	-	(700)	(639)	(48)	(122)	(122)	(122)
Receipts							
User charges and fees	6,203	4,649	5,201	11,801	11,272	11,646	11,945
Interest	16	-	-	-	-	-	-
Goods and Services Tax	-	6,078	5,055	7,353	7,209	7,199	7,199
Other receipts	3,799	1,372	1,872	1,032	1,031	1,033	1,033
Net cash from operating activities	(54,433)	(78,884)	(57,678)	(72,024)	(63,408)	(65,765)	(67,307)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(1,793)	(203)	(4,292)	(3,876)	(925)	(925)	(925)
Proceeds from sale of non-current assets	1,733	900	120	490	190	200	200
Other receipts from investing activities	1,087	-	-	-	-	-	-
Net cash from investing activities	1,027	697	(4,172)	(3,386)	(735)	(725)	(725)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(11,070)	(523)	(523)	(1,633)	(545)	(550)	(1,839)
Other payments for financing activities	(3,106)	-	(10,813)	(5,526)	(2,271)	(1,583)	(1,064)
Proceeds from borrowings	769	-	2,389	-	-	-	-
Other proceeds from financing activities	-	-	942	4,850	-	-	1,289
Net cash from financing activities	(13,407)	(523)	(8,005)	(2,309)	(2,816)	(2,133)	(1,614)
NET INCREASE/(DECREASE) IN CASH HELD	(3,524)	(11,857)	(5,539)	(857)	(20)	8	(442)
Cash assets at the beginning of the reporting period	10,838	12,679	7,314	1,775	918	898	906
Cash assets at the end of the reporting period	7,314	822	1,775	918	898	906	464

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	65,053	79,450	68,890	69,933	69,955
Adjustment for non-cash items:					
Depreciation	(2,137)	(3,421)	(3,868)	(3,224)	(2,173)
(Increase)/decrease in salaries and related costs	(216)	(223)	90	62	62
Increase/(decrease) in accounts receivable	7,675	(4,850)	-	-	-
(Increase)/decrease in accounts payable	323	(8)	-	-	-
Increase/(decrease) in prepayments	155	6	-	-	-
Increase/(decrease) in inventories	(1)	(377)	(132)	(132)	(132)
Profit/(loss) on sale of assets	11	113	58	68	68
Other liabilities	(1,010)	1,019	(5)	(5)	(5)
Other accrued expenditure	(12,175)	315	(1,625)	(937)	(468)
Net Cash from Operating Activities	57,678	72,024	63,408	65,765	67,307

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual ^(b) \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Salaries and Allowances	539	297	581	842	846	630	150
Superannuation	21	29	50	29	30	30	30
Grants, subsidies and transfer payments	7,409	3,160	15,605	31,932	11,119	6,463	-
Supplies and services	14,147	7,953	5,843	17,592	19,997	21,434	21,512
Depreciation	7	-	6	10	10	10	10
Consumable Supplies	48	15	90	60	60	50	25
Equipment repairs and maintenance	4	-	3	5	5	-	-
Other expenses	250	-	5,143	-	-	-	-
Receipts paid into Consolidated Fund	570	570	570	587	603	603	603
Transfer of Assets/Liabilities	-	-	942	-	-	-	-
TOTAL ADMINISTERED EXPENSES^(a) ...	22,995	12,024	28,833	51,057	32,670	29,220	22,330
REVENUES							
User charges and fees	100	100	1,160	12,935	19,144	21,258	21,258
Interest revenue	211	194	195	178	160	140	140
Other Revenue	277	48,216	17,641	56,118	7,737	503	10
Appropriations	29,999	38,204	29,955	86,951	33,862	12,349	10,449
Liabilities assumed by the Treasurer	21	29	50	-	-	-	-
Transfer of Assets/Liabilities	(2,092)	-	-	-	-	-	-
TOTAL ADMINISTERED REVENUES	28,516	86,743	49,001	156,182	60,903	34,250	31,857

(a) Further information in the table "Details of the Administered Transactions Expenses".

(b) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	5,384	1,799	4,815	1,000	1,000	1,000	1,000
Receivables.....	39	120	547	447	447	447	447
Other Current Assets	55	-	-	-	-	-	-
Total Administered Current Assets	5,478	1,919	5,362	1,447	1,447	1,447	1,447
ADMINISTERED NON-CURRENT ASSETS							
Land and Buildings.....	526	-	310	310	310	310	310
Receivables - non current	-	-	-	100	100	100	100
Plant, equipment and vehicles.....	34	48	248	298	293	283	273
Loans and Advances - non-current	4,623	5,647	4,248	3,839	3,396	2,933	2,470
Other non-current assets	27,900	107,600	59,325	163,365	191,603	196,603	206,603
Total Administered Non-Current Assets	33,083	113,295	64,131	167,912	195,702	200,229	209,756
TOTAL ADMINISTERED ASSETS	38,561	115,214	69,493	169,359	197,149	201,676	211,203
ADMINISTERED CURRENT LIABILITIES							
Provision for employee entitlements.....	-	-	52	52	52	52	52
Payables.....	608	160	7,171	2,321	2,321	2,321	2,321
Interest-bearing liabilities (Borrowings)	1,000	-	1,000	1,000	1,000	1,000	1,000
Other Liabilities.....	122	-	9	9	9	9	9
Total Administered Current Liabilities	1,730	160	8,232	3,382	3,382	3,382	3,382
ADMINISTERED NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	-	-	68	68	68	68	68
Interest-bearing liabilities (Borrowings)	-	3,842	-	-	-	-	-
Other Liabilities and Accruals	-	-	4,248	3,839	3,396	2,893	2,893
Total Administered Non-Current Liabilities	-	3,842	4,316	3,907	3,464	2,961	2,961
TOTAL ADMINISTERED LIABILITIES..	1,730	4,002	12,548	7,289	6,846	6,343	6,343

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Salaries and related costs	(519)	(297)	(486)	(842)	(846)	(630)	(150)
Superannuation payments	-	-	-	(29)	(30)	(30)	(30)
Grants, subsidies and transfer payments	(6,659)	(3,160)	(3,876)	(29,832)	(9,119)	(1,463)	-
Supplies and services	(14,654)	(7,968)	(4,338)	(17,652)	(20,057)	(21,484)	(21,537)
Equipment repairs and maintenance	(4)	-	(3)	(5)	(5)	-	-
Goods and Services Tax	-	(1,821)	-	-	-	-	-
Other payments	(250)	-	(681)	-	-	-	-
Receipts paid into Consolidated Fund	(570)	(570)	(570)	(587)	(603)	(603)	(603)
Transfer of Assets/Liabilities	-	-	(755)	-	-	-	-
Financing Activities							
Repayment of borrowings	(2,961)	-	-	-	-	-	-
Other payments for financing activities	(750)	(650)	(12,662)	(7,359)	(2,443)	(5,463)	-
Investing Activities							
Purchase of non-current assets	(12,129)	(73,887)	(31,635)	(104,100)	(28,243)	(5,010)	(10,000)
TOTAL ADMINISTERED CASH OUTFLOWS	(38,496)	(88,353)	(55,006)	(160,406)	(61,346)	(34,683)	(32,320)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
User charges and fees	118	100	1,160	12,935	19,144	21,258	21,258
Interest	211	194	194	178	160	140	140
Goods and Services Tax	-	1,751	-	-	-	-	-
Other receipts	277	47,646	17,147	56,118	7,737	473	10
Appropriations	499	5,334	29,955	86,951	33,862	12,349	10,449
Capital Contribution	29,500	32,870	-	-	-	-	-
Financing Activities							
Proceeds from borrowings	3,961	-	-	-	-	-	-
Other proceeds from financing activities	2,435	376	5,226	409	443	463	463
Investing Activities							
TOTAL ADMINISTERED CASH INFLOWS	37,001	88,271	53,682	156,591	61,346	34,683	32,320
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(1,495)	(82)	(1,324)	(3,815)	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been reconstructed for comparability purposes to reflect the amalgamation of the Department of Commerce and Trade with part of the Department of Contract and Management Services in accordance with Machinery of Government recommendations.

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Scitech Discovery Centre Support Agreement.	2,500	2,550	2,550	2,600	-	-	-
WA Innovation Support Scheme	859	1,540	697	1,142	-	-	-
Centres of Excellence Support Scheme	5,017	5,386	4,212	8,401	-	-	-
Science and Technology Policy Implementation Grant Initiatives	316	482	387	-	-	-	-
ASI Groyne Buyback Agreement Rental Subsidy	406	426	426	608	-	-	-
Industry Development Incentives	1,920	6,640	5,140	7,090	-	-	-
Export Market Support Scheme.....	365	331	315	140	-	-	-
Industry Sector Association Executive Officer Support Program.....	374	363	385	269	-	-	-
AusIndustry Services.....	-	200	-	-	-	-	-
Aboriginal Enterprise Development Grant Schemes.....	1,233	1,295	1,359	1,798	-	-	-
Online WA Grant Initiatives.....	-	585	-	-	-	-	-
Innovate WA	-	-	-	6,530	-	-	-
Other	1,513	3,442	2,594	1,028	-	-	-
TOTAL	14,503	23,240	18,065	29,606	19,475	20,583	20,778

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Capital Services							
Coogee Redevelopment Implementation	22	1,820	209	1,707	-	-	-
CSIRO Relocation.....	1,065	-	2,235	5,035	-	-	-
Technology Park Development	332	-	2,122	-	-	-	-
Communication Pipeline	7,086	-	1,427	686	-	-	-
Woolscour Project	2,510	-	8	36	-	-	-
Jervoise Bay Infrastructure:							
Enhancement.....	-	30	1	190	-	-	-
Southern Precinct.....	688	4,237	760	695	540	-	-
Marine Industry Technology Park.....	5,820	-	216	864	-	-	-
Specialised Container Transport	3,000	-	-	-	-	-	-
Meenaar Industrial Park - Northam	-	550	550	-	-	-	-
Mobile Telephony throughout The South West Land.....	-	-	-	3,500	3,500	-	-
Interactive Virtual Environment Centre.....	-	-	1,000	-	-	-	-
Other							
Receipts paid into the Consolidated Fund.....	570	570	570	587	603	603	603
Technology and Industry Advisory Council (TIAC).....	561	557	498	548	459	459	469
Southern Industry Restructure Agreement.....	1,241	4,160	2,887	21,127	7,860	6,900	-
Wittenoom Clean-up	-	-	-	2,100	-	-	-
WA Dairy Industry Scheme.....	-	-	10,000	1,047	564	-	-
Leeuwin Centre Accounting Adjustment.....	-	-	4,248	-	-	-	-
Telecommunication Services.....	100	100	890	725	934	1,048	1,048
Total Buying Services	-	-	-	12,000	18,000	20,000	20,000
Contract Consultancy Services	-	-	270	210	210	210	210
Net assets transferred out to Controlled.....	-	-	942	-	-	-	-
TOTAL	22,995	12,024	28,833	51,057	32,670	29,220	22,330

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Commonwealth Contribution - Jervoise Bay	-	47,642	17,641	55,699	7,284	-	-
Telecommunication Services.....	100	100	890	725	934	1,048	1,048
Total Buying Services	-	-	-	12,000	18,000	20,000	20,000
Contract Consultancy Services	-	-	270	210	210	210	210
Other Revenue.....	488	768	195	597	613	643	150
TOTAL	588	48,510	18,996	69,231	27,041	21,901	21,408

TRUST ACCOUNT DETAILS**Wittenoom Relocation Trust Account**

The Wittenoom Relocation Trust Account is primarily controlled through the Industry Development Services Output. It is utilised to allow for the relocation of residents from Wittenoom and the purchase of land in Wittenoom.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	388	175	174	171
Receipts	-	-	-	-
	388	175	174	171
Payments	214	40	3	171
CLOSING BALANCE.....	174	135	171	-

MINERAL AND PETROLEUM RESOURCES

PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

DIVISION 56

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 87 Net amount appropriated to purchase outputs.....	62,245	63,161	65,634	70,700	65,968	64,901	66,277
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	342	346	350	350	354	354	354
Total appropriations provided to purchase outputs.....	62,587	63,507	65,984	71,050	66,322	65,255	66,631
ADMINISTERED							
Item 88 Amount provided for Administered Grants, Subsidies and Transfer Payments...	13,554	13,625	13,304	19,899	8,869	10,069	8,069
Amount Authorised by Other Statutes - Petroleum (Submerged Lands) Act 1982.	12,600	12,800	15,364	14,400	14,200	9,500	5,900
CAPITAL							
Item 170 Capital Contribution	3,235	5,616	1,639	4,055	2,814	314	314
GRAND TOTAL.....	91,976	95,548	96,291	109,404	92,205	85,138	80,914

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To promote and facilitate the discovery, responsible development and further processing of the State's mineral and petroleum resources for the benefit of Western Australians.

SIGNIFICANT ISSUES AND TRENDS

- The slowing of the United States economy will have global impacts and this is expected to result in reduced demand for Western Australia's resource commodities during 2001-02. This should be countered to a large extent by the historically low Australian dollar, which will provide a cushion for our exporters and make us a more cost effective investment location.
- In mid last year the dot.coms were losing their gloss, a trend that has continued. However, the enormous underlying changes from new technology are clearly showing through. The resources sector worldwide is being affected by the changes in its cost and market structures. The double squeeze of reduced prices and rising costs has driven producers down the cost curve at an ever faster rate in order to maintain margins. To compete, companies are adopting a growth strategy of becoming global and larger through acquisitions and mergers.
- Apart from the obvious impacts of larger and leaner entities emerging in our customer base there are other effects. The global company has a wider range of investment options and locations worldwide. Potential projects in Western Australia must first compete for attention in the global economy, then in the market.

- Despite its fundamental prospectivity, Western Australia risks a reduction in its proportion of exploration expenditure, both nationally and internationally, within an environment dominated by a discerning exploration investment culture. Expenditure on pre-competitive geoscience information is one way of stimulating greenfields (outside of known mining centres) exploration and ultimately the sustainability of the net economic benefits accruing to Western Australia by the development of its mineral and petroleum resources.
- An increasing global awareness of Western Australia's huge gas resources had led to a range of new proposals for major gas and downstream processing projects in the last year. The companies responsible for these proposals are international in outlook and are considering Western Australia along with a number of other options. In addition, the companies which have traditionally operated in our resources sector are taking an increasingly global view. To remain an attractive investment location, the State needs to be conscious of being competitive in our infrastructure, services and approval processes.
- Access to land remains a key issue affecting mineral and petroleum exploration and development. Clarification of issues regarding native title on pastoral land is expected from a decision of the High Court which has heard appeals against a Full Federal Court decision in relation to the Miriwung – Gajerrong case. Task Forces have been established by the Cabinet Native Title Sub Committee to recommend approaches to accelerating the determination of native title and to reduce the backlog of mining and petroleum title applications.
- Aboriginal heritage is now a key issue in the quest to have exploration title applications granted expeditiously. Heritage site surveys provide the means to determine whether the site protection provisions of the *Aboriginal Heritage Act* are complied with. The adoption by all parties of agreed principles or a code of practice is being promoted to reduce the level of disputation.
- The Commonwealth *Environment Protection and Biodiversity Conservation Act 1999* came into force on 16 July 2000. Guidelines have provided some confidence for mineral explorers but over half of all referrals in Western Australia have resulted in the need for formal assessment under the *Act* with consequential delays. Proposals for additional assessment triggers based on potential greenhouse gas production and national heritage values are creating further concern due to the potential for duplication with State processes.
- Greenhouse issues will remain of great importance, despite the eventual outcome of the Kyoto Protocol. Greenhouse is a long term issue as it affects climate and the Kyoto Protocol is only a first step, with limited immediate impacts on potential climate change, if the projections for greenhouse gases and their impacts are anywhere near the mark. The Protocol could, however, have a large near-term negative impact in an economy which is heavily energy-dependent, owing to uncertainty over future costs.
- The potential for fatalities and serious injuries in the mining industry remains a cause for concern, despite an ongoing reduction in the overall rate of lost time injuries and in the absolute number of fatalities. A pro-active and coordinated approach to the management of safety and health risks is being pursued as the most appropriate means of achieving improved performance.
- Strategies for managing the risks associated with the transport, storage and handling of dangerous goods need to be updated to achieve community expectations for safety and protection of the environment. New dangerous goods legislation is being examined to provide the opportunity to better control the complex risks arising from the manufacture and processing of dangerous goods.
- There has been a significant growth in the number of clandestine drug laboratories investigations undertaken for the Police. The frequency of occurrence is now approximately the same as that in Victoria. The vast majority of cases are involved with the illicit manufacture of methylamphetamine. Clandestine laboratories often utilise and involve extremely hazardous chemicals that pose a severe health and safety risk to the Police and Chemistry Centre officers investigating these incidents and the public in general.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Provision of natural gas to Albany.....	3,000	1,000	-	-
Kalgoorlie-Boulder Eastern Bypass road.....	1,750	-	-	-
Leonora-Oakajee infrastructure corridor	2,000	1,250	-	-
Government assistance - BHP	4,200	4,200	2,000	-
Decisions taken since State Election				
Contribute \$20 million to the Geological Survey	5,000	5,000	5,000	5,000
Improve the processing time of mineral tenements.....	715	715	715	715
Review of approvals processes	600	-	-	-
Savings from natural gas to Albany.....	(2,655)	(6,500)	-	-
Savings from administered projects.....	(4,800)	(1,000)	(1,000)	-
Reinstatement of savings from administered projects to salary and operating budget	1,389	1,429	1,421	1,421
Contribution to LandCorp for purchase of BHP land at Kwinana	5,000	-	-	-
Amendment to Syntroleum/Plenty River support package	(2,320)	(1,800)	700	700
Management initiated retirement package	(106)	(106)	(106)	(106)
Parity and wages policy.....	-	(346)	(901)	(1,584)
Priority and Assurance Dividend.....	(1,955)	(2,460)	(2,485)	(2,485)
Travel, advertising and consultancy savings.....	(564)	(564)	(564)	(564)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
A system for the grant and maintenance of titles to explore for and mine minerals.....	17,796	17,802	18,796	17,996			
Output 2:							
A system for the grant and maintenance of titles to explore for and produce petroleum...	2,621	2,349	2,929	2,805			
Output 3:							
A geological framework of the State and its resources.....	15,582	15,392	15,688	15,020			
Output 4:							
An archive of geoscientific and resource exploration data	2,638	2,566	3,336	3,194			
Output 5:							
A system for regulating and promoting health and safety in the mineral industry	11,670	11,334	12,108	11,592			
Output 6:							
A system for regulating and promoting health and safety in the petroleum industry	1,790	2,349	2,254	2,158			
Output 7:							
A system for regulating and promoting environmental management in the mineral industry.....	1,957	1,922	2,223	2,128			
Output 8:							
A system for regulating and promoting environmental management in the petroleum industry.....	663	523	550	527			
Output 9:							
A system to establish royalty rates and ensure that appropriate royalties are paid when due.	1,187	1,152	1,258	1,204			

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Output 10:							
A system for regulating the storage, handling and transport of dangerous goods	2,913	2,692	2,987	2,859			
Output 11:							
Policy and planning advice on resources development	5,055	4,990	5,467	5,099			
Output 12:							
Investment attraction services.....	3,560	3,640	3,270	3,599			
Output 13:							
Resource project facilitation services	8,538	10,773	7,206	14,005			
Output 14:							
Scientific services.....	8,486	8,921	9,040	8,676			
Total Cost of Outputs	84,456	86,405	87,112	90,862	85,796	84,207	85,256
<i>Less Operating revenues</i>	16,853	17,419	18,682	18,791	18,804	18,975	19,003
Net Cost of Outputs	67,603	68,986	68,430	72,071	66,992	65,232	66,253
Adjustments ^(b)	(5,016)	(5,479)	(2,446)	(1,021)	(670)	23	378
Appropriations provided to purchase Outputs	62,587	63,507	65,984	71,050	66,322	65,255	66,631
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	26,154	26,425	28,668	34,299	23,069	19,569	13,969
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	3,235	5,616	1,639	4,055	2,814	314	314
TOTAL CONSOLIDATED FUND APPROPRIATIONS	91,976	95,548	96,291	109,404	92,205	85,138	80,914

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Optimum use of land and resources.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is measured by the expenditure on mineral titles and the level of unauthorised non-compliance with expenditure conditions.....	88.6%	89%	89%	89%	

(a) More details of effectiveness indicators in annual report.

Output 1: A system for the grant and maintenance of titles to explore for and mine minerals

The ongoing management of mining legislation and a mineral titles system that provides information on land availability for mineral exploration and mining, encourages exploration on titles and ensures security for title holders. Products and services provided within the management system include advice on land access matters, accurate and up to date information on land status, processing and determination of title applications, maintenance of a register of titles and assessment of compliance with expenditure commitments.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	17,796	17,802	18,796	17,996	
Less Operating Revenue ^(c)	3,150	4,572	5,377	5,374	
Net Cost of Output	14,646	13,230	13,419	12,622	
Adjustments ^(d)	(432)	(38)	(527)	(188)	
Appropriation for purchase of Output 1	14,214	13,192	12,892	12,434	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Title applications processed (Mining Act).....	2,680	4,200	3,457	4,000	see footnote (b) below
Title monitoring and dealing services.....	31,827	44,318	27,295	28,000	
Customer information services (counter-based)	59,597	76,502	69,441	70,000	
Quality					
Titles issued in compliance with statutory procedures	99.8%	100%	99.6%	100%	
Level of compliance with reporting requirements	83%	92%	86.5%	92%	
Customers satisfied with information services.	na	90%	83%	90%	see footnote (c) below

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Titles processed in target time	65%	75%	53%	75%	see footnote (d) below
Monitoring and dealing services registered within 1 month.....	93%	90%	73%	90%	
Searches completed within 24 hours.....	93%	92%	94.5%	95%	
Cost					
Average cost per title processed	\$3,299	\$2,081	\$2,995	\$2,558	
Average cost per monitoring or dealing service.....	\$201	152	203	\$184	
Average cost per information service	\$43	\$30	\$42	\$38	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 202 and is estimated to be 202 for the 2001-02 Budget.
- (b) The number of title applications processed is linked to the number of title applications received in the period. New applications were down during 2000-01 due to economic factors in the mining industry and that key areas of interest are subject to outstanding applications.
- (c) A Customer Survey was undertaken to measure the levels of satisfaction with information services provided by the Minerals Titles Division, where '1' is the lowest satisfaction rating and '5' is highest. 99.1% of valid respondents rated overall services with a satisfaction score of three or better - this is conventionally used as the measure of respondents who were 'satisfied', and this percentage is an extremely high and positive outcome. A total of 82.6% of respondents rated overall service with a score of four or better.
- (d) The requirement to obtain extensive historical land tenure information on pastoral lease boundaries, to determine whether native title rights had been extinguished, resulted in delays to title processing such that the 75% target was not achieved in 2000-01.

Major Achievements For 2000-01

- The MiTiS electronic tenement register system went live in Kalgoorlie in April 2001 and has been installed and is being tested in the Coolgardie, Karratha, Marble Bar and Southern Cross offices.
- Amendments and regulations to allow the holders of Miner's Rights to prospect on alluvial areas within granted exploration licences using hand held tools became operative on 2 February 2001.
- The Guidelines for exemption from expenditure commitments on exploration and mining titles being explored as part of a project were reviewed in consultation with industry.

Major Initiatives For 2001-02

- To introduce on-line access to the MiTiS electronic register system.
- Reduce the backlog of outstanding mineral title applications through transitional legislative changes to provide that mining lease applicants may revert to exploration title where exploration remains the target.
- Have the Mining Industry Liaison Committee consider what permanent changes should be made to the key titles available under the *Mining Act 1978* to better deal with Native Title and Aboriginal Heritage issues.

Outcome: Optimum use of land and resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness of the petroleum title system is indicated by the outcome measures of the area of Western Australia under petroleum exploration title and the level of exploration expenditure. ^{(b) (c)}	61%	62%	62%	62%	

- (a) More details of effectiveness indicators in annual report.
- (b) These measures are also influenced by the perception of explorers of the level of fiscal and prospectivity risk.
- (c) Comparison of trend lines show continual strong growth over the last 10 years in the level of exploration expenditure from \$150 million to \$550 million per annum with little change in the area in Western Australia held under exploration title.

Output 2: A system for the grant and maintenance of titles to explore for and produce petroleum

The ongoing management, revision and provision or contracting of a set of products and services for Government and industry to manage access to land for petroleum exploration and production, ensure security for title holders, and encourage effective exploration and production within titles. The products and services include advice on land access matters; release of land for application; processing and determination of title applications; maintenance of a public register of titles and transactions; assessment of compliance with title work commitments; approval of field operations and reserve assessments.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,621	2,349	2,929	2,805	
Less Operating Revenue ^(c)	2,182	1,828	1,870	1,869	
Net Cost of Output	439	521	1,059	936	
Adjustments ^(d)	(63)	(1)	(82)	(29)	
Appropriation for purchase of Output 2	376	520	977	907	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Operations application and monitoring services	125	124	146	170	
Resource assessment and information services	978	441	808	900	
Title applications processed.....	192.5	295	234	228	
Title maintenance application and monitoring services	1,851	1,545	1,708	2,310	Increase is due to carry forward of 350 applications from 2000-01 that were received but not yet processed and a projected continuation of the annual trend for a 15+% increase in demand.
Quality					
Customer satisfaction with title services.....	(b)	85%	(b)	85%	
Timeliness					
Customer satisfaction with timeliness of services	(b)	80%	(b)	80%	
Cost					
Average cost per operational service	\$1,473	\$1,508	\$1,693	\$1,382	
Average cost per resource assessment and information unit	\$825	\$843	\$948	\$773	
Average cost per title application	\$2,873	\$2,939	\$3,301	\$2,695	
Average cost per title maintenance service.....	\$583	\$597	\$670	\$545	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 26 and is estimated to be 26 for the 2001-02 Budget.

(b) Survey not conducted. However, Western Australia was ranked equal 3rd in Australia in 2000-01 by ANZMEC in their final Upstream Petroleum Committee Report in February 2001.

Major Achievements For 2000-01

- Commenced a review of State petroleum legislation to maintain the common petroleum code and reflect changes that have been made to Commonwealth legislation.
- Developed Drilling, WorkCover and Resource Management Regulations for use in all Commonwealth administrative areas, including offshore Western Australia.
- A competition policy review of the Commonwealth *Petroleum (Submerged Lands) Act 1967* and the *Petroleum Act 1967*.

Major Initiatives For 2001-02

- Finalise the review of State petroleum legislation to maintain the common petroleum code and reflect changes that have been made to Commonwealth legislation and develop drafting instructions for Parliamentary Counsel.
- Review the State onshore and coastal waters statutes in accordance with the national competition policy.
- Improve access to petroleum information (title and statistics) by combining different data sets through the data mart program.
- Ensure that State requirements are recognised in Commonwealth amendments to the *Petroleum (Submerged Lands) Act 1967*, which involve Regulation changes, competition policy amendments, and a Plain English re-write.

Outcome: Optimum use of land and resources.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is indicated by the State's position as a favoured location by the national and international minerals and petroleum resource industry, as measured by Western Australia's share of the national and international exploration expenditure. ^{(b)(c)(d)} ..	Ranking: 1	Ranking: 1	Ranking: 1	Ranking: 1	

(a) More details of effectiveness indicators in annual report.

(b) The effectiveness is assessed by the exploration expenditure statistics released on a quarterly basis by the Australian Bureau of Statistics ("Mineral and Petroleum Exploration", Cat. No. 8412.0) that show Western Australia is the leading State in Australia.

(c) The trends of total percentage of national mineral exploration expenditure over the past 6 years has fluctuated between 54% (1995-96) and 63% (1998-99).

(d) It must be noted that although there is a direct link between the level of expenditure investment and this output there are many factors influencing the outcome, such as land access issues and commodity prices for minerals and petroleum products.

Output 3: A geological framework of the State and its resources

Published maps, reports and data sets to maintain an up-to-date geological framework of the State and its mineral and petroleum resources to further encourage exploration and investment.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	15,582	15,392	15,688	15,020	
Less Operating Revenue ^(c)	280	373	381	381	
Net Cost of Output	15,302	15,019	15,307	14,639	
Adjustments ^(d)	(378)	(5)	(440)	(157)	
Appropriation for purchase of Output 3	14,924	15,014	14,867	14,482	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Weighted total published products (WTPP).....	76.27	74.81	75.41	78.76	
Quality					
Ratio of geoscientific papers published compared to number submitted to international, peer-reviewed journals	93%	70%	100%	70%	
Rating (1-5) of product quality by Geological Survey Industry Liaison Committee ^(b)	3.9	4.0	3.9	3.9	
Timeliness					
Average time for production of 1:100,000 maps released during the year	27.5 months	30 months	28 months	28 months	
Cost					
Average cost per weighted total published product	\$204,300	\$205,753	\$208,042	\$190,706	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 151 and is estimated to be 151 for the 2001-02 Budget.

(b) Independent reviews during 2000-01 rated the quality of product(s) from Output 3 at 3.9 on a scale of 1-5.

Major Achievements For 2000-01

- Produced over 38 reports, 42 geoscientific maps and geophysical images, and 18 digital datasets that publicised the geological framework of the State and its resource potential. Highlights included:
 - Completion of the first 1:500,000 scale digital geological map of Western Australia;
 - Publication of a Bulletin on the geology and mineral resources of the Fortescue Group of rocks that host the State's major iron ore deposits in the Pilbara; and
 - Publication of a report on the mineralization of the East Kimberley.
- Launch on the Department's web site of a facility that allows customers to view and print interactive geoscience maps made up of layers of information drawn from Departmental databases.
- Implementation of the Terrane Custodian concept throughout Western Australia.

Major Initiatives For 2001-02

- Commencement of a 1:500,000 scale digital regolith (unconsolidated surface material) map of Western Australia.
- Commencement of geoscience and resource mapping in the Kalgoorlie area by the Urban and Development Areas Program team.
- Publication of a major report, geoscience map and dataset on mineralization in the East Pilbara region.
- Completion of a program to reprocess 2,000 kilometres of existing seismic data in the north western Officer Basin.

Outcome: Optimum use of land and resources.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is indicated by the State's position as a favoured location by the national and international minerals and petroleum resource industry, as measured by Western Australia's share of the national and international exploration expenditure. ^{(b)(c)(d)}	Ranking: 1	Ranking: 1	Ranking: 1	Ranking: 1	

(a) More details of effectiveness indicators in annual report.

(b) The effectiveness is assessed by the exploration expenditure statistics released on a quarterly basis by the Australian Bureau of Statistics ("Mineral and Petroleum Exploration", Cat. No. 8412.0) that show Western Australia is the leading State in Australia.

(c) The trends of total percentage of national mineral exploration expenditure over the past 6 years has fluctuated between 54% (1995-96) and 63% (1998-99).

(d) It must be noted that although there is a direct link between the level of expenditure investment and this output there are many factors influencing the outcome, such as land access issues and commodity prices for minerals and petroleum products.

Output 4: An archive of geoscientific and resource exploration data

To develop and make more readily available to industry an archive of geoscientific and resource exploration documents, samples and data to better define the State's mineral and petroleum exploration potential and improve the rate of exploration success.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,638	2,566	3,336	3,194	
Less Operating Revenue ^(c)	48	58	59	59	
Net Cost of Output	2,590	2,508	3,277	3,135	
Adjustments ^(d)	(64)	(2)	(94)	(33)	
Appropriation for purchase of Output 4	2,526	2,506	3,183	3,102	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Weighted data transaction units (WDTU). Transactions include data receipt, accessioning, capture, storage and retrieval ^(b)	64,286	55,000	87,300	80,000	
Quality					
Rating (1-5) of archive processes by the Exploration Data and Information Sub- Committee of the Geological Survey Liaison Committee ^(c)	3.2	3.0	3.6	3.6	
Timeliness					
Open-file reports made available for viewing within 24 hours of request	100%	100%	100%	100%	
Cost					
Average cost per weighted data transaction unit	\$41	\$47	\$38	\$40	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 32 and is estimated to be 32 for the 2001-02 Budget.

(b) The significant increase in the 2000-01 Budget to 2001-02 Target is due to improvements in the process of adding data about seismic surveys to petroleum exploration information databases.

(c) Independent reviews during 2000-01 rated the quality of product(s) from Output 4 at 3.6 on a scale of 1-5.

Major Achievements For 2000-01

- Official opening of the Joe Lord Core Library and new operational base at Kalgoorlie.
- Implementation of a major upgrade of the Department's ability to provide customers access to statutory petroleum company reports and data via the internet.
- Deployment of a facility that allows customers to view scanned statutory mineral exploration reports via the Department's web site.

Major Initiatives For 2001-02

- Commence construction of core library and archival facility at Carlisle, the Perth node of an integrated Western Australian facility incorporating the Joe Lord Core Library in Kalgoorlie.
- Deployment of a facility via the Department's web site that allows customer access to information in the Department's databases on the location, development status, ownership, and resources of mines and mineral deposits in Western Australia.
- Completion of the major upgrade of the Department's ability to provide customers access to statutory petroleum company reports and data via the Internet.

Outcome: Safe and healthy mineral and petroleum industry workforces.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is reflected indirectly in the performance of the industry and is indicated by the number of fatalities, Lost-Time Injury Frequency Rate (LTIFR) and Total Injury Frequency Rate (TIFR). ^(b) LTIFR (injuries per million hours worked).....	6.3	6.3	6.3	6.3	

(a) More details of effectiveness indicators in annual report.

(b) The LTIFR has reduced by 74% from 25 to 6.9 over the last 10 calendar years and by over 9% over the last calendar year (1999-2000).

Output 5: A system for regulating and promoting health and safety in the mineral industry

The ongoing management, revision and provision (or contracting) of products and services to facilitate a healthy environment and safe systems of work for mineral exploration and mining activities. The key elements include the provision of regulatory, technical and policy advice, audit and education services and information systems. Where appropriate, prosecutions are initiated for breaches of the legislation. A regulatory system based on world's best practice forms the basis for broad-scale application of safety principles to apply in exploration, development and production activities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	11,670	11,334	12,108	11,592	
Less Operating Revenue ^(c)	104	89	91	91	
Net Cost of Output	11,566	11,245	12,017	11,501	
Adjustments ^(d)	(283)	(5)	(340)	(121)	
Appropriation for purchase of Output 5	11,283	11,240	11,677	11,380	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of operating mines regulated (based on record book numbers)	641	630	714	714	
Quality					
Customers with formal safety roles, involvement in safety and health committees or managerial or supervisory responsibilities that are satisfied or very satisfied - biannual survey	na	80%	80%	80%	
Timeliness					
Customers (defined as above) who rate timeliness of service delivery as good or very good - biannual survey.....	na	97%	97%	97%	
Cost					
Average cost per operating mine	\$18,205	\$17,990	\$16,958	\$16,235	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 104 and is estimated to be 104 for the 2001-02 Budget.

Major Achievements For 2000-01

- Implementation of contaminant exposure database system (CONTAM) and integration with MINEHEALTH surveillance program for mine employees.
- Development of new High Impact Function Audits as part of improvements to the MODAMS audit management system.
- Achieve smooth transition from contracted to “in-house” mineral industry electrical regulation program.

Major Initiatives For 2001-02

- Implementation of recommended changes to *Mines Safety and Inspection Act 1994* following five year review of legislation.
- Implementation of program to promote adoption of systematic risk management across all levels of minerals industry.
- Implementation of new High Impact Function Audits to target specific high-risk areas (eg. Electrical Safety).

Outcome: Safe and healthy mineral and petroleum industry workforces.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is reflected indirectly in the performance of the industry and is measured by the number of fatalities: ^{(b)(c)(d)}					
- Lost-Time Injury Frequency Rate (LTIFR).....	4.5	4.3	4.3	4.3	
- Total Injury Frequency Rate (TIFR)	25	25	25	25	

(a) More details of effectiveness indicators in annual report.

(b) Effectiveness is measured by the change over time of the above rates. Comparison of trends show continuous improvement, for example from LTIFR of 11.6 in 1993-94 to 4.9 in 1999-2000, and TIFR from 34.1 in 1993-94 to 25.3 in 1999-2000. For 2000-01 the LTIFR was 4.62 and the TIFR was 18.94.

(c) There have been no fatalities in the off-shore industry since 1994 and on-shore since 1996 and this reflects on the quality of the systems and standards developed by the Department to regulate the industry.

(d) An additional indication of the effectiveness is the relatively low Worker's Compensation Insurance premium rates for the petroleum sector - published by the Premium rates Committee in the Government Gazette.

Output 6: A system for regulating and promoting health and safety in the petroleum industry

The ongoing management, revision and provision (or contracting) of products and services to facilitate safe facilities design and systems of work in petroleum operations. The most important elements of the output are development and regulation of safety legislation, assessment of Safety Cases and operations proposals, audits of facilities and safety management systems, investigation of incidents and communication of information on safety issues.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,790	2,349	2,254	2,158	
Less Operating Revenue ^(c)	1,490	1,828	1,870	1,869	
Net Cost of Output	300	521	384	289	
Adjustments ^(d)	(43)	(1)	(63)	(23)	
Appropriation for purchase of Output 6	257	520	321	266	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Weighted units of audits and assessment.....	1,713	2,066	1,851	2,040	
Quality					
Customers satisfied with services.....	na	85%	85%	85%	
Timeliness					
Customers satisfied with the timeliness of services.....	na	85%	85%	85%	
Cost					
Average cost per unit of audit and assessment.	\$1,045	\$1,137	\$1,218	\$1,058	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 18 and is estimated to be 18 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed draft regulations for the Western Australian *Petroleum Safety Act 1999*.
- Worked with other States/NT to achieve consistent regulation of safety in Commonwealth and State areas following the Commonwealth Review of Offshore Petroleum Safety.
- Completed quality management systems for 80% of Petroleum Division's processes.
- Completed regulations for diving, and petroleum pipelines for the Commonwealth *Petroleum (Submerged Lands) Act 1967*.
- Finalised and issued the WESTPLAN – Offshore Petroleum Operations (Exploration and Production) Emergency Management Plan on behalf of State Emergency Management Advisory Committee (now the State Emergency Management Committee).

Major Initiatives For 2001-02

- Complete and implement the *Petroleum Safety Act Regulations*.
- Implement first phase of actions arising from the Commonwealth Review of Offshore Petroleum Safety.
- Organise with industry a major Petroleum Safety and Environment Conference: Perth 8-9 November 2001.

Outcome: Acceptable environmental standards for mineral and petroleum exploration, development, production and project completion.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is measured by the performance of the industry in managing risk to the environment. ^{(b)(c)(d)}					
Annual improvement on previous year's performance.....	4%	4%	4%	4%	

(a) More details of effectiveness indicators in annual report.

(b) The environmental risk from mining is proportional to the total area disturbed by mining. Data on the areas disturbed and subsequently rehabilitated is now collected as part of the Annual Environmental Performance Review. This data will indicate the trends in areas rehabilitated as a percentage of total area disturbed over time. At the end of 2000 the initial data collected on sites and operations show that 132,347ha had been disturbed by mining in Western Australia - of which 13.8% had been rehabilitated and 19.5% was undergoing rehabilitation.

(c) As at 31 December 2000 a total in excess of \$254 was available in Bonds and Sureties for post-operational rehabilitation - with \$nil called in during 2000 from tenement holders unable to meet required standards.

(d) Effectiveness will also be measured by the trend in scores allocated for environmental performance during the Annual Environmental Performance Review. Data from 1999 to 2000 have shown a 3% improvement in the overall average score for the industry.

Output 7: A system for regulating and promoting environmental management in the mineral industry

The provision of a regulatory environment for the management of risk to the environment from mineral industry operations. The system includes regulatory, technical and policy advice services, the assessment and auditing of environmental management reports and their implementation, and the provision of information.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,957	1,922	2,223	2,128	
Less Operating Revenue ^(c)	14	9	9	9	
Net Cost of Output	1,943	1,913	2,214	2,119	
Adjustments ^(d)	(47)	(1)	(63)	(22)	
Appropriation for purchase of Output 7	1,896	1,912	2,151	2,097	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of mine sites regulated (based on record book numbers).....	641	630	714	714	
Number of abandoned mine sites added to the inventory ^(b)	8,920	5,250	24,264	25,500	
Quality					
Customers satisfied or very satisfied with services.....	85%	85%	85%	na	Biannual survey
Abandoned identified mine sites for which preliminary risk rating has been determined....	75%	75%	75%	100%	A methodology for determining aggregate risk rating for each site has been developed.
Timeliness					
Customers satisfied with timeliness of service delivery as good or very good	85%	90%	90%	na	Biannual survey
Abandoned mine sites (estimate) in primary risk areas identified in year.....	35%	35%	35%	25%	About 50% of all high-priority have been inspected after 2 years.
Cost					
Average cost per mine site.....	\$2,484	\$2,474	\$2,603	\$2,490	
Average cost per abandoned mine site identified	\$41	\$70	\$15	\$14	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 19 and is estimated to be 19 for the 2001-02 Budget.

(b) The significant increase between 2000-01 Budget and 2001-02 Target was due to improved efficiency with fieldwork in the Kalgoorlie area and the closely spaced sites being found in that region compared to more remote areas undertaken in previous years.

Major Achievements For 2000-01

- Development of tracking system to monitor progress of Annual Environmental Reports (AERs).
- Production of guidance notes for industry on waste dump rehabilitation, firebreak management and mines going into care and maintenance.

Major Initiatives For 2001-02

- Development and implementation of code of practice for environmental aspects of small scale mining.
- Commencement of a program to improve transparency of environmental approval process, including public access to NOIs, annual environmental reports and environmental management plans.
- Review and improve existing exploration environmental approval process.

Outcome: Acceptable environmental standards for mineral and petroleum exploration, development, production and project completion.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is measured by the performance of the industry - including the percentage of audited projects with zero corrective actions and the number and size of oil spills. ^(b)	75%	80%	80%	80%	

(a) More details of effectiveness indicators in annual report.

(b) While Western Australian oil production has more than doubled over the past 10 years, oil spill incidents have remained extremely low - 7 in 1994 ranging down to 3 in 1999. There have been no incidences which resulted in significant environmental damage during a period when the number of production platform facilities has increased by 10% and the number of exploration wells drilled has increased from 26 during 1990-97, to 46 in 1998, 38 in 1999 and 46 in 2000-01.

Output 8: A system for regulating and promoting environmental management in the petroleum industry

The ongoing management and provision (or contracting) of a set of products and services to ensure petroleum exploration and production activities meet environmental standards and are in accordance with Government policy. The system comprises policy services, inter-agency agreements and processes, performance guidelines, information services and regulatory services including assessments of Environmental Impact Assessments, Environmental Management Plans and systems, Oil Spill Contingency Plans plus audits of facilities and Environmental Management Systems and investigations of environmental incidents.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	663	523	550	527	
Less Operating Revenue ^(c)	552	407	416	416	
Net Cost of Output	111	116	134	111	
Adjustments ^(d)	(16)	-	(15)	(6)	
Appropriation for purchase of Output 8	95	116	119	105	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Environmental Audits (person-audits).....	36	32	22	20	
Environmental Management Plans/Reports assessed.....	367	390	432	453	
Quality					
Customers satisfied with environment services	(b)	85%	(b)	85%	
Timeliness					
Customers satisfied with the timeliness of Department services.....	(b)	85%	(b)	85%	
Department assessments made within target time (15 working days)	97%	97%	97%	97%	
Cost					
Average cost per environmental audit	\$3,297	\$2,522	\$2,543	\$2,354	
Average cost per environmental plan/report assessed.....	\$1,493	\$1,135	\$1,144	\$1,059	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 6 and is estimated to be 6 for the 2001-02 Budget.

(b) Survey not conducted. However, Western Australia was ranked equal 3rd in Australia by ANZMEC in 2000-01 in their final Upstream Petroleum Committee Report in February 2001.

Major Achievements For 2000-01

- Commenced development of the Western Australian *Petroleum (Submerged Lands) Act 1982* Management of Environment regulations.
- Revised and issued the comprehensive document/CD 'Guidance on Environmental Assessment Processes for Petroleum Activities in Western Australia', including the requirements of the Commonwealth's *Environmental Protection and Biodiversity Conservation Act 1999*.

Major Initiatives For 2001-02

- Review and agree environmental approvals and protocols with restructured State agencies.
- Implement Government policy on exploration and development in the conservation estate.

Outcome: Appropriate returns to the community for the exploration of its mineral and petroleum resources.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness in achieving a fair return is measured by the average royalty rate, being total royalties collected as a proportion of minehead and wellhead value of production.	8.2%	8.2%	8.5%	8.5%	

(a) More details of effectiveness indicators in annual report.

Output 9: A system to establish royalty rates and ensure that appropriate royalties are paid when due

Recommendations are made for mineral and petroleum royalty rates and systems. Royalty legislation is developed and new royalty arrangements established. Compliance with these requirements is monitored and financial returns audited. Information on current and predicted royalty returns to the State is compiled and distributed. This information is used in monitoring the success of rates, conditions and arrangements in achieving a fair return to the community and in developing new policy.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,187	1,152	1,258	1,204	
Less Operating Revenue ^(c)	13	10	10	10	
Net Cost of Output	1,174	1,142	1,248	1,194	
Adjustments ^(d)	(29)	-	(36)	(13)	
Appropriation for purchase of Output 9	1,145	1,142	1,212	1,181	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Royalty returns verified and audited - production value projects	866	710	879	870	
Royalty returns verified and audited - net value projects	213	235	209	230	
Issues resolved	107	130	177	190	
Quality					
Major internal and external audit queries on returns	0	0	0	0	
Minor internal and external audit queries on returns	0	0	0	0	
Timeliness					
Audits completed within target plan	83%	95%	79%	90%	In 2000-01 more time was spent on resolving issues than originally estimated.
Cost					
Average cost per royalty return - production value projects	\$426	\$505	\$445	\$430	
Average cost per royalty return - net value projects	\$1,293	\$1,138	\$1,396	\$1,214	
Average cost per issue resolved	\$5,069	\$4,052	\$3,247	\$2,897	see footnote (b) below.

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 14 and is estimated to be 14 for the 2001-02 Budget.
 (b) In 2000-01 more time was spent on resolving issues than was originally estimated and a review and redistribution of the percentage of time spent on each class of activity was undertaken during the year, resulting in more accurate unit costs which may not compare directly with published estimates and results of previous years.

Major Achievement For 2000-01

- A review of the *Mining Act* royalty rates on low value minerals was completed. As a result of the review, changes were made to the royalty rates for agricultural limes and the general “other minerals” category.

Major Initiative For 2001-02

- A review of the procedures used to collect unpaid royalty will be undertaken, including penalties for late payment and the application of royalty relief criteria.

Outcome: A community confident that it is safe from hazards associated with the storage, handling and transport of dangerous goods.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Effectiveness is measured by the level of compliance, as a reflection of the level of safety, and also community confidence levels. ^(b)	65%	65%	na	na	Surveys are conducted every 2 years. Next survey is scheduled for June 2002

(a) More details of effectiveness indicators in annual report.

(b) Trends in the transport sector show that the range of compliance indicators all improved from between 60%-95% in 1993-94 to 75%-100% in 1999 -2000. Trends in the storage sector have moved from between 25%-95% in 1993-94 to 55%-90% in 1999-2000.

Output 10: A system for regulating the storage, handling and transport of dangerous goods

Licensing, audit and inspection programs for premises storing and vehicles transporting dangerous goods to achieve compliance levels which meet community expectations for health, safety and environmental management.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,913	2,692	2,987	2,859	
Less Operating Revenue ^(c)	1,462	1,569	1,605	1,604	
Net Cost of Output	1,451	1,123	1,382	1,255	
Adjustments ^(d)	(70)	(1)	(84)	(30)	
Appropriation for purchase of Output 10	1,381	1,122	1,298	1,225	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity ^(b)					
Policy and information service units	4,615	6,030	4,413	4,500	
Call-centre services	56,815	57,500	62,802	63,000	
Safety system services, including audits and investigations.....	835	1,950	372	384	
Regulatory enforcement services, including inspections.....	1,108	1,200	967	954	
Licence renewals	11,764	12,600	11,566	12,000	
Quality					
Days per annum that renewals do not go out on time.....	6	8	8	8	
Complaints regarding standard of advice.....	2	10	10	10	
Caller complaints.....	12	40	40	40	
Safety system services satisfactorily completed	80%	70%	70%	70%	
Regulatory enforcement services satisfactorily completed.	80%	70%	70%	70%	
Timeliness					
Average number of days to deliver majority (85%) of safety system services.....	10	15	15	15	
Proportion of calls answered within 4 rings....	90%	75%	75%	75%	
Regulatory enforcement service actions completed within 20 days	85%	90%	90%	90%	
Letters answered within 10 working days.....	90%	90%	90%	90%	
Average number of days to process routine (95%) licence renewals.....	2	3	3	3	
Cost ^(b)					
Average cost per policy and information service.....	\$207	\$151	\$204	\$192	
Average cost per call centre service.....	\$20	\$15	\$19	\$18	
Average cost per safety systems service	\$559	\$339	\$648	\$612	
Average cost per regulatory enforcement service.....	\$170	\$115	\$294	\$278	
Average cost per licence renewal	\$15	\$11	\$31	\$30	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 30 and is estimated to be 30 for the 2001-02 Budget.

(b) A review of the internal weighting factors used for the various quantity items was undertaken in 2000, therefore the new average cost values may not be directly comparable with previous years.

Major Achievements For 2000-01

- The consultation phase for development of new dangerous goods legislation was completed.
- Greater emphasis was given to on-road enforcement in respect of vehicles carrying dangerous goods on public roads with a resulting increase in compliance levels and safety awareness within the transport industry.

Major Initiatives For 2001-02

- The drafting for introduction to Parliament of new dangerous goods legislation incorporating modern risk management principles.
- To develop and implement a risk-based audit and inspection program for the storage of explosives and dangerous goods to direct resources to areas of greatest public risk.

Outcome: Responsible development of the State's resources for the benefit of Western Australians.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
State agency/local authority stakeholder agreement that 'The Department of Mineral and Petroleum Resources encourages a climate conducive to ongoing resources development in Western Australia ^(b)	87%	90%	95%	90%	
Customer assessment out of 10 of effectiveness of 7 aspects of the Department's services ^(b)	9.1	7	8.2	8.5	
Minister's rating out of 10 of performance in encouraging a climate conducive to ongoing resource development in Western Australia ^(b)	8.6	8.6	8.6	8.6	

(a) More details of effectiveness indicators in annual report.

(b) Calculated from sample activity surveys undertaken over previous 12 months.

Output 11: Policy and planning advice on resources development

The provision of advice to Government and agencies on policy and strategic planning issues affecting resources development in Western Australia. Key areas of advice include economic and fiscal policy, industry development policy, environmental policy and infrastructure planning. The advice is aimed at creating a policy and planning environment, which encourages ongoing resource development in Western Australia.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	5,055	4,990	5,467	5,099	
Less Operating Revenue ^(c)	567	24	469	216	
Net Cost of Output	4,488	4,966	4,998	4,883	
Adjustments ^(d)	(123)	(86)	(154)	(486)	
Appropriation for purchase of Output 11	4,365	4,880	4,844	4,397	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Substantial items of resources development policy and planning advice delivered.....	755	760	791	760	
Quality					
Rating out of 10 of Minister's satisfaction with the quality of resources development policy and planning advice delivery	8.36	9	8.04	9	
Timeliness					
Substantial items of resources development policy and planning advice completed within agreed timeframe	87.5%	90%	90.25%	90%	
Cost					
Average cost per substantial item of resources development policy and planning advice delivered	\$6,695	\$6,566	\$6,912	\$6,709	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 34 and is estimated to be 32 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Mid West Regional Mineral Study was completed and released publicly in August 2000. An implementation Group has been established to oversee implementation of key recommendations.
- Stage 1 and 2 of the Goldfields and Mid West Infrastructure Needs Assessment Study has been completed. This study assessed the regional infrastructure needs; identified the regions' current and potential mineral resources and production, water requirements and resources; gave a set of mineral production and processing scenarios and determined the infrastructure required to meet the scenarios.
- The Western Australian Resources Development Infrastructure Strategy was completed. This is a long term strategic study, which identifies infrastructure required to support development of the resources sector.
- The Southern Cross – Esperance Regional Minerals Study was completed and released publicly in August 2000. Recommendations are being progressively implemented and a preliminary groundwater resource appraisal has been undertaken by the Water and Rivers Commission.
- A comprehensive assessment of the social and physical infrastructure needs required in the Shire of Ravensthorpe, to support the population growth, which will result from proposed major resource projects, has been finalised. As part of this process a Local Planning Strategy for the Shire was completed, as well as Outline Development Plans for the townships of Hopetoun and Ravensthorpe. These planning documents are taken into account in Town Planning Scheme No 5, which identifies areas for future development of both Hopetoun and Ravensthorpe.
- Input was provided to the Environmental Protection Authority to assist it to finalise the Guidance Statement for the protection of mangroves along the Pilbara coastline. The Statement was completed and released in April 2001 and provides increased certainty to industry on the Authority's expectations of new project developments in mangrove areas along the Pilbara coast.

- The Department continued to respond to issues associated with the Commonwealth Government's taxation reform process that adversely impact on the resources sector. Particular attention was paid to depreciation rate issues and continued arguments were made for reinstatement of accelerated depreciation.
- One new State Agreement, the *Wood Processing (WESFI) Agreement* was ratified, seven iron ore Agreement Acts were amended and two Agreements namely, the *Iron and Steel (Mid West) Agreement* and the *Alumina Refinery (Worsley) Agreement*, were varied.

Major Initiatives For 2001-02

- The East Kimberley – Tanami Regional Minerals Study will be undertaken with the support of the Federal Government and industry. The Study will explore strategies to stimulate interest in mineral exploration, assist project development and maximise regional benefits.
- A detailed groundwater resource appraisal of the Southern Cross – Esperance area will be undertaken as part of the Southern Cross – Esperance Regional Minerals Study. In response to mining industry demand, this project will extract groundwater data from the Water and Rivers Commission database and make it available for use prior to conducting exploration.
- A study of industrial noise under various meteorological conditions will be carried out in Kalgoorlie and Kwinana to test the meteorological parameters used in noise modelling to test for compliance by new industry with ambient noise standards.
- Key strategic environmental policy issues will be addressed in a way that responsibly advances the interest of the State's resources sector to the benefit of both the State and the nation. This will include developing ecologically sustainable development approaches to all issues.
- Effective representations will be made on Greenhouse matters as they affect the resources sector. In particular, work will be done on the development of the Western Australian Greenhouse Strategy and implications of the Kyoto Protocol for the minerals and petroleum resources sector of the State economy.
- An issue that emerged in 2000-01 was the implications for mining below the water table for the occurrence of poorly understood fauna, known generically as stygofauna. Over the year, a significant amount of work will be required to develop appropriate policies for managing the impact of mining on stygofauna.
- In conjunction with other agencies, a policy will be developed for the provision and funding of infrastructure for minerals and energy related projects.
- A database system which will capture past and present company percentage interest information for all current State Agreements will be implemented. This will provide the Department and the Crown Solicitors Office with a comprehensive history of all company transactions. This "transaction trail" will also effectively document all Australian Company Numbers, Foreign Investment Review Board submission dates (if appropriate) and details of security holders (guarantors).

Outcome: Responsible development of the State's resources for the benefit of Western Australians.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 11					

(a) More details of effectiveness indicators in annual report.

Output 12: Investment attraction services

The provision to potential investors of information and advice about opportunities for new investment in resources development in Western Australia, especially in the downstream processing of resources. This output encourages private sector investment in resources development, thereby providing economic benefit for Western Australians.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,560	3,640	3,270	3,599	
Less Operating Revenue ^(c)	223	17	149	152	
Net Cost of Output	3,337	3,623	3,121	3,447	
Adjustments ^(d)	(87)	(66)	(93)	(343)	
Appropriation for purchase of Output 12	3,250	3,557	3,028	3,104	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Resource sector information services delivered ^(b)	10	10	10	11	
Resource sector investment attraction programs delivered	8	8	8	9	
Quality					
Rating by investors of the quality of resource sector information services delivered.....	82%	85%	79%	80%	
Potential investors that consider the resource sector investment attraction programs delivered improved their view of Western Australia as an investment location	na	75%	57%	60%	
Timeliness					
Resource sector information services delivered within an agreed timeframe	100%	100%	100%	100%	
Resource sector investment attraction programs completed within an agreed timeframe.....	85%	90%	90%	93%	
Cost					
Average cost per resource sector information service delivered.....	\$117,472	\$131,030	\$107,883	\$107,978	
Average cost per resource sector investment attraction program delivered	\$298,130	\$291,235	\$273,896	\$267,946	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 24 and is estimated to be 23 for the 2001-02 Budget.
(b) Calculated from sample activity surveys undertaken over the previous 12 months.

Major Achievements For 2000-01

- Mitsubishi Gas Chemicals and Burrup Fertilisers Limited announced full feasibility studies for the establishment of gas-based projects on the Burrup Peninsula.
- A range of companies wishing to establish gas-to-liquid, dimethyl ether, aluminium and other light metal projects in Western Australia commenced pre feasibility studies.
- Marketing presentations were made at a number of international conferences on the advantages of Western Australia as a location for gas-to-liquids and methanol. Similarly, the Department also undertook marketing presentations at a number of significant national oil and gas conferences and presented a paper on wood processing at the national ABARE Outlook Conference.
- Work commenced on investment prospectus documents that promote investment in oil, gas, timber and mineral processing opportunities.
- The Department intensified its marketing of Western Australia as an investment location to key international advisory and consulting firms and resource industry service providers.
- The Minister visited Japan and Korea promoting Western Australia's resources sector. The mission included meetings with key Western Australian resource customers. During the visit the Minister also attended the LNG 13 conference in Seoul, a triennial international forum where sellers and buyers of natural gas gather. Support was provided to Western Australia's LNG industry in its major sales drives worldwide, particularly to Japan, China and Korea.
- The Department exhibited at the China Hi-Tech Fair 2000 in Shenzhen, China and received an "Award for Excellent Organisation".
- The Department continued publishing Prospect magazine and released a new Resource Development Projects map.

Major Initiatives For 2001-02

- Strong efforts will continue to be made to market Western Australia as a destination for resource processing investment. Major progress is expected on the attraction of gas-based processing operations in the North West of Western Australia.
- A wood pulp industry strategy will be implemented and significant progress is expected to be made on the establishment of a pulp mill in the South West.
- The Department will continue to investigate new technologies for the commercialisation of Western Australia's resource assets. New publications will be released providing resource-based investment opportunities in Western Australia.
- Opportunities for light metal production in Western Australia will be targeted.

Outcome: Responsible development of the State's resources for the benefit of Western Australians.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 11					

(a) More details of effectiveness indicators in annual report.

Output 13: Resource project facilitation services

Facilitation of the establishment and ongoing operation of major resource development and associated infrastructure projects. Resource development projects include production and processing of minerals and energy, wood processing, and development of major land resources. Associated infrastructure projects include industrial land; transport, energy and water service facilities; and other services for the resources industry. Facilitation is achieved by managing the interface between the investor and government to ensure coordinated, timely government decision-making and approvals procedures. This output assists private sector investment in resources development, thereby providing economic benefit for Western Australians.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,538	10,773	7,206	14,005	Expected increase in expenditure on Ord Stage 2 project in 2001-02.
Less Operating Revenue ^(c)	398	29	338	267	
Net Cost of Output	8,140	10,744	6,868	13,738	
Adjustments ^(d)	(3,176)	(5,226)	(202)	(687)	
Appropriation for purchase of Output 13	4,964	5,518	6,666	13,051	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Infrastructure projects facilitated	24	23	25	26	
Resource development projects facilitated	80	80	84	85	
Quality					
Investors satisfied with facilitation services provided	78%	82%	96%	90%	
Timeliness					
Infrastructure projects facilitated within an agreed timeframe	78%	90%	85%	90%	
Resources development projects facilitated within an agreed timeframe	90%	90%	93%	94%	
Cost					
Average cost per infrastructure project facilitated	\$205,153	\$320,239	\$135,855	\$398,133	
Average cost per resource development project facilitated	\$45,161	\$42,582	\$45,354	\$42,980	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 42 and is estimated to be 40 for the 2001-02 Budget.

Major Achievements For 2000-01

- After a number of years of planning and consultation with Woodside, a commitment to the Train 4 LNG expansion by the North West Shelf Joint Venturers was made in March 2001. This followed signing of letters of intent for the sale of the LNG production to Japanese utilities.
- A relief package was negotiated with BHP as a State contribution to the ongoing operation of the HBI plant at Port Hedland. The support was conditional on the continued operation of the plant.
- Two new gas processing initiatives were attracted to the Burrup Peninsula. In addition to the existing interest from Syntroleum and Plenty River Corporation, active investigations into an ammonia/urea plant by Burrup Fertilisers Limited and a dimethyl ether project by Japan DME Limited were initiated during the year.
- The Syntroleum Sweetwater gas-to-liquids project on the Burrup Peninsula achieved all its approvals, including those for a module off-loading ramp in Hearson Cove and the Water Corporation's proposed desalinated water supply.
- Agreement was reached on the land, rail and port facilities needed for the Albany Plantation woodchip export operation.

Major Initiatives For 2001-02

- Completion of approvals for the Woodside North West Shelf second offshore trunkline gas pipeline.
- Completion of all approvals for the Ravensthorpe Nickel project.
- Resolution of Native Title and other issues concerning the Ord Stage 2 development. This will involve introduction of legislation in both the Northern Territory and the Western Australian Parliaments and the completion of water licensing and environmental clearances.
- Completion of the Goldfields Esperance Water Supply strategy to ensure that suitable arrangements are in place to provide for the long term needs of the region.
- Establishment of protocols across all government agencies for the management of major projects so that there is a clear and accepted whole-of-government understanding with industry proponents and commitment to the undertakings and time lines for project approvals.
- Completion of an inventory of industrial land in planned industrial estates across Western Australia that will be available for intending investors.
- Resolution of rail and port facilities access issues, relating to the Hope Downs Iron Ore project.

Outcome: Quality, independent chemical and scientific research, consultancy and analytical services.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction from Client Surveys	83%	85%	87%	88%	
Proficiency tests per Full-Time Equivalent	9	10	7.6	7.8	

(a) More details of effectiveness indicators in annual report.

Output 14: Scientific Services

The provision of high quality independent chemical information, advice and analytical services to government agencies, industry and research groups. Forensic scientific services support to the Police Service, State Coroner and the racing industry. Scientific and research support in the areas of food and agriculture, public and occupational health, conservation and the environment and industrial development. Contribution to the development of national chemical conformance standards and guidelines. The provision of emergency and crises response services to government agencies and industry for chemical spills and related incidents and crises situations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	8,486	8,921	9,040	8,676	
Less Operating Revenue ^(c)	6,370	6,606	6,038	6,474	
Net Cost of Output	2,116	2,315	3,002	2,202	
Adjustments ^(d)	(205)	(47)	(253)	1,117	
Appropriation for purchase of Output 14	1,911	2,268	2,749	3,319	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Chargeable hours of time involved in provision of services	72,670	74,791	71,901	69,568	
Quality					
Services provided to AS/NZS ISO 9001 and ISO Guide 25	100%	100%	100%	100%	
Timeliness					
Satisfaction from Client Surveys	69%	75%	73%	75%	
Response rate from Client Surveys	53%	60%	49%	52%	
Cost					
Average cost per chargeable hour of providing service	\$117	\$119	\$126	\$125	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 87 and is estimated to be 87 for the 2001-02 Budget.

Major Achievements For 2000-01

- The Chemistry Centre has:
 - provided emergency response to environmental incidents, fires, dusts and odour emissions, bird deaths, pesticide oversprays, spills in shipping containers and possible water supply contamination;
 - partnered with industry, other government agencies and Universities sixteen collaborative research funded projects, involved with agricultural development, environmental issues, analytical chemistry and medical research;
 - received \$612,365 from Commonwealth Government, agricultural and mineral and other funding bodies;
 - provided specialist advice on national standards and guidelines related to food, water purity, pesticide, poisons and the environment to relevant State committees; and
 - achieved national and international recognition as one of the leaders in cyanide chemistry and its fate in the environment. Investigations have been undertaken at Western Australian and other Australian mine sites. A staff member has undertaken international consultancies on several sites in Indonesia and Papua New Guinea and work for companies and mine-sites (based in Thailand, Indonesia and the USA) has also been undertaken.
- Commissioned a 'state of the art' liquid chromatograph-mass spectrometry system during the year. The equipment is capable of determining compounds such as pharmaceuticals and herbicides relevant to areas such as forensic drug examinations and environmental investigations. The Centre has already developed analytical procedures for more than sixty compounds. Drugs that have been measured include LSD, salbutamol, flunitrazepam and colchicine. These drugs were previously practically impossible to measure in biological specimens because of their low concentration. The system has also been applied to the characterisation of sulphonyl urea herbicides, the confirmation of benzodiazepine metabolites in sexual assaults and to the identification of novel compounds in plant extracts.
- Achieved 'high demand' service levels for rapid turnaround results for the State Coroner requiring toxicology screening within 24 hours where an objection for a full post mortem examination has been lodged by the next of kin (approximately 15% of cases).
- Implemented the fourth version of the Forensic Science Laboratory Information Management System to upgrade the functionality of the system and include bar code tracking for all items of evidence. The upgraded system was sold to the Malaysian Police National Forensic Laboratories and installed in May 2001.
- Provided synthetic organic chemical expertise to a range of collaborative multi discipline, Western Australian drug discovery research projects involving protozoal infections, prostate cancer, anti-cancer drugs and rational drug design. Contract synthesis was undertaken for six Australian pharmaceutical companies and analytical standards for veterinary drugs were also synthesised.
- Developed and validated analytical procedures for the analysis of tributyltin in marine sediments, seawater and marine biota samples from Western Australian ports and ship building areas. Tributyltin anti-fouling residues disrupt shellfish breeding cycles and could impact on the viability of the local shellfish industry.
- Developed a non-destructive test for the determination of key nutritional properties, especially protein levels in single lupin seeds. This test has the potential to rapidly accelerate the Western Australian and National Lupin Breeding Program through the selection of lupin varieties with an improved protein content.
- Completed a preliminary survey of soils from gardens in residential areas of the Perth metropolitan area, which indicated widespread over-fertilisation, with approximately 30% of the soils analysed found to be saturated with phosphorus. With current garden fertilisation rates there will be leaching of phosphorus from the topsoil into the groundwater and eventually into coastal rivers, lakes and estuaries.
- Completed a project, funded by the Grains Research and Development Corporation, to evaluate single point soil test indices for assessing the ability of soil to retain phosphorus. These indices are used for estimating phosphorus fertiliser requirements of plants and environmental assessment of nutrient pollution issues. The Phosphorus Retention Index, developed by the Chemistry Centre in 1982 was found to be the most useful index for a range of Western Australian soils.

Major Initiatives For 2001-02

- Obtain National Association of Testing Authorities (NATA) accreditation for non-clinical testing of chemicals (pharmaceuticals, veterinary and agricultural chemicals) and the synthesis of biological active compounds in accordance with the OECD Principals of Good Laboratory Practice. This accreditation will support Western Australian and Australian Drug Discovery and Development and attract contract work from overseas pharmaceutical companies.
- Develop multi-residue assays for the determination of pesticide residues in ground and surface waters using Liquid Chromatography Mass Spectrometry techniques to enable the simultaneous analysis of a wide range of water soluble pesticides, especially herbicides. Pesticides, in particular herbicides, are a permanent and vital feature of modern agricultural production systems, especially broad acre cereal, pulse and oilseed weed control. Many of these herbicides are moderately water-soluble and have the potential to contaminate ground and surface waters in hydrological sensitive regional areas of the cereal belt.
- Develop multi-residue techniques for the rapid determination of contaminants in air, water, soil and sediments and provide improved simple automated sample preparation procedures through the development of more rapid multi-residue detection systems.
- Further develop the Chemistry Centre's status in greenhouse accounting and land salinity issues, through strong collaborative links with Western Australian research centres.

CAPITAL WORKS PROGRAM

The Department's planned capital works expenditure will see the commencement of construction of the Perth facility of the State drill core library and planning for the Kalgoorlie Regional Complex Stage 2. There will also be expenditure on new laboratories for the Chemistry Centre WA and for ongoing asset replacement in accordance with the Department's asset replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Burrup West Corridor Studies	300	267	267	33
Contaminant Exposure Database	150	16	-	134
Drill Core Storage Facilities	4,000	3,655	715	345
Geocentric Datum Compliance.....	50	3	3	47
Kalgoorlie Explosive Reserve Roadworks.....	178	175	20	3
Oakajee Port Tender Documentation	500	308	308	192
Ord River Irrigation - Stage 2.....	17,564	2,102	613	5,361
COMPLETED WORKS				
Furniture and Equipment - 2000-01 Program	2,517	2,517	1,203	-
Oakajee Port and Infrastructure Studies.....	405	405	48	-
NEW WORKS				
Drill Core Storage Facility - Metropolitan Area	5,000	-	-	2,500
Furniture and Equipment - 2001-02 Program	1,775	-	-	1,775
Kalgoorlie Regional Complex Stage 2 - Planning.....	50	-	-	50
Pilot Study - Electronic Lodgement of Dealings	60	-	-	60
New Chemistry Centre Building.....	257	-	-	257
	33,056	9,698	4,741	10,757

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	6,783	8,408	4,741	10,757	7,281	4,732	4,000
Working capital requirement							
Leave Liability	-	-	-	348	314	314	314
	6,783	8,408	4,741	11,105	7,595	5,046	4,314
LESS							
Holding Account ^(b)	-	-	-	-	1,080	1,132	-
Internal Funds and Balances	3,548	2,792	3,102	1,776	600	600	-
Funding included in output appropriations ^(c) ..	-	-	-	5,274	3,101	3,000	4,000
Capital Contribution	3,235	5,616	1,639	4,055	2,814	314	314

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

(c) Capital works expensed through the Statement of Financial Performance.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	44,441	47,083	48,041	48,501	48,681	49,436	49,355
Superannuation	4,467	4,292	5,281	4,310	4,459	4,508	4,529
Cost of Goods Sold	-	-	68	200	200	200	200
Grants, subsidies and transfer payments ^(b)	691	600	693	656	656	656	656
Consultancies expense	-	-	479	254	254	254	254
Supplies and services	21,021	21,553	13,621	17,008	11,396	8,832	9,720
Accommodation	2,396	2,302	5,473	5,532	5,593	5,689	5,785
Capital User Charge	-	-	-	3,574	3,796	3,905	3,951
Depreciation	2,596	2,336	2,672	2,126	2,110	2,130	2,130
Administration	-	-	3,035	3,486	3,486	3,486	3,486
Advertising and promotion	20	20	154	289	289	289	289
Consumable Supplies	1,901	2,675	2,149	2,635	2,623	2,585	2,608
Equipment repairs and maintenance	1,545	1,215	906	1,125	1,060	1,066	1,069
Net loss on disposal of non-current assets	19	-	-	-	-	-	-
Other expenses	1,901	1,144	1,178	1,166	1,193	1,171	1,224
TOTAL COST OF SERVICES	80,998	83,220	83,750	90,862	85,796	84,207	85,256
Revenues from ordinary activities							
User charges and fees ^(c)	8,217	9,117	9,014	9,664	9,677	9,848	9,876
Revenues from taxes, regulatory fees and fines	7,912	8,292	9,249	9,092	9,092	9,092	9,092
Net Profit on disposal of non-current assets	59	-	39	-	-	-	-
Grants and subsidies	265	-	-	-	-	-	-
Other Revenue	400	10	380	35	35	35	35
Total Revenues from Ordinary Activities	16,853	17,419	18,682	18,791	18,804	18,975	19,003
NET COST OF SERVICES	64,145	65,801	65,068	72,071	66,992	65,232	66,253
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	55,781	59,414	57,143	71,050	66,322	65,255	66,631
Liabilities assumed by the Treasurer	4,467	4,292	5,281	201	176	73	42
TOTAL REVENUES FROM GOVERNMENT	60,248	63,706	62,424	71,251	66,498	65,328	66,673
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(3,897)	(2,095)	(2,644)	(820)	(494)	96	420
Extraordinary items	4	-	390	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(3,893)	(2,095)	(2,254)	(820)	(494)	96	420

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 789 and 784 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	9,198	6,737	6,387	4,900	3,414	2,741	2,323
Restricted cash assets.....	-	-	140	120	130	120	120
Cash resources held in Trust.....	2,202	1,249	1,276	1,516	1,749	1,447	1,342
Receivables.....	993	1,415	2,594	1,113	2,178	1,912	2,462
Inventories.....	2,892	2,434	3,183	3,218	3,218	3,283	3,254
Amounts receivable for outputs ^(a)	-	-	-	3	25	26	61
Prepayments.....	560	448	769	846	861	876	891
Total current assets.....	15,845	12,283	14,349	11,716	11,575	10,405	10,453
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	2,140	3,189	4,207	6,359
Land and Buildings.....	34,242	35,120	37,966	37,379	36,792	36,541	36,290
Plant, equipment and vehicles.....	3,669	3,437	4,597	4,690	4,839	4,653	3,420
Other non-current assets.....	4,178	1,133	4,826	7,380	9,827	9,714	9,501
Total non-current assets.....	42,089	39,690	47,389	51,589	54,647	55,115	55,570
TOTAL ASSETS.....	57,934	51,973	61,738	63,305	66,222	65,520	66,023
CURRENT LIABILITIES							
Provision for employee entitlements.....	5,434	4,699	6,249	5,947	5,674	5,690	5,712
Payables.....	4,365	1,301	4,754	4,213	4,147	4,129	4,281
Interest-bearing liabilities (borrowings).....	1,200	1,200	1,200	900	700	300	-
Monies in trust.....	19	20	150	140	140	140	140
Other Liabilities.....	1,296	1,400	1,259	1,080	1,293	1,321	1,162
Total current liabilities.....	12,314	8,620	13,612	12,280	11,954	11,580	11,295
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	4,627	4,717	4,166	4,137	4,137	3,828	3,549
Other Liabilities and Accruals.....	-	-	907	703	703	703	703
Total non-current liabilities.....	4,627	4,717	5,073	4,840	4,840	4,531	4,252
TOTAL LIABILITIES.....	16,941	13,337	18,685	17,120	16,794	16,111	15,547
EQUITY							
Contributed Equity.....	-	-	-	4,055	6,869	7,183	7,497
Accumulated surplus/(deficit).....	19,030	16,673	16,776	15,853	16,282	15,949	16,702
Asset revaluation reserve.....	21,963	21,963	26,277	26,277	26,277	26,277	26,277
Total equity.....	40,993	38,636	43,053	46,185	49,428	49,409	50,476
TOTAL LIABILITIES AND EQUITY.....	57,934	51,973	61,738	63,305	66,222	65,520	66,023

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	52,546	54,443	55,504	68,907	64,171	63,104	64,444
Capital Contribution	3,235	4,971	1,639	4,055	2,814	314	314
Holding Account	-	-	-	-	1,080	1,132	-
Net cash provided by government	55,781	59,414	57,143	72,962	68,065	64,550	64,758
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(44,952)	(47,319)	(46,829)	(48,705)	(48,741)	(49,677)	(49,743)
Superannuation payments	-	-	-	(4,324)	(4,498)	(4,650)	(4,702)
Grants, subsidies and transfer payments	(698)	(656)	(693)	(656)	(656)	(656)	(656)
Supplies and services	(22,704)	(23,531)	(14,865)	(17,618)	(12,171)	(9,635)	(10,519)
Accommodation	(1,700)	(1,842)	(4,486)	(4,577)	(4,607)	(4,684)	(4,675)
Administration	-	-	(3,640)	(3,755)	(3,755)	(3,755)	(3,755)
Building Maintenance	-	-	(1,002)	(1,002)	(1,002)	(1,002)	(1,002)
Equipment repairs and maintenance	(1,506)	(1,202)	(864)	(1,109)	(1,042)	(1,050)	(1,042)
Capital User Charge	-	-	-	(3,574)	(3,796)	(3,905)	(3,951)
Goods and Services Tax	(24)	(7,754)	(6,462)	(5,827)	(5,332)	(5,112)	(5,196)
Other payments	(2,136)	(1,151)	(735)	(1,131)	(1,137)	(1,119)	(1,109)
Receipts							
Regulatory fees and fines	7,942	8,292	9,268	9,092	9,092	9,092	9,092
User charges and fees	6,867	7,623	6,744	7,523	7,383	7,584	7,652
Goods and Services Tax	138	7,474	6,049	6,006	5,374	5,131	5,190
Grants and subsidies	265	-	-	-	-	-	-
Other receipts	1,381	10	380	35	35	35	35
Net cash from operating activities	(57,127)	(60,056)	(57,135)	(69,622)	(64,853)	(63,403)	(64,381)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,809)	(1,908)	(3,685)	(4,307)	(4,255)	(1,732)	(600)
Proceeds from sale of non-current assets	70	-	80	-	-	-	-
Net cash from investing activities	(4,739)	(1,908)	(3,605)	(4,307)	(4,255)	(1,732)	(600)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	-	-	-	(300)	(200)	(400)	(300)
Proceeds from borrowings	100	-	-	-	-	-	-
Net cash from financing activities	100	-	-	(300)	(200)	(400)	(300)
NET INCREASE/(DECREASE) IN CASH HELD	(5,985)	(2,550)	(3,597)	(1,267)	(1,243)	(985)	(523)
Cash assets at the beginning of the reporting period	17,385	10,536	11,400	7,803	6,536	5,293	4,308
Cash assets at the end of the reporting period	11,400	7,986	7,803	6,536	5,293	4,308	3,785

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	65,068	72,071	66,992	65,232	66,253
Adjustment for non-cash items:					
Depreciation	(2,672)	(2,126)	(2,110)	(2,130)	(2,130)
Superannuation	(5,281)	(201)	(176)	(73)	(42)
(Increase)/decrease in salaries and related costs	(354)	331	273	293	257
Increase/(decrease) in accounts receivable	1,601	(1,481)	1,065	(266)	550
Increase/(decrease) in prepayments	209	77	15	15	15
Increase/(decrease) in inventories	291	35	-	65	(29)
(Increase)/decrease in accounts payable	(389)	541	66	18	(152)
(Increase)/decrease in other liabilities	37	179	(213)	(28)	159
Other accrued expenditure	(1,375)	196	(1,059)	277	(500)
Net Cash from Operating Activities	57,135	69,622	64,853	63,403	64,381

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Salaries and Allowances	166	-	-	-	-	-	-
Grants, subsidies and transfer payments	20,704	27,205	30,729	38,049	23,069	19,569	13,969
Supplies and services	471	-	-	-	-	-	-
Other expenses	121	-	-	-	-	-	-
Receipts paid into Consolidated Fund	812,378	902,120	1,174,032	1,111,320	1,033,520	981,020	995,520
TOTAL ADMINISTERED EXPENSES (a) ..	833,840	929,325	1,204,761	1,149,369	1,056,589	1,000,589	1,009,489
REVENUES							
Revenues from taxes, regulatory fees and fines	29	120	36	120	120	120	120
Revenue from territorial	866,760	908,500	1,209,900	1,115,700	1,026,400	977,400	995,400
Other Revenue	5	-	-	-	-	-	-
Appropriations	26,154	26,425	28,668	34,299	23,069	19,569	13,969
Transfer of Assets/Liabilities	-	-	(875)	-	-	-	-
TOTAL ADMINISTERED REVENUES	892,948	935,045	1,237,729	1,150,119	1,049,589	997,089	1,009,489

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	12,592	43	3,041	(1,521)	(1,521)	(1,521)	(1,521)
Cash resources held in Trust.....	3,638	-	-	-	-	-	-
Receivables.....	153,440	104,286	189,836	194,101	187,101	183,601	183,601
Prepayments.....	4	-	-	-	-	-	-
Total Administered Current Assets	169,674	104,329	192,877	192,580	185,580	182,080	182,080
TOTAL ADMINISTERED ASSETS.....	169,674	104,329	192,877	192,580	185,580	182,080	182,080
ADMINISTERED CURRENT LIABILITIES							
Payables.....	2,038	288	832	(215)	(215)	(215)	(215)
Monies in trust.....	9,159	-	-	-	-	-	-
Total Administered Current Liabilities	11,197	288	832	(215)	(215)	(215)	(215)
TOTAL ADMINISTERED LIABILITIES..	11,197	288	832	(215)	(215)	(215)	(215)

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Salaries and related costs.....	(166)	-	-	-	-	-	-
Grants, subsidies and transfer payments.....	(20,152)	(27,128)	(30,198)	(39,002)	(23,069)	(19,569)	(13,969)
Supplies and services.....	(437)	-	-	-	-	-	-
Goods and Services Tax.....	-	-	(275)	(95)	-	-	-
Other payments.....	(117)	-	-	-	-	-	-
Receipts paid into Consolidated Fund.....	(812,378)	(902,120)	(1,174,032)	(1,111,320)	(1,033,520)	(981,020)	(995,520)
Transfer of Assets/Liabilities.....	-	-	875	-	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS.....	(833,250)	(929,248)	(1,203,630)	(1,150,417)	(1,056,589)	(1,000,589)	(1,009,489)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Territorial receipts.....	812,336	902,000	1,172,000	1,111,200	1,033,400	980,900	995,400
Regulatory fees and fines.....	29	120	36	120	120	120	120
User charges and fees.....	-	-	-	-	-	-	-
Goods and Services Tax.....	-	-	135	235	-	-	-
Appropriations.....	26,154	26,425	28,668	34,299	23,069	19,569	13,969
TOTAL ADMINISTERED CASH INFLOWS.....	838,519	928,545	1,200,839	1,145,854	1,056,589	1,000,589	1,009,489
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	5,269	(703)	(2,791)	(4,563)	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Chamber of Commerce - Industrial Supplies Office.....	450	450	450	450	450	450	450
Resource projects	199	150	187	150	150	150	150
School of Mines Scholarships	48	56	56	56	56	56	56
TOTAL	697	656	693	656	656	656	656

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Western Australian Minerals and Petroleum Education and Research Institute	-	-	-	875	-	-	-
STATUTORY AUTHORITIES							
Western Australian Land Authority - Breton Bay land acquisition - interest costs.....	-	703	-	-	-	-	1,000
Western Australian Land Authority - Oakajee industrial estate buffer expansion	1,195	2,100	3,356	2,449	-	-	-
Bunbury Port Authority - interest costs	89	130	90	95	95	95	95
Western Power - gas lateral line to the Murchison area - interest costs	832	1,200	832	832	832	832	832
Western Power - Onslow gas fired power station - interest costs	181	183	183	183	183	183	183
Westrail - Albany woodchip mill - interest costs	-	124	-	124	124	124	124
Albany Port Authority - Albany woodchip mill - interest costs.....	-	173	-	24	-	-	-
Western Australian Land Authority - Albany woodchip mill - land acquisition.....	62	-	838	-	-	-	-
Western Australian Land Authority - Kemerton industrial estate - expansion	-	2,000	981	1,019	-	-	-
Western Australian Land Authority - Kemerton industrial estate - expansion study	-	100	-	200	100	-	-
Western Australian Land Authority - service corridor Hearson Cove to Dampier Port - loan repayments	-	-	-	700	700	700	700
Water Corporation - desalinated water plant - loan repayments.....	-	-	-	-	-	2,500	2,500
Dampier Port Authority - multi-user infrastructure - loan repayments	-	-	-	-	520	520	520
Western Australian Land Authority - Oakajee to Narngulu rail corridor.....	-	-	1,076	1,174	-	-	-
Western Australian Land Authority - BHP land - Kwinana	-	-	-	5,000	-	-	-
OTHER STATE SERVICES							
Refunds of Previous Years' Revenues.....	4,958	1,960	3,545	1,960	1,960	1,960	1,960
Aboriginal Lands Trust – Remuneration for mining on Aboriginal lands	210	155	91	155	155	155	155
Petroleum (Submerged Lands) Act 1982.....	12,600	12,800	15,364	14,400	14,200	9,500	5,900
BHP - hot briquetted iron plant	-	-	690	4,210	4,200	3,000	-
Goldfields eastern bypass – road relocation.....	-	-	-	1,750	-	-	-
Main Roads - Cape Lambert infrastructure.....	25	3,000	3,152	1,352	-	-	-
Main Roads - Hearson Cove Road upgrade.....	-	2,500	-	2,500	-	-	-
TOTAL	20,152	27,128	30,198	39,002	23,069	19,569	13,969

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ROYALTIES							
Petroleum - Commonwealth	-	-	464,400	416,700	331,100	281,900	324,500
Petroleum - State	344,897	382,500	62,100	46,300	44,900	29,600	19,000
Iron ore	198,952	224,500	270,000	300,000	308,500	327,000	322,500
Alumina	40,738	45,500	55,500	64,500	62,500	63,500	64,000
Diamonds	62,496	36,000	88,000	47,500	55,000	53,500	39,500
Mineral Sands	20,013	24,000	24,500	22,000	23,000	22,000	22,000
Nickel	34,815	47,000	57,000	59,500	58,000	59,500	61,000
Gold	33,446	62,000	65,500	72,500	69,500	62,000	61,000
Other	41,325	43,500	49,000	44,000	42,500	43,500	43,500
Lease Rentals	35,654	37,000	36,000	38,200	38,400	38,400	38,400
FINES							
Regulatory Fines	29	120	36	120	120	120	120
TOTAL	812,365	902,120	1,172,036	1,111,320	1,033,520	981,020	995,520

TRUST ACCOUNT DETAILS**Forest Residue Utilisation Levy Trust Fund**

The Forest Residue Utilisation Levy Trust Fund is controlled through the Resource project facilitation services Output. It is utilised for the purpose of funding studies and programs which add value to forest residues. Funding is provided from monies received under the *Wood Chipping Industry Agreement Act*.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	432	94	238	88
Receipts:				
Appropriations	-	-	-	-
Other	60	-	-	-
	492	94	238	88
Payments	254	94	150	88
CLOSING BALANCE	238	-	88	-

WA Government/China Economic and Technical Research Trust Fund

The WA Government/China Economic and Technical Research Trust Fund is controlled through the Investment attraction services Output. It is utilised for the purpose of funding joint studies to promote economic co-operation between China and Western Australia in the development, processing and marketing of the State's mineral resources.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance				
	1,326	701	827	668
Receipts:				
Appropriations.....	-	-	-	-
Other	-	-	-	-
	1,326	701	827	668
Payments	499	317	159	173
CLOSING BALANCE.....	827	384	668	495

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from petroleum permits and licences.....	4,146	4,000	5,672	4,100
Proceeds from prospecting, exploration and other mining licences	2,771	3,400	2,640	4,100
Proceeds from dangerous goods and explosives regulations.....	995	1,012	956	1,012
Proceeds from departmental fees and charges	1,414	1,616	1,651	1,596
Proceeds from the provision of chemical, mineralogical, metallurgical and related scientific investigative and advisory services.....	5,572	6,275	5,093	5,807
Other receipts	1,362	10	460	35
Goods and services tax	138	7,474	6,049	6,006
Department of Industry and Science - Funding for Wood and Paper Industry Strategy.....	265	-	-	-
TOTAL.....	16,663	23,787	22,521	22,656

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

MINERALS AND ENERGY RESEARCH INSTITUTE OF WESTERN AUSTRALIA

PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

DIVISION 57

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 89 Net amount appropriated to purchase outputs.....	886	897	907	875	882	901	905
Total appropriations provided to purchase outputs.....	886	897	907	875	882	901	905

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To encourage the development of minerals and energy industries within the State by fostering and promoting all aspects of minerals and energy research.

