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SEPTEMBER 2013 *Executive Committee

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- **Dick Benschop**, President Director, Shell Netherlands; Vice President, Gas Market Development, The Hague
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- **Antonio Borges**, Member of the General Council, Champalimaud Foundation, Lisbon; former Director of the European Department, International Monetary Fund (IMF), Washington, D.C.; former Chairman, Hedge Fund Standards Board, London
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- **Jean-Louis Bourlanges**, former Member, State Audit Court (Cour des Comptes), Paris; Associated Professor, Institute for Political Studies in Paris; former Member of the European Parliament, Brussels; former President of the European Movement in France, Paris
- *Jorge Braga de Macedo, President, Tropical Research Institute, Lisbon; Professor of Economics, Nova University at Lisbon; Chairman, Forum Portugal Global; former Minister of Finance
- Samir Brikho, Chief Executive Officer, AMEC, London
- *Lord Brittan of Spennithorne, Vice Chairman, UBS Investment Bank, London; former UK Minister and subsequently Trade Adviser to the Prime Minister; former Vice President, European Commission
- **Jean-Louis Bruguière**, Representative of the French Presidency of the Republic on the EU Equivalent TFTP Project; former EU High Representative to the United States on the Terrorism Finance Tracking Programme (TFTP/SWIFT); Judge, Paris
- **John Bruton,** former European Union Ambassador & Head, Delegation of the European Commission to the United States; former Prime Minister of Ireland, Dublin
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- **Edelgard Bulmahn**, Member of the German Bundestag; former Federal Minister, Berlin
- **Richard Burrows**, Chairman, British American Tobacco, London; former Governor, Bank of Ireland; former President, IBEC (The Irish Business and Employers Confederation), Dublin
- **Hervé de Carmoy**, Chairman of the Supervisory Board, ETAM, Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique **Jaime Castellanos**, President, Lazard Spain, Madrid

Jürgen Chrobog, Chairman, BMW Stiftung Herbert Quandt, Berlin; former German Deputy Foreign Minister and Ambassador to the United States

Luc Coene, Minister of State; Governor, National Bank of Belgium, Brussels

Paolo Andrea Colombo, Chairman, Enel, Rome

Bertrand Collomb, Honorary Chairman, Lafarge; Chairman, Institut des Hautes Etudes pour la Science et la Technologie (IHEST); Chairman, Institut Français des Relations Internationales (IFRI); Member of the Institut de France, Paris

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Karsten Dybvad, Director General and Chief Executive Officer, Confederation of Danish Industry, Copenhagen

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John Elkann, Chairman, Fiat Group, Turin

Anna Ekström, Director General, The Swedish National Agency for Education, Skolverket, Stockholm **Guy Elliott**, Finance Director, Rio Tinto, London

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Nemesio Fernandez-Cuesta, Chief Operating Officer, Repsol-YPF; former Chairman, Prensa Española, Madrid

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- *Michael Fuchs, Member of the German Bundestag, Berlin; Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade; European Deputy Chairman, Trilateral Commission
- *Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid
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- **Field Marshal The Lord Guthrie**, former Director, N M Rothschild & Sons Limited; Member of the House of Lords; former Chief of Defence Staff, London

Tahir Hasanović, Executive Director, East West Bridge, Belgrade

Simon Henry, Chief Financial Officer, Royal Dutch Shell, London

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*Lord Kerr of Kinlochard, Member of the House of Lords, London; Deputy Chairman, Scottish Power (Iberdrola); former Deputy Chairman, Royal Dutch Shell; former British Ambassador to the United States; former Secretary General, European Convention

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Eivind Kolding, Chief Executive Officer, Danske Bank, Copenhagen

Arpad Kovacs, Chairman, Fiscal Council of Hungary; Professor, Szeged University; former President, State Audit Office of Hungary, Budapest

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Gabor Kovacs, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (the Kovacs Gabor Art Foundation), Budapest

