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The newsletter of the Fletcher School of Law and Diplomacy, Tufts University, Medford, Massachusetts 02155

New Professors Bring Their "Peculiar Talents" to Fletcher BY MEGAN V. BRACHTL, F'02

In 1898, the American poet and critic John Jay Chapman wrote that, "Benevolence alone will not make a teacher, nor will learning alone do it. The gift of teaching is a peculiar talent, and implies a need and a craving in the teacher himself." This year, three new professors have joined the faculty at Fletcher, and if Mr. Chapman is right, they are a gifted bunch indeed.

Professors Ian Johnstone, Peter Uvin, and Matthew Kahn have widely varying backgrounds and interests, but they share two common traits: a passion for their fields and a real desire to teach Fletcher students. Whether it be for law and peacekeeping through international organizations, such as in the case of Johnstone; for post-conflict assistance to African countries in the case of Uvin; or for urban environmental economics in the case of Kahn; these newest faculty members have come to Fletcher to meet their professional needs and to satisfy their academic cravings.

Certainly, Fletcher's administration is thrilled to welcome these gifted scholars. "I personally am really delighted with all three of these candidates. I think they each individually demonstrate that Fletcher is able to attract the highest quality talent," said Professor Joel Trachtman, who currently serves as the school's interim dean. As set forth in the school's strategic plan, the Fletcher administration conducted thorough searches to identify and pursue potential faculty members according to their fields of expertise. Trachtman notes that, "We got our first choice in all of those contexts."

But just who are these three individuals, and how are they demonstrating their "peculiar talent" as described by Chapman?

Ian Johnstone, an assistant professor of international law, joins Fletcher after having been employed at the United Nations for seven years. He spent the last five years as an aide in the Office of the Secretary-General, working for both Boutros Boutros-Ghali and Kofi Annan. As an aide, Johnstone traveled extensively (he counts 21 countries in his three years working for Secretary-General Annan alone) and participated in historic diplomatic events, such as a visit to the Middle East as Israel was withdrawing from southern Lebanon. When asked about his experience at the UN, his response conveys his respect for Secretary-General Annan, as well as a certain level of pride for having had the chance to work with him.

But Johnstone has come to Fletcher to satisfy his desire to teach, and, despite what he had to give up, is glad to be here. He asserts that, "I had always been interested in an academic career, but had hesitations about teaching in a law school. Having worked in the UN...I would not find [pure law] entirely



Ian Johnstone is the newest professor teaching in the international law and organization division.

satisfying. That students are [at Fletcher] to learn the law and to learn public policy and the interaction between them was very appealing to me." Johnstone's experiences at the UN have made him the perfect instructor on international organizations, and a valuable

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Islamic Militant Leader Defends Movement at Fletcher BY TERRY ANN KNOPF

In a rare public appearance, a senior Taliban leader from Afghanistan spoke at Tufts' Fletcher School of Law and Diplomacy on October 25, defending his controversial Islamic movement in Afghanistan against charges of aiding terrorists like Osama bin Laden, engaging in international drug trafficking, and mistreating women.

Speaking before an overflowing crowd of about 350 people in ASEAN

Auditorium, Abdul Hakeem Mujahid, the Taliban representative to the United States, blamed the Taliban's problems on the Western media, which he asserted had "demonized us," as well as the former Soviet Union, and cultural differences between Western and Islamic culture.

Reporters covering the event came from national as well as local outlets, including *The New York Times*, *The Boston Globe*, *The*

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Joel P. Trachtman, Dean ad interim and Professor of International Law

What's New at Fletcher: Implementing the Strategic Plan

At Fletcher, we recognize that we must continue to change in order to keep up with the changing structure and concerns of international relations. While sometimes this task feels Sisyphean, it keeps us from ever growing bored. And so far, we have succeeded in maintaining the finest program in international relations in the world.

Our strategic plan, now 18 months old, included a number of initiatives. Let me focus on our Global Master of Arts Program (GMAP), and humanitarian studies and business initiatives.

We have implemented the first community-based e-learning master's program in international relations with great initial success. It is a combined residency and computer mediated instruction program – we feel that it combines the best of traditional classroom learning with the best of the opportunities provided by new educational technologies. The class of 31 students represents a committed and diverse group of seasoned international relations professionals. We have a deputy minister of commerce from a

developing country, a top regional lawyer for a leading computer firm, several practicing diplomats, several business executives and several international humanitarian assistance professionals. As you can imagine, it is an active group of engaged, and engaging, students. The first residency was here in Medford in August. The second will be in Costa Rica in January, with the support of a number of our highly-placed Costa Rican alumni. The final residency will be back in Medford in July. We are already beginning to recruit for the following class, commencing in July 2001.

The humanitarian studies program has gotten off to a good beginning with the hiring of Professor Peter Uvin, profiled elsewhere in this issue. We have the opportunity to develop a new program that will look at the root causes of poverty, conflict, disease, famine, and forced migration, using the interdisciplinary tools that have become a hallmark of Fletcher education and research. Many of our professors, from economic development, human rights, conflict resolution, refugee studies, South Asian studies, security studies, environmental policy, and elsewhere have joined in this effort. And our students, many of whom seek jobs in international assistance, have provided much encouragement and interest. We hope soon to start a lecture series, to bring in fellows from the field, and to establish a digital library of professional literature in humanitarian studies. In the longer term, we hope to bring in additional faculty to support these studies.

International business is a third major prong of our strategic plan. You might consider our international business initiative, combined with our humanitarian studies program, as a two-level strategy to address globalization. In international business, we recognize that our name recognition is not as strong as in international public affairs, and we want first to expand the recognition of our abilities in this area. We will do so through stronger programmatic activities including conferences, speaker series, and research projects. We will also enhance our placement activities. We have had some short-term help in beginning to address these needs from the Cabot Family Charitable Trust. We need to find longer-term support, as well as support for some additional curriculum that we recognize we need in international business. We already have strong coverage of finance, marketing and strategic management. We need to provide our students with stronger skills in accounting, statistics, entrepreneurialism, negotiation, business-government relations and other areas. Most importantly, we do not intend to become a business school. But we recognize the importance of these skills for our students who go into business, as well as for our students who go to the public sector who must deal with international business. Furthermore, students who work in NGOs must have many of these skills also.

