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LIBERTY MUTUAL INSURANCE COMPANY

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James C. Champion Chairman of the Board Champion Industrial Contractors Modesto, California

William H. Child President and Chief Executive Officer R. C. Willey Home Furnishings Inc. Salt Lake City, Utah

Robert C. Cookson President and Chief Executive Officer The Cookson Company Inc. Phoenix, Arizona

Herman G. Rowland, Sr. Chairman of the Board Herman Goelitz Candy Company, Inc. Fairfield, California

John J. Thul President Arizona Precision Sheet Metal Phoenix, Arizona

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Harold C. Bennett President Utility Trailer Manufacturing Company City of Industry, California

Robert A. Curry President California Cartage Co., Inc. Long Beach, California

Robert Myerson Chairman Ben Myerson Candy Corporation Los Angeles, California

Anthony P. Souza President MPA, Inc. Torrance, California Frank S. Wyle Founder and Chairman Wyle Electronics El Segundo, California

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A D V I S O R Y B O A R D S

LIBERTY MUTUAL INSURANCE COMPANY

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Great Meadows, New Jersey

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A D V I S O R Y B O A R D S

LIBERTY MUTUAL INSURANCE COMPANY

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Steven B. Stein

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Edward Routzon
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Guy's Floor Service, Inc.
Denver, Colorado

Wayne E. Simmonds President and Chief Executive Officer FBG Service Corporation Omaha, Nebraska

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Montgomery Industries, Inc.
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Chief Executive Officer and Treasurer
The W.I. Clark Company/WICO
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BKM Enterprises, Inc.

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R. E. Roberts Chairman Entrada Corporation Cleburne, Texas

Jerry D. Rohane President Western Builders of Amarillo, Inc. Amarillo, Texas

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Wallace Brasuell, P.E.
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Houston, Texas

A D V I S O R Y B O A R D S

LIBERTY MUTUAL INSURANCE COMPANY

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Mustang Tractor & Equipment Company
Houston, Texas

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