SIGNIFICANT ISSUES AND TRENDS

Minerals research

- Mineral and oil/gas deposits are finite and new discoveries must continue to be identified and developed. The effect on the State's economy of a decline in exploration would be substantial. The current downturn in company expenditure on exploration, research and development, and the significant proportion of company exploration budgets, and hence development, going offshore is of concern. To curb this trend, research aimed at producing more effective exploration techniques and more competitive mining, processing and rehabilitation costs is urgently needed.
- The mineral industry must continue to increase its technical efficiency, in exploration and in all phases of mining and mineral processing, by increasing research activity.
- A continuing need also exists for research in health and safety issues and in conservation and rehabilitation of mine workings, dumps and tailings.

Energy Research

- Alternative energy research and development activities were transferred to the Alternative Energy Development Board (AEDB) on 1 July 1995. However, the legislative changes required for the AEDB to operate through the Office of Energy are still not in place and until this occurs MERIWA maintains financial control of these activities.
- The Cooperative Research Centre (CRC) for Renewable Energy and Greenhouse Gas Abatement Technologies at Murdoch University continues to engender interest in research and development in this field.
- Alternative energy is an emerging technology that requires significant additional support over and above that which can be provided by the small local industry to allow effective research and development to be undertaken in Western Australia and useful results emerge.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Priority and Assurance Dividend, and Travel, advertising and consultancy savings.....	(52)	(65)	(67)	(67)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Finance and co-ordinate minerals research	972	1,599	1,726	1,620			
Output 2:							
Finance and co-ordinate alternative energy research and development.....	257	263	262	263			
Total Cost of Outputs	1,229	1,862	1,988	1,883	1,920	1,971	1,975
<i>Less Operating revenues</i>	594	965	1,090	1,008	1,038	1,070	1,070
Net Cost of Outputs	635	897	898	875	882	901	905
Adjustments ^(b)	251	-	9	-	-	-	-
Appropriations provided to purchase Outputs	886	897	907	875	882	901	905
TOTAL CONSOLIDATED FUND APPROPRIATIONS	886	897	907	875	882	901	905

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Executive Officer, the Chairperson, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Promote all aspects of minerals research.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average cost of grant administered	\$6,107	\$5,100	\$8,285	\$8,000	

(a) More details of effectiveness indicators in annual report.

Output 1: Finance and co-ordinate minerals research

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	972	1,599	1,726	1,620	
Less Operating Revenue ^(c)	594	965	1,090	1,008	
Net Cost of Output	378	634	636	612	
Adjustments ^(d)	251	-	9	-	
Appropriation for purchase of Output 1	629	634	645	612	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants approved	7	10	8	10	
Quality					
Satisfaction level of MERIWA's administration capability	85%	85%	80%	85%	
Timeliness					
Not applicable	na	na	na	na	
Cost					
Average all up cost of grants (including administration and scholarships)	\$138,857	\$159,900	\$215,750	\$162,000	Reflects 8 high value projects in 2000-01, with a return to more normal levels in 2001-02.

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 3 for the 2001-02 Budget.

Major Achievement For 2000-01

- The growth of research investment in the petroleum related industries has continued. Stronger prices for oil and gas have contributed to more long term confidence. The growing confidence in the excellent research capability of the State's oil and gas community is also a major factor in this growth in research. The minerals industries are still investing at lower levels than previously experienced. Until the impediments to investment in minerals industry change this research lag is expected to continue.

Major Initiative For 2001-02

- The board of MERIWA and the Minerals Research Advisory Committee will be increasing through our network of contacts efforts to stimulate industry investment into minerals and energy industry research.

Outcome: Promote all aspects of research and development of alternative energy.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average cost of grant administered for AEDB, Office of Energy	\$26	\$15	\$24	\$24	

(a) More details of effectiveness indicators in annual report.

Output 2: Finance and co-ordinate alternative energy research and development

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	257	263	262	263	
Less Operating Revenue ^(c)	-	-	-	-	
Net Cost of Output	257	263	262	263	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 2	257	263	262	263	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants made.	10	10	10	10	
Quality					
Assessment of researchers' satisfaction with the coordination and administration of grants.	90%	90%	90%	90%	
Timeliness					
Not applicable	na	na	na	na	
Cost					
Average value of grant made.	\$25,700	\$26,300	\$26,200	\$26,300	

Major Achievement For 2000-01

- Grants continue to be made in the area of renewable energy research, meeting forecasts.

Major Initiative For 2001-02

- To maintain the thrust initiated in previous years of promoting the research, development and application of alternative energy technologies with the emphasis on increased efficiencies and lower costs.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	110	113	107	116	120	125	128
Superannuation	8	9	9	10	12	13	13
Grants, subsidies and transfer payments ^(b)	1,027	1,646	1,722	1,651	1,679	1,724	1,724
Accommodation	13	-	-	-	-	-	-
Capital User Charge.....	-	-	-	34	34	34	34
Advertising and promotion	1	-	-	-	-	-	-
Consumable Supplies	-	14	8	14	15	15	15
State Taxes	2	2	2	2	2	2	2
Other expenses.....	45	55	107	56	58	58	59
TOTAL COST OF SERVICES	1,206	1,839	1,955	1,883	1,920	1,971	1,975
Revenues from ordinary activities							
User charges and fees ^(c)	13	14	13	14	15	15	15
Grants and subsidies	489	867	965	900	923	950	950
Interest revenue	90	80	110	90	95	100	100
Other Revenue.....	2	4	2	4	5	5	5
Total Revenues from Ordinary Activities	594	965	1,090	1,008	1,038	1,070	1,070
NET COST OF SERVICES	612	874	865	875	882	901	905
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	863	874	874	875	882	901	905
TOTAL REVENUES FROM GOVERNMENT	863	874	874	875	882	901	905
CHANGE IN EQUITY RESULTING FROM OPERATIONS	251	-	9	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	251	-	9	-	-	-	-

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 3 and 3 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	(64)	200	10	10	10	10	10
Other financial assets (Investments)	1,478	1,119	1,734	1,734	1,734	1,734	1,734
Receivables.....	465	655	853	853	855	859	863
Interest receivable.....	12	9	9	9	10	10	10
Total current assets.....	1,891	1,983	2,606	2,606	2,609	2,613	2,617
NON-CURRENT ASSETS							
Receivables - non current	366	14	305	305	312	316	320
Total non-current assets.....	366	14	305	305	312	316	320
TOTAL ASSETS.....	2,257	1,997	2,911	2,911	2,921	2,929	2,937
CURRENT LIABILITIES							
Other Liabilities.....	1,225	1,837	1,753	1,753	1,763	1,771	1,779
Total current liabilities	1,225	1,837	1,753	1,753	1,763	1,771	1,779
NON-CURRENT LIABILITIES							
Other Liabilities and Accruals	621	-	738	738	738	738	738
Total non-current liabilities	621	-	738	738	738	738	738
TOTAL LIABILITIES	1,846	1,837	2,491	2,491	2,501	2,509	2,517
EQUITY							
Accumulated surplus/(deficit).....	411	160	420	420	420	420	420
Total equity	411	160	420	420	420	420	420
TOTAL LIABILITIES AND EQUITY.....	2,257	1,997	2,911	2,911	2,921	2,929	2,937

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	863	874	874	875	882	901	905
Net cash provided by government	863	874	874	875	882	901	905
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(110)	(113)	(107)	(116)	(120)	(125)	(128)
Superannuation payments	(8)	(9)	(9)	(10)	(12)	(13)	(13)
Grants, subsidies and transfer payments	(1,783)	(2,124)	(1,871)	(2,113)	(2,125)	(2,140)	(2,140)
Capital User Charge.....	-	-	-	(34)	(34)	(34)	(34)
State Taxes	(2)	(2)	-	(2)	(2)	(2)	(2)
Goods and Services Tax	-	-	(119)	(168)	(168)	(168)	(168)
Other payments.....	(46)	(100)	(105)	(100)	(100)	(100)	(101)
Receipts							
Interest	89	100	130	100	110	110	110
Goods and Services Tax	-	-	72	168	168	168	168
Grants and subsidies	691	1,366	1,464	1,392	1,393	1,393	1,393
Other receipts	2	8	2	8	8	10	10
Net cash from operating activities	(1,167)	(874)	(543)	(875)	(882)	(901)	(905)
NET INCREASE/(DECREASE) IN CASH HELD	(304)	-	331	-	-	-	-
Cash assets at the beginning of the reporting period	1,717	1,319	1,413	1,744	1,744	1,744	1,744
Cash assets at the end of the reporting period	1,413	1,319	1,744	1,744	1,744	1,744	1,744

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	865	875	882	901	905
Adjustment for non-cash items:					
Increase/(decrease) in accounts receivable	324	-	10	8	8
Other liabilities.....	(646)	-	(10)	(8)	(8)
Net Cash from Operating Activities	543	875	882	901	905

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Research grants	977	1,596	1,651	1,601	1,629	1,674	1,674
Scholarships	50	50	71	50	50	50	50
TOTAL	1,027	1,646	1,722	1,651	1,679	1,724	1,724

WESTERN AUSTRALIAN TOURISM COMMISSION

PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

DIVISION 58

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 90 Net amount appropriated to purchase outputs.....	35,372	31,383	32,439	31,994	31,806	32,990	33,357
Total appropriations provided to purchase outputs.....	35,372	31,383	32,439	31,994	31,806	32,990	33,357
ADMINISTERED							
Item 91 Rottneest Island Authority	3,090	2,075	2,067	1,732	1,727	1,715	-
CAPITAL							
Item 171 Capital Contribution	1,206	2,612	2,540	482	32	15	-
GRAND TOTAL.....	39,668	36,070	37,046	34,208	33,565	34,720	33,357

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To accelerate the sustainable growth of the tourism industry for the long term social and economic benefit of the State.

SIGNIFICANT ISSUES AND TRENDS

Reinventing national markets - getting Australians to see Western Australia first

- Recent nationally funded research has highlighted the fact that 40% of Australians do not take an annual holiday. The Western Australian Tourism Commission (WATC) has contributed to the \$16 million National Tourism Initiative to address this finding and the reluctance of Australians to 'holiday at home'. Benefits of an Australian holiday for all Australians will be highlighted, particularly visits to regional areas.
- Increased airline competition has already resulted in greater frequency and range of airfare discounts across Australia. More special deals both to and within Western Australia are likely as the established airlines use their national network muscle to demonstrate their ability to compete with new carriers on price. It is hoped that Virgin Blue will begin services to Perth in 2001-02 that should see more direct price competition on the east-west routes.
- There is scope for improved air access for regional areas. WATC will investigate ways of improving the service, cost and frequency of flights to and between regional Western Australia, particularly in the North West of the State.
- There is a great capacity for growth in the regional and rural tourism industry. A new emphasis will be placed on bringing visitors to regional and rural Western Australia and assisting these communities to capitalise on the tourism potential. Additional funding has been earmarked to market regional and rural Western Australia and to support Western Australia's visitor centres.
- Seniors have the time, money and mobility to travel throughout the State, particularly mid week. Greater focus will be placed on the seniors market through the promotion of the Seniors Card in appropriate marketing activities.
- The WA Tourism Network provides many benefits for tourism operators in Western Australia, which has now become more affordable under the new Government. The fee structure will be reviewed after its first year of operation to ensure the system is operating effectively.

- Increased use of the Internet by people of all ages will help improve the distribution of destination and product information in the national market. All campaigns will be used to promote the WATC's web site and where applicable the Virtual Call Centre telephone number.
- A network of Booking Centres will be established in the Eastern States from travel agencies who demonstrate a commitment to selling the destination and Western Australian tourism product.
- Key issues likely to impact on national marketing strategies in the coming year include:
 - competition from other States/Territories and close international destinations;
 - cut price fare availability on the East Coast;
 - airline capacity on East-West routes;
 - continued financial involvement of strategic partners in WATC campaigns;
 - commencement of air services to Western Australia by a new airline;
 - the strength of the Australian dollar; and
 - consumer confidence and the economy.

Clever international marketing

- The success of the 2000 Olympics will continue to provide unprecedented global exposure for Australia through on-going media coverage generated from the Games. Western Australia's challenge will be to ensure that it capitalises on this exposure and converts it to visitation in the future. The International Marketing Division has committed to strengthen its media relation activities in all international markets to ensure awareness of Western Australia remains high.
- Our major Asian source markets of Singapore and Malaysia continue to provide the bulk of visitors from this significant region. However it is imperative that WATC continues to focus attention on the emerging markets of China and Hong Kong as it is in these major source markets that the potential for real growth exists. It will take time, however the work undertaken in developing strategic alliances with influential trade and in building awareness of the destination will prove in the long run to be beneficial for the State. WATC will continue to market the State as a short break destination to high yield segments in Singapore and Malaysia.
- In Japan, the commitment by Qantas Airways to maintain the non-stop direct service between Narita and Perth presents WATC with real challenges and a great opportunity. While the market in Western Australia has had positive growth in the face of a negative decline for the rest of Australia, it will be WATC's challenge to build on this success. Strategic partners such as the airline, the Australian Tourist Commission (ATC) and influential wholesalers in Japan have agreed to work cooperatively to increase traffic to Western Australia. Critical market forces such as foreign exchange rates, the Japanese economy, and global tourism competition will present WATC with significant hurdles to overcome in order to achieve its goals.
- Europe will continue to be a strong market for travel to Western Australia but will need a consolidated marketing effort in order to be able to capitalise on the opportunities available. WATC has increased its marketing focus in Europe and will be looking to undertake marketing activities in the emerging markets of Ireland, Switzerland, Scandinavia, France and the Netherlands in the new budget year. Critical to this will be the support of cooperative partners in Europe as well as Western Australia's tourism industry's support for planned media and trade familiarisation visits (famil) initiatives.
- Following extensive research into the emerging market of South Africa, and widespread support from the Western Australian tourism industry, WATC will re-enter the South African market in 2001-02. Research has also been undertaken in the United Arab Emirates (UAE) and, subject to a positive decision from Emirates to introduce a Dubai-Perth direct non-stop service in the 2001-02 budget year, it is anticipated WATC will look to develop a marketing presence in UAE to capitalise on this potentially lucrative outbound market.
- Airline access and airfares continue to be a major issue. WATC will continue to work with all airlines, international airline alliances, Westralia Airports Corporation and the Department of Planning and Infrastructure to develop additional direct international air services from high priority regions. Routes identified as high priority include Japan, Malaysia, Taiwan, Peoples Republic of China and the Middle East. It is important that supply remains in front of demand. WATC will also work to develop Perth as a major international Air Tourism and Transport Hub serving Australia, the South Pacific and the Indian Ocean regions for the Airbus A380 and other larger aircraft.

- WATC will look to develop marketing initiatives under the Brand WA umbrella for niche markets including the backpacker, wine tourism and adventure market segments.
- The introduction of the Australian Tourism Data Warehouse and the linkage of the WA Tourism Network with this exciting global initiative will facilitate greater distribution and sale of Western Australia tourism product. Incorporation of westernaustralia.net as a primary call-to-action in all international marketing campaigns will support the development of the WATC web site and support WATC's objective to build consumer and trade awareness of the State.

Facilitating accelerated Western Australian tourism industry development

- The natural attractions of Western Australia, while needing to be conserved, can be assisted in their conservation by sustainable tourism development, especially in the more remote areas of the State. Importantly there is the need to develop and upgrade access to areas, which are home to many of Western Australia's natural attractions. The key issue is air access and frequency of that access to rural and remote areas.
- The target is to make Western Australia one of the world's premier nature based tourism destinations by 2010. To achieve this goal, a strategy is being developed in consultation with the eco-tourism industry, local communities, indigenous people, local governments and Forum Advocating Cultural and Eco-Tourism (FACET). To implement this strategy a dedicated Environmental Tourism Unit is being established within WATC. This unit will help boost eco-tourism and employment in regional Western Australia in an environmentally and culturally sensitive manner.
- The development of "touch packages" to allow visitors to experience and contribute to the management of the environments they see, is an opportunity for Western Australia to capitalise on its nature based tourism features, which differentiate Western Australia from other states.
- Western Australia's wine and culinary tourism industry has been growing at a steady rate over recent years and has the potential for further expansion.
- The development of the "Tourism Advantage" workshops provides operators with a 'hands on' opportunity to understand and learn how to interpret statistical information.

Promoting and capitalising on meetings, conventions & events

- Meetings, incentive travel groups, conventions and exhibitions provide significant incremental visitor expenditure. In the case of international conferences and trade exhibitions, significant additional business opportunities are created which provide a benefit to the economic and cultural activities of the State.
- The established trend for major international association conferences to select and confirm their host city up to 5 years in advance, is a significant issue. This, combined with the fact that the time frame to confirm a winning bid is taking significantly longer, means that major international convention business needs to be regarded as a medium to long term investment.
- Incentive travel continues to recover albeit with decreasing numbers of participants with strong signs of Malaysia and Thailand as emerging source markets.
- The increasing reliance of international organisations on their annual conference and exhibition to provide significant revenue to fund their operations is placing pressure on destinations to deliver strong financial returns and incentives to host these conferences.
- There is a strong case for a whole of government and industry approach to sponsorship funding to attract major international conferences and trade exhibitions, which are actively competed for by other destinations.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Perth International Golf Tournament.....	2,500	2,500	2,500	2,500
Rally Australia.....	1,450	1,450	2,150	2,150
Reduced funding for Heineken Classic.....	(415)	(415)	(415)	(415)
Establish a dedicated Environmental Tourism Unit within WATC	250	250	250	250
Decisions taken since State Election				
Inject \$2 million into Western Australia's country tourist bureaus	500	500	500	500
Offer environmental educational and interpretive materials at major eco-tourism destinations to facilitate non-English speaking people.....	5	5	5	5
Provide additional \$2 million to market regional and rural Western Australia	500	500	500	500
Management Initiated Redundancy savings.....	(88)	(88)	(88)	(88)
Parity and wages policy.....	283	275	242	196
Priority and Assurance Dividend.....	(1,873)	(2,331)	(2,328)	(2,329)
Travel and consultancy savings.....	(181)	(181)	(181)	(181)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
National Marketing.....	6,343	6,819	6,200	5,693			
Output 2:							
Visitor Servicing	3,386	4,340	3,959	4,018			
Output 3:							
International Marketing	9,514	9,377	10,588	9,301			
Output 4:							
Event Tourism.....	13,685	10,334	11,874	14,127			
Output 5:							
Convention and Incentive Travel.....	1,124	1,083	1,098	1,120			
Output 6:							
Strategic Market Intelligence.....	773	865	799	916			
Output 7:							
Tourism Planning and Infrastructure	2,738	730	2,385	619			
Output 8:							
Tourism Product and Business Development ..	3,353	3,739	3,560	2,541			
Total Cost of Outputs.....	40,916	37,287	40,463	38,335	38,295	39,670	40,299
<i>Less Operating revenues</i>	<i>10,732</i>	<i>6,220</i>	<i>9,367</i>	<i>6,341</i>	<i>6,489</i>	<i>6,680</i>	<i>6,942</i>
Net Cost of Outputs.....	30,184	31,067	31,096	31,994	31,806	32,990	33,357
Adjustments ^(b)	5,188	316	1,343	-	-	-	-
Appropriations provided to purchase Outputs.....	35,372	31,383	32,439	31,994	31,806	32,990	33,357
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	3,090	2,075	2,067	1,732	1,727	1,715	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	1,206	2,612	2,540	482	32	15	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	39,668	36,070	37,046	34,208	33,565	34,720	33,357

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chairperson of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Western Australia is promoted as an attractive destination.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - impact of promotional strategies on the level of consumer awareness within Australia; - level of domestic trade awareness; and - value of incremental business generated; as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 1: National Marketing

The Commission undertakes image and promotional campaigns designed to increase consumer and trade awareness of Western Australia as a desirable tourist destination within the national market. Implement cooperative tactical campaigns with the industry to generate incremental tourism business. Develop and implement destination and tourism product information distribution systems to support marketing initiatives.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	6,343	6,819	6,200	5,693	
Less Operating Revenues ^(c)	819	550	615	557	
Net Cost of Output	5,524	6,269	5,585	5,136	
Adjustments ^(d)	21	(406)	(15)	-	
Appropriation for purchase of Output 1	5,545	5,863	5,570	5,136	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Intrastate consumer awareness strategies.....	1	1	1	1	
Interstate consumer awareness strategies.....	1	1	1	1	
Regional tourism association contracts managed	10	10	10	10	
Trade Awareness Strategies.....	1	1	1	1	
Incremental Business Strategies	1	1	1	1	
Information enquiries serviced	910,000	285,000	475,185	45,000	Measure changed to exclude Internet hits.
Increased air transport seats into Western Australia	na	2,000	283	3,000	Measure introduced 2000-01
Advice provided to Government.....	85	100	165	100	
Quality					
Interstate Consumer Awareness					
i) Perceived Knowledge: People with knowledge of WA as a holiday destination (for category 'a lot').....	4.6%	8.5%	4.8%	6%	
ii) Long Trip Preference: People with a preference to travel to Western Australia for 3 nights or more.....	28.4%	30%	16.5%	16%	
iii) Level of unprompted advertising awareness of Western Australia as a holiday destination.	8.7%	12%	9.6%	10%	
Intrastate Consumer Awareness:					
i) Level of unprompted advertising awareness of WA as a holiday destination.....	40.4%	33%	26%	35%	
ii) Long Trip Preference: Western Australians with a preference to travel within WA for 3 nights or more.....	40.8%	38%	37.3%	26%	
Trade Awareness					
i) Knowledge levels of WA product (using rating 8 and above on 10-point scale).....	54%	60%	53%	60%	
ii) WATC's contribution to current knowledge levels (rated significant or above).....	87%	76%	76%	80%	
iii) Likelihood of recommending Western Australia as a holiday destination compared with the previous 12 months (using the rating 'more likely now')	76%	50%	61%	70%	
Visitor expenditure generated by tactical campaigns.....	\$4.413m	\$2m	\$3.529m	\$4.886m	
Overall level of customer satisfaction with information accessed	82%	80%	89%	80%	
Targeted air transport seats into Western Australia	na	100%	14%	100%	Measure introduced 2000-01
First drafts accepted by Minister	90%	90%	90%	90%	
Timeliness					
Key activities delivered according to Operational Plan timeframes.....					
Meetings with airlines held as per Operational Plan timelines	na	100%	100%	100%	Measure introduced 2000-01
Advice provided within agreed timeframes	na	95%	98%	95%	Timeliness not measured in 1999-00
Cost					
Average cost of intrastate consumer awareness strategy	\$332,788	\$709,317	\$187,998	\$687,034	
Average cost of interstate consumer awareness strategy	\$1,331,350	\$2,832,200	\$751,993	\$2,748,138	
Average cost of contract managed.....	\$170,727	\$156,074	\$151,566	\$63,323	From 2001-02, contract costs are apportioned across all relevant outputs.
Average cost of trade awareness strategy	\$1,264,204	\$761,942	\$1,070,951	\$751,335	
Average cost of incremental business strategy	\$513,111	\$552,892	\$249,766	\$622,994	
Average cost of enquiry serviced.....	\$1.30	\$1.35	\$1.56	\$4.68	Measure changed to exclude Internet hits.
Average cost of seat targeted.....	na	\$4.37	\$5,899	\$9.87	Measure introduced 2000-01
Average cost per advice provided to Government	\$176	\$87	\$89	\$96	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 18 and is estimated to be 18 for the 2001-02 Budget.

Major Achievements For 2000-01

- A two week Brand WA television campaign ran during the Olympic Games in September in the Sydney and Melbourne markets. WATC was the only State tourism organisation advertising during the event, and reached a television audience the size of which has not been seen in Australia for some time. Advertising awareness peaked at 14.9 % during this time.
- A Brand WA campaign was also conducted over 2 weeks in South Australia. The television commercials were highly successful in generating bookings for cooperative partners.
- A new intrastate campaign, “Perth Summer Getaways”, was developed to build business for Perth hotels during January 2001. Depending on its success, talks will be held with wholesalers to look at the feasibility of running it as an annual event.
- As part of the launch of the WA Tourism Network, the State Government announced a significant reduction in the fees tourism operators would pay to join the Network, which will facilitate unparalleled service for visitors.
- Design and renovation of the Perth Visitor Centre to include more efficient systems for handling its' visitor servicing functions, Virtual Call Centre and administration offices for the WA Tourism Network.

Major Initiatives For 2001-02

- WATC will continue to promote Western Australia as one of the world's leading nature-based tourism destinations offering a value-for-money experience, as well as increasing visitor numbers to specific parts of the State during off-peak times of the year. Six Brand WA campaigns are planned in interstate markets, two in both Victoria and New South Wales and one in both South Australia and Queensland, with one campaign in Western Australia.
- Brand WA will be extended to include an emotional icon that takes advantage of the consumer trend towards brand-based purchasing and interactive nature-based experiences. To achieve this a new Brand WA advertising campaign will be developed.
- Co-operative advertising with strategic partners and wholesalers will be undertaken in a coordinated manner to maximise return on investment for the State. Cooperative funds will also be used to promote tourism product experiences in regional areas identified by See Australia research.
- A partnership has been negotiated with Channel Nine and WIN Television to include regular nature-based “touch” segments in the Postcards WA and Just Add Water programs.
- Within Western Australia, advertising campaigns will be developed to build business for most regions of the State during winter.
- Further development of the intrastate Perth Summer Getaways campaign to promote hotel stays in the Perth CBD during January 2002.
- Development of an intrastate campaign for late 2001 to extend the shoulder period for travel to WA's northern regions.
- Investigate the feasibility of taking the intrastate Winter Breaks and Perth Summer Getaways campaigns to the interstate market without a significant impact on WATC's budget.
- An on-line advertising campaign will be developed to promote new touch packages to the domestic market using the WATC web site.
- A regular program of trade advertising will be undertaken to ensure travel agents are aware of Western Australia as a premier nature-based holiday destination.
- Further enhance the wildflower campaign and annual wildflower holiday guide to allow participation by more operators through a greater range of advertising options and development of mechanisms to measure consumer usage/business conversion.

- A product familiarisation program to/within Western Australia will be developed for interstate and intrastate travel agents who join the WA Tourism Network as Booking Centres.
- Production of the Perth and Surrounds brochure in consultation with representatives of the metropolitan marketing associations, Perth Convention Bureau and Perth Visitor Centre.
- New airlines are being encouraged to service Western Australia. Price sensitive consumers are expected to capitalise on reduced airfares brought about by increased airline competition.
- There is scope for improved air access for regional areas. WATC will investigate ways of improving the service, cost and availability of flights to and between regional Western Australia, particularly the North West of the State.
- There is a great capacity for growth in the regional and rural tourism industry. A new emphasis will be placed on bringing visitors to regional and rural Western Australia and assisting these communities to capitalise on tourism potential. Additional funding has been earmarked to market regional and rural Western Australia and to support Western Australia's country visitor centres.
- Greater emphasis on the camping and caravanning sector to help regional Western Australia capitalise on this market.

Outcome: Western Australia is promoted as an attractive destination.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - the value of incremental tourism business generated by the booking service; and - an independent research survey which is conducted each year to determine the level of customer satisfaction with the destination and product information provided as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 2: Visitor Servicing

In order to ensure all visitors have access to destination information and an efficient booking mechanism, WATC coordinates a State-wide visitor servicing network. In addition, the Commission operates a central "call centre" so as to provide the necessary coordination at the default location for all enquiries.

In each operation there is the provision of a sales mechanism once information has been provided so as to provide "best practice" service to the visitor.

The Commission also provides an information service for Travel Agents throughout Australia so as to ensure their visitors to Western Australia also receive the best personal service.

The principle of providing information and access to product sales to lead to incremental travel throughout the State, ie. Greater dispersal and an increased length of stay and greater yield.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,386	4,340	3,959	4,018	
Less Operating Revenues ^(c)	1,070	1,229	1,010	983	
Net Cost of Output	2,316	3,111	2,949	3,035	
Adjustments ^(d)	410	(214)	(43)	-	
Appropriation for purchase of Output 2	2,726	2,897	2,906	3,035	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Enquiries serviced by the Perth Visitor Centre	521,330	540,000	449,727	430,000	
Information enquiries directed to other Network Visitor Centres via the Virtual Call Network	na	na	na	80,000	New measure 2001-02
Passengers booked by the Virtual Call Centre.	33,750	33,000	25,509	16,800	Introduction of Virtual Call Network will direct passengers to regional tourist bureaux.
Quality					
Overall customer satisfaction with level of service by Perth Visitor Centre	80%	80%	95%	80%	
Overall customer satisfaction with level of service by other Network Visitor Centres	na	na	na	80%	New measure 2001-02
Visitor expenditure generated.....	na	\$20m	\$19.4m	\$23.35m	Measure changed in 2000-01
Timeliness					
Customer satisfaction with timeliness of the services provided by the Perth Visitor Centre	80%	80%	100%	80%	
Cost					
Average cost of enquiry through the Perth Visitor Centre	\$3.15	\$4.62	\$4.29	\$5.14	
Average cost of enquiry through the other Network Visitor Centres	na	na	na	\$3.05	New measure 2001-02
Average cost of passenger booked.....	\$51.61	\$55.99	\$79.56	\$93.10	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 36 and is estimated to be 36 for the 2001-02 Budget.

Major Achievement For 2000-01

- One of the most significant recommendations to come out the Partnership 21 five year industry plan was the creation of the WA Tourism Network. This core structural initiative will underpin the strategies developed by WATC for the 21st Century and will be a principal focus for WATC's strategic development in 2001-02. The Western Australian Tourist Centre was re-branded as a Visitor Centre in July 2000 to reflect its role within the new WA Tourism Network. The Visitor Centre will continue to be an integral part of WATC within the new Visitor Servicing section. A Visitor Servicing Reference Group was created to provide ongoing advice to the Visitor Servicing section.

Major Initiatives For 2001-02

- WATC's Visitor servicing section will upgrade its reservation systems, integrating them with the industry product database and other applications necessary to efficiently run an information service and retail travel agency.
- In consultation with the industry, WATC will provide funding to assist Visitor Servicing Associations to become self sufficient.
- The WA Tourism Network of Visitor Centres will be further developed in 2001-02 to provide a greater consistency and quality of Visitor Servicing in metropolitan and Regional Western Australia. This will include the provision of consistent signage and the attainment of agreed upon criteria.

Outcome: Western Australia is promoted as an attractive destination.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - impact of promotional strategies on the level of consumer awareness in core international markets; - value of incremental business generated; - level of industry support and revenue generated for all international marketing activities; and - level of international trade awareness; as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 3: International Marketing

Undertake promotional activities and cooperative consumer advertising in the core and future international markets to increase consumer and trade awareness of Western Australia as a desirable holiday destination. Implement strategies to generate incremental tourism business, increase destination and tourism product information and increase airline access to Western Australia. Identify international tourism product needs of those markets and educate the industry to meet the opportunities presented in the international markets.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,514	9,377	10,588	9,301	
Less Operating Revenues ^(c)	1,932	1,221	2,912	1,371	
Net Cost of Output	7,582	8,156	7,676	7,930	
Adjustments ^(d)	1,077	(534)	74	-	
Appropriation for purchase of Output 3	8,659	7,622	7,750	7,930	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Consumer awareness strategies	1	1	1	1	
Trade awareness strategies	1	1	1	1	
Incremental business strategies.....	1	1	1	1	
Information enquiries serviced	19,543	18,000	20,361	21,600	
Increased air transport seats into Western Australia targeted.....	116,216	11,000	0	5,000	In 2000-01, airline seats into Western Australia decreased by 1,711 seats.
Markets reviewed against criteria.....	21	20	21	22	
Educational seminars conducted.....	4	3	3	3	
Advice provided to Government.....	67	30	109	30	
Pages in wholesaler brochures (million of pages)	72.3m	-	-	-	
Quality					
Consumer awareness of Western Australia					
i) Perceived knowledge: People aware of WA as a tourism destination (for category "a lot")					
	S'pore 8%, UK 5%	S'pore 12%, UK 3%,Japan 3%	S'pore 4%, UK 5%,Malaysia 5%	S'pore 8%, UK 5%,Japan 3%, Malaysia 3%	
ii) Propensity to consider: People who will consider a trip WA (for the category of definitely consider)					
	S'pore 10%, UK 34%	S'pore 12%, UK 3%, Japan 2%	S'pore 13%, UK 34%, Malaysia 12%	S'pore 15%, UK 34%, Japan 2%, Malaysia 10%	
Trade Awareness					
i) Knowledge level of WA tourism products (using the rating 8/10 and above).....					
	78%	65%	79%	65%	
ii) WATC contribution to the current knowledge levels (using ratings significant and very significant)					
	85%	65%	91%	65%	
iii) Likelihood of recommending WA as a holiday destination (using rating more likely now).....					
	78%	50%	60%	50%	
The extent to which visitor expenditure is generated by incremental tourism initiatives					
	\$11.36m	\$9.5m	\$10.063m	\$13.6 m	
Level of satisfaction by industry with tourism product and destination information distribution.....					
	90%	80%	96%	80%	
Targeted air transport seats into Western Australia obtained.....					
	100%	100%	0%	100%	
Accuracy of market reviews					
	100%	100%	100%	100%	
Participant satisfaction with educational seminars conducted.....					
	90%	80%	85%	80%	
First drafts accepted by Minister					
	90%	90%	94.5%	90%	
Timeliness					
The strategies under the "Quantity" measure being delivered according to Operational Plan timeframes					
	100%	100%	100%	100%	
Meetings with airlines held as per Operational Plan timelines					
	100%	100%	100%	100%	
Advice provided within agreed timeframes					
	95%	95%	98%	95%	
Cost					
Average cost of consumer awareness strategy.					
	\$3,893,698	\$4,685,986	\$5,052,869	\$4,160,136	
Average cost of trade awareness strategy					
	\$2,693,410	\$2,095,978	\$2,701,131	\$2,354,223	
Average cost of incremental business strategy					
	\$1,853,562	\$1,567,384	\$1,736,621	\$1,829,840	
Average cost of information enquiry serviced.					
	\$25.15	\$52.84	\$49.67	\$39.92	
Average cost of seat targeted.....					
	\$0.09	\$0.86	\$9,581	\$2.25	Due to external factors, there were no "increase" in seats in 2000-01
Average cost of market review					
	\$830	\$768	\$797	\$813	
Average cost of educational seminar conducted					
	\$13,084	\$15,371	\$16,729	\$17,883	
Average cost per advice provided.....					
	\$158	\$199	\$93	\$375	
Cost per million pages in wholesaler programs					
	\$6,793	-	-	-	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 32 and is estimated to be 31 for the 2001-02 Budget.

Major Achievements For 2000-01

- In keeping with the core values of Partnership 21, the focus for International Marketing has remained on building consumer awareness of the destination through strategic Brand and cooperative tactical advertising campaigns. Brand WA marketing initiatives in 2000-01 continued to attract significant financial support from strategic partners such as the Australian Tourist Commission (ATC), major airlines (including British Airways/Qantas and Singapore Airlines) and influential wholesaler/retailers. The UK Brand campaign alone secured a record A\$750,000+ in cooperative funding enabling WATC to conduct the largest ever Brand campaign in this major source market in October 2000. Media spending for the campaign was more than A\$1.5 million. The Asia Brand Campaign initiatives also attracted major support with A\$240,000 coming from partners.
- WATC hosted 90 media visits to the State in 2000-01 involving influential journalists and broadcasters. These included high profile visits such as BBC Holiday Show, GMTV London Breakfast Show and Vox Television Germany. Media famils from Asia are increasingly adopting innovative linkages to Internet sites, opening up opportunities to develop and promote the WATC web site westernaustralia.net. Heightened demand from the media for Western Australia itineraries and a strengthening of relationship with the ATC Visiting Journalist Program will ensure the media famils program remains an integral component of our marketing activities.
- WATC hosted in excess of 80 influential Inbound Tourism Operators to its' annual Inbound Workshop in August. Supported by a record number of Western Australian sellers (110), the 2000 Inbound Tourism Operators Workshop (ITOW, WATC initiative) achieved high praise, with industry rating it the best ever and one of the best trade shows in Australia. The ITOW has evolved to be one of the principal trade activities for industry on the annual Inbound Tourism calendar. The 2000 workshop was all but totally self-funded by industry contributions and in-kind support.

Major Initiatives For 2001-02

- Negotiations continue with potential strategic partners to undertake a further high impact consumer campaign in Japan. In light of the recent decision by Qantas to retain its Narita-Perth direct non stop services, WATC remains confident that this initiative will take place in the 2001-02 year.
- WATC has increased the number of emerging markets to include the Netherlands, Ireland, Switzerland, Scandinavia, France and the United Arab Emirates (UAE). Together with the existing four future markets of South Africa, Italy, Hong Kong and China and the core markets of the UK, Germany, Singapore, Malaysia and Japan, WATC will strive to broaden the potential to increase awareness of and visitation to Western Australia from these major source markets.
- The findings of the research into the emerging market of South Africa has now been completed and the findings have been incorporated into marketing plans for the new budget year. Qualitative research into the UAE has also been completed and subject to the decision from Emirates Airline regarding the introduction of services to Perth, WATC plans to complete the quantitative research phase and then adopt an aggressive campaign to develop the market out of UAE.
- Rising media costs and a volatile foreign exchange rate will see WATC adopt a more aggressive targeted media relations campaign in 2001-02 to ensure brand awareness of Western Australia remains high. While we will work closely with the ATC and their Visiting Journalist Program (VJP), WATC has established a closer direct working relationship with the media through its international offices, which is delivering broader and more individual publicity opportunities for the State.
- WATC will maintain its high profile at influential consumer and trade shows around the globe and continue to work with industry to ensure appropriate Western Australian products are represented under the Brand WA banner at every show.
- The International Marketing Division (IMD, a division of WATC) will also work with airlines to develop increased seat capacity from high priority regions into the State. WATC will also work to develop Perth as a major international Air Tourism and Transport Hub serving Australia, the South Pacific and the Indian Ocean regions for the Airbus A380 and other larger aircraft.
- WATC will give more focus to niche markets such as overseas backpackers, wine tourism and adventure tourism.

Outcome: Western Australia is promoted as an attractive destination.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - estimated value of economic impact from successful bids secured during the year and the value of economic impact generated in the year in question; and - value of media exposure leveraged from those hosted events as it relates to the promotional element of the output; as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 4: Event Tourism

Identify and attract suitable events of national and international significance that could be hosted in Western Australia and bid for these events. Develop contacts in the special event, sporting and arts industries to facilitate the winning of events. Establish a calendar of regular events which will boost the State's image as a vibrant tourist destination and generate significant economic impact and/or media impact from such events. Ensure that secured events are conducted via a contracted party where possible or directly managed. Work to gain maximum media exposure to promote Western Australia via events. Work with tour wholesalers to attach travel and tour packages with events to generate incremental tourism business.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	13,685	10,334	11,874	14,127	
Less Operating Revenues ^(c)	6,549	3,135	4,582	3,404	
Net Cost of Output	7,136	7,199	7,292	10,723	
Adjustments ^(d)	1,423	(499)	495	-	
Appropriation for purchase of Output 4	8,559	6,700	7,787	10,723	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Bids for events.....	7	5	10	7	
Consumer awareness strategies (equates to number of events hosted).....	5	5	6	5	
Strategies for incremental tourism business through hosted events (equates to the number of events hosted).....	7	4	4	6	
Event products and packages developed.....	37	28	33	42	
Advice provided to Government.....	90	100	156	100	
Quality					
Estimated economic impact of successful bids for events.....	\$35.77m	\$35m	\$57.35m	\$30m	
Value (\$) of television media coverage in core tourism markets for events hosted.....	\$3.095m	\$6m	\$8.03m	\$6m	
The value of economic impact generated by incremental tourism activity, ie events hosted.....	\$65.67m	\$40m	\$33.07m	\$30m	
Value of visitor expenditure generated by event products (FITs, special interest and incentive travel).....	\$0.277m	\$0.5m	\$0.54m	\$1.7m	
First drafts accepted by Minister.....	90%	90%	98%	90%	
Timeliness					
Event products and packages developed on time.....	100%	100%	100%	100%	
Bids made for events according to Operational Plan timelines.....	100%	100%	100%	100%	
Consumer awareness strategies implemented in conjunction with events hosted.....	100%	100%	100%	100%	
Events held on time.....	100%	100%	100%	100%	
Advice provided within agreed timeframes.....	n/a	95%	100%	95%	
Cost					
Average cost of bid submitted.....	\$89,444	\$149,732	\$80,947	\$108,984	
Average cost of consumer awareness strategy for events hosted.....	\$107,188	\$115,926	\$97,508	\$119,037	
Average cost of incremental business strategy (equates to the number of events hosted).....	\$1,754,780	\$2,193,726	\$2,552,713	\$2,087,889	
Average cost of event product and package developed.....	\$5,586	\$7,691	\$7,053	\$5,290	
Average cost of advice provided.....	\$377	\$158	\$227	\$197	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 24 and is estimated to be 21 for the 2001-02 Budget.

Major Achievements For 2000-01

- EventsCorp attracted or supported seven major international events to Western Australia in 2000-01 including a new and exciting international golf tournament.
- Three new regular events were secured by EventsCorp in 2000-01. These are the Perth International Golf Tournament, represented by the Johnnie Walker Classic in year one of the agreement, the Champions Cup (an international cricket tournament) and the Rugby International Test Program. These exciting high-profile events will generate considerable media impact for Western Australia through international television distribution, incorporating tourism images of Western Australia throughout the broadcasts.
- EventsCorp supported events generated \$34 million in economic impact and significant international television coverage which incorporated picture postcards.
- EventsCorp worked with Edith Cowan University to research the use of a national research model for measuring economic impact of events.
- Supporting Regional Tourism Associations and the Brand WA regional campaign, EventsCorp has facilitated and supported a number of regional events under the new Partnership 21 regional events scheme.

- The Best on Earth in Perth 2001 calendar was launched in December and features 14 major international events.
- Telstra Rally Australia was a huge success with record ticket sales and a re-vamped Langley Park track layout. This was well received by both the international and national drivers, as well as the spectators.

Major Initiatives For 2001-02

- EventsCorp has commissioned international media research to identify more effective promotion of Western Australia by utilising the extensive international television coverage of many of its events. It will explore methodology to better reflect the value of events, which embody Brand qualities of blue skies and blue water, or adventure tourism.
- The above mentioned research will result in more effectively identifying and capturing the international exposure benefits to Western Australian, as well as form the basis of a strategy to more efficiently leverage and enhance the contracted media impact benefits EventsCorp secures.
- The Best on Earth in Perth 2001 calendar will continue into the new financial year since it is now represented in the calendar year. With 14 events, it is the largest program ever and will continue to promote the value of sports tourism to the Western Australian economy and its image as a vibrant tourism destination, as well as generate community pride in the events that are staged in this State.
- EventsCorp will continue to build on the new-look Rally Australia and further refine the Langley Park layout and image initiated at the November 2000 event.
- The Perth International Golf Tournament will allow EventsCorp and WATC to build on the niche golf tourism position it has established through the Heineken Classic. This event with \$1.5 million in prize money will be the perfect vehicle for promoting Perth's golf courses and golf resorts.

Outcome: Western Australia is promoted as an attractive destination.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - extent to which visitor expenditure is generated from incremental tourism activities based on an estimated value of visitor expenditure during the year, resulting from conventions; and - the extent that bids were successful for conventions and incentive travel based on the estimated value of visitor expenditure expected from successful bids during the year; as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 5: Convention and Incentive Travel

Through this output group WATC has contracted the Perth Convention Bureau to identify, develop and convert leads for potential new national and international meetings and incentive travel business, bid for new business, support the tourist industry and work with meeting planners and the local tourist industry to boost delegate numbers at confirmed national and international conferences and increase pre and post conference touring activities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,124	1,083	1,098	1,120	
Less Operating Revenues ^(c)	75	-	4	-	
Net Cost of Output	1,049	1,083	1,094	1,120	
Adjustments ^(d)	141	(68)	(20)	-	
Appropriation for purchase of Output 5	1,190	1,015	1,074	1,120	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Bids for conventions and incentive travel groups	162	77	186	110	
Incremental tourism activities, ie. conventions and incentive travel groups hosted	147	38	156	124	
Advice provided to Government	3	15	1	15	
Quality					
Projected visitor expenditure from successful bids for conventions and incentive travel	\$73.55m	\$80.98m	\$74.46m	\$80.98m	
Actual visitor expenditure from incremental tourism activities, ie conventions and incentive travel groups hosted	\$23m	\$32m	\$44.87m	\$47.89m	
First drafts accepted by Minister	90%	90%	90%	90%	
Timeliness					
Bids for conventions and incentives made according to operational plan timeframes	100%	100%	100%	100%	
Conventions and incentive travel groups held as planned	100%	100%	100%	100%	
Advice provided within agreed timeframes	95%	95%	95%	95%	
Cost					
Average cost of convention and incentive bid .	\$6,743	\$13,035	\$5,428	\$9,361	
Average cost of incremental tourism activity, ie convention or incentive travel group hosted	\$208	\$2,024	\$563	\$685	
Average cost per advice provided	\$373	\$177	\$550	\$339	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 1 for the 2001-02 Budget.

Major Achievements For 2000-01

- Successful launch of the new BankWest Conference Development Awards to encourage inaugural conferences to be held in Western Australia. The awards attracted 20 entries with a potential to generate \$8.7 million in direct visitor expenditure.
- Substantial growth in Regional Conference business followed the new Convention Marketing programs launched in the Goldfields, Pilbara and Great Southern.

- Release of the results of the Western Australian Delegate Expenditure Survey, which provided up to date information on visitor expenditure and conference materialisation statistics.
- Implementation of a new Incentive loyalty program for inbound tour operators to secure more corporate meetings and incentive travel groups for Western Australia.
- Production and distribution of the 2000-01 Meeting and Incentive Planners Guide.

Major Initiatives For 2001-02

- The year 2003 theme will be "Perth - the Natural Place to Meet" and will leverage on the opening of the Perth Convention and Exhibition Centre.
- The Internet development of a "customer relationship program" designed to generate new on line bid opportunities for Western Australia.
- Formation of a specialist client advisory group with expertise in the areas of international exhibition development and conference funding to provide input to the Perth Convention Bureau's strategic Planning process.

Outcome: An enhanced tourist industry, infrastructure and product base.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness in achieving this outcome is measured by independent survey undertaken each year to assess the industry satisfaction with the services provided as detailed in the output measures table under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 6: Strategic Market Intelligence

Deliver the latest available tourism information to meet WATC's and industry needs, interpret and communicate a standard level of market intelligence to WATC and the tourism industry free of charge. Provide a cost recovery consultancy and strategic market research service to the industry.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	773	865	799	916	
Less Operating Revenues ^(c)	31	22	37	16	
Net Cost of Output	742	843	762	900	
Adjustments ^(d)	86	(54)	(32)	-	
Appropriation for purchase of Output 6	828	789	730	900	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Data tables available to industry and updated twice yearly.	180	180	100	180	
External common good consultancies.	na	1,810	1450	1,200	New measure 2000-01
Education programs.	5	6	4	6	
Publications maintained for sale.	na	26	28	26	New measure 2000-01
Customised consultancy requests serviced.	3,334	216	45	50	New measure 2000-01
Quality					
Industry (registered) having access to Common Good Research.	95%	100%	100%	100%	
Overall level of satisfaction with consultancy service.	na	85%	90%	80%	New measure 2000-01
Customer satisfaction with industry education service provided.	80%	85%	88%	80%	
Customer satisfaction with publications provided.	na	85%	86%	85%	
Customer satisfaction with customised consultancy services provided.	na	85%	92%	85%	
Timeliness					
Updated data tables available on time.	100%	100%	100%	100%	
Satisfaction with timeliness of consultancy services provided.	n/a	85%	100%	85%	New measure 2000-01
Satisfaction with timeliness of services provided.	85%	85%	100%	85%	
Cost					
Average cost of Data Table.	\$2,227	\$1,852	\$3,015	\$1,932	
Average cost of external common good consultancy.	na	\$277	\$325	\$443	New measure 2000-01
Average cost of education program.	\$14,884	\$1,644	\$2,170	\$2,122	
Average cost of publication.	na	\$245	\$200	\$317	New measure 2000-01
Average cost of customised consultancy.	\$89	\$58	\$250	\$329	New measure 2000-01

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 5 for the 2001-02 Budget.

Major Achievements For 2000-01

- Work commenced to investigate on-line provision with real time access to available tourism statistics for the industry. This need was identified as a high priority of industry through the Partnership 21 consultation process.
- Four "Tourism Advantage" workshops were delivered across the State.
- The "Research Brief" was produced every 6 months.

Major Initiatives For 2001-02

- Access to information and the ability of users to interpret and use information is a foundation to good business decision making. WATC will provide top line statistical information electronically to broaden user access and ensure this type of information is readily available.
- Deliver further "Tourism Advantage" workshops to provide tourism operators with a hands on opportunity to understand and interpret statistical information.

Outcome: An enhanced tourist industry, infrastructure and product base.**Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by the: - the number of tourism related infrastructure sites progressed to "approval" and "implementation" stage; and - an independent survey undertaken each year to assess the level of industry satisfaction with services provided.					

(a) More details of effectiveness indicators in annual report.

Output 7: Tourism Planning and Infrastructure

Identify the State's infrastructure needs in consultation with tourism stakeholders to achieve a coordinated development plan for infrastructure. Within this plan, key infrastructure priorities will be identified which will then be developed on a project management basis.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,738	730	2,385	619	
Less Operating Revenues ^(c)	30	1	54	1	
Net Cost of Output	2,708	729	2,331	618	
Adjustments ^(d)	(321)	2,327	(196)	-	
Appropriation for purchase of Output 7	2,387	3,056	2,135	618	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Annual stakeholders infrastructure and product plan reviewed.....	na	1	10	1	New measure 2001-02, 10 regional plans developed
Tourism Investment and Jobs register produced.....	na	2	2	2	New measure 2001-02
Infrastructure projects worked on.....	7	6	6	2	
Advice provided to Government.....	10	50	110	50	
Reports and submissions commented on.....	40	-	-	-	
Quality					
First drafts accepted by Minister.....	90%	90%	98%	90%	
Produced annually.....	na	80%	100%	80%	New measure 2001-02
Produced twice yearly.....	na	100%	100%	100%	New measure 2001-02
Value of infrastructure projects worked on.....	na	\$500m	>\$500m	>\$150m	New measure 2001-02
Timeliness					
Infrastructure projects progressed to the agreed stage.....	100%	100%	100%	100%	
Provided within agreed time frame.....	na	100%	100%	100%	New measure 2001-02
Advice provided within agreed timeframes.....	95%	95%	100%	95%	
Cost					
Average cost of annual stakeholders and infrastructure plan reviewed.....	na	\$31,281	\$3,397	\$27,905	New measure 2001-02
Average cost of tourism investment and jobs register.....	na	\$36,497	\$39,637	\$32,556	New measure 2001-02
Average cost of infrastructure project worked on.....	\$374,268	\$104,015	\$378,174	\$262,031	
Average cost per advice provided.....	\$207	\$39	\$26	\$35	
Average cost of report or submission.....	\$2,911	-	-	-	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 5 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- Regional infrastructure and product plans were completed for each of the regions in Western Australia.
- The Barrack Square Redevelopment Project was completed.
- The Land Use Agreement for the Mauds Landing Development project has been signed with the traditional land owners.
- Managed the public selection process that resulted in the awarding of the former HMAS Perth to the City of Albany to be developed as a dive wreck and artificial reef.
- Achieved the Conditions Precedent stage of the Perth Convention and Exhibition Centre project.
- Managed the tourism conceptual planning and public selection process of the Karijini National Park Eco-Lodge development.

Major Initiatives For 2001-02

- Prepare a Statewide Development Plan for Western Australia that integrates the regional plan produced last year.
- Assist potential developers of tourism projects by achieving pre-approval for identified tourism development sites.
- Develop Wilderness camps and lodges in the North West of the State.

Outcome: An enhanced tourist industry, infrastructure and product base.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness indicators for WATC in achieving this outcome are measured by: - a survey undertaken each year to assess the level of industry satisfaction with the service provided; and - the number of Western Australian tourism operators registered and accredited to the National Tourism Association Accreditation Program, which is based on quality assurance principles; as detailed in the output measures under "Quality"					

(a) More details of effectiveness indicators in annual report.

Output 8: Tourism Product and Business Development

Provides mechanisms which will improve industry professionalism, quality of product in Western Australia and develops new products in cooperation with industry which meet market demands.

This provides opportunity for the State to gain a competitive advantage via developed and developing tourism product in key niche markets and by ensuring that operators consistently deliver.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,353	3,739	3,560	2,541	
Less Operating Revenues ^(c)	226	62	153	9	
Net Cost of Output	3,127	3,677	3,407	2,532	
Adjustments ^(d)	2,351	(236)	1,080	-	
Appropriation for purchase of Output 8	5,478	3,441	4,487	2,532	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Regional plans updated.....	na	na	na	10	New Measure 2001-02
Agreed stages for minor infrastructure projects and tourism products (including specialist) developed.....	29	29	52	59	
Common good information requests processed	17,800	2,000	2,310	500	Measure changed 2001-02
Additional operators accredited for the National Tourism Industry Accreditation Scheme (Net increase P/A).....	810	350	127	50	New Measure 2001-02
Advice provided to Government.....	264	250	551	550	
Tourism presentations	58	-	-	-	
Quality					
Customer satisfaction with the Regional Plans provided.....	na	na	na	80%	New Measure 2001-02
Customer satisfaction with the tourism products developed.....	n/a	80%	89%	80%	
Customer satisfaction with the information provided.....	96%	85%	89%	80%	
Operators passing verification audit under the National Tourism Industry Accreditation Scheme	na	na	na	75%	New Measure 2001-02
First drafts accepted by Minister	90%	90%	98%	90%	
Timeliness					
Services delivered according to Operational Plan timeframe.....	100%	100%	100%	100%	
Advice provided within agreed timeframes	90%	90%	100%	90%	
Cost					
Average cost of Regional Plan updated	na	na	na	\$18,866	New Measure 2001-02
Average cost of infrastructure, tourism product stage worked on.....	\$50,956	\$91,873	\$44,018	\$23,982	
Average cost of information request processed	\$79.79	\$234	\$273	\$566	
Average cost of accredited operator	\$447	\$1,561	\$4,091	\$9,123	
Average cost of advice provided to Government	\$199	\$238	\$218	\$360	
Average cost of value of tourism presentation.	\$693	-	-	-	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 18 and is estimated to be 17 for the 2001-02 Budget.

Major Achievements For 2000-01

- Environmental aspects have been incorporated into the National Tourism Accreditation Program.
- Two demonstration projects for the “Touch Tourism” program were completed.
- The construction and opening of the Wine Tourism Showroom in Margaret River as part of the State’s commitment to the wine tourism industry.

Major Initiatives For 2001-02

- Two additional “Touch Tourism” projects will be developed to enhance and reflect the environmental aspects of the State.
- Further develop wine tourism in the Swan Valley.
- Continue to develop the National Tourism Accreditation Program in Western Australia and encourage its adoption nationally.
- Secure at least 1,200 subscribers to the WA Tourism Network.

CAPITAL WORKS PROGRAM

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Capital Grants -				
Contribution to Rottnest Island Authority 2000-01.....	2,000	2,000	2,000	-
Convention Centre - Planning.....	6,351	6,351	4,666	-
NEW WORKS				
Capital Grants -				
Contribution to Rottnest Island Authority 2001-02.....	1,717	-	-	1,717
Purchase of computer hardware.....	1,696	-	-	424
	11,764	8,351	6,666	2,141

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget Estimate ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	-	4,500	6,666	2,141	2,151	2,139	424
Working capital requirement							
Leave Liability.....	-	81	9	25	5	15	-
Loan repayments.....	1,206	31	31	33	27	-	-
	1,206	4,612	6,706	2,199	2,183	2,154	424
LESS							
Holding Account ^(b)	-	-	-	-	424	424	424
Internal Funds and Balances.....	-	-	2,166	-	-	-	-
Funding included in administered appropriation.....	-	2,000	2,000	1,717	1,727	1,715	-
Capital Contribution.....	1,206	2,612	2,540	482	32	15	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	8,190	7,940	7,686	8,159	8,431	8,740	9,233
Superannuation	898	651	696	844	880	901	925
Grants, subsidies and transfer payments ^(b)	2,504	2,459	2,494	1,459	1,459	1,459	1,459
Supplies and services	12,390	10,038	11,706	12,170	12,271	12,968	12,847
Accommodation	1,610	1,769	1,747	1,489	1,489	1,514	1,514
Borrowing costs	166	5	4	2	-	-	-
Capital User Charge	-	-	-	829	880	921	962
Depreciation	368	405	419	424	424	424	424
Administration	4,245	2,146	3,973	3,594	3,375	3,632	3,979
Advertising and promotion	8,054	10,749	8,979	8,773	8,494	8,226	8,363
State Taxes	451	385	444	391	391	391	391
Other expenses	1,865	214	1,651	201	201	494	202
TOTAL COST OF SERVICES	40,741	36,761	39,799	38,335	38,295	39,670	40,299
Revenues from ordinary activities							
User charges and fees ^(c)	813	1,316	713	1,337	1,367	1,402	1,402
Net Profit on disposal of non-current assets	2	-	7	-	-	-	-
Interest revenue	506	220	609	225	225	225	225
Other Revenue	9,411	4,684	8,038	4,779	4,897	5,053	5,315
Total Revenues from Ordinary Activities	10,732	6,220	9,367	6,341	6,489	6,680	6,942
NET COST OF SERVICES	30,009	30,541	30,432	31,994	31,806	32,990	33,357
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	35,772	33,062	33,894	31,994	31,806	32,990	33,357
TOTAL REVENUES FROM GOVERNMENT	35,772	33,062	33,894	31,994	31,806	32,990	33,357
Change in Equity arising from transfer of assets/liabilities	621	-	-	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	6,384	2,521	3,462	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	6,384	2,521	3,462	-	-	-	-

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 139 and 132 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	438	278	1,621	278	279	288	288
Restricted cash assets.....	-	-	851	-	-	-	-
Other financial assets (Investments)	8,515	3,769	9,615	12,098	12,001	12,130	12,197
Receivables.....	933	728	1,020	710	751	752	752
Amounts receivable for outputs ^(a)	-	-	-	424	424	424	424
Prepayments	202	159	817	159	159	159	159
Other Current Assets	-	330	-	-	-	-	-
Total current assets.....	10,088	5,264	13,924	13,669	13,614	13,753	13,820
NON-CURRENT ASSETS							
Land and Buildings.....	2,740	677	2,630	2,879	2,951	3,025	3,101
Plant, equipment and vehicles.....	619	687	808	617	607	597	587
Other Infrastructure	-	6,352	-	-	-	-	-
Other non-current assets	163	20	212	165	175	185	195
Total non-current assets.....	3,522	7,736	3,650	3,661	3,733	3,807	3,883
TOTAL ASSETS	13,610	13,000	17,574	17,330	17,347	17,560	17,703
CURRENT LIABILITIES							
Employee Entitlements.....	937	1,032	1,034	850	840	820	810
Payables.....	3,234	3,087	3,632	2,770	2,648	2,694	2,694
Interest-bearing liabilities (borrowings).....	31	33	33	27	-	-	-
Other Liabilities.....	186	315	205	265	267	294	294
Total current liabilities	4,388	4,467	4,904	3,912	3,755	3,808	3,798
NON-CURRENT LIABILITIES							
Employee Entitlements.....	2,192	1,949	2,275	2,315	2,360	2,406	2,458
Interest-bearing liabilities (borrowings).....	60	27	27	-	-	-	-
Other Liabilities and Accruals	321	-	367	371	396	421	446
Total non-current liabilities	2,573	1,976	2,669	2,686	2,756	2,827	2,904
TOTAL LIABILITIES	6,961	6,443	7,573	6,598	6,511	6,635	6,702
EQUITY							
Contributed Equity	-	-	-	482	514	529	529
Accumulated surplus/(deficit).....	3,909	5,880	7,371	7,371	7,371	7,371	7,371
Asset revaluation reserve	2,740	677	2,630	2,879	2,951	3,025	3,101
Total equity	6,649	6,557	10,001	10,732	10,836	10,925	11,001
TOTAL LIABILITIES AND EQUITY.....	13,610	13,000	17,574	17,330	17,347	17,560	17,703

(a) Reflects implementation of accrual appropriations from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	35,772	30,562	31,394	31,570	31,382	32,566	32,933
Holding Account	-	-	-	-	424	424	424
Capital Contribution	-	2,500	2,500	482	32	15	-
Net cash provided by government	35,772	33,062	33,894	32,052	31,838	33,005	33,357
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(7,712)	(7,776)	(7,477)	(8,127)	(8,409)	(8,703)	(9,208)
Superannuation payments	(671)	(644)	(738)	(805)	(841)	(860)	(883)
Grants and subsidies paid	(2,119)	(1,459)	(2,147)	(1,459)	(1,459)	(1,459)	(1,459)
Supplies and services.....	(10,746)	(8,862)	(10,427)	(10,669)	(9,817)	(10,229)	(11,094)
Borrowing costs.....	(91)	(5)	(4)	(2)	-	-	-
Accommodation	(1,573)	(1,610)	(1,823)	(1,610)	(1,609)	(1,610)	(1,610)
Administration.....	(11,970)	(13,443)	(11,493)	(12,085)	(12,505)	(12,755)	(11,839)
Capital User Charge Payment.....	-	-	-	(829)	(880)	(921)	(962)
State Taxes	(451)	(385)	(405)	(391)	(391)	(391)	(391)
Goods and Services Tax	(17)	(2,726)	(2,554)	(1,982)	(2,029)	(2,030)	(2,080)
Other payments.....	(1,673)	-	(1,755)	-	-	-	-
Receipts							
User charges and fees	779	1,229	697	1,250	1,280	1,315	1,315
Interest.....	473	220	623	310	220	220	220
Goods and Services Tax	30	2,546	2,076	1,921	1,882	1,890	1,980
Other receipts	7,374	2,792	5,347	3,172	3,075	3,090	3,090
Net cash from operating activities	(28,367)	(30,123)	(30,080)	(31,306)	(31,483)	(32,443)	(32,921)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(453)	(2,908)	(657)	(424)	(424)	(424)	(424)
Purchase of investments	(65)	-	(35)	-	-	-	-
Proceeds from sale of non-current assets	3	-	8	-	-	-	-
Other receipts from investing activities	92	-	35	-	-	-	55
Net cash from investing activities	(423)	(2,908)	(649)	(424)	(424)	(424)	(369)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,206)	(31)	(31)	(33)	(27)	-	-
Net cash from financing activities	(1,206)	(31)	(31)	(33)	(27)	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	5,776	-	3,134	289	(96)	138	67
Cash assets at the beginning of the reporting period	3,177	4,047	8,953	12,087	12,376	12,280	12,418
Cash assets at the end of the reporting period	8,953	4,047	12,087	12,376	12,280	12,418	12,485

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	30,432	31,994	31,806	32,990	33,357
Adjustment for non-cash items:					
Depreciation.....	(419)	(424)	(424)	(424)	(424)
(Increase)/decrease in salaries and related costs.....	(180)	144	(35)	(26)	(42)
Increase/(decrease) in accounts receivable.....	87	(310)	41	1	-
(Increase)/decrease in accounts payable.....	(398)	862	122	(46)	-
Increase/(decrease) in prepayments.....	615	(658)	-	-	-
Profit/(loss) on sale of assets.....	8	(238)	-	-	-
Other accrued revenue.....					30
Other accrued expenditure.....	(65)	(64)	(27)	(52)	
Net Cash from Operating Activities	30,080	31,306	31,483	32,443	32,921

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	3,090	2,075	2,067	1,732	1,727	1,715	-
TOTAL ADMINISTERED EXPENSES (a) ..	3,090	2,075	2,067	1,732	1,727	1,715	-
REVENUES							
Appropriations.....	3,090	2,075	2,067	1,732	1,727	1,715	-
TOTAL ADMINISTERED REVENUES	3,090	2,075	2,067	1,732	1,727	1,715	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies paid	(3,090)	(2,075)	(2,067)	(1,732)	(1,727)	(1,715)	-
TOTAL ADMINISTERED CASH OUTFLOWS	(3,090)	(2,075)	(2,067)	(1,732)	(1,727)	(1,715)	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Output Appropriation	1,090	75	67	15	-	-	-
Capital Contribution	2,000	2,000	2,000	1,717	1,727	1,715	-
TOTAL ADMINISTERED CASH INFLOWS	3,090	2,075	2,067	1,732	1,727	1,715	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Tourism Development Fund	1,000	1,000	1,000	-	-	-	-
Regional Tourism Authorities	1,504	1,459	1,494	1,459	1,459	1,459	1,459
TOTAL	2,504	2,459	2,494	1,459	1,459	1,459	1,459

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
STATUTORY AUTHORITIES							
Rottneest Island Authority - Recurrent Grant....	1,090	75	67	15	-	-	-
Rottneest Island Authority - Capital Grant	2,000	2,000	2,000	1,717	1,727	1,715	-
TOTAL	3,090	2,075	2,067	1,732	1,727	1,715	-

SMALL BUSINESS DEVELOPMENT CORPORATION

PART 11 - MINISTER FOR STATE DEVELOPMENT; TOURISM; SMALL BUSINESS

DIVISION 59

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 92 Net amount appropriated to purchase outputs.....	8,953	8,742	8,912	8,366	8,338	8,361	8,463
Amount Authorised by Other Statutes - Small Business Guarantees Act 1984	9	250	-	250	250	250	250
Total appropriations provided to purchase outputs.....	8,962	8,992	8,912	8,616	8,588	8,611	8,713
CAPITAL							
Item 172 Capital Contribution	50	96	50	120	196	97	-
GRAND TOTAL.....	9,012	9,088	8,962	8,736	8,784	8,708	8,713

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To create opportunity and wealth for small to medium sized businesses in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- The Australian economy is forecast to strengthen in the year ahead with a rebound in growth to around 3.25% in 2001-02. This should be favourable for small businesses, where growth is likely to be supported by household consumption, business investment and net exports. Western Australian small businesses are set to benefit from interest rate decreases and a number of major capital projects in the planning or implementation stages.
- Adverse weather conditions have resulted in a succession of well below average seasons for farmers. As a consequence, small businesses in regional areas, particularly in the South East of Western Australia, are experiencing 'domino' effects on their trading conditions and income earning capacity.
- 2001-02 will present small businesses with many challenges including adapting to further stages in the Commonwealth Government's new tax system. Many small contractors and sub-contractors will be required to come to terms with the implications of Federal legislation affecting alienation of personal services income.
- The uptake of E-commerce presents numerous challenges for small businesses. These include recognising the business imperatives of becoming e-enabled, staying abreast of changes in new technologies, identifying suitable applications for their own business uses and gaining access to appropriate guidance and skills. E-commerce is also exposing small businesses to greater competition.
- Regulatory reform will remain a focus on the small business agenda during 2001-02. In particular, the National Competition Policy legislative review process, which draws to a close by June 2002, has the potential to impact the small business sector in Western Australia in a significant way.
- Western Australia is currently the second most popular destination for business migrants settling in Australia. These business migrants are a major source of new investment for the small business sector. As more migrants are attracted to the favourable conditions of Western Australia, there is potential for this area of investment to grow.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Enhancement of advisory and advocacy role.....	125	125	125	125
Parity and wages policy.....	(19)	(25)	(42)	(40)
Priority and assurance dividend.....	(566)	(648)	(649)	(649)
Travel, advertising and consultancy savings.....	(107)	(107)	(107)	(107)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Information, Guidance, Referral and Business Development Services	9,297	10,375	9,721	11,972			
Total Cost of Outputs.....	9,297	10,375	9,721	11,972	9,209	9,240	9,264
<i>Less Operating revenues.....</i>	<i>704</i>	<i>368</i>	<i>826</i>	<i>459</i>	<i>459</i>	<i>459</i>	<i>459</i>
Net Cost of Outputs.....	8,593	10,007	8,895	11,513	8,750	8,781	8,805
Adjustments ^(b)	369	(1,015)	17	(2,897)	(162)	(170)	(92)
Appropriations provided to purchase Outputs.....	8,962	8,992	8,912	8,616	8,588	8,611	8,713
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs^(c).....	50	96	50	120	196	97	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	9,012	9,088	8,962	8,736	8,784	8,708	8,713

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Managing Director, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Development of new and existing Small Business in Western Australia.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
A random sample of Small Business Development Corporation (SBDC) clients asked about the usefulness of the information/advice provided to them by SBDC:					
Very or somewhat useful.....	92%	90%	90%	90%	
Not very or not at all useful.....	4%	0%	6%	0%	
Neutral.....	4%	10%	4%	10%	

(a) More details of effectiveness indicators in annual report.

Output 1: Information, Guidance, Referral and Business Development Services

Provision of specialised information, referral, and business facilitation services for the effective development of enterprises in Western Australia.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,297	10,375	9,721	11,972	The variation in total cost of output relates to funds brought forward from 2000/01 under the Small Business Initiatives Fund.
Less Operating Revenues ^(c)	704	368	826	459	
Net Cost of Output	8,593	10,007	8,895	11,513	
Adjustments ^(d)	369	(1,015)	17	(2,897)	
Appropriation for purchase of Output 1	8,962	8,992	8,912	8,616	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Clients - direct advice ^(b)	98,311	95,000	82,813	85,000	
Clients - indirect advice ^(c)	38,015	33,000	50,418	50,000	
Clients of Business Enterprise Centres	89,553	75,000	85,359	80,000	
Grants given ^(d)	206	250	232	220	
Unit of policy advice ^(e)	1	1	1	1	
Quality					
Satisfaction with services	93%	85%	92%	90%	
Timeliness					
Satisfaction with services	93%	85%	92%	90%	
Cost					
Average cost per direct client contact.....	\$41.17	\$51.38	\$49.76	\$74.00	An increase in cost per direct client contact is expected in 2001-02 due to additional expense associated with the Small Business Initiatives Fund program.
Average cost per indirect client contact.....	\$3.23	\$3.45	\$2.37	\$2.65	
Average cost per Business Enterprise Centre client contact.....	\$39.03	\$48.14	\$41.36	\$43.71	
Cost per unit of policy advice.....	\$1,121,000	\$927,000	\$1,049,000	\$1,215,000	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 48 and is estimated to be 48 for the 2001-02 Budget.

(b) Direct clients include those who use the Enterprise Development Services and the Business Information and Licence Centre.

(c) Indirect clients include those who attend forums, events, expos and Small Business Awards as well as those who have accessed SBDC web sites.

(d) Grants include those given under the Small Business Improvement Program and the Business Innovations Development Scheme.

(e) Policy advice includes policy submissions, investigative research, ministerial drafts, cabinet submissions, parliamentary questions and briefing notes.

Major Achievements For 2000-01

- The GST Transition Centre provided information and guidance to small business on the Federal Government's new tax system. The Centre provided practical assistance to small business on managing the transition to the new tax system.
- A business planning kit was produced for home based businesswomen. The kit, 'Home Truths', is an easy to use practical guide for women who are starting a business from home or expanding their existing business from home.
- Research was conducted on the impact of the Goods and Services Tax (GST) on small business. The GST Impact Study examined implementation, record keeping and reporting issues, as well as the overall impact of the GST on small business performance and the economy as a whole.
- An online network of small business operators and association representatives was established. The Ready Response Network (RRN) provides rapid feedback on current issues, activities and initiatives impacting on the sector.
- A new service under the Small Business Improvement Program was introduced to assist new business migrants to establish and grow their business in Western Australia. The service offers a contribution towards the cost of developing a business proposal for their visa application, and assists with a business plan once the business has been established in Western Australia.
- The SBDC acted as an advocate for small business, providing input to numerous Government reviews, legislation and regulations for the purpose of reducing the compliance burden for small business.