It is an exciting time at Fletcher. We are blessed with great students, a committed and skilled faculty and dedicated professional administration. We see great possibilities for the future.

New Professors, continued from previous page

resource to students interested in pursuing a career in his field. "It's an interesting and difficult field because nowadays peacekeeping operations cover so much that ideally you speak two to three languages, you know the basics of conflict resolution/conflict management, you're an area specialist, you have acquired diplomatic skills.... Fletcher is a good place because you get that interdisciplinary perspective."

Professors Peter Uvin and Matthew Kahn, meanwhile, have come to Fletcher from teaching positions at two highly respected institutions: Brown University and the School for International and Public Affairs (SIPA) at Columbia University, respectively. Unlike Johnstone, Uvin and Kahn are not making career changes, but their professional needs have compelled them to join the faculty at Fletcher.

Uvin's experiences and writings on the links between humanitarian relief efforts and conflict in Burundi and Rwanda have, despite his claims to the contrary, propelled him to the level of expert on these very subjects. In 1999, Uvin won the Herskovits Award for the most outstanding book written on Africa, *Aiding Violence: The Development Enterprise in Rwanda*. Still, he insists, "I'm not a specialist of Africa, I'm a specialist of us, of our system, of how we think, behave, to aid, to do good. That's my real specialty. And that's what I seek to reform." Very much concerned with staying current in his teaching and relevant in his research, Uvin continues to work as a consultant to development agencies in Europe and to the UN while teaching. "A lot of what I'm trying to do as I consult... is to try to push [donor agencies] away from this technocratic 'us'-centered approach towards ways of moving beyond that and delegating power. That's not easy to do. People with power rarely delegate it voluntarily. They typically only give it away if forced to do so, and Africans are not in a position to force."

Uvin, who is serving as the Henry J. Leir Associate Professor of International Humanitarian Studies, was selected for his position because of his multidisciplinary background. "I think that the idea was to try to put [the humanitarian aid/development/peace building program]... together such that the total could be more than the sum of the parts... and that the new person whom they looked for (i.e. the position that I occupy now) would provide an impetus to make that



Fletcher's new Henry. Leir Associate Professor of International Humanitarian Studies, Peter Uvin

happen. So I guess that's my task."

For Uvin, one of Fletcher's greatest selling points is its professional atmosphere. "Brown was a very nice place to be as well, I enjoyed it greatly. But it was an almost entirely theoretical atmosphere amongst my colleagues and the students, of course, being undergraduates.... There are students in my class [at Fletcher] who have spent ten years in countries that I care about and who know more about the place than I do. I like that...I must say I found what I was looking for. It was here."

Like Uvin, Matthew Kahn, associate professor of international economics, is continuing his teaching career at Fletcher, after spending the last seven years at SIPA. An environmental economist, Kahn is particularly interested in using empirical methods to answer questions about trade-offs between economic growth and environmental protection, especially in urban areas in developing countries. He has acted as a consultant to the public sector on these issues both in the United States and in Chile. Questions such as whether dirty trade will grow with globalization and whether urban sprawl has significantly reduced air quality are just the type that Kahn seeks to answer in his research, and seeks to have students answer in their own research. Kahn's emphasis on the empirical, both in class and in his research, reveals his convictions toward the use of statistics. "I think that the wave of the future is faster computers and more data, and the ability to analyze data and the ability to see through when people are lying with statistics [will be critical]." As far as his particular role at Fletcher is concerned, he sees himself as a link between the fields of economics and environmental policy. "Fletcher has an excellent set of economists...but I'm a micro-economist, and I view myself as a bit of a



Environmental Economist Matthew Kahn

bridge [between the two fields]."

When asked, Kahn says frankly that he decided to come to Fletcher for both personal and professional reasons. He likes the community here, he says, as well as the curriculum, and the fact that faculty size as well as class size is smaller than he is used to. Furthermore, he is impressed by the academic caliber of the students. "I teach at 8:30 in the morning, which could have been a disaster, but students rarely fall asleep in my lectures. I take this as good signs that things are going well.... I find that if you're excited about your subject, most students will get excited. I've been very encouraged."

Perhaps most importantly, teaching at Fletcher means finally living with his wife, Dora Costa, a newly tenured professor in economic history at M.I.T. The couple published their first joint article in November, on a topic that has significant bearing on their own lives – the issue of co-location as power couples' careers develop. It is no coincidence that the opportunity to teach at Fletcher supports their conclusion that larger cities offer a solution to dual-career couples.

According to Kahn, by virtue of its location, Tufts University can easily attract top professors, because their spouses and partners can also obtain top positions that are abundant in the Boston area. Fortunately for Fletcher, this ensures that gifted scholars such as Ian Johnstone, Peter Uvin, and Matthew Kahn will continue to join the school's outstanding faculty to satisfy their needs and enthusiasm to teach and research. Amongst such distinguished and enthusiastic professors, the gift of teaching as a "peculiar talent" seems to be not so peculiar.

SIMULEX 2000: CRISIS IN NIGERIA

By GARY W. LANE, USAF NATIONAL DEFENSE FELLOW

A simulated world crisis erupted on Friday, October 20, and Saturday, October 21, at the Fletcher School when an insurgent force attempted to overthrow the government of Nigeria. In the scenario, the United States and United Kingdom were at odds with France, Libya, Cameroon, Iraq, and Iran's attempt to undermine the legitimate government of Nigeria and support of Nigerian insurgents' attempt to overthrow that government. This crisis could have escalated into World War III, but the 110 students and others who participated successfully managed the crisis during SIMULEX 2000. This year's simulation evolved around a Nigerian civil war in 2005. Rogue nations led by Libya, Iraq, and Iran attempted to close the Strait of Hormuz and threaten Europe and the U.S. with weapons of mass destruction mounted on intra- and intercontinental ballistic missiles if any attempt was made to intervene in the conflict on the side of the Nigerian government. The Nigerian government also disputed Cameroon's and Equatorial Guinea's claim to the Bakassi Peninsula and certain waters in the Gulf of Guinea that also led to armed conflict and insertion of French troops into the arena.