- **Jerzy Kozminski**, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw
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- **Jiri Kunert**, Chairman and Chief Executive Officer, UniCredit Bank Czech Republic; President of the Czech Association of Banks, Prague
- **Meglena Kuneva**, Chairman of the Board, European Policy Center; former Member of the European Commission (Consumer Policy); former Minister of European Affairs and European Commission Chief Negotiator, Sofia
- **Ulysses Kyriacopoulos**, Chairman, S&B Industrial Minerals; former Chairman, Federation of Greek Industries, Athens
- **Kurt Lauk**, Former Member of the European Parliament (EPP Group-CDU); Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; Former Member of the Board, DaimlerChrysler, Stuttgart
- *Eli Leenaars, Member, ING Management Board Banking; Member and Treasurer, Confederation of the Netherlands Industry and Employers (VNO-NCW), Amsterdam
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- *Franjo Luković, Chairman of the Management Board, Zagrebačka banka UniCredit Group, Zagreb Miroslav Majoroš, Chairman of the Board of Directors and Chief Executive Officer, Slovak Telekom; Chief Executive Officer, T-Com T-Mobil (Deutsche Telekom), Bratislava
- **Abel Matutes**, Chairman, Empresas Matutes Group, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid
- Lord Mandelson, Member of the House of Lords; Chairman, Global Counsel; Senior Advisor, Lazard; former European Trade Commissioner; former First Secretary of State and Secretary of State for Business, Innovation and Skills in the UK; former Secretary of State for Northern Ireland and Former Trade and Industry Secretary in the UK
- **Friedrich Merz**, President, Atlantik-Brücke, Berlin; Partner, Mayer Brown, Düsseldorf; former Member of the German Bundestag; former Member of the European Parliament; former Chairman of the Parliamentary Group of the CDU/CSU in the Bundestag, Berlin
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- **Dominique Moïsi**, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris
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Dejan Novaković, Co-President, East West Bridge, Belgrade

Ewald Nowotny, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna

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Luc Oursel, Chairman and Chief Executive Officer, Areva, Paris

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Alexandra Papalexopoulou, Group Strategic Planning Director, Titan Cement Company, Athens **Volker Perthes**, Executive Chairman and Director, German Institute for International and Security Affairs, Stiftung Wissenschaft und Politik (SWP), Berlin

*Ursula Plassnik, Ambassador of Austria to France; former Member of the Austrian Parliament; U.N. Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna

Ignacio Polanco, Chairman, Grupo Prisa including El Pais and Timon, Madrid

Borja Prado, Chairman, Endesa; Chairman, Mediobanca Spain for Iberia and South-America, Madrid **Rasvan Radu**, Chief Executive Officer, UniCredit Tiriac Bank, Bucharest

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Wanda Rapaczynski, Advisor to the Supervisory Board and former President of the Management Board, Agora, Warsaw

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Gianfelice Rocca, Chairman, Techint Group of Companies, Milan

Fernando Rodés Vilà, Vice Chairman, Havas, Barcelona

Count Jacques Rogge, President, International Olympic Committee, Lausanne; former President of the Belgian Federal Committee and of the European Olympic Committees

Lars Rohde, Governor by Royal Appointment, Chairman of the Board of Governors, National Bank of Denmark, Copenhagen

Marcello Sala, Executive Vice Chairman of the Management Board, Intesa Sanpaolo Group, Milan *Ferdinando Salleo, former Italian Ambassador to the United States

Magnus Schöldtz, Senior Advisor on International Affairs attached to the Wallenberg Foundations; Senior Advisor to the Chairman of Foundation Asset Management (FAM), Stockholm

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*Carlo Secchi, Professor of European Economic Policy and former Rector, Bocconi University; Vice President, ISPI, Milan; former Member of the Italian Senate and of the European Parliament

Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome

Tomasz Sielicki, Vice Chairman, Sygnity, Warsaw

- **Slawomir S. Sikora**, Chief Executive Officer and Citigroup Country Officer for Poland, Bank Handlowy w Warszawie, Warsaw
- **Stefano Silvestri**, President, Institute for International Affairs (IAI), Rome; Commentator, *Il Sole 24 Ore*; former Under Secretary of State for Defence, Italy
- Sir Martin Sorrell, Chief Executive Officer, WPP Group, London
- **Ivan Šramko**, Advisor for the CEE & SEE Regions, Intesa Sanpaolo Group; former Governor of the National Bank of Slovakia, Bratislava
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- *Petar Stoyanov, former President of the Republic of Bulgaria; President, Center for Global Dialogue and Cooperation, Vienna
- *György Surányi, Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; Chairman, Central European International Bank (CIB), Budapest; former President of the National Bank of Hungary
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- **Mihai Tanasescu**, Vice-President and Member of the Management Committee, European Investment Bank, Luxembourg; former Senior Adviser and Member of the Executive Board, International Monetary Fund (IMF); former Minister of Public Finance of Romania, Bucharest
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- **Marco Tronchetti Provera**, Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia
- **Elsbeth Tronstad**, Executive Vice President, SN Power; former Executive Director, Confederation of Norwegian Enterprise (NHO); former Executive Vice President, ABB, Oslo
- **Jens Ulltveit-Moe**, Founder and Chief Executive Officer, UMOE Group; former President, Federation of Norwegian Industry; former President, Norwegian Shipowners Federation, Oslo
- *Raivo Vare, Owner, Live Nature Eesti OÜ; Partner, Sthenos Group and OÜ RVVE Group; Chairman of the Council of the Parliament's Development Fund, Member of the President's Academic Advisory Board; former Minister of State and former Minister of Transport and Communication, Tallinn
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- **Franco Venturini**, Senior Editorial Commentator on Foreign Affairs, *Corriere della Sera*, Rome **Vesa Vihriälä**, Managing Director, The Research Institute of the Finnish Economy (ETLA) & Finnish Business and Policy Forum (EVA), Helsinki
- Giuseppe Vita, Chairman, UniCredit, Milan
- **Antonio Vitorino**, President, Notre Europe-Jacques Delors Institute, Paris; former Member of the European Commission and of the European Parliament; former Member of the Portuguese Government, Lisbon
- *Marko Voljč, Chief Executive Officer, Central and Eastern Europe and Russia Business Unit and Member of the Executive Committee, KBC Group, Brussels; former Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana
- **Alexandr Vondra**, Member of the Czech Senate; former Minister of Defence; former Deputy Prime Minister for European Affairs; former Minister of Foreign Affairs, Prague
- **Joris Voorhoeve**, Chair, Oxfam Novib, The Hague; Professor of International Organisations, Leiden; former Member of the Council of State; former Member of the Dutch Parliament; former Minister of Defence

- *Panagis Vourloumis, Senior Adviser, N.M. Rothschild; former Chairman and Chief Executive Officer, Hellenic Telecommunications Organization (O.T.E.), Athens
- Peter Wallenberg Jr., Chairman, Foundation Asset Management Sweden AB (FAM), Stockholm
- *Heinrich Weiss, Chief Executive Officer, SMS Group, Düsseldorf; former Chairman, German-Russian Chamber of Commerce; former Chairman, German-Chinese Business Council; former Chairman, Economic Advisory Council of the CDU-Party
- **Hans Wijers**, Deputy Chairman, Royal Dutch Shell; Member of the Supervisory Board, Heineken; former Chairman and Chief Executive Officer, Akzo Nobel, Amsterdam; former Minister for Economic Affairs; former Senior Partner, BCG
- **Matthias Wissmann**, President, The German Association of the Automotive Industry (VDA), Berlin; former Member of German Bundestag; former Federal Minister
- Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid

FORMER MEMBERS IN PUBLIC SERVICE

Grete Faremo, Minister for Defence; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo

Lord Green, Minister of State for Trade and Investment, London

Toomas Hendrik Ilves, President of the Republic of Estonia, Tallinn

Enrico Letta, President of the Council of Ministers, Italy; former Member of the Italian Chamber of Deputies; former Under State Secretary in the Office of Prime Minister Prodi; former Minister of European Affairs, Industry, and of Industry and International Trade, Rome

Francis Maude, Member of the British Parliament; Minister for the Cabinet Office and Paymaster General, London

Margrethe Vestager, Minister of Economy and of Internal Affairs; former Minister of Education, Copenhagen

NORTH AMERICAN GROUP

Madeleine K. Albright, Chair, Albright Stonebridge Group, Washington; former U.S Secretary of State Graham Allison, Director, Belfer Center for Science and International Affairs, and Douglas Dillon Professor of Government, John F. Kennedy School of Government, Harvard University, Cambridge; former Dean, John F. Kennedy School of Government; former Special Advisor to the Secretary of Defense and former Assistant Secretary of Defense

Dominic Barton, Worldwide Managing Director, McKinsey & Company, London

Alan R. Batkin, Chairman, Converse Associates, Inc, New York; previously, Vice Chairman, Kissinger Associates, Inc.

- **Ferdinando "Nani" Beccalli-Falco**, President and Chief Executive Officer (CEO) of GE Europe and CEO GE Germany, Frankfurt; Senior Vice President of GE and a member of the Corporate Executive Council
- *C. Fred Bergsten, Senior Fellow and Director Emeritus, Peterson Institute for International Economics, Washington; former U.S. Assistant Secretary of the Treasury for International Affairs
- *Catherine Bertini, Professor, Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs, Syracuse University; Co-Chair, Global Agricultural Development Initiative, The Chicago Council on Global Affairs
- **Karan Bhatia,** Vice President and Senior Counsel, Global Government Affairs and Policy, General Electric Company, Washington