- An extranet facility linking the SBDC to the Business Enterprise Centre (BEC) Network was developed and implemented. This provides the BEC Network with enhanced access to information and specialist resources.
- Initiatives were approved under the Small Business Initiatives Fund, resulting in the development of a number of innovative small business focussed programs. Examples include the E-commerce training programs introduced at Leschenault and Peel and the 'Getting to the Next Harvest' small business skills development program developed by the Narrogin BEC.
- The successful completion of the Small Business-Smart Business program (jointly with the Department of Training and Employment), delivered through the BEC Network. The program resulted in more than 2,700 vouchers being distributed to regional small businesses to take up training through local service providers.

Major Initiatives For 2001-02

- Encourage the take up of E-commerce, as part of the Government's 'First Steps On-Line' program. This will be accomplished through a range of initiatives designed to educate and inform business about E-commerce and by demonstrating practical business applications of E-commerce.
- Improve the service to small business through an enhanced advocacy and advisory role.
- Develop a 'Cash Flow Management Kit' to assist small business to plan and manage their cash flows more effectively. The kit, which will contain a guide and manual, will be supported with practical hands on workshops.
- Introduce an 'Incubator Support Program' to assist small business incubator tenants to successfully graduate and enter the commercial business environment. The program will focus on developing the business skills of the incubator tenants and the capabilities of their business.
- Produce an 'Access to Finance Kit' for women in business. The kit will assist businesswomen to identify and access various providers of finance to start or grow their business.
- Equip 27 regional Business Enterprise Centres (BECs) with web cameras, which will allow clients to access BEC services via their local telecentre.
- Enhance the 'Business Mentor Program' through increased resources aimed at raising the level of understanding and use of business mentors.
- Design and build an online information sharing mechanism as a preventative measure against duplication between State and Territory jurisdictions and the Commonwealth in the development of small business assistance programs and initiatives.
- Establish a 'Red Tape Buster' service to proactively identify and address the red tape concerns of small businesses by working closely with industry associations on a one-to-one basis and through Red Tape Buster forums.
- Work with local government to determine the feasibility of standardising licence application forms across Western Australia's 144 local government authorities.

CAPITAL WORKS PROGRAM

The Small Business Development Corporation's planned capital works expenditure is primarily for the replacement of office equipment, furniture and information technology equipment to support the delivery of the Corporation's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Furniture and Office Equipment Replacement - 2000-01 Program	128	128	128	-
NEW WORKS				
Furniture and Office Equipment Replacement - 2001-02 Program	120	-	-	120
	248	128	128	120

CAPITAL CONTRIBUTION

The Small Business Development Corporation continues to manage its liabilities, including leave, at an acceptable level.

The Corporation's cash resources relate generally to commitments under the Small Business Improvement Program, together with funds held under the Small Business Initiatives Fund resulting from abnormal revenue received in 1999-2000. These cash resources will diminish as funds are applied to address the developmental needs of small business through initiatives under the program.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	150	50	128	120	300	212	-
Working capital requirement							
Leave Liability	-	46	-	-	-	-	-
	150	96	128	120	300	212	-
LESS							
Internal Funds and Balances	100	-	78	-	-	-	-
Holding Account ^(b)	-	-	-	-	104	115	-
Capital Contribution	50	96	50	120	196	97	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	2,765	2,808	2,903	2,936	2,993	3,053	3,149
Superannuation	222	250	249	265	288	296	307
Cost of Goods Sold	69	80	70	80	80	80	80
Grants, subsidies and transfer payments ^(b)	2,883	3,330	3,074	3,294	3,101	3,101	3,101
Supplies and services	1,904	2,403	1,841	3,930	1,365	1,318	1,239
Accommodation	51	294	297	305	317	325	325
Capital User Charge	-	-	-	152	42	41	34
Depreciation	99	94	105	107	117	117	116
Advertising and promotion	777	606	573	572	572	572	572
Consumable Supplies	153	140	138	134	134	134	134
Equipment repairs and maintenance	85	83	91	80	80	80	80
State Taxes	102	108	113	117	120	123	127
Net loss on disposal of non-current assets	8	-	-	-	-	-	-
TOTAL COST OF SERVICES	9,118	10,196	9,454	11,972	9,209	9,240	9,264
Revenues from ordinary activities							
User charges and fees ^(c)	197	197	174	189	189	189	189
Grants and subsidies	-	-	138	60	60	60	60
Interest revenue	167	100	262	150	150	150	150
Other Revenue	340	71	252	60	60	60	60
Total Revenues from Ordinary Activities	704	368	826	459	459	459	459
NET COST OF SERVICES	8,414	9,828	8,628	11,513	8,750	8,781	8,805
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	8,509	8,815	8,529	8,616	8,588	8,611	8,713
TOTAL REVENUES FROM GOVERNMENT	8,509	8,815	8,529	8,616	8,588	8,611	8,713
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	95	(1,013)	(99)	(2,897)	(162)	(170)	(92)
Extraordinary items	2,018	-	-	-	-	-	-
Extraordinary items	(188)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,925	(1,013)	(99)	(2,897)	(162)	(170)	(92)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 48 and 48 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	3,951	1,650	3,786	900	750	580	500
Other financial assets (Investments)	-	-	-	-	-	-	-
Receivables.....	12	110	170	121	120	120	120
Inventories.....	37	25	31	31	31	31	31
Interest receivable.....	16	-	-	-	-	-	-
Prepayments	130	106	199	199	200	200	200
Total current assets.....	4,146	1,891	4,186	1,251	1,101	931	851
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	122	150	167	298
Plant, equipment and vehicles.....	288	258	310	323	506	601	485
Total non-current assets.....	288	258	310	445	656	768	783
TOTAL ASSETS	4,434	2,149	4,496	1,696	1,757	1,699	1,634
CURRENT LIABILITIES							
Provision for employee entitlements.....	363	324	377	387	397	407	417
Payables.....	22	37	107	57	57	57	57
Other Liabilities.....	546	610	582	592	602	602	612
Total current liabilities	931	971	1,066	1,036	1,056	1,066	1,086
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	115	99	141	148	155	160	167
Total non-current liabilities	115	99	141	148	155	160	167
TOTAL LIABILITIES	1,046	1,070	1,207	1,184	1,211	1,226	1,253
EQUITY							
Contributed Equity	-	-	-	120	316	413	413
Accumulated surplus/(deficit).....	3,388	1,079	3,289	392	230	60	(32)
Total equity	3,388	1,079	3,289	512	546	473	381
TOTAL LIABILITIES AND EQUITY	4,434	2,149	4,496	1,696	1,757	1,699	1,634

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	8,459	8,765	8,479	8,493	8,456	8,479	8,582
Capital Contribution	50	50	50	120	196	97	-
Holding Account	-	-	-	-	104	115	-
Net cash provided by government	8,509	8,815	8,529	8,613	8,756	8,691	8,582
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(2,674)	(2,789)	(2,865)	(2,910)	(2,968)	(3,038)	(3,124)
Superannuation payments	(216)	(250)	(273)	(265)	(286)	(296)	(305)
Grants, subsidies and transfer payments	(2,707)	(3,330)	(2,935)	(3,294)	(3,101)	(3,101)	(3,101)
Supplies and services	(1,940)	(2,606)	(2,081)	(4,134)	(1,570)	(1,523)	(1,444)
Accommodation	(225)	(294)	(347)	(305)	(317)	(325)	(325)
Administration	(837)	(606)	(543)	(572)	(572)	(572)	(572)
Equipment repairs and maintenance	(84)	(83)	(90)	(80)	(80)	(80)	(80)
Capital User Charge	-	-	-	(152)	(42)	(41)	(34)
State Taxes	(102)	(108)	(113)	(117)	(120)	(123)	(127)
Goods and Services Tax	-	(683)	(597)	(800)	(610)	(610)	(600)
Receipts							
User charges and fees	193	180	165	180	180	180	180
Interest	158	100	264	150	150	150	150
Goods and Services Tax	-	583	459	800	610	610	600
Grants and subsidies	241	61	138	60	60	60	60
Other receipts	2,184	10	251	60	60	60	60
Net cash from operating activities	(6,009)	(9,815)	(8,567)	(11,379)	(8,606)	(8,649)	(8,662)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(150)	(50)	(128)	(120)	(300)	(212)	-
Proceeds from sale of non-current assets	4	-	1	-	-	-	-
Net cash from investing activities	(146)	(50)	(127)	(120)	(300)	(212)	-
NET INCREASE/(DECREASE) IN CASH HELD							
HELD	2,354	(1,050)	(165)	(2,886)	(150)	(170)	(80)
Cash assets at the beginning of the reporting period	397	2,700	3,951	3,786	900	750	580
Net cash transferred to/from other agencies	1,200	-	-	-	-	-	-
Cash assets at the end of the reporting period	3,951	1,650	3,786	900	750	580	500

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	8,628	11,513	8,750	8,781	8,805
Adjustment for non-cash items:					
Depreciation.....	(105)	(107)	(117)	(117)	(116)
(Increase)/decrease in salaries and related costs.....	(32)	(27)	(27)	(15)	(27)
Increase/(decrease) in accounts receivable.....	158	(49)	(1)	-	-
(Increase)/decrease in accounts payable.....	(85)	50	-	-	-
Increase/(decrease) in prepayments.....	69	-	1	-	-
Other liabilities.....	(44)	-	-	-	-
Other accrued revenue.....	(22)	(1)	-	-	-
Net Cash from Operating Activities	8,567	11,379	8,606	8,649	8,662

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Business Enterprise Centre Operational Grant	2,416	2,280	2,448	2,454	2,361	2,361	2,361
Business Innovation Development	86	100	28	90	90	90	90
Small Business Improvement Program.....	381	700	598	500	400	400	400
Small Business Guarantee	-	250	-	250	250	250	250
TOTAL	2,883	3,330	3,074	3,294	3,101	3,101	3,101

Part 12**Minister for Education; Sport and Recreation; Indigenous Affairs****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1057	Education			
	– Purchase of Outputs	1,865,176	1,874,136	1,925,661
	– Capital Contribution	111,050	92,595	88,961
	Total	1,976,226	1,966,731	2,014,622
1079	Country High School Hostels Authority			
	– Purchase of Outputs	5,001	5,389	5,031
	– Capital Contribution	1,745	1,447	571
	Total	6,746	6,836	5,602
1088	Curriculum Council			
	– Purchase of Outputs	8,924	8,899	8,955
	– Capital Contribution	118	118	1,136
	Total	9,042	9,017	10,091
1099	Education Services			
	– Purchase of Outputs	10,340	10,391	9,440
	– Administered Grants, Subsidies and Transfer Payments	155,230	151,230	169,038
	– Capital Contribution	145	11	50
	Total	165,715	161,632	178,528
1114	Recreation Camps and Reserves Board			
	– Purchase of Outputs	1,672	1,914	1,971
	– Capital Contribution	131	129	127
	Total	1,803	2,043	2,098

Part 12
Minister for Education; Sport and Recreation; Indigenous Affairs —
continued

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1123	Sport and Recreation			
	– Purchase of Outputs	24,898	26,218	32,140
	– Capital Contribution	682	450	190
	Total	25,580	26,668	32,330
1136	Western Australian Sports Centre Trust			
	– Purchase of Outputs	11,790	13,560	12,498
	– Capital Contribution	3,300	6,261	1,336
	Total	15,090	19,821	13,834
1147	Indigenous Affairs			
	– Purchase of Outputs	18,352	18,752	17,281
	– Capital Contribution	314	14	630
	Total	18,666	18,766	17,911
	GRAND TOTAL			
	– Purchase of Outputs	1,946,153	1,959,259	2,012,977
	– Administered Grants, Subsidies and Transfer Payments	155,230	151,230	169,038
	– Capital Contribution	117,485	101,025	93,001
	Total	2,218,868	2,211,514	2,275,016

EDUCATION

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 60

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 93 Net amount appropriated to purchase outputs.....	1,713,102	1,864,964	1,873,924	1,925,449	1,993,651	2,072,436	2,128,696
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	220	212	212	212	212	212	212
Total appropriations provided to purchase outputs.....	1,713,322	1,865,176	1,874,136	1,925,661	1,993,863	2,072,648	2,128,908
CAPITAL							
Item 173 Capital Contribution	103,051	111,050	92,595	88,961	80,036	78,029	88,631
GRAND TOTAL.....	1,816,373	1,976,226	1,966,731	2,014,622	2,073,899	2,150,677	2,217,539

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To ensure that our students develop the knowledge, skills and confidence to achieve their individual potential and contribute to society.

SIGNIFICANT ISSUES AND TRENDS

- Society is becoming increasingly more complex and the pace of change more rapid.
- Society expects more from public education than ever before and a greater degree of accountability to the community.
- Young people face strong competition for places in the workforce or post-secondary education. High levels of competence and life skills are necessary for finding and retaining jobs or entering further studies.
- Increasing globalisation and the introduction of new technologies have significantly reduced the demand for unskilled labour. The nature of work is changing and there is no longer an expectation of one career for life. The challenge is to prepare students for jobs that may not yet exist and for a working life characterised by frequent changes of direction and modes of employment.
- Schools must prepare young people for new forms of work and work organisation - information and technological literacy are now essential for most careers.
- The advent of the information-based society and rapid developments in information and communications technologies and systems are creating new opportunities and challenges for schools. One obstacle to improved access to information by students is the bandwidth limitations inherent in the current telecommunications infrastructure, particularly for rural and isolated students.

- While the proportion of government school students remaining at school until year 12 is higher than in any year since 1993, when the apparent retention rate peaked at 65.1%, the number of students failing to complete their schooling is a matter for considerable concern.
- The difference in performance between Aboriginal and non-Aboriginal students, including participation in schooling and literacy and numeracy outcomes, continues to be a major issue.
- Effective literacy plays an essential role in enabling young people to successfully participate in schooling and further study, training or work. Strong foundations need to be established in the early years of schooling to avoid placing further progress in all learning areas at risk.
- Many parents of students with intellectual disabilities continue to seek the education of these students in mainstream settings.
- Quality teaching is essential in meeting students' educational needs and community expectations. However, while the school system must respond effectively to the concerns of communities in rural, remote and other difficult-to-staff locations regarding attracting and retaining quality teachers, the recruitment of graduates available for statewide placement is becoming more difficult.
- While teachers continue to be well respected at the school community level, there are some indications that in society as a whole their status is not keeping pace with that of other professions.
- There is a continuing growth in demand for additional school facilities in developing areas, while many schools in long stabilised areas carry surplus capacity.
- The loss of population in rural and remote areas as a result of changes to the nature of the mining, pastoral and agricultural industries in recent years has, in many cases, been accompanied by a withdrawal of some public and private sector services. The role of government schools in maintaining community cohesion in some locations is perceived to be important.

Major Achievements For 2000-01

- Government schooling was provided to an estimated 258,170 students in February 2001 (excluding part-time secondary students). Kindergarten education was provided to an estimated 8,568 students in February 2001 (excluding students enrolled in K programs at community kindergartens); and pre-primary education to an estimated 19,859 students. The change in the school starting age, which took effect in 2001 with only a half-cohort commencing the kindergarten program, has resulted in reduced kindergarten numbers compared to 2000.
- The *School Education Act 1999* and its supporting regulations were introduced and supporting policies were developed and published.
- Schools continued to implement the Curriculum Framework and the Outcomes and Standards Framework through the Curriculum Improvement Program. An evaluation of this implementation was conducted.
- Each education district developed and implemented a K-12 plan outlining its initiatives for the improvement of attendance, retention and participation of students alienated from schooling and involving prevention, early identification and intervention.
- In 2001, the duration of kindergarten programs in government schools was increased from two to four half-day sessions per week. This program saw the first year of the half-cohort of students as a result of the implementation of the changed school starting age.
- The first stage of the Getting it Right strategy, a program to improve literacy and numeracy in primary schools, was launched.

- System-wide strategies were developed and implemented to improve the outcomes and participation rates of Aboriginal students.
- The Aboriginal Education Operational Plan 2001-04, the Indigenous Education Strategic Initiatives Program Agreement for 2001-04, and the National Indigenous English Literacy and Numeracy Strategy Agreement were completed, and strategies developed for their implementation.
- At the end of the 2000 school year, 456 government schools were offering Aboriginal Studies.
- The Moorditj Noongar Community College commenced operations in February 2001, with around 70 students K-3 enrolled.
- Various strategies were introduced to improve the recruitment and retention of Aboriginal staff, resulting in an increase in the proportion of Aboriginal staff from 1.6% to 2.1%. These included the retention and promotion of Aboriginal staff assisted by an initiative addressing career progression, a supportive work environment, and fostering and encouragement of professional development and cultural awareness in schools.
- A regional professional development centre was established in Narrogin to cater for the needs of teachers in the South-West and Great Southern regions.
- A program was introduced to attract and retain graduates for rural and remote schools.
- In 2000, opportunities for permanency were extended to include fixed-term teaching appointments to clear vacancies on the completion of three years continuous satisfactory service.
- The enrolment of full-fee-paying international students in years 8-12 was extended to an additional nine government schools in 2001.
- By second semester 2000, the Languages Other Than English (LOTE) program was part of the curriculum of 90 secondary schools, 55 district high schools, 532 primary schools and 19 education support centres, with 91% of students in years 3-7 learning a LOTE.
- In 2000, stress claims were reduced by 20%, to 101. This result was achieved by implementing a range of strategies that included training in stress awareness and management for line managers, a mediation trial in the Fremantle Education District to facilitate early resolution of workplace conflict and promotion of the Employee Assistance Program.
- Development of a draft competency framework for teachers commenced.
- In 2000, nearly 7,700 students in 140 government schools (a quarter of the years 11 and 12 cohort) participated in Vocational Education and Training in Schools, compared with 683 students in 36 schools in 1997.
- The local management trial was reviewed in November 2000 and its continuation and expansion recommended to enhance local decision making and community involvement.
- Introduction of the School Information System, an integrated suite of software that will assist schools to manage curriculum, student and finance information, commenced. By the end of 2000, 69 primary, secondary and education support schools had installed various modules of the software.
- Preferred tenderers were selected for contracts to provide telecommunications networking and greatly increased bandwidth that will dramatically improve the speed and volume of information that can be sent by computer, with 10Mb/s bandwidth to be supplied to 400 metropolitan schools, 2Mb/s bandwidth to 370 larger regional schools and 512 Kb/s to smaller country primary schools, and an improved 256Kb/s bandwidth to be provided via satellite to 32 very remote schools.

- A total of 520 schools participated in the School Watch program. In 2000-01, a total of 4,452 calls were received from members reporting suspicious activity around school sites, resulting in 1,913 people being warned or caught.
- During 2000-01 the School Grant was further expanded. In addition, a number of new specific-purpose payments were transferred to schools through the School Grant gateway.
- A revised primary school asset planning policy was researched and developed. Primary and secondary school sites were identified, to enable them to be set aside for the possible future establishment of schools.
- A new approach to a more equitable assessment for capital works submissions was developed.

Major Initiatives For 2001-02

- Implementation of endorsed recommendations from Investing in Government Schools: Putting Children First, the review of resources and services chaired by Professor Alan Robson, will commence.
- Schools will continue to implement the Curriculum Framework and the Outcomes and Standards Framework through the Curriculum Improvement Program.
- Implementation of the Making the Difference strategy will continue.
- The Literacy and Numeracy Strategy will provide a significant number of additional teachers who will receive specialist training in literacy and numeracy and be deployed in primary schools to coach and work alongside teachers of students who are most at risk of not meeting agreed literacy and numeracy standards. It will include professional development to harness and extend the literacy and numeracy teaching expertise of existing classroom teachers, and stronger partnerships with families.
- Home-school literacy and numeracy links will be improved, focused on connecting with families in relation to literacy, numeracy, social development outcomes and exploration of cultural and linguistic diversity.
- All schools will produce better information for parents, in the form of an annual report on their performance in the 2001 school year. To support schools in undertaking self-assessment, tools will be developed to measure client satisfaction, student safety and student support.
- In 2002, all government pre-primary programs will expand from four to five full days per week. Children in kindergarten and pre-primary will receive an additional 420 hours of early childhood education.
- The Behaviour Management and Discipline initiative will provide additional staff to selected secondary schools to reduce class sizes in years 8 and 9 where behaviour problems affect learning outcomes. In addition, resources will be provided to enable selected secondary schools to implement support programs, services and strategies to meet the needs of students with challenging behaviours. In a less disruptive learning environment, teachers will be able to focus more on teaching and spend less time in addressing discipline problems.
- A review of current provision of service for students with disabilities will be completed.
- A Social-Emotional Developmental Continuum will be developed as a tool for schools that will identify those factors that impact on student achievement, particularly for boys.
- Strategies will be developed to improve the retention of students to year 12.
- The Vocational Education and Training in Schools program will be expanded.
- The Department is developing a new and comprehensive approach to school, family and community partnerships. This will include engaging parents in the educational programs of their children to a greater extent, increased opening of schools to their local communities, and involving more parents and other community members in decision making through school councils, broader accountability arrangements, school community agreements and school-community liaison.

- Strategies will be implemented to improve the literacy and numeracy outcomes for Aboriginal students.
- Strategies will be implemented to improve the access to early childhood education programs and services for Aboriginal students.
- Strategies will be implemented to improve the retention of Aboriginal students to year 12, including increased numbers in vocational education and training programs.
- Combating otitis media (glue ear) among Aboriginal students will be a priority under the Department's Aboriginal Education Operational Plan. The Department will manage a program for dealing with otitis media and resultant conductive hearing loss on behalf of the government, Catholic and independent school sectors.
- Strategies to improve the recruitment and retention of Aboriginal staff at all levels will continue to be implemented, including the Aboriginal Internship Program, the Aboriginal Mentoring Program and Aboriginal Cadetships.
- Professional leadership will be provided to allow local Aboriginal people to assist teachers to implement Aboriginal Studies. The teaching of Aboriginal Studies will establish more effective partnerships between schools and the Aboriginal community, with schools using the community as a resource and the community becoming better informed about learning programs offered by the schools.
- Implementation of the National Indigenous English Literacy and Numeracy Strategy will involve a number of cross-sectoral initiatives, the first of which will focus on building of more effective partnerships between schools, families and parents to develop and implement school attendance action plans. These will ensure students attend regularly and experience a positive, supportive learning environment while at school.
- The process of tracking Aboriginal students in the pilot districts will be improved with the full implementation of a software package that interacts with school administration systems and allows transfer notes to be issued on behalf of schools, and the whereabouts of itinerant students to be more readily ascertained.
- The Department will continue to support schools considering implementing middle schooling practices and strategies with a particular emphasis on developing models that suit specific school communities.
- Travelling advocates will promote teaching as a career to secondary school students and graduates in rural and remote areas.
- The rollout of the telecommunications networking with increased bandwidth will commence in 2001-02, which will also provide the infrastructure to accommodate the withdrawal of the Royal Flying Doctor Service's HF radio service to the schools of the air.
- The "Laptops for Teachers" program will enable teachers to have low cost access to a leased notebook computer, with software, network access, training, insurance and support, for work and personal use.
- A trial of the e2c concept will be conducted in the Fremantle district. The e2c concept aims to provide a strategic approach to technology to deliver the optimum learning environment for students.
- The implementation of the School Information System will continue in response to school demand, accompanied by a comprehensive support strategy involving the central and district offices.
- The full-fee-paying international students program in secondary schools will be further expanded.
- Opportunities to achieve a financial return on the Department's intellectual property investments will continue to be pursued.
- A major initiative to improve school environments will commence.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Government Teachers Enterprise Bargaining Agreement:				
Salary and related costs component	(a) (350)	30,700	50,100	56,700
Behaviour management and other initiatives	4,500	4,500	4,500	4,500
Decisions taken since State Election				
Behaviour management and discipline	2,500	2,500	2,500	2,500
Family links.....	1,146	1,053	925	870
Funding for children with learning difficulties	550	550	550	550
Improving assistance for children with disabilities	1,100	1,450	2,000	2,650
Increase professional development opportunities for teachers	1,250	1,250	1,250	1,250
Increase the number of senior teachers	-	600	1,200	1,800
IT in schools.....	-	-	15,000	15,000
Literacy and numeracy program - Getting it Right	2,203	6,121	8,737	10,739
Scholarships for teachers	173	445	645	845
School maintenance.....	2,500	2,500	2,500	2,500
Sports Challenge.....	125	125	125	125
Laptops for Teachers	-	5,970	8,760	8,760
RiskCover premium increase.....	4,400	4,400	4,400	4,400
Management Initiated Redundancy savings.....	(322)	(322)	(322)	(322)
Parity and wages policy.....	149	(2,711)	(5,525)	(4,046)
Redirection to service delivery	(6,918)	(7,097)	(7,218)	(7,218)
Travel, advertising and consultancy savings.....	(276)	(276)	(276)	(276)

(a) The negative amount results from unused provision for salary increases brought forward.

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual (a) \$'000	2000-01 Budget (a) \$'000	2000-01 Estimated Actual (a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Primary education	1,139,271	1,226,598	1,208,414	1,293,211			
<i>Output 2:</i>							
Secondary education.....	794,862	814,523	848,829	893,007			
Total Cost of Outputs.....	1,934,133	2,041,121	2,057,243	2,186,218	2,263,346	2,346,140	2,403,863
<i>Less Operating revenues</i>	<i>264,044</i>	<i>261,474</i>	<i>278,260</i>	<i>267,233</i>	<i>270,366</i>	<i>278,400</i>	<i>286,969</i>
Net Cost of Outputs.....	1,670,089	1,779,647	1,778,983	1,918,985	1,992,980	2,067,740	2,116,894
Adjustments (b).....	43,233	85,529	95,153	6,676	883	4,908	12,014
Appropriations provided to purchase Outputs.....	1,713,322	1,865,176	1,874,136	1,925,661	1,993,863	2,072,648	2,128,908
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs (c)	103,051	111,050	92,595	88,961	80,036	78,029	88,631
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,816,373	1,976,226	1,966,731	2,014,622	2,073,899	2,150,677	2,217,539

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Acting Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Quality education for all Western Australians who choose government schooling.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Secondary Graduation rate (proportion of year 8 cohort achieving Secondary Graduation in year 12).....	51%	51%	51%	51%	

- (a) Effectiveness is measured in terms of access, participation and student learning outcomes. The indicator presented here is a broad indicator. Secondary Graduation represents overall success in schooling against criteria determined by the Curriculum Council. More comprehensive indicators are presented below as supplementary information, and detailed indicators are provided in the annual report. This indicator applies to both Output 1 and Output 2.

Output 1: Primary education

The provision of access to education in government schools for eligible persons aged generally from 4 to 12 years.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,139,271	1,226,598	1,208,414	1,293,211	
Less Operating Revenue ^(c)	145,697	143,655	151,168	144,465	
Net Cost of Output	993,574	1,082,943	1,057,246	1,148,746	
Adjustments ^(d)	27,526	54,455	60,582	4,250	
Appropriation for purchase of Output 1	1,021,100	1,137,398	1,117,828	1,152,996	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Student FTE ^{(b) (c)}	164,422	164,429	163,415	162,869	
Quality					
Year 3 students achieving national benchmarks:					
Reading ^(d)	88%	87%	96%	96%	
Writing ^(e)	80%	80%	84%	84%	
Spelling ^(e)	87%	87%	80%	80%	
Numeracy ^(e)	84%	86%	81%	81%	
Year 5 students achieving national benchmarks:					
Reading ^(d)	83%	83%	93%	93%	
Writing ^(e)	81%	81%	82%	82%	
Spelling ^(e)	86%	86%	83%	83%	
Numeracy ^(e)	86%	86%	85%	85%	
Timeliness					
Primary education is delivered during the four terms comprising the designated government schools year.					
Cost					
Average cost per student FTE.....	\$6,929	\$7,460	\$7,395	\$7,940	

- (a) The total Full Time Equivalent (FTEs) employed in this output during 2000-01 was 15,522 and is estimated to be 15,502 for the 2001-02 Budget.
- (b) The estimated student FTEs value for 2000-01 is the average of semester 2, 2000 actual and semester 1, 2001 actual, and for 2001-02, the average of semester 2, 2001 estimate and semester 1, 2002 estimate.
- (c) Note that the Quantity values estimated for 2000-01 and 2001-02 contain a half-cohort of students, as a result of the changes to the school starting age.
- (d) The 2000-01 Reading data should be interpreted with caution, because the measurement scale constructed for 2000-01 may differ from the 1999-2000 scale. The 2001-02 Targets have been set on the basis of the 2000-01 results, but will be reviewed in the light of the scale constructed by the 2001 Western Australian Literacy and Numeracy Assessment exercise.
- (e) The data for Writing, Spelling and Numeracy are based on provisional benchmarks because national agreement has not been reached on their locations on the measuring scales.

Supplementary information on Quantity, Quality and Effectiveness

	1999-00 Actual	2000-01 Estimated Actual
Quantity		
Student FTE, Aboriginal	11,585	11,674
Student FTE, non-Aboriginal.....	152,836	151,741
Student FTE, metropolitan.....	109,274	108,951
Student FTE, non-metropolitan.....	55,148	54,463
Student FTE, with disabilities.....	4,285	4,588
Other information		
Number of primary schools.....	546	546
Number of district high schools.....	58	59
Number of education support schools and centres with primary students.....	51	51
Number of other schools with primary students.....	1	1
Student-teacher ratio, primary.....	18.0	17.7
Quality and Effectiveness (Details of subgroups and detail over time)		
Year 3 students achieving the national benchmark in Reading:		
All students	88%	96%
Female students	91%	97%
Male students.....	85%	95%
Aboriginal.....	58%	88%
Students from a language background other than English students (LBOTE).....	85%	96%

	1999-00 Actual	2000-01 Estimated Actual
Quality and Effectiveness (Details of subgroups and detail over time)		
Year 3 students achieving the national benchmark (provisional) in Writing:		
All students	80%	84%
Female students	85%	89%
Male students	75%	80%
Aboriginal	49%	55%
Students from a language background other than English students (LBOTE).....	78%	82%
Year 3 students achieving the national benchmark (provisional) in Spelling:		
All students	87%	80%
Female students	91%	85%
Male students	84%	76%
Aboriginal	61%	51%
Students from a language background other than English students (LBOTE).....	84%	80%
Year 3 students achieving the national benchmark (provisional) in Numeracy:		
All students	86%	81%
Female students	87%	81%
Male students	84%	80%
Aboriginal	60%	53%
Students from a language background other than English students (LBOTE).....	81%	78%
Year 5 students achieving the national benchmark in Reading:		
All students	83%	93%
Female students	87%	94%
Male students	79%	91%
Aboriginal	47%	73%
Students from a language background other than English students (LBOTE).....	75%	90%
Year 5 students achieving the national benchmark (provisional) in Writing:		
All students	81%	82%
Female students	87%	88%
Male students	75%	76%
Aboriginal	48%	49%
Students from a language background other than English students (LBOTE).....	76%	79%
Year 5 students achieving the national benchmark (provisional) in Spelling:		
All students	86%	83%
Female students	90%	87%
Male students	81%	79%
Aboriginal	58%	53%
Students from a language background other than English students (LBOTE).....	82%	81%
Year 5 students achieving the national benchmark (provisional) in Numeracy:		
All students	86%	85%
Female students	86%	85%
Male students	85%	85%
Aboriginal	53%	53%
Students from a language background other than English students (LBOTE).....	79%	80%

Supplementary information on Quality and Effectiveness - latest Monitoring Standards in Education data

	Female	Male	Aboriginal	LBOTE	All
Year 7 students tested by Monitoring Standards in Education					
achieving at or above Level 3 ^(a) in aspects of English:					
Reading.....	96%	90%	66%	84%	93%
Writing.....	93%	85%	70%	78%	89%
Speaking	84%	79%	(b)	80%	82%
Listening	97%	95%	86%	92%	96%

- (a) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 3 are reported against Level 2, and for Year 5 Level 3, in each strand.
- (b) The sample of Aboriginal students was too small to provide reliable information.

	Female	Male	Aboriginal	LBOTE	All
Year 3 students tested by Monitoring Standards in Education achieving at or above Level 2 ^(a) in Society and Environment:					
Investigation, Communication and Participation	85%	83%	68%	76%	84%
Place and Space	71%	71%	51%	55%	71%
Resources.....	82%	73%	62%	70%	76%
Culture.....	76%	65%	52%	62%	71%
Time, Continuity and Change	83%	83%	59%	77%	83%
Natural and Social Systems.....	74%	70%	41%	62%	72%
Year 7 students tested by Monitoring Standards in Education achieving at or above Level 3 ^(a) in Society and Environment:					
Investigation, Communication and Participation	96%	94%	79%	90%	95%
Place and Space	89%	90%	69%	81%	89%
Resources.....	75%	72%	33%	55%	73%
Culture.....	91%	87%	74%	82%	89%
Time, Continuity and Change	94%	90%	69%	83%	92%
Natural and Social Systems.....	73%	68%	37%	64%	70%

- (a) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 3 are reported against Level 2, and for Year 5 Level 3, in each strand.

Supplementary information on Quantity and Cost - comparable to outputs presented in 2000-2001 Budget Papers

	1999-00 Actual	2000-01 Estimated Actual
Quantity		
Student FTE, kindergarten and pre-primary programs	19,123	19,055
Student FTE, isolated and distance education; kindergarten, pre-primary and primary students	571	546
Student FTE, education support schools and centres; kindergarten, pre-primary and primary students.....	1,933	2,089
Cost		
Average cost per student FTE, isolated and distance education (primary and secondary).....	\$18,336	\$19,270
Average cost per student FTE, education support schools and centres (primary and secondary).....	\$27,393	\$26,344

Output 2: Secondary education

The provision of access to education in government schools for eligible persons aged generally 12 years and over.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	794,862	814,523	848,829	893,007	
Less Operating Revenue ^(c)	118,347	117,819	127,092	122,768	
Net Cost of Output	676,515	696,704	721,737	770,239	
Adjustments ^(d)	15,707	31,074	34,571	2,426	
Appropriation for purchase of Output 2	692,222	727,778	756,308	772,665	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
(b) Includes Capital User Charge.
(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Student FTE ^(b)	85,186	85,962	84,825	85,147	
Quality					
Year 10 students tested by Monitoring Standards in Education achieving at or above Level 4 ^(c) in:					
Reading.....	(d)	(d)	87%	(e)	
Writing	(d)	(d)	93%	(e)	
Speaking	(d)	(d)	58%	(e)	
Listening.....	(d)	(d)	55%	(e)	
Apparent retention rate (proportion of year 8 cohort studying in year 12)	60.0%	60.0%	60.5%	60.0%	
Timeliness					
Secondary education is delivered during the four terms comprising the designated government schools year					
Cost					
Average cost per student FTE.....	\$9,331	\$9,475	\$10,007	\$10,488	

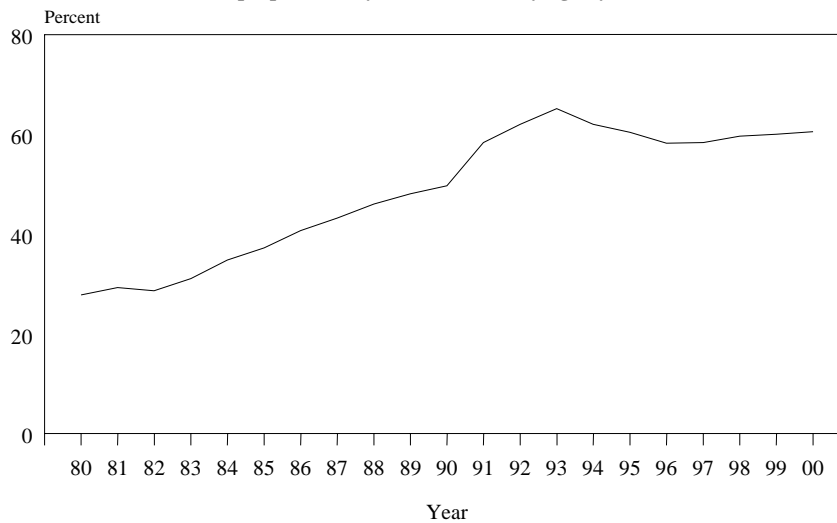
- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 9,364 and is estimated to be 9,543 for the 2001-02 Budget.
- (b) Estimated student FTEs for 2000-01 is the average of semester 2, 2000 actual and semester 1, 2001 actual, and for 2001-02, the average of semester 2, 2001 estimate and semester 1, 2002 estimate.
- (c) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each learning area. Each learning area is divided into strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each strand. The results for Year 7 are reported against Level 4 in each strand.
- (d) Data are not available because Monitoring Standards in Education does not measure performance in English every year.
- (e) Measurement of the quality of outputs using Monitoring Standards in Education enables comparisons of trends over time but does not provide for the construction of targets as different subject mixes are measured each year.

Supplementary information on Quantity, Quality and Effectiveness

	1999-00 Actual	2000-01 Estimated Actual
Quantity		
Student FTE, Aboriginal	4,118	4,229
Student FTE, non-Aboriginal	81,068	80,596
Student FTE, metropolitan	59,521	59,016
Student FTE, , non-metropolitan	25,665	25,809
Student FTE, with disabilities.....	2,121	2,208
Other information		
Number of senior high, high and community high schools.....	85	84
Number of district high schools.....	58	59
Number of education support schools and centres with secondary students	28	30
Number of other schools with secondary students.....	42	44
Student-teacher ratio, secondary.....	12.7	12.7
Quality and Effectiveness (Details of subgroups and detail over time)		
Secondary graduation rates (proportion of year 8 cohort achieving secondary graduation in year 12):		
Female students	59.0	58.2
Male students.....	43.8	44.0
Apparent retention rates (proportion of year 8 cohort studying in year 12):		
Female students	66.1	66.6
Male students.....	54.2	54.9
Aboriginal students.....	19.2	22.3
Non-Aboriginal students.....	62.3	62.8
Metropolitan students	66.6	67.0
Non-metropolitan students	46.6	47.2

Supplementary information on Quantity, Quality and Effectiveness - continued

Apparent retention rate trends, 1980-2000 (proportion of year 8 cohort studying in year 12):



Supplementary information on Quality and Effectiveness - latest Monitoring Standards in Education data

	Female	Male	Aboriginal	LBOTE	All
Year 10 students tested by Monitoring Standards in Education achieving at or above Level 4 ^(a) in aspects of English:					
Reading	91%	82%	57%	82%	87%
Writing	97%	88%	89%	92%	93%
Speaking	67%	51%	(b)	61%	58%
Listening.....	58%	52%	43%	56%	55%
Year 10 students tested by Monitoring Standards in Education achieving at or above Level 4 ^(a) in aspects of Society and Environment:					
Investigation, Communication and Participation	85%	81%	59%	75%	83%
Place and Space	81%	74%	39%	64%	77%
Resources	74%	67%	35%	55%	71%
Culture.....	96%	92%	93%	91%	94%
Time, Continuity and Change.....	93%	87%	73%	85%	90%
Natural and Social Systems	80%	79%	53%	68%	80%

(a) Monitoring Standards in Education measures student performance against the Outcomes and Standards Framework, which is consistent with the Curriculum Framework and which describes expected outcomes for each Learning Area. Each learning area is divided into Strands, and the outcomes are described within a framework of eight levels of increasing difficulty within each Strand. The results for Year 7 are reported against Level 4 in each strand.

(b) The sample of Aboriginal students was too small to provide reliable information.

Supplementary information on Quantity and Cost - comparable to outputs presented in 2000-2001 Budget Papers

	1999-00 Actual	2000-01 Estimated Actual
Quantity		
Student FTE, residential agricultural education, secondary students	442	433
Student FTE, isolated and distance education, secondary students	419	467
Student FTE, education support schools and centres, secondary students	953	1,036
Cost		
Average cost per student FTE, residential agricultural education	\$38,251	\$43,212
Average cost per student FTE, isolated and distance education (primary and secondary)	\$18,336	\$19,270
Average cost per student FTE, education support schools and centres (primary and secondary).....	\$27,393	\$26,344

CAPITAL WORKS PROGRAM

The Education Department's planned capital works expenditure for 2001-02 is \$140.3 million and relates primarily to the provision of infrastructure for government schools throughout the state.

The program includes:

- Completion of four new primary schools at Canning Vale East, Secret Harbour, South Busselton and St Michel (at Port Kennedy East) and the replacement primary schools at Albany, Swanbourne and Stanford Gardens;
- An allocation of \$8.4 million in 2001-02 for the construction of Kinross Middle School which will open in February 2002 with year 6 and 7 intake of approximately 250 students;
- Eaton High School will be constructed at a total cost of \$17 million with an expenditure of \$6.7 million in 2001-02;
- A new senior campus will be constructed at Mindarie at a total cost of \$15 million, with an expenditure of \$6 million in 2001-02. This senior campus will open in February 2003 and will reflect the trend to "young adult" learning;
- Major additions, extensions and improvements at a number of primary and secondary schools throughout the state;
- \$11.75 million for the first stage of the \$40 million secondary schools refurbishment program, 13 secondary schools will benefit from stage 1 of the program;
- A commitment of \$8 million over 4 years (\$2 million each year) to provide covered assembly areas at schools;
- \$5 million commitment (\$2 million in 2001-02 and \$3 million in 2002-03) to reduce class sizes in years 8 and 9 at selected secondary schools;
- A new commitment of \$7.4 million over four years (\$0.7 million in 2001-02) to air cool 61 schools in the extended priority zone for air cooling. This initiative will greatly improve the teaching and learning environment in these schools;
- \$20.3 million to continue to support information and communications in schools;
- \$7.4 million to continue the implementation of early childhood education for four-year-old children;
- \$4.5 million to complete the asbestos cement roof replacement program. All asbestos cement roofs at schools will be replaced by June 2002; and
- \$5.4 million new works commitment to provide library resource centres, upgrade administration and staff facilities and replace or upgrade toilet facilities in schools.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
New High Schools -				
Kinross Middle School	15,399	1,045	1,045	8,354
Additions and Improvements to High Schools -				
Albany	5,571	2,375	2,126	3,196
City Beach	920	794	794	126
Eastern Goldfields - Additions	13,038	11,460	10,055	1,578
Halls Head	1,254	32	32	1,222
Mount Lawley - Stage 1	2,000	42	42	1,958
Tom Price	2,180	22	22	128
Additions and Improvements to District High Schools -				
Cunderdin	977	6	6	971
Kununurra	521	40	40	481
Norseman	2,152	2,061	2,058	91

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
New Primary Schools -				
Canning Vale East	5,281	511	511	4,770
Community College for Aboriginal Education	4,059	4,003	4,003	56
Coolomon	200	116	116	84
Dalyelup Beach	200	114	114	86
Florida	5,602	5,570	5,150	32
Port Kennedy East (St Michel)	6,650	366	366	6,284
Secret Harbour	4,900	547	547	4,353
South Busselton	5,780	262	262	5,518
Additional Stages at Primary Schools -				
Marri Grove	1,000	12	12	988
Additions and Improvements to Primary Schools -				
Serpentine	1,600	12	12	1,588
Local Area Education Planning Implementation -				
Albany Primary School	6,100	542	542	5,558
Cannington Senior Campus/Middle School	16,817	16,585	8,803	232
Halls Head Middle School	16,677	16,437	6,543	240
Mandurah Senior High School	664	621	271	43
Peel Senior Campus	17,094	16,970	7,797	124
Shenton College Buildings	24,728	24,528	10,128	200
Wickham	439	315	315	124
School Development and Improvement Projects -				
Swanbourne - Replacement Primary School	5,172	1,377	1,377	3,795
Other School Facilities -				
Administration Upgrade -				
2000-01 Program	1,700	174	174	1,526
Canteens -				
2000-01 Program	50	-	-	50
Central Reserve Schools -				
2000-01 Program	477	80	80	397
Communication Upgrades -				
2000-01 Program	500	80	80	420
Covered Assembly Areas	25,770	25,489	3,564	281
Education Support Centres -				
2000-01 Program	940	589	589	351
Kimberley School of the Air (Replacement)	1,300	96	96	1,204
Library Resource Centres -				
2000-01 Program	1,400	138	138	1,262
Toilet Replacement Program -				
1999-00 Program	1,235	1,190	975	45
2000-01 Program	1,105	60	60	1,045
Miscellaneous -				
Air Cooling -				
2000-01 Program	913	565	565	348
Architects Fees -				
2000-01 Program	577	547	547	30
Computers in Schools -				
1998-99 Program	80,000	48,636	19,479	20,275
Contingencies -				
2000-01 Program	545	305	305	240
Land Acquisition -				
2000-01 Program	3,800	3,234	3,234	566
Office Refurbishment -				
2000-01 Program	500	246	246	254
Security Alarm Systems -				
2000-01 Program	386	199	199	187
COMPLETED WORKS				
Additions and Improvements to High Schools -				
Ballajura Community College	4,893	4,893	4,157	-
Denmark Agricultural College	5,118	5,118	417	-
North Albany	3,068	3,068	2,787	-
Additions and Improvements to District High Schools -				
Boddington - Replacement School	4,784	4,784	125	-
Denmark	7,671	7,671	78	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
New Primary Schools -				
Carey Park	5,699	5,699	3,508	-
East Eaton	4,661	4,661	821	-
Lake King	782	782	249	-
Mindarie	4,557	4,557	30	-
North Quinns	5,433	5,433	4,727	-
South Port Kennedy	4,691	4,691	479	-
Additional Stages at Primary Schools -				
East Waikiki - Art/Craft and Music	348	348	160	-
Parkerville - Additions and Upgrade	1,152	1,152	23	-
Swanbourne	900	900	392	-
Wembley - Upgrade	1,013	1,013	40	-
Local Area Education Planning Implementation -				
Carine Senior High School	2,013	2,013	30	-
Churchlands Senior High School	5,032	5,032	72	-
Kambalda Senior High School	251	251	251	-
Maddington Senior High School	1,011	1,011	8	-
Other School Facilities -				
Administration Upgrade -				
1998-99 Program	3,018	3,018	341	-
1999-00 Program	2,668	2,668	2,482	-
Central Reserve Schools -				
1999-00 Program	365	365	328	-
Communication Upgrades -				
1999-00 Program	502	502	423	-
Early Childhood Program -				
2000-01 Program	9,624	9,624	9,624	-
Education Support Centres -				
1998-99 Program	876	876	3	-
1999-00 Program	1,264	1,264	616	-
Ground Developments -				
1999-00 Program	198	198	7	-
2000-01 Program	63	63	63	-
Library Resource Centres -				
1998-99 Program	1,523	1,523	1	-
1999-00 Program	2,009	2,009	1,342	-
Toilet Replacement Program -				
1998-99 Program	1,505	1,505	328	-
Miscellaneous -				
Air Cooling -				
1999-00 Program	820	820	447	-
Air Cooling - Education Support Centres				
2000-01 Program	91	91	91	-
Architects Fees -				
1999-00 Program	519	519	142	-
Asbestos Programs -				
2000-01 Program	4,314	4,314	4,314	-
Automatic Reticulation -				
2000-01 Program	82	82	82	-
Contingencies -				
1999-00 Provision	491	491	241	-
Fire Compliance Upgrade -				
2000-01 Program	140	140	140	-
Office Refurbishment -				
1999-00 Program	150	150	150	-
Planning Fees - New High Schools -				
2000-01 Program	707	707	707	-
Rural Integration Program				
	1,207	1,207	600	-
School in Houses				
2000-01 Program	1,030	1,030	1,030	-
Sewer Connections -				
1999-00 Program	441	441	114	-
2000-01 Program	152	152	152	-
Transportable Classrooms -				
2000-01 Program	1,448	1,448	1,448	-
Transportable Relocation -				
2000-01 Program	4,045	4,045	4,045	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
New High Schools -				
Eaton HS	17,000	-	-	6,700
Mindarie Senior Campus	15,000	-	-	6,000
New Primary Schools -				
Stanford Gardens	5,000	-	-	3,700
Additions and Improvements to Primary Schools -				
Dunsborough PS	1,200	-	-	50
West Midland PS	3,000	-	-	50
Other School Facilities -				
Administration Upgrade -				
2001-02 Program	2,000	-	-	100
Canteens -				
2001-02 Program	50	-	-	50
Central Reserve Schools -				
2001-02 Program	400	-	-	50
Communication Upgrades -				
2001-02 Program	500	-	-	50
Covered Assembly Areas 2001-02	8,000	-	-	2,000
Early Childhood Program -				
2001-02 Program	7,400	-	-	7,400
Education Support Centres -				
2001-02 Program	1,000	-	-	100
Ground Developments -				
2001-02 Program	200	-	-	200
Library Resource Centres -				
2001-02 Program	2,000	-	-	800
Toilet Replacement Program -				
2001-02 Program	1,400	-	-	100
Miscellaneous -				
Air Cooling -				
2001-02 Program	7,400	-	-	700
Air Cooling - Education Support Centres				
2001-02 Program	150	-	-	150
Asbestos Programs -				
2001-02 Program	4,500	-	-	4,500
Automatic Reticulation -				
2001-02 Program	700	-	-	100
Contingencies -				
2001-02 Program	500	-	-	200
Consultants Fees				
2001-02 Program	320	-	-	320
Fire Compliance Upgrade -				
2001-02 Program	100	-	-	100
Land Acquisition -				
2001-02 Program	5,500	-	-	5,500
Motor Vehicles -				
2001-02 Program	250	-	-	250
Office Refurbishment -				
2001-02 Program	500	-	-	300
Planning Fees - New High Schools -				
2001-02 Program	200	-	-	200
Security Alarm Systems -				
2001-02 Program	400	-	-	400
Sewer Connections -				
2001-02 Program	500	-	-	132
Transportable Classrooms -				
2001-02 Program	1,200	-	-	1,200
Reduced Class Sizes (years 8 and 9)	5,000	-	-	2,000
Transportable Relocation -				
2001-02 Program	4,500	-	-	4,500

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
Secondary School Refurbishment Program				
Armadale SHS	750	-	-	750
Balga SHS	750	-	-	750
Beverley DHS	500	-	-	500
Bunbury SHS	1,500	-	-	1,500
Exmouth DHS	1,000	-	-	1,000
Geraldton Secondary College	2,500	-	-	1,000
Gosnells SHS	2,000	-	-	1,000
Kwinana SHS	1,000	-	-	1,000
Merredin SHS	750	-	-	750
Morley SHS	1,000	-	-	1,000
Mt Lawley SHS	5,000	-	-	500
Newton Moore SHS	1,000	-	-	1,000
Swan View SHS	1,000	-	-	1,000
	505,122	290,722	141,035	140,313

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	170,473	130,715	141,035	140,313	124,900	115,000	126,850
Working capital requirement:							
Funding for leave liability	14,359	-	8,570	-	-	-	-
	184,832	130,715	149,605	140,313	124,900	115,000	126,850
LESS:							
Commonwealth Grants	22,482	22,582	21,642	23,836	23,000	23,000	23,000
Asset Sales	18,409	17,110	20,990	7,739	-	-	-
Funding included in output appropriations ^(b) ..	23,876	(20,027)	6,998	15,777	5,535	(3,041)	(2,542)
Holding Account ^(c)	-	-	-	-	16,329	17,012	17,761
Specific Contributions	1,519	-	2,364	3,000	-	-	-
Internal Funds and Balances	15,495	-	-	-	-	-	-
Other	-	-	5,016	1,000	-	-	-
Capital Contribution	103,051	111,050	92,595	88,961	80,036	78,029	88,631

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,103,294	1,185,070	1,138,654	1,209,627	1,275,134	1,334,709	1,361,916
Superannuation	95,601	106,190	116,499	113,832	124,454	130,202	131,022
Capital User Charge	-	-	-	313,880	316,077	322,871	330,459
Depreciation	50,125	63,995	104,791	91,064	84,966	84,112	89,954
Direct schools expenses	147,423	112,000	159,474	170,078	174,558	174,138	178,424
School support services	127,871	113,988	106,790	123,641	127,531	127,885	130,472
Net loss on disposal of non-current assets	1,166	-	-	6,225	5,718	5,820	5,725
Other expenses	135,031	170,586	136,666	157,871	154,908	166,403	175,891
TOTAL COST OF SERVICES	1,660,511	1,751,829	1,762,874	2,186,218	2,263,346	2,346,140	2,403,863
Revenues from ordinary activities							
User charges and fees ^(b)	7,375	7,070	7,161	8,636	8,831	8,874	8,855
Grants and subsidies	197,102	177,608	197,490	192,832	196,251	200,990	206,291
Revenue from school charges and fees	25,654	26,835	26,132	28,024	30,015	31,518	33,094
Schools – other revenue	24,961	36,000	34,630	27,454	28,972	30,421	31,942
Other Revenue	8,952	13,961	12,847	10,287	6,297	6,597	6,787
Total Revenues from Ordinary Activities	264,044	261,474	278,260	267,233	270,366	278,400	286,969
NET COST OF SERVICES	1,396,467	1,490,355	1,484,614	1,918,985	1,992,980	2,067,740	2,116,894
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	1,400,191	1,469,078	1,469,078	1,925,661	1,993,863	2,072,648	2,128,908
Liabilities assumed by the Treasurer	95,601	106,190	96,253	2,933	2,980	3,027	3,076
TOTAL REVENUES FROM GOVERNMENT	1,495,792	1,575,268	1,565,331	1,928,594	1,996,843	2,075,675	2,131,984
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	(48,115)	-	-	-	-	-	-
Extraordinary items	(27,512)	(8,874)	(16,478)	(58,836)	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	23,698	76,039	64,239	(49,227)	3,863	7,935	15,090

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 24,886 and 25,045 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	96,374	124,114	169,953	142,063	129,138	126,051	123,360
Restricted cash assets.....	44,084	31,609	32,030	37,930	44,622	51,625	284
Receivables.....	9,301	8,367	16,873	16,399	16,803	17,272	17,743
Inventories.....	1,504	2,000	1,800	1,500	1,500	1,500	1,500
Amounts receivable for outputs ^(a)	-	-	-	16,329	17,012	17,761	18,000
Prepayments.....	3,989	645	3,770	4,677	4,757	4,892	5,066
Total current assets.....	155,252	166,735	224,426	218,898	213,832	219,101	165,953
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	78,376	151,091	224,127	298,464
Land and Buildings.....	3,539,358	3,792,866	3,847,891	3,863,719	3,873,572	3,881,950	3,947,972
Plant, equipment and vehicles.....	42,823	68,776	56,213	45,781	43,763	42,748	39,666
Other non-current assets.....	105,183	40,484	25,738	32,583	53,280	73,992	44,730
Total non-current assets.....	3,687,364	3,902,126	3,929,842	4,020,459	4,121,706	4,222,817	4,330,832
TOTAL ASSETS.....	3,842,616	4,068,861	4,154,268	4,239,357	4,335,538	4,441,918	4,496,785
CURRENT LIABILITIES							
Employee Entitlements.....	157,455	177,965	209,032	218,215	229,612	246,947	201,591
Payables.....	21,367	21,616	28,396	25,451	26,192	27,715	23,946
Monies in trust.....	1,021	-	-	-	-	-	-
Other Liabilities.....	1,071	14,375	287	287	287	287	287
Total current liabilities.....	180,914	213,956	237,715	243,953	256,091	274,949	225,824
NON-CURRENT LIABILITIES							
Employee Entitlements.....	127,805	156,025	91,214	86,396	86,540	88,098	88,369
Other Liabilities and Accruals.....	-	468	-	-	-	-	-
Total non-current liabilities.....	127,805	156,493	91,214	86,396	86,540	88,098	88,369
TOTAL LIABILITIES.....	308,719	370,449	328,929	330,349	342,631	363,047	314,193
EQUITY							
Contributed Equity.....	-	-	-	88,961	168,997	247,026	335,657
Accumulated surplus/(deficit).....	263,021	379,010	327,260	278,033	281,896	289,831	304,921
Asset revaluation reserve.....	3,270,875	3,319,402	3,498,079	3,542,014	3,542,014	3,542,014	3,542,014
Total equity.....	3,533,896	3,698,412	3,825,339	3,909,008	3,992,907	4,078,871	4,182,592
TOTAL LIABILITIES AND EQUITY.....	3,842,615	4,068,861	4,154,268	4,239,357	4,335,538	4,441,918	4,496,785

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,287,623	1,378,055	1,378,055	1,830,956	1,904,136	1,981,851	2,036,571
Holding Account	-	-	-	-	16,329	17,012	17,761
Capital Contribution	112,568	91,023	91,023	88,961	80,036	78,029	88,631
Net cash provided by government	1,400,191	1,469,078	1,469,078	1,919,917	2,000,501	2,076,892	2,142,963
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(1,106,304)	(1,165,484)	(1,144,796)	(1,205,262)	(1,263,593)	(1,315,816)	(1,407,001)
Superannuation payments.....	-	-	-	(108,302)	(120,878)	(126,073)	(132,241)
Direct schools payments.....	(147,488)	(112,000)	(148,873)	(173,520)	(174,558)	(174,138)	(178,424)
School facilities	(117,443)	(114,000)	(110,832)	(124,473)	(127,573)	(127,957)	(130,564)
Capital User Charge Payment.....	-	-	-	(313,880)	(316,077)	(322,871)	(330,459)
Goods and Services Tax	-	(13,990)	(33,954)	(12,190)	(11,990)	(11,990)	(11,990)
Other payments.....	(129,008)	(170,068)	(139,929)	(158,841)	(153,852)	(165,211)	(174,612)
Receipts							
User charges and fees	6,538	6,570	6,590	7,974	8,021	8,021	8,021
Goods and Services Tax	-	13,990	28,623	12,190	11,990	11,990	11,990
Grants and subsidies	182,727	177,608	197,490	192,832	196,251	200,990	206,291
Education Sector Receipts	50,611	72,134	59,460	55,814	58,593	61,523	64,599
Other receipts	8,894	4,616	12,705	10,287	6,297	6,597	6,787
Net cash from operating activities	(1,251,473)	(1,300,624)	(1,273,516)	(1,817,371)	(1,887,369)	(1,954,935)	(2,067,603)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(146,597)	(150,742)	(134,037)	(124,536)	(119,365)	(118,041)	(129,392)
Proceeds from sale of non-current assets	546	-	-	-	-	-	-
Net cash from investing activities	(146,051)	(150,742)	(134,037)	(124,536)	(119,365)	(118,041)	(129,392)
NET INCREASE/(DECREASE) IN CASH HELD							
	2,667	17,712	61,525	(21,990)	(6,233)	3,916	(54,032)
Cash assets at the beginning of the reporting period	137,791	138,011	140,458	201,983	179,993	173,760	177,676
Cash assets at the end of the reporting period	140,458	155,723	201,983	179,993	173,760	177,676	123,644

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,484,614	1,918,985	1,992,980	2,067,740	2,116,894
Adjustment for non-cash items:					
Depreciation.....	(104,791)	(91,064)	(84,966)	(84,112)	(89,954)
Superannuation and other liabilities assumed by the Treasurer	(96,253)	(2,933)	(2,980)	(3,027)	(3,076)
Profit/(loss) on sale of assets.....	-	(6,225)	(5,718)	(5,820)	(5,725)
Increase/(decrease) in accounts receivable.....	7,572	(474)	404	469	471
Increase/(decrease) in inventories.....	296	(300)	-	-	-
Increase/(decrease) in prepayments.....	(219)	907	80	135	174
(Increase)/decrease in salaries and related costs.....	(14,986)	(4,365)	(11,541)	(18,893)	45,085
(Increase)/decrease in accounts payable.....	(7,029)	2,945	(741)	(1,523)	3,769
(Increase)/decrease in other liabilities.....	1,805	-	-	-	-
Other accrued expenditure.....	2,507	(105)	(149)	(34)	(35)
Net Cash from Operating Activities	1,273,516	1,817,371	1,887,369	1,954,935	2,067,603

TRUST ACCOUNT DETAILS

School Development and Improvement Trust Account

The School Development and Improvement Trust Account is controlled through all the Department's Outputs. It is utilised to provide for the maintenance and renovation of school facilities.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance.....	40	62	734	8,428
Receipts.....	21,284	24,056	30,663	6,385
	21,324	24,118	31,397	14,813
Payments.....	20,590	24,003	22,969	14,813
CLOSING BALANCE	734	115	8,428	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Departmental				
Fees - Senior Colleges	2,394	2,300	2,566	2,400
Fees - Agricultural Colleges	2,404	2,800	2,258	2,540
Fees - Swimming Classes	-	-	-	1,143
Fees - Other	349	126	425	505
Farm School Revenue	1,316	1,500	1,592	2,500
Physical Education Camp Schools Revenue	1,391	1,344	1,341	1,386
Recoveries and Refunds - Teachers Salaries	963	641	1,350	900
Refunds - Workers Compensation	1,317	650	851	900
Revenue - Other	3,536	1,825	3,751	1,987
Revenue - Other Capital	1,762	-	2,693	4,000
SGIC Workers' Compensation Refunds	-	-	2,468	-
Commonwealth				
Schools Assistance	142,960	136,198	154,007	151,949
Special Projects	2,743	3,360	6,412	2,483
Aboriginal Education	8,259	8,960	8,552	8,844
Indian Ocean Territories	6,283	6,508	5,932	6,665
Contributions				
Commonwealth Schools Capital Program	22,482	22,582	22,587	22,891
Other				
GST input credits	-	13,900	27,656	12,190
GST receipts on sales	-	90	967	-
TOTAL	198,159	202,784	245,408	223,283

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

COUNTRY HIGH SCHOOL HOSTELS AUTHORITY

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 61

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 94 Net amount appropriated to purchase outputs	4,668	5,001	5,389	5,031	5,328	5,401	5,437
Total appropriations provided to purchase outputs	4,668	5,001	5,389	5,031	5,328	5,401	5,437
CAPITAL							
Item 174 Capital Contribution	1,094	1,745	1,447	571	587	557	557
GRAND TOTAL	5,762	6,746	6,836	5,602	5,915	5,958	5,994

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The agency's mission is to provide an opportunity for students in remote areas to attend primary and secondary schools and TAFE colleges by providing affordable, good quality, supervised student accommodation, care and services in strategic locations.

SIGNIFICANT ISSUES AND TRENDS

- As major resource developments come on stream in the North West of the State and attract families into the Pilbara and Kimberley regions, there is likely to be an increased demand for secondary schools and boarding facilities, which keep students closer to home and offer the same educational services as metropolitan facilities.
- There is an increasing need for residential college staff to have accredited competencies in the care, supervision and development of children. The Isolated Children's Parents' Association sees this as an important development across the boarding industry.
- The Authority is responding to the need to ensure that students boarding away have the same access to information technology as students boarding at home. Consultation and planning is progressing to underpin an effective resourcing strategy.
- Overseas interest suggests that there is some potential for residential colleges to cater for international students. The enrolment of full fee-paying international students would have the potential to enhance the social and political skills of Western Australian students, build relationships across cultures, attune students to globalisation and help maintain the economic efficiency of country residential colleges.
- There is an increasing interest from parents to have residential colleges provide disability services to students who previously accessed specialised disability services providers. This growth will have training, staffing and capital implications, the quantum of which cannot be readily predicted and is likely to vary significantly from year to year.
- Workforce planning is critical in a small industry where parents and students value workforce professionalism, high standards of care, stability and live-in staff, but where long hours, personal privacy and space, family responsibilities and limited career opportunities are issues for staff.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Additional debt servicing for Geraldton and Narrogin hostel improvements.....	-	288	389	377
Parity and wages policy.....	19	37	55	(1)
Priority and Assurance Dividend.....	(92)	(114)	(121)	(121)
Travel, advertising and consultancy savings.....	(28)	(28)	(28)	(28)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Establishment, operation and maintenance of residential colleges.....	9,035	9,924	9,208	9,448			
Total Cost of Outputs.....	9,035	9,924	9,208	9,448	10,538	10,866	11,002
<i>Less Operating revenues.....</i>	<i>5,117</i>	<i>4,889</i>	<i>4,921</i>	<i>4,816</i>	<i>5,023</i>	<i>5,156</i>	<i>5,156</i>
Net Cost of Outputs.....	3,918	5,035	4,287	4,632	5,515	5,710	5,846
Adjustments ^(b)	750	(34)	1,102	399	(187)	(309)	(409)
Appropriations provided to purchase Outputs.....	4,668	5,001	5,389	5,031	5,328	5,401	5,437
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	1,094	1,745	1,447	571	587	557	557
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	5,762	6,746	6,836	5,602	5,915	5,958	5,994

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Quality accommodation, care and services for isolated students who have to board away from home to attend school.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Average residential college occupancy rate.....	75%	76%	72%	72%	

(a) More details of effectiveness indicators in annual report.

Output 1: Establishment, operation and maintenance of residential colleges

The establishment, operation and maintenance of residential colleges that provide good quality accommodation, care and services for isolated students who have to board away from home to attend school. The Authority operates residential colleges in eight country centres in close proximity to senior high schools and primary schools, and in some cases non-government schools and Technical and Further Education (TAFE) colleges.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,035	9,924	9,208	9,448	
Less Operating Revenues ^(c)	5,117	4,889	4,921	4,816	Reduction in student numbers
Net Cost of Output	3,918	5,035	4,287	4,632	
Adjustments ^(d)	750	(34)	1,102	399	
Appropriation for purchase of Output 1	4,668	5,001	5,389	5,031	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Students	725	735	689	688	
Quality					
Families rating accommodation, care and services as good or better.....	90%	90%	90%	90%	
Timeliness					
Not applicable	-	-	-	-	
Cost					
Average cost per student	\$12,462	\$13,502	\$13,364	\$13,733	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 98 and is estimated to be 98 for the 2001-02 Budget.

Major Achievements For 2000-01

- Extensive professional development for college managers as part of the Authority's quality assurance initiative, resulting in the development of a management manual to enhance college review and planning processes and culminating in the development of individual college plans with clear and soundly-based improvement targets.
- Achievement of the target 90% Customer Satisfaction Benchmark for 2000.
- A conference celebrating the 40th Anniversary of CHSHA provisions for rural families and setting the scene for a progressive response to changing rural family needs.
- Completion of design work and the initiation of major redevelopment works at the Geraldton and Narrogin Residential Colleges.
- Development of an Information Technology plan to address the need for a seamless information technology interface for students between residential colleges and their partner schools.

Major Initiatives For 2001-02

- Completion of redevelopment works at Geraldton and Narrogin ready for student occupation.
- The completion of an external, follow up quality assurance audit of the effective implementation of college improvement plans based upon recommendations in the 1999 external audit report and Authority priorities.
- As part of workforce planning the establishment of a taskforce to develop an appropriate nationally accredited qualification in conjunction with C Y O' Connor of TAFE and the initiation of management training courses for staff looking for career avenues and opportunities within the scope of CHSHA operations.
- Progressive improvement to the information technology connection between residential colleges and their partner senior high schools.
- Colleges and the Authority are in a state of readiness to offer boarding vacancies to international students who take up the opportunity to enrol at non-metropolitan government secondary schools.

CAPITAL WORKS PROGRAM

The Authority's planned capital works expenditure for 2001-02 includes major redevelopment of College buildings and facilities at Geraldton and Narrogin (including fire safety upgrades), the establishment of an Aboriginal hostel in the North West and the Authority's self-funded bus replacement program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Geraldton Residential College				
College Improvements	5,409	325	325	4,560
Dormitory Extensions and Improvements - Stage 1	180	21	-	159
Motor Vehicles -				
Bus Purchases 2000-01	168	83	83	85
Narrogin Residential College				
College Improvements - Stage 1	6,769	254	254	3,447
Operational Equipment -				
Fire Safety Upgrade	892	499	81	393
COMPLETED WORKS				
Motor Vehicles -				
Bus Purchases 1999-00	260	260	100	-
Katanning Residential College -				
Activities Room	94	94	10	-
Merredin Residential College				
Staff Flat Extensions - Merredin	298	298	156	-
NEW WORKS				
Aboriginal Hostels	2,000	-	-	2,000
Katanning Residential College -				
Staff Accommodation	160	-	-	160
Computer and Office Equipment Replacement Program	125	-	-	125
Motor Vehicles -				
Purchase of College Buses 2001-02 Program	46	-	-	46
	16,401	1,834	1,009	10,975

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	733	9,697	1,009	10,975	4,056	323	373
Working capital requirement							
Leave Liability	-	69	-	19	18	17	17
Loan repayments	244	376	147	166	264	301	309
	977	10,142	1,156	11,160	4,338	641	699
LESS							
Borrowings	190	6,973	-	7,973	4,055	-	-
Internal Funds and Balances	(307)	1,424	(291)	2,616	(304)	84	142
Capital Contribution	1,094	1,745	1,447	571	587	557	557

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	3,590	3,778	3,452	3,536	3,837	3,906	3,929
Superannuation	249	227	295	251	242	250	250
Supplies and services	153	180	157	494	490	455	455
Accommodation	567	-	-	-	-	-	-
Borrowing costs	313	670	168	362	1,044	1,133	1,121
Capital User Charge	-	-	-	1,493	1,542	1,589	1,634
Depreciation	862	1,118	1,071	907	1,058	1,015	1,115
Administration	488	-	-	-	-	-	-
Consumable Supplies	920	1,915	2,209	2,017	1,938	2,093	2,093
Equipment repairs and maintenance	440	-	-	-	-	-	-
Other expenses	55	612	379	388	387	425	405
TOTAL COST OF SERVICES	7,637	8,500	7,731	9,448	10,538	10,866	11,002
Revenues from ordinary activities							
User charges and fees ^(b)	4,421	4,580	4,442	4,554	4,718	4,851	4,851
Net Profit on disposal of non-current assets	106	30	28	-	-	-	-
Interest revenue	28	-	-	26	26	26	26
Other Revenue	562	279	451	236	279	279	279
Total Revenues from Ordinary Activities	5,117	4,889	4,921	4,816	5,023	5,156	5,156
NET COST OF SERVICES	2,520	3,611	2,810	4,632	5,515	5,710	5,846
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	3,133	4,204	4,195	5,031	5,328	5,401	5,437
TOTAL REVENUES FROM GOVERNMENT	3,133	4,204	4,195	5,031	5,328	5,401	5,437
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	613	593	1,385	399	(187)	(309)	(409)
Extraordinary items	(32)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	581	593	1,385	399	(187)	(309)	(409)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 98 and 98 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,908	1,216	3,169	3,355	2,922	2,366	1,575
Cash resources held in Trust.....	40	-	-	-	-	-	-
Receivables.....	139	67	344	490	636	782	928
Amounts receivable for outputs ^(a)	-	-	-	1,276	2,534	3,649	4,764
Prepayments.....	18	97	39	39	39	39	39
Total current assets.....	2,105	1,380	3,552	5,160	6,131	6,836	7,306
NON-CURRENT ASSETS							
Land and Buildings.....	19,901	28,633	20,083	27,302	30,392	29,586	28,695
Plant, equipment and vehicles.....	730	385	609	509	638	629	605
Other non-current assets.....	2	-	-	-	-	-	-
Total non-current assets.....	20,633	29,018	20,692	27,811	31,030	30,215	29,300
TOTAL ASSETS.....	22,738	30,398	24,244	32,971	37,161	37,051	36,606
CURRENT LIABILITIES							
Provision for employee entitlements.....	306	175	337	204	72	69	114
Payables.....	105	221	417	399	514	695	315
Interest-bearing liabilities (borrowings).....	163	210	122	122	122	122	122
Other Liabilities.....	615	1,009	506	582	573	239	191
Total current liabilities.....	1,189	1,615	1,382	1,307	1,281	1,125	742
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	198	273	232	257	282	381	480
Interest-bearing liabilities (borrowings).....	3,585	10,678	3,479	11,286	15,077	14,776	14,467
Total non-current liabilities.....	3,783	10,951	3,711	11,543	15,359	15,157	14,947
TOTAL LIABILITIES.....	4,972	12,566	5,093	12,850	16,640	16,282	15,689
EQUITY							
Contributed Equity	-	-	-	571	1,158	1,715	2,272
Accumulated surplus/(deficit).....	5,379	5,927	6,764	7,163	6,976	6,667	6,258
Asset revaluation reserve.....	12,387	11,905	12,387	12,387	12,387	12,387	12,387
Total equity.....	17,766	17,832	19,151	20,121	20,521	20,769	20,917
TOTAL LIABILITIES AND EQUITY.....	22,738	30,398	24,244	32,971	37,161	37,051	36,606

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	2,283	2,904	2,895	3,755	4,070	4,286	4,322
Capital Contribution	850	1,300	1,300	571	587	557	557
Net cash provided by government	3,133	4,204	4,195	4,326	4,657	4,843	4,879
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(3,489)	(3,750)	(3,450)	(3,515)	(3,775)	(3,871)	(3,894)
Superannuation payments	(232)	(217)	(279)	(201)	(236)	(245)	(245)
Supplies and services	(1,073)	(2,039)	(1,876)	(2,540)	(2,485)	(2,578)	(2,578)
Borrowing costs	(313)	(679)	(235)	(146)	(851)	(1,039)	(1,127)
Accommodation	(574)	-	-	-	-	-	-
Administration	(506)	-	-	-	-	-	-
Equipment repairs and maintenance	(475)	-	-	-	-	-	-
Capital User Charge	-	-	-	(1,493)	(1,542)	(1,589)	(1,634)
State Taxes	(1)	-	(6)	(6)	(6)	(6)	(6)
Goods and Services Tax	-	(267)	(265)	(160)	(160)	(160)	(160)
Other payments	(39)	(640)	(661)	(836)	(721)	(680)	(652)
Receipts							
User charges and fees	4,196	4,543	4,223	4,537	4,782	4,829	4,755
Interest	28	40	-	26	27	28	37
Goods and Services Tax	-	267	134	160	160	160	160
Other receipts	544	250	621	253	203	253	183
Net cash from operating activities	(1,934)	(2,492)	(1,794)	(3,921)	(4,604)	(4,898)	(5,161)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(571)	(9,047)	(1,108)	(8,026)	(4,277)	(200)	(200)
Other investing activities - payments	-	(450)	-	-	-	-	-
Proceeds from sale of non-current assets	72	1,075	75	-	-	-	-
Other receipts from investing activities	7	-	-	-	-	-	-
Net cash from investing activities	(492)	(8,422)	(1,033)	(8,026)	(4,277)	(200)	(200)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(244)	(376)	(147)	(166)	(264)	(301)	(309)
Proceeds from borrowings	190	6,973	-	7,973	4,055	-	-
Net cash from financing activities	(54)	6,597	(147)	7,807	3,791	(301)	(309)
NET INCREASE/(DECREASE) IN CASH HELD	653	(113)	1,221	186	(433)	(556)	(791)
Cash assets at the beginning of the reporting period	1,295	1,329	1,948	3,169	3,355	2,922	2,366
Cash assets at the end of the reporting period	1,948	1,216	3,169	3,355	2,922	2,366	1,575

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,810	4,632	5,515	5,710	5,846
Adjustment for non-cash items:					
Depreciation.....	(1,071)	(907)	(1,058)	(1,015)	(1,115)
Profit/(loss) on sale of assets	28	-	-	-	-
Increase/(decrease) in accounts receivable.....	205	146	146	146	146
Increase/(decrease) in prepayments.....	21	-	-	-	-
(Increase)/decrease in salaries and related costs.....	(65)	108	107	(96)	(144)
(Increase)/decrease in accounts payable.....	(312)	18	(115)	(181)	380
(Increase)/decrease in other liabilities.....	109	(76)	9	334	48
Other accrued expenditure.....	69	-	-	-	-
Net Cash from Operating Activities	1,794	3,921	4,604	4,898	5,161

CURRICULUM COUNCIL

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 62

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 95 Net amount appropriated to purchase outputs.....	8,141	8,924	8,899	8,955	9,129	9,324	9,485
Total appropriations provided to purchase outputs.....	8,141	8,924	8,899	8,955	9,129	9,324	9,485
CAPITAL							
Item 175 Capital Contribution	171	118	118	1,136	9	9	9
GRAND TOTAL.....	8,312	9,042	9,017	10,091	9,138	9,333	9,494

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To set curriculum policy directions for Kindergarten to Year 12 schooling in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- Outcome focused accountability and standards benchmarking are significant national and international trends, which are impacting on curriculum provision, accreditation, assessment and certification.
- The five-year phasing in period for the implementation of the new Curriculum Framework was launched in 1999. The Curriculum Framework, which shifts the emphasis in curriculum from course inputs to the learning outcomes that students are expected to achieve, represents a major challenge to teachers and to schools.
- Schools require significant assistance in the form of curriculum support materials and professional development advice to enable them to implement the Curriculum Framework.
- There is a range of issues impacting on the current post-compulsory school system. These include:
 - the impact of technology;
 - changing school leaver labour market requirements;
 - more flexible university entrance requirements;
 - the need to cater for all students staying on into Year 12 as well as those planning to go on to university;
 - new national requirements for the recognition of vocational education and training;
 - the emergence of vocational education in schools, the need to accommodate this within the Western Australian Certificate of Education and to implement quality assurance measures; and
 - the need to adjust current moderation (a process of ensuring that the same standards of assessment are applied to students from every school studying a particular subject) to ensure that the system is fair to all students.
- Implementation of the Kindergarten to Year 12 (K-12) Curriculum Framework in years 11 and 12 represents a major challenge as the current inputs-based subject structure needs to be changed to be consistent with the learning outcomes approach of the Curriculum Framework.
- There is significant public interest in the provision and maintenance of a fair and equitable system for assessing and reporting student achievement. At the end of schooling in Western Australia, student achievement must be reported in a manner that is valid and which recognises school leaver destinations.
- There is a strong expectation that there will be widespread consultation on all matters concerning implementation of the Curriculum Framework and the Curriculum Council's review of post-compulsory education.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Maintenance/enhancement of the Student Records System	-	101	100	100
Parity and wages policy	18	90	96	101
Priority and Assurance Dividend	(73)	(92)	(93)	(93)
Travel, advertising and consultancy savings	(17)	(17)	(17)	(17)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Curriculum Implementation and Maintenance.	3,410	4,082	4,577	4,462			
<i>Output 2:</i>							
Course Development and Approval	808	802	955	948			
<i>Output 3:</i>							
Student Assessment and Certification	4,756	4,974	4,745	4,586			
Total Cost of Outputs	8,974	9,858	10,277	9,996	9,985	10,294	10,445
<i>Less Operating revenues</i>	<i>1,040</i>	<i>862</i>	<i>1,091</i>	<i>959</i>	<i>794</i>	<i>794</i>	<i>794</i>
Net Cost of Outputs	7,934	8,996	9,186	9,037	9,191	9,500	9,651
Adjustments ^(b)	207	(72)	(287)	(82)	(62)	(176)	(166)
Appropriations provided to purchase Outputs	8,141	8,924	8,899	8,955	9,129	9,324	9,485
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	171	118	118	1,136	9	9	9
TOTAL CONSOLIDATED FUND APPROPRIATIONS	8,312	9,042	9,017	10,091	9,138	9,333	9,494

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Continuous development of student learning and curriculum for Western Australian schools.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Teachers who have commenced implementation of Curriculum Framework...	96%	90%	99%	99%	

(a) More details of effectiveness indicators in annual report.