The non-governmental organization (NGO) team (from left to right): Sam Nichols, research associate; Ursina Plüss, F'02; Mariya Kravkova, F'02; a Kennedy School participant; and Assaf Moghadam, F'02.

Professor Robert Pfaltzgraff conducts SIMULEX annually as a teaching aid for the Fletcher School's future graduates and world diplomats to understand all the tools available to them in resolving crises. The exercise is held as part of the Seminar in Crisis Management and Complex Emergencies that Professor Pfaltzgraff

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teaches in the fall semester. SIMULEX is organized under the auspices of the International Security Studies Program of the Fletcher School.

Military operations, sanctions, humanitarian relief efforts, and diplomacy between foreign ministers were the focus of the two-day intensive scenario. Students experienced first-hand the difficulties of negotiations, communiqués, military strategies, and humanitarian relief efforts which had to be balanced with time-critical threats and deadlines. Professor Pfaltzgraff led a talented team of professionals from the Pentagon and the U.S. military services war colleges' gaming experts who controlled and managed the complex scenario. Students experienced the disintegration of coalitions, internal fighting and strife within their teams, as well as failed attempts to impose their strategies, goals and strategic interests on other nations or groups. Professor Pfaltzgraff included for the first time a non-governmental team to help students gain an appreciation of the role of such organizations in reducing the suffering and medical aid to non-combatants affected by the conflict. The ANSER Corporation provided two experts to help the humanitarian team define medicine, food, clothing, shelter, and sanitary requirements by using a newly developed computerized humanitarian program.

This year's simulation exercise was a resounding success according to student participants and others who took part. They felt that they gained a better understanding of the complexities of negotiations and international interaction with other governments and other groups. Professor Pfaltzgraff stated that this year's exercise was the best yet, and that he intends to use the scenario in other gaming exercises.



Bill Lawrence, F'90 and Ph.D. candidate, and Mohammed Bulama, F'02, playing the roles of northern Nigerian insurgents during the "crisis."



Abdul Hakeem Mujahid, the Taliban representative to the United States

Boston Herald, The Christian Science Monitor, the Associated Press, Reuters, and Radio Free Europe. Also represented were *The Tufts Daily, The Tufts Observer, The Fletcher Ledger* and *The Fletcher Forum.*

The event was sponsored by Fletcher's Program in Southwest Asia and Islamic Civilization under the direction of Professor Andrew Hess. Two weeks earlier, the program arranged a similar appearance by Dr. A. Abdullah, an opposition leader from the group claiming to be the legitimate rulers of Afghanistan.

Mujahid was repeatedly asked about his connections to Osama bin Laden, the international terrorist believed living in Afghanistan and widely suspected of involvement in the apparent terrorist attack on the USS Cole.

Arguing there was no real evidence that bin Laden was connected to the USS Cole, he said, "Osama bin Laden is living as a refugee while his life is not protected." He then added, "We condemn this act on an American warship. We condemn terrorism. We are against this kind of problem."

Perhaps mindful of the Taliban's image problems, Mujahid was a conciliatory presence, frequently pausing before answering

questions to compliment the students on their "wonderful" or "excellent" questions. "We in no way want to harm the people and government in the United States," he said.

But he was dealing with a tough crowd. One by one, the students asked pointed, often skeptical questions. One wanted to know if the Taliban had control over Osama bin Laden. Another, citing the poem written by an American about the mother who rocks the cradle, questioned him about the influence of his own mother and wife on him. Another accused the Taliban of being "the stooges of Pakistan" and warned the students: "Don't be deceived by his soft tongue."

Many of the questions revolved around charges of discriminatory, abusive treatment of women. Farhat Shekib, a doctor now living in the Boston area, told Mujahid, "When I left Afghanistan in 1989, Afghan culture meant respect for women. Sixty percent of university students and 40 percent of doctors were women."

Then, looking at the Taliban leader, she asked if there was any place for her to help Taliban women in Afghanistan. "I invite her back," Mujahid countered, "but to work under Afghan culture and values."

The Taliban government, which now controls 90 percent of the country, is largely an international outcast. It is recognized by only three nations: Pakistan, Saudi Arabia and the United Arab Emirates. It does not hold a seat at the UN, with Afghanistan represented instead by the mujahedeen alliance, the now-defunct government.

And, it continues to face withering criticism for abusing human rights, especially those relating to women, harboring terrorists, and drug trafficking. (Afghanistan is the world's largest producer of opium.)

Despite the event's serious tone, there were a few light moments. During an informal news conference after Mujahid's speech, reporters questioned him about whether the Taliban would be allowed to occupy Afghanistan's seat in the UN. Norullah Zadran, his first deputy, interjected. "Write your senators and congressmen," he quipped.

Celebration Planned to Recognize John Perry

Surely, your interactions with Professor John Perry remain for you, as mine do for me, treasured among the many memories of being a student at the Fletcher School. Whether you were drawn to his wise way with words, appreciated his devotion to the humane in a school preoccupied with the profane, or tried to keep up with him on one of his legendary voyages to the North Pacific, you undoubtedly saw in Professor Perry something that is rare. You are not alone.

So begins the letter co-authored by a small band of Fletcher graduates and mailed earlier this fall to over 350 of their fellow alumni. The letter goes on to explain that the volunteers, dubbed the John Curtis Perry Fellowship Committee, have undertaken to create an endowed fellowship fund here at Fletcher bearing the name of their beloved professor. The committee will continue its outreach and fund raising through next May, and on May 17, 2001, they will hold a celebratory party to toast Professor Perry and announce the new fellowship.