- **Robert D. Blackwill**, Henry A. Kissinger Senior Fellow for U.S. Foreign Policy, Council on Foreign Relations, Washington; former Deputy Assistant to President George W. Bush and Deputy National Security Advisor for Strategic Planning; former Ambassador to India
- **Adm. Dennis B. Blair**, former U.S. Director of National Intelligence; former Commander in Chief, U.S. Pacific Command
- **Herminio Blanco Mendoza**, Founder and Chief Executive Officer, Soluciones Estratégicas, Mexico City; former Mexican Secretary of Commerce and Industrial Development
- **Stephen W. Bosworth**, Chair, U.S.-Korea Institute, Johns Hopkins University Paul H. Nitze School of Advanced International Studies; former Dean, Fletcher School of Law and Diplomacy, Tufts University, Medford; former U.S. Ambassador to the Republic of Korea; former U.S. Special Representative for North Korea Policy
- Scott A. Brison, Member of Parliament, House of Commons, Ottawa
- David Brooks, Op-Ed Columnist, The New York Times, Washington
- Gord Brown, Member of Parliament, House of Commons, Ottawa
- **Harold Brown**, Counselor and Trustee, Center for Strategic and International Studies, Washington; former General Partner, Warburg Pincus & Company; former U.S. Secretary of Defense
- **R. Nicholas Burns**, Professor of the Practice of Diplomacy and International Politics and Member of the Board, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former U.S. Under Secretary of State for Political Affairs
- **Kurt M. Campbell,** Chairman and Chief Executive, The Asian Group, Washington; Member of the Board, Center for a New American Security; former Assistant U.S. Secretary for East Asian and Pacific Affairs
- Wendy J. Chamberlin, President, Middle East Institute, Washington; former U.S. Ambassador to Pakistan
- **Raymond Chrétien,** Partner and Strategic Advisor, Fasken Martineau DuMoulin LLP, Montreal; Chairman of the Board of Directors of the Montréal Council on Foreign Relations (MCFR); former Associate Under Secretary of State of External Affairs; former Ambassador to the Congo, Belgium, Mexico, the United States, and France
- William T. Coleman III, Chairman & CEO, Resilient Network Systems and Partner, Alsop Louie Partners, San Francisco
- William T. Coleman, Jr., Senior Partner and the Senior Counselor, O'Melveny & Myers, Washington; former U.S. Secretary of Transportation; Lifetime Trustee, Trilateral Commission
- **Timothy C. Collins**, Chief Executive Officer and Senior Managing Director, Ripplewood Holdings, New York
- **Richard N. Cooper**, Maurits C. Boas Professor of International Economics, Harvard University, Cambridge, MA; former Chairman, U.S. National Intelligence Council; former U.S. Under Secretary of State for Economic Affairs
- **E. Gerald Corrigan**, Managing Director, Goldman, Sachs & Co., New York; former President, Federal Reserve Bank of New York
- David M. Cote, Chairman and Chief Executive Officer, Honeywell International Inc., Morristown, NJ
 Lee Cullum, Contributing Columnist, *Dallas Morning News*; Radio and Television Commentator,
 Dallas, TX
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- Arthur A. DeFehr, Chief Executive Officer, Palliser Furniture, Winnipeg, MB
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- **John M. Deutch**, Institute Professor, Massachusetts Institute of Technology, Cambridge, MA; former Director of Central Intelligence; former U.S. Deputy Secretary of Defense

- **Paula J. Dobriansky**, Senior Fellow, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; Chair, National Board of Directors, World Affairs Councils of America; former U.S. Under Secretary of State for Global Affairs
- **Wendy K. Dobson**, Professor and Co-Director, Institute for International Business, Rotman School of Management, University of Toronto; former Canadian Associate Deputy Minister of Finance
- *Kenneth M. Duberstein, Chairman and Chief Executive Officer, The Duberstein Group, Washington; former Chief of Staff to President Ronald Reagan
- Michael Duffy, Executive Editor, TIME Magazine, Washington
- Peggy Dulany, Founder and Chair, Synergos Institute, New York
- **Clark K. Ervin,** Partner, Patton Boggs LLP, Washington; Director, Homeland Security Program, The Aspen Institute
- **Diana Farrell**, Global Leader and Co-Founder, McKinsey Center for Government (MCG), Washington; former Deputy Director, National Economic Council, and Deputy Assistant on Economic Policy to President Obama
- **Martin S. Feldstein**, George F. Baker Professor of Economics, Harvard University, Cambridge; President Emeritus, National Bureau of Economic Research; former Chairman, U.S. President's Council of Economic Advisors
- **Richard W. Fisher**, President and Chief Executive Officer, Federal Reserve Bank of Dallas, Dallas; former U.S. Deputy Trade Representative
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