Output 1: Curriculum Implementation and Maintenance

The development and support provided for implementation of the curriculum framework for schooling which, taking account of the needs of students, sets out the knowledge, understandings, skills, values and attitudes that students are expected to acquire.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	3,410	4,082	4,577	4,462	
Less Operating Revenues ^(b)	77	41	98	74	
Net Cost of Output	3,333	4,041	4,479	4,388	
Adjustments ^(c)	359	(23)	(114)	(21)	
Appropriation for purchase of Output 1	3,692	4,018	4,365	4,367	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Teachers provided with documents, advice, information, consultation and monitoring.....	30,000	30,000	30,000	30,000	
Teachers provided with professional development	30,000	30,000	30,000	30,000	
Quality					
Satisfaction with documents, information, consultation and monitoring advice (including advice for professional development).....	88%	90%	86%	86%	
Timeliness					
Satisfaction with response and delivery time...	84%	80%	91%	91%	
Cost					
Average cost per teacher for documents, advice, information, consultation and monitoring	\$80	\$86	\$103	\$99	
Average cost per teacher for professional development	\$34	\$50	\$50	\$50	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 20 and is estimated to be 20 for the 2001-02 Budget.

Major Achievements For 2000-01

- Documents developed and published to support teachers and schools with the implementation of the Curriculum Framework. This has included a CD-Rom of all published material for each teacher.
- The use of professional development funding was supported through the facilitation of a Curriculum Framework conference to enable teachers to share the action research in the support documents.
- The Post-Compulsory Education Review Position paper with recommendations was distributed for consultation.

Major Initiatives For 2001-02

- The data from the consultation process will be analysed and revised with recommendations for the future post compulsory system presented to the Minister.
- Documents will continue to be developed, published and distributed in print and electronic form to support teachers and schools with the implementation of the Curriculum Framework.
- Curriculum Council endorsed progress maps for the Curriculum Framework outcomes will be developed.

Outcome: Continuous development of student learning and curriculum for Western Australian schools.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Acceptance by stakeholders that the courses developed or reviewed and approved were relevant to student learning needs.....	77%	100%	100%	100%	

(a) More details of effectiveness indicators in annual report.

Output 2: Course Development and Approval

Course development facilitates the adjustment of courses to ensure they are relevant to the continuously changing requirements of student learning needs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	808	802	955	948	
Less Operating Revenues ^(b)	29	29	37	32	
Net Cost of Output	779	773	918	916	
Adjustments ^(c)	7	(7)	(210)	(85)	
Appropriation for purchase of Output 2	786	766	708	831	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Courses developed or reviewed and approved.	415	372	445	420	
Quality					
Support of the stakeholders for courses developed or reviewed and approved.....	77%	78%	78%	78%	
Timeliness					
Courses developed or reviewed in time for approval and notification	100%	100%	100%	100%	
Cost					
Average cost per course developed or reviewed and approved	\$1,947	\$2,156	\$2,146	\$2,257	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 10 for the 2001-02 Budget.

Major Achievements For 2000-01

- All post-compulsory courses of study were reviewed and where necessary amended to make them more relevant to student learning needs.
- Briefing sessions and exploratory research for the Post-Compulsory Education Review were conducted.
- Preparation for the implementation of a Joint Policy Statement for Vocational Education and Training (VET) in Schools was completed.

Major Initiatives For 2001-02

- The process of preparing new courses implementing the outcomes of the Post-Compulsory Education Review will commence.
- The development of year 11 and 12 courses of study consistent with the recommendations will commence.
- Materials to support school course development for delivery of VET competencies will be developed.

Outcome: An equitable student assessment system to ensure confidence is maintained in Western Australian education standards.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Acceptance by stakeholders that the measures of student achievement were valid and credible	100%	100%	100%	100%	

(a) More details of effectiveness indicators in annual report.

Output 3: Student Assessment and Certification

To ensure that valid and credible information on student achievement of schooling in their post-compulsory courses of study is provided to facilitate their post school choice and to inform the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output.....	4,756	4,974	4,745	4,586	
Less Operating Revenues ^(b)	934	792	956	853	
Net Cost of Output	3,822	4,182	3,789	3,733	
Adjustments ^(c)	(159)	(42)	37	24	
Appropriation for purchase of Output 3	3,663	4,140	3,826	3,757	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
School subject combinations awarding numerical assessment and/or grades	10,716	10,400	11,400	11,400	
Students receiving a Statement of Results	40,250	43,802	40,361	41,000	
Quality					
Support of stakeholders for comparability of assessment and grading.....	73%	75%	75%	75%	
Timeliness					
Investigation of appeals against assessments are completed within agreed timeframes	100%	100%	100%	100%	
Cost					
Average cost per school subject combination..	\$125	\$133	\$116	\$111	
Average cost per student receiving a Statement of Results	\$85	\$82	\$85	\$81	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 38 and is estimated to be 38 for the 2001-02 Budget.

Major Achievements For 2000-01

- Moderation strategies were implemented for Year 11 and Year 12 to ensure subjects have stakeholders' acceptance of school assessment and grading.
- Research was conducted for the development of outcome-focused assessment strategies and moderation processes as part of the Post-Compulsory Education Review.
- Quality assurance arrangements were negotiated in preparation for implementation of a Joint Policy Statement for Vocational Education and Training (VET) in Schools.
- A new payment structure was developed and implemented for the payment of key contract Tertiary Entrance Examinations (TEE) personnel.
- Year 12 students' TEE results were published in the Council's web site.
- A process for the development of school performance data was developed and implemented.

Major Initiatives For 2001-02

- Continue to implement negotiated moderation strategies and at the same time adapt moderation procedures to implement the outcomes of the Post-Compulsory Education Review.
- Implement new quality assurance arrangements for VET in Schools that meet the Australian Quality Training Framework standards.
- Develop a program for the electronic collection of VET enrolments and results from schools.
- Investigate the feasibility of on-line marking of some TEE scripts.
- Implement moderation strategies for existing Year 11 and Year 12 subjects to ensure stakeholders' acceptance of school assessment and grading.
- Develop a new student record system that will enable more efficient collection of student enrolments and results.

CAPITAL WORKS PROGRAM

\$1.61 million is provided for funding the replacement of the Student Records System to cater for the new curriculum framework, vocational training courses and the changing post-compulsory environment. The program also provides \$69,000 for the ongoing replacement and upgrade of computer hardware and software to meet operational efficiency.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computer Hardware and Software - Replacement of Student Records System.....	1,211	150	142	1,061
COMPLETED WORKS				
Computer Hardware and Software - 2000-01 Program.....	62	62	62	-
NEW WORKS				
Computer Hardware and Software - 2001-02 Program.....	69	-	-	69
	1,342	212	204	1,130

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	158	110	204	1,130	72	-	-
Working capital requirement							
Loan repayments	8	8	8	8	9	9	9
Leave Liability	5	-	-	-	-	-	-
	171	118	212	1,138	81	9	9
LESS							
Asset Sales	-	-	2	2	2	-	-
Holding Account ^(a)	-	-	-	-	70	-	-
Internal Funds and Balances.....	-	-	92	-	-	-	-
Capital Contribution.....	171	118	118	1,136	9	9	9

(a) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	3,670	3,888	4,016	3,917	4,038	4,145	4,221
Superannuation	536	420	472	397	407	413	435
Grants, subsidies and transfer payments ^(b)	1,006	1,500	1,503	1,503	1,503	1,503	1,503
Supplies and services	2,715	3,102	3,085	3,011	2,661	2,753	2,827
Accommodation	336	322	468	457	457	460	460
Borrowing costs	16	16	15	14	13	11	11
Depreciation	142	165	126	68	176	282	260
Advertising and promotion	1	2	6	2	2	2	2
Consumable Supplies	206	160	233	268	268	264	265
Equipment repairs and maintenance	78	60	57	60	161	160	160
State Taxes	268	218	296	299	299	301	301
Other expenses.....	-	5	-	-	-	-	-
TOTAL COST OF SERVICES	8,974	9,858	10,277	9,996	9,985	10,294	10,445
Revenues from ordinary activities							
User charges and fees ^(c)	995	839	1,052	919	754	754	754
Grants and subsidies	45	23	39	40	40	40	40
Total Revenues from Ordinary Activities	1,040	862	1,091	959	794	794	794
NET COST OF SERVICES	7,934	8,996	9,186	9,037	9,191	9,500	9,651
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	8,170	8,819	8,814	8,955	9,129	9,324	9,485
TOTAL REVENUES FROM GOVERNMENT	8,170	8,819	8,814	8,955	9,129	9,324	9,485
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Extraordinary items	(21)	-	(82)	(12)	(12)	(12)	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	215	(177)	(454)	(94)	(74)	(188)	(166)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 68 and 68 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	694	1	339	112	124	136	136
Receivables.....	13	5	51	57	57	57	57
Inventories.....	164	150	219	219	219	219	219
Amounts receivable for outputs ^(a)	-	-	-	207	225	319	413
Prepayments.....	27	50	67	67	67	67	67
Total current assets.....	898	206	676	662	692	798	892
NON-CURRENT ASSETS							
Plant, equipment and vehicles.....	214	155	193	192	1,171	889	629
Other non-current assets.....	-	-	24	1,085	-	-	-
Total non-current assets.....	214	155	217	1,277	1,171	889	629
TOTAL ASSETS.....	1,112	361	893	1,939	1,863	1,687	1,521
CURRENT LIABILITIES							
Employee Entitlements.....	305	520	460	404	349	349	349
Payables.....	66	13	23	48	48	48	48
Interest-bearing liabilities (borrowings).....	6	8	6	9	9	9	10
Other Liabilities.....	218	286	256	246	246	246	246
Total current liabilities.....	595	827	745	707	652	652	653
NON-CURRENT LIABILITIES							
Employee Entitlements.....	1,155	985	1,237	1,278	1,319	1,319	1,319
Interest-bearing liabilities (borrowings).....	152	141	143	132	123	114	104
Other Liabilities and Accruals.....	87	91	99	111	123	135	135
Total non-current liabilities.....	1,394	1,217	1,479	1,521	1,565	1,568	1,558
TOTAL LIABILITIES.....	1,989	2,044	2,224	2,228	2,217	2,220	2,211
EQUITY							
Contributed Equity.....	-	-	-	1,136	1,145	1,154	1,163
Accumulated surplus/(deficit).....	(877)	(1,683)	(1,331)	(1,425)	(1,499)	(1,687)	(1,853)
Total equity.....	(877)	(1,683)	(1,331)	(289)	(354)	(533)	(690)
TOTAL LIABILITIES AND EQUITY.....	1,112	361	893	1,939	1,863	1,687	1,521

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	8,012	8,709	8,704	8,748	9,041	9,230	9,391
Holding Account	-	-	-	-	70	-	-
Capital Contribution	158	110	110	1,136	9	9	9
Net cash provided by government	8,170	8,819	8,814	9,884	9,120	9,239	9,400
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(3,681)	(3,837)	(3,922)	(3,919)	(4,053)	(4,145)	(4,221)
Superannuation payments	(484)	(420)	(460)	(397)	(407)	(413)	(435)
Grants and subsidies paid	(1,006)	(1,500)	(1,503)	(1,503)	(1,503)	(1,503)	(1,503)
Supplies and services	(2,908)	(3,281)	(3,180)	(3,102)	(2,906)	(2,994)	(3,071)
Borrowing costs	(16)	(16)	(15)	(14)	(13)	(11)	(9)
Accommodation	(312)	(243)	(499)	(457)	(457)	(460)	(460)
Administration	(1)	(2)	(6)	(2)	(2)	(2)	(2)
Equipment repairs and maintenance	(64)	(60)	(61)	(60)	(161)	(160)	(160)
State Taxes	(267)	(218)	(295)	(299)	(298)	(301)	(301)
Goods and Services Tax	(4)	(360)	(488)	(715)	(607)	(608)	(613)
Other payments	-	(5)	-	-	-	-	-
Receipts							
User charges and fees	889	789	892	731	731	731	731
Goods and Services Tax	9	360	466	722	607	608	613
Grants and subsidies	45	23	39	40	40	40	40
Other receipts	58	-	-	-	-	-	-
Net cash from operating activities	(7,742)	(8,770)	(9,032)	(8,975)	(9,029)	(9,218)	(9,391)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(143)	(55)	(129)	(1,128)	(70)	-	-
Net cash from investing activities	(143)	(55)	(129)	(1,128)	(70)	-	-
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(8)	(8)	(8)	(8)	(9)	(9)	(9)
Net cash from financing activities	(8)	(8)	(8)	(8)	(9)	(9)	(9)
NET INCREASE/(DECREASE) IN CASH HELD	277	(14)	(355)	(227)	12	12	-
Cash assets at the beginning of the reporting period	417	15	694	339	112	124	136
Cash assets at the end of the reporting period	694	1	339	112	124	136	136

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	9,186	9,037	9,191	9,500	9,651
Adjustment for non-cash items:					
Extraordinary items.....	82	12	12	12	-
Depreciation.....	(126)	(68)	(176)	(282)	(260)
Increase/(decrease) in accounts receivable.....	38	6	-	-	-
Increase/(decrease) in inventories.....	55	-	-	-	-
Increase/(decrease) in prepayments.....	40	-	-	-	-
(Increase)/decrease in accounts payable.....	43	(25)	-	-	-
(Increase)/decrease in salaries and related costs.....	(237)	15	14	-	-
(Increase)/decrease in other liabilities.....	(50)	(2)	(12)	(12)	-
Other accrued expenditure.....	1	-	-	-	-
Net Cash from Operating Activities	9,032	8,975	9,029	9,218	9,391

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Professional Development Grants.....	997	1,500	1,500	1,500	1,500	1,500	1,500
Scholarships and other grants.....	9	-	3	3	3	3	3
TOTAL	1,006	1,500	1,503	1,503	1,503	1,503	1,503

EDUCATION SERVICES

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 63

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 96 Net amount appropriated to purchase outputs.....	8,391	10,200	10,251	9,300	10,977	13,067	14,644
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	140	140	140	140	140	140	140
Total appropriations provided to purchase outputs.....	8,531	10,340	10,391	9,440	11,117	13,207	14,784
ADMINISTERED							
Item 97 Amount provided for Administered Grants, Subsidies and Transfer Payments	137,464	155,230	151,230	169,038	178,377	196,993	219,214
CAPITAL							
Item 176 Capital Contribution	39	145	11	50	-	-	-
GRAND TOTAL.....	146,034	165,715	161,632	178,528	189,494	210,200	233,998

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To contribute to the development of an accessible, efficient, forward looking, integrated, responsive and quality system of education.

SIGNIFICANT ISSUES AND TRENDS

- The growth and development of higher education in Western Australia involves working with the five Western Australian universities to achieve their strategic objectives and presenting a forceful State perspective in negotiating with the Commonwealth on higher education matters.
- Ongoing provision of advice is required on policy options and practical initiatives that can be taken for the advancement of higher education in Western Australia.
- There is an ongoing requirement to research, evaluate and document intersectoral issues in recognition of the increasing importance of 'seamless' provision of services involving the higher, vocational education and training, and secondary schooling sectors, particularly in regional Western Australia.
- The strategic plans for the development of Aboriginal education and training and rural and remote education and training need to be monitored and revised and initiatives implemented to achieve planned outcomes.
- Annual enrolment growth in the non-government school sector was 3.5% between 1999 and 2000, an increase of 0.5% on the previous period. The non-government sector's share of total enrolments in kindergarten to Year 12 was 28.3% in August 2000, an increase of 0.8% on the previous year.

- Introducing the State's new school entry age in 2001 resulted in a reduced cohort of students entering the kindergarten class at some non-government schools. Progression of the reduced cohort in future years will affect the organisation and revenue base in some schools. Special payments approved by the Government to assist low enrolment schools implement the change in entry age were commenced in 2001.
- Demand for low interest loan funds from non-government schools planning to undertake capital developments continues to be high.
- Collaboration by State, Territory and Commonwealth Governments on strategies to assist with the identification of illegal overseas student entry and development of systems to improve the 'tracking' of students in Australia resulted in new Commonwealth legislation regulating the providers of education services to full fee overseas students. The State remains responsible for ensuring providers' compliance with the new Commonwealth and existing State legislation.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Establishment of Claremont Education Precinct.....	696	3,226	-	-
Per capita funding grants.....	-	-	14,249	14,249
Decisions taken since State Election				
Cancellation of Claremont Education Precinct.....	(696)	(3,226)	-	-
Flow on to Non Government Schools from increased expenditure in Government Schools...	-	-	1,818	2,271
Australian Universities Quality Agency.....	50	50	50	50
Boarding Away From Home Allowance.....	72	151	252	439
Low Interest Loans Scheme (LILS) Interest Subsidy.....	1,212	1,700	2,000	3,500
Per capita funding grants.....	(4,388)	(5,439)	(3,000)	18,778
Superannuation for Higher Education Institutions.....	1,196	1,413	1,530	1,630
Management Initiated Redundancy savings.....	(85)	(85)	(85)	(85)
Parity and wages policy.....	(12)	(15)	(19)	(15)
Priority and Assurance Dividend.....	(344)	(451)	(494)	(494)
Travel, advertising and consultancy savings.....	(7)	(7)	(7)	(7)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Education Policy and Planning	1,686	1,793	1,889	1,388			
<i>Output 2:</i>							
Education Services	9,217	14,475	13,236	15,458			
Total Cost of Outputs	10,903	16,268	15,125	16,846	19,911	23,282	24,852
<i>Less Operating revenues</i>	<i>2,408</i>	<i>5,740</i>	<i>3,337</i>	<i>7,335</i>	<i>8,736</i>	<i>10,024</i>	<i>10,024</i>
Net Cost of Outputs	8,495	10,528	11,788	9,511	11,175	13,258	14,828
Adjustments ^(b)	36	(188)	(1,397)	(71)	(58)	(51)	(44)
Appropriations provided to purchase Outputs	8,531	10,340	10,391	9,440	11,117	13,207	14,784
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	137,464	155,230	151,230	169,038	178,377	196,993	219,214
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	39	145	11	50	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	146,034	165,715	161,632	178,528	189,494	210,200	233,998

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A high quality integrated, responsive forward looking and efficient education system.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which the Minister accepts policy advice and submissions.....	na	na	na	95%	New indicator

- (a) More details of effectiveness indicators in annual report.

Output 1: Education Policy and Planning

Provision of objective, independent and timely advice to the Minister for Education on higher education, non-government education, international education and cross-sectoral education.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,686	1,793	1,889	1,388	
Less Operating Revenues ^(c)	144	4	172	6	
Net Cost of Output	1,542	1,789	1,717	1,382	
Adjustments ^(d)	-	(117)	(187)	1	
Appropriation for purchase of Output 1	1,542	1,672	1,530	1,383	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Portfolio-wide policy and planning projects....	14	8	14	8	
Universities provided with State strategic and planning support	5	5	5	5	
Submissions prepared for negotiations with the Commonwealth.....	2	3	3	3	
Policy advice units.....	700	700	656	660	
Ministerial advisory councils/committees.....	5	6	5	5	
Quality					
The extent to which the Minister endorses policy advice and submissions.....	na	na	na	95%	
Timeliness					
Ministerial response times met to agreed standards.....	95%	95%	95%	95%	
Cost					
Average cost per portfolio-wide initiative	\$19,786	\$47,467	\$39,048	\$50,251	
Average cost per university for provision of strategic and planning support	\$96,744	\$86,861	\$89,936	\$66,378	
Average cost per Commonwealth submission .	\$13,910	\$7,293	\$12,213	\$9,013	
Average cost per policy advice unit.....	\$685	\$825	\$682	\$493	
Average cost per council/committee.....	\$83,598	\$63,231	\$81,714	\$60,310	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 15 and is estimated to be 13 for the 2001-02 Budget.

Major Achievements For 2000-01

- Provided policy analysis and advice which led to the granting of \$5.9 million additional Commonwealth funding from the Capital Development Pool for 2003 for the universities to expand the provision of higher education in Western Australia including rural areas.
- Established criteria for the creation of new universities and procedures for the accreditation of higher education courses offered by non-self-accrediting institutions.

- Reviewed competitive neutrality as it relates to the universities in Western Australia.
- Completed the third annual monitoring report on the implementation of the Western Australian Strategic Plan for Aboriginal Education and Training 1997-2000; carried out research studies on the implementation of Aboriginal Studies curriculum in Western Australian schools and on those factors contributing to Indigenous students' levels of participation in post-compulsory education; and developed a revised and updated Western Australian Strategic Plan for Aboriginal Education and Training for the period 2001-04.
- Developed drafting instructions for a Bill to establish a teacher registration body to be known as the Western Australian College of Teaching.
- The Non-Government Schools Planning Advisory Committee recommended to the Minister for Education that planning approval be given to 7 new and significantly changing non-government schools. Following a review by the Committee, the Minister approved the adoption of more stringent planning and educational criteria for assessing applications for new and significantly changing schools.
- The *Statutes (Repeals and Minor Amendments) Act 2000* was passed which, inter alia, amended the *Education Service Providers (Full Fee Overseas Students) Registration Act 1991* to provide for renewal of registration of providers after five years instead of three; increasing the discretionary powers of the Chief Executive Officer on financial and auditing requirements of registered providers; and broadening the membership of the Ministerial Advisory Committee on International Education.
- Monitored the potential impact on education providers and overseas students, and contributed to the development from a Western Australian perspective, of changes to Commonwealth legislation regulating the international education industry through consultation with local providers and participation in a Commonwealth-State working party.

Major Initiatives For 2001-02

- Continue to provide policy advice and foster collaborative initiatives between the universities in areas such as provision of joint academic programs in teaching and research and the sharing of resources with the aim of improving the overall quality and reputation of higher education in Western Australia.
- Provide advice on the expansion of opportunities for access to higher education for people living in rural and remote parts of the State, in particular to facilitate the delivery of higher education in Geraldton.
- Review legislative requirements with a view to:
 - ensuring that the universities in Western Australia have the necessary legislative authority to engage in commercial - activities, to make best use of their land and to operate outside Western Australia; and
 - simplifying the approval process for new and amended Statutes and By-Laws.
- Participate in national multilateral consultations on higher education policy issues by active involvement in the Joint Committee on Higher Education.
- Attract additional Commonwealth funding for higher education in Western Australia.
- Complete the fourth annual monitoring report on the implementation of the Western Australian Strategic Plan for Aboriginal Education and Training and carry out research and development related to the provision of a quality early childhood service for Aboriginal children in the year prior to their entry to kindergarten.
- Assist the preparation and passage through Parliament of a Bill to establish the Western Australian College of Teaching and prepare such plans as are necessary for the implementation of the legislation.
- Expedite the implementation of relevant recommendations of the Machinery of Government Taskforce in respect of the transfer of functions from the Department of Education Services to other agencies and to review of Ministerial Councils attached to the department.

Outcome: A high quality integrated, responsive forward looking and efficient education system.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer survey measuring satisfaction with services provided	94.2%	92%	92%	92%	

(a) More details of effectiveness indicators in annual report.

Output 2: Education Services

Registration of non-government schools; provision of funding to facilitate students' access to non-government schools; regulation of providers of international education services; and provision of funding for contracted services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	9,217	14,475	13,236	15,458	
Less Operating Revenues ^(c)	2,264	5,736	3,165	7,329	
Net Cost of Output	6,953	8,739	10,071	8,129	
Adjustments ^(d)	36	(71)	(1,210)	(72)	
Appropriation for purchase of Output 2	6,989	8,668	8,861	8,057	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Registrations, non-government schools	300	326	303	306	
Administration, per capita funding	100,120	105,705	102,891	105,901	
Administration, low interest loans (including interest expense)	724	770	761	800	
Registrations/re-registrations, international education	140	170	140	140	
Disputations mediated, international education	55	40	60	60	
Contracted services	6	8	7	Nil	
Administration, student allowances	2,227	2,284	1,902	Nil	} Function transferred to Department of Education
Scholarships	110	120	183	Nil	
Quality					
Customer satisfaction with services provided (including contracts, registrations, grants, loans, allowances, scholarships and mediation of disputes)	90%	92%	92%	92%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Customer satisfaction with response times (including payment of contracts, grant administration, loan administration, allowances and scholarships, and processing of registrations and disputes)	94.2%	95%	95%	95%	
Cost					
Average cost per registration, non-government schools.....	\$465	\$345	\$418	\$301	
Average cost per grant.....	\$1.23	\$0.76	\$1.52	\$1.08	
Average cost per low interest loan (including interest expense)	\$7,205	\$13,133	\$11,866	\$18,725	Increasing loans incur additional interest that has not been netted off against additional interest receipts received from schools
Average cost per registration/re-registration, international education.....	\$2,475	\$2,124	\$2,282	\$1,681	
Average cost per mediated dispute	\$939	\$1,175	\$825	\$602	
Average cost per contract	\$251,243	\$215,349	\$244,584	Nil	} Function transferred to Department of Education
Average cost per student allowance.....	\$641	\$660	\$654	Nil	
Average cost per scholarship.....	\$3,679	\$4,425	\$3,268	Nil	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 9 for the 2001-02 Budget.

Major Achievements For 2000-01

- Managed the promotion and selection processes and administered State Government funded scholarships for Western Australians to attend universities in Japan and Western Australia.
- Provided information on higher education in Western Australia through publications and in response to requests from various public and private agencies and from the general public.
- Inspected and registered 7 new non-government schools, one new independent pre-school, and 22 established non-government schools introducing new education levels.
- Analysed relevant data for fixing indexation of the 2001 per capita grants. This led to the budget allocation of \$144,998 million in general and special education per capita grants, including extending a new special education per capita rate to a greater number of eligible high support needs students, and maintaining a 50% increase in the per capita rate for students attending 18 remote non-government schools.
- Assessed applications and recommended \$36.5 million in low interest loans for capital works at 66 non-government schools (\$34.5 million) and The University of Notre Dame Australia (\$2.0 million).
- Monitored allocation of funds to schools and systems for developing new initiatives in dealing with alienated students and received relevant annual reports from schools and systems on implementation.
- Assessed applications from, and paid Boarding Away from Home Allowances of \$600 per student per annum to, 1,901 isolated students and carried out an informal review for assessing the need to index the allowance.
- Registered 8 new institutions; re-registered 23 existing institutions; and registered 1,331 new or amended courses catering for full fee overseas students.
- Undertook a review of student enrolment profiles in the 2001 first semester census to identify which non-government schools had introduced the new school entry age with the commencing kindergarten cohort in 2001. Single stream and low enrolment schools with a reduced cohort of kindergarten students were provided with approved special financial assistance to assist with implementation of the change in entry age.

Major Initiatives For 2001-02

- Obtain expert technical advice on:
 - the measurement of the Average Government Schools Recurrent Cost (AGSRC) used for calculating the average per capita amount of State recurrent funding allocated to non-government schools; and
 - options for the equitable distribution of the funding between schools.
- Develop and phase-in over three years the implementation of new procedures for the renewal of registration of non-government schools consistent with the requirements of the *School Education Act 1999* which took effect from the beginning of 2001, including the preparation of a 'system agreement' with the Catholic Education Office on behalf of registered Catholic schools.

CAPITAL WORKS PROGRAM

The program for providing funding of \$5 million to non-government schools for computers is in its fourth and final year. An amount of \$50,000 has been provided to replace and upgrade furniture and equipment in the Department.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Computers In Schools.....	20,000	15,000	5,000	5,000
Office Equipment and Computer Replacement Program	211	11	11	50
	20,211	15,011	5,011	5,050

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	5,039	5,050	5,011	5,050	50	50	50
Working capital requirement							
Leave Liability	-	95	-	-	-	-	-
	5,039	5,145	5,011	5,050	50	50	50
LESS							
Funding included in administered appropriations ^(b)	5,000	5,000	5,000	5,000	-	-	-
Holding Account ^(c)	-	-	-	-	50	50	50
Capital Contribution.....	39	145	11	50	-	-	-

- (a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
 (b) Capital works expensed through the Administered Statement of Financial Performance.
 (c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,634	1,543	1,913	1,441	1,547	1,714	1,750
Superannuation	178	300	206	300	300	300	300
Grants, subsidies and transfer payments ^(b)	3,085	3,560	3,270	-	-	-	-
Supplies and services	903	879	879	938	929	1,020	1,020
Borrowing costs	4,719	9,751	8,684	13,978	16,930	19,968	21,468
Capital User Charge	-	-	-	26	30	35	40
Depreciation	55	50	49	50	50	50	50
Consumable Supplies	66	90	49	90	100	150	150
Net loss on disposal of non-current assets	131	-	-	-	-	-	-
Other expenses	23	28	23	23	25	45	74
TOTAL COST OF SERVICES	10,794	16,201	15,073	16,846	19,911	23,282	24,852
Revenues from ordinary activities							
User charges and fees ^(c)	108	84	111	84	84	84	84
Grants and subsidies	-	325	350	325	325	325	325
Interest revenue	2,083	5,325	2,754	6,840	8,241	9,529	9,529
Other Revenue	217	6	122	86	86	86	86
Total Revenues from Ordinary Activities	2,408	5,740	3,337	7,335	8,736	10,024	10,024
NET COST OF SERVICES	8,386	10,461	11,736	9,511	11,175	13,258	14,828
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	8,148	10,161	10,159	9,440	11,117	13,207	14,784
Liabilities assumed by the Treasurer	178	300	206	80	68	61	54
TOTAL REVENUES FROM GOVERNMENT	8,326	10,461	10,365	9,520	11,185	13,268	14,838
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(60)	-	(1,371)	9	10	10	10
Extraordinary items	(44)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(104)	-	(1,371)	9	10	10	10

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 25 and 22 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	189	1	1,300	1,300	1,300	1,300	1,300
Cash resources held in Trust.....	33	25	40	49	59	69	79
Other financial assets (Investments)	5,288	4,689	7,455	9,955	11,955	14,455	16,955
Receivables.....	152	-	33	33	33	33	33
Interest receivable.....	513	-	546	546	546	546	546
Amounts receivable for outputs ^(a)	-	-	-	50	50	50	50
Prepayments	232	-	28	28	28	28	28
Total current assets.....	6,407	4,715	9,402	11,961	13,971	16,481	18,991
NON-CURRENT ASSETS							
Land and Buildings.....	520	500	540	540	540	540	540
Plant, equipment and vehicles.....	93	105	55	55	55	55	55
Loans and Advances - non-current	93,900	126,415	122,933	149,145	163,357	175,069	186,781
Total non-current assets.....	94,513	127,020	123,528	149,740	163,952	175,664	187,376
TOTAL ASSETS.....	100,920	131,735	132,930	161,701	177,923	192,145	206,367
CURRENT LIABILITIES							
Employee Entitlements.....	189	146	189	189	189	189	189
Payables.....	4	-	33	33	33	33	33
Interest-bearing liabilities (borrowings).....	5,288	4,583	7,455	9,955	11,955	14,455	16,955
Interest payable.....	-	-	2,078	2,078	2,078	2,078	2,078
Other Liabilities.....	32	-	86	86	86	86	86
Total current liabilities	5,513	4,729	9,841	12,341	14,341	16,841	19,341
NON-CURRENT LIABILITIES							
Employee Entitlements.....	183	131	183	183	183	183	183
Interest-bearing liabilities (borrowings).....	93,900	126,521	122,933	149,145	163,357	175,069	186,781
Total non-current liabilities	94,083	126,652	123,116	149,328	163,540	175,252	186,964
TOTAL LIABILITIES	99,596	131,381	132,957	161,669	177,881	192,093	206,305
EQUITY							
Contributed Equity	-	-	-	50	50	50	50
Accumulated surplus/(deficit).....	1,304	354	(67)	(58)	(48)	(38)	(28)
Asset revaluation reserve.....	20	-	40	40	40	40	40
Total equity.....	1,324	354	(27)	32	42	52	62
TOTAL LIABILITIES AND EQUITY.....	100,920	131,735	132,930	161,701	177,923	192,145	206,367

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	8,148	10,161	10,159	9,390	11,067	13,157	14,734
Holding Account	-	-	-	-	50	50	50
Capital Contribution	-	-	-	50	-	-	-
Net cash provided by government	8,148	10,161	10,159	9,440	11,117	13,207	14,784
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(1,531)	(1,543)	(1,848)	(1,440)	(1,547)	(1,714)	(1,750)
Superannuation payments.....	-	-	-	(220)	(232)	(239)	(246)
Grants and subsidies paid	(3,085)	(3,560)	(3,270)	-	-	-	-
Supplies and services.....	(885)	(929)	(851)	(990)	(990)	(1,131)	(1,131)
Borrowing costs.....	(4,807)	(9,751)	(6,379)	(13,978)	(16,930)	(19,968)	(21,468)
Capital User Charge Payment.....	-	-	-	(26)	(30)	(35)	(40)
Goods and Services Tax	(1)	(800)	(310)	(405)	(405)	(405)	(405)
Other payments.....	(23)	(28)	(24)	(23)	(25)	(45)	(74)
Receipts							
User charges and fees	24	44	21	44	44	44	44
Interest.....	1,925	5,325	2,721	6,840	8,241	9,529	9,529
Goods and Services Tax	-	800	286	406	406	406	406
Grants and subsidies	-	325	502	325	325	325	325
Other receipts	65	6	122	86	86	86	86
Net cash from operating activities	(8,318)	(10,111)	(9,030)	(9,381)	(11,057)	(13,147)	(14,724)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(39)	(50)	(11)	(50)	(50)	(50)	(50)
Net cash from investing activities	(39)	(50)	(11)	(50)	(50)	(50)	(50)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(3,300)	(4,689)	(5,301)	(7,083)	(9,583)	(11,583)	(11,583)
Other payments for financing activities	(26,500)	(36,500)	(36,500)	(36,500)	(26,500)	(26,500)	(26,500)
Proceeds from borrowings	26,500	36,500	36,500	36,500	26,500	26,500	26,500
Other proceeds from financing activities	3,300	4,689	5,301	7,083	9,583	11,583	11,583
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD	(209)	-	1,118	9	10	10	10
Cash assets at the beginning of the reporting period	431	26	222	1,340	1,349	1,359	1,369
Cash assets at the end of the reporting period	222	26	1,340	1,349	1,359	1,369	1,379

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	11,736	9,511	11,175	13,258	14,828
Adjustment for non-cash items:					
Depreciation	(49)	(50)	(50)	(50)	(50)
Superannuation	(206)	(80)	(68)	(61)	(54)
Increase/(decrease) in accounts receivable	(119)	-	-	-	-
Increase/(decrease) in interest receivable	33	-	-	-	-
Increase/(decrease) in prepayments	(204)	-	-	-	-
(Increase)/decrease in accounts payable	(29)	-	-	-	-
(Increase)/decrease in interest payable	(2,078)	-	-	-	-
(Increase)/decrease in other liabilities	(54)	-	-	-	-
Net Cash from Operating Activities	9,030	9,381	11,057	13,147	14,724

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments ^(a) ...	135,982	155,230	152,295	169,038	178,377	196,993	219,214
Borrowing costs	3,769	3,369	3,311	2,961	2,526	2,088	2,088
Bad and Doubtful Debts Expense	-	-	112	-	-	-	-
TOTAL ADMINISTERED EXPENSES	139,751	158,599	155,718	171,999	180,903	199,081	221,302
REVENUES							
Interest revenue	3,769	3,369	3,311	2,961	2,526	2,088	2,088
Other Revenue	-	-	112	-	-	-	-
Appropriations	137,464	155,230	151,230	169,038	178,377	196,993	219,214
TOTAL ADMINISTERED REVENUES	141,233	158,599	154,653	171,999	180,903	199,081	221,302

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	2,407	-	1,250	1,250	1,250	1,250	1,250
Cash resources held in Trust.....	28	28	30	32	34	36	38
Other financial assets (Investments)	14,118	14,118	14,467	14,874	15,208	14,590	13,972
Receivables.....	-	-	110	110	110	110	110
Interest receivable.....	333	-	288	288	288	288	288
Total Administered Current Assets	16,886	14,146	16,145	16,554	16,890	16,274	15,658
ADMINISTERED NON-CURRENT ASSETS							
Loans and Advances - non-current	102,182	88,062	87,633	72,699	57,506	43,883	30,260
Total Administered Non-Current Assets	102,182	88,062	87,633	72,699	57,506	43,883	30,260
TOTAL ADMINISTERED ASSETS	119,068	102,208	103,778	89,253	74,396	60,157	45,918
ADMINISTERED CURRENT LIABILITIES							
Interest-bearing liabilities (borrowings).....	14,118	14,118	14,467	14,874	15,208	14,590	13,972
Monies in trust.....	28	28	30	32	34	36	38
Interest payable.....	333	-	288	288	288	288	288
Other Liabilities.....	21	-	39	39	39	39	39
Total Administered Current Liabilities	14,500	14,146	14,824	15,233	15,569	14,953	14,337
ADMINISTERED NON-CURRENT LIABILITIES							
Interest-bearing liabilities (borrowings).....	102,182	88,062	87,633	72,699	57,506	43,883	30,260
Total Administered Non-Current Liabilities	102,182	88,062	87,633	72,699	57,506	43,883	30,260
TOTAL ADMINISTERED LIABILITIES..	116,682	102,208	102,457	87,932	73,075	58,836	44,597

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies paid	(136,048)	(155,230)	(152,278)	(169,038)	(178,377)	(196,993)	(219,214)
Borrowing costs.....	(3,836)	(3,369)	(3,355)	(2,961)	(2,526)	(2,088)	(2,088)
Goods and Services Tax	-	(13,000)	(14,667)	(13,665)	(13,665)	(13,665)	(13,665)
Financing Activities							
Repayment of borrowings.....	(13,706)	(14,118)	(14,092)	(14,525)	(14,859)	(14,241)	(14,241)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(153,590)	(185,717)	(184,392)	(200,189)	(209,427)	(226,987)	(249,208)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Interest.....	3,836	3,369	3,355	2,961	2,526	2,088	2,088
Goods and Services Tax	-	13,000	14,558	13,665	13,665	13,665	13,665
Receipts from Appropriations.....	137,464	155,230	151,230	169,038	178,377	196,993	219,214
Financing Activities							
Other proceeds from financing activities	13,706	14,118	14,092	14,525	14,859	14,241	14,241
TOTAL ADMINISTERED CASH INFLOWS.....	155,006	185,717	183,235	200,189	209,427	226,987	249,208
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	1,416	-	(1,157)	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Japanese Scholarships	82	109	126	-	-	-	-
Teaching Scholarships.....	187	330	260	-	-	-	-
Aboriginal Teaching Scholarships.....	40	30	30	-	-	-	-
Other Scholarships	-	-	48	-	-	-	-
Psychology Services Grant.....	1,307	1,427	1,427	-	-	-	-
Alienated Youth Grants.....	195	289	277	-	-	-	-
Boarding Away from Home Allowance	1,274	1,375	1,102	-	-	-	-
TOTAL	3,085	3,560	3,270	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Per Capita Grants to Non-Government							
Schools	124,674	144,125	138,468	154,173	168,101	186,386	208,547
Grants for Special Education Students	837	873	1,777	1,879	2,012	2,155	2,331
Parkerville Children's Home	175	175	175	-	-	-	-
Meerilinga Young Children's Foundation	140	140	140	-	-	-	-
Western Australian Minerals and Petroleum Education and Research Institute	22	-	907	-	-	-	-
Fremantle Children's Literature Centre	82	82	82	-	-	-	-
Australian Music Examinations Board	100	100	100	100	100	100	100
Computers in Schools - Capital Grants	5,000	5,000	5,000	5,000	-	-	-
All other grants	136	444	580	2,550	2,734	2,926	2,936
STATUTORY AUTHORITIES							
Curtin University of Technology - Debt Charges							
	86	82	83	68	63	59	-
Murdoch University - Debt Charges	20	-	-	-	-	-	-
SUBSIDIES AND CONCESSIONS							
Interest Subsidy (on loans taken out before commencement of Low Interest Loan Scheme)							
	777	888	604	768	667	567	400
OTHER STATE SERVICES							
Superannuation - Higher Education Institutions							
	3,933	3,321	4,379	4,500	4,700	4,800	4,900
TOTAL	135,982	155,230	152,295	169,038	178,377	196,993	219,214

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Registration Fees	24	44	21	44
Commonwealth Specific Purpose Program - Aboriginal Education and Training Council	-	325	502	325
Borrowings from WA Treasury Corporation	26,500	36,500	36,500	36,500
Interest Repayments	1,925	5,325	2,721	6,840
Principal Repayments	3,300	4,689	5,301	7,801
Miscellaneous Revenue	65	6	135	120
GST input credits	-	800	14,829	14,850
Commonwealth Specific Purpose Program - The Millennium Indigenous Teacher Scholarship Programme	-	-	-	200
GST Receipts	-	-	15	15
TOTAL	31,814	47,689	60,024	66,695

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

RECREATION CAMPS AND RESERVES BOARD

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 64

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 98 Net amount appropriated to purchase outputs.....	899	1,672	1,914	1,971	2,035	1,941	1,762
Total appropriations provided to purchase outputs.....	899	1,672	1,914	1,971	2,035	1,941	1,762
CAPITAL							
Item 177 Capital Contribution	123	131	129	127	15	15	-
GRAND TOTAL.....	1,022	1,803	2,043	2,098	2,050	1,956	1,762

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To manage all camps and reserves under the Board's control and to assist in meeting the objectives of the Department of Sport and Recreation.

SIGNIFICANT ISSUES AND TRENDS

- Outdoor recreation programs have been effective in raising revenues to maintain operational viability of the camps.
- Strategies are being developed to improve the condition of the camps' infrastructure which will have a positive impact on our clients that will lead to greater utilisation of camp facilities and have an inherently positively impact on their viability.
- Satisfaction of the extremely high public demand for outdoor recreation programs will continue to impact positively on the take up of physical activities by young people and adults in our communities and schools. This development within Camps strongly supports major initiatives of the Department of Sport and Recreation.
- Changes in community and educational institution attitudes and practices to risk management require higher standards of maintenance and security before approval is given for camping and outdoor recreation programs.
- The Board is continuing to pursue a lease that is mutually agreeable with the Water Corporation for Bickley Outdoor Recreation Camp.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Parity and wages policy.....	43	54	57	57
Priority and Assurance Dividend.....	(11)	(16)	(10)	(10)
Travel, advertising and consultancy savings.....	(13)	(13)	(13)	(13)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Recreation camps management	2,894	3,631	3,826	3,823			
Total Cost of Outputs	2,894	3,631	3,826	3,823	3,887	3,807	3,634
<i>Less Operating revenues</i>	1,909	1,756	1,930	1,852	1,852	1,866	1,872
Net Cost of Outputs	985	1,875	1,896	1,971	2,035	1,941	1,762
Adjustments ^(b)	(86)	(203)	18	-	-	-	-
Appropriations provided to purchase Outputs	899	1,672	1,914	1,971	2,035	1,941	1,762
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	123	131	129	127	15	15	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,022	1,803	2,043	2,098	2,050	1,956	1,762

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Board camps and reserves for use by groups, organisations and individuals for recreational purposes.****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Clients who are satisfied with the quality of the venue and accommodation.....	90%	95%	91%	92%	
Clients who are satisfied with camp management.....	95%	97%	98%	98%	
Clients who are satisfied with program delivery.....	95%	96%	97%	97%	
Clients who are satisfied with the catering	95%	96%	96%	96%	

(a) More details of effectiveness indicators in annual report.

Output 1: Recreation camps management

The Recreation Camps and Reserve Board is responsible for seven recreation camps of which it operates six. One camp, Camp Quararup, is leased to a private operator. All camps other than Noalimba and Woodman Point offer outdoor recreation programs which are designed to provide experiential opportunities to the community.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	2,894	3,631	3,826	3,823	
Less Operating Revenues ^(c)	1,909	1,756	1,930	1,852	
Net Cost of Output	985	1,875	1,896	1,971	
Adjustments ^(d)	(86)	(203)	18	-	
Appropriation for purchase of Output 1	899	1,672	1,914	1,971	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Bed occupancy is represented by bednights which are the number of nights stayed multiplied by the number of people staying..	82,600	103,600	76,542	80,000	
Quality					
Bed occupancy achieved as a percentage of the total possible bed occupancy.....	18%	23%	17%	19%	
Timeliness					
Accommodation is available for guests at the agreed time	100%	100%	100%	100%	
Cost					
Average cost per bednight	\$35.04	\$35.05	\$49.99	\$47.79	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 17 and is estimated to be 17 for the 2001-02 Budget.

Major Achievements For 2000-01

- Outdoor recreation programs won wide acceptance among the public, schools and corporate sector. Revenue earned compensated the Board for losses on accommodation services.
- The Board is probably now the biggest single provider of outdoor recreation programs in Western Australia and a leader in training instructors.
- Continued the asbestos removal program at Woodman Point Recreation Camp.
- Several individual camps either achieved close to, or exceeded, cost neutral operation on a cash basis.
- Quaranup Camp received Commonwealth Heritage grant funds to restore heritage value buildings.
- Woodman Point Recreation Camp won acceptance by community members as a facility worth preserving as a heritage site. A Friends of Woodman Point Group has been incorporated to formalise local community and youth activities at the camp and to promote the historical and heritage values of the camp.
- On the Board's behalf, CALM managed the Point Peron and Woodman Point Recreation Reserves.
- Guiding Australia held a jamboree at Ern Halliday Recreation Camp with 500 Guides in residence.
- Point Walter Recreation and Conference Centre is understood to be the first outdoor recreation centre in Australia offering abseiling for people in wheelchairs.
- All camps have been integrated into the Department of Sport and Recreation's technology environment with access to all corporate information.

Major Initiatives For 2001-02

- Purchase additional program equipment to expand the outdoor recreation programs to fund the operating budget deficit.
- Upgrade capital infrastructure at all camps.
- Complete a lease on terms acceptable to the Board with the Water Corporation for continuing the 51 years occupancy of the Bickley Recreation Camp site.
- Transfer the Point Peron Reserve and the majority of Woodman Point Recreation Reserve vesting to CALM or another entity.
- Review of the camps booking system and integration with the Department of Sport and Recreation financial management information system.

CAPITAL WORKS PROGRAM

The Board is continuing with its asbestos roof replacement program at the Woodman Point Camp as part of a 5 year plan. To date, most of the facilities have been completed with a further \$87,000 to be spent in 2001-02 on this project. The project is due to be completed in 2002-03 at a total cost of \$539,000.

Work is proceeding on the Bed Replacement Program with a further allocation of \$15,000 in 2001-02.

The new computerised booking system was further developed during 2000-01 and when completed in 2001-02 will improve the efficiency of managing the bookings at the camp sites operated by the Recreation Camps and Reserve Board.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
New Computer Booking System	150	108	13	42
Removal of Asbestos at Woodman Point	539	407	58	87
COMPLETED WORKS				
Bed Replacement - 2000-01 Program	15	15	15	-
NEW WORKS				
Bed Replacement - 2001-02 Program	15	-	-	15
Bickley Camp Improvements	200	-	-	200
Facility Upgrade	100	-	-	100
	1,019	530	86	444

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	111	103	86	444	310	215	-
Working capital requirement							
Leave Liability	12	28	26	22	-	15	15
	123	131	112	466	310	230	15
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	271	285	190	-
Holding Account ^(c)	-	-	-	-	10	25	15
Internal Funds and Balances	-	-	(17)	68	-	-	-
Capital Contribution	123	131	129	127	15	15	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	898	882	903	963	974	991	1,012
Superannuation	83	102	82	106	110	114	110
Supplies and services	198	107	326	271	291	271	278
Accommodation	172	248	137	197	201	204	196
Capital User Charge.....	-	-	-	748	754	756	751
Depreciation	633	675	646	676	677	675	675
Administration.....	295	215	607	338	348	330	308
Advertising and promotion	28	25	29	17	17	20	15
Equipment repairs and maintenance	545	596	333	427	434	402	229
Other expenses.....	37	30	-	80	81	44	60
TOTAL COST OF SERVICES	2,889	2,880	3,063	3,823	3,887	3,807	3,634
Revenues from ordinary activities							
User charges and fees ^(b)	248	196	251	196	196	196	192
Rent revenue.....	1,593	1,560	1,679	1,656	1,656	1,670	1,680
Other Revenue	68	-	-	-	-	-	-
Total Revenues from Ordinary Activities.....	1,909	1,756	1,930	1,852	1,852	1,866	1,872
NET COST OF SERVICES.....	980	1,124	1,133	1,971	2,035	1,941	1,762
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	301	275	552	1,971	2,035	1,941	1,762
Liabilities assumed by the Treasurer.....	83	102	82	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	384	377	634	1,971	2,035	1,941	1,762
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(596)	(747)	(499)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(596)	(747)	(499)	-	-	-	-

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 17 and 17 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	75	3	114	114	99	99	94
Cash resources held in Trust.....	19	22	23	27	31	33	1
Receivables.....	84	83	194	200	197	196	196
Amounts receivable for outputs ^(a)	-	-	-	10	25	15	-
Total current assets.....	178	108	331	351	352	343	291
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	666	1,326	1,986	2,661
Land and Buildings.....	9,849	9,021	9,248	8,640	7,988	7,338	6,688
Plant, equipment and vehicles.....	141	211	114	161	151	141	116
Total non-current assets.....	9,990	9,232	9,362	9,467	9,465	9,465	9,465
TOTAL ASSETS.....	10,168	9,340	9,693	9,818	9,817	9,808	9,756
CURRENT LIABILITIES							
Employee Entitlements.....	110	94	81	59	60	48	87
Payables.....	-	55	38	53	54	30	54
Other Liabilities.....	205	137	217	221	201	213	83
Total current liabilities.....	315	286	336	333	315	291	224
NON-CURRENT LIABILITIES							
Employee Entitlements.....	69	57	72	73	75	75	90
Total non-current liabilities.....	69	57	72	73	75	75	90
TOTAL LIABILITIES.....	384	343	408	406	390	366	314
EQUITY							
Contributed Equity.....	-	-	-	127	142	157	157
Accumulated surplus/(deficit).....	(35,346)	(42,213)	(35,845)	(35,845)	(35,845)	(35,845)	(35,845)
Asset revaluation reserve.....	45,130	51,210	45,130	45,130	45,130	45,130	45,130
Total equity.....	9,784	8,997	9,285	9,412	9,427	9,442	9,442
TOTAL LIABILITIES AND EQUITY.....	10,168	9,340	9,693	9,818	9,817	9,808	9,756

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	190	172	449	1,295	1,350	1,266	1,087
Holding Account	-	-	-	-	10	25	15
Capital Contribution	111	103	103	127	15	15	-
Net cash provided by government	301	275	552	1,422	1,375	1,306	1,102
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(888)	(892)	(926)	(941)	(971)	(981)	(979)
Superannuation payments.....	-	-	-	(106)	(110)	(114)	(114)
Supplies and services.....	(131)	(107)	(113)	(157)	(172)	(167)	(159)
Accommodation	(173)	(248)	(140)	(197)	(201)	(204)	(190)
Administration.....	(77)	(44)	(637)	(336)	(325)	(302)	(232)
Equipment repairs and maintenance	(625)	(577)	(369)	(414)	(438)	(394)	(363)
Capital User Charge Payment.....	-	-	-	(748)	(754)	(756)	(751)
Goods and Services Tax	-	(332)	(336)	(361)	(365)	(359)	(362)
Other payments.....	(35)	(33)	-	(69)	(59)	(42)	(31)
Receipts							
User charges and fees	1,686	1,593	1,676	1,650	1,659	1,671	1,680
Goods and Services Tax	-	332	336	361	365	359	362
Net cash from operating activities	(243)	(308)	(509)	(1,318)	(1,371)	(1,289)	(1,139)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(105)	(5)	-	(100)	(15)	(15)	-
Net cash from investing activities	(105)	(5)	-	(100)	(15)	(15)	-
NET INCREASE/(DECREASE) IN CASH HELD							
	(47)	(38)	43	4	(11)	2	(37)
Cash assets at the beginning of the reporting period	141	63	94	137	141	130	132
Cash assets at the end of the reporting period	94	25	137	141	130	132	95

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,133	1,971	2,035	1,941	1,762
Adjustment for non-cash items:					
Depreciation.....	(646)	(676)	(677)	(675)	(675)
(Increase)/decrease in salaries and related costs.....	(61)	19	5	7	(60)
Increase/(decrease) in accounts receivable.....	109	6	(3)	(1)	-
(Increase)/decrease in accounts payable.....	(38)	(15)	(1)	24	(24)
Other accrued revenue.....	12	13	12	-	-
Other accrued expenditure.....	-	-	-	(7)	136
Net Cash from Operating Activities	509	1,318	1,371	1,289	1,139

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Revenue received for provision of accommodation and recreation programs.....	1,686	1,593	1,676	1,650
GST input credits.....	-	172	193	209
GST receipts on sales.....	-	160	143	152
TOTAL	1,686	1,925	2,012	2,011

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

SPORT AND RECREATION

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 65

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 99 Net amount appropriated to purchase outputs.....	9,701	8,613	9,349	14,105	11,422	12,769	11,385
Item 100 - Contribution to Community Sporting and Recreation Facilities Fund ..	7,750	7,750	7,750	9,000	9,000	9,000	9,000
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990.....	8,685	8,400	8,984	8,900	9,000	9,000	9,000
- Salaries and Allowances Act 1975.....	99	135	135	135	135	135	135
Total appropriations provided to purchase outputs.....	26,235	24,898	26,218	32,140	29,557	30,904	29,520
CAPITAL							
Item 178 Capital Contribution	1,350	682	450	190	20	-	30
GRAND TOTAL.....	27,585	25,580	26,668	32,330	29,577	30,904	29,550

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Enhance the lifestyle of Western Australians through their participation and achievement in sport and recreation.

SIGNIFICANT ISSUES AND TRENDS

- Physical activity - Research strongly supports the benefits that moderate intensity physical activity provides to the individual, society and the nation. The benefits are also reinforced by data that provides a strong relationship between the level of inactivity and increased health costs to the nation and individual. Through the Physical Activity Task Force, this Government is addressing the declining level of physical activity and will be increasing opportunities for increased participation.
- Demographics - There is an expected increase of 5% in the population of Western Australia by 2010 and this will present additional challenges in service provision for sport and recreation. The challenge is extended when such services need to be provided statewide and to meet the needs of a diverse population, ie Aboriginal people in isolated communities, people with disabilities, the increased number of seniors and the impact of the baby boomers upon supply and demand.
- Drugs in sport - The elite sport arena continues to be at risk by some athletes using performance enhancing drugs and illegal strategies, such as blood doping and potentially gene technology in the future. The Government has implemented legislation to strengthen drug testing in sport in Western Australia and this initiative supports the international efforts of eradicating artificial means of enhancing performance by elite athletes.

- Social policies - Sport and recreation are critical components of the social fabric of any society, and especially in the country areas of Western Australia. Through sport and recreation, social values, norms and policies need to be upheld and reflected so that a safe and enjoyable environment is provided for those who participate, especially when children are involved. Social issues, including child protection, harassment free sport, anti racism, disability, gender, religion and age need to be reflected throughout the industry in policies and operations.
- Commonwealth Government - The Australian Sports Commission has indicated that their focus will be upon the development of sport through the national sporting organisations. This will have an impact upon sport and recreation within Western Australia as the Commonwealth/State relations will need to be redefined. This decision will also impact upon funding to the State, as well as the efficiency and effectiveness of the Commonwealth funding arrangements in the future.
- Industry partnerships - To ensure sport and recreation continues to grow in Western Australia, it is critical that industry partnerships develop and these have to be inclusive of across Government and non government initiatives, the community and volunteer organisations. This approach to the future of sport and recreation is being reflected in the Physical Activity Task Force and the strategies outlined to Cabinet.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Perth Hockey Stadium Upgrade	300	300	300	300
Regional Services Review	691	377	377	377
Surf Life Saving Western Australia.....	250	250	250	250
Decisions taken since State Election				
Assistance to Little Athletics	50	50	50	50
Community Sporting and Recreational Facilities Fund	1,250	1,250	1,250	1,250
Country Sport	75	75	75	75
Fans at Oasis Recreational Centre at Kalgoorlie.....	55	-	-	-
Increased funding for loss of external grants from TAB and the Australian Sports Commission.....	392	461	476	476
Lord Forrest Pool.....	300	300	300	300
Sports Club Development Scheme	250	250	250	250
Talent scholarship identification.....	125	125	125	125
West Coast Dive.....	100	-	-	-
Western Australian Institute of Sport	250	250	250	250
Youth in Sports program	125	125	125	125
Parity and Wages Policy	33	102	144	173
Priority and Assurance Dividends	(594)	(635)	(654)	(654)
Travel, advertising and consultancy savings.....	(67)	(67)	(67)	(67)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Infrastructure and organisational development	35,320	24,164	21,430	28,543			
<i>Output 2:</i>							
People development in sport and recreation	6,904	5,236	4,643	3,786			
Total Cost of Outputs	42,224	29,400	26,073	32,329	29,748	31,098	29,716
<i>Less Operating revenues</i>	1,568	186	2,123	189	191	194	196
Net Cost of Outputs	40,656	29,214	23,950	32,140	29,557	30,904	29,520
Adjustments ^(b)	(14,421)	(4,316)	2,268	-	-	-	-
Appropriations provided to purchase Outputs	26,235	24,898	26,218	32,140	29,557	30,904	29,520
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,350	682	450	190	20	-	30
TOTAL CONSOLIDATED FUND APPROPRIATIONS	27,585	25,580	26,668	32,330	29,577	30,904	29,550

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Enhanced lifestyle of Western Australians through their participation and achievement in sport and recreation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Stakeholders reflecting social policy in their operations	na	55%	0%	55%	This measure will be refined in 2001-02 after consultation with stakeholders.
Satisfaction rating of the agency's consultation advice to clients	na	75%	82%	85%	
Percentage of available grant funds allocated (SLA and CSRFF)	100%	100%	100%	100%	

(a) More details of effectiveness indicators in annual report.

Output 1: Infrastructure and organisational development

Provide industry leadership and support for infrastructure and organisational development, through funding and advice to sport and recreation organisations statewide, including state and local government.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	35,320	24,164	21,430	28,543	Significant increase in grant funding for 2001-02 includes a \$3 million grant to the South West Recreation Centre. Some programs previously classified under output 2 are now funded via grants.
Less Operating Revenues ^(c)	345	76	605	105	Non Consolidated Funds related to funding agreements are not included in estimates until signed
Net Cost of Output	34,975	24,088	20,825	28,438	
Adjustments ^(d)	(11,898)	(4,157)	(683)	(95)	
Appropriation for purchase of Output 1	23,077	19,931	20,142	28,343	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants managed each year	1,037	1,583	1,438	1,400	
Organisations provided consultancy support ...	2,083	435	842	800	
Quality					
Satisfaction rating of organisations provided consultancy	72%	80%	80%	80%	
Satisfaction rating of recipients regarding the management of grants	75%	90%	90%	90%	
Timeliness					
Grants managed within time frames	100%	90%	90%	90%	
Public perception of Department being punctual to meetings, returning phone calls..	54%	90%	90%	90%	
Cost					
Average cost of grants managed	\$31,627	\$13,304	\$12,988	\$16,890	Grants of higher value being provided to fewer organisations.
Average cost of providing consultancy to organisations	\$1,211	\$7,134	\$3,269	\$6,121	Refinements to output reporting have resulted in a more accurate reflection of where Agency Resources are applied.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 75 and is estimated to be 75 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed and printed major report into the Physical Activity Levels of Western Australian adults.
- Completed a resource kit on Child Protection for sport and recreation groups in Western Australia.
- Completed a review on the Joint Provision and Shared Use of Sport and Recreation Facilities in Western Australia for the Sport and Recreation Council.
- Establishment of a Physical Activity Task Force to develop a Statewide physical activity strategy.
- Funding of \$7.75 million from the Community Sporting and Recreation Facilities Fund and \$0.5 million for trails development in Western Australia.
- Funding of \$8.4 million to sporting organisations to support participation in sport. This figure includes regional initiatives of \$450,000 for country organisations and \$250,000 for the Country Sport Enrichment Scheme.
- Additional funding of \$1 million over 3 years with ongoing annual funding of \$377,000 to support services to country areas.
- Mundaring Trails Usage Study was completed.
- State Trails Master Plan completed (in conjunction with the Ministry for Planning).
- Drafted framework and commenced consultation phase of State Facilities Plan process.
- Completed a report on Underwater Recreational Diving in Western Australia.
- Drafted codes of practice for underwater diving and snorkelling.

Major Initiatives For 2001-02

- Finalise and commence implementation of the State Facilities Plan.
- Provide effective consultancy support Statewide to sport and recreation organisations and local governments in organisational development and infrastructure planning matters.
- Provide effective management of the \$9 million Community Sporting and Recreation Facilities Fund program and the \$0.5 million Lotteries Trails Funding program.
- Provide effective management of \$8.4 million to sporting organisations to support participation and achievement.
- Develop an implementation plan for the Statewide physical activity strategy across government and community.
- Implement the regional review findings to improve services to country areas and extending the agency's Statewide service.
- Complete a review of the Strategic Directions document and finalise the third edition of this plan.
- Promote the growth of sporting links between local and international sporting bodies by providing grants for competition, training, coaching, sports administration and sports science exchanges.
- Undertake regional aquatic audits.
- Implementation of new regional service structure.

Outcome: Enhanced lifestyle of Western Australians through their participation and achievement in sport and recreation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Community ranking of the relevance of the agency's campaigns and programs	n/a	70%	78%	80%	

(a) More details of effectiveness indicators in annual report.

Output 2: People development in sport and recreation

Provide information, advice and education support to personnel involved in sport and recreation service delivery (eg. coaches, officials, administrators and volunteers).

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	6,904	5,236	4,643	3,786	Re-apportionment between outputs to better reflect business operations.
Less Operating Revenues ^(c)	1,223	110	1,518	84	Reduced funding from external sources such as Australian Sports Commission and TAB. 2000-01 included \$400k from the Health Dept for the Physical Activity strategy.
Net Cost of Output	5,681	5,126	3,125	3,702	
Adjustments ^(d)	(2,523)	(159)	2,951	95	
Appropriation for purchase of Output 2	3,158	4,967	6,076	3,797	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Industry representatives with whom the Department has contact each year	5,196	7,995	5,148	5,227	
Quality					
Satisfaction rating with forums, seminars and programs	85%	80%	80%	80%	
Timeliness					
Clients rating of service responsiveness	85%	90%	90%	90%	
Cost					
Average cost of providing the contact type services	\$1,329	\$655	\$902	\$724	Decrease in unit cost due to re-apportionment between outputs

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 32 and is estimated to be 32 for the 2001-02 Budget.

Major Achievements For 2000-01

- Implementation of initiatives to support volunteers in sport and recreation within the 2001 International Year of the Volunteer.
- Progressive implementation of the Drugs in Sport strategy.
- Implementation of education programs on Harassment and Child Protection in sport and recreation.
- Enhanced the scope of initiatives in the Indigenous Sport Program in partnership with communities and other partners eg. ATSIC, Rio Tinto.
- Prepared 5-Year High Performance Plan (formally initiated through WA Sport and Recreation Council).
- Delivery of Active Australian initiatives.
- Delivery of comprehensive education and advocacy initiatives in coaching, active women, officiating and indigenous sport.
- Recognised service provision achieved through winning two Premier's Awards for public sector service excellence, ie. 'Services to Regional Remote Communities' category and 'People Management' category.
- Recognised service provision achieved through winning a Community Services Industry Award 2000 for support of remote and rural communities.
- Recognised service provision achieved through winning an Active Australia Award (Education Category).

Major Initiatives For 2001-02

- Complete and commence implementation of a strategic plan for high performance in Western Australia.
- Implement the regional review resulting in improved services to country areas and extending the agency's Statewide service.
- Conclude International Year of the Volunteer recognition and education program in 2001 and extend core elements through 2002.
- Upgrade the agency's web site to enhance consumer information and business processes.
- Enhance education and advocacy for coaches and officials.
- Provide quality presentation of Sport and Recreation Industry Awards and Sport and Recreation Industry Conference programs.
- Continue implementation of the Drugs in Sport education program.
- Maintain the Indigenous Sport Program as a priority commitment.

CAPITAL WORKS PROGRAM

The Department's Capital Works Program for 2001-02 of \$5.971 million mainly comprises \$3 million expenditure on the South West Recreation Centre in Bunbury, an information technology upgrade and a statewide technology infrastructure program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Capital Grants-				
Community Sporting and Recreation Facilities Fund	10,000	7,287	571	2,713
State Sports Facility - Planning	150	42	42	108
COMPLETED WORKS				
Computer Hardware and Software -				
Information Technology Upgrade	150	150	150	-
2000-01 Program	150	150	150	-
1999-00 Program	150	150	54	-
NEW WORKS				
South-West Recreation Centre - Bunbury	3,000	-	-	3,000
Computer Hardware and Software				
2001-02 Program	150	-	-	150
	13,750	7,779	967	5,971

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	1,350	450	967	5,971	650	1,700	-
Working capital requirement							
Leave Liability	-	232	-	40	20	30	30
	1,350	682	967	6,011	670	1,730	30
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	3,000	500	1,550	-
Holding Account ^(c)	-	-	-	-	150	180	-
Internal Funds and Balances	-	-	517	2,821	-	-	-
Capital Contribution	1,350	682	450	190	20	-	30

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	5,268	4,981	5,598	6,404	6,288	6,554	6,817
Superannuation	457	564	475	475	484	500	500
Grants, subsidies and transfer payments ^(b)	32,815	21,045	16,688	21,972	19,575	20,740	19,023
Supplies and services	1,420	820	1,316	1,483	1,349	1,369	1,374
Accommodation	646	986	513	571	576	573	585
Capital User Charge	-	-	-	222	236	250	253
Depreciation	185	106	225	195	186	170	160
Advertising and promotion	198	50	31	30	31	31	45
Consumable Supplies	206	-	586	357	379	375	370
Equipment repairs and maintenance	98	30	363	429	431	424	460
Net loss on disposal of non-current assets	7	-	-	-	-	-	-
Other expenses	366	646	163	191	213	112	129
TOTAL COST OF SERVICES	41,666	29,228	25,958	32,329	29,748	31,098	29,716
Revenues from ordinary activities							
User charges and fees ^(c)	241	61	40	64	66	69	71
Grants and subsidies	970	45	796	45	45	45	45
Other Revenue	357	80	1,287	80	80	80	80
Total Revenues from Ordinary Activities	1,568	186	2,123	189	191	194	196
NET COST OF SERVICES	40,098	29,042	23,835	32,140	29,557	30,904	29,520
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	26,274	24,738	25,668	32,140	29,557	30,904	29,520
Liabilities assumed by the Treasurer	457	564	475	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	26,731	25,302	26,143	32,140	29,557	30,904	29,520
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Extraordinary items	(10)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(13,377)	(3,740)	2,308	-	-	-	-

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 107 and 107 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	11,198	5,497	11,065	9,064	7,268	7,023	5,839
Cash resources held in Trust.....	105	93	143	157	171	185	24
Receivables.....	1,038	1,019	1,142	1,113	1,071	1,044	1,045
Inventories.....	15	9	15	12	9	6	6
Amounts receivable for outputs ^(a)	-	-	-	150	180	-	-
Prepayments.....	-	871	5	5	5	5	5
Total current assets.....	12,356	7,489	12,370	10,501	8,704	8,263	6,919
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	45	51	221	391
Plant, equipment and vehicles.....	506	884	561	484	448	428	118
Total non-current assets.....	506	884	561	529	499	649	509
TOTAL ASSETS.....	12,862	8,373	12,931	11,030	9,203	8,912	7,428
CURRENT LIABILITIES							
Employee Entitlements.....	640	442	859	819	799	769	749
Payables.....	11,258	3,469	8,841	6,785	4,956	4,709	3,213
Other Liabilities.....	282	62	275	280	282	268	270
Total current liabilities.....	12,180	3,973	9,975	7,884	6,037	5,746	4,232
NON-CURRENT LIABILITIES							
Employee Entitlements.....	403	369	369	369	369	369	369
Total non-current liabilities.....	403	369	369	369	369	369	369
TOTAL LIABILITIES.....	12,583	4,342	10,344	8,253	6,406	6,115	4,601
EQUITY							
Contributed Equity.....	-	-	-	190	210	210	240
Accumulated surplus/(deficit).....	279	4,031	2,587	2,587	2,587	2,587	2,587
Total equity.....	279	4,031	2,587	2,777	2,797	2,797	2,827
TOTAL LIABILITIES AND EQUITY.....	12,862	8,373	12,931	11,030	9,203	8,912	7,428

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	24,846	24,288	25,218	31,945	29,371	30,734	29,350
Holding Account	-	-	-	-	150	180	-
Capital Contribution	1,350	450	450	190	20	-	30
Net cash provided by government	26,196	24,738	25,668	32,135	29,541	30,914	29,380
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(4,992)	(4,981)	(5,484)	(6,487)	(6,371)	(6,637)	(6,900)
Superannuation payments	-	-	-	(475)	(484)	(500)	(500)
Grants and subsidies	(21,543)	(18,047)	(19,203)	(23,271)	(20,479)	(20,236)	(19,083)
Supplies and services	(1,574)	(804)	(1,049)	(1,399)	(1,296)	(1,312)	(1,312)
Accommodation	(884)	(1,092)	(1,074)	(952)	(946)	(959)	(967)
Administration	(208)	(50)	(25)	(29)	(30)	(30)	(45)
Equipment repairs and maintenance	(96)	(30)	(322)	(429)	(431)	(424)	(460)
Capital User Charge	-	-	-	(222)	(236)	(250)	(253)
Goods and Services Tax	-	(2,235)	(927)	(1,683)	(1,638)	(1,482)	(1,875)
Other payments	(111)	(646)	(163)	(191)	(213)	(112)	(129)
Receipts							
Taxation receipts	42	-	-	-	-	-	-
User charges and fees	3	3	11	3	3	3	3
Goods and Services Tax	(25)	2,049	626	1,006	823	819	821
Grants and subsidies	960	45	796	45	45	45	45
Other receipts	470	138	1,376	80	80	80	80
Net cash from operating activities	(27,958)	(25,650)	(25,438)	(34,004)	(31,173)	(30,995)	(30,575)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(482)	(300)	(325)	(118)	(150)	(150)	(150)
Net cash from investing activities	(482)	(300)	(325)	(118)	(150)	(150)	(150)
NET INCREASE/(DECREASE) IN CASH HELD							
	(2,244)	(1,212)	(95)	(1,987)	(1,782)	(231)	(1,345)
Cash assets at the beginning of the reporting period	13,547	6,802	11,303	11,208	9,221	7,439	7,208
Cash assets at the end of the reporting period	11,303	5,590	11,208	9,221	7,439	7,208	5,863

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	23,835	32,140	29,557	30,904	29,520
Adjustment for non-cash items:					
Depreciation.....	(225)	(195)	(186)	(170)	(160)
(Increase)/decrease in salaries and related costs.....	(660)	40	20	30	20
Increase/(decrease) in accounts receivable.....	104	(32)	(45)	(30)	1
(Increase)/decrease in accounts payable.....	2,417	2,056	1,829	247	1,496
Increase/(decrease) in prepayments.....	5	-	-	-	-
Other accrued revenue.....	-	-	-	14	-
Other accrued expenditure.....	(38)	(5)	(2)	-	(302)
Net Cash from Operating Activities	25,438	34,004	31,173	30,995	30,575

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Bunbury South West Recreational Centre	-	-	-	3,000	-	-	-
Sports Financial Grants	2,976	4,895	-	-	1,575	-	-
Transfers to the Community Sporting and Recreation Facilities Fund	19,851	7,750	7,750	9,000	9,000	10,000	9,550
Transfers to the Sports Lotteries Account.....	9,988	8,400	8,938	9,972	9,000	10,740	9,473
TOTAL	32,815	21,045	16,688	21,972	19,575	20,740	19,023

TRUST ACCOUNT DETAILS

Community Sporting and Recreation Facilities Trust Fund

The Fund holds moneys appropriated for the purpose of making grants for the development of public sporting and recreational facilities and for the management and administration of those grants.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance.....	11,141	3,789	8,614	7,609
Receipts.....	7,750	7,750	7,750	9,000
	18,891	11,539	16,364	16,609
Payments.....	10,277	10,526	8,755	11,151
CLOSING BALANCE	8,614	1,013	7,609	5,458

Sports Lotteries Trust Fund

The purpose of the Account is to hold moneys received, pursuant to section 22(2)(c) and 22(3) of *the Lotteries Commission Act*, to be applied in such proportions and among such bodies engaged in the conduct of sport in the State.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	1,481	789	1,787	2,178
Receipts	8,685	8,400	8,984	8,900
	10,166	9,189	10,771	11,078
Payments	8,379	6,921	8,593	10,620
CLOSING BALANCE	1,787	2,268	2,178	458

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from the provision of sport participation services to the Commonwealth	750	-	796	-
Proceeds from the provision of sport development services to industry bodies	59	180	85	45
Other	5	6	1,302	83
GST input credits	-	2,038	615	995
GST receipts on sales	-	11	11	11
TOTAL	814	2,235	2,809	1,134

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

WESTERN AUSTRALIAN SPORTS CENTRE TRUST

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 66

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 101 Net amount appropriated to purchase outputs.....	11,730	11,790	13,560	12,498	12,841	13,150	13,333
Total appropriations provided to purchase outputs.....	11,730	11,790	13,560	12,498	12,841	13,150	13,333
CAPITAL							
Item 179 Capital Contribution	16,149	3,300	6,261	1,336	-	-	-
GRAND TOTAL.....	27,879	15,090	19,821	13,834	12,841	13,150	13,333

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The Trust's mission is to manage and promote major state owned sporting, recreation and entertainment facilities for the benefit of all West Australians by delivering excellence in venue presentation, customer service and financial management.

SIGNIFICANT ISSUES AND TRENDS

- The Trust's venue management responsibility has expanded significantly to incorporate four of the State's major sporting venues, namely Challenge Stadium, Arena Joondalup, Midvale SpeedDome and Kwinana Motorplex.
- Giving priority to, and providing a subsidy for use by, the elite sporting sector and sporting associations, impacts on the ability of the Trust to minimise the cost to Government for venue operations.
- Development of a master plan for the Challenge Stadium precinct to accommodate a range of future sporting facilities.
- Pursue sponsorship opportunities for the Trust's venues.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Arena Joondalup - additional funds provided	573	573	340	340
Parity and wages policy.....	428	507	529	561
Priority and Assurance Dividend.....	(135)	(164)	(147)	(147)
Travel, advertising and consultancy savings.....	(40)	(41)	(41)	(41)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Management of elite sport facilities.....	7,042	7,069	10,459	9,700			
<i>Output 2:</i>							
Management of community sport, entertainment and recreation facilities	13,091	13,064	12,060	11,633			
<i>Output 3:</i>							
Facilitation and Promotion	298	270	715	256			
Total Cost of Outputs	20,431	20,403	23,234	21,589	21,902	21,903	22,086
<i>Less Operating revenues</i>	<i>9,860</i>	<i>8,850</i>	<i>11,742</i>	<i>8,961</i>	<i>9,021</i>	<i>9,351</i>	<i>9,351</i>
Net Cost of Outputs	10,571	11,553	11,492	12,628	12,881	12,552	12,735
Adjustments ^(b)	1,159	237	2,068	(130)	(40)	598	598
Appropriations provided to purchase Outputs	11,730	11,790	13,560	12,498	12,841	13,150	13,333
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	16,149	3,300	6,261	1,336	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	27,879	15,090	19,821	13,834	12,841	13,150	13,333

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, a representative of the accountable authority, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Provision of facilities for elite sports training and competition.****Key Effectiveness Indicator** ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Participant satisfaction with quality of elite sports training facilities.....	77%	70%	79%	80%	

(a) More details of effectiveness indicators in annual report.

Output 1: Management of elite sport facilities

Manage and maintain facilities of an international level for elite sport programs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	7,042	7,069	10,459	9,700	
Less Operating Revenues ^(c)	538	655	632	660	
Net Cost of Output	6,504	6,414	9,827	9,040	
Adjustments ^(d)	405	83	960	(65)	
Appropriation for purchase of Output 1	6,909	6,497	10,787	8,975	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Hours of elite training and competition	23,498	37,187	32,696	32,593	
Quality					
Customer satisfaction	77%	76%	79%	79%	
Timeliness					
Facilities are available on a timely basis.....	79%	75%	82%	80%	
Cost					
Average cost per hour of elite training and competition	\$299.70	\$190.10	\$319.90	\$297.60	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 75 and is estimated to be 75 for the 2001-02 Budget.

Major Achievements For 2000-01

- Staged the National Diving Championships at Challenge Stadium in April 2001.
- Staged the National Track Cycling Championships at Midvale SpeedDome in March 2001.

Major Initiatives For 2001-02

- Staging of 2001 National Short Course Swimming Championships.
- Staging of the 4th FINA Junior Women's Water Polo Championships.
- Staging of the National Karate Championships at Arena Joondalup.
- Bid for the National Age Swimming Championships.

Outcome: Provision of facilities for community sport, entertainment and recreation.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Revenue from community sport, entertainment and recreation	\$8,952,561	\$8,195,000	\$13,697,179	\$13,500,000	

(a) More details of effectiveness indicators in annual report.

Output 2: Management of community sport, entertainment and recreation facilities

Manage and market facilities which encourage community sport, entertainment and recreation to maximise utilisation, revenue and reduce net operating cost.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	13,091	13,064	12,060	11,633	
Less Operating Revenues ^(c)	9,262	8,195	10,898	8,301	
Net Cost of Output	3,829	4,869	1,162	3,332	
Adjustments ^(d)	754	154	1,108	(65)	
Appropriation for purchase of Output 2	4,583	5,023	2,270	3,267	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Annual patron visits to SpeedDome	21,387	15,000	22,370	22,000	
Annual patron visits to Challenge Stadium.....	889,146	830,000	876,351	905,740	
Annual patron visits to Arena Joondalup.....	442,488	700,000	708,784	768,197	
Quality					
Customer satisfaction at Arena Joondalup.....	80%	81%	85%	85%	
Customer satisfaction at SpeedDome	72%	70%	80%	80%	
Customer satisfaction at Challenge Stadium....	80%	77%	84%	84%	
Timeliness					
Facilities are available on a timely basis at SpeedDome.....	74%	70%	87%	87%	
Facilities are available on a timely basis at Challenge Stadium.....	82%	70%	78%	78%	
Facilities are available on a timely basis at Arena Joondalup.....	85%	79%	82%	82%	
Cost					
Average cost per patron visit to SpeedDome...	\$22.16	\$18.15	\$15.18	\$18.95	
Average cost per patron to Challenge Stadium	\$7.96	\$8.31	\$7.51	\$6.20	
Average cost per patron visit to Arena Joondalup	\$12.52	\$8.42	\$7.25	\$7.29	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 75 and is estimated to be 75 for the 2001-02 Budget.

Major Achievements For 2000-01

- The first full year operations of the Aquatic Centre at Arena Joondalup which provides facilities for both sports training and competition, and entertainment and recreation.
- The completion of construction of the Motor Sports Complex at Kwinana and successful operation of the first season of speedway and drag racing.
- The successful staging of the Rock-iT 2000 concert at Arena Joondalup which attracted an audience of over 23,000.

Major Initiatives For 2001-02

- The ongoing development of facilities at the Kwinana Motor Sports Complex.
- The establishment of regular community entertainment events at Arena Joondalup.

Outcome: Promotion of sporting links between local and international sporting bodies.**Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Visits to Western Australia by international sporting bodies.....	7	30	19	15	

(a) More details of effectiveness indicators in annual report.