The original instigator of the Perry Tribute effort is Lisbeth Tarlow (Bernstein), MALD '84 and Ph.D. '97. Tarlow says, "I discovered the field of Russian-East Asian studies in Professor Perry's Diplomacy 208 course – famous for, among other things, his unique oratorical panache." Tarlow credits Perry with inspiring her professional direction: she is now associate director of the Davis Center for

Russian Studies at Harvard. Tarlow, who is also a member of the Fletcher Board of Overseers, kicked off the Perry Tribute with a leadership pledge. Forty-five others have joined in with gifts of their own, bringing the total to over \$112,000...and counting.

"To honor the number of hearts and minds John has touched over the years, we want to include as many of his former students as possible," says Tarlow. "If you're a John Perry fan and we failed to reach you, please speak up!" (To join the "John Perry Tribute" roster, please e-mail the External Relations office at fletcheralum@tufts.edu or send a fax to 617-627-3659. Include your contact details, so we can mail you information both about the fellowship and the May 17 event.)

"Lest anyone misinterpret our tribute to John as an indication that he is retiring, it is worth observing that he is just as vigorous and involved at Fletcher as ever," says committee member Alan Wachman, F'84, another former student of Perry's and now his colleague on the Fletcher faculty. "None of us have ever heard the 'r' word slip across his lips!" At age 70, Perry continues to teach, inspire, advise, and befriend Fletcher students, while working on his next research project, in the emerging discipline of Oceanic Studies. "The festivities in May should not be viewed as an occasion to

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Professor John Perry, speaking during the North Pacific Program's seminar in Hokkaido, Japan

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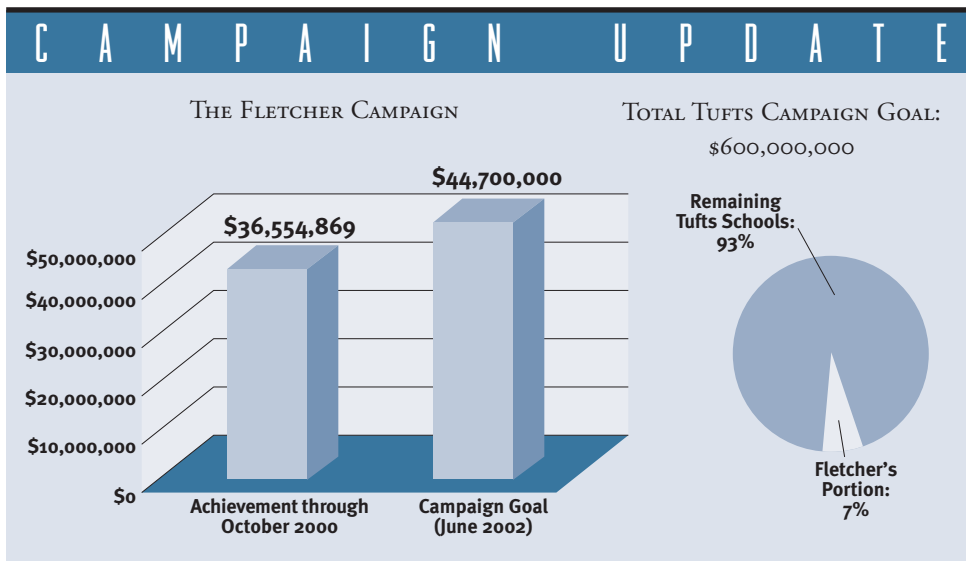
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Alan Henrikson, who is currently serving as president of the United Nations Association of Greater Boston (UNA-GB), welcomed Fletcher participants among others at a formal United Nations Day luncheon held at the Boston Harbor Hotel on October 24. The featured speaker was Sir Jeremy Greenstock, permanent representative of Great Britain at the UN, who forcefully addressed the subject of “Peacekeeping in the 21st Century and the U.S. Role.” Participating in the luncheon event were Fletcher faculty members **Joel Trachtman**, **Ian Johnstone**, **Karen Jacobsen**, and **Hurst Hannum**, also a member of the board of directors of UNA-GB. Also participating was President of Tufts University **John DiBiaggio**, who served as a member of the honorary UN Day luncheon committee that was chaired by Marshall N. Carter, chairman of State Street Corporation. Fletcher student **Coleen Nicol**, F’01, coordinated the participation of other Fletcher students, a number of whom also gathered, along with Professor **John Hammock**, at the late afternoon UN Day ceremony at the State House in Boston. An atmospheric highlight of the day, whose beautiful autumn weather permitted, was the large-lettered “UN DAY” skywritten above greater Boston by AVIAD Corp.

Andrew Hess wrote a chapter for *The Tempest and Its Travels* (Peter Hulme and William H. Sherman, eds., 2000), entitled “The Mediterranean and Shakespeare’s Geopolitical Imagination.”

Matthew Kahn published a paper titled “The Environmental Impact of Suburbanization” in the *Journal of Policy Analysis and Management* this fall. He also published a paper titled “Power Couples: Changes in the Locational Choice of the College Educated, 1940-1990” (with his wife, Dora L. Costa) which appeared in the November 2000 *Quarterly Journal of Economics*.

Michael Klein gave a lecture entitled “Capital Controls and Capital Account Liberalization” at the International Affairs Office of the United States Department of the Treasury in Washington, D.C., in October.



To celebrate United Nations Day on October 24, a skywriter was hired to create a subtle reminder for Boston dwellers.

Carsten Kowalczyk presented “Reforming Tariffs and Subsidies in International Trade” at the Swedish Central Bank in Stockholm, and gave the public lecture “The WTO after Seattle” at the Central Bank of Iceland in Reykjavik. His host in Iceland was Ambassador Einar Benediktsson, F’54.

Lisa Lynch was appointed by the president to serve on the Advisory Committee on Expanding Training Opportunities. The committee will study the progress made by the federal government in its use of technology in training programs.

John Perry spoke at the Peabody-Essex Museum on November 16, 2000, on the occasion of the opening of a new exhibition: “Worlds Revealed: The Dawn of Japanese and American Exchange.”

On October 27, **Alfred Rubin** was elected chairman of the Executive Committee of the American Branch, International Law Association, relinquishing his position as president of the branch (a post he has held for the past six years).

Alan Wachman was invited by the Center for National Policy to participate in a conference about Cross-Taiwan Strait Relations on September 15 in Washington, where he spoke about the “Rise of Taiwanese Nationalism and Ramifications for Cross-Strait Relations.” He

also delivered a paper entitled “Taiwan’s Presidential Election of 2000: Implications for U.S.-Taiwan-P.R.C. Relations” at the East-West Center in Honolulu this August as part of a conference on “Taiwan’s Presidential Elections: Outcomes and Implications.” In addition, he attended two conferences (Harvard University Asia Center and Free University of Berlin’s Workshop on the Internationalization of China, and World Congress, International Political Science Association) at which he delivered the paper concerning human rights in the P.R.C.: “Black Eyes, White Papers: Does the Diplomacy of Shame Promote Human Rights in China?” In October, he was invited to join the editorial board of *Issues and Studies*, a social science journal published by National Cheng-chi University in Taipei, which focuses on Chinese affairs and international relations in East Asia. On November 2, Alan was the studio guest on a radio-television simulcast call-in show called “Perspectives on China,” broadcast live by Voice of America into the P.R.C. In the course of the hour-long program, he responded to questions from callers in the P.R.C. who wanted to know about American attitudes toward China.

Dan Fahey, F'02, spoke at the international conference "Depleted Uranium: Health and Ecological, Economic and Legal Aspects of the Use of Radioactive Conventional Weapons," which was held in Gijon, Spain, in late November.

Enrique Hidalgo, F'98 and Ph.D. candidate, received a fellowship at Princeton University to work on his Fletcher Ph.D.

Jim Holmes, F'98 and Ph.D. candidate, presented a paper on his dissertation topic, "Theodore Roosevelt, 'International Police Power,' and the Defense of World Order," at the annual conflict studies conference at UMass Boston. His MALD, "Sarajevo, Whence Comes Thy Gloom?: Ethnic and Religious Origins of the First World War," was published in the September/October 2000 issue of the *Journal for the Study of Peace and Conflict*, University of Wisconsin.

Sebastian Knoke, F'02, is the recipient of a scholarship sponsored by the Fazit-Stiftung in Frankfurt, Germany.

Bill Lawrence, F'90 and Ph.D. candidate, traveled to the United Kingdom and presented a portion of his research at the Oxford University Conference on Middle Eastern Popular Culture, the first ever conference combining Arabic linguists, ethnomusicologists, anthropologists, historians, and political scientists who study popular culture. The presentations will be published by Oxford University Press. Bill also spoke at the three-day conference on aspects of international relations, politics, and culture of Moroccan Shaabi and Algerian Rai. He was interviewed at length for coverage in the international edition of *Al-Hayat* newspaper and the *Saudi Gazette*.

Arturo Ramos, F'01, is the recipient of the Dorothy Compton Fellowship, given by the Institute for the Study of World Politics. The fellowship aims to promote scholarly examination of political, economic, and social issues that affect the security, well-being, and dignity of the peoples of the world. The fellowship is in support of his studies in development economics and his thesis, which deals with the relationship between foreign investment and human capital development in emerging markets.

Kelly Sims, F'00 and Ph.D. candidate, participated in a meeting in Beijing this November to discuss scenarios for "Prospects for the Future of U.S.-China Relations." Ten Chinese and ten American "mover and shaker" experts were invited to this meeting, which was sponsored by the Ford Foundation, Rockefeller Brothers Fund, and the W. Alton Jones Foundation, and facilitated by the Nautilus Institute.

Anthony Wanis-St. John, F'96 and Ph.D. candidate, was a research fellow with Harvard's Program on Negotiation (PON) during 1999-2000. During that time, he began drafting thesis chapters and spent April and May in Palestine and Israel interviewing key negotiators in the peace process. While visiting Jaffa, the old Arab city now part of Tel Aviv, with his wife Claudia, they ran into **Iman Soliman**, F'98 and Ph.D. candidate, who was visiting Jerusalem for Easter. Anthony went back to Jerusalem in June to teach a negotiation course to a group of Palestinian managers. Anthony and Claudia celebrated the arrival of Christopher (a.k.a. "ibn Antun" to friends in the Middle East) in October 1999, who joins older sister Isabela. While a PON fellow, Anthony published a working paper on back channel negotiation in the Middle East, and another article in *Harvard Negotiation Law Review*. He taught a course in international negotiation with Professor **Andrew Hess's** Armenian Diplomatic Training

Program, and continues to train private and public sector managers in negotiation skills with Conflict Management Inc./Vantage Partners.

The Consulting Club, with sponsorship from A.T. Kearney and the Yankee Group, held a symposium entitled "Creating Transitions: Consulting in the New Economy" on October 27. Over 60 students, senior consulting professionals, and faculty were in attendance. Go to the Web site for more information: <http://fletcher.tufts.edu/symposium>. Kudos to **Mark Battistoni**, F'02, head of the Fletcher Consulting Club, and **Laurent Guinand**, F'98, who moderated the event.

The *Fletcher Ledger* continues to garner readership as it begins its second year of publication. The publication has increased its readership significantly since its launch, and recently published an exclusive interview with incoming Dean **Stephen Bosworth**, written by **Paul Hazell**, F'01, who interned at the U.S. Embassy in Seoul over the summer. The interview, as well as articles on the Taliban's visit to Fletcher and profiles of new faculty, can be found online in the *Ledger's* archives at <http://www.fletcherledger.com>.

The following is an abridged collection of Fletcher's most recent news mentions. For additional information, please contact our publicist, Terry Ann Knopf, at terry.knopf@tufts.edu or (617) 627-2778.

AUTHORED

Marc Gopin: "Share Jerusalem or battle forever," Op-Ed, *The Boston Sunday Globe*, September 24, 2000.

James R. Holmes, F'98 and Ph. D. candidate: "The high-tech Cole was highly vulnerable," Op-Ed, *Los Angeles Times*, October 25, 2000. (Reprinted in *The Virginian Pilot* and *The Minneapolis Star Tribune*.)