Output 3: Facilitation and Promotion

Promote the growth of sporting links between local and international sporting bodies by providing grants for competition, training, coaching, sports administration and sport science exchanges.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	298	270	715	256	
Less Operating Revenues ^(c)	60	-	212	-	
Net Cost of Output	238	270	503	256	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 3	238	270	503	256	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Grants managed.....	7	10	5	5	
Quality					
Customer satisfaction	80%	75%	79%	80%	
Timeliness					
Grants application processed within guidelines	100%	100%	100%	100%	
Cost					
Average cost per grant dollar.....	\$42,513	\$27,000	\$142,964	\$51,200	2000-01 includes the cost of the pre Olympic Festival of Sport which amounted to \$240,000

Major Achievements For 2000-01

- Grants were provided to five sporting organisations to facilitate the promotion of international sporting links with Western Australia.
- The staging of a pre-Olympic Festival of Sport involving Australian, Asian and European Olympic teams.
- Establishment of sporting and cultural ties between Western Australia and Italy through an arrangement between the cities of Perth and Amalfi.
- Won the rights to stage the 4th FINA Junior Women's Water Polo Championships in December 2001 and the 13th FINA Women's Water polo World Cup in August 2002.

Major Initiatives For 2001-02

- Establishment of a yacht race between Western Australia and South Africa to replace the Fremantle stopover of the Whitbread Around the World yacht race.
- Bid for the 12th FINA Junior Men's Water Polo Championships in 2003.

CAPITAL WORKS PROGRAM

The Capital Works Program for 2000-01 includes funding of \$1.2 million for Capital Maintenance projects at the four Trust venues.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Joondalup Aquatic Centre.....	11,461	11,461	195	-
Artificial Surfing Reef.....	1,649	1,649	99	-
International Motor Sport Facility - Development.....	17,300	17,300	14,108	-
NEW WORKS				
Capital Maintenance.....	800	-	-	800
Kwinana Motorplex.....	400	-	-	400
Office Equipment and Computer Replacement Program.....	245	-	-	136
	31,855	30,410	14,402	1,336

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	20,992	3,300	14,402	1,336	889	567	10
	20,992	3,300	14,402	1,336	889	567	10
LESS							
Specific Contributions.....	3,274	-	-	-	-	-	-
Internal Funds and Balances.....	1,569	-	8,141	-	-	-	-
Holding Account ^(b)	-	-	-	-	889	567	10
Capital Contribution.....	16,149	3,300	6,261	1,336	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,889	5,382	5,931	5,745	5,855	5,940	6,082
Superannuation	329	400	406	406	406	410	410
Cost of Goods Sold	1,491	1,650	1,509	1,650	1,650	1,650	1,650
Supplies and services	108	100	126	105	110	120	120
Accommodation	922	1,220	993	1,150	1,150	1,150	1,150
Capital User Charge	-	-	-	7,096	7,178	7,306	7,377
Depreciation	2,156	2,355	2,562	2,365	2,525	2,491	2,491
Administration	2,158	1,068	2,817	1,070	1,087	1,110	1,080
Advertising and promotion	164	125	139	101	106	111	111
Consumable Supplies	195	200	232	300	250	250	250
Equipment repairs and maintenance	1,250	750	960	1,341	1,323	1,100	1,100
State Taxes	239	255	290	260	262	265	265
Net loss on disposal of non-current assets	105	-	-	-	-	-	-
Other expenses	293	-	261	-	-	-	-
TOTAL COST OF SERVICES	14,299	13,505	16,226	21,589	21,902	21,903	22,086
Revenues from ordinary activities							
User charges and fees ^(b)	7,429	7,805	9,700	7,896	7,906	8,006	8,006
Grants and subsidies	1,577	365	382	365	365	565	565
Interest revenue	256	100	243	100	100	100	100
Other Revenue	598	580	1,417	600	650	680	680
Total Revenues from Ordinary Activities	9,860	8,850	11,742	8,961	9,021	9,351	9,351
NET COST OF SERVICES	4,439	4,655	4,484	12,628	12,881	12,552	12,735
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	19,490	5,631	10,186	12,498	12,841	13,150	13,333
TOTAL REVENUES FROM GOVERNMENT	19,490	5,631	10,186	12,498	12,841	13,150	13,333
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
Abnormal items	15,051	976	5,702	(130)	(40)	598	598
Extraordinary items	2,424	-	-	-	-	-	-
Extraordinary items	(1,257)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	16,218	976	5,702	(130)	(40)	598	598

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 150 and 150 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	7,538	260	848	848	848	848	848
Receivables.....	303	412	495	495	495	503	511
Inventories.....	274	300	268	268	268	268	268
Amounts receivable for outputs ^(a)	-	-	-	2,405	4,071	6,045	8,576
Prepayments.....	25	100	110	110	110	110	110
Total current assets.....	8,140	1,072	1,721	4,126	5,792	7,774	10,313
NON-CURRENT ASSETS							
Land and Buildings.....	79,092	88,524	90,502	88,565	86,628	84,691	82,754
Plant, equipment and vehicles.....	1,255	646	669	1,577	1,878	1,891	1,347
Total non-current assets.....	80,347	89,170	91,171	90,142	88,506	86,582	84,101
TOTAL ASSETS.....	88,487	90,242	92,892	94,268	94,298	94,356	94,414
CURRENT LIABILITIES							
Employee Entitlements.....	493	710	540	560	570	620	670
Payables.....	2,587	920	1,591	1,651	1,621	971	321
Other Liabilities.....	558	770	204	264	324	384	444
Total current liabilities.....	3,638	2,400	2,335	2,475	2,515	1,975	1,435
NON-CURRENT LIABILITIES							
Employee Entitlements.....	94	140	100	130	160	160	160
Total non-current liabilities.....	94	140	100	130	160	160	160
TOTAL LIABILITIES.....	3,732	2,540	2,435	2,605	2,675	2,135	1,595
EQUITY							
Contributed Equity.....	-	-	-	1,336	1,336	1,336	1,336
Accumulated surplus/(deficit).....	74,566	77,513	80,268	80,138	80,098	80,696	81,294
Asset revaluation reserve.....	10,189	10,189	10,189	10,189	10,189	10,189	10,189
Total equity.....	84,755	87,702	90,457	91,663	91,623	92,221	92,819
TOTAL LIABILITIES AND EQUITY.....	88,487	90,242	92,892	94,268	94,298	94,356	94,414

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	3,341	2,331	3,925	10,093	10,286	10,609	10,792
Holding Account	-	-	-	-	889	567	10
Capital Contribution	16,149	3,300	6,261	1,336	-	-	-
Net cash provided by government	19,490	5,631	10,186	11,429	11,175	11,176	10,802
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(4,696)	(5,535)	(5,867)	(5,785)	(5,885)	(5,990)	(6,132)
Superannuation payments	(343)	(390)	(406)	(406)	(406)	(410)	(410)
Supplies and services	(1,888)	(1,797)	(1,855)	(1,889)	(1,954)	(2,562)	(2,562)
Accommodation	(922)	(1,150)	(1,057)	(1,150)	(1,150)	(1,150)	(1,150)
Administration	(2,444)	(1,193)	(2,515)	(1,101)	(1,123)	(1,151)	(1,121)
Equipment repairs and maintenance	(1,250)	(750)	(960)	(1,341)	(1,323)	(1,100)	(1,100)
Capital User Charge	-	-	-	(7,096)	(7,178)	(7,306)	(7,377)
State Taxes	(239)	(255)	(290)	(260)	(262)	(265)	(265)
Goods and Services Tax	-	(50)	(2,036)	(1,000)	(1,000)	(1,000)	(1,000)
Other payments	(279)	(10)	(2,342)	-	-	-	-
Receipts							
User charges and fees	7,404	7,779	9,674	7,870	7,880	7,980	7,980
Interest	256	100	243	100	100	100	100
Goods and Services Tax	-	50	1,976	1,000	1,000	1,000	1,000
Grants and subsidies	4,001	365	1,261	365	365	565	565
Other receipts	598	580	684	600	650	680	680
Net cash from operating activities	198	(2,256)	(3,490)	(10,093)	(10,286)	(10,609)	(10,792)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(12,639)	(3,375)	(13,386)	(1,336)	(889)	(567)	(10)
Net cash from investing activities	(12,639)	(3,375)	(13,386)	(1,336)	(889)	(567)	(10)
NET INCREASE/(DECREASE) IN CASH HELD							
	7,049	-	(6,690)	-	-	-	-
Cash assets at the beginning of the reporting period	489	260	7,538	848	848	848	848
Cash assets at the end of the reporting period	7,538	260	848	848	848	848	848

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	4,484	12,628	12,881	12,552	12,735
Adjustment for non-cash items:					
Depreciation.....	(2,562)	(2,365)	(2,525)	(2,491)	(2,491)
Increase/(decrease) in accounts receivable.....	192	-	-	8	8
Increase/(decrease) in inventories.....	(6)	-	-	-	-
Increase/(decrease) in prepayments.....	85	-	-	-	-
(Increase)/decrease in accounts payable.....	996	(60)	30	650	650
(Increase)/decrease in salaries and related costs.....	(53)	(50)	(40)	(50)	(50)
(Increase)/decrease in other liabilities.....	354	(60)	(60)	(60)	(60)
Net Cash from Operating Activities	3,490	10,093	10,286	10,609	10,792

INDIGENOUS AFFAIRS

PART 12 - MINISTER FOR EDUCATION; SPORT AND RECREATION; INDIGENOUS AFFAIRS

DIVISION 67

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 102 Net amount appropriated to purchase outputs.....	18,108	18,192	18,592	17,121	16,780	17,162	17,520
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	160	160	160	160	160	160	160
Total appropriations provided to purchase outputs.....	18,268	18,352	18,752	17,281	16,940	17,322	17,680
CAPITAL							
Item 180 Capital Contribution.....	450	314	14	630	-	-	-
GRAND TOTAL.....	18,718	18,666	18,766	17,911	16,940	17,322	17,680

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

A society where Indigenous Australians have greater ability to determine their own lives, where there is social and economic equity, respect and value for land, and Aboriginal heritage and culture.

SIGNIFICANT ISSUES AND TRENDS

- The Hicks review "Government Structures for Better Results" saw a role for an Indigenous Affairs portfolio and reinforced the whole of government co-ordination role of the Department of Indigenous Affairs (DIA) at both the State and regional level, facilitating equitable service delivery to Indigenous people.
- There is now a formally endorsed role for the department to work with relevant government and non-government stakeholders to develop integrated regional land, heritage and culture, and coordination strategies to address the needs of Indigenous people in Western Australia.
- Interconnections between land, heritage and culture, and native title issues dealt with by the department will become increasingly important as the Government moves to improve processes and guidelines to deal with these issues. The outcome of external and across government reviews currently in progress may impact on existing policies and processes.
- The Aboriginal Lands Trust (ALT) estate land transfer and management functions are now interwoven with government policy to co-operate wherever possible with Native Title Representative Bodies and the Western Australian Aboriginal Native Title Working Group (WAANTWG).
- A 'new relationship' is emerging between public sector agencies and Indigenous Western Australians, through the linkage of the Indigenous Affairs Coordinating Committee (IAAC) to the Cabinet Standing Committee on Social Policy. The department also seeks to develop a closer working relationship with Commonwealth agencies such as the Aboriginal and Torres Strait Islander Commission (ATSIC) at the local, regional and State level.
- Funding of \$145,000 for Aboriginal Community Patrols has been allocated through election commitments. The department will work closely with all patrols to further their business case and service delivery reporting so that operating conditions are improved for patrollers and service users.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Community-based patrols.....	145	145	145	145
Parity and wages policy.....	(38)	(14)	(8)	-
Priority and Assurance Dividend.....	(1,074)	(1,356)	(1,384)	(1,384)
Travel, advertising and consultancy savings.....	(116)	(116)	(117)	(117)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Support to Partnerships, Partnering Initiatives.....	16,520	14,312	15,701	13,135			
<i>Output 2:</i>							
Information and Advice.....	4,564	4,496	4,540	4,336			
Total Cost of Outputs	21,084	18,808	20,241	17,471	17,310	17,472	17,828
<i>Less Operating revenues</i>	212	170	230	185	190	195	195
Net Cost of Outputs	20,872	18,638	20,011	17,286	17,120	17,277	17,633
Adjustments ^(b)	(2,604)	(286)	(1,259)	(5)	(180)	45	47
Appropriations provided to purchase Outputs	18,268	18,352	18,752	17,281	16,940	17,322	17,680
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	450	314	14	630	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	18,718	18,666	18,766	17,911	16,940	17,322	17,680

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION**Outcome: Better social, cultural and economic outcomes for Indigenous people****Key Effectiveness Indicator ^(a)**

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which a sample of Aboriginal customers and service providers report being provided with support to 'work together'.....	51%	65%	68%	70%	
Extent to which parties in a sample of partnering arrangements indicate they have been assisted to achieve agreed outcomes which contribute to Government objectives..	47%	55%	48%	58%	

(a) More details of effectiveness indicators in annual report.

Output 1: Support to Partnerships, Partnering Initiatives

The provision of support to current partnering or new partnerships which involves Indigenous individuals, families, communities and representatives participating with government; the private sector; community groups and others to achieve agreed priorities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	16,520	14,312	15,701	13,135	Reduction for 2001-02 is attributable to budget reductions together with the effect of carryover grants expended in 2000-01.
Less Operating Revenue ^(c)	166	129	178	139	
Net Cost of Output	16,354	14,183	15,523	12,996	
Adjustments ^(d)	(2,041)	(218)	(977)	(4)	
Appropriation for purchase of Output 1	14,313	13,965	14,546	12,992	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
ALT and other Indigenous land partnering and project initiatives	170	228	196	269	Increased emphasis on land transfers and management.
Heritage and culture partnerships and project initiatives	84	60	54	91	Increased emphasis on Indigenous sites.
Coordinating, cooperating, collaborating partnerships and project initiatives.....	560	580	608	390	Re-allocation of priorities to land and sites.

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quality					
Appraisal by sample of clients of quality of ALT partnerships, partnering and service delivery	41%	55%	54%	59%	
Appraisal by sample of clients of quality of Heritage and Culture partnerships, partnering and service delivery	51%	60%	68%	70%	
Appraisal by sample of clients of quality of regional and general partnerships, partnering and service delivery	47%	60%	71%	70%	
Timeliness					
Appraisal by sample of clients of timeliness of project responses.....	65%	70%	80%	70%	More complex projects.
Cost					
Average cost per land partnering and project initiatives	\$15,020	\$11,032	\$14,234	\$12,408	
Average cost per heritage and culture partnership and project initiatives	\$38,673	\$53,332	\$59,840	\$39,131	Increased outputs.
Average cost per coordinating, cooperating and collaborating partnerships and project initiatives	\$19,139	\$14,822	\$15,920	\$15,990	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 104 and is estimated to be 101 for the 2001-02 Budget.

Major Achievements For 2000-01

Management, transfer and care of Indigenous land

- Led a joint initiative in conjunction with the Department of Justice for Bungarun, the former Derby Leprosarium now used as a Conference Centre to also be used as a work camp for minimum-security prisoners from Broome Regional Prison.
- Developed a joint State/Commonwealth funded \$200,000 devolved grants scheme for landcare activities on Aboriginal controlled reserves and commenced a managed land conservation and care program.
- Commenced new land use/land management exercises on priority areas of the ALT estate exploring and recording Indigenous environmental and heritage values in the conservation estate. Provided advice and assistance in areas of economic development and land use diversification.
- Transferred a further 4 parcels of land (21 since 1999) and negotiated on a further 85 properties. After seven years of discussion and negotiation significant parcels of land held by the Catholic Church ("Mission Lands") were acquired for subsequent transfer back to resident Kimberley communities.

Management and protection of Aboriginal heritage and culture

- Protected 8 major Aboriginal site areas and reburied skeletal material at 3 designated sites; 46 proposed development areas were managed by statute through the *Aboriginal Heritage Act 1972*.
- Led, planned, funded and managed with the Metropolitan Cemeteries Board a "keeping place" to hold skeletal remains of Aboriginal people waiting to be, or unable to be, "returned to country" at Karrakatta Cemetery.
- Improved the integrity of the Aboriginal Sites Register with extended sittings of the Aboriginal Cultural Material Committee (ACMC) enabling a large number of Aboriginal sites to be assessed. Completed Phase 1 of a three-year continuous improvement project of Aboriginal site data assessment and validation.

- Provided technical advice and guidelines on Aboriginal sites to the Department of Environmental Protection and the Department of Mineral and Petroleum Resources on the impact of mining and petroleum development; residential and commercial projects.
- Designed and funded a new memorial in Kings Park to honour Indigenous people who gave their lives in the service of their country. In a similar vein, funded an exhibition in Albany "Too Dark for the Light Horse".
- Sponsored 23 local and regional Indigenous cultural festivals and promotions eg. NAIDOC Week in partnership with organisations such as ATSIC and the Perth International Arts Festival.
- In a joint initiative with the Department of Education, the annual Schools' Essay and Poster Competition "Breaking down the Barriers between Indigenous and non-Indigenous Australians" was expanded into a multimedia program which significantly enhanced its educational value.
- Supported two State Commission of Elders meetings and 14 Regional Commission of Elders meetings to provide local and statewide input and solutions to Indigenous issues.
- Received 313 applications from Aboriginal people researching their own family history and that of their extended families. The department holds personal information on some 5,500 Aboriginal people and provided access and awareness seminars in the metropolitan and regional areas of the State.

Co-ordination

- Delivered on commitments made in the framework agreement for the Dampier Peninsula in the West Kimberley with the review and monitoring of three service agreements related to environmental health, building inspection and town planning services. These were between the Shire of Broome and the communities with the department as broker and facilitator.
- Administered \$850,000 to support 21 Aboriginal Community Patrols throughout the State. At the local level, the department's regional officers provided advice and support in relation to linking of sobering-up shelters, building partnerships with other relevant bodies, Safer WA and local councils and assisting patrol committees with management and operational issues.
- Supported the on-going development and maintenance of the partnership between State government agencies and Indigenous community organisations in Perth to support Nyoongar families considered to be at extreme risk of involvement in the criminal justice and welfare systems.
- Developed and strengthened, in partnership with the Nyoongar Country Region of ATSIC, and the Nyoongar people of the South West and the Great Southern, a new approach to partnerships between Indigenous families and government agencies at the local level known as Community Action Groups (CAGs).
- Facilitated a cooperative and targeted approach with all relevant agencies to improve environmental health and standardise town planning in Aboriginal communities.

Major Initiatives For 2001-02**Management, transfer and care of Indigenous land**

- Actively provide advice and assistance in areas of economic development, land use diversification and land conservation to the more than 330 ALT properties across the State and provide a more holistic approach to the land transfer program accommodating both existing use and future responsibilities.
- Continue with on-going and new land transfers of the ALT estate to incorporated Aboriginal organisations with a target of 110 coming under active negotiation. A refocus of Departmental activity will provide additional dedicated Land Officers in regions to manage post transfer reserve holder issues.
- Implement the joint State/Commonwealth funded grants scheme for landcare activities on Aboriginal controlled reserves, land with an Aboriginal connection or interest, and related activities.

- Develop and lead a co-ordinated and consultative process for planning regional land transfer, care, use and sustainable development, providing a more co-ordinated native title consultative process. Ensure reciprocal connections in the transfer of the ALT estate with the Native Title process.

Management and protection of Aboriginal heritage and culture

- Promote "Our Future Together", a joint initiative with the Department of Education, which is designed to promote Indigenous and non-Indigenous reconciliation in schools. This theme builds on from the "Bridges Walk for Reconciliation".
- Continue to create a greater awareness of Indigenous people, their achievements, abilities, and unique heritage and culture.
- Continue to apply new technology and methods for storing, retrieving, managing and co-ordinating, across-government archival Native Welfare family history records; extend this where possible to external-to-government native title connection reports and other central and regional family history services.
- Expedite a return to country of cultural artefacts and skeletal material in a sensitive and appropriate way, exploring the use of sites and keeping places. Develop heritage and culture partnerships with WA Regional Museums and relevant community Elders and other members.
- Increase the number of Honorary Wardens (under the *Aboriginal Heritage Act 1972*) scheme and enhance their role using the knowledge base of State and Regional Commissions of Elders members and other community Elders, Indigenous organisations and industry. Increase the number and scale of site areas actively managed.
- Increase the capacity of the department to deal with site protection issues in the regions to enable better management of the more than 18,000 Aboriginal sites; actively manage 90 site protection projects/partnerships. Progress a continuous improvement program for site data.

Co-ordination

- Lead a pilot program on capacity building in Aboriginal communities and develop a process for selecting further Aboriginal communities. Funding of up to \$800,000 will be sought over two years from the Commonwealth Department of Family and Community Services to develop a full multi-agency program.
- Undertake regional planning with ATSIC as part of the joint communiqué partnering arrangement, to consolidate local needs with corresponding regional service agreements.
- Complete negotiations towards a Commonwealth/State bilateral agreement on roads and airstrips servicing remote Aboriginal communities, and work with ATSIC and the Department of Housing and Works to put in place a town reserves regularisation program in targeted communities.
- Administer funding support, co-ordination, and capacity building assistance for up to 21 Aboriginal Community Patrols throughout the State. Provide facilitation and advice to relevant parties to enable the establishment of sobering up shelters where there are none or extend their links with current patrols.

Outcome: Better social, cultural and economic outcomes for Indigenous people

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which users indicated the policy and/or advice met their need	64%	60%	51%	65%	
Extent to which users indicated the policy and/or advice assisted their decision making	56%	60%	51%	58%	

(a) More details of effectiveness indicators in annual report.

Output 2: Information and Advice

State, Commonwealth and relevant local governments and others involved in Aboriginal issues are provided with information and advice on policy, legislation and the planning, coordination, history, delivery and effectiveness of services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,564	4,496	4,540	4,336	Reduction is due to reprioritisation of outputs to land and heritage and culture.
Less Operating Revenue ^(c)	46	41	52	46	
Net Cost of Output	4,518	4,455	4,488	4,290	
Adjustments ^(d)	(563)	(68)	(282)	(1)	
Appropriation for purchase of Output 2	3,955	4,387	4,206	4,289	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Units of strategic/tactical policy advice offered to government and agencies	60	40	65	65	
Formal requests from government, Cabinet and Minister for information and policy advice, including resolutions of statutory land and sites committees (ALT, ACMC)	680	700	601	641	
Requests for information related to co-ordination, policy, land permits, site searches, family history, population information, planning, and history met through data systems.....	1,991	2,250	5,045	6,995	Greater capacity of systems to provide services through additional capital funding and use of the Internet.
Quality					
Appraisal by sample of Government and other clients and service providers of quality of service e.g. relevance, accuracy, consultation, responsiveness, functionality, presentation	67%	70%	65%	70%	
Timeliness					
Appraisal by sample of clients of timeliness of information and advice	71%	70%	70%	75%	
Cost					
Average cost per unit of information supplied.	\$33,783	\$49,917	\$31,020	\$22,399	Reprioritisation of resources to land and heritage and culture.
Average cost per unit of advice offered.....	\$1,756	\$1,680	\$1,976	\$1,767	
Average cost per request answered/recommendation made.....	\$675	\$588	\$265	\$250	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 39 and is estimated to be 34 for the 2001-02 Budget.

Major Achievements For 2000-01

- On behalf of the State, drafted, managed and led the national policy on Reconciliation as endorsed by the Council of Australian Governments (COAG) through work for the Ministerial Council for Aboriginal and Torres Strait Islander Affairs (MCATSIA).
- Negotiated and co-ordinated a State, Commonwealth and ATSIC “Agreement for the Provision of Essential Services to Indigenous Communities in Western Australia” on power, water and sewerage services to Aboriginal communities/localities.
- Led, drafted and arranged for the signing of the first ever joint communiqué between the State and ATSIC on priority issues such as land, town reserves and family violence and set up a framework for co-operation.
- Managed and led the implementation of the Aboriginal Justice Plan for the Western Australia Police Service, the Department of Justice and other agencies to progress. Focus groups were established in the areas of policing, family and education. (This function has now been transferred to the Department of Justice, in line with Royal Commission into Aboriginal Deaths in Custody (RCIADIC) recommendations).
- The department coordinated the annual progress report on the implementation of the RCIADIC recommendations. An interim database was also established containing information on the RCIADIC implementation process.

Major Initiatives For 2001-02

- Lead and implement the COAG Reconciliation agenda and coordinate national benchmarks, action plans and reporting processes across all Ministerial Councils (e.g. Education, Health, Housing, Transport) and report back to COAG on progress.
- Establish benchmarks and indicators to progress Indigenous Affairs and Aboriginal heritage and culture sites protection in Western Australia and collaborate with other jurisdictions on the national COAG agenda.
- Restructure the Aboriginal Affairs Coordinating Committee (AACC) as the Indigenous Affairs Advisory Committee (IAAC) with a direct reporting role to Cabinet Standing Committee on Social Policy.
- Undertake an advisory role to a wide range of government committees (e.g. Safer WA) and continue to provide comprehensive strategic, tactical and routine policy advice to government and others on all Indigenous Affairs matters.

CAPITAL WORKS PROGRAM

The Department's Capital Works program is the subject of a detailed review to determine specific system requirements. The review will examine business needs for at least the next five years.

The 2001-02 capital works program of \$780,000 will be utilised for urgent information systems upgrades, asset replacement purchases and development work. Another \$50,000 has been allocated from the existing budget for essential plant and equipment replacement.

Of the above funds, \$200,000 will be expensed on non-asset purchases. The remaining \$630,000 will be capitalised through the capital works program for 2001-02.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Aboriginal Information Management Systems 2001-02 Program	580	-	-	580
Aboriginal Sites Register 2001-02 Program	200	-	-	200
Equipment Replacement Program	100	-	-	50
	880	-	-	830

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	500	-	-	830	50	-	-
Working capital requirement							
Leave Liability	-	314	14	-	-	-	-
	500	314	14	830	50	-	-
LESS							
Funding included in output appropriations ^(b) ..	-	-	-	200	-	-	-
Holding Account ^(c)	-	-	-	-	50	-	-
Other	50	-	-	-	-	-	-
Capital Contribution	450	314	14	630	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	8,102	8,740	8,864	8,282	8,386	8,468	8,746
Superannuation	239	620	620	604	647	647	647
Grants, subsidies and transfer payments ^(b)	4,317	1,700	2,001	1,587	1,455	1,335	1,435
Supplies and services	4,051	3,905	5,523	3,924	3,848	4,014	3,824
Accommodation	1,716	1,918	1,439	1,403	1,413	1,493	1,503
Depreciation	351	366	366	254	174	153	153
Administration	654	350	316	250	190	190	190
Advertising and promotion	117	160	116	117	92	117	92
Consumable Supplies	295	450	302	380	430	455	455
Equipment repairs and maintenance	192	100	150	120	125	100	100
Net loss on disposal of non-current assets	1	-	-	-	-	-	-
Other expenses	879	466	535	550	550	500	683
TOTAL COST OF SERVICES	20,914	18,775	20,232	17,471	17,310	17,472	17,828
Revenues from ordinary activities							
User charges and fees ^(c)	65	80	80	85	90	95	95
Grants and subsidies	-	-	60	-	-	-	-
Other Revenue	147	90	90	100	100	100	100
Total Revenues from Ordinary Activities	212	170	230	185	190	195	195
NET COST OF SERVICES	20,702	18,605	20,002	17,286	17,120	17,277	17,633
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	17,757	17,647	17,771	17,281	16,940	17,322	17,680
Liabilities assumed by the Treasurer	239	620	620	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	17,996	18,267	18,391	17,281	16,940	17,322	17,680
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	(2,706)	(338)	(1,611)	(5)	(180)	45	47
Abnormal items	11	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(2,695)	(338)	(1,611)	(5)	(180)	45	47

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 143 and 135 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	1,529	407	8	8	8	8	8
Restricted cash assets.....	-	-	21	21	21	21	21
Cash resources held in Trust.....	182	193	207	239	49	84	119
Receivables.....	101	25	152	115	115	115	115
Amounts receivable for outputs ^(a)	-	-	-	50	-	-	-
Prepayments.....	173	160	160	160	170	180	190
Total current assets.....	1,985	785	548	593	363	408	453
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	224	408	571	734
Plant, equipment and vehicles.....	1,000	442	442	818	694	541	390
Other non-current assets.....	181	116	116	116	116	116	116
Total non-current assets.....	1,181	558	558	1,158	1,218	1,228	1,240
TOTAL ASSETS.....	3,166	1,343	1,106	1,751	1,581	1,636	1,693
CURRENT LIABILITIES							
Provision for employee entitlements.....	899	790	770	790	800	810	820
Payables.....	898	400	463	463	463	463	463
Other Liabilities.....	20	-	20	20	20	20	20
Total current liabilities.....	1,817	1,190	1,253	1,273	1,283	1,293	1,303
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	435	230	550	550	550	550	550
Total non-current liabilities.....	435	230	550	550	550	550	550
TOTAL LIABILITIES.....	2,252	1,420	1,803	1,823	1,833	1,843	1,853
EQUITY							
Contributed Equity.....	-	-	-	630	630	630	630
Accumulated surplus/(deficit).....	850	(77)	(761)	(766)	(946)	(901)	(854)
Asset revaluation reserve.....	64	-	64	64	64	64	64
Total equity.....	914	(77)	(697)	(72)	(252)	(207)	(160)
TOTAL LIABILITIES AND EQUITY.....	3,166	1,343	1,106	1,751	1,581	1,636	1,693

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	17,307	17,647	17,771	17,007	16,756	17,159	17,517
Capital Contribution	450	-	-	630	-	-	-
Holding Account	-	-	-	-	50	-	-
Net cash provided by government	17,757	17,647	17,771	17,637	16,806	17,159	17,517
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(7,828)	(8,695)	(8,966)	(8,262)	(8,376)	(8,458)	(8,601)
Superannuation payments	-	-	-	(604)	(647)	(647)	(647)
Grants, subsidies and transfer payments	(4,312)	(2,050)	(2,001)	(1,587)	(1,455)	(1,335)	(1,435)
Supplies and services	(4,125)	(4,337)	(4,917)	(3,621)	(3,499)	(3,704)	(3,916)
Accommodation	(1,669)	(1,913)	(2,159)	(2,091)	(2,103)	(2,173)	(1,993)
Administration	(725)	(510)	(432)	(367)	(282)	(307)	(282)
Equipment repairs and maintenance	(192)	(100)	(150)	(120)	(125)	(100)	(100)
Goods and Services Tax	-	(90)	(1,130)	(750)	(790)	(830)	(1,027)
Other payments	(720)	(454)	(594)	(550)	(550)	(500)	(608)
Receipts							
Goods and Services Tax	-	90	1,003	877	781	830	1,027
Other receipts	133	90	150	100	100	100	100
Net cash from operating activities	(19,438)	(17,969)	(19,196)	(16,975)	(16,946)	(17,124)	(17,482)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(736)	(50)	(50)	(630)	(50)	-	-
Proceeds from sale of non-current assets	20	-	-	-	-	-	-
Net cash from investing activities	(716)	(50)	(50)	(630)	(50)	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
HELD	(2,397)	(372)	(1,475)	32	(190)	35	35
Cash assets at the beginning of the reporting period	4,078	972	1,711	236	268	78	113
Net cash transferred to/from other agencies	30	-	-	-	-	-	-
Cash assets at the end of the reporting period	1,711	600	236	268	78	113	148

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	20,002	17,286	17,120	17,277	17,633
Adjustment for non-cash items:					
Depreciation	(366)	(254)	(174)	(153)	(153)
Superannuation	(620)				
(Increase)/decrease in salaries and related costs	14	(20)	(10)	(10)	(10)
(Increase)/decrease in accounts payable	435	-	-	-	-
(Increase)/decrease in accounts receivable	51	(37)	-	-	-
Increase/(decrease) in prepayments	(13)	-	10	10	10
Other accrued expenditure	(307)	-	-	-	2
Net Cash from Operating Activities	19,196	16,975	16,946	17,124	17,482

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants for patrols, wardens schemes and community management	4,317	1,700	2,001	1,587	1,455	1,335	1,435
TOTAL	4,317	1,700	2,001	1,587	1,455	1,335	1,435

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Commonwealth grants	-	-	60	-
GST input credits	-	90	1,003	877
Other Receipts	133	90	90	100
TOTAL	133	180	1,153	977

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

Part 13**Minister for Community Development, Women's Interests, Seniors and Youth; Disability Services; Culture and the Arts****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1163	Community Development			
	– Purchase of Outputs	162,701	165,178	172,674
	– Capital Contribution	4,597	4,553	4,817
	Total	167,298	169,731	177,491
1190	Disability Services Commission			
	– Purchase of Outputs	166,813	167,396	183,133
	– Administered Grants, Subsidies and Transfer Payments	-	-	1,000
	– Capital Contribution	870	557	620
	Total	167,683	167,953	184,753
1207	Culture and the Arts			
	– Purchase of Outputs	86,498	91,812	100,168
	– Administered Grants, Subsidies and Transfer Payments	600	600	-
	– Capital Contribution	14,709	14,588	16,150
	Total	101,807	107,000	116,318
	GRAND TOTAL			
	– Purchase of Outputs	416,012	424,386	455,975
	– Administered Grants, Subsidies and Transfer Payments	600	600	1,000
	– Capital Contribution	20,176	19,698	21,587
	Total	436,788	444,684	478,562

COMMUNITY DEVELOPMENT

PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

DIVISION 68

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) ^(b) \$'000	2000-01 Budget ^(a) ^(b) \$'000	2000-01 Estimated Actual ^(a) ^(b) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 103 Net amount appropriated to purchase outputs.....	156,394	162,019	164,429	171,925	171,296	174,145	173,129
Item 104 Contribution to Western Australian Family Foundation Trust Account.....	560	560	560	560	560	560	560
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975	170	122	189	189	189	189	189
Total appropriations provided to purchase outputs	157,124	162,701	165,178	172,674	172,045	174,894	173,878
CAPITAL							
Item 181 Capital Contribution	1,604	4,597	4,553	4,817	1,462	3,563	-
GRAND TOTAL.....	158,728	167,298	169,731	177,491	173,507	178,457	173,878

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to include the Office of Youth Affairs.

MISSION

Improving the social well-being of all individuals, families and communities in Western Australia.

SIGNIFICANT ISSUES AND TRENDS

- Families and individuals report they feel disengaged from the process of government; want better coordination at all levels of government and between government, business and the community; want to feel more linked to their neighbourhoods and communities; and see the work of government contribute to individual, family and community well being. A new Department for Community Development will be developed to address these concerns through strategies which are inclusive and build on the strengths of communities and other stakeholders.
- Individuals, families and communities face increasingly complex issues that are inter-related. The department will further strengthen its strategic partnerships with communities, not for profit agencies, the business sector and government agencies at all levels to address issues such as individual, family and community wellbeing as well as poverty, homelessness, substance abuse, domestic and family violence, and child abuse and neglect.
- The early provision of services promotes family strength, reduces the likelihood of more complex problems developing and the future need for government services. Research findings highlight the importance of quality early childhood services for young children which are responsive to the needs of parents and local communities. The department will further strengthen the range of universal and targeted services focusing on prevention and early intervention services, the needs of Indigenous people and those in regional or isolated areas.

- While Indigenous people constitute less than 3% of the Western Australian population, they are highly over-represented in areas of disadvantage. For example, their life expectancy is significantly lower than non-Indigenous people and they constitute approximately 31% of the department's customers. The department will involve Indigenous people and communities in the planning, provision and review of services.
- Violence in the community continues to be a serious social problem. Domestic violence and sexual assault are two of the most common forms of violence effecting women, men and children. The department will continue to apply the latest research findings to develop effective ways of engaging the community in whole-of-government approaches to these issues, with particular attention to groups with special needs.
- Social and demographic changes are impacting on family life, making it more difficult for parents to balance work and family responsibilities, including caring for the very young, those with a disability or chronic illness or older members. Significant social factors include changes in employment patterns and workplace practices, growing long term unemployment and underemployment, longer working hours, increased family mobility and changes to family structure. The most significant demographic change is population ageing. In Western Australia a sustained low level of fertility has resulted in fewer children in the population and this trend is expected to continue. The proportion of seniors (people who are aged 60 years and over) will increase from the current level of approximately 14% to approximately 23% in 2021. This is primarily due to the ageing of post-war baby boomers, reductions in infant mortality and improvements in longevity.
- To encourage and support planning for services to meet the current and future needs of the ageing population and to promote family friendly work practices, the department will continue to develop collaborative strategies between government, non-government, the business sector and the general community.
- There is a continuing need to ensure that services are in place for young people who are homeless, at risk of homelessness, or have problems with family conflict, drug abuse or suicide. The department will further develop the way it works with young people, government and community agencies to address these issues. The demand by young women for publications providing information about lifestyle choices and future directions has highlighted the specific information needs of young people.
- There is a continuing need to improve ways in which the community works to protect children from harm and to develop the capacity and resilience of families, children and young people to deal with the consequences of abuse. Since 1995 the number of children and young people in care has increased at an average of 8% per year, with the 1999-2000 rate of increase being 12%. The department will further strengthen its response to these issues through the promotion of the social inclusion of high need vulnerable children and young people and increasing the options available to them in consultation with local communities and service providers.
- Modern legislation is required which reflects contemporary values and equips the department to respond to community need. Preparation of the proposed new child welfare and community development legislation will continue. A Carer's Act is being developed to enshrine the carers right to recognition and support.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Assistance to carers	244	459	459	674
Assistance to Foster Care Association	50	50	50	50
Child Care	-	100	100	100
Community Development Program	-	-	100	100
Family Strength Program	1,500	2,000	2,000	2,250
Foodbank	20	-	-	-
Geraldton Seniors Resource Centre	70	70	70	70
Geraldton Financial Counselling Service	15	15	15	15
Improve domestic violence programs	850	1,150	1,150	1,450
Student Community Involvement Program	100	100	100	100
Support volunteer organisations	500	500	500	500
Youth accommodation - assistance to the homeless	250	500	500	750
Youth Outreach	-	-	200	200
Youth programs	250	250	250	250
Children in Care	2,736	-	-	-
Family Information Record Bureau	391	391	391	391
Management Initiated Retirement savings	(346)	(346)	(346)	(346)
Parity and wages policy	(357)	(169)	(163)	(143)
Priority and Assurance Dividend	(859)	(866)	(871)	(871)
Protecting our old growth forests policy	205	205	205	-
Travel, advertising and consultancy savings	(504)	(504)	(504)	(504)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^{(a) (d)} \$'000	2000-01 Budget ^{(a) (d)} \$'000	2000-01 Estimated Actual ^{(a) (d)} \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Output 1:							
Family and individual support services	56,207	57,926	59,242	65,618			
Output 2:							
Child and family safety	57,811	55,228	56,622	62,118			
Output 3:							
Care for Children	43,281	47,249	47,306	52,534			
Output 4:							
Family and children's policy development and coordination	1,135	1,048	1,049	985			
Output 5:							
Strategic initiatives and activities to promote and plan for positive ageing	7,628	3,557	3,636	4,221			
Output 6:							
Policy advice, strategic initiatives and coordination to make a positive difference for WA women and reduce domestic violence	4,807	4,555	4,842	5,004			
Output 7:							
Youth policy development, across sector coordination, and youth programs to promote the development and potential of young people	6,964	7,658	8,010	6,875			
Total Cost of Outputs	177,833	177,221	180,707	197,355	193,839	197,760	194,808
<i>Less Operating revenues</i>	<i>18,303</i>	<i>15,207</i>	<i>20,621</i>	<i>19,009</i>	<i>20,297</i>	<i>20,948</i>	<i>19,074</i>
Net Cost of Outputs	159,530	162,014	160,086	178,346	173,542	176,812	175,734

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Adjustments ^(b)	(2,406)	687	5,092	(5,672)	(1,497)	(1,918)	(1,856)
Appropriations provided to purchase Outputs	157,124	162,701	165,178	172,674	172,045	174,894	173,878
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	1,604	4,597	4,553	4,817	1,462	3,563	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	158,728	167,298	169,731	177,491	173,507	178,457	173,878

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.
- (b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.
- (c) Supporting details are disclosed in the Capital Contribution Statement.
- (d) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to include the Office of Youth Affairs.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director-General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Families and individuals achieve self-reliance and are skilled to care for their children

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customers who have increased knowledge and skills	98%	95%	93%	95%	
Customers who indicate they will manage well in the future	90%	90%	95%	95%	

- (a) More details of effectiveness indicators in annual report.

Output 1: Family and individual support services

Services in this output assist community members, including disadvantaged and socially isolated families and individuals to achieve self-reliance and to develop knowledge and skills about parenting. Services include support services for disadvantaged families, assessments of 'child concern' reports, relationship counselling, and the provision of information about families of origin for Indigenous people, adoptees or children who are unable to live with their birth parents.

In addition, services assist young people to increase their knowledge and skills in order to reduce risk-taking behaviour and effectively manage their lives. Services include drop-in centres, mentoring and recreational activities which develop life skills. Services for parents include parenting courses, in-home parenting advice, support to Indigenous communities, parenting information centres and telephone help lines.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	56,207	57,926	59,242	65,618	Increase reflects implementation of Government's election commitments including the Family Strength and Student Community Programs.
Less Operating Revenue ^(c)	2,437	2,255	3,444	3,007	
Net Cost of Output	53,770	55,671	55,798	62,611	
Adjustments ^(d)	(464)	498	2,315	(1,933)	
Appropriation for purchase of Output 1	53,306	56,169	58,113	60,678	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Customer contacts for parenting information ..	211,486	189,375	206,002	207,500	
Parent skilling cases	5,593	5,085	5,566	5,730	
Youth lifeskills case equivalents	9,294	6,520	10,451	10,450	
Family and individual support case equivalents.....	10,281	9,895	9,283	9,285	
Child concern reports	4,209	4,320	3,747	3,745	
Quality					
Customers satisfied with parenting information provided	93%	95%	100%	95%	
Customers satisfied with parent skilling service.....	95%	95%	100%	95%	
Customer satisfaction with youth lifeskills services	77%	90%	99%	95%	
Customer satisfaction with family and individual support services	82%	95%	99%	95%	
Timeliness					
Customers satisfied with timeliness of provision of parenting information services..	84%	80%	98%	95%	
Customers satisfied with timeliness of provision of parent skilling services	55%	80%	91%	95%	
Customers satisfied with the timeliness of youth lifeskills services provided.....	55%	80%	93%	95%	
Customers satisfied with the timeliness of family and individual support services provided.....	91%	100%	95%	100%	
Percentage of child concern reports where assessment began within priority timeframes ^(c)	99%	95%	100%	95%	
Cost					
Average cost per parent information contact ...	\$21.47	\$22	\$26.56	\$29.51	
Average cost per parent skilling case.....	\$1,452	\$1,783	\$1,415	\$1,478	
Average cost per youth lifeskills case equivalent	\$1,055	\$1,502	\$850	\$926	
Average cost per family and individual support case equivalent.....	\$2,670	\$2,995	\$3,240	\$3,647	
Average cost per child concern report assessment	\$1,495	\$1,218	\$1,850	\$1,998	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 482 and is estimated to be 472 for the 2001-02 Budget.

(b) Targets for quantity measures in this output will be revised during the year as Family Strength services are developed and initiated.

(c) Is both a measure of the quality and timeliness of child concern reports.

Major Achievements For 2000-01

- Commenced implementation of the joint Department of Health and Department for Community Development Building Blocks Program and introduced Best Beginnings, an intensive home visiting program for parents with children aged up to two years in Albany and Midland.
- Continued to play an active role in Safer WA and introduced the Strong Families initiative to improve service coordination to young people and families with complex needs.
- Reviewed services which support young people including drop in centres, counselling and supported accommodation. Results of the Review informed the department's service planning and development.
- Reviewed financial counselling and assistance services. Results of the Review informed the department's service planning and development.
- Worked to increase Indigenous access to services by ensuring services were culturally appropriate, planned in conjunction with Indigenous communities and addressed local needs in a holistic manner. Significant achievements included:
 - development and distribution of Indigenous parenting materials including “Growing up Kids”, for use in all departmental offices and Parenting Information Centres;
 - amendment of the department's funding of services to place greater emphasis upon the need for Indigenous input into the design of services, and Indigenous organisations were actively encouraged to submit tenders for advertised services; and
 - expansion of occasional child care services, with an emphasis on services in Indigenous communities.
- Developed and released a departmental reconciliation policy which acknowledged past practices involving the removal of Indigenous children and gave a commitment to enhance the relationship between the department and Indigenous people.
- Implemented initiatives in response to the recommendations of the Review of Family and Parent Support Services for Men including:
 - establishment of one off small grants for Men Too, to fund non government family and parent support services to assist these agencies to enhance service provision to men;
 - review of training programs for department and community agency staff to ensure men's issues were included;
 - instituted Working Effectively with Men training.

Major Initiatives For 2001-02

- Promote the role of volunteers in Western Australia through the development of strategies that support volunteering and volunteering organisations.
- Increase funding to Volunteers WA to extend strategies that provide support for students to become volunteers.
- Develop services which support families and children in the early years as part of the Family Strength policy.
- Extend funding to the family information records bureau to enhance the existing database to improve the provision of information.

Outcome: Individuals and children are protected from abuse in families and are supported through crisis and where possible children remain with their families

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Children with a substantiated report of maltreatment who do not have a further substantiated report of maltreatment within 12 months	92%	90%	88%	90%	
Customers who have increased knowledge and skills	95%	95%	91%	95%	
Customers who are confident that they will manage well in the future.....	80%	80%	92%	95%	

(a) More details of effectiveness indicators in annual report.

Output 2: Child and family safety

Services in this output support families and individuals in crisis and help reduce the occurrence, or the effects of, abuse within families. For families and individuals in crisis, services include accommodation for homeless people and victims of domestic violence; financial assistance and counselling; and assistance to communities and their members to cope with the aftermath of natural or human-made disasters. Where abuse occurs in families, services include intensive family support for parents; plus counselling and treatment to alleviate the effects of abuse within the family. Services also aim to ensure the safety of children in the family through investigation of child maltreatment allegations, assessment of the ability of families to care for children's safety plus the lodging and pursuing of Care and Protection applications in the Children's Court.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	57,811	55,228	56,622	62,118	Increase reflects implementation of Government's election commitments including Domestic Violence and Family Strength initiatives. In addition, funding for the Supported Accommodation Assistance Program has increased.
Less Operating Revenue ^(c)	11,708	11,525	15,083	14,710	
Net Cost of Output	46,103	43,703	41,539	47,408	
Adjustments ^(d)	(397)	391	1,724	(1,448)	
Appropriation for purchase of Output 2	45,706	44,094	43,263	45,960	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Supported accommodation cases	12,274	12,270	13,234	13,235	
Financial assistance and counselling case equivalents.....	14,575	14,950	15,683	15,685	
Care and protection applications	273	265	263	265	
Intensive family support and treatment cases ..	5,671	6,257	7,492	7,500	
Disaster responses	14	25	17	20	
Child maltreatment allegations	2,609	2,490	2,828	2,830	
Quality					
Customer satisfaction with intensive family support and treatment services.....	97%	95%	95%	95%	
Customer satisfaction with financial assistance and counselling services	88%	95%	98%	95%	
Participant satisfaction with disaster response training	83%	80%	77%	80%	
Successful care and protection applications.....	98%	100%	99%	100%	
Customer satisfaction with supported accommodation services	95%	95%	96%	95%	
Timeliness					
Customers satisfied with the timeliness of financial assistance and counselling.....	79%	80%	98%	80%	
Cases where care and protection applications were lodged with the Court within three working days of the apprehension of a child.	92%	95%	89%	95%	
Emergencies responded to within set timeframes	100%	100%	100%	100%	
Customers satisfied with the timeliness of intensive family support and treatment services	na	95%	93%	80%	
Investigations of allegations of child maltreatment which began within priority time frames	93%	100%	91%	100%	
Cost					
Average cost per supported accommodation case equivalent.....	\$1,939	\$1,912	\$1,762	\$1,836	
Average cost per financial assistance and counselling case equivalent	\$802	\$682	\$653	\$707	
Average cost per care and protection application	\$8,859	\$10,768	\$10,846	\$12,400	The increased cost reflects the increasing complexity of care and protection applications.
Average cost per intensive family support and treatment case	\$1,918	\$1,522	\$1,517	\$1,807	
Average cost per disaster response	\$304,899	\$164,723	\$106,951	\$99,485	
Average cost per child maltreatment allegation	\$1,823	\$2,039	\$2,485	\$2,791	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 295 and is estimated to be 295 for the 2001-02 Budget.

(b) Targets for quantity measures in this output will be revised during the year as new services for victims of domestic violence, homeless young people and recipients of financial counselling are developed and initiated.

Major Achievements For 2000-01

- Commenced implementation of six new rural and remote Indigenous family violence services at Looma, Oombulgurri, Kalumburu, Wirrimaru, Beagle Bay and Jigalong.
- Reviewed existing Indigenous family violence support and prevention services models in consultation with local communities.
- Completed negotiations for the fourth agreement of the Commonwealth/State Supported Accommodation Assistance Program (SAAP) for the period to 30 June 2005.
- Completed protocols to improve coordination and linkages between SAAP services and the Mental Health Division of the Department of Health and Centrelink. Protocols are well advanced for the department's Service Delivery Offices and SAAP. Regional forums were held to promote the protocols to key agencies in government and non-government.
- Reviewed the joint departmental and WA Police Service response to certain cases of child maltreatment. This partnership was expanded through co-location of Police and departmental staff, and the inclusion of the Princess Margaret Hospital in the joint response.
- Implemented a joint approach to child abuse training across the state in conjunction with the WA Police Service and Princess Margaret Hospital.
- Developed and piloted a new risk assessment and risk management framework, to assist with assessment of children who are at risk, and their families.

Major Initiatives For 2001-02

- Improve domestic violence services recognising the impact of domestic violence on the whole family:
 - Provide additional support to women in crisis;
 - enhance follow up services for women leaving refuges;
 - expand services for children exposed to domestic violence; and
 - establish a domestic violence helpline.
- Seek accreditation for the training course developed jointly with the WA Police Service on responding to certain cases of child maltreatment.
- Implement revised standards for the delivery of services through the Supported Accommodation Assistance Program (SAAP) for people who are homeless and in crisis.
- Consolidate and further develop protocols between SAAP services and government departments to enhance the provision of services to SAAP clients.
- Enhance services to young people who are homeless through increased crisis accommodation services to homeless young people.
- Contribute to the development of a state homelessness strategy through participation and support of the State Homeless Taskforce in conjunction with the Department of Housing and Works and other government departments and community representatives.

Outcome: Children whose placement has been approved by the department, or who are under the guardianship of the Director General, or who are in child care receive quality care.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Substantiated complaints against which action was taken	100%	100%	100%	100%	
Children abused in care by carers	0%	0%	0.52%	0%	
Substantiated complaints per licensed child care service	0.09%	0.09%	0.06%	0.1%	

(a) More details of effectiveness indicators in annual report.

Output 3: Care for Children

Services in this output provide quality care for children placed in care by the Department for Community Development. These include the recruitment, assessment and support of carers, the provision of foster care or group care for children unable to live at home and associated services which maintain children's relationships with their families and prepare children to leave care. Services also aim to ensure safe and good quality child care through regulations which set out standards for operating child care services and through advice, support and funding to service providers.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	43,281	47,249	47,306	52,534	Increase reflects additional funding that has been provided for an increased number of children in care and the funding of a child care centre.
Less Operating Revenue ^(c)	889	1,052	1,044	837	
Net Cost of Output	42,392	46,197	46,262	51,697	
Adjustments ^(d)	(365)	413	1,920	(1,579)	
Appropriation for purchase of Output 3	42,027	46,610	48,182	50,118	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Child placement weeks.....	73,129	75,000	79,540	85,900	Increased quantity reflects growth in the number of children in care.
Children's services supported	1,700	1,720	1,719	1,720	
Quality					
Children departmentally placed who have had a total of three or fewer placements	91%	90%	91%	90%	
Customer satisfaction with support provided to children's services	82%	80%	80%	80%	
Indigenous children placed with Indigenous carers or services which employ Indigenous carers	85%	80%	87%	85%	
Timeliness					
Customer satisfaction with the timeliness of support provided to children's services	80%	80%	81%	80%	
Quarterly case reviews for children in care available on time.....	82%	90%	88%	90%	
Cost					
Average cost per child placement week.....	\$528.86	\$557	\$537.38	\$548.81	Increased cost reflects a once off building grant provided to local government for the Jurien Child Care Centre.
Average cost per supported service	\$2,710	\$3,182	\$2,654	\$3,134	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 381 and is estimated to be 381 for the 2001-02 Budget.

Major Achievements For 2000-01

- Increased the clothing allowance by ten percent and direct subsidies by four percent to ensure departmental foster carers were not disadvantaged by the impact of the GST.
- Commenced refurbishment of the Adolescent Child Support Services emergency accommodation hostel in Bedford, due for completion in September 2001.
- Provided a report on the department's hostel accommodation for children and young people.
- Published and widely distributed information to support parents and providers of quality child care including:
 - a magazine titled “Choosing Quality Care For Your Children” for parents; and
 - a guide titled “Setting Up A Creche” for groups establishing and running creche services.
- Drafted regulations for out of school hours care in consultation with an industry consultative committee. A discussion document, including an implementation plan was released for public comment.

Major Initiatives For 2001-02

- To ensure quality care for children placed in the department's care, the department will implement “Looking After Children”, an internationally recognised system designed for children in care, which provides an information and recording system to identify and support the needs and potential of a child, and ensures significant people in a child's life are included in planning processes.
- The department will enhance its responses to meet increased demand for out of home care.
- To extend support to foster carers, additional funding will be provided to the Foster Care Association.

- Enhancement of services to young people in departmental hostel care through:
 - establishment of a community reference committee for each metropolitan residential hostel to build and maintain strong positive relationships between the management of the facilities and near neighbours;
 - planning for two new facilities in the metropolitan area to replace facilities in Bedford and Mount Lawley; and
 - progressing legislative amendments to enable restraining of children and young people in hostels.
- Enhance quality child care services through implementation of regulations and minimum standards for services providing outside school hours care.

Outcome: To improve the well-being and promote the interests of Western Australian families and children

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfied or very satisfied with workplace policies and practices ^(b)	57%	80%	53%	55%	
Satisfied or very satisfied with (Government) customer service policies and practices	68%	80%	67%	68%	

(a) More details of effectiveness indicators in annual report.

(b) The low performance target reflects delays in the implementation of programs and the Department's expectation that current programs will have a slow but significant influence over time.

Output 4: Family and children's policy development and coordination

The provision of policy research, advice, coordination and information services to government, business and community agencies regarding the health and stability of families and children in Western Australia, links with their neighbourhoods and communities, and access to family friendly government, business and community services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	1,135	1,048	1,049	985	
Less Operating Revenue ^(c)	-	-	-	-	
Net Cost of Output	1,135	1,048	1,049	985	
Adjustments ^(d)	(133)	(61)	(84)	(35)	
Appropriation for purchase of Output 4	1,002	987	965	950	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Projects which promote the interests of families and children	14	20	19	13	Decrease reflects an increase in the complexity of projects.
Quality					
Key stakeholders satisfied with projects promoting the interests of families and children.....	80%	95%	100%	95%	
Timeliness					
Projects promoting the interests of families and children which are completed on time....	80%	95%	100%	95%	
Cost					
Average cost per project promoting the interests of families and children	\$81,019	\$52,400	\$55,203	\$75,738	Increase in cost is due to the Department undertaking fewer but more complex projects in 2001-02.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 8 and is estimated to be 8 for the 2001-02 Budget.

Major Achievements For 2000-01

- Delivery and launch in December 2000 of 'Creating Connections', the Government's first Five Year Plan for Families and Children, designed to improve their health and stability, their links with neighbourhoods and communities, and to make government, business and community services more family-friendly.
- Developed and began to implement the FamilyOne business strategy by launching the FamilyOne Ambassadors Scheme.
- Established the Family Research Network, linking policy makers and researchers, including the launch of the Family Strengths Community, a global Internet discussion group with 400 subscribers.
- The release of a report of findings from the first Western Australian Family Attitudes Survey 2000 in the first two issues of a new publication "Research News", and conducted the second Family Attitudes Survey 2001.
- Developed and launched a new publication, the FamilyOne Newsletter.
- Coordinated a range of Family Week initiatives including the conference, Making Families Matter.
- Developed and implemented a range of policy information services across government, business and the community through the Internet and publications.
- Provided executive support to the Family and Children's Advisory Council to enable the Minister to receive independent advice about issues of importance to Western Australian families and children, and published the Council's newsletter.
- Provided support to progress the restructure of the department into a new Department for Community Development.

Major Initiatives For 2001-02

- Implement the FamilyOne Accreditation Scheme under the FamilyOne business strategy to create a positive response to families in the business sector and communicate the importance of families in creating a strong and vibrant Western Australian community, complementing the FamilyOne Ambassador scheme.
- Coordinate a wide range of community based activities for families during Family Week 2002.
- Expand the activities of the Family Research Network.

Outcome: A community where seniors are valued and respected, where ageing is seen as a positive and productive stage of life and where the community appropriately plans for the ageing of its population.

Key Effectiveness Indicator ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Seniors who report that they feel valued and/or respected by the community	-	-	78%	80%	
People who consider ageing to be a positive and/or productive stage of life	-	-	64%	65%	
Community members who report that an Office of Seniors Interests' initiative has assisted them to appropriately plan for their senior years	-	-	-	80%	

(a) More details of effectiveness indicators in annual report.

(b) Effectiveness indicators for this output were improved during 2000-01, however comparative data for the previous years is not available.

Output 5: Strategic initiatives and activities to promote and plan for positive ageing

Strategic initiatives and activities to promote positive ageing, improve community attitudes towards older people and to encourage planning for our ageing population in line with the State Government's commitments.

Initiatives and activities include: ensuring the Minister, government agencies and the community are kept fully informed of issues relating to our ageing population; managing the Seniors Card program; statewide or across government initiatives intended to contribute to long lasting change; and initiatives to assist non-government and community organisations to provide services, enhance community participation and increase community recognition of the contribution made by seniors.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	7,628	3,557	3,636	4,221	Increase reflects the implementation of the Government's election commitments including new funding provided for support of volunteer organisations and assistance to carers.
Less Operating Revenue ^(c)	2,890	350	253	210	
Net Cost of Output	4,738	3,207	3,383	4,011	
Adjustments ^(d)	(646)	(170)	(442)	(18)	
Appropriation for purchase of Output 5	4,092	3,037	2,941	3,993	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Strategic initiatives and activities implemented (excluding Seniors Card Program).....	76	75	63	60	Decrease reflects greater resources being required to undertake more intensive, larger scale projects.
Seniors Cards managed	182,289	200,000	197,409	210,000	Increase reflects ageing population.
Quality					
Satisfaction of stakeholders with strategic initiatives and activities	53%	85%	53%	85%	
Satisfaction of Seniors Card holders with the Seniors Card	86%	80%	85%	80%	
Timeliness					
Projects completed within agreed timeframes .	100%	100%	95%	95%	
Seniors Cards issued on time.....	100%	100%	70%	100%	The introduction of new concessions created increased demand for the Seniors Card in 2000-01, resulting in some issuing delays.
Cost					
Average cost per strategic initiative and activity implemented (excluding Seniors Card Program)	\$91,662	\$37,693	\$48,436	\$59,051	Increase reflects greater resources being required to undertake more intensive, larger scale projects.
Average cost of a Seniors Card	\$3.63	\$3.65	\$2.96	\$3.23	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 28 and is estimated to be 28 for the 2001-02 Budget.

Major Achievements For 2000-01

- Assisted Local Government to plan for the ageing of the population. A report "Time on Our Side: Grants for Local Government" was released in Seniors Week 2000, highlighting Local Government projects funded through seeding grants by the Office of Seniors Interests.
- Completed research on the needs, aspirations and attitudes of emerging seniors and use of this to inform strategies to assist individuals and the community better plan for ageing, including retirement.
- Completed a multigenerational strategy and commenced implementation.
- Undertook consultation and planning with the business sector to encourage them to provide services and products to better meet the needs of our ageing population.
- Increased the number of Seniors Card members to over 200,000 and undertook a promotional drive which has resulted in an increased number of businesses providing business discounts to Seniors Card holders.
- Commenced detailed preparation for the 6th Global Conference on Ageing, to be held in Perth in October 2002.
- Expanded the Seniors Awards and recognition program, including Seniors Week and Seniors Awards.
- Developed the State Government concession package for seniors. This provides for an additional \$9 million in State Government concessions to Seniors Card members.

Major Initiatives For 2001-02

- Support the Active Ageing Taskforce.
- Research the prevalence of elder abuse in the Western Australian community and service delivery needs.
- Promote multigenerational initiatives that encourage greater contact between generations.
- Continue to support businesses to better provide services and products to meet the needs of their ageing population.
- Increase the number of Seniors Card members to 210,000 and expand the number of businesses providing discounts through the Discount Directory to increase the value and usefulness of the Seniors Card.
- Complete planning, organisation and promotion of the 6th Global Conference on Ageing, to be held in Perth in October 2002.
- Support strategies and initiatives that encourage seniors to participate in community activities, thereby improving their health and wellbeing and reducing social isolation.
- Promote the role of carers in Western Australia and the development of initiatives to support them in their work.

Outcome: Improvement in the status of women and a reduction in domestic violence**Key Effectiveness Indicator** ^{(a)(b)}

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Extent to which the office has assisted selected non government agencies to respond to the needs of women, men and children affected by domestic violence.....	-	-	63%	70%	
Extent to which the office assisted government agencies to respond to the needs of their women customers	-	-	63%	65%	
Extent to which the office assisted selected government agencies to respond to the needs of women, men and children affected by domestic violence	-	-	50%	60%	

(a) More details of effectiveness indicators in annual report.

(b) Effectiveness indicators for this output were improved during 2000-01, however comparative data for the previous years is not available.

Output 6: Policy advice, strategic initiatives and coordination to make a positive difference for Western Australian women and reduce domestic violence.

Advice and information on women's issues and domestic violence are provided to the Minister and government agencies and to the community, in particular to women and those affected by domestic violence. Strategic and capacity building initiatives that contribute to improving the status of women; reducing domestic violence or increasing the responsiveness of government services are undertaken or administered.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,807	4,555	4,842	5,004	Reflects the once-off receipt of revenue in 2000-01 for domestic violence programs from the Commonwealth Government.
Less Operating Revenue ^(c)	379	25	209	25	
Net Cost of Output	4,428	4,530	4,633	4,979	
Adjustments ^(d)	(451)	(248)	(442)	(290)	
Appropriation for purchase of Output 6	3,977	4,282	4,191	4,689	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity ^{(b)(c)}					
Advice and information services provided	4	4	4	4	
Strategic initiatives undertaken.....	4	4	4	4	
Capacity building initiatives administered.....	5	5	5	5	
Quality					
The extent to which the Minister, other Government agencies and key women's groups are satisfied with advice and information services received	72%	75%	75%	75%	
The extent to which the Minister, other Government agencies and key women's groups are satisfied with WPO's contribution to advancing the status of women and coordination of the domestic violence action plan.....	72%	75%	76%	75%	
The extent to which grant and funding recipients are satisfied with WPO's administration according to criteria ^(b)	na	75%	60%	70%	
Timeliness ^(b)					
Requests for information and advice from the Minister provided on time.....	98%	100%	91%	100%	
Milestones completed within agreed timeframes.....	70%	70%	85%	70%	
Payments provided to domestic violence service agreements on time.....	75%	80%	98%	80%	
Cost ^(b)					
Average cost per advice and information service.....	\$317,954	\$312,284	\$309,646	\$319,982	
Average cost per strategic initiative.....	\$425,490	\$394,620	\$470,627	\$486,336	
Average cost of administering capacity building initiatives	\$366,731	\$345,563	\$344,268	\$355,759	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 25 and is estimated to be 25 for the 2001-02 Budget.

(b) A number of the output measures were improved during 2000-01. Comparative information has been adjusted to be compatible with the new measures.

(c) Quantity measures are now counting product groupings rather than low level tasks. Information and advice comprises four services: policy advice and information to the Minister and Government agencies, telephone advice and referral and community information, communication products and independent advice to the Minister by the Women's Advisory Council. The four strategic initiatives are the Freedom From Fear Campaign, the Government Plan for Women, the Domestic Violence Plan and Partnerships Against Domestic Violence. Capacity building initiatives include funding to agencies to provide domestic violence services and co-ordination, grants, fellowships and International Women's Day.

(d) In the timeliness indicators, 'on time' is defined as within two weeks of receiving reports complying with funding agreements.

Major Achievements For 2000-01

- Consultations were held with women across Western Australia to assist with the determining of priority issues for women. Special consultations were also held to examine the particular needs of Indigenous women, women from culturally and linguistically diverse backgrounds, women with disabilities, older women and young women. The consultations were informed by a review of cross government initiatives for women.
- Continued to promote community awareness of International Women's Day across Western Australia.
- Research was undertaken to develop a framework for 'gendered social indicators' and examined retirement incomes for women.
- Information services for women were improved through the:
 - launch of a Pocket Directory of Services for Women, developed by the Women's Information Service;
 - initial phase of the redevelopment of WPO web site; and
 - production of an information kit entitled FYI: Female Young and Independent, to assist young women to become more financially independent.
- The Women and Motor Vehicle Industry Project, a partnership between women's policy offices and fair trading agencies in each State, was completed. A final report was launched on 16 January 2001.
- A Women's Conference Centre was established in Perth, providing office accommodation and meeting space for women's organisations.
- An Indigenous Women's Network was convened and will continue to meet on an ongoing basis.
- The Freedom From Fear campaign against domestic violence continued to be developed and evaluated.
- State and Commonwealth government agencies continue to progress collaborative arrangements to identify and consolidate measures to address domestic violence.
- Funding and high level of support to 16 Regional Domestic Violence Committees was provided to enhance the coordination of the State's response to domestic violence.

Major Initiatives For 2001-02

- Continue to coordinate a whole of government approach to support the choices made by women and the priorities identified through consultation with stakeholders.
- Contribute to research and policy development and facilitate community engagement to address issues of discrimination against women in the workplace.
- Continue to enhance collaboration and information dissemination strategies to build the capacity of organisations working in the area of women's interests.
- Continue to promote women's leadership, particularly that of Indigenous women.
- Convene an Inter-Departmental Committee (IDC) on sexual assault to review and improve service delivery for victims and develop mechanisms for prevention through long-term social reform.
- Promote an increased focus on domestic violence prevention in regional and remote areas.
- Continue to implement the Commonwealth Partnerships Against Domestic Violence (PADV) initiatives.
- Continue to implement the Freedom From Fear campaign.

Outcome: Young people who make considered decisions about matters that affect and influence their lives and development

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client satisfaction with the quality of youth policy provided and programs developed or delivered as assessed by survey	75%	80%	79%	77%	
Client satisfaction with the quality of youth programs developed and initiatives as assessed by survey	68%	80%	80%	75%	

(a) More details of effectiveness indicators in annual report.

Output 7: Youth policy development, across sector coordination, and youth programs to promote the development and potential of young people.

To develop, implement and evaluate policies, initiatives and programs for young people in Western Australia, and improve access to information and links to community resources for young people.

	1999-00 Actual ^{(a)(e)} \$'000	2000-01 Budget ^{(a)(e)} \$'000	2000-01 Estimated Actual ^{(a)(e)} \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	6,964	7,658	8,010	6,875	Decrease reflects the completion of a range of youth programs funded for a finite four year period.
Less Operating Revenue ^(c)	-	-	588	220	
Net Cost of Output	6,964	7,658	7,422	6,655	
Adjustments ^(d)	50	(136)	101	(369)	
Appropriation for purchase of Output 7	7,014	7,522	7,523	6,286	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(e) This output was transferred to the Department on 9 March 2001 from the Department of Training, as part of the transfer of the Office of Youth Affairs.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Units of strategic policy advice	768	900	745	900	
Youth programs implemented and evaluated...	13	14	14	14	
Youth policies developed	5	5	5	5	
Quality					
Quality of strategic policy advice as assessed by Minister	86%	80%	na	80%	
Satisfaction with youth programs and initiatives as assessed by stakeholders	72%	80%	70%	80%	
Quality of youth policies as assessed by stakeholders	68%	80%	75%	80%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Timeliness					
Strategic policy advice provided to Minister within agreed timeframes.....	71%	85%	94%	85%	
Youth programs and initiatives developed within agreed timeframes.....	78%	100%	100%	100%	
Youth policies developed within the agreed timeframes.....	100%	100%	100%	100%	
Cost					
Average cost per unit of strategic policy advice	\$930	\$1,133	\$1,020	\$1,028	
Average cost per youth program implemented and evaluated.....	\$438,545	\$429,096	\$475,048	\$382,226	Decrease reflects the completion of a range of youth programs funded for a finite four year period.
Average cost per youth policy developed.....	\$109,757	\$126,000	\$120,000	\$119,856	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 27 and is estimated to be 27 for the 2001-02 Budget.

Major Achievements For 2000-01

- Development of "Action: A State Government Plan for Young People, 2000 - 2003".
- Consolidation of youth consultative mechanisms, including Youth Advisory Councils.
- Development of an inter-agency policy, in response to the Auditor-General's report, "Accommodation and Support Services Provided to Young People Unable to Live at Home".
- Consolidation and expansion of youth development opportunities, including the Cadets WA program.
- Improved dissemination of information to youth and those with an interest in youth matters through the further development of 'U' - a youth information homepage on the Internet - and the production of resources including the Youth Suicide Prevention Information Kit, Youth Facts WA and the Youth Services Directory.
- Continued work in the area of youth suicide prevention, including the distribution of information and the awarding of three tenders to pilot Community and Peer Support Programs in three metropolitan and in two regional areas.
- Continued management of service agreements with community-based organisations that provide youth development services on behalf of the Office of Youth Affairs.
- Continued work in the area of promoting the positive image and achievements of young people, a nationally endorsed youth priority, through a range of activities including the staging of the third WA Youth Awards Showcase and National Youth Week.
- Continued support for coordinating and networking mechanisms to increase the flow of information in the sector, to maximise opportunities and to minimise duplications in services. This includes supporting the Youth Coordinating Networks.
- Management of the Millennium "Sign In 2000" program, coordinating the collection, collation and firing of 288,000 signatures of WA school children on to tiles for installation in the Barrack Square precinct.

Major Initiatives For 2001-02

- Staging of the Centenary of Federation National Youth Conference and Festival centrepiece event.
- Contribute to the development of appropriate youth oriented cultural venues and public spaces in the city and rural and regional areas.

- Revise and implement "Action: A State Government Plan for Young People, 2000-2003".
- Continue to promote the positive achievements of young people through the WA Youth Awards Showcase and by supporting National Youth Week activities.
- Continue to provide opportunities for young people through a range of advisory and funding mechanisms.
- Continue to enhance coordination and collaboration and information dissemination through broad consultation.

CAPITAL WORKS PROGRAM

The Department's Capital Works Program provides for the replacement, maintenance and expansion of assets that support the delivery of outputs. These assets include the service delivery offices, community centres, child-care centres, hostels, group homes and information systems requirements.

A highlight for 2000-01 was the completion of the Halls Creek Community Centre. This was the first of the planned co-location facilities in remote rural areas, which bring together a range of state and Commonwealth agencies into a single location. In 2001-02 estimated expenditure includes the upgrade of occasional care and child-care facilities constructed under a Commonwealth-State agreement. The capital works program for 2001-02 also contains provision for replacement of computer and office equipment which is used to support output delivery by the department.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Community Centre Program -				
1997-98 Program	5,501	5,410	1,716	91
2000-01 Program	969	553	553	416
Family Centre Remodelling	300	100	100	100
Computer Hardware and Software -				
Information Systems Program - 1999-00	2,000	1,093	1,044	907
Information Systems Program Office of Seniors Interests - 1999-00	34	12	7	22
Expanded National Child Strategy - Long Day Care Centres				
1997-98 Program	4,940	1,943	412	2,997
COMPLETED WORKS				
Accommodation -				
Doubleview Group Home - Planning Fees	30	30	30	-
Establish Northern Corridor District	503	503	292	-
Metropolitan Offices Refurbishment	190	190	190	-
Buildings Minor Works -				
East Pilbara District Office - Relocation	200	200	65	-
Expanded National Child Strategy -				
Long Day Care Centres -				
1992-93 Program	8,886	8,886	1,691	-
Furniture and Equipment -				
2000-01 Program	150	150	150	-
NEW WORKS				
Community Centre Program -				
Child Care Program	1,000	-	-	1,000
2001-02 Program	4,000	-	-	2,500
Hostel Refurbishment	750	-	-	750
Software Development	1,400	-	-	700
Computer Hardware and Software -				
Information Systems Program - 2001-02	2,638	-	-	2,638
Furniture and Equipment -				
2001-02 Program	150	-	-	150
Heritage Buildings	300	-	-	300
Computer Hardware and Software -				
Computing and office equipment	232	-	-	58
Information Systems Program - 2000-01	1,600	-	-	1,600
Computer Hardware and Software				
Information Systems Program Office of Seniors Interests - 2000-01	50	-	-	50
	35,823	19,070	6,250	14,279

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	6,612	7,781	6,250	14,279	8,555	9,924	308
Working capital requirement							
Leave Liability	-	-	-	-	548	-	-
	6,612	7,781	6,250	14,279	9,103	9,924	308
LESS							
Internal Funds and Balances	4,264	-	(1,531)	3,833	-	-	-
Funding included in output appropriations ^(b) ..	744	3,184	3,228	5,629	4,955	3,476	250
Holding Account ^(c)	-	-	-	-	2,686	2,885	58
Capital Contribution	1,604	4,597	4,553	4,817	1,462	3,563	-

- (a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.
(b) Capital works expensed through the Statement of Financial Performance.
(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual ^{(e) (f)}	2000-01 Budget ^(f)	2000-01 Estimated Actual	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	62,886	57,250	67,395	70,047	69,617	70,523	70,436
Superannuation	5,195	5,310	5,688	6,099	6,944	7,070	7,274
Grants, subsidies and transfer payments ^(b)	19,127	14,395	17,363	23,306	20,393	19,132	17,633
Services purchased from non-government agencies	-	-	50,554	54,273	55,678	58,040	59,851
Supplies and services	76,445	51,099	16,297	19,629	17,140	17,928	17,076
Accommodation	6,286	6,227	6,514	6,839	7,043	7,486	7,452
Capital User Charge	-	-	-	4,807	4,771	4,836	4,827
Depreciation	4,761	4,683	4,096	4,301	4,374	4,405	2,628
Administration	-	30,063	-	-	-	-	-
Advertising and promotion	1,681	-	788	572	345	376	358
Consumable Supplies	5,400	-	3,727	4,346	4,384	4,688	4,156
Equipment repairs and maintenance	2,298	-	2,351	1,514	1,505	1,581	1,504
Net loss on disposal of non-current assets	263	536	81	736	736	736	736
Other expenses	1,243	-	413	886	909	959	877
TOTAL COST OF SERVICES	185,585	169,563	175,267	197,355	193,839	197,760	194,808
Revenues from ordinary activities							
User charges and fees ^(c)	507	266	481	303	303	303	303
Grants and subsidies	16,822	14,175	17,507	16,947	17,324	17,716	18,118
Other Revenue	1,706	766	2,633	1,759	2,670	2,929	653
Total Revenues from Ordinary Activities	19,035	15,207	20,621	19,009	20,297	20,948	19,074
NET COST OF SERVICES	166,550	154,356	154,646	178,346	173,542	176,812	175,734
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	151,231	145,284	149,906	172,674	172,045	174,894	173,878
Receipts paid into Consolidated Fund	(45)	-	-	-	-	-	-
Liabilities assumed by the Treasurer	5,195	5,310	5,688	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	156,381	150,594	155,594	172,674	172,045	174,894	173,878
Change in Equity arising from transfer of assets/liabilities	-	-	(3,530)	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(10,169)	(3,762)	(2,582)	(5,672)	(1,497)	(1,918)	(1,856)
Abnormal items	(369)	-	-	-	-	-	-
Extraordinary items	850	-	19	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(9,688)	(3,762)	(2,563)	(5,672)	(1,497)	(1,918)	(1,856)

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 1,246 and 1,236 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) Financial statements for 1999-2000 include the WA Drug Abuse Strategy Office which was transferred out of the Department on 1 July 2000.

(f) Financial statements for 1999-2000 and 2000-01 Budget do not include the Office of Youth Affairs which was transferred to the Department on 9 March 2001, from the Department of Training.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual ^{(b) (c)} \$'000	2000-01 Budget ^(c) \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	6,478	4,906	7,320	2,122	2,146	1,643	3,248
Cash resources held in Trust.....	3,859	-	3,862	3,852	4,084	4,843	3,485
Receivables.....	662	278	1,932	1,932	1,932	1,932	1,932
Inventories.....	-	14	-	-	-	-	-
Amounts receivable for outputs ^(a)	-	-	-	2,686	2,885	58	-
Prepayments.....	5,179	2,429	6,152	2,952	2,152	2,152	152
Total current assets.....	16,178	7,627	19,266	13,544	13,199	10,628	8,817
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	2,163	3,652	8,426	11,495
Land and Buildings.....	36,411	36,852	43,557	43,082	42,905	41,896	40,887
Plant, equipment and vehicles.....	3,330	3,456	2,434	1,466	429	88	4
Other non-current assets.....	14,312	12,146	13,730	16,426	16,165	18,857	16,679
Total non-current assets.....	54,053	52,454	59,721	63,137	63,151	69,267	69,065
TOTAL ASSETS.....	70,231	60,081	78,987	76,681	76,350	79,895	77,882
CURRENT LIABILITIES							
Employee Entitlements.....	7,496	7,882	10,282	10,731	10,180	10,405	10,642
Payables.....	944	1,428	2,083	83	83	1,083	83
Other Liabilities.....	1,719	3,229	2,077	2,078	2,330	2,803	3,205
Total current liabilities.....	10,159	12,539	14,442	12,892	12,593	14,291	13,930
NON-CURRENT LIABILITIES							
Employee Entitlements.....	4,949	5,041	3,693	3,792	3,795	3,997	4,201
Other Liabilities and Accruals.....	345	342	338	338	338	338	338
Total non-current liabilities.....	5,294	5,383	4,031	4,130	4,133	4,335	4,539
TOTAL LIABILITIES.....	15,453	17,922	18,473	17,022	16,726	18,626	18,469
EQUITY							
Contributed Equity.....	-	-	-	4,817	6,279	9,842	9,842
Accumulated surplus/(deficit).....	22,814	10,194	20,251	14,579	13,082	11,164	9,308
Asset revaluation reserve.....	31,964	31,965	40,263	40,263	40,263	40,263	40,263
Total equity.....	54,778	42,159	60,514	59,659	59,624	61,269	59,413
TOTAL LIABILITIES AND EQUITY.....	70,231	60,081	78,987	76,681	76,350	79,895	77,882

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) Financial statements for 1999-2000 include the WA Drug Abuse Strategy Office which was transferred out of the Department on 1 July 2000.