Sue Lautze: "The war the world isn't watching," Op-Ed, *Los Angeles Times*, September 24, 2000. (Reprinted in *International Herald Tribune*.)

Ellen Lutz: "Bringing Milosevic to justice," Op-Ed, *The Christian Science Monitor*, November 8, 2000.

Lee McKnight: "ICANN – the important election," *Mass High Tech*, October 9-15, 2000.

John D. Moore, F'02 and Donald A. Weadon: "Assessing the USS Cole Attack," Op-Ed, *The Boston Globe*, October 31, 2000.

Nina Sovich, F'01: "Azerbaijan's forgotten remnants of war," *The Christian Science Monitor*, October 19, 2000.

W. Scott Thompson: "Trouble in the Philippines – Yet again," Op-Ed, *Los Angeles Times*, November 8, 2000.

Ana Trbovich, F'01: "Reflecting on revolution: What happened in Belgrade Thursday changed the world – and lets Serbs remember what it is to feel proud," *The Boston Sunday Globe*, October 8, 2000.

EVENTS

Visit of Abdul Hakeem Mujahid, Taliban Representative to the U.S., to the Fletcher School on October 25. Event covered by reporters from *The New York Times*, *The Christian Science Monitor*, *Associated Press*, *The Boston Globe*, *The Boston Herald*, *Women's ENews*, *Radio Free Europe*, and *New England Cable News*. Stories also appeared in *CNN.com*, *AOL.com*, *Associated Press (International)*, *United Press International*, and newspapers – from Canada to Pakistan – around the world.

INTERVIEWS

Leila Fawaz: *CNN's* "World View," discussing the Israeli/Palestinian conflict, October 29, 2000.

Marc Gopin: *CNN International*, discussing the Israeli-Palestinian conflict, October 17, 2000.

Ian Johnstone: *BBC-WGBH's* "The World," discussing informal diplomacy at the UN summit meeting in New York, September 6, 2000.

Bill Moomaw and Rama Krishna: *BBC-WGBH's* "The World," discussing global warming and The Hague meeting, November 13, 2000.

PROFILES

Neamatollah Nojumi, F'01: "Soldier of serenity: An ex-Afghan rebel commander traces his long journey to peace," *The Boston Globe*, October 4, 2000.

QUOTED

Marc Gopin: "The leaders not at the Mideast peace table," *The Christian Science Monitor*, November 8, 2000; "Religious summit aims at peace, despite infighting," *Associated Press*, September 4, 2000.

Andrew C. Hess: "Experts wonder if Arafat can control Palestinians," *The Boston Herald*, October 18, 2000; "Milosevic camp vows runoff vote," *The Boston Globe*, September 27, 2000.

Theodore Johnson, Ph. D. candidate: *NPR's* "Talk of the Nation," quoted on affirmative action, October 30, 2000.

William R. Moomaw: "Landmark OPIC report shows way for government and business to demonstrate accountability for climate impacts," *U.S. Newswire*, October 30, 2000.

Robert L. Pfaltzgraff: "Experts cite lengthy list of world's usual suspects," *The Boston Herald*, October 13, 2000.

Alfred P. Rubin: "New leader could make matters worse," *The Boston Herald*, October 6, 2000; "The next ordeal: Wen Lee Ho is free from jail, but not problems," *ABCNews.com*, September 14, 2000.

Richard H. Shultz: "Foreign policy mostly missing on presidential campaign trail," *The Plain Dealer*, October 30, 2000; "Critical security issues simmer beneath surface of 2000 campaign," *Newhouse News Service*, October 11, 2000.

SPEAKERS

A. Abdullah, acting minister, Ministry of Foreign Affairs, Permanent Mission of the Islamic State of Afghanistan to the United Nations, "The Current Political Development in Afghanistan and Its Impact on International Security," October 2, 2000

Victor Agyeman, Forest Research Institute of Ghana, "The Challenge of Sustainable Management of West Africa's Forests," September 21, 2000

Alan L. Balsam, director, Public Health and Human Services (Brookline, MA) and assistant professor, School of Nutrition Science and Policy, Tufts University, "Assessing Community Health," October 3, 2000

Sukhumphand Boribhattacha, deputy minister of foreign affairs, Thailand, "ASEAN after the Financial Crisis," September 26, 2000

Rodolfo Diaz, former Argentinian minister of labor and social security, "Legal Aspects of Privatization in Argentina," November 13, 2000

Simson Garfinkel, columnist, *The Boston Globe*, author, and founder of "Vineyardnet," "Offensive Information Warfare: The Business Case," October 5, 2000

Alvaro Guerrero, visiting fellow, David Rockefeller Center for Latin American Studies and former chairman of the board, National Council for Modernization (CONAM) in Quito, Ecuador, "Dollarization: A New Trend in Latin America?" November 1, 2000

W. Patrick Lang, president, Future Management Services, Inc., and Future Millennium Foundation, "Palestine: Options for a Livable Future," November 20, 2000

Roy Lee, executive secretary, Diplomatic Conference to Establish an International Criminal Court, United Nations, "The United Nations and the International Criminal Court," November 20, 2000

Itzhak Levanon, consul general of Israel to New England, "Jerusalem and the Final Status Issues: A Paradigm for Co-existence or Contention?" October 4, 2000

Pandeli Majko, former prime minister, Albania, "The Effects of Globalization on Small States: Managing Ethnic Conflict in Kosovo," October 23, 2000

Suzanne Maloney, F'00, research associate, The Brookings Institution, "Iran at the Crossroads: Reform and Retrenchment in the Islamic Republic," October 18, 2000

William C. Martel, professor, The Naval War College, "Networks in Space: Technological and Policy Implications," October 10, 2000

Richard L. Morningstar, U.S. Ambassador to the European Union, "U.S. - E.U. Relations," October 16, 2000

Abdul Hakeem Mujahid, representative of the Taliban to the U.S., "The Political Situation in Afghanistan," October 25, 2000

Jesse Parker, senior vice president, Softbank, "The Global Internet and Development - The Role of Venture Capital," November 2, 2000

Colin L. Powell, general (ret.) and former chairman, Joint Chiefs of Staff, "Management of Crisis and Change: The Middle East," November 2, 2000

Thomas C. Ramey, "Who Adapts to Whose Culture? Tales of an American Global Entrepreneur," September 14, 2000

Sabri Saleem, director, Yemen Language Center and Yemen Center for Arab Studies, "Yemen, Past and Present," November 14, 2000

Debra Saueremann, Treasury Department, ExxonMobil Corporation, "Challenges of Project Finance in Africa," October 17, 2000

James Gustave Speth, dean, Yale School of Forestry and Environmental Studies, "Running Out of Time? Cascading Environmental Consequences," September 14, 2000

Ernst Sucharipa, director, Diplomatic Academy in Vienna and former permanent representative of Austria to the United Nations, "The E.U. in the UN: A Manifestation of its CFSP," September 21, 2000

Sid Topol, former chairman/CEO, Scientific Atlanta, and president, Topol Group LLC, "Digital TV: How Did We Get in This Mess?" October 12, 2000

Nancy Walker, director, Africa Center for Strategic Studies, "The Role and Mission of the African Center for Strategic Studies in Supporting U.S. Foreign Policy Efforts to Promote Democratic Change in Africa," November 6, 2000

CONFERENCES

The Center of South Asian and Indian Ocean Studies, A Special Symposium on Rabindranath Tagore, chaired by **Amartya Sen**. **Ranjit Guha**, visiting professor at the Institut fuer Wirtschafts-und Sozialgeschichte, Wirtschaftsuniversitaet Wien, spoke on "The Poverty of Historiography: a Poet's Reproach," October 17, 2000



Colin Powell

The Global Development and Environment Institute, "Stop Global Waffling: The Importance of Action at the Upcoming Global Climate Change Negotiations," featuring **Steve Bernow**, **Ross Gelbspan**, **Adam Markham**, **James McCarthy**, **Kelly Sims** and **Bill Moomaw**, October 24, 2000

The Hitachi Center for Technology & International Affairs and the International Business Relations Program, "Creating Transitions: Consulting in the New Economy," October 27, 2000 (For more information, visit <http://fletcher-hctia.org/symposium>)

MOVING UP

Kathy Bobick has joined Fletcher's Office of External Relations as a staff assistant. Kathy had been splitting her time between the reception desk and External Relations over the past few years, but everyone in the office is thrilled to have her now on staff on a full-time basis.

MOVING IN

Vladimir Aseneta joined Fletcher in August as the new mailroom/office assistant. Over the past four years, Vladimir has held positions such as office assistant and customer service representative, and has studied music production and song writing at Berklee College of Music and acting and improvisation at Bunker Hill Community College.

Jennifer Hoegen accepted the position of assistant director of external relations, and began work on November 20. Jenn has a master's degree in international relations from Boston University, and spent the past six months assisting the Global Master of Arts Program.

Cheryl Martin has joined the Fletcher community for the cur-

rent academic year as U.S. State Department fellow. Before coming to Fletcher, she was posted in Freetown, Sierra Leone, as deputy chief of mission.

Fletcher's new European Union fellow is **Rocco Tanzilli**, who arrived this fall. He is a director-general of the European Commission, and has most recently been responsible for all translation, interpretation, and conference services.

MOVING ON

On September 12, Tufts University President **John DiBiaggio** announced that he will be stepping aside as president, not later than June 30, 2002. By that time, he will have served as president for 10 years. In his statement, he noted that "I'm proud to have served Tufts when the members of our community have made numerous headlines as researchers, educators, business and government leaders, entrepreneurs, change agents and influential policymakers. Tufts is remarkable for having achieved scholarly prominence while maintaining its roots in teaching." A presidential screening committee has been formed to find President DiBiaggio's successor.

MarJean Knokey left the Fletcher School on November 30, after three years of service. She joined the school as director of admissions in the fall of 1997, and then helped launch the Global Master of Arts Program as manager of admissions and activities. With GMAP a resounding success with thirty-one students from nineteen countries, MarJean is moving to Seattle, which is closer to family and home.

BOSTON

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Farah Pandith, F'95, hosted the Fletcher Downtown group at ML Strategies on December 13. The morning gathering featured Professor Alan Henrikson, who spoke on "The American Electoral Process, Its Results, and Its Possible Impact on U.S. Foreign Policy."

LONDON

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By kind arrangement of Andrei Vadoros, F'71, the Fletcher Club of London held an evening reception and private view of "Cyprus, The Holy Island: Icons through the Centuries" at the Hellenic Center on November 28. Deborah Nutter, associate dean for planning and research, and Elizabeth Rowe, F'83, associate director of external relations, joined approximately 30 other alumni at the event.

NEW YORK

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Close to 200 Fletcher alumni and students turned out for the annual networking reception, held this year at the Juilliard School by kind arrangement of the school's president, Joseph Polisi, F'70. The reception was held after the first day of the two-day career trip (which featured informational career panels and alumni panelists). The two-day

event ended with a Millennium Summit roundtable discussion at the UN.

SAN FRANCISCO

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Loretta Graziano Breuning, F'76, hosted a Thai curry brunch in Oakland in October. Olaf Groth then followed up with an "Internationalist Thanksgiving Brunch" on November 11 in San Francisco, and Sandra Short has kindly volunteered to hold a reception at her home in Silicon Valley in early spring. In addition, the club is holding its regular monthly happy hours alternately at the London Wine Bar in San Francisco and at Fanny & Alexander's in Palo Alto. For more information, e-mail the group at fletcher-west@egroups.com.

SEOUL

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The end of the year meeting of the Seoul Fletcher Club was held on November 27. Ambassador Stephen Bosworth, dean-designate, attended the meeting and met the club's members. We, Korean members, were honored to have the new dean at the meeting and to listen to his first remarks on the vision of the school.

TOKYO

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Mariko Noda, F'90
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The club got together at Kirk Paterson's (F'83) home on November 18. They discussed future possible events as well as current Fletcher projects and the possibility of making the club more formal. Aya Abe has taken over for Naoko Anzai as one of the Fletcher alumni contact persons.