(c) Financial statements for 1999-2000 and 2000-01 Budget do not include the Office of Youth Affairs which was transferred to the Department on 9 March 2001, from the Department of Training.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^{(a) (b)} \$'000	2000-01 Budget ^(b) \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	148,883	137,503	142,125	167,825	167,671	170,062	170,809
Capital Contribution	2,348	7,781	7,781	4,817	1,462	3,563	-
Holding Account	-	-	-	-	2,686	2,885	58
Net cash provided by government	151,231	145,284	149,906	172,642	171,819	176,510	170,867
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(61,825)	(56,783)	(64,709)	(69,498)	(69,913)	(69,623)	(69,593)
Superannuation payments	-	-	-	(6,099)	(6,944)	(7,070)	(7,274)
Grants, subsidies and transfer payments	(19,861)	(14,890)	(17,982)	(23,716)	(20,803)	(19,542)	(18,043)
Supplies and services	(79,807)	(48,199)	(18,990)	(20,495)	(20,099)	(20,520)	(19,787)
Accommodation	(6,134)	(6,227)	(6,541)	(6,820)	(7,018)	(7,570)	(7,572)
Administration	(1,681)	(29,481)	(1,181)	(3,618)	(1,342)	(1,935)	(1,230)
Equipment repairs and maintenance	(2,298)	-	(2,823)	(1,514)	(1,505)	(1,581)	(1,504)
Capital User Charge	-	-	-	(4,807)	(4,771)	(4,836)	(4,827)
Payments for services purchased from non-government agencies	-	-	(50,284)	(53,073)	(54,878)	(57,040)	(58,851)
Goods and Services Tax	(496)	(9,887)	(9,445)	(8,400)	(8,400)	(8,400)	(8,400)
Other payments	(1,288)	-	-	(886)	(909)	(959)	(877)
Receipts							
User charges and fees	156	31	289	105	105	105	105
Goods and Services Tax	-	9,887	8,713	8,400	8,400	8,400	8,400
Grants and subsidies	16,821	14,175	16,660	16,947	17,324	17,716	18,118
Other receipts	1,773	914	2,865	1,879	2,790	3,049	773
Net cash from operating activities	(154,640)	(140,460)	(143,428)	(171,595)	(167,963)	(169,806)	(170,562)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(4,682)	(5,071)	(3,785)	(6,255)	(3,600)	(6,448)	(58)
Proceeds from the sale of non-current assets ..	13	-	-	-	-	-	-
Net cash from investing activities	(4,669)	(5,071)	(3,785)	(6,255)	(3,600)	(6,448)	(58)
NET INCREASE/(DECREASE) IN CASH HELD	(8,078)	(247)	2,693	(5,208)	256	256	247
Cash assets at the beginning of the reporting period	16,804	5,153	10,337	11,182	5,974	6,230	6,486
Net cash transferred to/from other agencies	1,611	-	(1,848)	-	-	-	-
Cash assets at the end of the reporting period	10,337	4,906	11,182	5,974	6,230	6,486	6,733

(a) Financial statements for 1999-2000 include the WA Drug Abuse Strategy Office which was transferred out of the Department on 1 July 2000.

(b) Financial statements for 1999-2000 and 2000-01 Budget do not include the Office of Youth Affairs which was transferred to the Department on 9 March 2001, from the Department of Training.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	154,646	178,346	173,542	176,812	175,734
Adjustment for non-cash items:					
Depreciation.....	(4,096)	(4,301)	(4,374)	(4,405)	(2,628)
Superannuation	(5,688)	-	-	-	-
Increase/(decrease) in accounts receivable	1,270	-	-	-	-
Increase/(decrease) in prepayments.....	973	(3,200)	(800)	-	(2,000)
(Increase)/decrease in salaries and related costs.....	(1,761)	(548)	548	(427)	(441)
(Increase)/decrease in accounts payable.....	(1,139)	2,000	-	(1,000)	1,000
(Increase)/decrease in other liabilities	(374)	(1)	(252)	(473)	(402)
Profit/(loss) on sale of assets.....	(81)	(736)	(736)	(736)	(736)
Other accrued revenue.....	(322)	35	35	35	35
Net Cash from Operating Activities	143,428	171,595	167,963	169,806	170,562

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual ^(a) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Children In Care	10,578	10,551	12,307	12,724	12,260	12,260	12,260
Family Crisis Program.....	1,750	1,680	1,513	1,600	1,600	1,600	1,600
Capital Grants.....	1,379	1,748	1,003	3,749	2,786	1,500	-
Positive Ageing Initiatives.....	3,625	105	79	80	25	25	25
Grants related to advancing the status of women and preventing domestic violence	131	174	157	168	75	100	100
Disaster Relief.....	806	-	-	-	-	-	-
Youth/ Cadet Grants.....	-	-	1,482	4,185	3,537	3,537	3,538
Community Service Grants	-	-	435	400	60	60	60
Other	49	137	387	400	50	50	50
TOTAL	18,318	14,395	17,363	23,306	20,393	19,132	17,633

(a) Grants and subsidies for 1999-2000 exclude expenditure by the WA Drug Abuse Strategy Office.

TRUST ACCOUNT DETAILS**Western Australian Family Foundation Trust Account**

The purpose of the account is to hold funds for development, implementation and administration initiatives and activities regarding the family and community.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	1,901	1,401	1,132	877
Receipts:				
Consolidated Fund contribution	560	560	560	560
	2,461	1,961	1,692	1,437
Family and Community initiatives	1,329	560	815	560
CLOSING BALANCE	1,132	1,401	877	877

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Aboriginal Child Care Training	39	39	40	39
Aboriginal and Torres Strait Islander Employment Strategy	99	109	36	-
Centre for Positive Ageing	2,400	-	-	-
Children's Services	251	384	250	380
Christmas/Cocos Island	129	130	-	-
Departmental Services	1,632	945	3,155	1,984
Family Law Court	1,084	1,190	905	1,190
GST input credits	496	9,887	8,783	8,400
GST receipts on sales	-	-	92	100
Natural Disaster Relief	123	-	-	-
Supported Accommodation Assistance Program	12,240	12,305	15,394	15,202
Unattached Refugee Children	18	18	34	16
Youth Grants	-	-	-	120
TOTAL	18,511	25,007	28,689	27,431

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

DISABILITY SERVICES COMMISSION

PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

DIVISION 69

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 105 Net amount appropriated to purchase outputs.....	151,340	166,661	167,237	182,974	192,095	201,995	212,507
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	152	152	159	159	159	159	159
Total appropriations provided to purchase outputs.....	151,492	166,813	167,396	183,133	192,254	202,154	212,666
ADMINISTERED							
Item 106 Amount provided for Administered Grants, Subsidies and Transfer Payments.....	-	-	-	1,000	-	-	-
CAPITAL							
Item 182 Capital Contribution.....	5,012	870	557	620	625	5,011	511
GRAND TOTAL.....	156,504	167,683	167,953	184,753	192,879	207,165	213,177

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

The primary focus of the Commission is to make a positive difference to the lives of people with disabilities, their families and carers.

The Commission will provide leadership to:

- *support local communities in welcoming and assisting people with disabilities, their families and carers;*
- *achieve access to quality support and services for people with disabilities; and*
- *protect the rights of people with disabilities who are especially vulnerable and support them to live a full and valued life.*

SIGNIFICANT ISSUES AND TRENDS

- Ageing Carers – as ageing parents/carers become less able to provide care and support for their family members, it is anticipated that demand will rise for both accommodation and community based support services.
- Community Expectations – with increasing community awareness of disability issues comes a heightened expectation by the community of the provision of timely and responsive services for people with disabilities and their families to a level consistent with prevailing community standards.
- Hostel Residential – as hostel accommodation is no longer considered to be an appropriate environment for accommodating people with disabilities, more people are being supported through community based services. Over the past six years the number of people accommodated in hostel accommodation has been reduced by 311 or 51%.

- Community Residential – in response to government funding of immediate need, and the transfer of people from hostel accommodation, the number of people in community residential options has increased by 250 or 34% over the past six years.
- Families and Carers – families and carers continue to provide the main source of support for people with disabilities and will, in turn, need to be supported to enable them to fulfil their caring role – 70% of all support needed is provided by families and friends.
- Individual Funding – in ensuring that services are responsive to individual needs and aspirations, there has been a continuing emphasis on direct funding of individuals to enable them to exercise choice in their supports.
- Agency Viability – this year's output targets have been adjusted to achieve full subsidy of the non-government sector for the effects of embedded wholesale sales tax, and also to provide for indexation on growth funds allocated in 2000-01.
- Strategic Planning – a new strategic plan was developed with broad stakeholder consultation, and took into account the impact of the previous Strategic Plan. The Commission's new Strategic Plan for 2000-05 has three key goals: to strengthen individuals, families and carers; to strengthen communities; and to strengthen partnerships and support services.
- National Projects – with increasing demand for nationally consistent and comparable performance data and measurement, the Commission has contributed significantly to national research projects conducted jointly by the Australian Institute of Health and Welfare and the National Disability Administrators group. These include: nationally comparable disability data, development of nationally comparable performance indicators, disability and ageing, the National Satisfaction Survey of Clients of Disability Services, and trends in development of disability services.
- Quality Assurance – the Periodic Service Review system, which monitors and improves the quality of care offered to residents, has been fully implemented in the Commission's provided accommodation services. In the non-government sector services are monitored through concise purchasing agreements as well as the standards monitoring program.
- Commonwealth State Disability Agreement – 17% of the Commission's budget is comprised of Commonwealth funding provided under the Commonwealth State Disability Agreement (CSDA). The second CSDA expires on 30 June 2002. A key priority for the Commission is to re-negotiate a third CSDA to respond appropriately to unmet demand and future growth, and recognises the joint responsibility between the State and Commonwealth governments for funding specialist disability services.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Carers' package	2,041	2,041	2,041	2,041
Parity and wages policy	4,194	4,761	4,867	4,977
Travel, advertising and consultancy savings	(64)	(64)	(64)	(64)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Residential Services.....	97,129	98,199	101,487	106,788			
<i>Output 2:</i>							
Non Residential Services.....	67,748	77,373	76,423	89,558			
<i>Output 3:</i>							
Individual Coordination.....	16,946	15,824	21,011	23,050			
<i>Output 4:</i>							
Strategic Coordination.....	5,430	7,148	5,702	5,936			
Total Cost of Outputs.....	187,253	198,544	204,623	225,332	225,314	235,338	245,839
<i>Less Operating revenues.....</i>	<i>32,796</i>	<i>31,076</i>	<i>37,788</i>	<i>43,237</i>	<i>32,881</i>	<i>33,105</i>	<i>32,768</i>
Net Cost of Outputs.....	154,457	167,468	166,835	182,095	192,433	202,233	213,071
Adjustments ^(b)	(2,965)	(655)	561	1,038	(179)	(79)	(405)
Appropriations provided to purchase Outputs.....	151,492	166,813	167,396	183,133	192,254	202,154	212,666
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	-	-	-	1,000	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	5,012	870	557	620	625	5,011	511
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	156,504	167,683	167,953	184,753	192,879	207,165	213,177

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Enhance the well-being of people with disabilities and their carers by the provision of necessary supports and services.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Take up rate ^(b)	26.7	27	28.4	29	

(a) More details of effectiveness indicators in annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of a Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2000-01 was 12% higher than the national rate.

Output 1: Residential Services

Residential Services is the provision of support and supervision required by people with disabilities who are accommodated in facilities such as hostels, group homes or duplexes. This support may include living skills, training, information, counselling, community participation activities, care and support, transport, service coordination and advocacy.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	97,129	98,199	101,487	106,788	
Less Operating Revenue ^(b)	14,870	18,847	17,076	17,381	
Net Cost of Output	82,259	79,352	84,411	89,407	
Adjustments ^(c)	(1,579)	(310)	284	510	
Appropriation for purchase of Output 1	80,680	79,042	84,695	89,917	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of service users	1,568	1,661	1,542	1,602	
Quality					
% clients satisfied	87%	90%	na	90%	
Timeliness					
Average time from approval to implementation of accommodation support plan	34 days	30 days	41 days	35 days	
Cost					
Average cost per service user	\$61,944	\$59,120	\$65,815	\$66,659	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 999 and is estimated to be 999 for the 2001-02 Budget.

Major Achievements For 2000-01

- Progressed the construction of ten new homes, in conjunction with the Department of Housing and Works, to enable the relocation of 38 residents to more appropriate accommodation in the community. Six new homes have been completed so far and 22 clients moved.
- Plans completed for the redevelopment of Epsom Hostel to more appropriate community-based homes.
- Developed and implemented new protocols for an improved response to crisis/emergency respite admissions with new facilities under construction.
- Progressed the implementation of major capital works across the remaining high support needs hostels.
- Completed the relocation of ageing residents from Morriston Hostel to more appropriate community-based accommodation.

- Developed plans to upgrade Fairholme Hostel to provide improved accommodation for residents.
- Developed revised Accommodation Support Funding guidelines.
- Reviewed day options for residents in Accommodation Services and progressed development of proposals to increase participation for an additional 21 clients in recreation and community-based activities.
- Implemented strategies to increase the range of accommodation and out-of-home respite options in the Goldfields region.
- Provided funding to meet the accommodation support needs of an additional 123 clients.

Major Initiatives For 2001-02

- Implement the plans for the redevelopment of Fairholme and Epsom Hostels to provide more appropriate services to meet the needs of clients.
- Provide funding to meet the accommodation support needs of an additional 60 clients.
- In conjunction with the Department of Housing and Works, progress implementation of a number of housing modifications and construction projects to provide more appropriate housing for several groups of clients supported by the Commission's Accommodation Services.
- Review the operations of the Multi Agency Placement Service.
- Review the Accommodation Support funding process.
- Maintain, support and continue to develop the Periodic Service Review Management System within the Commission's Accommodation Services, including progressing the extension to Supervising Social Trainers and Management functions.
- Continue implementing the Community Services Training Package for Direct Care staff within the Commission's Accommodation Services.
- Develop a framework, with the Department of Health, for provision of accommodation for people with a dual disability.
- Progress a range of capital works projects across the Commission's High Support Needs Hostels.

Outcome: Enhance the well-being of people with disabilities and their carers by the provision of necessary supports and services.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Take up rate ^(b)	56.1	57	86.7	90	

(a) More details of effectiveness indicators in annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of a Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2000-01 was 35% higher than the national rate.

Output 2: Non Residential Services

Non Residential Services is the support provided for people with a disability and/or their families to enable them to manage their day to day accommodation, associated daily living routines, and to access positive and constructive day activities. Medical, therapy and specialist services are provided and directed at maintaining health, promoting family wellbeing and developing individual skills and abilities.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	67,748	77,373	76,423	89,558	
Less Operating Revenue ^(b)	15,585	2,679	17,549	22,097	
Net Cost of Output	52,163	74,694	58,874	67,461	
Adjustments ^(c)	(1,002)	(292)	198	385	
Appropriation for purchase of Output 2	51,161	74,402	59,072	67,846	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Number of service users	17,376	16,123	18,302	19,208	
Quality					
Consumers satisfied.....	78%	90%	n.a.	90%	
Timeliness					
Average time between initial referral and offer of first consultation.....	13.6 days	13 days	4.8 days	5 days	
Cost					
Average cost per service user	\$3,899	\$4,799	\$4,176	\$4,663	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 239 and is estimated to be 239 for the 2001-02 Budget.

Major Achievements For 2000-01

- Increased therapy and professional services to meet the increasing demand of pre-school and school age children and adults across all types of disabilities.
- Implemented a new staffing mix in regional early intervention services, resulting in increased levels of therapy and psychology supports to pre-school children and their families.
- Commenced the review of the Supported Community Living Program provided to adults with an intellectual disability and implemented the recommendations of this review.
- Invited tenders for the provision of management services for clients who present challenging behaviours in accommodation services.
- Commenced a review of Autism Early Intervention Services.

- Investigated family support and respite issues in rural and remote areas in partnership with the non-government sector.
- From the growth funds available in the second Five Year Business Plan developed and implemented a funding framework:
 - to meet respite needs in metropolitan, rural and remote areas;
 - for the advocacy program; and
 - for recreation services.
- Funded alternatives to employment for an additional 94 school-leavers unable to participate in employment.
- Funded alternatives to employment for an additional 87 adults who have no daytime occupation/employment .
- Developed collaborative partnerships between the Commission's Country Services and country health authorities, universities, the Combined Universities Centre for Rural Health and non-government providers of specialist services.
- Increased the capacity of specialist services (psychology, counselling and therapy) to meet the needs of people with disabilities and their families.
- Funded 11 rural agencies to expand existing services and to develop innovative new respite programs.
- Provided funding to 456 individuals and their families to enable them to access respite and family support.
- Developed a pilot program for school age children with autism who have challenging behaviours.
- Provided increased support to non-government agencies operating in rural and remote areas.
- Commenced the development of a policy and funding framework for therapy and professional services.

Major Initiatives For 2001-02

- Operationalise metropolitan district teams for the Individual and Family Support Service and strengthen the local community focus for planning and service delivery.
- Provide service development opportunities and endorse new Alternatives to Employment service providers, with particular emphasis on gaps in service provision in rural/remote areas.
- Fund Alternatives to Employment for an additional 80 school leavers unable to participate in employment.
- Provide funding for 125 adults who require an Alternative to Employment service.
- Allocate Flexible Family Support funding grants as a preventative measure to support an additional 233 families, state-wide.
- Allocate intensive Family Support Funding to an additional 130 individuals to increase respite and funding support options across the State.
- Develop and implement a model that supports people with disabilities to access community-based medical services.
- Foster shared responsibility between government agencies for services to people with Autism Spectrum Disorders.
- Implement the outcomes of the review of School Age Therapy and Professional Services, and further develop the work being undertaken in the area of Early Childhood Intervention funding frameworks.
- Implement strategies to increase the accessibility and responsiveness of services and supports for Aboriginal people with disabilities living in rural and remote areas.
- Install and utilise video-conferencing technology as a strategy to increase and improve services to people with disabilities and their families living in rural and remote areas.

- Maintain and further develop partnership arrangements with country health authorities to increase and improve therapy services in country areas.
- Additional funding will be provided to 13 metropolitan agencies to expand existing services and to develop innovative new respite programs.

Outcome: Assist people with a disability and their carers to access the necessary local supports and services for the individual and family well-being.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Take up rate ^(b)	10.1	11	34.4	35	

(a) More details of effectiveness indicators in annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of a Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2000-01 was 622% higher than the national rate.

Output 3: Individual Coordination

Individual Coordination is comprised of the Local Area Coordination service, which assists people with a disability, their families and carers, to access local supports and services to meet their individual needs.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	16,946	15,824	21,011	23,050	
Less Operating Revenue ^(b)	1,046	7,766	1,515	2,180	
Net Cost of Output	15,900	8,058	19,496	20,870	
Adjustments ^(c)	(305)	(32)	66	119	
Appropriation for purchase of Output 3	15,595	8,026	19,562	20,989	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Service users.....	5,110	5,504	5,764	6,003	
Quality					
Clients satisfied	77%	90%	na	90%	
Timeliness					
Time from initial referral to first contact	1.5 days	1.5 days	1.9 days	1.5 days	
Cost					
Average cost per service user	\$3,316	\$2,875	\$3,645	\$3,840	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 149 and is estimated to be 154 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed the metropolitan and state-wide Local Area Coordination program expansion through the appointment of ten new Local Area Coordinators to the northern coastal district and major population growth areas in the south metropolitan area. Opened new Local Area Coordination offices at Innaloo and Shenton Park.
- Expanded Local Area Coordination services by an additional 83 people with funds provided under the Commission's Business Plan.
- Developed strategies to meet the particular support requirements of indigenous people with disabilities living in rural and remote areas. Indigenous people now have double the take-up rate of non-indigenous people in terms of disability services.

Major Initiatives For 2001-02

- Expand Local Area Coordination services by a further 239 people with funds provided under the Commission's Business Plan.
- Review the Local Area Coordination framework of vision, charter, principles and strategies through a state-wide family and district-based consultation process.
- Promote greater awareness in metropolitan communities about the roles and functions of the Disability Services Commission and Local Area Coordinators.
- Clarify and simplify the accountability benchmarks for direct consumer funding through Local Area Coordination.

Outcome: Promote an environment responsive to the needs of people with disability and their carers.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Take up rate ^(b)	117.8	118	149.5	150	

(a) More details of effectiveness indicators in annual report.

(b) The take up rate is calculated as a proportion of the number of service users in each output, relative to the number of people with a disability who are in receipt of a Disability Support Pension through Centrelink. The measure is expressed as a rate of the number of service users for every 1,000 people in receipt of the Disability Support Pension. The take up rate for Western Australia in 2000-01 was 58% higher than the national rate.

Output 4: Strategic Coordination

Strategic Coordination is the provision of policy and planning advice for the strategic planning and coordination of disability services in Western Australia. This includes improving access to public and private services and facilities, ensuring quality assurance services to preserve consumer rights and safeguards, and providing community education activities that advocate the needs, rights and abilities of people with a disability.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output	5,430	7,148	5,702	5,936	
Less Operating Revenue ^(b)	1,295	1,784	1,648	1,579	
Net Cost of Output	4,135	5,364	4,054	4,357	
Adjustments ^(c)	(79)	(21)	13	24	
Appropriation for purchase of Output 4	4,056	5,343	4,067	4,381	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Strategic projects	67	67	67	70	
Quality					
DSC Board satisfaction with quality.....	100%	100%	90%	90%	
Timeliness					
DSC Board satisfaction with timeliness.....	100%	80%	96%	90%	
Cost					
Average Cost per Western Australian with a disability (381,000).....	\$15.27	\$20.11	\$14.97	\$15.58	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 43 and is estimated to be 43 for the 2001-02 Budget.

Major Achievements For 2000-01

- Completed the preparation of the second five-year Strategic Plan for the period 2000-05 in consultation with the disability field.
- Analysed results of the National Satisfaction Survey of Clients of Disability Services to help guide service development, and presented key information to the non-government sector.
- Contributed to national research and development projects through the Australian Institute of Health and Welfare and the National Disability Administrators group.
- Contributed to the development of a whole-of-government Carers' Policy, a joint initiative between the Minister for Health and the Minister for Seniors and Disability Services.
- Prepared profiles of disability at local government and regional levels
- Developed and refined forecasting models of demand for services.
- Analysed the results of the Australian Bureau of Statistics' Survey of Disability, Ageing and Carers
- Developed a model of diversion for people with intellectual disabilities who commit minor offences; and launched updated information booklets on disability for the court services.
- Commenced the final stage of the evaluation assessing the impact of the Disability Service Plan initiative.
- Developed a Disability Awareness Training package for use by State Government agencies and Local Government authorities.
- Developed an access information strategy targeting those involved with building, construction and development.
- Promoted, monitored and supported the ongoing development, implementation and review of Disability Service Plans.
- Conducted access seminars for those involved in the planning, design and construction of buildings and facilities (including access consultants, Contract and Management Services staff and their key clients, architects and designers).
- Participated in a joint project with the Department of Sport and Recreation and the Western Australian Municipal Association to develop access guidelines for swimming pool and recreation centre design.

Major Initiatives For 2001-02

- Support the development of principles and standards to guide the provision of effective advocacy and undertake joint planning with the Commonwealth to identify how current gaps in advocacy can be effectively addressed.
- Research and monitor the impact of Commonwealth employment policies on people with disabilities with high support needs, and the implications on State-funded services.
- Work jointly with relevant Government agencies to coordinate and support a whole-of-government response to carers and develop a State Carers' Act.
- Contribute to the development of a national policy framework to underpin the renegotiation of the CSDA.
- Develop an evaluation framework for the Commission's Business Plan and Strategic Plan.
- Complete 100 monitoring assignments assessing services compliance against the Disability Services Standards.
- Re-negotiate the three year Purchasing Agreements with all funded services/organisations to commence in July 2002.
- Develop a policy and funding framework for therapy and professional services.
- Develop a policy framework for day/leisure options, incorporating recreation and day options for older people with disabilities.
- Develop a policy framework to underpin the provision of services to indigenous people.
- Promote, monitor and support the ongoing development, implementation and review of Disability Service Plans by State Government agencies and Local Government.
- Develop a framework of social indicators for disability.
- Support the sector to implement quality systems for services.
- Review and update the allocation process and funding framework for accommodation support, intensive family support and alternatives to employment.
- Develop a comprehensive policy on Indexation for Commission purposes and develop Briefing Papers for service providers.
- Work with other government departments to review the accountability requirements of non-government organisations.
- Support the establishment of a community driven framework for disability related research activities.

CAPITAL WORKS PROGRAM

The Disability Services Commission's capital works expenditure for 2001-02 represents the preservation and restoration of its hostels and group homes. The renovations will sustain the economic life of the facilities and will contribute to improved service delivery.

The Commission will also relocate and amalgamate three of its existing southern metropolitan offices to a new site that will provide clients and staff with a modern, easily accessible facility that will enhance service delivery.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Renovations Program 2000-01	1,000	299	299	701
COMPLETED WORKS				
Renovations Program 1999-00	1,000	1,000	670	-
NEW WORKS				
Hostel Redevelopment Program	1,875	-	-	1,875
Renovations Program 2001-02	1,000	-	-	1,000
South Metro Office	1,200	-	-	1,200
	6,075	1,299	969	4,776

CAPITAL CONTRIBUTION

The Commission's Capital Works Program is to be funded from asset sales and borrowings in 2001-02. The capital contribution represents the principal repayment of debt outstanding at the Western Australian Treasury Corporation.

In 2003-04, the capital contribution represents the balance of the proceeds from the sale of the Pyrtton site (\$4.5 million) plus the scheduled loan repayment of \$511,000. These funds are to be applied to debt (\$4.011 million) and the capital works program (\$1 million).

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	330	1,000	969	4,776	1,804	1,800	1,000
Working capital requirement							
Loan repayments	5,012	870	557	620	625	4,011	511
	5,342	1,870	1,526	5,396	2,429	5,811	1,511
LESS							
Asset Sales	-	-	-	2,679	1,070	800	-
Borrowings.....	-	1,000	-	2,097	734	-	1,000
Internal Funds and Balances.....	330	-	969	-	-	-	-
Capital Contribution.....	5,012	870	557	620	625	5,011	511

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	64,283	65,299	67,153	73,276	74,087	75,652	77,430
Superannuation	5,171	5,545	6,358	6,107	6,585	6,701	6,572
Grants, subsidies and transfer payments ^(b)	101,099	111,125	114,952	131,687	128,691	137,259	146,036
Supplies and services	10,388	11,969	10,829	8,689	9,855	9,312	9,748
Accommodation	893	-	-	-	-	-	-
Borrowing costs	787	816	578	506	638	725	527
Depreciation	407	504	390	476	742	744	581
Consumable Supplies	2,853	3,259	3,004	3,208	3,200	3,460	3,460
Equipment repairs and maintenance	1,291	-	1,359	1,383	1,379	1,485	1,485
Net loss on disposal of non-current assets	41	-	-	-	137	-	-
Other expenses	40	27	-	-	-	-	-
TOTAL COST OF SERVICES	187,253	198,544	204,623	225,332	225,314	235,338	245,839
Revenues from ordinary activities							
User charges and fees ^(c)	3,549	3,181	3,811	3,400	3,520	3,520	3,520
Net Profit on disposal of non-current assets	1,043	-	9	772	113	337	-
Grants and subsidies	26,568	27,595	32,953	38,805	28,988	28,988	28,988
Other Revenue	1,636	300	1,015	260	260	260	260
Total Revenues from Ordinary Activities	32,796	31,076	37,788	43,237	32,881	33,105	32,768
NET COST OF SERVICES	154,457	167,468	166,835	182,095	192,433	202,233	213,071
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	155,770	166,521	167,545	183,133	192,254	202,154	212,666
TOTAL REVENUES FROM GOVERNMENT	155,770	166,521	167,545	183,133	192,254	202,154	212,666
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	1,313	(947)	710	1,038	(179)	(79)	(405)
Abnormal items	-	-	-	-	-	(5,058)	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	1,313	(947)	710	1,038	(179)	(5,137)	(405)

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 1,430 and 1,435 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	103	143	87	87	87	87	87
Restricted cash assets.....	1,816	1,741	2,255	2,450	2,645	2,840	-
Receivables.....	458	344	1,302	1,182	1,182	1,182	1,182
Prepayments	64	-	115	-	-	-	-
Total current assets.....	2,441	2,228	3,759	3,719	3,914	4,109	1,269
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	2,061	3,453	4,873	6,162
Land and Buildings.....	18,343	17,502	18,259	19,717	20,264	16,344	17,101
Plant, equipment and vehicles.....	840	844	1,060	1,357	917	512	314
Other non-current assets	-	-	734	1,372	1,233	1,093	954
Total non-current assets.....	19,183	18,346	20,053	24,507	25,867	22,822	24,531
TOTAL ASSETS.....	21,624	20,574	23,812	28,226	29,781	26,931	25,800
CURRENT LIABILITIES							
Employee Entitlements.....	13,938	14,250	13,034	14,186	14,625	15,099	15,309
Payables.....	1,136	1,265	2,202	2,246	2,293	2,341	2,388
Interest-bearing liabilities (borrowings).....	177	880	620	625	4,011	511	511
Interest payable.....	145	194	261	149	158	140	128
Other Liabilities.....	2,361	1,380	3,781	2,053	2,312	2,839	600
Total current liabilities	17,757	17,969	19,898	19,259	23,399	20,930	18,936
NON-CURRENT LIABILITIES							
Employee Entitlements.....	12,849	13,312	13,186	13,635	13,881	14,137	14,405
Interest-bearing liabilities (borrowings).....	7,634	9,205	6,634	9,580	6,303	5,792	6,281
Total non-current liabilities	20,483	22,517	19,820	23,215	20,184	19,929	20,686
TOTAL LIABILITIES	38,240	40,486	39,718	42,474	43,583	40,859	39,622
EQUITY							
Contributed Equity	-	-	-	620	1,245	6,256	6,767
Accumulated surplus/(deficit).....	(34,633)	(37,929)	(33,923)	(32,885)	(33,064)	(38,201)	(38,606)
Asset revaluation reserve	18,017	18,017	18,017	18,017	18,017	18,017	18,017
Total equity.....	(16,616)	(19,912)	(15,906)	(14,248)	(13,802)	(13,928)	(13,822)
TOTAL LIABILITIES AND EQUITY.....	21,624	20,574	23,812	28,226	29,781	26,931	25,800

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	155,770	166,521	167,545	181,072	190,862	200,734	211,377
Capital Contribution	-	-	-	620	625	5,011	511
Net cash provided by government	155,770	166,521	167,545	181,692	191,487	205,745	211,888
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements	(63,285)	(64,745)	(67,103)	(71,902)	(73,178)	(74,448)	(78,963)
Superannuation payments	(5,171)	(5,526)	(6,493)	(6,091)	(6,549)	(6,647)	(6,802)
Grants and subsidies paid	(103,087)	(111,125)	(114,566)	(131,687)	(128,691)	(137,259)	(146,036)
Supplies and services	(12,273)	(15,104)	(12,799)	(13,111)	(12,873)	(12,589)	(12,964)
Borrowing costs	(611)	(813)	(462)	(618)	(628)	(742)	(538)
Accommodation	(893)	-	-	-	-	-	-
Equipment repairs and maintenance	(1,203)	-	(1,227)	(1,311)	(1,307)	(1,413)	(1,473)
Goods and Services Tax	-	(1,510)	(12,894)	(14,461)	(14,260)	(15,046)	(15,921)
Other payments	(37)	-	-	-	-	-	-
Receipts							
User charges and fees	3,387	3,262	3,547	3,321	3,321	3,321	3,321
Goods and Services Tax	-	1,510	12,894	14,461	14,260	15,046	15,921
Grants and subsidies	26,662	27,595	32,823	38,798	28,988	28,988	28,988
Other receipts	927	250	966	250	250	250	250
Net cash from operating activities	(155,584)	(166,206)	(165,314)	(182,351)	(190,667)	(200,539)	(214,217)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(109)	(250)	(1,276)	(4,776)	(1,804)	(1,800)	(1,000)
Proceeds from sale of non-current assets	4,660	-	25	2,679	1,070	800	-
Net cash from investing activities	4,551	(250)	(1,251)	(2,097)	(734)	(1,000)	(1,000)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(1,862)	(870)	(2,053)	(620)	(625)	(4,011)	(511)
Other payments for financing activities	(3,150)	-	-	-	-	-	-
Proceeds from borrowings	-	1,000	1,496	3,571	734	-	1,000
Net cash from financing activities	(5,012)	130	(557)	2,951	109	(4,011)	489
NET INCREASE/(DECREASE) IN CASH HELD	(275)	195	423	195	195	195	(2,840)
Cash assets at the beginning of the reporting period	2,194	1,689	1,919	2,342	2,537	2,732	2,927
Cash assets at the end of the reporting period	1,919	1,884	2,342	2,537	2,732	2,927	87

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	166,835	182,095	192,433	202,233	213,071
Adjustment for non-cash items:					
Depreciation	(390)	(476)	(742)	(744)	(581)
(Increase)/decrease in salaries and related costs	567	(1,601)	(685)	(730)	(478)
Increase/(decrease) in accounts receivable	844	(120)	-	-	-
(Increase)/decrease in accounts payable	(1,066)	(44)	(47)	(48)	(47)
Increase/(decrease) in prepayments	51	(115)	-	-	-
Increase/(decrease) in other liabilities	(1,420)	1,728	(259)	(527)	2,239
Profit/(loss) on sale of assets	9	772	(24)	337	-
Other accrued expenditure	(116)	112	(9)	18	13
Net Cash from Operating Activities	165,314	182,351	190,667	200,539	214,217

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	-	-	-	1,000	-	-	-
TOTAL ADMINISTERED EXPENSES ^(a) ..	-	-	-	1,000	-	-	-
REVENUES							
Appropriations	-	-	-	1,000	-	-	-
TOTAL ADMINISTERED REVENUES	-	-	-	1,000	-	-	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies paid	-	-	-	(1,000)	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS	-	-	-	(1,000)	-	-	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Output Appropriation	-	-	-	1,000	-	-	-
TOTAL ADMINISTERED CASH INFLOWS	-	-	-	1,000	-	-	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	-	-	-	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Grants to Non-Government Agencies.....	92,599	99,855	104,114	119,340	117,053	124,911	132,951
Grants for Individuals.....	8,500	11,270	10,838	12,347	11,638	12,348	13,085
TOTAL	101,099	111,125	114,952	131,687	128,691	137,259	146,036

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Australian Red Cross - Lady Lawley Cottage Redevelopment	-	-	-	1,000	-	-	-
TOTAL	-	-	-	1,000	-	-	-

CULTURE AND THE ARTS

PART 13 - MINISTER FOR COMMUNITY DEVELOPMENT, WOMEN'S INTERESTS, SENIORS AND YOUTH; DISABILITY SERVICES; CULTURE AND THE ARTS

DIVISION 70

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 107 Net amount appropriated to purchase outputs.....	31,076	31,464	33,302	41,653	94,572	98,808	94,256
Item 108 Art Gallery of Western Australia .	11,815	12,037	12,336	12,717	-	-	-
Item 109 Library Board of Western Australia.....	22,623	22,181	23,269	22,922	-	-	-
Item 110 Perth Theatre Trust.....	3,692	4,392	5,071	3,713	-	-	-
Item 111 Western Australian Museum.....	7,442	7,534	8,360	9,773	-	-	-
Amount Authorised by Other Statutes							
- Lotteries Commission Act 1990.....	8,685	8,400	8,984	8,900	9,000	9,000	9,000
- Salaries and Allowances Act 1975.....	478	490	490	490	490	490	490
Total appropriations provided to purchase outputs.....	85,811	86,498	91,812	100,168	104,062	108,298	103,746
ADMINISTERED							
Amount provided for Administered Grants, Subsidies and Transfer Payments.....	600	600	600	-	-	-	-
CAPITAL							
Item 183 Capital Contribution	830	704	583	2,588	3,740	4,741	1,741
Item 184 Art Gallery of Western Australia .	688	888	888	910	-	-	-
Item 185 Library Board of Western Australia.....	10,511	10,257	10,257	10,352	-	-	-
Item 186 Perth Theatre Trust.....	1,555	1,250	1,250	500	-	-	-
Item 187 Western Australian Museum.....	1,682	1,610	1,610	1,800	-	-	-
Total appropriations provided as capital contributions.....	15,266	14,709	14,588	16,150	3,740	4,741	1,741
GRAND TOTAL.....	101,677	101,807	107,000	116,318	107,802	113,039	105,487

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

OUTPUT APPROPRIATION BY SERVICE AGENCY

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Art Gallery of Western Australia.....	14,088	14,489	14,788	15,588	16,113	16,638	16,849
ArtsWA	13,975	13,550	16,138	18,212	22,350	22,593	18,632
Business Support Policy	4,812	4,592	4,971	5,417	5,782	6,258	6,624
Library Board of Western Australia	32,499	32,563	33,101	34,228	34,751	36,425	36,930
Perth Theatre Trust.....	4,871	4,952	5,631	5,518	5,458	5,541	5,602
ScreenWest.....	1,970	1,518	1,523	2,430	2,541	3,085	1,121
Western Australian Museum	13,596	14,834	15,660	18,775	17,067	17,758	17,988
TOTAL.....	85,811	86,498	91,812	100,168	104,062	108,298	103,746

MISSION

To provide leadership, support and services to ensure that current and future Western Australians are informed and have access to a diverse range of innovative ideas, knowledge and cultural experiences.

SIGNIFICANT ISSUES AND TRENDS

- Western Australian cultural industries as a whole continue to grow in terms of employment, household expenditure and rates of attendance.
- Increasing interest in our past and a growing sense of a contemporary Western Australian identity places an obligation on Western Australian collecting institutions to encourage and support the telling of stories and experiences, thereby improving access to and use of collections in their care.
- As a higher proportion of the population enters retirement, there will be increased demand on access to cultural services, visits to cultural institutions and participation in arts and cultural work by volunteers.
- The role of cultural agencies in providing high-value tourist experience is increasingly being understood.
- Regional and remote communities have increasing expectations of improved access to collections, cultural information and services.
- As clients become increasingly technologically literate, new electronic formats and networks present challenges for the collection, presentation and delivery of information services. The digitisation of materials offers new ways of presenting cultural material to the population, including those who cannot physically access the collections.
- The Cultural Sector is contributing towards reconciliation with Aboriginal people by working with communities to provide information on collections of secret/sacred artefacts and art works and working towards their repatriation if desired.
- Mutually beneficial partnerships with overseas researchers and institutions will continue to be developed, particularly in the Southeast Asian region and the Indian Ocean Rim.
- Increasing challenges are being faced in securing corporate sponsorships through increased competition within and outside arts sectors.
- As cultural collections increase in size collecting institutions find it increasingly difficult to maintain storage facilities to acceptable standards of quality and adequacy in terms of space and conditions.
- While strong demand continues for screen content – particularly in the factual programming and animation sectors, the national drama production industry is in decline, as finding international finance for Australian content becomes more difficult. The need to seek international finance for Australian stories results in the international market decreasing the uniqueness of Australian stories, as Australian producers must meet international demands, thus endangering our cultural heritage.
- Australia is seen internationally as a good destination for the production of films, due to favourable exchange rates, climate, varied locations and skilled crews.
- The success and track record of local documentary makers has led to continued growth in the output and quality from Western Australia. The need for broadcasters to form closer links with State agencies creates production opportunities for emerging Western Australian producers.
- Community and government expectations for greater accountability, better control of information resources and increased efficiency in record-keeping have led to the development of new legislation to ensure that records will be created, managed and preserved as a whole-of-government asset.
- Government agencies are producing computer-based records at an increasing rate, and mechanisms to ensure that those of long-term value are identified and preserved for the benefit of the community and government must be developed.

- There is a growing requirement for all people to have educational qualifications and to pursue lifelong learning to keep up-to-date and retrain as the job market changes. Libraries are key providers of resources for lifelong learning.
- The deterioration of archival collections has been an on-going issue of concern to libraries and archives throughout the world, but that rate of deterioration is accelerating as some of the formats used, such as acetate film, reach a break down point. Hundreds of thousands of unique images are at risk in Western Australia.
- Public awareness and concern about environmental issues continues to increase, particularly salination, exploitation of native forests, global warming and reduction in biodiversity. There will be a need to increase and improve community access to information on faunal diversity and distributions derived from the reference collections housed in the Museum.
- Research by the Western Australian Museum has identified a unique and highly biodiverse subterranean fauna in caves and groundwater of the arid zone. This has potential implications for resource development.
- Asbestos in the Perth Museum Francis Street building continues to pose a potential health risk to staff and public that will increase as the building ages.
- Recent advice from the Crown Solicitor's Office has given a broader interpretation to the *Maritime Archaeology Act*, which increases the Western Australian Maritime Museum's obligations under the Act.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election				
Major Performing Arts Inquiry.....	974	1,194	1,045	1,066
Decisions taken since State Election				
Assistance to major performing arts	1,000	1,000	1,000	1,000
Develop WA's contemporary music industry	1,250	1,250	1,250	1,250
New initiatives for artists and arts companies.....	1,000	1,000	1,000	1,000
Regional touring	250	250	250	250
Strategic building maintenance.....	1,564	1,667	1,775	1,884
State Records Act	148	148	148	148
Support to local libraries.....	1,000	1,000	1,000	1,000
Parity and wages policy.....	1,363	1,547	1,551	1,540
Priority and Assurance Dividend.....	(2,734)	(3,425)	(3,620)	(3,620)
Travel, advertising and consultancy savings.....	(209)	(209)	(209)	(209)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Art Gallery Services	15,559	16,871	16,522	17,216			
<i>Output 2:</i>							
Library, Archival and Information Services	35,946	36,988	36,118	36,315			
<i>Output 3:</i>							
Museum Services	18,283	20,522	19,705	21,446			
<i>Output 4:</i>							
Arts Industry Support	15,276	15,006	18,947	23,513			
<i>Output 5:</i>							
Screen Production Industry Support	4,132	4,131	4,780	5,483			
<i>Output 6:</i>							
Venue Management Services	10,976	7,602	12,124	12,036			
Total Cost of Outputs	100,172	101,120	108,196	116,009	120,529	125,059	120,557
<i>Less Operating revenues</i>	13,806	14,622	16,430	15,615	16,407	16,939	16,939
Net Cost of Outputs	86,366	86,498	91,766	100,394	104,122	108,120	103,618
Adjustments ^(b)	(555)	-	46	(226)	(60)	178	128
Appropriations provided to purchase Outputs	85,811	86,498	91,812	100,168	104,062	108,298	103,746
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	600	600	600	-	-	-	-
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	15,266	14,709	14,588	16,150	3,740	4,741	1,741
TOTAL CONSOLIDATED FUND APPROPRIATIONS	101,677	101,807	107,000	116,318	107,802	113,039	105,487

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Visits strongly improved visitors knowledge and understanding of art:					
- Strongly agree	22%	27%	12%	15%	
- Agree.....	51%	50%	50%	50%	
- Neither agree nor disagree.....	20%	17%	29%	27%	
- Disagree	5%	4%	5%	5%	
- Strongly disagree.....	2%	1%	4%	3%	
- No response.....	-	1%	-	-	
Quality of presentation of displays:					
- Excellent or very good	77%	75%	65%	70%	
- Good or adequate	23%	23%	31%	27%	
- Below average.....	-	1%	4%	3%	
- No response.....	-	1%	-	-	
Quality of information relating to the works displayed:					
- Excellent or very good	57%	63%	49%	52%	
- Good or adequate	41%	34%	48%	45%	
- Below average.....	2%	1%	3%	3%	
- No response.....	-	2%	-	-	

(a) More details of effectiveness indicators in annual report.

Output 1: Art Gallery Services

Delivery of the State Art Collection and access to art gallery services and programs through visual arts advocacy, collection development, facilities and services. Services ensure that primary access to art, heritage and ideas locally, regionally and internationally are preserved and displayed for future generations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	15,559	16,871	16,522	17,216	
Less Operating Revenue ^(c)	2,128	2,492	2,987	3,487	
Net Cost of Output	13,431	14,379	13,535	13,729	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 1	13,431	14,379	13,535	13,729	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Items maintained which support WA's collection management	15,002	15,130	15,343	15,473	
Interactions (visitors, internet hits, enquiries and exchanges)	405,643	396,000	443,747	450,000	
Quality					
Adherence to collection policy for acquisition	100%	100%	100%	100%	
Visitor satisfaction rate.....	na	na	91%	91%	New measure
Timeliness					
Hours per week public has access to collections.....	49	49	49	49	
Cost					
Average cost per item in the collection.....	\$207.43	\$223.01	\$215.37	\$222.53	
Average cost per interaction	\$30.69	\$34.08	\$29.79	\$30.61	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 67 and is estimated to be 64 for the 2001-02 Budget.

Major Achievements For 2000-01

- Presented the 'Side by Side' exhibition drawing on a wealth of material in Western Australian corporate and private collections. The exhibition created a number of unique pairings of works of art that have rarely been displayed together to contextualise and complement works from the State Art Collection.
- Expanded regional tour of the 'Year 12 Perspectives' exhibition to include Albany, Bunbury, Kalgoorlie, Geraldton, and Karratha. In addition, selected Australian works toured to Tokyo, Japan.
- Coordinated and managed the national tour to five venues of the exhibition 'Tete à Tete', celebrating over sixty years of work by Henri Cartier-Bresson, one of the twentieth century's most admired and imitated photographers.
- Organised a major survey exhibition of acclaimed Australian artist Robert MacPherson as part of the Gallery's commitment to the visual arts program for the Perth International Arts Festival. A comprehensive catalogue was also published and the exhibition will be shown at the Museum of Contemporary Art, Sydney.
- Implemented a comprehensive business-planning framework that aligns and focuses business activities to the Gallery's Strategic priorities.
- The Gallery's team based organisational structure has been developed further to effectively deliver the Gallery's business plan. In 2001 the number of teams was reduced from nine to five.
- The Gallery secured a key grant from The Ian Potter Foundation (Art Museum Collections Accessibility Initiative) to launch @rtX, a three-year youth project aimed at encouraging young people to visit the Gallery and interact with the State Art Collection. A pilot program targets young people and youth service agencies from the Town of Vincent and from the City of Swan.
- Established a scheme to employ an emerging trainee Indigenous curator, with the financial support of Rio Tinto, the Department of Indigenous Affairs and the Australia Council.

Major Initiatives For 2001-02

- Present a major exhibition 'Monet & Japan' in partnership with National Gallery of Australia. The exhibition will include some of Claude Monet's most brilliant and best known paintings from some of the world's greatest collections in Europe, Japan and the United States of America and will be shown in the company of an extensive selection of Japanese art.

- Present the 'Rodin' exhibition of over 75 works from the Iris & B Gerald Cantor Foundation, Los Angeles. The exhibition will provide a comprehensive study focussing on the various recognised strands of Rodin's prolific production of sculpture throughout his career.
- Develop architectural plans for the proposed Living Centre for Australia and the Indian Ocean Rim and Sculpture Garden development on the Art Gallery site in the Perth Culture Centre.
- Continue implementation of the @rtX youth initiative to increase the involvement of young people with visual arts programs provided by the Art Gallery.
- Develop and implement family focussed initiatives that have an emphasis on encouraging parents to bring their families into the Gallery by providing a range of events and self directed activities to enable them to discover the world of art together.
- Continued development of the State Art Collection through purchases and donations that build on strengths of the collection.
- Implement a program of process improvement together with the ongoing development of leadership and teams to support the achievements of the Gallery's strategic priorities.

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Customer satisfaction survey with Library service:					
- Satisfied or very satisfied	89.4%	92%	89.5%	90%	
- Neutral	7.3%	5%	8.7%	8%	
- Dissatisfied.....	0.9%	1.5%	1.1%	1%	
- Did not respond.....	2.4%	1.5%	0.7%	1%	

(a) More details of effectiveness indicators in annual report.

Output 2: Library, Archival and Information Services

Delivery of library, archival and information services through the Internet, the Alexander Library and the Public Library system. Support Local Authorities and associated bodies with leadership, resources, information and other services. Services ensure that Western Australia's documentary heritage is collected, organised and preserved for access by future generations.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	35,946	36,988	36,118	36,315	
Less Operating Revenue ^(c)	1,901	2,249	1,640	1,672	
Net Cost of Output	34,045	34,739	34,478	34,643	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 2	34,045	34,739	34,478	34,643	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Information Interactions	3,374,975	3,500,000	3,615,944	3,650,000	
New items added to the collections	378,797	374,000	323,609	350,000	
Quality					
Client satisfaction with services	89%	91%	90%	90%	
Collections covered by collection development policies	99%	99%	100%	100%	
Timeliness					
Hours per week public has access to collections.....	74.5	74.5	74.5	67.5	The closing time on weeknights will be reduced in order to reprioritise service levels during peak periods.
Time taken from order to dispatch (public library collections).....	118 days	130 days	133 days	125 days	
Cost					
Information Interactions	\$7.46	\$7.61	\$6.89	\$5.97	
New items added to the collections	\$28.43	\$27.68	\$34.62	\$41.50	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 278 and is estimated to be 272 for the 2001-02 Budget.

Major Achievements For 2000-01

- The *State Records Act 2000* was assented to on 28th November 2000. The Act sets up a State Records Commission with reporting, regulating and monitoring responsibilities concerning whole-of-government record keeping. Mechanisms were put in place to enable the Commission to commence its work in conjunction with the State Records Office.
- Negotiations between the State and local governments to develop a new Framework Agreement for the delivery of public library services in Western Australia commenced.
- The Local Interlending and Document Delivery Administration system has been installed and is currently being assessed. The implementation of this system has been delayed as a result of vendor-initiated delays.
- The LISWA network was upgraded to improve the delivery of electronic resources to clients via the Internet.
- LISWA has continued to develop its web sites and has developed the new LisKidz web site to encourage children's writing, the Kids Catalogue, the "Western Australia and Federation" site covering the WA perspective on Federation, the secession movement and Commonwealth/State Relations today, as well as contributing to the national 'Documenting a Democracy' site. The State Records Office is developing specifications for its web site.
- Discussions have been held with the Department of Justice for the provision of LISWA stock and services to prison libraries.
- LISWA assisted in the commissioning of a report examining existing library services for seniors and the library needs of baby boomers as they age.
- Resources for Aboriginal services were refocussed on the coordination of a Fathers' Reading Program at Wooroloo Prison Farm, assistance in mounting the Survival Photographic Exhibition, and the production of Storytime Kits to promote reading by Aboriginal children in rural and remote areas of the State.
- Agreement was reached with the Director General of the National Archives of Australia to enable enhanced community access to records emanating from State and Commonwealth Governments.
- Client education courses were conducted in country and metropolitan areas on best practice records management, genealogical research, and delivering public library services.

- Phase two of the Stock Supply 21 project commenced with the investigation of the potential to utilise electronic ordering and invoicing capabilities for transactions with suppliers.
- A system to improve the management of LISWA's electronic records has been installed and is being assessed.
- To improve access to heritage collections throughout the State, over 3,500 images have been digitised and made available on-line.
- A major revision of the Collection Development Policy for the Battye Library was completed, including a review of existing material and setting priorities for future collection intentions.

Major Initiatives For 2001-02

- A range of policies and standards will be developed to support the functions of the State Records Commission and implementation of the *State Records Act*.
- Training and information sessions will be delivered throughout Western Australia to assist Government in compliance with the *State Records Act*.
- A new Framework Agreement for the delivery of public library services in WA as a partnership between the State and local governments will be completed.
- Services to deliver improved services directly to remote clients will be developed.
- On-line guides will be developed and finding aids digitised to assist in research using heritage materials.
- There will be an on-going commitment to digitising images and documents from the heritage collections in the Battye Library and making these available through the Internet to researchers around the world.
- LISWA will cooperate with the National Archives of Australia to extend knowledge about sources for historical research and the means of accessing these sources in both country and city areas.
- A major project will be undertaken in association with the Friends of Battye Library to enable the microfilming of pre-Federation regional newspapers. The project will ensure the preservation of this information and enable copies to be available in regional public libraries.

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Satisfaction rate - interactions	97%	97%	99%	97%	
Satisfaction rate - products	97%	97%	95%	97%	

(a) More details of effectiveness indicators in annual report.

Output 3: Museum Services

Delivery and promotion of museum services through collection development and management, research, education and visitor services.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	18,283	20,522	19,705	21,446	
Less Operating Revenue ^(c)	2,739	4,898	2,731	1,284	
Net Cost of Output	15,544	15,624	16,974	20,162	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 3	15,544	15,624	16,974	20,162	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Interactions (visitors, Internet hits, enquiries and exchanges)	1,101,147	1,200,000	1,190,018	1,200,000	
Items maintained, which support WA's collection management	2,431,254	2,920,000	2,482,652	2,500,000	
Quality					
Satisfaction rate - interactions	97%	97%	99%	97%	
Satisfaction rate - products	97%	97%	95%	97%	
Adherence to collection policy for acquisition Collections stored according to appropriate standards.....	100%	100%	100%	100%	
	5%	5%	5%	5%	
Timeliness					
Hours per week public has access to collections:					
- Fremantle History Museum.....	40	40	40	40	
- Maritime Museum.....	46	52	46	52	
- Perth Museum	49	52	49	52	
Length of time from decision on collection to time of use	33 days	33 days	33 days	33 days	
Cost					
Average cost per interaction	\$9.14	\$9.41	\$9.11	\$9.83	
Average cost per item in the collection.....	\$3.38	\$3.16	\$3.57	\$3.86	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 187 and is estimated to be 183 for the 2001-02 Budget.

Major Achievements For 2000-01

- A new conceptual framework titled BiosphereWest was developed which will provide strategic guidance for future initiatives for the Museum. Key elements include partnerships with the community, being a public forum, profiling major social and scientific developments as they happen, and enhancing the Museum's focus on the place of Western Australia in the Indian Ocean region.
- A new Corporate Strategic Plan, for 2001-2005, was developed involving staff and stakeholders and incorporating the BiosphereWest concept.
- Construction of the new Geraldton Museum was completed and the Batavia portico installed in the Shipwreck Gallery in May 2001.
- Work on the new Maritime Museum at Fremantle continues with the estimated date for completion of construction being February 2002.
- A major multi-disciplinary exhibition, Western Australia: Land and People, was opened in the refurbished Hackett Hall building.
- The master plan for the redevelopment of the Perth Site of the Western Australian Museum was reviewed. Planning continues to stage the redevelopment in light of the problems with asbestos in the Francis Street Building.
- Work on the master plan for the Western Australian Museum, Kalgoorlie-Boulder has commenced.
- The Western Australian Museum's web site has been extended and a consultancy was let to review the site as to how it could reach to national standards.
- Over 145 articles were published by Museum staff including a major national work Broken Circles: Fragmenting Aboriginal Families 1800-1900.
- As part of the Woodside-Museum partnership, an international marine biological field workshop was successfully run in the Dampier Archipelago (based in Karratha) from 25 July to 11 August 2000. Forty researchers (international, Australian and local Western Australian scientists) participated.
- The fish collection was successfully moved from the heritage Jubilee Building basement to a customised flammable liquid store, thus alleviating a potential occupational health and safety risk on the Perth Museum site.
- Most of the bulk alcohol-stored natural science specimens were moved offsite to commercial storage to ameliorate worsening storage problems at the Perth site.
- The Museum's community-based program, Alcoa Frogwatch reached a membership of 5,400 people. During the year a Frogwatch website was launched, a 'Frog Friendly Day' was held, an educational kit was launched and a book on 'frog friendly' gardens was published.
- Under a new maintenance and conservation program Museum staff and a team of volunteer marine engineers, have completed work on the Museum's Rolls Royce, Packard and Austin 7. These vehicles are now operational allowing them to be used for ceremonial or other promotional activities for the Museum.
- Special centenary program of activities for ANZAC Day 2001 including exhibitions "Gallipoli Images", "The Light Horse Memorial Troop" and "Albany & Federation" at the Western Australian Museum Albany.
- A Disaster Prevention Planning Workshop was completed for regional and remote communities.
- The Museum launched a colourful new family of logos for its various branches that reinforce the corporate identity of the Museum while also demonstrating the unique aspects of each site.
- The development of the first exhibition to tour regional Western Australia on the theme of the early exploration and scientific discoveries made by the 1801 voyage of Baudin.

Major Initiatives For 2001-02

- Achieve completion of the construction of the New Maritime Museum and commence work on fitting out the exhibitions.
- Accelerate the Museum's program to actively de-accession and repatriate skeletal and secret-sacred material to appropriate Aboriginal custodians, where desired.
- Totally revamp the Museum's website to provide an exciting framework for electronic delivery of expanded products and services.
- Develop a catalogue, virtual exhibition and web site on contemporary environmental issues as adjuncts to the new exhibition Western Australia: Land and People.
- Produce an interactive identification guide to all the major invertebrate groups of Australia, funded by a Commonwealth research grant.
- Establish a 'Fast Response Facility' to provide displays, in both metropolitan and regional venues, and communicate information via the Museum's website, on a wide range of topical social and environmental issues.
- Open the Shipwrecks, Mid West and the Aboriginal Galleries in the Western Australian Museum - Geraldton.
- Establish at the Western Australian Museum Kalgoorlie-Boulder an ethno-botanical garden reflecting local Aboriginal culture and bush tucker and develop the Transport Collection in the Hainault Shed.
- Develop an integrated Education Program and open a fishing museum in the Mouchmore Cottage at the Western Australian Museum-Albany.
- Woodside funding for the Dampier Archipelago biological survey will be continued in 2001-02 and the final report will be presented.
- Completion and launch of documentary on Dampier marine research, for national and international release.
- The travelling exhibition "Baudin: Voyage of Discovery" will be toured around the State.
- Develop guided tours in the Museum, together with the production of education kits for new Western Australia: Land and People Exhibition.

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Client satisfaction rate	90%	90%	86%	90%	

(a) More details of effectiveness indicators in annual report.

Output 4: Arts Industry Support

Development, funding and promotion of the arts industry.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	15,276	15,006	18,947	23,513	
Less Operating Revenue ^(c)	602	793	1,015	1,215	
Net Cost of Output	14,674	14,213	17,932	22,298	
Adjustments ^(d)	(555)	-	46	(226)	
Appropriation for purchase of Output 4	14,119	14,213	17,978	22,072	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Arts projects and organisations supported	375	447	395	455	
Grants applications processed.....	na	na	711	800	New measure
Industry development initiatives.....	19	24	28	25	
Industry interactions (internet hits, meetings and consultation)	na	na	11,463	11,300	New measure
Quality					
Client satisfaction with services	90%	90%	86%	90%	
Grant applications processed	na	na	100%	100%	New measure
Grant contracts met	68%	94%	66%	80%	
Industry development contracts met	na	na	80%	80%	New measure
Industry meetings and events represented	na	na	70%	70%	New measure
Timeliness					
Hours that the public has access to advisory and development services	na	na	40 hours	40 hours	New measure
Days between processing of grant application and notification of outcome	73 days	68 days	61 days	75 days	
Grant payments made within 28 days of receipt of signed contract.....	na	na	100%	100%	New measure
Cost					
Average cost per project and organisation supported	\$39,106.56	\$32,227.65	\$42,690.71	\$45,992.46	
Average cost of grant application processed....	na	na	\$266.48	\$293.91	New measure
Average cost per industry development initiative.....	\$32,160	\$25,010	\$13,533.57	\$18,810.40	
Average cost per industry interaction	na	na	\$132.23	\$166.46	New measure

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 24 and is estimated to be 21 for the 2001-02 Budget.

Major Achievements For 2000-01

- Conduct of an extensive New Tax System and the Arts education and information program across Western Australia.
- Agreement to the recommendations of the Major Performing Arts Inquiry and implementation of new funding agreements with the major companies.
- Completion of an Arts Management Training Needs Analysis.
- Evaluation of Arts Venture Capital.
- Appraisal of Artrage.
- Implementation of the Visiting Journalists for the Arts initiative.
- Partnership with the Department of Industry and Technology for development of three Arts Edge positions in Kimberley, Pilbara and Gascoyne regions.
- Partnership with the Australia Council for the development of an Audience Development position in the Pilbara region.
- Establishment of the Western Australian Contemporary Music Cross-Reference Group and Development of pilot all-ages events funding program..

Major Initiatives For 2001-02

- Implementation of Artrage appraisal.
- Review of triennial funding structures and frameworks.
- Establishment of three Arts Edge positions in the Kimberley, Pilbara and Gascoyne regions.
- Establishment of an Audience Development position in the Pilbara region.
- Assessment of funding applications from Christmas and Cocos (Keeling) Islands through ArtsWA as part of an on-going agreement with the Department of Territories and the Department of the Premier and Cabinet.
- Development of a regional round table for government and non-government agencies conducting arts activity in regional Western Australia.
- Chairing and secretariat role for Cultural Ministers Council Working Party on "Small to Medium Performing Arts Sector Report".

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Screen production industry support:					
- Hours of production	19 hours	15 hours	38 hours	15 hours	
- Production value of projects supported	12 million	10 million	14.6 million	10 million	

(a) More details of effectiveness indicators in annual report.

Output 5: Screen Production Industry Support

Delivery of strategic support and funding to advance the development of the screen production industry in Western Australia.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	4,132	4,131	4,780	5,483	
Less Operating Revenue ^(c)	2,279	2,368	2,907	3,307	
Net Cost of Output	1,853	1,763	1,873	2,176	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 5	1,853	1,763	1,873	2,176	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications funded	na	na	199	200	New measure
Funding applications received	na	na	488	500	New measure
Inward visits to WA by buyers/producers and advice provided	na	na	100	110	New measure
Website interactions with the industry	na	na	65,500	255,000	New measure
Quality					
Appeals per number of application	na	na	5%	5%	New measure
Customer satisfaction with business development service provided	na	na	na	60%	New measure
Customer satisfaction with website service	na	na	na	60%	New measure
Timeliness					
Time between receipt of business development inquiry and reply	na	na	3 days	3 days	New measure
Time between acceptance of application and notification of outcome	21 days	30 days	28 days	30 days	
Website updates provided on time	na	na	3	6	New measure
Cost					
Average cost per funded project	na	na	\$19,936.68	\$22,754.45	New measure
Average cost per application received	na	na	\$1,371.31	\$1,535.24	New measure
Average cost per visit/advice	na	na	\$956.00	\$996.91	New measure
Average cost per website interaction	na	na	\$0.73	\$0.22	New measure

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 10 and is estimated to be 9 for the 2001-02 Budget.

Major Achievements For 2000-01

- ScreenWest identifies a number of potential key tenants for the Screen Industry Precinct, one of the key recommendations of the Western Australian Screen Industry Taskforce Report. Discovery Asia issues an invitation to respond to a Request for Quotation for the potential relocation of Discovery Asia service provision to Western Australia.
- ScreenWest, with the Department of Industry and Technology, works closely to inform Government regarding the merits of an investment in the ABC East Perth Studio expansion from 200m² to 600m².
- The Australian International Documentary Conference is held to great success in Perth, with leading international documentary makers, distributors and broadcasters in attendance.
- The joint financing venture between Granada Media UK and ScreenWest continues to gain momentum.
- Despite the major hurdles facing WA producers, WA increased its levels of production output from 2000-01.
- Productions assisted by ScreenWest continue to obtain international and national recognition, with a number winning major television awards.
- ScreenWest attracted two major drama projects (a feature film and animation series with combined budgets of approximately \$9 million) from a significant national production company, which has not previously created production in Western Australia.

Major Initiatives For 2001-02

- ScreenWest will aim to form closer links with national broadcasters to create more production opportunities for Western Australia.
- With assistance from other government agencies, ScreenWest will move to implement the recommendations of the Western Australian Screen Industry Taskforce.

Outcome: A community that is informed of, and has access to, a diverse range of innovative ideas, knowledge and cultural experiences.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Hirer satisfaction with services provided.....	75%	80%	75%	80%	

(a) More details of effectiveness indicators in annual report.

Output 6: Venue Management Services

Management and promotion of performing arts venues.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	10,976	7,602	12,124	12,036	
Less Operating Revenue ^(c)	4,157	1,822	5,150	4,650	
Net Cost of Output	6,819	5,780	6,974	7,386	
Adjustments ^(d)	-	-	-	-	
Appropriation for purchase of Output 6	6,819	5,780	6,974	7,386	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Performances	645	700	587	646	
Quality					
Hirer satisfaction with services provided	na	na	75%	80%	New Measure
Timeliness					
Days between the confirmation of booking and the dispatch of contract	14 days	14 days	14 days	14 days	
Cost					
Average cost per performance	\$17,017.05	\$10,860	\$20,654.17	\$18,631.58	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 35 and is estimated to be 32 for the 2001-02 Budget.

Major Achievements For 2000-01

- Successful interim management of the Swan Bells Belltower.
- Redevelopment of His Majesty's Theatre basement as 'Downstairs at the Maj' – a multi-function venue.
- Museum of Performing Arts relocated to 'Downstairs at the Maj' with improved displays, interpretations and public access.
- Lighting system upgrades at His Majesty's Theatre, Perth Concert Hall, Playhouse Theatre and Subiaco Theatre Centre completed.
- Majkidz program launched providing theatre experience and training for up to one hundred students per month.
- Perth Concert Hall lift extended to basement car park improving access for people with disabilities.

Major Initiatives For 2001-02

- Improved strategic building maintenance of venues.
- Establish His Majesty's Theatre Foundation as a separate legal entity.
- Transition of the Swan Bells Belltower Operations to the Swan Bells Foundation.
- Relocation and divestment of operational responsibility of the costume hire service.

CAPITAL WORKS PROGRAM

The program provides for the capital expenditure requirements for the Art Gallery, Library, Western Australian Museum, Perth Theatre Trust, ArtsWA, ScreenWest and the Department's business support unit. The expenditure mainly relates to computing replacement and upgrade programs, strategic building maintenance and minor works.

New works commencing in 2001-02 include an allocation to the Western Australian Museum for the second stage of the air-conditioning project at the Fremantle Maritime Museum, \$1 million for the Bunbury Heritage Museum and allocations to the Department's service agencies for strategic building maintenance and asset replacement.

The program for 2001-02 also includes the works of art and book acquisition program which were previously funded from recurrent.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Art Gallery -				
Minor Works, Plant and Equipment -				
2000-01 Program	388	322	322	66
Art Gallery -				
Works of Art - acquisition program	1,150	230	230	230
Library -				
Alexander Library Building Floorcoverings	1,005	764	288	241
Book Purchase Program	43,610	8,722	8,722	8,722
Computerised Information Access	1,000	968	515	32
Library -				
Minor Works, Plant and Equipment -				
2000-01 Program	400	140	140	260
Ministry -				
Building Maintenance	1,667	629	314	1,038
Ministry -				
Computer Hardware and Software Replacement -				
2000-01 Program	133	78	78	55
Ministry -				
Cultural Centre Development	1,250	206	112	1,044
Planning and Feasibility Studies	150	88	88	62
Museum -				
Batavia Portico	97	93	87	4
Catalina Aircraft	300	293	11	7
Geraldton Museum Fit Out	1,000	328	320	672
Museum -				
Maritime Museum -				
Chillers - 2000-01 Program	510	403	403	107
Fire and Emergency Equipment	150	106	102	44
Museum -				
Minor Works, Plant and Equipment -				
2000-01 Program	400	203	203	197
Perth Theatre Trust -				
His Majesty's Theatre -				
Air Conditioning - Replacement Chillers	550	541	541	9
Perth Theatre Trust -				
Minor Works, Plant and Equipment -				
2000-01 Program	400	246	246	154
Perth Theatre Trust -				
Perth Concert Hall -				
Equipment and Maintenance	600	301	301	299

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Art Gallery - Administration Building Refurbishment.....	462	462	170	-
Art Gallery - Minor Works, Plant and Equipment - 1999-00 program	340	340	124	-
Library - Chiller Replacement	1,068	1,068	58	-
Library - Minor Works, Plant and Equipment - 1999-00 Program	505	505	138	-
Ministry - King Street Arts Centre - disabled access	283	283	233	-
Museum - Building Minor Works - Alcohol Store Modifications.....	270	270	21	-
Asbestos Removal - Francis Street	45	45	45	-
Museum - Maritime Museum - Chillers - 1999-2000 Program	70	70	47	-
Museum - Operational Equipment Replacement - 1999-00 Program	200	200	3	-
Perth Theatre Trust - Lighting Boards and Dimmers.....	605	605	276	-
Operational Equipment Replacement	259	259	213	-
Perth Theatre Trust - Perth Concert Hall - Extend Travel of Existing Lift	55	55	55	-
Precinct Plan Preparation.....	68	68	15	-
Perth Theatre Trust - Playhouse Theatre Compressor Replacement	50	50	47	-
NEW WORKS				
Ministry - Global Provision - Capital Maintenance and Minor Works 2001-02	2,838	-	-	2,838
Museum - Bunbury Heritage Museum.....	1,000	-	-	1,000
	62,878	18,941	14,468	17,081

CAPITAL CONTRIBUTION

The financial position over the next four years is relatively stable with the total assets increasing to \$353 million over the forward estimates period.

Current assets (excluding the Amounts Receivable for Outputs) are expected to remain at approximately \$20 million. The cash resources mainly represent funds held in trust for the Art Gallery and the Western Australian Museum.

The value of non-current assets includes the value of the collections at the Art Gallery and the State Library. The value of land and buildings is not expected to increase significantly as there are no major building projects over the forward estimates period.

The liabilities for the Department are also relatively stable over the forward estimates period. The Department has a leave management policy in place to ensure that the value of employee entitlements reduces in real terms.

The liability for borrowings is expected to decrease over the forward estimates as the on-going capital requirements for the Art Gallery and Library are provided through the capital works program instead of borrowings.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	14,542	14,468	14,468	17,081	17,896	20,952	8,952
Working capital requirement							
Loan repayments	1,337	1,393	1,393	1,510	1,510	1,511	1,511
Leave Liability	-	121	-	-	-	-	-
	15,879	15,982	15,861	18,591	19,406	22,463	10,463
LESS							
Borrowings	2,832	500	500	-	-	-	-
Funding included in output appropriations ^(b) ..	-	-	-	-	4,000	4,000	-
Holding Account ^(c)	-	-	-	-	11,666	13,722	8,722
Other	193	-	-	-	-	-	-
Internal Funds and Balances	(2,412)	773	773	2,441	-	-	-
Capital Contribution	15,266	14,709	14,588	16,150	3,740	4,741	1,741

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Capital works expensed through the Statement of Financial Performance.

(c) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	24,345	26,391	27,724	28,348	29,131	29,881	30,310
Superannuation	3,036	2,175	3,160	2,700	2,750	2,800	2,850
Grants, subsidies and transfer payments ^(b)	16,698	15,212	16,829	20,937	24,863	24,945	19,043
Supplies and services	13,768	15,689	17,295	16,312	16,551	18,626	19,164
Accommodation	1,592	-	1,767	3,745	1,745	1,745	1,745
Borrowing costs	2,765	2,940	3,045	2,969	2,970	2,981	2,981
Capital User Charge	-	-	-	22,787	23,844	24,188	24,462
Depreciation	12,308	12,167	12,167	12,406	12,770	13,591	13,591
Advertising and promotion	-	-	332	285	285	285	285
Consumable Supplies	5,605	5,359	2,065	1,956	1,953	2,242	2,242
Equipment repairs and maintenance	-	-	2,062	3,564	3,667	3,775	3,884
TOTAL COST OF SERVICES	80,117	79,933	86,446	116,009	120,529	125,059	120,557
Revenues from ordinary activities							
User charges and fees ^(c)	4,546	4,519	4,125	4,228	4,328	4,378	4,378
Net Profit on disposal of non-current assets	7	-	-	-	-	-	-
Grants and subsidies	4,182	3,964	3,800	3,000	3,100	3,500	3,500
Interest revenue	663	719	719	726	768	780	780
Other Revenue	4,408	5,420	7,786	7,661	8,211	8,281	8,281
Total Revenues from Ordinary Activities	13,806	14,622	16,430	15,615	16,407	16,939	16,939
NET COST OF SERVICES	66,311	65,311	70,016	100,394	104,122	108,120	103,618
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	66,072	66,053	69,791	100,168	104,062	108,298	103,746
Liabilities assumed by the Treasurer	2,600	1,800	2,650	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	68,672	67,853	72,441	100,168	104,062	108,298	103,746
Change in Equity arising from transfer of assets/liabilities	-	-	-	6,810	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	2,361	2,542	2,425	6,584	(60)	178	128
Abnormal items	21,108	-	-	-	-	-	-
Prior period adjustment	(193)	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	23,276	2,542	2,425	6,584	(60)	178	128

- (a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 601 and 581 respectively.
(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.
(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.
(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	17,866	13,309	14,298	13,745	13,255	13,381	13,459
Cash resources held in Trust.....	1,953	1,792	1,792	1,997	2,302	2,407	2,407
Other financial assets (Investments)	-	253	-	-	-	-	-
Receivables.....	2,553	1,697	2,520	2,520	2,520	2,520	2,520
Inventories.....	701	758	758	796	796	845	845
Amounts receivable for outputs ^(a)	-	-	-	11,666	13,510	8,722	-
Prepayments	366	386	480	464	414	414	414
Other Current Assets	26	-	100	100	100	100	100
Total current assets.....	23,465	18,195	19,948	31,288	32,897	28,389	19,745
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	740	-	4,657	18,248
Land and Buildings.....	139,807	128,751	142,807	149,108	148,684	149,926	146,106
Other financial assets (Investments)	115	500	500	750	800	850	900
Plant, equipment and vehicles.....	6,578	10,822	7,394	9,097	9,695	11,058	9,483
Other non-current assets	154,983	151,796	155,122	156,212	157,214	158,020	158,826
Total non-current assets.....	301,483	291,869	305,823	315,907	316,393	324,511	333,563
TOTAL ASSETS.....	324,948	310,064	325,771	347,195	349,290	352,900	353,308
CURRENT LIABILITIES							
Provision for employee entitlements.....	2,958	3,000	3,000	3,000	3,000	3,000	3,000
Payables.....	1,229	1,183	1,200	1,200	1,220	1,250	1,250
Interest-bearing liabilities (Borrowings)	1,438	1,312	1,314	1,314	1,314	1,314	1,314
Monies in trust.....	1,528	1,300	1,300	1,300	1,300	1,300	1,300
Interest payable.....	703	550	550	550	550	550	550
Other Liabilities.....	13,258	11,148	12,149	12,349	12,254	12,426	12,476
Total current liabilities	21,114	18,493	19,513	19,713	19,638	19,840	19,890
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	2,179	2,016	2,179	2,179	2,179	2,179	2,179
Interest-bearing liabilities (Borrowings)	31,374	30,163	30,605	29,095	27,585	26,074	24,563
Total non-current liabilities	33,553	32,179	32,784	31,274	29,764	28,253	26,742
TOTAL LIABILITIES	54,667	50,672	52,297	50,987	49,402	48,093	46,632
EQUITY							
Contributed Equity	-	-	-	16,150	19,890	24,631	26,372
Accumulated surplus/(deficit).....	120,182	125,123	122,607	129,191	129,131	129,309	129,437
Asset revaluation reserve.....	96,706	81,688	96,706	96,706	96,706	96,706	96,706
Other Reserves.....	53,393	52,581	54,161	54,161	54,161	54,161	54,161
Total equity	270,281	259,392	273,474	296,208	299,888	304,807	306,676
TOTAL LIABILITIES AND EQUITY.....	324,948	310,064	325,771	347,195	349,290	352,900	353,308

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriations.....	61,016	61,810	65,548	87,762	91,292	94,707	90,155
Capital Contribution.....	4,977	4,243	4,243	16,150	3,740	4,741	1,741
Holding Account.....	-	-	-	-	11,666	13,722	8,722
Net cash provided by government.....	65,993	66,053	69,791	103,912	106,698	113,170	100,618
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs.....	(24,036)	(26,910)	(27,645)	(28,348)	(29,031)	(29,681)	(30,310)
Superannuation payments.....	(436)	(375)	(510)	(2,700)	(2,750)	(2,800)	(2,850)
Grants, subsidies and transfer payments.....	(16,996)	(15,309)	(18,274)	(20,787)	(24,972)	(24,992)	(18,995)
Supplies and services.....	(17,683)	(20,357)	(19,297)	(18,258)	(18,499)	(20,868)	(21,404)
Borrowing costs.....	(2,736)	(2,932)	(3,045)	(2,969)	(2,970)	(2,981)	(2,981)
Accommodation.....	(1,600)	-	(1,767)	(3,745)	(1,745)	(1,745)	(1,745)
Administration.....	-	-	(332)	(285)	(285)	(285)	(285)
Equipment repairs and maintenance.....	-	-	(2,062)	(3,564)	(3,667)	(3,775)	(3,884)
Capital User Charge.....	-	-	-	(22,787)	(23,844)	(24,188)	(24,462)
Goods and Services Tax.....	-	(6,132)	(6,132)	(6,284)	(6,060)	(6,465)	(6,465)
Other payments.....	(1,373)	-	-	-	-	-	-
Receipts							
User charges and fees.....	4,369	4,048	4,048	4,245	4,308	4,376	4,376
Interest.....	663	716	716	725	765	780	780
Goods and Services Tax.....	-	6,132	6,132	6,284	6,060	6,465	6,465
Grants and subsidies.....	4,086	2,464	4,100	2,900	3,100	3,500	3,500
Other receipts.....	5,000	6,729	7,811	7,761	8,211	8,281	8,281
Net cash from operating activities.....	(50,742)	(51,926)	(56,257)	(87,812)	(91,379)	(94,378)	(89,979)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(13,148)	(12,646)	(16,122)	(14,690)	(13,946)	(17,002)	(9,002)
Purchase of investments.....	-	(250)	(250)	(250)	(50)	(50)	(50)
Proceeds from sale of non-current assets.....	5	2	2	2	2	2	2
Net cash from investing activities.....	(13,143)	(12,894)	(16,370)	(14,938)	(13,994)	(17,050)	(9,050)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings.....	(1,337)	(1,393)	(1,393)	(1,510)	(1,510)	(1,511)	(1,511)
Proceeds from borrowings.....	2,832	500	500	-	-	-	-
Net cash from financing activities.....	1,495	(893)	(893)	(1,510)	(1,510)	(1,511)	(1,511)
NET INCREASE/(DECREASE) IN CASH HELD.....	3,603	340	(3,729)	(348)	(185)	231	78
Cash assets at the beginning of the reporting period.....	16,216	15,014	19,819	16,090	15,742	15,557	15,788
Cash assets at the end of the reporting period.....	19,819	15,354	16,090	15,742	15,557	15,788	15,866

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	70,016	100,394	104,122	108,120	103,618
Adjustment for non-cash items:					
Depreciation	(12,167)	(12,406)	(12,770)	(13,591)	(13,591)
Superannuation	(2,650)	-	-	-	-
Increase/(decrease) in accounts receivable	(33)	-	-	-	-
Increase/(decrease) in inventories	21	38	-	49	-
Increase/(decrease) in prepayments	188	(16)	(50)	-	-
(Increase)/decrease in accounts payable	29	-	(20)	(30)	-
(Increase)/decrease in other liabilities	932	(200)	195	28	(50)
(Increase)/decrease in salaries and related costs	(79)	-	(100)	(200)	-
Other accrued expenditure	-	2	2	2	2
Net Cash from Operating Activities	56,257	87,812	91,379	94,378	89,979

STATEMENT OF FINANCIAL PERFORMANCE (Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	600	600	600	-	-	-	-
TOTAL ADMINISTERED EXPENSES ^(a) ..	600	600	600	-	-	-	-
REVENUES							
Appropriations	600	600	600	-	-	-	-
TOTAL ADMINISTERED REVENUES	600	600	600	-	-	-	-

(a) Further information in the table "Details of the Administered Transactions Expenses".

**STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	1,127	-	1,027	-	-	-	-
Total Administered Current Assets	1,127	-	1,027	-	-	-	-
TOTAL ADMINISTERED ASSETS.....	1,127	-	1,027	-	-	-	-
ADMINISTERED CURRENT LIABILITIES							
Payables.....	1,127	-	-	-	-	-	-
Other Liabilities.....	-	-	1,027	-	-	-	-
Total Administered Current Liabilities	1,127	-	1,027	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	1,127	-	1,027	-	-	-	-

**STATEMENT OF CASH FLOWS
(Administered transactions)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(357)	(600)	(700)	(1,027)	-	-	-
TOTAL ADMINISTERED CASH OUTFLOWS.....	(357)	(600)	(700)	(1,027)	-	-	-
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Appropriations.....	600	600	600	-	-	-	-
TOTAL ADMINISTERED CASH INFLOWS.....	600	600	600	-	-	-	-
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	243	-	(100)	(1,027)	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Arts projects and organisations.....	13,464	12,366	13,161	16,898	16,874	16,556	14,654
Film projects and screen organisations	2,674	2,500	3,131	3,500	3,450	3,850	3,850
Public Trading Enterprises	456	250	443	445	445	445	445
Other	104	96	94	94	94	94	94
Public non-financial corporations.....	-	-	-	-	4,000	4,000	-
TOTAL	16,698	15,212	16,829	20,937	24,863	24,945	19,043

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
GRANTS TO CHARITABLE AND OTHER PUBLIC BODIES							
Western Australian Museum Foundation	600	600	600	-	-	-	-
TOTAL	600	600	600	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
OTHER							
Appropriation	600	600	600	-	-	-	-
TOTAL	600	600	600	-	-	-	-

TRUST ACCOUNT DETAILS**Arts Lotteries Trust Fund**

The Consolidated Fund Estimates for the Department of Culture and the Arts provide for payments to the Arts Lotteries Account.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	-	-	-	-
Receipts	8,685	8,400	8,984	8,900
Payments	8,685	8,400	8,984	8,900
CLOSING BALANCE.....	-	-	-	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Rental income from the Kings Street Arts Centre.....	200	200	31	30
Return of investments under the Arts Venture Capital Scheme.....	100	100	33	32
GST input credits	-	5,138	4,748	4,859
GST Receipts on sales.....	-	994	1,384	1,425
Other	350	-	-	-
TOTAL.....	650	6,432	6,196	6,346

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

Part 14

Minister for Health

SUMMARY OF PORTFOLIO APPROPRIATIONS

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1237	Health			
	– Purchase of Outputs.....	2,008,538	2,118,481	2,197,673
	– Administered Grants, Subsidies and Transfer Payments	16,621	16,621	17,097
	– Capital Contribution	116,707	112,878	101,578
	Total	2,141,866	2,247,980	2,316,348
	GRAND TOTAL			
	– Purchase of Outputs.....	2,008,538	2,118,481	2,197,673
	– Administered Grants, Subsidies and Transfer Payments	16,621	16,621	17,097
	– Capital Contribution	116,707	112,878	101,578
	Total	2,141,866	2,247,980	2,316,348

HEALTH

PART 14 - MINISTER FOR HEALTH

DIVISION 71

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^{(a) (b)} \$'000	2000-01 Budget ^{(a) (b)} \$'000	2000-01 Estimated Actual ^{(a) (b)} \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 112 Net amount appropriated to purchase outputs.....	221,527	229,459	233,118	261,402	267,660	272,019	280,799
Item 113 Contribution to Hospital Fund	1,684,812	1,711,649	1,812,570	1,868,241	1,910,940	1,974,953	2,076,300
Amount Authorised by Other Statutes							
- Salaries and Allowances Act 1975	630	630	630	630	630	630	630
- Lotteries Commission Act 1990	69,000	66,800	72,163	67,400	67,600	67,600	67,600
Total appropriations provided to purchase outputs	1,975,969	2,008,538	2,118,481	2,197,673	2,246,830	2,315,202	2,425,329
ADMINISTERED							
Item 114 Office of Health Review.....	872	900	900	983	1,006	1,030	1,053
Amount Authorised by Other Statutes							
- Tobacco Control Act 1990	15,338	15,721	15,721	16,114	16,517	16,930	17,336
CAPITAL							
Item 188 Capital Contribution	77,490	116,707	112,878	101,578	81,214	70,364	69,584
GRAND TOTAL.....	2,069,669	2,141,866	2,247,980	2,316,348	2,345,567	2,403,526	2,513,302

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Includes comparative data for the Western Australian Drug Abuse Strategy Office.

MISSION

The State health system is dedicated to ensuring the best achievable health status for all the Western Australian community.

The vision of the Department of Health is to ensure that the health status of the Western Australian population leads the world and the standard of health care is acknowledged as international best practice.

In particular, the mission of the health system is to deliver:

- *strong public health and preventative measures to protect the community and promote health;*
- *first class acute and chronic health care to those in need;*
- *appropriate health, rehabilitation and domiciliary care for all stages of life; and*
- *a continuing and co-operative emphasis on improving the health status of our indigenous, rural and remote and disadvantaged populations.*

SIGNIFICANT ISSUES AND TRENDS

- Providing world standard health care to the Western Australian population raises significant challenges to the health system, both new and old. Recognised pressures on the system arise from the increasing levels of demand and cost of service provision. In 2000-01 these recognised pressures have arisen from:
 - salary increases awarded to nurses and clinicians;
 - higher prices for consumables and equipment resulting from the falling Australian dollar;
 - the introduction of new technologies, such as left ventricular assist devices;
 - the application of traditional technologies to new population groups (ie expansion of services); and
 - demographic changes leading to increasing population in the age groups where health service utilisation is the highest.
- Other pressures on the health system arise from the unique geography of Western Australia and the challenge of providing health services over wide and disparate areas. For example, in 2001-02 the health system is faced with the responsibility of ensuring primary health services availability to the remote populations of the Kimberley and Pilbara in view of the relatively small provision of these services by private general practitioners.
- Striving for equity in health status also introduces some unique challenges. Accurate identification of the needs of disadvantaged groups in the community is difficult due to their level of expression and advocacy, yet often their needs are greater and there is a risk of further marginalising these groups. Meeting their needs can be challenging, as the social determinants of health such as unemployment, poor education, and disability are not amenable to easy resolution.
- 2000-01 has seen some new challenges to the health system emerge. It has become evident that there is a gap between community expectations of the health system and the ability of the system to provide all that is desired. On the one hand there is an understandable expectation by consumers and providers alike that individuals should receive the best service, as fast, and conveniently as possible, while on the other there is recognition that the health budget is appropriately constrained.
- The challenge to the Western Australian health system for 2001-02 is to straddle the tension between these two views, and to make fair, equitable and efficient decisions within the resources available. It is in this context that the Department of Health is initiating a continuing, informed, bipartisan community discussion as to what Western Australians can expect from their health system, and the priority issues to be addressed.
- In terms of addressing these pressures and challenges, the Health Administrative Review Committee recently recommended a series of changes to the public health system, which are intended to achieve the following outcomes:
 - A single, unified health system working to a common vision, allowing for leadership, accountability and transparency;
 - Simplified structures throughout the health system;
 - A simplified central office structure;
 - Structures for the metropolitan health service to provide stability, accountability and clear reporting lines;
 - A consultation process to address non-metropolitan structures;
 - A continuing, bipartisan community debate on expectations about the priorities for health services;
 - A new Health Standards and Surveillance Council;
 - New Advisory Councils: the Health Advisory Council, the Consumer Advisory Council, the Mental Health Advisory Council and the Aboriginal Health Advisory Council;
 - Clinician involvement through Clinical Senates and other processes;
 - A focus on Population Health; and
 - Action to address some other key priorities.
- The Western Australian Drug Abuse Strategy Office, which was a separate division of the Estimates in 2000-01, is being shown as part of the Department of Health from 2001-02.
- Drug abuse continues to be a significant problem in Western Australia. It is a complex issue requiring multi-faceted strategies. While there is continuing international and national escalation of illicit drug abuse, particularly with respect to amphetamine type drugs, there has been a substantial decrease in worldwide production of heroin and attendant falls in the rates of use and harm.

- Adult alcohol consumption has declined over recent years, however, there is a significant level of at-risk drinking among young adults, and increasing levels of at-risk drinking among youth, which creates substantial health and social harm in the community.
- Adult tobacco use, after reducing over recent years, has plateaued and continues to create substantial health costs for the community, while smoking by young people has shown some significant decreases since the mid-1990s.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken prior to State Election:				
Base funding adjustment for metropolitan health services.....	32,000	32,000	32,000	32,000
Medical Health Research Infrastructure Fund (MHRIF)	3,000	3,000	3,000	-
Decisions taken since State Election:				
Allocate \$500,000 for scholarships for allied health workers to work in the country	25	88	163	224
Allocate \$1 million for carers of mentally ill people in regional Western Australia	250	250	250	250
Allocate \$1 million per annum for naltrexone clinic	1,000	1,000	1,000	1,000
Allocate \$1.5 million for community based health initiatives for Aboriginal people.....	375	375	375	375
Allocate \$4 million for allied health initiatives in the country, including appointing two new speech pathologists to the West Pilbara Health Service	1,000	1,000	1,000	1,000
Allocate \$12 million for a nurses' professional development package.....	3,000	3,000	3,000	3,000
Building the capacity of nurses.....	500	500	500	500
Care awaiting placement	6,959	6,959	6,959	6,959
Counselling services.....	850	850	850	850
Drug and alcohol counselling services - Carnarvon.....	105	105	105	105
Drug detoxification and rehabilitation support service at Kalgoorlie Regional Hospital	100	100	100	100
Expand the provision of dental services in regional Western Australia	250	250	250	250
Hold a drug summit within the first year of getting into Government	250	-	-	-
Increase funding for the Patient Assisted Travel Scheme by \$1 million per annum	1,000	1,000	1,000	1,000
Increased funding for hospitals (waiting lists, rehabilitation, acute care and care in the home trial)	10,500	10,500	10,500	10,500
Inject \$8 million into a health improvement program.....	1,500	2,000	2,000	2,500
Introduce another 40 child health nurses	559	1,118	1,677	2,236
Men's health centre - Geraldton	50	50	50	50
Men's health service in Kalgoorlie-Boulder.....	50	50	50	50
Mental health initiatives	2,500	2,500	2,500	2,500
Nurses - pay agreement	12,455	25,612	33,111	33,111
Palliative care	2,000	2,000	2,000	2,000
Provide an additional \$6 million for the delivery of specialist services in the country	1,000	1,500	1,500	2,000
Sexual assault referral centre - Kalgoorlie	40	40	40	40
Women's health resource centre - Geraldton	50	50	50	50
Additional base funding.....	13,000	10,000	30,000	96,000
Interim funding to adjust to new level of base funding.....	37,000	20,000	-	-
Parity and wages policy	133	743	1,073	1,183
0.5% redirection to service delivery	(9,095)	(9,231)	(9,484)	(9,484)
Abolition of the Metropolitan Health Service Board	(3,291)	(3,291)	(3,291)	(3,291)
Travel, advertising and consultancy savings.....	(4,110)	(4,110)	(4,110)	(4,110)
Priority and assurance dividends relating to the Western Australian Drug Abuse Strategy Office.....	(851)	(976)	(1,016)	(1,016)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^{(a) (b)} \$'000	2000-01 Budget ^{(a) (b)} \$'000	2000-01 Estimated Actual ^{(a) (b)} \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Prevention and Promotion	184,508	188,450	200,752	221,762			
<i>Output 2:</i>							
Diagnosis and Treatment	1,949,209	1,978,238	2,062,050	2,133,894			
<i>Output 3:</i>							
Continuing Care	164,315	168,242	178,792	198,713			
Total Cost of Outputs	2,298,032	2,334,930	2,441,594	2,554,369	2,583,111	2,627,484	2,731,202
<i>Less Operating revenues</i>	<i>299,023</i>	<i>288,215</i>	<i>315,806</i>	<i>336,436</i>	<i>335,761</i>	<i>324,215</i>	<i>324,156</i>
Net Cost of Outputs	1,999,009	2,046,715	2,125,788	2,217,933	2,247,350	2,303,269	2,407,046
Adjustments ^(c)	(23,040)	(38,177)	(7,307)	(20,260)	(520)	11,933	18,283
Appropriations provided to purchase Outputs	1,975,969	2,008,538	2,118,481	2,197,673	2,246,830	2,315,202	2,425,329
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments	16,210	16,621	16,621	17,097	17,523	17,960	18,389
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(d)	77,490	116,707	112,878	101,578	81,214	70,364	69,584
TOTAL CONSOLIDATED FUND APPROPRIATIONS	2,069,669	2,141,866	2,247,980	2,316,348	2,345,567	2,403,526	2,513,302

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Includes comparative data for the Western Australian Drug Abuse Strategy Office.

(c) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(d) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

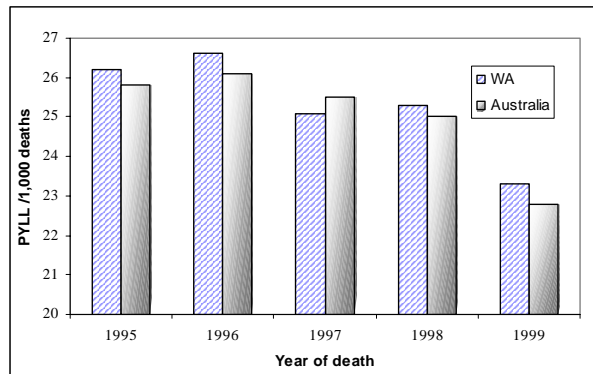
The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Commissioner of Health and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: Improvement in health by a reduction in the incidence of preventable disease, injury, disability, premature death and the extent and impact of drug abuse.

Key Effectiveness Indicator ^(a)

Person Years of Life Lost (PYLL) per 1,000 population due to preventable disease or injury, Western Australia and Australia 1995-1999 ^(b)



	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Western Australian Drug Abuse Strategy Office:					
- Activities planned as part of the WA Strategy Against Drug Abuse Action Plan for 1999-2001 implemented over the period	90%	90%	90%	90%	
- Overall level of client improvement and treatment programs reported by agencies (a composite score based on levels of reduced illicit drug use, reduced crime, improved health and improved social function	50%	55%	55%	55%	
- Changes in prevalence of drug abuse over time based on two major prevalence surveys.....	+2%	-1%	+2%	0%	

- (a) More details of effectiveness indicators in annual report.
- (b) The ultimate outcome of effective intervention to reduce the incidence of preventable disease, injury and premature death is a reduction in the loss of life due to preventable disease or injury. Measuring the impact of these deaths using only the number of cases takes no account of the difference between death at a younger or older age. An alternative measure, which does take the age of death into account, is the number of person years of life lost (PYLL). This provides an estimate of the extra years of productive life that would have been gained if the person had lived to 69 years of age. To ensure meaningful comparison of the PYLL between populations, the PYLL per 1,000 population is standardised to the 1991 Australian population to account for differences in the age profile of the populations.

Output 1: Prevention and Promotion

Prevention and promotion services aim to improve the health of Western Australians by reducing the incidence of preventable disease, injury, disability, premature death and the extent and impact of drug abuse.

Prevention and Promotion differs from the other two outputs in that it primarily focuses on the health and well being of populations, rather than on individuals. The value added by public, Aboriginal and mental health programs consists of defining populations that are at-risk and ensuring that appropriate interventions are delivered to a large proportion of these at-risk populations.

Services provided within this output include:

- community health services;
- screening services;
- communicable disease management;
- health regulation and control;
- community information and education;
- school dental services; and
- drug abuse strategy coordination, treatment and prevention services.

Community health services

Community health services include a range of community based services with the focus on improving the overall health of Western Australians. This is achieved by developing health promotion and prevention activities, supporting early child development, enhancing and ensuring universal access to community services, building capacity and assessing determinants of health as they relate to inequality. Child health nursing, clinical psychology, occupational therapy and speech therapy are some examples of the types of community based services provided in this output.

Screening services

Screening services assist in the early identification and intervention of disease or conditions that can lead to long-term disability or premature death. Examples of the types of screening services provided include breast and cervical cancer screening, newborn screening and ongoing child health development screening.

Communicable disease management

Communicable disease management includes a range of strategies which aim to reduce the incidence and effects of communicable diseases. Services provided include immunisation programs, maintenance of a communicable disease notifications register and disease outbreak control.

Health regulation and control

Health regulation and control is used to prevent and/or reduce the risk of disease, injury or premature death in those areas where health risk factors can be managed. Examples of activities undertaken in this area include regulatory control in the areas of alcohol and other drugs, injury control, the introduction of safety related legislation such as bicycle helmet and seatbelt legislation, issuing licenses to persons who will be using dangerous chemicals and sampling and monitoring the safety of water.

Community information and education

A key strategy to prevent disease, injury or premature death is the provision of community information and education. The purpose of these services is to promote a healthy lifestyle and educate Western Australians about appropriate preventive health behaviours. Examples of the services provided include publications, brochures and health promotion campaigns.

School dental services

School dental services provide dental services to school children between pre-primary and Year 11 (Year 12 in remote localities) throughout the State. Part of these services involves prevention and promotion activities and are now included as part of Output 1.

Drug abuse strategy coordination, treatment and prevention services

Drug abuse strategy coordination, treatment and prevention services include:

- the coordination of services through the development and promotion of policy and coordination of activity by multiple agencies including the Department of Health;
- monitoring and analysis of trends and publication of information;
- the provision of treatment and support services for people and their families with drug problems and development of mainstream human services to address clients' drug abuse problems; and
- the provision of education programs and community based prevention activities.

	1999-00 Actual ^{(a) (b)} \$'000	2000-01 Budget ^{(a) (b)} \$'000	2000-01 Estimated Actual ^{(a) (b)} \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(c)	184,508	188,450	200,752	221,762	Mainly the inclusion of the Western Australian Drug Abuse Strategy Office, the Government's election commitments, and increases to Commonwealth funded programs.
Less Operating Revenue ^(d)	34,699	31,226	39,800	38,690	
Net Cost of Output	149,809	157,224	160,952	183,072	
Adjustments ^(e)	(5,058)	(2,747)	711	(1,759)	
Appropriation for purchase of Output 1	144,751	154,477	161,663	181,313	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes comparative data for the Western Australian Drug Abuse Strategy Office.

(c) Includes Capital User Charge.

(d) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(e) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Community health occasions of service ^(b)	1,676,417	1,461,960	1,776,058	1,864,893	
Screening program assessments ^(c)	262,005	267,764	276,150	284,420	
Health promotion campaigns ^(d)	na	17	na	na	
Microbiological/chemical samples	70,166	73,534	70,729	100,154	These activities have been expanded to cater for new programs such as Dairy Safety
Monitoring inspections.....	4,662	4,886	5,017	11,038	As above.
Vaccines distributed to community ^(e)	510,500	517,700	517,700	627,700	
Public Health Units ^(f)	10	10	10	11	
School dental preventative occasions of service ^(g)	124,054	na	124,125	125,000	
Health Direct calls from public.....	144,050	195,000	196,802	230,000	
Non Government Organisations ^(h)	192	192	192	152	For 2001-02 the actual number of Non Government Organisations is counted, not the number of grants as in previous years.
Western Australian Drug Abuse Strategy Office (WADASO): ⁽ⁱ⁾					
- activities and policies implemented.....	63	45	45	30	
- distinct publications produced.....	350	200	200	200	
- treatment programs.....	86	86	86	86	
- prevention activities	130	150	150	150	
Quality					
Children 24 - 27 months fully immunised	na	na	75%	75%	
BreastScreen small cancer detection rate for women screened	8/10,000	8/10,000	8/10,000	8/10,000	
Community health target population accessing services	na	90%	90%	90%	
WADASO:					
- stakeholders assessing WADASO's role in co-ordination at a level 'better than satisfactory'	80%	na	80%	80%	
- stakeholders assessing WADASO's publications at a level 'better than satisfactory'	80%	na	80%	80%	
- client satisfaction with WADASO's treatment programs at a level 'better than satisfactory'	75%	na	75%	75%	
- stakeholders assessing WADASO's prevention activities at a level 'better than satisfactory'	80%	na	80%	80%	
Timeliness					
Women with an interval from booking to appointment less than or equal to 20 working days at fixed screening units for BreastScreen WA.....	95%	95%	95%	95%	
WADASO:					
- activities implemented in the planned time ..	90%	na	90%	90%	
- publications produced as scheduled	90%	na	90%	90%	
- admissions to treatment programs involving time on a waiting list	0%	na	0%	5%	
- prevention activities completed within planned period.....	75%	na	75%	75%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost ^(d)					
Average cost per community health occasion of service	\$42.05	\$54.20	\$44.51	\$49.27	
Average cost per screening assessment	\$52.37	\$51.74	\$49.82	\$47.03	
Average cost per health promotion campaign..	na	\$107,806.27	na	na	
Average cost per microbiological/chemical sample.....	\$48.17	\$49.65	\$48.96	\$41.50	
Average cost per monitoring inspection	\$755.09	\$737.75	\$727.29	\$371.90	The additional monitoring inspections are relatively less complex and there are increasing benefits from economies of scale.
Average cost per vaccine distributed to community.....	\$14.39	\$18.10	\$14.30	\$15.08	
Average cost per Public Health Unit	\$1,962,486	\$2,427,539	\$2,223,231	\$2,277,857	
Average cost per school dental preventative occasion of service.....	\$99.20	na	\$103.29	\$95.63	
Average cost per Health Direct call.....	\$26.73	\$23.07	\$22.88	\$22.61	
Average cost per Non Government Organisation	\$187,429	\$177,593	\$192,235	\$248,894	
WADASO:					
- average cost per activity and policy implemented	\$10,158.00	\$14,731.00	\$17,766.00	\$23,078.00	
- average cost per distinct publication produced	\$117.00	\$212.00	\$256.00	\$264.00	
- average cost per treatment program.....	\$111,462	\$110,216	\$133,448	\$151,658	
- average cost per prevention activity	\$30,869.00	\$25,614.00	\$30,890.00	\$32,969.00	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1,522 and is estimated to be 1,538 for the 2001-02 Budget.
- (b) Community health occasions of service are the provision of primary and community health services undertaken by a range of health professionals in a community setting. New methodology and datasources have produced more robust and consistent data collection.
- (c) These figures include breast cancer, cervical cancer and newborn hearing screening programs.
- (d) Health promotion campaigns are now included as part of Non Government Organisations to reflect better their participation role. These activities were shown separately in the 2000-01 Budget.
- (e) Includes childhood immunisation and adult influenza.
- (f) These units provide a variety of community services including clinics on smoking, diabetes, men's health and other activities related to communicable disease control, environmental health and planning.
- (g) Due to the nature of work provided, 50% of school dental activity is assumed to relate to prevention and promotion activities, with the remainder attributed to diagnosis and treatment services provided through Output 2.
- (h) The quantities and costs of some activities by Non Government Organisations that are straightforward to measure may have been attributed to other output measures. The amount of funding for each organisation varies considerably depending on the nature of the services delivered.
- (i) The Western Australian Drug Abuse Strategy Office was transferred to the Department of Health on 1 July 2001.
- (j) A range of indirect costs, part revenue, superannuation, depreciation and the new capital user charge have been apportioned to the cost of outputs.

Major Achievements For 2000-01

Aboriginal health

- A wide range of specific gap-closing programs has continued to be purchased, targeting a range of priority areas.
- Regional environmental health networks have been enhanced in all areas, utilising partnerships with public health units, local shires, local governments, Aboriginal communities and service providers.
- An increased number of scholarships have been granted to Aboriginal students in the health professions.
- The Western Australian Aboriginal Coordinated Care Trial has received a very positive report by the national evaluation body. The trial is a joint program between the State, Commonwealth and two Aboriginal Community Controlled Health Organisations that aims to provide a comprehensive basis for Aboriginal health by testing different service delivery and financing arrangements.
- An extensive review has been undertaken of the accuracy of recording Aboriginality and other key data in the Western Australian government hospitals record system. Results, which were generally positive, have provided a correction factor for data gathered in the past and highlighted areas where improved recording is required.

- Through the cooperation of the Department of Health and the Aboriginal Torres Strait Islander Commission, the Building Solid Families Program commenced in 2000-01. This innovative joint program aims to deliver a comprehensive information and support service for Aboriginal people, particularly those affected by family separation, mental health problems, or who are at risk of self harm.
- Establishment of the Aboriginal Road Users' Taskforce.
- Establishment and evaluation of the South West child restraints safety program.
- Continuation of further training and capacity building for Aboriginal communities, in the area of alcohol and other drug use.

Mental health

- Services for women and children with a focus on reducing the incidence and severity of post-natal depression were established in the East and North Metropolitan regions.
- A project to adapt the positive parenting program for Aboriginal families commenced in the Armadale area. It is expected to take two years to complete.
- Youth counsellor positions have been established in Port Hedland, the Midwest, Kalgoorlie, Perth, Mandurah and Esperance. An evaluation of this program has commenced.
- A plan for mental health promotion and illness prevention in Western Australia was developed in partnership with Public Health and the Office of Aboriginal Health. Planning to implement the plan is currently underway.
- Additional post-natal depression services have been purchased in the North and East Metropolitan regions.

Public health

- The BreastScreen WA program received formal accreditation from the National Program for the Early Detection of Breast Cancer.
- The third metropolitan public health unit is being established in the southern corridor. Recurrent resources have been made available.
- A statewide falls prevention program (Stay on Your Feet WA) is now established. Falls are a major cause of injury and hospital admission among seniors and the prevention program aims to reduce the incidence and severity of fall-related injuries.
- An extensive review of genetic services in Western Australia was undertaken. This has led to the formation of a number of genetic advisory groups to advise the Department of Health on issues and trends in the provision of genetic services.
- The Western Australia Cervical Cancer Awareness Prevention Program has been introduced in the South West, Midlands and Swan Hills areas, the Pilbara and the Kimberley.
- Food safety programs and a monitoring program are operational in the major poultry processing establishments in Western Australia.
- The Environmental Health Service has coordinated the State's position on labelling of foods derived from gene technology with labelling protocols for industry on foods derived from gene technology developed.
- The number of field water testing kits has been expanded and introduced into remote Aboriginal communities.
- A training program in food safety practices specifically for game and pet meat suppliers has been implemented and is being delivered to metropolitan based retail butchers to ensure hygienic production of products.

- The preliminary achievements of the tunnelling program in the Peel region include:
 - production of an environmental assessment and management plan;
 - monitoring plan; and
 - Aboriginal heritage assessment of the proposed sites.The first tunnels will be installed as soon as environmental conditions allow.
- In evaluating the ground drinking water supplies and dams in the South West, testing by Department of Health has shown that results varied significantly according to testing techniques used. The Department of Health has undertaken a joint study with Murdoch University to improve the reliability of measuring techniques.
- In establishing the air quality program the Department of Health has recognised the public health and safety aspects of air quality.
- Existing statewide consultation on the country sewerage policy has been completed and the policy document has been re-drafted incorporating the comments received.
- The Department of Health has established procedures to ensure that it assesses all new community wastewater treatment plants and modifications to existing plants. Microbiological monitoring of wastewater reuse schemes has been conducted and is ongoing.

Western Australian Drug Abuse Strategy Office

- Implementation of the majority of initiatives under the West Australian Strategy Against Drug Abuse action plan for 1999-2001.
- The number of local drug action groups is increasing to 83.
- The Working in Partnership with Parents Program was consolidated with the operation of the Parent Drug Information Service, providing parent to parent support, expansion of local community parent support networks and the commencement of family sensitive practice development in agencies.
- The school drug education project has substantially expanded the number of schools involved in professional development, and commenced the In Touch school drug counselling program.
- Drug Aware public education was expanded with a youth strategy to complement campaigns with community activities and a targeted 'drugs and driving' prevention campaign.
- A comprehensive diversion strategy for adults and juveniles was commenced to engage offenders into treatment at various levels of the criminal justice system, encompassing diversion by police direct to treatment for first time offenders through to a drug court for the most serious offenders. Treatment services were expanded to accommodate diversion.
- Under the Western Australian research strategy, studies of the relationship between cannabis and other drugs and suicide, ambulance responses to heroin overdose and a range of statistical bulletins were published.

Major Initiatives For 2001-02

Aboriginal health

Increasing access to health services

- Diabetes stands as one of the key health priorities for Aboriginal health. In 2001-02 the Department of Health, together with Aboriginal Community Controlled Health Services and Public Health Units, will implement a range of community and family focused initiatives to reduce the level of diabetes and its complications in Aboriginal communities. In addition, comprehensive community education and screening service to raise awareness of the factors contributing to renal disease and diabetes and to identify those requiring treatment. Staff education will also be carried out on the use of protocols for chronic disease management.
- In a collaborative approach in 2001-02, the Department of Health, Heart Foundation and Cancer Foundation will utilise new anti-smoking initiatives to decrease smoking amongst Aboriginal people.

- The health effects of volatile substance misuse are an increasing problem, especially in remote Aboriginal communities, which will be addressed in 2001-02 together with ongoing Aboriginal alcohol and other drugs programs for education, treatment, counselling and training.
- The Department of Health will continue to enhance health outcomes through "gap closing" in disease-, gender- and age-specific programs in the major health condition areas and continue to purchase primary health care programs for remote Aboriginal communities.

Reforming the health system

- The Department of Health will expand the number and range of further education and training opportunities for Aboriginal health workers in Western Australia. This will follow reform to the entry-level training of Aboriginal health workers following the Western Australian and national reviews of Aboriginal health worker training.
- The Building Solid Families Program will be strengthened. Services provided will include counselling services as well as family tracing and reunification.
- An expanded three-year extension of the Western Australian Aboriginal Coordinated Care Trial is planned to commence in 2001-02.
- The Aboriginal Family Futures Program will be further refined and common processes introduced at all sites.

Reconciling community control and empowerment

- Cultural security is the maintenance and protection of cultural identity. It is a policy by which health providers and individuals recognise the diversity of Aboriginal culture in delivery of appropriate health services to Aboriginal people. Cultural security programs will be jointly developed between the community controlled and publicly managed health services. This initiative will ensure that services delivered by government health industry providers take into account at a regional level the cultural needs of Aboriginal people living in Western Australia.
- Work towards the completion of new purpose designed community clinics in several remote Aboriginal communities will continue in 2001-02. The buildings will be especially designed to take into account the cultural and other social needs of Aboriginal people in the region.

Improving health information management

- Western Australia has the best Aboriginal health data in Australia. In 2001-02, the Department of Health will finalise implementation of the agreed recommendations of the Let's Make it Happen report and make available at a regional level enhanced information about the relative health needs of Aboriginal people. This information will enable local health service providers to better target and deliver health services to Aboriginal people.
- Work will commence in 2001-02 on improving Aboriginal identification in non-inpatient health data collections.

Strengthening intersectoral collaboration on health

- In 2001-02, the environmental health program for Aboriginal people will be expanded and enhanced in the following key areas:
 - service coordination and innovation;
 - health system reorientation;
 - primary health care programs;
 - intersectoral strategies;
 - improved community empowerment and self-sufficiency in environmental health;
 - inter-governmental working group cooperative initiatives; and
 - improving health-funding streams.

- In 2001-02 the Department of Health will introduce a comprehensive initiative to improve the contribution of hospital, community health and public health services to Aboriginal health gain. The initiative will focus, but not exclusively, on the reform to current service patterns, regional priorities and activity promoting greater integration at a local and regional level between services and government agencies.
- Current strategic priority areas for Aboriginal health are determined by amalgamating State and national priorities with the regional health needs identified in the six regional Aboriginal health plans. It is anticipated that the development of an Aboriginal health need model will add a further layer of analysis to this allocation process. The model is characterised by the following three components:
 - doing as much good (or providing the most benefit) as possible within the resources available. This is equivalent to the policy of purchasing the "best buys";
 - accepting that more weight may be attached to doing good in some settings than others, for example, where a community is particularly deprived; and
 - recognising that in some communities additional funding is required to develop a management, economic, social and human infrastructure. Building up this infrastructure could take the form of training, assisting in community development, or providing facilities such as office space or transportation.

Mental health

- Youth counsellor services will be operational throughout the state including Derby, Moora, Carnarvon, Geraldton, Broome, Wyndham, Albany and Port Hedland.
- The Positive Parenting Program will become available throughout Western Australia.
- The Aboriginal Child Health Survey, which is being carried out through TVW Telethon and is supported by the Department of Health, will provide information about the extent of mental health problems and disorders amongst Aboriginal children aged 0 to 17 years. The results will guide mental health service development in this area.
- The mental health telephone access service purchased through the Health Call Centre, will continue to be developed. The aim of this service is to make information about health services more available, facilitate service delivery closer to where people live, and increase participation by community-based health providers, such as general practitioners, in meeting the public's mental health needs.
- Work will begin with the Department of Education to implement the Government's election commitment for school based initiatives to prevent depression.
- Support for children whose parents have a mental illness will be expanded in line with the Government's election commitment.

Public health

- The Department of Health will undertake consultation on the *National Model Food Act* and subsidiary legislation intended for adoption in Western Australia.
- Complete the review of Western Australia's swimming pool regulations.
- Intensify monitoring of antibiotics in food producing animals, particularly in the meat and dairy industries.
- Launch and implementation of Western Australia Tobacco Action Plan (2001-2004), that will guide tobacco control in Western Australia over the next four years.
- Review of the operation and effectiveness of the *Acts Amendment (Abortion) Act*.
- The sustained elimination of endemic transmission of measles and rubella.
- Implementation in Western Australia of the national high-risk childhood pneumococcal vaccination program targeting Aboriginal children and children with high-risk medical conditions.
- Implementation in Western Australia of the national high-risk Q Fever vaccination program targeting abattoir workers.

- An evaluation of the Keeping Safe package delivered to prisoners, which aims to reduce the risk of transmission of blood-borne viruses and sexually transmitted infections in this high-risk group.
- Further development of the Building Blocks program including progressing increased numbers of child health nurses.
- Community Health will implement the New Vision program including increasing access to more allied health services in rural areas.
- The health improvement program will be developed.
- Publication and commencement of the Western Australia treatment and care plan for people with HIV/AIDS.
- Train Aboriginal environmental health workers in Aboriginal communities on safe practice of pest management.
- The Department of Health will prepare regulations controlling the use of raw poultry manure to minimise stable fly breeding.
- The Stay on Your Feet WA project will continue to be promoted during 2001-02, aiming to reduce the incidence and severity of fall-related injuries.

Western Australian Drug Abuse Strategy Office

- The Government recently conducted a community drug summit in which the full spectrum of laws, policies and programs to address illicit drug use has been considered, and which will be followed by coordination of the implementation of the Government's response to the recommendations from the summit.
- A Western Australian alcohol action plan will be developed based on an audit of current activity against the national action plan and identification of additional initiatives. Co-ordination of implementation will follow.
- A Western Australian framework for action on solvent abuse will be developed. Co-ordination of implementation will follow.

Outcome: Restoration of the health of people with acute illness.

Key Effectiveness Indicator ^(a)

Percentage of acute hospital separations that are discharges to home (excluding inter-hospital transfers) ^(b)

Admission type by age group	Percentage of those discharged to home to total separations				
	1996-97	1997-98	1998-99	1999-00	2000-01
Under 40 years	99.3	99.2	99.1	99.0	99.2
40-49 years	99.0	98.9	99.0	98.7	98.8
50-59 years	98.6	98.5	98.6	98.4	98.7
60-69 years	97.2	97.3	97.7	97.6	97.5
70-79 years	94.7	94.6	94.8	95.0	94.1
80 years and over.....	86.5	86.2	87.1	86.4	84.3
All ages.....	97.3	97.2	97.4	97.1	96.8

(a) More details of effectiveness indicators in annual report.

(b) An indirect measure of the extent to which people have been restored to health after an acute illness is that they are well enough to be discharged home after hospitalisation. The percentage of people discharged home over time provides an indication of whether or not the public health system is becoming more or less effective in restoring people to health. This indicator shows the percentage of all discharges from hospital that are discharges to home (excluding inter-hospital transfers). As older patients are less likely to be discharged to home than younger people, the information has been presented by age group.

Output 2: Diagnosis and Treatment

The objective for the diagnosis and treatment services is to improve the health of Western Australians by restoring the health of people with acute illness. The services provided to diagnose and treat patients include emergency services, ambulatory or outpatient services, services for those people who are admitted to hospitals and other supporting services such as patient transport and the supplying of highly specialised drugs.

Services include:

- Admitted care;
- Ambulatory care;
- Emergency services; and
- Dental services.

Admitted care

Admitted care is an admission to a hospital and can cover one day or many days. The types of services admitted patients may receive include one or more of the following:

- Obstetric care;
- Services to cure illness or provide definitive treatment of injury;
- Surgery;
- Relief of symptoms or a reduction of severity of injury or illness (excluding palliative care);
- Protection against exacerbation and/or complication of an illness and/or injury which could threaten life or normal functions; and
- Diagnostic or therapeutic procedures.

Ambulatory care

Ambulatory care includes same day procedures, outpatient attendance, pre-admission assessments and home-based treatment and care. With these services patients do not undergo the formal hospital admission process. Examples of the types of services provided include some forms of renal dialysis and chemotherapy, high technology diagnostic services, specialist medical services and post-operative nursing and home support services.

Emergency services

Emergency services are provided to treat people with sudden onset of illness or injury of such severity and urgency that they need immediate medical help which is either not available from their general practitioner, or for which their general practitioner has referred them for treatment. Emergency departments provide a range of services from immediate resuscitation to urgent medical advice. An emergency department patient may subsequently undergo a formal admission process and would then be classified as an admitted patient, or be treated and discharged directly from the emergency department without admission.

Dental Services

Dental services are provided for financially or geographically disadvantaged adults, and all school children between pre-primary and Year 11 (Year 12 in remote localities) throughout the State. Services are provided to patients who attend the Perth Dental Hospital or its satellites, for treatment. Those services provided for oral health reasons by Health Services other than the Perth Dental Hospital or its satellites are not counted as dental services, but as either weighted separations or non-admitted patient occasions of service. The School Dental Service provides dental services for school children. A part of these services is now shown in Output 1, Prevention and Promotion.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	1,949,209	1,978,238	2,062,050	2,133,894	
Less Operating Revenue ^(c)	193,780	187,585	203,029	219,020	
Net Cost of Output	1,755,429	1,790,653	1,859,021	1,914,874	
Adjustments ^(d)	(16,587)	(32,653)	(7,378)	(16,925)	
Appropriation for purchase of Output 2	1,738,842	1,758,000	1,851,643	1,897,949	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Metropolitan surgical weighted hospital separations ^(b)	112,907	122,874	112,458	115,080	
Metropolitan medical weighted hospital separations ^(b)	147,834	157,407	151,093	153,502	
Rural surgical weighted hospital separations ^(b)	18,460	19,272	18,518	18,323	
Rural medical weighted hospital separations ^(b)	74,438	64,123	74,216	73,029	
Mental health weighted hospital separations ^(b)	24,469	25,644	21,141	19,538	
Waiting list weighted hospital separations ^(c)	5,966	6,826	6,863	6,800	
Public mental health bed days ^(d)	117,151	122,774	82,604	82,604	
Public hospital non admitted occasions of service ^(e)	3,226,064	3,324,125	3,264,505	3,303,404	
Mental health non admitted occasions of service	410,137	429,823	516,175	552,307	Improved reporting from health services.
Emergency department occasions of service ^(f)	673,777	665,889	681,806	689,930	
Adult dental occasions of service ^(g)	64,771	66,100	66,100	89,000	Eligibility criteria for these services have been expanded.
School dental occasions of service ^(h)	124,054	248,250	124,125	125,000	
Other occasions of service ⁽ⁱ⁾	75,834	75,000	76,148	77,771	
Patient Assisted Travel Scheme (PATs) - trips ^(j)	31,758	32,000	32,346	35,782	
Public funded privately provided - episodes of care ^(k)	35,350	42,500	45,561	49,566	
Public funded privately provided - occasions of services ^(k)	86,949	87,500	88,446	94,858	
Non Government Organisations ^(l)	58	58	58	72	For 2001-02 the actual number of Non Government Organisations is counted, not the number of grants as in previous years.
Quality					
Public hospitals accredited by Australian Council of Health Care Standards (ACHS) ^(m)	68%	68%	68%	68%	
Public psychiatric hospitals and a psychogeriatric extended care units accredited by the ACHS ^(m)	83%	83%	83%	83%	
Patient satisfaction survey of public hospital services ⁽ⁿ⁾	86/100	86/100	86/100	86/100	
Timeliness					
Admitted Category 1 elective surgery patients waiting longer than 30 days ^(o)	15.2%	15.0%	13.1%	15.0%	
Admitted Category 2 elective surgery patients waiting longer than 90 days ^(o)	24.8%	25.0%	25.8%	25.0%	
Admitted Category 3 elective surgery patients waiting longer than 12 months ^(o)	9.5%	15.0%	7.3%	15.0%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Cost ^(q)					
Average cost per weighted separation at public hospitals.....	\$3,206.78	\$3,199.37	\$3,435.87	\$3,492.02	Further disaggregation of the average unit cost by type of separation is not available at time of printing.
Average cost per public mental health bed day	\$560.65	\$576.51	\$610.13	\$623.76	
Average cost per public hospital occasion of service.....	\$71.31	\$70.22	\$74.82	\$76.56	
Average cost per mental health occasion of service.....	\$168.84	\$153.62	\$155.45	\$158.92	
Average cost per emergency department occasion of service.....	\$137.55	\$111.33	\$134.03	\$137.02	
Average cost per adult dental service occasion of service	\$338.1	\$339.61	\$341.91	\$351.46	
Average cost per school dental service occasion of service.....	\$90.80	\$93.79	\$94.42	\$92.48	
Average cost per other occasions of service	\$334.20	\$367.25	\$387.16	\$414.54	
Average cost per PATS trip.....	\$311.00	\$310.00	\$311.00	\$311.00	
Average cost per publicly funded privately provided episode of care.....	\$2,299.32	\$1,871.26	\$1,936.27	\$1,899.89	
Average cost per publicly funded privately provided occasion of service ^(p)	\$161.23	\$158.04	\$165.49	\$176.52	
Average cost per Non Government Organisation	\$1,659,105	\$1,550,072	\$1,701,646	\$1,405,040	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 20,416 and is estimated to be 20,912 for the 2001-02 Budget.
- (b) Weighted separation is a measure of the mean complexity of a hospital separation relative to the mean complexity of all the other hospital separations over a period. Western Australia uses the Australian National Diagnostic Related Groups (AN-DRG) version 4.1.
- (c) The waiting list refers to the additional contracted elective surgery activity for persons waiting for non-urgent treatment.
- (d) Mental health beddays represent activity for long stay patients in selected public mental health units.
- (e) Non-admitted occasions of service represent activity in public outpatient departments.
- (f) Emergency department occasions of service represent patients who have attended a formal emergency department for medical treatment, regardless of whether they are subsequently either admitted to hospital, or treated and return home.
- (g) Adult dental services represent the provision of subsidised dental care to financially and geographically disadvantaged persons throughout the State.
- (h) Due to the nature of work provided, 50% of school dental activity is assumed to relate to prevention and promotion activities, with the remainder attributed to diagnosis and treatment services provided through Output 2.
- (i) Other occasions of service includes highly specialised drugs, limb services for amputees and other services.
- (j) Patient Assisted Travel Scheme (PATS) figures includes all overhead costs which may not directly contribute to the average cost of an assisted trip.
- (k) The publicly funded privately provided activity represents aggregated service delivery contracted to a range of private organisations.
- (l) The amount of funding for each organisation varies considerably depending on the nature of the services delivered.
- (m) The ACHS evaluation program includes the measurement of the management and outcome of patient care through the use of clinical indicators. These indicators show how the hospital is performing against agreed standards of hospital operation.
- (n) This indicator measures patients' reported satisfaction with the services received while in hospital. Scores are from a maximum of 100 points.
- (o) Figures reported are for all metropolitan public hospitals. 'Long wait' means patients waiting longer than clinically desirable.
- (p) This cost also covers activity in emergency departments, day hospitals and specialist geriatric clinics in publicly funded privately managed facilities.
- (q) A range of indirect costs, part revenue, superannuation, depreciation and the capital user charge have been apportioned to the cost of outputs.

Major Achievements For 2000-01

General health

- Satellite dialysis units in Midland and Melville became fully operational. The identification of eligible veterans receiving health services from the public health sector in Western Australia has been increased by over 30 per cent. This will realise significant revenue to the State under the terms of the Hospital Services Arrangement where the Commonwealth agree to pay for all health care delivered to eligible Veterans.
- The identification of eligible veterans receiving health services from the public sector in Western Australia has been increased by over 30%. This will realise significant revenue to the State under the terms of the Hospital Services arrangement where the Commonwealth agrees to pay for all health care delivered to eligible veterans.
- Elective surgery for public patients waiting for first time hip and knee replacement and knee reconstruction procedures was carried out in the private sector as a pilot program. The tendering out of these procedures to the private sector was to potentially increase the capacity of the public health system to manage urgent and non elective activity more effectively.
- Allied health long wait lists for physiotherapy, speech pathology, psychology and occupational health community based services were targeted for the first time as a pilot program.
- In August 1999, the metropolitan Divisions of General Practice commenced the Getting Patients Treated project. This project enabled general practitioners to review patients on waiting lists to reassess, redirect and reallocate patients within the system. General practitioners are provided with access to information on waiting times by hospital and procedure. This program was completed in February 2001. The subsequent evaluation of the project indicated that all patients on waiting lists at the time of the project had been reviewed for appropriateness of referral.
- HomeWard 2000, a Hospital-in-the-Home two year demonstration program, commenced in December 1998. HomeWard 2000 is an investment strategy and partnership between the Department of Health and the General Practice Division of Western Australia. The concept underpinning the HomeWard 2000 project was subsequently validated and further discussions were commenced in relation to increasing the number of participating hospitals and improving the uptake among clinicians involved in primary care both in the community and in hospitals.
- Forty-five per cent of Western Australian newborns (around 11,500) were screened for congenital bilateral hearing loss at the five highest birth hospitals in the metropolitan area.
- The evaluation of the Integrated Diabetes Care Program demonstrated this was an effective model of care and will be incorporated into the development of the State diabetes integrated service delivery model.
- The Oral Health Program was established to provide a coordinated approach to the provision of oral health services primarily through the establishment of output based purchasing. Additional investment in the program achieved the expansion of eligibility criteria for government-subsidised oral health care to include all Health Care and Pensioner Concession Card holders.
- An emergency oral health care scheme with government-subsidised oral health services will be provided through private dental practitioners.
- Additional services in the North West, additional government subsidised orthodontic services in rural regions, and improved access to oral health services at Aboriginal Medical Service sites, combined with the establishment of the Centre for Rural and Remote Oral Health at the University of Western Australia will provide a focus for rural oral health issues.
- The implementation program of the family and domestic violence hospital protocols continued with additional rural and metropolitan hospitals expressing interest in the program. The inclusion of culturally appropriate training tools in the implementation program was also supported.
- An economic analysis of the health services utilised by Midwest and Geraldton populations has been undertaken. The methodology for the consultation process involved eliciting communities' preferences when confronted with choices for services given a fixed financial parameter. The findings of this research will be key in both local health service strategic planning and informing the health policy approach of the Department of Health.

- Stakeholders including clinicians, administrators and ambulance service operators were brought together to develop and implement strategies to increase the efficiency and effectiveness of bed management in metropolitan hospitals and to minimise the incidence of ambulance diversion.
- The Western Australian Organ and Tissue Donation Agency, also known as DonateWest, was established to maximise Western Australia's donation rates and ensure positive outcomes for donor families and recipients. The Donation Registration campaign to lift the number of registered donors in Western Australia was also supported as part of this initiative.
- The Health Call Centre received almost 200,000 calls during 2000-01 mainly through the Health Direct service. An independent evaluation of the Health Direct service by Curtin University reported that 97 per cent of respondents found it easy to obtain medical advice from Health Direct and were satisfied with the advice provided.
- The Health Direct service was extended to full Statewide coverage. A Mental Health line was established and launched in December 2000 called Mental Health Direct.
- In the North West of the State, a new satellite renal dialysis service was commenced in Port Hedland. Additional speech pathology and occupational therapy services were provided in the Pilbara region. In addition, to ensure that patients have local access to specialist services and are not required to access these services in alternative locations, an additional specialist physician position was introduced.

Mental Health

- The Western Australian child and adolescent mental health services policy has been finalised. This policy promotes the development of inter-agency partnerships in key areas and guides the purchase of services.
- A major program of metropolitan mental health service redevelopment and facilities redesign, particularly focusing on the inner Perth services commenced. This program, called Mental Health Reform 2000+, encompasses both inpatient and community mental health services and will ensure services meet national mental health standards by the year 2003.
- A twenty-five bed inpatient service for adults opened at Swan to facilitate providing care closer to home.
- Rooming-In units were opened at Derby, Kununurra and Narrogin. These services provide non-authorized inpatient beds for clients and their carers, in order to involve carers and family in the treatment and care process.
- A new day therapy program for older adults was established in Fremantle and additional community services established in the Eastern Metropolitan area. Further services will be established as regional business plans are finalised.
- The Department of Health has entered into a contract with Mercy Hospital to provide inpatient services for older adults in the lower north metropolitan area. Construction of the new unit will begin in 2001 and the service is expected to open in 2002.
- Remodelling and upgrading of the existing 16-bed units for older people at Swan was completed.

Major Initiatives For 2001-02

General Health

- The redevelopment of the Armadale Health Service will improve service provision for South East metropolitan residents. The greater range of health services provided will reduce the need for residents to attend tertiary hospitals. The expansion will include renal dialysis, chemotherapy, critical care and mental health services. These services and other activity will be moved to Armadale by reconfiguring other health services, particularly tertiary facilities.

- A review will be undertaken of the statewide renal dialysis program against its stated objectives and a five year service plan will be developed for improving renal dialysis services in Western Australia. Work will continue for the establishment of satellite dialysis services in Broome. In the meantime, an interim renal dialysis service will be established in Broome to make these services available to residents of the region who currently have to come to Perth to receive treatment.
- A statewide diabetes program will be established that will focus on primary prevention, secondary prevention and treatment services. It is anticipated that there will be greater collaboration between general practitioners, community based services and the health services in implementing this program.
- The newborn hearing screening program will be evaluated with respect to the prevalence of congenital bilateral hearing loss present in the neonatal period, and the sensitivity of the present screening model and instruments used to detect all or most Western Australian children with this condition.
- The cardiac rehabilitation program currently in operation encompasses three pilot projects trialing alternate models of providing cardiac rehabilitation and on-going coronary care. Two of the pilots are in rural areas and one is in the metropolitan area. The viability and effectiveness of all three pilot projects will be assessed late in 2001-02. In addition to these pilot projects, the Heart Foundation (WA Division) has been contracted to develop a state plan for cardiac rehabilitation. This plan will provide a strategic framework for the continuing development, expansion and evaluation of cardiac rehabilitation services.
- The chemotherapy service will focus on closer examination of chemotherapy costs and exploring cost effective and patient focused ways to provide services. Chemotherapy activity under review includes specific services identified as nurse assisted outpatient day treatments and possible alternative models for the delivery of chemotherapy services. Chemotherapy services will continue to be reconfigured, improving access for rural patients. Communication between cancer specialists and general practitioners will be encouraged.
- A statewide stroke program will be established to achieve better coordinated acute care and rehabilitation for people with stroke. The program will focus on agreed standards of care for the treatment of stroke in the acute care settings and in the community.
- The critical care program will focus on the development of a payment model to improve the specificity of purchasing critical care services. An expert group will be established to provide advice to the purchaser. The terms of reference of the group will include describing the current delivery of services in terms of range, modes of service delivery and access to services in Western Australia and providing advice regarding purchasing strategies, including best practice issues as they relate to purchasing policy.
- The rehabilitation program will be further expanded to include all public providers in the State. The existing classification and functional measurement systems will be further refined to ensure a fairer reimbursement of hospital activity.
- The Oral Health Centre of Western Australia will be established in collaboration with the University of Western Australia. The availability of Government subsidised orthodontic services in rural regions will be further improved with additional investment in this area.
- In consultation with metropolitan hospitals, strategies are being developed and implemented to increase the efficiency and effectiveness of bed management and minimise the incidence of ambulance diversion.
- The elective surgery wait list strategy will be expanded to include allied health and medical and surgical outpatient long wait lists. This will build on the achievements of 2000-01.
- Improved obstetric services in Kununurra will be possible due to new investment by the Government.

Mental Health

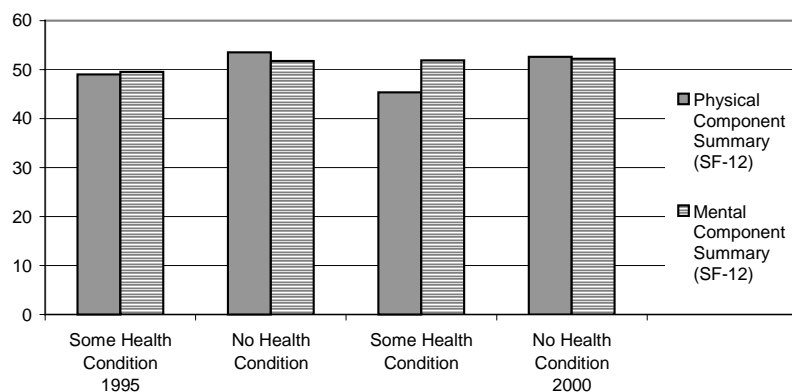
- A policy for child, adolescent and youth mental health services will be released.
- Community based mental health services for children and young people will be expanded within the metropolitan area. The focus of these new programs will be to provide community intensive support and special purpose programs to children and young adults with mental disorders who do not readily access mental health services.

- The expansion of adult community mental health services will continue with new community services being established in the North Metropolitan area.
- A twenty five bed inpatient mental health service for adults will open at the Armadale Health Service to provide better access for people in that area.
- A community forensic psychiatric service and an inter-agency court diversion program will be implemented. A consultation service will be provided to other health professionals managing mentally ill offenders within general mental health services.
- Community mental health assessment and treatment services will be expanded across the Coastal and Wheatbelt region for young people.
- Community mental health services that are delivered in the Murchison, Mid West and Geraldton localities will continue to consolidate into a single regional service. This consolidation will enable the service to deliver a broader range of assessment and treatment services including a specific mental health service for children and adolescents.
- A mental health inpatient unit, with attached rooming in capacity, will be established in Kalgoorlie to serve the Goldfields population.
- Community clinical mental health services for older people will continue to be developed. A new day therapy unit in the South Metropolitan region will be fully operational in 2001-02.
- A transcultural mental health service policy will be released. Mainstream mental health services are expected to become more accessible to people from culturally and linguistically diverse backgrounds.
- Further enhancement of mental health, and alcohol and drug services will continue, to ensure that people with co-morbid conditions will receive support through expert advice and programs which are based on best practice guidelines.

Outcome: Improvement in the quality of life for people with chronic illness and disability.

Key Effectiveness Indicator ^(a)

Self-reported health status of people with chronic disability ^{(b),(c)}
Medical Outcomes Short Form 12 (SF-12) scores for people with at least one chronic health condition compared with people who had no chronic health conditions 1995,2000 ^(d)



(a) More details of effectiveness indicators in annual report.
 (b) A measure of health status can be determined from the way that people rate their own health. People with at least one chronic health condition had significantly lower Physical Component Scores (PCS) and Mental Component Scores (MCS) compared with people with no chronic health conditions. In 1995, people reporting some chronic health conditions had significantly lower MCS scores, and significantly higher PCS scores compared with 2000.
 (c) Chronic health conditions are ones that last at least six months. Some examples of chronic health conditions are asthma, diabetes and arthritis.
 (d) The SF-12 is a short, twelve-item questionnaire. Weights for each item were derived from the original SF-36 and used to score the SF-12. The scoring results in two summary component scores, the PCS and the MCS, which can be used to describe the general mental and physical health status of a population. The scores are expressed as standard scores with a mean of 50 and a standard deviation of 10.

Output 3: Continuing Care

Continuing care services are provided to improve the quality of life for those who need continuing care.

Services provided in this output include:

- home care services;
- specialist geriatric services;
- inpatient and home based palliative care services; and
- residential services.

Home care services

Home care services comprise community based care and support to maintain and enhance, as far as possible, a person's quality of life (eg. home help, transport service, home maintenance, delivered meals, respite care), and care and support for people with long term disabilities to ensure an optimal quality of life (eg. community based psychiatric care services, services for people with acquired brain injury).

The Home and Community Care (HACC) Program aims to assist people to be more independent at home and in the community, thereby preventing their inappropriate admission to long term residential care, and enhancing their quality of life. The HACC Program is targeted towards frail aged people, younger people with disabilities and their carers and provides services such as home help, personal care, home maintenance and/or modification, food, respite, transport, paramedical, nursing, assessment and referral, education and training, information and coordination.

Specialist geriatric services

Specialist geriatric services involve community rehabilitation services and falls clinics, post acute and home care services, rehabilitation specialist clinics, memory clinics and services provided at Parkinson's Disease Centres of Excellence.

Home based palliative care services

Home based palliative care services include care and support for terminally ill people and their families and carers.

Residential services

Residential aged care services are for people assessed as being no longer able to live in their own home (eg. nursing home services, nursing home type services in public hospitals and hostel services).

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	164,315	168,242	178,792	198,713	} Mainly the Government's election commitments and increases to Commonwealth programs
Less Operating Revenue ^(c)	70,544	69,404	72,977	78,726	
Net Cost of Output	93,771	98,838	105,815	119,987	
Adjustments ^(d)	(1,395)	(2,777)	(640)	(1,576)	
Appropriation for purchase of Output 3	92,376	96,061	105,175	118,411	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Home and Community Care (HACC) hours of home care ^(b)	3,258,026	3,400,000	3,422,185	3,837,833	More robust information following implementation of new client-based data collection system.
Home and Community Care (HACC) number of meals ^(b)	1,469,522	1,500,000	1,562,078	1,611,921	As above.
Home and Community Care (HACC) transport trips ^(b)	551,662	520,000	512,689	646,151	As above.
Geriatric specialised services ^(c)	22,706	22,000	24,521	28,413	
Country Nursing Home Type Patient (NHTP) bed days ^(d)	94,791	96,500	98,180	101,690	
Clients serviced by home based palliative care services ^(e)	3,600	3,800	3,991	4,010	
Care Awaiting Placement (CAP) bed days ^(f) ...	11,060	10,600	10,615	29,000	Growth in activity relates to increased funding from election commitments.
State Government Nursing Home (SGNH) bed days ^(g)	10,536	8,500	8,496	9,708	Reporting for SGNH measures needs refinement.
SGNH hours of care provided ^(g)	7,473	15,000	21,417	32,937	As above.
SGNH occasions of service ^(g)	6,443	12,000	9,350	5,200	As above.
Private sector contracted bed days ^(h)	1,660	4,500	4,813	5,041	
Private sector contracted other occasions of service ^(h)	230,115	230,000	230,509	243,165	
Non Government Organisation grants and subsidies ⁽ⁱ⁾	343	343	343	201	
Quality					
Reviewed HACC funded agencies that met the HACC National Service Standard (25 agencies) ⁽ⁱ⁾	100%	100%	100%	100%	
Timeliness					
Metropolitan average waiting time for aged care assessment ^(k)	4 days	4 days	3.9 days	3.9 days	
Country average waiting time for aged care assessment ^(k)	6.5 days	8 days	8.3 days	8.0 days	
Cost ^(l)					
Average cost per HACC hour of home care	\$27.08	\$25.87	\$28.05	\$27.51	
Average subsidy per HACC client meal	\$2.50	\$2.55	\$2.70	\$2.65	
Average cost per HACC transport trip	\$8.61	\$8.71	\$9.38	\$9.19	
Average cost per geriatric specialised service..	\$178.52	\$177.60	\$209.49	\$256.09	
Average cost per country NHTP bed day	\$152.38	\$155.55	\$156.93	\$156.22	
Average cost per home based palliative care service.....	\$2,230.99	\$2,569.98	\$2,458.74	\$2,568.53	
Average cost per Care Awaiting Placement bed day	\$254.36	\$263.76	\$264.14	\$265.38	
Average cost per SGNH bed day	\$392.22	\$388.60	\$406.91	\$386.76	
Average cost per SGNH hour of care provided	\$123.52	\$70.37	\$73.69	\$72.71	
Average cost per SGNH occasion of service ...	\$163.12	\$187.29	\$196.11	\$176.36	
Average cost per private sector contracted bedday	\$249.82	\$226.07	\$236.72	\$236.20	
Average cost per private sector contracted other occasion of service.....	\$19.32	\$18.84	\$19.73	\$19.54	
Average cost per Non Government Organisation	\$79,751.00	\$83,076.42	\$81,796.00	\$143,072.00	The target for 2001-02 is the average contribution to non government organisations, not the average value of a contract as in previous years.

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 119 and is estimated to be 122 for the 2001-02 Budget.
- (b) The Minimum Data Set collection process for the Home and Community Care (HACC) program is now a client-based collection, which is a move away from the monthly agency-based activity collection. Commencing on January 2001, HACC-funded agencies are now required to report each client's characteristics and amount of services provided every quarter. In the transition, some definitions have been revised to define better the range of services provided under the HACC program.
- (c) Geriatric specialised services comprise assessments by aged care assessment teams, and selected geriatric inpatient and outpatient care and specialised preventative and restorative clinics.
- (d) Information collection methodology for nursing home type patients has been revised, better reflecting actual activity in rural areas.
- (e) Home based palliative care services are more appropriate for clients and are more cost beneficial to the health system.
- (f) Care Awaiting Placement programs did not have formally described activity attached to it in the past. Values were therefore estimated.

- (g) The State Government Nursing Home (SGNH) program involves more than the provision of services and or subsidies however, all related expenses have been apportioned to identified outputs. It should be noted that indicators and reporting for SGNH need some refinement which will be reviewed during the course of the year.
- (h) These relate to services contracted with private providers and involve a range of different activities that are not directly comparable. All related expenses have been apportioned to the cost of identified outputs.
- (i) Some services provided by non-government organisations that are straightforward to measure may have been reported against other output measures; eg. this measure does not include HACC services. The amount of funding for each organisation varies considerably depending on the nature of the services delivered.
- (j) The National Service Standards is an instrument used by HACC-funded agencies to assess the quality of service delivery.
- (k) Waiting times for aged care assessments are collated every six months. Data for the period 1 January - 30 June 2001 is an estimate.
- (l) A range of indirect costs, part revenue, superannuation, depreciation and the new capital user charge have been apportioned to the net cost of outputs.

Major Achievements For 2000-01

General health

- In response to the discussion paper Health and Quality of Life for Older West Australians, a long-term strategic planning framework was developed to address the needs of an ageing population and the implications for health service provision and community care.
- The establishment of specialist multi-disciplinary clinics, for example memory clinics and falls and balance clinics.
- The development of a slow-stream rehabilitation service at the Brightwater facility at Marangaroo, as a step towards meeting the needs of people with acquired brain injury that were identified in the State Acquired Brain Injury Plan. The facility can cater for ten people with acquired brain injury with high nursing, therapy and physical support needs who are medically stable and would otherwise remain in an acute tertiary hospital.
- Continuing work to expand geriatric day therapy services with progress towards the development of geriatric day therapy centres at Fremantle and Rockingham-Kwinana Hospitals.
- Further expansion of the multipurpose services initiative continued through 2000-01.
- The development of a Statewide policy and supporting clinical guidelines for the provision of domiciliary oxygen services with operational instructions distributed to all health services.
- Achievements of the HACC program include:
 - development of a three-year generic HACC contract for the purchase of HACC services with provision for an annual contract variation to detail the purchase of services in the second and third years;
 - the purchase of additional Home and Community Care services based on regional priorities;
 - the HACC Minimum Data Set (MDS) commenced the first collection in January 2001. The MDS will support planning in the HACC Program by ensuring the collection and reporting of reliable and consistent data;
 - a Transport Brokerage Service was trialed in the North Metropolitan region to improve consumer access to HACC transport services and ensure efficient, effective and appropriate use of HACC funded vehicles and other transport means; and
 - a comprehensive review of the HACC Safeguards Policy was completed in February 2001.
- Palliative Care: The Plan for Western Australia, 1997 was evaluated through extensive consultation with stakeholders within the palliative care system and with the community. The Western Australian Rural Palliative Care Database (WARP CD) was successfully piloted in eight rural sites.
- For volunteers commencing in the School Volunteers Program aged 65 years and over data has been collected relating to their self reported health status, using the Medical Outcomes Short Form (SF-36) measurement tool.
- Nineteen agencies with service agreements with the Department of Health successfully applied for International Year of Volunteers non-recurrent funding of up to \$15,000 to conduct a project to increase the number of volunteers in health related areas and to recognise the contribution made by volunteers.

Mental health

- The development of a policy and strategic framework for the supported community living aspects of the continuing care program commenced. This document will provide the directions for the purchase of supported community living services throughout the State.
- Local mental health services have managed the supported transition of many Whitby Falls residents to more independent accommodation in the community.
- The Independent Living Program, which operates through collaboration between the Mental Health Division, Ministry of Housing, clinical service providers and the non-government sector, was expanded throughout the State with a new program established in the Coastal and Wheatbelt region.

Major Initiatives For 2001-02**General health**

- Progress towards the implementation of the long-term strategic planning framework to address the needs of an ageing population and the implications for health service provision and community care.
- The first stage development of community-based rehabilitation services for older people will commence as part of strategies to enhance the State's community care services to help older people to retain their independence in the community.
- The development of a model of service delivery in relation to elder protection will be progressed. It will be targeted towards HACC clients and is intended to provide advocacy assistance, support for HACC service staff and education on elder protection to the community.
- The Department of Health will purchase activity for stroke through a special program in 2001-02. A clinical reference group will provide expertise in the development of prevention, diagnosis and treatment and continuing care services for stroke patients.
- The purchase of Parkinson's Disease Centres of Excellence services for inpatient and outreach care for people with Parkinson's Disease.
- The purchase of non-admitted services including specialist memory clinics, falls and balance clinics and botulinum toxin clinics across most of the metropolitan area.
- Consolidation of a slow stream rehabilitation service provided through the Brightwater Care Group as a step towards meeting the needs of people with acquired brain injury. The facility caters for ten people with acquired brain injury who have high nursing therapy and support needs and who are medically stable but would otherwise remain in an acute tertiary hospital.
- Progressing the development of the Brookton State Government Nursing Home. The new facility will be co-located with an existing six-bed hostel and the Department of Health will purchase a range of non-admitted services from the Shire of Brookton.
- The redevelopment of two Brightwater Care Group residential aged care facilities at Subiaco and Inglewood will be finalised concluding a significant component of the State Government Nursing Home Restructure Project. This initiative has enabled the development of new facilities at Innaloo, Joondalup and Waikiki.
- The progression of the plan for the distribution and delivery of residential aged care services in the Kimberley, to be followed by the development of Numbala Nunga Nursing Home in Derby and Yulanya Nursing Home in Port Hedland.
- The completion of Geriatric Day Therapy Centres at Fremantle and Rockingham-Kwinana Hospitals.
- Continuation of the development of the multipurpose services initiative.

- Initiatives relating to the evaluation outcomes of the Palliative Care: The Plan for Western Australia, 1997 will be articulated in a four-year plan for their implementation over this period.
- Communication networks will be established to link rural and metropolitan palliative care providers for advice and support.
- For volunteers aged 65 years and over in the School Volunteers Program, pre- and post- data collected over a twelve month period relating to their self reported health status will be analysed to determine any changes in these measures.

Mental health

- A new intensive disability support service will be established in the metropolitan area to support people with complex psychiatric disability and challenging needs to live in the community.
- Expanded disability support and carer respite services will be purchased in metropolitan and regional areas.
- In line with the Government's election commitments, carer support services will be expanded across the State.
- Recreation support services for people who are socially isolated will be established in metropolitan and regional locations.
- Additional residential care services for older people with complex behavioural problems will commence.

CAPITAL WORKS PROGRAM

The Department of Health's planned capital works expenditure for 2001-02 is \$102.9 million and comprises a balanced program of metropolitan and statewide projects which address new areas of need, while still ensuring that existing health infrastructure is progressively refurbished to ensure a continuing high standard of health care.

This year's capital works program includes 38 works in progress projects with a combined cashflow of \$77.2 million, together with 21 new works projects with a combined cashflow of \$25.7 million.

Works in progress projects funded include construction of multipurpose developments at Goomalling, Pemberton, Norseman, Ravensthorpe, and sobering up centres at Geraldton, Kalgoorlie, Midland and Wyndham.

Other projects include Kalgoorlie Health Service Stage 1 Redevelopment and major redevelopments at Geraldton, Margaret River and Port Hedland, replacement clinics at Nullagine and Oombulgarri, mental health statewide initiatives and costs associated with Peel drainage mosquito control.

Projects on the new works program include all of the Government's election commitments for capital works.

In support of the Government's commitment to better long term planning for hospital infrastructure and equipment, funds have been provided for this purpose.

New projects for the metropolitan area have been grouped under the four new metropolitan health authorities and projects for the Kimberley region have also been grouped under a single allocation.

The program recognises the urgent need to increase the availability of staff accommodation in rural and remote areas to assist with the attraction and retention of staff.

The program contains major allocations for equipment replacement which can rapidly improve the diagnosis and treatment of patients while planning and construction of major hospital redevelopment proceeds.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
Hospitals, Health Centres and Community Facilities -				
Armadale/Kelmscott Hospital.....	58,668	42,784	31,800	15,884
Bunbury Hospital - Replacement.....	50,300	49,078	1,985	100
Geraldton Hospital Redevelopment.....	35,000	212	212	410
Geraldton Sobering Up Centre.....	400	22	2	378
Goomalling Multi Purpose Services - Construction.....	2,400	963	788	1,437
Kalamunda Hospital Redevelopment.....	5,500	424	424	430
Kalgoorlie - Redevelopment Stage 1.....	6,000	3,113	1,641	880
Kalgoorlie Sobering Up Centre - Improvement.....	298	18	-	280
Mental Health Statewide Initiatives.....	42,000	26,861	7,241	7,019
Midland Sobering Up Centre.....	140	50	41	90
Moora Hospital - Redevelopment Stage 2.....	3,200	69	69	50
Moora Hospital - Stage 1 Development.....	700	8	1	50
Morawa Hospital - Emergency Development.....	890	58	58	90
Nannup Redevelopment.....	1,868	1,718	1,598	150
Narrogin Hospital Redevelopment - Construction.....	4,500	2,118	2,073	2,382
North Metro - Dental Clinic.....	1,139	111	111	300
North West Plan Developments - Various.....	4,120	3,020	54	419
Pemberton Multi Purpose Services.....	5,004	4,452	4,141	552
Plantagenet Hospital - Banksia Lodge Replacement.....	2,070	1,723	1,699	347
Port Hedland Health Service Redevelopment - Stage 1.....	11,000	359	359	601
Rural Doctors and Nurses accommodation.....	5,000	368	368	1,332
Rural Theatres and Sterilising Facilities - Compliance.....	6,000	2,222	1,186	587
South East Coastal Multi Purpose Services - Stage 1.....	3,200	250	287	363
South East Coastal Multi Purpose Services - Stage 2.....	1,700	665	665	50
Western Australian Centre for Oral Health.....	19,000	10,000	10,000	9,000
Wyndham Sobering Up Centre.....	599	58	19	541
Other Projects -				
Carryover - Various.....	650	300	59	150
Drainage for Mosquito Control - Peel.....	1,000	250	250	250
Engineering Asset Works Management System Stage 2.....	4,200	1,566	496	330
Information Systems.....	12,133	9,042	783	1,500
Minor Works - 2000-01.....	9,195	3,092	3,092	6,103
Motor Vehicles - Special 1999-00.....	1,250	535	249	150
Organ Imaging Equipment (non teaching) 1998-99.....	10,000	6,489	686	1,811
Staff Accommodation 1998-99.....	9,600	7,348	1,264	2,252
Statewide Condition Audit - Stage 1.....	5,105	3,370	630	1,235
Statewide Condition Audit - Stage 2.....	23,682	4,514	4,514	18,218
Statewide HIV Units.....	1,500	850	350	450
Worksafe Regulation Compliance.....	4,000	3,002	811	998
COMPLETED WORKS				
Hospitals, Health Centres and Community Facilities -				
Forrestfield Aged Care Centre.....	340	340	180	-
Gascoyne Region - Planning.....	39	39	39	-
Jurien Multi Purpose Services - Construction.....	2,871	2,871	1,099	-
Katanning Multi Purpose Services - Construction.....	5,004	5,004	3,240	-
Lancelin Multi Purpose Service Development.....	1,544	1,544	1,255	-
Merredin Multi Purpose Services - Construction.....	1,098	1,098	477	-
Metropolitan Health Services Developments - Various.....	20,705	20,705	13,005	-
Remote Area Aboriginal Community - Dialysis.....	300	300	300	-
Roebourne Sobering Up Centre - Improvement.....	240	240	-	-
Rural Medical Equipment Various Statewide.....	2,599	2,599	2,599	-
Other Projects -				
Backflow Prevention Program.....	1,989	1,989	231	-
Chlorofluorocarbon Replacement 1996-97.....	1,874	1,874	7	-
Fire Services Upgrade 1997-98.....	1,400	1,400	102	-
Minor Works 1998-99.....	29,888	29,888	22	-
Minor Works - 1999-00.....	10,000	10,000	3,669	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Hospitals, Health Centres and Community Facilities -				
Albany Hospital - Paediatric Ward Upgrade.....	1,000	-	-	50
Communication Infrastructure.....	13,000	-	-	300
Community Health Facilities Expansion Statewide.....	5,000	-	-	200
East Metropolitan Health Service Developments.....	24,500	-	-	1,600
Graylands Redevelopment Planning.....	600	-	-	100
Hospital Equipment and Maintenance - Statewide.....	20,000	-	-	9,500
Infrastructure and Equipment Planning.....	4,000	-	-	500
Kimberley Health Developments.....	34,100	-	-	500
Major Medical Equipment.....	7,500	-	-	1,500
Margaret River Hospital - Upgrade.....	2,950	-	-	210
Metropolitan picture archive system and computerised radiography (various)				
Stage 1.....	6,500	-	-	2,800
Newman Dental Clinic.....	500	-	-	100
North Metropolitan Health Service Developments.....	8,000	-	-	1,500
Nullagine Clinic - Replacement.....	900	-	-	100
Nursing Home Upgrades.....	3,000	-	-	1,000
Oombulgurri Clinic - Replacement.....	900	-	-	100
Rockingham, Osborne Park and Swan District Hospital Upgrades.....	8,000	-	-	50
South Metropolitan Health Service Developments.....	8,400	-	-	2,500
Staff Accommodation - Stage 2.....	5,000	-	-	500
Warburton Clinic Replacement.....	2,000	-	-	100
Women and Children's Health Service Developments.....	31,500	-	-	2,500
	620,252	270,973	106,231	102,879

CAPITAL CONTRIBUTION

Health manages the recurrent and capital budget on a pro-active basis with strategies to control assets, leave liabilities, debt and cash.

Net assets are predicted to increase over the forward estimate period due to the conversion to an accrual appropriation environment. The resultant appropriation asset represents an unfunded increase in liabilities and depreciation.

Employee entitlements are predicted to increase, despite efforts to reduce leave entitlements below the 2000-01 budget position. The Department of Health believes that while serious attempts have been, and will continue to be made, it will be difficult to maintain current levels of entitlements due to a combination of award increases and tight fiscal constraints in all areas.

Land and buildings will continue to be revalued in accordance with a structured program, resulting in increased values over the forward estimates. Asset management strategies will continue, including identifying surplus assets and ensuring the best value is obtained from existing assets.

Cash holdings are predicted to decrease as a result of more efficient cash management practices.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	65,285	89,005	106,231	102,879	89,051	93,786	89,900
Working capital requirement							
Loan repayments	12,205	8,433	8,873	8,492	8,942	9,426	9,706
Leave Liability	-	19,269	-	-	-	-	-
	77,490	116,707	115,104	111,371	97,993	103,212	99,606
LESS							
Asset Sales	-	-	-	-	4,500	7,700	-
Specific Contributions.....	-	-	2,164	8,504	400	-	-
Holding Account ^(b)	-	-	-	-	11,879	25,148	30,022
Internal Funds and Balances.....	-	-	62	1,289	-	-	-
Capital Contribution.....	77,490	116,707	112,878	101,578	81,214	70,364	69,584

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual ^(e)	2000-01 Budget	2000-01 Estimated Actual	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	1,104,842	1,122,595	1,189,829	1,232,041	1,263,147	1,288,546	1,329,278
Superannuation	89,607	107,642	112,085	117,891	131,258	134,434	139,206
Grants, subsidies and transfer payments ^(b)	204,111	217,814	213,046	220,233	222,449	223,738	235,087
Consultancies expense	-	-	8,243	6,366	6,336	6,336	6,336
Supplies and services	66,127	50,895	48,009	55,715	44,249	41,136	46,138
Borrowing costs	31,065	30,830	30,093	28,626	27,714	27,457	27,245
Capital User Charge	-	-	-	91,869	100,658	106,777	113,985
Depreciation	71,944	64,519	72,083	73,180	77,658	79,452	80,952
Administration	47,523	39,439	33,464	33,318	31,700	30,350	31,008
Advertising and promotion	-	-	-	3,271	3,251	3,251	3,251
Consumable Supplies	27,496	21,500	17,898	22,264	16,207	14,463	17,991
Equipment repairs and maintenance	52,200	59,960	54,002	55,893	55,753	56,868	58,858
Direct patient support	222,053	214,719	246,904	258,630	256,142	263,052	271,346
Indirect patient support	114,069	144,291	154,792	160,210	160,856	164,073	169,816
Visiting medical practitioners	61,801	64,815	63,317	65,533	65,738	67,053	69,400
Private sector contracts	82,821	95,442	103,322	114,343	115,943	118,082	121,900
Net loss on disposal of non-current assets	6,260	-	8	-	-	-	-
Other expenses	16,425	14,008	9,500	14,986	4,052	2,416	9,405
TOTAL COST OF SERVICES	2,198,344	2,248,469	2,356,595	2,554,369	2,583,111	2,627,484	2,731,202
Revenues from ordinary activities							
User charges and fees ^(c)	63,784	65,600	64,950	65,471	65,551	65,553	65,550
Net Profit on disposal of non-current assets	202	-	-	-	-	-	-
Grants and subsidies	148,068	154,336	168,852	188,456	187,093	175,543	175,487
Interest revenue	6,081	6,000	6,000	6,000	6,000	6,000	6,000
Donations	6,141	6,500	6,500	6,500	6,500	6,500	6,500
Health Sector Revenue	23,358	26,355	25,861	26,057	26,293	26,293	26,293
Other Revenue	51,389	29,424	43,643	43,952	44,324	44,326	44,326
Total Revenues from Ordinary Activities	299,023	288,215	315,806	336,436	335,761	324,215	324,156
NET COST OF SERVICES	1,899,321	1,960,254	2,040,789	2,217,933	2,247,350	2,303,269	2,407,046
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,793,734	1,886,695	1,976,784	2,197,673	2,246,830	2,315,202	2,425,329
Liabilities assumed by the Treasurer	70,526	87,656	91,766	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	1,864,260	1,974,351	2,068,550	2,197,673	2,246,830	2,315,202	2,425,329
Change in Equity arising from transfer of assets/liabilities	-	-	3,800	-	-	-	-
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(35,061)	14,097	31,561	(20,260)	(520)	11,933	18,283
Abnormal items	(1,128)	-	-	-	-	-	-
Extraordinary items	-	-	1,424	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(36,189)	14,097	32,985	(20,260)	(520)	11,933	18,283

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 22,057 and 22,572 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

(e) The financial statements have been amended in all years except for 1999-2000 to reflect the transfer of the Western Australian Drug Abuse Strategy Office to the Department of Health as part of the Machinery of Government process. For 1999-2000, transactions relating to the Western Australian Drug Abuse Strategy Office are reflected in the financial statements of the Department for Community Development.

**STATEMENT OF FINANCIAL POSITION
(Controlled)**

	1999-00 Actual ^(b) \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	38,881	43,306	28,522	23,436	21,868	14,064	6,112
Restricted cash assets.....	38,781	35,600	40,432	38,813	38,823	38,830	38,781
Cash resources held in Trust.....	13,034	24,000	12,000	12,000	7,000	7,000	7,000
Receivables.....	29,613	42,803	44,326	45,054	44,872	45,044	45,921
Inventories.....	19,072	21,779	19,453	19,842	20,239	20,644	21,049
Amounts receivable for outputs ^(a)	-	-	-	9,032	20,463	23,430	26,315
Prepayments.....	9,413	4,255	9,370	9,359	9,357	9,355	9,351
Total current assets	148,794	171,743	154,103	157,536	162,622	158,367	154,529
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	67,448	126,251	182,136	234,731
Land and Buildings.....	1,514,677	1,508,493	1,555,867	1,615,430	1,622,717	1,632,577	1,675,769
Plant, equipment and vehicles.....	142,343	167,256	162,618	184,827	197,313	209,288	224,869
Other assets.....	61,684	58,210	36,720	32,252	31,597	32,308	33,035
Total non-current assets	1,718,704	1,733,959	1,755,205	1,899,957	1,977,878	2,056,309	2,168,404
TOTAL ASSETS	1,867,498	1,905,702	1,909,308	2,057,493	2,140,500	2,214,676	2,322,933
CURRENT LIABILITIES							
Provision for employee entitlements.....	184,833	167,115	185,818	189,499	193,727	198,051	202,442
Payables.....	69,370	61,828	74,413	77,352	79,685	82,089	82,908
Interest-bearing liabilities (Borrowings).....	7,001	5,999	7,738	6,211	6,434	6,664	6,664
Finance leases.....	1,388	2,281	2,281	2,508	2,762	3,042	3,349
Other Liabilities.....	24,151	23,254	26,696	35,562	35,518	35,483	35,936
Total current liabilities	286,743	260,477	296,946	311,132	318,126	325,329	331,299
NON-CURRENT LIABILITIES							
Provision for employee entitlements.....	203,816	201,976	213,008	216,707	220,986	225,369	229,802
Interest-bearing liabilities (Borrowings).....	236,788	236,387	229,049	222,838	216,404	209,740	203,076
Finance leases.....	94,042	91,446	91,446	88,938	86,177	83,134	79,785
Total non-current liabilities	534,646	529,809	533,503	528,483	523,567	518,243	512,663
TOTAL LIABILITIES	821,389	790,286	830,449	839,615	841,693	843,572	843,962
EQUITY							
Contributed Equity.....	-	-	-	101,578	182,792	253,156	322,740
Accumulated surplus/(deficit).....	815,360	905,867	848,345	828,085	827,565	839,498	857,781
Asset revaluation reserve.....	203,532	209,549	203,532	261,233	261,233	261,233	281,233
Other Reserves.....	27,217	-	26,982	26,982	27,217	17,217	17,217
Total equity	1,046,109	1,115,416	1,078,859	1,217,878	1,298,807	1,371,104	1,478,971
TOTAL LIABILITIES AND EQUITY	1,867,498	1,905,702	1,909,308	2,057,493	2,140,500	2,214,676	2,322,933

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

(b) The financial statements have been amended in all years except for 1999-2000 to reflect the transfer of the Western Australian Drug Abuse Strategy Office to the Department of Health as part of the Machinery of Government process. For 1999-2000, transactions relating to the Western Australian Drug Abuse Strategy Office are reflected in the financial statements of the Department for Community Development.

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual ^(a)	2000-01 Budget	2000-01 Estimated Actual	2001-02 Budget Estimate	2002-03 Forward Estimate	2003-04 Forward Estimate	2004-05 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,728,449	1,797,690	1,872,779	2,121,193	2,164,717	2,231,202	2,339,827
Capital Contribution	65,285	89,005	104,005	101,578	81,214	70,364	69,584
Holding Account	-	-	-	-	11,879	25,148	30,022
Net cash provided by government	1,793,734	1,886,695	1,976,784	2,222,771	2,257,810	2,326,714	2,439,433
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Salaries and related costs	(1,088,254)	(1,119,383)	(1,183,829)	(1,228,739)	(1,258,688)	(1,283,995)	(1,322,565)
Superannuation payments	(15,074)	(17,473)	(16,000)	(113,464)	(126,721)	(129,783)	(136,508)
Grants, subsidies and transfer payments	(212,014)	(217,666)	(213,063)	(220,253)	(222,449)	(223,738)	(235,087)
Supplies and services	(65,619)	(40,133)	(54,311)	(55,955)	(46,734)	(43,837)	(49,753)
Borrowing costs	(29,731)	(30,092)	(30,093)	(31,446)	(30,429)	(30,081)	(29,777)
Administration	(45,730)	(35,887)	(36,114)	(35,106)	(38,506)	(39,449)	(38,011)
Consumable supplies	(29,504)	(16,500)	(17,037)	(20,721)	(15,752)	(14,067)	(17,946)
Equipment repairs and maintenance	(51,614)	(59,960)	(54,002)	(55,893)	(55,753)	(56,868)	(58,858)
Direct patient support	(222,073)	(239,719)	(246,904)	(258,630)	(256,142)	(263,052)	(271,347)
Indirect patient support	(106,638)	(147,221)	(154,792)	(160,210)	(160,856)	(164,073)	(169,816)
Visiting Medical Practitioners	(60,840)	(64,815)	(63,317)	(65,533)	(65,738)	(67,053)	(69,400)
Private sector contracts	(81,725)	(95,442)	(103,322)	(114,343)	(115,943)	(118,082)	(121,900)
Capital User Charge	-	-	-	(91,869)	(100,658)	(106,777)	(113,985)
Goods and Services Tax	-	(74,912)	(99,592)	(104,647)	(102,262)	(103,264)	(108,600)
Other payments	(3,528)	(1,354)	(1,921)	(7,812)	(8,922)	(18,616)	(33,269)
Receipts							
User charges and fees	65,832	61,987	61,887	62,407	62,487	62,489	62,486
Interest	6,081	6,000	6,000	6,000	6,000	6,000	6,000
Goods and Services Tax	-	64,235	84,750	104,592	102,205	103,205	108,547
Grants and subsidies	147,963	154,336	168,852	188,456	187,093	175,543	175,487
Health Sector Receipts	24,650	26,355	25,861	26,057	26,293	26,293	26,293
Other receipts	51,912	35,925	50,142	50,451	50,291	50,291	50,291
Net cash from operating activities	(1,715,906)	(1,811,719)	(1,876,805)	(2,126,658)	(2,171,184)	(2,238,914)	(2,347,718)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets	(98,547)	(96,302)	(106,280)	(102,830)	(88,742)	(93,871)	(90,010)
Proceeds from sale of non-current assets	2,903	10,794	-	-	4,500	7,700	-
Other receipts from investing activities	-	-	2,164	8,504	-	-	-
Net cash from investing activities	(95,644)	(85,508)	(104,116)	(94,326)	(84,242)	(86,171)	(90,010)
CASH FLOWS FROM FINANCING ACTIVITIES							
Repayment of borrowings	(10,880)	(7,299)	(7,739)	(6,211)	(6,434)	(6,664)	(6,945)
Other payments for financing activities	(1,325)	(1,134)	(1,134)	(2,281)	(2,508)	(2,762)	(2,761)
Net cash from financing activities	(12,205)	(8,433)	(8,873)	(8,492)	(8,942)	(9,426)	(9,706)
NET INCREASE/(DECREASE) IN CASH HELD							
HELD	(30,021)	(18,965)	(13,010)	(6,705)	(6,558)	(7,797)	(8,001)
Cash assets at the beginning of the reporting period	120,717	121,871	90,696	80,954	74,249	67,691	59,894
Net cash transferred to/from other agencies	-	-	3,268	-	-	-	-
Cash assets at the end of the reporting period	90,696	102,906	80,954	74,249	67,691	59,894	51,893

(a) The financial statements have been amended in all years except for 1999-2000 to reflect the transfer of the Western Australian Drug Abuse Strategy Office to the Department of Health as part of the Machinery of Government process. For 1999-2000, transactions relating to the Western Australian Drug Abuse Strategy Office are reflected in the financial statements of the Department for Community Development.

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	2,040,789	2,217,933	2,247,350	2,303,269	2,407,046
Adjustment for non-cash items:					
Depreciation.....	(72,083)	(73,180)	(77,658)	(79,452)	(80,952)
(Increase)/decrease in salaries and related costs.....	(9,946)	(7,380)	(8,507)	(8,707)	(8,824)
Increase/(decrease) in accounts receivable.....	14,713	728	(182)	172	877
(Increase)/decrease in accounts payable.....	(5,043)	(2,939)	(2,333)	(2,404)	(819)
Increase/(decrease) in prepayments.....	63	(11)	(2)	(2)	(4)
Profit/(loss) on sale of assets.....	8	-	-	-	-
Other accrued revenue/inventories.....	381	389	397	405	405
Other accrued expenditure.....	(2,583)	(8,866)	44	35	(453)
Liabilities assumed by the Treasurer.....	(91,766)	-	-	-	-
Other.....	2,272	(16)	12,075	25,598	30,442
Net Cash from Operating Activities	1,876,805	2,126,658	2,171,184	2,238,914	2,347,718

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments.....	16,044	16,621	16,590	17,097	17,523	17,960	18,389
Receipts paid into Consolidated Fund ^(a)	567,575	597,700	585,660	644,200	688,500	733,300	781,100
TOTAL ADMINISTERED EXPENSES ^(b)	583,619	614,321	602,250	661,297	706,023	751,260	799,489
REVENUES							
Grants and subsidies.....	567,575	597,700	585,660	644,200	688,500	733,300	781,100
Appropriations.....	16,210	16,621	16,621	17,097	17,523	17,960	18,389
TOTAL ADMINISTERED REVENUES	583,785	614,321	602,281	661,297	706,023	751,260	799,489

- (a) Commonwealth funds for the Australian Health Care Agreement, which do not represent additional expenditure by the Department of Health. Refer to the table entitled "Details of the Administered Transactions Expenses" for Health estimated and actual administered expenses.
- (b) Further information in the table "Details of the Administered Transactions Expenses".

STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	357	191	388	388	388	388	388
Total Administered Current Assets	357	191	388	388	388	388	388
ADMINISTERED NON-CURRENT ASSETS	-	-	-	-	-	-	-
TOTAL ADMINISTERED ASSETS	357	191	388	388	388	388	388
ADMINISTERED CURRENT LIABILITIES	-	-	-	-	-	-	-
ADMINISTERED NON-CURRENT LIABILITIES	-	-	-	-	-	-	-
TOTAL ADMINISTERED LIABILITIES..	-	-	-	-	-	-	-

STATEMENT OF CASH FLOWS
(Administered transactions)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants, subsidies and transfer payments	(16,044)	(16,621)	(16,590)	(17,097)	(17,523)	(17,960)	(18,389)
Receipts paid into Consolidated Fund	(567,575)	(597,700)	(585,660)	(644,200)	(688,500)	(733,300)	(781,100)
TOTAL ADMINISTERED CASH OUTFLOWS.....	(583,619)	(614,321)	(602,250)	(661,297)	(706,023)	(751,260)	(799,489)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies	567,575	597,700	585,660	644,200	688,500	733,300	781,100
Output Appropriation	16,210	16,621	16,621	17,097	17,523	17,960	18,389
TOTAL ADMINISTERED CASH INFLOWS.....	583,785	614,321	602,281	661,297	706,023	751,260	799,489
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	166	-	31	-	-	-	-

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Prevention and Promotion	40,826	43,685	42,689	44,051	44,493	44,751	47,021
Diagnosis and Treatment	55,591	59,283	57,999	59,982	60,586	60,937	64,028
Continuing Care	107,694	114,846	112,358	116,200	117,370	118,050	124,038
TOTAL	204,111	217,814	213,046	220,233	222,449	223,738	235,087

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
STATUTORY AUTHORITIES							
Health Promotion Foundation.....	15,338	15,721	15,721	16,114	16,517	16,930	17,336
Office of Health Review	706	900	869	983	1,006	1,030	1,053
TOTAL	16,044	16,621	16,590	17,097	17,523	17,960	18,389

TRUST ACCOUNT DETAILS**Hospital Fund**

The purpose of the fund is to hold funds to give effect to the provisions of the *Hospital Fund Act*. The *Hospital Fund Act* is managed as part of the Diagnosis and Treatment output.

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Opening Balance	1,032	-	3,088	3,906
Receipts	1,535,685	1,581,228	1,655,352	1,936,271
	1,536,717	1,581,228	1,658,440	1,940,177
Payments	1,533,629	1,581,228	1,654,534	1,940,177
CLOSING BALANCE.....	3,088	-	3,906	-

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from services provided by Health Statistics Branch	14	10	65	10
Proceeds from services provided by Environmental Health Services	992	840	1,351	838
Proceeds from services provided by Community Support Services	1,264	1,263	978	1,263
Proceeds from services provided by Health Promotion Services	716	670	506	670
Proceeds from services provided by Miscellaneous Services	919	666	1,438	830
Proceeds for services provided by WADASO	351	351	514	75
GST input credits	-	28,176	35,384	37,153
GST receipts on sales	-	288	752	790
Commonwealth Specific Purpose Programs: ^(a)				
Aboriginal and Torres Strait Islander Health	1,082	-	314	-
Aboriginal Co-ordinated Care Trials	1,203	800	419	3,478
Acquired Immune Deficiency Syndrome (Sexual Health)	1,131	1,010	895	1,010
ATSIH – Data Mapping and Analysis	-	-	34	-
ATSIH – Health Worker Training	-	-	80	-
Blood Transfusion Service	7,630	8,350	9,323	10,200
Building Solid Families	-	-	-	573
Council of Australian Governments (COAG) Commonwealth funded initiatives and programs relating to WADASO	-	-	2,040	3,694
Displaced Kosovars	583	-	-	-
East Timorese Evacuees	629	50	-	-
Home and Community Care ^(b)	50,530	52,800	54,751	56,840
Homeless Youth	192	200	182	200
Mental Health - Information Development Plan	-	-	-	1,988
Mental Health - Information Project	-	-	71	-
Mental Health – Psychogeriatric Unit ^(c)	-	-	591	-
Methadone Trials	-	93	-	-
Overseas Trained Doctors	-	500	480	20
Post Graduate Medical Training ^(c)	320	-	-	-
Public Health - Aboriginal Environmental Health	-	-	35	-
Public Health - Aboriginal Health Aged Influenza	284	-	-	-
Public Health - Breast Cancer Counselling	-	-	-	225
Public Health - COAG Needle and Syringe Program	-	-	792	1,274
Public Health - Falls Prevention for Older People	-	-	-	45
Public Health - Foodborne Disease Sentinel Site	-	-	94	175
Public Health - Food Safety – Environmental Health	-	-	-	112
Public Health - Hep C – Education and Prevention	63	63	130	63
Public Health - Human Quarantine Program	10	-	11	11
Public Health - Legislation Program	100	-	10	-
Public Health - National Donovanosis Eradication Project	-	-	-	150
Public Health - Q Fever	-	-	-	141
Public Health - Visual Impairment	-	-	-	196
Public Health Outcome Funding Agreement	17,197	17,537	16,492	21,528
Purchase of Recombinant Factor VIII	540	800	800	-
Rural Health Support Education and Training	66	200	616	146
Schools Assistance ^(d)	4,098	4,000	4,099	-
Specialist Practice Pilots	-	100	-	-
Veterans Home Care	-	-	-	662
TOTAL	89,914	118,767	133,247	144,360

(a) Some Commonwealth programs are not listed as the revenue is retained under the Hospital Fund. The more significant programs include High Cost Drugs, the Aged Care Assessment Program, Multi-Purpose Services, Rural Health Services, Telehealth, and partial revenue for Home and Community Care.

(b) In 2001-02, an additional \$3.072 million of HACC funding is to be subsumed under the Hospital Fund.

(c) In 2001-02, funding is to be subsumed under the Hospital Fund.

(d) From 2001-02, funding for schools assistance is no longer accounted for as direct Commonwealth financial assistance.

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

Part 15**Minister for Racing and Gaming; Government Enterprises; Goldfields-Esperance****SUMMARY OF PORTFOLIO APPROPRIATIONS**

Page	Agency	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
1275	Racing, Gaming and Liquor			
	– Purchase of Outputs	2,260	1,979	2,584
	– Administered Grants, Subsidies and Transfer Payments	64,600	63,948	71,700
	– Capital Contribution	443	550	454
	Total	67,303	66,477	74,738
1287	Totalisator Agency Board
1289	Western Australian Greyhound Racing Authority
1290	Bunbury Water Board
1291	Busselton Water Board
1292	Gold Corporation
1293	Insurance Commission of Western Australia
1295	Lotteries Commission
1297	Water Corporation
1299	Goldfields-Esperance Development Commission			
	– Purchase of Outputs	1,354	1,397	1,577
	– Capital Contribution	310	310	-
	Total	1,664	1,707	1,577
	GRAND TOTAL			
	– Purchase of Outputs	3,614	3,376	4,161
	– Administered Grants, Subsidies and Transfer Payments	64,600	63,948	71,700
	– Capital Contribution	753	860	454
	Total	68,967	68,184	76,315

RACING, GAMING AND LIQUOR

PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE

DIVISION 72

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 115 Net amount appropriated to purchase outputs.....	1,522	2,141	1,860	2,465	2,522	2,776	2,932
Amount Authorised by Other Statutes - Salaries and Allowances Act 1975.....	117	119	119	119	119	119	119
Total appropriations provided to purchase outputs.....	1,639	2,260	1,979	2,584	2,641	2,895	3,051
ADMINISTERED							
Item 116 Amount provided for Administered Grants, Subsidies and Transfer Payments.....	-	54,300	53,831	61,600	62,850	65,000	65,800
Amount Authorised by Other Statutes - Liquor Licensing Act 1988.....	9,170	10,300	10,117	10,100	10,500	11,000	11,500
CAPITAL							
Item 189 Capital Contribution	1,100	443	550	454	34	55	33
GRAND TOTAL.....	11,909	67,303	66,477	74,738	76,025	78,950	80,384

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

Through the licensing of suppliers and the provision of industry support services, promote and maintain the integrity of lawful racing, gambling and liquor activities for Western Australians to participate in within community expectations on harm minimisation.

SIGNIFICANT ISSUES AND TRENDS

- The Commonwealth Government introduced the Interactive Gambling Bill to Parliament in April 2001. The Bill proposed to ban all interactive gaming and wagering via electronic communications media. Western Australia supported the proposed ban in respect of interactive casino style gaming. However, application of the ban on interactive wagering and the sale of non-instant lottery products was not supported and the Western Australian Government made representations to the Commonwealth Government in this regard.
- Part of the Commonwealth Government's response to the Productivity Commission's Inquiry into Australia's Gambling Industries was to establish a national Ministerial Council to address concerns over the level of problem gambling in Australia.
- The Government has established a Review Committee to review and report on all aspects of the racing industry in Western Australia.
- Decisions of the Liquor Licensing Authority with respect to the primary objects of the *Liquor Licensing Act 1988* (section 5(1)) :
 - to regulate the sale , supply and consumption of liquor; and
 - to minimise harm or ill health caused to people, or to any group of people, due to the use of liquor.
- The increase in the number of special facility licences being granted.

- The inability of category 'A' licensees (hotels, taverns, cabarets and liquor stores) to gain longer trading hours and clubs to gain additional extended trading permits to allow the public to use club facilities.
- The period of exclusivity granted to the Burswood Casino licensee under the *Casino (Burswood Island) Agreement Act 1985* expired on 23 December 2000.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Reduction in betting turnover tax from 5% to 4.5% through payment of rebates to the TAB	4,300	4,450	4,600	4,800
Parity and wages policy.....	(44)	(23)	61	133
Priority and Assurance Dividend.....	(96)	(127)	(130)	(132)
Travel, advertising and consultancy savings.....	(32)	(32)	(32)	(32)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Licensing - Evaluation and determination of applications.....	3,318	3,367	3,289	3,279			
<i>Output 2:</i>							
Compliance audits and inspections.....	3,319	3,700	3,463	3,738			
Total Cost of Outputs.....	6,637	7,067	6,752	7,017	7,252	7,680	7,850
<i>Less Operating revenues.....</i>	<i>5,005</i>	<i>4,825</i>	<i>4,680</i>	<i>4,593</i>	<i>4,672</i>	<i>4,752</i>	<i>4,752</i>
Net Cost of Outputs.....	1,632	2,242	2,072	2,424	2,580	2,928	3,098
Adjustments ^(b)	7	18	(93)	160	61	(33)	(47)
Appropriations provided to purchase Outputs.....	1,639	2,260	1,979	2,584	2,641	2,895	3,051
ADMINISTERED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS							
Appropriation for Administered Grants, Subsidies and Transfer Payments.....	9,170	64,600	63,948	71,700	73,350	76,000	77,300
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c).....	1,100	443	550	454	34	55	33
TOTAL CONSOLIDATED FUND APPROPRIATIONS.....	11,909	67,303	66,477	74,738	76,025	78,950	80,384

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Director-General, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Applications granted that complied with statutory requirements	100%	100%	99.7%	100%	

(a) More details of effectiveness indicators in annual report.

Output 1: Licensing - Evaluation and determination of applications

Receive, process and determine applications in accordance with the legislation.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,318	3,367	3,289	3,279	
Less Operating Revenue ^(c)	2,502	2,029	2,480	2,397	
Net Cost of Output	816	1,338	809	882	
Adjustments ^(d)	4	8	(40)	68	
Appropriation for purchase of Output 1	820	1,346	769	950	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Applications determined.....	10,548	10,625	11,068	11,000	
Quality					
Applications that complied with the statutory requirements at the time the application was granted.....	100%	100%	99.7%	100%	
Timeliness					
Applications finalised within the required predetermined timeframe.....	97%	98%	99.7%	98%	
Cost					
Average cost of determining applications.....	\$314.60	\$316.90	\$297.20	\$298.10	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 35 and is estimated to be 38 for the 2001-02 Budget.

Major Achievements For 2000-01

- Participation on the Gambling Research Working Party established by the Ministerial Council on Gambling during 2000-01 to oversee a national research program.
- Commissioning of a review of the liquor industry training that supports the mandatory knowledge requirements of the *Liquor Licensing Act 1988*.
- Amendment of the Casino Control (Burswood Island) (Licensing of Employees) Regulations 1985 to introduce a renewal process for casino employee and casino key employee licences. The licences are to be renewed every five years, with licences issued on or before 1 July 2000 requiring renewal in July 2005.
- *The Acts Amendment (Continuing Lotteries) Act 2000* and *Gaming Commission (Continuing Lotteries Levy) Act 2000* came into effect on 1 July 2000. From this date, the licensing and regulation of suppliers of continuing lottery tickets was transferred from the Department of Treasury and Finance to the Department of Racing, Gaming and Liquor.
- The Government demonstrated its commitment to supporting a growing and prosperous racing industry through its decision to reduce TAB turnover tax from 5.0 per cent to 4.5 per cent. The tax reduction, which is being achieved by the payment of rebates, will increase TAB profit distributions to the racing industry by around \$4.3 million in 2001-02.
- Implementation of Harm Minimisation Policy to reflect the primary object of the *Liquor Licensing Amendment Act 1998*, this being "to minimise harm or ill health caused to people, or any group of people, due to the use of liquor". The policy requires applicants in respect of certain types of applications under the Act to demonstrate what strategies will be implemented to ensure that:
 - liquor will be sold and consumed in a responsible manner; and
 - harm or ill health caused to people or any group of people, due to the use of liquor will be minimised.
- The draft National Competition Policy Review of the *Liquor Licensing Act 1988* was completed and distributed for public comment. A number of recommendations from the National Competition Policy reviews of racing and betting legislation were implemented by regulation. These include:
 - unrestricted cross-code totalisator betting;
 - bookmaker advertising on betting tickets; and
 - removal of statutory minimum bookmaker betting liabilities.
- The casino employee licensing system was significantly upgraded.
- The *Liquor Licensing Amendment (Petrol Stations and Lodger's Registers) Act* was assented to.

Major Initiatives For 2001-02

- Review the operation of the mandatory knowledge requirements for liquor licensees.
- Implementation of disaster recovery/business continuity plan.
- Broadening the availability of information on the corporate web site.
- Finalisation of amendments to the *Betting Control Act* in accordance with National Competition Policy to establish corporate licensing provision for bookmakers and remove provisions which restrict bookmakers to operating only when a race meeting is in progress.
- Finalisation of the National Competition Policy review of the *Liquor Licensing Act 1988*.
- Finalisation of amendments to the *Liquor Licensing Act* to tighten the application of special facility licences and prevent the establishment of non-contiguous licensed premises.
- Development in conjunction with Burswood International Resort Casino of player information on problem gambling, and the odds associated with table and video games.

Outcome: To promote, monitor and enforce responsible and lawful gambling and liquor services in accordance with the legislation.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Premises inspected that were found to comply with the requirements of the statutory criteria and audit requirements.....	64%	65%	68%	70%	

(a) More details of effectiveness indicators in annual report.

Output 2: Compliance audits and inspections

Conduct audits and inspections to ensure that the service of gambling and liquor is conducted in a responsible and lawful manner.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	3,319	3,700	3,463	3,738	
Less Operating Revenue ^(c)	2,503	2,796	2,200	2,196	
Net Cost of Output	816	904	1,263	1,542	
Adjustments ^(d)	3	10	(53)	92	
Appropriation for purchase of Output 2	819	914	1,210	1,634	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
- (b) Includes Capital User Charge.
- (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
- (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Inspections/audits undertaken.....	7,817	8,470	9,385	9,000	
Quality					
Inspections/audits conducted in accordance with the approved program	98%	98%	98%	98%	
Timeliness					
Inspectorial/audit program completed by 30 June each year.....	95%	90%	90%	90%	
Cost					
Average cost of conducting inspections	\$424.60	\$436.80	\$369	\$415.30	

- (a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 46 and is estimated to be 51 for the 2001-02 Budget.

Major Achievements For 2000-01

- Conducted an enhanced TAB agency inspection program with respect to credit betting.
- A rebate system was established for gambling operators as a result of the introduction of the Goods and Services Tax.
- Following the amalgamation of the liquor and gaming inspectorates, the Department visited a significantly higher proportion of liquor outlets than in past years.
- Liquor premises plans held by the Department were converted to electronic format to facilitate integration with the Department's records management system.
- General inspections of liquor licensed premises now include an evaluation of the extent to which the licensee is promoting responsible server practices.

Major Initiative For 2001-02

- Development of policies and procedures to facilitate the electronic lodgement of premises plans.

CAPITAL WORKS PROGRAM

The Department's Capital Works Program for 2001-02 comprises the purchase of computer hardware and software for the 2001-02 Program.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Financial Management Information System Enhancements - 1999-00 Program	337	337	11	-
Office Refurbishment 2000-01 Stage 2 Office Refurbishment.....	77	77	77	-
Telecommunications Replacement Program - 1999-00 Program	61	61	61	-
Gaming Software Development.....	773	773	322	-
NEW WORKS				
Computer Hardware and Software - 2001-02 Program	419	-	-	419
	1,667	1,248	471	419

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	986	443	471	419	395	449	-
Working capital requirement							
Leave Liability	114	-	79	35	34	33	33
	1,100	443	550	454	429	482	33
LESS							
Holding Account ^(b)	-	-	-	-	395	427	-
Capital Contribution.....	1,100	443	550	454	34	55	33

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

(b) Draw down from Holding Account.

FINANCIAL STATEMENTS

**STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	4,028	4,558	3,899	4,618	4,785	5,067	5,232
Superannuation	441	375	375	465	474	483	483
Supplies and services	532	389	708	359	384	420	420
Accommodation	555	607	542	549	552	554	554
Capital User Charge.....	-	-	-	157	185	190	190
Depreciation	406	442	540	422	400	476	476
Administration.....	356	456	353	327	335	344	349
Advertising and promotion	18	10	23	7	7	7	7
Consumable Supplies	23	18	19	21	25	27	27
Equipment repairs and maintenance	83	92	156	92	105	112	112
Net loss on disposal of non-current assets.....	9	-	1	-	-	-	-
Other expenses.....	78	-	-	-	-	-	-
TOTAL COST OF SERVICES	6,529	6,947	6,616	7,017	7,252	7,680	7,850
Revenues from ordinary activities							
User charges and fees ^(b)	4,092	4,821	3,233	3,241	3,320	3,400	3,400
Revenues from taxes, regulatory fees and fines	913	-	1,445	1,350	1,350	1,350	1,350
Other Revenue.....	-	4	2	2	2	2	2
Total Revenues from Ordinary Activities	5,005	4,825	4,680	4,593	4,672	4,752	4,752
NET COST OF SERVICES	1,524	2,122	1,936	2,424	2,580	2,928	3,098
REVENUES FROM GOVERNMENT							
Appropriations ^(c)	1,784	1,764	1,478	2,584	2,641	2,895	3,051
Liabilities assumed by the Treasurer.....	441	375	375	-	-	-	-
TOTAL REVENUES FROM GOVERNMENT	2,225	2,139	1,853	2,584	2,641	2,895	3,051
CHANGE IN EQUITY RESULTING FROM OPERATIONS							
	701	17	(83)	160	61	(33)	(47)
Extraordinary items	70	-	-	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	771	17	(83)	160	61	(33)	(47)

(a) The Full Time Equivalents (FTEs) for 2000-2001 Estimated Actual and 2001-02 Estimate are 81 and 89 respectively.

(b) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(c) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	60	169	44	172	236	226	202
Restricted cash assets.....	-	-	31	31	31	31	31
Cash resources held in Trust.....	247	297	161	177	194	210	226
Receivables.....	537	287	492	492	492	492	492
Amounts receivable for outputs ^(a)	-	-	-	395	427	-	-
Prepayments.....	30	20	111	111	111	111	111
Total current assets.....	874	773	839	1,378	1,491	1,070	1,062
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	27	-	476	952
Plant, equipment and vehicles.....	1,851	1,569	1,736	1,733	1,728	1,701	1,225
Total non-current assets.....	1,851	1,569	1,736	1,760	1,728	2,177	2,177
TOTAL ASSETS	2,725	2,342	2,575	3,138	3,219	3,247	3,239
CURRENT LIABILITIES							
Employee Entitlements.....	529	562	539	512	485	459	433
Payables.....	71	95	95	95	95	95	95
Monies in trust.....	104	-	31	31	31	31	31
Other Liabilities.....	98	258	95	79	99	138	177
Total current liabilities.....	802	915	760	717	710	723	736
NON-CURRENT LIABILITIES							
Employee Entitlements.....	186	155	161	153	146	139	132
Total non-current liabilities.....	186	155	161	153	146	139	132
TOTAL LIABILITIES	988	1,070	921	870	856	862	868
EQUITY							
Contributed Equity.....	-	-	-	454	488	543	576
Accumulated surplus/(deficit).....	1,737	1,272	1,654	1,814	1,875	1,842	1,795
Total equity	1,737	1,272	1,654	2,268	2,363	2,385	2,371
TOTAL LIABILITIES AND EQUITY	2,725	2,342	2,575	3,138	3,219	3,247	3,239

(a) Reflects implementation of accrual appropriations as from 1 July 2001

**STATEMENT OF CASH FLOWS
(Controlled)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH FLOWS FROM GOVERNMENT							
Output Appropriation	1,684	1,692	1,406	2,162	2,241	2,419	2,575
Holding Account	-	-	-	-	395	427	-
Capital Contribution	100	72	72	454	34	55	33
Net cash provided by government	1,784	1,764	1,478	2,616	2,670	2,901	2,608
CASH FLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(4,130)	(4,576)	(3,908)	(4,669)	(4,798)	(5,061)	(5,226)
Superannuation payments.....	-	-	-	(465)	(474)	(483)	(483)
Supplies and services.....	(568)	(506)	(712)	(380)	(410)	(447)	(447)
Accommodation	(618)	(508)	(589)	(549)	(552)	(554)	(554)
Administration.....	(294)	(349)	(229)	(219)	(227)	(236)	(241)
Equipment repairs and maintenance	(97)	(92)	(161)	(92)	(105)	(112)	(112)
Capital User Charge Payment.....	-	-	-	(157)	(185)	(190)	(190)
Goods and Services Tax	(4)	(205)	(223)	(355)	(360)	(373)	(373)
Other payments.....	(204)	-	(72)	-	-	-	-
Receipts							
Regulatory fees and fines receipts	-	-	1,490	1,350	1,350	1,350	1,350
User charges and fees	4,709	4,706	3,134	3,126	3,205	3,285	3,285
Goods and Services Tax	-	205	190	355	360	373	373
Other receipts	4	4	2	2	2	2	2
Net cash from operating activities	(1,202)	(1,321)	(1,078)	(2,053)	(2,194)	(2,446)	(2,616)
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(986)	(443)	(471)	(419)	(395)	(449)	-
Net cash from investing activities	(986)	(443)	(471)	(419)	(395)	(449)	-
NET INCREASE/(DECREASE) IN CASH HELD	(404)	-	(71)	144	81	6	(8)
Cash assets at the beginning of the reporting period	972	466	568	236	380	461	467
Net cash transferred to/from other agencies.....	-	-	(261)	-	-	-	-
Cash assets at the end of the reporting period	568	466	236	380	461	467	459

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,936	2,424	2,580	2,928	3,098
Adjustment for non-cash items:					
Depreciation	(540)	(422)	(400)	(476)	(476)
Superannuation	(375)	-	-	-	-
Increase/(decrease) in accounts receivable	(45)	-	-	-	-
Increase/(decrease) in prepayments	81	-	-	-	-
(Increase)/decrease in accounts payable	(24)	-	-	-	-
(Increase)/decrease in salaries and related costs	15	35	34	33	33
(Increase)/decrease in other liabilities	76	16	(20)	(39)	(39)
Profit/(loss) on sale of assets	(1)	-	-	-	-
Other accrued expenditure	(45)	-	-	-	-
Net Cash from Operating Activities	1,078	2,053	2,194	2,446	2,616

STATEMENT OF FINANCIAL PERFORMANCE
(Administered expenses and revenues)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
EXPENSES							
Grants, subsidies and transfer payments	9,778	69,100	63,178	71,700	73,350	76,000	77,300
Receipts paid into Consolidated Fund	43,903	43,000	43,397	45,000	46,700	46,900	47,000
TOTAL ADMINISTERED EXPENSES ^(a) ..	53,681	112,100	106,575	116,700	120,050	122,900	124,300
REVENUES							
Revenues from taxes, regulatory fees and fines	43,273	43,000	42,160	45,986	46,700	46,900	47,000
Appropriations	9,170	64,600	63,948	71,700	73,350	76,000	77,300
TOTAL ADMINISTERED REVENUES	52,443	107,600	106,108	117,686	120,050	122,900	124,300

(a) Further information in the table "Details of the Administered Transactions Expenses".

**STATEMENT OF FINANCIAL POSITION
(Administered assets and liabilities)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
ADMINISTERED CURRENT ASSETS							
Cash assets.....	2	3	9	9	9	9	9
Receivables.....	3,751	3,500	2,515	3,501	3,501	3,501	3,501
Total Administered Current Assets	3,753	3,503	2,524	3,510	3,510	3,510	3,510
TOTAL ADMINISTERED ASSETS	3,753	3,503	2,524	3,510	3,510	3,510	3,510
ADMINISTERED CURRENT LIABILITIES							
Payables.....	769	5,000	-	-	-	-	-
Monies in trust.....	2	-	9	9	9	9	9
Other Liabilities.....	-	3	-	-	-	-	-
Total Administered Current Liabilities	771	5,003	9	9	9	9	9
TOTAL ADMINISTERED LIABILITIES..	771	5,003	9	9	9	9	9

**STATEMENT OF CASH FLOWS
(Administered transactions)**

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASH OUTFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Grants and subsidies paid	(9,510)	(64,600)	(63,948)	(71,700)	(73,350)	(76,000)	(77,300)
Receipts paid into Consolidated Fund	(43,903)	(43,000)	(43,397)	(45,000)	(46,700)	(46,900)	(47,000)
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH OUTFLOWS.....	(53,413)	(107,600)	(107,345)	(116,700)	(120,050)	(122,900)	(124,300)
CASH INFLOWS FROM ADMINISTERED TRANSACTIONS							
Operating Activities							
Taxation receipts	43,903	43,000	43,397	45,000	46,700	46,900	47,000
Other receipts	-	-	7	-	-	-	-
Output Appropriation	9,170	64,600	63,948	71,700	73,350	76,000	77,300
Financing Activities							
Investing Activities							
TOTAL ADMINISTERED CASH INFLOWS.....	53,073	107,600	107,352	116,700	120,050	122,900	124,300
NET CASH INFLOWS/(OUTFLOWS) FROM ADMINISTERED TRANSACTIONS	(340)	-	7	-	-	-	-

DETAILS OF THE ADMINISTERED TRANSACTIONS EXPENSES

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
SUBSIDIES AND CONCESSIONS							
Subsidies to liquor merchants/producers	9,510	10,300	10,117	10,100	10,500	11,000	11,500
Subsidies to gambling and betting agencies and bookmakers	-	54,300	53,831	61,600	62,850	65,000	65,800
TOTAL	9,510	64,600	63,948	71,700	73,350	76,000	77,300

DETAILS OF THE ADMINISTERED TRANSACTIONS REVENUE

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
TAXATION							
Casino Tax	43,903	43,000	43,397	45,000	46,700	46,900	47,000
TOTAL	43,903	43,000	43,397	45,000	46,700	46,900	47,000

NET APPROPRIATION DETERMINATION

A determination by the Treasurer, pursuant to Section 23A of the *Financial Administration and Audit Act*, provides for the retention of the following cash receipts by the Department:

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000
Proceeds from the provision of services to the Racing and Gaming Industries.....	3,562	3,416	2,941	2,929
Proceeds from the provision of services to the Commonwealth in respect of Indian Ocean Territories	196	190	177	197
Liquor fees revenue	1,174	1,100	1,445	1,350
Other revenue	-	4	2	2
GST input credits	-	205	-	-
TOTAL.....	4,932	4,915	4,565	4,478

The moneys received and retained are to be applied to the Department's outputs as specified in the Budget Statements.

TOTALISATOR AGENCY BOARD

CAPITAL WORKS PROGRAM

The Totalisator Agency Board (TAB) has forecast a significant increase in capital expenditure in 2001-02.

The TAB's objectives include:

- Providing a competitive wagering and gaming service to the community;
- Developing and applying cost effective resources; and
- Ensuring growth in wagering and gaming products that will lead to greater returns.

Capital works projects are focused primarily on additional software and hardware associated with information technology rationalisation and stabilisation, together with general business process improvements. This investment is set to provide improved information services and better risk management (including disaster recovery) associated with the TAB's diverse operating and product delivery systems.

A pre-feasibility evaluation of "Self Service" terminals is also planned along with a pilot program. Product development will only be undertaken where initiatives are deemed to be low risk and high return with immediate payback.

Importantly, there will be continuing maintenance and upgrading of the retail property of the TAB's network. In the longer term replacement of terminals will be undertaken as the useful lives of existing assets near their end.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
H/O and Outlet upgrades	3,592	342	342	700
Intranet	124	11	11	-
COMPLETED WORKS				
Architecture and Standards				
Data Warehouse.....	31	31	31	-
Finance				
Financial Improvement Process.....	23	23	23	-
Financial Management System	22	22	22	-
Internet				
Internet Marketing	11	11	11	-
Operational Services				
Firewall.....	311	311	311	-
Standard Operating Environment	42	42	42	-
Virtual Printing	4	4	4	-
System Maintenance				
Combined Super TAB	18	18	18	-
NEW WORKS				
Alternative Payments (Scope & Elect/Implement)	228	-	-	228
Amend Existing Products	375	-	-	375
Data Warehouse Phase II.....	63	-	-	63
Disaster Recovery.....	2,500	-	-	2,500
Electronic Information (Proof of Concept)	33	-	-	33
Enterprise Management Framework.....	538	-	-	538
Existing Business Capex - IT.....	4,385	-	-	853
FMS/FOB Data Extraction	155	-	-	155
FOB/FMS Reconciliation	81	-	-	81
Forecasting Budgeting.....	142	-	-	142
Oracle Rationalisation	1,250	-	-	1,250
Quadrella	393	-	-	393
Racing Radio 1206AM.....	350	-	-	350
Residual Head Office Renovation	441	-	-	291
Right Fax Gateway	63	-	-	63
Self Serve Terminals (Pilot)	563	-	-	563
Self Serve Terminals (Proof of Concept)	125	-	-	125
Testing Services.....	438	-	-	438
Unsupported Products.....	688	-	-	688
Work Request Tracking.....	16	-	-	16
	17,005	815	815	9,845

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	5,198	3,094	815	9,845	3,858	1,004	12,293
	5,198	3,094	815	9,845	3,858	1,004	12,293
LESS							
Internal Funds and Balances	5,198	3,094	815	9,845	3,858	1,004	12,293
Capital Contribution	-	-	-	-	-	-	-

INSURANCE COMMISSION OF WESTERN AUSTRALIA

CAPITAL WORKS PROGRAM

The Insurance Commission's Capital Budget is \$2.5 million for 2001-02.

Major proposed projects include:

- To effectively manage the rapidly growing volume of Local Area Network (LAN) based data, \$700,000 will be spent to separate data storage devices from LAN servers. Improved backup and recovery facilities together with enhanced data archiving will be provided through a dedicated data storage device that can manage data from mainframe, LAN and Workflow/Imaging systems. The estimated cost includes provision for real-time remote backup of all critical disk storage;
- Installation of a new higher capacity LAN at a cost of \$280,000 which will include fail-safe features, a duplication of critical components and an update of external communication links;
- Replacement of ninety obsolete personal computer work stations at a cost of \$258,000;
- Acquisition of the Application Development Toolkit at a cost of \$250,000 to introduce a higher level of automation to the applications development process;
- Upgrading LAN access and management software at a cost of \$180,000;
- To upgrade the existing LAN Servers and extend the test LAN facilities to mirror the production environment, at a total cost of \$170,000; and
- Replacing the Windows 95 work station operating system with Windows 2000 and replacing existing desktop applications with the Microsoft Office 2000 suite, at a cost of \$167,000.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
WORKS IN PROGRESS				
IT Hardware -				
2000-01 Program	9,064	1,205	1,205	1,559
IT Software -				
2000-01 Program	2,599	1,072	1,072	627
Motor Vehicles -				
2000-01 Program	2,134	155	155	179
Office Machines -				
2001-01 Program	142	44	44	98
COMPLETED WORKS				
Plant and Equipment -				
2000-01 Program	82	82	82	-
Lease Hold Improvements	343	343	343	-
NEW WORKS				
Furniture and Fittings -				
2000-01 Program	15	-	-	15
	14,379	2,901	2,901	2,478

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	895	5,385	2,901	2,478	1,000	1,000	1,000
	895	5,385	2,901	2,478	1,000	1,000	1,000
LESS							
Internal Funds and Balances	895	5,385	2,901	2,478	1,000	1,000	1,000
Capital Contribution	-	-	-	-	-	-	-

LOTTERIES COMMISSION

CAPITAL WORKS PROGRAM

The Lotteries Commission has a capital budget of \$7.4 million for 2001-02.

Major projects include:

- \$2.0 million for the acquisition of information technology infrastructure. This initiative will maintain and in some cases improve the capacity of the Lotteries Commission's information technology systems, to support its operations;
- \$1.9 million to modify, upgrade and test the existing ticketing system for proposed national ticketing changes and costs associated with the introduction of a new State Lotto game product;
- \$1.3 million for improved building facilities. This includes \$0.8 million for major office redesign and refurbishment with the balance for an upgrade of building engineering services; and
- \$1.0 million for the E-Commerce Project depending on the outcome of the business case evaluation. This project may also include on line sales of Lotto and Cash3. The project includes the use of the government electronic procurement system for the acquisition of goods and services.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
E - Commerce -				
2000-01 Program	10	10	10	-
Furniture and Fittings -				
2000-01 Program	345	345	345	-
Land and Buildings -				
2000-01 Program	3	3	3	-
Management Information System -				
2000-01 Program	5	5	5	-
Point of Sale -				
2000-01 Project	196	196	196	-
PROSYS (New Gaming System) -				
2000-01 Program	9,942	9,942	9,942	-
NEW WORKS				
Corporate Image				
Project 2001-02	350	-	-	350
E - Commerce -				
2001-02 Program	970	-	-	970
Land and Buildings -				
2001-02 Program	1,300	-	-	1,300
Management Information System -				
2001-02 Program	560	-	-	560
Lotteries History	100	-	-	100
New Gaming/Lotto Games				
Project 2001-02	1,900	-	-	1,900
Other Computer Equipment -				
2001-02 Program	2,050	-	-	2,050
Point of Sale -				
2001-02 Project	160	-	-	160
	17,891	10,501	10,501	7,390

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	4,800	12,885	10,501	7,390	3,505	3,525	370
	4,800	12,885	10,501	7,390	3,505	3,525	370
LESS							
Internal Funds and Balances	4,800	12,885	10,501	7,390	3,505	3,525	370
Capital Contribution	-	-	-	-	-	-	-

WATER CORPORATION

CAPITAL WORKS PROGRAM

The Water Corporation continues to invest in economic and social infrastructure supporting the supply of water and wastewater services throughout Western Australia, and has committed to a program of capital works totalling \$411 million in 2001-02.

This is the eighth year of the Infill Sewerage Program, which aims to provide sewerage services to replace existing septic tanks in metropolitan and country areas to eliminate health and environmental risks, and to facilitate urban consolidation and country development. Expenditure of \$54 million is planned for 2001-02.

To keep pace with growth and environmental requirements, \$100 million is to be spent on upgrading and improving wastewater treatment plants throughout Western Australia. Of this, \$61 million will be spent on metropolitan projects at Subiaco, Woodman Point and Beenyup, with the remaining \$39 million to be spent on country projects at Australind, Bunbury, Kemerton, Collie, and Busselton.

The capacity of the metropolitan water supply and distribution system will also be enhanced to meet higher levels of demand stemming from growth in the metropolitan area, with \$42.5 million being spent on the Stirling Harvey Redevelopment Scheme & Trunk Main Extension project.

Five million dollars is to be spent on improving water quality at Harding Dam in the Pilbara, and \$1 million in developing new sources of water in the high growth area of Dunsborough in the State's South West. A further \$15 million will be spent on upgrading dams throughout the State to conform to national guidelines.

The Water Corporation also intends to invest \$15 million in Information Technology to put in place infrastructure and systems for future growth. To improve responsiveness to faults and operational efficiency the Corporation will continue to invest in the implementation of Supervisory Control and Data Acquisition (SCADA) systems throughout the State, spending \$4 million in 2001/02.

The Corporation plans to invest \$26 million in the Perth metropolitan area on infrastructure necessary to meet growth and to maintain assets in accordance with agreed levels of service. In comparison, \$55 million will be invested in infrastructure to meet growth and maintain service levels in country regions within the State. A further \$27 million is planned for investment in commercial activities, including a water supply for Western Power at Collie and Wastewater recycling in Kwinana.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Commercial Program.....	2,200	2,200	2,200	-
Corporate Programs				
Stirling Harvey Redevelopment Scheme	104,600	104,600	104,600	-
Wastewater Treatment	20,700	20,700	20,700	-
Water Sources Program	26,900	26,900	26,900	-
Woodman Pt - WA21 Alliance	79,000	79,000	79,000	-
Recurrent Programs				
Asset Replacement	92,500	92,500	92,500	-
Strategic Programs				
Australian Drinking Water Guidelines.....	700	700	700	-
Dam Safety Program.....	17,400	17,400	17,400	-
Infill Sewerage Program	75,400	75,400	75,400	-
Odour Control.....	1,000	1,000	1,000	-
Rural Water Strategy	4,400	4,400	4,400	-
SCADA Program.....	4,000	4,000	4,000	-
Small Country Town Infill.....	100	100	100	-
Support Programs				
Capital Overheads	17,400	17,400	17,400	-
Facilities and Real Estate.....	1,800	1,800	1,800	-
Fleet and Plant.....	13,500	13,500	13,500	-
Information Technology and E-Business	17,700	17,700	17,700	-
Prefunded Projects Program	800	800	800	-

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
NEW WORKS				
Commercial Program.....	27,200	-	-	27,200
Corporate Programs				
Stirling Harvey Redevelopment Scheme	42,500	-	-	42,500
Wastewater Treatment	51,600	-	-	51,600
Water Sources Program	14,100	-	-	14,100
Woodman Pt - WA21 Alliance	40,000	-	-	40,000
Recurrent Programs				
Asset Replacement	87,900	-	-	87,900
Meter Replacement.....	5,300	-	-	5,300
Strategic Programs				
Australian Drinking Water Guidelines.....	10,000	-	-	10,000
Dam Safety Program.....	15,100	-	-	15,100
Infill Sewerage Program	51,800	-	-	51,800
Odour Control.....	8,900	-	-	8,900
Rural Water Strategy	5,000	-	-	5,000
SCADA Program.....	4,000	-	-	4,000
Small Country Town Infill.....	2,000	-	-	2,000
Water Quality Aesthetics.....	3,000	-	-	3,000
Support Programs				
Capital Overheads	18,000	-	-	18,000
Facilities and Real Estate.....	600	-	-	600
Fleet and Plant.....	8,400	-	-	8,400
Information Technology and E-Business	15,000	-	-	15,000
Prefunded Projects Program	300	-	-	300
	890,800	480,100	480,100	410,700

CAPITAL CONTRIBUTION

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program	458,000	473,476	480,100	410,700	329,400	359,700	278,200
	458,000	473,476	480,100	410,700	329,400	359,700	278,200
LESS							
Borrowings.....	145,000	220,000	266,500	200,000	55,000	65,000	-
Specific Contributions	70,000	58,000	-	-	-	-	-
Internal Funds and Balances.....	243,000	195,476	213,600	210,700	274,400	294,700	278,200
Capital Contribution.....	-	-	-	-	-	-	-

GOLDFIELDS-ESPERANCE DEVELOPMENT COMMISSION

PART 15 - MINISTER FOR RACING AND GAMING; GOVERNMENT ENTERPRISES; GOLDFIELDS-ESPERANCE

DIVISION 73

APPROPRIATION AND FORWARD ESTIMATES

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
Item 117 Net amount appropriated to purchase outputs.....	1,386	1,354	1,397	1,577	1,524	1,536	1,565
Total appropriations provided to purchase outputs.....	1,386	1,354	1,397	1,577	1,524	1,536	1,565
CAPITAL							
Capital Contribution.....	10	310	310	-	-	-	-
GRAND TOTAL.....	1,396	1,664	1,707	1,577	1,524	1,536	1,565

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

MISSION

To increase investment and population in our region.

SIGNIFICANT ISSUES AND TRENDS

- Resource and infrastructure issues that effect the region include the:
 - cost, availability and reliability of power;
 - provision of a sustainable water supply;
 - lack of CDMA mobile coverage in the Northern Goldfields and along the Eyre Highway;
 - possibility of re-routing the railway line around the City of Kalgoorlie-Boulder; and
 - bringing forward of the 2007 completion date for sealing the Goldfields Highway between Wiluna and Meekatharra and flood proofing Lake Raeside Crossing.
- Local businesses have suffered from a decline in economic activity in the region and the related downturn in exploration expenditure.
- Concerns remain over Native Title as it contributes to the downturn in exploration expenditure.
- The community continues to be apprehensive about fly-in/fly-out operations in the region.
- Shortages of professionals and para-professionals have lead to concerns about the ability to attract these people to live and work in the region. Professions where there have been shortfalls include teachers, medical specialists, public servants, police and nurses.

MAJOR POLICY DECISIONS

Details of major policy decisions impacting on the Agency's Statement of Financial Performance since publication of the 2000-01 Budget to Parliament on 11 May 2000 are outlined below.

	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Decisions taken since State Election				
Kalgoorlie-Boulder Development Fund	250	250	250	250
Parity and wages policy.....	(6)	(6)	(8)	(8)
Priority and Assurance Dividend.....	(79)	(98)	(99)	(99)
Travel, advertising and consultancy savings.....	(11)	(11)	(11)	(11)

OUTPUT AND APPROPRIATION SUMMARY

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
PURCHASE OF OUTPUTS							
<i>Output 1:</i>							
Policies, Strategies and Plans	303	396	378	717			
<i>Output 2:</i>							
Industry and Enterprise Development	819	756	964	786			
<i>Output 3:</i>							
Co-ordination of Infrastructure Identification..	275	307	232	193			
<i>Output 4:</i>							
Regional Promotion.....	318	643	547	429			
Total Cost of Outputs	1,715	2,102	2,121	2,125	1,538	1,544	1,573
<i>Less Operating revenues</i>	<i>204</i>	<i>110</i>	<i>432</i>	<i>282</i>	<i>10</i>	<i>10</i>	<i>10</i>
Net Cost of Outputs	1,511	1,992	1,689	1,843	1,528	1,534	1,563
Adjustments ^(b)	(125)	(638)	(292)	(266)	(4)	2	2
Appropriations provided to purchase Outputs	1,386	1,354	1,397	1,577	1,524	1,536	1,565
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Appropriation for Capital Contribution to meet equity needs ^(c)	10	310	310	-	-	-	-
TOTAL CONSOLIDATED FUND APPROPRIATIONS	1,396	1,664	1,707	1,577	1,524	1,536	1,565

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02 and the forward estimate years.

(b) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

(c) Supporting details are disclosed in the Capital Contribution Statement.

RESOURCE AGREEMENT

The following outcome, output and financial information is the subject of a Resource Agreement signed by the Minister, the Chief Executive Officer, and the Treasurer.

OUTCOMES, OUTPUTS AND PERFORMANCE INFORMATION

Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Survey Satisfaction - The Commission:					
Contributed to the economic development of the region					
Strongly Agree/Agree.....	74%	73%	82%	80%	
Neutral.....	17%	20%	12%	12%	
Disagree/Strongly Disagree	9%	7%	6%	8%	

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Contributed to the social development of the region					
Strongly Agree/Agree.....	64%	68%	67%	68%	
Neutral.....	24%	24%	26%	24%	
Disagree/Strongly Disagree.....	12%	8%	6%	8%	
Contributed to the balanced economic and social development of the region					
Strongly Agree/Agree.....	65%	70%	60%	65%	
Neutral.....	22%	20%	33%	30%	
Disagree/Strongly Disagree.....	13%	10%	7%	5%	

(a) More details of effectiveness indicators in annual report.

Output 1: Policies, Strategies and Plans

To provide advice on opportunities, policies and strategies for the economic and social development of the region and facilitate the planning and implementation of regional and local development initiatives.

	1999-00 Actual ^(a)	2000-01 Budget ^(a)	2000-01 Estimated Actual ^(a)	2001-02 Budget Estimate	Reason for Significant Variation
	\$'000	\$'000	\$'000	\$'000	
Total Cost of Output ^(b)	303	396	378	717	Includes a \$62,500 capital grant for Niagara Dam and \$73,000 for the Kalgoorlie-Boulder Development Fund.
Less Operating Revenues ^(c)	6	2	15	33	
Net Cost of Output	297	394	363	684	
Adjustments ^(d)	(21)	(119)	(61)	(98)	
Appropriation for purchase of Output 1	276	275	302	586	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Niagara Dam - Construction of Facilities	na	na	na	1	
Kalgoorlie-Boulder Development Fund	na	na	na	1	
Chargeable Hours	3,327	4,500	4,200	5,482	
Quality					
Customer Satisfaction by client survey.....	81%	80%	89%	85%	
Timeliness					
Project milestones completed by due date	96%	85%	85%	85%	
Cost					
Niagara Dam - Construction of Facilities	na	na	na	\$62,500	
Kalgoorlie-Boulder Development Fund	na	na	na	\$73,000	
Average cost per chargeable hour.....	\$91	\$88	\$90	\$106	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Provided a significant regional grants information service to local government authorities, government agencies and community groups.
- Coordinated and facilitated visits by trade delegations and dignitaries.
- Participated in inter-agency forums such as the Goldfields-Esperance Area Consultative Committee, Chambers of Commerce and Industry, South East Forest Foundation, Esperance Maritime Advisory Committee, Business Enterprise Centres and Tourism Associations.
- Influenced the role of whole of government planning and decision making through the Regional Development Council.
- Enhanced the role of local government in regional development and expanded the partnership through regular meetings and open communication channels.
- Provided effective communication of regional activities through the web site and quarterly newsletters.

Major Initiatives For 2001-02

- Continue to enhance partnerships with local government authorities.
- Provide comprehensive and accurate statistical, grants and headworks information on the region.
- Monitor the developments of the Goldfields-Esperance Planning Strategy.
- Facilitate the development of Niagara Dam in Kookynie, in partnership with the Shire of Menzies.
- Update and circulate the Community Resource Manual.

Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 2: Industry and Enterprise Development

To assist industry, business and commerce so as to enable them to contribute significantly to the region's economy, employment and population base.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	819	756	964	786	2001-02 includes \$102,500 for the Kalgoorlie-Boulder Development Fund, 2000-01 includes \$300,000 for the Ngaanyatjarra Cultural Centre.
Less Operating Revenues ^(c)	155	23	227	161	
Net Cost of Output	664	733	737	625	
Adjustments ^(d)	(63)	(230)	(129)	(90)	
Appropriation for purchase of Output 2	601	503	608	535	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Ngaanyatjarra Cultural and Civic Centre.....	na	1	1	na	
Kalgoorlie-Boulder Development Fund	na	na	na	1	
Chargeable Hours	7,057	5,000	4,119	6,454	
Quality					
Customer satisfaction by client survey	79%	80%	86%	85%	
Timeliness					
Project Milestones completed by due date.....	77%	85%	75%	80%	
Cost					
Ngaanyatjarra Cultural and Civic Centre.....	na	\$300,000	\$300,000	na	
Kalgoorlie-Boulder Development Fund	na	na	na	\$102,500	
Average cost per chargeable hour.....	\$116	\$91	\$161	\$106	2000-01 increase in hourly rate due to a \$50,000 consultancy expense for a Tourism Strategy.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 3 and is estimated to be 4 for the 2001-02 Budget.

Major Achievements For 2000-01

- Supported the Industry Development Centre to attract and develop new, alternative and diversified industries to the region.
- Endeavoured to attract new business to the Mungari Heavy Industrial Estate.
- Coordinated the establishment of the Aridland Aquaculture Association for the research and development of an aquaculture industry in the Goldfields, accessing \$13,000 of external funding.
- Participated in the establishment of the Esperance Marine Institute, developed to assist marine training and research. The Commission raised \$16,000 of external funding.
- Facilitated value-adding and diversification opportunities for primary industries by supporting the seed potato growers and value adding groups.
- Facilitated and managed the development of the Goldfields Tourism 2000+ Plan, which aims to increase visitor numbers to the Goldfields over the next five years.
- Partnered the City of Kalgoorlie-Boulder and the Goldfields Tourism Association to develop the conference and meetings industry.
- Processed fifteen Regional Sponsored Migration Scheme applications.
- Sourced funding to employ an Aboriginal Economic Development Officer that coordinated the Indigenous Business display at the Goldfields Mining Expo and worked to enhance indigenous cultural heritage and tourism opportunities in the region.
- Accessed \$300,000 to support and enhance the Tjulyuru Cultural and Civic Centre in Warburton.

Major Initiatives For 2001-02

- Facilitate the Industry Development Centre.
- Progress the enhancement of the Indigenous People in Mining project.
- Support the Shire of Ravensthorpe via the partnership with the Ravensthorpe Nickel Operations, and the Shire of Laverton with their Chatterbox negotiations.
- Develop Regional Economic Modelling for the Goldfields-Esperance region.
- Support the development of a regional portal, the investigation of a biomass energy plant in Esperance, groups investigating the cultivation of seed potatoes in Esperance and the investigation into an Esperance Industrial Park.
- Partner the Department of Justice into the investigation of the establishment of work camps in the Northern Goldfields.
- Encourage and support the Waste to Energy project to be developed at the Mungari Industrial Estate.
- Identify and promote desert aquaculture in the Northern Goldfields.
- Monitor the Vertical Opening Inspection System through Curtin Business Centre.

Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 3: Co-ordination of Infrastructure Identification

To coordinate the identification of appropriate infrastructure services to the region so as to ensure that they are provided effectively and efficiently to meet the expanding needs of the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	275	307	232	193	
Less Operating Revenues ^(c)	21	1	32	2	
Net Cost of Output	254	306	200	191	
Adjustments ^(d)	(19)	(93)	(34)	(27)	
Appropriation for purchase of Output 3	235	213	166	164	

- (a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.
 (b) Includes Capital User Charge.
 (c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.
 (d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Intermodal Hub	na	1	na	na	
Kalgoorlie-Boulder Development Fund	na	na	na	1	
Chargeable Hours	3,131	2,100	1,603	1,530	
Quality					
Customer satisfaction by client survey	76%	80%	85%	85%	
Timeliness					
Project milestones completed by due date	87%	85%	78%	80%	
Cost					
Intermodal Hub	na	\$110,000	na	na	
Kalgoorlie-Boulder Development Fund	na	na	na	\$21,500	
Average cost per chargeable hour.....	\$88	\$93	\$145	\$112	Average cost higher in 2000-01 due to funds spent on Transport project that failed to attract chargeable hours.

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 1 and is estimated to be 1 for the 2001-02 Budget.

Major Achievements For 2000-01

- Assisted the Kalgoorlie-Boulder Chamber of Commerce and Industry and the Shire of Esperance to obtain \$300,000 for a Regional Portal.
- Assisted the Shire of Esperance to obtain \$375,000 to extend CDMA coverage, and supported the Ngaanyatjaraku Council to gain \$100,000 to assess telecommunications needs for the Lands communities over the next five years.
- Increased the understanding and adoption of information technology and e-commerce and assisted in the establishment of additional telecentres in the region.
- Assisted the Outback Highway Development Council gain \$10,000 for administration support, in addition to providing ongoing cooperation for the development of the Highway.
- Organised the inaugural Goldfields Esperance Infrastructure Projects Workshop for over 50 providers and facilitators of public infrastructure, resulting in a register of infrastructure projects for the region.
- Participated in the Goldfields-Esperance Region Water Supply expressions of interest process to assist Government identify feasible options for an alternative supply of water to the region.
- Participated in the Kalgoorlie-Boulder Rail Bypass working groups.
- Supported Ravensthorpe Nickel Operations and the Shire of Ravensthorpe in their determination of infrastructure requirements.

Major Initiatives For 2001-02

- Encourage and support the development of the Outback Highway.
- Support the Shires and other agencies seeking to improve power supply to Hopetoun and Ravensthorpe.
- Participate in the investigation of the Kalgoorlie-Boulder Rail Realignment.
- Organise and facilitate the annual Infrastructure Workshop for regional projects.
- Facilitate and support the Esperance Marine Institute.
- Participate in the Goldfields-Esperance region water supply expressions of interest process.

Outcome: An environment which is conducive to the balanced economic and social development of the Goldfields-Esperance region.

Key Effectiveness Indicator ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
The effectiveness measure associated with this outcome is the same as that provided under Output 1.					

(a) More details of effectiveness indicators in annual report.

Output 4: Regional Promotion

To promote the region's advantages and attractions so as to encourage investment that will contribute to economic growth, employment and an increased population base in the region.

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	Reason for Significant Variation
Total Cost of Output ^(b)	318	643	547	429	
Less Operating Revenues ^(c)	22	84	158	86	
Net Cost of Output	296	559	389	343	
Adjustments ^(d)	(22)	(196)	(68)	(51)	
Appropriation for purchase of Output 4	274	363	321	292	

(a) Appropriation amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the accrual appropriations in 2001-02.

(b) Includes Capital User Charge.

(c) Includes user charges and fees, net profit on asset disposal, other revenues and resources received free of charge.

(d) Adjustments are related to movements in cash balances and other accrual items such as receivables, payables and superannuation.

Output Measures ^(a)

	1999-00 Actual	2000-01 Budget	2000-01 Estimated	2001-02 Target	Reason for Significant Variation between 2000-01 Estimated and 2001-02 Target
Quantity					
Centre for Further and Higher Education	na	1	1	na	
Kalgoorlie-Boulder Development Fund	na	na	na	1	
Chargeable Hours	3,074	6,000	4,745	4,256	
Quality					
Customer satisfaction by client survey	77%	79%	87%	85%	
Timeliness					
Project Milestones completed by the due date.	88%	85%	78%	80%	
Cost					
Centre for Further and Higher Education	na	\$100,000	\$100,000	na	
Kalgoorlie-Boulder Development Fund	na	na	na	\$53,000	
Average cost per chargeable hour.....	\$103	\$91	\$94	\$88	

(a) The Full Time Equivalents (FTEs) employed in this output during 2000-01 was 4 and is estimated to be 3 for the 2001-02 Budget.

Major Achievements For 2000-01

- Facilitated and managed the Australia Unlimited Taskforce in its implementation of the region's marketing strategy.
- Developed feasibility studies for 'A Shopfront in Perth' and 'Heritage Trails for the Goldfields-Esperance region'.
- Attracted Federal funding of \$126,500 to provide on-trail infrastructure for the Goldfields North Heritage Trail and sourced \$60,000 of State funding to plan elements of the Goldfields-Esperance Heritage Trail Network.
- In partnership with Curtin and Edith Cowan Universities gained \$100,000 to establish the Centre of Further and Higher Education in Kalgoorlie-Boulder.
- Organised and launched an architectural competition to design houses with a distinctive regional style.
- Produced the video 'Kalgoorlie-Boulder - It's Your Sort of Place' to attract and retain professional staff.
- Coordinated the Seniors Online information forum in Kalgoorlie-Boulder.
- Compiled, launched and distributed the Goldfields-Esperance Community Resource Directory.
- Assisted in the successful bid for \$45,000 worth of sponsorship for a State Coastal Conference to be held in Esperance in late 2001.
- Sourced \$70,000 to commence the appointment of a WA State Coordinator for the Year of the Outback in 2002.
- Project managed the \$1.2 million redevelopment of the Goldfields Women's Refuge and raised \$55,000 in sponsorship.

Major Initiatives For 2001-02

- Organise and facilitate a community projects workshop.
- Facilitate the Regional Housing Design Competition.
- Promote educational facilities in the region.
- Investigate the establishment of a travelling road-show through Perth, promoting the region's services and products.
- Facilitate indigenous tourism and cultural heritage development.
- Progress indigenous arts development.
- Continue to support and enhance the Australia Unlimited Taskforce.
- Facilitate and support the participation of the Western Australia community during the Year of the Outback in 2002.
- Assist in supporting the State Coastal Conference in Esperance.
- Promote the region's activities through quarterly newsletters.
- Assist in attracting and retaining professional staff through comprehensive research and facilitating a seminar in Perth.

CAPITAL WORKS PROGRAM

The Goldfields Esperance Development Commission's planned capital works program for the 2000-01 financial year includes \$62,500 for the construction of facilities at Niagara Dam and \$47,500 for computer and office equipment replacement to support the delivery of the agency's outputs.

	Estimated Total Cost \$'000	Estimated Expenditure to 30-6-01 \$'000	Estimated Expenditure 2000-01 \$'000	Estimated Expenditure 2001-02 \$'000
COMPLETED WORKS				
Centre of Further and Higher Education.....	100	100	100	-
Ngaanyatjarra Cultural and Civic Centre.....	300	300	300	-
Computer and Office Equipment Replacement - 2000-01 Program.....	10	10	10	-
NEW WORKS				
Niagara Dam - Construction of Facilities	63	-	-	63
Computer and Office Equipment Replacement - 2001-02 Program.....	47	-	-	47
	520	410	410	110

CAPITAL CONTRIBUTION

	1999-00 Actual ^(a) \$'000	2000-01 Budget ^(a) \$'000	2000-01 Estimated Actual ^(a) \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CAPITAL CONTRIBUTION TO MEET EQUITY NEEDS							
Total Cost of Capital Works Program.....	12	520	410	110	-	-	-
	12	520	410	110	-	-	-
LESS							
Internal Funds and Balances.....	2	210	100	110	-	-	-
Capital Contribution.....	10	310	310	-	-	-	-

(a) Amounts for 1999-2000 and 2000-01 have been adjusted to make them comparable with the figures in 2001-02 and the forward estimate years.

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL PERFORMANCE
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
COST OF SERVICES							
Expenses from ordinary activities							
Salaries and Allowances ^(a)	780	822	745	897	800	811	823
Superannuation	-	60	63	65	67	69	70
Grants, subsidies and transfer payments ^(b)	70	510	470	313	250	250	250
Supplies and services	705	594	394	555	147	139	154
Accommodation	8	-	162	167	168	169	170
Capital User Charge	-	-	-	13	2	2	2
Depreciation	14	9	10	20	9	9	9
Administration	-	-	149	43	45	45	45
Advertising and promotion	-	-	28	10	10	10	10
Consumable Supplies	48	65	50	22	20	20	20
Equipment repairs and maintenance	27	30	21	16	16	16	16
Motor Vehicle Fleet Expense	-	-	3	4	4	4	4
TOTAL COST OF SERVICES	1,652	2,090	2,095	2,125	1,538	1,544	1,573
Revenues from ordinary activities							
User charges and fees ^(c)	98	8	16	13	8	8	8
Grants and subsidies	-	-	233	193	-	-	-
Other Revenue	113	102	183	76	2	2	2
Total Revenues from Ordinary Activities	211	110	432	282	10	10	10
NET COST OF SERVICES	1,441	1,980	1,663	1,843	1,528	1,534	1,563
REVENUES FROM GOVERNMENT							
Appropriations ^(d)	1,329	1,631	1,627	1,577	1,524	1,536	1,565
TOTAL REVENUES FROM GOVERNMENT	1,329	1,631	1,627	1,577	1,524	1,536	1,565
CHANGE IN EQUITY RESULTING FROM OPERATIONS	(112)	(349)	(36)	(266)	(4)	2	2
Extraordinary items	-	-	(28)	-	-	-	-
CHANGE IN EQUITY AFTER EXTRAORDINARY ITEMS	(112)	(349)	(64)	(266)	(4)	2	2

(a) The Full Time Equivalents (FTEs) for 2000-01 Estimated Actual and 2001-02 Estimate are 11 and 12 respectively.

(b) Refer Details of Grants, Subsidies and Transfer Payments table for further information.

(c) Includes resources received free of charge. This treatment may differ from the agency's annual report.

(d) Appropriation amounts for 1999-2000 and 2000-01 are on a cash basis and where applicable, include capital appropriations.

STATEMENT OF FINANCIAL POSITION
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CURRENT ASSETS							
Cash assets.....	411	36	353	103	93	88	83
Receivables.....	28	15	103	15	16	18	20
Prepayments	8	10	4	10	10	10	10
Total current assets.....	447	61	460	128	119	116	113
NON-CURRENT ASSETS							
Amounts receivable for outputs ^(a)	-	-	-	68	91	102	113
Plant, equipment and vehicles.....	19	20	22	50	46	42	38
Other non-current assets	3	2	6	3	3	3	3
Total non-current assets.....	22	22	28	121	140	147	154
TOTAL ASSETS	469	83	488	249	259	263	267
CURRENT LIABILITIES							
Employee Entitlements.....	55	48	90	107	111	113	115
Payables.....	23	50	42	60	60	60	60
Other Liabilities.....	12	-	19	-	-	-	-
Total current liabilities	90	98	151	167	171	173	175
NON-CURRENT LIABILITIES							
Employee Entitlements.....	21	40	43	54	64	64	64
Total non-current liabilities	21	40	43	54	64	64	64
TOTAL LIABILITIES	111	138	194	221	235	237	239
EQUITY							
Accumulated surplus/(deficit).....	358	(55)	294	28	24	26	28
Total equity	358	(55)	294	28	24	26	28
TOTAL LIABILITIES AND EQUITY	469	83	488	249	259	263	267

(a) Reflects implementation of accrual appropriations as from 1 July 2001.

STATEMENT OF CASH FLOWS
(Controlled)

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
CASHFLOWS FROM GOVERNMENT							
Output Appropriation	1,319	1,321	1,317	1,509	1,501	1,525	1,554
Capital Contribution	10	310	310	-	-	-	-
Net cash provided by government	1,329	1,631	1,627	1,509	1,501	1,525	1,554
CASHFLOWS FROM OPERATING ACTIVITIES							
Payments							
Payments for Salaries, wages and other entitlements.....	(780)	(625)	(732)	(897)	(779)	(803)	(815)
Superannuation payments.....	-	(60)	(63)	(65)	(67)	(69)	(70)
Grants and subsidies paid	(70)	(510)	(470)	(313)	(250)	(250)	(250)
Supplies and services.....	(715)	(659)	(475)	(483)	(170)	(162)	(177)
Accommodation	(48)	-	(141)	(148)	(149)	(150)	(151)
Administration.....	-	-	(177)	(53)	(55)	(55)	(55)
Building Maintenance.....	-	-	(7)	(12)	(10)	(10)	(10)
Equipment repairs and maintenance	(27)	(30)	(17)	(30)	(22)	(22)	(22)
Capital User Charge Payment.....	-	-	-	(13)	(2)	(2)	(2)
Goods and Services Tax	-	-	(131)	(110)	(134)	(134)	(134)
Other payments.....	(36)	(179)	-	-	-	-	-
Receipts							
User charges and fees	203	102	190	282	2	2	2
Goods and Services Tax	-	-	121	130	130	130	130
Grants and subsidies	-	-	233	-	-	-	-
Net cash from operating activities	(1,473)	(1,961)	(1,669)	(1,712)	(1,506)	(1,525)	(1,554)
CASHFLOWS FROM INVESTING ACTIVITIES							
Purchase of non-current assets.....	(12)	(10)	(16)	(47)	(5)	(5)	(5)
Net cash from investing activities	(12)	(10)	(16)	(47)	(5)	(5)	(5)
CASHFLOWS FROM FINANCING ACTIVITIES							
Net cash from financing activities	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD							
	(156)	(340)	(58)	(250)	(10)	(5)	(5)
Cash assets at the beginning of the reporting period	567	376	411	353	103	93	88
Cash assets at the end of the reporting period	411	36	353	103	93	88	83

NOTE TO THE CONTROLLED CASH FLOW STATEMENT

Reconciliation of Net Cost of Services to Net Cash from Operating Activities

	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Net Cost of Services	1,663	1,843	1,528	1,534	1,563
Adjustment for non-cash items:					
Depreciation.....	(10)	(20)	(9)	(9)	(9)
(Increase)/decrease in salaries and related costs.....	(61)	(15)	(14)	(2)	(2)
Increase/(decrease) in accounts receivable.....	75	(88)	1	2	2
(Increase)/decrease in accounts payable.....	(22)	(12)	-	-	-
Increase/(decrease) in prepayments.....	(4)	6	-	-	-
Other accrued revenue.....	-	-	-	-	-
Other accrued expenditure.....	28	(2)	-	-	-
Net Cash from Operating Activities	1,669	1,712	1,506	1,525	1,554

DETAILS OF CONTROLLED GRANTS, SUBSIDIES AND TRANSFER PAYMENTS

	1999-00 Actual \$'000	2000-01 Budget \$'000	2000-01 Estimated Actual \$'000	2001-02 Budget Estimate \$'000	2002-03 Forward Estimate \$'000	2003-04 Forward Estimate \$'000	2004-05 Forward Estimate \$'000
Agriculture WA.....	50	-	-	-	-	-	-
Australian Prospectors and Miners Hall of Fame.....	10	-	-	-	-	-	-
Centre of Further and Higher Education.....	-	100	100	-	-	-	-
Country Arts WA.....	10	-	-	-	-	-	-
Intermodal Hub.....	-	110	-	-	-	-	-
Kalgoorlie-Boulder Development Fund.....	-	-	-	250	250	250	250
Ngaanyatjarra Cultural and Civic Centre.....	-	300	300	-	-	-	-
Niagara Dam - Construction of Facilities.....	-	-	-	63	-	-	-
Regional Initiative Fund.....	-	-	70	-	-	-	-
TOTAL	70	510	470	313	250	250	250

AGENCY INDEX

	Vol	Page		Vol	Page
Agriculture	1	225	Kimberley Development Commission	1	400
Agriculture Protection Board	1	252	Land Administration	2	846
Albany Port Authority	2	906	Land Authority	2	918
Anti-Corruption Commission	1	101	Law Reform Commission	2	556
Auditor General	1	175	Local Government and Regional Development ...	1	382
Botanic Gardens and Parks Authority	2	652	Lotteries Commission.....	3	1295
Broome Port Authority	2	907	Main Roads	3	869
Building Management Authority	1	369	Meat Industry Authority	1	262
Bunbury Port Authority	2	909	Metropolitan Cemeteries Board	1	398
Bunbury Water Board	3	1290	Mid West Development Commission	1	298
Busselton Water Board.....	3	1291	Midland Redevelopment Authority	2	891
Commissioner for Equal Opportunity	2	545	Mineral and Petroleum Resources	3	968
Commissioner of Workplace Agreements	2	468	Minerals and Energy Research Institute of Western Australia	3	1008
Community Development	3	1163	National Trust of Australia (WA)	2	753
Conservation and Land Management	2	633	Parliament	1	41
Consumer and Employment Protection	2	445	Parliamentary Commissioner for Administrative Investigations	1	62
Country High School Hostels Authority	3	1079	Peel Development Commission	2	606
Country Housing Authority	1	351	Perth International Centre for Application of Solar Energy	1	208
Culture and the Arts	3	1207	Perth Market Authority	1	263
Curriculum Council	3	1088	Pilbara Development Commission	1	414
Dampier Port Authority	2	910	Planning and Infrastructure	2	815
Director of Public Prosecutions	2	564	Planning Commission.....	2	921
Disability Services Commission	3	1190	Police Service	2	767
East Perth Redevelopment Authority	2	845	Port Hedland Port Authority	2	915
Eastern Goldfields Transport Board	2	811	Premier and Cabinet	1	75
Education	3	1057	Public Sector Standards Commissioner.....	1	118
Education Services	3	1099	Racing, Gaming and Liquor	3	1275
Electoral Commission	2	592	Recreation Camps and Reserves Board	3	1114
Energy	1	187	Registrar, Western Australian Industrial Relations Commission	2	476
Environmental Protection	2	665	Rottnest Island Authority	3	1016
Esperance Port Authority	2	911	Rural Business Development Corporation	1	264
Fire and Emergency Services Authority of Western Australia	2	795	Salaries and Allowances Tribunal	1	132
Fisheries	1	273	Small Business Development Corporation	3	1045
Forest Products Commission	1	297	South West Development Commission	2	616
Fremantle Cemetery Board	1	397	Sport and Recreation	3	1123
Fremantle Port Authority.....	2	912	Sports Centre Trust	3	1136
Gascoyne Development Commission	1	426	State Housing Commission	1	353
Geraldton Port Authority.....	2	914	State Supply Commission	1	356
Gold Corporation	3	1292	Subiaco Redevelopment Authority	2	893
Goldfields-Esperance Development Commission	3	1299	Swan River Trust	2	698
Government Employees' Housing Authority	1	352	Totalisator Agency Board	3	1287
Government Railways Commission	2	916	Tourism Commission	3	1017
Governor's Establishment	1	110	Training.....	2	486
Great Southern Development Commission	1	322	Transport	2	894
Greyhound Racing Authority.....	3	1289	Treasury and Finance	1	143
Health.....	3	1237	Treasury Corporation	1	186
Heritage Council of Western Australia.....	2	743	Water and Rivers Commission	2	711
Housing and Works	1	339	Water Corporation	3	1297
Independent Gas Pipelines Access Regulator....	1	185	Water Regulation	2	685
Indigenous Affairs	3	1147	Western Power Corporation	1	220
Industry and Technology	3	945	Wheatbelt Development Commission	1	311
Information Commissioner	2	574	Zoological Gardens Board	2	732
Inspector of Custodial Services	2	584			
Insurance Commission of Western Australia....	3	1293			
Justice	2	507			