WASHINGTON, D.C.

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Club Web page: members.
aol.com/dcfletclub

Club members got together on October 15 for a hiking excursion on Old Rag Mountain in the Shenandoah National Park Region. They also held a Pub Speak on November 8, when Michael Hammer, F'87, spoke about his work as assistant press secretary for foreign affairs and director for public affairs at the National Security Council. On November 18, they spent an evening tasting fine Latin American wines, which was organized by Laurent Guinand, F'98 and astute connoisseur of wines. The first ever Fletcher Women's Networking Event, held on December 7, was met with great enthusiasm from area alumnae. For more information, e-mail the group at fletcher-dcw@listproc.tufts.edu

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HONG KONG

To Be Determined
Edie Millar, previous club con-
tact, has left Hong Kong and
now makes her home in
Phoenix, Arizona. A new club
contact will be determined soon.

BEIJING

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Agustin Escardino, F'97
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I N M E M O R I A M

DAVID ASHTON, F'52

died in Brewster, Massachusetts, on November 7, 2000. He graduated from Tufts University in 1942, and was a professor at Boston University. He is survived by his wife Sally.

JARED DORNBURG, F'64

died on October 29, 2000. He recently retired from Citigroup after 35 years of distinguished service in international banking. He is survived by his wife, Kimiko Watanabe Dornburg; son Jed Dornburg; daughter Erica Miwa Dornburg; and brothers Ian and Roger Dornburg.

WARREN G. PECK, F'50

passed away on September 6, 1999. He is survived by his wife, Gladys. No other information was available at time of printing.

PAULINE WANG

a former member of the Fletcher staff, passed away on September 7, 2000, at the age of 78. Pauline began her Fletcher career in 1975, working with Professor Philip Horton. In addition to working with many professors over the years, she assisted the Clayton Seminar Series Program and the Senior Global Managers Program before leaving the Fletcher School in 1998. Pauline is survived by her husband, C.C. Wang, and her daughter, Janice Wang Smyth.

John Perry, continued from page 5

bid John farewell," says Wachman, "but as a midterm celebration of his remarkable role at Fletcher – and in our lives – thus far. There is much more to come."

Volunteers worldwide have signed on to the project. Kirk Patterson, F'83, and Yoshio Murakami, F'61, both based in Tokyo, earn the distinction of most geographically distant committee members, with Edie Johnson Millar, F'85, in second place, having enlisted in Hong Kong and later relocated to Phoenix, Arizona. The local Boston area volunteers include Michael O'Dougherty,

F'87, Augusta Pipkin Heywood, F'86, Kate Ryan, F'87, Bonnie Clendenning, F'82, and Betsy Rowe, F'83 (a Fletcher staff member). *(Contact Fletcher's Office of External Relations if you would like to join the committee.)*

Lis Tarlow consulted Perry early on for his permission to establish the fellowship, which he granted despite a certain amount of embarrassment. Asked for a quote for this article, he said, "I'm flattered beyond words.... It's also a bit awkward. I don't know what to say.... It will be

wonderful to see people at the party."

The John C. Perry Fellowship Fund counts as one component in Fletcher's current campaign, which is now in its sixth year and has raised a remarkable \$36.5 million (through October 2000). The goal for the campaign, which ends in June 2002, is \$44.7 million. Fletcher's contributions represent just one segment of Tufts' overall campaign for \$600 million.



Save the Date

Ambassador Stephen W. Bosworth will be formally installed as Fletcher's seventh dean in a ceremony at 6 p.m. on March 7, 2001, at the school. Invitations will be sent early in the new year. We look forward to seeing you there.

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www.fletcher.tufts.edu
www.fletcher.onlinecommunity.com



Members of History200, *The Foreign Relations of the United States to 1917*, who were photographed on October 13 in the garden at the side of the "Old House," the home of John and Abigail Adams and their descendants, including John Quincy Adams and his family. The Adams National Historic Site staff is anticipating that, especially if George Bush is elected (which still was not known at the time of printing), there will be even more public interest in the Adams Site – as the Bushes will succeed the Adamses as the only other family in American history to have placed a father-and-son combination in the presidency. The site was recently featured in a segment developed for NHK television by Takeshi Yamashita, F'00, political correspondent for the NHK Washington Bureau.

Editor's Note



Although I did not realize this when I began planning for the December newsletter, as it turns out, this will be the last *FletcherNews* that I will be editing. I am taking the position of admissions and activities manager for the Global Master of Arts Program (GMAP), and I feel very fortunate that I will remain a part of this outstanding community. Sadly, I won't be interacting as much with the external relations staff, which has been an incredible group for me to work with these last four years.

I'd like to take this opportunity to thank all of the people who really make *FletcherNews* possible. The class secretaries have the tremendous job of keeping in touch with a great number of you to make sure your exciting life events and globetrotting adventures are recorded for all to share. They also help organize your reunions so you can come together again as a class every once in a while and share your stories in person. Likewise, the club secretaries help plan events for those of you far away from Fletcher, making them feel like they are simply extensions of guest lectures, or conversations held over Fletcher's coffee hour or in Wilson House or Blakeley Hall. These volunteers are the embodiment of the Fletcher spirit. Fletcher students, faculty, and staff have also affected the publication for the better, by sharing what it is they are currently pursuing, thereby making connections between the members of the Fletcher community here in Medford and those of you around the world. They have also lent their writing and photography talents to the newsletter, enriching it even more.

Other people who might not be so apparent have also had an impact on the publication. The designers of the newsletter have been nothing short of wonderful to work with, and make this job a joy. Similarly, the photographers have provided quality work. And I would be remiss not to mention the staffs of Fletcher and university development, especially the Office of External Relations, who have countless times provided information, ideas, and additional sets of eyes.

As I join Fletcher's GMAP staff, I look forward to staying in touch with you, and with all the people I have worked with over the last four years, in this new and exciting capacity.

Michelle Joy Hales

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